



# YUSEI HOLDINGS LIMITED

## 友成控股有限公司\*

(Incorporated in the Cayman Islands with limited liability)  
(Stock code: 00096)



# 2023

INTERIM REPORT

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## CORPORATE INFORMATION

### REGISTERED OFFICE

Century Yard  
Cricket Square  
Hutchins Drive  
P.O. Box 2681  
Grand Cayman KY1-1111  
Cayman Islands

### HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

Lin Gang Industrial Zone  
Henggentou Village, Guali Town  
Xiaoshan District, Hangzhou City  
Zhejiang Province  
The PRC

### BUSINESS ADDRESS IN HONG KONG

Unit D6B, 17/F.  
TML Tower  
3 Hoi Shing Road  
Tsuen Wan  
N.T. Hong Kong

### COMPANY SECRETARY

Mr. Shum Shing Kei CPA

### COMPLIANCE OFFICER

Mr. Xu Yong

### AUDIT COMMITTEE

Mr. Lo Ka Wai  
Mr. Fan Xiaoping  
Mr. Hisaki Takabayashi

### REMUNERATION COMMITTEE

Mr. Lo Ka Wai  
Mr. Fan Xiaoping  
Mr. Hisaki Takabayashi

### NOMINATION COMMITTEE

Mr. Lo Ka Wai  
Mr. Fan Xiaoping  
Mr. Hisaki Takabayashi

### AUTHORISED REPRESENTATIVES

Mr. Xu Yong  
Mr. Shum Shing Kei

### PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Suntera (Cayman) Limited  
Suite 3204, Unit 2A  
Block 3, Building D,  
P.O. Box 1586, Gardenia Court,  
Camana Bay, Grand Cayman,  
KY1-1100  
Cayman Islands

### HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited  
Shop 1712-1716, 17th Floor  
Hopewell Centre  
183 Queen's Road East  
Wan Chai  
Hong Kong

### STOCK CODE

96

### AUDITOR

SHINIEWING (HK) CPA Limited

### PRINCIPAL BANKERS

Industrial and Commercial Bank of China  
54 Chenghe Street  
Xiaoshan  
Hangzhou  
Zhejiang 311201  
The PRC

Agricultural Bank of China  
Jianshe Road  
Xiaoshan Economy & Technology  
Development Zone  
Zhejiang  
311215  
The PRC

Shanghai Pudong Development Bank  
55 Tiyu Road  
Chengxiang Town, Xiaoshan  
Zhejiang  
311215  
The PRC

MUFG Bank  
20/F, AZIA Center  
1233 Lujiazui Ring Road  
Pudong Shanghai  
People's Republic of China

## BUSINESS REVIEW

During the six months ended 30 June 2023, the Group is principally engaged in the design, development and fabrication of precision plastic injection moulds, and the manufacture of plastic components in the PRC. The Group also provides services for certain assembling and further processing of plastic components for its customers for maintenance and enhancement its position as a one-stop total solution provider in the plastic injection moulding industry. The Group's customers are mainly the manufacturers of branded home electrical appliances, office equipment and plastic components with production facilities located in the PRC.

For the six months ended 30 June 2023, the negative impact of coronavirus disease ("COVID-19") on the Chinese economy gradually diminished and the Group achieved growth in revenue and profit due to increase in market demand in the Group's products.

For the six months ended 30 June 2023, the Group incurred research and development expenses of approximately RMB37,632,000. The Group will continue to carry out research and development of moulding as the core, actively consolidate the technological advantages, and continue to strengthen the automated production, and improve the production processes so as to improve production efficiency. In addition, to enhance the cost advantage, the Group considers constructing production plants near to the main customers for providing fast and efficient services to the main customers. Meanwhile, in order to maintain the competitive advantage in the market segment, the Group continues to invest in purchasing more advanced equipment. In addition, we continue to put effort to develop the existing business and to explore new business.

## FINANCIAL REVIEW

### Revenue

The Group's revenue for the six months ended 30 June 2023 increased by 24.9% to approximately RMB907,053,000 as compared to that of approximately RMB726,193,000 for the six months ended 30 June 2022 due to increase in demand of the Group's products.

### Gross profit

The Group's gross profit for the six months ended 30 June 2023 was approximately RMB107,375,000, representing an increase of approximately 36.4% as compared to that of approximately RMB78,695,000 for the six months ended 30 June 2022. Increase in gross profit was mainly due to (i) increase in revenue and (ii) the increase in gross profit margin to 11.8% from 10.8% for the corresponding period of last year which was attributable to changes in sales mix of the Group's products.

