Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.



# MECOM POWER AND CONSTRUCTION LIMITED

澳能建設控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock code: 1183)

(Warrant code: 424)

# INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED 30 JUNE 2023

The board (the "Board") of directors (the "Directors") of MECOM Power and Construction Limited ("MECOM" or the "Company") is pleased to present the unaudited condensed consolidated results of the Company and its subsidiaries (collectively the "Group") for the six months ended 30 June 2023 (the "Period"), together with the comparative figures for the corresponding period in 2022 (the "Previous Period") as follows:

# FINANCIAL HIGHLIGHTS

- Revenue increased by 35.1% to MOP800.1 million (the Previous Period: MOP592.2 million).
- Gross profit increased by 45.9% to MOP106.2 million (the Previous Period: MOP72.8 million). Gross margin improved to 13.3% (the Previous Period: 12.3%) due to the increase in gross margin of the (i) facilities management services under the construction business; and (ii) steel structures business.
- Net profit decreased by 29.3% to MOP38.2 million (the Previous Period: MOP54.0 million) due to the recognition of (i) impairment losses of MOP7.5 million under expected credit loss model; and (ii) loss of MOP9.7 million on fair value changes of derivative financial instruments.
- Aggregate value of contracts on hand yet to complete from the construction business and steel structures business was MOP765.8 million (31 December 2022: MOP742.9 million) and MOP550.4 million (31 December 2022: MOP488.3 million) respectively.

# CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 June 2023 (Expressed in Macanese Pataca ("MOP"))

	Notes	Six month 30.6.2023 <i>MOP'000</i> (Unaudited)	s ended 30.6.2022 <i>MOP'000</i> (Unaudited)
<b>Revenue</b> Cost of services	3	800,143 (693,912)	592,168 (519,341)
<b>Gross profit</b> Other income and loss Distribution costs Impairment losses (recognised) reversed under		106,231 (1,021) (10,937)	72,827 498 (119)
expected credit loss model Loss on fair value changes of derivative financial instruments Administrative expenses Interest expense on bank borrowings		(7,511) (9,658) (25,077) (3,328) 205	812 (17,616)
Share of profit of associates Profit before tax Income tax expense	4	205 48,904 (10,723)	2,893 59,295 (5,269)
Profit for the period		38,181	54,026
Other comprehensive expense Items that may be reclassified subsequently to profit and loss: Exchange differences arising on translation of foreign operations		(8)	(6,500)
Total comprehensive income for the period		38,173	47,526
<b>Profit for the period attributable to:</b> Owners of the Company Non-controlling interests		32,242 5,939 38,181	51,910 2,116 54,026
Total comprehensive income (expense) for the period attributable to: Owners of the Company Non-controlling interests		32,203 5,970 38,173	47,704 (178) 47,526
Basic earnings per share (MOP cents)	5	0.81	1.29*
Diluted earnings per share (MOP cents)	5	0.81	1.29*

\* The earnings per share of the Group for the six months ended 30 June 2022 was adjusted and restated for the bonus issue of shares completed on 29 June 2023.

# CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2023

Non-current assets         154,578         113,261           Interests in associates         14,080         13,875           Interests in associates         168,658         127,136           Current assets         89,342         12,848           Inventories         89,342         12,848           Contract assets         6         156,207         84,312           Trade and other receivables         7         640,354         652,243           Amounts due from related companies         8         4,575         9,729           Pledged bank deposits         8         4,575         9,729           Bank balances and cash         31,732         74,795           940,223         34,370         34,370           Jank balances and cash         31,732         74,795           Outrent liabilities         8         49         267           Trade payables and accrued charges         9         341,744         403,095           Derivative financial instruments         9,658         -         12,034           Net current assets         395,837         356,263         12,034           Non-current liabilities         564,495         483,399         48,3399           Non-current liabilities		Notes	30.6.2023 <i>MOP'000</i> (Unaudited)	31.12.2022 <i>MOP'000</i> (Audited)
Interests in associates       14,080       13,875         Current assets       168,658       127,136         Current assets       6       156,207       84,312         Trade and other receivables       7       640,354       652,243         Amounts due from related companies       8       4,575       9,729         Pledged bank deposits       8       40,223       34,370         Bank balances and cash       31,732       74,795         Current liabilities       9       962,433       868,297         Current liabilities       8       49       267         Amounts due to related companies       8       49       267         Trade payables and accrued charges       9       341,744       403,095         Derivative financial instruments       28,648       180,322         Tax liabilities       28,648       180,322         Bank borrowings       186,497       90,640         Moncurrent liabilities       564,495       483,399         Non-current liabilities       564,495       483,399         Non-current liabilities       521,181       483,399         Capital and reserves       387,294       369,203         Share capital       41,161	Non-current assets			
Current assets       168,658       127,136         Inventories       6       156,207       84,312         Contract assets       7       640,354       652,243         Amounts due from related companies       8       4,575       9,729         Pledged bank deposits       8       4,575       9,729         Bank balances and cash       31,732       74,795         Q62,433       868,297         Current liabilities       9       267         Trade and other receivables       9       267         Trade payables and accrued charges       9       341,744       403,095         Derivative financial instruments       9,658       -       -         Tax liabilities       28,648       18,032       386,497       90,640         Shark borrowings       186,497       90,640       566,596       512,034         Net current assets       395,837       356,263       356,263         Total assets less current liabilities       564,495       483,399         Non-current liabilities       521,181       483,339         Capital and reserves       387,294       369,203         Share capital       41,161       27,440         Reserves       387,29			,	
Current assets       89,342       12,848         Contract assets       6       156,207       84,312         Trade and other receivables       7       640,354       652,243         Amounts due from related companies       8       4,575       9,729         Pledged bank deposits       40,223       34,370         Bank balances and cash       31,732       74,795         Current liabilities       9       962,433       868,297         Current liabilities       8       49       267         Trade payables and accrued charges       9       341,744       403,095         Derivative financial instruments       9,658       -       -         Tax liabilities       28,648       18,032       -         Bank borrowings       186,497       90,640       -       -         Net current assets       395,837       356,263       -       -         Non-current liabilities       564,495       483,399       -       -         Net assets       521,181       483,339       -       -         Net assets       521,181       483,399       -       -         Net assets       521,181       483,399       369,203       -	Interests in associates		14,080	13,875
Inventories       89,342       12,848         Contract assets       6       156,207       84,312         Trade and other receivables       7       640,354       652,243         Amounts due from related companies       8       4,575       9,729         Pledged bank deposits       40,223       34,370         Bank balances and cash       31,732       74,795         962,433       868,297         Current liabilities       8       49       267         Amounts due to related companies       8       49       267         Trade payables and accrued charges       9       341,744       403,095         Derivative financial instruments       9,658       -       -         Tax liabilities       28,648       186,037       90,640         Stack,497       90,640       -       566,596       512,034         Net current assets       395,837       356,263       -         Total assets less current liabilities       564,495       483,399         Non-current liabilities       521,181       483,399         Share capital       41,161       27,440         Reserves       387,294       369,203         Share capital       41,16			168,658	127,136
Contract assets         6         156,207         84,312           Trade and other receivables         7         640,354         652,243           Amounts due from related companies         8         4,575         9,729           Pledged bank deposits         40,223         34,370           Bank balances and cash         31,732         74,795           Current liabilities         9         92,433         868,297           Current liabilities         8         49         267           Trade payables and accrued charges         9         341,744         403,095           Derivative financial instruments         28,648         18,032           Bank borrowings         186,497         90,640           566,596         512,034         512,034           Net current assets         395,837         356,263           Total assets less current liabilities         564,495         483,399           Non-current liabilities         543,314	Current assets			
Trade and other receivables       7       640,354       652,243         Amounts due from related companies       8       4,575       9,729         Pledged bank deposits       31,732       74,795         Bank balances and cash       31,732       74,795         Ocurrent liabilities       8       49       267         Amounts due to related companies       8       49       267         Trade payables and accrued charges       9       341,744       403,095         Derivative financial instruments       9,658       -       28,648       18,032         Bank borrowings       186,497       90,640       -       26648       18,032         Bank borrowings       186,497       90,640       -       26,648       18,032         Net current assets       395,837       356,263       -       12,034         Net current liabilities       564,495       483,399       -       -         Net assets       551,181       483,399       -       -         Net assets       521,181       483,399       -       -         Net assets       387,294       369,203       -       -         Share capital Reserves       387,294       369,203       - <td></td> <td></td> <td>,</td> <td></td>			,	
Amounts due from related companies84,5759,729Pledged bank deposits34,370Bank balances and cash31,73274,795962,433868,297Current liabilities849267Amounts due to related companies849267Trade payables and accrued charges9341,744403,095Derivative financial instruments9,658-Tax liabilities28,64818,032Bank borrowings186,49790,640566,596512,034Net current assets395,837356,263Total assets less current liabilities564,495483,399Non-current liabilities43,314-Net assets521,181483,399Capital and reserves387,294369,203Equity attributable to owners of the Company428,455396,643Non-controlling interests92,72686,756			,	
Pledged bank deposits40,22334,370Bank balances and cash31,73274,795Q62,433868,297Current liabilities9962,433Amounts due to related companies8492677ade payables and accrued charges9341,744403,095Derivative financial instruments9,6587ax liabilities28,648Bank borrowings186,49790,640566,596512,034556,263Net current assets395,837356,263356,263Total assets less current liabilities564,495Bank borrowings43,314Net assets521,181483,39943,314Net assets521,181483,39941,16127,44027,440Reserves387,294369,203428,455Equity attributable to owners of the Company428,455Non-controlling interests92,72686,756				
Bank balances and cash31,73274,795Ourrent liabilities962,433868,297Current liabilitiesAmounts due to related companies849267Trade payables and accrued charges9341,744403,095Derivative financial instruments9,658-Tax liabilities28,64818,032Bank borrowings186,49790,640566,596512,034-Net current assets395,837356,263Total assets less current liabilities564,495483,399Non-current liabilities564,495483,399Net assets521,181483,399Capital and reserves387,294369,203Share capital Reserves41,161 387,29427,440 369,203Equity attributable to owners of the Company Non-controlling interests428,455 86,756396,643	-	8	,	,
Current liabilitiesAmounts due to related companies8Amounts due to related companies9Trade payables and accrued charges9Derivative financial instruments9,658Tax liabilities28,648Bank borrowings186,49790,640566,596512,034Net current assets395,837356,263Total assets less current liabilitiesBank borrowings43,314Net assets521,181483,399Non-current liabilitiesBank borrowings41,16127,440ReservesShare capital ReservesShare capital ReservesShare capital Reserves428,455396,643Non-controlling interests92,72686,756				,
Current liabilities849267Amounts due to related companies849267Trade payables and accrued charges9341,744403,095Derivative financial instruments9,658-Tax liabilities28,64818,032Bank borrowings186,49790,640566,596512,034Net current assets395,837356,263Total assets less current liabilities564,495483,399Non-current liabilities564,495483,399Net assets521,181483,399Capital and reserves387,294369,203Share capital Reserves41,161 387,29427,440 369,203Equity attributable to owners of the Company Non-controlling interests428,455 92,726396,643 86,756	Bank balances and cash		31,732	/4,/95
Amounts due to related companies849267Trade payables and accrued charges9341,744403,095Derivative financial instruments9,658-Tax liabilities28,64818,032Bank borrowings186,49790,640566,596512,034Net current assets395,837356,263Total assets less current liabilities564,495483,399Non-current liabilities564,495483,399Net assets521,181483,399Capital and reserves521,181483,399Share capital Reserves41,16127,440Reserves387,294369,203Equity attributable to owners of the Company Non-controlling interests428,455396,64392,72686,756367,56			962,433	868,297
Trade payables and accrued charges9341,744403,095Derivative financial instruments9,658-Tax liabilities28,64818,032Bank borrowings186,49790,640566,596512,034Net current assets395,837356,263Total assets less current liabilities564,495483,399Non-current liabilities564,495483,399Non-current liabilities521,181483,399Net assets521,181483,399Capital and reserves521,181483,399Share capital Reserves41,161 369,20327,440 369,203Equity attributable to owners of the Company Non-controlling interests428,455 92,726396,643 86,756	Current liabilities			
Derivative financial instruments9,658-Tax liabilities28,64818,032Bank borrowings186,49790,640566,596512,034Net current assets395,837356,263Total assets less current liabilities564,495483,399Non-current liabilities564,495483,399Non-current liabilities43,314-Net assets521,181483,399Capital and reserves521,181483,399Share capital Reserves41,161 387,29427,440 369,203Equity attributable to owners of the Company Non-controlling interests428,455 92,726396,643 86,756	Amounts due to related companies	8	49	267
Tax liabilities28,64818,032Bank borrowings186,49790,640566,596512,034Net current assets395,837356,263Total assets less current liabilities564,495483,399Non-current liabilities43,314	-	9	341,744	403,095
Bank borrowings186,49790,640566,596512,034Net current assets395,837356,263Total assets less current liabilitiesBank borrowings43,314Non-current liabilitiesBank borrowings43,314Net assets521,181483,399Capital and reservesShare capital41,161Reserves387,294Share capital387,294Reserves396,643Non-controlling interests92,72686,756	Derivative financial instruments		9,658	_
SolutionSolutionNet current assets395,837356,263Total assets less current liabilitiesBank borrowings43,314Net assets521,181483,399Capital and reservesShare capital Reserves41,161 387,29427,440 369,203Equity attributable to owners of the Company Non-controlling interests92,72686,756	Tax liabilities		28,648	18,032
Net current assets395,837356,263Total assets less current liabilities564,495483,399Non-current liabilities43,314-Bank borrowings43,314-Net assets521,181483,399Capital and reserves521,181483,399Share capital Reserves387,294369,203Equity attributable to owners of the Company Non-controlling interests428,455396,643 86,756	Bank borrowings		186,497	90,640
Total assets less current liabilities564,495483,399Non-current liabilities43,314-Bank borrowings43,314-Net assets521,181483,399Capital and reserves521,181483,399Share capital Reserves41,161 387,29427,440 369,203Equity attributable to owners of the Company Non-controlling interests428,455 92,726396,643 86,756			566,596	512,034
Non-current liabilities Bank borrowings43,314Net assets521,181483,399Capital and reserves Share capital Reserves41,16127,440Share capital Reserves387,294369,203Equity attributable to owners of the Company Non-controlling interests428,455396,64392,72686,756	Net current assets		395,837	356,263
Bank borrowings43,314-Net assets521,181483,399Capital and reserves521,181483,399Share capital Reserves41,16127,440Reserves387,294369,203Equity attributable to owners of the Company Non-controlling interests428,455396,64392,72686,756	Total assets less current liabilities		564,495	483,399
Bank borrowings43,314-Net assets521,181483,399Capital and reserves521,181483,399Share capital Reserves41,16127,440Reserves387,294369,203Equity attributable to owners of the Company Non-controlling interests428,455396,64392,72686,756	Non-current lighilities			
Capital and reservesShare capitalReserves <b>41,161</b> 27,440Reserves <b>387,294</b> 369,203Equity attributable to owners of the Company428,455396,643Non-controlling interests92,72686,756			43,314	
Share capital Reserves41,161 387,29427,440 369,203Equity attributable to owners of the Company Non-controlling interests428,455 92,726396,643 86,756	Net assets		521,181	483,399
Share capital Reserves41,161 387,29427,440 369,203Equity attributable to owners of the Company Non-controlling interests428,455 92,726396,643 86,756	Canital and reserves			
Reserves387,294369,203Equity attributable to owners of the Company428,455396,643Non-controlling interests92,72686,756	•		41.161	27,440
Non-controlling interests 92,726 86,756	±		,	,
Non-controlling interests 92,726 86,756				
			,	
<b>Total equity 521,181</b> 483,399	Non-controlling interests		92,726	86,756
	Total equity		521,181	483,399

# **NOTES:**

#### 1. BASIS OF PREPARATION

The condensed consolidated financial statements have been prepared in accordance with International Accounting Standard 34 *Interim Financial Reporting* issued by the International Accounting Standards Board ("IASB") as well as with the applicable disclosure requirements of Appendix 16 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

The Company was incorporated in the Cayman Islands with limited liability.

