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**中国铁建**

**CRCC High-Tech Equipment Corporation Limited**

**中國鐵建高新裝備股份有限公司**

*(a joint stock company incorporated in the People's Republic of China with limited liability)*

**(Stock Code: 1786)**

**ANNOUNCEMENT OF ANNUAL RESULTS  
FOR THE YEAR ENDED 31 DECEMBER 2023**

The Board of Directors of the Company is pleased to announce the audited results of the Company and its subsidiaries for the year ended 31 December 2023. This announcement complies with the relevant requirements of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited in relation to information to accompany preliminary announcement of annual results. The Company's 2023 annual report will be published on the websites of The Stock Exchange of Hong Kong Limited at [www.hkexnews.hk](http://www.hkexnews.hk) and of the Company at [www.crcce.com.cn](http://www.crcce.com.cn) on or before 30 April 2024.

# FINANCIAL HIGHLIGHTS

## CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME HIGHLIGHTS

	Year ended 31 December				
	2023 RMB'000	2022 RMB'000	2021 RMB'000	2020 RMB'000	2019 RMB'000
Revenue	<b>3,099,977</b>	2,821,918	2,185,946	1,558,054	2,125,294
Gross profit	<b>486,875</b>	663,248	545,004	446,625	597,143
Profit before tax	<b>137,088</b>	123,666	44,545	22,137	142,628
Profit for the year	<b>145,142</b>	115,672	50,376	22,157	122,163
Profit attributable to:					
Owners of the parent	<b>145,035</b>	115,635	50,376	22,157	122,163
Non-controlling interests	<b>107</b>	36	–	–	–
Basic earnings per share (RMB/share)	<b>0.10</b>	0.08	0.03	0.01	0.08

## CONSOLIDATED STATEMENTS OF FINANCIAL POSITION HIGHLIGHTS

	As at 31 December				
	2023 RMB'000	2022 RMB'000	2021 RMB'000	2020 RMB'000	2019 RMB'000
Total assets	<b>9,058,899</b>	8,577,712	8,273,340	7,324,557	7,397,162
Total liabilities	<b>3,182,554</b>	2,658,752	2,391,821	1,872,883	1,928,618
Net assets	<b>5,876,345</b>	5,918,961	5,881,520	5,451,674	5,468,544
Equity attributable to owners of the parent	<b>5,861,202</b>	5,903,924	5,881,520	5,451,674	5,468,544

*Note:* Pursuant to the “Consultation Conclusions on Acceptance of Mainland Accounting and Auditing Standards and Mainland Audit Firms for Mainland Incorporated Companies Listed in Hong Kong” (《有關接受在香港上市的內地註冊成立公司採用內地的會計及審計準則以及聘用內地會計師事務所的諮詢總結》) published by the Hong Kong Stock Exchange in December 2010 and amendments to the corresponding Listing Rules, upon approval by the Shareholders at the general meeting of the Company held on 28 June 2021, the Company resolved to prepare financial statements according to the China Accounting Standards for Business Enterprises for information disclosure on the Hong Kong Stock Exchange commencing from financial year 2021. Relevant data for 2019 to 2020 have been restated based on the China Accounting Standards for Business Enterprises.

# CHAIRMAN'S STATEMENT

## Dear Shareholders,

The year 2023 witnessed economic recovery after the smooth transition in COVID response phase, and it was a crucial year in implementing the "14th Five-Year Plan". Faced with a grave and complex market situation in the industry where the Company operates, and the challenging tasks of reform and development, the Company, focusing on the goal of high-quality development, worked to overcome obstacles and pressed ahead with a pioneering spirit. Thanks to the joint efforts of the Board of Directors, the management team and all employees, progress was achieved and stability ensured in both scale and quality of development of the Company, and solid advances were made in pursuing high-quality development.

We could not have made such accomplishments over the past year without unremitting support from our Shareholders. On behalf of the Board, I would like to extend sincere gratitude to all the Shareholders, the public, our customers and all the employees for your care and support!

In 2023, the Company kept a close eye on the evolving market so that we could leverage opportunities to promote innovations, enhance stability and pursue advancement. Further, we pursued breakthroughs in developing emerging businesses more quickly. Thanks to those, we registered a year-on-year increase of 9.85% in operating revenue and 25.48% in net profits, with progress in key operation indicators.

The Company inspired enthusiasm for innovation, enabling the Company to enjoy significant advantages in terms of guiding role of technology. We won the Silver Award of the 2023 China Best Design Award for our tunnel bridge screen cleaner, shipped seven new products to customers, completed installation of 11 upgraded products for the Railway Bureau, and improved weak links with 11 core technologies.

The Company proactively responded to and pursued changes in three markets where we operate. To be specific, we stabilized and achieved progress in the railway market, made breakthroughs in several areas in the urban rail market, and increased efforts to develop overseas market.

# CHAIRMAN'S STATEMENT

Aiming to grow us into a world-class enterprise, we enhanced our foundation with focus on value creation. To be specific, we concentrated our efforts on the four criteria for world-class enterprises, namely, superior product, uppermost brand, perfect innovation and effective governance. To create superior products is to pursue excellent products. We consolidated our hard power by launching the "High-quality Product Program" in the principle of "Quality First". To develop uppermost brand is to establish another hallmark of China. We developed new image by driving the brand "going global" program through "going global" of high-quality products and services. To achieve perfect innovation is to intensify self-dependent innovation. We boosted driving force of the Company by building innovation platforms, increasing investment in innovations and creating favorable innovation environment. To exercise effective governance is to improve vitality and efficiency. We further deepened reform, enhanced modern enterprise system with Chinese characteristics, and promoted intensive development, professional operation and lean management to consolidate our new advantages.

The year 2024 marks the 75th anniversary of the founding of the People's Republic of China, and also the 70th anniversary of the establishment of the Company. We will spare no efforts to advance the long-term high-quality development of the Company. To this end, we will continue overcome obstacles with perseverance and act in an innovative and practical manner as we indeed know that the last leg of a journey marks the halfway point.

**Zhao Hui**

*Chairman*

Kunming, Yunnan, the PRC

26 March 2024

# GENERAL MANAGER'S STATEMENT

## Dear Directors,

I am pleased to present the consolidated results of the Company for the year ended 31 December 2023, and I would like to express my most sincere gratitude to all Directors for your continual care and support to the Company.

In 2023, the Company made significant progress and achievements in various aspects of operation and development and realized steady development. During the year, we seized the opportunities to tap into the operating potential in various markets. We pursued breakthroughs in developing emerging businesses more quickly. Thanks to those, we attained steady enhancement in the overall operating efficiency and quality of operations amidst the severe market situation. We implemented the strategy of development driven by technology innovation, increased investments in technology research and development, optimized product and technology layout, further focused core R&D resources on breakthroughs in key projects and challenging projects, and stepped up efforts in technology innovation and product upgrading, laying a solid foundation for the Company's sustainable development. We continued to deepen management reform, strengthen internal control, drive innovations in management and business model, improve product quality, enhance brand building, prioritize cultivation and introduction of talents, strengthen team building, and improve quality and skills of employees, bringing about continuous enhancement of our operational efficiency. We also focus on fulfilling our social responsibilities. To this end, we continuously created jobs, actively participated in charitable undertakings related to the village revitalization, strived for Role Model Organization, and conducted volunteer service activities, etc.. Based on those, we made positive contributions to serving the social and economic development.

In the future, we will continue to adhere to the concept of responsibility to the society, Shareholders and employees, and uphold the core values of "Honesty and innovation forever, quality and morality together". We will maintain the development stability, fully adapt ourselves to changes, and adopt a more open and pragmatic attitude to consolidate the large railway track maintenance machinery business, which is one of our core businesses. We will also actively explore diversified ways to enhance efficiency, and continuously improve our core competitiveness, brand influence and market position. We will further pay attention to customer needs and market changes, actively promote technology innovation and business expansion, and optimize our products and services so as to provide customers with more quality, efficient and convenient solutions. At the same time, we will improve our internal management and team building, and promote lean operations and lean management to drive our operational efficiency and profitability.

# GENERAL MANAGER'S STATEMENT

Finally, on behalf of the management of the Company, I would like to express my most sincere gratitude to the Directors, the Board and the Supervisory Committee for their care and assistance, the partners and customers for their trust and support, as well as to all the employees of the Company for their unremitting efforts and hard work. We will continue to work hard and make greater contributions to the development of CRCCE!

**Zhou Huipeng**

*General Manager*

Kunming, Yunnan, the PRC

26 March 2024

# MANAGEMENT DISCUSSION AND ANALYSIS

## REVENUE

	Year ended 31 December	
	2023	2022
	(RMB million)	(RMB million)
Sales of machinery	1,439.46	1,203.06
Sales of parts and components	827.89	698.89
Maintenance of railway track maintenance machinery	564.06	571.87
Railway line maintenance services	152.22	238.73
Mechanical design services	102.62	100.52
Revenue from other business	13.73	8.84
Total revenue	3,099.98	2,821.92

In 2023, the Group seized opportunities and tapped into operational potential to pursue breakthroughs in emerging businesses more quickly amid the complicated and volatile market. Thanks to those, the Group registered a year-on-year growth in terms of the overall operating results, with annual operating revenue hitting RMB3,099.98 million, representing a year-on-year increase of 9.85%.

In 2023, the Group further built up strength and quality of large railway track maintenance machinery sales business, which represents our core business. The Group fully implemented the strategy of driving the development through technology innovations, allocated more core research and development resources to key projects and challenging projects, and accelerated commercialisation of findings of research, development and design, as well as marketing of new products. During the reporting period, the Group attained sales revenue of RMB487.54 million from new products, which comprised RMB217.13 million from China's railway market, RMB57.41 million from the urban rail market and RMB213 million from the overseas market. The Company stepped up efforts to develop differentiated products and auxiliary & upgraded products for large railway track maintenance machineries and secured sales contracts in relation to those products. During the year ended 31 December 2023, the Group's revenue from sales of machinery and equipment increased by RMB236.4 million or 19.65% from the corresponding period last year.

The Group optimized technical services, continued to improve response speed and service quality, and pressed ahead with in-depth resource integration on China Railway Mall platform, thus effectively expanding market share in the parts and components market. In 2023, the Group's revenue from sales of parts and components increased by RMB129 million or 18.46% from the corresponding period last year.

# MANAGEMENT DISCUSSION AND ANALYSIS

In 2023, the Group endeavored to enhance the value-added service capacity of remanufacturing and continued to strengthen the overhauling business, which represents our fundamentals. In 2023, the Group's revenue from railway track maintenance machinery decreased by RMB7.81 million or 1.37% from the corresponding period last year, which was within a reasonable range of fluctuation.

In 2023, maintenance construction services of the Company remained stable. During the year, the Group's revenue from maintenance construction services for railway lines decreased by RMB86.51 million or 36.24% from the corresponding period last year. The decrease in the construction business was attributable to the shift of construction business priority and the efforts to enhance quality and efficiency.

In 2023, the Company deepened the management of its design segment and strengthened business sharing and synergy, resulting in an increase in revenue from mechanical design services by RMB2.1 million or 2.09% from the corresponding period last year.

## COST OF SALES

The Group's cost of sales amounted to RMB2,613.1 million for the year ended 31 December 2023, representing an increase of RMB454.43 million or 21.05% as compared with RMB2,158.67 million for the corresponding period last year. The increase was mainly due to the fluctuating international supply chain caused by swan events such as COVID-19, international conflicts, and the increasing product manufacturing costs, which was caused by the rising purchase price of imported parts and shipping costs and the roaring cost of raw materials and labour in China.

## GROSS PROFIT

The total gross profit of the Group was RMB486.88 million for the year ended 31 December 2023, representing a decrease of RMB176.37 million or 26.59% as compared with RMB663.25 million for the corresponding period last year. For the year ended 31 December 2023, the gross profit margin of the Group was 15.71%, representing a decrease of 7.79 percentage points as compared with 23.5% for the corresponding period last year. This was mainly due to the change in the gross profit structure of each business segment.

## OTHER GAINS

The Group's other gains were RMB7.89 million for the year ended 31 December 2023, representing a decrease of RMB20.6 million or 72.31% as compared with RMB28.49 million for the corresponding period last year. Other gains are mainly subsidies granted by government authorities in relation to R&D projects of the Company.



# MANAGEMENT DISCUSSION AND ANALYSIS

## SELLING EXPENSES

The Group's selling expenses were RMB191.46 million for the year ended 31 December 2023, representing an increase of RMB61.86 million or 47.73% as compared with RMB129.6 million for the corresponding period last year, primarily due to the increase in the Company's after-sales service fees incurred in overseas market and the increase in sales investment to match the growth of sales volume.

## ADMINISTRATIVE EXPENSES

The Group's administrative expenses were RMB172.26 million for the year ended 31 December 2023, representing a decrease of RMB14.26 million or 7.65% as compared with RMB186.52 million for the corresponding period last year, mainly due to the improved internal management of the Group and its intensified efforts to cut costs and enhance efficiency.

## RESEARCH AND DEVELOPMENT EXPENSES

The Group's research and development expenses were RMB358.95 million for the year ended 31 December 2023, representing an increase of RMB97.9 million or 37.5% as compared with RMB261.05 million for the corresponding period last year, as the Company continued to increase investment in research and development. As at 31 December 2023, the Group had approximately 500 personnel in its R&D team. The Company secured the approval from China Railway for the second-generation switch tamper and efficient cleaning machine projects, and also made breakthroughs in core devices such as the lifting and pulling device and the electrical system of the tamper.

## FINANCIAL GAINS

The Group's financial gains were RMB14.24 million for the year ended 31 December 2023, representing a decrease of RMB21.54 million or 60.20% as compared with RMB35.78 million for the corresponding period last year, primarily due to the decrease in net foreign exchange gains from fluctuations in exchange rate.

## IMPAIRMENT LOSSES

The Group recorded impairment losses of RMB-28.96 million for the year ended 31 December 2023, mainly due to successful collection of trade receivables as the Company recovered business arrears of substantial amounts incurred in previous years and accordingly reversed the bad debt provided thereon in 2023.

# MANAGEMENT DISCUSSION AND ANALYSIS

## NET OTHER BUSINESS EXPENSES

The Group's net other business expenses increased by RMB19.38 million from RMB-17.33 million for the year ended 31 December 2022 to RMB2.05 million for the year ended 31 December 2023.

## PROFIT BEFORE TAX

The Group's profit before tax was RMB137.09 million for the year ended 31 December 2023, representing an increase of RMB13.42 million or 10.85% as compared with RMB123.67 million for the corresponding period last year, which was the combined effects of the increase in sales volume following the Group's market development efforts, internal management improvement and earnest implementation of the cost reduction and efficiency enhancement initiatives, as well as gains from disposal of assets of the Group requisitioned and relocated by the government.

## INCOME TAX EXPENSE

The Group's income tax expense was RMB-8.05 million for the year ended 31 December 2023, representing a decrease of RMB16.04 million from RMB7.99 million for the corresponding period last year. The decrease in income tax expense was mainly due to the tax adjustment and the change in deductible temporary differences of enterprise income tax in accordance with the tax law.

The Company was entitled to the preferential tax policy of the western development and was subject to the preferential enterprise income tax rate of 15%.

Ruiweitong Company was accredited as a high and new technology enterprise in 2021 and received approvals from the relevant government authorities for being entitled to the preferential enterprise income tax rate of 15%.

Other subsidiaries established by the Group in mainland China were subject to the enterprise income tax rate of 25%.

## PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY

The Group's profit attributable to owners of the Group reached RMB145.04 million for the year ended 31 December 2023, representing an increase of RMB29.4 million or 25.42%, from RMB115.64 million for the corresponding period last year. The increase in the profit attributable to owners of the Company was mainly due to the combined effects of the increase in sales volume following the Group's market development efforts, internal management improvement and earnest implementation of the cost reduction and efficiency enhancement initiatives, as well as gains from disposal of assets of the Group requisitioned and relocated by the government.

# MANAGEMENT DISCUSSION AND ANALYSIS

## PROFIT ATTRIBUTABLE TO NON-CONTROLLING INTERESTS

The Group's profit attributable to non-controlling interests was RMB0.10 million for the year ended 31 December 2023, representing an increase of RMB0.07 million from the corresponding period last year. In 2022, the Company and Zhengzhou Railway Equipment Manufacturing Co., Ltd. (鄭州鐵路裝備製造有限公司) jointly established Zhengzhou CRCC Equipment Technology Co., Ltd. (鄭州鐵建裝備科技有限公司), and Zhengzhou Railway Equipment Manufacturing Co., Ltd., as a non-controlling interest holder, was entitled to its share of profit in Zhengzhou CRCC Equipment Technology Co., Ltd.

## BASIC EARNINGS PER SHARE

Basic earnings per share increased from RMB0.08 for the year ended 31 December 2022 to RMB0.1 for the year ended 31 December 2023.

## LIQUIDITY AND SOURCE OF CAPITAL

### Cash flows and working capital

The Group's needs for working capital were mainly satisfied by cash generated from operations. As at 31 December 2023, the closing balance of the Group's cash and cash equivalents amounted to RMB1,457.6 million and the net increase in cash and cash equivalents was RMB294.45 million, which was mainly due to the increase in cash received from sales of goods and provision of labour services in 2023, and the compensations received for assets requisitioned and relocated by the government.

### Net cash inflow from operating activities

For the year ended 31 December 2023, the Group's net cash inflow from operating activities was RMB86.57 million, primarily due to the Company's enhanced efforts in recovery of loans.

### Net cash inflow from investing activities

For the year ended 31 December 2023, the Group's net cash inflow from investing activities was RMB244.81 million. The cash inflow from investing activities was mainly due to the cash amount of RMB267.64 million received for disposal of fixed assets, intangible assets and other long-term assets.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Net cash outflow from financing activities

For the year ended 31 December 2023, the Group's net cash outflow from financing activities was RMB37.85 million, mainly representing the dividend payment of RMB37.85 million.

## Liquidity

The Board believes that the Group has sufficient liquidity to meet the Group's present requirements for liquid funds.

## COMMITMENTS

The Group's commitments as at the dates indicated are set out as follows:

### Capital commitments

	31 December 2023 (RMB million)	31 December 2022 (RMB million)
Contracted but not provided for	5.94	12.13

## INDEBTEDNESS

The Group had no debts as at 31 December 2023.

## PLEDGE

The Group had no pledge as at 31 December 2023.

# MANAGEMENT DISCUSSION AND ANALYSIS

## GEARING RATIO

The Group monitors capital management by using the gearing ratio, which is net debt divided by the adjusted capital plus net debt. Net debt includes bank borrowings and other borrowings, trade and bills payables, financial liabilities included in other payables and accruals less cash and cash equivalents and pledged deposits. Capital includes equity attributable to owners of the Company. The Group's gearing ratio was 16.54% as at 31 December 2022 and 22.34% as at 31 December 2023.

## CONTINGENT LIABILITIES

The Group had no material contingent liability as of 31 December 2023.

## MARKET RISKS

The Group is subject to various market risks, including foreign exchange risks and inflation risks in the course of daily business operation.

## FOREIGN EXCHANGE RISKS

The majority of the Group's businesses are located in the PRC and most of the transactions are settled in RMB, with certain sales, procurement and German subsidiaries settled in foreign currencies including Euro and CHF. The fluctuation in exchange rates of these foreign currencies against RMB would have an impact on the operating results of the Group. The Group did not enter into any hedging transactions for the purpose of mitigating its foreign exchange risks.

## POLICY RISKS

Products of the Group are primarily applied in China's railway, urban rail and energy markets, where changes in policies will have an impact on the operation of the Company. The Group mitigated or eliminated possible adverse risks of policy changes through measures such as strengthening macroeconomic analysis and proactively expanding market share.

# MANAGEMENT DISCUSSION AND ANALYSIS

## PENSION SCHEME

Employees engaged by the Company and its PRC-incorporated subsidiaries participate in the social insurance and housing provident fund schemes established by local PRC governments. The Company and its PRC-incorporated subsidiaries are required to contribute to such schemes subject to a certain percentage of the employees' salaries, and are not legally liable for post-retirement benefits.

During the year ended 31 December 2023, the Group did not have the right to utilize the forfeited contributions to the above social insurance and provident fund schemes to reduce the existing level of contributions, and therefore no contribution was utilized. The Group did not have any defined benefit plan for the year ended 31 December 2023.

## CHANGES IN AUDITOR

Upon resolution at the 2020 annual general meeting of the Company held on 28 June 2021, the Company changed its international auditor from Deloitte Touche Tohmatsu to Deloitte Touche Tohmatsu Certified Public Accountants LLP. Deloitte Touche Tohmatsu Certified Public Accountants LLP became the sole auditor of the Company to audit the Company's financial statements under the China Accounting Standards for Business Enterprises and also assumed the responsibilities of overseas auditors as required under the Listing Rules. Deloitte Touche Tohmatsu Certified Public Accountants LLP audited the financial statements of the Company for the year ended 31 December 2021 in accordance with the Auditing Standards for the Certified Public Accountants of China. For details, please refer to the announcement dated 6 May 2021, the circular dated 13 May 2021 and the announcement dated 28 June 2021 published by the Company on the website of the Hong Kong Stock Exchange ([www.hkex.com.hk](http://www.hkex.com.hk)).

Upon resolution at the annual general meeting of the Company held on 30 June 2022, the auditor of the Company was changed from Deloitte Touche Tohmatsu Certified Public Accountants LLP to BDO China SHU LUN PAN Certified Public Accountants LLP, who is the sole auditor of the Company to audit the financial statements of the Company under the China Accounting Standards for Business Enterprises, and also assumes responsibilities of overseas auditors as required under the Listing Rules. BDO China SHU LUN PAN Certified Public Accountants LLP audited the financial statements of the Company for the year ended 31 December 2022 in accordance with the Auditing Standards for the Certified Public Accountants of China. For details, please refer to the circular dated 13 May 2022 and the announcement dated 30 June 2022, respectively published by the Company on the website of the Hong Kong Stock Exchange ([www.hkex.com.hk](http://www.hkex.com.hk)).

Save as disclosed above, the Company has not changed its auditor in the past three years.

## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

1. **Zhao Hui (趙暉)**, aged 51, has been an executive Director and Chairman of the Company since September 2023. He graduated from the department of environmental engineering in Lanzhou Railway University with a bachelor's degree in July 1995, majoring in water supply and drainage. He is a senior engineer who has 27 years of experience in research, development and manufacturing of high-end equipment in China. From September 2005 to February 2023, he successively served as assistant to general manager and deputy general manager of China Railway Zhuzhou Bridge Co., Ltd., head of marketing department, assistant to general manager, marketing director, deputy general manager and director of CRCHI. From February 2023 to July 2023, he served as a director and the general manager of CRCHI. He served as the chairman and general manager of CRCHI from July 2023 to September 2023, and has been the chairman of CRCHI since September 2023. He was an executive Director of the Company from September 2017 to July 2019; and a non-executive Director of the Company from July 2019 to September 2023.
2. **Chen Yongxiang (陳永祥)**, aged 57, has been an executive Director of the Company since June 2017. He obtained a master's degree in international economic and trade relations jointly set up by Nankai University and Flinders University, Australia in June 2013. He is an engineer who has 34 years of experience in manufacturing and repair of railway track maintenance machinery. From November 1998 to January 2010, he successively served as the deputy director at the production preparation workshop, manager at the metal materials processing company, and manager at the machining company of the Company. From January 2010 to April 2021, he successively served as a deputy general manager and an executive Director of the Company.
3. **Zhou Huipeng (周慧鵬)**, aged 52, has been an executive Director and general manager of the Company since November 2023. He graduated from Yunnan University of Finance and Economics in December 2014 with a master's degree in business administration, and is a senior engineer. Mr. Zhou has 28 years of experience in the field of railway maintenance machinery manufacturing and repair. From March 2008 to April 2021, he successively served as deputy director of the marketing department, deputy general manager of Beijing Marketing Branch, deputy general manager and general manager of the marketing company, head of the strategic investment department, head of safety and environmental protection department, director of lean promotion office and head of asset management department of the Company. He was the deputy general manager of the Company from April 2021 to November 2023.
4. **Mo Bin (莫斌)**, aged 54, has been an executive Director of the Company since November 2023. He graduated from Southwest Jiaotong University with a bachelor's degree majoring in welding technology and equipment in July 1992, and is a senior engineer. From August 2001 to January 2010, he successively served as factory secretary, secretary of the Board and office director of the Company; from January 2010 to July 2017, he served as secretary of committee for discipline inspection of the Company and chairman of supervisory committee; from April 2018 to December 2018, he served as the deputy inspector and head of union work department of CRCHI; and from December 2018 to August 2023, he served as a deputy general manager of the Company. He has been the president of the labour union of the Company since August 2023.

## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

5. **Tong Pujiang (童普江)**, aged 46, has been a non-executive Director of the Company since September 2023. He graduated from Southwest Jiaotong University in July 1999, majoring in machinery engineering and automation, and graduated from the Party School of the CPC Central Committee in June 2014 with a master's degree in economic management. He is a senior engineer who has 24 years of experience in manufacturing and repair of railway large track maintenance machinery. From August 2005 to January 2015, he successively served as deputy director and director of the office, assistant to general manager, head of human resources department, and manager of the general manufacturing factory of the Company. He successively served as deputy general manager and general manager of the Company from June 2015 to April 2022. He was an executive Director of the Company from September 2017 to September 2023.
6. **Bai Yunfei (白雲飛)**, aged 54, has been a non-executive Director of the Company since October 2022. He served as the director of engineering management department of CRCCG from December 2005 to March 2008. From March 2008 to June 2009, he served as the director of engineering management department of CRCC. From June 2009 to June 2019, he served as the deputy director of the equipment and material department of CRCC. He was the deputy general manager of the development planning department of CRCC from July 2019 to March 2022; and has been the deputy general manager of the operation management department of CRCC since March 2022. He has been a director of CRCHI since April 2019.
7. **Wu Yuntian (吳雲天)**, aged 65, has been an independent non-executive Director of the Company since October 2022. From 1983 to 2003, he successively served as a trainee, assistant engineer, engineer and director of the department of engineering of Shenyang Railway Bureau. From 2003 to 2004, he successively served as the assistant to the director of the safety supervision department and deputy director of the basic department of the transport command center (transport bureau) of the Ministry of Railways. He also successively served as the deputy director and director of Lanzhou Railway Bureau from 2004 to 2014, and the general manager and chairman of the board of directors of China Railway Container Transportation Co., Ltd. from 2014 to 2019. He has been an independent director of CRCHI since February 2023.
8. **Na Pengjie (納鵬傑)**, aged 59, has been an independent non-executive Director of the Company since October 2022. He holds a doctorate degree and is a professor and doctoral supervisor of Yunnan University of Finance and Economics. From 2000 to 2014, he successively served as the deputy director of the Investment Research Institute of Yunnan Institute of Finance and Trade, the director of the Investment Research Institute, the dean of the MBA Education School and the secretary of the party committee of the Business School of Yunnan University of Finance and Economics, and a director of Yunnan Baiyao Group Co., Ltd. He currently serves as an independent director of Sino-platinum Metal Co., Ltd. and an independent director of Yunnan Copper Co., Ltd.



## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

9. **Chu Ching (朱晴)**, aged 48, has been an independent non-executive Director of the Company since October 2022. She holds a master's degree in business administration and is a chartered financial analyst (CFA). From 2002 to 2019, she successively served as an analyst in technology and chip industries in the securities research department of J.P. Morgan, a director of Asia data management in the securities research department of Citibank, and a senior manager of data management in the research department of Fidelity International. She has been the research director of eFusion Capital since 2019.
10. **Liang Zhijian (梁智堅)**, aged 56, has been the secretary of the committee for discipline inspection of the Company since November 2021, and chairman of the Supervisory Committee of the Company since October 2022. He graduated from the Central Party School in December 1997 and obtained a bachelor's degree in economic management. He is a senior economist. From February 2005 to May 2019, he successively served as assistant economist and economist in CRCC Zhuzhou Bridge Co., Ltd., principal staff of human resources department and principal staff of labor union department, secretary of committee for discipline inspection of special equipment division and chairman of labor union, and secretary of committee for discipline inspection of turnout branch and chairman of labor union in CRCHI.
11. **Wang Huaming (王華明)**, aged 54, served as a shareholders representative Supervisor of the Company since June 2015. He graduated from the Party School under Anhui Provincial Communist Party Committee in July 2011 with a master's degree, majoring in economic management. Mr. Wang has 30 years of experience in corporate economic management. From June 2002 to July 2004, he was a member of the finance department and a deputy director of the investment audit department under Anhui Engineering Co., Ltd. of Shanghai Railway Construction Group. From August 2004 to December 2012, he served as the chief accountant of Anhui Engineering Co., Ltd. of Shanghai Railway Construction Group (renamed as "**Anhui Engineering Co., Ltd. of China Railway 24th Bureau**"). From July 2011 to December 2012, he concurrently served as the general counsel of Anhui Engineering Co., Ltd. of China Railway 24th Bureau. From January 2013 to August 2014, he served as the financial director and general counsel of China Railway Zhanjiang Development Co., Ltd. From September 2014 to November 2018, he served as the general manager of the supervision and audit department of China Railway Construction Investment Group. In December 2018, he served as the general manager of the finance and capital department of China Railway Construction Investment Group.

## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

12. **Zhong Xiangjun (鍾祥軍)**, aged 44, has been a shareholders representative Supervisor of the Company since October 2020. He graduated from the School of Humanities and Social Sciences of Southwest Jiaotong University in July 2003 with a bachelor's degree, majoring in political science and public administration. He has 19 years of work experience in corporate management and disciplinary inspection and supervision. From July 2003 to July 2009, he successively served as a trainee, secretary, office director and assistant political engineer of the project department of China Railway 17th Bureau Yuantong Engineering Co., Ltd.\* (中鐵十七局遠通工程有限公司). From July 2009 to July 2012, he successively served as the deputy secretary of party working committee of the fundamental project department of China Railway 17th Bureau 6th Engineering Co., Ltd.\* (中鐵十七局六公司), the secretary of party working committee, deputy manager, office director, deputy head of the human resources department, assistant political engineer and political engineer of the project department of Section II of Phase 1 of Civil Engineering Work of Line II of Changsha Rail Transit\* (長沙軌道交通 II 號線一期土建工程 II 標段項目音 E). Since July 2012, he has successively served as the principal staff member of the working department under the Communist Party Committee, deputy office director and director of the committee for discipline inspection and deputy director of the inspection office of the Communist Party Committee of CRCHI. He currently serves as the office director of the committee for discipline inspection and deputy director of the inspection office of the Communist Party Committee of CRCHI.
13. **Zhang Baoming (張寶明)**, aged 59, has been a deputy general manager and chief engineer of the Company since April 2018. He graduated from the Department of Electronic Engineering of Changsha Railway Institute with a bachelor's degree in automation in July 1987, and is a professor level senior engineer. From August 1991 to April 2018, he successively served as an inspector, engineer, deputy director, director of the large road maintenance machinery inspection and acceptance office of the Company under the Ministry of Railways; director of the project supervision and construction department; president of the Research and Design Institute and director of the Test Center of the Company. From April 2018 to December 2020, he served as deputy general manager, chief engineer and president of the Research and Design Institute of the Company.
14. **E Baosheng (鄂寶生)**, aged 57, has been a deputy general manager of the Company since April 2018. He graduated from Shijiazhuang Railway Institute with a bachelor's degree in bridge engineering in June 1989, and is a professor level senior engineer. From August 1990 to November 2014, he served as deputy director of the total quality management division, and deputy director of the technical division, deputy director of the second bridge workshop, deputy manager and engineer, deputy chief engineer, manager of the bridge plant; assistant to manager and manager of the bridge plant of Fangshan Bridge Factory under the Control Department of the Ministry of Railway\* (鐵指房山橋樑廠); general manager, chairman and general manager of Beijing Fangqiao China Railway Co., Ltd.; and assistant to general manager of China Railway 14th Bureau Group Co., Ltd.\* (中鐵十四局集團公司). From November 2014 to April 2019, he served as assistant to general manager of the Company; an executive director of Beijing Ruiweitong Company\* (北京瑞維通公司); general manager of the general manufacturing factory, a deputy general manager and chief economist of the Company.

## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

15. **Li Hongda (李宏達)**, aged 40, has been a deputy general manager of the Company since April 2021. He graduated from Yunnan University in July 2010 with a master's degree in international law. Mr. Li has 9 years of experience in the field of railway maintenance machinery manufacturing and repair. From February 2015 to April 2021, he successively served as deputy general manager, deputy head of information system department, head of the intelligent system department, head of logistics department, and general manager of the overseas business department of Hengyuan Business Service Co., Ltd.\* (恆源商務服務有限公司) of the Company. From April 2021 to April 2022, he served as a deputy general manager of the Company and general manager of the overseas business department of the Company.
16. **Li Guo (李果)**, aged 41, has been a deputy general manager of the Company since April 2021. He graduated from Kunming University of Science and Technology in April 2010 with a master's degree in machinery manufacturing and automation, and is a senior engineer. Mr. Li has 13 years of experience in the field of railway maintenance machinery manufacturing and repair. From July 2010 to April 2021, he successively served as assistant engineer of Beijing Marketing Branch of the Company, deputy general manager of the marketing company, deputy general manager of the No. 1 operation branch, and general manager of the No. 1 operation branch of the Company.
17. **Ma Changhua (馬昌華)**, aged 50, has been the deputy general manager of the Company since November 2023. He obtained a master's degree in international economic and trade relations jointly set up by Nankai University and Flinders University, Australia in June 2014 and is an engineer who has 26 years of experience in the field of railway maintenance machinery manufacturing and repair. From March 2005 to February 2015, he successively served as deputy head and head of information management department, office director, assistant to general manager, and commander at construction instruction department of the northern base of the Company. From February 2015 to November 2023, he successively served as secretary of the Board, office director of the Board, and director of the strategic investment department, securities department and asset management department, as well as the director of working department of the Board of the Company.
18. **Xu Shengwei (許聲偉)**, aged 37, has been the deputy general manager of the Company since November 2023. He graduated from Southwest Jiaotong University with a bachelor's degree of locomotive and rolling stock engineering in June 2009, and has 15 years of experience in the field of railway maintenance machinery manufacturing and repair. From July 2018 to May 2022, he successively served as the secretary of the Communist Party Committee, deputy director of the office, the deputy general manager and general manager of the Operation Department II. He has been the general manager of the rail transit business department of the Company since May 2022.

## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

19. **Yang Zhuo (楊琢)**, aged 40, has been the deputy general manager of the Company since November 2023. He graduated from Central South University with a bachelor's degree of automation in June 2006, and has 17 years of experience in the field of railway maintenance machinery manufacturing and repair. From March 2013 to April 2022, he successively served as the director of technical office and factory director of the general assembly sub-factory, deputy general manager and general manager of the technological service company, member of the Party general branch of operational services, general manager and deputy secretary of the Communist Party Committee of the general manufacturing factory of the Company. He has been the general manager of the general manufacturing factory, deputy secretary of the Communist Party Committee and general manager of the technological service company of the Company since April 2022.
20. **Kong Deming (孔德明)**, aged 40, has been the chief accountant of the Company since June 2023. She graduated from Chongqing University with a master's degree in accounting in June 2008 and is a senior accountant. From June 2008 to July 2010, she successively served as assistant accountant, accountant and deputy director of the finance department of the Company; from July 2010 to January 2014, she served as chief accountant of Kunming OTON Railway Machinery Co., Ltd.; and from January 2014 to June 2023, she successively served as deputy director of the finance department, director of the audit department and director of the finance department of the Company, and supervisor and general manager of the finance department of Xinruitong Materials and Equipment Co., Ltd..
21. **Li Wanqing (李萬清)**, aged 53, has been a special researcher, the secretary to the Board, the director of the working department of the Board and a senior engineer of the Company since November 2023. He obtained a master's degree in international economic and trade relations jointly set up by Nankai University and Flinders University, Australia in September 2016, and has 31 years of experience in the field of railway maintenance machinery manufacturing and repair. From January 2009 to October 2022, he successively served as the deputy director of technological transformation office, head of development planning department, deputy chief economist, office director of the Board, director of equipment management platform and director of test center of the research and design institute, deputy head of strategic investment department, head of equipment department and director of test center of the research and design institute, vice president of the research and design institute and president of the research institute for simulation and engineering testing of the Company. From October 2022 to November 2023, he successively served as a researcher of special grade, general manager of asset management department, deputy director of large railway track maintenance machinery research and development center, president of the research institute for simulation and engineering testing and senior engineer of the Company.

# CORPORATE GOVERNANCE REPORT

The Board is pleased to present the corporate governance report of the Company contained in the annual report for the year ended 31 December 2023 (the “Year”). During the reporting period, the Company remains committed to maintaining compliant operation, constantly improving its corporate governance system, and continuously implementing comprehensive risk management and internal control, with a view to improving its management efficiency and corporate governance.

## I. OVERVIEW OF CORPORATE GOVERNANCE

The Board has reviewed documents related to corporate governance and is of the view that the requirements of such documents comply with the code provisions set out in the Part 2 of the CG Code of the Stock Exchange. For the year ended 31 December 2023, the Company has fully complied with the code provisions of the CG Code.

The Board and the management of the Company make every effort to comply with the CG Code in order to protect and enhance the interests of the Shareholders. As the Company continues to grow, the Company will monitor and revise its corporate governance policy on an ongoing basis, to ensure the relevant policies to be in compliance with the general regulations and standards required by the Shareholders.

In accordance with the relevant laws and regulations such as the Company Law and the Securities Law of the PRC, the Company has set up a management structure with general meetings, the Board, specialized committees of the Board, the Supervisory Committee and the management to act as check and balance against one another. The division of responsibilities among the general meetings, the Board, specialized committees of the Board and the management is distinct, and each of them is assigned with clearly defined responsibilities, which established a mechanism of clear authorities and responsibilities, operation regulation, mutual balance and checks and balances for our authority body, decision-making body, supervisory body and management team. The Board has delegated the execution and daily operations of the Company’s business to the management. However, clear directions are given to the management as to the matters that must be approved by the Board before decisions are made on behalf of the Company. The Company will continue to improve its corporate governance mechanism, exercise discipline in the fulfilment of corporate duties, and strengthen information disclosure in practice.

# CORPORATE GOVERNANCE REPORT

## II. CORPORATE CULTURE

Our corporate culture comprises our corporate mission, corporate vision, corporate core values, corporate spirit and general principles of conduct.

Our corporate mission is “providing solid support to railway”, which is a vivid description of functions of our products and also our solemn commitment to the historical responsibility. Large railway track maintenance machinery is an important guarantee for the safe operation of railway as heavy-duty trains were running on them at high speed, and it is an indispensable part of our efforts to “provide solid support to railway”. We, as a railroad maintenance machinery manufacturing and repair base boasting the largest production and sales volume in China, shoulder the historic mission. All the employees of the Company have been enhancing their commitment to the mission because they fully recognize the significant impact of their work on the national economic artery, and the important role of products manufactured by them on the safe operation of the railway.

Our corporate vision is to become a world-leading provider of intelligent equipment solutions for large railway track maintenance construction. Remaining focus on large railway track maintenance machinery business, the Company will further consolidate our leading position in the domestic large railway track maintenance machinery industry through original innovations, integrated innovations and absorption and re-innovation of imported technologies.

Our core value concepts are innovation and integrity. We pursue development with innovation as the fundamental driving force, and gain customers and market share by upholding integrity. We aim to manufacture large railway track maintenance machinery relying on high-quality employees, which represents our foremost value orientation. We establish a linkage between the machinery and employees because we believe that high-quality machineries would be impossible if we have no high-quality employees.

Our corporate values are “pursuit of excellent products and outstanding employees while remaining commitment to innovation and integrity”. To realize the core values, the key is to fulfil the responsibility with dedication, deliver solid results through hard work, attain progress through innovations, and achieve win-win outcome. To fulfil the responsibility with dedication represents the foundation for implementing the values. To deliver solid results through hard work is the approach towards the values. To attain progress through innovations indicate the direction in which we should implement the values. To achieve win-win outcome is the result of our implementation of the values.

# CORPORATE GOVERNANCE REPORT

## III. SECURITIES TRANSACTIONS BY DIRECTORS AND SUPERVISORS

The Company has adopted the Model Code as the code of conduct for governing the securities transactions by the Directors and the Supervisors.

The Company has issued a specific enquiry regarding whether the securities transactions by Directors and Supervisors comply with the Model Code, and the Company confirmed that all Directors and Supervisors have complied with the securities transaction standards governing Directors and Supervisors specified by the Model Code during the reporting period.

## IV. BOARD OF DIRECTORS

The Board of Directors is primarily responsible for monitoring and supervising the management of business affairs and overall performance of the Company. The Board of Directors establishes the Company's values and standards, and ensures that the requisite financial and human resources support are in place for the Group to achieve its objectives. The functions performed by the Board of Directors include, but are not limited to, formulating the Company's business plans and strategies, reviewing the Company's financial results and performance and approving its interim and annual results; approving the appointment, dismissal or reappointment of Board members after obtaining the recommendations of the Nomination Committee; approving the remuneration packages of Directors and senior management of the Company after obtaining the recommendations of the Remuneration Committee, and determining all major financial (including major capital expenditures) and operational issues; formulating, monitoring and reviewing the corporate governance of the Company; and all other functions reserved by the Board of Directors according to the Articles of Association. The Board of Directors may delegate certain functions to the senior management of the Company from time to time when necessary. The senior management is mainly responsible for implementing the business plans, strategies and policies adopted by the Board of Directors and delegated to it from time to time.

### 1. Composition of the Board

According to the Articles, the Company has established the Board consisting of nine Directors, of whom one is the chairman and three are independent Directors.

# CORPORATE GOVERNANCE REPORT

As at the date of this report, the Board consisted of nine Directors. Mr. Liu Feixiang, Mr. Tong Pujiang, Mr. Chen Yongxiang and Mr. Luo Jianli were appointed as the executive Directors of CRCCE upon the nomination by the nomination committee of the Board (the “**Nomination Committee**”), and the consideration and approval at the twenty-eighth meeting of the second session of the Board and the 2022 first extraordinary general meeting of the Company. Mr. Liu Feixiang was elected as the chairman of the third session of the Board, upon the nomination by the controlling Shareholder and the consideration and approval at the first meeting of the third session of the Board. On 6 July 2023, the Board received the resignation report from Mr. Liu Feixiang, an executive Director. Mr. Liu Feixiang resigned as an executive Director and the chairman of the Board due to his age. As considered and approved at the sixth meeting of the third session of the Board, Mr. Zhao Hui was appointed as the chairman of the Company. On 11 September 2023, the Board received the resignation report from Mr. Luo Jianli. Mr. Luo Jianli resigned as an executive Director of the Company due to work adjustment. As considered and approved at the eighth meeting of the third session of the Board of the Company, Mr. Zhao Hui was re-designated from a non-executive Director to an executive Director and Mr. Tong Pujiang was re-designated from an executive Director to a non-executive Director. As nominated by the Nomination Committee and considered and approved at the ninth meeting of the third session of the Board and the first extraordinary general meeting for 2023 of the Company, Mr. Zhou Huipeng and Mr. Mo Bin were appointed as executive Directors of the third session of the Board.

Each of the aforesaid Directors who were appointed during the Year has confirmed that he/she understands his/her responsibilities as a director of a listed issuer.

The Company currently has two non-executive Directors, namely Mr. Tong Pujiang and Mr. Bai Yunfei; and three independent non-executive Directors, namely Mr. Wu Yuntian, Mr. Na Pengjie and Ms. Chu Ching.

All Directors have entered into service contracts with the Company respectively with a term of three years. A Director may be re-elected and re-appointed at a general meeting after his/her term of office expires.

The Directors strictly complied with their promises, fidelity, integrity, and diligently performed their responsibilities. The number of people and composition of the Board conformed to the requirements of relevant laws and regulations. There was no non-working relationship among the members of the Board, including financial, business, family or other significant relevant relations.

The Directors distinguished themselves in their field of expertise, and exhibited high standards of personal and professional ethics and integrity. All Directors gave sufficient time and energy to the Company’s affairs. The Board believes that the ratio of the number of executive Directors to non-executive Directors is reasonable and adequate to provide checks and balances that safeguard the interests of the Shareholders and the Company as a whole.



# CORPORATE GOVERNANCE REPORT

The Company believes that Board independence is crucial for good corporate governance and Board effectiveness. The Board has established a mechanism to ensure that independent views of any Director are communicated to the Board to enhance objectivity and effectiveness of decision-making. With strong independent elements in the Board, the Board independently and objectively monitors strategic and performance-related issues. Currently, independent non-executive Directors of the Board account for one-third of the Board members. Each of the Audit and Risk Management Committee and the Remuneration and Appraisal Committee of the Company is chaired by an independent non-executive Director. Based on the Board independence assessment mechanism, the Board will conduct an annual review of its independence. During the year ended 31 December 2023, the Board reviewed the implementation and effectiveness of the Board independent assessment mechanism and the review showed that the implementation and effectiveness of the mechanism were satisfactory.

## 2. Meetings of the Board and Directors' attendance record

During the reporting period, the Company convened a total of eight Board meetings and two general meetings. The following sets forth the Directors' attendance of the Board meetings and the general meetings:

Name	Title	Board meetings	General meetings
Zhao Hui	Chairman and executive Director	8/8	2/2
Chen Yongxiang	Executive Director	8/8	2/2
Zhou Huipeng	Executive Director	1/1	0/0
Mo Bin	Executive Director	1/1	0/0
Tong Pujiang	Non-executive Director	8/8	2/2
Bai Yunfei	Non-executive Director	8/8	2/2
Wu Yuntian	Independent non-executive Director	8/8	2/2
Na Pengjie	Independent non-executive Director	8/8	2/2
Chu Ching	Independent non-executive Director	8/8	2/2
Liu Feixiang	Chairman and executive Director (resigned)	3/3	1/1
Luo Jianli	Executive Director (resigned)	5/5	1/1

*Note:* Mr. Liu Feixiang resigned as the chairman of the Board and an executive Director of the Company on 6 July 2023, so he did not attend five Board meetings and one general meeting held thereafter. Mr. Luo Jianli resigned as an Executive Director of the Company on 11 September 2023 and did not attend three Board meetings and one general meeting held thereafter. Mr. Zhou Huipeng and Mr. Mo Bin were appointed as executive Directors of the Company on 27 November 2023, and therefore they only attended one Board meeting and did not attend the general meetings.

# CORPORATE GOVERNANCE REPORT

## 3. Continuous training and development schemes for Directors

According to the CG Code, all Directors should participate in continuous professional development schemes to develop and refresh their knowledge and skills, to ensure that their contribution to the Board remains informed and relevant.

All Directors have regularly accepted the briefs and updates about the business, operations, risk management and corporate governance of the Company, and were provided with new key laws and regulations and changes to the forgoing appropriately applicable to the Company. According to the CG Code, all Directors are required to provide their respective training records to the Company.

During the reporting period, the Company has provided the appropriate continuous training and professional development courses for the Directors, including engaging the Company's counsel to carry out the training about "Latest Changes in China's Laws and Regulations", etc.. All Directors and Supervisors have attended the related trainings, and were made aware of and carefully read the relevant documents. Moreover, the Company has received the letters of confirmation for attending the continuous professional trainings from each Director.

### *Major trainings provided for the Directors in 2023 are as follows:*

Name	Training 1	Training 2
<b>Executive Director</b>		
Zhao Hui	✓	✓
Chen Yongxiang	✓	✓
Zhou Huipeng		✓
Mo Bin		✓
Liu Feixiang (resigned)	✓	
Luo Jianli (resigned)	✓	
<b>Non-executive Director</b>		
Tong Pujiang	✓	✓
Bai Yunfei	✓	✓
<b>Independent non-executive Director</b>		
Wu Yuntian	✓	✓
Na Pengjie	✓	✓
Chu Ching	✓	✓

*Note:* Training 1 involves the latest changes in China's laws and regulations and the interpretation of the latest listing rules of the Stock Exchange; and Training 2 involves training for performance of duties of Directors and Supervisors.