### Distribution costs

The Group's distribution costs for the six months ended 30 June 2023 was approximately RMB54,770,000, representing an increase of approximately 9.4% as compared to RMB50,069,000 for the six months ended 30 June 2022. Such increase was mainly due to increase in transportation expenses and packing expenses attributable to increase in revenue.

### Administrative expenses

The Group's administrative expenses for the six months ended 30 June 2023 was approximately RMB35,009,000, as compared to that of RMB30,347,000 for the six months ended 30 June 2022.

## Finance costs

The Group's finance costs for the six months ended 30 June 2023 was approximately RMB17,210,000 (2022: RMB9,863,000).

The increase in finance costs was mainly due to increase in average balance of bank and other borrowings for the Group's business development and increase in interest rates for borrowings.

## Profit attributable to equity holders of the Company

The profit attributable to equity holders of the Company was approximately RMB19,309,000 for the six months ended 30 June 2023 (2022: approximately RMB11,537,000).

## Financial resources and liquidity

As at 30 June 2023, the equity amounted to approximately RMB843,657,000. Current assets amount to approximately RMB1,267,226,000, of which approximately RMB79,047,000 were cash and bank deposits. The Group had non-current assets of approximately RMB1,029,031,000 and its current liabilities amounted to approximately RMB1,250,924,000, comprising mainly its creditors and accrued charges and bank and other loans. The net asset value per share was RMB1.32. The Group expresses its gearing ratio as a percentage of borrowings over total assets. As at 30 June 2023, the Group had a gearing ratio of 34.6% (2021: 32.7%).

## Segment information

The sole principal activity of the Group is moulding fabrication, manufacturing and trading of moulds and plastic components. All the Group's operations are located and carried out in the PRC. As the Group operated in a single operating segment, no segmental analysis has been presented accordingly.

### Employment and remuneration policy

As at 30 June 2023, the total number of the Group's staff was approximately 2,950 (2022: 3,150). The total staff costs amounted to approximately RMB140,000,000 for the period. The Group remunerates its employees based on their performance, experience and prevailing industry practice. The Group provides retirement benefit for its employees in Hong Kong in form of mandatory provident fund and provides similar schemes for its employees in the PRC.

### Charge on group assets

As at 30 June 2023, the Group's bank borrowings are secured by use-of-right assets and property, plant and equipment of the Group with an aggregate net carrying values of approximately RMB50,000,000 and RMB133,000,000, respectively.

As at 30 June 2023, the Group's other loans are secured under sales and leaseback agreements by the Group's property, plant and equipment with net carrying value of RMB50,000,000.

### Foreign currency risk

The Group carries on business in Renminbi ("RMB"), United States dollars ("US\$") and JPY and therefore the Group is exposed to foreign currency risk as the values of these currencies fluctuate in the international market.

The Group's exposure to foreign currency risk is attributable to the debtors, deposits and prepayments; bank balances, deposits and cash; creditors and accrued charges; and bank borrowings of the Group which are denominated in foreign currencies of US\$, Euro and JPY. The functional currencies of the relevant group entities are RMB and HK\$. The Group currently does not have a foreign currency hedging policy in respect of foreign currency exposure. However, the directors monitor the related foreign currency exposure and will consider hedging significant foreign currency exposure should the need arise.

## Material acquisitions and disposal

The Group did not make any significant investments or material acquisitions and disposals of subsidiaries during the six months ended 30 June 2023.

## Contingent liabilities/Capital commitments

As at 30 June 2023, the Group had no material contingent liabilities and capital commitments.

## OUTLOOK

Management will actively adopted the Group's strategy to leverage on the experience of its management team in the plastic component manufacturing industry and its expertise in mould development to enhance the quality of its products, expand its customer base and strengthen the leading position in the high-end mould industry and its overall core competitiveness in relation to the one-stop services ranging from products development, plastic injection, aluminium-plating and assembling.

As a service provider to the well-known international branded manufacturers, the management believes that the Group possesses the managerial characteristics which our major customers may appreciate, including: (i) high-level demand on the quality of the products, particularly in the automotive parts and components, office automation machines like assembling parts of photocopies and printers must meet a high standard of precision in order to ensure the machine work effectively; (ii) emphasis on production efficiency to shorten the production cycle; (iii) active participation in production process of the suppliers to ensure the product quality and the mutual communication to improve the suppliers' production efficiency; and (iv) the Group continues to invest in automated equipment, tailor-made, and build automated factories to continuously improve production efficiency and reduce labor costs. In addition, to deliver the parts and components of high precision to the customers, the Group put much efforts in acquisition of advanced production machineries which were made by the international well-known branded manufacturers.