#### 2. PRINCIPAL ACCOUNTING POLICIES

The condensed consolidated financial statements have been prepared on the historical cost basis.

The accounting policies and methods of computation used in the condensed consolidated financial statements for the six months ended 30 June 2023 are the same as those presented in the consolidated financial statements for the year ended 31 December 2022 of the Group.

#### Application of amendments to IFRSs

In the current interim period, the Group has applied the new and amendments to International Financial Reporting Standards ("IFRSs") issued by IASB, for the first time, which are mandatorily effective for the annual period beginning on or after 1 January 2023 for the preparation of the Group's condensed consolidated financial statements:

IFRS 17 (including the June 2020 and December 2021 Amendments to IFRS 17)	Insurance Contracts
Amendments to IAS 1 and IFRS Practice Statement 2	Disclosure of Accounting Policies
Amendments to IAS 8	Definition of Accounting Estimates
Amendments to IAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction
Amendments to IAS 12	International Tax Reform-Pillar Two Model Rules

The application of the new and amendments to IFRSs in the current interim period has had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these condensed consolidated financial statements.

#### 3. **REVENUE AND SEGMENT INFORMATION**

Information reported to the executive Directors, being the chief operating decision maker ("CODM"), for the purpose of resources allocation and assessment of segment performance focuses on types of goods or services delivered or provided. The Group's reportable segments under IFRS 8 *Operating Segments* are therefore as follows:

- Construction business the provision of construction services, including construction and fitting out works, high voltage power substation construction and its system installation works, electrical and mechanical ("E&M") engineering services works, and provision of facilities management services;
- (2) Electric vehicle ("EV") business the provision of EV related services, including but not limited to (i) provision of EV charging services including sale of EV charging systems and provision of EV charging facilities for subscription fee; (ii) distribution of EVs, (iii) design, production, sales and marketing of EVs and EV charging systems, (iv) manufacturing and production of battery packs; and (v) provision of EV charging/swapping solutions; and
- (3) Steel structures business the sale and processing of metal materials.

No analysis of the Group's assets and liabilities is disclosed as such information is not regularly provided to the CODM for review.

#### (i) Disaggregation of revenue from contracts with customers

	Six months ended		
	30.6.2023	30.6.2022	
	<i>MOP'000</i>	MOP'000	
	(Unaudited)	(Unaudited)	
Construction business			
Construction and fitting out works	152,100	261,970	
High voltage power substation construction and			
its system installation works	9,252	243	
E&M engineering services works	42,945	80,298	
Facilities management services	58,624	39,988	
	262,921	382,499	
EV business			
Sale of EV charging systems	93	245	
Subscription fee income	1,093	112	
	1,186	357	
Steel structures business			
Sale and processing of metal materials	536,036	209,312	
	800,143	592,168	
TT'			
<b>Timing of revenue recognition</b> A point in time	536,129	209,557	
Over time	264,014	382,611	
over time		562,011	
	800,143	592,168	

#### (ii) Segment information

Segment results represent the profit before tax resulted from each segment without allocation of certain other income and administrative expenses of head office and share of profit of associates. This is the measure reported to the CODM for the purposes of resource allocation and assessment of segment performance.

#### Six months ended 30 June 2023

	Construction business <i>MOP'000</i> (Unaudited)	EV business <i>MOP'000</i> (Unaudited)	Steel structures business <i>MOP'000</i> (Unaudited)	Total <i>MOP'000</i> (Unaudited)
Revenue from external customers Intersegment revenue	262,921	1,186 	536,036	800,143
	262,951	1,186	536,036	800,173
Elimination of intersegment revenue				(30)
Total revenue				800,143

	Construction business <i>MOP'000</i> (Unaudited)	EV business <i>MOP'000</i> (Unaudited)	Steel structures business <i>MOP'000</i> (Unaudited)	Total <i>MOP'000</i> (Unaudited)
Segment results	36,125	(3,387)	17,755	50,493
Unallocated other income Central administration costs Share of profit of associates				(1,794)
Profit before tax				48,904
Six months ended 30 June 2022				

	Construction business MOP'000 (Unaudited)	EV business <i>MOP'000</i> (Unaudited)	Steel structures business MOP'000 (Unaudited)	Total <i>MOP'000</i> (Unaudited)
Revenue from external customers	382,499	357	209,312	592,168
Segment results	54,121	(2,690)	6,222	57,653
Unallocated other income Central administration costs Share of profit of associates				8 (1,259) 2,893
Profit before tax				59,295

#### (iii) Geographical information

The Group's operations are located in Macau, the People's Republic of China (the "PRC") and Cyprus.

Information about the Group's revenue from external customers is presented based on the location of the operations. Information about the Group's non-current assets is presented based on the geographical location of the assets.

		ie from customers hs ended	Non-curre	ent assets
	30.6.2023	30.6.2022	30.6.2023	31.12.2022
	<i>MOP'000</i>	MOP'000	<i>MOP'000</i>	MOP'000
	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
Macau The PRC Cyprus	748,864 44,944 6,335	569,303 22,865 	59,136 109,118 404	60,333 66,803
	800,143	592,168	168,658	127,136

#### 4. INCOME TAX EXPENSE

	Six months ended		
	30.6.2023	30.6.2022	
	<i>MOP'000</i>	MOP'000	
	(Unaudited)	(Unaudited)	
Current tax			
– Macau Complementary Tax	10,241	7,018	
– PRC Enterprise Income Tax	-	4	
– Cyprus Corporate Income Tax	434		
	10,675	7,022	
Under(over) provision in prior years	48	(1,753)	
	10,723	5,269	

The Company was incorporated in the Cayman Islands and is exempted from Cayman Islands income tax.

Subsidiaries in Macau are subject to Macau Complementary Tax at a rate of 12% on the assessable profit exceeding MOP600,000 for both periods.

Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% for both periods.

Subsidiaries in Cyprus are subject to Cyprus Corporate Income Tax at a rate of 12.5% on the assessable profit for the six months ended 30 June 2023.

#### 5. EARNINGS PER SHARE

The calculation of basic and diluted earnings per share attributable to owners of the Company is based on the following data:

	Six months ended		
	30.6.2023	30.6.2022	
	<i>MOP'000</i>	MOP'000	
	(Unaudited)	(Unaudited)	
Earnings			
Earnings for the purpose of calculating basic and diluted			
earnings per share (profit for the period attributable to			
owners of the Company)	32,242	51,910	
	'000	'000	
		(Restated)	
Number of shares			
Weighted average number of ordinary shares for the purpose of			
calculating basic and diluted earnings per share	3,996,126	4,009,903	

The weighted average number of ordinary shares for the purpose of basic earnings per share has been adjusted for the bonus issue of shares completed on 29 June 2023. As such, basic and diluted earnings per share for the six months ended 30 June 2022 have been restated.

The computation of diluted earnings per share does not assume the exercise from the Company's outstanding bonus warrants as the exercise price of those bonus warrants was higher than the average market price of the Company's shares for both periods.