# CORPORATE GOVERNANCE REPORT

## 4. Operation of the Board

The Board is responsible to the general meetings for leadership and control of the Company, and is responsible for formulating the overall development strategy, reviewing and monitoring the business performance of the Company, as well as preparing and approving financial statements. Moreover, the Board delegates the management to be responsible for the daily management, administration and operation of the Company, and also reviews those delegated functions on periodic basis to ensure that relevant arrangement remains appropriate to the needs of the Company.

The Board convenes regular and extraordinary meetings in accordance with legal procedures and complies strictly with relevant laws and regulations and the Articles in the exercise of its authority, with an emphasis on protecting the interests of the Company and its Shareholders.

All Directors are given no less than 14 days' notice of regular Board meetings, and all Directors are given no less than five days' notice of extraordinary Board meetings.

The secretary to the Board records and prepares documents concerning all matters that are discussed during the Board meetings. Draft minutes of every Board meeting are circulated to all Directors for their review. After finalization, the Board minutes will be signed by all Directors who have attended the meeting and the minutes recording person. These documents are permanently kept as important records of the Company at the Company's domicile.

According to the Articles, the Board is responsible to the general meetings and it principally exercises the following functions:

- (I) to convene general meetings and report its work to the general meetings;
- (II) to implement the resolutions of the general meetings;
- (III) to make decisions on business plans and investment plans of the Company;
- (IV) to formulate the Company's proposed annual financial budget and final financial reports;
- (V) to formulate the Company's profit distribution plans and plans for making up for losses;
- (VI) to formulate the Company's plans for increasing or reducing the registered capital, issuing shares, bonds or other securities and listing;
- (VII) to formulate the Company's plans for major acquisitions, repurchase of the Company's shares or merger, division, dissolution or change in corporate form;

# CORPORATE GOVERNANCE REPORT

- (VIII) to decide matters of the Company such as external investment, purchase and sales of assets, pledge of assets, external guarantee, entrusted finance and connected transactions within the scope of authorization of general meetings;
- (IX) to decide the setting of internal administrative organizations of the Company;
- (X) to appoint or dismiss the general manager and the secretary to the Board, to appoint or dismiss any senior management, including vice general manager and financial controller of the Company according to the nomination by the general manager, and to decide their remuneration and rewards and punishments;
- (XI) to formulate the basic management system of the Company;
- (XII) to formulate proposals for any modifications to the Articles;
- (XIII) to manage the disclosure of information of the Company;
- (XIV) to propose on the general meetings the appointment or change of the accounting firm that provides the Company with the audit service of annual financial statements and to determine its audit fee;
- (XV) to listen to work reports of the general manager of the Company and to review his/her work;
- (XVI) to decide the establishment and composition of specialized committees of the Board of Directors;
- (XVII) to consider and approve change in use of proceeds raised;
- (XVIII) other functions and authorities as specified by laws, regulations and the listing rules of the stock exchange on which shares of the Company are listed and as granted by the general meeting and the Articles.

All Directors have access to the advice and services of the company secretary. The Company provides all Directors with the necessary information and data to enable them to make scientific, timely and prudent decisions. Any Director can request the general manager to, or through the general manager to request the Company's relevant department to provide him/her with any necessary information and explanation to enable him/her to make scientific, timely and prudent decisions. If any of the independent non-executive Directors considers necessary, an independent institution can be engaged to provide independent opinions to assist him/her in making decisions. The Company is responsible for arranging the engagement of the independent institution at its own costs.

# CORPORATE GOVERNANCE REPORT

Director(s) with interest in any connected transaction cannot vote at the Board meeting considering the particular connected transaction. If a resolution cannot be passed due to the Director(s)' abstaining from voting, the resolution will be submitted directly to the general meeting for consideration.

The Company has taken out appropriate liability insurance for Directors, Supervisors and senior management for the purpose of covering any of their liability arising out of the Company's corporate activities.

## 5. Special committees of the Board

The Board of the Company has established specialized committees, including the strategy and investment committee (the "**Strategy and Investment Committee**"), the audit and risk management committee (the "**Audit and Risk Management Committee**"), the Nomination Committee, and remuneration and evaluation committee (the "**Remuneration and Evaluation Committee**"). The functions of each specialized committee are to analyze specific issues in its area of expertise and to provide opinions and suggestions for consideration by the Board.

### a. *Strategy and Investment Committee*

The Strategy and Investment Committee of the Company was established in June 2015. It currently consists of three Directors, including one executive Director and two independent non-executive Directors. Due to the change of the session of the Board, Mr. Liu Feixiang was appointed as the chairman of the Strategy and Investment Committee upon the consideration and approval at the first meeting of the third session of the Board. The other members of the committee are Mr. Wu Yuntian and Mr. Na Pengjie. On 6 July 2023, the Board of Directors received the resignation report from Mr. Liu Feixiang, an executive Director. Mr. Liu Feixiang resigned as an executive Director and the chairman of the Board of Directors due to his age, and resigned as the chairman of the Strategy and Investment Committee of the Company. As considered and approved at the sixth meeting of the third session of the Board of Directors, Mr. Zhao Hui was elected as the chairman of the Strategy and Investment Committee of the third session of the Board of Directors. The Strategy and Investment Committee is primarily responsible for analyzing and proposing suggestions on the Company's development strategy planning and significant investment decisions, which include, among other things:

- to review the Company's long-term development strategies;
- to review the major issues that affect the development of the Company;
- to review the significant capital operations, asset management projects, significant investments, financing and guarantee projects which should be approved by the Board of Directors.

# CORPORATE GOVERNANCE REPORT

In 2023, the Strategy and Investment Committee held one meeting to mainly consider the following issues:

## Session of the Strategy and Investment Committee's meeting

	Date	Major issues considered
The first meeting of the Strategy and Investment Committee of the third session of the Board of Directors for 2023	24 March 2023	<ul style="list-style-type: none"><li>(I) To consider the Resolution on 2023 Bank Credit Facilities of the Company;</li><li>(II) To consider the Resolution on Production and Operating Plan of the Company for 2023;</li><li>(III) To consider the Resolution on Annual Investment Plans of the Company for 2023;</li><li>(IV) To consider the Resolution on the Performance Report of the Strategy and Investment Committee of the Company for 2022.</li></ul>

# CORPORATE GOVERNANCE REPORT

Attendance of each member at the meetings is as follows:

No.	Name	Position	Number of attendance/ Number of meetings
1	Zhao Hui	Chairman of the committee	0/0
2	Wu Yuntian	Member	1/1
3	Na Pengjie	Member	1/1
4	Liu Feixiang (resigned)	Chairman of the committee	1/1

*Note:* On 6 July 2023, the Board of Directors received the resignation report from Mr. Liu Feixiang, an executive Director. Mr. Liu Feixiang resigned as an executive Director and the chairman of the Board of Directors due to his age, and resigned as the chairman of the Strategy and Investment Committee of the Company. Mr. Zhao Hui was elected as the chairman of the Strategy and Investment Committee of the third session of the Board of Directors on 7 July 2023, therefore he did not attend the meeting of the Strategy and Investment Committee held before 7 July 2023.

## **b. Audit and Risk Management Committee**

The Audit and Risk Management Committee of the Company was established in June 2015. It currently consists of three independent non-executive Directors. Due to the change of the session of the Board, Mr. Na Pengjie was appointed as the chairman of the Audit and Risk Management Committee upon the consideration and approval at the first meeting of the third session of the Board, and other members of the committee include Mr. Wu Yuntian and Ms. Chu Ching.

The Audit and Risk Management Committee of the Company is primarily responsible for supervising the Company's internal control, risk management, financial information disclosure and internal audit matters, which include, among other things:

- to supervise and manage the audit work, to propose appointment or removal of external audit agencies, to examine and supervise the work of external audit agencies, and the relationships between the Company and the external audit agencies, to formulate and implement policies on the non-audit services provided by the external audit agencies, to examine the Letters of Explanation of Review Matters submitted to the management by the external audit agencies and give timely feedback on the matters raised by the external audit agencies in its Letters of Explanation of Review Matters;

# CORPORATE GOVERNANCE REPORT

- to supervise the internal audit system and its implementation, to review the Company's financial and accounting policies and practices;
- to ensure the communication and coordination between internal audit and external audit agencies;
- to supervise the Company's financial information and its disclosure, and to review the major opinions on financial reporting as set out in the statements and reports;
- to review the Company's financial control, risk management and internal control system, to review major connected transactions, and to discuss the risk management and internal control system with the management to ensure that the management has discharged its duty to establish an effective internal control system;
- to ensure that the Company establishes appropriate channels for employees to report or raise concerns, in confidence, about possible improprieties in financial reporting, risk management, internal control or other matters;
- to submit the annual report on overall risk management to the Board, to consider the Company's risk management strategies and the solutions for major risk management, to consider the establishment of the risk management organization, and proposals of their responsibilities, and to consider the comprehensive report on the supervision, assessment and audit of risk management submitted by the internal audit department.

The Company has established an audit and risk control department with relatively independent functions on internal audit, internal control and risk management. The audit and risk control department is under the guidance and supervision of the Audit and Risk Management Committee, and reports its work to the Audit and Risk Management Committee.

During the reporting period, the Audit and Risk Management Committee reviewed risk management and internal control and expressed their reasonable opinion, and considered the risk management and internal control systems effective and adequate.

The decisions of the Board did not deviate or violate any recommendations about selection, appointment or dismissal of external auditors made by the Audit and Risk Management Committee.



# CORPORATE GOVERNANCE REPORT

During the reporting period, the Audit and Risk Management Committee reviewed 2022 annual results announcement and annual report, 2023 interim results announcement and interim report, auditing planning of external auditor, and the auditors' report for 2022 and the 2023 interim review report prepared by BDO.

In 2023, the Audit and Risk Management Committee held three meetings, to mainly consider the following issues:

## Session of the Audit and Risk Management Committee's meetings

	Date	Major issues considered
The first meeting of the Audit and Risk Management Committee of the third session of the Board for 2023	24 March 2023	(I) To consider the Proposal on the 2022 Annual Report and Results Announcement of the Company;
		(II) To consider the Proposal on the Final Financial Report of the Company for 2022;
		(III) To consider the Proposal on the Preliminary Annual Profit Distribution Plan of the Company for 2022;
		(IV) To consider the Proposal on Payment of Auditor Fee of the Company for 2022 and Appointment of Auditor for 2023;
		(V) To consider the Proposal on Internal Risk Control Report for 2022;
		(VI) To consider the Proposal on the Compliance Assessment Report of the Company for 2022;

# CORPORATE GOVERNANCE REPORT

## Session of the Audit and Risk Management Committee's meetings

Session of the Audit and Risk Management Committee's meetings	Date	Major issues considered
		<p>(VII) To consider the Proposal on the Performance Report of Audit and Risk Management Committee of the Board of the Company for 2022;</p> <p>(VIII) To consider the Proposal on the Internal Audit Work Summary for 2022 and Internal Audit Work Plan for 2023.</p>
The second meeting of the Audit and Risk Management Committee of the third session of the Board for 2023	9 May 2023	To consider the Proposal on Entering into the Continuing Connected Transactions under the Products and Services Procurement Framework Agreement
The third meeting of the Audit and Risk Management Committee of the third session of the Board for 2023	25 August 2023	To consider the Proposal on Interim Results Announcement and Interim Report for 2023.

# CORPORATE GOVERNANCE REPORT

Attendance of each member at the meetings is as follows:

No.	Name	Position	Number of attendance/ Number of meetings
1	Na Pengjie	Chairman of the committee	3/3
2	Wu Yuntian	Member	3/3
3	Chu Ching	Member	3/3

## c. *Nomination Committee*

The Nomination Committee of the Company was established in June 2015. It currently consists of three Directors, including one executive Director and two independent non-executive Directors. Due to the change of the session of the Board, Mr. Liu Feixiang was appointed as the chairman of the Nomination Committee upon the consideration and approval at the first meeting of the third session of the Board. The other members of the committee are Mr. Wu Yuntian and Ms. Chu Ching. On 6 July 2023, the Board of the Company received the resignation report from Mr. Liu Feixiang, an executive Director. Mr. Liu Feixiang resigned as an executive Director and the chairman of the Board of the Company due to his age, and resigned as the chairman of the Nomination Committee of the Company. As considered and approved at the sixth meeting of the third session of the Board, Mr. Zhao Hui was elected as the chairman of the Nomination Committee of the third session of the Board.

The Nomination Committee of the Company is primarily responsible for formulating the nomination procedures and standards for candidates for Directors, which include, among other things:

- to examine the structure, number of members and composition (including professional skill, knowledge and experience of related aspects) of the Board at least once a year;
- to formulate the nomination procedures and standards for Directors and senior management, and to make suggestions on the proposed changes of the Board with the aim to facilitate the Company's strategies;
- to assess the independence of independent Directors;
- to assess and review the candidates for Directors and senior management to be potentially appointed by the Board, and make suggestions to the Board on plans for appointment, re-appointment and succession of Directors.

# CORPORATE GOVERNANCE REPORT

In 2023, the Nomination Committee held four meetings to mainly consider the following issues:

<b>Session of the Nomination Committee's meetings</b>	<b>Date</b>	<b>Major issues considered</b>
The first meeting of the Nomination Committee of the third session of the Board for 2023	24 March 2023	To consider the Proposal on the Performance Report of Nomination Committee of the Board of the Company for 2022.
The second meeting of the Nomination Committee of the third session of the Board for 2023	27 June 2023	To consider the Proposal on the Appointment of the Chief Accountant of the Company.
The third meeting of the Nomination Committee of the third session of the Board for 2023	11 September 2023	(I) To consider the Proposal on Re-designating Mr. Zhao Hui from Non-executive Director to Executive Director;  (II) To consider the Proposal on Re-designating Mr. Tong Pujiang from Executive Director to Non-executive Director.
The fourth meeting of the Nomination Committee of the third session of the Board for 2023	3 November 2023	(I) To consider the Proposal on the Nomination of Directors of the Third Session of the Board  (II) To consider the Proposal on Changing Certain Senior Management Members of the Company.

# CORPORATE GOVERNANCE REPORT

Attendance of each member at the meetings is as follows:

No.	Name	Position	Number of attendance/ Number of meetings
1	Zhao Hui	Chairman of the committee	2/2
2	Wu Yuntian	Member	4/4
3	Chu Ching	Member	4/4
4	Liu Feixiang (resigned)	Chairman of the committee	2/2

*Note:* On 6 July 2023, the Board of the Company received the resignation report from Mr. Liu Feixiang, an executive Director. Mr. Liu Feixiang resigned as an executive Director and the chairman of the Board of the Company due to his age, and resigned as the chairman of the Nomination Committee of the Company, therefore he did not attend the two meetings of the Nomination Committee held thereafter. On 7 July 2023, Mr. Zhao Hui was elected as the chairman of the Nomination Committee of the third session of the Board, therefore he did not attend the two meetings of the Nomination Committee held before 7 July 2023.

## **d. Remuneration and Evaluation Committee**

The Remuneration and Evaluation Committee of the Company was established in June 2015. It currently consists of three Directors, including one executive Director and two independent non-executive Directors. Due to the change of the session of the Board, Ms. Chu Ching was appointed as the chairlady of the Remuneration and Evaluation Committee upon the consideration and approval at the first meeting of the third session of the Board. The other members of the committee are Mr. Liu Feixiang and Mr. Na Pengjie. On 6 July 2023, the Board of the Company received the resignation report from Mr. Liu Feixiang, an executive Director. Mr. Liu Feixiang resigned as an executive Director and the chairman of the Board of the Company due to his age, and resigned as the chairman of the Remuneration and Evaluation Committee of the Company. As considered and approved at the sixth meeting of the third session of the Board, Mr. Zhao Hui was elected as the chairman of the Remuneration and Evaluation Committee of the third session of the Board.

The Remuneration and Evaluation Committee of the Company is primarily responsible for formulating and reviewing the remuneration policies and schemes for the Company's Directors and senior management, which include, among other things:

- to make recommendations to the Board on the Company's policies and structure for the remuneration of Directors and senior management;

# CORPORATE GOVERNANCE REPORT

- to study the performance assessment management measures for the Company's Directors and senior management, to formulate assessment standards, and to determine the assessment objectives;
- to review and approve the compensation payable to executive Directors and senior management for any loss or termination of office or appointment, to review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct;
- to develop formal, fair, reasonable and transparent remuneration system, to supervise the effective implementation of the Company's remuneration system, and to consider the Company's share incentive plan(s) and provide recommendations thereon.

Under the code provision E.1.2(c) (ii) of Part 2 of the CG Code, the Remuneration and Evaluation Committee has made recommendations to the Board on the remuneration of Directors and senior management.

In 2023, the Remuneration and Evaluation Committee held one meeting to mainly consider the following issues:

## Session of the Remuneration and Evaluation Committee's meeting

	Date	Major issues considered
The first meeting of the Remuneration and Evaluation Committee of the third session of the Board for 2023	24 March 2023	(I) To consider the Proposal on the Remuneration of the Directors and Supervisors of the Company for 2022;
		(II) To consider the Proposal on the Remuneration of the Senior Management of the Company for 2022;

# CORPORATE GOVERNANCE REPORT

## Session of the Remuneration and Evaluation Committee's meeting

Date	Major issues considered
	(III) To consider the Proposal on the Formulation of the Management Measures for the Remuneration of External Directors of CRCC High-Tech Equipment Corporation Limited
	(IV) To consider the Proposal on the Performance Report of Remuneration and Evaluation Committee of the Board of the Company for 2022.

Attendance of each member at the meeting is as follows:

No.	Name	Position	Number of attendance/ Number of meetings
1	Chu Ching	Chairlady of the committee	1/1
2	Zhao Hui	Member	0/0
3	Na Pengjie	Member	1/1
4	Liu Feixiang (resigned)	Member	1/1

*Note:* On 6 July 2023, the Board of the Company received the resignation report from Mr. Liu Feixiang, an executive Director. Mr. Liu Feixiang resigned as an executive Director and the chairman of the Board of the Company due to his age, and resigned as the member of the Remuneration and Evaluation Committee of the Company. As considered and approved at the sixth meeting of the third session of the Board, Mr. Zhao Hui was elected as the member of the Remuneration and Evaluation Committee of the third session of the Board on 7 July 2023, therefore he did not attend the meeting of Remuneration and Evaluation Committee held before 7 July 2023.

# CORPORATE GOVERNANCE REPORT

## *e. Corporate governance functions*

The Board is responsible for the following corporate governance functions:

1. to formulate and review the Company's corporate governance policies and practices and make recommendations;
2. to review and monitor the training and continuous professional development of the Directors and senior management members;
3. to review and monitor the Company's policies and practices on compliance, laws and regulations;
4. to formulate, review and monitor any code of conduct and compliance manual applicable to employees and Directors; and
5. to review the Company's compliance with the CG Code and the disclosure of corporate governance report as set out in the annual report of the Company.

During the reporting period, the Board reviewed and supervised from time to time the implementation of a series of corporate governance documents; reviewed and actively organized training and continuing professional development for Directors and senior management; reviewed and monitored whether there was any violation of laws and regulatory requirements by the Company; approved the Corporate Governance Report of the Company for 2022, and approved the disclosure on the website of the Stock Exchange and the Company's website of the same; and formulated, reviewed and supervised Shareholder communications policy to ensure its effectiveness.



# CORPORATE GOVERNANCE REPORT

## V. CHAIRMAN AND GENERAL MANAGER

The offices of the chairman and the general manager of the Company are held by different persons. Mr. Zhao Hui is the chairman and Mr. Zhou Huipeng is the general manager of the Company. The division of responsibilities between them has been clearly established and set out in writing. The chairman is responsible for leadership of the Board and chairing Board meetings, while the general manager is responsible for the Company's daily operations.

### (I) Chairman

According to the Articles, the chairman primarily exercises the following functions and powers:

- (1) to preside over general meetings, and to convene and preside over Board meetings;
- (2) to supervise and check the implementation of general meeting resolutions and Board resolutions;
- (3) to sign important documents of the Board and other documents that should be signed by the legal representative of the Company;
- (4) to exercise certain functions and powers of the Board in accordance with authorization of the Board during intermissions of the meetings of the Board;
- (5) to sign the securities issued by the Company;
- (6) to organize the formulation of relevant systems relating to the Board and to coordinate with its operation;
- (7) in case of emergency circumstances of force majeure events such as war, extraordinary natural disasters, to exercise special discretion and power of disposition which comply with legal provisions and are in the interests of the Company on matters of the Company and provide post-event reports to the Board and the general meeting;
- (8) to listen to the reports of the general manager, other senior management and persons in charge of the invested enterprises of the Company;
- (9) other functions and powers granted by the Board.

# CORPORATE GOVERNANCE REPORT

## (II) General Manager

The general manager of the Company is responsible to the Board of the Company. The general manager and the management team under his/her leadership exercise the following functions and powers:

- (1) to take charge of the production, operation and management of the Company, to organize implementation of resolutions of the Board, and to report his/her work to the Board;
- (2) to organize the implementation of annual operation plans and investment plans of the Company;
- (3) to establish plans for establishment of the Company's internal management structure;
- (4) to establish the Company's basic management system;
- (5) to formulate the basic rules and regulations of the Company;
- (6) to propose to the Board of Directors the appointment or dismissal of any vice general manager, chief accountant, chief engineer and chief economist of the Company;
- (7) to appoint or dismiss of management members other than those whose appointment or dismissal shall be decided by the Board of Directors;
- (8) to propose the convening of interim meetings of the Board;
- (9) other functions and powers granted by the Board.

## VI. INDEPENDENT NON-EXECUTIVE DIRECTORS

According to the Articles, independent non-executive Directors are elected at the general meeting for a term of three years. Upon expiry of the term, they are eligible for re-election and re-appointment for no more than nine years, except otherwise expressly provided by relevant laws, regulations and listing rules of the stock exchange on which the Company's shares are listed.

Each of the independent non-executive Directors has issued a confirmation to the Company in respect of the factors set out in Rule 3.13 of the Listing Rules concerning his/her independence. The Company considers all of the independent non-executive Directors to be independent.

# CORPORATE GOVERNANCE REPORT

## VII. BOARD DIVERSITY POLICY

When determining the composition of the Board, the Company seeks to achieve Board diversity through the consideration of a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and term of service. All appointments of the Board will be based on meritocracy, and candidates will be considered with due regard to the benefits of diversity of the Board. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and term of service. The ultimate decision will be based on merits of the candidates and the contribution that they can bring to the Board.

The Board has set measurable objectives (including the aforesaid measurable objectives) to implement the policy and the Nomination Committee is responsible for reviewing such objectives from time to time to ensure their appropriateness and monitoring the progress made towards achieving those objectives, and reviewing the policy, as appropriate, to ensure its continued effectiveness from time to time.

During the reporting period, the Nomination Committee has considered the Board diversity policy and also reviewed the educational level, skills, experiences and diversities of the Board to determine if they were sufficient to enhance the efficiency of the Board and maintain the high standard of corporate governance. After full consideration, the Nomination Committee believed that the current composition of the Board is balanced and diversified, and one of the nine members of the Board is a female, which fully considers the Company's actual situation and is suitable for the business development of the Company. Therefore, the Board diversity policy was fulfilled during the reporting period. The Board hopes to maintain the proportion of its female members at least the current level.

In addition, as of 31 December 2023, female employees accounted for approximately 17.27% of all employees (including senior management members) of the Company. The Company aims at the goal of 25% females of all employees by 2025, so as to achieve sustainable gender diversity.

## VIII. NOMINATION OF DIRECTORS

Directors are elected at general meetings in accordance with the Articles. Written notices of intention to nominate a candidate for the post of Director and the candidate's agreement to be nominated must be given to the Company after the date of the notice of the general meeting and at least seven days prior to the holding of the general meeting.

# CORPORATE GOVERNANCE REPORT

## IX. REMUNERATION OF SENIOR MANAGEMENT

According to the code provision E.1.5 of Part 2 of the CG Code, the range of annual remuneration of the members of the senior management for 2023, whose particulars are contained in the section headed “Directors, Supervisors and Senior Management” in this report, is set out below:

For the year ended 31 December 2023

<b>Remuneration band (RMB)</b>	<b>Number of individuals</b>
RMB1,000,000 and above	1
RMB500,000 (inclusive) to RMB1,000,000	9
Below RMB500,000	4
<b>Total</b>	<b>14</b>

*Note:* The above remuneration bands represents the remuneration of senior management during their term of office. In particular, Ms. Kong Deming has served as the chief accountant since June 2023, Mr. Yang Zhuo and Mr. Xu Shengwei have served as senior management since November 2023, Mr. Li Wanqing has served as senior management since November 2023, Mr. Luo Jianli resigned as the general manager in August 2023, Mr. Mo Bin has ceased to serve as senior management since November 2023, Ms. Kang Yanjun has ceased to serve as senior management since November 2023, and Mr. Wang Shuchuan has ceased to serve as senior management since June 2023.

## X. REMUNERATION OF THE AUDITORS

BDO China SHU LUN PAN Certified Public Accountants LLP is the auditor of the Company for 2023. For the year ended 31 December 2023, the services provided and the remuneration received by BDO China SHU LUN PAN Certified Public Accountants LLP are as follows:

<b>Services</b>	<b>Fee (RMB)</b>
Auditing fee for 2023 financial statements	720,000
Interim review for 2023	480,000
<b>Total</b>	<b>1,200,000</b>

# CORPORATE GOVERNANCE REPORT

## XI. DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors confirm that they are responsible for the preparation of financial statements for the financial year ended 31 December 2023, to give a true and fair report of the Company's financial position and financial performance.

According to the code provision D.1.1 of Part 2 the CG Code, the management provides such explanation and data to the Board to enable the Board to make informed assessment on the financial and other data to be approved by the Board. The Company also provide updates on the Company's results, financial positions and prospect to the members of the Board on a monthly basis.

The Directors were not aware of any material uncertainty which may affect the Company's business or cast significant doubt on the Company's ability to continue as a going concern.

## XII. JOINT COMPANY SECRETARIES

Mr. Law Chun Biu and Mr. Ma Changhua were appointed as joint company secretaries of the Company on 23 November 2015. Mr. Ma Changhua resigned as the joint company secretary in December 2023 due to his work arrangements, and Mr. Li Wanqing was appointed as the joint company secretary of the Company in December 2023, and he and Mr. Law Chun Biu jointly serve as the company secretary.

Mr. Law Chun Biu, aged 50, serves as one of the joint company secretaries of the Company. He joined the Company and was appointed as a joint company secretary in November 2015. From March 2000 to December 2002, Mr. Law worked for Harbor Ring Management Limited as an assistant accounting manager. From March 2003 to October 2006, he was a senior accountant of Tonic Electronics Ltd. From October 2006 to April 2007, he was a finance manager of Fuji Kon Industrial Co. Ltd. Since December 2007, he has been a joint company secretary of China Railway Construction Corporation Limited. Mr. Law is a member of Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants. Mr. Law obtained a bachelor's degree from Hong Kong University of Science and Technology in 1997, majoring in business administration. He obtained a master's degree from Hong Kong Polytechnic University in 2006, majoring in information systems.

Details of biography of Mr. Li Wanqing are set out in the section of "Directors, Supervisors and Senior Management".

The Company confirms that during the reporting period, each of Mr. Law Chun Biu, Mr. Ma Changhua and Mr. Li Wanqing has received no less than 15 hours of relevant professional trainings in compliance with Rule 3.29 of the Listing Rules.

# CORPORATE GOVERNANCE REPORT

## XIII. CONSTITUTIONAL DOCUMENTS

The Company's first extraordinary general meeting of 2015 was convened on 24 June 2015 to consider and approve the resolution on Adoption of the Articles after Issuance and Listing of H Shares of CRCC High-Tech Equipment Corporation Limited, and to approve the applicable Articles (Draft) after issuance and listing of H Shares. Those Articles came into force since the listing date of H Shares on the Main Board of the Stock Exchange. The Company was approved to make amendments to the Articles upon the consideration and approval at the 2017 annual general meeting on 29 June 2018 in accordance with relevant requirements and regulations of the State-owned Assets Supervision and Administration Commission of the State Council, China Securities Regulatory Commission and relevant national regulatory authorities. On 28 June 2019, with the approval from the Company's 2018 annual general meeting, the Company, as an enterprise controlled by the Central Government, made certain amendments to the Articles under relevant requirements and regulations. On 27 March 2020, with the approval from the Company's first extraordinary general meeting of 2020, the Company made certain amendments to the Articles according to the amendments of relevant laws and regulations and based on the Company's actual situation. On 23 June 2020, with the approval from the Company's 2019 annual general meeting, the Company made certain amendments to the Articles according to the changes in the Company's business scope and based on the Company's actual situation. On 28 June 2021, according to the changes in the Company's business scope and based on the Company's actual situation, the Company made certain amendments to the Articles. On 21 October 2022, according to the changes in the Company's business scope and based on the Company's actual situation, the Company made certain amendments to the Articles.

## XIV. RISK MANAGEMENT AND INTERNAL CONTROL

According to regulating documents such as CG Code, Guidelines on Comprehensive Risk Management of Enterprises controlled by the Central Government, Normal Regulations on Internal Control of Enterprises and its auxiliary guidelines, the Company established Measures on Internal Control and Comprehensive Risk Management of CRCC High-Tech Equipment Corporation Limited, setting a comprehensive and throughout risk management and internal control system which will be participated by all employees.

The Company closely adhered to its development strategy. We collected initial information of risk management, organized regular risk identification analysis and assessment, established risk management strategy, offered and implemented risk management resolutions, and supervised and improved the dead loop workflow of the risk management, to prevent the Company from suffering from major and material risk incidents.

# CORPORATE GOVERNANCE REPORT

The Company has a sound organization system of internal control. The Board is responsible for the establishment, improvement and effective implementation of the risk management and internal control systems. An annual year-end review of the effectiveness of the Company's and its subsidiaries' risk management and internal control systems during the Year has been conducted. Guided by the Board and the Audit and Risk Management Committee, the audit department of the Company carries out inspection, supervision and evaluation for internal controls of the Company and its branches and subsidiaries in respect of important control functions such as financial control, operation control, compliance control and risk management, supervises and timely rectifies internal control deficiencies and effectively controls operating risks.

The objectives of internal control of the Company include ensuring a legal and compliance management, asset safety, accuracy and completeness of financial reports and related information in a reasonable manner, enhancing its operating efficiency and results, and promoting the implementation of strategy development. Due to the intrinsic limitations of internal control system, only reasonable guarantees can be provided for the abovementioned objectives. In addition, the effectiveness of its internal control is subject to change according to the changes of internal and external environment and operations. Inspection and supervision system is established for the Company. In case of shortcomings found, the Company will adopt rectification measures immediately.

Through the Audit and Risk Management Committee and the audit and risk control department, the Board arranged an assessment to the risk management and internal control system of the Company and considered that the Company optimized the overall risk management system, improved the work mechanism and strengthened the supervision and early warning by continuously strengthening mechanism construction, conducting risk assessment, risk analysis and risk monitoring and control, improving material risk mitigation and special risk prevention, consolidating the results of risk management and continuously facilitating the organic integration of risk management and business management during the Year, which gradually enhanced its risk management ability, continuously improved the operational management of the Company, and ensured that the Company was able to resist changes in internal business and external environment in terms of finance, operation and risk management, to safeguard the safety of the asset of the Company and the interest of the Shareholders.

The Company has prepared the "Owner of Inside Information Management Regulation of CRCC High-Tech Equipment Corporation Limited" according to provisions relating to disclosure of inside information of the Hong Kong Stock Exchange and the Securities and Futures Commission of Hong Kong, to identify inside information, and to protect and supervise the timely management and disclosure of inside information, so as to safeguard the legal interests of investors.

# CORPORATE GOVERNANCE REPORT

## XV. SHAREHOLDERS' RIGHTS

### 1. Convening extraordinary general meetings

Shareholders holding more than 10% of shares of the Company (individually or together with others) shall be entitled to request the Board to convene an extraordinary general meeting upon signing one or several written requests with the same content and format, and stating the subject of the meeting. If the Board agrees to convene an extraordinary general meeting, it shall issue a notice of general meeting within five days upon making the Board decision. If the Board disagrees to convene an extraordinary general meeting, or does not reply within 10 days upon receipt of the request, Shareholders individually or together holding more than 10% of the shares of the Company are entitled to request the Supervisory Committee in writing to hold an extraordinary general meeting. If the Supervisory Committee agrees to convene the extraordinary general meeting, it shall issue a notice of general meeting within five days upon receipt of the request. If the Supervisory Committee does not issue the notice of general meeting within the prescribed period, it shall be deemed as the Supervisory Committee not convening and not presiding over the general meeting. Then the Shareholders who individually or together hold more than 10% of the shares for more than 90 consecutive days may convene and preside over the meeting by themselves.

### 2. Putting enquiries to the Board

The Company's information shall be communicated to the Shareholders mainly through general meetings (including annual general meetings), the Company's financial reports (interim reports and annual reports), and its corporate communications posted on the Company's website and the Hong Kong Stock Exchange's HKExnews website.

Shareholders may at any time make a request for the Company's information to the extent such information is publicly available. Any relevant inquiries shall be first directed to the company secretary at the Company's principal place of business in Hong Kong or the Company's Hong Kong share registrar, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong.

### 3. Putting proposals at general meetings

Any Shareholder solely holding, or Shareholders aggregately holding, more than 3% of shares of the Company may put forward an interim proposal and submit the same in writing to the convener 10 days prior to the convening of the general meeting. Besides, Shareholder(s) should follow the above procedures for "Convening the extraordinary general meetings" for putting forward proposals at general meetings. The Company shall include the matters in the proposals which are within the scope of the terms of reference of the general meetings in the agenda of the meeting.



# CORPORATE GOVERNANCE REPORT

## XVI. INVESTOR RELATIONS

The Company is of the view that effective communication with Shareholders is critical for strengthening investor relation and attracting investors. In 2023, the Company upheld the principles of openness, fairness and impartiality and maintained timely and thorough communication with its investors.

The Company strictly complied with the governing provisions of the Listing Rules regarding information disclosure and disclosed any information affecting investors immediately and accurately and completely in accordance with preparation rules and procedures of information disclosure, to ensure all investors receiving information of the Company fairly and sufficiently.

The Company has set up an investor relation column on its website to timely provide the Company's annual reports, interim reports, announcements of material matters, stock information and corporate governance information, so as to satisfy the needs of investors as much as possible. The Company has established the working department of the Board to handle the matters related to investor relation, designated special personnel to answer phone calls from investors, arranges site visits of investors and handles e-mails and fax from investors. It also convenes results announcement presentations and actively participates in various investor relation meetings, to ensure the rights to information of public Shareholders and strengthen investors' confidence in the Company. Through the above measures and procedures for communication with investors, the Company has examined and reviewed the effectiveness of the relevant investor communication policies during the reporting period, and is of the view that the above policies and measures can ensure the effective communication between the Company and investors.

The Company will continue to improve the investor relation management system and further enhance the quality of communication with its investors.

# CORPORATE GOVERNANCE REPORT

## XVII. DIVIDEND POLICY

The Company's profit available for distribution in cash is expected to be approximately 20% to 40% of the distributable profit of the Year. The amount of dividend to be declared and paid after the Global Offering shall depend on the following factors:

- general business conditions;
- results of operations and financial results/conditions;
- working capital;
- capital requirements and future prospects;
- cash flows; and
- any other factors which the Board deems relevant.

The historical dividends of the Company may not be indicative of future dividend payments. The declaration and payment of dividends may also be subject to legal restrictions or financing arrangements that we may enter into in the future.

As confirmed by BDO China SHU LUN PAN Certified Public Accountants LLP, net profit attributable to the owners of the Company in 2023 as set out in the consolidated financial statements prepared under the China Accounting Standards for Business Enterprises amounted to RMB145,035,124.92.

The distributable profit of the Company as of 31 December 2023 will be allocated in the following priority:

1. RMB15,352,666.81, being 10% of the net profit achieved in 2023, will be appropriated as statutory surplus reserve, upon which, profit available for distribution in the consolidated financial statements for the Year will be RMB714,911,976.09;
2. Cash dividends of RMB0.03 per share (tax inclusive), totaling RMB45,596,520.00 based on the total share capital of 1,519,884,000 as at 31 December 2023, upon which, the balance of RMB669,315,456.09 will be carried forward to the next year.

# DIRECTORS' REPORT

The Board hereby presents to the Shareholders the Directors' Report and the audited financial statements of the Company prepared in accordance with the China Accounting Standards for Business Enterprises for the year ended 31 December 2023.

## PRINCIPAL BUSINESS

The Company is mainly engaged in the research, development, manufacture and sale of large railway track maintenance machines, parts and components sales and services, overhaul services, railway line maintenance services as well as engineering and technical services within the field of track vehicle.

There was no material change in the nature of the Company's main business during the reporting period.

## OPERATING RESULTS

The financial and operating results of the Company for the year ended 31 December 2023 can be found in the section headed "Management Discussion and Analysis" in this report.

## MAJOR RISKS AND UNCERTAINTIES

The Board is ultimately responsible for the sufficient risk control measures of the Company, so as to directly and effectively reduce the major risks faced by the Company during the business operation. The Board delegates part of its responsibilities to each of the function departments.

The Company's business operation and financial position may be affected by the following major risks:

### Regulatory risks

The majority of the Company's core businesses are subject to the regulatory requirements of the following laws, regulations and departmental rules:

- Railway Law of the PRC promulgated by the Standing Committee of the National People's Congress on 7 September 1990 and amended on 27 August 2009 and 24 April 2015;
- Regulation on Administration of Railway Safety promulgated by the State Council on 17 August 2013 and enforced on 1 January 2014;
- Measures for Railway Engineering Machinery Parts Management (《鐵路工務機械車配件管理辦法》) promulgated by China State Railway Group Co., Ltd. on 31 August 2017 and implemented on 1 March 2018;

# DIRECTORS' REPORT

- Measures for License for Design, Manufacture, Maintenance and Import of Railway Locomotives and Vehicles promulgated by the Ministry of Transport on 3 February 2019 and enforced on 5 March 2019;
- Rules for the Implementation of License for Design, Manufacture, Maintenance and Import of Railway Locomotives and Vehicles promulgated and enforced by the State Railway Administration on 28 April 2019.

In 2023, the Company also paid close attention to the legislative developments of the industry while operating in compliance with the regulatory requirements under the abovementioned laws, regulations and departmental rules. Throughout the Year and up to the date of this report, the Group has complied with relevant laws and regulations that have a significant impact on the business and operations of the Group in material aspects. If there are any changes to applicable laws, rules and regulations, the Group will notify relevant employees and relevant operating units of the same from time to time.

## Policy risks

The business and financial performance of the Company may be affected by changes in the PRC governmental policies in respect of the large railway track maintenance machinery industry; any decrease in public spending on, or any change in public procurement policies or industry standards relating to China's rail transportation system could materially affect our business.

## Market risks

The Company's market risks are mainly from its major customers and major suppliers:

Most of the Company's revenue comes from major customers. Therefore, the loss of one or more major customers or customer groups or changes in their orders or the terms of the contracts may have a material adverse impact on the Company's business. The market uncertainties caused by the reform of China State Railway Group Co., Ltd., being a major customer of the Company, may have a material impact on the business of the Company.

The largest supplier of the Company is Zhuzhou Times Electronic Technology Co., Ltd.\* (株洲時代電子技術有限公司), the purchase from whom is attributable to approximately 9.79% of the Company's total purchase for this year, and the purchase attributable to our five largest suppliers amounted to approximately 30.31% of our total purchase for this year. Significant changes in the relationship between the Company and its major suppliers may have a material adverse impact on the business of the Company.

In addition, other market risks, including foreign exchange risk and interest rate risk, also have an impact on the business and operation of the Company, details of which are set out in Note IX to the financial statements of this report.

## Operating risks

Operating risks generally include risks resulting from inadequate internal processes and the risks resulting from human errors in internal operations or other reasons. For example, defective products resulting from human errors in internal operations may lead to product claims or incur losses against the Company.

In order to manage these risks, the Company has established a mature internal control system and improved business processes, so as to minimize the adverse effects of such risks on the Company.

## ENVIRONMENTAL POLICY

The Company will perform its social responsibilities and strictly implement the Environmental Protection Law of the PRC and other requirements under applicable laws and regulations on environmental protection from the perspective of corporate sustainability and development, as well as carry out solid environmental protection technical renovation work and regulate the environmental protection indexes. In particular, the Company will standardize the management of operation and maintenance of environmental facilities, and improve the efficiency of environmental protection facilities, so as to ensure efficient operation and standard emission. Adhering to the principle of "safety and reliability, mature technology and being cost-effective", the Company will continue to optimize and refine the process of the technological improvement, and advance the implementation of environmental technical renovation in a continuous manner.

## BUSINESS MODEL AND DIRECTION OF STRATEGY

The Company insists on the market-oriented principle of development and is committed to creating sustainable value for the Shareholders in order to achieve sustainable development. Manufacturing and sales of large railway track maintenance machines, parts and components sales and services, overhaul services, railway line maintenance services as well as engineering and technical services within the field of track vehicle are the major sources of income of the Company. The key strategies of the Company include:

Development of the industrial park regarding national large railway track maintenance machinery high-tech industry and CRCC's southwest industrial base regarding underground engineering equipment will enable the Company to achieve its target of becoming a "world class, domestic leading" enterprise, proactively create a modern and service-oriented business model, adhere to professionalism, digitalization and globalization along the path. The Company will also attempt to cultivate and strengthen its capabilities in nine aspects, including developing and strengthening its capabilities of market exploitation and prompt reaction, providing comprehensive and throughout service, pioneering innovation, efficient resource allocation, integration and management, enterprise management and innovation, leading, promoting and regulating of "mechanism +", transforming and upgrading "digitalization +", dynamic realizing of "the Party building +", and improving "executive force +" and "training force +". Based on these capabilities, we will focus on product innovation, diligently enhance overall competitiveness, and effectively transform reform results into economic benefit.

# DIRECTORS' REPORT

## RESULTS AND DIVIDENDS (RESERVE AVAILABLE FOR DISTRIBUTION)

For results of the Company for the year ended 31 December 2023 prepared in accordance with the China Accounting Standards for Business Enterprises, please refer to the audited financial statements of this report. The annual results for the year ended 31 December 2023 of the Company have been reviewed by the Audit and Risk Management Committee of the Company.

As at 31 December 2023, reserve available for distribution of the Group (before distribution of the final dividend) amounted to RMB714.91 million. The Board proposed to distribute final dividend in cash of RMB0.03 per share (applicable tax inclusive) for the Year, totaling RMB45.60 million.

The proposed dividend is subject to approval by the shareholders at the 2023 annual general meeting of the Company to be held in 2024. Upon consideration and approval, final dividend for the year ended 31 December 2023 is expected to be paid on or around 22 August 2024.

## PROPERTY, PLANT AND EQUIPMENT

Details of the movements in the property, plant and equipment of the Group during the Year are set out in Note V(XIII) to the financial statements.

## SHORT-TERM BORROWINGS

The Group had no short-term borrowings as at 31 December 2023.

## LONG-TERM BORROWINGS

The Group had no long-term borrowings as at 31 December 2023.

## SHARE CAPITAL

As of 31 December 2023, the share capital of the Company was 1,519,884,000 shares, of which 531,900,000 shares were H Shares.

## USE OF PROCEEDS OF THE COMPANY

After deducting the underwriting commissions and expenses in connection with the global offering, the net proceeds of the global offering were approximately RMB2.27 billion. According to the Proposal to Change the Usage of Part of the Proceeds, which was considered and approved at the 13th meeting of the first session of the Board, the 8th meeting of the second session of the Board, and the 5th meeting of the third session of the Board, the Company planned to apply the net proceeds from the global offering for the following purposes:

- construction of our "International Technology Cooperation Center" Project: approximately 40% of the net proceeds from the global offering would be used for the construction of our "International Technology Cooperation Center" Project, including acquisition of land, construction of infrastructure and purchase of equipment;
- development of regional business network platform: approximately 10% of the net proceeds from the global offering would be used for upgrading the Company's business network by developing our sales offices into 4S stores that integrate functions of sales, service, spare parts and survey, so as to provide comprehensive customer services and systemic solutions to the Company's large railway track maintenance machine customers;
- general domestic and overseas mergers and acquisitions: approximately 5.26% of the net proceeds from the global offering would be used for general domestic and overseas acquisitions related to the large railway track maintenance machinery industry, and will enable us to strengthen and complement the Company's core value chain;
- working capital: no more than approximately 44.74% of the net proceeds from the global offering would be used to supplement working capital.

Save for the aforesaid, there is no other change to the usage of net proceeds from the global offering.

## DIRECTORS' REPORT

The following table sets forth the actual use of proceeds of the Company as at 31 December 2023:

Planned use	Budgeted usage amount (RMB)	Amount unutilized as at the beginning of period (RMB)	Amount utilized during the reporting period (RMB)	Amount unutilized as at the end of period (RMB)
Construction of "International Technology Cooperation Center" Project	908,026,526.81	0	0	0
Development of regional business network platform	227,006,631.70	0	0	0
General domestic and overseas mergers and acquisitions	119,356,198.68	0 <sup>Note</sup>	0	0
Working capital	1,015,676,959.83	6,121,118.17	6,121,118.17	0
<b>Total (excluding interest)</b>	<b>2,270,066,317.02</b>	<b>6,121,118.17</b>	<b>6,121,118.17</b>	<b>0</b>

*Note:* Balance of proceeds allocated to general domestic and overseas mergers and acquisitions reached RMB4,606,432.99 as at the end of 2022, which was re-allocated to supplementing working capital upon resolution at the 5th meeting of the third session of the Board. Please refer to the announcement of the Company dated 27 June 2023 in relation to change in use of proceeds for details.

As at 31 December 2023, the proceeds from H Shares issuance of the Company have been fully utilized in line with the purposes previously disclosed.



# DIRECTORS' REPORT

## PURCHASE, REDEMPTION OR SALE OF LISTED SECURITIES OF THE COMPANY

During the reporting period, there was no purchase, redemption or sale of any listed securities of the Company by the Company or any of its subsidiaries.

## PRE-EMPTIVE RIGHTS

According to the relevant laws of the PRC, the Shareholders have no pre-emptive right to subscribe for shares on a pro rata basis.

## MAJOR CUSTOMERS AND SUPPLIERS

The Company's major customers include China State Railway Group Co., Ltd. and its affiliated enterprises, local railway operators and railway construction companies. During the Year, the revenue from the sales of goods and provision of services in aggregate attributable to China State Railway Group Co., Ltd. and its affiliated enterprises was approximately 52% of the Group's total operating revenue while the revenue from the sales of goods and provision of services in aggregate attributable to our five largest customers was approximately 41.23% of the Group's total revenue. Except for CRCHI, four of the Group's top five customers are independent third parties. CRCHI is one of the top five customers of the Group and also a connected person of the Company.

Saved as disclosed above, none of the Directors, their close associates or those Shareholders so far as is known to the Directors having more than 5% interest in the share capital of the Company, had any interest in the Group's five largest customers during the Year.

The largest supplier of the Company is Zhuzhou Times Electronic Technology Co., Ltd.\* (株洲時代電子技術有限公司), the purchase from whom is attributable to approximately 9.79% of the Company's total purchase, and the purchase attributable to our five largest suppliers amounted to approximately 30.31% of our cost for the Year. Significant changes in the relationship between the Company and our major suppliers may have a material adverse impact on our business.

Saved as disclosed above, none of the Directors, their close associates or those Shareholders so far as is known to the Directors having more than 5% interest in the share capital of the Company, had any interest in any of the Company's five largest suppliers during the Year.

