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**Chuan Holdings Limited**

**川 控 股 有 限 公 司 \***

*(Incorporated in the Cayman Islands with limited liability)*

**(Stock Code: 1420)**

**ANNOUNCEMENT OF INTERIM RESULTS  
FOR THE SIX MONTHS ENDED 30 JUNE 2023**

The board (the “**Board**”) of the directors (the “**Directors**”) of Chuan Holdings Limited (the “**Company**”) is pleased to announce the unaudited consolidated interim results of the Company and its subsidiaries (collectively, the “**Group**”) for the six months ended 30 June 2023 (the “**period under review**” or the “**Reporting Period**”) together with the comparative figures as follows:

\* *For identification purposes only*

## CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the six months ended 30 June 2023

		Six months ended 30 June	
	Notes	2023 S\$'000 (Unaudited)	2022 S\$'000 (Unaudited)
<b>Revenue</b>	5	<b>66,756</b>	42,473
Cost of sales		<u>(62,518)</u>	<u>(38,618)</u>
<b>Gross profit</b>		<b>4,238</b>	3,855
Other income and gains	5	<b>1,465</b>	1,774
Administrative and other operating expenses		<b>(3,523)</b>	(3,182)
Other expenses		<b>(29)</b>	(780)
Finance costs	6	<b>(87)</b>	(115)
Share of results of associates		<u><b>214</b></u>	<u>48</u>
<b>Profit before income tax</b>	7	<b>2,278</b>	1,600
Income tax expense	8	<u><b>(539)</b></u>	<u>(269)</u>
Net profit for the period attributable to owners of the Company		<u><b>1,739</b></u>	<u>1,331</u>
<b>Other comprehensive (loss)/income for the period</b>			
<i>Items that will not be reclassified subsequently to profit or loss:</i>			
Financial assets at fair value through other comprehensive income (“FVOCI”)			
– Fair value (losses)/gains		<u><b>(11)</b></u>	<u>184</u>
<b>Other comprehensive (loss)/income for the period, net of tax</b>		<u><b>(11)</b></u>	<u>184</u>
<b>Total comprehensive income for the period attributable to the owners of the Company</b>		<u><b>1,728</b></u>	<u>1,515</u>
Basic earnings per shares (cents)	10	<u><b>0.17</b></u>	<u>0.13</u>
Diluted earnings per shares (cents)	10	<u><b>0.15</b></u>	<u>0.12</u>

# CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2023

	<i>Notes</i>	<b>30 June 2023 S\$'000 (Unaudited)</b>	31 December 2022 S\$'000 (Audited)
<b>ASSETS AND LIABILITIES</b>			
<b>Non-current assets</b>			
Property, plant and equipment	<i>11</i>	<b>13,770</b>	11,020
Investment property		<b>1,280</b>	1,286
Investment in associates		<b>16,973</b>	9,924
Other assets		<b>365</b>	365
Deposits, prepayments and other receivables		<b>339</b>	140
Financial assets at fair value through profit or loss (“FVTPL”)		<b>8,942</b>	7,874
Financial assets at FVOCI		<b>545</b>	1,394
Financial assets at amortised cost		<b>250</b>	250
Deferred tax assets		<b>138</b>	228
<b>Total non-current assets</b>		<b>42,602</b>	32,481
<b>Current assets</b>			
Contract assets		<b>33,075</b>	28,020
Trade receivables	<i>12</i>	<b>14,847</b>	21,852
Deposits, prepayments and other receivables		<b>2,538</b>	3,460
Pledged deposits	<i>13</i>	<b>1,281</b>	1,281
Cash and cash equivalents	<i>13</i>	<b>19,810</b>	23,441
<b>Total current assets</b>		<b>71,551</b>	78,054
<b>Total assets</b>		<b>114,153</b>	110,535
<b>Current liabilities</b>			
Contract liabilities		<b>2,959</b>	2,295
Trade payables	<i>14</i>	<b>6,599</b>	6,893
Other payables, accruals and deposits received		<b>7,046</b>	4,878
Borrowings	<i>15</i>	<b>1,182</b>	1,252
Lease liabilities		<b>2,225</b>	2,820
Income tax payable		<b>691</b>	529
<b>Total current liabilities</b>		<b>20,702</b>	18,667

		<b>30 June</b>	31 December
		<b>2023</b>	2022
	<i>Notes</i>	<b>S\$'000</b>	S\$'000
		<b>(Unaudited)</b>	(Audited)
<b>Net current assets</b>		<u><b>50,849</b></u>	<u>59,387</u>
<b>Total assets less current liabilities</b>		<u><b>93,451</b></u>	<u>91,868</u>
<b>Non-current liabilities</b>			
Other payables, accruals and deposits received		<b>6</b>	6
Borrowings	<i>15</i>	<b>1,264</b>	1,817
Lease liabilities		<b>1,627</b>	1,262
Deferred tax liabilities		<u><b>5</b></u>	<u>–</u>
<b>Total non-current liabilities</b>		<u><b>2,902</b></u>	<u>3,085</u>
<b>Total liabilities</b>		<u><b>23,604</b></u>	<u>21,752</u>
<b>Net assets</b>		<u><b>90,549</b></u>	<u>88,783</u>
<b>EQUITY</b>			
<b>Equity attributable to the owners of the Company</b>			
Share capital	<i>17</i>	<b>1,767</b>	1,767
Share premium		<b>27,250</b>	27,250
Reserves		<u><b>61,532</b></u>	<u>59,766</u>
<b>Total equity</b>		<u><b>90,549</b></u>	<u>88,783</u>

# CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 June 2023

	Share capital S\$'000 <i>(Note 17)</i>	Share premium S\$'000	Merger reserve S\$'000	Share option reserve S\$'000	Fair value reserve S\$'000	Retained profits S\$'000	Total S\$'000
<b>At 1 January 2022</b>	1,767	27,250	5,166	521	(618)	52,421	86,507
Profit for the period	-	-	-	-	-	1,331	1,331
Other comprehensive income:							
Changes in fair value of financial assets at FVOCI	-	-	-	-	184	-	184
Total comprehensive income for the period	-	-	-	-	184	1,331	1,515
Equity-settled share option arrangements	-	-	-	48	-	-	48
<b>At 30 June 2022 (unaudited)</b>	<b>1,767</b>	<b>27,250</b>	<b>5,166</b>	<b>569</b>	<b>(434)</b>	<b>53,752</b>	<b>88,070</b>
<b>At 1 January 2023</b>	<b>1,767</b>	<b>27,250</b>	<b>5,166</b>	<b>604</b>	<b>(148)</b>	<b>54,144</b>	<b>88,783</b>
Profit for the period	-	-	-	-	-	1,739	1,739
Other comprehensive loss:							
Changes in fair value of financial assets at FVOCI	-	-	-	-	(11)	-	(11)
Total comprehensive (loss)/income for the period	-	-	-	-	(11)	1,739	1,728
Equity-settled share option arrangements	-	-	-	38	-	-	38
<b>At 30 June 2023 (unaudited)</b>	<b>1,767</b>	<b>27,250</b>	<b>5,166</b>	<b>642</b>	<b>(159)</b>	<b>55,883</b>	<b>90,549</b>

## CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

*For the six months ended 30 June 2023*

	<b>Six months ended 30 June</b>	
	<b>2023</b>	2022
	<b>S\$'000</b>	S\$'000
	<b>(Unaudited)</b>	(Unaudited)
<b>Cash flows from operating activities</b>		
Cash generated from operations	<b>8,604</b>	1,709
Income tax (paid)/refunded, net	<b>(282)</b>	5
	<hr/>	<hr/>
<b>Net cash flows generated from operating activities</b>	<b>8,322</b>	1,714
	<hr/>	<hr/>
<b>Cash flows from investing activities</b>		
Proceeds from disposal of property, plant and equipment	<b>642</b>	429
Purchases of property, plant and equipment	<b>(3,140)</b>	(797)
Purchases of financial assets at FVTPL	<b>(975)</b>	(706)
Proceeds from disposal of financial assets at FVOCI	<b>886</b>	–
Investment in associates	<b>(7,263)</b>	(1,003)
Interest received	<b>59</b>	8
Dividend received	<b>53</b>	28
	<hr/>	<hr/>
<b>Net cash flows used in investing activities</b>	<b>(9,738)</b>	(2,041)
	<hr/>	<hr/>
<b>Cash flows from financing activities</b>		
Interest portion of the lease liabilities	<b>(59)</b>	(75)
Principal portion of the lease liabilities	<b>(1,505)</b>	(2,642)
Repayment of borrowings	<b>(623)</b>	(611)
Interests paid	<b>(28)</b>	(40)
	<hr/>	<hr/>
<b>Net cash flows used in financing activities</b>	<b>(2,215)</b>	(3,368)
	<hr/>	<hr/>
<b>Net decrease in cash and cash equivalents</b>	<b>(3,631)</b>	(3,695)
	<hr/>	<hr/>
<b>Cash and cash equivalents at beginning of the period</b>	<b>23,441</b>	31,514
	<hr/>	<hr/>
<b>Cash and cash equivalents at end of the period</b>	<b>19,810</b>	27,819
	<hr/> <hr/>	<hr/> <hr/>
<b>Analysis of balances of cash and cash equivalents</b>		
Cash and bank balances	<b>13,626</b>	25,819
Time deposits with maturity less than three months	<b>6,184</b>	2,000
	<hr/>	<hr/>
	<b>19,810</b>	27,819
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# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

*For the six months ended 30 June 2023*

## 1. GENERAL INFORMATION

The Company is a limited liability company incorporated and domiciled in the Cayman Islands. The registered office of the Company is located at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands, and the principal place of business of the Company in Singapore is located at 20 Senoko Drive, Singapore 758207.

The Company is an investment holding company. The Group is principally engaged in the provision of general building and construction services in Singapore.

As at the date of this announcement, in the opinion of the Directors, the immediate holding company and the ultimate holding company of the Company is Brewster Global Holdings Limited, which is a company incorporated in the British Virgin Islands with limited liability.

The condensed consolidated interim financial statements of the Group are unaudited, but have been reviewed by the audit committee (the “**Audit Committee**”) of the Board. The unaudited condensed consolidated interim financial statements of the Group for the six months ended 30 June 2023 were approved and authorised for issue by the Board on 31 August 2023.

## 2. BASIS OF PREPARATION

The condensed consolidated interim financial statements of the Group have been prepared in accordance with International Accounting Standard 34 Interim Financial Reporting (“**IAS 34**”) as well as with the applicable disclosures required by the Rules Governing the Listing of Securities (the “**Listing Rules**”) on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”).

These condensed consolidated interim financial statements do not include the information and disclosures required in annual financial statements and should be read in conjunction with the annual financial statements of the Group for the year ended 31 December 2022.

These condensed consolidated interim financial statements are presented in Singapore Dollars (“**S\$**”) and all values in this announcement are rounded to the nearest thousand (“**S\$’000**”) except when otherwise indicated.

The preparation of these condensed consolidated interim financial statements in conformity with IAS 34 requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses on a year to date basis. Actual results may differ from these estimates.

### 3. PRINCIPAL ACCOUNTING POLICIES

The accounting policies adopted in the preparation of these condensed consolidated interim financial statements are consistent with those followed in the preparation of the annual financial statements of the Group for the year ended 31 December 2022.

The Group has applied for the first-time the standards and amendments, which are effective for annual periods beginning on or after 1 January 2023. The Group has not early adopted any other standards, interpretation or amendments that has been issued but is not yet effective.

The adoption of the above amendment has no material impact on the Group's results and financial position for the current or prior periods. The Group has not early applied any new standards or interpretation that is not yet effective for the current accounting period.

### 4. SEGMENT INFORMATION

For the purpose of resources allocation and performance assessment, the Group determines its operating segments based on the reports reviewed by the executive Directors, being the chief operating decision-marker ("CODM"), that are used to make strategic decisions. These condensed consolidated interim financial statements which were reported to the CODM based on the following segments:

- (i) Provision of earthworks and related services, mainly include excavation, earth disposal, demolition and various earthwork ancillary services (collectively referred as "**Earthworks and ancillary services**"); and
- (ii) Provision of general construction works, mainly include construction of new buildings, alteration and addition works (collectively referred as "**General construction works**").

#### (a) Segment revenue and results

Segment revenue below represents revenue from external customers. There was no inter-segment revenue during the respective periods. Operating revenue, direct costs, gain on disposals of property, plant and equipment (including plant and machinery and motor vehicles), interest expenses on lease liabilities, provision for expected credit loss ("**ECL**") on trade receivables and bad debts recovered, were allocated to different segments to assess corresponding performance.



The segment revenue and results, and the totals presented for the Group's operating segments, reconcile to the Group's key financial figures as presented in the financial statements are as follows:

***For the six months ended 30 June 2023 (unaudited)***

	<b>Earthworks and ancillary services S\$'000</b>	<b>General construction works S\$'000</b>	<b>Total S\$'000</b>
Revenue from external customers	<u>41,539</u>	<u>25,217</u>	<u>66,756</u>
<i>Reconciliation:</i>			
Reportable segment results	1,709	2,995	4,704
Unallocated other income and gains			912
Corporate and other unallocated expenses			(3,524)
Interest on borrowings			(28)
Share of results of associates			<u>214</u>
Profit before income tax			<u>2,278</u>

***For the six months ended 30 June 2022 (unaudited)***

	<b>Earthworks and ancillary services S\$'000</b>	<b>General construction works S\$'000</b>	<b>Total S\$'000</b>
Revenue from external customers	<u>38,896</u>	<u>3,577</u>	<u>42,473</u>
<i>Reconciliation:</i>			
Reportable segment results	3,023	337	3,360
Unallocated other income and gains			1,414
Corporate and other unallocated expenses			(3,182)
Interest on borrowings			(40)
Share of results of associates			<u>48</u>
Profit before income tax			<u>1,600</u>

Corporate and unallocated expenses mainly included Director's emoluments, employee benefit expenses, depreciation of office equipment and other centralised administrative cost for the Group's headquarter.

