




2023 INTERIM REPORT

Stock Code : 1928

Sands China Ltd.
金沙中國有限公司

(Incorporated in the Cayman Islands with limited liability)



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CONTENTS

1. OVERVIEW	4
1.1 Financial Results Summary	4
2. BUSINESS REVIEW	6
2.1 Business Overview and Outlook	6
2.2 Management Discussion and Analysis	9
2.3 Stakeholder Information	22
3. CORPORATE GOVERNANCE	24
3.1 Corporate Governance Practices	24
3.2 Model Code for Securities Transactions	24
3.3 Board and Board Committees Composition	25
3.4 Disclosure of Directors' Information pursuant to the Listing Rule 13.51B(1)	26
3.5 Audit Committee Review	26
3.6 Interests of Directors and Chief Executives	26
3.7 Interests of Substantial Shareholders	28
3.8 Interests of Any Other Persons	28
3.9 Equity Award Plan	29
3.10 Purchase, Sale or Redemption of the Company's Listed Shares	32
4. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS	33
4.1 Report on Review of Condensed Consolidated Financial Statements	33
4.2 Condensed Consolidated Financial Statements	34
4.3 Notes to the Condensed Consolidated Financial Statements	40
5. CORPORATE INFORMATION	59
6. CONTACT US	60
7. GLOSSARY	61

Unless otherwise indicated, capitalized terms used but not defined herein shall have the meanings ascribed to them in our 2022 annual report.

In case of any inconsistency between the English version and the Chinese version of this Interim Report, the English version shall prevail.





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1.1 FINANCIAL RESULTS SUMMARY

- All of our operating segments and business categories for the six months ended June 30, 2023 saw positive financial results due to the elimination of COVID-19 restrictions in Macao in late December 2022 and early January 2023.
- Adjusted property EBITDA for the Group was US\$939 million (HK\$7.36 billion) in the first half of 2023, compared to adjusted property EBITDA loss of US\$120 million (HK\$942 million) in the first half of 2022.
- Total net revenues for the Group were US\$2.90 billion (HK\$22.69 billion) in the first half of 2023, an increase of 216.4%, compared to US\$915 million (HK\$7.18 billion) in the first half of 2022.
- Profit for the Group was US\$175 million (HK\$1.37 billion) in the first half of 2023, compared to a loss of US\$760 million (HK\$5.96 billion) in the first half of 2022.

Note: The translation of US\$ amounts into HK\$ amounts or vice versa has been made at the exchange rate of US\$1.00 to HK\$7.8384 (six months ended June 30, 2022: US\$1.00 to HK\$7.8467) for illustration only.



Something
Sumptuous
To Suit Every
Taste.



2.1 BUSINESS OVERVIEW AND OUTLOOK

Our business strategy is to develop our Cotai properties, leveraging our large-scale integrated resort business model to create Asia's premier gaming, leisure, convention and meetings destination. The Company continues to execute on the strategies outlined in our 2022 annual report.

As our integrated resorts mature, we will continue to reinvest in our portfolio of properties to maintain our high-quality products and remain competitive in the markets in which we operate. We are constantly evaluating opportunities to improve our product offerings, including significantly enhancing our hotels, restaurants, MICE space and gaming areas.

The Londoner Macao

Phase II construction work of The Londoner Macao is expected to commence in November 2023 and is targeted to be completed by 2026. This includes the renovation and repositioning of the Sheraton and Conrad hotels, renovation of the Pacifica casino, and addition of new attractions, dining, retail and entertainment offerings.

Overview and Outlook

From 2020 through the beginning of 2023, our operations were negatively impacted by the reduction in travel and tourism related to the COVID-19 Pandemic. The Macao government's policy regarding the management of COVID-19 and general travel restrictions were eliminated in late December 2022 and early January 2023. Since then, visitation to our integrated resorts and operations have improved.

The Macao government announced total visitation from mainland China to Macao increased approximately 141.0% and decreased approximately 47.3%, during the six months ended June 30, 2023, as compared to the same period in 2022 and 2019 (pre-pandemic), respectively. The Macao government also announced gross gaming revenue increased approximately 205.1% and decreased approximately 46.4%, during the six months ended June 30, 2023, as compared to the same period in 2022 and 2019, respectively.

While the disruptions arising from the COVID-19 Pandemic have subsided, given the dynamic nature of these circumstances, the potential future impact, if any, on our consolidated income statement, cash flows and balance sheet is uncertain. However, we have a strong balance sheet and sufficient liquidity in place, including total cash and cash equivalents of US\$1.23 billion and US\$1.74 billion of available borrowing capacity from our 2018 SCL Credit Facility as at June 30, 2023. We have successfully extended the maturity of the 2018 SCL Credit Facility from July 31, 2023 to July 31, 2025, amongst other amendments of the 2018 SCL Credit Facility. We believe we are able to support continuing operations, fulfill the obligations and commitments under the Concession Contract and complete our major construction projects that are underway.

2.1 BUSINESS OVERVIEW AND OUTLOOK

INDUSTRY

Total gross gaming revenues in Macao were MOP80.1 billion for the six months ended June 30, 2023 (approximately US\$9.93 billion), a 205.1% increase compared to the six months ended June 30, 2022. In addition, total visitation to Macao for the six months ended June 30, 2023 was 11.6 million, a 236.1% increase compared to the six months ended June 30, 2022. Macao continues to be the largest gaming market in the world and the only market in China to offer legalized casino gaming.

Proximity to major Asian cities

Visitors from Hong Kong, South China, Taiwan and other locations in Asia can reach Macao in a relatively short time, using a variety of transportation methods, and visitors from more distant locations in Asia can take advantage of short travel times by air to Zhuhai, Shenzhen, Guangzhou or Hong Kong, followed by a road, ferry or helicopter trip to Macao. In addition, numerous air carriers fly directly into Macau International Airport from many major cities in Asia.

Macao drew a significant number of customers who are visitors or residents of Hong Kong. One of the major methods of transportation to Macao from Hong Kong is the jetfoil ferry service, including our ferry services, Cotai Water Jet. The Hong Kong-Zhuhai-Macao Bridge (the "HZMB"), connecting Hong Kong, Macao and Zhuhai, has reduced the travel time between Hong Kong and Macao from one hour by ferry to approximately 45 minutes on the road. The HZMB is part of the Greater Bay Area Initiative and plays a key role in connecting the cities in the Greater Bay Area, facilitating visitation to Macao. Macao is also accessible from Hong Kong by helicopter.

Competition in Macao

There were no material changes to the information disclosed in our 2022 annual report regarding the competition in Macao.

LEGAL PROCEEDINGS

On January 19, 2012, Asian American Entertainment Corporation, Limited ("AAEC" or "Plaintiff") filed a claim with the Macao Judicial Court (Tribunal Judicial de Base) against VML, LVS Nevada, LVS LLC and Venetian Casino (collectively, the "Defendants"). The claim was for 3.0 billion patacas (approximately US\$374 million) as compensation for damages resulting from the alleged breach of agreements entered into between AAEC and LVS Nevada, LVS LLC and Venetian Casino (collectively, the "U.S. Defendants") for their joint presentation of a bid in response to the public tender held by the Macao government for the award of gaming concessions at the end of 2001. The Plaintiff had previously brought an almost identical claim in the United States which was dismissed.

2.1 BUSINESS OVERVIEW AND OUTLOOK

On March 24, 2014, the Macao Judicial Court issued a decision holding that AAEC's claim against VML is unfounded and that VML be removed as a party to the proceedings, and the claim should proceed exclusively against the U.S. Defendants. On May 8, 2014, AAEC lodged an appeal against that decision and the appeal is currently pending. On June 5, 2015, the U.S. Defendants filed a motion with the trial court to dismiss the claim as res judicata. On March 16, 2016, the Macao Judicial Court dismissed the defense of res judicata. An appeal against that decision was lodged on April 7, 2016.

Evidence gathering by the Macao Judicial Court commenced by letters rogatory, which were completed on March 14, 2019. On July 15, 2019, AAEC submitted a request to the Macao Judicial Court to increase the amount of its claim to 96.45 billion patacas (approximately US\$12.01 billion), allegedly representing lost profits from 2004 to 2018 and reserving its right to claim for lost profits up to 2022 in due course at the enforcement stage. On September 4, 2019, the Macao Judicial Court allowed AAEC's request to increase the amount of its claim. On September 17, 2019, the U.S. Defendants appealed the decision granting AAEC's request and that appeal is currently pending.

On April 16, 2021, the U.S. Defendants moved to reschedule the trial because continued travel disruptions resulting from the pandemic prevented the representatives of the U.S. Defendants and certain witnesses from attending the trial as scheduled. The Macao Judicial Court denied the U.S. Defendants' motion on May 28, 2021. The U.S. Defendants appealed that ruling on June 16, 2021, and that appeal is currently pending.

Trial in this action began on June 16, 2021. By an order dated June 17, 2021, the Macao Judicial Court scheduled additional trial dates in late 2021 to hear witnesses who were subject to COVID-19 travel restrictions that prevented or severely limited their ability to enter Macao. The U.S. Defendants appealed certain aspects of the Macao Judicial Court's June 17, 2021 order, and that appeal is currently pending.

From December 17, 2021 to January 19, 2022, Plaintiff submitted additional documents to the court file and disclosed written reports from two purported experts, who calculated Plaintiff's damages at 57.88 billion patacas and 62.29 billion patacas (approximately US\$7.16 billion and US\$7.70 billion, respectively). On April 28, 2022, the Macao Judicial Court entered a judgment in favor of the U.S. Defendants. The Macao Judicial Court also held that Plaintiff litigated certain aspects of its case in bad faith.

Plaintiff filed a notice of appeal from the Macao Judicial Court's judgment on May 13, 2022. That appeal is fully briefed and remains pending with the Macao Second Instance Court.

The Company will continue to defend this matter vigorously.

The Company is involved in other litigation in addition to the one described above, arising in the ordinary course of business. Management has made certain estimates for potential litigation costs based upon consultation with legal counsel. Actual results could differ from these estimates; however, in the opinion of management, such litigation and claims will not have a material adverse effect on the Company's financial condition, results of operations and cash flows.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

RESULTS OF OPERATIONS

Six Months Ended June 30, 2023 Compared to Six Months Ended June 30, 2022

Net Revenues

Our net revenues consisted of the following:

	Six months ended June 30,		
	2023	2022	Percent change
	US\$ in millions		
Casino	2,161	568	280.5%
Rooms	338	98	244.9%
Mall	224	193	16.1%
Food and beverage	104	37	181.1%
Convention, ferry, retail and other	68	19	257.9%
Total net revenues	2,895	915	216.4%

Total net revenues were US\$2.90 billion for the six months ended June 30, 2023, an increase of 216.4%, compared to US\$915 million for the six months ended June 30, 2022. Net revenues increased across all business categories, mainly driven by an increase in visitation due to the elimination of COVID-19 restrictions in Macao in late December 2022 and early January 2023.

Our net casino revenues for the six months ended June 30, 2023 were US\$2.16 billion, an increase of 280.5%, compared to US\$568 million for the six months ended June 30, 2022. Net casino revenues increased across all properties primarily driven by increased visitation.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

The following table summarizes the results of our casino activity:

	Six months ended June 30,		Change
	2023	2022	
	US\$ in millions		
The Venetian Macao			
Total net casino revenues	969	248	290.7%
Non-Rolling Chip drop	3,943	968	307.3%
Non-Rolling Chip win percentage	23.7%	25.3%	(1.6)pts
Rolling Chip volume	2,346	984	138.4%
Rolling Chip win percentage ⁽ⁱ⁾	4.42%	3.65%	0.77pts
Slot handle	2,380	677	251.6%
Slot hold percentage	4.3%	3.7%	0.6pts
The Londoner Macao			
Total net casino revenues	479	121	295.9%
Non-Rolling Chip drop	2,252	529	325.7%
Non-Rolling Chip win percentage	21.0%	22.5%	(1.5)pts
Rolling Chip volume	3,451	591	483.9%
Rolling Chip win percentage ⁽ⁱ⁾	2.54%	4.58%	(2.04)pts
Slot handle	2,087	394	429.7%
Slot hold percentage	4.0%	3.5%	0.5pts
The Parisian Macao			
Total net casino revenues	311	75	314.7%
Non-Rolling Chip drop	1,360	271	401.8%
Non-Rolling Chip win percentage	20.9%	24.5%	(3.6)pts
Rolling Chip volume	660	209	215.8%
Rolling Chip win percentage ⁽ⁱ⁾	7.35%	9.39%	(2.04)pts
Slot handle	1,218	187	551.3%
Slot hold percentage	4.0%	3.7%	0.3pts
The Plaza Macao			
Total net casino revenues	259	93	178.5%
Non-Rolling Chip drop	993	316	214.2%
Non-Rolling Chip win percentage	25.8%	26.1%	(0.3)pts
Rolling Chip volume	2,405	1,063	126.2%
Rolling Chip win percentage ⁽ⁱ⁾	3.87%	4.03%	(0.16)pts
Slot handle	74	12	516.7%
Slot hold percentage	6.9%	8.0%	(1.1)pts
Sands Macao			
Total net casino revenues	143	31	361.3%
Non-Rolling Chip drop	751	134	460.4%
Non-Rolling Chip win percentage	17.4%	18.6%	(1.2)pts
Rolling Chip volume	66	146	(54.8)%
Rolling Chip win percentage ⁽ⁱ⁾	5.17%	4.65%	0.52pts
Slot handle	904	244	270.5%
Slot hold percentage	3.2%	3.0%	0.2pts

(i) This compares to our expected Rolling Chip win percentage of 3.15% to 3.45% (calculated before discounts, commissions, deferring revenue associated with our loyalty program and allocating casino revenues related to goods and services provided to patrons on a complimentary basis).

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

Room revenues for the six months ended June 30, 2023 were US\$338 million, an increase of 244.9%, compared to US\$98 million for the six months ended June 30, 2022. The increase was mainly driven by increased occupancy rates and increased revenue per available room driven by higher visitation across our properties.

The following table summarizes the results of our room activity:

	Six months ended June 30,		
	2023	2022	Change
	US\$ in millions, except average daily rate and revenue per available room		
The Venetian Macao			
Total room revenues	87	28	210.7%
Occupancy rate	90.4%	39.9%	50.5pts
Average daily rate (in US\$)	208	146	42.5%
Revenue per available room (in US\$)	188	58	224.1%
The Londoner Macao			
Total room revenues	135	33	309.1%
Occupancy rate	64.1%	26.5%	37.6pts
Average daily rate (in US\$)	209	146	43.2%
Revenue per available room (in US\$)	134	39	243.6%
The Parisian Macao			
Total room revenues	63	18	250.0%
Occupancy rate	87.9%	39.2%	48.7pts
Average daily rate (in US\$)	156	110	41.8%
Revenue per available room (in US\$)	137	43	218.6%
The Plaza Macao			
Total room revenues	45	15	200.0%
Occupancy rate	75.7%	29.5%	46.2pts
Average daily rate (in US\$)	501	429	16.8%
Revenue per available room (in US\$)	379	127	198.4%
Sands Macao			
Total room revenues	8	4	100.0%
Occupancy rate	92.8%	56.9%	35.9pts
Average daily rate (in US\$)	168	132	27.3%
Revenue per available room (in US\$)	156	75	108.0%

Note: As a result of the COVID-19 Pandemic, a number of rooms were utilized for government quarantine purposes and to provide lodging for team members restricted from traveling between their residences and Macao in the first half of 2022. These rooms were excluded from the calculation of hotel statistics above.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

Mall revenues for the six months ended June 30, 2023 were US\$224 million, an increase of 16.1%, compared to US\$193 million for the six months ended June 30, 2022. The increase of US\$31 million was primarily driven by a US\$40 million increase due to a decrease in rent concessions and an increase in overage rent, partially offset by a US\$10 million decrease in base rent.