## Management Discussion and Analysis

For keeping abreast of the current development in the market and the customers' needs, the Group strengthens the communication with customers in USA and Japan. Apart from seconding technicians to Japan for training, the Group employed experienced salesmen and technicians from United Kingdom and Japan to improve the capability of marketing and technical ability.

As regards the quality of the products, the Group had adopted ERP system to facilitate the production flow and monitor the product quality. To response the changing technology in the industry, the Company will continue to acquire and install advanced machinery and equipment and to increase the ability to design and develop precision plastic injection moulds. The Company will rely on the one-stop solution from precision mould, plastic injection, aluminium plating to assembling to improve the sales network to capture opportunities in order to increase market share and to enlarge the customer bases. Nevertheless, the Group is cautious in accepting the new customers and we take into account of all factors in the process, including product pricing and the reputation of the potential customers and so on. For market exploring, the Group will continue to promote its business internationally.

In order to keep up with the development of auto industry and to further meet customer demand, the Group set up wholly-owned subsidiaries in Mexico and Serbia and build up the production lines for production and sales of production and sales of the moulding and of auto parts and components in American and European market. In response to the development pace of its customers, the Group will acquire land for construction of factories when appropriate.

### **DIVIDENDS**

The Directors do not recommend the payment of interim dividend for the six months ended 30 June 2023 (2022: Nil). Therefore, no closure of register of members is necessary.

## DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN THE SHARES OF THE COMPANY

The Shares of the Company were listed on GEM of the Stock Exchange on 13 October 2005 and were withdrawn from the GEM on 14 December 2010. On 15 December 2010, the Company's shares were listed on the Main Board of the Stock Exchange. The interests and/or short position of the Directors and chief executives of the Company in the Shares, underlying shares in respect of equity derivatives and debentures of the Company and any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) which was notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and/or short positions which they are taken or deemed to have under such provisions of the SFO); or which was required pursuant to section 352 of the SFO to be entered in the register referred to therein; or which was required pursuant to the Listing Rules relating to securities transactions by the directors to be notified to the Company and the Stock Exchange are as follows:

Name of Company	Name of Director	Capacity			Number of shares		
		Personal Interests	Family Interests	Corporate Interests	Long Position	Short Position	Approximate Percentage of interests
Company	Katsutoshi Masuda ("Mr. Masuda") (Note 1)	-	-	233,316,864 shares	233,316,864 shares	-	36.65%
Company	Toshimitsu Masuda (Note 2)	-	-	233,316,864 shares	233,316,864 shares	-	36.65%
Company	Xu Yong	90,086,400 shares	-	-	90,086,400 shares	-	14.15%
Company	Manabu Shimabayashi	1,900,800 shares	-	-	1,900,800 shares	-	0.30%

## Supplementary Information

Name of Company	Name of Director	Capacity			Number of shares		Approximate Percentage of interests
		Personal Interests	Family Interests	Corporate Interests	Long Position	Short Position	
Company	Fan Xiaoping	57,024 shares	-	-	57,024 shares	-	0.01%
Conpri Limited ("Conpri")	Mr. Masuda (Note 3)	148,052 shares	-	-	148,052 shares	-	44.03%
Conpri	Toshimitsu Masuda (Note 4)	60,140 shares	-	-	60,140 shares	-	17.89%

### Notes:

1. Mr. Masuda holds 44.03% of the issued share capital of Conpri. Conpri is interested in 36.65% in the issued share capital of the Company. Mr. Masuda is deemed to be interested in 100% of the issued share capital in Conpri pursuant to the SFO. Conpri is interested in 36.65% in the issued share capital of the Company and that Conpri or its directors are accustomed or obliged to act in accordance with the directions or instructions of Mr. Masuda. By virtue of SFO, Mr. Masuda is deemed to be interested in 233,316,864 Shares held by Conpri.
2. Mr. Toshimitsu Masuda, (son of Mr. Masuda) holds 17.89% of the issued share capital of Conpri. Conpri is interested in 36.65% in the issued share capital of the Company. By virtue of SFO, Mr. Toshimitsu Masuda is deemed to be interested in 233,316,864 Shares through his shareholding in Conpri.
3. Mr. Masuda holds 44.03% of the issued share capital of Conpri. Conpri or its directors are accustomed or obliged to act in accordance with the directions or instructions of Mr. Masuda. By virtue of SFO, Mr. Masuda is deemed to be interested in 82,000 shares in Conpri.
4. Mr. Toshimitsu Masuda, (son of Mr. Masuda) holds 17.89% of the issued share capital of Conpri. Conpri is interested in 36.65% in the issued share capital of Company. By virtue of SFO, Mr. Toshimitsu Masuda is deemed to be interested in 82,000 shares in Conpri.