(b) **Segment assets and liabilities**

***Reportable segment assets***

The following is an analysis of the Group's segment assets by reportable and operating segment:

	As at <b>30 June</b> <b>2023</b> <b>S\$'000</b> <b>(Unaudited)</b>	As at 31 December 2022 S\$'000 (Audited)
Earthworks and ancillary services	45,621	51,775
General construction works	<u>15,822</u>	<u>8,760</u>
<b>Total</b>	<b><u>61,443</u></b>	<b><u>60,535</u></b>
<i>Additions to non-current segment assets:</i>		
Earthworks and ancillary services	<b><u>6,035</u></b>	<b><u>3,259</u></b>
	As at <b>30 June</b> <b>2023</b> <b>S\$'000</b> <b>(Unaudited)</b>	As at 31 December 2022 S\$'000 (Audited)
Reportable segment assets	61,443	60,535
Corporate and other unallocated assets	<u>52,710</u>	<u>50,000</u>
<b>Group assets</b>	<b><u>114,153</u></b>	<b><u>110,535</u></b>

Corporate and other unallocated assets mainly included deposit, prepayments, other receivables due from related parties and advance payment to suppliers.

***Reportable segment liabilities***

The following is an analysis of the Group's segment liabilities by reportable and operating segment:

	As at <b>30 June</b> <b>2023</b> <b>S\$'000</b> <b>(Unaudited)</b>	As at 31 December 2022 S\$'000 (Audited)
Earthworks and ancillary services	<b>10,897</b>	11,849
General construction works	<b>2,358</b>	1,210
<b>Total</b>	<b><u>13,255</u></b>	<b><u>13,059</u></b>

  

	As at <b>30 June</b> <b>2023</b> <b>S\$'000</b> <b>(Unaudited)</b>	As at 31 December 2022 S\$'000 (Audited)
Reportable segment liabilities	<b>13,255</b>	13,059
Borrowings	<b>2,446</b>	3,069
Corporate and other unallocated liabilities	<b>7,903</b>	5,624
<b>Group liabilities</b>	<b><u>23,604</u></b>	<b><u>21,752</u></b>

Corporate and other unallocated liabilities mainly included accruals for employee benefit expenses, and payables of office operating expenses and utilities.

## 5. REVENUE, OTHER INCOME AND GAINS

- (a) Revenue, which is also the Group's turnover, represents revenue from Earthworks and ancillary services and General construction works. Revenue recognised from the principal activities during the respective periods is as follows:

	<b>Six months ended 30 June</b>	
	<b>2023</b>	2022
	<b>S\$'000</b>	S\$'000
	<b>(Unaudited)</b>	(Unaudited)
Revenue from contracts with customer and recognised over time:		
Earthworks and ancillary services	<b>41,539</b>	38,896
General construction works	<b>25,217</b>	3,577
	<b>66,756</b>	42,473

Earthworks and ancillary services included revenue of S\$38,790,000 (30 June 2022: S\$35,390,000) from earthworks and S\$2,749,000 (30 June 2022: S\$3,506,000) from earthwork ancillary services.

- (b) Transaction price allocated to remaining performance obligations

As at 30 June 2023, the transaction price allocated to performance obligations that were unsatisfied (or partially unsatisfied) in relation to project works was S\$268,918,000 (30 June 2022: S\$217,262,000). The Directors expect that the unsatisfied performance obligations will be recognised as revenue from 1 to 5 years according to the contract period.

- (c) An analysis of the Group's other income and gains recognised during the respective periods is as follows:

	<b>Six months ended 30 June</b>	
	<b>2023</b>	2022
	<b>S\$'000</b>	S\$'000
	<b>(Unaudited)</b>	(Unaudited)
<b>Other income</b>		
Management service income	226	197
Interest income on financial assets at amortised cost	67	13
Bad debts recovered	29	158
Rental income from investment property	47	54
Dividend income from financial assets at FVOCI	53	28
Sales of scrap materials and consumables	317	238
Government grant	90	513
Others	–	3
	<u>829</u>	<u>1,204</u>
<b>Gains</b>		
Gains on disposals of property, plant and equipment	524	202
Fair value gain on financial assets at FVTPL	93	87
Net foreign exchange gain	19	281
	<u>636</u>	<u>570</u>
<b>Total</b>	<b><u>1,465</u></b>	<b><u>1,774</u></b>

## 6. FINANCE COSTS

	<b>Six months ended 30 June</b>	
	<b>2023</b>	2022
	<b>S\$'000</b>	S\$'000
	<b>(Unaudited)</b>	(Unaudited)
Interest expenses for financial liabilities at amortised cost:		
– Interest on lease liabilities	59	75
– Interest on borrowings wholly repayable within five years	28	40
	<u>87</u>	<u>115</u>
<b>Total</b>	<b><u>87</u></b>	<b><u>115</u></b>

## 7. PROFIT BEFORE INCOME TAX

Profit before income tax is arrived at after charging:

	<b>Six months ended 30 June</b>	
	<b>2023</b>	2022
	<b>S\$'000</b>	S\$'000
	<b>(Unaudited)</b>	(Unaudited)
Depreciation of property, plant and equipment *	<b>3,169</b>	3,955
Depreciation of investment property **	<b>6</b>	6
Direct operating expenses arising from investment property that generated rental income	<b>14</b>	13
Employee benefit expenses (including Directors' remuneration):		
– Salaries, wages and bonuses	<b>9,858</b>	8,911
– Equity-settled share option expenses	<b>38</b>	48
– Defined contribution retirement plan	<b>372</b>	349
– Other short-term benefits	<b>1,623</b>	1,563
(Reversal of)/provision for ECL on contract assets	<b>(7)</b>	252
Provision for ECL on trade receivables	<b>35</b>	528
	<b><u>35</u></b>	<u>528</u>

\* *Depreciation of property, plant and equipment amounting to S\$3,054,000 (30 June 2022: S\$3,815,000) has been included in direct costs and S\$115,000 (30 June 2022: S\$140,000) has been included in administrative and other operating expenses.*

\*\* *Depreciation of investment property has been included in administrative and other operating expenses.*

## 8. INCOME TAX EXPENSE

	Six months ended 30 June	
	2023 S\$'000 (Unaudited)	2022 S\$'000 (Unaudited)
<b>Current tax – Singapore income tax</b>		
Charge for the period	445	26
<b>Deferred tax</b>		
Charge for the period	94	243
<b>Income tax expense</b>	<b>539</b>	<b>269</b>

Singapore income tax has been provided at the rate of 17% on the estimated assessable profits for each of the financial periods. No provision for Hong Kong profits tax has been made as the Group did not derive any assessable profit for the six months ended 30 June 2023 and 2022.