The following table summarizes the results of our mall activity on Cotai:

	Six months ended June 30,		
	2023	2022	Change
	US\$ in millions, except per square foot amount		
Shoppes at Venetian			
Total mall revenues	103	85	21.2%
Mall gross leasable area (in square feet)	818,684	814,720	0.5%
Occupancy	79.5%	75.1%	4.4pts
Base rent per square foot (in US\$)	271	299	(9.4)%
Tenant sales per square foot (in US\$) ⁽ⁱ⁾	1,430	1,169	22.3%
Shoppes at Londoner			
Total mall revenues	30	26	15.4%
Mall gross leasable area (in square feet)	610,273	605,429	0.8%
Occupancy	53.3%	58.3%	(5.0)pts
Base rent per square foot (in US\$)	147	141	4.3%
Tenant sales per square foot (in US\$) ⁽ⁱ⁾	1,355	1,407	(3.7)%
Shoppes at Parisian			
Total mall revenues	16	15	6.7%
Mall gross leasable area (in square feet)	296,371	296,322	—
Occupancy	63.9%	73.2%	(9.3)pts
Base rent per square foot (in US\$)	115	129	(10.9)%
Tenant sales per square foot (in US\$) ⁽ⁱ⁾	541	475	13.9%
Shoppes at Four Seasons			
Total mall revenues	75	67	11.9%
Mall gross leasable area (in square feet)	248,814	248,663	0.1%
Occupancy	87.4%	94.4%	(7.0)pts
Base rent per square foot (in US\$)	590	544	8.5%
Tenant sales per square foot (in US\$) ⁽ⁱ⁾	5,825	5,139	13.3%

Note: This table excludes the results of our retail operations at Sands Macao. As a result of the COVID-19 Pandemic, tenants were provided rent concessions during the six months ended June 30, 2022. Base rent per square foot presented above excludes the impact of these rent concessions.

(i) Tenant sales per square foot is the sum of reported comparable sales for the trailing 12 months divided by the comparable square footage for the same period.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

Food and beverage revenues for the six months ended June 30, 2023 were US\$104 million, an increase of 181.1%, compared to US\$37 million for the six months ended June 30, 2022. The increase was primarily driven by an increase in property visitation.

Convention, ferry, retail and other revenues for the six months ended June 30, 2023 were US\$68 million, an increase of 257.9%, compared to US\$19 million for the six months ended June 30, 2022. The increase was primarily driven by an increase of US\$23 million in ferry operations due to the resumption of ferry services in January 2023, as well as increases in other business categories, such as entertainment, limo and convention.

Operating Expenses

Our operating expenses consisted of the following:

	Six months ended June 30,		
	2023	2022	Percent change
	US\$ in millions		
Casino	1,421	600	136.8%
Rooms	85	57	49.1%
Mall	28	24	16.7%
Food and beverage	86	61	41.0%
Convention, ferry, retail and other	61	27	125.9%
(Recovery of)/provision for expected credit losses, net	(7)	2	(450.0)%
General and administrative expense	301	275	9.5%
Corporate expense	60	27	122.2%
Pre-opening expense	6	(1)	(700.0)%
Depreciation and amortization	383	379	1.1%
Net foreign exchange losses	35	37	(5.4)%
Fair value gain on derivative financial instruments	(4)	(1)	300.0%
Loss on disposal of property and equipment and investment properties	7	2	250.0%
Total operating expenses	2,462	1,489	65.3%

Operating expenses were US\$2.46 billion for the six months ended June 30, 2023, an increase of 65.3%, compared to US\$1.49 billion for the six months ended June 30, 2022. The increase in operating expenses was primarily due to an increase of business volumes across all business categories.

Casino expenses for the six months ended June 30, 2023 were US\$1.42 billion, an increase of 136.8%, compared to US\$600 million for the six months ended June 30, 2022. The increase was primarily due to an increase in gaming taxes as a result of increased casino revenues, as previously described.

Room expenses for the six months ended June 30, 2023 were US\$85 million, an increase of 49.1%, compared to US\$57 million for the six months ended June 30, 2022. The increase was primarily driven by increases in payroll, management fees and other operating expenses as a result of higher hotel occupancy.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

Mall expenses for the six months ended June 30, 2023 were US\$28 million, an increase of 16.7%, compared to US\$24 million for the six months ended June 30, 2022. The increase was primarily driven by increased marketing expenses.

Food and beverage expenses for the six months ended June 30, 2023 were US\$86 million, an increase of 41%, compared to US\$61 million for the six months ended June 30, 2022. The increase was primarily driven by increases in cost of sales and payroll consistent with higher business volumes.

Convention, ferry, retail and other expenses for the six months ended June 30, 2023 were US\$61 million, an increase of 125.9%, compared to US\$27 million for the six months ended June 30, 2022. The increase was primarily driven by an increase in ferry expenses due to the resumption of ferry services in January 2023 and higher entertainment and limo expenses due to increased business volume.

Recovery of expected credit losses, net for the six months ended June 30, 2023 were US\$7 million, compared to a provision for expected credit losses of US\$2 million for the six months ended June 30, 2022. The recovery was primarily due to collections of casino receivables that were fully reserved.

General and administrative expenses were US\$301 million for the six months ended June 30, 2023, an increase of 9.5%, compared to US\$275 million for the six months ended June 30, 2022. The increase was primarily driven by increases in marketing, utilities and payroll expenses.

Corporate expenses were US\$60 million for the six months ended June 30, 2023, an increase of 122.2%, compared to US\$27 million for the six months ended June 30, 2022. The increase was primarily driven by an increase in royalty fees due to increased revenues across all properties.

Pre-opening expenses were US\$6 million for the six months ended June 30, 2023, compared to a credit of US\$1 million for the six months ended June 30, 2022. The increase was primarily due to expenses for the grand celebration of The Londoner Macao.

Net foreign exchange losses for the six months ended June 30, 2023 were US\$35 million, primarily associated with the US\$ denominated debt. This is compared with net foreign exchange losses of US\$37 million for the six months ended June 30, 2022.

Loss on disposal of property and equipment and investment properties for the six months ended June 30, 2023 was US\$7 million, an increase of 250.0%, compared to US\$2 million for the six months ended June 30, 2022. The increase was primarily due to increases in asset disposals and demolition costs during the period.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

Adjusted Property EBITDA⁽ⁱ⁾

The following table summarizes information related to our segments:

	Six months ended June 30,		
	2023	2022	Percent change
	US\$ in millions		
The Venetian Macao	462	(2)	N.M.
The Londoner Macao	159	(87)	N.M.
The Parisian Macao	120	(40)	N.M.
The Plaza Macao	166	49	238.8%
Sands Macao	25	(39)	N.M.
Ferry and other operations	7	(1)	N.M.
Total adjusted property EBITDA	939	(120)	N.M.

N.M. — not meaningful

- (i) Adjusted property EBITDA, which is a non-IFRS financial measure, is profit or loss attributable to equity holders of the Company before share-based compensation, corporate expense, pre-opening expense, depreciation and amortization, net foreign exchange gains or losses, impairment loss on property and equipment, gain or loss on disposal of property and equipment, investment properties and intangible assets, interest, gain or loss on modification or early retirement of debt, fair value gain or loss on derivative financial instruments and income tax benefit or expense. Management utilizes adjusted property EBITDA to compare the operating profitability of its operations with those of its competitors, as well as a basis for determining certain incentive compensation. Integrated resort companies have historically reported adjusted property EBITDA as a supplemental performance measure to IFRS financial measures. In order to view the operations of their properties on a more stand-alone basis, integrated resort companies, including the Group, have historically excluded certain expenses that do not relate to the management of specific properties, such as pre-opening expense and corporate expense, from their adjusted property EBITDA calculations. Adjusted property EBITDA should not be interpreted as an alternative to profit or operating profit (as an indicator of operating performance) or to cash flows from operations (as a measure of liquidity), in each case, as determined in accordance with IFRS. The Group has significant uses of cash flow, including capital expenditures, dividend payments, interest payments, debt principal repayments and income taxes, which are not reflected in adjusted property EBITDA. Not all companies calculate adjusted property EBITDA in the same manner. As a result, adjusted property EBITDA as presented by the Group may not be directly comparable to other similarly titled measures presented by other companies.

Adjusted property EBITDA for the six months ended June 30, 2023 was US\$939 million, compared to adjusted property EBITDA loss of US\$120 million for the six months ended June 30, 2022. The increase was driven by the revenue increases in all business categories. Management continues to focus on operational efficiencies and cost control measures on the gaming and non-gaming businesses.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

Finance Costs

The following table summarizes information related to finance costs:

	Six months ended June 30,		
	2023	2022	Percent change
	US\$ in millions		
Interest and other finance costs	288	190	51.6%
Less: interest capitalized	(1)	(1)	—
Finance costs, net	287	189	51.9%

Finance costs, net of amounts capitalized, were US\$287 million for the six months ended June 30, 2023, compared to US\$189 million for the six months ended June 30, 2022. The increase in interest and other finance costs of US\$98 million was primarily due to interest expense from the US\$1.0 billion LVS Term Loan since July 2022, higher interest rates on the Senior Notes as a result of the credit rating downgrades in 2022, higher benchmark rate on the 2018 SCL Credit Facility in the first half of 2023 and interest expense due to the recognition of gaming license liability in January 2023. As a result, the weighted average interest rate for the six months ended June 30, 2023 was approximately 6.0%, compared to 4.5% for the six months ended June 30, 2022.

The weighted average interest rates are calculated based on total interest expense (including amortization of deferred financing costs, standby fees and other financing costs and interest capitalized) and total weighted average borrowings.

Profit/(Loss) for the Period

Profit for the six months ended June 30, 2023 was US\$175 million, compared to a loss of US\$760 million for the six months ended June 30, 2022.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

LIQUIDITY, FINANCIAL AND CAPITAL RESOURCES

We fund our operations through cash generated from our operations and our debt financing. As at June 30, 2023, we held total cash and cash equivalents of US\$1.23 billion. Such cash and cash equivalents were primarily held in HK\$, US\$ and MOP.

On May 11, 2023, the Company entered into an amended and restated facility agreement (the "A&R Facility Agreement") with respect to certain provisions of the 2018 SCL Credit Facility, pursuant to which lenders have (a) effective July 31, 2023, extended the termination date for the Hong Kong dollar commitments and U.S. dollar commitments of the lenders that consented to the waivers and amendments in the A&R Facility Agreement (the "Extending Lenders") from July 31, 2023 to July 31, 2025; (b) extended to (and including) January 1, 2024, the waiver period for the Company to comply with the requirements to ensure (i) the consolidated leverage ratio does not exceed 4.0x and (ii) the consolidated interest coverage ratio is not less than 2.5x; (c) amended the definition of consolidated total debt such that it excludes any financial indebtedness that is subordinated and subject in right of payment to the prior payment in full of the A&R Facility Agreement (including the US\$1.0 billion LVS Term Loan); (d) amended the maximum permitted consolidated leverage ratio as of the last day of each of the financial quarters ending March 31, 2024, June 30, 2024, September 30, 2024, December 31, 2024, and subsequent financial quarters to be 6.25x, 5.5x, 5.0x, 4.5x, and 4.0x respectively; and (e) extended to (and including) January 1, 2025 the period during which the Company's ability to declare or make any dividend payment or similar distribution is restricted if at such time (x) the Total Commitments (as defined in the A&R Facility Agreement) exceed US\$2.0 billion by the Company's exercise of the option to increase the Total Commitments by an aggregate amount of up to US\$1.0 billion and (y) the consolidated leverage ratio is greater than 4.0x, unless, after giving effect to such payment, the sum of (i) the aggregate amount of cash and cash equivalents of the Company on such date and (ii) the aggregate amount of the undrawn facility under the A&R Facility Agreement and unused commitments under other credit facilities of the Company is greater than US\$2.0 billion (collectively, the "Amendments"). Pursuant to the A&R Facility Agreement, the Company paid a customary fee of US\$31 million to the Extending Lenders.

The Extending Lenders' HK\$ commitments total HK\$17.63 billion (approximately US\$2.25 billion at exchange rates in effect on May 11, 2023) and US\$ commitments total US\$237 million, which together represent 100% of the total available commitments under the A&R Facility Agreement.

As at June 30, 2023, management believes the Company was in compliance with all debt covenants of the 2018 SCL Credit Facility. A waiver to the financial covenants of the 2018 SCL Credit Facility was in place through July 31, 2023, which was subsequently extended to January 1, 2024, effective from July 31, 2023 as disclosed above.

We believe our cash and cash equivalents of US\$1.23 billion as well as the US\$1.74 billion available under our 2018 SCL Credit Facility as at June 30, 2023, together with the cash flow to be generated from our operations, will be sufficient to maintain compliance with the financial covenants of the 2018 SCL Credit Facility and fund our working capital needs, committed and planned capital expenditures, including fulfilling the obligations and commitments under the Concession Contract.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

Cash Flows — Summary

Our cash flows consisted of the following:

	Six months ended June 30,	
	2023	2022
	US\$ in millions	
Net cash generated from/(used in) operating activities	1,046	(281)
Net cash used in investing activities	(51)	(149)
Net cash (used in)/from financing activities	(1,463)	521
Net (decrease)/increase in cash and cash equivalents	(468)	91
Cash and cash equivalents at beginning of period ⁽ⁱ⁾	1,702	678
Effect of exchange rate on cash and cash equivalents	(6)	(3)
Cash and cash equivalents at end of period	1,228	766

(i) Cash and cash equivalents of US\$1.70 billion includes cash and cash equivalents of US\$912 million that became unrestricted in early January 2023.

Cash Flows — Operating Activities

Net cash generated from operating activities for the six months ended June 30, 2023 was US\$1.05 billion, compared to US\$281 million of net cash used in operating activities for the six months ended June 30, 2022. We derive most of our operating cash flows from our casino, mall and hotel operations. Net cash generated from operating activities of US\$1.05 billion was primarily attributable to the increased operating profit resulting from an increase in visitation due to the elimination of COVID-19 restrictions in Macao in late December 2022 and early January 2023.

Cash Flows — Investing Activities

Net cash used in investing activities for the six months ended June 30, 2023 was US\$51 million primarily attributable to capital expenditures of US\$79 million, of which included US\$44 million for The Londoner Macao, US\$28 million for The Venetian Macao, and US\$7 million for our other operations, mainly at The Plaza Macao, Sands Macao and The Parisian Macao, partially offset by US\$28 million of interest received.

Cash Flows — Financing Activities

Net cash used in financing activities for the six months ended June 30, 2023 was US\$1.46 billion, primarily attributable to a total repayment of US\$1.20 billion under the 2018 SCL Credit Facility and US\$237 million in interest payments during the first half of 2023.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

CAPITAL EXPENDITURES

The following table sets forth our capital expenditures, excluding capitalized interest and construction payables:

	Six months ended June 30,	
	2023	2022
	US\$ in millions	
The Venetian Macao	28	31
The Londoner Macao	44	118
The Parisian Macao	1	1
The Plaza Macao	4	4
Sands Macao	2	2
Total capital expenditures	79	156

CAPITAL COMMITMENTS

Capital expenditure on property and equipment contracted for at the end of the reporting period but not recognized as liabilities is as follows:

	June 30,	December 31,
	2023	2022
	US\$ in millions	
Contracted but not provided for	60	72

Concession

The Concession requires VML to invest a minimum of 30.24 billion patacas (approximately US\$3.75 billion) in Macao by December 2032, including 27.80 billion patacas (approximately US\$3.44 billion) in non-gaming projects across eleven categories identified by the Macao government in the concession tender program. The non-gaming investment commitment amount increases by 20% in the year following the year in which Macao's gross gaming revenue reaches 180 billion patacas (approximately US\$22.30 billion), subject to certain potential deductions depending on when the increase is triggered. The specific investments to be carried out are proposed annually by VML to the Macao government for its review and approval. VML submitted the list of investments and projects it proposes to carry out in 2023 on March 31, 2023, which was approved by the Macao government on May 15, 2023.