## SUBSTANTIAL SHAREHOLDERS' INTERESTS AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

The Shares of the Company were listed on GEM of the Stock Exchange on 13 October 2005 and were withdrawn from the GEM on 14 December 2010. On 15 December 2010, the Company's shares were listed on the Main Board of the Stock Exchange. So far as the Directors are aware, the following persons (other than the Directors or chief executive of the Company) had an interest and/or a short position in the shares or underlying shares in respect of equity derivatives of the Company that would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO (including interests and/or short positions which they are taken or deemed to have under such provisions of the SFO), or be recorded in the register of the Company or who are directly or indirectly interested in 10% or more of the nominal value of any class of share capital carrying right to vote in all circumstances at general meetings of any other member of the Group are as follows:

Name of Company	Number of shareholder	Capacity	Number of shares		Approximate percentage of interests
			Long Position	Short Position	
Company	Conpri	Beneficial Owner	233,316,864 shares	-	36.65%
Company	Superview International Investment Limited (Note 1)	Beneficial Owner	110,880,000 shares	-	17.42%
Company	Ding Hong Guang	Beneficial Owner	60,104,640 shares	-	9.44%

Note:

- Superview International Investment Limited is wholly owned by Mr. Xu Yue, an elder brother of Mr. Xu Yong who is an executive director of the Company.

## **DIRECTORS' RIGHT TO ACQUIRE SHARES OR DEBENTURES**

None of the Directors or their respective associates was granted by the Company or its subsidiary any right to acquire shares or debentures of the Company or any other body corporate, or had exercised any such right as at 30 June 2023.

## **CODE OF CONDUCT REGARDING SECURITIES TRANSACTIONS BY DIRECTORS**

During the six months ended 30 June 2023, the Company had adopted a code of conduct regarding securities transactions by directors on terms no less exacting than the required standard of dealings set out in Appendix 10 to the Listing Rules. The Company also had made specific enquiry of all directors and the Company was not aware of any non-compliance with the required standard of dealings and its code of conduct regarding securities transactions by directors.

## **AUDIT COMMITTEE**

The Company has established an audit committee comprising of the three independent non-executive directors, namely Mr. Hisaki Takabayashi, Mr. Fan Xiaoping and Mr. Lo Ka Wai, with written terms of reference in compliance with the Listing Rules. The primary duties of the audit committee are (i) to review, in draft form, the Company's annual report and accounts, half-yearly report and providing advice and comments thereon to the Board; and (ii) to review and supervise the Company's financial reporting and internal control procedures. Mr. Lo Ka Wai is the chairman of the audit committee.

The audit committee has reviewed and approved the Group's unaudited condensed consolidated financial statements for the six months ended 30 June 2023, which complied with the applicable accounting standards and requirements and that adequate disclosure have been made.

## **PURCHASE, SALES OR REDEMPTION OF LISTED SECURITIES**

During the six months ended 30 June 2023, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed shares.

## DIRECTORS' INTEREST IN A COMPLETING BUSINESS

Currently, Conpri is beneficially owned as to 36.65% equity interest of the Company and 100% equity interest in Yusei Machinery Corporation ("Yusei Japan"). With its production and business operations based in Japan, Yusei Japan is principally engaged in the design, fabrication and sales of plastic injection moulds, and, to a lesser extent, the manufacture and sales of plastic component products. The plastic injection moulds fabricated by Yusei Japan are mainly applicable for the manufacture of headlight components including glass lens and reflector, automobile gauge board and other interior components for automobiles. Furthermore, Yusei Japan also fabricates plastic injection moulds for the manufacturing of peripheral plastic components for air conditioners and component parts for fishing tools. In 2022, Yusei Japan and its shareholders completed the group re-structuring and Yusei Japan no longer owned equity interest of the Company beneficially. Prior to the group re-structuring, Yusei Japan once owned 36.65% equity interest of the Company.