## 9. DIVIDEND

The Board does not recommend the payment of an interim dividend for the six months ended 30 June 2023 (30 June 2022: Nil).

## 10. EARNINGS PER SHARE

The calculation of basic earnings per share for the six months ended 30 June 2023 is based on the profit for the period of S\$1,739,000 (30 June 2022: S\$1,331,000) and on the weighted average number of 1,036,456,000 (30 June 2022: 1,036,456,000) ordinary shares (the “**Shares**”) of HK\$0.01 each in the share capital of the Company in issue during the Reporting Period.

The calculation of diluted earnings per share for the six months ended 30 June 2023 is based on the profit for the period of S\$1,739,000 (30 June 2022: S\$1,331,000) and on the weighted average number of Shares adjusted for the effects of dilution from the Group’s share options of 1,136,408,000 (30 June 2022: 1,126,044,000).

## 11. PROPERTY, PLANT AND EQUIPMENT

During the Reporting Period, the Group incurred capital expenditures of S\$2,088,000 (30 June 2022: S\$942,000) in plant and machinery, S\$2,704,000 (30 June 2022: S\$672,000) in motor vehicles and S\$1,244,000 (30 June 2022: S\$21,000) in furniture, fixtures and office equipment.

Items of property, plant and equipment with net book value amounting to S\$118,000 (30 June 2022: S\$227,000) were disposed of during the Reporting Period, resulting in a gain on disposal of S\$524,000 (30 June 2022: S\$202,000).

## 12. TRADE RECEIVABLES

	<i>Notes</i>	As at <b>30 June 2023</b> S\$'000 (Unaudited)	As at 31 December 2022 S\$'000 (Audited)
Trade receivables		15,625	22,642
Retention receivables		<u>272</u>	<u>254</u>
	<i>(a)</i>	<b>15,897</b>	22,896
Less: Provision for ECL on trade receivables and retention receivables		<u>(1,050)</u>	<u>(1,044)</u>
	<i>(b)</i>	<b><u>14,847</u></b>	<b><u>21,852</u></b>
Total trade receivables, net			
– Non-related parties		14,831	21,807
– Related parties	<i>(c)</i>	<u>16</u>	<u>45</u>
		<b><u>14,847</u></b>	<b><u>21,852</u></b>

### Notes:

- (a) During the Reporting Period, credit period granted to the Group's customers was generally within 30 (31 December 2022: 30) days from invoice date of the relevant contract revenue. Some construction contracts stipulate that the customers withhold a portion of total contract sum (usually 5%) until a specified period (usually one year) after completion of the contract. This amount withheld is classified as retention receivables. Retention receivables are unsecured and interest-free.
- (b) Based on invoices date, ageing analysis of the Group's trade receivables as at the end of each respective periods is as follows:

	As at <b>30 June 2023</b> S\$'000 (Unaudited)	As at 31 December 2022 S\$'000 (Audited)
0 to 30 days	7,063	7,062
31 to 90 days	5,472	7,592
91 to 180 days	1,797	4,312
181 to 365 days	515	2,293
Over 365 days	<u>–</u>	<u>593</u>
	<b>14,847</b>	21,852
Retention receivables	<u>–</u>	<u>–</u>
	<b><u>14,847</u></b>	<b><u>21,852</u></b>



Ageing analysis of the Group's trade receivables that were not impaired is as follows:

	As at <b>30 June</b> <b>2023</b> <b>S\$'000</b> <b>(Unaudited)</b>	As at 31 December 2022 S\$'000 (Audited)
Neither past due nor impaired	7,063	7,058
1 to 30 days past due	3,045	3,898
31 to 90 days past due	3,238	5,957
91 to 180 days past due	1,117	2,582
181 to 365 days past due	384	1,864
Over 365 days past due	–	493
	<u>14,847</u>	<u>21,852</u>
Retention receivables	–	–
	<u><b>14,847</b></u>	<u><b>21,852</b></u>

The Group's trade receivables as at the reporting dates that were neither past due nor impaired related to customers who had no recent history of default. The Group's management considers that trade receivables that were past due but not impaired under review are of good credit quality. The Group does not hold any collateral in respect of trade receivables past due but not impaired.

Movement in the provision for ECL on trade receivables and retention receivables is as follows:

	As at <b>30 June</b> <b>2023</b> <b>S\$'000</b> <b>(Unaudited)</b>	As at 31 December 2022 S\$'000 (Audited)
Balance at beginning of the period/year	1,044	1,337
Provision for ECL, net	35	25
Bad debts recovered	(29)	(318)
	<u>1,050</u>	<u>1,044</u>

- (c) The receivables from these related parties were unsecured, interest-free and repayable on demand. The trading transactions with these related parties are detailed in Note 19.

### 13. CASH AND CASH EQUIVALENTS

	As at 30 June 2023 S\$'000 (Unaudited)	As at 31 December 2022 S\$'000 (Audited)
Cash and bank balances	14,907	21,722
Time deposits with an original maturity of less than three months	<u>6,184</u>	<u>3,000</u>
	<b>21,091</b>	<b>24,722</b>
Less: Pledged deposits ( <i>Note</i> )	<u>(1,281)</u>	<u>(1,281)</u>
<b>Cash and cash equivalents</b>	<b><u>19,810</u></b>	<b><u>23,441</u></b>

The bank balances bear interest at floating rates based on daily bank deposits rates. Short term deposits are made for varying periods depending on the immediate cash requirements of the Group, and earn interest at the respective short term time deposit rates.

*Note:*

As at 30 June 2023 and 31 December 2022, pledged deposits were restricted bank balances to secure:

- i. the guarantee arrangement and the issuance of performance bonds (*Note* 20); and
- ii. the banking facilities including letter of credits, overdraft and bank guarantee amounting to S\$13,063,000 and S\$17,500,000 respectively.

### 14. TRADE PAYABLES

	<i>Notes</i>	As at 30 June 2023 S\$'000 (Unaudited)	As at 31 December 2022 S\$'000 (Audited)
Trade payables	<i>(a)</i>	5,477	6,532
Retention payables		<u>1,122</u>	<u>361</u>
		<b><u>6,599</u></b>	<b><u>6,893</u></b>
Total trade payables			
– Non-related parties		5,963	6,467
– Related parties	<i>(b)</i>	<u>636</u>	<u>426</u>
		<b><u>6,599</u></b>	<b><u>6,893</u></b>

Notes:

- (a) The Group's trade payables are non-interest bearing and generally have payment terms of 30 days.
- (b) The trading transactions with these related parties are detailed in Note 19.