# DIRECTORS' REPORT

## DIRECTORS AND SUPERVISORS OF THE COMPANY

The Directors and Supervisors of the Company in 2023 and up to the date of this report are as follows:

### 1. Composition of the Board

The Directors of the Company throughout the Year and up to the date of this report are as follows:

Name	Position in the Company	Commencement date of serving as Director of the Company
Zhao Hui	Executive Director and Chairman of the Board	15 September 2017
Chen Yongxiang	Executive Director	22 June 2017
Zhou Huipeng	Executive Director and general manager	27 November 2023
Mo Bin	Executive Director	27 November 2023
Tong Pujiang	Non-executive Director	15 September 2017
Bai Yunfei	Non-executive Director	21 October 2022
Wu Yuntian	Independent non-executive Director	21 October 2022
Na Pengjie	Independent non-executive Director	21 October 2022
Chu Ching	Independent non-executive Director	21 October 2022
Liu Feixiang	Executive Director and Chairman of the Board (resigned)	15 September 2017 to 6 July 2023
Luo Jianli	Executive Director (resigned)	21 October 2022 to 11 September 2023

### 2. Composition of the Supervisory Committee

The Supervisors of the Company throughout the Year and up to the date of this report are as follows:

Name	Position in the Company	Commencement date of serving as Supervisor of the Company
Liang Zhijian	Chairman of the Supervisory Committee and Employee Representative Supervisor	21 October 2022
Zhong Xiangjun	Shareholder Representative Supervisor	23 October 2020
Wang Huaming	Shareholder Representative Supervisor	24 June 2015

# DIRECTORS' REPORT

## BIOGRAPHIES OF DIRECTORS AND SUPERVISORS

Details of the biographies of members of the Board and the Supervisory Committee are set out in "Directors, Supervisors and Senior Management" section of this report.

## POSITIONS HELD BY DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

Details of positions held by Directors, Supervisors and senior management of the Company in entities of substantial Shareholders and other entities are set out in the section headed "Directors, Supervisors and Senior Management" of this report.

## REMUNERATION OF DIRECTORS AND SUPERVISORS

Details of the remuneration of the Directors and Supervisors of the Company for the year ended 31 December 2023 are set out in Note XI(V) to the consolidated financial statements.

## SERVICE CONTRACTS WITH DIRECTORS AND SUPERVISORS

The Company has entered into service contracts with all Directors and Supervisors for a term of three years. The service contracts with all Directors and Supervisors shall continue for a term of three years or for a shorter period as may be decided upon at the respective re-elections of the Directors and Supervisors at the general meeting or the employees' representative committee meeting of the Company (as the case may be). Notice of termination of service contracts given by any party shall not be less than three months.

None of the Directors nor Supervisors entered into a service contract with the Company which is not terminable by the employer within one year without payment of compensation (other than statutory compensation).

## DIRECTORS' AND SUPERVISORS' INTERESTS IN IMPORTANT TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

During the Year and as at 31 December 2023, none of the Directors nor Supervisors had a material interest, whether directly or indirectly, in any contract of significance to the business of the Company to which the Company, its holding company or any of its subsidiaries was a party.

# DIRECTORS' REPORT

## DIRECTORS' INTERESTS IN COMPETING BUSINESS

During the Year and as at 31 December 2023, none of the Directors, directly or indirectly, had an interest in any business which competes or may compete with the business of the Company and/or its subsidiaries.

## INTERESTS AND SHORT POSITIONS OF DIRECTORS, SUPERVISORS AND GENERAL MANAGER IN THE SHARES AND DEBENTURES

During the Year and as at 31 December 2023, none of the Directors, Supervisors and the general manager or their respective associates had any personal, family, corporate or other interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")), required to be notified to the Company and the Stock Exchange pursuant to Part XV of the SFO, or any interests or short positions required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or any personal, family, corporate or other interests or short positions required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

## PERMITTED INDEMNITY PROVISIONS

During the reporting period and as at 31 December 2023, the Company has purchased liabilities insurance for the Directors and Supervisors, which provides appropriate insurance for the Directors.

## DIRECTORS' AND SUPERVISORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

At no time during the Year were rights to acquire benefits by means of the acquisition of shares or debentures of the Company granted to any Directors, Supervisors or their respective spouse or children under 18 years old, or were any such rights exercised by them, or was the Company, its holding company or any of its subsidiaries a party to any arrangement to enable the Directors and Supervisors to acquire such rights in any other body corporate.

## EMPLOYEES AND REMUNERATION POLICY

The Company's remuneration policy for its employees takes into account the individuals' post value, work performance and competence. The Company places great emphasis on the provision of on-the-job-training and development of its employees. Each staff member is required to participate in training organized by the Company and its department prior to the commencement of his or her employment. The Company formulates training plans according to its staff position and career development needs and releases its annual training plan at the beginning of year pursuant to which all departments need to organize staff training. The management and other employees are required to undertake training for enhancing work ability as specified by the Company. The Company has established channels for career development of employees. Employees have opportunities of promotion and development according to the orders of different positions within the Company. As at 31 December 2023, the Company had 1,946 full-time employees, and the total amount of remuneration (including salaries and additions) for employees in 2023 was approximately RMB543.54 million.

Remunerations of Directors are proposed by the Remuneration and Evaluation Committee of the Board, which will be submitted to the Board for consideration and subject to approval by the shareholders of the Company at the general meeting. Remunerations of Directors are determined based on the experience and position held by Directors, the Company's performance, industry benchmark remunerations and market condition. For details of remunerations of Directors, please refer to Note XI(V) in the financial statements. As of 31 December 2023, the Company did not formulate any long-term incentive schemes.

## MANAGEMENT CONTRACT

During the reporting period, there was no management contract entered into in relation to engaging anybody or any entities to perform the management and administration of the whole or any substantial part of any business of the Company.

# DIRECTORS' REPORT

## SHAREHOLDINGS OF SUBSTANTIAL SHAREHOLDERS

### Structure of Share Capital

The Company's share capital structure as at 31 December 2023 was as follows:

Shareholder	Class	Number of shares	Percentage of issued share capital as at 31 December 2023
China Railway Construction Corporation Limited	Domestic shares	968,224,320	63.70%
China Railway Construction Investment Group Co., Ltd.	Domestic shares	4,939,920	0.325%
China Railway Construction International Group Co., Ltd.	Domestic shares	4,939,920	0.325%
China Civil Engineering Construction Corporation	Domestic shares	4,939,920	0.325%
CRCC China-Africa Construction Limited	Domestic shares	4,939,920	0.325%
Shares in public hands	H Shares	531,900,000	35.00%
Total		1,519,884,000	100%

# DIRECTORS' REPORT

## Interests and Short Positions of Substantial Shareholders Disclosed According to the SFO

To the knowledge of the Directors, as of 31 December 2023, except for the Directors, Supervisors or the chief executive of the Company, the interests and short positions of any person in the shares and underlying shares of the Company as recorded in the register required to be kept under Section 336 of Part XV of the SFO are set out as follows:

Unit: share

Name of substantial Shareholder	Number of shares held <sup>Note 1</sup>	Capacity	Approximate percentage of Domestic Share capital	Approximate percentage of H Share capital	Approximate percentage of issued share capital
China Railway Construction Corporation Limited <sup>Note 2</sup>	968,224,320 (L)	Beneficial owner	98.00%	–	63.70%
	19,759,690 (L)	Interest of controlled corporation	2.00%	–	1.30%
China Railway Construction Group Corporation <sup>Note 3</sup>	987,984,000 (L)	Interest of controlled corporation	100.00%	–	65.00%
CSR Zhuzhou Electric Locomotive Research Institute (Hong Kong) Co., Limited <sup>Note 4</sup>	44,285,500 (L)	Beneficial owner	–	8.33% (L)	2.91%
CRRC Zhuzhou Institute Co., Ltd. <sup>Note 4</sup>	44,285,500 (L)	Interest of controlled corporation	–	8.33% (L)	2.91%
CRRC Corporation Limited <sup>Note 4</sup>	44,285,500 (L)	Interest of controlled corporation	–	8.33% (L)	2.91%
CRRC Group Co., Ltd. <sup>Note 4</sup>	44,285,500 (L)	Interest of controlled corporation	–	8.33% (L)	2.91%

*Note 1:* L – Long Position, S – Short Position.

*Note 2:* China Railway Construction Corporation Limited (including its wholly-owned subsidiaries, namely China Railway Construction Investment Group Co., Ltd., China Railway Construction International Group Co., Ltd., China Civil Engineering Construction Corporation and CRCC China-Africa Construction Limited) directly or indirectly held a long position of 987,984,000 domestic shares of the Company.

*Note 3:* As at 31 December 2023, China Railway Construction Group Corporation directly held approximately 51.13% shares of China Railway Construction Corporation Limited, while China Railway Construction Corporation Limited directly or indirectly held 987,984,000 domestic shares of the Company. Therefore, China Railway Construction Group Corporation was deemed to be interested in these shares.

*Note 4:* As at 31 December 2023, CRRC Zhuzhou Institute Co., Ltd. held 100% equity interest in CSR Zhuzhou Electric Locomotive Research Institute (Hong Kong) Co., Limited and was a wholly-owned subsidiary of CRRC Corporation Limited. CRRC Group Co., Ltd. held 50.73% shares of CRRC Corporation Limited. CSR Zhuzhou Electric Locomotive Research Institute (Hong Kong) Co., Limited held 44,285,500 H Shares of the Company. Thus, CRRC Zhuzhou Institute Co., Ltd., CRRC Corporation Limited and CRRC Group Co., Ltd. were deemed to be interested in these shares.

# DIRECTORS' REPORT

## PUBLIC FLOAT

According to publicly available information and as far as the Directors were aware, as at the date of this report, there was a sufficient public float of the Company's issued shares as required under the Listing Rules.

## CONTINUING CONNECTED TRANSACTIONS

Transactions conducted between the Group and the following parties constitute continuing connected transactions under the Listing Rules. During the reporting period, details of the Group's continuing connected transactions were as follows:

### Non-exempt continuing connected transactions

The following transactions constitute non-exempt continuing connected transactions of the Group and thus are subject to reporting, announcement, annual review and independent Shareholders' approval requirements under the Listing Rules.

#### *The Machinery Equipment and Accessories Sales Framework Agreement with CRCC*

The Company renewed the machinery equipment and accessories sales framework agreement (the "**Machinery Equipment and Accessories Sales Framework Agreement**") with CRCC on 29 July 2022, pursuant to which, the Group agreed to provide the following to CRCC and/or its associates for the term commencing from 1 January 2023 and ending on 31 December 2025:

- (i) to sell various kinds of large railway track maintenance machines;
- (ii) to sell machinery and track equipment, facilities and materials;
- (iii) to provide other related or ancillary products and services.

For details, please refer to the announcement of the Company dated 29 July 2022.



## DIRECTORS' REPORT

The principal pricing policies of the Machinery Equipment and Accessories Sales Framework Agreement are as follows:

where there are market prices for the relevant products and services, the prices shall be determined with reference to the prevailing market prices at which the same type of products and services provided by the Group to an independent third-party customer on normal commercial terms the prices for the same type of products and services provided by the independent third parties;

where there are no market prices for the relevant products which are applicable to new types of equipment to be tailor-made for the specifications required by the CRCC and/or its associates for its specific business needs, the price shall be determined according to the price to be agreed between the parties: the agreed price will be calculated based on the actual costs, which include raw materials, accessories, depreciation, salary, energy, technology consumption and equipment maintenance, incurred in providing such products plus reasonable profits; the Group will charge a mark-up rate, taking into consideration of the specific types of products, for the transactions on a cost-plus basis. Such mark-up rate charged to the CRCC and/or its associates is generally not lower than 15% for all cases, which is the same mark-up rate charged to an independent third-party customer. The Board is of the view that such mark-up rate is fair and reasonable, on normal commercial terms and not prejudicial to the interest of the Company's minority Shareholders.

As of 31 December 2023, CRCC directly and indirectly held approximately 65% issued share capital of the Company and was the controlling Shareholder of the Company. Therefore, CRCC and its associates constituted connected persons of the Company, transactions under the Machinery Equipment and Accessories Sales Framework Agreement constituted continuing connected transactions of the Company under the Listing Rules.

The Company convened its first extraordinary general meeting for 2022 on 21 October 2022, on which it considered and approved the resolution in relation to the Machinery Equipment and Accessories Sales Framework Agreement and the annual caps thereunder, agreed on the renewal of the Machinery Equipment and Accessories Sales Framework Agreement and set out the annual caps for the continuing connected transactions under the agreement to RMB1,100 million, RMB1,100 million and RMB1,100 million for the years of 2023, 2024 and 2025, respectively. For details, please refer to the circular of the Company dated 5 October 2022.

For the year ended 31 December 2023, the amount of products and services provided by the Group to CRCC and/or its associates under the Machinery Equipment and Accessories Sales Framework Agreement was RMB648.09 million, not exceeding the annual cap of RMB1,100 million for 2023 as approved by the general meeting.

# DIRECTORS' REPORT

## *Financial Services Framework Agreement with CRCC Finance*

On 30 November 2022, the Company renewed the financial services framework agreement (the “**Financial Services Framework Agreement**”) with CRCC Finance (a subsidiary of CRCC), pursuant to which, CRCC Finance agreed to provide deposit services to the Group for the term commencing from 1 January 2023 and ending on 31 December 2025. For details, please refer to the announcement of the Company dated 30 November 2022.

The main pricing policies of the Financial Services Framework Agreement were as follow:

Pursuant to the Financial Services Framework Agreement, CRCC Finance shall accept deposits from the Group at interest rates not lower, and thus no less favorable than the prevailing interest rates offered by major PRC commercial banks for deposits of similar nature.

The Group and CRCC Finance will enter into specific agreements to set out specific terms with respect to the financial services contemplated under the Financial Services Framework Agreement in accordance with the above principal terms thereunder.

As of 31 December 2023, CRCC Finance was a connected person of the Company by virtue of being a subsidiary of CRCC. Therefore, the transactions contemplated under the Financial Services Framework Agreement constituted continuing connected transactions of the Company under the Listing Rules.

## DIRECTORS' REPORT

The Company convened the 2nd meeting of the third session of the Board on 30 November 2022, on which it considered and approved the resolutions on the continuing connected transactions in relation to the Financial Services Framework Agreement, agreed on the renewal of the Financial Services Framework Agreement between the Company and CRCC Finance and the maximum daily balance of deposits (including accrued interest) under the agreement to be placed by the Group with CRCC Finance for the three years of 2023, 2024 and 2025 to be RMB30 million.

During the year ended 31 December 2023, the maximum daily balance of deposits (including accrued interest) placed by the Group with CRCC Finance under the Financial Services Framework Agreement was RMB29.30 million, not exceeding the annual cap of RMB30 million as approved by the Board.

### *Products and Services Procurement Framework Agreement with CRCC*

The Company and CRCC entered into the products and services procurement framework agreement dated 31 July 2020 (the “**Products and Services Procurement Framework Agreement**”). Pursuant to the agreement, the Company and/or its subsidiaries agreed to purchase products and services from CRCC and/or its associates for the term commencing from 1 January 2021 and ending on 31 December 2023, including:

- (I) materials and equipment required by the Company and/or its subsidiaries in their productions and sales;
- (II) construction services;
- (III) assets and equipment leasing services;
- (IV) railway line usage services;
- (V) maintenance services;
- (VI) other paid services.

For details, please refer to the announcement of the Company dated 31 July 2020.

## DIRECTORS' REPORT

The principal pricing policies of the Products and Services Procurement Framework Agreement were as follows:

- (i) Where there are market prices for the relevant products and services, the prices shall be determined with reference to the prevailing market prices, which are the prices charged by CRCC and/or its associates for providing the same type of products and services to an independent third party customer on normal commercial terms. In determining the prevailing market prices for the relevant products and services, the Company will make reference to the quotations offered by at least two independent third party suppliers for providing the same or similar products or services. The Company will also take into account the following factors to ensure that the prices offered by CRCC and/or its associates will be no less favourable than those available to the Company from the independent third party suppliers for purchasing the same type of products or services, including the costs of the relevant products or services, quality requirements, market conditions, and time arrangement;
- (ii) Where there are no market prices for the relevant products and services that are aimed at meeting the Group's specific business requirements, the prices shall be determined according to the agreed prices between the parties. The agreed prices will be calculated based on the actual costs incurred in providing such products and services, which include the costs of raw materials, accessories, depreciation, salary, energy, required technology and equipment maintenance, plus reasonable profits. CRCC and/or its associates will charge a mark-up rate generally not higher than 15% for all transactions under the Products and Services Procurement Framework Agreement, which is the same mark-up rate charged to an independent third party customer. The Board is of the view that such mark-up rate is fair and reasonable, on normal commercial terms and not prejudicial to the interest of the Company's minority Shareholders.

As of 31 December 2023, CRCC was the controlling Shareholder of the Company which directly and indirectly held approximately 65% of the issued share capital of the Company, and thus CRCC and its associates constituted connected persons of the Company. Therefore, the transactions under the Product Sales and Paid Services Framework Agreement constituted continuing connected transactions of the Company under the Listing Rules.

The Company convened the twelfth meeting of the second session of the Board on 31 July 2020, on which it considered and approved the resolutions on the continuing connected transactions, agreed on the renewal of the Products and Services Procurement Framework Agreement between the Company and CRCC and the maximum annual transaction amounts of the Group under the Products and Services Procurement Framework Agreement for each of the three years of 2021, 2022 and 2023 to be RMB350 million. For details, please refer to the announcement of the Company dated 31 July 2020. The aforesaid resolutions were approved after consideration on the second extraordinary general meeting of 2020 held by the Company on 23 October 2020. For details, please refer to the circular of the Company dated 9 September 2020.

# DIRECTORS' REPORT

As of 31 December 2023, the amount paid by CRCC and/or its associates to the Company in respect of the products and services under the Products and Services Procurement Framework Agreement was RMB94.05 million, not exceeding the annual cap of RMB350 million for 2023 as approved by the general meeting.

On 9 May 2023, the Company held the fourth meeting of the third session of the Board, at which the proposal in relation to the continuing connected transactions was considered and approved, approving the renewal of the Products and Services Procurement Framework Agreement between the Company and CRCC, and agreeing that the maximum annual transaction amounts under the Products and Services Procurement Framework Agreement of the Group for the three years of 2024, 2025 and 2026 under the agreement will be RMB160 million. Pursuant to the Agreement, the Company and/or its subsidiaries agreed to purchase products and services from CRCC and/or its associates for a term commencing from 1 January 2024 and ending on 31 December 2026. For details, please refer to the announcement of the Company dated 9 May 2023. On 30 June 2023, the Company held the 2022 annual general meeting, at which the aforesaid resolution was considered and approved. For details, please refer to the circular of the Company dated 9 June 2023.

## ANNUAL REVIEW FOR CONTINUING CONNECTED TRANSACTIONS

Directors (including independent non-executive Directors) have reviewed the Company's continuing connected transactions and confirmed that the Company's continuing connected transactions complied with the agreed procedures and principles, and that all the above continuing connected transactions were entered into:

- (1) in the ordinary and usual course of business of the Group;
- (2) on normal commercial terms or better or, if there are not sufficient comparable transactions to judge whether they are on normal commercial terms, on terms no less favorable to the Company than terms available to or from (as appropriate) independent third parties;
- (3) in accordance with the terms of relevant agreements governing the transactions whose terms are fair and reasonable and in the interests of the Company and its Shareholders as a whole.

## DIRECTORS' REPORT

The Board has engaged the auditor of the Company to conduct certain procedures in relation to the continuing connected transactions of the Company. The auditor has issued a letter in relation to the continuing connected transactions pursuant to Rule 14A.56 of the Listing Rules. In the letter, the auditor of the Company confirmed that, in respect of these continuing connected transactions of the Company during the reporting period:

- (1) nothing has come to the auditor's attention that causes the auditor of the Company to believe that the disclosed continuing connected transactions have not been approved by the Board;
- (2) for continuing connected transactions involving the provision of goods or services by the Group, nothing has come to the auditor's attention that causes the auditor of the Company to believe that the transactions were not, in all material respects, in accordance with the pricing policies of the Group;
- (3) nothing has come to the auditor's attention that causes the auditor of the Company to believe that the transactions were not entered into, in all material respects, in accordance with the relevant agreements governing such transactions; and
- (4) nothing has come to the auditor's attention that causes the auditor of the Company to believe that the disclosed continuing connected transactions have exceeded the annual caps set by the Company.

## RELATED PARTY TRANSACTIONS

Details of the related party transactions undertaken by the Company during the reporting period are set out in Note XI to the financial statements.

The Company has complied with the applicable requirements under the Listing Rules for those related party transactions which constituted non-exempt connected transactions/continuing connected transactions. Other related party transactions either did not constitute connected transactions/continuing connected transactions under the Listing Rules or constituted connected transactions/continuing connected transactions under the Listing Rules but were exempted from all disclosure and independent Shareholders' approval requirements under the Listing Rules.

## NON-COMPETITION AGREEMENT

CRCC, China Railway Construction Group Co., Ltd. and the Company have entered into a non-competition agreement dated 23 November 2015 (the "**Non-Competition Agreement**"), pursuant to which, save as exceptional circumstance specified in the Non-Competition Agreement, CRCC and China Railway Construction Group Co., Ltd. have unconditionally and irrevocably undertaken to the Company (for the interests of the Company itself and other members of the Group) that, during the term of the Non-Competition Agreement, CRCC and China Railway Construction Group Co., Ltd. shall not, and shall procure that their respective associates (other than the Group) will not, directly or indirectly, whether on their own or jointly with another person or company, own, interest in, participate in, develop, operate or engage in any business or company which directly or indirectly competes or may compete with any business of the Company (the "**Restricted Business**").

# DIRECTORS' REPORT

The Company's independent non-executive Directors reviewed the compliance with the Non-Competition Agreement as well as relevant information for the year ended 31 December 2023 provided by CRCC and China Railway Construction Group Co., Ltd.. In the opinions of the independent non-executive Directors, CRCC and China Railway Construction Group Co., Ltd. complied with the relevant provisions under the Non-Competition Agreement in 2023; and their respective operations were independent of the Group's business, without any mutual competition conduct with the Group. The Board was able to independently operate and manage the Company's business well on the premise of the overall interests of the Company and the Shareholders.

## EVENTS AFTER THE BALANCE SHEET DATE

As disclosed in note XIII to the financial statements, on 26 March 2024, the Board proposed the payment of a final dividend of RMB0.03 per share (tax inclusive) for the year ended 31 December 2023. The proposed final dividend is subject to approval by the shareholders of the Company at the forthcoming annual general meeting of the Company.

## TAXATION

According to regulations of the Circular on Relevant Issues of Withholding Corporate Income Tax of Chinese Resident Enterprises which Distribute Dividends to Overseas H Share Non-Resident Enterprise Shareholders (Guo Shui Han No. [2008]897)(《關於中國居民企業向境外H股非居民企業股東派發股息代扣代繳企業所得稅有關問題的通知》(國稅函[2008]897 號)) promulgated by the State Administration of Taxation, while distributing the dividends of 2008 and subsequent years to overseas H share non-resident enterprise shareholders, Chinese resident enterprises shall uniformly withhold corporate income tax at the rate of 10%. Accordingly, the Company shall withhold corporate income tax at the rate of 10% before distributing final dividend to non-resident enterprise shareholders listed on register of members of H Share of the Company. Shares registered in the name of non-individual registered shareholders (including HKSCC Nominees Limited, other nominees, trustees or other organizations and institutions) will be treated as being held by non-resident enterprise shareholders, and the dividends receivable shall therefore withhold corporate income tax.

Pursuant to the requirements of Notice of the Ministry of Finance and the State Administration of Taxation on Certain Policies Regarding Individual Income Tax (Cai Shui Zi No. [1994]020)(《財政部、國家稅務總局關於個人所得稅若干政策問題的通知》(財稅字[1994]020號)), foreign individuals are exempted from individual income tax on dividends and bonus received from foreign-invested enterprises in the PRC. As the Company is a foreign-invested joint stock limited company, the individual shareholders who hold the H Shares of the Company and whose names appear in the register of members of the H Shares of the Company are not required to pay the individual income tax of the PRC.

# DIRECTORS' REPORT

## AUDITOR

The financial statements for the Year have been audited by BDO China SHU LUN PAN Certified Public Accountants LLP.

At the 2022 annual general meeting held on 30 June 2023, the Proposal on Payment of Auditor Fee of the Company for 2022 and Appointment of Auditor for 2023 was considered and approved, pursuant to which, the Company agreed to reappoint BDO China SHU LUN PAN Certified Public Accountants LLP as the auditor of the Company for 2023 under China Accounting Standards for Business Enterprises to audit the Company's 2023 annual financial statements.

By order of the Board

**Zhao Hui**

*Chairman*

Kunming, Yunnan, the PRC

26 March 2024



# SUPERVISORY COMMITTEE'S REPORT

During the reporting period, pursuant to the PRC Company Law, the Articles, the Listing Rules and the terms of reference of the Supervisory Committee, with a view to protecting the interests of the Company and its Shareholders, all members of the Supervisory Committee performed their duties prudently and effectively and fully exercised their supervisory functions. The Supervisory Committee has conducted supervision over the major decision-making, financial reports, connected transactions of the Company and the duties performed by the Directors and senior management through organizing and convening meetings of the Supervisory Committee and attending Shareholders' general meetings and Board meetings in order to safeguard the Company's and its Shareholders' interests.

## I. DETAILS OF MEETINGS OF THE SUPERVISORY COMMITTEE

During the Year, the Company held four Supervisory Committee meetings. The notices, convening, holding and passing of resolutions of the meetings were in compliance with the requirements of the relevant laws and regulations and the Articles. Details of the relevant meetings are as follows:

<b>Session of meetings</b>	<b>Date</b>	<b>Issue considered</b>
The second meeting of the third session of the Supervisory Committee	24 March 2023	<ol style="list-style-type: none"><li>1. Proposal on the 2022 Annual Report and Results Announcement of the Company;</li><li>2. Proposal on Work Report of the Supervisory Committee of the Company for 2022;</li><li>3. Proposal on the Final Financial Report of the Company for 2022;</li><li>4. Proposal on the Preliminary Annual Profit Distribution Plan of the Company for 2022;</li><li>5. Proposal on Internal Risk Control Report for 2022.</li></ol>
The third meeting of the third session of the Supervisory Committee	25 August 2023	Proposal on the Company's 2023 Interim Results Announcement and Interim Report

# SUPERVISORY COMMITTEE'S REPORT

During the Year, members of the Supervisory Committee attended the general meetings of the Company in person or by way of telecommunication, at which they have proposed relevant suggestions and recommendations in a serious and responsible manner, supervised the procedures and contents of such meetings, effectively supervised the procedures for making operation decisions, legal compliance of the operations and the financial condition of the Company as well as performance of the Directors and management in daily operations of the Company. The reasonable suggestions and recommendations proposed by them were adopted by the Company to better protect the legal interests of the Company and its Shareholders.

## II. OPINION OF THE SUPERVISORY COMMITTEE IN RESPECT OF THE WORK OF THE COMPANY

The year of 2023 marked a crucial year for the implementation of the "14th Five-Year Plan", and also for the comprehensive promotion of the new development pattern. The Company adhered to the guiding role of Xi Jinping Thought on Socialism with Chinese Characteristics for a New Era, fully implemented the spirit of the 20th CPC Party Congress, insisted in innovation, reform empowerment, and quality and efficiency improvement, earnestly promoted reform and innovation-driven development, thus achieving breakthroughs in business performance. The Supervisory Committee is satisfied with the Company's accomplishments.

## III. INDEPENDENT OPINION OF THE SUPERVISORY COMMITTEE ON RELEVANT MATTERS OF THE COMPANY DURING THE REPORTING PERIOD

### 1. Compliance operation of the Company

In 2023, in accordance with relevant laws and regulations of the PRC and under the authority conferred by the Articles, the Supervisory Committee reviewed the procedures adopted in the convening, passing of resolutions, decision-making procedures, results of voting of the Company's general meetings and the Board meetings, implementation of resolutions of general meetings and Board meetings by the Board, the performance of duties of senior management and the management system of the Company.

The Supervisory Committee is of the view that the procedures for the decision making of the Company have complied with the relevant requirements of the Company Law and the Articles and the Board has operated under standardized and legal procedures with reasonable decisions and conscientiously executed the resolutions of the general meetings of the Company; the Directors and senior management of the Company diligently performed their responsibilities and were in compliance with the PRC laws and regulations, and no breaches of laws or regulations which were prejudicial to the interests of the Company and its Shareholders were discovered during the reporting period.

# SUPERVISORY COMMITTEE'S REPORT

## 2. Financial reports gave a true and accurate view

The Supervisory Committee seriously and thoroughly reviewed the Group's financial system and financial position, and considered that the Group's 2023 financial report gave a true, accurate and fair view of the financial position and operation performance of the Group, and that the audit opinion issued and the evaluation of the relevant matters by BDO China SHU LUN PAN Certified Public Accountants LLP were also true and fair.

## 3. Implementation of resolutions of the general meetings

During the Year, members of the Supervisory Committee attended eight Board meetings and two general meetings, had no objection to various reports and resolutions submitted by the Board for consideration at the general meetings, and are of the view that the Board of Directors seriously carried out the resolutions approved at the general meetings.

## 4. Connected transactions

The Supervisory Committee considers that the connected transactions between the Group and CRCC during the Year were entered into in the ordinary and usual course of our business. The transactions were on the principles of openness, fairness and justness and were entered into in the interests of the Group and the shareholders as a whole. After its review, the Supervisory Committee considers that the Group's procedures of connected transactions in 2023 were in compliance with the relevant laws and regulations of the PRC and the Listing Rules and is not aware of any impairment to the interest of the Company and its Shareholders by means of connected transactions.

# SUPERVISORY COMMITTEE'S REPORT

## 5. Implementation of Non-Competition Agreement

The Supervisory Committee is of the opinion that during the Year, CRCCG and CRCC complied with the terms of the Non-Competition Agreement, performed their undertakings, and had not entered into businesses in competition with the Group's businesses, save as disclosed in the paragraph headed "Non-Competition Agreement" in the Directors' Report.

In 2024, the Supervisory Committee will continue to fulfill its supervisory duties faithfully and diligently in strict compliance with the Company Law, the Articles and relevant provisions, and strive to fulfill its work with an aim to protect the interests of the Company and its Shareholders.

**Liang Zhijian**

*Chairman of the Supervisory Committee*

Kunming, Yunnan, the PRC

26 March 2024

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

We are pleased to present this Environmental, Social and Governance (ESG) Report, which demonstrates the updates on sustainable development of the Company and its subsidiaries from 1 January 2023 to 31 December 2023 (the “**reporting period**”). In order to determine the ESG reporting scopes, the key management personnel has discussed internally and identified the environmental, social and operating items, and assessed their importance to the shareholders and the Company. This section has been prepared based on the ESG Reporting Guide issued by the Hong Kong Stock Exchange and has complied with the “comply or explain” provisions set out in Part C of the ESG Reporting Guide to report on employment and labor practice, operating practice, community and environment and so on.

This report covers the Company and its controlling subsidiaries, and does not cover its investee companies and overseas companies.

## REPORTING PRINCIPLE

**Materiality:** The content disclosed in this ESG report is sufficient to represent material issues related to the environmental and social factors of the Company and assist our investors or shareholders in understanding the performance of the Company.

**Quantitative:** Key performance indicators for environmental aspects are explained and evaluated in a measurable method which can showcase the effectiveness of ESG policies and management systems.

**Balance:** The Company ensures that the information is presented in an unbiased manner which can reflect a comprehensive picture of the Company’s sustainability performance and avoid inappropriate influence on report readers.

**Consistency:** Consistent methodologies were used to conduct meaningful comparisons of relevant ESG data.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## PART I CORPORATE SOCIAL RESPONSIBILITY GOVERNANCE

The Board of Directors takes the responsibility of the environmental, social and governance strategies and reporting matters of the Company, and is responsible for the sustainable development matters relating to or affecting the Company's businesses or operations, Shareholders and other persons related to main businesses and supervises the position and practice of the Company. The corporate social responsibility working group of the Company is responsible for implementing the environmental, social and governance strategies, policies and measures determined by the Board of Directors and monitoring their performance and providing guidance and reporting to the Board of Directors on relevant issues.

The Company has set up a comprehensive management system, including four levels of management system, namely ISO9001 quality management system, GB/T24001-2016 environmental management system, GB/T45001-2020 occupational health and safety management system and ISO/TS 22163 (i.e. IRIS) operating management system. Through the comprehensive management system and providing trainings to employees, the various internal business units within the Company are guided to integrate corporate social responsibility into their operations and activities.

The Company is committed to complying with laws and regulations relating to environmental and social responsibility which have a material impact on the Company. We will continuously devote more resources to strengthen our corporate social responsibility governance, strive to promote the sustainable development of the Company, and jointly create and share sustainable values with stakeholders in the economic, social and environmental fields.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## PART II EMPLOYMENT AND LABOR PRACTICE

### I. Our Staff

#### 1. Overview of staff

As at 31 December 2023, the Company had a total of 1,946 employees, representing a decrease of 3.14% as compared to the corresponding period of 2022.

Indicator	Number of employees in 2023	Number of employees in 2022	Turnover rate
<b>By gender</b>			
Male	1,610	1,654	2.30%
Female	336	355	1.69%
<b>By employment type</b>			
Middle and senior management	96	102	–
Production and relevant staff	854	871	–
Technical staff	996	1,036	–
<b>By age group</b>			
<30	263	330	10.00%
30 to 50	1,429	1,451	0.76%
>50	254	228	–
<b>By education background</b>			
Doctor	2	3	–
Master	228	230	–
Bachelor	846	867	–
Junior college and below	870	909	–
<b>By geographic region</b>			
China	1,946	2,009	3.14%
<b>Fulltime or part-time</b>			
Fulltime	1,946	2,009	
Part-time	0	0	

Note: Employee turnover rate = number of resigned employees/number of employees as at the beginning of 2023 of a given category.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 2. *Staff recruitment*

The Company maintains a sound staff recruitment system and complies with the requirements under the Labor Law of the PRC, the Labor Contract Law of the PRC, the Law on the Protection of Minors of the PRC, the Law on the Protection of Rights and Interests of Women of the PRC and other relevant laws and regulations strictly. Discrimination against language, wealth, social origin, social status, age, gender, race, disability, pregnancy, religion, political ideology, members of the community or marital status is forbidden. The Company neither employs child labor nor uses forced labor. With its main business as guidelines, the Company continuously strengthens the optimization and management of human resources, creates a scientific and reasonable team of highly qualified, highly educated and young talents and absorbs talent based on principles of openness, transparency, fairness and merit.

During the reporting period, the Company recruited talents through following ways:

- (i) Internal recruitment: select suitable employees from the human resources reserve of the Company through internal promotion, job designation, job rotation, orientation training, etc., to engage in vacant or urgently needed jobs.
- (ii) External recruitment: absorb high-caliber management talent, and professional and technical talent required for the business through recruitment from campus and society, live-streaming recruitment service, recruitment by headhunters, introduction of high-caliber talents, etc.

## 3. *Remuneration and benefits*

The Company follows the principle of “distribution according to performance and equal pay for equal job”, establishes and improves the performance appraisal system covering mid-level and above management and ordinary employees, and provides competitive remuneration in the industry according to job requirements and the employees’ achievements and contributions. At the same time, the Company takes the result of appraisal and evaluation as an important basis for employees’ post adjustment, dismissal, etc., so as to continue to optimize the team of human resources.

The Company guarantees that all employees are entitled to holidays and weekends as required by the state and paid leave such as annual leave, family leave, leave for marriage or funeral and family planning leave, and other leave agreed in labor contracts and collective contracts. The Company organizes health examination for all employees every year, with an examination coverage rate of 100%. According to the requirements of local government, the Company also provides a well-established benefit package for its employees every year, including pension insurance, work-injury insurance, medical insurance, unemployment insurance, housing provident fund and other social insurance and legal welfare, with a coverage rate of 100% of each insurance. The Company also provides staff with various voluntary corporate welfare, including corporate annuities, supplemental medical insurance, subsidized canteen, labor protective equipment, and transportation and communication subsidies.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

We also seek to implement higher standards of health, safety and well-being within the employees' businesses in all our business practices and to provide fair and equal opportunities in recruitment, training, promotion, designation, working leave, remuneration, benefits, termination of contracts and other issues. Such rights are not affected by factors such as age, gender, physical health or mental status, marriage status, family positions, race, skin color, nationality, religion, political connection and sexual orientation.

## II. Employee Occupational Health and Safety

### 1. Occupational health and safety management system

In light of the business characteristics of the Company, the occupational health and safety of employees is considered to be an important social responsibility. The Company passed the GB/T28001-2011 certification of Occupational Health and Safety Management System in 2013 and has been improving and perfecting the system. The Company updated the system in accordance with the new standard of ISO45001-2018 Occupational Health and Safety Management System and passed the audit of external certification authority in 2019. The Company obtained the certificate of Occupational Health and Safety Management System GB/T45001-2020/ISO145001:2018 in 2020, passed the recertification audit in 2022 and maintained the certificate in 2023. The Company has developed a number of occupational health and safety management regulations which passed domestic certification and complied with international standards, implemented manuals and internal policies on safety control processes and standards, and required all employees to comply with relevant regulations.



**Occupational Health and Safety Management System Certificate for GB/T45001-2020/ISO45001:2018**

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 2. *Safety production management*

The Company strictly complies with the policies, laws, administrative regulations, local regulations, rules and standards relating to safety production and occupational health which safeguard safety production and employee health, such as the Opinions of the Central Committee of CPC and the State Council on Promoting the Reform and Development in the Field of Safety Production, the Circular of the State Council on Further Strengthening Enterprise Safety Production, the Production Safety Law of the PRC and the Law on Prevention and Control of Occupational Disease of the PRC.

The Company has established a production safety (including occupational health) responsibility system, specifying the safety production and occupational health responsibility of all levels and all posts. The leading and management groups of safety production (including occupational health) were set up with full-time safety production and occupational health management personnel. The Company has also developed 17 program documents, 32 safety management regulations, 6 comprehensive special emergency plans, 22 on-site disposal plans, 26 work instructions and 150 work safety regulations such as the Management Regulations on Safety Production Education and Training, Regulations on the Administration of Labor Protective Equipment, the Procedures for Controlling Information Exchange and Communication, the Procedures for Monitoring and Controlling the Performance of Environmental and Occupational Health and Safety, and the Approval Process for the Demand Plans for Labor Protective Equipment.

The Company guarantees to devote resources to safety production (including occupational health) in strict compliance with applicable laws and regulations and the Company's systems and rules, and provides employees with labor protective equipment that meets national standards and the actual requirements of their posts in sufficient quantities on time. Our employees were also urged to wear the labor protective equipment correctly, to prevent safety accidents and occupational disease hazards from happening effectively.

In 2023, safety production expense of the Company amounted to RMB4,202,600, including occupational health expense of RMB3,501,380, of which RMB147,380 was incurred for employee physical examination; occupational hazards inspection and evaluation expense of RMB474,000; and labor protection expenses of RMB2,880,000, aiming to provide necessary protective equipment and medical security in all its business or business which may cause harm to employees. The Company has also established a safety education and training system, and conducted regular safety reviews, making sure that all employees are aware of hazards and conducts prevention and treatment. We also supported the development of occupational health and safety in the industry.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Company achieved the following key safety indicators in 2023: 1. the Company recorded zero case of work-related casualties in 2023. In each of 2021 and 2022, the Company recorded one case of work-related casualty, accounting for 0.05% and 0.05% of the total number of employees at the end of 2021 and 2022, respectively; 2. there was no hazardous event such as fire disaster, explosion and special equipment accident; 3. all new employees received three-level safety education, all special operation staff held qualification certificates and all potential safety hazards were rectified; 4. no applicable laws or regulations relating to safe work environment and the avoidance of occupational hazards were violated.

During the reporting period, the Company lost 422 working days due to work-related injuries.

### **3. Occupational health and safety assessment**

To ensure the implementation of occupational health and safety measures, the Company adopts the following inspections and assessments in four aspects: 1. through certifying the occupational health and safety management system, the Company organizes regular internal review and audit each year, and invites external certification body to review and audit its occupational health and safety management. Issues identified are rectified in a timely manner to ensure that the system runs effectively and the occupational health and safety management and its performance meet standards; 2. the Company conducts safety production inspection by ways of comprehensive inspection, professional inspection and self-inspection at different levels and grades to eliminate potential safety hazards in a timely manner, thus effectively preventing accidents from happening and avoiding personal injury and health damage; 3. the Company monitors occupational health in workplace regularly, and conducts regular medical examinations on employees exposed to occupational hazards before, during and after work. Issues identified are rectified in a timely manner, thus effectively preventing the occurrence of occupational diseases; 4. the Company assesses safety management on a monthly and annual basis, and awards and punishes each unit and its leader according to the performance of safety production and occupational disease prevention, with a view to promoting the careful fulfillment of occupational health and safety responsibilities by the management at all levels and the effective implementation of occupational health and safety work and its continuous improvement.

Dedicated to the “people-oriented” principle, the Company leveraged onsite occupational hazards inspection and evaluation to effectively control the harm of noise, dust, hazardous gases and toxic substances to employees. In 2023, the Company entrusted Yunnan Chemical Industry Research Institute Co., Ltd. to conduct three tests on the Company’s highly toxic substances which constitute occupational hazards, including 1,263 test items of seven categories. Occupational hazards are tested once on an annual basis regarding 3,205 test items of 20 categories, and the qualification rate of all the tests exceeded 80%. Besides, the Company entrusted the Second Affiliated Hospital of Yunnan College of Traditional Chinese Medicine to conduct physical examination for employees of the Company exposed to occupational hazards, including 452 during employment, 23 before employment and 30 upon termination of employment, with a health examination coverage of 100%. Employees are provided with physical examination results, and urged to rectify issues found in the reexamination. The Company did not record any case of suspected occupational disease and occupational disease in 2023.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## III. Care for Staff

### 1. *Development and training*

The Company believes that the knowledge and skills of our employees are crucial to our operation and business growth and we are committed to improving our employees' current performance, selecting and cultivating leading talent, continuously enhancing our strengths of research and development, operation and skilled workforce to provide human resources support for the business needs and future development of the Company.

Employee training is the Company's primary means for human resource development. In this regard, the Company collects the training requirements for its subordinate units and its employees every year and proposes and implements training plans accordingly. The categories of training plans include qualification training and adaptive training while the programs include enterprise management, marketing, overseas services, professional technique, skill enhancement, safety knowledge, property management, internal trainer development, curriculum development, mentoring, formulation of standards, key job skills and other aspects. The Company was recognized as the "Training Base for the Skill Foundation Program of Ministry of Human Resources and Social Development", "The Third Batch of Industry-Education Integration Enterprises in Yunnan Province", "Training Base for Skillful Talents in Kunming" and "Practical Examination Center for Operator Qualifying Examination for the Self-propelled Railway Maintenance Truck".

As of 31 December 2023, the Company completed 301 internal and external training programs with 28,105 attendances, 154,104 hours in total and employee training expenses of RMB1.4275 million.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

*Information on trainings provided to employees*

	<b>Total employees by category</b>	<b>Employees trained</b>	<b>Employees trained as a percentage of total employees</b>	<b>Average training hours per employee</b>
<b>By gender</b>				
Male	1,610	1,581	98.2%	63.79
Female	336	333	99.3%	63.79
<b>By employee type</b>				
Senior management	12	12	100%	51.03
Middle-level management	84	84	100%	111.11
General employee	1,946	1,913	98.34%	64.86

The Company also encouraged employees to enroll in training courses outside of the Company and its parent company, and to enrich themselves and develop their careers through diversified skill training or skill identification.

During the reporting period, the employees training activities organized by the Company included but not limited to:

- (i) Orientation and three-level safety education and training for new employees
- (ii) Product mass production training
- (iii) Marketing growth training
- (iv) Core curriculum development program
- (v) Welding competition
- (vi) Skills upgrading training series
- (vii) Management training

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Some of the key projects are as follows:

(1) *Supporting product mass production and after-sales service enhancement*

The institute provided trainings for general manufacturing factory, technical service company and general remanufacturing factory with respect to the SQS-300 K Bridge and Tunnel Cleaning Machine and CQS-300 K Side Cutting Cleaning Machine, enhancing their mass production and after-sales service.

(2) *Marketing growth training*

The Company launched the “2023 Business Department Training”, involving product knowledge, construction methods, line knowledge, maintenance of large machinery, management skills, operational techniques, annual work review and goal setting, legal knowledge and other contents, so as to help salesperson grow.

(3) *Skills enhancement training series*

The Company organized a series of trainings on “Vocational Skills Enhancement for Skill-based Employees”, which comprised professional trainings on 110 topics, including the principles and commissioning methods of throttle motors, and the operating rules for commissioning of electrical systems, to enhance the professional competence of skill-based employees.

The Company organized the “Special Skill Enhancement Training for Remanufacturing Employees”, which involved professional trainings on 30 topics, such as the principle of ZF gear shift control and the operation travel control principle of large and small trucks, to enhance the professional competence of skill-based remanufacturing employees.

(4) *Trainings for middle-level managers*

The “Middle-level Manager Training Course” and “Front-line R&D Manager Training Course” were provided, which comprised five parts, namely role transformation, effective decision-making, relationship building, team motivation, and leadership enhancement, so as to broaden managers’ horizon update their management philosophy, and align their management concepts and languages.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 2. Diverse after-hour events

During the reporting period, the Company organized many after-hour events, some of which are summarized as follows:

- (i) In February, the 8th "I am back home to celebrate Spring Festival" photo contest was held. 29 photos were received and 14 were awarded.



- (ii) In March, general female employee committees conducted a variety of activities to celebrate the Women's Day, such as floral art salon, book sharing, spring flower hike, TCM wellness, movie watching, and knowledge training for protection of female workers' rights and interests.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

- (iii) In April, the Company held the 6th “Implementing the Principles of the 20th National Congress through Spring Hiking” and the fast walking competition for employees, namely, the 6th “Pursuing Low-carbon Lifestyle and Health Through Walking”, which were attended by more than 500 employees.



- (iv) In May, the Company revived the radio gymnastics, a traditional cultural program in China, and launched a radio gymnastics competition.





# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

- (v) In August, the 3rd Balloon Volleyball Competition was held, with 12 mixed teams from various grassroots units, which was attended by 120 employees.



- (vi) In November, the Company organized the fun game entitled 2023 “Gathering Strength to Thrive CRCC”.



- (vii) From January to December, the Company continuously organized the online campaign “Gear Up for Health”, with a total of 1,977 employees registering with the mini program to participate in the online step monitoring. The Company also launched online knowledge quiz, involving month of safe working, month of quality, informationization management, corporate culture, lean production and other comprehensive knowledge that employees should know and understand. Monthly rewards were granted to those who have reached the target in terms of the number of steps they have taken and those who have passed the knowledge competition.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## IV. Labor Standards

The Company considers compliance as our minimum responsibility. In 2023, the Company collected and conducted risk assessment on a total of 48 laws and regulations applicable to human resource systems, including national laws, administrative regulations, national and industrial standards and normative requirements. The Company also conducted compliance evaluation, and translated into various rules and regulations and well-defined working procedures in a specific form. During the reporting period, the Company has complied with the relevant laws and regulations in relation to employment and labor practices that have a significant impact on the Company.

The Company adopts a zero-tolerance policy on the employment of child labor and forced labor, and the Company's strict internal systems such as the "Regulations on Employment Management" demonstrate our prohibition of using child labor and forced labor in strict compliance with the international standards and relevant domestic regulations. Child labor or forced labor is forbidden throughout the operation of the Company, including any supplier or subcontractor.

There are specific requirements for the ages of the candidates in the "Administration Measures on Employee Recruitment" of the Company, and the identity information of the candidates is reviewed and the recruitment of child labor is strictly forbidden. The Company creates a safe and healthy working environment for its employees, provides labor protection, pays reasonable remuneration and provides various benefits, and prohibits forced labor. The union organization of the Company plays an active role in safeguarding the interests of employees.