Conpri is a company incorporated in Japan with limited liability and is currently owned as to 44.03% by Mr. Masuda, as to 17.89% by Mr. Toshimitsu Masuda and as to 38.08% (non-voting) by staff union of Yusei Japan. Mr. Toshimitsu Masuda is the son of Mr. Masuda. Mr. Katsutoshi Masuda and Mr. Toshimitsu Masuda are the Company's non-executive directors.

Notwithstanding that the Group and Yusei Japan are engaged in similar business activities to certain extent, there is a clear delineation and independence of the Group's business from that of Yusei Japan. In particular, the Group's target markets (being the PRC, Taiwan, Hong Kong and the Macau Special Administrative Region of the PRC) are territorially different from that of Yusei Japan. The locations of the production facilities are different and separate between the Group and Yusei Japan. The management responsible for the day-to-day operations of the Group and Yusei Japan is also different. The Directors believe that Yusei Japan does not compete with the Group.

## Supplementary Information

Notwithstanding that the Directors believe that Yusei Japan does not compete with the Group, to clearly delineate the business operations of the Group from that of Yusei Japan and to avoid any possible future competition with the Group, Yusei Japan and its shareholders (collectively “the Covenantors”) have entered into a deed of non-competition dated 19 September 2005 (the “Deed of Non-competition”), pursuant to which each of the Covenantors irrevocably and unconditionally undertakes and covenants with the Company that each of the Covenantors shall:

- (1) not either on his/her/its own account or for any other person, firm or company, and (if applicable) shall procure that its subsidiaries (other than the Company and any member of the Group) or companies controlled by each of the Covenantors shall not either on its own behalf or as agent for any person, firm or company and either directly or indirectly (whether as a shareholder, partner, consultant or otherwise and whether for profit, reward or otherwise) at any time solicit, interfere with or endeavour to entice away from any member of the Group any person, firm, company or organisation who to its knowledge is from time to time or has at any time been a customer or supplier or a business partner of any member of the Group;
- (2) not either alone or jointly with any other person, firm or company, carry on (including but not limited to making investments, setting up distribution channels and/or liaison offices and creating business alliances), participate, be engaged, concerned or interested in or in any way assist in or provide support (whether financial, technical or otherwise) to any business similar to or which competes (either directly or indirectly) or is likely to compete with the business of the design, development and fabrication of precision plastic injection moulds or the manufacturing of plastic components in the Group’s Exclusive Markets or the provision of certain assembling and further processing of plastic components for customers (the “Business”) from time to time carried out by any member of the Group (provision of assistance and support to the Group excepted) including the entering into of any contracts, agreements or other arrangements in relation to any of the above;

- (3) not directly or indirectly sell, distribute, supply or otherwise provide products that are within the Group's Product Portfolio to any purchaser or potential purchaser of any products within the Group's Product Portfolio in the Group's Exclusive Markets (the "Customers") and upon receipt of any enquiry from Customers for products which are within the Group's Product Portfolio, to refer to the Company or any member of the Group all such business opportunities received by the Covenantors and provide sufficient information to enable the Company or any member of Group to reach an informed view and assessment on such business opportunities;
- (4) not directly or indirectly sell, distribute, supply or otherwise provide any products that are within the Group's Product Portfolio where the relevant Covenantor(s) know(s), or is reasonably regarded as should have known, that such products are destined to be re-sold, re-distributed or re-supplied for the purpose of commercial exploitation in the Group's Exclusive Markets;
- (5) upon receipt of any order or enquiry from customers outside the Group's Exclusive Markets for products which are within the Group's Product Portfolio and where the relevant Covenantor(s) know(s), or is reasonably regarded as should have known, that such products are destined to be re-sold, re-distributed or re-supplied for the purpose of commercial exploitation in the Group's Exclusive Markets, the relevant Covenantor shall inform the Group in writing of such order or enquiry and refer such customer to contract directly with the Group for the order of the relevant product;
- (6) not do or say anything which may be harmful to the reputation of any member of the Group or which may lead any person to reduce their level of business with any member of the Group or seek to improve their terms of trade with any member of the Group; and



## Supplementary Information

- (7) not solicit or entice or endeavour to solicit or entice any of the employees of or consultants to the Group to terminate their employment or appointment with any member of the Group.

Saved as disclosed above, none of the directors of the Company had an interest in a business which competes or may compete with the business of the Group.