#### 6. CONTRACT ASSETS

	30.6.2023 <i>MOP'000</i> (Unaudited)	31.12.2022 <i>MOP'000</i> (Audited)
Contract assets from contract with customers Less: Allowance for credit losses	158,588 (2,381)	85,931 (1,619)
	156,207	84,312
	30.6.2023 <i>MOP'000</i> (Unaudited)	31.12.2022 <i>MOP'000</i> (Audited)
Represented by:		
Construction and fitting out works High voltage power substation construction and its system	125,105	70,024
installation works	2,491	2,491
E&M engineering services works Facilities management services	28,080 531	11,266 531
	156,207	84,312
	30.6.2023 <i>MOP'000</i> (Unaudited)	31.12.2022 <i>MOP'000</i> (Audited)
Analysed as current Unbilled revenue	76,862	_
Retention receivables	79,345	84,312
	156,207	84,312

#### **Construction business – construction works**

The Group's construction contracts include payment schedules which require stage payments over the construction period once certain specified milestones are reached. The Group requires certain customers to provide upfront deposits and typically net offs the deposits with first payments. Unbilled revenue included in contract assets represents the Group's rights to receive consideration for works completed but not yet billed because the exercise of such rights is conditional upon customers' satisfaction on the contract works completed by the Group, customers' or external surveyors' issuance of certification on the works or the payment milestones being met. The contract assets are transferred to trade receivables when the rights become unconditional, which is typically at the time the Group obtains certification of the completed contract works from customers or external surveyors or meets payment milestones.

The Group also typically agrees to a retention period ranging from one year to two years for 5% to 10% of the contract value. This amount is included in contract assets until the end of the retention period as the Group's entitlement to this final payment is conditional on satisfying the defect liability period of individual contracts. The Group typically reclassifies contract assets to trade receivables when defect liability period expires.

The Group classifies these contract assets as current because the Group expects to realise them in its normal operating cycle.

As at 30 June 2023, retention money held by customers for contract works amounted to MOP79,345,000 (31 December 2022: MOP84,312,000), of which MOP2,330,000 (31 December 2022: MOP2,324,000) represented the retention money held by related companies. Retention money is unsecured, interest-free and recoverable at the end of the defect liability period of individual contract ranging from one year to two years from the date of the completion of the respective projects.

The following is an aging analysis of retention money which is to be settled, based on the expiry of defect liability period, at the end of the reporting period.

	30.6.2023 <i>MOP'000</i> (Unaudited)	31.12.2022 <i>MOP'000</i> (Audited)
Within one year	38,664	6,331
After one year	40,681	77,981
	79,345	84,312
TRADE AND OTHER RECEIVABLES		
	30.6.2023	31.12.2022
	MOP'000	MOP'000
	(Unaudited)	(Audited)
Trade receivables from contracts with customers	552,897	557,734
Less: allowance for credit losses	(15,326)	(8,535)
	537,571	549,199
Other debtors, deposits and prepayments		
– Deposits	1,078	912
– Prepayments	53,302	79,036
– Others	48,403	23,096
	640,354	652,243

7.

The Group allows a credit period of 0 to 90 days to its customers. The aging analysis of the Group's trade receivables, net of allowance for credit losses, based on invoice date at the end of the reporting period are as follows:

	30.6.2023 <i>MOP'000</i> (Unaudited)	31.12.2022 <i>MOP'000</i> (Audited)
0 – 90 days 91 – 365 days 1 – 2 years Over 2 years	337,931 173,612 25,384 644	448,019 97,995 2,761 424
	537,571	549,199

As at 30 June 2023, included in the Group's trade receivables balance are debtors with carrying amounts of MOP331,220,000 (31 December 2022: MOP246,004,000) which are past due as at the reporting date. Out of the past due balances, MOP173,899,000 (31 December 2022: MOP89,865,000) has been past due more than 90 days and is not considered as in default. Majority of the Group's trade receivables that are past due but not impaired are from customers with good credit quality with reference to their respective settlement history and forward-looking information. The Group does not hold any collateral over these balances.

#### 8. AMOUNTS WITH RELATED COMPANIES

#### Amounts due from related companies (trade-nature)

The Group typically allows a credit period of 30 to 45 days to its related companies. The following is an aging analysis of the trade-nature amounts due from related companies, presented based on invoice date at the end of the reporting period.

30.6.202 <i>MOP'000</i> (Unaudited	0 MOP'000
1 – 2 years	3,228

At 30 June 2023, the Group has no trade-nature amounts due from related companies (2022: MOP3,228,000) which are past due as at the reporting date and was not considered as in default. The Group does not hold any collateral over these balances.

#### 9. TRADE PAYABLES AND ACCRUED CHARGES

	30.6.2023 <i>MOP'000</i> (Unaudited)	31.12.2022 <i>MOP'000</i> (Audited)
Trade payables	183,891	226,241
Retention payables	29,854	28,269
Other payables and accrued charges		
– Accrued staff costs	10,508	12,379
<ul> <li>Accrued construction costs</li> </ul>	80,265	78,248
– Receipt in advance	19,376	41,733
– Other accruals	17,850	16,225
	341,744	403,095

#### **Trade payables**

The credit period on trade purchases is 0 to 90 days. Aging analysis of the Group's trade payables based on invoice date at the end of the reporting period is as follows:

	30.6.2023 <i>MOP'000</i> (Unaudited)	31.12.2022 <i>MOP'000</i> (Audited)
0 – 90 days 91 – 365 days Over 1 year	80,293 68,615 34,983	111,462 114,779
	183,891	226,241

#### **Retention payables**

Retention payables are interest-free and payable at the end of the defect liability period of individual contracts ranging from one to two years from the date of completion of the respective project.

The following is an aging analysis of retention payables which are to be settled, based on the expiry of the defect liability period, at the end of the reporting period.

	30.6.2023 <i>MOP'000</i> (Unaudited)	31.12.2022 <i>MOP'000</i> (Audited)
On demand or within one year After one year	17,488 12,366	1,247 27,022
	29,854	28,269

#### **10. DIVIDENDS**

	Six months ended	
	30.6.2023	30.6.2022
		MOP'000
	(Unaudited)	(Unaudited)
2022 Final – HK\$nil cents (equivalent to MOP nil cents) (six months ended 30 June 2022: 2021 Final – HK\$3.3 cents		
(equivalent to MOP3.4 cents)) per share		60,573

No dividend for the six months ended 30 June 2023 had been declared by the Directors (six months ended 30 June 2022: an interim dividend of HK\$1.5 cents (equivalent to MOP1.55 cents) per share with a total of HK\$40,097,000 (equivalent to MOP41,299,000), was paid to the shareholders of the Company whose names appear in the register of members on 15 September 2022).

# **MANAGEMENT DISCUSSION & ANALYSIS**

#### **COMPANY OVERVIEW**

The Group is a leading company in both the civil engineering industry and the high voltage power substation construction industry in Macau. It undertakes highly challenging and complex construction projects in four major segments, namely construction and fitting out works, high voltage power substation construction and its system installation works, E&M engineering services works and provision of facilities management services. The Group is also engaged in provision of EV related services and the steel structures business which involves the sales and processing of metal materials.

The Group's construction and fitting out works comprise structural steelworks services, civil engineering construction services and fitting out and improvement works. Structural steelworks services generally involve the provision of customised and target-oriented steel structure erection services including structural steelworks, concreting and builder works, and the integration of these constructional methods for building highly efficient structures. Civil engineering construction services generally cover demolition, ground field investigation, site formation and foundation works, as well as substructures and superstructures, roads and drainage. Fitting out and improvement works generally involve alteration, removation and upgrading works of various types, including preparation of shop drawings, modification, removal and installation of equipment and general improvement works.