The "Administration Measures on the Labor Contract for Employees" of the Company specifies that the Company establishes and terminates contractual labor relationships with our employees in accordance with national laws and regulations. The Company guarantees that all employees are entitled to the holidays and festivals and weekends as required by the state and paid leave such as annual leave, family leave, leave for marriage or funeral and family planning leave, and other leave agreed in labor contracts and collective contracts. The Company adopts a working system of 8 hours a day and 40 hours a week. However, due to production or other special circumstances, we ensure that, without violating the national regulations, the Company insists on arranging our employees to extend their working hours on a voluntary basis according to the overtime procedure without prejudice to their health.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## PART III OPERATION PRACTICE

### I. Supply Chain Management

#### 1. *Supplier management*

The Company has established a series of strict supplier assessment mechanisms and practice policies. The Company selects and re-assesses appropriate, capable and responsible suppliers with reference to their prices, safety management, environmental protection capabilities, inspection capabilities, infringement histories, production capacities, delivery cycles, after-sales services, and assurance abilities. The management of suppliers during their whole life circles has been substantially achieved, covering the development, identification, risk, performance, termination and document management of suppliers.

#### 2. *Identification of environmental and social risks of suppliers*

In the process of identifying suppliers, the Company maintains stringent audit over the certification of three systems of suppliers, namely quality, environment, and occupational health/safety systems, as well as required certifications of management system (such as IRIS, TS1696 and EN15085). The Company gives priority to suppliers with three-system certification qualifications (within the validity period). In principle, manufacturing enterprises without three-system certification will not be admitted as qualified suppliers of the Company. In case of special industries, suppliers should hold the qualification certificates issued by relevant national departments (such as national industrial product production license, hazardous chemicals production license, business license, special equipment manufacturing license and road transportation license), and such qualification certificates must be true and valid.

In the process of supplier admission and selection, the Company will inspect and verify their credit rating, business nature, business scope, information of Shareholders and capital contributions, information of directors, supervisors and executives, registration information of industrial and commercial changes, registration information of equity pledge, publicity information in annual reports throughout the years, major litigation or dispute, preservation measures taken by the court, administrative punishment and major noncompliance or default, and make judgements over their contract performance risk, so as to obtain the latest updates of partners and conduct dynamic assessment and management over the credit standing and risks of partners.

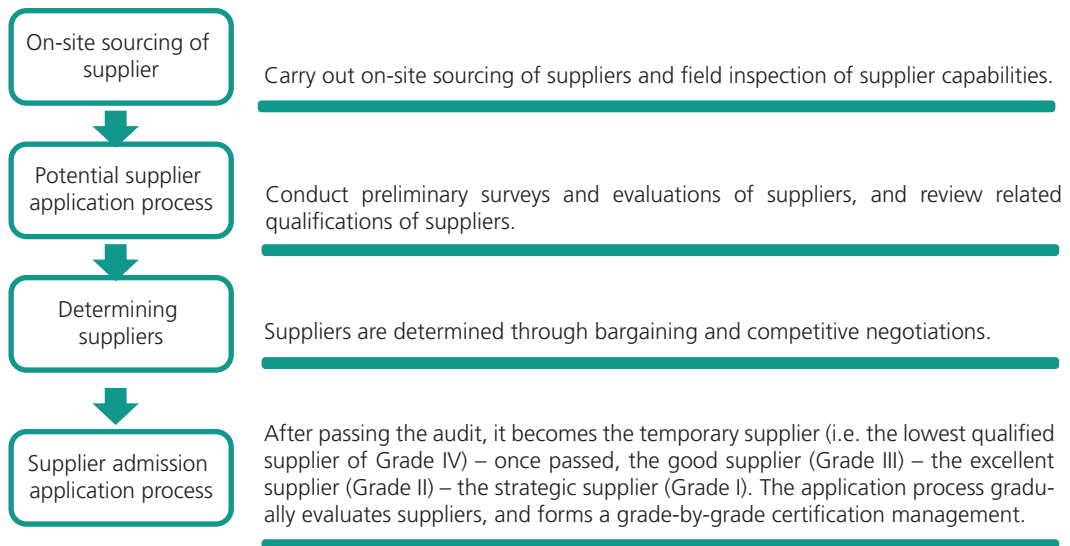
# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### 3. Selection of environmentally friendly products and services of suppliers

The Company supports and encourages suppliers to provide environmentally friendly products and services. In the process of entering into contracts with suppliers, the Company requires them to execute safety and environmental protection agreements to guarantee that they provide environmentally friendly products and services.

In the process of supplier evaluation, the review team, according to the annual on-site review plan of suppliers, evaluates the suppliers in terms of technical production capacity, qualification documents, product quality, on-site management and services with respect to the six management elements of “personnel, machine, material, method, environment and testing”. The Company integrates the sustainable development concept into the supply chain, advocates green procurement and production, and strives to achieve consistency between suppliers and the Company in terms of corporate social responsibility, so as to improve the overall performance of the industry. The Company will terminate cooperation with suppliers who violate the environmental or social policies of the Company or the contractual requirements until they make improvements.

### 4. Supplier selection and engagement



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Company implements the above selection process for all suppliers and conducts satisfaction assessment on a quarterly basis. In order to form a positive cycle, the admission and exit channels of suppliers are established based on the results of assessment. This improves the quality of the Company's qualified suppliers and guarantees that the materials, projects and services purchased by the Company meet the requirements of quality, technology, service, delivery, cost, environment and occupational health/safety. We gradually improve the self-management capability of our suppliers through establishing specific systems, thus promoting mutual development. The breakdown of existing suppliers of the Company is as follows:

Potential suppliers:	1,201 (574 suppliers are applying for potential supplier qualification, and other 627 suppliers are either disqualified or alternative suppliers)
Temporary suppliers:	831
Grade III good suppliers:	273
Grade II excellent suppliers:	39
Grade I strategic supplier:	1

## 5. Breakdown of suppliers

Number of suppliers by geographic location:

Eastern China:	over 195 (including Shandong, Jiangsu, Anhui, Zhejiang, Fujian, Shanghai);
Southern China:	over 49 (including Guangdong, Guangxi, Hainan);
Central China:	over 131 (including Jiangxi, Hunan, Hubei, Henan);
Northern China:	over 258 (including Beijing, Tianjin, Hebei, Shanxi, Inner Mongolia);
Northwest China:	33 (including Ningxia, Xinjiang, Qinghai, Shaanxi, Gansu);
Southwest China:	over 437 (including Sichuan, Yunnan, Guizhou, Tibet, Chongqing);
Northeast China:	over 22 (including Liaoning, Jilin, Heilongjiang);
Hong Kong, Macau, Taiwan, Europe and America:	over 19 (including Taiwan region, Hong Kong, Macau, Europe and America).

The supply chain of the Company consists of over 1,000 suppliers covering more than 30 provinces in China, Hong Kong, Macau and Taiwan regions, European countries and the United States. The suppliers of the Company provide us with products and services including raw materials, tools, factory equipment, logistics and transportation and packaging.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## II. Product Responsibility

As a leader in the market of large railway track maintenance machinery, the Company is committed to providing high quality products and services and complying with business ethics and ethical rules, and we are devoted to responsible conducts during the sales and provision of products and services.

### 1. Quality certification

The Company attaches great importance to the standardization and systematization of quality management, and conducts continuous improvement and operation. In 1998, the Company introduced and continued to implement ISO9001 quality management standards, established a quality management system covering the whole process of production, business operation and management development of its product portfolios and accessories, and promoted constant and effective operation. In 2012, the Company introduced the EN15085-2 international welding quality standard, ISO/IEC 17025 and CNAS-CL01 laboratory accreditation standard, and extended to the whole quality control process of the Company's welding and quality testing, so as to improve the process capability and product quality. In 2020, the Company established and operated a quality assurance system covering the Company's small track maintenance machinery products according to the requirements of railway CRCC-14W-003, 005 and CRCC-00W-001 standards, standardized and improved the quality control of industry-certified products to ensure product quality. In October 2020, the Company launched and implemented ISO/TS 22163:2017 (formerly known as IRIS) management system standard for railway and rail transit industry, so as to further improve the quality assurance level of the Company's railway and rail transit maintenance machinery products, ensure market access and competition of products, and enhance the comprehensive competitiveness, build the standardized management and control platform, align the Company's quality management with international and domestic standards, and continuously improve the quality management level and guarantee the product quality.

In order to fully ensure and verify the Company's capacity to constantly provide products and services that meet the needs of the market and users, the Company strictly complies with the national system certification and supervision requirements, and regularly receives the examination of qualification accreditation authorities each year. It obtained and maintained professional system certificates, thereby providing strong support and guarantee for the Company's product admission and participation in domestic and international market competition, enhancing the comprehensive competitiveness and promoting the healthy and sustainable development of the Company.



ISO 9001 Quality Management System Certificate



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## CRCC Product Certificate:



## 2. Quality assurance and service system

The Company has been implementing “integrated” quality control systems such as ISO/TS 22163 (IRIS) railway and rail transit industry management system, ISO9001 quality system, CRCC product certification system, EN15085 welding system and CNAS laboratory certification system. Innovation was made on quality management mode based on the actual conditions of the Company, and was promoted and implemented. The Company has established a quality management system integrating group management and control and developed over 100 documents relating to management and control system, such as management and control manual, process management standards and relevant quality management system. The Company also improved and perfected the quality management department, established a management mechanism for quality targets, organized the signing of quality assurance and responsibility letters, and assigned the targets level by level and then conducted performance appraisal on each level. The Company carried out standardized management of the processes involving the Company’s products which include marketing, material and component purchase, production organization and control, quality testing and acceptance, complete machine acceptance, product delivery and service in strict compliance with the requirements of the system, and conducted quality control during the whole processes, making sure that the products manufactured by the Company can meet quality requirements and the requirements of users. The Company has established a quality safety risk management system based on the standard of Guidelines on Comprehensive Risk Management of Enterprises Controlled by Central Government and developed an operation and management mechanism for quality safety risks covering the processes such as product design, supply chain management, manufacturing, after-sales services, quality monitoring and assessment. The control of quality risk point in respect of key working procedures, special processes and the “eight prevention” of products (e.g. the prevention of crack, the prevention of separation, the prevention of burning/hot bearing, the prevention of breakage, the prevention of explosion, the prevention of fire, the prevention of split and the prevention of runaway train) were strengthened. Guidance on operation process was followed strictly, and innovative mode for spot check and control was required for critical quality monitoring. The Company improved exception reporting of process quality and the emergency management mechanism of railway traffic accidents and comprehensively promoted quality safety risk management and control, ensuring the quality safety of complete machines and the safety of railway transportation, as well as the consistent fulfilment of its mission of “providing solid support to railway”.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

In order to ensure the control over unqualified products, the Company has formulated the Control Procedure for Unqualified Products to control the entire process of identification, review, recall and disposal of unqualified products, so as to prevent unexpected use and delivery, and ensure the quality inspection of production raw and auxiliary materials, purchased materials (including purchased and outsourced parts), self-made parts, various finished products, semi-finished products and final products, as well as control over the unqualified products identified by users after delivery.

During the reporting period, the Company did not identify any cases of sold or shipped products subject to recall for safety and health reasons.

### **3. Management approach**

In order to improve corporate operation and management capability and promote healthy and sustainable corporate development, the Company highly values management innovation and development. Based on the actual conditions, the Company has established and implemented a quality spot check and management mode, comprehensively implemented the process quality control of key points and quality risk control, which effectively improved the production and operation efficiency of the Company. Standardized and efficient operation was achieved by establishing and implementing multiple professional systems and a management and control system featuring integrated group management and control. Under the establishment and implementation of the refined management model of “Four Dimensions and Three Highs”, the Company manufactured quality large railway track maintenance machinery from four dimensions, e.g. “design, purchase, production, service” and built a comprehensive product quality management and control system featuring “high standards, high performance and high quality”. Supported by key technologies from technology platforms such as postdoctoral workstation for large railway track maintenance machinery, high-tech industrialization bases for large railway track maintenance machinery applied in national railways, international technology cooperation demonstration bases and the National Railway Large Railway Track Maintenance Machinery Engineering and Technology Research Center, and making full use of the skill innovation and the leading of craftsmen of cross-functional organizations including Kunming Craftsmen Workroom and Yunling Chief Technician Workroom, the Company manufactured quality large railway track maintenance machinery for the international market, with a view to strengthening the competitiveness of railway engineering machinery manufacturing and service in the international market, and improving the management level of the Company in a comprehensive way.

During the reporting period, the Company has complied with relevant laws and regulations on product liability which have a significant impact on the Company, and there have been no violations of health and safety, advertising, labeling, and privacy issues related to products and services.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 4. *Service system*

Under the service concept of “leaving no regret to customers”, the Company strengthens user training and after-sales service, provides customers with product use training and perfect after-sales services, and enhances customer satisfaction. The Company established a user training management system, and set up a training center for large railway track maintenance machinery. The Company organizes user training according to product services and customer needs, and provides complete machine product operation, use, maintenance management and other business training for all railway system users, ensuring the operation safety and construction effect of large railway track maintenance machinery and equipment. Adhering to the principle of “responding quickly and taking immediate action”, the Company formed professional teams for after-sales services and arranged full-time service personnel, established an efficient and high-quality service mechanism, united personnel of research and development, production and process technicians to jointly provide customers with a full range of services such as completion acceptance, services within and out of warranty period, technical guidance, etc. The Company established the project control mechanism with products as the main line of business and implemented full life cycle management of the products, fulfilling the service needs of the customers. The Company has a sound customer complaint handling mechanism in place, to act as a smooth user information communication and feedback channel and to receive user information in a timely manner with active response and handling. The Company conducts unscheduled user visits and exchanges and regular customer satisfaction surveys, investigating on the Company’s overall service, product supply, training services and after-sales services, product performance, product quality, supply of important parts and other services, in order to capture the customer needs in time, collect user opinions or suggestions extensively and handle the issues. The Company keeps improving the product quality and services, maintains a good quality reputation of the Company and enhances customer satisfaction.

In order to improve the customer complaint acceptance and handling mechanism, the Company has established a customer complaint channel covering complaint lodging, acceptance, classification, handling, follow-up and settlement, to clear up the communication and feedback channels for users, and accept user information in a timely manner and provide positive response and handling. The Company organizes occasional user visits and exchanges and regular customer satisfaction surveys to investigate the Company’s overall service, product supply, training service and after-sales service, product performance, product quality, supply of crucial components and other services, timely cater for customer demand, extensively collect and handle user opinions or suggestions, continuously improve the Company’s product quality and service, maintain its sound quality reputation and enhance customer satisfaction.

During the reporting period, the Company did not record any customer complaint.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Company has established the control procedure over customer property (including customer property, intellectual property rights, personal data, etc.) to strictly control the whole process covering identification, verification, use and disposal of customer property, so as to ensure the effective control of the customer property used by the Company.

## **5. *Protection and safeguarding of intellectual property rights***

The Company attaches great importance to the protection and maintenance of intellectual property rights. It has formulated the Measures for the Administration of Intellectual Property Rights, set up a flexible group for intellectual property rights, and adopted the following measures: Firstly, it conducts thorough collection of scientific and technological information and cutting-edge technologies, regularly monitors the patent dynamics of competitors, develops analysis reports, conducts risk analysis on risky patents and R&D personnel, and puts forward plans for prevention. Secondly, it strengthens special assignment in early warning, layout and protection of intellectual property rights. Thirdly, it conducts search and analysis of intellectual property rights throughout the whole process of R&D projects (including project initiation, R&D and after-sales stages), gains insight into existing technologies in advance, evades infringement in product design, and prepares dispute response measures in advance. Fourthly, it carries out patent exploration and layout in the R&D stage of key products, and applies for patent protection for innovative technologies in time. Fifthly, it holds special trainings on intellectual property rights in a systemic and hierarchical manner each year to improve the intellectual property protection for independently developed products. Sixthly, it investigates into the laws and policies of intellectual property rights in the overseas market where products are sold, searches for the intellectual property rights of related products, and conducts early warning analysis to establish the intellectual property rights layout and protection in the overseas market. Seventhly, relevant departments launch cooperation in terms of production, office equipment and software to timely monitor and prevent infringement.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## PART IV ANTI-CORRUPTION

### I. Fulfilling Supervision Responsibilities

In 2023, the Commission for Discipline Inspection of the Company further improved the comprehensive and strict governance over the Party and enhanced the “three not” mechanism (namely, employees do not have the audacity, opportunity, or desire to become corrupt). The commission, by focusing on the central task of improving production and operation through reform and development, continuously intensified supervision and execution, and promoted the role of development. The commission continued to put more efforts in Party conduct, clean governance and anti-corruption within the Company, offering strong disciplinary safeguard for the Company to pursue high-quality development.

First, various systems and mechanisms were improved through intensified implementation. The annual Party conduct and clean governance conference was held, in which the experience and shortcomings were summarized with respect to the Company’s work in 2022, and arrangements for key tasks for 2023 were made on the basis of the key areas and challenging areas of production and operation.

Second, the Commission for Discipline Inspection reported to the Party Committee of the Company. Members of the leadership maintained their work diaries on the basis of assuming two duties at the single post. Party organizations directly under the Party Committee of the Company were subjected to annual performance assessment with respect to Party building. Middle-level leaders were required to submit reports on their performance of duties and integrity, and they were also required to report their income and wedding ceremonies and funerals, as well as to sign the undertaking of integrity. Moreover, suppliers were required to sign integrity guarantee contract with the Company. By doing so, the responsibility system for Party conduct and clean governance was further enhanced in the Company.

Third, through the identification and prevention and control of integrity risks of new organizations and the supervision and inspection of key business systems such as tender-based procurement, research and development, outsourced processing, etc., the Company fully enhanced and revised the Manual for Prevention of Integrity Risks, bringing about the continuous reinforcement of the integrity risk prevention and control system.

Fourth, integrity education was strengthened, leading to increasing awareness of integrity of all employees. Campaigns such as preventive education about anti-corruption and effective implementation of Regulations on Letters and Visits were conducted to boost high-quality development of the Company through intensified discipline building and increased awareness of rules. Leaders and holders of key positions were organized to attend an education and warning campaign in the First Prison of Yunnan Province. As a part of the campaign, typical cases were presented to those leaders and holders in order to interpret and reiterate the relevant laws and disciplines.

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Fifth, the Commission for Discipline Inspection regularly launched reminder-based supervision. The commission issued reminder of integrity immediately before New Year's Day, Spring Festival, May Day, Mid-Autumn Festival, National Day and other holidays, and cracked down the four forms of decadence by supervising the use of company cars and entertainment inside and outside the Company.

Sixth, the commission conducted supervision over decision about significant matters, appointment and dismissal of important officials, and arrangements for material projects in an innovative mode characterized by monthly supervision and quarterly reporting, with focus on pain points that restrict production and development, and inadequacies and weak areas affecting high-quality development.

Seventh, continuous and dynamic special rectifications were launched. The commission specially rectified "employees running businesses" and "business dealings between enterprises run by relatives and other specific related persons of employees and the enterprise", "illegal affiliation" and "turning public properties into private properties" on a rolling and quarterly basis.

Eighth, the commission participated in the whole process of selection of candidate representatives of the Party Congress of the Company, appointment of officers, consideration, inspection and supervision over nomination of candidates of excellent employees, and then issued integrity evaluation opinions.

Ninth, the commission intensified the daily supervision over the management and business. Focusing on the selection of tender negotiation jury, supplier access, initiation of infrastructure and equipment and facilities maintenance projects, disposal of sluggish materials, as well as outstanding youth awards, party expenses, etc., the commission conducted more than 310 audits with respect to the relevant processes.

Tenth, the commission further improved the supervision system. It conducted internal inspections and special supervisions. The commission proactively sought opinions and suggestions from audit, legal compliance, finance and other functional departments before the commencement of such inspection and supervision. The commission acted in a problem-oriented manner so that inspections and supervisions become more targeted.

Eleventh, the commission, through suggestions & complaints box or its email, received complaint letters and whistle-blowing. It attached importance to each whistle-blowing, and ensured that each whistle-blowing is handled properly. The commission enforced strict accountability system and issued the notice of any identified non-compliance with the disciplines throughout the Company so that each of the employees gets to know its increasingly tough stance on violations of disciplines.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## II. Internal Monitoring System of the Company

1. It covers the establishment of the supervision work system of various governance entities and auditing, disciplinary inspection, supervision, inspections, legal, financial and other departments, including the establishment of institutions and the relevant provisions of supervision duties:

The disciplinary inspection and supervision agency of the Company includes the Discipline Inspection Committee (5 members), the Discipline Inspection Committee Work Department (3 full-time personnel), 3 disciplinary committees of subsidiaries, and part-time disciplinary personnel.

According to the requirements of the new situation, the Company revised the Rules for the Inspection Leadership Group and Organization under the Party Committee of CRCCE, Handbook for Prevention of Integrity Risks, the Measures for the Administration of Letters, and other work regulations, publicized the Company's anti-corruption policies and related measures in various ways, advocated a loyal and diligent corporate culture, and assisted employees to correctly handle conflicts of interest and resist the temptation of illegitimate interests. The Company also conducts education and training on state laws, regulations and integrity ethics for all employees each year, requiring them to abide by state laws and regulations, industry standards, professional ethics norms and regulations of the Company.

During the reporting period, efforts made by the Company to combat bribery, blackmail, fraud and money laundering were as follows:

- (i) organizing the annual conference with respect to Party conduct and clean governance as well as anti-corruption, in which the Company conveyed the spirit and work requirements put forward at the meeting of the Central Committee and superior disciplinary committees. The Company formulated the annual work highlights of Party conduct building and anti-corruption, political inspection and supervision work plan;
- (ii) carrying out anti-corruption education month series activities, including visiting the integrity education base of the First Prison of Yunan Province, watching education videos, launching integrity special party classes, knowledge contests, writing text messages and letters containing integrity knowledge to family members, drawing integrity-themed paintings and taking integrity-related photographs;
- (iii) promoting the procedure-based and standardized publicity of integrity education, and developed the integrity education into the annual Key Points of Party Conduct Construction and Anti-corruption; and employing new media approaches, such as OA system, WeChat and SMS to publicize the integrity education;

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- (iv) establishing integrity records for cadres, implementing the dynamic management for the integrity of cadres of the middle-level and higher-level, requiring members of the leadership team and cadres above the middle level to sign “undertaking letter on clean practice” and report personal income, and sending anti-corruption notices via WeChat to management (of middle level and above) before important festivals and holidays;
- (v) focusing on the supervision and discipline innovation, establishing integrity contracts to prevent the violations of disciplines and laws, requiring agents and suppliers of all businesses to sign integrity contract with the Company, and terminating cooperation with and blacklisting agents and suppliers breaching regulations and disciplines immediately; and
- (vi) receiving whistleblowing letters, attaching importance to handling reports, and striving for effective settlement for each report; strictly implementing the accountability mechanism, and reporting wrongdoings throughout the Company to inform everyone and exert pressure.

The Company prevents the occurrence of litigation cases related to corruption through the following measures:

- (i) enhancing the red line awareness of the laws and regulations. The Company organizes Directors and management personnel and employees to learn the Regulations of the Communist Party of China on Disciplinary Actions and the Oversight Law of the People’s Republic of China, and organizes all the staff in the Company to study the “Regulations on Violations of Disciplines and Rules of Employees” of CRCC, and the secretary of the Commission for Discipline Inspection gave special learning sessions on education on anti-corruption for the leaders and cadres;
- (ii) enhancing the warning education for key personnel. We regularly organize key personnel such as leaders and cadres of the middle-level and above, personnel of finance, bidding and procurement and logistics, to receive warning education;
- (iii) enhancing daily supervision. Taking the control of the Party Committee as the center, we promote the implementation of the “Two Responsibilities” under the principle of strict governance of the Party. We delegate responsibility and impose pressure at all levels; enforce strict assessment by signing the Agreement on Responsibility for Party Conduct and Clean Governance with the secondary Party Committee each year. We urge the functional departments to strengthen the supervision on the business in their responsibility and hold the responsible functional departments accountable for problems causing serious impacts and major losses due to their insufficient supervision; and release prevention and control manual on anti-corruption risks to enhance the daily supervision on anti-corruption risks arising from key sections and key personnel;

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

- (iv) establishing integrity records for cadres. We collect the basic information, resume, main members of the family, audits involved, clues and handling of the whistleblowing-related issues of the leaders and cadres of the middle-level above, and implement the dynamic management to effectively strengthen the daily supervision on leaders and cadres, and consolidate the foundation of anti-corruption work;
- (v) seriously implementing the system of discipline and accountability and strengthening the investigation and punishment of violations of disciplines. We create a high-pressure environment of discipline and accountability, and issue effective warnings to prevent the occurrence of litigation cases related to corruption.

## **2. *Establishment and implementation of internal supervision system***

The Company revised and improved the Handbook for Prevention of Integrity Risks, the Measures for the Administration of Letters and Whistleblowing and other work regulations, and conducted online and offline training and learning activities in the form of central group learning at Party Committee, "Three Meetings and One Lesson" at Party branch, team meetings, departmental meetings, etc., and strengthened publicity and education to inform every employee and strictly implemented the rules and regulations.

## **3. *Corruption litigation cases***

During the reporting period, there was no case of corruption lawsuit against the Company or its employees.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## PART V COMMUNITY

The objective of community investment was to create true and sustainable benefits for communities where the Company operated its businesses. In addition to charity activities, we established partnership with communities and encouraged employees to participate in volunteer activities, thus building up long-term community investment pattern.

During the reporting period, the Company took part in community activities for 98 hours, and incurred RMB30,272.

The Company took part in community construction mainly in the following three ways:

- (i) Offering support to employees and encouraging and arranging them to participate in volunteer activities, such as visiting nursing homes and senior apartments regularly, organizing blood donation, and etc.;
- (ii) Making donations in the form of money, goods and materials or services to directly support and fund various public welfare projects. While making donations by ourselves, the Company also called on related parties for donations;
- (iii) Sharing responsibilities in community construction, promoting interaction with community members by offering shuttle bus services and establishing entertainment centers for the elderly.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

During the reporting period, the Company organized the following community co-construction activities, including but not limited to:

- (i) A meeting was held in the Company to promote the industrial workers building reform of Guandu District in March.

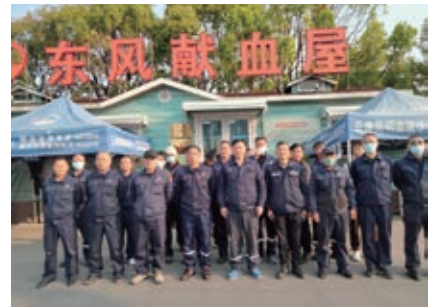
A delegation, comprising more than 70 members from the Leading Group for Industry Reform of Guandu District, sub-districts of the district, and Guandu District industry reform demonstration enterprises, paid a visit to CRCCE. The delegation visited the key components test workshop of the engineering test center and machine test workshop, observed commissioning line trucks, Party building, staff cultural activities and large machine demonstration, and met with labor models. CRCCE briefed to the delegation the specific measures for workforce building reform, results of those measures, as well as career development planning of employees, talent cultivation system, and corporate culture, as well as how labor model to play the role of exemplary leadership.



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- (ii) CRCCE launched a variety of thematic volunteer activities to mark the “Learn from Lei Feng” Day.

In the campaign entitled “Learning from Lei Feng in the New Era”, more than 100 volunteers took away white garbage and pet feces on the road surface, green belt, sidewalk and other areas around the plant, and cleaned up and dredged the ditches around the plant. More than 300 pieces of clothes were donated in the little red box campaign “Donating Clothes to Convey Love”. In the campaign “Recalling Original Aspiration, Fulfilling Missions and Pursuing Better Performance”, volunteers bought seagull food and then fed the black-headed gulls at the Haigeng Dam in Kunming. The Company also launched the voluntary blood donation, in which 28 employees participated in blood donation at Dongfeng Plaza.



- (iii) Deputies from NPC Deputy Workstation in Fenghuangshan Area of Guandu District visited the Company.

The deputies visited the Company’s corporate culture exhibition hall. In the industrial base, the deputies gained a detailed understanding manufacturing process of large railway track maintenance machinery, and the Company introduced new products to them, allowing them to have an in-depth understanding of development of railway equipment, market development, technology research and development achieved in recent years.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

- (iv) The Training Center and Kunming Railway Vocational College organized a visit to the Company for professional teachers from Lao Railway Vocational Technical College in June.

40 teachers visited our culture exhibition hall and workshops to understand the development history of CRCCE and China's large railway track maintenance machinery, and witnessed the manufacturing process of large railway track maintenance machinery. Both sides exchanged views on the manufacturing and technology of large railway track maintenance machinery.



- (v) In June, the Company's labor union and the Happy Neighborhood Community jointly launched the parent-child activity at the No. 43 canteen to celebrate Dragon Boat Festival of 2023.

The activity was attended by more than 60 persons, including cadres of grass-roots labor union, staff representatives, family representatives of foreign service personnel, community volunteers and other relevant personnel. In the activity, the participants answered knowledge quiz, bathed in herbal spas, hang leaves of mugwort and calamus and made zongzi.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## PART VI ENVIRONMENTAL PROTECTION

### I. Environmental Management

#### 1. Environmental management system certification

The Company established and passed the environmental management system certification according to the GB/T24001:2004 environmental management system standard in 2013. The Company updated the system according to the ISO14001:2015 version and passed the certification in 2016. In 2022, the Company passed the GB24001-2016/ISO14001:2015 system re-certification and continuously obtained the environmental management system certificate. In 2023, the Company passed the GB24001-2016/ISO14001:2015 system supervision certification and continued to maintain the environmental management system certification.



**Environmental Management  
System Certificate for  
GB24001-2016/ISO14001:2015**

#### 2. Establishment of environmental management system

The Company collects, identifies and obeys the requirements of national laws and regulations, and incorporates applicable provisions into its own management system based on actual operation. The Company has established various systems in respect of wastewater, exhaust gas and waste discharge, such as “Management and Control Procedures of Pollutant Emission”, “Management System on Waste Goods and Materials”, “Monitoring & Measuring Control Procedures of Environmental and Occupational Health and Safety Performance”, “Control Procedures of Environmental Resources” and so on. The Company complies with “Integrated Emission Standard of Air Pollutants”, “Integrated Wastewater Discharge Standard” and “Emission Standard for Industrial Enterprises Noise at Boundary” respectively in respect of the emission of exhaust gas, wastewater and noise at boundary. Companies with monitoring qualification were commissioned to monitor the discharge of pollutants, and found all discharges comply with relevant standards.

No unexpected environmental incident and environmental pollution accident occurred during the reporting period.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 3. *Measures on environmental management*

During the reporting period, main measures taken by the Company regarding environmental protection include:

- (i) Establishing an environmental management system, conducting regular internal inspection and audit on an annual basis and engaging external certification institution to inspect and audit the environmental management of the Company and ensure the effectiveness of the system. The Company passed the supervision and audit on the environmental management system by China Classification Society Quality Assurance Center in 2023.
- (ii) Continuing to promote the acceptance of clean production qualified enterprises. The Company was awarded the “Qualified Enterprise for Cleaner Production in Yunnan Province” at the end of 2021.
- (iii) Attaching importance to the emergency management of environmental emergencies. The Company has established a comprehensive emergency management system comprising comprehensive plan, special emergency plan and on-site disposal plan. The Emergency Plan for Environmental Emergencies formulated by the Company has been filed with Kunming Ecological Environment Bureau. It carried out emergency drills each year to improve the Company’s emergency response capability for environmental emergencies. In 2023, a government-enterprise joint emergency response exercise for environmental emergencies was jointly conducted with the Kunming Bureau of Ecology and Environment.
- (iv) Implementing standardized management of hazardous wastes. The Company focused on monitoring hazardous wastes, established management system, put hazardous wastes at a fixed point, and assigned special personnel to be in charge, leading to a clear standing book. In 2023, the Company’s management satisfied with the assessment requirements of standardized management of hazardous wastes of Kunming Environmental Protection Bureau;
- (v) Disclosing the Company’s pollutant discharge data and information, regularly publishing the environmental monitoring results on the national pollutant monitoring platform, and accepting public supervision;

During the reporting period, there were no major environmental or climate-related issues that had or might have an impact on the Company.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## II. Emission Management

### 1. Waste emission

The Company insists on reducing the emission of pollutants and wastes and strictly complies with international conventions and domestic laws and regulations related to air pollution. The Company has also formulated a number of regulations to strictly control the placement and disposal of waste coatings, used packaging, and production waste, and to continuously improve environmental management practices and measures to reduce waste generation and increase recycling.

#### 1. Waste and its emission control

The Company strictly complies with the requirements of national laws, regulations and specifications. The Company has established various systems in respect of wastewater, exhaust gas and waste discharge. Compliance assessment is conducted annually, the results of which are in compliance with laws and regulations. From 2014 to 2023, the Company had not violated environmental laws and regulations. In 2022, the Company renewed the pollutant discharge permit. Three wastes discharge met with relevant standards in 2023, with emissions (concentration) falling within the scope of the pollutant discharge permit as approved.

During the reporting period, the Company proposed to achieve standard discharge of wastewater, waste and noise, and recycle no less than 90% of wastewater.

The major pollutants discharged from the Company's exhaust gas are benzene, toluene and xylene. The major pollutants discharged from wastewater are chemical oxygen demand, ammonia nitrogen and total phosphorus. During the reporting period, wastewater disposed of, recycled and discharged by the Company was 223,240 tons, 221,878 tons and 1,362 tons, respectively. The wastewater recycling rate reached 99.4%, meeting the waste reduction target for 2023. The Company discharged 0.0347891 tons of chemical oxygen demand, 0.00181569 tons of ammonia nitrogen, 0.9984 kg of benzene, 0.9984 kg of toluene, 0.99844 kg of xylene, and 387.94 kg of total non-methane hydrocarbon.

According to the requirements of the Company's pollutant discharge permit, the Company organizes environmental monitoring every year, and the monitoring results are all up to standard and meet the total emission requirements. The Company's wastewater pH, SS, COD, BOD, NH<sub>3</sub>-N, PO<sub>4</sub>-P, LAS and petroleum emissions meet the Class I standard A under the Discharge Standard of Pollutants for Urban Sewage Treatment Plant, the dust and benzene series emissions in the air emissions meet the Class II standard under the Integrated Emission Standard of Air Pollutants, and the noise at the factory boundary meets the Class II standard under the Noise Standard for Industrial Enterprises at the Factory Boundary.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Statistics of total greenhouse gas generated from the consumption of gasoline and diesel oil during the Company's production process in 2023 are summarized as follows:

Category	Activity data	Greenhouse gas	Emission (tCO <sub>2</sub> e)
Diesel oil	541.85 tons	CO <sub>2</sub>	1,908.23
		CH <sub>4</sub>	1.10
		N <sub>2</sub> O	24.90
Gasoline	0 ton	CO <sub>2</sub>	0
		CH <sub>4</sub>	0
		N <sub>2</sub> O	0

Statistics of various kinds of waste goods and materials during the Company's production process in 2023 are summarized as follows:

## General waste (non-hazardous):

Category	Weight (ton)
Steel scrap	851.972
Iron scurf	354.08
Aluminium scrap	8.43
Waste wire	14.17
Oxidizing slag	88.2
Waste wooden boards	8 vehicle trips
Waste oil barrels	443 pieces

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Hazardous waste (harmful):

Category	Weight (ton)
Waste spongy filter	11.505
Emulsion	29.20
Waste paints	4.93
Waste paint pot	18.903
Mineral oils	77.03
Resin barrel	15.21
Activated carbon	0.65
Waste battery	7.92

Pursuant to the requirements under its pollutant discharge permit, the Company organizes environmental monitoring annually, and the results of each emission and the total amount of emission met relevant standards. The Company complied with first class A standard of the "Discharge Standard of Pollutants for Municipal Wastewater Treatment Plant" for the emission of pH, SS, COD, BOD, NH<sub>3</sub>-N, PO<sub>4</sub>-P, LAS of wastewater and gasoline, the second class standard of "Integrated Emission Standard of Air Pollutants" for the emission of dust and benzene series of exhaust gas, and type II standard of "Emission Standard for Industrial Enterprises Noise at Boundary" for noise at boundary.

## 2. *Waste prevention measures and technology*

The Company requires and encourages all employees to act responsibly and to promote environmental protection in the Company's supply chain and related markets. Large railway track maintenance machineries are mostly provided with advanced exhaust gas emission treatment equipment to ensure that the environmental performance of products and systems meets high requirements and relevant operating standards, and the Company continues to pay attention to the research and development of environmental protection equipment and environmental protection technologies. The Company understands and monitors the impact of the Company's daily operations on the environment by continuously monitoring and announcing the Company's organized exhaust emissions. The Company has introduced large-scale ventilation and dust removal systems, welding fume purifier, sewage treatment and reclaimed water reuse systems to reduce smoke and dust emissions and land pollution, implemented 6S management on production sites and improved the stacking and management of materials or wastes.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

During the reporting period, the Company mainly conducted the followings with respect to discharge:

(i) Wastewater treatment

The Company has a sewage treatment station which treats wastewater with A/O2 method with daily treatment capacity of 800 cubic meters. Reclaimed water will be discharged upon reaching first class level A standard of "Wastewater Discharge Standard", and most of it will be reused in the Company's greening, dust reduction, car washing and so on, and the rest will be discharged to East Baisha River after meeting relevant standard. In 2023, Kunming City carried out the transformation of the rain and sewage diversion system, and the Company was included in the scope of the transformation. After the completion of the transformation in 2024, the pre-treatment of the Company's production wastewater will meet the standard and will be directly discharged into the urban sewage drainage network system of the city.

(ii) Exhaust gas treatment

General dust is discharged into high-altitude air through centrifugal air compressor after being filtered by dust extractor of the equipment, and more than 90% of the dust will be reduced. Welding fume is generally treated by layered air-supplying method, of which the treatment system is comprised of air treatment system (dust extracting), secondary air stream supplying system and controlling system. With a filter core made of durable polyester which is of low absorbability for viscous materials, the dust extractor reaches efficiency of 99.9%.

As for spray painting, the Company adopts integrated equipment with functions of spray painting, drying and purification, through which painting mist is filtered, absorbed and purified through an organic exhaust gas purification device with segmented two-stage dry filter cotton + activated carbon fiber during the process of air purification, and then discharged upon meeting with relevant standards. In 2023, the Company renovated the paint spraying system of the general remanufacturing factory. The air was purified through the three-stage filtration process involving dry philtre cotton + activated carbon fiber organic exhaust gas purification device + catalytic combustion, and the paint mist was emitted after meeting the standards through adsorption and purification. After the renovation, the emission of VOC exhaust gas will be greatly reduced.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## (iii) Boundary noise treatment

The Company applies measures to reduce noises by erecting high-noise equipment on the vibration-damping foundation, equipping draught fans with flexible joints and inlet and outlet pipes of pump, installing silencers for tubes of draught fans and air compressors, erecting closed solid walls in workshops equipped with equipment generating great noise, and planting plants with great noise reduction effect outside the walls to form planting strip in order to reduce the grade of noise.

During the reporting period, the Company adopted the following methods to dispose of waste materials:

General waste materials: Firstly, the Company strengthened the trainings for waste materials management personnel, learned about state laws and regulations, relevant systems and operating procedures, and mastered emergency measures. Secondly, the Company signed letter of responsibility with key units regarding environmental protection, clarified the assessment content and rewards and punishments, and organized the assessment. Thirdly, the Company maximized classification and recycling of recyclable waste materials to reduce the number of new raw materials to be purchased and mitigate the environmental burden caused by processing waste. Fourthly, the Company engages a third-party organization to regularly monitor and publicize the Company's important environmental indicators and occupational hazards each year.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Hazardous waste materials: Firstly, the Company implemented clean production, adopted clean energy, advanced technology and equipment, and purchased emulsion, mineral oil and filter cotton with good quality and in line with national environmental protection requirements, so as to prolong the service life of materials and control the generation of hazardous wastes from the source. Secondly, the Company improved the conversion rate of materials, and reduced and replaced the use of hazardous substances to cut down on the amount of hazardous waste. Thirdly, the Company adopted the approach of classified collection, fixed-point storage, and special management to prevent leakage of hazardous wastes. Fourthly, the Company established hazardous waste storage system to standardize the storage of hazardous wastes. Fifthly, the Company entrust qualified units to dispose of hazardous wastes in a timely manner: it signed a disposal agreement with Yunnan Dadi Fengyuan Environmental Protection Co., Ltd. for non-hazardous disposal of waste paint barrels, waste paint, waste paint residue, waste emulsion, waste filter cotton, waste activated carbon and waste asbestos; signed a disposal agreement with Yunnan Tonglei Renewable Resources Co., Ltd. for non-hazardous disposal of waste mineral oil and oily waste; signed a disposal agreement with Yunnan Haizhou Renewable Resources Co., Ltd. for non-hazardous disposal of waste batteries; and signed the Sales Contract for Waste Materials with Yunnan Rongting Trading Co., Ltd. to dispose of scrap iron and scrap renewable resources generated in the production process. Sixthly, the Company organizes company-level emergency handling drills regularly each year or under the guidance of local government departments to improve the Company's response capability for environmental emergencies.

During the reporting period, there were no environmental emergencies for which the Company was held accountable.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## III. Management of Use of Energy

### 1. *Energy conservation and consumption reduction*

Adhering to the aim of constructing a resource-saving and eco-friendly enterprise, the Company actively made efforts towards energy saving and emissions reduction, with focus on limiting production of high energy consumption and high pollutant while developing energy-saving and eco-friendly industries as well as promoting uses of energy-saving products. The Company vigorously developed new high-tech and high value-added products of high-end underground equipment series to facilitate continuous reduction in energy consumption per unit of output value and energy consumption per unit product of the enterprise. In compliance with national and industrial requirements such as the Environmental Protection Law of the People's Republic of China, Energy Conservation Law of the People's Republic of China, Air Pollution Prevention Law of the People's Republic of China, Water Law of the People's Republic of China, Water Pollution Prevention Law of the People's Republic of China, Law of the People's Republic of China on Prevention and Control of Environmental Pollution by Solid Wastes and Measures for the Administration of Energy Efficiency Labels, the Company rolled out reasonable adjustment to corporate structure, product structure and energy consumption structure, eliminated backward production capacity and reduced pollutant discharge in order to become a green corporation.

The Company advocates adopting the systems of "lower cost and higher efficiency" and "energy conservation and emission reduction" among our employees, and formulated documents such as "Administration Measures on Energy Conservation and Emission Reduction", "Regulations on Use of Energy of the Company", "Administration Measures on Waste Disposal" and etc., to supervise the use of energy of the Company. We strive to enhance our energy utilization efficiency, reduce operation cost and prevent environment pollution.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Statistics of total energy consumption during the production process of the Company in 2023 are summarized as follows:

<u>Category</u>	<u>Total consumption</u>	<u>Unit consumption</u>
Electricity	17.7291 million kwh (including 4.66364 million kwh of PV electricity)	56,400 kwh/unit
Gasoline	0 ton	0 ton
Diesel oil	613.45 tons	2.52 ton/unit
Lubricating oil	81.7 tons	0.31ton/unit
Water	288,063 m <sup>3</sup>	1,262.13m <sup>3</sup> /unit

(Note: The above statistics are in accordance with Yunnan Province Energy Statistical Report System, and the data of water and electricity represent consumption during core production, auxiliary production and subsidiary production.)

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Statistics of total consumption of packaging materials during the production process of the Company in 2023 are summarized as follows:

No.	Material	Model and Specification	Unit	Consumption
1	Wooden box for export	1,100*950*950	piece	1,420
2	Ordinary carton	250 mm × 150 mm × 200 mm	piece	850
3	Packaging plywood	12mm	square meter	4,630
4	Packaging plywood	18mm	square meter	5,050
5	Ink graffiti remover (ZEP)	WRITE AWAY	barrel	85
6	Scotch tape	60mm	roll	362
7	Tin strap	18mm*50KG	roll	30
8	Rustproof bag	1,150 × 1,150 × 1,150	box	126
9	Steel nail row	ST-64	box	310
10	Woven bag with double inner membrane	120*152	piece	380
11	Composite vapor phase antirust protective film TL-024	1m × 100 m	roll	92
12	Canvas guard	2,400 × 1,100 × 1,100	piece	260
13	Canvas guard	300 × 100	piece	143
14	Ordinary carton	600 × 300 × 300	piece	560
15	Rust remover (ZEP)	147,024 (3.78KG/barrel)	barrel	53
16	Long-acting anticorrosive coating (ZEP)	13OZ/bottle	barrel	142
17	Powerful oil remover for aviation	20OZ/bottle	barrel	28
18	Compressed carton	150 × 100 × 100	piece	720

*Note:* The Company produces customized products, so it is impossible to count the quantity of packaging materials per production unit.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 2. *Comprehensive management*

In strict accordance with the requirements of relevant documents of local government, the Company submits statements and summary reports to the Statistics Bureau of Guandu District of Kunming as scheduled, and accepts irregular inquiries from the Economic and Trade Bureau/Statistics Bureau and Water Saving Office of Kunming and Guandu District. It actively organizes the National Energy Conservation Publicity Week and the National Low Carbon Day each year, and formulates summary report and submits as required. The Company prepared and issued the Notice on Energy Saving Control Target in the 14th Five-Year Period and the Management Measures for Energy Conservation and Emission Reduction of the Company. All energy-consuming units shall submit energy consumption reports every month as required, so as to monitor the whole process of energy consumption. The Company's energy management personnel will inspect the safety of energy equipment and facilities and the energy conservation of key energy-consuming equipment in each production and energy-consuming unit on an ad hoc basis, severely punish the responsible person for the situation found in the inspection that affected the Company's power consumption safety and caused energy waste, and impose assessment on the units causing energy waste for several times.

## 3. *Management results*

### (i) *Achievement of energy-saving indicators*

As of 31 December 2023, the Company's comprehensive energy consumption was 3,312.11 tons of standard coal, and the comprehensive energy consumption was 0.01102873 tons of standard coal/RMB10,000 output, representing a decrease of 25% as compared with the comprehensive energy consumption of 0.0147 tons of standard coal/RMB10,000 output in 2022 (base period), and a decrease of 18.1% from the goal of comprehensive energy consumption of 0.013465 tons of standard coal/RMB10,000 output set for 2023.

In 2023, the Company achieved the goal of comprehensive energy consumption of 0.013465 tons of standard coal/RMB10,000 output.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## (ii) *Achievement of total carbon emission control target*

The Company's total carbon emission control target for 2023 is 1,680.56 tons. As of 31 December 2023, the Company's total carbon emission was 1,835.18 tons, after deducting carbon assets of 4,531.31 tons from photovoltaic power plants and trees in 2023, the Company's actual carbon emission was – 2,696.13 tons (surplus).

The photovoltaic power stations of the Company generated electricity of 7.08524 million kWh in 2023, creating 4,322.70 tons of carbon assets for the Company. In particular, the Company utilized 4.663640 million kWh of PV electricity, accounting for 66% of the total electricity generated from PV power stations. Calculated on the basis of the average grid tariff of RMB0.7/kwh and the average PV tariff of RMB0.213/kwh, the electricity saving for the Company amounted to RMB2.271193 million.

The Company takes concrete actions to realize the development philosophy of "Lucid waters and lush mountains are invaluable assets" by actively aligning our corporate action with China's goal of achieving "peak carbon" emission by 2030 and becoming "carbon neutral" by 2060 and issuing the "Notice on Energy Conservation Control Targets during the 14th Five-Year Period". The greening rate is as high as 30% within areas of the Company, and the Company has invested in the planting of 9,583 trees with a crown of 5 meters or more, and therefore the Company has been honored with the titles of "Gardening Unit of Kunming City" and "Gardening Unit of Yunnan Province".





# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## *(iii) Achievement of water efficiency target*

As of 31 December 2023, the Company consumed 87,999 tons of production water, and the water efficiency was 0.293 tons of production water/RMB10,000 output, reaching the water efficiency target of 0.3 tons of production water/RMB10,000 output set for 2023.

The Company established two sewage treatment stations, of which the daily processing capacity of the stations in district 44 of the Company's headquarters in Kunming and Beijing Ruiweitong Company are 800 tons and 50 tons respectively. The Company actively promoted the implementation of reuse of grey water, which was mainly for large-scale road maintenance machinery raining test, cleaning, dust reduction as well as greening, etc. As of 31 December 2023, a total of 221,878 m<sup>3</sup> of grey water was used during the Year.