Ageing analysis of trade payables, based on invoices date, is as follows:

	As at <b>30 June</b> <b>2023</b> <b>S\$'000</b> <b>(Unaudited)</b>	As at 31 December 2022 S\$'000 (Audited)
0 to 30 days	4,050	4,671
31 to 90 days	960	1,759
91 to 180 days	1,180	57
Over 180 days	409	406
	<u>6,599</u>	<u>6,893</u>

## 15. BORROWINGS

As at 30 June 2023, the Group's bank borrowings amounted to S\$2,446,000 (31 December 2022: S\$3,069,000). The bank borrowings are secured on corporate guarantee and repayable between 2 to 5 years time, with a fixed interest rate of 2% (31 December 2022: 2%) per annum.

## 16. LEASES

### As Lessor

Future minimum lease rental receivables under non-cancellable operating leases of the Group as at the reporting dates are as follows:

	As at <b>30 June</b> <b>2023</b> <b>S\$'000</b> <b>(Unaudited)</b>	As at 31 December 2022 S\$'000 (Audited)
Within one year	37	75
Within second to fifth year	–	13
	<u>37</u>	<u>88</u>

The Group leases its investment property under operating leases. The leases run for an initial period of 1 to 2 years. None of these leases includes any contingent rental.

## 17. SHARE CAPITAL

	Number of shares	Amounts S\$'000
Authorised:		
Ordinary share HK\$0.01 each		
At 31 December 2022 (audited) and 30 June 2023 (unaudited)	<u>10,000,000,000</u>	<u>17,430</u>
Issued and fully paid:		
At 31 December 2022 (audited) and 30 June 2023 (unaudited)	<u>1,036,456,000</u>	<u>1,767</u>

## 18. COMMITMENTS

The Group had the following commitments as at the reporting dates in respect of:

	As at 30 June 2023 S\$'000 (Unaudited)	As at 31 December 2022 S\$'000 (Audited)
Contracted but not provided for, in respect of acquisition of – Property, plant and equipment	<u>911</u>	<u>1,419</u>

## 19. RELATED PARTY TRANSACTIONS

- (a) Save as disclosed elsewhere in the unaudited condensed consolidated interim financial statements, the Group had the following material related party transactions during the respective periods:

	Six months ended 30 June	
	2023	2022
	S\$'000	S\$'000
	(Unaudited)	(Unaudited)
Construction contract work and earthwork ancillary services income received from related parties ( <i>Note</i> )	<u>117</u>	<u>375</u>
Construction costs and related supporting service fees charged by related parties ( <i>Note</i> )	<u>1,188</u>	<u>3,316</u>
Rental expenses charged by related party	<u>48</u>	<u>48</u>

*Note:*

These related party transactions also constitute continuing connected transactions as defined in Chapter 14A of the Listing Rules.

All the transactions with the related parties were negotiated and carried out in the ordinary course of business and at terms agreed between the parties.

- (b) Compensation of key management personnel

The remuneration of the Directors and other members of key management for the six months ended 30 June 2023 and 2022 are as follows:

	Six months ended 30 June	
	2023	2022
	S\$'000	S\$'000
	(Unaudited)	(Unaudited)
Short-term employee benefits	<u>1,250</u>	<u>1,076</u>

## **20. CONTINGENT LIABILITIES**

Performance bonds provided for in the ordinary course of business

As at 30 June 2023, the Group had contingent liabilities in respect of performance bonds of construction contracts in its ordinary course of business of S\$7,194,000 (31 December 2022: S\$4,001,000). The guarantees in respect of performance bonds issued by banks were secured by pledged deposits (Note 13).

## **21. EVENTS AFTER THE REPORTING PERIOD**

No significant event occurred after 30 June 2023.

## **22. APPROVAL OF THE INTERIM REPORT**

The unaudited condensed consolidated interim financial statements of the Group for the six months ended 30 June 2023 were approved and authorised for issue by the Board on 31 August 2023.

# MANAGEMENT DISCUSSION AND ANALYSIS

## BUSINESS REVIEW

### Overall Performance

The Group has earned a distinguished reputation, established more than two decades, as one of Singapore's most prominent earthworks contractors. Leveraging its professionalism, industry expertise and impressive track record, the Group remains dedicated to delivering timely, reliable and premium services distinguished by the spirit of integrity and impeccable craftsmanship. The Group accords the highest importance to adhering to all safety and regulatory requirements, which is an integral part of its operations, and ensuring the highest standards of compliance are upheld.

The global economy showed signs of improvement during the first half of 2023, aided by factors such as reduced energy prices and diminished risks of finance sector instability. However, the ongoing impact of high interest rates and persistent core inflation hindered its pace of growth. In Singapore, following a period of robust economic recovery in the country for two consecutive years after the Coronavirus Disease 2019 pandemic (“**COVID-19**” or “**pandemic**”) in 2022, growth momentum moderated significantly in the first half of 2023. Yet, the construction industry received a boost following the removal of pandemic-related travel restrictions, with an increased roll-out of key public projects producing a gradual uptick.

Capturing the opportunities arising from the resumption of construction activity, the Group's business strategies of proactive tendering and maximising operational efficiency began to bear fruit, as reflected in the financial results for the first half of the year. With the increase in number of completed projects that had earlier been halted or fallen behind schedule, more income was realised during the Reporting Period, leading the Group's revenue to surge approximately 57.2% from the same period last year, to reach approximately S\$66.8 million.

In line with its revenue growth, the Group's operating costs also increased during the period under review, due in large measure to rising labour and materials costs. This prompted the Group to adopt more stringent cost control measures such as stabilising diesel prices, introducing environmental-friendly machinery, and implementing and adjusting project monitoring systems with efficient workforce arrangements to combat cost pressures. The Group achieved an approximate 9.9% increase in gross profit, reaching approximately S\$4.2 million, up from approximately S\$3.9 million for the six months ended 30 June 2022, with a corresponding gross profit margin of approximately 6.3%. Thanks to its disciplined cost management and effective tendering approach aimed at protecting profitability, coupled with the reversal of provision on trade receivables and contract assets during the Reporting Period, the Group achieved an encouraging net profit for the period attributable to its owners of approximately S\$1.7 million, surging approximately 30.7% compared to the same period last year.

Despite a marginal ease of labour shortages following the lifting of travel restrictions, the Group continued to grapple with challenges arising from a scarcity of skilled and experienced labour, leading to an increase in recruitment costs. Recognising the importance of employee retention, the Group offered a series of incentives to promote productivity and enhance overall operational efficiency. The Group's astute tendering strategies also helped to win contracts with higher profit margins during the Reporting Period, and it secured sizeable projects including site clearance and earthworks at Telok Blangah, construction of the canopy and dining area of Resorts World Sentosa Festive Hotel and the design and build of Singapore's Housing and Development Board ("HDB")'s upgrading projects for G32E.