DIVIDENDS

The Board does not recommend the payment of an interim dividend for the six months ended June 30, 2023.

CONTINGENT LIABILITIES

The Group has contingent liabilities arising in the ordinary course of business. Management has made estimates for potential litigation costs based upon consultation with legal counsel. Actual results could differ from these estimates; however, in the opinion of management, such litigation and claims will not have a material adverse effect on our financial position, results of operations or cash flows.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

CHARGES ON GROUP ASSETS

Except for the 1.0 billion patacas (approximately US\$124 million) of bank deposit pledged as security for the bank guarantee required by the Macao government (see Note 11 to the condensed consolidated financial statements for details), none of the Group's assets were charged as security for any liabilities, liens or encumbrances as at June 30, 2023.

CAPITAL RISK MANAGEMENT

The Group's primary objective when managing capital is to safeguard the Group's ability to continue as a going concern in order to provide returns for Shareholders and benefits for other stakeholders, by pricing products and services commensurately with the level of risk.

The capital structure of the Group consists of debt (including current and non-current interest-bearing borrowings as shown in Note 14 to the condensed consolidated financial statements), net of cash and cash equivalents, and equity attributable to Shareholders, comprising issued share capital and reserves.

The Group actively and regularly reviews and manages its capital structure to maintain the net debt-to-capital ratio (gearing ratio) at an appropriate level based on its assessment of the current risk and circumstances. This ratio is calculated as net debt divided by total capital. Net debt is calculated as interest-bearing borrowings, net of deferred financing costs, less cash and cash equivalents and restricted cash and cash equivalents. Total capital is calculated as equity, as shown in the consolidated balance sheet, plus net debt.

	June 30, 2023	December 31, 2022
	US\$ in millions	
Interest-bearing borrowings, net of deferred financing costs	8,882	10,047
Less: cash and cash equivalents	(1,228)	(790)
restricted cash and cash equivalents ⁽ⁱ⁾	—	(912)
Net debt	7,654	8,345
Total deficit	(526)	(700)
Total capital	7,128	7,645
Gearing ratio	107.4%	109.2%

(i) Restricted cash and cash equivalents of US\$912 million as at December 31, 2022 was made available for use in early January 2023 and hence included in the calculation of net debt.

The decrease in gearing ratio during the six months ended June 30, 2023 was primarily due to a total repayment of US\$1.20 billion under the 2018 SCL Credit Facility during the six months ended June 30, 2023 and a decrease in total deficit of US\$174 million as a result of the net profit during the six months ended June 30, 2023.

2.2 MANAGEMENT DISCUSSION AND ANALYSIS

INTEREST RATE AND FOREIGN EXCHANGE RATE RISKS

The Group's primary exposures to market risk are interest rate risk associated with its long-term borrowings, and foreign currency exchange rate risk associated with the Group's operations and its long-term borrowings. The Group has a policy aimed at managing interest rate risk associated with its current and anticipated future borrowings and foreign currency exchange rate risk. This policy enables the Group to use any combination of interest rate swaps, futures, options, caps, forward contracts and similar instruments.

The Group's foreign currency transactions are mainly denominated in US\$. The majority of assets and liabilities are denominated in US\$, HK\$ and MOP, and there are no significant assets and liabilities denominated in other currencies. The Group is subject to foreign exchange rate risk arising from future commercial transactions and recognized assets and liabilities denominated in a currency other than MOP, which is the functional currency of the major operating companies within the Group. During the six months ended June 30, 2023, the Group had cross currency swap contracts for foreign currency hedging purposes related to its Senior Notes.

MATERIAL ACQUISITION AND DISPOSAL

There has been no material acquisition or disposal of subsidiaries, associates or joint ventures by the Group during the six months ended June 30, 2023.

2.3 STAKEHOLDER INFORMATION

HUMAN RESOURCES

As at June 30, 2023, our team member profile was as follows:

Number of full-time team members:	25,636 (inclusive of 2,282 managed by hotel partners, 461 based in Zhuhai and 56 based in Hong Kong)
Average age:	43
Gender ratio:	Male 48% Female 52%
Total number of nationalities:	50

Save as disclosed above, there were no changes to the information disclosed in our 2022 annual report and our 2022 ESG Report regarding remuneration of team members, remuneration policies, and team members' development and training schemes.

ENVIRONMENT

Our responsibility to the planet is as important to us as our commitment to the comfort and well-being of our guests and team members. The Sands ECO360 global sustainability strategy is designed to help minimize our environmental impact. It reflects our vision to lead the way in sustainable building development and resort operations. Driven by an aspirational idea, made possible through the dedication and hard work of our team members, we continue our journey to a more sustainable future.

We have published our 2022 ESG Report in March 2023, which is available at www.sandschina.com/esg/download-reports.html.

We encourage and are grateful to those Shareholders who have elected to receive our annual and interim reports via electronic means, thereby reducing the need to print hard copies of our reports. Should you wish to start receiving an electronic copy of our annual and interim reports, please refer to section 6 of this Interim Report for more information.

To minimize the impact on our environment, this Interim Report is printed on recycled paper using soy ink.



Entertainment
That Is Simply
Out Of This
World.

3. CORPORATE GOVERNANCE

3.1 CORPORATE GOVERNANCE PRACTICES

Corporate governance is the collective responsibility of the Board. The Directors firmly believe good corporate governance is key to creating shareholder value and ensuring proper management of the Company in the interests of all stakeholders. An effective system of corporate governance requires that our Board approves strategic direction, monitors performance, oversees effective risk management and internal control systems, and leads the creation of the right compliant culture across the organization. It also gives our investors confidence we are exercising our stewardship responsibilities with due skill and care.

To ensure we adhere to high standards of corporate governance, we have developed our own principles and guidelines that set out how corporate governance operates in practice within the Company. This is based on the policies, principles and practices set out in the Code and draws on other best practices.

Throughout the six months ended June 30, 2023 and up to the Latest Practicable Date, save as disclosed below, the Board considers the Company fully complied with all the code provisions and certain recommended best practices as set out in the Code.

Code Provision C.2.1 — Chairman and Chief Executive Officer roles

Code Provision C.2.1 provides the roles of Chairman and Chief Executive Officer should be separate and not performed by the same individual. At Sands China, both roles have been performed by Mr. Robert Glen Goldstein (“Mr. Goldstein”) since January 2021. The Company believes the combined roles of Mr. Goldstein provide for better leadership of the Board and management and allow for more focus on developing strategies and implementation of policies and objectives. The Company notes the presence of five Non-Executive Directors (of whom four are independent) on the Board who bring their independent judgement to bear on issues of strategy, policy, performance, accountability, resources, appointments and standards of conduct. Furthermore, the Company’s President (Dr. Wong Ying Wai) and Chief Operating Officer (Mr. Chum Kwan Lock, Grant) are also Executive Directors and assist Mr. Goldstein in his role as the bridge between the Board and the senior management and executive team on business issues. The Company believes the balance of power and authority on the Board is adequately ensured.

Code Provision F.2.2 — Annual General Meeting attendance

Code Provision F.2.2 provides the Chairman of the Board should attend the annual general meeting of the Company. Mr. Goldstein was unable to attend the annual general meeting held on May 19, 2023 due to other business commitments. In his absence, the annual general meeting was chaired by Mr. Chum Kwan Lock, Grant, who liaised with Mr. Goldstein on all key matters prior to the meeting. Mr. Goldstein was also debriefed on the meeting and any matters arising to ensure any matters raised at the annual general meeting were followed up and considered by the Board.

3.2 MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has developed the Company Code for securities transactions by the Directors and relevant employees who are likely to be in possession of unpublished inside information of the Company on terms no less exacting than the Model Code. Following specific enquiry by the Company, all Directors have confirmed they have complied with the Company Code and, therefore, with the Model Code throughout the six months ended June 30, 2023 and up to the date of the announcement of interim results for the six months ended June 30, 2023.

3. CORPORATE GOVERNANCE

3.3 BOARD AND BOARD COMMITTEES COMPOSITION

There were no changes to the composition of the Board and the Board Committees of the Company during the six months ended June 30, 2023 and up to the Latest Practicable Date.

The Directors of the Company during the six months ended June 30, 2023 and as at the Latest Practicable Date are:

Executive Directors	Title	Note
Robert Glen Goldstein	Chairman of the Board and Chief Executive Officer	Re-designated January 7, 2021
Wong Ying Wai	President	Appointed January 22, 2016
Chum Kwan Lock, Grant	Chief Operating Officer	Appointed January 7, 2021
Non-Executive Director		
Charles Daniel Forman		Elected May 30, 2014
Independent Non-Executive Directors		
Chiang Yun		Appointed October 14, 2009
Victor Patrick Hoog Antink		Appointed December 7, 2012
Steven Zygmunt Strasser		Elected May 31, 2013
Kenneth Patrick Chung		Appointed July 15, 2016

The Board has established five committees, being the Audit Committee, the Remuneration Committee, the Nomination Committee, the Capex Committee and the ESG Committee. The table below details the membership and composition of each of the five committees as at the Latest Practicable Date.

Name of Director	Audit Committee	Remuneration Committee	Nomination Committee	Capex Committee	ESG Committee
Robert Glen Goldstein	—	—	Chairman	—	—
Wong Ying Wai	—	Member	—	Member	Member
Chum Kwan Lock, Grant	—	—	—	Chairman	—
Charles Daniel Forman	—	—	—	—	—
Chiang Yun	Member	—	Member	—	Chairlady
Victor Patrick Hoog Antink	Chairman	Member	Member	Member	—
Steven Zygmunt Strasser	Member	Chairman	—	—	—
Kenneth Patrick Chung	Member	—	—	—	Member

3. CORPORATE GOVERNANCE

3.4 DISCLOSURE OF DIRECTORS' INFORMATION PURSUANT TO THE LISTING RULE 13.51B(1)

Directors' Service Contract

On April 14, 2023, the Board approved the renewal of the appointment letter of Mr. Charles Daniel Forman as Non-Executive Director with no specific term of appointment.

3.5 AUDIT COMMITTEE REVIEW

The Audit Committee has reviewed the accounting policies adopted by the Group and the unaudited condensed consolidated financial statements for the six months ended June 30, 2023 and this Interim Report and was of the opinion, the preparation of such interim results complied with the applicable accounting standards and requirements and adequate disclosures have been made. All Audit Committee members are Independent Non-Executive Directors, with Mr. Victor Patrick Hoog Antink (Chairman of the Audit Committee) and Mr. Kenneth Patrick Chung possessing the appropriate professional qualifications and accounting and related financial management expertise.

3.6 INTERESTS OF DIRECTORS AND CHIEF EXECUTIVES

The interests of each of the Directors and Chief Executives in the shares, underlying shares and debentures of the Company and any of the Company's associated corporations (within the meaning of Part XV of the SFO) as at June 30, 2023, as recorded in the register required to be kept under Section 352 of Part XV of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code, are set out in the table and explanatory notes below:

Name of Director	Company	Nature of interest	Number of Shares	Approximate percentage of shareholding interest
Wong Ying Wai	Company	Beneficial owner	6,349,280(L) ⁽¹⁾	0.08%
Chum Kwan Lock, Grant	Company	Beneficial owner	3,731,832(L) ⁽²⁾	0.05%

3. CORPORATE GOVERNANCE

Name of Director	Associated corporation	Nature of interest	Number of securities	Approximate percentage of shareholding interest
Robert Glen Goldstein	LVS	Beneficial owner	6,969,451(L) ⁽³⁾	0.91%
		Trustee	236,057(L) ⁽⁴⁾	0.03%
Charles Daniel Forman	LVS	Beneficial owner	208,845(L) ⁽⁵⁾	0.03%
Chum Kwan Lock, Grant	LVS	Beneficial owner	300,000(L) ⁽⁶⁾	0.04%

The letter "L" denotes the person's long position in such shares/securities.

Notes:

- (1) This amount includes (a) 4,000,000 options to purchase 4,000,000 Shares, all of which are vested and exercisable, and (b) 2,349,280 unvested restricted share units of the Company.
- (2) This amount includes (a) 1,238,500 options to purchase 1,238,500 Shares, all of which are vested and exercisable, and (b) 2,493,332 unvested restricted share units of the Company.
- (3) This amount includes (a) 6,750,000 options to purchase 6,750,000 shares in LVS' common stock, of which 4,416,000 are vested and exercisable, and (b) 219,451 unvested restricted stock units of LVS.
- (4) This amount represents 236,057 shares of LVS' common stock held by The Robert and Sheryl Goldstein Trust, of which Mr. Robert Glen Goldstein is a trustee and one of the beneficiaries.
- (5) This amount includes (a) 205,984 shares of LVS' common stock, and (b) 2,861 unvested shares of LVS' restricted stock.
- (6) This amount represents 300,000 options to purchase 300,000 shares in LVS' common stock, none of which are vested and exercisable.

None of the Directors or the Chief Executives had short positions in respect of shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) as at June 30, 2023.

Save as disclosed above, so far as was known to the Directors, as at June 30, 2023, none of the Directors or the Chief Executives had, pursuant to Divisions 7 and 8 of Part XV of the SFO, nor were they taken or deemed to have under such provisions of the SFO, any interest or short position in any shares or underlying shares or interest in debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) that were required to be notified to the Company and the Stock Exchange, or any interests that were required, pursuant to Section 352 of the SFO, to be entered into the register referred to therein, or any interests that were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

As at June 30, 2023, save as disclosed above, none of the Directors nor the Chief Executives (including their spouses and children under 18 years of age) had any interest in, or had been granted, or exercised, any rights to subscribe for shares (or warrants or debentures, if applicable) of the Company and its associated corporations (within the meaning of Part XV of the SFO).

3. CORPORATE GOVERNANCE

3.7 INTERESTS OF SUBSTANTIAL SHAREHOLDERS

The interests of substantial Shareholders in the Shares and underlying shares of the Company as at June 30, 2023, as recorded in the register required to be kept under Section 336 of Part XV of the SFO or as the Company is aware or had been notified of, are set out in the table below.

Name of substantial Shareholder	Capacity/Nature of interest	Number of Shares	Approximate percentage of issued share capital
Irwin Chafetz	Interest of a controlled corporation	5,657,814,885(L)	69.91%
Las Vegas Sands Corp.	Interest of a controlled corporation	5,657,814,885(L)	69.91%
LVS (Nevada) International Holdings, Inc.	Interest of a controlled corporation	5,657,814,885(L)	69.91%
Venetian Venture Development Intermediate II	Beneficial owner	5,657,814,885(L)	69.91%

The letter "L" denotes the person's long position in such shares.

As at June 30, 2023, VVDI (II) was a substantial Shareholder which held 5,657,814,885 Shares (representing approximately 69.91% of the total issued share capital of the Company). VVDI (II) was a wholly-owned subsidiary of LVS Nevada, which was in turn wholly-owned by LVS. Mr. Irwin Chafetz ("Mr. Chafetz") had voting control in certain shares of common stock of LVS resulting in him having one-third or more of the voting power at general meetings of LVS. Other than 91,966 shares (0.01%) of LVS' common stock owned directly by Mr. Chafetz, all other shares of LVS' common stock were held by Mr. Chafetz as a (co-) trustee of trusts and co-manager of a limited liability company, in each case for the benefit of members of the Adelson family.