High voltage power substation construction and its system installation works involve the provision of planning, scheduling, project management and construction services for customised high-voltage substations and complex power transmission infrastructures installed with high voltage power systems.

E&M engineering services works generally involve a combination of the supply and/or installation of (i) low voltage ("LV") systems works; (ii) heating, ventilation and air-conditioning ("HVAC") systems works; and (iii) extra low voltage ("ELV") systems works, and the relevant testing and commissioning thereof as well as management and monitoring of quality and delivery of our E&M engineering services works. LV systems works include the supply and installation of cables, earthing, lighting systems, power cables, electrical wiring, switchboards, power outlets and other related electrical equipment that relates to the power supply and distribution within a building. HVAC systems works include the supply and installation of related pipes, ducts, air-conditioning units, ventilation fans and other related equipment. ELV systems works include the procurement and installation of telephones, closed-circuit television (used for security video surveillance purposes) and any other systems within a building that require a transmission signal.

The Group also undertakes facilities management services, which involve the provision of facilities operation and maintenance management, alteration, upgrading, maintenance works and emergency repairs of various buildings, properties and their components (especially for hotels and resorts), high voltage power substations and their respective systems.

EV business is a new sustainable business opportunity which involves supplying EV related services, including but not limited to (i) provision of EV charging services including sale of EV charging systems and provision of EV charging facilities for subscription fee; (ii) distribution of EVs; (iii) design, production, sales and marketing of EVs and EV charging systems; (iv) manufacturing and production of battery packs; and (v) provision of EV charging/swapping solutions.

By entering into the steel structures business, the Group is also engaged in the supply of reinforced bars, steel sheet piles, galvanized sheets and other steel materials in various dimensions to the main contractors and/or construction companies for use in their construction projects, enabling it to cover the upstream industries of its principal construction business.

#### **BUSINESS REVIEW**

The impacts of the COVID-19 pandemic on economic activities in Macau and the Greater Bay Area have gradually diminished in 2023. Furthermore, the renewal of the six existing casino licences approved by the Macau SAR Government in November 2022 procedurally brightened the outlook for the Group's business operations. Benefiting from the resumption of social activities, the Group stepped up efforts to expand the steel structures business and EV business to cope with the economic development after the pandemic.

The Group's revenue for the Period increased by 35.1% year-on-year to MOP800.1 million (the Previous Period: MOP592.2 million), which was mainly attributable to revenue generated by the construction business and steel structures business of MOP262.9 million (the Previous Period: MOP382.5 million) and MOP536.0 million (the Previous Period: MOP209.3 million) respectively. The Group's gross profit margin was 13.3% for the Period, which was stable as compared with 12.3% for the Previous Period. Additional selling and administrative expenses were incurred for the rapid expansion of the steel structures and EV business. The investment in the construction of the manufacturing facilities in Jiangmen, Guangdong Province, the PRC also pushed up the total amount of the Group's bank loans, leading to additional interest expenses. Due to depreciation of Renminbi ("RMB") since June 2023, the Group recognised loss of MOP9.7 million on fair value changes of foreign exchange forward contracts. As such, the Group's net profit margin fell by 4.3 percentage points from 9.1% for the Previous Period to 4.8% for the Period.

Due to the fact that the Group's business was disrupted by the pandemic in the second half of 2022, and the outcome of the bids for casino licenses had not been announced until late last year, the Group experienced a decline in the revenue and growth of the construction business. As of 30 June 2023, the Group's aggregate value of contracts on hand yet to complete from the construction business and steel structures business was MOP765.8 million (31 December 2022: MOP742.9 million) and MOP550.4 million (31 December 2022: MOP488.3 million), respectively.

# **Construction Business**

As a condition for the renewal of casino licences, the Macau SAR Government requires all licence operators to invest MOP118.8 billion within the 10-year operation period. On the other hand, the Macau SAR Government will launch four to five large home ownership projects each year in an effort to speed up the construction of public housing properties. Therefore, the government, casino gaming operators and integrated resort operators are expected to allocate more resources to construction operations. Given that the Group has undertaken various infrastructure projects over the years, it will benefit from the growth of the construction industry.

The Group has maintained good partnership with its customers. During the Period, the Group was awarded a number of major construction and fitting out works projects, E&M engineering projects and facility management service projects, including, among others, (i) the structural, fitting out and peripheral works for an integrated resort in Cotai, (ii) the provision of air-conditioning and ventilation system works for public housing units in Lot A1 of New Urban Zone Area A, (iii) the renovation works of the exterior of Sai Wan Bridge – Phase 1, and (iv) operation and maintenance services for the energy centre and related equipment, and water features and swimming pools in an integrated casino resort in Cyprus. The aggregate value of these projects amounted to approximately MOP176.5 million.

Satisfactory progress was achieved in the Group's construction projects during the Period. Revenue of approximately MOP96.9 million was contributed from the provision of structural works for the main structure of the podium, tower and theatre, the provision of mechanical, ventilation and air-conditioning system works, and the provision of labour and accessories for electrical installation for a hotel complex in an integrated resort in Cotai, Macau.

#### **Steel Structures Business**

Construction of the manufacturing facilities financed by MECOM International New Materials Technology (Guangdong) Co., Ltd.\* (澳能國際新材料科技(廣東)有限公司) ("MECOM International"), an indirect non-wholly owned subsidiary of the Company, has been essentially completed during the Period. The operation of the manufacturing facilities will bolster the rapid expansion of the Group's steel structures business to match the fast-growing demand for new steel structure materials in the local, Hong Kong and Southeast Asian markets in the coming years.

In April 2023, MECOM International entered into a cooperation agreement with the National Engineering Technology Research Centre for Pre-fabrication Construction in Civil Engineering of Tongji University\* (同濟大學國家土建結構預制裝配化工程技術研究中心), pursuant to which the National Engineering Technology Research Centre for Pre-fabrication Construction in Civil Engineering – MECOM International Research Centre for Pre-fabricated Construction Technology\* (國家土建結構預制裝配化工程技術研究中心) will be co-developed in the research and development building of the manufacturing facilities to enhance technological sophistication and uniqueness of the Group's products in the marketplace, thus improving the competitiveness and profitability of the new steel structure materials business. MECOM International will join hands with major steel manufacturers in the PRC to develop new materials to meet the rapid growth in market demand for prefabricated construction materials, including the new development project in the Northern Metropolis District launched by the Hong Kong SAR Government, and the requirements for green and intelligent prefabricated construction technology, so as to quickly capture the growing new construction materials market with strong technology research and development.

During the Period, MECOM International and Ao Gang Construction (Macau) Limited (澳港 建設(澳門)有限公司) ("Ao Gang Construction", an indirect non-wholly owned subsidiary of the Company), secured order contracts for the processing and supply of approximately 118,915 tonnes of steel with an aggregate contract value of MOP680.2 million. MECOM International and Ao Gang Construction delivered approximately 92,452 tonnes of steel to the customers for the Period, including government engineering projects and integrated entertainment resort projects, contributing MOP536.0 million to the Group's revenue.

# **EV Business**

In May 2023, the Company entered into a three-year memorandum of understanding with State Power Investment Qinao Smart Energy (Guangdong) Company Limited\* (國電投琴澳智慧能源 (廣東)有限公司), a subsidiary of State Power Investment Corporation Limited\* (國家電力投資 集團有限公司) ("SPIC"), pursuant to which the parties thereto become strategic business partners in the energy management and EV business. The Group expects that SPIC's expertise and leading position in the power industry could facilitate the development and bring new opportunities to the EV business of the Group.