During the "14th Five-Year Plan" period, the Company will continue to strengthen environmental protection, further enhance the sense of responsibility and mission of ecological civilization construction required of listed companies, and resolutely win the battle of pollution prevention and control.

During the reporting period, the Company did not encounter any difficulties in searching water fit for purpose.

# AUDITOR'S REPORT

Xin Kuai Shi Bao Zi [2024] No. ZG10108

## TO THE SHAREHOLDERS OF CRCC HIGH-TECH EQUIPMENT CORPORATION LIMITED

### I. OPINION

We have audited the accompanying financial statements of CRCC High-Tech Equipment Corporation Limited (the "Company"), which comprise the consolidated balance sheet and the balance sheet of the parent as at 31 December 2023, the consolidated income statement and income statement of the parent, the consolidated cash flow statement and the cash flow statement of the parent, and the consolidated statement of changes in owners' equity and statement of changes in owners' equity of the parent for the year then ended, and notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated and parent's financial position of the Company as at 31 December 2023, and the consolidated and parent's results of operations and cash flows for the year then ended in accordance with Accounting Standards for Business Enterprises.

### II. BASIS FOR OPINION

We conducted our audit in accordance with China Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the code of ethics for professional Accountants of the Chinese Institute of Certified Public Accountants and we have fulfilled our other ethical responsibilities. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### III. KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# AUDITOR'S REPORT

The key audit matter we identified in our audit is summarized as follows:

Key audit matters	How these matters were addressed in the audit
<p><b>(I) Recognition of revenue</b></p>	
<p>For accounting policies on revenue recognition, please refer to Note III (XXIV); and for a disclosure on revenue, please refer to Note V (XXXVII). As shown in Note V (XXXVII) of the financial statements regarding operating revenue and operating costs, the revenue of the Company mainly comes from the sales of track maintenance machinery, maintenance of track maintenance machinery, sales of parts and components and railway line construction maintenance services. The operating revenue of the Company for 2023 was RMB3.10 billion, an increase of 9.85% from the operating revenue of RMB2.822 billion in the same period last year. Single sales contracts entered into by the Company involve significant amount, and recognition of revenue requires judgement from the management, the authenticity and completeness of which has a significant impact on its operating results and financial statements. Therefore, we consider revenue recognition as a key audit matter.</p>	<p>Our audit procedures for the revenue recognition mainly include:</p> <ol style="list-style-type: none"> <li>1. understanding and evaluating the design and effectiveness of operation of the key internal control by the management relevant to revenue recognition;</li> <li>2. selecting samples to review the sales contracts, judging the composition of the contract performance obligations and the timing of transfer of control rights, to assess whether the policy and timing to recognise the Company's sales revenue meet the requirements under the Accounting Standards for Business Enterprises;</li> <li>3. selecting, on the basis of procedures of external confirmations for accounts receivable and revenue, samples of revenue transactions recorded for the current period, and checking the supportive documents relevant to revenue recognition, and verifying the sales contracts, sales order, machinery ex-factory hand-over letters, customer's receipt, export customs declaration, etc. in order to check the authenticity of revenue recognised;</li> <li>4. performing analytical procedures on revenue and cost, including: analysis on fluctuation in revenue, cost, gross profit margin for each month of the current period, in order to check the reasonableness of revenue recognised;</li> <li>5. Analyzing major revenue resources based on revenue sources and fluctuations in gross profit margin, and inspecting whether such fluctuations were in line with the actual operating condition of the Company;</li> <li>6. Selecting samples of revenue transactions recorded around the balance sheet date and checking the sales order, customer's receipt, and other supportive documents, in order to evaluate whether the revenue is recorded in an appropriate accounting period.</li> </ol>

# AUDITOR'S REPORT

## IV. OTHER INFORMATION

Management of the Company (the "management") is responsible for the other information. The other information comprises all of the information included in the 2023 annual report of the Company, other than the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact. We have nothing to report in this regard.

## V. RESPONSIBILITIES OF THE MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL STATEMENTS

The management is responsible for preparing the financial statements in accordance with the requirements of Accounting Standards for Business Enterprises to achieve a fair presentation, and designing, implementing and maintaining necessary internal controls, so that financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the management is responsible for assessing the Company's ability to continue as a going concern, disclosing, matters related to going concern (if applicable) and using the going concern assumption, unless the management either intends to liquidate CRCCE or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

## VI. AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to affect the economic decisions of users made based on the financial statements.

# AUDITOR'S REPORT

In the process of performing audit work in accordance with auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. At the same time, we also perform the following tasks:

- (I) Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- (II) Obtain an understand of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of CRCCE's internal control.
- (III) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- (IV) Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, we should express a non-qualified opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- (V) Evaluate the overall presentation (including the disclosures), structure and contents of the financial statements, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- (VI) Obtain sufficient and appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

# AUDITOR'S REPORT

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be perceived to affect our independence and, where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that are of most significance in the audit of the financial statements of the current period and therefore constitute the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**BDO China SHU LUN PAN**  
Certified Public Accountants LLP

Shanghai, the PRC

Certified Public Accountant of China: Cui Yungang  
(Engagement Partner)

Certified Public Accountant of China: Song Xiaoni  
26 March 2024

# CONSOLIDATED BALANCE SHEET

31 December 2023

(Amounts expressed in RMB unless otherwise specified)

Assets	Note V	Closing balance	Closing balance for the previous year
<b>Current assets:</b>			
Cash and bank balances	(I)	<b>1,457,596,638.25</b>	1,163,149,863.13
Settlement reserve			
Placements with banks and other financial institutions			
Held-for-trading financial assets			
Derivative financial assets			
Bills receivable	(II)	<b>178,335,443.53</b>	285,735,821.29
Accounts receivable	(III)	<b>2,146,828,079.28</b>	2,050,241,490.90
Receivables financing	(IV)	<b>105,024,338.93</b>	104,157,088.53
Prepayments	(V)	<b>50,139,398.55</b>	37,939,419.83
Premium receivables			
Reinsurance premium receivables			
Reserves for reinsurance contract receivables			
Other receivables	(VI)	<b>75,027,927.52</b>	34,138,090.38
Financial assets acquired for resale			
Inventories	(VII)	<b>2,782,427,893.94</b>	2,179,715,217.79
Contract assets	(VIII)	<b>5,847,349.21</b>	30,113,812.55
Assets held for sale	(IX)		58,872,747.29
Non-current assets due within one year			
Other current assets	(X)	<b>6,662,024.69</b>	3,456,088.92
<b>Total current assets</b>		<b>6,807,889,093.90</b>	5,947,519,640.61

# CONSOLIDATED BALANCE SHEET

31 December 2023

(Amounts expressed in RMB unless otherwise specified)

Assets	Note V	Closing balance	Closing balance for the previous year
<b>Non-current assets:</b>			
Loans and advances			
Debt investments			
Other debt investments			
Long-term receivables			
Long-term equity investments			
Other equity instrument investments	(XI)	356,034,000.00	534,786,000.00
Other non-current financial assets			
Investment property	(XII)	27,287,854.85	25,379,171.23
Fixed assets	(XIII)	1,483,185,593.49	1,622,329,044.63
Construction in progress	(XIV)	3,561,675.94	35,907,179.42
Productive biological assets			
Oil and gas assets			
Right-of-use assets	(XV)	17,188,711.85	19,170,964.36
Intangible assets	(XVI)	326,231,786.68	330,090,905.51
Development expenditure			
Goodwill	(XVII)	12,488,542.97	34,694,242.97
Long-term deferred expenses			
Deferred income tax assets	(XVIII)	11,151,579.63	8,764,062.58
Other non-current assets	(XIX)	13,880,490.00	19,152,330.00
<b>Total non-current assets</b>		<b>2,251,010,235.41</b>	2,630,273,900.70
<b>Total assets</b>		<b>9,058,899,329.31</b>	8,577,793,541.31

The accompanying notes to the financial statements shall be an integral part of the financial statements.

Person in charge of the Company: Zhao Hui

CFO: Kong Deming

Head of the Finance Department: Li Zekun



# CONSOLIDATED BALANCE SHEET

31 December 2023

(Amounts expressed in RMB unless otherwise specified)

Liabilities and owners' equity	Note V	Closing balance	Closing balance for the previous year
<b>Current liabilities:</b>			
Short-term borrowings			
Borrowing from central bank			
Placement from banks and other financial institutions			
Held-for-trading financial liabilities			
Derivative financial liabilities			
Bills payable	(XX)	700,986,215.72	790,002,056.73
Accounts payable	(XXI)	1,996,937,400.06	1,236,184,594.39
Advance received	(XXII)	1,705,165.82	589,403.67
Contract liabilities	(XXIII)	289,791,440.82	183,148,936.83
Financial assets sold under repurchase agreements			
Deposit taking and interbank deposit			
Securities brokering			
Securities underwriting			
Employee benefits payable	(XXIV)	15,698,470.14	18,515,438.81
Taxes payable	(XXV)	70,166,433.29	74,082,969.32
Other payables	(XXVI)	56,613,892.93	290,600,132.62
Handling fee and commissions payable			
Reinsurance amounts payable			
Liabilities held for sale			
Non-current liabilities due within one year	(XXVII)	34,893,202.21	14,950,895.66
Other current liabilities	(XXVIII)	57,798.16	
<b>Total current liabilities</b>		<b>3,166,850,019.15</b>	2,608,074,428.03

# CONSOLIDATED BALANCE SHEET

31 December 2023

(Amounts expressed in RMB unless otherwise specified)

<b>Liabilities and owners' equity</b>	<i>Note V</i>	<b>Closing balance</b>	Closing balance for the previous year
<b>Non-current liabilities:</b>			
Insurance policy reserve			
Long-term borrowings			
Bonds payable			
Including: Preferred stock			
Perpetual bonds			
Lease liabilities	(XXIX)	<b>15,631,369.84</b>	17,038,770.31
Long-term payables			
Long-term employee benefits payable			
Estimated liabilities			
Deferred income	(XXX)	<b>72,697.84</b>	
Deferred income tax liabilities	(XVIII)		33,638,429.11
Other non-current liabilities			
<b>Total non-current liabilities</b>		<b>15,704,067.68</b>	50,677,199.42
<b>Total liabilities</b>		<b>3,182,554,086.83</b>	2,658,751,627.45

# CONSOLIDATED BALANCE SHEET

31 December 2023

(Amounts expressed in RMB unless otherwise specified)

<b>Liabilities and owners' equity</b>	<i>Note V</i>	<b>Closing balance</b>	Closing balance for the previous year
<b>Owners' equity:</b>			
Share capital	(XXXI)	<b>1,519,884,000.00</b>	1,519,884,000.00
Other equity instruments			
Including: Preferred stock			
Perpetual bonds			
Capital reserve	(XXXII)	<b>3,224,727,994.03</b>	3,224,727,994.03
Less: Treasury shares			
Other comprehensive income	(XXXIII)	<b>250,426,152.11</b>	400,267,531.49
Special reserve	(XXXIV)		
Surplus reserve	(XXXV)	<b>151,251,994.06</b>	135,899,327.25
General risk reserve			
Retained earnings	(XXXVI)	<b>714,911,976.09</b>	623,226,617.98
<b>Total equity attributable to owners of parent company</b>		<b>5,861,202,116.29</b>	5,904,005,470.75
<b>Non-controlling interests</b>		<b>15,143,126.19</b>	15,036,443.11
<b>Total owners' equity</b>		<b>5,876,345,242.48</b>	5,919,041,913.86
<b>Total liabilities and owners' equity</b>		<b>9,058,899,329.31</b>	8,577,793,541.31

The accompanying notes to the financial statements shall be an integral part of the financial statements.

Person in charge of the Company: Zhao Hui

CFO: Kong Deming

Head of the Finance Department: Li Zekun

# BALANCE SHEET OF THE PARENT

As at 31 December 2023

(Amounts expressed in RMB unless otherwise specified)

<b>Assets</b>	<i>Note XVI</i>	<b>Closing balance</b>	Closing balance for the previous year
<b>Current assets:</b>			
Cash and bank balances		<b>1,353,487,541.40</b>	1,038,023,740.27
Held-for-trading financial assets			
Derivative financial assets			
Bills receivable		<b>176,308,751.17</b>	276,084,321.29
Accounts receivable	(i)	<b>2,064,733,525.06</b>	1,952,642,104.69
Receivables financing		<b>103,026,965.61</b>	87,785,388.23
Prepayments		<b>43,299,553.88</b>	35,000,264.53
Other receivables	(ii)	<b>248,594,349.18</b>	216,580,728.84
Inventories		<b>2,532,061,408.50</b>	2,032,712,894.52
Contract assets		<b>3,803,019.19</b>	4,419,077.12
Assets held for sale			58,872,747.29
Non-current assets due within one year			
Other current assets		<b>4,045,565.52</b>	3,337,422.49
<b>Total current assets</b>		<b>6,529,360,679.51</b>	5,705,458,689.27

# BALANCE SHEET OF THE PARENT

As at 31 December 2023

(Amounts expressed in RMB unless otherwise specified)

Assets	Note XVI	Closing balance	Closing balance for the previous year
<b>Non-current assets:</b>			
Debt investments			
Other debt investments			
Long-term receivables			
Long-term equity investments	(III)	396,876,012.32	396,876,012.32
Other equity instrument investments		356,034,000.00	534,786,000.00
Other non-current financial assets			
Investment property		27,287,854.85	25,379,171.23
Fixed assets		1,366,826,214.62	1,510,589,383.06
Construction in progress		2,325,497.77	35,907,179.42
Productive biological assets			
Oil and gas assets			
Right-of-use assets			
Intangible assets		176,458,650.25	175,636,039.42
Development expenditure			
Goodwill			
Long-term deferred expenses			
Deferred income tax assets		3,804,962.08	
Other non-current assets		13,880,490.00	19,152,330.00
<b>Total non-current assets</b>		<b>2,343,493,681.89</b>	2,698,326,115.45
<b>Total assets</b>		<b>8,872,854,361.40</b>	8,403,784,804.72

The accompanying notes to the financial statements shall be an integral part of the financial statements.

Person in charge of the Company: Zhao Hui

CFO: Kong Deming

Head of the Finance Department: Li Zekun

# BALANCE SHEET OF THE PARENT

As at 31 December 2023

(Amounts expressed in RMB unless otherwise specified)

Liabilities and owners' equity	Note XVI	Closing balance	Closing balance for the previous year
<b>Current liabilities:</b>			
Short-term borrowings			
Held-for-trading financial liabilities			
Derivative financial liabilities			
Bills payable		700,986,215.72	790,002,056.73
Accounts payable		1,996,134,738.82	1,280,935,081.52
Advance received		1,705,165.82	264,403.67
Contract liabilities		277,515,675.49	170,024,383.27
Employee benefits payable		8,350,834.88	10,785,409.35
Taxes payable		64,529,182.88	45,089,130.03
Other payables		49,400,478.51	282,796,544.39
Liabilities held for sale			
Non-current liabilities due within one year		30,628,884.98	10,257,708.54
Other current liabilities			
<b>Total current liabilities</b>		<b>3,129,251,177.10</b>	2,590,154,717.50
<b>Non-current liabilities:</b>			
Long-term borrowings			
Bonds payable			
Including: Preferred stock			
Perpetual bonds			
Lease liabilities			
Long-term payables			
Long-term employee benefits payable			
Estimated liabilities			
Deferred income			
Deferred income tax liabilities			33,638,429.11
Other non-current liabilities			
<b>Total non-current liabilities</b>			33,638,429.11
<b>Total liabilities</b>		<b>3,129,251,177.10</b>	2,623,793,146.61

# BALANCE SHEET OF THE PARENT

As at 31 December 2023

(Amounts expressed in RMB unless otherwise specified)

<b>Liabilities and owners' equity</b>	<i>Note XVI</i>	<b>Closing balance</b>	Closing balance for the previous year
<b>Owners' equity:</b>			
Share capital		<b>1,519,884,000.00</b>	1,519,884,000.00
Other equity instruments			
Including: Preferred stock			
Perpetual bonds			
Capital reserve		<b>3,271,445,482.07</b>	3,271,445,482.07
Less: Treasury shares			
Other comprehensive income		<b>247,084,605.71</b>	399,002,647.61
Special reserve			
Surplus reserve		<b>151,251,994.06</b>	135,899,327.25
Retained earnings		<b>553,937,102.46</b>	453,760,201.18
<b>Total owners' equity</b>		<b>5,743,603,184.30</b>	5,779,991,658.11
<b>Total liabilities and owners' equity</b>		<b>8,872,854,361.40</b>	8,403,784,804.72

The accompanying notes to the financial statements shall be an integral part of the financial statements.

Person in charge of the Company: Zhao Hui

CFO: Kong Deming

Head of the Finance Department: Li Zekun

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the Year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Note V	Amount for the current period	Amount for the previous period
<b>I. Total operating revenue</b>		<b>3,099,977,185.20</b>	2,821,917,529.32
Including: Operating revenue	(XXXVII)	<b>3,099,977,185.20</b>	2,821,917,529.32
Interest income			
Premium earned			
Handling fee and commissions income			
<b>II. Total operating cost</b>		<b>3,345,610,933.16</b>	2,719,178,322.94
Including: Operating cost	(XXXVIII)	<b>2,613,101,731.90</b>	2,158,669,086.96
Interest expenses			
Handling fee and commissions expenses			
Cash surrender amount			
Net expenses of claim settlement			
Net provisions for insurance contract reserves			
Policy dividend expenses			
Reinsurance expenses			
Taxes and surcharges	(XXXVIII)	<b>24,073,785.34</b>	19,126,023.74
Selling expenses	(XXXIX)	<b>191,459,653.85</b>	129,599,720.18
Administrative expenses	(XL)	<b>172,257,187.47</b>	186,518,311.32
Research and development expenses	(XLI)	<b>358,954,448.39</b>	261,048,649.52
Finance expenses	(XLII)	<b>-14,235,873.79</b>	-35,783,468.78
Including: Interest expenses		<b>672,575.11</b>	
Interest income		<b>20,295,315.49</b>	22,199,449.51
Plus: Other income	(XLIII)	<b>7,890,993.90</b>	28,493,980.34
Investment income ("-" for losses)	(XLIV)	<b>4,941,796.04</b>	3,840,483.00
Including: Investment income from associates and joint ventures		-	-
Revenue from derecognition of financial assets measured at amortized cost		-	-
Foreign exchange gains ("-" for losses)		-	-
Net exposure hedging returns ("-" for losses)		-	-
Gain from fair value changes ("-" for losses)		-	-
Credit impairment losses ("-" for losses)	(XLV)	<b>28,957,048.25</b>	24,009,707.82
Impairment losses on assets ("-" for losses)	(XLVI)	<b>-161,975,695.11</b>	-18,340,806.06
Gains on disposal of assets ("-" for losses)	(XLVII)	<b>500,854,725.65</b>	254,433.56



# CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the Year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Note V	Amount for the current period	Amount for the previous period
<b>III. Operating profit ("-" for losses)</b>		<b>135,035,120.77</b>	140,997,005.04
Plus: Non-operating income	(XLVIII)	<b>2,937,822.89</b>	1,264,850.90
Less: Non-operating expenses	(XLIX)	<b>884,630.97</b>	18,596,127.87
<b>IV. Profit before tax ("-" for losses)</b>		<b>137,088,312.69</b>	123,665,728.07
Less: Income tax expenses	(L)	<b>-8,053,495.31</b>	7,994,167.34
<b>V. Net profit ("-" for net losses)</b>		<b>145,141,808.00</b>	115,671,560.73
(I) Classification by continuity of business operation			
1. Net profit from continuing operations ("-" for net losses)		<b>145,141,808.00</b>	115,671,560.73
2. Net profit from discontinued operations ("-" for net losses)			
(II) Classification by ownership			
1. Net profit attributable to owners of the parent company ("-" for net losses)		<b>145,035,124.92</b>	115,635,117.62
2. Net profit attributable to non-controlling interests ("-" for net losses)		<b>106,683.08</b>	36,443.11
<b>VI. Other comprehensive income after tax</b>		<b>-149,841,379.38</b>	-78,031,752.84
Other comprehensive income after tax attributable to owners of the parent company		<b>-149,841,379.38</b>	-78,031,752.84
(I) Other comprehensive income that cannot be reclassified subsequently to profit or loss		<b>-151,939,200.00</b>	-79,968,000.00
1. Changes in remeasurement of the defined benefit plan			
2. Other comprehensive income that cannot be reclassified to profit and loss under equity method			
3. Changes in fair value of other equity instrument investments		<b>-151,939,200.00</b>	-79,968,000.00
4. Fair value changes in enterprise's own credit risk			

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the Year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Note V	Amount for the current period	Amount for the previous period
(II) Other comprehensive income that will be reclassified subsequently to profit or loss		<b>2,097,820.62</b>	1,936,247.16
1. Other comprehensive income that may be reclassified to profit or loss under equity method			
2. Changes in fair values of other debt investments			
3. The amount of financial assets reclassified into other comprehensive income		<b>96,792.83</b>	-168,360.05
4. Provision for credit impairment of other debt investments			
5. Reserve for cash flow hedging			
6. Translation difference of financial statements in foreign currencies		<b>2,001,027.79</b>	2,104,607.21
7. Others			
Other comprehensive income after tax attributable to non-controlling interests			
<b>VII. Total comprehensive income</b>		<b>-4,699,571.38</b>	37,639,807.89
Total comprehensive income attributable to the owners of the parent company		<b>-4,806,254.46</b>	37,603,364.78
Total comprehensive income attributable to non-controlling interests		<b>106,683.08</b>	36,443.11
<b>VIII. Earnings per share:</b>	<i>(LI)</i>		
(I) Basic earnings per share (RMB/share)		<b>0.10</b>	0.08
(II) Diluted earnings per share (RMB/share)			

The accompanying notes to the financial statements shall be an integral part of the financial statements.

Person in charge of the Company: Zhao Hui

CFO: Kong Deming

Head of the Finance Department: Li Zekun

# INCOME STATEMENT OF THE PARENT

For the Year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Note XVI	Amount for the current period	Amount for the previous period
<b>I. Operating revenue</b>		<b>3,028,894,492.60</b>	2,704,527,442.34
Less: Operating cost	(IV)	<b>2,618,469,922.50</b>	2,131,876,545.69
Taxes and surcharges		<b>22,268,525.22</b>	15,853,299.58
Selling expenses		<b>180,194,805.63</b>	118,954,224.61
Administrative expenses		<b>131,431,565.63</b>	144,701,560.89
Research and development expenses		<b>351,352,945.41</b>	253,050,784.68
Finance expenses		<b>-14,217,211.18</b>	-35,570,175.51
Including: Interest expenses			
Interest income		<b>19,764,240.09</b>	21,881,474.21
Plus: Other income		<b>7,040,187.55</b>	28,481,620.02
Investment income ("-" for losses)	(V)	<b>9,382,044.37</b>	7,494,796.08
Including: Investment income from associates and joint ventures			
Revenue from derecognition of financial assets measured at amortized cost			
Net exposure hedging returns ("-" for losses)			
Gain from fair value changes ("-" for losses)			
Credit impairment losses ("-" for losses)		<b>24,970,606.16</b>	21,377,117.36
Impairment losses on assets ("-" for losses)		<b>-139,631,928.54</b>	-9,511,921.27
Gains on disposal of assets ("-" for losses)		<b>500,611,715.64</b>	161,971.98
<b>II. Operating profit ("-" for losses)</b>		<b>141,766,564.57</b>	123,664,786.57
Plus: Non-operating income		<b>1,158,983.73</b>	589,073.68
Less: Non-operating expenses		<b>33,205.18</b>	17,694,457.62
<b>III. Profit before tax ("-" for losses)</b>		<b>142,892,343.12</b>	106,559,402.63
Less: Income tax expenses		<b>-10,634,324.97</b>	3,863,860.75
<b>IV. Net profit ("-" for net losses)</b>		<b>153,226,668.09</b>	102,695,541.88
(I) Net profit from continuing operations ("-" for net losses)		<b>153,226,668.09</b>	102,695,541.88
(II) Net profit from discontinued operations ("-" for net losses)			

# INCOME STATEMENT OF THE PARENT

For the Year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Note XVI	Amount for the current period	Amount for the previous period
<b>V. Other comprehensive income after tax</b>		<b>-151,918,041.90</b>	-80,058,755.31
(I) Other comprehensive income that cannot be reclassified subsequently to profit or loss		<b>-151,939,200.00</b>	-79,968,000.00
1. Changes in remeasurement of the defined benefit plan			
2. Other comprehensive income that cannot be reclassified to profit and loss under equity method			
3. Changes in fair value of other equity instrument investments		<b>-151,939,200.00</b>	-79,968,000.00
4. Fair value changes in enterprise's own credit risk			
(II) Other comprehensive income that will be reclassified subsequently to profit or loss		<b>21,158.10</b>	-90,755.31
1. Other comprehensive income that may be reclassified to profit or loss under equity method			
2. Changes in fair values of other debt investments			
3. The amount of financial assets reclassified into other comprehensive income		<b>21,158.10</b>	-90,755.31
4. Provision for credit impairment of other debt investments			
5. Reserve for cash flow hedging			
6. Translation difference of financial statements in foreign currencies			
7. Others			
<b>VI. Total comprehensive income</b>		<b>1,608,626.19</b>	22,636,786.57
<b>VII. Earnings per share:</b>			
(I) Basic earnings per share (RMB/share)			
(II) Diluted earnings per share (RMB/share)			

The accompanying notes to the financial statements shall be an integral part of the financial statements.

Person in charge of the Company: Zhao Hui

CFO: Kong Deming

Head of the Finance Department: Li Zekun

# CONSOLIDATED CASH FLOW STATEMENT

For the year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Note V	Amount for the current period	Amount for the previous period
<b>I. Cash flows from operating activities</b>			
Cash received from sale of goods and rendering of services		<b>3,481,767,607.65</b>	2,867,521,792.21
Net increase in customer deposits and deposits in other banks			
Net increase in borrowings from the central bank			
Net increase in borrowings from other financial institutions			
Cash received from receiving insurance premiums of original insurance contracts			
Net cash received from reinsurance business			
Net increase in deposits and investments from policyholders			
Cash received from interest, handling charge and commission			
Net increase in loans from banks and other financial institutions			
Net capital increase in repurchase business			
Net cash received from acting sale and purchase of securities			
Refund of taxes and surcharges		<b>18,376,240.38</b>	66,601,005.04
Cash received from other operating activities	(LII)	<b>39,189,373.63</b>	56,532,900.75
Sub-total of cash inflows from operating activities		<b>3,539,333,221.66</b>	2,990,655,698.00
Cash paid for goods purchased and services received		<b>2,473,036,392.49</b>	2,133,628,186.75
Net increase in loans and advances to customers			
Net increase in deposits with central bank and with banks and other financial institutions			
Cash paid for original insurance contract claims			
Net increase in lending funds			
Cash paid for interest, handling charge and commission			
Cash paid for policy dividend			
Cash paid to and for employees		<b>535,545,329.47</b>	592,414,388.48
Cash paid for taxes and surcharges		<b>117,728,644.90</b>	48,007,273.23
Cash paid for other operating activities	(LII)	<b>326,456,880.73</b>	194,170,075.00
Sub-total of cash outflows from operating activities		<b>3,452,767,247.59</b>	2,968,219,923.46
<b>Net cash flow from operating activities</b>		<b>86,565,974.07</b>	22,435,774.54

# CONSOLIDATED CASH FLOW STATEMENT

For the year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Note V	Amount for the current period	Amount for the previous period
<b>II. Cash flows from investing activities</b>			
Cash received from disinvestment			
Cash received from return on investments		5,390,000.00	4,410,000.00
Net cash received from disposal of fixed assets, intangible assets and other long-term assets		267,639,536.96	659,884.31
Net cash received from disposal of subsidiaries and other business units			
Cash received from other investing activities			
Sub-total of cash inflows from investing activities		273,029,536.96	5,069,884.31
Cash paid for acquisition of fixed assets, intangible assets and other long-term assets		28,222,132.95	54,144,663.80
Cash paid for investment			
Net increase in pledged loans			
Net cash paid for acquisition of subsidiaries and other business units			
Cash paid for other investing activities			
Sub-total of cash outflows from investing activities		28,222,132.95	54,144,663.80
<b>Net cash flows from investing activities</b>		<b>244,807,404.01</b>	-49,074,779.49

# CONSOLIDATED CASH FLOW STATEMENT

For the year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Note V	Amount for the current period	Amount for the previous period
<b>III. Cash flows from financing activities</b>			
Cash received from absorbing investments			15,000,000.00
Including: Cash received from non-controlling interests' investment in subsidiaries			15,000,000.00
Cash received from borrowings			
Cash received from other financing activities			
Sub-total of cash inflows from financing activities			15,000,000.00
Cash paid for repayment of borrowings			
Cash paid for distribution of dividends, profits or payment of interest		<b>37,850,981.15</b>	15,240,620.75
Including: Payments for distribution of dividends or profit to non-controlling interests by subsidiaries			
Cash paid for other financing activities			
Sub-total of cash outflows from financing activities		<b>37,850,981.15</b>	15,240,620.75
<b>Net cash flows from financing activities</b>		<b>-37,850,981.15</b>	-240,620.75
<b>IV. Effect of foreign exchange rate changes on cash and cash equivalents</b>		<b>924,378.19</b>	11,496,020.85
<b>V. Net increase in cash and cash equivalents</b>		<b>294,446,775.12</b>	-15,383,604.85
<b>Plus: Opening balance of cash and cash equivalents</b>		<b>1,163,149,863.13</b>	1,178,533,467.98
<b>VI. Closing balance of cash and cash equivalents</b>		<b>1,457,596,638.25</b>	1,163,149,863.13

The accompanying notes to the financial statements shall be an integral part of the financial statements.

Person in charge of the Company: Zhao Hui

CFO: Kong Deming

Head of the Finance Department: Li Zekun

# CASH FLOW STATEMENT OF THE PARENT

For the Year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Note	Amount for the current period	Amount for the previous period
<b>I. Cash flows from operating activities</b>			
Cash received from sale of goods and rendering of services		3,275,272,968.56	2,669,230,073.46
Refund of taxes and surcharges		4,442,257.33	63,537,235.62
Cash received from other operating activities		37,168,857.72	71,165,987.35
Sub-total of cash inflows from operating activities		3,316,884,083.61	2,803,933,296.43
Cash paid for goods purchased and services received		2,459,171,723.71	2,120,215,439.55
Cash paid to and for employees		416,857,292.19	479,014,562.96
Cash paid for taxes and surcharges		58,946,164.83	33,427,116.92
Cash paid for other operating activities		294,834,865.89	174,526,726.89
Sub-total of cash outflows from operating activities		3,229,810,046.62	2,807,183,846.32
<b>Net cash flow from operating activities</b>		<b>87,074,036.99</b>	-3,250,549.89
<b>II. Cash flows from investing activities</b>			
Cash received from disinvestment			
Cash received from return on investments		9,830,248.33	8,064,313.08
Net cash received from disposal of fixed assets, intangible assets and other long-term assets		267,149,216.06	537,038.00
Net cash received from disposal of subsidiaries and other business units			
Cash received from other investing activities			
Sub-total of cash inflows from investing activities		276,979,464.39	8,601,351.08
Cash paid for acquisition of fixed assets, intangible assets and other long-term assets		11,277,218.44	51,570,986.56
Cash paid for investment			15,000,000.00
Net cash paid for acquisition of subsidiaries and other business units			
Cash paid for other investing activities			
Sub-total of cash outflows from investing activities		11,277,218.44	66,570,986.56
<b>Net cash flows from investing activities</b>		<b>265,702,245.95</b>	-57,969,635.48



# CASH FLOW STATEMENT OF THE PARENT

For the Year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Note	Amount for the current period	Amount for the previous period
<b>III. Cash flows from financing activities</b>			
Cash received from absorbing investments			
Cash received from borrowings			
Cash received from other financing activities			
Sub-total of cash inflows from financing activities			
Cash paid for repayment of borrowings			
Cash paid for distribution of dividends, profits or payment of interest		<b>37,850,981.15</b>	15,240,620.75
Cash paid for other financing activities			
Sub-total of cash outflows from financing activities		<b>37,850,981.15</b>	15,240,620.75
<b>Net cash flows from financing activities</b>		<b>-37,850,981.15</b>	-15,240,620.75
<b>IV. Effect of foreign exchange rate changes on cash and cash equivalents</b>		<b>538,499.34</b>	11,226,521.81
<b>V. Net increase in cash and cash equivalents</b>		<b>315,463,801.13</b>	-65,234,284.31
Plus: Opening balance of cash and cash equivalents		<b>1,038,023,740.27</b>	1,103,258,024.58
<b>VI. Closing balance of cash and cash equivalents</b>		<b>1,353,487,541.40</b>	1,038,023,740.27

The accompanying notes to the financial statements shall be an integral part of the financial statements.

Person in charge of the Company: Zhao Hui

CFO: Kong Deming

Head of the Finance Department: Li Zekun

# CONSOLIDATED STATEMENT OF CHANGES IN OWNERS' EQUITY

For the Year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Amount for the current period												
	Share capital	Preferred stock	Other equity instruments	Capital reserve	Treasury shares	Less: Other comprehensive income	Special reserve	Surplus reserve	General risk reserve	Retained earnings	Sub-total	Non-controlling interests	Total owners' equity
I. Closing balance at the end of last year	1,519,884,400.00			3,224,727,994.03		400,267,531.49	135,889,327.25	623,145,385.08	81,232.90	5,903,924,237.85	8,1232.90	15,036,443.11	5,919,960,809.96
Plus: Changes in accounting policies													
Correction of accounting errors in prior period													
Business combination involving entities under common control													
Others													
II. Opening balance for the current year	1,519,884,400.00			3,224,727,994.03		400,267,531.49	135,889,327.25	623,226,617.98	81,232.90	5,904,005,470.75	81,232.90	15,036,443.11	5,919,041,913.86
III. Movements in the current period (decrease is represented by "-")													
(i) Total comprehensive income													
(ii) Capital contributed or reduced by owners													
1. Ordinary shares contributed by owners													
2. Capital contributed by owners of other equity instruments													
3. Amount of state-based payment recognized in owners' equity													
4. Others													
(iii) Profit distribution													
1. Appropriation of surplus reserve													
2. Appropriation of general risk reserve													
3. Appropriation of profit to owners (or shareholders)													
4. Others													
(iv) Internal transfer of owners' equity													
1. Transfer of capital reserve to capital (or share capital)													
2. Transfer of surplus reserve to capital (or share capital)													
3. Surplus reserve to cover losses													
4. Defined benefit plan changes carried forward to retained earnings													
5. Other comprehensive income carried forward to retained earnings													
6. Others													
(v) Special reserve													
1. Appropriations in the current period													
2. Utilization in the current period													
(vi) Others													
IV. Closing balance for the current period	1,519,884,400.00			3,224,727,994.03		250,465,152.11	151,251,994.06	714,911,976.09	5,861,202,116.29	37,997,100.00	5,861,202,116.29	15,143,126.19	5,876,345,242.48

# CONSOLIDATED STATEMENT OF CHANGES IN OWNERS' EQUITY

For the Year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Amount for the previous period													
	Share capital	Preferred stock	Other equity instruments	Others	Capital reserve	Treasury shares	Less: Other comprehensive income	Special reserve	Surplus reserve	General risk reserve	Retained earnings	Subtotal	Non-controlling interests	Total owners' equity
I. Closing balance at the end of last year	1,519,884,000.00				3,724,727,944.03		478,299,284.33	125,629,773.06	532,978,661.65		5,881,519,713.07	5,881,519,713.07		5,881,519,713.07
Plus: Changes in accounting policies														
Correction of accounting errors in prior period														
Business combination involving entities under common control														
Others														
II. Opening balance for the current year	1,519,884,000.00				3,724,727,944.03		478,299,284.33	125,629,773.06	532,978,661.65		5,881,519,713.07	5,881,519,713.07		5,881,519,713.07
III. Movements in the current period (Decrease is represented by "-")														
(I) Total comprehensive income							-78,031,752.84	10,289,354.19	90,166,723.43		22,494,524.78	22,494,524.78	15,036,443.11	37,449,967.89
(II) Capital contributed or reduced by owners							-78,031,752.84	10,289,354.19	115,635,117.62		37,693,864.78	37,693,864.78	15,000,000.00	15,000,000.00
1. Ordinary shares contributed by owners														
2. Capital contributed by owners of other equity instruments														
3. Amount of share-based payment recognized in owners' equity														
4. Others														
(III) Profit distribution														
1. Appropriation of surplus reserve								10,289,354.19	-35,468,394.19		-15,198,840.00	-15,198,840.00		-15,198,840.00
2. Appropriation of general risk reserve								10,289,354.19	-10,289,354.19					
3. Appropriation of profit to owners (or shareholders)														
4. Others														
(IV) Intercarry-over of owners' equity														
1. Transfer of capital reserve to capital (or share capital)														
2. Transfer of surplus reserve to capital (or share capital)														
3. Surplus reserve to cover losses														
4. Defined benefit plan charges carried forward to retained earnings														
5. Other comprehensive income carried forward to retained earnings														
6. Others														
(V) Special reserve														
1. Appropriations in the current period														
2. Utilization in the current period														
(VI) Others														
IV. Closing balance for the current period	1,519,884,000.00				3,724,727,944.03		400,267,531.49	135,899,327.25	623,145,385.08		5,903,924,237.85	5,903,924,237.85	15,036,443.11	5,918,960,680.96

The accompanying notes to the financial statements shall be an integral part of the financial statements.

Person in charge of the Company: Zhao Hui

CFO: Kong Deming

Head of the Finance Department: Li Zekun



# STATEMENT OF CHANGES IN OWNERS' EQUITY OF THE PARENT

For the Year 2023

(Amounts expressed in RMB unless otherwise specified)

Item	Amount for the previous period						Total owners' equity				
	Share capital	Preferred stock	Other equity instruments	Others	Capital reserve	Less: Treasury shares		Other comprehensive income	Special reserve	Surplus reserve	Retained earnings
I. Closing balance at the end of last year	1,519,884,000.00				3,271,445,482.07	479,061,402.92			125,629,773.06	376,533,053.49	5,772,553,711.54
Plus: Changes in accounting policies											
Correction of accounting errors in prior period											
Others											
II. Opening balance for the current year	1,519,884,000.00				3,271,445,482.07	479,061,402.92			125,629,773.06	376,533,053.49	5,772,553,711.54
III. Movements in the current period (decrease is represented by "-")											
(I) Total comprehensive income						-80,058,755.31			10,269,554.19	77,227,147.69	7,437,946.57
(II) Capital contributed or reduced by owners						-80,058,755.31				102,695,541.88	22,636,786.57
1. Ordinary shares contributed by owners											
2. Capital contributed by owners of other equity instruments											
3. Amount of share-based payment recognized in owners' equity											
4. Others											
(III) Profit distribution									10,269,554.19	-25,468,394.19	-15,198,840.00
1. Appropriation of surplus reserve									10,269,554.19	-10,269,554.19	
2. Appropriation of profit to owners (or shareholders)											
3. Others											
(IV) Internal carry-over of owners' equity											
1. Transfer of capital reserve to capital (or share capital)											
2. Transfer of surplus reserve to capital (or share capital)											
3. Surplus reserve to cover losses											
4. Defined benefit plan changes carried forward to retained earnings											
5. Other comprehensive income carried forward to retained earnings											
6. Others											
(V) Special reserve											
1. Appropriations in the current period								4,837,452.54			4,837,452.54
2. Utilization in the current period								4,837,452.54			4,837,452.54
(VI) Others											
N. Closing balance for the current period	1,519,884,000.00				3,271,445,482.07	399,002,647.61			135,899,327.25	453,760,201.18	5,779,991,658.11

The accompanying notes to the financial statements shall be an integral part of the financial statements.

Person in charge of the Company: Zhao Hui

CFO: Kong Deming

Head of the Finance Department: Li Zekun

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## I. INFORMATION ABOUT THE COMPANY

CRCC High-Tech Equipment Corporation Limited (formerly known as “Kunming China Railway Large Maintenance Machinery Group Co., Ltd.”, the “**Company**”) is a joint stock company with limited liability registered in Kunming, Yunnan Province, the People’s Republic of China, transformed from Kunming China Railway Large Maintenance Machinery Group Co., Ltd. after an overall restructuring in 2015. On 16 December 2015, the Company issued a total of 531,900,000 H shares with a nominal value of RMB1.00 each in Hong Kong and listed the same on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Hong Kong Stock Exchange**”). As of 31 December 2023, the Company has issued a total of 531,900,000 shares with a registered capital of RMB1,519,884,000. The registered address of the Company is located at No. 384 Yangfangwang, Jinma Town, China (Yunnan) Pilot Free Trade Zone.

The principal activities of the Company and its subsidiaries (collectively referred to as the “**Group**”) mainly consist of repair and manufacturing of large railway track maintenance machinery, provision of annual inspection services and extended services for track maintenance machinery; production, manufacturing and sales of accessories, repair of components, and production, manufacturing and sales of small railway track maintenance machinery; mechanized maintenance and repair services for railway line; casting manufacturing and machining manufacturing; production and processing of railway materials, equipment and accessories, and sales, import and export business of railway machinery, equipment and accessories, construction materials, hardware and electric products, mechanical and electronic equipment.

The Company’s parent company is China Railway Construction Corporation Limited (“**CRCC**”) and the ultimate controller is China Railway Construction Group Corporation.

These financial statements were approved and authorised for issue by the Board of Directors of the Company on 26 March 2024.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## II. BASIS OF PREPARATION OF FINANCIAL STATEMENTS

### (I) BASIS OF PREPARATION

These financial statements were prepared in accordance with the Accounting Standards for Business Enterprises—Basic Standards and various specific accounting standards, the Application Guidance for Accounting Standards for Business Enterprises, interpretations of the Accounting Standards for Business Enterprises and other relevant regulations issued by the Ministry of Finance (together referred to as the “**Accounting Standards for Business Enterprises**”), as well as relevant requirements under the Hong Kong Companies Ordinance and the Listing Rules of the Hong Kong Stock Exchange.

### (II) Going concern

The financial statements are presented on a going-concern basis.

The Company has the going-concern capability for at least 12 months from the end of the current reporting period, and there are no major issues that have an impact on the Company’s going-concern capability.

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES

### (I) Statement on compliance with the Accounting Standards for Business Enterprises

The financial statements are in compliance with the requirements of the Accounting Standards for Business Enterprises issued by the Ministry of Finance, and give a true and complete view of both consolidated and the parent company’s financial position as at 31 December 2023, and both consolidated and the parent company’s operating results and cash flows for 2023.

### (II) Accounting period

The accounting year is from 1 January to 31 December of each calendar year.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (III) Operating Cycle

The Company's operating cycle is 12 months.

### (IV) Functional currency

The Company adopts Renminbi or RMB as its functional currency. RMB is the currency of the primary economic environment in which the Company and its domestic subsidiaries operate. The overseas subsidiaries of the Company may determine their own functional currencies based on their specific economic environments. The Group adopts RMB to prepare its financial statements.

### (V) Accounting treatment of business combinations under common control and not under common control

Business combinations under common control: The assets and liabilities acquired by acquirer through business combination shall be measured at the carrying value of the assets, liabilities (including goodwill arising from the acquisition of the acquiree by ultimate controlling party) of the acquiree in the consolidated financial statements of the ultimate controlling party at the date of combination. The difference between the carrying amount of the net assets obtained and the carrying amount of the consideration paid for the combination (or total nominal value of the issued shares) is adjusted to capital premium in capital reserve. If the capital reserve is not sufficient to absorb the difference, any excess shall be adjusted against retained earnings.

Business combinations not under common control: The cost of combination is the assets paid, the liabilities incurred or committed and fair value of the equity securities issued by the acquirer for acquisition of control over the acquiree on the date of acquisition. Where the cost of combination is higher than the fair value of the identifiable net assets acquired from the acquirer in business combination, such difference shall be recognized as goodwill; where the cost of combination is less than the fair value of the identifiable net assets acquired from the acquiree in business combination, such difference shall be charged to current profit or loss. Each of the identifiable assets, liabilities and contingent liabilities of the acquiree, which are acquired in the combination and meet the criteria for recognition, shall be measured at fair value on the date of acquisition.

The direct relevant expenses incurred for the business combinations are recognized as the profit or loss in the period when the costs are incurred; the transaction costs for the equity securities or debt securities issued for business combination shall be recognized as the initial recognition amount of equity securities or debt securities.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (VI) Preparation method of consolidated financial statements

#### 1. *Judgement criteria for common control and significant influence*

The scope of consolidation of the consolidated financial statements is determined on the basis of control, and the scope of consolidation comprises the Company and all of its subsidiaries. Control refers to the power of a company over the investee, the rights to enjoy variable returns from its involvement in relevant activities of the investee, and the ability to use its power over the investee to affect the amount of its returns.

#### 2. *Consolidation procedures*

When preparing the consolidated financial statements, the Company considers the entire enterprise group as a single accounting entity and presents the overall financial position, operating results and cash flows of the enterprise group based on the consistent accounting policies. The impact of internal transactions between the Company and its subsidiaries, and among its subsidiaries, shall be offset. If internal transactions indicate impairment losses on relevant assets, such losses shall be recognized in full. Any inconsistent accounting policies and accounting period adopted by a subsidiary will be subject to necessary adjustments to align with those of the Company when preparing the consolidated financial statements.

Owners' equity, net profit or loss of the current period and comprehensive income attributable to minority shareholders of the current period of subsidiaries are stated separately under owners' equity in the consolidated balance sheet, net profit in the consolidated income statement and total comprehensive income respectively. Loss of the current period assumed by minority shareholders of a subsidiary in excess of minority shareholders' share of owners' equity in that subsidiary at the beginning of the period is offset against minority interests.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (VI) Preparation method of consolidated financial statements (continued)

#### 2. Consolidation procedures (continued)

##### (1) Addition of subsidiary or business

During the reporting period, if there is an addition of subsidiary or business due to business combination under common control, the operating results and cash flow of the subsidiary or business combination from the beginning of the period to the end of the reporting period will be included in the consolidated financial statements, and the amounts at the beginning of the period in the consolidated financial statements and relevant items in the comparative statements will also be adjusted as if the reporting entity after combination had been existing since the control of the ultimate controlling party started.

Where control over the investee under common control is obtained due to reasons such as increase in investments, for equity investment held before the control over the acquiree is obtained, profit or loss, other comprehensive income and other changes in net assets recognized from the later of the acquisition of the original equity interest and the date when the acquirer and the acquiree are placed under common control until the date of combination are offset against retained profit at the beginning of the period of the comparative financial statements or profit or loss of the period respectively.

During the reporting period, if there is an addition of subsidiary or business due to business combination not under common control, it shall be included, from the date of purchase, in the consolidated financial statements based on the fair value of each of the identifiable assets, liabilities or contingent liabilities determined on the date of purchase.