As at June 30, 2023, the Company had not been notified of any short positions being held by any substantial Shareholder in the Shares or underlying shares of the Company.

3.8 INTERESTS OF ANY OTHER PERSONS

Save as disclosed above, as at June 30, 2023, the Company had not been notified of any persons who had interests or short positions in the Shares or underlying shares of the Company, as recorded in the register required to be kept under Section 336 of Part XV of the SFO.

3. CORPORATE GOVERNANCE

3.9 EQUITY AWARD PLAN

The Company maintained the 2009 Equity Award Plan and the 2019 Equity Award Plan (collectively the “Equity Award Plans”) for the purpose of attracting able persons to enter and remain in the employ of our Group. They also provide a means whereby employees, directors and consultants of our Group can acquire and maintain Share ownership, or be paid incentive compensation measured by reference to the value of Shares, thereby strengthening their commitment to the welfare of our Group and promoting an identity of interest between Shareholders and these persons.

2009 Equity Award Plan

The Company adopted the 2009 Equity Award Plan on November 8, 2009 (amended on February 19, 2016) which expired on November 30, 2019, being the tenth anniversary of November 30, 2009. On and after November 30, 2019, no awards may be granted under the 2009 Equity Award Plan. However, all existing awards granted under the 2009 Equity Award Plan which are unexercised or unvested will remain valid and (where applicable) exercisable in accordance with their respective terms of grant despite the expiry of the 2009 Equity Award Plan.

2019 Equity Award Plan

The 2019 Equity Award Plan was approved by the Shareholders at the Company’s annual general meeting held on May 24, 2019, and took effect on December 1, 2019. There is no material difference between the terms of the 2009 Equity Award Plan and the terms of the 2019 Equity Award Plan. Unless otherwise terminated, the 2019 Equity Award Plan will be valid and effective for a period of ten years from December 1, 2019. The 2019 Equity Award Plan is subject to the administration of the Remuneration Committee.

The maximum number of Shares which may be issued in respect of all share-based awards (including options) under which new Shares will be issued to be granted under the 2019 Equity Award Plan and similar share-based awards under any other award plans of the Company (under which new Shares will be issued pursuant to any grant) must not in aggregate exceed 808,619,139 Shares, representing 10% of the total number of Shares in issue as at May 24, 2019, being the date of Shareholders’ approval of the 2019 Equity Award Plan, excluding for this purpose options (or any other share-based awards) that have lapsed in accordance with the terms of the 2019 Equity Award Plan (or any other plans of our Company) (the “Scheme Mandate Limit”). As at January 1, 2023, the number of Shares that may be issued in respect of options and awards available for grant under the Scheme Mandate Limit was 805,319,139 Shares. As at June 30, 2023 and the Latest Practicable Date, the number of Shares that may be issued in respect of options and awards available for grant under the Scheme Mandate Limit was 805,319,139 Shares, which represented approximately 10% of the issued share capital of the Company on the respective dates.

The total number of Shares issued and which may be issued upon exercise of options or other share-based awards granted and to be granted (including both exercised, cancelled, outstanding options, Shares and other share-based awards which have been granted and accepted) to each eligible person, when aggregated with any similar share-based awards under any other plans of the Company granted to that eligible person, in any 12-month period prior to (and including) the date of grant shall not exceed 1% of the Shares in issue on the date of grant.

No options or any other share-based awards had been granted under the 2019 Equity Award Plan during the six months ended June 30, 2023. The number of Shares that may be issued in respect of all share-based awards (including options) granted under the 2019 Equity Award Plan during the six months ended June 30, 2023 divided by the weighted average number of Shares for the six months ended June 30, 2023 was nil.

Share Options

As at June 30, 2023, 140,932,591 options to purchase Shares had been granted under the 2009 Equity Award Plan, of which 45,514,482 options had been exercised and 53,175,059 options had lapsed. As at June 30, 2023, 3,300,000 options to purchase Shares had been granted under the 2019 Equity Award Plan, of which no options had been exercised or lapsed.

3. CORPORATE GOVERNANCE

Details of the grant of options and a summary of movements of the outstanding options during the six months ended June 30, 2023 under the 2009 Equity Award Plan were as follows:

Participants	Date granted	Options granted	Exercise price per Share ⁽¹⁾ HK\$	Closing price of Shares immediately before the date of grant HK\$	Exercise period	Number of options				Weighted average closing price of Shares immediately before the dates on which options were exercised HK\$	
						outstanding as at January 1, 2023	granted during the period	lapsed during the period	exercised during the period		outstanding as at June 30, 2023
Employee participants:											
— Directors											
Wong Ying Wai	November 2, 2015	4,000,000 ⁽³⁾	28.59	28.15	November 2, 2016– November 1, 2025	4,000,000	—	—	—	4,000,000	—
Chum Kwan Lock, Grant	February 24, 2016	406,000	26.97	27.05	February 24, 2017– February 23, 2026	101,500	—	—	—	101,500	—
	February 24, 2017	406,000	32.15	32.25	February 24, 2018– February 23, 2027	203,000	—	—	—	203,000	—
	February 26, 2018	414,000	44.85	44.00	February 26, 2019– February 25, 2028	414,000	—	—	—	414,000	—
	February 25, 2019	520,000	39.25	39.00	February 25, 2020– February 24, 2029	520,000	—	—	—	520,000	—
— Employees of the Group											
	February 15, 2013	1,486,800	36.73	36.50	February 15, 2014– February 14, 2023	380,250	—	380,250	—	—	—
	May 16, 2013	1,241,900	40.26	40.45	May 16, 2014– May 15, 2023	199,100	—	199,100	—	—	—
	February 24, 2014	2,602,300	59.35	58.90	February 24, 2015– February 23, 2024	637,100	—	—	—	637,100	—
	March 18, 2014	3,238,800	62.94	62.25	March 18, 2015– March 17, 2024	1,242,600	—	—	—	1,242,600	—
	May 21, 2014	2,723,800	57.75	57.40	May 21, 2015– May 20, 2024	651,100	—	—	—	651,100	—
	June 18, 2014	857,100	53.64	53.10	June 18, 2015– June 17, 2024	585,300	—	—	—	585,300	—
	August 29, 2014	1,063,100	52.33	51.35	August 29, 2015– August 28, 2024	450,500	—	—	—	450,500	—
	September 26, 2014	195,000	43.27	41.30	September 26, 2015– September 25, 2024	195,000	—	—	—	195,000	—
	May 5, 2015	795,600	33.15	32.80	May 5, 2016– May 4, 2025	165,000	—	—	—	165,000	—
	February 24, 2016	14,078,400	26.97	27.05	February 24, 2017– February 23, 2026	2,875,500	—	40,000	190,700	2,644,800	28.57
	March 23, 2016	2,520,400	31.00	30.35	March 23, 2017– March 22, 2026	609,500	—	—	—	609,500	—
	May 20, 2016	317,600	27.55	27.25	May 20, 2017– May 19, 2026	85,400	—	—	—	85,400	—
	September 13, 2016	433,600	34.03	34.45	September 13, 2017– September 12, 2026	253,000	—	114,300	—	138,700	—
	February 24, 2017	12,523,200	32.15	32.25	February 24, 2018– February 23, 2027	4,769,950	—	368,800	—	4,401,150	—
	March 23, 2017	2,626,400	35.25	35.05	March 23, 2018– March 22, 2027	1,107,900	—	24,300	—	1,083,600	—
	May 19, 2017	494,000	34.31	33.80	May 19, 2018– May 18, 2027	139,400	—	—	—	139,400	—
	September 13, 2017	889,600	37.90	37.20	September 13, 2018– September 12, 2027	423,600	—	167,200	—	256,400	—
	February 26, 2018	12,637,200	44.85	44.00	February 26, 2019– February 25, 2028	7,970,400	—	526,000	—	7,444,400	—
	March 23, 2018	2,478,000	44.31	43.65	March 23, 2019– March 22, 2028	1,416,000	—	35,200	—	1,380,800	—
	May 21, 2018	1,035,200	47.95	47.10	May 21, 2019– May 20, 2028	722,400	—	—	—	722,400	—
	September 13, 2018	1,720,800	33.80	31.70	September 13, 2019– September 12, 2028	1,167,000	—	172,800	—	994,200	—
	February 25, 2019	12,455,200	39.25	39.00	February 25, 2020– February 24, 2029	8,944,000	—	483,200	—	8,460,800	—
	April 23, 2019	2,582,400	43.60	43.05	April 23, 2020– April 22, 2029	1,872,000	—	26,400	—	1,845,600	—
	May 20, 2019	1,705,600	39.93	38.85	May 20, 2020– May 19, 2029	1,221,200	—	—	—	1,221,200	—
	September 5, 2019	1,791,200	36.45	36.85	September 5, 2020– September 4, 2029	1,424,800	—	129,600	—	1,295,200	—

3. CORPORATE GOVERNANCE

Participants	Date granted	Options granted	Exercise price per Share ⁽¹⁾ HK\$	Closing price of Shares immediately before the date of grant HK\$	Exercise period	Number of options				outstanding as at June 30, 2023	Weighted average closing price of Shares immediately before the dates on which options were exercised HK\$
						outstanding as at January 1, 2023	granted during the period	lapsed during the period	exercised during the period		
Service providers	February 24, 2016	43,200	26.97	27.05	February 24, 2017– February 23, 2026	10,800	—	—	—	10,800	—
	March 23, 2016	45,200	31.00	30.35	March 23, 2017– March 22, 2026	45,200	—	—	—	45,200	—
	February 24, 2017	43,200	32.15	32.25	February 24, 2018– February 23, 2027	43,200	—	—	—	43,200	—
	March 23, 2017	45,200	35.25	35.05	March 23, 2018– March 22, 2027	45,200	—	—	—	45,200	—
	February 26, 2018	51,600	44.85	44.00	February 26, 2019– February 25, 2028	51,600	—	—	—	51,600	—
	March 23, 2018	48,000	44.31	43.65	March 23, 2019– March 22, 2028	48,000	—	—	—	48,000	—
	February 25, 2019	57,200	39.25	39.00	February 25, 2020– February 24, 2029	57,200	—	—	—	57,200	—
	April 23, 2019	53,200	43.60	43.05	April 23, 2020– April 22, 2029	53,200	—	—	—	53,200	—

Details of the grant of options and a summary of movements of the outstanding options during the six months ended June 30, 2023 under the 2019 Equity Award Plan were as follows:

Participants	Date granted	Options granted	Exercise price per Share ⁽¹⁾ HK\$	Closing price of Shares immediately before the date of grant HK\$	Exercise period	Number of options				outstanding as at June 30, 2023	Weighted average closing price of Shares immediately before the dates on which options were exercised HK\$
						outstanding as at January 1, 2023	granted during the period	lapsed during the period	exercised during the period		
Employee participants:											
— Employees of the Group	August 15, 2022	3,300,000 ⁽¹⁾	17.80	17.80	December 31, 2026– August 14, 2032	3,300,000	—	—	—	3,300,000	—

Notes:

- (1) The exercise price per Share of the options is determined at the time of grant of the options and should not be less than the highest of (a) the official closing price of the Shares as stated in the daily quotation sheet of the Stock Exchange on the date of grant of the options, which must be a business day; (b) the average of the official closing price of the Shares as stated in the daily quotation sheets of the Stock Exchange for the five business days immediately preceding the date of grant of the options; and (c) the nominal value of a Share.

3. CORPORATE GOVERNANCE

- (2) Save as disclosed in note (3) and (4) below, the proportion of underlying shares in respect of which the above options will vest is as follows:

	Proportion of underlying shares in respect of which the above options will vest is as follows:
Before the first anniversary of the date of grant of the option (the "Offer Anniversary")	None
From the first Offer Anniversary to the date immediately before the second Offer Anniversary	One-quarter
From the second Offer Anniversary to the date immediately before the third Offer Anniversary	Two-quarters
From the third Offer Anniversary to the date immediately before the fourth Offer Anniversary	Three-quarters
From the fourth Offer Anniversary and thereafter	All

- (3) Among the 4,000,000 options granted to Dr. Wong Ying Wai on November 2, 2015, 266,666 options vested on November 2, 2016, 533,334 options vested on November 2, 2017, 800,000 options vested on November 2, 2018, 800,000 options vested on November 2, 2019 and 1,600,000 options vested on September 30, 2020.
- (4) The 3,300,000 options granted to eligible employees on August 15, 2022 will vest on December 31, 2026.
- (5) No options were cancelled during the period.

When the options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognized in share-based compensation reserve will be transferred to retained earnings.

Restricted Share Units

As at June 30, 2023, 32,946,800 restricted share units (under which no new Shares will be issued) had been granted under the Equity Award Plans, of which 7,506,376 restricted share units had vested and 1,623,116 restricted share units had lapsed.

Save as disclosed herein, no options, restricted share units or any other share-based awards were granted under the Equity Award Plans or any equity award plan of the Group and no options, restricted share units or any other share-based awards were cancelled during the six months ended June 30, 2023.

3.10 PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SHARES

Neither the Company, nor any of its subsidiaries purchased, sold or redeemed any of the listed shares of the Company during the six months ended June 30, 2023.

4.1 REPORT ON REVIEW OF CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Deloitte.

德勤

TO THE BOARD OF DIRECTORS OF SANDS CHINA LTD.

(Incorporated in the Cayman Islands with limited liability)

INTRODUCTION

We have reviewed the condensed consolidated financial statements of Sands China Ltd. (the “Company”) and its subsidiaries (collectively referred to as the “Group”) set out on pages 34 to 58, which comprise the consolidated balance sheet as of June 30, 2023 and the related consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six-month period then ended, and certain explanatory notes. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and International Accounting Standard 34 “Interim Financial Reporting” (“IAS 34”) issued by the International Accounting Standards Board. The directors of the Company are responsible for the preparation and presentation of these condensed consolidated financial statements in accordance with IAS 34. Our responsibility is to express a conclusion on these condensed consolidated financial statements based on our review, and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

SCOPE OF REVIEW

We conducted our review in accordance with International Standard on Review Engagements 2410 “Review of Interim Financial Information Performed by the Independent Auditor of the Entity” issued by the International Auditing and Assurance Standards Board. A review of these condensed consolidated financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the condensed consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34.