## CORPORATE GOVERNANCE

During the period under review, the Group has complied with the relevant regulations in the Code on Corporate Governance Practices (the “Code”) as set out in Appendix 14 of the the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”), save for the deviation from the code provision A.1.8. of the Code. The Board and the senior management of the Group have earnestly appraised the requirements of the Code and reviewed the practices of the Group to ensure full compliance with the Code.

Under the code provision A.1.8, the Group should arrange appropriate insurance cover in respect of legal action against its directors. However, as the Group’s business are relatively unitary, the Directors can easily comprehend these businesses. At the same time, the Directors are equipped with the adequate spirit and expertise in making corporate decisions. Furthermore, the Directors consider that the management has placed emphasis on control cover corporate risks from time to time, and has strictly complied with the Listing Rules and the relevant regulations. Therefore, it is not necessary to purchase insurance for the Directors and Chief Executive.

# CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS (UNAUDITED)

For the six months ended 30 June 2023

		2023	2022
	Notes	RMB'000	RMB'000
Revenue	3	907,053	726,193
Cost of sales		(799,678)	(647,498)
Gross profit		107,375	78,695
Other income	4	22,793	27,911
Distribution costs		(54,770)	(50,069)
Administrative expenses		(35,009)	(30,347)
Finance costs		(17,210)	(9,863)
Share of profits of associates		1,000	191
Profit before tax	5	24,179	16,518
Income tax expense	6	(4,870)	(4,981)
Profit for the period		19,309	11,537
Dividend		-	-
Earnings per share			
Basic and diluted	7	RMB0.0303	RMB0.0181

## CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 June 2023

	2023 RMB'000	2022 RMB'000
Profit for the period	19,309	11,537
Other comprehensive income for the period: Item that may be reclassified subsequently to profit or loss:		
Exchange differences arising on translation of financial statements of foreign operation	235	(192)
<b>Total comprehensive income for the period</b>	<b>19,544</b>	<b>11,345</b>
Profit attributable to:		
Owners of the Company	19,309	11,537
Non-controlling interest	-	-
	19,309	11,537
Total comprehensive income attributable to:		
Owners of the Company	19,544	11,345
Non-controlling interest	-	-
	19,544	11,345

# CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	Notes	30 June 2023 RMB'000 (Unaudited)	31 December 2022 RMB'000 (Audited)
<b>Non-current assets</b>			
Property, plant and equipment		772,449	771,595
Right-of-use assets		180,664	113,798
Intangible assets		11,801	13,576
Goodwill		5,385	5,385
Deposit paid for purchase of property, plant and equipment		7,400	7,400
Deferred tax asset		4,129	4,129
Interests in associates		47,203	46,203
		1,029,031	962,086
<b>Current assets</b>			
Inventories		473,432	534,360
Trade and bills receivables, deposits and prepayments	8	713,506	764,766
Amount due from ultimate holding company		1,241	1,241
Pledged bank deposits		–	838
Bank balances, deposits and cash		79,047	58,706
		1,267,226	1,359,911
<b>Current liabilities</b>			
Trade and other payables	9	642,914	835,426
Amounts due to associates		1,168	1,168
Income tax liabilities		8,743	8,611
Bank and other loans – due within one year		598,099	500,232
		1,250,924	1,345,437
<b>Net current assets</b>			
		16,302	14,474
<b>Total assets less current liabilities</b>			
		1,045,333	976,560
<b>Non-current liabilities</b>			
Deferred income – government subsidy		6,332	6,008
Bank loans – due after one year		195,344	146,439
		201,676	152,447
		843,657	824,113
<b>Capital and reserves</b>			
Share capital		5,801	5,801
Reserves		830,386	810,842
		836,187	816,643
Non-controlling interest		7,470	7,470
		843,657	824,113

# CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 June 2023

	Share capital	Share premium	Special reserve	Reserve for shares issued with vesting conditions	Translation Reserve	Capital reserve	Statutory surplus reserve	Retained profits	Sub-total	Non-controlling interest	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
1 January 2022	5,801	123,375	49,663	18,065	5,799	71	27,885	543,467	774,126	6,560	780,686
Profit for the period	-	-	-	-	-	-	-	11,537	11,537	-	11,537
Other comprehensive income for the period	-	-	-	-	(192)	-	-	-	(192)	-	(192)
Total comprehensive income for the period	-	-	-	-	(192)	-	-	11,537	11,345	-	11,345
At 30 June 2022	5,801	123,375	49,663	18,065	5,607	71	27,885	555,004	785,471	6,560	792,031
1 January 2023	5,801	123,375	49,663	18,065	1,221	71	33,748	584,699	816,643	7,470	824,113
Profit for the period	-	-	-	-	-	-	-	19,309	19,309	-	19,309
Other comprehensive income for the period	-	-	-	-	235	-	-	-	235	-	235
Total comprehensive income for the period	-	-	-	-	235	-	-	19,309	19,544	-	19,544
At 30 June 2023	5,801	123,375	49,663	18,065	1,456	71	33,748	604,008	836,187	7,470	843,657