Where control over the investee not under common control is obtained due to reasons such as increase in investments, for the equity interest of the acquiree held before the date of purchase, the Company re-measures the equity interest at its fair value as at the date of purchase, and any difference between the fair value and its book value will be accounted for as investment gains of the period. Other comprehensive income that will be reclassified into losses and profits and other changes in owners' equity under equity accounting with respect to the equity interest in the acquiree held before the date of purchase are transferred to investment gains of the period to which the date of purchase belongs.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (VI) Preparation method of consolidated financial statements (continued)

#### 2. Consolidation procedures (continued)

##### (2) Disposal of subsidiaries

###### 1 General disposal

When control over the investee is lost due to the disposal of part of the equity investment or other reasons, the Company re-measures the remaining equity investment after the disposal at fair value as at the date on which control is lost. The difference between the sum of the consideration received from equity disposal and the fair value of the remaining equity interest and the sum of the net assets of the subsidiary proportionate to the original shareholding accumulated from the date of purchase or combination and goodwill is included in investment gains of the period during which the control is lost. Other comprehensive income that will be reclassified into losses and profits and other changes in owners' equity under equity accounting with respect to the equity investment in the original subsidiary are transferred to investment gains of the period during which the control is lost.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (VI) Preparation method of consolidated financial statements (continued)

#### 2. Consolidation procedures (continued)

##### (2) Disposal of subsidiaries (continued)

##### 2 Stepwise disposal of subsidiary

In respect of stepwise disposal of equity investment in a subsidiary through multiple transactions until control is lost, if the terms, conditions and economic effects of the transactions of equity investment in the subsidiary satisfy one or more of the following conditions, the transactions are normally accounted for as a package of transactions:

- I. these transactions are entered into simultaneously or after considering the effects of each other;
- II. these transactions constitute a complete commercial result as a whole;
- III. one transaction is conditional upon at least one of the other transactions;
- IV. one transaction is not economical on its own but is economical when considering together with other transactions.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (VI) Preparation method of consolidated financial statements (continued)

#### 2. Consolidation procedures (continued)

##### (2) Disposal of subsidiaries (continued)

##### 2 Stepwise disposal of subsidiary (continued)

Where the transactions constitute a package of transactions, the Company accounts for the transactions as a transaction of disposal of a subsidiary resulting in the loss of control; the difference between the amount received each time for disposal before control is lost and the net assets of such subsidiary corresponding to the disposal of investment is recognized as other comprehensive income in the consolidated financial statements, and upon loss of control, is transferred to profit or loss of the period during which control is lost.

Where the transactions do not constitute a package of transactions, before the loss of control, the transactions are accounted for based on partial disposal of equity investment in a subsidiary that does not involve loss of control; when control is lost, they are accounted for using the general method for disposal of subsidiaries.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (VI) Preparation method of consolidated financial statements (continued)

#### 2. Consolidation procedures (continued)

##### (3) Purchase of non-controlling interests in subsidiaries

For the difference between the long-term equity investment newly acquired due to the purchase of minority interests and the share of net assets of the subsidiary that the Company is entitled to calculated according to the new shareholding accumulated from the date of purchase or date of combination, share premium of the capital reserve in the consolidated balance sheet will be adjusted; where share premium of the capital reserve is insufficient for the write-down, retained profit will be adjusted.

##### (4) Partial disposal of equity investment in subsidiaries without loss of control

For the difference between the consideration received from disposal and the net assets of the subsidiary that the Company is entitled to corresponding to the long-term equity investment disposed accumulated from the date of purchase or date of combination, share premium of the capital reserve in the consolidated balance sheet will be adjusted; where share premium of the capital reserve is insufficient for the write-down, retained profit will be adjusted.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (VII) Foreign currency transactions and translation of financial statements denominated in foreign currency

#### 1. *Foreign currency transactions*

Foreign currency transactions shall be translated into RMB at the exchange rate on the last day of each quarter.

Balance sheet date foreign currency monetary items shall be translated using the spot exchange rate at the balance sheet date. The resulting exchange difference are recognized in profit or loss for the current period, except for those differences related to a specific-purpose borrowing denominated in foreign currency for acquisitions and construction of the qualified assets, which should be capitalized as cost of the borrowings.

#### 2. *Translation of financial statements denominated in foreign currency*

For the translation of financial statements of foreign operation denominated in foreign currency, the assets and liabilities in the balance sheets are translated at the spot exchange rates on the balance sheet date; except for “retained earnings” item, all items under owner’s equity are translated at the spot exchange rates when incurred. The income and expense items in the income statement are measured at the spot exchange rate on the date of transaction (or: translation at the exchange rate determined by a systematic and reasonable method, which is approximate to the spot exchange rate on the date of transaction). Reminder: If this method is adopted, the exchange rate shall be specified clearly).

On disposal of foreign operations, exchange differences in financial statements denominated in foreign currencies related to the foreign operation shall be transferred from owner’s equity items to profit or loss from disposal for the current period.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (VIII) Classification of joint arrangements and accounting treatment for joint operations

#### *Joint arrangements can be classified into joint operations and joint ventures*

Joint operations represent the joint arrangement that a party to a joint arrangement has rights to the assets, and obligations for the liabilities, relating to such arrangement.

The Company recognizes the following items in relation to its share of benefits in joint operations:

- (1) the assets held solely by the Company and those jointly held on a pro-rate basis;
- (2) the liabilities assumed solely by the Company and those jointly assumed on a pro-rata basis;
- (3) the income generated from the sale of the products of the joint operation attributable to the Company;
- (4) the income generated by the joint operation from the sale of products on a pro-rata basis;
- (5) the expenses incurred solely by the Company and those incurred by the joint operation on a pro-rata basis.

The Company's investment in joint ventures are accounted for using equity method, please refer to the note "III. (XIV) Long-term Equity Investments".



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (IX) Recognition standard for cash and cash equivalents

Cash represents the Company's cash on hand and deposits that can be used readily for payments. Cash equivalents represent investments that satisfy four conditions, namely short-term, highly liquid, readily convertible to known amounts of cash, and subject to an insignificant risk of changes in value.

### (X) Financial Instruments

One of the financial asset, financial liabilities or equity instrument is recognized when the Company becomes a party to the contract of the financial instruments.

#### 1. Classification of financial instruments

According to the business model of the Company for management of financial assets and the contractual cash flow characteristics of financial assets, financial assets are classified at the initial recognition as financial assets measured at amortized cost, or financial assets measured at fair value through other comprehensive income, or other financial assets that are measured at fair value through current profit or loss.

The Company shall classify financial assets that meet the following conditions and are not designated as financial assets at fair value through current profit or loss as financial assets measured at amortized cost:

- The objective of the business model is to collect contractual cash flows;
- The contractual cash flows are solely payment of the principal and the interest based on the outstanding principal amount.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (X) Financial Instruments (continued)

#### 1. Classification of financial instruments (continued)

The Company shall classify financial assets that meet the following conditions and are not designated as financial assets at fair value through current profit or loss as financial assets (debt instruments) measured at fair value through other comprehensive income:

- The objective of the business model for managing such financial assets is both to collect contractual cash flows and to dispose of the financial assets;
- The contractual cash flows are solely payment of the principal and the interest based on the outstanding principal amount.

For an investment in equity instruments not held for trading purposes, the Company may irrevocably designate it as financial assets (equity instruments) measured at fair value through other comprehensive income at the initial recognition. This designation is made on an investment-by-investment basis and the relevant investment meets the definition of equity instrument from the perspective of the issuer.

All financial assets not classified as measured at amortized cost and fair value through other comprehensive income as described above are classified as financial assets measured at fair value through current profit or loss. On initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortized cost or at fair value through other comprehensive income as at fair value through current profit or loss if doing so eliminates or significantly reduces an accounting mismatch.

Financial liabilities, at initial recognition, are classified into financial liabilities at fair value through current profit or loss and financial liabilities measured at amortized cost.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (X) Financial Instruments (continued)

#### 1. *Classification of financial instruments (continued)*

When meeting any of the following criteria, the Company may, at initial recognition, designate a financial liability as measured at fair value through current profit or loss:

- 1) Such designation would eliminate or significantly reduce a measurement or recognition inconsistency.
- 2) A group of financial liabilities or financial assets and financial liabilities is managed and its performance is evaluated on a fair value basis, in accordance with a documented risk management or investment strategy, and information about the group is provided internally on that basis to the entity's key management personnel.
- 3) The financial liabilities include embedded derivatives which can be split separately.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (X) Financial Instruments (continued)

#### 2. Recognition basis and measurement method of financial instruments

##### (1) Financial assets measured at amortized cost

Financial assets measured at amortized cost, including bills receivable and accounts receivable, other receivables, long-term receivables, and debt investments, are initially measured at fair value plus relevant transaction costs. Accounts receivable that do not contain significant financing components and accounts receivable that the Company has decided not to consider for a financing component of no more than one year are initially measured at the contractual transaction price.

Interest calculated under the effective interest method during the period of holding is included in current profit or loss.

When recovering or disposing, the difference between the price obtained and the book value of the financial asset is included in current profit or loss.

##### (2) Financial assets (debt instruments) measured at fair value through other comprehensive income

Financial assets (debt instruments) measured at fair value through other comprehensive income, including financing receivables and other debt investments, are initially measured at fair value plus relevant transaction costs. These financial assets are subsequently measured at fair value, with changes in fair value are included in other comprehensive income except for interest, impairment losses or gains and exchange gains or losses calculated using the effective interest method.

On derecognition, the accumulated gain or loss previously recognized in other comprehensive income is transferred out from other comprehensive income and recognized in current profit or loss.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (X) Financial Instruments (continued)

#### 2. Recognition basis and measurement method of financial instruments (continued)

##### (3) *Financial assets (equity instruments) measured at fair value through other comprehensive income*

Financial assets (equity instruments) measured at fair value through other comprehensive income, including other equity instrument investments, are initially measured at fair value, and relevant transaction costs are included in the initial recognition amount. Such financial assets are subsequently measured at fair value, and changes in fair value are included in other comprehensive income. The dividends received are included in current profit or loss.

Upon derecognition, the accumulated gain or loss previously recognized in other comprehensive income is transferred from other comprehensive income to retained earnings.

##### (4) *Financial assets at fair value through current profit or loss*

Financial assets measured at fair value through current profit or loss, including held-for-trading financial assets, derivative financial assets and other non-current financial assets, are initially measured at fair value with relevant transaction costs included in current profit or loss, such financial assets are subsequently measured at fair value through current profit or loss. Such financial liabilities are subsequently measured at fair value. Changes in fair value are recognized in current profit or loss.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (X) Financial Instruments (continued)

#### 2. Recognition basis and measurement method of financial instruments (continued)

##### (5) Financial liabilities measured at fair value through current profit or loss

Financial liabilities measured at fair value through current profit or loss, including held-for-trading financial liabilities, derivative financial liabilities, etc., are initially measured at fair value with relevant transaction costs recognized in current profit or loss. Such financial liabilities are subsequently measured at fair value. Changes in fair value are recognized in current profit or loss.

Upon derecognition, the difference between the carrying amount and the consideration paid is recognized in current profit or loss.

##### (6) Financial liabilities measured at amortized cost

Financial liabilities measured at amortized cost, including short-term loans, bills payable, accounts payable, other payables, long-term borrowings, bonds payable and long-term payables, are initially measured at fair value plus relevant transaction costs.

Interest calculated under the effective interest method during the period of holding is included in current profit or loss.

Upon derecognition, the difference between the consideration paid and the carrying amount of the financial liability is recognized in current profit or loss.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (X) Financial Instruments (continued)

#### 3. *Basis for derecognition of financial assets and basis for derecognition and measurement of transfer of financial assets*

The Company derecognizes a financial asset if it meets one of the following conditions:

- the contractual rights to receive the cash flows from the financial asset expire;
- the financial asset has been transferred, and substantially all the risks and rewards of ownership of the financial asset have been transferred to the transferee;
- the financial asset has been transferred, and the Company neither transferred nor retained substantially all rewards related to the ownership of the financial assets, but did not retain its control over the said financial assets.

If the Company revises or renegotiates the contract with the counterparty and such revision or renegotiation constitutes a substantial modification, the original financial asset is derecognised and a new financial asset is recognized in accordance with the revised terms.

When transferring a financial asset, if the Company retains substantially all risks and rewards of ownership of the financial asset, the Company shall continue to recognize such asset.

When judging whether the transfer of a financial asset meets the above criteria for derecognition, the substance-over-form principle shall be applied.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (X) Financial Instruments (continued)

#### 3. *Basis for derecognition of financial assets and basis for derecognition and measurement of transfer of financial assets (continued)*

The Company differentiates the transfer of a financial asset as full transfer or partial transfer. If the full transfer of a financial asset meets the criteria for derecognition, then the difference between the following two included in current profit or loss:

- (1) the book value of the financial asset transferred;
- (2) the sum of the consideration received from the transfer and the total amount of the fair value changes that is directly charged or credited to owners' equity (if the asset transferred is a financial asset (debt instruments) at fair value through other comprehensive income).

When the partial transfer of a financial asset meets the criteria for derecognition, the entire book value of the financial asset transferred shall be allocated between the part derecognized and the part to be recognized based on their respective fair value, with the difference between the following two included in current profit or loss:

- (1) The book value of the part that is derecognized;
- (2) The sum of the consideration attributable to the part derecognized and the total amount of the fair value changes that is directly charged or credited to owners' equity and attributable to the part derecognized (if the asset transferred is a financial asset (debt instruments) at fair value through other comprehensive income).

If the transfer of a financial asset does not meet the criteria for derecognition, the financial asset shall continue to be recognized and the consideration received is recognized as a financial liability.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (X) Financial Instruments (continued)

#### 4. *Derecognition of financial liabilities*

If all or part of the current obligations of a financial liability have been discharged, the financial liability or part of it will be derecognized; if the Company signs an agreement with the creditor to replace the existing financial liability with new financial liability of substantially different contractual terms, the existing financial liability shall be derecognized while the new financial liability shall be recognized.

If substantial changes are made to the contractual terms (in whole or in part) of the existing financial liability, the existing financial liability (or part of it) shall be derecognized, and the financial liability after the modification of terms shall be recognized as a new financial liability.

When a financial liability is derecognized in whole or in part, the difference between the book value of the financial liability derecognized and the consideration paid (including the non-cash assets transferred out or the new financial liability assumed) shall be included in current profit or loss.

If the Company repurchases part of a financial liability, the book value of the entire financial liability is allocated between the part that continues to be recognized and the part that is derecognized on the repurchase date based on their respective relative fair value. The difference between the book value assigned to the part derecognized and the consideration paid (including the non-cash assets transferred out or the new financial liability assumed) shall be included in current profit or loss.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (X) Financial Instruments (continued)

#### 5. *Determination of fair value of financial assets and financial liabilities*

As for financial instruments with an active market, their fair values are determined by quoted prices in the active market. As for financial instruments without an active market, their fair values are determined by using valuation techniques. At the time of valuation, the Company adopts valuation techniques that are applicable in the current circumstances and sufficiently supported by available data and other information, and selects inputs that are consistent with the characteristics of the assets or liabilities considered by the market participants in the transactions of the relevant assets or liabilities, and prioritizes the use of relevant observable inputs. Unobservable inputs are used only if the relevant observable inputs are unavailable or not reasonably available.

#### 6. *Test and accounting methods for impairment of financial assets*

The Company performs impairment accounting on financial assets measured at amortized cost, financial assets measured at fair value through other comprehensive income (debt instruments) and financial guarantee contracts based on expected credit losses.

The probability-weighted amount of the difference in present value between the contractual cash flow of receivable from contracts and the cash flow expected to be received, weighted with the risk of default, will be measured by taking into account of reasonable and valid information on, among other things, past events, current status and the forecast of future economic conditions to recognize the expected credit losses.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (X) Financial Instruments (continued)

#### 6. *Test and accounting methods for impairment of financial assets (continued)*

For accounts receivable and contract asset formed by the transactions regulated in the Accounting Standards for Business Enterprises No. 14—Revenue whether contain significant financing components or otherwise, the Company always measures the loss provision at the lifetime expected credit loss.

For lease receivables derived from transactions specified in the Accounting Standards for Business Enterprises No. 21—Lease, the Company chooses to always measures the loss provisions at the lifetime expected credit loss.

For other financial instruments, the Company assesses the changes in credit risk of relevant financial instruments since initial recognition on each balance sheet date.

In determining changes in the risk of default during the expected lifetime of a financial instrument and assessing whether the credit risk of a financial instrument has increased significantly since initial recognition, the Company compares the risk of default occurring on the financial instrument assessed at the balance sheet date with that assessed at the date of initial recognition. Usually, if it is overdue for more than 30 days, the Company will consider that the credit risk of the financial instrument has increased significantly, unless there is conclusive evidence to prove that the credit risk on a financial instrument has not increased significantly since initial recognition.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (X) Financial Instruments (continued)

#### 6. *Test and accounting methods for impairment of financial assets (continued)*

For a financial instrument with lower credit risk on the balance sheet date, the Company assumes that its credit risk on a financial instrument has not increased significantly since the initial recognition.

If the credit risk of a financial instrument has increased significantly since the initial recognition, the Company measures the loss provisions according to the lifetime expected credit loss of the financial instrument; if the credit risk on a financial instrument has not increased significantly since the initial recognition, the Company measures the loss provisions at an amount equal to 12-month expected credit losses of the financial instrument. The resulting increase in or reversal of loss provision shall be included in current profit or loss as impairment losses or gains. For financial assets (debt instruments) measured at fair value through other comprehensive income, the loss allowance is recognized in other comprehensive income, and the impairment loss or gain is recognized in profit or loss for the current period, without reducing the carrying amount of the financial assets presented in the balance sheet.

Where the Company no longer reasonably expects contractual cash flows of a financial asset to be fully or partially recoverable, the book balance of the financial asset is directly written down.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XI) Inventory

#### 1. *Classification and costs of inventories*

Inventories are classified into goods in transit, raw materials, goods in stock, goods in process, finished goods, distributed goods and commissioned processing materials.

Inventories are initially measured at cost, which comprises purchase costs, processing costs and other expenses incurred in bringing the inventories to their current location and condition.

#### 2. *Measurement for inventories delivered*

Upon delivery, inventories are measured with the weighted average method.

#### 3. *Inventory system*

The perpetual inventory system is adopted.

#### 4. *Amortization of low-value consumables and packaging materials*

(1) Low-value consumables are amortized using the immediate write-off method.

(2) Packaging materials are amortized using the immediate write-off method.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XI) Inventory (continued)

#### 5. Recognition criteria and provision method of provision for impairment of inventories

As at the balance sheet date, inventories are stated at the lower of cost and net realizable value. When the cost of inventories is higher than their net realizable value, a provision for impairment of inventories shall be made. Net realizable value is the estimated selling price of the inventories in the ordinary course of business deducting the estimated costs upon completion, the estimated selling expenses and the related taxes.

Net realizable value of commodity stocks directly held for sale including finished goods, goods-in-stock and held-for-sale raw materials, during the normal course of production and operation, shall be determined by their estimated selling prices less estimated selling expenses and relevant tax fee; the net realizable value of inventory materials which needed to be processed, during the normal course of production and operation, shall be determined by the estimated selling price of the finished products which are produced during operation less the estimated costs to be incurred upon completion, estimated selling costs and relevant tax fees; the net realizable value of inventories held for fulfillment of the sales contracts or labour contracts shall be calculated based on the contracted price. If the quantity of inventories held exceeds the ordered quantity under the sales contract, the net realizable value of the excess of the inventories is generally calculated based on the normal selling prices.

The categories and basis of determination, and different categories of inventories where the Group makes provision for decline in value of inventories on a collective basis

<b>Inventory</b>	<b>Basis for determination of portfolio</b>	<b>Basis for determining net realizable value</b>
Raw materials	Same category	Estimated selling price less estimated costs to completion, estimated selling expenses and related taxes
Products in progress	Same category	Estimated selling price less estimated costs to completion, estimated selling expenses and related taxes

If the net realizable value of the inventory is higher than its book value due to the disappearance of the factors that previously wrote down the value of the inventory after the withdrawal of the inventory depreciation provision, it shall be reversed within the amount of the inventory depreciation provision that has been originally withdrawn, and the reversed amount shall be recorded into the current profit and loss.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XII) Contract assets

#### 1. *Recognition and standard of contract assets*

The Company presents contract assets in the balance sheet based on the relationship between performance obligations and customer payments. The consideration that the Company has the right (and this right depends on factors other than passage of time) to receive for goods transferred to customers is listed as contract assets. A contract asset and a contract liability relating to the same contract are accounted for and presented on a net basis. The right of the Company to charge the customer unconditionally (only depends on the passage of time) is listed as a receivable individually.

#### 2. *Determination method and accounting method for expected credit loss of contract assets*

Details of determination method and accounting method for expected credit loss of contractual assets, please refer to the note "III. (X) Test and accounting methods for impairment of financial assets".

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIII) Holding for sale and discontinued operation

#### 1. *Holding-for-sale*

A non-current asset or disposal group is classified as asset held-for-sale when the book amount of the asset is recovered principally through a disposal (including an exchange of non-monetary assets with commercial substance) rather than through continuing use.

The Company recognizes non-current assets or disposal groups which meet the following conditions as assets held for sale:

- (1) The assets or disposal groups must be available for sale immediately under the current conditions according to the usual terms of the sale of such assets or disposal groups in similar transactions;
- (2) The assets are highly likely to be sold, namely, the Company has been offered a resolution with one disposition of the assets and obtained a firm purchase commitment and the disposition will be completed within 1 year. If regulation needs to be approved by the relevant authorities or supervision department of the Company, such approval has been obtained.

For non-current asset (excluding financial asset, deferred income tax asset and asset formed by employee benefits) or disposal group which are classified as held-for-sale, if the book value of the non-current asset or disposal group is higher than the net amount after deducting the disposal cost from its fair value, the book value is reduced to the net amount after deducting the disposal cost from its fair value. The reduced amount is recognized as an asset impairment loss and accounted for as profit and loss for the current period, with provision for impairment loss on held-for-sale assets.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIII) Holding for sale and discontinued operation (continued)

#### 2. *Discontinued operations*

A discontinued operation is a component that satisfies one of the following conditions and can be distinguished separately, and that component has been disposed of by the Company or classified by the Company as held for sale:

- (1) such component represents a separate major line of business or geographical area of operations;
- (2) such component is part of a single coordinated plan to dispose of a separate major line of business or geographical area of operations;
- (3) such component is a subsidiary acquired exclusively with a view to resale.

The profits or losses from continuing operations and discontinued operations are presented in the income statement, respectively. The profits or losses from discontinued operations such as impairment losses and reversed amounts, and the profits or losses of disposal shall be presented as the profits or losses from discontinued operations. For discontinued operations presented in the current period, the information originally presented as the profits or losses from continuing operations in the current financial statements shall be presented as the profits or losses from discontinued operations during comparable accounting periods again.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIV) Long-term equity investments

#### 1. *Judgement criteria for joint control and significant influence*

Joint control refers to the control shared over an arrangement in accordance with the relevant stipulations, and the decision-making of related activities of the arrangement shall not be made before the party sharing the control right agrees the same. Where the Company exercises joint control over the investee with other parties to the joint venture and enjoys the right on the investee's net assets, the investee is a joint venture of the Company.

Significant influence refers to the power to participate in making decisions on the financial and operating policies of an enterprise, but not the power to control, or jointly control with other parties, the formulation of such policies. Where the Company is able to exert significant influence over the investee, the investee is its associate.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIV) Long-term equity investments (continued)

#### 2. *Determination of initial investment cost*

##### (1) *Long-term equity investments acquired through business combination*

For a long-term equity investment in subsidiaries resulting from a business combination involving entities under common control, the initial investment cost of long-term equity investments is its share of the book value of the own' equity of the acquiree in the financial statements of the ultimate controlling party on the date of combinations. The difference between initial investment cost of long-term equity investment and the carrying value of paid consideration is to adjust share premium in the capital reserve. If the balance of share premium in the capital reserve is insufficient, any excess is adjusted to retained earnings. In connection with imposing control over the investee under joint control as a result of additional investment and other reasons the difference between initial investment cost of long-term equity investment according to the aforesaid principle, and the sum of the carrying value of long-term equity investment before combination and the carrying value of newly paid consideration for additional shares acquired on the date of combination is to adjust share premium. If the balance of share premium is insufficient, any excess is adjusted to retained earnings.

For a long-term equity investment in subsidiaries resulting from a business combination involving entities not under common control, the cost of the combination determined on the date of acquisition shall be taken as the initial investment cost of the long-term equity investment. In connection with imposing control over the investee not under joint control as a result of additional investment and other reasons, the initial investment cost shall be the sum of the carrying value of the equity investment originally held and the newly increased investment cost.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIV) Long-term equity investments (continued)

#### 2. *Determination of initial investment cost (continued)*

##### (2) *Long-term equity investments acquired by other means other than business combination*

The initial investment cost of a long-term equity investment obtained by the Company by cash payment shall be the purchase cost which is actually paid.

The initial investment cost of a long-term equity investment obtained by the Company by means of issuance of equity securities shall be the fair value of the equity securities issued.

#### 3. *Subsequent measurement and recognition of profit or loss*

##### (1) *Long-term equity investment accounted for by cost method*

Long-term equity investments in subsidiaries are accounted for using cost method unless the investments meet the conditions of held-for-sale. Except for the actual consideration paid for the acquisition of investment or the declared but not yet distributed cash dividends or profits which are included in the consideration, investment gains are recognized as the Company' share of the cash dividends or profits declared by the investee.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIV) Long-term equity investments (continued)

#### 3. *Subsequent measurement and recognition of profit or loss (continued)*

##### (2) *Long-term equity investment accounted for by equity method*

Long-term equity investments in associates and jointly controlled entities are accounted for using equity method. Where the initial investment cost of a long-term equity investment exceeds the Company's share of the fair value of the investee's identifiable net assets at the acquisition date, no adjustment shall be made to the initial investment cost; where the initial investment cost is less than the Company's share of the fair value of the investee's identifiable net assets at the acquisition date, the difference shall be charged to current profit or loss and the cost for long-term equity investment shall be adjusted.

The Company recognizes the investment income and other comprehensive income according to its shares of net profit or loss and other comprehensive income realized by the investee respectively, and simultaneously makes adjustment to the carrying value of long-term equity investments. The carrying value of long-term equity investment shall be reduced by attributable share of the profit or cash dividends for distribution declared by the investee. In relation to other changes of owner's equity (the "**Other Changes of Owner's Equity**") except for net profits and losses, other comprehensive income and profit distribution of the investee, the carrying value of long-term equity investment shall be adjusted and included in owner's equity.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIV) Long-term equity investments (continued)

#### 3. *Subsequent measurement and recognition of profit or loss (continued)*

##### (2) *Long-term equity investment accounted for by equity method (continued)*

The Company's share of net profit or loss, other comprehensive income and Other Changes of Owner's Equity of an investee is determined based on the fair value of identifiable assets of the investee at the time when the investment is obtained, and according to the accounting policies and accounting period of the Company, recognition shall be made to the net profit of the investee after the adjustment and other comprehensive income, etc.

The unrealized profit or loss resulting from transactions between the Company and its associates or joint venture shall be eliminated in, based on which investment income or loss shall be recognized. Any losses resulting from transactions, which are attributable to impairment of assets, shall be fully recognized, except for the disposal of assets that consist of operations.

The Company discontinues recognizing its share of net losses of the investee after the carrying amount of the long-term equity investment and any long-term interest that is in substance forms part of the Company's net investment in the associate or the joint venture is reduced to zero, except to the extent that the Company has an obligation to assume additional losses. Where net profits are subsequently made by the associate or joint venture, the Company resumes recognizing its share of those profits only after its share of the profits equals the share of losses not recognized.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIV) Long-term equity investments (continued)

#### 3. *Subsequent measurement and recognition of profit or loss (continued)*

##### (3) *Disposal of long-term equity investments*

For disposal of long-term equity investments, the difference between the book value and the actual price shall be included into the current profit or loss.

For partial disposal of long-term equity investment accounted by equity method, if the remaining equity is still accounted by equity method, the other comprehensive income recognized by the original equity method shall be carried forward on the same basis as the corresponding proportion of invested unit's direct disposal of relevant assets or liabilities. and other changes in owner's equity shall be carried forward to the current profit and loss according to the proportion.

In case the joint control or significant influence over the investee is lost for disposing part of equity investments or other reasons, the remaining equity will be changed to be accounted for according to the recognition and measurement principles of financial instruments. The difference between the fair value and the book value on the date of the loss of joint control or significant influence shall be included in the current profit and loss. As other comprehensive income recognized based on measurement of the original equity investment under the equity method, accounting treatment shall be made on the same basis as would be required if the investee had directly disposed of the assets or liabilities related thereto when measurement under the equity method is terminated. Owner's equity recognized from the investee's changes in other owner's equity other than net profit or loss, other comprehensive income and profit distribution shall all transferred to the current profit and loss when the equity method confirmed is no longer adopted.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIV) Long-term equity investments (continued)

#### 3. *Subsequent measurement and recognition of profit or loss (continued)*

##### (3) *Disposal of long-term equity investments (continued)*

Where the Company loses the control over the investee on account of the disposal of partial equity and any other reason, at the preparation of any single financial statements, if the remaining equity has the common control over or significant influence on the investee, the accounting shall be made by the equity method, and an adjustment shall be made as if the remaining equity was accounted for by the equity method at acquisition; other comprehensive income recognized before the control over the investee is obtained shall be carried forward on the basis same with that for the direct disposal of relevant assets or liabilities by the investee, and other changes in owners' equity recognized on account of the accounting by the equity method shall be carried forward to the current profit or loss in proportion; if the remaining equity has no common control over or significant influence on the investee, relevant financial assets shall be recognized, the difference between the fair value on the day of losing control of such remaining equity and the book value of the same shall be included in the current profit or loss, and other comprehensive income and other changes in owners' equity which have been recognized before the control over the investee is obtained shall be carried forward in full.

Where the disposal of subsidiaries' equity investments till the loss of control by stages through multiple transactions belongs to a package deal, the accounting treatment shall be made by taking each transaction as the transaction where the subsidiaries' equity investments are disposed and the corresponding control is lost; before the loss of control, the difference between the disposal price and the book value of the long-term equity investment corresponding to the equity disposed shall be firstly recognized as other comprehensive income in the individual financial statements, and at the loss of control, all transferred to the profit or loss for the period when the control is lost. Where the aforesaid disposal does not belong to a package deal, the accounting treatment shall be made respectively for each transaction.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XV) Investment property

Investment property is held to earn rentals or for capital appreciation or both which include leased land use rights; land use rights held for sale after appreciation; leased buildings (including buildings after self-completion of construction or development for the purpose of leasing and buildings that is being constructed or developed for the purpose of leasing in future).

Subsequent expenses related to the investment property shall be included in the cost of the investment property, if the related economic benefits are likely to flow into the enterprise, and the cost can be reliably measured. Otherwise, they should be included in the current profit and loss upon occurrence.

The Company's existing investment property is measured at cost. The investment property measured at cost buildings held for leasing shall adopt the same depreciation policy for fixed assets of the Company, land use rights held for leasing shall adopt the same amortization policy for the intangible assets.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XVI) Fixed assets

#### 1. *Recognition and initial measurement of fixed assets*

Fixed assets are tangible assets that are held for use in production or supply of goods or services, for rental to others, or for administrative purposes, and have a useful life of more than one accounting year. Fixed asset is recognized when it meets the following conditions:

- (1) it is probable that the economic benefits associated with the fixed asset will flow to the enterprise;
- (2) its cost can be reliably measured.

Fixed assets are initially measured at cost (and taking into account the effect of estimated costs of disposal).

For subsequent expenses related to fixed assets, if the related economic benefits are likely to flow into the enterprise and its cost could be reliably measured, such expenses are included in the cost of the fixed asset; and the carrying amount of the replaced part will be derecognized. All other subsequent expenses are included in current profit or loss upon occurrence.

#### 2. *Methods for depreciation*

Fixed assets are depreciated by categories using the straight-line method, and the annual depreciation rates are determined by categories based upon their estimated useful lives and their estimated residual values. For fixed assets that have been provided for impairment, the depreciation amount is determined based on the book value after deducting the impairment provision in the future period and the remaining useful life. Where the parts of a fixed asset have different useful lives or cause economic benefits for the enterprise in different ways, different depreciation rates or depreciation methods shall apply, and each part is depreciated separately.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XVI) Fixed assets (continued)

#### 2. *Methods for depreciation (continued)*

The depreciation methods, useful life of depreciation, residual value rate and annual depreciation rate of each category of fixed assets are as follows:

<b>Category</b>	<b>Useful life (Years)</b>	<b>Residual value rate (%)</b>	<b>Annual depreciation rate (%)</b>
House and buildings	20-35	5	2.71-4.75
Engineering equipment	10-25	5	3.80-9.50
Motor vehicles	5-10	5	9.50-19.00
Production equipment	5-10	5	9.50-19.00
Measurement and experimental equipment	5	5	19.00
Other fixed assets	3-5	5	19.00-31.67

#### 3. *Disposal of fixed assets*

A fixed asset is derecognized on disposal or when no future economic benefits are expected from using or disposal. The amount of proceeds on sale, transfer, retirement or damage of a fixed asset net of its carrying amount and related taxes and expenses is recognized in current profit or loss.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XVII) Construction in progress

Construction in progress is measured at actual cost. Actual cost comprises construction costs, installation costs, borrowing costs that are eligible for capitalization and other costs necessary to bring the construction in progress ready for their intended use. Construction in progress is transferred to fixed assets when the assets are ready for their intended use, and depreciation begins from the following month.

### (XVIII) Borrowing costs

#### 1. *Criteria for recognition of capitalized borrowing costs*

The Company's borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalized into the cost of relevant assets. Other borrowing costs are recognized as expenses in profit or loss in the period in which they are incurred.

Qualifying assets include fixed assets, investment property and inventories that necessarily take a substantial period of time for acquisition, construction or production to get ready for their intended use or sale.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XVIII) Borrowing costs (continued)

#### 2. Capitalization period of borrowing costs

The capitalization period refers to the period beginning from the commencement of capitalizing borrowing costs to the date of ceasing capitalization, excluding the period of suspension of capitalization.

Capitalization of borrowing costs begins when the following conditions are fully satisfied:

- (1) expenditures for the assets (including cash paid, non-currency assets transferred or interest-bearing liabilities assumed for the acquisition, construction or production of qualifying assets) have been incurred;
- (2) borrowing costs have been incurred;
- (3) acquisition, construction or production that are necessary to enable the asset get ready for their intended use or sale have commenced.

Capitalization of borrowing costs shall cease when the qualifying asset under acquisition, construction or production gets ready for intended use or sale.

#### 3. Suspension of capitalization period

Capitalization of borrowing costs shall be suspended during periods in which the acquisition, construction or production of a qualifying asset is interrupted abnormally, and the interruption is for a continuous period of more than 3 months; if the interruption is a necessary step for making the qualifying asset under acquisition, construction or production ready for the intended use or sale, the capitalization of the borrowing costs shall continue. The borrowing costs incurred during such period of interruption shall be recognized in current profit or loss. When the acquisition, construction or production of the asset resumes, the capitalization of borrowing costs continues.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XVIII) Borrowing costs (continued)

#### 4. *Capitalization rate and calculation of capitalization amount of borrowing costs*

As to specific borrowings for the acquisition, construction or production of qualifying assets, borrowing costs from the specific borrowings actually incurred in the current period minus the interest income earned on the unused borrowing loans as a deposit in the bank or the investment income earned from temporary investment will be used to determine the amount of borrowing costs for capitalization.

As to general borrowings for the acquisition, construction or production of qualifying assets, the to-be-capitalized amount of borrowing costs on the general borrowing shall be calculated and determined by multiplying the weighted average asset disbursement of the part of the accumulative asset disbursements minus the specific borrowings and the capitalization rate of the said general borrowings. The capitalization rate shall be calculated and determined according to the weighted average effective interest rate of general borrowings.

During the capitalization period, exchange differences related to the principal and interest on a specific-purpose borrowing denominated in foreign currency are capitalized as part of the cost of the qualifying asset. The exchange differences related to the principal and interest on foreign currency borrowings other than a specific-purpose borrowing are included in the current profits and losses when incurred.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIX) Intangible assets

#### 1. *Measurement of intangible assets*

##### (1) *Intangible assets are initially measured at cost upon acquisition by the Company*

The costs of an externally purchased intangible asset include the purchase price, relevant tax expenses, and other expenditures directly attributable to bringing the asset ready for its intended use.

##### (2) *Subsequent measurement*

The Company shall analyze and judge the useful life of intangible assets upon acquisition.

As for intangible assets with a finite useful life, they are amortized over the term in which economic benefits are brought to the firm; if the term in which economic benefits are brought to the firm by an intangible asset cannot be estimated, the intangible asset shall be taken as an intangible asset with indefinite useful life, and shall not be amortized.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIX) Intangible assets (continued)

#### 2. Estimate of useful life for the intangible assets with finite useful life

Item	Estimated useful life (Years)	Amortization method	Residual value rate (%)	Basis for determining the estimated useful life
Land use rights	40-50	Straight-line method	0	Useful life indicated on the land use certificate
Software use rights	2-10	Straight-line method	0	Estimated useful life
Non-patented technology	2	Straight-line method	0	Estimated useful life
Others	7-10	Straight-line method	0	Useful life agreed in the contract, etc.

For an intangible asset with a finite useful life, the Group reviews the useful life and amortisation method at the end of each period.

Upon review, there is no difference between the useful life and amortisation method of intangible assets as at the end of the current period and previous estimation.

#### 3. Basis for determining intangible assets with indefinite useful life and procedure for reviewing its useful life

As of the balance sheet date, the Company had no intangible assets with indefinite useful life.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIX) Intangible assets (continued)

#### 4. *Scope of concentration of R&D expenses*

The expenses for internal research and development projects of the Company are divided into expenses in the research phase and expenses in the development phase.

Research phase: a phase in which innovative and scheduled investigations and research activities are conducted to obtain and understand new scientific or technological knowledge.

Development phase: a phase in which the research outcomes or other knowledge are applied for a plan or a design prior to the commercial production or use in order to produce new or substantially improved materials, devices, and products, etc.

#### 5. *Specific criteria for the division of research phase and development phase*

The expenses for internal research and development projects of the Company are divided into expenses in the research phase and expenses in the development phase.

Research phase: a phase in which innovative and scheduled investigations and research activities are conducted to obtain and understand new scientific or technological knowledge.

Development phase: a phase in which the research outcomes or other knowledge are applied for a plan or a design prior to the commercial production or use in order to produce new or substantially improved materials, devices, and products, etc.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XIX) Intangible assets (continued)

#### 6. *Specific conditions for capitalization of expenditure incurred in development phase*

Expenditures incurred in the research stage are recognized in profit or loss for the period. Expenditures incurred in the development stage are recognized as intangible assets only when all of the following conditions are satisfied, and the expenditures in the development stage that does not meet all of the following conditions are recognized in profit or loss for the period:

- (1) the technical feasibility of completing the intangible asset so that it will be available for use or for sale;
- (2) the intention to complete the intangible asset for use or for sale;
- (3) the ways in which the intangible asset generates economic benefits, including there is evidence that the products produced using the intangible asset has a market or the intangible asset itself has a market, or if the intangible asset is for internal use, there is evidence that proves its usefulness;
- (4) the availability of adequate technical, financial and other resources to complete the development and the ability to use or sell the intangible asset;
- (5) the expenditures attributable to the development phase of the intangible asset could be reliably measured.

If the expenditures cannot be distinguished between the research phase and development phase, all of which should be included in the current profit or loss.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XX) Impairment of long-term assets

Long-term assets such as long-term equity investments, investment property measured under cost method, fixed assets, construction in progress, right-to-use assets, use of intangible assets and oil and gas assets with a finite useful life are tested for impairment if there is any indication that such assets may be impaired at the balance sheet date. If the result of the impairment test indicates that the recoverable amount of the asset is less than its carrying amount, a provision for impairment and an impairment loss are recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and the present value of the future cash flows expected to be derived from the asset. Provision for asset impairment is determined and recognized on the individual asset basis. If it is not possible to estimate the recoverable amount of an individual asset, the recoverable amount of a group of assets to which the asset belongs is determined. A group of assets is the smallest group of assets that is able to generate independent cash inflows.

Goodwill formed by business merger, intangible assets with indefinite useful lives and intangible assets that are not yet ready for use are tested for impairment at least at the end of each year regardless of whether there is any sign of impairment.

When the Company performs impairment test on goodwill, the Company shall, as of the purchase day, allocate on a reasonable basis the carrying value of the goodwill formed by merger of enterprises to the relevant asset groups, or if there is a difficulty in allocation, to allocate it to the set of asset groups. The related asset groups or the set of asset groups refers to these ones that can benefit from the synergies of a business combination.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XX) Impairment of long-term assets (continued)

For the purpose of impairment test on the relevant asset groups or the set of asset groups containing goodwill, if any evidence shows that the impairment of asset groups or set of asset groups related to goodwill is possible, an impairment test will be made firstly on the asset groups or set of asset groups not containing goodwill, thus calculating the recoverable amount and comparing it with the relevant carrying value so as to recognize the corresponding impairment loss. Then, the Company will conduct impairment tests on the asset groups or set of asset groups that includes goodwill and compare its carrying value against its recoverable amount. If the recoverable amount is lower than its carrying value, the amount of impairment loss is first offset against the carrying value of the goodwill allocated to the asset groups or set of asset groups, then, based on the proportion of the carrying value of other assets in the asset groups or set of asset groups other than goodwill, offset against the carrying value of other assets proportionally.

Once the above asset impairment loss is recognized, it will not be reversed in subsequent accounting periods.

### (XXI) Contract liabilities

The Company presents contract assets or contract liabilities in the balance sheet based on the relationship between performance obligations and customer payments. A contract liability represents the obligation to transfer goods or services to a customer for which the Company has received a consideration or an amount of consideration that is due from the customer. A contract asset and a contract liability relating to the same contract are accounted for and presented on a net basis.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXII) Employee benefits

#### 1. *Accounting treatment methods of short-term benefits*

In the accounting period in which employees provide service for the Company, short-term benefits actually incurred are recognized as liabilities and charged to current profit or loss or cost of relevant assets.

With regard to the social insurance and housing provident funds contributed and labour union expenses and employee education expenses paid as required by regulations, the Company should calculate and recognize the corresponding employee benefits payables according to the appropriation basis and proportion as stipulated by relevant requirements in the accounting period in which employees provide service.

At the time of actual occurrence, the Company's employee benefits are recorded in the current profit or loss or costs of relevant assets as incurred. The non-currency welfare expenses are measured at fair value.

#### 2. *Accounting for post-employment benefits*

##### (1) *Defined contribution plan*

The Company will pay basic pension insurance and unemployment Insurance for the staff in accordance with the relevant provisions of the local government. During the accounting period when the staff provided service, the Company will calculate the amount payable in accordance with the local stipulated basis and proportions which will be recognized as liabilities, and the liabilities would be charged into current profit or loss or costs of relevant assets. In addition, the Company will participate in the corporate annuity scheme and supplementary pension insurance approved by the local government. The Company will make annuity contributions in proportion to its employees' total salaries to the annuity scheme or local social institutes. The payment would be charged into current profit or loss or costs of relevant assets.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXII) Employee benefits (continued)

#### 2. Accounting for post-employment benefits (continued)

##### (2) Defined benefit plan

In respect of the defined benefit scheme, the Company shall attribute the welfare obligations under the defined benefit scheme in accordance with the estimated accrued benefit method to the service period of relevant employee, and record the obligation in profit loss for the current period or costs of related assets.

The deficit or surplus generated from the present value of obligations of the defined benefit scheme minus the fair value of the assets of defined benefit scheme is recognized as net liabilities or net assets of a defined benefit scheme. When the defined benefit Scheme has surplus, the Company will measure the net assets of the defined benefit scheme at the lower of the surplus of defined benefit scheme and the upper limit of the assets.

All defined benefit plans obligations, including the expected duty of payment within 12 months after the end of annual reporting period during which the staff provided service, are discounted based on the market yield of government bonds matching the term and currency of defined benefit plan obligations or corporate bonds of high quality in the active market on the balance sheet date.

The service cost incurred by the defined benefit scheme and the net interest of the net liabilities and net assets of the defined benefit scheme would be charged to current profit or loss or relevant costs of assets. The changes arising from the re-measurement of the net liabilities or net assets of the defined benefit scheme would be included in other comprehensive income and are not reversed to profit or loss in a subsequent accounting period; when the previously defined benefits plan is terminated, such amount previously included in other comprehensive income shall be transferred to undistributed profit.

When the defined benefit scheme is settled, the gain or loss is recognized based on the difference between the present value of obligations under the defined benefit scheme and the settlement price at the balance sheet date.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXII) Employee benefits (continued)

#### 3. Accounting treatment of termination benefits

When the Company provides employees with termination benefits, the staff remuneration liabilities arising from termination benefits are recognized and recorded in current profit or loss whichever of the following is earlier: when the Company cannot unilaterally revoke such termination benefits provided due to dissolution of labour relationship plan or lay-off proposal; when the Company recognizes such cost or expenses associated with the restructuring involving the payment of termination benefits.

### (XXIII) Estimated liabilities

The estimated liabilities are initially measured at the best estimate of expenditure required for the performance of relevant present obligations.

The Company shall take into consideration the risks, uncertainties, time value of money and other factors relating to the contingencies in determining the best estimate. If the time value of money is significant, the best estimates shall be determined after discount of relevant future cash outflows.

If there is a successive range of the required expenditure, and the likelihood of occurrence of various results within the range is the same, the best estimate is determined by the intermediate value. In other cases, the best estimate is handled as follows:

- Where the contingency is related to individual item, the best estimate should be determined as the most likely amount.
- Where the contingency is related to a number of items, the best estimate should be calculated and determined according to the various possible results and the relevant probabilities.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXIII) Estimated liabilities (continued)

When all or part of the expenditures necessary for the settlement of an estimated liability is expected to be compensated by a third party, the compensation should be separately recognized as an asset only when it is virtually certain that the compensation will be received. The amount recognized for the compensation should not exceed the carrying amount of estimated liabilities.

The Company reviews the carrying amount of estimated liabilities on balance sheet date. If there is clear evidence that the carrying amount does not reflect the current best estimate, the carrying amount is adjusted to the best estimate.

### (XXIV) Revenue

#### 1. *Accounting policies for revenue recognition and measurement*

The Company recognizes revenue when the performance obligation in a contract is fulfilled, namely the customer obtains control of relevant goods or services. Control of a good or service refers to the ability to direct the use of the good or service, and obtain substantially all of the benefits from the goods or services.

If the contract contains two or more performance obligations, the Company allocates the transaction price to each individual performance obligation on the contract commencement date based on the relative proportion of the individual selling prices of the goods or services promised in each individual performance obligation. The Company measures revenue based on the transaction price allocated to each individual performance obligation.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXIV) Revenue (continued)

#### 1. *Accounting policies for revenue recognition and measurement (continued)*

The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties and those expected to be refunded to the customer. The Company considers the terms of the contract and its customary business practices to determine the transaction price. When determining the transaction price, the Company considers the effects of variable consideration, the existence of a significant financing component in the contract, non-cash consideration and consideration payable to a customer. The Company determines the transaction price that includes variable considerations based on the amount not exceeding the revenue accumulatively recognized which is not likely to be significantly reversed when the relevant uncertainty disappears. Where there are significant financing elements in the contract, the Company recognizes the transaction price at an amount that reflects the price that a customer would have paid for the promised goods or services if the customer had paid cash for those goods or services when (or as) they transfer to the customer. The difference between the transaction price and the amount of contract consideration is amortized using an effective interest method over the contract term.

When one of the following conditions is satisfied, the Company is considered to have fulfilled an obligation within a certain period of time. Otherwise, the Company is considered to have fulfilled an obligation at a certain point in time:

- At the same time when the Company fulfills the obligation, the customer immediately obtains and consumes the economic benefits brought about by the Company's performance.
- The customers can control the goods under construction in the course of the Company's performance.
- Goods produced in the course of the Company's performance are irreplaceable. In addition, during the entire contract period, the Company has the right to collect the payments for the cumulatively completed parts of performance.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXIV) Revenue (continued)

#### 1. *Accounting policies for revenue recognition and measurement (continued)*

Where fulfillment of a performance obligation takes place over a certain period of time, revenue should be recognized as performance takes place, excluding the stage of performance cannot be determined. The Company considers the nature of the goods or services and adopts the output method or the input method to determine the fulfillment progress of the performance. When the fulfillment progress of the performance cannot be determined reasonably, but is expected to recover the costs incurred, the Company should recognize revenue only to the extent of the cost until a reliable measure of fulfillment progress can be made.