During the Period, MU (Guangdong) New Energy Vehicle Co., Ltd.\* (自由充(廣東)新能源汽車 有限公司) and MUCharging (Macau) Limited (自由充(澳門)有限公司) ("MUCharging"), indirect wholly-owned subsidiaries of the Company, entered into contracts for undertaking EV charging projects in various residential and commercial buildings such as the Shanwei Wansheng Square Urban Complex\* (汕尾萬升廣場城市綜合體) in Guangdong Province of the PRC, Lisboeta Macau, Macau Roosevelt Hotel, Edf. Millionaire Garden (富豪花園) and Edf. Greenville (茵景園), under which separate contracts are entered into with landlords and/or tenants of car parking spaces for the provision of EV charging services.

MUCharging (as distributor) entered into a distribution agreement with Liuzhou Wuling Motors Industrial Company Limited\* (柳州五菱汽車工業有限公司) ("Wuling Industry", a subsidiary of Wuling Motors Holdings Limited (五菱汽車集團控股有限公司) as supplier) in February 2023. Taking into account a distribution agreement dated December 2022, MUCharging became a distributor of certain electric motorbikes and electric delivery vehicles supplied by Wuling Industry in Hong Kong, Macau, Indonesia, Malaysia, Thailand and Singapore.

In May 2023, MUCharging entered into a joint venture agreement with Giken Mobility Pte. Ltd. ("GM", a wholly-owned subsidiary of GSS Energy Limited, which is a listed company in Singapore), in relation to the cooperation in the development of EV business primarily in Singapore, Thailand, Indonesia and Malaysia by way of formation of a joint venture (the "Joint Venture"), which includes the installation and operation of EV charging systems and EV battery swapping systems, distribution of EVs such as (but not limited to) electric 4-wheelers and/or electric motorcycles of Wuling Industry, and distribution of GM's Iso-branded electric motorcycles in the Guangdong Greater Bay Area of the PRC.

# FINANCIAL REVIEW

#### Revenue

The following table sets forth a breakdown of the Group's revenue during the six months ended 30 June 2023 and 2022:

	Six months ended			
	30.6.20	23	30.6.2	2022
	<i>MOP'000</i>	%	MOP'000	%
	(Unaudited)		(Unaudited)	
Construction business				
Construction and fitting out works	152,100	19.0	261,970	44.2
High voltage power substation construction	,			
and its system installation works	9,252	1.2	243	0.0
E&M engineering services works	42,945	5.4	80,298	13.6
Facilities management services	58,624	7.3	39,988	6.8
	262,921	32.9	382,499	64.6
EV business	1,186	0.1	357	0.1
Steel structures business	536,036	67.0	209,312	35.3
Total	800,143	100.0	592,168	100.0

The Group's revenue for the Period increased by MOP207.9 million or 35.1% to MOP800.1 million.

Revenue from construction business decreased by MOP119.6 million or 31.3%, primarily attributable to the following factors:

- due to the COVID-19 pandemic, the renewal of the six existing casino licences in Macau was
  postponed, which led to the delay in rolling out of construction projects by the casino gaming
  and integrated resort operators during the year ended 31 December 2022; and
- the Group was awarded with certain smaller-scale projects in the construction business during the Period.

Revenue from the steel structures business for the Period increased by MOP326.7 million or 156.1% as compared to the Previous Period as the steel structures business was commenced in April 2022 thus covering only a part of the Previous Period, whereas the revenue for the Period covered the entire six-month period. During the Period, the Group delivered approximately 92,452 tons (the Previous Period: 26,859 tons) of steel materials, including reinforced bars, steel sheet piles and galvanized sheets, and contributed MOP536.0 million (the Previous Period: MOP209.3 million) to the Group's revenue.

# **Gross profit**

The following table sets forth a breakdown of the Group's gross profit and gross margin during the six months ended 30 June 2023 and 2022:

	Six months ended			
	30.6.2023		30.6.2022	
	Gross	Gross	Gross	Gross
	profit/(loss)	margin	profit/(loss)	margin
	<i>MOP'000</i>	%	MOP'000	%
	(Unaudited)		(Unaudited)	
Construction business				
Construction and fitting out works	21,932	14.4	37,837	14.4
High voltage power substation construction and				
its system installation works	1,313	14.2	5	2.1
E&M engineering services works	9,134	21.3	12,630	15.7
Facilities management services	26,571	45.3	14,487	36.2
	58,950	22.4	64,959	17.0
EV business	(1,396)	(117.7)	(1,314)	(368.1)
Steel structures business	48,677	9.1	9,182	4.4
Total	106,231	13.3	72,827	12.3

The Group's gross profit increased by MOP33.4 million or 45.9% to MOP106.2 million for the Period. The gross margin improved slightly to 13.3% for the Period (the Previous Period: 12.3%).

Gross margin of the construction and fitting out works remained stable at 14.4% for the Period (the Previous Period: 14.4%). Gross margin of the facilities management services increased from 36.2% for the Previous Period to 45.3% for the Period primarily attributable to (i) rapid growth in demand for the facilities management services due to massive influx of tourists visiting Macau since the fourth quarter of 2022, resulting in more effective and efficient use in direct labour; and (ii) the commencement of facilities management services works in Cyprus which had a higher gross margin mainly due to the favourable rate of the works orders offered by the customer.

To expand the market share and get prepared for a prospective rapid growth in the number of customers, the Group continued its investment in the EV business, and therefore recorded a gross loss of MOP1.4 million for the Period in respect of the EV business segment. During the Period, the Group incurred (i) costs of approximately MOP393,000 for installation of (a) EV charger facilities at residential and/or commercial buildings and/or hotel complex and (b) charging cabinets for lithium-ion phosphate batteries in Macau and Guangdong Province, the PRC; and (ii) depreciation costs of approximately MOP1.9 million.

Gross margin of the steel structures business improved from 4.4% for the Previous Period to 9.1% for the Period, which was attributable to the fact that the Group secured several purchase orders in the second half of 2022 for the supply of metal materials for construction sites in Macau before the sharp drop in overall steel prices, with materials to be delivered throughout the year ending 31 December 2023.

#### Other income and loss

Other income and loss decreased by MOP1.5 million during the Period, which was attributable to the Group's recognition of exchange loss of MOP2.6 million mainly arising from its PRC operations.

#### **Distribution costs**

During the Period, the Group incurred transportation costs of MOP10.9 million (the Previous Period: MOP119,000) for the steel structures business.

#### Impairment losses (recognised) reversed under expected credit loss ("ECL") model

The Group recognised impairment losses of MOP7.5 million for trade receivables, trade-nature amounts due from related companies and contract assets under ECL model, which was primarily attributable to the default of a customer in the payment of monies by the due date (the Previous Period: reversal of impairment losses of MOP812,000).

#### Loss on fair value changes of derivative financial instruments

During the Period, the Group recognised loss of MOP9.7 million on fair value changes of foreign exchange forward contracts with settlement period from July 2023 to March 2024 due to the depreciation of RMB against HK\$ (the Previous Period: nil).

#### Administrative expenses

Administrative expenses increased by MOP7.5 million or 42.4% mainly due to salaries and other promotion costs incurred for the EV business and steel structures business. In addition, the Group commenced facilities management services works in Cyprus and incurred administrative expenses of MOP1.2 million during the Period.

#### **Interest expense on bank borrowings**

During the Period, the Group incurred interest expenses of MOP3.3 million on the bank loans (the Previous Period: nil).

#### **Income tax expense**

Income tax expense increased by MOP5.5 million or 103.5% primarily due to (i) an increase in gross profit; and (ii) an over-provision of Macau Complementary Tax of MOP1.8 million in prior years was reversed in the Previous Period.

#### **Profit for the Period**

The Group's profit for the Period decreased by MOP15.8 million or 29.3% primarily attributable to the combined effect of the abovementioned items. Net margin dropped from 9.1% for the Previous Period to 4.8% for the Period.