Attaining A2-grade contractor status for civil engineering and general building in Singapore's Building and Construction Authority ("BCA")'s Contractors Registry System in 2021 has placed the Group in a favourable position to participate in mega-infrastructure projects, bringing it closer to achieving success in direct tenders as a main contractor. Leveraging its solid brand recognition and deep professional expertise, the Group secured a total of 13 projects during the period under review, spanning public infrastructure, residential development and industrial construction, with a combined contract value exceeding S\$102.4 million. Notably, the tapering of the worst of COVID-19 pandemic provided a more favourable business landscape for the General construction works segment, enabling the Group to secure more contracts in that segment during the first half of the year.

Amid a bright outlook for Singapore's construction industry, the Group is pressing ahead with its core business development whilst actively pursuing joint-venture redevelopment projects. It intends to further expand into the property redevelopment sector to strengthen its position in Singapore and mitigate operational risks. By partnering with established and respected listed companies, the Group has made strategic investments in significant projects in the country to diversify its investment portfolio. These investments proved fruitful during the Reporting Period, as redevelopment projects yielded gains in fair value. The Group remains committed to seizing joint-venture opportunities in property redevelopment to meet increasing demand in both the industrial and commercial property markets.

### *Earthworks and Ancillary Services*

The Earthworks and ancillary services segment remained the Group's major revenue source during the period under review, accounting for approximately 62.2% of its total revenue, or approximately S\$41.5 million, an increase from approximately S\$38.9 million during the same period last year. The increase was attributable primarily to the completion of an increased number of projects following the progressive resumption of activity in Singapore's construction industry.



During the Reporting Period, the Group was engaged in 79 ongoing Earthworks and ancillary services projects, including projects related to earthworks at Woodlands, and alteration and addition works on bridges. It also secured 10 new projects with a total contract value of approximately S\$46.3 million in the first half of 2023.

### *General Construction Works*

The tapering of the pandemic has facilitated the resumption of deferred activity in the Singapore's General construction works segment. The Group strategically stepped up its efforts to tender for projects in this segment, leading to a notable increase in revenue, which reached approximately S\$25.2 million during the Reporting Period, up from approximately S\$3.6 million in the same period last year.

The Group was engaged in 10 ongoing General construction works projects, including projects related to alteration and addition works to the guestrooms and corridors at Resorts World Sentosa Festive Hotel during the Reporting Period. The Group also secured 3 new projects in the first half of 2023, with a total contract value of approximately S\$56.1 million.

### **Industry Review**

In the first half of 2023, the global economy showed signs of recovery, although it remained precariously positioned amid persistent high inflation, tight monetary policies and restrictive credit conditions. The stabilisation of the energy crisis in Europe and China's reopening are positive factors likely to contribute to an economic rebound. Yet, potential financial strains in emerging markets and developing economies alike are expected to hamper global economic growth. Constrained by the weakness in the global economy, the growth momentum of Singapore's economy slowed to 0.4% year-on-year in the first quarter of 2023 and 0.7% in the second quarter, which is a significant decline from its annual gross domestic product ("GDP") growth rate of 3.6% in 2022.

Following the relaxation of restrictions related to COVID-19 pandemic in 2022, Singapore's construction sector has expanded in real terms, with growth momentum extending into the first half of 2023. During the Reporting Period, the sector grew 6.6% year-on-year in the second quarter following a 6.9% growth in the first quarter. Thanks to the ongoing expansion in construction output in both the public and private sectors, Singapore's construction industry was on track for a solid recovery.

To stimulate economic growth in medium to long term, the Singapore government has actively pursued various mega-projects, such as the construction of Mass Rapid Transit (“MRT”) lines, water treatment plants, education facilities, community clubs and infrastructure. It has also maintained a strong pipeline of public housing projects amid HDB’s ramping up of Build-To-Order apartment supply. In the first half of 2023, the government initiated mega-infrastructure projects, such as Singapore’s first hydrogen ready cogeneration plant - Keppel Sakra Cogen Plant, renovation at Mount Elizabeth Hospital, the Keppel Club waterfront redevelopment and more, signalling more growth potential across the industry.

Steady development in the construction industry has mitigated the problem of labour shortages, and the latest data released by the Ministry of Manpower of Singapore indicated that total employment, excluding migrant domestic workers, rose by 33,000 in the first quarter of 2023, in comparison to 43,500 in the fourth quarter of 2022. Notably, total employment was 3.8% above its December 2019 pre-pandemic level, and non-resident employment had exceeded that level by 1.7% as of March 2023, with the increase in non-resident employment occurring mainly in the construction and manufacturing sectors.

In addition, several measures aimed at increasing productivity were launched. BCA introduced its Productivity Solutions Grant and Investment Allowance Scheme to offer ongoing support to construction firms adopting digital solutions and investing in innovative and higher productivity equipment to enhance labour capabilities and resilience against potential future challenges. Aided further by Singapore’s Green Plan 2030 and improving marketing conditions, Singapore’s construction industry is expected to regain its momentum over the medium to long term.

The industry is expected to grow at an annual rate of 5.4% in 2023, mainly due to the planned public housing projects, despite ongoing challenges such as labour supply issues and elevated prices for certain materials. According to the international construction consultancy firm, Linesight, a drop in global crude oil prices caused diesel prices in Singapore to decline marginally during the first quarter of 2023. Despite the challenging yet gradually improving environment in Singapore’s construction sector, the Group has maintained prudent and pragmatic strategies to navigate the uncertain economic landscape while demonstrating its resilience and adaptability in ensuring its continued success in the industry.

## FINANCIAL REVIEW

### Revenue and Gross Profit

	For six months ended 30 June 2023			For six months ended 30 June 2022		
	Revenue recognised S\$'000	Gross profit S\$'000	Gross profit margin	Revenue recognised S\$'000	Gross profit S\$'000	Gross profit margin
Earthworks and ancillary services	41,539	1,138	2.7%	38,896	3,481	8.9%
General construction works	<u>25,217</u>	<u>3,100</u>	<u>12.3%</u>	<u>3,577</u>	<u>374</u>	<u>10.5%</u>
<b>Total</b>	<b><u>66,756</u></b>	<b><u>4,238</u></b>	<b><u>6.3%</u></b>	<b><u>42,473</u></b>	<b><u>3,855</u></b>	<b><u>9.1%</u></b>

The total revenue of the Group for the six months ended 30 June 2023 amounted to approximately S\$66.8 million, representing a substantial increase of approximately S\$24.3 million or a surge of approximately 57.2% as compared to the corresponding period in 2022. The increase was mainly attributable to further resumption of construction activity in Singapore subsequent to the lifting of pandemic-related travel restrictions, resulting more income generation upon project completion. The increase in revenue, coupled with disciplined financial management, caused the gross profit of the Group increased to approximately S\$4.2 million (30 June 2022: approximately S\$3.9 million). Yet, the increase in revenue was more than offset by an increase in labour and material costs, gross profit margin thus decreased to approximately 6.3% (30 June 2022: approximately 9.1%).