Deloitte Touche Tohmatsu

Certified Public Accountants

Hong Kong

August 11, 2023

4.2 CONSOLIDATED INCOME STATEMENT

		Six months ended June 30,	
		2023	2022
		US\$ in millions, except per share data	
	Notes	(Unaudited)	
Net revenues	4	2,895	915
Gaming tax		(1,074)	(303)
Employee benefit expenses		(566)	(526)
Depreciation and amortization	4	(383)	(379)
Inventories consumed		(34)	(13)
Other expenses, gains and losses		(405)	(268)
Operating profit/(loss)		433	(574)
Interest income		27	1
Finance costs, net of amounts capitalized		(287)	(189)
Profit/(loss) before income tax		173	(762)
Income tax benefit	5	2	2
Profit/(loss) for the period attributable to equity holders of the Company		175	(760)
Earnings/(loss) per share			
— Basic	6	US2.16 cents	(US9.39 cents)
— Diluted	6	US2.16 cents	(US9.39 cents)

4.2 CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Six months ended June 30,	
	2023	2022
	US\$ in millions	
	(Unaudited)	
Profit/(loss) for the period attributable to equity holders of the Company	175	(760)
Other comprehensive income/(expense)		
<i>Item that will be reclassified subsequently to profit or loss:</i>		
Fair value adjustment on cash flow hedge	(6)	—
<i>Item that will not be reclassified subsequently to profit or loss:</i>		
Currency translation differences	2	(2)
Total comprehensive income/(expense) for the period attributable to equity holders of the Company	171	(762)

4.2 CONSOLIDATED BALANCE SHEET

		June 30, 2023	December 31, 2022
		US\$ in millions	
	Notes	(Unaudited)	(Audited)
ASSETS			
Non-current assets			
Investment properties, net		575	598
Property and equipment, net	8	7,570	7,904
Intangible assets, net	9	498	31
Other assets, net		12	13
Other receivables and prepayments, net		26	24
Restricted bank deposit	11	124	125
Total non-current assets		8,805	8,695
Current assets			
Inventories		21	19
Other asset		4	1
Trade and other receivables and prepayments, net	10	209	145
Restricted cash and cash equivalents	11	—	912
Cash and cash equivalents		1,228	790
Total current assets		1,462	1,867
Total assets		10,267	10,562

4.2 CONSOLIDATED BALANCE SHEET

	Notes	June 30, 2023 (Unaudited)	December 31, 2022 (Audited)
US\$ in millions			
EQUITY			
Capital and reserves attributable to equity holders of the Company			
Share capital	12	81	81
Reserves		(607)	(781)
Total deficit		(526)	(700)
LIABILITIES			
Non-current liabilities			
Trade and other payables	13	546	91
Borrowings	14	9,023	8,255
Deferred income tax liabilities		40	45
Total non-current liabilities		9,609	8,391
Current liabilities			
Trade and other payables	13	1,168	907
Current income tax liabilities		2	—
Borrowings	14	14	1,964
Total current liabilities		1,184	2,871
Total liabilities		10,793	11,262
Total liabilities and deficit		10,267	10,562
Net current assets/(liabilities)		278	(1,004)
Total assets less current liabilities		9,083	7,691

Approved by the Board of Directors on August 11, 2023 and signed on behalf of the Board by

Robert Glen Goldstein
Chairman of the Board and Chief Executive Officer
Director

Wong Ying Wai
President
Director

4.2 CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Share capital	Capital reserve	Share premium	Statutory reserve	Share-based compensation reserves US\$ in millions (Unaudited)	Currency translation reserve	Hedge reserve	Accumulated losses	Total
For the six months ended									
June 30, 2022									
Balance at January 1, 2022	81	87	1,515	6	95	(2)	(4)	(890)	888
Loss for the period	—	—	—	—	—	—	—	(760)	(760)
Other comprehensive expense for the period	—	—	—	—	—	(2)	—	—	(2)
Total comprehensive expense	—	—	—	—	—	(2)	—	(760)	(762)
Forfeiture of share options	—	—	—	—	(1)	—	—	1	—
Share-based compensation of the Company	—	—	—	—	3	—	—	—	3
Share-based compensation charged by LVS	—	—	—	—	1	—	—	—	1
Balance at June 30, 2022	81	87	1,515	6	98	(4)	(4)	(1,649)	130
For the six months ended									
June 30, 2023									
Balance at January 1, 2023	81	87	1,515	6	97	(11)	(6)	(2,469)	(700)
Profit for the period	—	—	—	—	—	—	—	175	175
Fair value adjustment on cash flow hedge	—	—	—	—	—	—	(6)	—	(6)
Other comprehensive income for the period	—	—	—	—	—	2	—	—	2
Total comprehensive income/(expense)	—	—	—	—	—	2	(6)	175	171
Exercise of share options	—	—	1	—	—	—	—	—	1
Forfeiture of share options	—	—	—	—	(3)	—	—	3	—
Share-based compensation of the Company	—	—	—	—	1	—	—	—	1
Share-based compensation charged by LVS	—	—	—	—	1	—	—	—	1
Balance at June 30, 2023	81	87	1,516	6	96	(9)	(12)	(2,291)	(526)

4.2 CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

	Six months ended June 30,	
	2023	2022
	US\$ in millions (Unaudited)	
Net cash generated from/(used in) operating activities	1,046	(281)
Cash flows from investing activities		
Purchases of property and equipment	(66)	(132)
Additions to investment properties	(5)	(11)
Purchases of intangible assets	(8)	(13)
Proceeds from disposal of property and equipment	—	6
Interest received	28	1
Net cash used in investing activities	(51)	(149)
Cash flows from financing activities		
Proceeds from exercise of share options	1	—
Proceeds from bank loans	—	700
Repayments of bank loans	(1,198)	—
Repayments of other long-term borrowings	(1)	(1)
Repayments of lease liabilities	(7)	(9)
Payments related to gaming license liability	(21)	—
Interest paid	(237)	(169)
Net cash (used in)/from financing activities	(1,463)	521
Net (decrease)/increase in cash and cash equivalents	(468)	91
Cash and cash equivalents at beginning of period⁽ⁱ⁾	1,702	678
Effect of exchange rate on cash and cash equivalents	(6)	(3)
Cash and cash equivalents at end of period	1,228	766
Cash and cash equivalents comprised of:		
Cash at bank and on hand	395	257
Short-term bank deposits	833	509
	1,228	766

(i) Cash and cash equivalents of US\$1.70 billion includes cash and cash equivalents of US\$912 million that became unrestricted in early January 2023.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. GENERAL INFORMATION

Principal activities

The Group is principally engaged in the operation of casino games of chance and the development and operation of destination properties and other ancillary services in Macao. The Group's immediate holding company is Venetian Venture Development Intermediate II. Las Vegas Sands Corp. ("LVS"), a company incorporated in Nevada, U.S.A. indirectly holds 69.91% ownership interest in the Group as at June 30, 2023, and is the Group's ultimate holding company.

The Company was incorporated in the Cayman Islands on July 15, 2009 as an exempted company with limited liability under the Companies Act (as amended) of the Cayman Islands. The address of the Company's registered office in the Cayman Islands is Intertrust Corporate Services (Cayman) Limited, One Nexus Way, Camana Bay, Grand Cayman, KY1-9005, Cayman Islands. The Company's principal place of business in Hong Kong is 5/F, Manulife Place, 348 Kwun Tong Road, Kowloon, Hong Kong.

The Group owns and operates The Venetian Macao, The Londoner Macao, The Parisian Macao, The Plaza Macao and Sands Macao. The Group's properties collectively feature some of the world's largest casinos, luxury suites and hotel rooms, different restaurants and food outlets, spas and theaters for live performances and multiple levels of shopping experiences, as well as other integrated resort amenities.

VML commenced operating its new 10-year gaming concession for the operation of casino games of chance in Macao on January 1, 2023. A robust recovery is now underway in all gaming and non-gaming segments since the elimination of COVID-19 restrictions in Macao in late December 2022 and early January 2023. The Concession obliges VML to make various payments to the Macao government, for which VML has recognized an intangible asset and financial liability on the minimum contractual future payments. For details, refer to Note 9.

The Concession also requires VML to invest a minimum of 30.24 billion patacas (approximately US\$3.75 billion) in Macao by December 2032, including 27.80 billion patacas (approximately US\$3.44 billion) in non-gaming projects across eleven categories identified by the Macao government in the concession tender program. The non-gaming investment commitment amount increases by 20% in the year following the year in which Macao's gross gaming revenue reaches 180 billion patacas (approximately US\$22.30 billion), subject to certain potential deductions depending on when the increase is triggered. The specific investments to be carried out are proposed annually by VML to the Macao government for its review and approval. VML submitted the list of investments and projects it proposes to carry out in 2023 on March 31, 2023, which was approved by the Macao government on May 15, 2023.

The unaudited condensed consolidated financial statements are presented in millions of United States dollars ("US\$ in millions"), unless otherwise stated. The condensed consolidated financial statements were approved for issue by the Board of Directors of the Company on August 11, 2023.

These condensed consolidated financial statements have not been audited.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. GENERAL INFORMATION (CONTINUED)

Recent developments

From 2020 through the beginning of 2023, the Group's operations were negatively impacted by the reduction in travel and tourism related to the COVID-19 Pandemic. The Macao government's policy regarding the management of COVID-19 and general travel restrictions were eliminated in late December 2022 and early January 2023. Since then, visitation to the Group's integrated resorts and operations have improved.

The Macao government announced total visitation from mainland China to Macao increased approximately 141.0% and decreased approximately 47.3%, during the six months ended June 30, 2023, as compared to the same period in 2022 and 2019 (pre-pandemic), respectively. The Macao government also announced gross gaming revenue increased approximately 205.1% and decreased approximately 46.4%, during the six months ended June 30, 2023, as compared to the same period in 2022 and 2019, respectively.

While the disruptions arising from the COVID-19 Pandemic have subsided, given the dynamic nature of these circumstances, the potential future impact, if any, on our consolidated income statement, cash flows and balance sheet is uncertain. However, the Company has a strong balance sheet and sufficient liquidity in place, including total cash and cash equivalents of US\$1.23 billion and US\$1.74 billion of available borrowing capacity from the 2018 SCL Credit Facility as at June 30, 2023. The Company has successfully extended the maturity of the 2018 SCL Credit Facility from July 31, 2023 to July 31, 2025, amongst other amendments of the 2018 SCL Credit Facility. The Company believes it is able to support continuing operations, fulfill the obligations and commitments under the Concession Contract and complete the Company's major construction projects that are underway.

2. BASIS OF PREPARATION

The condensed consolidated financial statements for the six months ended June 30, 2023 have been prepared in accordance with International Accounting Standard ("IAS") 34 *Interim Financial Reporting* issued by the International Accounting Standards Board ("IASB") and the applicable disclosure requirements of Appendix 16 to the Listing Rules. They should be read in conjunction with the Group's annual financial statements for the year ended December 31, 2022, which were prepared in accordance with International Financial Reporting Standards ("IFRS").

The condensed consolidated financial statements have been prepared on the historical cost basis except for financial liabilities for cash-settled share-based payment transactions and derivatives that are measured at fair value.

Prior period comparatives of certain trade and other payables and certain borrowings were reclassified to conform with the current period presentation, which represented a reclassification of US\$37 million interest payable related to lease liabilities from non-current trade and other payables to non-current borrowings and US\$1 million from current trade and other payables to current borrowings.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

3. SIGNIFICANT ACCOUNTING POLICIES

The accounting policies adopted and methods of computation used in the preparation of the condensed consolidated financial statements for the six months ended June 30, 2023 are consistent with those adopted and as described in the Group's annual financial statements for the year ended December 31, 2022, other than the new accounting policies adopted as a result of the recognition of intangible asset and financial liability due to the minimum contractual future payments relating to the Concession (refer to Note 9).

For the amendments to standards in IFRS that are effective for the period, the Group has adopted at their respective effective dates and the adoption had no material impact on the results of operations and financial position of the Group.

The preparation of condensed consolidated financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. In preparing these condensed consolidated financial statements, the significant judgments made by management in the process of applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those applied to the consolidated financial statements for the year ended December 31, 2022.

The Group is exposed to a variety of financial risks: market risk, credit risk and liquidity risk. The condensed consolidated financial statements do not include all financial risk management information and disclosures required in the annual financial statements and should be read in conjunction with the Group's annual financial statements for the year ended December 31, 2022. There have been no significant changes in any risk management policies since the year ended December 31, 2022.

4. SEGMENT INFORMATION

Management has determined the operating segments based on the reports reviewed by a group of senior management, which is the chief operating decision-maker of the Group that makes strategic decisions. The Group considers the business from a property and service perspective.

The Group's principal operating and developmental activities occur in Macao, which is the sole geographic area in which the Group is domiciled. The Group reviews the results of operations for each of its key operating segments, which are also the reportable segments: The Venetian Macao, The Londoner Macao, The Parisian Macao, The Plaza Macao and Sands Macao. The Group has included ferry and other operations (comprised primarily of the Group's ferry operations and various other operations that are ancillary to its properties) to reconcile to the consolidated income statement and consolidated balance sheet.

The Venetian Macao, The Londoner Macao, The Parisian Macao, The Plaza Macao and Sands Macao derive their revenues primarily from casino wagers, room sales, rental income from the Group's mall tenants, food and beverage transactions, convention sales and entertainment. Ferry and other operations mainly derive their revenues from the sale of transportation services.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

4. SEGMENT INFORMATION (CONTINUED)

Revenue disaggregated by type of revenue and property is as follows:

	Casino	Rooms	Mall ^{(i), (iii)}	Food and beverage	Convention, ferry, retail and other	Total net revenues
	US\$ in millions (Unaudited)					
Six months ended June 30, 2023						
The Venetian Macao	969	87	104	30	21	1,211
The Londoner Macao	479	135	30	34	7	685
The Parisian Macao	311	63	16	20	3	413
The Plaza Macao	259	45	75	14	2	395
Sands Macao	143	8	—	6	1	158
Ferry and other operations	—	—	—	—	41	41
Inter-segment revenues ⁽ⁱ⁾	—	—	(1)	—	(7)	(8)
	2,161	338	224	104	68	2,895
Six months ended June 30, 2022						
The Venetian Macao	248	28	85	9	7	377
The Londoner Macao	121	33	26	15	5	200
The Parisian Macao	75	18	15	6	2	116
The Plaza Macao	93	15	67	5	1	181
Sands Macao	31	4	—	2	—	37
Ferry and other operations	—	—	—	—	11	11
Inter-segment revenues ⁽ⁱ⁾	—	—	—	—	(7)	(7)
	568	98	193	37	19	915

(i) Inter-segment revenues are charged at prevailing market rates.

(ii) Of this amount, US\$193 million and US\$31 million (six months ended June 30, 2022: US\$162 million and US\$31 million) are related to income from right-of-use and management fee and other, respectively. Income from right-of-use is recognized in accordance with IFRS 16 *Leases* and all other revenues are recognized in accordance with IFRS 15 *Revenue from contract with customers*.

(iii) For the six months ended June 30, 2023, no rent concessions were provided to tenants as a result of the COVID-19 Pandemic and the impact on mall operations (six months ended June 30, 2022: US\$24 million).

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

4. SEGMENT INFORMATION (CONTINUED)

The following is a reconciliation of adjusted property EBITDA to profit/(loss) for the period attributable to equity holders of the Company:

	Six months ended June 30,	
	2023	2022
	US\$ in millions	
	(Unaudited)	
Adjusted property EBITDA⁽ⁱ⁾		
The Venetian Macao	462	(2)
The Londoner Macao	159	(87)
The Parisian Macao	120	(40)
The Plaza Macao	166	49
Sands Macao	25	(39)
Ferry and other operations	7	(1)
Total adjusted property EBITDA	939	(120)
Share-based compensation, net of amount capitalized ⁽ⁱⁱ⁾	(22)	(12)
Corporate expense ⁽ⁱⁱⁱ⁾	(57)	(26)
Pre-opening expense	(6)	1
Depreciation and amortization	(383)	(379)
Net foreign exchange losses	(35)	(37)
Fair value gain on derivative financial instruments	4	1
Loss on disposal of property and equipment and investment properties	(7)	(2)
Operating profit/(loss)	433	(574)
Interest income	27	1
Finance costs, net of amounts capitalized	(287)	(189)
Profit/(loss) before income tax	173	(762)
Income tax benefit	2	2
Profit/(loss) for the period attributable to equity holders of the Company	175	(760)

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

4. SEGMENT INFORMATION (CONTINUED)

- (i) Adjusted property EBITDA, which is a non-IFRS financial measure, is profit or loss attributable to equity holders of the Company before share-based compensation, corporate expense, pre-opening expense, depreciation and amortization, net foreign exchange gains or losses, impairment loss on property and equipment, gain or loss on disposal of property and equipment, investment properties and intangible assets, interest, gain or loss on modification or early retirement of debt, fair value gain or loss on derivative financial instruments and income tax benefit or expense. Management utilizes adjusted property EBITDA to compare the operating profitability of its operations with those of its competitors, as well as a basis for determining certain incentive compensation. Integrated resort companies have historically reported adjusted property EBITDA as a supplemental performance measure to IFRS financial measures. In order to view the operations of their properties on a more stand-alone basis, integrated resort companies, including the Group, have historically excluded certain expenses that do not relate to the management of specific properties, such as pre-opening expense and corporate expense, from their adjusted property EBITDA calculations. Adjusted property EBITDA should not be interpreted as an alternative to profit or operating profit (as an indicator of operating performance) or to cash flows from operations (as a measure of liquidity), in each case, as determined in accordance with IFRS. The Group has significant uses of cash flow, including capital expenditures, dividend payments, interest payments, debt principal repayments and income taxes, which are not reflected in adjusted property EBITDA. Not all companies calculate adjusted property EBITDA in the same manner. As a result, adjusted property EBITDA as presented by the Group may not be directly comparable to other similarly titled measures presented by other companies.
- (ii) Includes equity-settled share-based payment expense, net of amount capitalized of US\$2 million and cash-settled share-based payment expense, net of amount capitalized of US\$20 million (six months ended June 30, 2022: US\$3 million and US\$9 million, respectively).
- (iii) The amount excludes share-based payment expense of US\$3 million (six months ended June 30, 2022: US\$1 million).