# CONDENSED CONSOLIDATED CASH FLOW STATEMENT (UNAUDITED)

For the six months ended 30 June 2023

	2023 RMB'000	2022 RMB'000
Net cash generated from/(used in) operating activities	12,244	(81,316)
Net cash generated from/(used in) investing activities	(138,675)	(89,254)
Net cash generated from/(used in) financing activities	146,772	186,554
Increase/(Decrease) in cash and cash equivalents	20,341	15,984
Cash and cash equivalents at beginning of period	58,706	43,293
Cash and cash equivalents at end of period, representing bank balances deposits and cash	79,047	59,277

# NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 1. BASIS OF PREPARATION

The Company is a public limited company incorporated in the Cayman Islands as an exempted company with limited liability on 4 April 2005. On 13 October 2005, the shares of the Company were listed on the Growth Enterprises Market (the “GEM”) of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) and were withdrawn from the GEM on 14 December 2010. On 15 December 2010, the Company’s shares were listed on the Main Board of the Stock Exchange.

The unaudited condensed consolidated interim financial statements are prepared in accordance with Hong Kong Accounting Standard (“HKAS”) 34 “Interim Financial Reporting” issued by Hong Kong Institute of Certified Public Accountants (“HKICPA”) and the disclosure requirements of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong (the “Listing Rules”).

The accounting policies and methods of computation used in the preparation of these condensed consolidated interim financial statements are consistent with those used in the annual report for the year ended 31 December 2022, except for the adoption of the amendments to Hong Kong Financial Reporting Standards (“HKFRSs”) as of 1 January 2023 that are relevant to its operations. The adoption of these amendments to HKFRSs had no significant financial effect on these financial statements.

## 2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRS(s)”)

In the current period, the Group has applied the following new and revised HKFRSs issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”).

Amendments to HKAS 8	<i>Accounting policies, changes in accounting estimates and errors: Definition of accounting estimates</i>
Amendment to HKAS 12	<i>Income taxes: Deferred tax related to assets and liabilities arising from a single transaction</i>
Amendments to HKAS 12	<i>Income taxes: International tax reform – Pillar Two model rules</i>

The adoption of the new and revised HKFRSs has had no significant financial effect on the unaudited condensed interim financial statements of the Group.

## 3. REVENUE

Revenue represents the net amounts received and receivable for goods sold to outside customers, less returns and discounts, and net of value-added tax (“VAT”).

#### 4. OTHER INCOME

Other income includes the gain on sales of raw and scrap materials and government subsidies.

#### 5. PROFIT BEFORE TAXATION

	2023 RMB'000 (Unaudited)	2022 RMB'000 (Unaudited)
Profit before taxation has been arrived at after charging:		
Cost of inventories recognized as an expense	762,046	647,498
Depreciation of right-of-use assets	1,260	2,886
Amortisation of intangible recognized as administrative expenses	1,775	1,607
Depreciation of property, plant and equipment	61,735	53,680

#### 6. TAXATION

##### (i) Overseas income tax

The Company is incorporated in the Cayman Islands and is exempted from taxation in the Cayman Islands.

##### (ii) Hong Kong profits Tax

No provision for Hong Kong Profits Tax had been made as the Group did not generate any assessable profits in Hong Kong during both periods.

##### (iii) PRC EIT

Under the Law of the PRC on EIT (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% from 1 January 2008 onwards.

The applicable tax rate of the Company's subsidiaries, 杭州友成機工有限公司 Hangzhou Yusei Machinery Co., Ltd.\* ("Hangzhou Yusei"), 廣州友成機工有限公司 Guangzhou Yusei Machinery Co., Ltd.\* ("Guangzhou Yusei"), 湖北友成塑料模具有限公司 Hubei Yusei Plastics & Mould Co., Ltd.\* ("Hubei Yusei"), 友成(中國)模具有限公司 Yusei China Moulding Co., Ltd.\* (Yusei China) and 杭州友成模具技術研究有限公司 Hangzhou Yusei Moulding Technology Co., Ltd.\* ("Yusei Technology") for the year ended 31 December 2022 was 15% (2021: 15%).