For a performance obligation satisfied at a point in time, the Company shall recognize revenue when the customer obtains control of relevant goods or services. In judging whether customers obtain control of promised goods or services, the Company considers the following Indications:

- The Company enjoys the right to collect cash on the goods or services, that is, the customer has the obligation to pay for the goods or services at the present time.
- The Company has transferred the legal ownership of the commodity to the customer, that is, the customer has the legal ownership of the commodity.
- The Company has transferred the goods in kind to the customers, that is, the customers have actually taken possession of the goods.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXIV) Revenue (continued)

#### 1. *Accounting policies for revenue recognition and measurement (continued)*

- The Company has transferred the main risks and rewards in the ownership of the commodity to its customers, that is, the customers have acquired the main risks and rewards in the ownership of the commodity.
- The customer has accepted the goods or services.

The Company determines whether it is a principal or an agent when engaging in the transaction based on whether it has control over the goods or services before transferring them to the customer. If the Company can control the goods or services before transferring the goods or services to the customer, the Company is the main responsible person and recognizes the income according to the total consideration received or receivable; otherwise, the Company is the agent and recognizes the income according to the amount of commission or handling fee expected to which the Company is entitled to.

#### 2. *Disclosure of specific revenue recognition method and measurement method by business type*

##### *Sales of mechanical equipment:*

For the sales of large railway track maintenance machinery, the Group recognises revenue at the time when the control of the good is transferred. The quality assurance obligations related to the sales of machine provided by the Group cannot be purchased separately, aiming to guarantee that the goods sold meet the established standards, the Group therefore accounts for it in accordance with the Accounting Standards for Business Enterprises No. 13 Contingencies.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXIV) Revenue (continued)

#### 2. *Disclosure of specific revenue recognition method and measurement method by business type (continued)*

##### *Maintenance of large railway track maintenance machinery:*

The revenue from the maintenance of large railway track maintenance machinery of the Group is mainly derived from the maintenance and overhaul of large railway track maintenance machinery. For the maintenance of large railway track maintenance machinery, the Group recognises revenue when all services are provided to customers and recognised by customers. The quality assurance obligations related to the maintenance of large railway track maintenance machinery provided by the Group cannot be purchased separately, aiming to guarantee that the services rendered meet the established standards, the Group therefore accounts for it in accordance with the Accounting Standards for Business Enterprises No. 13 Contingencies.

##### *Accessories sales:*

The Group's revenue from the sales of accessories is mainly derived from the sales of accessories for large railway track maintenance machinery. For the sales of accessories for large railway track maintenance machinery, the Group recognises revenue when the control of the goods is transferred, i.e., when the accessories are delivered to customers.

##### *Railway line maintenance services:*

Revenue from railway line maintenance services is mainly derived from maintenance and construction services for railway lines. For railway line maintenance services, the Group adopts the input method to determine the progress of contract performance and recognises revenue over time.

##### *Mechanical design services:*

Revenue from mechanical design services is mainly derived from design services for railway vehicles. For mechanical design services, the Group adopts the output method to determine the progress of contract performance and recognises revenue over time.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXV) Contract costs

Contract costs comprise contract performance costs and contract acquisition costs.

The costs incurred by the Company for the performance of the contract which does not fall under the scope of the standards relating to inventories, fixed assets and intangible assets are recognized as an asset as contract performance costs when the following conditions are met:

- The cost is directly related to a current or expected contract.
- The cost increases the resources of the Company to fulfill its performance obligations in the future.
- The cost is expected to be recovered.

If the incremental cost incurred by the Company in obtaining the contract can be expected to be recovered, the contract acquisition cost shall be recognized as an asset.

Assets related to the cost of the contract are amortized on the same basis as the revenue recognition of the goods or services related to the asset; however, if the amortization period of the contract acquisition cost is less than one year, the Company will include it into the current profit or loss when it incurs.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXV) Contract costs (continued)

For assets related to contract costs whose carrying amount is higher than the difference between the following two items, the Company will make provision for impairment for the excess and recognize it as asset impairment loss:

1. The remaining consideration expected to be obtained by the transfer of goods or services related to the asset;
2. The cost expected to be incurred for the transfer of the relevant goods or services.

If the above-mentioned excess is higher than the book value of such assets as a result of any subsequent change of impairment factors in the previous period, the provision for impairment of assets previously made shall be reversed and included in profit or loss for the period as incurred to the extent the book value of the reversed asset shall not exceed the book value of the asset on the date of the reverse assuming no provision for impairment is made.

### (XXVI) Government grants

#### 1. Types

Government grants are monetary assets and non-monetary assets obtained by the Company from the government for free, and are divided into government grants related to assets and government grants related to revenue.

Government grants related to assets are those obtained by the Company for the purposes of acquisition, construction or other project that forms a long-term asset. Government grants related to revenue refer to the government grants other than those related to assets.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVI) Government grants (continued)

#### 1. *Types (continued)*

The specific criteria for the Company to classify government grants as income-related are as follows:

If the government document does not specify the subsidy object, the Company classifies the government subsidy as an asset-related or income-related judgement basis:

Disclosure requirements: The specific criteria for distinguishing asset-related government grants and revenue-related government grants are disclosed. If the subsidy object is not clearly specified in the government document, it is also necessary to explain the basis for classifying the government subsidy as asset-related or income-related.

#### 2. *Timing for recognition*

Government grants are recognized when the Company can comply with the conditions attached to it and when it can be received.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVI) Government grants (continued)

#### 3. Accounting treatment

Asset-related government grants shall be used to offset the carrying amount of relevant asset or recognized as deferred income. The amount recognized as deferred income shall be recorded in current profit or loss by installments in a reasonable and systematic way over the useful life of the relevant assets (the government grants related to the Company's daily activities shall be included in other income; and the government grants unrelated to the Company's daily activities shall be included in non-operating income);

Government grants related to revenue that are used to compensate relevant costs or losses of the Company in subsequent periods are recognized as deferred income and recorded in current profit or loss when such costs and losses are recognized (government grants related to the Company's daily activities shall be included in other income; government grants unrelated to the Company's daily activities shall be included in non-operating income) or offset relevant costs or losses; and the grants used to compensate relevant costs or losses that have incurred by the Company are recorded directly in current profit or loss (government grants related to the Company's daily activities shall be included in other income; government grants unrelated to the Company's daily activities shall be included in non-operating income) or offset relevant costs or losses.

The interest subsidies for policy-related preferential loans obtained by the Company are divided into two types and subject to accounting treatment separately:

- (1) Where the interest subsidies are appropriated from the fiscal funds to the lending bank and then the bank provides loans to Company at a policy-based preferential interest rate, the Company will recognize the amount of borrowings received as the initial value and calculate the borrowing costs according to the principal amount and the policy-based preferential interest rate.
- (2) Where the interest subsidies are paid directly to the Company, the Company will use such interest subsidies to offset the corresponding borrowing costs.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVII) Deferred tax assets and deferred tax liabilities

Income tax comprises current and deferred income tax. Current tax and deferred tax are recognized in profit or loss except to the extent that they relate to a business combination or items recognized directly in equity (including other comprehensive income).

Deferred tax assets and deferred tax liabilities are recognized based on the differences (temporary differences) between the tax bases and the carrying amount of assets and liabilities.

Deferred income tax assets are recognized to the extent that it is probable that future taxable profits will be available against which deductible (temporary) differences can be utilized. For deductible losses and tax credits that can be reversed in the future period, deferred tax assets shall be recognized to the extent that it is probable that taxable profit will be available in the future to offset the deductible losses and tax credits.

Save for exceptions, deferred income tax liabilities shall be recognized for the taxable temporary difference.

The exceptions for not recognition of deferred income tax assets and liabilities include:

- the initial recognition of the goodwill;
- a transaction or event that is neither a business combination nor affects accounting profit and taxable profit (or deductible losses) when it occurs, and a transaction or business in which the assets and liabilities initially recognized do not result in transactions or events that generate equal taxable temporary differences and deductible temporary differences.

Deferred tax liabilities are recognized for temporary differences arising from investments in subsidiaries, joint ventures and associates, except where the Company is able to control the timing of the reversal of the temporary difference, and it is probable that the temporary difference will not reverse in the foreseeable future. When it is probable that the temporary differences arising from investments in subsidiaries, joint ventures and associates will be reversed in the foreseeable future and that the taxable profit will be available in the future against which the temporary differences can be utilised, the corresponding deferred tax assets are recognized.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVII) Deferred tax assets and deferred tax liabilities (continued)

On the balance sheet date, deferred tax assets and deferred tax liabilities are measured at the applicable tax rates during the period when the relevant assets are expected to be recovered or the relevant liabilities are expected to be settled in accordance with the provisions of the tax law.

On the balance sheet date, the Company reviews the book value of deferred income tax assets. The carrying amount of deferred tax assets is written down to the extent that it is no longer probable that sufficient taxable profits will be available in future periods to allow the benefit of deferred tax assets to be utilized. Such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available.

When the Group has a legally enforceable right to set-off and intends either to settle on a net basis or to acquire the income tax asset and settle the income tax liability simultaneously, current income tax assets and current income tax liabilities shall be presented as the net amount after offsetting.

At the balance sheet date, deferred tax assets and deferred tax liabilities are offset if all of the following conditions are met:

- When the taxable entity has the legal right to set off current income tax assets and current income tax liabilities on a net basis;
- When the deferred income tax assets and deferred income tax liabilities are related to income tax to be paid by the same entity liable to pay tax to the same tax authority, or related to different entities liable to pay tax but the relevant entities intend to settle on a net basis or to acquire the income tax assets and settle the income tax liabilities simultaneously in the future period in which significant deferred income tax assets and liabilities would be reversed.

### (XXVIII) Lease

A lease is a contract that conveys the right to use an asset for a period of time in exchange for consideration. At inception of a contract, the Company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of one or more identified asset(s) for a period of time in exchange for consideration.

For a contract that contains multiple separate lease, the Company separates the contract and accounts for each lease component as a lease separately. For a contract that contains lease and non-lease components, the lessee and lessor separate the lease and non-lease components.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVIII) Lease (continued)

#### 1. The Company as a lessee

##### (1) Right-of-use assets

At the commencement date of lease term, the Company recognizes right-of-use assets for leases (excluding short-term leases and leases of low-value assets). Right-of-use assets are measured initially at cost. Such cost comprises:

- The amount of the initial measurement of lease liability;
- Lease payments made at or before the inception of the lease less any lease incentives already received (if there is a lease incentive);
- Initial direct costs incurred by the Company;
- The costs of the Company expected to be incurred for dismantling and removing the leased asset, restoring the site on which the leased asset is located or restoring it to the condition as agreed in the terms of the lease, except those incurred for the production of inventories.

The Company subsequently depreciates right-of-use assets using the straight-line method. If there is reasonable certainty that the Company will obtain the ownership of a leased asset at the end of the lease term, the Company depreciates the right-of-use asset from the commencement date to the end of the useful life of the underlying asset; otherwise, the Company depreciates the leased asset from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

The Company determines whether the right-of-use assets have been impaired in accordance with the principles described in the note "III. (XX) Impairment of Long-term Assets" and conducts accounting treatment for impairment loss identified.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVIII) Lease (continued)

#### 1. *The Company as a lessee (continued)*

##### (2) *Lease liabilities*

At the commencement date of lease term, the Company recognizes lease liabilities for leases (excluding short-term leases and leases of low-value assets). Lease liabilities are initially measured based on the present value of outstanding lease payment. Lease payment includes:

- Fixed payments (including in-substance fixed payments), less any lease incentives (if there is a lease incentive);
- Variable lease payment that are based on an index or a rate;
- Amounts expected to be payable under the guaranteed residual value provided by the Company;
- The exercise price of a purchase option if the Company is reasonably certain to exercise that option;
- Payments of penalties for terminating the lease option, if the lease term reflects that the Company will exercise that option.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVIII) Lease (continued)

#### 1. The Company as a lessee (continued)

##### (2) Lease liabilities (continued)

The Company adopts the interest rate implicit in the lease as the discount rate. If that rate cannot be determined reasonably, the Company's incremental borrowing rate is used.

The Company shall calculate the interest expenses of lease liabilities over the lease term at the fixed periodic interest rate, and include it into profit or loss in the period or cost of relevant assets.

Variable lease payments not included in the measurement of lease liabilities are charged to profit or loss in the period or cost of relevant assets in which they actually arise.

After the commencement date of lease term, if the following circumstances occur, the Company re-measures the lease liability and adjusts the carrying value of the right-of-use asset accordingly. If the carrying value of the right-of-use asset has been reduced to zero, the lease liability still needs to be further reduced. The Company accounts for the difference in the current profit or loss:

- When there is a change in the assessment results of the purchase, extension or termination option, or when the actual exercise of the aforementioned options is inconsistent with the original valuation result, the Company re-measures the lease liabilities in accordance with the lease payments after changes and the present value calculated using the revised discount rate;
- When there is a change in-substance fixed payments, the amount expected to be payable under the guaranteed residual value or the index or rate arising from the confirmation of lease payments, the Company re-measures the lease liabilities in accordance with the lease payments after changes and the present value calculated using the initial discount rate. However, if the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVIII) Lease (continued)

#### 1. The Company as a lessee (continued)

##### (3) Short-term leases and leases of low-value assets

The right-of-use asset and lease liability are not recognized by the Company for short-term leases and leases of low-value assets, and the relevant lease payments are included in profit or loss in the period or costs of relevant assets in each period of the lease term on a straight-line basis. Short-term leases are defined as leases with a lease term of not more than 12 months from the commencement date and excluding a purchase option. Leases of low-value assets are defined as leases with underlying low value when new. The Group treats a single lease asset with a value of no more than RMB100,000.00 when it is a new asset as a low-value asset lease. If the Company subleases or expects to sublease the leased assets, the original lease is not a low-value asset lease.

##### (4) Lease change

The Company will account for the lease change as a separate lease if the lease changes and meets the following conditions:

- The lease change expands the scope of lease by increasing the rights to use one or more leased assets;
- The increased consideration and the individual price of the expanded part of the lease are equivalent to the amount adjusted for the contract.

If the lease change is not accounted for as a separate lease, the Company shall re-allocate the consideration of a changed contract, re-determine the lease term, and re-measure the lease liabilities by the present value calculated from the changed lease payments a revised discount rate on the effective date of the lease change.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVIII) Lease (continued)

#### 1. *The Company as a lessee (continued)*

##### (4) *Lease change (continued)*

If the lease change results in a narrower lease or a shorter lease term, the Company reduces the carrying value of the right-of-use asset accordingly, and recognises the related gains or losses that partially terminate or completely terminate the leases into the current profit and loss. For other lease change that cause the lease liabilities to be remeasured, the Company adjusts the carrying value of the right-of-use assets accordingly.

#### 2. *The Company as a lessor*

At the commencement date of lease term, the Company classifies leases as financing leases and operating leases. A financing lease is a lease that transfers substantially all the risks and rewards incidental to ownership of a leased asset, irrespective of whether the ownership of the asset is eventually transferred. An operating lease is a lease other than a finance lease. As a sub-leasing lessor, the Company classifies the subleases based on the right-of-use assets of the original leases.

##### (1) *Accounting treatment of operating leases*

The lease payments derived from operating leases are recognized as rental income on a straight-line basis over the respective lease terms. Initial direct costs relating to operating leases to be incurred by the Company shall be capitalized and then included in the current income by stages at the same base as the recognition of rental income over the lease term. The variable lease payments not included in the measurement of lease payments shall be recognized in profit or loss in the period in which they are occurred. Where there is a modification in an operating lease, the Company accounts for it as a new lease from the effective date of the modification, and the amount of lease receipts received or receivable in advance relating to the pre-modification lease is treated as receipts under the new lease.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVIII) Lease (continued)

#### 2. The Company as a lessor (continued)

##### (2) Accounting treatment of financing leases

At the commencement date of lease term, the Company recognizes financing lease receivable and derecognizes the underlying assets. The Company initially measures financing lease receivable in the amount of net investment in the lease. Net investment in the lease is the sum of present value of unguaranteed residual value and the lease payments receivable at the commencement date of lease term, discounted at the interest rate implicit in the lease.

The Company calculates and recognizes interest income in each period during the lease term, based on a constant periodic interest rate. The derecognition and impairment of financing lease receivable are accounted for in accordance with the note "III. (X) Financial Instruments".

Variable lease payments not included in the measurement of the net investment in the lease are included in profit or loss in the period in which they are occurred.

Accounting treatment of lease changes when a financial lease is changed and the following conditions are simultaneously met, the Company accounts for the lease change as a separate lease:

- The change expands the scope of lease by adding the right to use one or more leased assets;
- The increased consideration and the individual price of the expanded part of the lease are equivalent to the amount adjusted for the contract.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVIII) Lease (continued)

#### 2. *The Company as a lessor (continued)*

##### (2) *Accounting treatment of financing leases (continued)*

Where a change in a financial lease is not accounted for as a separate lease, the Company deals with the lease after the change according to the following situation:

- In case where the lease would have been classified as an operating lease assuming the modification became effective at the commencement date of the lease, the Company accounts for it as a new lease from the effective date of the modification and the net investment in the lease prior to the effective date of the modification is taken as the carrying amount of the leased assets;
- In case where the lease would have been classified as a finance lease assuming the modification became effective at the commencement date of the lease, the Company conducts accounting treatment in accordance with the policy regarding the modification or renegotiation of contracts described in the note “III. (X) Financial instruments”.

#### 3. *Sale and leaseback transactions*

The Company determines whether the asset transfer in the sale and leaseback transaction is a sale in accordance with principles described in note “III. (XXIV) Revenue”.

##### (1) *As a lessee*

If the asset transfer in the sale and leaseback transaction is a sale, the Company, as a lessee, measures the right-of-use assets formed by the sale and leaseback based on the part of the book value of the original assets related to the use rights obtained from the leaseback, and recognize relevant gains or losses only for the right to transfer to the lessor.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXVIII) Lease (continued)

#### 3. Sale and leaseback transactions (continued)

##### (1) As a lessee (continued)

After the commencement date of the lease term, the subsequent measurement of the right-of-use assets and lease liabilities and lease changes are detailed in the note "III. (XXVIII) Lease 1. The Company as the lessee". In the subsequent measurement of the lease liabilities arising from the sale and leaseback, the Company determines whether the lease payment or the changed lease payment method will not lead to the recognition of gains or losses related to the right of use obtained by the leaseback.

If the transfer of assets in the sale and leaseback transaction is not a sale, the Company, as the lessee, continues to recognize the transferred assets and recognizes a financial liability equal to the transfer income. For details of accounting treatment for financial liabilities, please see the note "III. (X) Financial Instruments".

##### (2) As a lessor

If the transfer of assets in the sale and leaseback transaction is a sale, the Company, as a lessor, accounts for asset purchase, and accounts for asset lease in accordance with policies in the aforementioned "2. The Company as a lessor"; if the transfer of assets in the sale and leaseback transaction is not a sale, the Company, as a lessor, does not recognize the transferred assets, but recognizes a financial asset equal to the transfer income. For details of accounting treatment for financial assets, please see the note "III. (X) Financial instruments".

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXIX) Fair value measurement

The Group measures the relevant assets and liabilities at fair value based on the following assumptions:

- The sales of assets or transfer of liabilities by the market participant on the measurement date belongs to the orderly transaction under the current market conditions.
- Such orderly transaction is carried out in the major market of relevant assets or liabilities. If the major market does not exist, it is assumed that such transaction is carried out in the market most beneficial to relevant assets or liabilities.
- The assumption used by the market participant in order to maximize the benefits at the time of pricing such assets or liabilities.

According to the property of the said transaction and the characteristic of the said assets or liabilities, the Group recognizes the transaction value as the fair value of initial recognition.

If other relevant accounting standards require or permit the Company to conduct initial measurement on the relevant assets or liabilities at the said fair value, and the transaction value is different from the fair value, the Company will include relevant gains or losses in the current profit or loss, unless otherwise specified in other relevant accounting standards.

For the measurement of non-financial assets at fair value, the capability of the market participant in bringing about economic interest via the best use of such assets, or the capability in selling such assets to the other market participant for bringing about economic interest with the best use of such assets should be taken into account.

The valuation techniques which are applicable to the current situation and have sufficient usable data and other information support are taken into account by the Group for the adoption of valuation technique. Relevant observable input values are preferentially adopted for valuation techniques, and the unobservable input values can be used only when the observable input values are unable or unpractical to be obtained.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXIX) Fair value measurement (continued)

Input values used in the fair value measurement are divided into three levels:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access on the measurement date.
- Level 2 input values refer to input values that are directly or indirectly observable for relevant assets or liabilities, other than Level 1 input values.
- Level 3 input values are unobservable input values for relevant assets or liabilities.

The fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXX) Discontinued operations

A discontinued operation is a component that satisfies one of the following conditions and can be distinguished separately, and that component has been disposed of by the Company or classified by the Company as held for sale:

- (1) such component represents a separate major line of business or geographical area of operations;
- (2) such component is part of a single coordinated plan to dispose of a separate major line of business or geographical area of operations;
- (3) such component is a subsidiary acquired exclusively with a view to resale.

The profits or losses from continuing operations and discontinued operations are presented in the income statement, respectively. The profits or losses from discontinued operations such as impairment losses and reversed amounts, and the profits or losses of disposal shall be presented as the profits or losses from discontinued operations. For discontinued operations presented in the current period, the information originally presented as the profits or losses from continuing operations in the current financial statements shall be presented as the profits or losses from discontinued operations during comparable accounting periods again.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXXI) Segment reporting

The Company determines operating segments based on its internal organizational structure, management requirements and internal reporting system, and determines reportable segments and disclose segment information by operating segments.

The operating segments refer to the Company's components that simultaneously meet the following conditions: (1) the components can generate income and incur expenses in daily activities; (2) the Management of the Company can regularly evaluate the operating results of this component to decide the allocatable resources and assess its performance; (3) The Company can obtain relevant accounting information such as the financial positions, operating results and cash flows of this component. If two or more operating segments have similar economic characteristics and meet certain conditions, they can be merged into one operating segment.

### (XXXII) Safety expense and maintenance expense

The Group provided for safety expense and maintenance expense according to the relevant regulations of the Notice on Printing and Distributing the "Administrative Measures for the Provision and Utilization of Safety production expenses" (Cai Zi [2022] No. 136), issued by the Ministry of Finance.

Provisions for safety production expenses and maintenance expense are included in the cost of related products or profit or loss of the current period and included in the "special reserve" account correspondingly.

When the provisions are utilized within the prescribed scope, if the expenditures are revenue in nature, those expenditures are offset directly against the special reserve; if the fixed assets are formed, the expenditures will be accumulated in "construction in progress" and transferred to fixed assets when the relevant safety project is completed and ready for its intended use. At the same time, the special reserve is reduced according to the cost of the fixed asset formed and the accumulated depreciation of the same amount is provided. The fixed asset will no longer be depreciated in future periods.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXXIII) Changes in significant accounting policies and accounting estimates

#### 1. Changes in significant accounting policies

- (1) *The Company implemented the provisions of the Accounting Standards for Business Enterprises Interpretation No. 16: "The accounting treatment of the initial recognition exemption is not applicable to the deferred income tax related to assets and liabilities arising from a single transaction".*

On 30 November 2022, the Ministry of Finance issued the Accounting Standards for Business Enterprises Interpretation No. 16 (Cai Kuai [2022] No.31, hereinafter referred to as "**Interpretation No.16**"). "The accounting treatment of the initial recognition exemption is not applicable to the deferred income tax related to assets and liabilities arising from a single transaction" took effect from 1 January 2023.

Interpretation No. 16 stipulates that for a single transaction that is not a business combination, does not affect accounting profit or taxable income (or deductible losses) at the time of the transaction, and the assets and liabilities initially recognized result in equal amount of taxable temporary differences and deductible temporary differences (including a single transaction in which the lessee initially recognizes lease liabilities and includes in the right-of-use assets at the beginning of the lease term, and a single transaction in which the estimated liabilities are recognized and included in the cost of the relevant assets due to the existence of decommissioning obligations such as fixed assets), the exemption from the initial recognition of deferred income tax liabilities and deferred income tax assets shall not apply, and the enterprise shall, at the time of the transaction, recognize the corresponding deferred income tax liabilities and deferred income tax assets in accordance with the relevant provisions of Accounting Standards for Business Enterprises No. 18-Income Tax.

For individual transactions that occur between the beginning of the earliest period in which the financial statements are presented for the first time to the date of implementation and that apply the provisions, and the lease liabilities and right-of-use assets recognized due to the individual transactions that apply the provisions at the beginning of the earliest period in which the financial statements are presented, as well as the estimated liabilities related to the decommissioning obligations and the corresponding assets recognized, resulting in taxable temporary differences and deductible temporary differences, the enterprise shall make adjustments in accordance with the provisions.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (continued)

### (XXXIII) Changes in significant accounting policies and accounting estimates (continued)

#### 1. Changes in significant accounting policies (continued)

- (1) *The Company implemented the provisions of the Accounting Standards for Business Enterprises Interpretation No. 16: "The accounting treatment of the initial recognition exemption is not applicable to the deferred income tax related to assets and liabilities arising from a single transaction". (continued)*

The Company has implemented the provision since 1 January 2023. The main effects of the implementation of the provision are as follows:

Description of and reasons for changes in accounting policies	Affected financial statement items	Amount of effects on the balance as at 1 January 2023	
		Consolidation	The parent
Implementation of Accounting Standards for Business Enterprises Interpretation No. 16	Deferred income tax assets	81,232.90	
Implementation of Accounting Standards for Business Enterprises Interpretation No. 16	Retained earnings	81,232.90	

#### 2. Changes in significant accounting estimates

There were no changes in significant accounting estimates in the reporting period.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## IV. TAXES

### (I) Main taxes and tax rates

<u>Tax types</u>	<u>Tax basis</u>	<u>Tax rate</u>
Value-added tax	Difference between output tax (calculated based on the revenue from sales of goods and taxable service income under the tax laws) and net of the input tax that is allowed to be deducted in the current period	6%, 9% and 13%
City maintenance and construction tax	Based on value-added tax and consumption duty paid	5% and 7%
Enterprise income tax	Based on taxable profits	15% and 25%
Education surcharge	Based on value-added tax and consumption duty paid	3%
Local education surcharge	Based on value-added tax and consumption duty paid	2%

### (II) Tax concession

#### 1. *Deduction of research and development expenses incurred*

Pursuant to the Announcement on Further Improving the Policy on Pre-tax Deduction of Research and Development Expenses (Announcement No. 13 of 2021 of the Ministry of Finance and the State Administration of Taxation), starting from 1 January 2021, the Company and its subsidiaries are entitled to a pre-tax deduction of 100% of the actual amount incurred for research and development expenses that meet the aforesaid requirements when calculating taxable income.

#### 2. *Preferential policy for high and new technology enterprises*

The Company applied to Yunnan Science and Technology Department, Yunnan Finance Department and Yunnan Taxation Bureau of the State Administration of Taxation in 2019 and 2022, and was recognized as a high-tech enterprise. From 2022 to 2024, the Company paid enterprise income tax at the preferential rate of 15%.

The Company's subsidiary, Beijing Ruiweitong Engineering Machinery Co., Ltd., applied to the Beijing Science and Technology Commission, Beijing Municipal Finance Bureau, and Beijing Municipal Tax Service, State Taxation Administration in 2021 and was finally recognized as a high-tech enterprise, and is entitled to a preferential enterprise income tax rate of 15% from October 2021 to October 2024.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS

### (I) Cash and bank balances

<b>Item</b>	<b>Closing balance</b>	Closing balance for the previous year
Cash on hand	<b>10,104.88</b>	8,928.89
Digital currency		
Bank deposits	<b>1,428,289,526.81</b>	1,133,629,587.59
Other cash and bank balances		
Deposit in finance company	<b>29,297,006.56</b>	29,511,346.65
<b>Total</b>	<b>1,457,596,638.25</b>	1,163,149,863.13
Including: Total amount of deposits overseas	<b>66,144,144.11</b>	65,646,742.55
Funds deposited overseas with restrictions on fund repatriation		

Explanation: At the end of the period, the Group's monetary funds were not restricted for use due to mortgage, pledge or freezing, and there was no restricted payment due to centralized fund management, no overseas deposit, and restricted fund repatriation.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (II) Bills receivable

#### 1. Bills receivable shown as classification

Item	Closing balance	Closing balance for the previous year
Bank acceptance bills	8,047,164.00	
Commercial acceptance bills	170,920,754.86	287,055,937.86
Total	178,967,918.86	287,055,937.86
Bad debt provision	632,475.33	1,320,116.57
Total	178,335,443.53	285,735,821.29

#### 2. Bills receivable by bad debt provision method

Category	Balance of carrying amount		Closing balance		Book value	Balance of carrying amount		Closing balance for the previous year		Book value
	Amount	Proportion (%)	Amount	Proportion of provision (%)		Amount	Proportion (%)	Amount	Proportion of provision (%)	
Bills receivable with provision for the bad debt based on an individual basis										
Provision for bad debts based on credit risk characteristic portfolio	178,967,918.86	100.00	632,475.33	0.35	178,335,443.53	287,055,937.86	100.00	1,320,116.57	0.46	285,735,821.29
Including: internal related-party entities	1,351,036.00	0.75	1,351.04	0.10	1,349,684.96	28,790,780.62	10.03	28,790.78	0.10	28,761,989.84
Other external entities portfolio	177,616,882.86	99.25	631,124.29	0.36	176,985,758.57	258,265,157.24	89.97	1,291,325.79	0.50	256,973,831.45
Total	178,967,918.86	100.00	632,475.33	0.35	178,335,443.53	287,055,937.86	100.00	1,320,116.57	0.46	285,735,821.29

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (II) Bills receivable (continued)

#### 2. Bills receivable by bad debt provision method (continued)

Provision for bad debts based on credit risk characteristic portfolio:

Item provided for based on portfolio:

Name	Bills receivable	Closing balance	
		Bad debt provision	Proportion of provision (%)
Including: internal related-party entities	1,351,036.00	1,351.04	0.10
Other external entities portfolio	177,616,882.86	631,124.29	0.36
Total	178,967,918.86	632,475.33	0.46

#### 3. Accrued, reversed or recovered provision for bad debts in the period

Category	Closing balance for the previous year	Movement during the period				Closing balance
		Provision accrued	Recovered or reversed	Charged off or written off	Other movements	
Related-party portfolio	28,790.78	1,351.04	28,790.78			1,351.04
Other external entities portfolio	1,291,325.79	631,124.29	1,291,325.79			631,124.29
Total	1,320,116.57	632,475.33	1,320,116.57			632,475.33

Other explanations: In 2023, the Group made a provision for bad debts of bills receivable of RMB632,475.33; the bad debt provision recovered or reversed in the Year was RMB1,320,116.57, and there was no significant amount recovered or reversed.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (II) Bills receivable (continued)

#### 4. Closing bills receivable pledged

Item	Closing amount pledged
Commercial acceptance bill	5,000,000.00
Total	5,000,000.00

Explanation: At the end of the period, the Group had no notes receivable with restricted ownership or no notes transferred to accounts receivable due to non-performance of the drawer. Pledged bills are guarantees provided for the bills pool to issue banker's acceptance.

### (III) Accounts receivable

#### 1. Ageing disclosure of accounts receivable by recognition date of revenue

Ageing	Closing balance	Closing balance for the previous year
Within 1 year	1,745,381,176.36	1,716,701,870.31
1-2 years	357,655,959.64	231,052,779.97
2-3 years	27,200,293.10	60,757,349.44
3-4 years	35,129,392.32	45,701,162.63
4-5 years	22,494,987.53	51,461,696.20
Over 5 years	58,415,297.88	72,254,533.77
Sub-total	2,246,277,106.83	2,177,929,392.32
Less: Bad debt provision	99,449,027.55	127,687,901.42
Total	2,146,828,079.28	2,050,241,490.90

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (III) Accounts receivable (continued)

#### 2. Classification of accounts receivable by basis of bad debt provisions made

Category	Balance of carrying amount		Closing balance Bad debt provision		Book value	Balance of carrying amount		Closing balance for the previous year Bad debt provision		Book value
	Amount	Proportion (%)	Amount	Proportion of provision (%)		Amount	Proportion (%)	Amount	Proportion of provision (%)	
Bills receivable with provision for the bad debt based on an individual basis	31,035,713.00	1.38	31,035,713.00	100.00						
Provision for bad debts based on credit risk characteristic portfolio	2,215,241,393.83	98.62	68,413,314.55	3.09	2,146,828,079.28	2,147,114,675.70	98.59	96,873,184.80	4.51	2,050,241,490.90
Including: Internal related party portfolio	484,862,198.74	21.59	510,560.24	0.11	484,351,638.50	266,051,185.04	12.22	258,302.82	0.10	265,792,882.22
Other external entities portfolio	1,730,379,195.09	77.03	67,902,754.31	3.92	1,662,476,440.78	1,881,063,490.66	86.37	96,614,881.98	5.14	1,784,448,608.68
Total	2,246,277,106.83	100.00	99,449,027.55		2,146,828,079.28	2,177,929,392.32	100.00	127,687,901.42		2,050,241,490.90

Explanation on provision for bad debts: For accounts receivable, regardless of whether there is a significant financing component, the Group measures the loss provision based on the lifetime expected credit loss.

Significant accounts receivable with provision made on an individual basis:

Name	Balance of carrying amount	Bad debt provision	Closing balance		Closing balance for the previous year	
			Proportion of provision (%)	Basis for provision	Balance of carrying amount	Bad debt provision
Entity 1	28,640,000.00	28,640,000.00	100.00	Long ageing	28,640,000.00	28,640,000.00
Entity 2	2,174,716.62	2,174,716.62	100.00	Relatively high expected credit risks	2,174,716.62	2,174,716.62
Entity 3	180,921.22	180,921.22	100.00	Relatively high expected credit risks		
Entity 4	33,668.81	33,668.81	100.00	Relatively high expected credit risks		
Entity 5	6,406.35	6,406.35	100.00	Relatively high expected credit risks		
Total	31,035,713.00	31,035,713.00			30,814,716.62	30,814,716.62

Explanation on provision for bad debts on an individual basis: The Group makes provision for bad debts for all or part of its accounts receivable based on the estimated recoverability of the amount.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (III) Accounts receivable (continued)

#### 2. Classification of accounts receivable by basis of bad debt provisions made (continued)

Provision for bad debts based on credit risk characteristic portfolio:

Item provided for based on portfolio:

Name	Closing balance		Proportion of provision (%)
	Accounts receivable	Bad debt provision	
Including: internal related party portfolio	484,862,198.74	510,560.24	0.11
Other external entities	1,730,379,195.09	67,902,754.31	3.92
Total	2,215,241,393.83	68,413,314.55	

#### 3. Accrued, reversed or recovered provision for bad debts in the period

Category	Closing balance for the previous year	Provision accrued	Movement during the period			Closing balance
			Recovered or reversed	Charged off or written off	Other movements	
Bills receivable with provision for the bad debt based on an individual basis	30,814,716.62	220,996.38				31,035,713.00
Bills receivable with the provision for bad debt based on a portfolio basis	96,873,184.80	20,623,667.91	49,083,538.16			68,413,314.55
Total	127,687,901.42	20,844,664.29	49,083,538.16			99,449,027.55

Other explanations: In 2023, the Group made provision for bad debts of accounts receivable of RMB20,844,664.29; the bad debt provision recovered or reversed in the year was RMB49,083,538.16, and there was no significant amount recovered or reversed.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (IV) Receivables financing

#### 1. Breakdown of receivables financing

Item	Closing balance	Closing balance for the previous year
Bills receivable	105,024,338.93	104,157,088.53
Total	105,024,338.93	104,157,088.53

#### 2. Movement and changes in fair value of receivables financing during the period

Item	Closing balance for the previous year	Increase during the period	Derecognition during the period	Other movements	Closing balance	Accumulated impairment losses recognized in other comprehensive income
Banker's acceptance	104,157,088.53	247,634,404.41	246,880,718.91	113,564.90	105,024,338.93	
Total	104,157,088.53	247,634,404.41	246,880,718.91	113,564.90	105,024,338.93	



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (V) Prepayments

#### 1. Breakdown of ageing of prepayments by transaction date

Ageing	Closing balance		Closing balance for the previous year	
	Amount	Proportion (%)	Amount	Proportion (%)
Within 1 year	48,061,482.12	95.86	36,260,318.34	95.57
1-2 years	544,890.69	1.09	544,947.71	1.44
2-3 years	402,437.54	0.80	221,311.71	0.58
Over 3 years	1,130,588.20	2.25	912,842.07	2.41
Total	50,139,398.55	100.00	37,939,419.83	100.00

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (VI) Other receivables

Item	Closing balance	Closing balance for the previous year
Interest receivable		
Dividend receivable		
Other receivables	<b>75,027,927.52</b>	34,138,090.38
Total	<b>75,027,927.52</b>	34,138,090.38

#### 1. Other receivables

##### (1) Ageing disclosure by transaction date

Ageing	Closing balance	Closing balance for the previous year
Within 1 year	<b>76,321,178.76</b>	71,842,173.17
1-2 years	<b>44,660,900.85</b>	590,734.06
2-3 years	<b>3,129,009.73</b>	104,740.16
Over 3 years	<b>2,961,070.81</b>	1,355,864.96
Sub-total	<b>127,072,160.15</b>	73,893,512.35
Less: Bad debt provision	<b>52,044,232.63</b>	39,755,421.97
Total	<b>75,027,927.52</b>	34,138,090.38

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (VI) Other receivables (continued)

#### 1. Other receivables (continued)

##### (2) Classified disclosure by bad debt provision method

Category	Balance of carrying amount		Closing balance Bad debt provision		Book value	Balance of carrying amount		Closing balance for the previous year Bad debt provision		Book value
	Amount	Proportion (%)	Amount	Proportion of provision (%)		Amount	Proportion (%)	Amount	Proportion of provision (%)	
Bills receivable with provision for the bad debt based on an individual basis	48,815,156.57	38.42	48,815,156.57	100.00						
Provision for bad debts based on credit risk characteristic portfolio	78,257,003.58	61.58	3,229,076.06	4.13	75,027,927.52	35,620,247.78	48.20	1,482,157.40	4.16	34,138,090.38
Including: internal related party portfolio	1,321,000.00	1.04	51,605.00	3.91	1,269,395.00	1,210,000.00	1.63	6,050.00	0.50	1,203,950.00
Other external entities portfolio	76,936,003.58	60.54	3,177,471.06	4.13	73,758,532.52	34,410,247.78	46.57	1,476,107.40	4.29	32,934,140.38
Total	127,072,160.15	100.00	52,044,232.63	40.96	75,027,927.52	73,893,512.35	100.00	39,755,421.97	53.80	34,138,090.38

Explanation on provision for bad debts: regardless of whether there is a significant financing component in other receivables, the Group measures the loss provision based on the lifetime expected credit loss.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (VI) Other receivables (continued)

#### 1. Other receivables (continued)

##### (2) Classified disclosure by bad debt provision method (continued)

Important other receivables for which bad debt provision is made on an individual basis:

Name	Balance of carrying amount	Closing balance		Basis for provision	Closing balance for the previous year	
		Bad debt provision	Proportion of provision (%)		Balance of carrying amount	Bad debt provision
Entity 1	48,815,156.57	48,815,156.57	100.00	Expected high risk of recovery	38,273,264.57	38,273,264.57
Total	48,815,156.57	48,815,156.57			38,273,264.57	38,273,264.57

Explanation on provision for bad debts on an individual basis: the Group makes provision for bad debts for all or part of its accounts receivable based on the estimated recoverability of the amount.

Provision for bad debts based on credit risk characteristic portfolio:

Item provided for based on portfolio:

Name	Closing balance		Proportion of provision (%)
	Other receivables	Bad debt provision	
Related party portfolio	1,321,000.00	51,605.00	3.91
Other external entities portfolio	76,936,003.58	3,177,471.06	4.13
Total	78,257,003.58	3,229,076.06	

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (VI) Other receivables (continued)

#### 1. Other receivables (continued)

##### (3) Provision for bad debts

<b>Bad debt provision</b>	<b>First stage Expected credit loss in the next 12 months</b>	<b>Second stage Lifetime expected credit loss (not credit-impaired)</b>	<b>Third stage Lifetime expected credit loss (credit-impaired)</b>	<b>Total</b>
Closing balance for the previous year	1,482,157.40		38,273,264.57	39,755,421.97
Closing balance for the previous year in the current period	1,482,157.40		38,273,264.57	39,755,421.97
—transfer to the second stage				
—transfer to the third stage				
—transfer back to the second stage				
—transfer back to the first stage				
Accrued in current period	1,996,687.60		10,541,892.00	12,538,579.60
Reversal in current period	249,768.94			249,768.94
Charged off in current period				
Written off in current period				
Other movements				
Closing balance	3,229,076.06		48,815,156.57	52,044,232.63

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (VI) Other receivables (continued)

#### 1. Other receivables (continued)

##### (3) Provision for bad debts (continued)

Changes in the balance of carrying amount of other receivables are as follows:

Balance of carrying amount	First stage Expected credit loss in the next 12 months	Second stage Lifetime expected credit loss (not credit-impaired)	Third stage Lifetime expected credit loss (credit-impaired)	Total
Closing balance for the previous year	35,620,247.78		38,273,264.57	73,893,512.35
Closing balance for the previous year in the current period	35,620,247.78		38,273,264.57	73,893,512.35
—transfer to the second stage				
—transfer to the third stage				
—transfer back to the second stage				
—transfer back to the first stage				
Increase during the period	65,779,286.76		10,541,892.00	76,321,178.76
Derecognition during the period	23,142,530.96			23,142,530.96
Other movements				
Closing balance	78,257,003.58		48,815,156.57	127,072,160.15

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (VI) Other receivables (continued)

#### 1. Other receivables (continued)

(4) *Accrued, reversed or recovered provision for bad debts in the current period*

Category	Closing balance for the previous year	Movement during the period			Closing balance
		Provision accrued	Recovered or reversed	Charged off or written off	
Bills receivable with provision for the bad debt based on an individual basis	38,273,264.57	10,541,892.00			48,815,156.57
Bills receivable with the provision for bad debt based on a portfolio basis	1,482,157.40	1,996,687.60	249,768.94		3,229,076.06
Total	39,755,421.97	12,538,579.60	249,768.94		52,044,232.63

Other explanations: In 2023, the Group made a provision for bad debts of other receivables of RMB12,538,579.60; the provision for bad debts recovered or reversed in the current year was RMB249,768.94, and there was no significant amount recovered or reversed.