	Six months ended June 30,	
	2023	2022
	US\$ in millions	
	(Unaudited)	
Depreciation and amortization		
The Venetian Macao	79	94
The Londoner Macao	169	159
The Parisian Macao	66	65
The Plaza Macao	52	43
Sands Macao	11	11
Ferry and other operations	6	7
	383	379

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

4. SEGMENT INFORMATION (CONTINUED)

	Six months ended June 30,	
	2023	2022
	US\$ in millions	
	(Unaudited)	
Capital expenditures		
The Venetian Macao	28	31
The Londoner Macao	44	118
The Parisian Macao	1	1
The Plaza Macao	4	4
Sands Macao	2	2
	79	156
	June 30,	December 31,
	2023	2022
	US\$ in millions	
	(Unaudited)	(Audited)
Total assets		
The Venetian Macao	2,196	2,127
The Londoner Macao	4,454	4,512
The Parisian Macao	1,884	1,846
The Plaza Macao	1,052	1,035
Sands Macao	275	207
Ferry and other operations	406	835
	10,267	10,562

Almost all of the non-current assets of the Group are located in Macao.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

5. INCOME TAX BENEFIT

	Six months ended June 30,	
	2023	2022
	US\$ in millions (Unaudited)	
Current income tax		
Lump sum in lieu of Macao complementary tax on dividends	(2)	(2)
Deferred income tax benefit	4	4
Income tax benefit	2	2

The income tax provision for the six months ended June 30, 2023 is determined on the presumption VML will obtain the tax exemption regarding Macao complementary tax on its gaming activities and the Shareholder Dividend Tax Agreement effective from the tax year 2023 to the tax year 2032, or for a period that the Chief Executive of Macao may deem more appropriate.

Pursuant to the Dispatch No. 194/2018 issued by the Chief Executive of Macao on August 20, 2018, VML was granted an extension of the tax exemption regarding Macao complementary tax on its gaming activities effective from the tax year 2019 through June 26, 2022. In July 2022, VML requested an additional extension of the tax exemption through December 31, 2022, to correspond to the extended term of its gaming Subconcession. Pursuant to the Dispatch No. 178/2022 issued by the Chief Executive of Macao on September 1, 2022, VML was granted an additional extension of the tax exemption effective from June 27, 2022 to December 31, 2022.

Additionally, subsequent to being awarded the Concession, in December 2022, VML submitted an application for the tax exemption regarding Macao complementary tax on its gaming activities for the Concession period effective from the tax year 2023 to the tax year 2032, or for a period of tax exemption that the Chief Executive of Macao may deem more appropriate. However, there is no assurance VML will receive the tax exemption.

In April 2019, VML entered into a renewed Shareholder Dividend Tax Agreement with the Macao government, effective through June 26, 2022. The agreement provided for payments in lieu of Macao complementary tax otherwise due by VML's shareholders on dividend distributions to them from gaming profits; namely an annual payment of 38 million patacas (equivalent to US\$5 million) for 2021 and 2020, each payment made on or before January 31 of the following year, and a payment of 18 million patacas (equivalent to US\$2 million) for the period between January 1, 2022 through June 26, 2022, paid on or before July 26, 2022. The Group is evaluating the timing of application for a new Shareholder Dividend Tax Agreement.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

6. EARNINGS/(LOSS) PER SHARE

The calculation of basic and diluted earnings/(loss) per share is based on the following:

	Six months ended June 30,	
	2023	2022
	(Unaudited)	
Profit/(loss) attributable to equity holders of the Company (US\$ in millions)	175	(760)
Weighted average number of shares for basic earnings/(loss) per share (thousand shares)	8,093,291	8,093,189
Adjustment for share options (thousand shares) ⁽ⁱ⁾	341	—
Weighted average number of shares for diluted earnings/(loss) per share (thousand shares)	8,093,632	8,093,189
Earnings/(loss) per share, basic ⁽ⁱⁱ⁾	US2.16 cents HK16.93 cents	(US9.39 cents) (HK73.68 cents)
Earnings/(loss) per share, diluted ⁽ⁱⁱ⁾	US2.16 cents HK16.93 cents	(US9.39 cents) (HK73.68 cents)

(i) The Company had outstanding share options that will potentially dilute the ordinary shares. The computation of diluted loss per share for the six months ended June 30, 2022 did not assume the exercise of the Company's share options because the exercise would result in a decrease in loss per share.

(ii) The translation of US\$ amounts into HK\$ amounts has been made at the exchange rate of US\$1.00 to HK\$7.8384 (six months ended June 30, 2022: US\$1.00 to HK\$7.8467).

7. DIVIDENDS

The Board did not recommend the payment of a final dividend in respect of the year ended December 31, 2022.

The Board does not recommend the payment of an interim dividend for the six months ended June 30, 2023.

8. PROPERTY AND EQUIPMENT, NET

During the six months ended June 30, 2023, the Group had additions of property and equipment with a cost of US\$52 million and disposed property and equipment with a net book value of US\$6 million (six months ended June 30, 2022: US\$91 million and US\$7 million, respectively).

Subsequent to the reversion of casino and gaming areas to the Macao government which took effect on December 31, 2022, annual rent payable for the land concessions was reduced in accordance with the area reverted. As a result, the Group remeasured the lease liabilities based on the revised future payments on January 1, 2023 and recognized a reduction of US\$14 million to lease liabilities and leasehold interests in land, respectively.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

9. INTANGIBLE ASSETS, NET

	June 30, 2023 (Unaudited)	December 31, 2022 (Audited)
	US\$ in millions	
Concession — gaming license	495	—
Less: accumulated amortization	(25)	—
Concession — gaming license, net	470	—
Computer software	174	170
Less: accumulated amortization	(146)	(139)
Computer software, net	28	31
	498	31

Concession

On December 16, 2022, the Macao government announced the award of six definitive gaming concessions, one of which was awarded to VML, a subsidiary of the Company, and on December 16, 2022, VML entered into a ten-year gaming concession contract with the Macao government, beginning on January 1, 2023. Under the terms of the Concession, VML is required to pay the Macao government an annual gaming premium consisting of a fixed portion and a variable portion. The fixed portion of the premium is 30 million patacas (approximately US\$4 million). The variable portion is 300,000 patacas (“VIP table rate”) per gaming table reserved exclusively for certain types of games or players (“VIP tables”), 150,000 patacas per gaming table not so reserved (the “mass table rate”) and 1,000 patacas per electrical or mechanical gaming machine, including slot machines (approximately US\$37,158, US\$18,579 and US\$124, respectively).

On December 30, 2022, VML and certain other subsidiaries of the Company, confirmed and agreed to revert certain gaming equipment and gaming areas to the Macao government without compensation and free of any liens or charges in accordance with, and upon the expiry of, VML’s Subconcession. On the same day, VML and the Macao government entered into a handover record (the “Handover Record”) granting VML the right to operate the reverted gaming equipment and gaming areas for the duration of the Concession in consideration for the payment of an annual fee. The annual fee is calculated based on a price per square meter of reverted gaming area, being 750 patacas per square meter in the first three years and 2,500 patacas per square meter in the subsequent seven years (approximately US\$93 and US\$310, respectively). The price per square meter used to determine the annual fee will be adjusted annually based on Macao’s average price index of the corresponding preceding year. The annual fee is estimated to be US\$13 million for the first three years and US\$42 million for the following seven years, subject to the aforementioned adjustment.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

9. INTANGIBLE ASSETS, NET (CONTINUED)

Concession (continued)

On January 1, 2023, the Company recognized an intangible asset and financial liability of 4.0 billion patacas (approximately US\$495 million), representing the right to operate the gaming equipment and the gaming areas, the right to conduct games of chance in Macao and the unconditional obligation to make payments under the Concession. The intangible asset and financial liability at inception were measured as the net present value of in-substance fixed payments over the Concession term, consisting of contractually obligated annual payments of fixed and variable premiums, as well as fees associated with the above-described Handover Record. The contractually obligated annual variable premium payments associated with the intangible asset was determined using the maximum authorized number of gaming tables at the mass table rate and the maximum authorized number of gaming machines that VML is currently allowed to operate by the Macao government. The intangible asset is subsequently being amortized on a straight-line basis over the period of the Concession, being ten years. The financial liability is subsequently measured at amortized cost. Any changes to (i) the rate per square meter due to adjustments based on the Macao average price index; (ii) the variable premium due to changes in the maximum authorized capacity of gaming tables and slot machines; as well as (iii) the number of VIP tables such that payment at the VIP table rate of 300,000 patacas (approximately US\$37,104) per gaming table in excess of the mass table rate will be expensed in the consolidated income statement. In the accompanying condensed consolidated balance sheet, the non-current portion of the financial liability is included in "Trade and other payables — non-current" and the current portion is included in "Trade and other payables — current".

10. TRADE RECEIVABLES, NET

The following is the aging analysis of trade receivables, net of provision for expected credit losses of US\$107 million (December 31, 2022: US\$123 million) based on date of credit granted or invoice date:

	June 30, 2023 US\$ in millions (Unaudited)	December 31, 2022 (Audited)
0–30 days	77	34
31–60 days	12	6
61–90 days	44	6
Over 90 days	18	35
	151	81

Trade receivables mainly consist of casino, mall and hotel receivables.

Absent special approval, the credit period granted to selected premium and mass market players is typically 7–15 days.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

11. RESTRICTED CASH AND CASH EQUIVALENTS AND BANK DEPOSIT

Bank guarantee requirement per the Concession Contract

As required by the Concession, on December 7, 2022, VML provided the Macao government with a bank guarantee in the amount of 1.0 billion patacas (approximately US\$125 million at exchange rates as defined therein) to secure the performance of VML's statutory and contractual Concession obligations. In accordance with its terms and in order to secure the bank guarantee, VML is required to maintain a minimum of 1.0 billion patacas, or US\$125 million, as a cash deposit in its bank accounts. Prior to January 3, 2023, the guarantee was secured by cash held on deposit by VCL. The bank guarantee must remain in effect until 180 days after the end of the term or the recession of the Concession. The cash on deposit securing the guarantee is classified as a non-current restricted bank deposit in the consolidated balance sheet.

Bank guarantee requirement for the Subconcession Extension Contract

As required by the Subconcession Extension Contract, on September 20, 2022, VML provided the Macao government with a 2.31 billion patacas (approximately US\$289 million at exchange rates as defined therein) bank guarantee to secure the performance of VML's payment obligations towards its employees after the expiration of its Subconcession, should VML be unsuccessful in tendering for a new concession. In accordance with its terms and in order to secure the bank guarantee, SCL was required to maintain a minimum cash balance of 2.31 billion patacas, or US\$289 million, in its bank accounts. On December 19, 2022, VML requested the release of all bank guarantees provided to the Macao government under its Subconcession, and in January 2023 such bank guarantees were released, including the 2.31 billion patacas bank guarantee.

Restriction on use of share capital of VML

As required by the Concession Contract and the Gaming Law, the minimum share capital of the Concessionaire of 5 billion patacas (approximately US\$623 million at exchange rate on December 31, 2022) may not be used or cancelled prior to the start of its business on January 1, 2023. As such, 5 billion patacas (approximately US\$623 million at exchange rate on December 31, 2022) was restricted as at December 31, 2022 and was available to VML to deploy from January 1, 2023.

12. SHARE CAPITAL

	Ordinary shares of US\$0.01 each	US\$ in millions
Issued and fully paid:		
At January 1, 2022 (audited)	8,093,188,866	81
Shares issued upon exercise of share options	—	—
At June 30, 2022 (unaudited)	8,093,188,866	81
At January 1, 2023 (audited)	8,093,188,866	81
Shares issued upon exercise of share options	190,700	—
At June 30, 2023 (unaudited)	8,093,379,566	81

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

13. TRADE AND OTHER PAYABLES

	Note	June 30, 2023 (Unaudited)	December 31, 2022 (Audited)
US\$ in millions			
Trade payables		49	23
Gaming license liability ⁽ⁱ⁾		480	—
Customer deposits and other deferred revenue ⁽ⁱⁱ⁾		380	350
Other tax payables		233	69
Accrued employee benefit expenses		130	162
Interest payables		127	129
Outstanding chip liability ⁽ⁱⁱ⁾		78	49
Construction payables and accruals		68	86
Interest payable related to LVS Term Loan		29	28
Loyalty program liability ⁽ⁱⁱ⁾		21	25
Casino liabilities		20	15
Payables to related companies	16(b)	15	8
Other payables and accruals		84	54
		1,714	998
Less: non-current portion		(546)	(91)
Current portion		1,168	907

(i) The balance represents the present value of contractual future payments under the Concession relating to the right to operate the gaming equipment and the gaming areas and the right to conduct games of chance in Macao, consisting of non-current liability of US\$447 million and current liability of US\$33 million as at June 30, 2023. Refer to Note 9 for further details.

(ii) These balances represent the Group's main types of liabilities associated with contracts with customers. With the exception of mall deposits, which typically extend beyond a year based on the terms of the lease, these liabilities are generally expected to be recognized as revenue or redeemed for cash within one year of being purchased, earned or deposited.