# LIQUIDITY AND FINANCIAL RESOURCES

The Group adopts a prudent approach in cash management to minimise financial and operational risks. The Group's capital expenditure and daily operations during the Period were mainly funded by cash generated from its operations and credit facilities provided by its principal bankers in Macau and the PRC.

In the management of liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of unexpected fluctuations in cash flows.

As at 30 June 2023, the Group had net current assets of MOP395.8 million (31 December 2022: MOP356.3 million). The current ratio of the Group as at 30 June 2023 was 1.7 (31 December 2022: 1.7).

The Group continued to maintain a healthy liquidity position. As at 30 June 2023, the Group had total cash and bank balances of MOP31.7 million (31 December 2022: MOP74.8 million).

As at 30 June 2023, the Group had outstanding bank borrowings of MOP229.8 million (31 December 2022: MOP90.6 million) and the Group's unutilised credit facilities was MOP242.8 million (31 December 2022: MOP187.1 million). The Group's gearing ratio (calculated by dividing total debts with total equity) was 44.1% (31 December 2022: 18.8%).

# CAPITAL STRUCTURE

As at 30 June 2023, the Company's share capital and equity amounted to MOP41.2 million and MOP521.2 million, respectively (31 December 2022: MOP27.4 million and MOP483.4 million, respectively).

# FOREIGN EXCHANGE EXPOSURE

The Group entities collect most of the revenue and incur most of the expenditures in their respective functional currencies. The Group is exposed to currency risks primarily through the purchase of steel materials denominated in RMB, while sales of steel materials are denominated in Hong Kong dollars ("HK\$"). The management will monitor and review the Group's foreign exchange exposure from time to time and ensure that appropriate measures are adopted effectively in a timely manner to manage the currency risks.

On 20 April 2023, MECOM International entered into a set of foreign exchange hedging contracts with Agricultural Bank of China, Jiangmen Xinhui 2nd Sub-branch\*, to hedge against RMB/ HK\$ currency risk, in respect of the principal amount of HK\$120 million. On 28 April 2023, MECOM International entered into another set of foreign exchange hedging contracts with Bank of Communications, Zhuhai Branch\*, to hedge against RMB/HK\$ currency risk, in respect of the principal amount of HK\$100 million. Please refer to the announcements of the Company dated 20 April 2023 and 28 April 2023 for further details.

# SIGNIFICANT INVESTMENTS, MATERIAL ACQUISITIONS OR DISPOSALS, AND FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

The Group had no significant investments and no material acquisitions or disposals of subsidiaries, associates or joint ventures during the Period.

Save as disclosed above and in the below section headed "Use of Net Proceeds from the Global Offering", the Group had no future plan for material investments or capital assets as at 30 June 2023.

#### USE OF NET PROCEEDS FROM THE GLOBAL OFFERING

The shares of the Company have been listed and traded on the Main Board of the Stock Exchange since 13 February 2018 (the "Listing").

The net proceeds from the global offering (the "Global Offering") were HK\$261.6 million (equivalent to approximately MOP269.4 million) after deducting underwriting fees and commissions and all related expenses. Details of the proposed applications of such net proceeds are disclosed in "Future Plans and Use of Proceeds" of the prospectus of the Company for the Listing and subsequently revised in the announcement issued by the Company dated 28 February 2019.

The following table sets out the revised applications of the net proceeds and the actual usage up to 30 June 2023:

	<b>Revised</b> <b>applications</b> (HK\$ million)	Amount of unutilised proceeds as at 1 January 2023 (HK\$ million)	Actual usage up to 30 June 2023 (HK\$ million)	Amount of unutilised proceeds as at 30 June 2023 (HK\$ million)
Financing the issuance of performance bonds				
when undertaking new projects (Note 1)	112.4	10.1	2.7	7.4
Establishing storage facilities (Note 2)	44.3	-	-	_
Recruiting additional staff	45.2	-	-	_
Acquiring additional machinery	16.8	_	_	_
Financing the upfront costs for				
new projects (Note 2)	16.7	_	_	_
General working capital	26.2			
	261.6	10.1	2.7	7.4

Notes:

1. The Group experienced delay in several new projects since 2018 due to delays in obtaining construction project approval, construction work licensing and work permits for foreign workers from the relevant regulatory and supervisory authorities in Macau. Project approval resumed normality in the second half of 2019. To the best knowledge and belief of the Directors and based on currently available information, the unutilised amounts of the net proceeds are expected to be fully utilised by 31 December 2023.

Up to the date of this announcement, the Group has utilised HK\$109.3 million of the total net proceeds for financing the issuance of performance bonds.

2. With reference to the Company's announcement dated 28 February 2019, as the Company had already acquired an industrial unit in Macau to serve as a permanent base for the Group's centralised warehouse, the Board resolved to reallocate the then remaining unutilised balance of the net proceeds of approximately HK\$16.7 million that was earmarked for the purpose of strengthening the Group's storage facilities for equipment and materials towards the financing of upfront costs (i.e. raw materials costs, labour costs and subcontracting costs) for new projects. Please refer to the aforesaid announcement for further information.

#### **PLEDGE OF ASSETS**

As at 30 June 2023, the Group had pledged (i) bank deposits of MOP40.2 million (31 December 2022: MOP34.4 million); (ii) leasehold land of MOP48.4 million (31 December 2022: nil); and (iii) construction in progress of MOP52.2 million (31 December 2022: nil) with banks as security of credit facilities and foreign exchange forward contracts.

#### **CONTINGENT LIABILITIES**

The Group had no significant contingent liabilities as at 30 June 2023 (31 December 2022: nil).

#### COMMITMENTS

As at 30 June 2023, the Group had capital commitments of approximately MOP99,009,000 in relation to the construction works for setting up new manufacturing and research and development facilities at the site in Jiangmen, Guangdong Province, the PRC (31 December 2022: MOP146,236,000).

#### **EMPLOYEES AND REMUNERATION POLICY**

The remuneration package offered to employees generally includes salaries, allowances, benefits-in-kind, fringe benefits including medical insurance and contributions to pension funds and bonuses. In general, the Group determines salaries of its employees based on their performance, qualifications, positions and the prevailing industry practice.

As a main contractor for some of the projects we undertake, we apply for work permits for our non-Macau resident workers on a project-by-project basis. As at 30 June 2023, the Group had 295 (31 December 2022: 281) employees in Hong Kong, Macau, the PRC and Europe.

The Company has adopted a share option scheme (the "Share Option Scheme") on 23 January 2018, which was effective upon the Listing. The purpose of the Share Option Scheme is to recognise and acknowledge the contributions that the eligible participants had or may have made to the Group. During the Period, no option has been granted, agreed to be granted, exercised, cancelled or lapsed under the Share Option Scheme.

#### PROSPECTS

As required under the conditions for renewal of the existing licences, the six casino gaming operators undertake to the Macau SAR Government that they will invest MOP118.8 billion to develop projects during the 10-year operation period, and they have finalised the development plan and execution scheme for the next 10 years, setting a clearer direction for the construction, alteration and addition works of the integrated resorts in Macau. The Group will constantly seek new business opportunities to enhance its market share and competitiveness leveraging our experience and strengths in integrated resort construction and facilities management.

The Group will further develop the steel structures business. With the manufacturing facilities and the new materials technology research and development centre in Jiangmen City, Guangdong Province, the PRC, which will commence operation in the second half of the year, the Group is expected to penetrate the new development project in the Northern Metropolis of Hong Kong and the construction market in Southeast Asia. The Group will also establish subsidiaries and/or associates in the Southeast Asia market in due course to meet the huge demand in the construction materials markets in Hong Kong and Southeast Asia so as to further diversify our revenue sources.