#### *Earthworks and Ancillary Services*

During the Reporting Period, the Earthworks and ancillary services segment remained the major revenue contributor for the Group, accounting for approximately 62.2% of its total revenue. Capitalising on the Group's strategic tendering approach to win higher value projects with an increase in the number of completed projects during the Reporting Period, segmental revenue increased by approximately 6.8% year-on-year to approximately S\$41.5 million (30 June 2022: approximately S\$38.9 million). However, due to the increase in labour and material costs, the increase in revenue was accompanied by the increase in hefty operating costs of the projects secured in prior years, resulted in the decrease in the segmental gross profit to approximately S\$1.1 million (30 June 2022: approximately S\$3.5 million).

### *General Construction Works*

Thanks to the relentless efforts of the Group's team members in actively pursuing new tendering projects and ramping up delivery, the Group achieved improved results in the General construction works segment for the six months ended 30 June 2023. Segmental revenue leaped to approximately S\$25.2 million (30 June 2022: approximately S\$3.6 million). The conclusion of COVID-19 pandemic unleashed burgeoning opportunities in the General construction works segment during the Reporting Period. Coupled with lower operating costs, segmental gross profit thus increased to approximately S\$3.1 million (30 June 2022: S\$374,000), witnessing a surge of approximately 8.3 times.

### **Other Income and Gains**

Other income and gains amounted to approximately S\$1.5 million for the six months ended 30 June 2023, a decrease of S\$309,000 or approximately 17.4% as compared to the corresponding period in previous year. Such decline was mainly due to the reduction in financial relief from the Singapore government during the Reporting Period.

### **Administrative and Other Operating Expenses**

For the six months ended 30 June 2023, administrative and other operating expenses increased by approximately 10.7% to approximately S\$3.5 million (30 June 2022: approximately S\$3.2 million), primarily attributable to the increase in labour overheads which was mostly in line with the improved performance of the Group.

### **Other Expenses**

Other expenses decreased to S\$29,000 (30 June 2022: S\$780,000) for the six months ended 30 June 2023, mainly due to the reversal of provision on trade receivables and contract assets.

### **Finance Costs**

For the six months ended 30 June 2023, finance costs decreased by approximately 24.3% from S\$115,000 in the previous period to S\$87,000, principally due to the decrease in interest on lease liabilities and on borrowings wholly payable within five years.

## **Share of Results of Associates**

Share of results of associates of the Group for the six months ended 30 June 2023 amounted to S\$214,000 (30 June 2022: S\$48,000), primarily generated from the recognition of fair value gain of the Group's property redevelopment project.

## **Income Tax Expense**

For the six months ended 30 June 2023, income tax expense amounted to S\$539,000, while income tax expense of S\$269,000 was recorded in the previous period, which was in line with the increase in net profit for the period of the Group.

## **Net Profit for the Period and Net Profit Margin**

Combining the aforementioned factors, net profit for the period amounted to approximately S\$1.7 million, representing a leap of approximately 30.7% from approximately S\$1.3 million in the corresponding period last year. Net profit margin was approximately 2.6% for the six months ended 30 June 2023 (30 June 2022: approximately 3.1%).

## **Liquidity, Financial Resources and Gearing Ratio**

### *Liquidity*

The financial position of the Group remained sound and solid during the Reporting Period with working capital mainly financed by its internally generated funds as well as bank borrowings. As at 30 June 2023, cash and cash equivalents of the Group was approximately S\$19.8 million (31 December 2022: approximately S\$23.4 million). The decline was mainly attributable to the pre-planned fund injections to the associates and property redevelopment projects. In view of the recent rise in interest rates, the Group intends to generate higher interest income by increasing its fixed deposits placement.

To effectively address the liquidity risk, the Group maintains a vigilant oversight of its level of cash and cash equivalents, which is deemed adequate to finance its operations and mitigate any unforeseen fluctuation in cash flows.

### *Borrowings and Gearing Ratio*

As at 30 June 2023, the Group had an aggregate of current and non-current borrowings and lease liabilities of approximately S\$6.3 million, a decrease from approximately S\$7.2 million as at 31 December 2022. As at 30 June 2023, the Group's gearing ratio was approximately 0.07 times (31 December 2022: approximately 0.08 times). Gearing ratio was calculated by dividing total borrowings (borrowings and lease liabilities) by total equity as at the end of the respective periods.

### **Foreign Exchange Exposure**

The Group primarily conducts its operations in Singapore with most of the transactions settled in Singapore Dollars with a small portion of the cash and cash equivalents valued in United States Dollars. The Group has no significant foreign exchange risk due to limited foreign currency transactions other than the functional currency of respective entities. The Group would conduct regular reviews and closely monitor its potential risk exposure in a timely manner.

### **Charges on Group's Assets**

As at 30 June 2023, the Group's banking facilities were secured by the pledge of the Group's deposits of approximately S\$1.3 million (31 December 2022: approximately S\$1.3 million), while the Group's lease liabilities were secured by the charge over the leased assets with net book value of approximately S\$7.5 million (31 December 2022: approximately S\$5.1 million).

### **Contingent Liabilities**

As at 30 June 2023, the Group had contingent liabilities in respect of performance bonds of construction contracts in its ordinary course of business in the amount of approximately S\$7.2 million as compared to approximately S\$4.0 million for the year ended 31 December 2022. The guarantees in respect of performance bonds issued by banks were secured by pledged deposits.

## **Capital Expenditures and Capital Commitments**

For the six months ended 30 June 2023, the Group invested approximately S\$6.0 million in the purchase of property, plant and equipment and right-of-use assets, which were mainly funded by finance lease liabilities and working capital.

As at 30 June 2023, the Group's capital commitments in respect of acquisition of property, plant and equipment amounted to approximately S\$0.9 million (31 December 2022: approximately S\$1.4 million).

## **Significant Investments Held, Material Acquisitions and Disposals of Subsidiaries, Associates and Joint Ventures and Disclosable Transactions during the Reporting Period**

Save as disclosed in this announcement, during the Reporting Period and up to the date of this announcement, there has been no material change in the current information in relation to the significant investments held, material acquisitions and disposals of subsidiaries, associates and joint ventures and disclosable transactions from the information as disclosed in the annual report of the Group for the financial year ended 31 December 2022.

## **EMPLOYEE AND EMOLUMENT POLICY**

As at 30 June 2023, the Group had 556 (31 December 2022: 534) employees including foreign workers. The Group's total remuneration including Directors' emoluments for the six months ended 30 June 2023 amounted to approximately S\$11.9 million (30 June 2022: approximately S\$10.9 million).

Employees of the Group were remunerated according to their job duties and market trends. All employees were also entitled to discretionary bonus depending on their respective performance. Foreign workers were typically employed on one-year basis depending on the period of their work permits, and subject to renewal based on their performance and were remunerated according to their work skills. The Company has also adopted a share option scheme to recognise and reward the contribution of the employees for the benefit of the Group's operations and future development.