The aging analysis of trade payables based on invoice date is as follows:

	June 30, 2023 (Unaudited)	December 31, 2022 (Audited)
US\$ in millions		
0–30 days	44	18
31–60 days	3	4
61–90 days	1	1
Over 90 days	1	—
	49	23

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

14. BORROWINGS

	June 30, 2023 (Unaudited)	December 31, 2022 (Audited)
	US\$ in millions	
Non-current portion		
Senior Notes	7,150	7,150
LVS Term Loan ⁽ⁱ⁾	1,030	1,000
Bank loans	749	—
Lease liabilities	140	155
Other borrowings	—	1
	9,069	8,306
Less: deferred financing costs	(46)	(51)
	9,023	8,255
Current portion		
Bank loans	—	1,958
Lease liabilities	14	15
Other borrowings	1	1
	15	1,974
Less: deferred financing costs	(1)	(10)
	14	1,964
Total borrowings	9,037	10,219

- (i) Capitalization of interest to principal of US\$30 million during the six months ended June 30, 2023 was due to payment-in-kind election for semi-annual interest payment.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

14. BORROWINGS (CONTINUED)

2018 SCL Credit Facility

On May 11, 2023, the Company entered into an amended and restated facility agreement (the "A&R Facility Agreement") with respect to certain provisions of the 2018 SCL Credit Facility, pursuant to which lenders have (a) effective July 31, 2023, extended the termination date for the Hong Kong dollar commitments and U.S. dollar commitments of the lenders that consented to the waivers and amendments in the A&R Facility Agreement (the "Extending Lenders") from July 31, 2023 to July 31, 2025; (b) extended to (and including) January 1, 2024, the waiver period for the Company to comply with the requirements to ensure (i) the consolidated leverage ratio does not exceed 4.0x and (ii) the consolidated interest coverage ratio is not less than 2.5x; (c) amended the definition of consolidated total debt such that it excludes any financial indebtedness that is subordinated and subject in right of payment to the prior payment in full of the A&R Facility Agreement (including the US\$1.0 billion LVS Term Loan); (d) amended the maximum permitted consolidated leverage ratio as of the last day of each of the financial quarters ending March 31, 2024, June 30, 2024, September 30, 2024, December 31, 2024, and subsequent financial quarters to be 6.25x, 5.5x, 5.0x, 4.5x, and 4.0x respectively; and (e) extended to (and including) January 1, 2025 the period during which the Company's ability to declare or make any dividend payment or similar distribution is restricted if at such time (x) the Total Commitments (as defined in the A&R Facility Agreement) exceed US\$2.0 billion by the Company's exercise of the option to increase the Total Commitments by an aggregate amount of up to US\$1.0 billion and (y) the consolidated leverage ratio is greater than 4.0x, unless, after giving effect to such payment, the sum of (i) the aggregate amount of cash and cash equivalents of the Company on such date and (ii) the aggregate amount of the undrawn facility under the A&R Facility Agreement and unused commitments under other credit facilities of the Company is greater than US\$2.0 billion (collectively, the "Amendments"). Pursuant to the A&R Facility Agreement, the Company paid a customary fee of US\$31 million to the Extending Lenders.

The Extending Lenders' HK\$ commitments total HK\$17.63 billion (approximately US\$2.25 billion at exchange rates in effect on May 11, 2023) and US\$ commitments total US\$237 million, which together represent 100% of the total available commitments under the A&R Facility Agreement.

Given the Company met all conditions precedent to the A&R Facility Agreement with the acceptance received in May 2023 such that the A&R Facility Agreement became effective from July 31, 2023, the outstanding balance of US\$749 million under the 2018 SCL Credit Facility was classified as non-current as at June 30, 2023.

As at June 30, 2023, management believes the Company was in compliance with all debt covenants of the 2018 SCL Credit Facility. A waiver to the financial covenants of the 2018 SCL Credit Facility was in place through July 31, 2023, which was subsequently extended to January 1, 2024, effective from July 31, 2023 as disclosed above.

As at June 30, 2023, the Company had US\$1.74 billion of available borrowing capacity under the 2018 SCL Credit Facility comprised of HK\$ commitments of HK\$12.32 billion (approximately US\$1.57 billion) and US\$ commitments of US\$166 million (December 31, 2022: US\$541 million available borrowing capacity comprised of HK\$ commitments of HK\$3.82 billion (approximately US\$490 million at exchange rates in effect on December 31, 2022) and US\$ commitments of US\$51 million).

LVS Term Loan

On July 11, 2022, the Company entered into an intercompany term loan agreement with our Controlling Shareholder, LVS, in the amount of US\$1.0 billion, which is repayable on July 11, 2028. In the first two years from July 11, 2022, the Company will have the option to elect to pay cash interest at 5% per annum or payment-in-kind interest at 6% per annum by adding the amount of such interest to the then-outstanding principal amount of the loan, following which only cash interest at 5% per annum will be payable. For the six months ended June 30, 2023, US\$30 million of interest was capitalized to principal as the Company elected payment-in-kind interest payment. This loan is unsecured and subordinated to all third party unsecured indebtedness and other obligations of the Group.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

15. COMMITMENTS AND CONTINGENCIES

(a) Capital commitments

Capital expenditure on property and equipment contracted for at the end of the reporting period but not recognized as liabilities is as follows:

	June 30, 2023	December 31, 2022
	US\$ in millions	
	(Unaudited)	(Audited)
Contracted but not provided for	60	72

(b) Litigation

The Group has contingent liabilities arising in the ordinary course of business. Management has made estimates for potential litigation costs based upon consultation with legal counsel. Actual results could differ from these estimates; however, in the opinion of management, such litigation and claims will not have a material adverse effect on the Group's balance sheet, income statement or cash flows.

(c) Concession

The Concession requires VML to invest a minimum of 30.24 billion patacas (approximately US\$3.75 billion) in Macao by December 2032, including 27.80 billion patacas (approximately US\$3.44 billion) in non-gaming projects across eleven categories identified by the Macao government in the concession tender program. The non-gaming investment commitment amount increases by 20% in the year following the year in which Macao's gross gaming revenue reaches 180 billion patacas (approximately US\$22.30 billion), subject to certain potential deductions depending on when the increase is triggered. The specific investments to be carried out are proposed annually by VML to the Macao government for its review and approval. VML submitted the list of investments and projects it proposes to carry out in 2023 on March 31, 2023, which was approved by the Macao government on May 15, 2023.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

16. RELATED PARTY TRANSACTIONS

There has been no significant changes to the arrangements of related party transactions during the six months ended June 30, 2023. Refer to 2022 annual report for details on the arrangements. The Group had the following significant transactions with related parties during the period:

(a) Transactions during the period

(i) Management fee income and expenses

During the six months ended June 30, 2023, management fee income charged to LVS and fellow subsidiaries was less than US\$1 million and US\$3 million, respectively (six months ended June 30, 2022: US\$1 million and US\$3 million, respectively).

During the six months ended June 30, 2023, management fee expenses incurred from services provided by LVS and fellow subsidiaries were US\$14 million and US\$3 million, respectively (six months ended June 30, 2022: US\$9 million and US\$1 million, respectively).

(ii) LVS Term Loan

For details of the LVS Term Loan, refer to Note 14. For interest payable due to LVS, refer to Note 13.

(iii) Key management personnel remuneration

No transactions have been entered into with the Directors of the Company (being the key management personnel) during the six months ended June 30, 2023 other than the emoluments of US\$10 million (six months ended June 30, 2022: US\$10 million) paid or payable to them (being the key management personnel remuneration). In addition, Robert Glen Goldstein received compensation (inclusive of share-based compensation) in both periods from LVS in respect of his services to LVS and its subsidiaries (including the Group). During the six months ended June 30, 2023, US\$2 million (six months ended June 30, 2022: US\$2 million) was charged by LVS to the Group in respect of such management and administrative services of Robert Glen Goldstein provided to the Group.

(iv) Royalty fees

During the six months ended June 30, 2023, the Group incurred US\$44 million of royalty fees under the International Trademark License Agreement with LVS commencing on January 1, 2023. During the six months ended June 30, 2022, the Group incurred US\$13 million of royalty fees under the Second Trademark Sub-License Agreement with Las Vegas Sands, LLC which expired on December 31, 2022.

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

16. RELATED PARTY TRANSACTIONS (CONTINUED)

(b) Period-end balances between the Group and related companies

Note	June 30, 2023 (Unaudited)	December 31, 2022 (Audited)
US\$ in millions		
Receivables from related companies:		
Fellow subsidiaries	—	1
Payables to related companies:		
LVS	14	6
Intermediate holding company	—	2
Fellow subsidiaries	1	—
13	15	8

The period-end balances between the Group and related companies are unsecured, interest-free and have a credit term of 45 days (December 31, 2022: same).

17. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

The carrying values of cash and cash equivalents, restricted cash and cash equivalents and bank deposits, trade and other receivables, trade and other payables, LVS Term Loan and bank loans approximate their fair values at each balance sheet date.

The estimated fair value of the Group's Senior Notes as at June 30, 2023 was approximately US\$6.54 billion (as at December 31, 2022: US\$6.58 billion), which was based on level 2 inputs (quoted prices in markets that are not active) (as at December 31, 2022: same).

4.3 NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

17. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (CONTINUED)

The Company has two foreign currency swap agreements which will expire in August 2023 and August 2025 with a total notional value of US\$500 million and US\$1.0 billion, respectively. The objective of both agreements is to manage the risk of changes in cash flows resulting from foreign currency gains/losses realized upon remeasurement of US\$ denominated Senior Notes by swapping a specified amount of HK\$ for US\$ at the contractual spot rate. The terms in one of the contracts did not effectively match the terms of the related Senior Notes; thus, it was not designated as hedging (the “Non-Hedging Swap”). The remaining contract was designated as a hedge of the cash flows related to a portion of the Senior Notes (the “Hedging Swap”, and together with the Non-Hedging Swap, the “FX Swaps”). For the Hedging Swap, the changes in fair value of the derivative were recognized as other comprehensive income in the accompanying consolidated balance sheets. Additionally, the foreign currency gains/losses incurred from the remeasurement of the portion of the Senior Notes being hedged were also recognized in other comprehensive income. For the Non-Hedging Swap, the changes in fair value of the derivative were recorded in other income in the accompanying consolidated income statement.

As at June 30, 2023, the fair value of the Non-Hedging Swap was US\$4 million (December 31, 2022: US\$1 million) recorded as an asset in “Other assets, net — current” whilst the fair value of the Hedging Swap was US\$3 million (December 31, 2022: US\$3 million) recorded as a liability in “Trade and other payables — non-current”. The fair value of the FX Swaps was estimated using Level 2 inputs from recently reported market transactions of foreign currency exchange rates (December 31, 2022: same).

5. CORPORATE INFORMATION

(as at the Latest Practicable Date)

DIRECTORS

Executive Directors

Mr. Robert Glen Goldstein
(Chairman of the Board and Chief Executive Officer)
Dr. Wong Ying Wai
(President)
Mr. Chum Kwan Lock, Grant
(Chief Operating Officer)

Non-Executive Director

Mr. Charles Daniel Forman

Independent Non-Executive Directors

Ms. Chiang Yun
Mr. Victor Patrick Hoog Antink
Mr. Steven Zygmunt Strasser
Mr. Kenneth Patrick Chung

BOARD COMMITTEES

Audit Committee

Mr. Victor Patrick Hoog Antink *(Chairman)*
Ms. Chiang Yun
Mr. Steven Zygmunt Strasser
Mr. Kenneth Patrick Chung

Remuneration Committee

Mr. Steven Zygmunt Strasser *(Chairman)*
Mr. Victor Patrick Hoog Antink
Dr. Wong Ying Wai

Nomination Committee

Mr. Robert Glen Goldstein *(Chairman)*
Ms. Chiang Yun
Mr. Victor Patrick Hoog Antink

Capex Committee

Mr. Chum Kwan Lock, Grant *(Chairman)*
Mr. Victor Patrick Hoog Antink
Dr. Wong Ying Wai

ESG Committee

Ms. Chiang Yun *(Chairlady)*
Mr. Kenneth Patrick Chung
Dr. Wong Ying Wai

COMPANY SECRETARY

Mr. Dylan James Williams

AUTHORIZED REPRESENTATIVES

Dr. Wong Ying Wai
Mr. Dylan James Williams

REGISTERED OFFICE IN CAYMAN ISLANDS

Intertrust Corporate Services (Cayman) Limited
One Nexus Way
Camana Bay
Grand Cayman, KY1-9005
Cayman Islands

PRINCIPAL PLACE OF BUSINESS AND HEAD OFFICE IN MACAO

The Venetian Macao
Executive Offices — L2
Estrada da Baía de Nossa Senhora da Esperança
Taipa, Macao

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

5/F, Manulife Place
348 Kwun Tong Road
Kowloon, Hong Kong

CAYMAN ISLANDS PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Intertrust Corporate Services (Cayman) Limited
One Nexus Way
Camana Bay
Grand Cayman, KY1-9005
Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited
Shops 1712–1716, 17th Floor
Hopewell Centre
183 Queen's Road East
Wanchai
Hong Kong

PRINCIPAL BANKER

Bank of China Limited, Macau Branch
Bank of China Building
Avenida Doutor Mario Soares
Macao

COMPANY'S WEBSITE

www.sandschina.com

STOCK CODE

1928

6. CONTACT US

ELECTRONIC COMMUNICATION

This 2023 Interim Report is printed in English and Chinese languages and is available on our website at www.sandschina.com under the Investor Relations section. Shareholders are encouraged to access our corporate communications by electronic means through our website to help protect the environment.

Shareholders who have chosen or are deemed to have consented to receive corporate communications (as defined in the Listing Rules) of the Company by electronic means but, for any reason, have difficulty in receiving or gaining access to this 2023 Interim Report, may request to be sent a copy of this 2023 Interim Report in printed form free of charge by submitting a written request to the Company c/o the branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited (by post to 17M Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong or by email to sandschina.ecom@computershare.com.hk).

Shareholders may at any time change their choice of language or means of receipt of the corporate communications by reasonable notice in writing to the Company c/o the branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited (by post to the above address or by email to sandschina.ecom@computershare.com.hk).

HONG KONG BRANCH SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited

Address: Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong

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7. GLOSSARY

“2009 Equity Award Plan”	the equity award plan of the Company adopted by the Company pursuant to a resolution passed by the Shareholders on November 8, 2009 (as amended on February 19, 2016)
“2018 SCL Credit Facility”	the facility agreement, the Company, as borrower, entered into with the arrangers and lenders named therein and Bank of China Limited, Macau Branch, as agent for the lenders, on November 20, 2018, as amended on March 27, 2020, September 11, 2020, July 7, 2021, November 30, 2022 and May 11, 2023, pursuant to which the lenders made available a US\$2.0 billion revolving unsecured credit facility to the Company. On January 25, 2021, the Company exercised the option to increase the Lenders’ Total Commitments (as defined in the 2018 SCL Credit Facility) by HK\$3.83 billion (approximately US\$489 million)
“2019 Equity Award Plan”	the equity award plan of the Company approved by the Shareholders at the Company’s annual general meeting held on May 24, 2019, and became effective on December 1, 2019
“adjusted property EBITDA”	adjusted property EBITDA, which is a non-IFRS financial measure, is profit or loss attributable to equity holders of the Company before share-based compensation, corporate expense, pre-opening expense, depreciation and amortization, net foreign exchange gains or losses, impairment loss on property and equipment, gain or loss on disposal of property and equipment, investment properties and intangible assets, interest, gain or loss on modification or early retirement of debt, fair value gain or loss on derivative financial instruments and income tax benefit or expense. Management utilizes adjusted property EBITDA to compare the operating profitability of its operations with those of its competitors, as well as a basis for determining certain incentive compensation. Integrated resort companies have historically reported adjusted property EBITDA as a supplemental performance measure to IFRS financial measures. In order to view the operations of their properties on a more stand-alone basis, integrated resort companies, including the Group, have historically excluded certain expenses that do not relate to the management of specific properties, such as pre-opening expense and corporate expense, from their adjusted property EBITDA calculations. Adjusted property EBITDA should not be interpreted as an alternative to profit or operating profit (as an indicator of operating performance) or to cash flows from operations (as a measure of liquidity), in each case, as determined in accordance with IFRS. The Group has significant uses of cash flow, including capital expenditures, dividend payments, interest payments, debt principal repayments and income taxes, which are not reflected in adjusted property EBITDA. Not all companies calculate adjusted property EBITDA in the same manner. As a result, adjusted property EBITDA as presented by the Group may not be directly comparable to other similarly titled measures presented by other companies. In addition, our adjusted property EBITDA presented in the report may differ from adjusted property EBITDA presented by LVS for its Macao segment in its filings with the U.S. Securities and Exchange Commission. For a quantitative reconciliation of adjusted property EBITDA to its most directly comparable IFRS measurement, see “Note 4 — Segment Information”
“ADR” or “average daily rate”	the average daily rate per occupied room in a given time period, calculated as room revenue divided by the number of rooms sold
“Board”	the board of directors of the Company
“Capex Committee”	Sands China Capital Expenditure Committee of the Company