In June 2023, the State Council extended the purchase tax exemption policy for new energy vehicles to 31 December 2027. The State Council also pledged to promote the high-quality development of the new energy vehicle industry by launching more policy support in a view to accelerating the development of Chinese new energy vehicle brands with international competitiveness. In line with national policies, the Group hopes to commence cooperation with a number of automobile companies listed on the stock exchanges in Hong Kong, Singapore and Malaysia as soon as possible as a new source of revenue for the Group.

Looking forward into the second half of 2023, the Group is expected to see a steady growth of business thanks to the combination of several positive factors such as the recovery of the global economy, steady implementation of investment projects by casino gaming operators and integrated resort operators in Macau, the expected increase in market demand for construction services and prefabricated steel in Hong Kong and Southeast Asia markets, and the strong support and promotion pledged by the central government for the new energy industry.

# **OTHER INFORMATION**

# **CORPORATE GOVERNANCE PRACTICES**

The Board and the management of the Company are committed to the maintenance of good corporate governance practices and procedures. The Board believes that good corporate governance standards are essential in providing a framework for the Company to safeguard the interests of the shareholders, enhance corporate value, formulate its business strategies and policies, and enhance its transparency and accountability.

The Company has adopted the code provisions set out in Part 2 of the Corporate Governance Code (the "CG Code") in Appendix 14 to the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") as the basis of the Company's corporate governance practices.

The Board is of the opinion that the Company has complied with all the code provisions in Part 2 of the CG Code throughout the Period.

# MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix 10 to the Listing Rules as its own code of conduct regarding securities transactions by the Directors. Having made specific enquiries of all the Directors, each of the Directors confirmed that he/she has complied with the required standards set out in the Model Code throughout the Period.

Pursuant to Rule B.13 of the Model Code, the Directors have also requested any employee of the Company or director or employee of a subsidiary of the Company who, because of his/her office or employment in the Company or a subsidiary, is likely to possess inside information in relation to the securities of the Company, not to deal in securities of the Company when he/she would be prohibited from dealing by the Model Code as if he/she were a Director.

# **INTERIM DIVIDEND**

The Board did not recommend the payment of an interim dividend for the Period.

#### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during the Period.

#### **BONUS ISSUE OF SHARES**

For the six months ended 30 June 2022, the Board recommended a bonus issue of 891,039,150 new Shares to the existing shareholders of the Company on the basis of one bonus Share for every two existing Shares held by the shareholders of the Company on 7 June 2022, and the bonus issue was completed on 29 June 2022. Please refer to the Company's announcement dated 30 March 2022 and the Company's circular dated 26 April 2022 for details.

For the six months ended 30 June 2023, the Board recommended a bonus issue of 1,332,083,725 new Shares to the existing shareholders of the Company on the basis of one bonus Share for every two existing Shares held by the shareholders of the Company on 6 June 2023, and the bonus issue was completed on 29 June 2023. Please refer to the Company's announcement dated 30 March 2023 and the Company's circular dated 26 April 2023 for details.

# **BONUS WARRANTS ISSUE**

On 10 May 2022, the Company issued a circular relating to the bonus warrants issue (the "2022 Warrants"), and obtained approval from the Listing Committee of the Stock Exchange for the listing of, and permission to deal in, the 2022 Warrants and the new Shares which may fall to be issued upon the exercise of the subscription rights attaching to the 2022 Warrants. The stock code of the 2022 Warrants was 2242.

The 2022 Warrants were issued to the qualifying shareholders on the basis of one 2022 Warrant for every ten shares held on 20 May 2022. A total of 178,201,700 2022 Warrants were issued by the Company to the qualifying shareholders, represented by the 2022 Warrant certificates. The 2022 Warrants were issued in registered form and each 2022 Warrant entitled the holder thereof to subscribe in cash for 1 new Share at an initial subscription price of HK\$4.47 per share during the subscription period from Wednesday, 25 May 2022 to Wednesday, 24 May 2023 (both days inclusive). The subscription price was adjusted from HK\$4.47 to HK\$2.95 per share with effect from 8 June 2022 and further adjusted from HK\$2.95 to HK\$2.93 per Share with effect from 16 September 2022. Details of the adjustments are disclosed in the Company's announcements dated 7 June 2022 and 15 September 2022. A total of 165,301 2022 Warrants were exercised and all of the 2022 Warrants, to the extent not yet exercised, were expired and lapsed on 24 May 2023.

On 8 May 2023, the Company issued a circular relating to a new bonus warrants issue (the "2023 Warrants"), and obtained approval from the Listing Committee of the Stock Exchange for the listing of, and permission to deal in, the 2023 Warrants and the new Shares which may fall to be issued upon the exercise of the subscription rights attaching to the 2023 Warrants. The stock code of the 2023 Warrants is 424.

The 2023 Warrants were issued to the qualifying shareholders on the basis of one 2023 Warrant for every ten shares held on 18 May 2023. A total of 266,408,595 2023 Warrants were issued by the Company to the qualifying shareholders, represented by the 2023 Warrant certificates. The 2023 Warrants were issued in registered form and each 2023 Warrant entitles the holder thereof to subscribe in cash for 1 new Share at an initial subscription price of HK\$1.78 per share during the subscription period from Thursday, 25 May 2023 to Friday, 24 May 2024 (both days inclusive). The subscription price was adjusted from HK\$1.78 to HK\$1.19 per share with effect from 7 June 2023. Details of the adjustments are disclosed in the Company's announcement dated 6 June 2023. As at the date of this announcement, no 2023 Warrants have been exercised.

# AUDIT COMMITTEE

The Company has established the audit committee of the Company (the "Audit Committee") with written terms of reference in compliance with Rule 3.21 of the Listing Rules and paragraph D.3 of Part 2 of the CG Code. The Audit Committee consists of three members, namely Ms. Chan Po Yi, Patsy, Mr. Cheung Kiu Cho, Vincent and Mr. Lio Weng Tong, all being independent non-executive Directors. The Audit Committee is chaired by Ms. Chan Po Yi, Patsy who has appropriate professional qualifications as required under Rule 3.10(2) of the Listing Rules.

The primary duties of the Audit Committee are to assist the Board by providing an independent view of the effectiveness of the financial reporting process, internal control and risk management system of the Group, to oversee the audit process and to perform other duties and responsibilities as assigned by the Board.

# **REVIEW OF INTERIM FINANCIAL INFORMATION**

The Audit Committee and the Company's external auditor, Deloitte Touche Tohmatsu, have reviewed the accounting principles and practices adopted by the Group and have reviewed the condensed consolidated financial statements of the Group for the six months ended 30 June 2023.

# **EVENTS AFTER THE REPORTING PERIOD**

Save as disclosed in this announcement, there were no other important events affecting the Group that had occurred after 30 June 2023 and up to the date of this announcement.

# PUBLICATION OF INTERIM RESULTS AND INTERIM REPORT ON THE WEBSITES OF THE COMPANY AND THE HONG KONG STOCK EXCHANGE

This announcement is published on the Company's website at www.mecommacau.com and the Stock Exchange's website at www.hkexnews.hk. The 2023 Interim Report will be despatched to the shareholders of the Company and will be made available on the above websites in due course in accordance with the Listing Rules.

#### **APPRECIATION**

The Board would like to express its sincere gratitude to the management of the Group and all the staff for their hard work and dedication, as well as the shareholders and warrantholders of the Company, business associates and other professional parties for their continuous support to the Group throughout the Period.

By Order of the Board MECOM Power and Construction Limited Kuok Lam Sek Chairman

Hong Kong, 30 August 2023

As at the date of this announcement, the executive Directors are Mr. Kuok Lam Sek and Mr. Sou Kun Tou, and the independent non-executive Directors are Ms. Chan Po Yi, Patsy, Mr. Cheung Kiu Cho, Vincent and Mr. Lio Weng Tong.

\* For identification purpose only