## PROSPECTS

The International Monetary Fund has raised its 2023 global real GDP growth forecast to 3%, up 0.2 of a percentage point from its April forecast thanks to resilient economic activity. Yet, persistent challenges, including tight credit, mean the balance of risks facing the global economy remains tilted to the downside, which may dampen its medium-term outlook. Singapore's Ministry of Trade and Industry has maintained its GDP growth forecast for 2023 in the range of 0.5% to 2.5% amid the turbulent external environment.

According to projections by research firm, Research and Markets, Singapore's construction industry will experience 2.1% growth in 2023, reaching a value of approximately S\$35.9 billion. The industry is expected to regain its momentum in the medium to long term amid a further pick-up in construction activity propelled by the government's strong pipeline of public housing projects and mega-construction projects. The projected escalation of data centre construction in Singapore is poised to act as an additional catalyst for the industry growth.

Leveraging the growth trajectory of the construction sector, underpinned by the government's commitment to fostering its long-term development, the Group will actively pursue strategic partnerships with leading enterprises possessing complementary skills and abilities to launch bids for public infrastructure projects, increasing its chances of winning these tenders. Thanks to the team's dedicated efforts when it comes to strategic tendering, the Group has managed to secure 3 new infrastructure projects since 1 July 2023, including project related to construction of the Elias MRT Station and tunnels under the Cross Island Line-Punggol Extension and the infrastructure works at Toa Payoh West. The Group will continue to optimise its strategic tendering resources wherever possible.

To further diversify its revenue stream, the Group will strategically pursue opportunities to participate in large-scale infrastructure projects and public housing initiatives that offer higher profit margins. Tourism in Singapore is experiencing a resurgence, with revitalisations of attractions and hotels presenting the Group with promising opportunities in the commercial property sector. The project win at Resorts World Sentosa Festive Hotel has demonstrated that the Group's unwavering tendering efforts and strategic approach are effective in capturing increasing opportunities. Going forward, the Group remains committed to closely monitoring market trends and diligently pursuing a growing number of new opportunities to drive its sustainable long-term revenue growth.

Aligning with the Group's firm commitment to fostering sustainable and enduring future development, it accords talent retention the highest priority. With this in mind, the Group has implemented a series of comprehensive initiatives aimed at retaining its highly skilled and proficient workforce, including the provision of competitive remuneration packages and attractive benefits strategically designed to incentivise employees and cultivate dedication to the Group's long-term objectives.



The Group will also place more emphasis on enhancing cost management and embracing advanced technologies to drive operational efficiency and effectiveness. Guided by its forward-thinking business strategy - “Think Green; Go Green”, the Group will enhance its investment in green and sustainable machinery. By integrating green machinery, the Group can effectively reduce its carbon footprint, promote energy efficiency, and align with environmental-friendly practices, demonstrating its dedication to creating a greener future in Singapore.

The Group’s strategic move into the property market to mitigate operational risks through investments in redevelopment projects has started to bear fruit in recent years. Moving forward, the Group remains focused on capturing similar opportunities within the industrial and commercial property markets by partnering with reputable listed companies and enterprises to further augment its income.

Within Singapore’s dynamic and thriving construction industry, the Group remains agile and adaptable, and it is well-equipped to navigate ever-changing circumstances with the ultimate goal of generating optimal returns for the shareholders (the “**Shareholders**”) of the Company.

## **CORPORATE GOVERNANCE PRACTICES**

The Company has applied the principles of good corporate governance in and adopted all the code provisions (the “**Code Provision(s)**”) of the Corporate Governance Code set out in Part 2 of Appendix 14 to the Listing Rules as its own code on corporate governance practices.

The Company had complied with all applicable Code Provisions throughout the Reporting Period.

The Board will continue to monitor and review the Company’s corporate governance practices to ensure compliance.

## **CODES FOR SECURITIES TRANSACTIONS BY DIRECTORS AND RELEVANT EMPLOYEES**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) set out in Appendix 10 to the Listing Rules as its code of conduct regarding Directors’ securities transactions. All Directors, following specific enquiries made by the Company, have confirmed that they had complied with the required standard set out in the Model Code and its code of conduct regarding Directors’ securities transactions throughout the Reporting Period.

The Company has also adopted a written code of conduct regarding securities transactions by its relevant employees (including all employees of the Company and all directors and employees of the Company’s subsidiaries and holding companies who, because of their office or employment, are likely to possess inside information in relation to the Company or its securities, the “**Relevant Employees**”) on terms no less exacting than the Model Code. All Relevant Employees have been requested to follow such code when dealing in the securities of the Company.

## **AUDIT COMMITTEE**

The Audit Committee currently comprises all three independent non-executive Directors, namely Mr. Wong Ka Bo Jimmy (chairman), Mr. Wee Hian Eng Cyrus and Mr. Xu Fenglei.

At the request of the Audit Committee, Ernst & Young LLP, the auditor of the Company (the “**Auditor**”), performed certain agreed-upon procedures on the Group’s unaudited condensed consolidated interim financial statements for the six months ended 30 June 2023 in accordance with International Standards on Related Services 4400 (Revised) *Agreed-Upon Procedures Engagements*.

The agreed-upon procedures were performed solely to assist the Audit Committee to review the interim results of the Group for the six months ended 30 June 2023. As the agreed-upon procedures did not constitute an assurance engagement performed in accordance with International Standards on Auditing or International Standards on Review Engagements, the Auditor does not express any assurance on the interim results of the Group for the six months ended 30 June 2023.

The Audit Committee has reviewed with the management of the Company the accounting principles and practices adopted by the Group and discussed the auditing, internal control and financial reporting matters, including the review of the interim results of the Group for the six months ended 30 June 2023.

## **PURCHASE, SALE OR REDEMPTION OF SHARES**

There was no purchase, sale or redemption of the Shares by the Company or any of its subsidiaries during the Reporting Period.

## **PUBLICATION OF INTERIM RESULTS AND INTERIM REPORT**

This announcement is published on the website of the Stock Exchange (<http://www.hkex.news.hk>) and on the website of the Company (<http://www.chuanholdings.com>). The interim report of the Group for the six months ended 30 June 2023 will be available on the aforesaid websites and despatched to the Shareholders in due course.

By order of the Board  
**Chuan Holdings Limited**  
**Phang Yew Kiat**  
*Chairman and Non-executive Director*

Hong Kong, 31 August 2023

*As at the date of this announcement, the Board comprises Mr. Lim Kui Teng and Mr. Bijay Joseph as executive Directors; Mr. Phang Yew Kiat as non-executive Director; and Mr. Wee Hian Eng Cyrus, Mr. Wong Ka Bo Jimmy and Mr. Xu Fenglei as independent non-executive Directors.*