## Notes to the Condensed Consolidated Financial Statements

On 9 December 2016, Guangzhou Yusei was approved by Science and Technology Department of Guangdong Province as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 9 December 2016. Guangdong Yusei has further obtained the renewal of its high technology qualification on 2 December 2019 and 2 December 2022 and is entitled to the concession rate of 15% from 2019 to 2022 and 2022 to 2025, respectively.

On 30 November 2018, Hangzhou Yusei was approved by Science and Technology Department of Zhejiang Province as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 30 November 2018. Hangzhou Yusei has further obtained the renewal of its high technology qualification on 16 December 2021 and is entitled to the concession rate of 15% from 2021 to 2024.

On 15 November 2021, Hubei Yusei was approved by Science and Technology Department of Hubei Province as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 15 November 2021.

On 16 December 2021, Yusei China and Yusei Technology were approved by Science and Technology Department of Zhejiang Province as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 16 December 2021.

\* The English names are for identification purposes only

### 7. EARNINGS PER SHARE

The calculation of the basic and diluted earnings per share attributable to the owners of the Company is based on the following data:

	2023 RMB'000 (Unaudited)	2022 RMB'000 (Unaudited)
<b>Earnings</b>		
Earnings for the purpose of basic and diluted earnings per share	19,309	11,537

  

	2023 '000	2022 '000
<b>Number of shares</b>		
Weighted average number of ordinary shares for the purposes of basic and diluted earnings per share	636,550	636,550

Diluted earnings per share is same as basic earnings per share for the periods ended 30 June 2023 and 2022 as there is no potential ordinary shares outstanding.

## 8. TRADE AND BILLS RECEIVABLE, DEPOSITS AND PREPAYMENTS

	30 June 2023 RMB'000 (Unaudited)	31 December 2022 RMB'000 (Audited)
Trade receivables	584,872	602,570
Less: impairment loss recognised	(11,577)	(11,577)
	573,295	590,993
Bills receivable	35,635	59,805
Advance to suppliers	48,089	47,006
Prepayment	24,778	27,238
Other receivables and deposits	31,709	39,724
	713,506	764,766

## Note:

The Group allows a general credit period of 30 to 90 days to its customers. For customers who purchased moulds from the Group and have established good relationships with the Group, the credit period may be extended to the range from 90 days to 270 days. The Group does not hold any collateral over these balances.

The aged analysis of trade receivables, net of provision of impairment loss recognised presented based on the invoice dates, which approximated the respective revenue recognition dates, are as follows:

	30 June 2023 RMB'000 (Unaudited)	31 December 2022 RMB'000 (Audited)
Within 30 days	204,113	206,502
31 to 60 days	135,732	145,536
61 to 90 days	148,691	153,901
91 to 180 days	66,538	68,171
181 to 365 days	8,532	7,451
Over 365 days	9,689	9,432
	573,295	590,993

## 9. TRADE PAYABLES AND ACCRUED CHARGES

	30 June 2023 RMB'000 (Unaudited)	31 December 2022 RMB'000 (Audited)
Trade payables and bills payables	417,671	585,615
Value-added tax payables	7,546	8,146
Contract liabilities	69,518	72,983
Other payables	84,993	85,494
Staff costs accrued	39,881	50,668
Accruals	23,305	32,520
	642,914	835,426

The ageing analysis of trade payables based on the invoice date at the end of the reporting period is as follows:

	30 June 2023 RMB'000 (Unaudited)	31 December 2022 RMB'000 (Audited)
Within 30 days	198,537	270,050
31 to 60 days	85,742	118,842
61 to 90 days	65,544	93,304
91 to 180 days	39,797	62,747
181 to 365 days	22,919	35,455
Over 365 days	5,132	5,217
	417,671	585,615

The average credit period on purchase of goods is 30 to 120 days. The Group has financial risk management policies in place to ensure that all payables are settled within the credit timeframe.

## 10. APPROVAL OF FINANCIAL STATEMENTS

These condensed consolidated financial statements were approved and authorised for issue by the board of directors on 31 August 2023.

*As at the date of this report, the executive directors are Mr. Manabu Shimabayashi and Mr. Xu Yong; the non-executive directors are Mr. Katsutoshi Masuda and Mr. Toshimitsu Masuda; the independent non-executive directors are Mr. Lo Ka Wai, Mr. Fan Xiaoping and Mr. Hisaki Takabayashi.*