7. GLOSSARY

“casino(s)”	a gaming facility that provides casino games consisting of table games operated in VIP areas or mass market areas, electronic games, slot machines and other casino games
“Chief Executive”	a person who either alone or together with one or more other persons is or will be responsible under the immediate authority of the board of directors for the conduct of the business of the Company
“chip(s)”	tokens issued by a casino to players in exchange for cash or credit, which are used to place bets on gaming tables, in lieu of cash
“Code”	the Corporate Governance Code set out in Appendix 14 of the Listing Rules
“Company”, “our”, “we”, “us”, “SCL” or “Sands China”	Sands China Ltd., an exempted company with limited liability incorporated in the Cayman Islands on July 15, 2009, the Shares of which are listed on the Main Board of the Stock Exchange and, except where the context otherwise requires, all of its subsidiaries, or where the context refers to the time before it became the holding company of its present subsidiaries, its present subsidiaries. When used in the context of gaming operations or the Subconcession or the Concession, “we”, “us” or “our” refers exclusively to VML
“Company Code”	the Company’s own securities trading code for securities transactions by the Directors and relevant employees
“Concession” or “Concession Contract”	the Concession Contract dated December 16, 2022 for the operation of casino games of chance in Macao effective January 1, 2023, by and between the Macao government and VML
“Concessionaire(s)”	the holder(s) of a concession for the operation of casino games of chance in Macao
“Controlling Shareholder(s)”	has the meaning ascribed to it under the Listing Rules and, with respect to our Company, the controlling Shareholders as referred to in “Relationship with Our Controlling Shareholders” of our Prospectus
“Cotai”	the name given to the land reclamation area in Macao between the islands of Coloane and Taipa
“Cotai Strip”	large-scale integrated resort projects on Cotai developed by us and inspired by the Las Vegas Strip in Las Vegas, Nevada, U.S.A. LVS has registered the Cotai Strip trademark in Hong Kong and Macao
“COVID-19 Pandemic”	an outbreak of a respiratory illness caused by a novel coronavirus (“COVID-19”) that was identified in early January 2020. The virus has since spread rapidly across the world, causing the World Health Organization to declare the outbreak of a pandemic on March 12, 2020

7. GLOSSARY

“CSL2”	our subsidiary, Cotai Strip Lot 2 Apart Hotel (Macao) Limited, a public company limited by shares (“ <i>sociedade anónima</i> ”) incorporated under the laws of Macao on October 27, 2008, a concessionaire of land that now excludes Gaming Assets that reverted to the Macao government and that VML has the right to operate
“Deeds of Reversion”	the public deeds executed by each of VML, VCL, VOL and CSL2 on December 30, 2022 pursuant to which each of VML, VCL, VOL and CSL2 agreed, pursuant to article 40 of the Gaming Law and our Subconcession Contract, to revert to Macao the Gaming Assets without compensation and free of any liens or charges upon the expiry of the term of the Subconcession Contract, as amended by the Subconcession Extension Contract
“Deloitte”	Deloitte Touche Tohmatsu, <i>Certified Public Accountants</i> , Public Interest Entity Auditor registered in accordance with the Financial Reporting Council Ordinance
“DICJ”	Gaming Inspection and Coordination Bureau (“ <i>Direcção de Inspeção e Coordenação de Jogos</i> ”) under the Secretary for Economy and Finance of Macao
“Director(s)”	member(s) of the board of directors of the Company
“EBITDA”	earnings before interest, taxes, depreciation and amortization
“ESG”	Environmental, Social and Governance
“ESG Committee”	Environmental, Social and Governance Committee of the Company
“Exchange Rate”	save as otherwise stated, amounts denominated in U.S. dollars, Macao patacas and Hong Kong dollars have been converted at the exchange rate on June 30, 2023, for the purposes of illustration only, in this Interim Report at: US\$1.00: HK\$7.8384 US\$1.00: MOP8.0736 HK\$1.00: MOP1.03
“Four Seasons Macao”	the Four Seasons Hotel Macau, Cotai Strip, which is managed and operated by FS Macau Lda., an affiliate of Four Seasons Hotels Limited
“gaming area(s)”	a gaming facility that provides casino games consisting of table games operated in VIP areas or mass market areas, electronic games, slot machines and other casino games, including gaming supporting areas
“Gaming Assets”	a total area of approximately 136,000 square meters of casinos, gaming areas and gaming support areas located at the Sands Macao, The Venetian Macao, The Parisian Macao, The Plaza Macao and The Londoner Macao, and gaming equipment located therein
“Gaming Law”	the Law No. 16/2001 (the Juridical System for Operation of Casino Games of Chance), as amended by the Law No. 7/2022

7. GLOSSARY

“gaming promoter(s)”	individuals or corporations licensed by and registered with the Macao government to promote games of fortune and chance to patrons, through the arrangement of certain services, including extension of credit (regulated by Law No. 5/2004), transportation, accommodation, dining and entertainment, whose activity is regulated by Law No.16/2022 and Administrative Regulation No. 55/2022
“Greater Bay Area”	a megalopolis, also known as the Pearl River Delta, consisting of nine cities in Guangdong Province of South China namely Guangzhou, Shenzhen, Zhuhai, Foshan, Dongguan, Zhongshan, Jiangmen, Huizhou, and Zhaoqing, and two special administrative regions namely Hong Kong and Macao
“Greater Bay Area Initiative(s)”	a policy initiative introduced in China’s 13th five-year plan (2016–2020) to promote the development of the Pearl River Delta region via economic and social integration of eleven cities in the Greater Bay Area (the most affluent and populous area in China) so that they can better leverage their competitive advantages in the global economy
“Group”	the Company and its subsidiaries from time to time
“Handover Record”	a record executed between the Macao government and VML pursuant to which the use of the Gaming Assets was granted to VML for the duration of the Concession
“HK\$” or “HK dollars”	Hong Kong dollars, the lawful currency of Hong Kong
“IFRS”	International Financial Reporting Standards as issued by the International Accounting Standards Board
“integrated resort(s)”	a resort which provides customers with a combination of hotel accommodations, casinos or gaming areas, retail and dining facilities, MICE space, entertainment venues and spas
“International Trademark License Agreement”	the international trademark license agreement dated December 2, 2022 entered into among LVS, VML, VCL, VOL and CSL2, effective January 1, 2023
“Latest Practicable Date”	August 11, 2023
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange (as amended from time to time)
“LVS”	Las Vegas Sands Corp., a company incorporated in Nevada, U.S.A. in August 2004 and the common stock of which is listed on the New York Stock Exchange
“LVS Group”	LVS and its subsidiaries (excluding our Group)
“LVS LLC”	Las Vegas Sands, LLC, a company incorporated in Nevada, U.S.A.
“LVS Nevada”	LVS (Nevada) International Holdings, Inc., a company incorporated in Nevada, U.S.A.

7. GLOSSARY

“LVS Term Loan”	the intercompany term loan agreement dated July 11, 2022 entered into between LVS and our Company, in the amount of US\$1.0 billion, which is repayable on July 11, 2028
“Macao”	the Macao Special Administrative Region
“Main Board”	the stock exchange (excluding the option market) operated by the Stock Exchange which is independent of and operated in parallel with the GEM of the Stock Exchange
“mass market player(s)”	Non-Rolling Chip and slot players
“MICE”	Meetings, Incentives, Conventions and Exhibitions, an acronym commonly used to refer to tourism involving large groups brought together for an event or corporate meeting
“Model Code”	the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix 10 of the Listing Rules
“MOP” or “pataca(s)”	Macao pataca, the lawful currency of Macao
“premium player(s)”	Rolling Chip players who have a direct relationship with gaming operators and typically participate in gaming activities in casinos or gaming areas without the use of gaming promoters
“Prospectus”	our listing prospectus dated November 16, 2009, which is available from our website at www.sandschina.com
“Rolling Chip play”	play by VIP and premium players (excludes Paiza cash players) using non-negotiable chips
“Rolling Chip volume”	casino revenue measurement, measured as the sum of all non-negotiable chips wagered and lost by VIP and premium players (excludes Paiza cash players)
“Rolling Chip win”	a percentage of Rolling Chip volume
“Sands Macao”	an integrated resort which includes gaming areas, a hotel tower, restaurants and a theater
“SEC”	the U.S. Securities and Exchange Commission
“Second Trademark Sub-License Agreement”	the trademark sub-license agreement dated November 8, 2009 entered into between LVS LLC and SCL IP Holdings, LLC, which expired on December 31, 2022

7. GLOSSARY

“Senior Notes”	senior unsecured notes issued by the Company or, where relevant, any or all of: (i) the three series of senior unsecured unregistered notes in an aggregate principal amount of US\$5,500,000,000 issued on August 9, 2018, consisting of US\$1,800,000,000 of 4.600% Senior Notes due August 8, 2023, US\$1,800,000,000 of 5.125% Senior Notes due August 8, 2025 and US\$1,900,000,000 of 5.400% Senior Notes due August 8, 2028. Pursuant to an exchange offer launched on December 21, 2018 and which expired on January 25, 2019, US\$1,695,850,000 of 4.600% Senior Notes due August 8, 2023, US\$1,786,475,000 of 5.125% Senior Notes due August 8, 2025 and US\$1,892,760,000 of 5.400% Senior Notes due August 8, 2028, were exchanged for new notes that were registered under the U.S. Securities Act, on January 29, 2019, and pursuant to the filing of a Form 15F with the SEC on April 23, 2019, had their reporting obligations under Section 15(d) of the U.S. Securities Exchange Act of 1934, as amended, terminated. The US\$1,800,000,000 of 4.600% Senior Notes due August 8, 2023 were fully redeemed on September 24, 2021; (ii) the two series of senior unsecured unregistered notes in an aggregate principal amount of US\$1,500,000,000 issued on June 4, 2020, consisting of US\$800,000,000 of 3.800% Senior Notes due January 8, 2026 and US\$700,000,000 of 4.375% Senior Notes due June 18, 2030. Pursuant to an exchange offer launched on December 23, 2020 and which expired on February 2, 2021, US\$796,938,000 of 3.800% Senior Notes due January 8, 2026 and US\$697,375,000 of 4.375% Senior Notes due June 18, 2030, were exchanged for new notes that were registered under the U.S. Securities Act, on February 4, 2021, and pursuant to the filing of a Form 15F with the SEC on March 26, 2021, had their reporting obligations under Section 15(d) of the U.S. Securities Exchange Act of 1934, as amended, terminated; and (iii) the three series of senior unsecured unregistered notes in an aggregate principal amount of US\$1,950,000,000 issued on September 23, 2021, consisting of US\$700,000,000 of 2.300% Senior Notes due March 8, 2027, US\$650,000,000 of 2.850% Senior Notes due March 8, 2029 and US\$600,000,000 of 3.250% Senior Notes due August 8, 2031. Pursuant to an exchange offer launched on July 7, 2022 and which expired on August 8, 2022, US\$699,073,000 of 2.300% Senior Notes due March 8, 2027, US\$649,621,000 of 2.850% Senior Notes due March 8, 2029 and US\$598,594,000 of 3.250% Senior Notes due August 8, 2031, were exchanged for new notes that were registered under the U.S. Securities Act, on August 10, 2022
“SFO”	the Securities and Futures Ordinance of Hong Kong (Chapter 571 of the Laws of Hong Kong) as amended, supplemented or otherwise modified from time to time
“Share(s)”	ordinary share(s) in our Company with a nominal value of US\$0.01 each
“Shareholder(s)”	holder(s) of Share(s)
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“Subconcession” or “Subconcession Contract”	the tripartite Subconcession Contract for the operation of casino games of chance or games of other forms in Macao effective December 26, 2002 among Galaxy Casino, S.A., the Macao government and VML, which expired on December 31, 2022

7. GLOSSARY

“Subconcession Extension Contract”	means the amendment contract to the Subconcession Contract between VML and Galaxy Casino, S.A. executed on June 23, 2022 for extension of the term of the Subconcession Contract from June 26, 2022 to December 31, 2022
“Subconcessionaire(s)”	the holder(s) of a subconcession for the operation of casino games of chance or games of other forms in Macao until December 31, 2022
“table games”	typical casino games, including card games such as baccarat, blackjack and hi-lo (also known as “sic bo”) as well as craps and roulette
“The Londoner Macao”	an integrated resort which features four hotel towers, consisting of hotel rooms and suites under The Londoner Macao Hotel, Londoner Court, Conrad, Sheraton and St. Regis brands. The Londoner Macao also includes gaming areas, Shoppes at Londoner, entertainment, dining and MICE facilities
“The Parisian Macao”	an integrated resort which includes a gaming area, a hotel, Shoppes at Parisian and other integrated resort amenities
“The Plaza Macao”	an integrated resort which includes (i) Four Seasons Macao; (ii) the Plaza Casino gaming area operated by VML; (iii) the Paiza Mansions, Shoppes at Four Seasons, restaurants and a spa, each of which are operated by us; and (iv) The Grand Suites at Four Seasons, which features 289 luxury suites, except where the context indicates otherwise
“The Venetian Macao”	an integrated resort which includes casino and gaming areas, a hotel, MICE space, Shoppes at Venetian, restaurants and food outlets, a 15,000-seat arena and other entertainment venues
“United States”, “U.S.” or “U.S.A.”	the United States of America, including its territories and possessions and all areas subject to its jurisdiction
“US\$” or “U.S. dollars”	United States dollars, the lawful currency of the United States
“VCL”	our subsidiary, Venetian Cotai, S.A. (also known as Venetian Cotai Limited), a public company limited by shares (“ <i>sociedade anónima</i> ”) incorporated under the laws of Macao on November 11, 2004, a concessionaire of land that now excludes Gaming Assets that reverted to the Macao government and that VML has the right to operate
“Venetian Casino”	Venetian Casino Resort, LLC, a company incorporated in Nevada, U.S.A.
“VIP player(s)”	Rolling Chip players who play almost exclusively in dedicated VIP rooms or designated casino or gaming areas and are sourced from gaming promoters
“VIP room(s)”	rooms or designated areas within a casino or gaming area where VIP players and premium players gamble

7. GLOSSARY

“visit(s)” or “visitation(s)”	with respect to visitation of our properties, the number of times a property is entered during a fixed time period. Estimates of the number of visits to our properties is based on information collected from digital cameras placed above every entrance in our properties, which use video signal image processor detection and include repeat visitors to our properties on a given day
“VML”	our subsidiary, Venetian Macau, S.A. (also known as Venetian Macau Limited), a public company limited by shares (“ <i>sociedade anónima</i> ”) incorporated under the laws of Macao on June 21, 2002, a concessionaire of land that now excludes Gaming Assets that reverted to the Macao government and that VML has the right to operate, one of the three Subconcessionaires and the holder of the Subconcession until December 31, 2022, and one of the six Concessionaires and the holder of the Concession effective January 1, 2023
“VOL”	our subsidiary, Venetian Orient Limited, a company incorporated under the laws of Macao on February 2, 2006, a concessionaire of land that now excludes Gaming Assets that reverted to the Macao government and that VML has the right to operate
“VVDI (II)”	our immediate Controlling Shareholder, Venetian Venture Development Intermediate II, an exempted company with limited liability incorporated in the Cayman Islands on January 23, 2003 and an indirect wholly-owned subsidiary of LVS