(6) *Classification of other receivables by nature*

Nature of receivables	Closing balance of carrying amount	Closing balance of carrying amount for the previous year
Reserves	383,230.52	
Bidding service fees	3,267,152.99	
Deposit	13,383,156.46	20,266,098.09
Compensation	48,815,156.57	
Compensation for demolition	46,490,079.62	
Others	14,733,383.99	53,627,414.26
Total	127,072,160.15	73,893,512.35

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (VII) Inventories

#### 1. Classification of inventories

Category	Balance of carrying amount	Closing balance		Balance of carrying amount	Closing balance for the previous year	
		Provision for inventory depreciation/ provision for impairment of contract performance cost	Book value		Provision for inventory depreciation/ provision for impairment of contract performance cost	Book value
Raw materials	788,919,257.68	24,736,991.38	764,182,266.30	670,145,133.34	23,496,855.84	646,648,277.50
Goods in process	1,201,654,084.30		1,201,654,084.30	750,234,895.73		750,234,895.73
Goods in transit	32,831,056.91		32,831,056.91	8,263,138.68		8,263,138.68
Finished products	877,153,709.77	93,393,223.34	783,760,486.43	782,463,765.36	7,894,859.48	774,568,905.88
Total	2,900,558,108.66	118,130,214.72	2,782,427,893.94	2,211,106,933.11	31,391,715.32	2,179,715,217.79

#### 2. Provision for inventory depreciation and provision for impairment of contract performance cost

Category	Closing balance for the previous year	Increase in the current period		Decrease in the current period		Closing balance
		Provision accrued	Others	Reversal or write-off	Others	
Raw materials	23,496,855.84	2,554,220.37		1,314,084.83		24,736,991.38
Finished products	7,894,859.48	85,498,363.86				93,393,223.34
Total	31,391,715.32	88,052,584.23		1,314,084.83		118,130,214.72



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (VIII) Contract assets

#### 1. Breakdown of contract assets

Item	Closing balance			Closing balance for the previous year		
	Balance of carrying amount	Provision for impairment	Book value	Balance of carrying amount	Provision for impairment	Book value
Quality guarantee deposit	3,822,883.61	19,864.42	3,803,019.19	4,442,037.30	22,960.18	4,419,077.12
Construction projects	2,064,699.39	20,369.37	2,044,330.02	25,827,909.88	133,174.45	25,694,735.43
Total	5,887,583.00	40,233.79	5,847,349.21	30,269,947.18	156,134.63	30,113,812.55

#### 2. Amount of and reason for significant change in carrying amount within the reporting period

Item	Change	Reason for change
Quality guarantee deposit	-616,057.93	Amounts decreased due to changes in the measurement of progress towards complete satisfaction
Construction projects	-23,650,405.41	Amounts decreased due to changes in the measurement of progress towards complete satisfaction
Total	-24,266,463.34	

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (VIII) Contract assets (continued)

#### 3. Disclosure by category of contract assets based on the provision method for impairment

Category	Closing balance					Closing balance for the previous year				
	Balance of carrying amount		Provision for impairment		Book value	Balance of carrying amount		Provision for impairment		Book value
	Amount	Proportion (%)	Amount	Proportion of provision (%)		Amount	Proportion (%)	Amount	Proportion of provision (%)	
Contract assets with the provision for impairment based on an individual basis										
Provision for impairment by portfolio of credit risk characteristics	5,887,583.00	100.00	40,233.79	0.68	5,847,349.21	30,269,947.18	100.00	156,134.63	0.52	30,113,812.55
Including: other external entities	5,887,583.00	100.00	40,233.79	0.68	5,847,349.21	30,269,947.18	100.00	156,134.63	0.52	30,113,812.55
Total	5,887,583.00	100.00	40,233.79		5,847,349.21	30,269,947.18	100.00	156,134.63		30,113,812.55

Provision for impairment by portfolio of credit risk characteristics:

Item provided for based on portfolio:

Name	Contract assets	Closing balance Provision for impairment	Proportion of provision (%)
External entities	5,887,583.00	40,233.79	0.68
Total	5,887,583.00	40,233.79	

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (VIII) Contract assets (continued)

#### 4. Provision for impairment of contract assets in current period

Item	Closing balance for the previous year	Accrued in current period	Reversal in current period	Charged off/ written off in current period	Closing balance
Quality guarantee deposit	22,960.18	–	3,095.76		<b>19,864.42</b>
Construction projects	133,174.45	73,851.14	186,656.22		<b>20,369.37</b>
Total	156,134.63	73,851.14	189,751.98		<b>40,233.79</b>

### (IX) Assets held for sale

Category	Closing balance	Closing balance for the previous year
Assets classified as held-for-sale		58,872,747.29
Total		58,872,747.29

### (X) Other current assets

Item	Closing balance	Closing balance for the previous year
VAT input to be deducted	<b>5,134,168.91</b>	30,944.15
Prepaid taxes	<b>1,527,855.78</b>	3,425,144.77
Total	<b>6,662,024.69</b>	3,456,088.92

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XI) Other equity instrument investments

#### 1. Details of other equity instrument investments

Item	Closing balance	Closing balance for the previous year	Gains recognized in other comprehensive income for the period	Losses recognized in other comprehensive income for the period	Accumulated gains included in other comprehensive income at the end of the period	Accumulated losses included in other comprehensive income at the end of the period	Dividend income recognized in the current period	Reason for being designated as fair value through other comprehensive income
Zhuzhou CRRC Times Electric Co., Ltd.	356,034,000.00	534,786,000.00		178,752,000.00	58,212,000.00		5,390,000.00	Equity instrument investment not held for trading
Total	356,034,000.00	534,786,000.00		178,752,000.00	58,212,000.00		5,390,000.00	

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XII) Investment property

#### 1. Investment properties measured by cost

Item	Housing and buildings	Total
1. Original book value		
(1) Closing balance for the previous year	30,653,653.56	30,653,653.56
(2) Increase in the current period	3,610,611.67	3,610,611.67
–Transfer from inventories\ fixed assets\ construction in progress	3,610,611.67	3,610,611.67
(3) Decrease in the current period		
(4) Closing balance	34,264,265.23	34,264,265.23
2. Accumulated depreciation and accumulated amortization		
(1) Closing balance for the previous year	5,274,482.33	5,274,482.33
(2) Increase in the current period	1,701,928.05	1,701,928.05
–Provision or amortization	1,701,928.05	1,701,928.05
(3) Decrease in the current period		
(4) Closing balance	6,976,410.38	6,976,410.38
3. Provision for impairment		
(1) Closing balance for the previous year		
(2) Increase in the current period		
(3) Decrease in the current period		
(4) Closing balance		
4. Book value		
(1) Book value of closing balance	27,287,854.85	27,287,854.85
(2) Book value of closing balance for the previous year	25,379,171.23	25,379,171.23

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XIII) Fixed assets

#### 1. Fixed assets and disposal of fixed assets

Item	Closing balance	Closing balance for the previous year
Fixed assets	<b>1,483,185,593.49</b>	1,622,329,044.63
Disposal of fixed assets		
Total	<b>1,483,185,593.49</b>	1,622,329,044.63

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XIII) Fixed assets (continued)

#### 2. Breakdown of fixed assets

Item	Housing and buildings	Engineering equipment	Motor vehicles	Production equipment	Measurement and experimental equipment	Other fixed assets	Total
1. Original book value							
(1) Closing balance for the previous year	869,500,448.26	975,467,820.78	34,010,988.43	329,310,560.98	166,469,740.21	130,310,676.00	2,505,070,234.66
(2) Increase in the current period	40,628,007.89	10,742,922.67	644,992.67	6,685,146.35	476,632.76	10,421,013.51	69,598,715.85
– Purchase	422,330.10	1,410,076.81	644,992.67	6,280,642.21	476,632.76	10,336,146.25	19,570,820.80
– Transfer from construction in progress	36,567,785.87	496,896.64		404,504.14			37,469,186.65
– Internal transfer-in	3,637,891.92	8,835,949.22				84,867.26	12,558,708.40
(3) Decrease in the current period	3,799,602.50	51,043,133.82	1,481,528.97	12,160,993.79		3,262,634.33	71,747,893.41
– Disposal or retirement	188,990.83	14,105,538.09	1,481,528.97	8,523,101.87		3,262,634.33	27,561,794.09
– Transfer to investment property	3,610,611.67						3,610,611.67
– Internal transfer-out		36,937,595.73		3,637,891.92			40,575,487.65
(4) Closing balance	906,328,853.65	935,167,609.63	33,174,452.13	323,834,713.54	166,946,372.97	137,469,055.18	2,502,921,057.10
2. Accumulated depreciation							
(1) Closing balance for the previous year	276,683,826.85	183,268,597.87	26,420,626.09	261,741,146.76	47,882,538.45	86,744,454.01	882,741,190.03
(2) Increase in the current period	24,088,990.52	72,329,170.18	485,744.77	9,227,261.56	13,030,447.15	5,133,505.63	124,295,119.81
– Provision	24,088,990.52	72,329,170.18	485,744.77	9,227,261.56	13,030,447.15	5,133,505.63	124,295,119.81
(3) Decrease in the current period	877,747.43	27,846,557.41	1,365,417.13	7,253,973.16		3,104,547.65	40,448,242.78
– Disposal or retirement	21,375.00	13,400,261.19	1,365,417.13	7,216,880.02		3,104,547.65	25,108,480.99
– Transfer to investment property	856,372.43						856,372.43
– Internal transfer-out		14,446,296.22		37,093.14			14,483,389.36
(4) Closing balance	299,895,069.94	227,751,210.64	25,540,953.73	263,714,435.16	60,912,985.60	88,773,411.99	966,588,067.06
3. Provision for impairment							
(1) Closing balance for the previous year							
(2) Increase in the current period		53,147,396.55					53,147,396.55
– Provision		53,147,396.55					53,147,396.55
(3) Decrease in the current period							
– Disposal or retirement							
(4) Closing balance		53,147,396.55					53,147,396.55
4. Book value							
(1) Book value of closing balance	606,433,783.71	654,269,002.44	7,633,498.40	60,120,278.38	106,033,387.37	48,695,643.19	1,483,185,593.49
(2) Book value of closing balance for the previous year	592,816,621.41	792,199,222.91	7,590,362.34	67,569,414.22	118,587,201.76	43,566,221.99	1,622,329,044.63

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XIV) Construction in progress

#### 1. Construction in progress and project materials

Item	Closing balance			Closing balance for the previous year		
	Balance of carrying amount	Provision for impairment	Book value	Balance of carrying amount	Provision for impairment	Book value
Construction in progress	3,561,675.94		3,561,675.94	35,907,179.42		35,907,179.42
Total	3,561,675.94		3,561,675.94	35,907,179.42		35,907,179.42



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XIV) Construction in progress (continued)

#### 2. Details of construction in progress

Item	Closing balance			Closing balance for the previous year		
	Balance of carrying amount	Provision for impairment	Book value	Balance of carrying amount	Provision for impairment	Book value
Supporting facilities of industrial base	2,316,320.83		2,316,320.83	35,360,081.61		35,360,081.61
Bar code management software				259,026.56		259,026.56
Operation management platform for railway track maintenance machinery				288,071.25		288,071.25
Programming software of Wang Peng Master Studio	9,176.94		9,176.94			
Electricity renovation project of Baofeng production base	1,117,922.55		1,117,922.55			
Production office building renovation project of Baofeng production workshop	9,101.59		9,101.59			
Workshop renovation project of Baofeng production base	109,154.03		109,154.03			
<b>Total</b>	<b>3,561,675.94</b>		<b>3,561,675.94</b>	<b>35,907,179.42</b>		<b>35,907,179.42</b>

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XIV) Construction in progress (continued)

#### 3. Changes in important construction in progress in the current period

Item	Budget	Closing balance for the previous year	Increase in the current period	Amount transferred to fixed assets in the current period	Other decrease in the current period	Closing balance	Proportion of cumulative investment in the budget (%)	Project progress (%)	Accumulated capitalized amount of interest	Including: capitalized amount of interest in the current period	Capitalization rate of interest in the current period (%)	Source of funds
Supporting facilities of industrial base	69,400,000.00	35,360,081.61	4,020,921.73	37,064,682.51		2,316,320.83	56.74	56.74				Self-raised funds
Barcode management software	351,946.92	259,026.56	92,920.36		351,946.92		100.00	100.00				Self-raised funds
Operation management platform for railway track maintenance machinery	585,000.89	288,071.25	296,929.64		585,000.89		100.00	100.00				Self-raised funds
New bearing pressing device	404,504.14		404,504.14	404,504.14			100.00	100.00				Self-raised funds
Programming software of Wang Peng Master Studio	50,000.00		9,176.94			9,176.94	18.35	18.35				Self-raised funds
Electricity renovation project of Baofeng production base	3,993,792.98		1,117,922.55			1,117,922.55	27.99	27.99				Self-raised funds
Production office building renovation project of Baofeng production workshop	2,275,397.50		9,101.59			9,101.59	0.40	0.40				Self-raised funds
Workshop renovation project of Baofeng production base	3,941,850.00		109,154.03			109,154.03	2.77	2.77				Self-raised funds
<b>Total</b>	<b>81,002,492.43</b>	<b>35,907,179.42</b>	<b>6,060,630.98</b>	<b>37,469,186.65</b>	<b>936,947.81</b>	<b>3,561,675.94</b>						

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XV) Right-of-use assets

#### 1. Description of right-of-use assets

Item	Housing and buildings	Production equipment	Total
1. Original book value			
(1) Closing balance for the previous year	18,451,298.32	1,044,597.64	19,495,895.96
(2) Increase in the current period			
(3) Decrease in the current period	36,976.89		36,976.89
– Others	36,976.89		36,976.89
(4) Closing balance	18,414,321.43	1,044,597.64	19,458,919.07
2. Accumulated depreciation			
(1) Closing balance for the previous year	307,521.64	17,409.96	324,931.60
(2) Increase in the current period	1,847,022.19	98,253.43	1,945,275.62
– Provision	1,847,022.19	98,253.43	1,945,275.62
(3) Decrease in the current period			
(4) Closing balance	2,154,543.83	115,663.39	2,270,207.22
3. Provision for impairment			
(1) Closing balance for the previous year			
(2) Increase in the current period			
– Provision			
(3) Decrease in the current period			
– Transfer out to fixed assets			
– Disposal			
(4) Closing balance			
4. Book value			
(1) Book value of closing balance	16,259,777.60	928,934.25	17,188,711.85
(2) Book value of closing balance for the previous year	18,143,776.68	1,027,187.68	19,170,964.36

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XVI) Intangible assets

#### 1. Breakdown of intangible assets

Item	Software	Land use rights	Non-patented technology	Others	Total
1. Original book value					
(1) Closing balance for the previous year	51,971,138.24	436,151,094.23	13,293,607.82	6,868,741.95	508,284,582.24
(2) Increase in the current period	1,112,494.27	30,770,606.65			31,883,100.92
– Purchase	1,112,494.27	30,770,606.65			31,883,100.92
(3) Decrease in the current period		25,496,566.65			25,496,566.65
– Disposal		25,496,566.65			25,496,566.65
(4) Closing balance	53,083,632.51	441,425,134.23	13,293,607.82	6,868,741.95	514,671,116.51
2. Accumulated amortization					
(1) Closing balance for the previous year	51,242,853.80	106,788,473.16	13,293,607.82	6,868,741.95	178,193,676.73
(2) Increase in the current period	753,977.18	19,779,981.67			20,533,958.85
– Provision	753,977.18	19,779,981.67			20,533,958.85
(3) Decrease in the current period		10,288,305.75			10,288,305.75
– Disposal		10,288,305.75			10,288,305.75
(4) Closing balance	51,996,830.98	116,280,149.08	13,293,607.82	6,868,741.95	188,439,329.83
3. Provision for impairment					
4. Book value					
(1) Book value of closing balance	1,086,801.53	325,144,985.15			326,231,786.68
(2) Book value of closing balance for the previous year	728,284.44	329,362,621.07			330,090,905.51

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XVII) Goodwill

#### 1. Movement of goodwill

Name of investee or reason for goodwill	Closing balance for the previous year	Increase in the current period		Decrease in the current period	Closing balance
		Goodwill on business combination	Others	Disposal	
Original book value					
Acquisition of CIDEON Company	91,368,175.03				91,368,175.03
Sub-total	91,368,175.03				91,368,175.03
Provision for impairment					
Acquisition of CIDEON Company	56,673,932.06		22,205,700.00		78,879,632.06
Sub-total	56,673,932.06		22,205,700.00		78,879,632.06
Book value	34,694,242.97		-22,205,700.00		12,488,542.97

Note: In February 2016, the Group acquired three companies, namely CE cideon engineering GmbH & Co.KG in Germany, CE cideon engineering Verwaltungs GmbH and CE cideon engineering Schweiz AG in Switzerland (collectively, the “**CIDEON Company**”), resulting in a goodwill of RMB91,368,175.03.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XVII) Goodwill (continued)

#### 1. *Movement of goodwill (continued)*

The goodwill acquired in the business combination has been allocated to the mechanical design services asset group, namely the CIDEON Company asset group (including goodwill), for impairment testing. As at 31 December 2023, the Group assessed the recoverable amount of the asset group. The recoverable amount of the asset group was determined based on the present value of the estimated future cash flows of the asset group. The future cash flows were determined on the basis of financial budgets approved by the management for a five-year period. Key assumptions used in estimating future cash flows are:

Forecast period of the mechanical design services asset group: 2024-2028, with a discount rate of 9.61%;

Growth rate in the forecast period: 1.5-2%; net profit margin in the forecast period: 3.34%;

and growth rate of operating revenue in the stable period: 0%,

As at 31 December 2023, the CIDEON Company asset group was impaired by RMB78,879,632.06.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XVIII) Deferred tax assets and deferred tax liabilities

#### 1. Deferred tax assets before offset

Item	Closing balance		Closing balance for the previous year	
	Deductible temporary differences	Deferred income tax assets	Deductible temporary differences	Deferred income tax assets
Provision for asset impairment	316,468,959.87	47,470,343.98	200,311,289.91	30,987,462.33
Post-leaving benefits payable	8,350,834.87	1,252,625.23	10,785,409.35	1,617,811.40
Quality guarantee deposit	32,864,819.87	4,929,731.98	12,493,770.01	1,874,055.51
Changes in fair value of receivables financing	159,719.93	23,957.99	275,911.53	41,386.73
Recoverable losses and tax credits			61,702,424.62	9,255,363.69
Unrealized intra-group transactions	18,458,994.47	2,768,849.17	23,603,003.20	3,540,450.48
Lease liabilities	29,750,525.40	4,462,578.81		
Total	406,053,914.40	60,908,087.16	309,171,808.62	47,316,530.14

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XVIII) Deferred tax assets and deferred tax liabilities (continued)

#### 2. Deferred tax liabilities before offset

Item	Closing balance		Closing balance for the previous year	
	Taxable temporary differences	Deferred income tax liabilities	Taxable temporary differences	Deferred income tax liabilities
Right-of-use assets	28,647,853.07	4,297,177.96		
Changes in fair value of other equity instrument investments	303,062,197.19	45,459,329.57	481,814,197.19	72,272,129.57
Total	331,710,050.26	49,756,507.53	481,814,197.19	72,272,129.57

#### 3. Deferred tax assets or deferred tax liabilities presented at net amount after offset

Item	As at the end of the current period		As at the end of the previous year	
	Offset amount between deferred tax assets and liabilities	Balance of deferred tax assets or liabilities after offset	Offset amount between deferred tax assets and liabilities	Balance of deferred tax assets or liabilities after offset
Deferred income tax assets	49,756,507.53	11,151,579.63	38,633,700.46	8,682,829.68
Deferred income tax liabilities	49,756,507.53		38,633,700.46	33,638,429.11



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XIX) Other non-current assets

Item	Closing balance			Closing balance for the previous year		
	Balance of carrying amount	Provision for impairment	Book value	Balance of carrying amount	Provision for impairment	Book value
Prepaid land acquisition amount	13,880,490.00		13,880,490.00	19,152,330.00		19,152,330.00
Total	13,880,490.00		13,880,490.00	19,152,330.00		19,152,330.00

### (XX) Bills payable

Type	Closing balance	Closing balance for the previous year
Commercial acceptance bills	38,659,450.77	1,786,862.22
Bank acceptance bills	662,326,764.95	788,215,194.51
Total	700,986,215.72	790,002,056.73

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXI) Accounts payable

#### 1. Breakdown of accounts payable by transaction date

Item	Closing balance	Closing balance for the previous year
Within 1 year (including 1 year)	<b>1,746,898,234.83</b>	1,220,582,526.83
1-2 years (including 2 years)	<b>239,356,744.34</b>	11,315,035.05
2-3 years (including 3 years)	<b>8,066,109.54</b>	2,580,354.26
Over 3 years	<b>2,616,311.35</b>	1,706,678.25
Total	<b>1,996,937,400.06</b>	1,236,184,594.39

### (XXII) Advance received

#### 1. Breakdown of advance received

Item	Closing balance	Closing balance for the previous year
Rental deposit received in advance	<b>1,705,165.82</b>	589,403.67
Total	<b>1,705,165.82</b>	589,403.67

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXIII) Contract liabilities

#### 1. Breakdown of contract liabilities

Item	Closing balance	Closing balance for the previous year
Advances from sales of goods	289,149,238.98	171,875,900.77
Advances from provision of services	642,201.84	11,273,036.06
Total	289,791,440.82	183,148,936.83

#### 2. Significant contract liabilities aged over one year

As of 31 December 2023, the Group had no significant contract liabilities aged over one year.

#### 3. Amount and reasons for significant changes in carrying amount during the reporting period

The increase in the carrying amount of contract liabilities in the year was mainly due to the Group's receipt in advance for sales of goods in accordance with the contract with customers, and the decrease in contract liabilities in the Year was mainly due to the recognition of revenue based on the performance progress and the delivery of goods, which was then offset against the contract liabilities.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXIV) Employee benefits payable

#### 1. Breakdown of employee benefits payable

Item	Closing balance for the previous year	Increase in the current period	Decrease in the current period	Closing balance
Short-term benefits	7,730,029.46	532,570,958.02	532,953,352.22	7,347,635.26
Post-employment benefits-defined contribution plans		75,539,315.65	75,539,315.65	
Termination benefits	10,785,409.35	3,272,104.42	5,706,678.89	8,350,834.88
Other benefits due within one year				
Total	18,515,438.81	611,382,378.09	614,199,346.76	15,698,470.14

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXIV) Employee benefits payable (continued)

#### 2. Breakdown of short-term benefits

Item	Closing Balance for the previous year	Increase in the current period	Decrease in the current period	Closing Balance
(1) Wages or salaries, bonuses, allowances and subsidies	7,608,539.76	361,548,383.09	362,086,050.20	<b>7,070,872.65</b>
(2) Staff welfare		24,131,851.56	24,131,851.56	
(3) Social insurance contributions	121,489.70	41,404,796.78	41,249,523.87	<b>276,762.61</b>
Including: Basic medical insurance	121,489.70	39,762,876.41	39,607,603.50	<b>276,762.61</b>
Work-related injury insurance		1,641,920.37	1,641,920.37	
(4) Housing provident funds		35,676,951.00	35,676,951.00	
(5) Labor union expenditures and employee education funds		7,531,234.19	7,531,234.19	
(6) Other		62,277,741.40	62,277,741.40	
<b>Total</b>	<b>7,730,029.46</b>	<b>532,570,958.02</b>	<b>532,953,352.22</b>	<b>7,347,635.26</b>

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXIV) Employee benefits payable (continued)

#### 3. Breakdown of defined contribution plans

Item	Closing balance for the previous year	Increase in the current period	Decrease in the current period	Closing balance
Basic pension insurance		47,885,421.44	47,885,421.44	
Unemployment insurance		2,144,915.71	2,144,915.71	
Annuity		25,508,978.50	25,508,978.50	
Total		75,539,315.65	75,539,315.65	

Other explanations:

The Group's defined contribution plans include basic pension insurance and unemployment insurance managed by local governments, as well as enterprise annuity plans. Except for the monthly payment, the Group no longer undertakes further payment obligations. The corresponding expenses are included in the cost of the relevant assets or the current profit and loss when incurred.

During the Year, the Group should pay RMB47,885,421.44 for basic pension insurance; RMB2,144,915.71 for unemployment insurance; and RMB25,508,978.50 for supplementary pension insurance plan.

### (XXV) Taxes payable

Tax items	Closing balance	Closing balance for the previous year
Value-added tax	52,721,634.23	60,883,443.52
Enterprise income tax	570,044.50	3,119,164.00
City maintenance and construction tax	3,651,658.01	942,766.96
House property tax	4,131,811.48	54,716.52
Land use tax	2,910,121.02	1,091.22
Individual income tax	256,622.12	3,172,259.66
Education surcharge (local education surcharge)	2,635,924.58	941,536.74
Other taxes	3,288,617.35	4,967,990.70
Total	70,166,433.29	74,082,969.32

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXVI) Other payables

Item	Closing balance	Closing balance for the previous year
Interest payable		
Dividends payable		
Other payables	<b>56,613,892.93</b>	290,600,132.62
Total	<b>56,613,892.93</b>	290,600,132.62

#### 1. Other payables

(1) Breakdown of other payables by nature

Item	Closing balance	Balance at the end of last year
Demolition compensation		250,000,000.00
Deposit of security deposit	<b>30,112,267.06</b>	18,400,848.66
Safety production expenses	<b>11,193,546.31</b>	8,173,567.57
Tender deposits	<b>7,901,371.00</b>	5,889,197.17
Performance bond	<b>2,153,367.51</b>	2,412,743.23
Others	<b>5,253,341.05</b>	5,723,775.99
Total	<b>56,613,892.93</b>	290,600,132.62

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXVII) Non-current liabilities due within one year

<b>Item</b>	<b>Closing balance</b>	Closing balance for the previous year
Lease liabilities due within one year	<b>2,218,945.40</b>	2,457,125.65
Estimated liabilities due within one year	<b>32,674,256.81</b>	12,493,770.01
Total	<b>34,893,202.21</b>	14,950,895.66

### (XXVIII) Other current liabilities

<b>Item</b>	<b>Closing balance</b>	Closing balance for the previous year
Output VAT to be transferred	<b>57,798.16</b>	
Total	<b>57,798.16</b>	



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXIX) Lease liabilities

Item	Closing balance	Closing balance for the previous year
Lease payment	20,530,610.46	22,855,137.61
Less: financing charges unrecognized	2,680,295.22	3,359,241.65
Reclassified to non-current liabilities due within one year	2,218,945.40	2,457,125.65
<b>Total</b>	<b>15,631,369.84</b>	17,038,770.31

### (XXX) Deferred income

Item	Closing balance for the previous year	Increase in the current period	Decrease in the current period	Closing balance	Reason
Government grants		6,896,967.61	6,824,269.77	72,697.84	Others
<b>Total</b>		6,896,967.61	6,824,269.77	72,697.84	

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXXI) Share capital

Item	Closing balance for the previous year	Changes in current period ("+" for increase and "-" for decrease)				Sub-total	Closing balance
		New shares issued	Bonus shares	Conversion of reserves into shares	Others		
Total shares	1,519,884,000.00						1,519,884,000.00

### (XXXII) Capital reserve

Item	Closing balance for the previous year	Increase in the current period	Decrease in the current period	Closing balance
Capital premium (share premium)	1,707,734,850.20			1,707,734,850.20
Other capital reserve	1,516,993,143.83			1,516,993,143.83
Total	3,224,727,994.03			3,224,727,994.03

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXXIII) Other comprehensive income

Item	Closing balance for the previous year	Pre-tax amount incurred in current period	Amount for the current period				Closing balance
			Less: amount included in other comprehensive income in the previous period and transferred to profit or loss in the current period	Less: Income tax expenses	Amount after tax attributable to the parent company	Amount after tax attributable to minority shareholders	
1. Other comprehensive income that cannot be reclassified into profit or loss	399,159,569.61	-178,752,000.00		-26,812,800.00	-151,939,200.00		247,220,369.61
Including: Changes in re-measurement of the defined benefit plan	-10,382,497.94						-10,382,497.94
Other comprehensive income that cannot be reclassified to profit and loss under equity method							
Changes in fair value of other equity instrument investments	409,542,067.55	-178,752,000.00		-26,812,800.00	-151,939,200.00		257,602,867.55
Fair value changes in enterprise's own credit risk							
2. Other comprehensive income that will be reclassified into profit or loss	1,107,961.88	2,879,766.73		781,946.11	2,097,820.62		3,205,782.50
Including: Other comprehensive income that may be transferred to profit or loss under equity method							
Changes in fair values of other debt investments							
The amount of financial assets reclassified into other comprehensive income	-234,524.74	878,738.94		781,946.11	96,792.83		-137,731.91
Provision for credit impairment of other debt investments							
Reserve for cash flow hedging							
Translation difference of financial statements in foreign currencies	1,342,486.62	2,001,027.79			2,001,027.79		3,343,514.41
Total other comprehensive income	400,267,531.49	-175,872,233.27		-26,030,853.89	-149,841,379.38		250,426,152.11

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXXIV) Special reserve

Item	Closing balance for the previous year	Increase in the current period	Decrease in the current period	Closing balance
Production safety expenses		8,213,636.59	8,213,636.59	
Total		8,213,636.59	8,213,636.59	

The safety production expenses accrued by the Group during the year were safety protection equipment, facility renovation and maintenance expenses, rescue equipment, equipment and personnel safety protection materials expenses, and safety production inspection and evaluation expenses.

### (XXXV) Surplus reserve

Item	Closing balance for the previous year	Increase in the current period	Decrease in the current period	Closing balance
Statutory surplus reserve	135,899,327.25	15,352,666.81		<b>151,251,994.06</b>
Total	135,899,327.25	15,352,666.81		<b>151,251,994.06</b>

Explanation on surplus reserve:

In accordance with the Company Law and the Group's Articles of Association, the Group appropriates 10% of the net profit after offsetting the losses to the statutory surplus reserve. When the accumulated amount of the statutory surplus reserve reaches 50% or more of the Group's registered capital, no further appropriation is required.

The Group can appropriate the discretionary surplus reserve after appropriating the statutory surplus reserve. Upon approval, the discretionary surplus reserve can be used to make up for previous years' losses or increase share capital.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXXVI) Retained earnings

Item	Amount for the current period	Amount for the previous period
Retained earnings at the end of previous year before adjustment	<b>623,145,385.08</b>	532,978,661.65
Adjustments to retained earnings as at beginning of the year (“+” for increase, and “-” for decrease)	<b>81,232.90</b>	
Retained earnings at the beginning of the year after adjustment	<b>623,226,617.98</b>	532,978,661.65
Plus: Net profit attributable to owners of the parent company in the current period	<b>145,035,124.92</b>	115,635,117.62
Less: Appropriation of statutory surplus reserve	<b>15,352,666.81</b>	10,269,554.19
Withdrawal of discretionary surplus reserve		
Appropriation of general risk reserve		
Dividends payable to ordinary shareholders	<b>37,997,100.00</b>	15,198,840.00
Ordinary shares dividends transferred to share capital		
Retained earnings at the end of the period	<b>714,911,976.09</b>	623,145,385.08

Details of adjustments to opening retained earnings:

1. Due to the retrospective adjustment under the Accounting Standards for Business Enterprises and its relevant new regulations, the opening retained earnings was affected by RMB81,232.90.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXXVII) Operating revenue and operating cost

#### 1. Breakdown of operating revenue and operating cost

Item	Amount for the current period		Amount for the previous period	
	Revenue	Cost	Revenue	Cost
Principal business	3,086,250,495.46	2,584,314,774.09	2,813,074,818.20	2,151,852,964.13
Other business	13,726,689.74	28,786,957.81	8,842,711.12	6,816,122.83
Total	3,099,977,185.20	2,613,101,731.90	2,821,917,529.32	2,158,669,086.96

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXXVII) Operating revenue and operating cost (continued)

#### 2. Breakdown of operating revenue and operating cost

Revenue from contracts with customers during the period is as follows:

Category	For the current period		For the previous period	
	Operating income	Operating cost	Operating income	Operating cost
Type of business:				
Revenue from sales of mechanical equipment	1,439,458,555.21	1,175,264,448.93	1,203,063,946.47	943,283,960.75
Revenue from sales of accessories	827,888,745.48	725,977,383.56	698,894,904.53	489,046,571.84
Revenue from maintenance of railway track maintenance machinery	564,058,541.19	479,111,237.88	571,872,018.75	430,200,073.24
Revenue from railway line maintenance services	152,220,979.50	127,653,160.59	238,727,144.48	222,388,920.61
Revenue from mechanical design services	102,623,674.08	76,308,543.13	100,516,803.97	66,933,437.69
Revenue from other business	13,726,689.74	28,786,957.81	8,842,711.12	6,816,122.83
<b>Total</b>	<b>3,099,977,185.20</b>	<b>2,613,101,731.90</b>	2,821,917,529.32	2,158,669,086.96
Classification by the time of transferring goods:				
At a point in time	2,845,132,531.62	2,409,140,028.18	2,482,673,580.87	1,869,346,728.66
Over time	254,844,653.58	203,961,703.72	339,243,948.45	289,322,358.30
<b>Total</b>	<b>3,099,977,185.20</b>	<b>2,613,101,731.90</b>	2,821,917,529.32	2,158,669,086.96

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXXVIII) Taxes and surcharges

<b>Item</b>	<b>Amount for the current period</b>	<b>Amount for the previous period</b>
Real estate tax	<b>9,583,191.25</b>	8,911,756.20
Urban land use tax	<b>5,981,733.54</b>	5,740,249.05
Urban maintenance and construction tax	<b>3,787,023.17</b>	1,114,577.26
Stamp duty	<b>1,876,346.99</b>	2,226,629.87
Education surcharge	<b>1,661,547.85</b>	1,072,619.17
Local education surcharge	<b>1,107,698.57</b>	
Environmental protection tax	<b>44,256.49</b>	60,192.19
Vehicle and vessel tax	<b>31,987.48</b>	
<b>Total</b>	<b>24,073,785.34</b>	19,126,023.74



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XXXIX) Selling expenses

Item	Amount for the current period	Amount for the previous period
Technical service fee	61,051,433.12	30,439,726.98
Employee benefits	61,028,488.83	59,516,941.99
Depreciation cost	24,546,107.44	7,734,076.79
Travel expenses	15,851,297.30	8,897,399.45
Bidding expenses	15,273,514.02	7,667,553.30
Entertainment expenses	7,448,210.85	6,452,302.07
Others	5,437,829.00	5,495,140.51
Sales service expenses	822,773.29	3,396,579.09
Total	191,459,653.85	129,599,720.18

### (XL) Administrative expenses

Item	Amount for the current period	Amount for the previous period
Employee benefits	106,458,808.81	112,379,226.59
Depreciation and amortization	22,164,618.83	27,193,659.78
Intermediary audit and evaluation fee	5,644,354.97	11,142,440.71
Property costs	6,552,644.27	7,182,455.75
Others	31,436,760.59	28,620,528.49
Total	172,257,187.47	186,518,311.32

Explanation: The auditor of the Company's financial statements for the period is BDO China SHU LUN PAN Certified Public Accountants LLP, and the auditor's remuneration is RMB1.2 million (tax inclusive).

The auditor of the Company's financial statements for 2022 is China SHU LUN PAN Certified Public Accountants LLP, and the auditor's remuneration is RMB1 million (tax inclusive).

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XLI) Research and development expenses

<b>Item</b>	<b>Amount for the current period</b>	<b>Amount for the previous period</b>
Employee benefits	<b>139,175,214.75</b>	142,819,860.56
Material, fuel and power expenses	<b>164,110,251.26</b>	66,690,257.34
Depreciation cost	<b>29,565,862.74</b>	17,604,456.90
Other expenses	<b>26,103,119.64</b>	33,934,074.72
Total	<b>358,954,448.39</b>	261,048,649.52

### (XLII) Financial costs

<b>Item</b>	<b>Amount for the current period</b>	<b>Amount for the previous period</b>
Interest expenses	<b>672,575.11</b>	
Including: Interest expenses on lease liabilities	<b>672,575.11</b>	
Less: Interest income	<b>20,295,315.49</b>	22,199,449.51
Foreign exchange gains and losses	<b>-552,713.12</b>	-19,121,487.11
Handling fee	<b>5,939,579.71</b>	5,537,467.84
Total	<b>-14,235,873.79</b>	-35,783,468.78

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XLIII) Other income

<u>Item</u>	<u>Amount for the current period</u>	<u>Amount for the previous period</u>
Government grants	<b>6,802,657.21</b>	28,481,620.02
Handling fee for withholding individual income tax	<b>149,449.69</b>	12,360.32
Additional deduction of VAT	<b>786,632.08</b>	
Included in the VAT payable (5% additional deduction for advanced manufacturing)	<b>152,254.92</b>	
<b>Total</b>	<b>7,890,993.90</b>	28,493,980.34

### (XLIV) Investment income

<u>Item</u>	<u>Amount for the current period</u>	<u>Amount for the previous period</u>
Dividend income from other equity instrument investments	<b>5,390,000.00</b>	4,410,000.00
Investment income from derecognition of receivables financing	<b>-448,203.96</b>	-569,517.00
<b>Total</b>	<b>4,941,796.04</b>	3,840,483.00

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XLV) Credit impairment losses

Item	Amount for the current period	Amount for the previous period
Bad debt losses of bills receivable	-687,641.24	614,726.28
Bad debt losses of accounts receivable	-28,238,873.87	-61,222,667.77
Bad debt losses of other receivables	12,288,810.66	38,544,203.67
Bad debt losses of long-terms receivables		-1,945,970.00
Credit impairment losses of prepayments	-12,319,343.80	
Total	-28,957,048.25	-24,009,707.82

### (XLVI) Losses on impairment of assets

Item	Amount for the current period	Amount for the previous period
Loss on impairment of inventories and loss on impairment of contract performance cost	86,738,499.40	9,242,325.49
Loss on impairment of contract assets	-115,900.84	60,257.26
Loss on impairment of fixed assets	53,147,396.55	
Losses from impairment of goodwill	22,205,700.00	9,038,223.31
Total	161,975,695.11	18,340,806.06

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XLVII) Gains on disposal of assets

Item	Amount for the current period	Amount for the previous period	Amount included in the current non-recurring profit or loss
Gains on disposal of fixed assets	494,197,169.52	254,433.56	494,197,169.52
Gains on disposal of intangible assets	6,659,643.37		6,659,643.37
Others	-2,087.24		-2,087.24
Total	500,854,725.65	254,433.56	500,854,725.65

### (XLVIII) Non-operating income

Item	Amount for the current period	Amount for the previous period	Amount included in the current non-recurring profit or loss
Income from compensation, liquidated damages and various penalties	1,060,035.00	569,029.63	1,060,035.00
Government grants	21,612.56	563,613.55	21,612.56
Accounts not payable	30,434.60		30,434.60
Penalty income	213,027.72	10,142.50	213,027.72
Others	1,612,713.01	122,065.22	1,612,713.01
Total	2,937,822.89	1,264,850.90	2,937,822.89

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (XLIX) Non-operating expenses

Item	Amount for the current period	Amount for the previous period	Amount included in the current non-recurring profit or loss
Liquidated damages, compensation and various fines	884,630.97	1,699,765.87	884,630.97
Loss on destruction or retirement of non-current assets		2,779.07	
Others		16,893,582.93	
<b>Total</b>	<b>884,630.97</b>	18,596,127.87	884,630.97

### (L) Income tax expenses

#### 1. Income tax expenses

Item	Amount for the current period	Amount for the previous period
Income tax expenses for the current period	1,176,422.92	3,074,045.76
Deferred income tax expenses	-9,229,918.23	4,920,121.58
<b>Total</b>	<b>-8,053,495.31</b>	7,994,167.34

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (L) Income tax expenses (continued)

#### 2. Adjustment process of accounting profits and income tax expenses

Item	Amount for the current period
Total profits	137,088,312.69
Income tax expenses calculated at statutory [or applicable] tax rate	20,563,246.90
Effect of other tax rates used by certain subsidiaries	173,080.07
Adjustments of current tax in previous periods	81,232.90
Effect of non-assessable income	-1,474,537.25
Effect of costs, expenses and losses not deductible for tax purposes	22,018,221.76
Extra tax deductions for research and development costs	-26,896,887.97
Effect of using the deductible losses related to deferred income tax assets unrecognized in prior periods	-4,751,403.96
Effect of deductible temporary differences or losses from deferred income tax assets unrecognized in current period	-17,766,447.77
Others	
Income tax expenses	-8,053,495.31

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (LI) Earnings per share

#### 1. Basic earnings per share

Basic earnings per share are calculated by dividing the consolidated net profit attributable to the ordinary shareholders of the parent company by the weighted average number of ordinary shares issued by the Company:

Item	Amount for the current period	Amount for the previous period
Consolidated net profit attributable to ordinary shareholders of the parent company	145,141,808.00	115,635,117.62
Weighted average number of ordinary shares issued by the Company	1,519,884,000.00	1,519,884,000.00
Basic earnings per share	0.10	0.08
Including: Basic earnings per share of continuing operations	0.10	0.08
Basic earnings per share of discontinued operations		

Note: The Company had no potentially dilutive ordinary shares in issue and therefore no diluted earnings per share are presented.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (LII) Item of statement of cash flows

#### 1. Cash received from operating activities

##### (1) Cash received relating to other operating activities

Item	Amount for the current period	Amount for the previous period
Various types of deposits and securities received	2,663,364.01	12,659,110.00
Interest income received	20,295,315.49	22,199,449.51
Other temporary receipts	7,589,124.31	7,310,484.83
Others	8,641,569.82	14,363,856.41
Total	39,189,373.63	56,532,900.75

##### (2) Other cash paid for operating activities

Item	Amount for the current period	Amount for the previous period
Administrative expenses and selling expenses	86,893,043.92	80,856,933.95
Various types of deposits and securities paid	2,102,228.34	2,183,281.85
Other temporary payables	65,135,758.97	56,315,275.35
Others	172,325,849.50	54,814,583.85
Total	326,456,880.73	194,170,075.00

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (LIII) Supplementary information of cash flow statements

#### 1. Supplementary information of cash flow statements

Supplementary information	Amount for the current period	Amount for the previous period
1. Net profits adjusted to cash flows from operating activities		
Net profit	<b>145,141,808.00</b>	115,671,560.73
Plus: Credit impairment losses	<b>-28,957,048.25</b>	-24,009,707.82
Provision for asset impairment	<b>161,975,695.11</b>	18,340,806.06
Depreciation of fixed assets and investment properties	<b>125,127,182.65</b>	111,639,822.77
Depletion of oil and gas assets		
Depreciation of right-of-use assets	<b>1,945,275.62</b>	324,931.60
Amortization of intangible assets	<b>20,533,958.85</b>	11,698,583.27
Amortization of long-term deferred expenses		
Losses on disposal of fixed assets, intangible assets and other long-term assets ("-" for gains)	<b>-500,854,725.65</b>	-254,433.56
Losses from scrapping of fixed assets ("-" for gains)		2,286.93
Losses on change in fair values ("-" for gains)		
Financial costs ("-" for gains)	<b>-113,847.83</b>	-19,119,577.66
Investment loss ("-" for gains)	<b>-4,941,796.04</b>	-3,840,483.00
Decreases in deferred income tax assets ("-" for increases)	<b>-10,933,075.31</b>	4,920,121.58
Increases in deferred income tax liabilities ("-" for decreases)	<b>4,297,177.96</b>	
Decreases in inventories ("-" for increases)	<b>-689,451,175.55</b>	29,282,378.32
Decreases in operating receivables ("-" for increases)	<b>27,796,773.27</b>	-9,780,833.14
Increases in operating payables ("-" for decreases)	<b>834,999,771.24</b>	-212,439,681.54
Others		
Net cash flow from operating activities	<b>86,565,974.07</b>	22,435,774.54

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (LIII) Supplementary information of cash flow statements (continued)

#### 1. Supplementary information of cash flow statements (continued)

<b>Supplementary information</b>	<b>Amount for the current period</b>	Amount for the previous period
2. Significant investing and financing activities not involving cash receipts and payments		
Conversion of debt into capital		
Convertible bonds due within one year		
Acquisition of right-of-use assets by assuming lease liabilities		
3. Net movement in cash and cash equivalents		
Closing balance of cash	<b>1,457,596,638.25</b>	1,163,149,863.13
Less: Cash at the beginning of the period	<b>1,163,149,863.13</b>	1,178,533,467.98
Plus: Closing balance of cash equivalents		
Less: Cash equivalents at the beginning of the period		
Net increase in cash and cash equivalents	<b>294,446,775.12</b>	-15,383,604.85

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (LIII) Supplementary information of cash flow statements (continued)

#### 2. Supplementary information of cash flow statements

Item	Closing balance	Opening balance
I. Cash	<b>1,457,596,638.25</b>	1,163,149,863.13
Including: Cash on hand	<b>10,104.88</b>	8,928.89
Unrestricted digital currency		
Unrestricted bank deposits	<b>1,457,586,533.37</b>	1,163,140,934.24
Other unrestricted cash and bank balances		
Other monetary funds readily available for payment		
Deposits with central banks available for payment		
Deposits with other banks and financial institutions		
Placements with other banks and financial institutions		
II. Cash equivalents		
Including: Bond investment due in three months		
III. Balance of cash and cash equivalents at the end of the period	<b>1,457,596,638.25</b>	1,163,149,863.13

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (LIV) Foreign currency monetary items

#### 1. Foreign currency monetary items

Item	Closing balance of foreign currency	Exchange rate for conversion	Closing balance of foreign currency in RMB
Cash and bank balances			110,237,630.66
Including: USD	5,391,802.30	7.0827	38,188,518.15
Euro	5,770,328.63	7.8592	45,350,166.77
Hong Kong dollars	6,516,186.71	0.9062	5,904,968.40
Swiss Franc	2,470,062.88	8.4184	20,793,977.35
Accounts receivable			192,378,571.91
Including: USD	22,652,276.59	7.0827	160,439,279.40
Euro	2,973,384.51	7.8592	23,368,423.54
Hong Kong dollars	3,382,251.57	0.9062	3,064,996.37
Swiss Franc	654,028.39	8.4184	5,505,872.60

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## V. NOTES TO ITEMS IN THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### (LV) Lease

#### 1. As a lessee

The Company's anticipated cash outflows from leases in future years, committed but not commenced, are as follows:

<b>Remaining lease term</b>	<b>Undiscounted lease payments</b>
Within 1 year	2,285,513.76
1-2 years	2,285,513.76
2-3 years	2,285,513.76
Over 3 years	10,993,774.00
Total	17,850,315.28

#### 2. As a lessor

##### (1) Operating lease

	<b>Amount for the current period</b>	Amount for the previous period
Operating lease income	<b>5,840,226.19</b>	3,887,993.76

## VI. CHANGE IN THE SCOPE OF CONSOLIDATION

No change in the scope of consolidation of the Company in the current period.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## VII. INTERESTS IN OTHER ENTITIES

### (I) Interests in subsidiaries

#### 1. Group members

Name of subsidiary	Registered capital (RMB0' 000)	Type of legal person	Principal place of business	Place of registration	Nature of business	Shareholding ratio (%)	
						Direct	Indirect
Beijing Ruiweitong Engineering Machinery Co., Ltd.	27,388.02	Wholly-owned by legal person	Beijing	Beijing	Industrial manufacturing	100	
Beijing Kunweitong Railway Mechanization Engineering	6,000.00	Wholly-owned by legal person	Beijing	Beijing	Construction	100	
Zhengzhou Railway Construction Equipment Technology Co., Ltd.	3,000.00	Limited liability	Zhengzhou	Zhengzhou	Industrial manufacturing	51	
CRCC Yukun Limited			Hong Kong	Hong Kong	Holding investment	100	
CECIDEON Engineering GmbH & Co. KG			Germany	Germany	Mechanical design		100
CECIDEON Engineering Verwaltungs GmbH			Germany	Germany	Mechanical design		100
CECIDEON Engineering Schweiz AG			Switzerland	Switzerland	Mechanical design		100

Explanation: As of 31 December 2023, none of the subsidiaries had issued any debt securities at the end of the year or at any time during the year (2022: Nil).

#### 2. Major non-wholly-owned subsidiaries

Name of the subsidiary	Shareholding ratio of minority shareholders (%)	Profit or loss attributable to minority shareholders in the current period	Dividends declared to minority shareholders in the current period	Closing balance of minority interests
Zhengzhou CRCC Equipment Technology Co., Ltd.	49.00	106,683.08		15,143,126.19

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## VII. INTERESTS IN OTHER ENTITIES (continued)

### (I) Interests in subsidiaries (continued)

#### 3. Key financial information of major non-wholly-owned subsidiaries

Name of the subsidiary	Closing balance					Closing balance for the previous year						
	Current assets	Non-current assets	Total assets	Current liabilities	Non-current liabilities	Total liabilities	Current assets	Non-current assets	Total assets	Current liabilities	Non-current liabilities	Total liabilities
Zhengzhou CRCC Equipment Technology Co., Ltd.	39,720,868.52	30,247,634.86	69,968,503.38	23,963,806.37	15,631,369.84	39,595,176.21	31,517,195.96	19,289,307.71	50,806,503.67	3,612,126.77	17,038,770.31	20,650,897.08

Name of the subsidiary	Amount for the current period				Amount for the previous period			
	Operating income	Net profit	Total comprehensive income	Cash flow from operating activities	Operating income	Net profit	Total comprehensive income	Cash flow from operating activities
Zhengzhou CRCC Equipment Technology Co., Ltd.	7,346,437.10	217,720.58	217,720.58	-3,641,869.49		74,373.69	74,373.69	32,820.53



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## VIII. GOVERNMENT GRANTS

### (I) Type, amount and breakdown of government grants

#### 1. Government grants included in the current profit or loss

*Income-related government grants*

Items included in the current profit or loss or offset the loss of related costs and expenses	Amount of government grants	Amount included in the current profit or loss or offset the loss of related costs and expenses	
		Amount for the current period	Amount for the previous period
Included in the current profit or loss	6,802,657.21	<b>6,802,657.21</b>	28,481,620.02
Total	6,802,657.21	<b>6,802,657.21</b>	28,481,620.02

## IX. RISKS RELATED TO FINANCIAL INSTRUMENTS

### (I) Various risks arising from financial instruments

The Company is exposed to various financial risks in the course of its business: credit risk, liquidity risk and market risk (including foreign exchange risk, interest rate risk and other price risk). The risks associated with these financial instruments and the risk management policies adopted by the Company to reduce these risks are as follows:

The Board of Directors is responsible for planning and establishing the Company's risk management structure, formulating the Company's risk management policies and related guidelines, and supervising the implementation of risk management measures. The Company has developed risk management policies to identify and analyze the risks confronting the Company. These risk management policies clearly stipulate specific risks, covering many aspects such as market risk, credit risk and liquidity risk management. The Company regularly evaluates the market environment and changes in the Company's business activities to determine whether to update the risk management policy and system. The Company's risk management is carried out by the risk management committee in accordance with the policies approved by the Board of Directors. The risk management committee works closely with other business departments of the Company to identify, evaluate and avoid related risks. The internal audit department of the Company conducts regular audits on risk management control and procedures, and reports the audit results to the audit committee of the Company.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## IX. RISKS RELATED TO FINANCIAL INSTRUMENTS (continued)

### (I) Various risks arising from financial instruments (continued)

The Company diversifies the risk of financial instruments through appropriate diversified investment and business portfolios, and formulates corresponding risk management policies to reduce the risk of concentration in a single industry, specific region or specific counterparties.

#### 1. Credit risk

Credit risk refers to the risk where the counterparty fails to discharge its obligation under the terms of the financial instrument and causes a financial loss to the Group.

The Company's credit risk mainly arises from cash and bank balances, bills receivable, accounts receivable, receivables at FVTOCI, contract assets, other receivables and financial guarantee contract, as well as the debt instrument investments and derivative financial assets at fair value through profit or loss that are not included in the impairment assessment etc.

The Group expects that there is no significant credit risk associated with cash and bank balances since they are deposited at state-owned banks and other medium or large-scale listed banks. The Company does not expect that there will be any significant losses from non-performance by these counterparties.

In addition, the Group has policies to limit the credit exposure on bills receivable, accounts receivable, receivables financing, contract assets and other receivables. The Group assesses the credit quality of and sets credit limits on its customers by taking into account their financial position, the availability of guarantee from third parties, their credit history and other factors such as current market conditions. In respect of customers with a poor credit history, the Group will use written payment reminders, or shorten or cancel credit periods, to ensure the overall credit risk of the Group is limited to a controllable extent.

#### 2. Liquidity risk

Liquidity risk is the risk that an enterprise may encounter deficiency of funds in meeting obligations settled with cash or other financial assets delivery.

The Company's policy is to ensure it has sufficient cash to settle the debts when they fall due. The Company's finance department centralized control on liquidity risk. Through monitoring cash balance, readily realizable marketable securities and the rolling forecasts of cash flow for the next 12 months, the finance department will ensure it has sufficient funds to settle its debts under all reasonably foreseeable circumstances. while maintaining sufficient headroom on its undrawn committed borrowing facilities from major financial institutions so that the Group does not breach borrowing limits or covenants on any of its borrowing facilities to meet the short-term and long-term liquidity requirements.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## IX. RISKS RELATED TO FINANCIAL INSTRUMENTS (continued)

### (I) Various risks arising from financial instruments (continued)

#### 2. Liquidity risk (continued)

Financial liabilities of the Company should be presented at undiscounted contractual cash flows on the maturity date as follows:

Item	On demand	Within 1 year	Closing balance			Total	Book value
			1-2 years	3-5 years	Over 5 years		
Bills payable		700,986,215.72				700,986,215.72	700,986,215.72
Accounts payable		1,996,937,400.06	0	0		1,996,937,400.06	1,996,937,400.06
Other payables		56,613,892.93	0	0		56,613,892.93	56,613,892.93
Lease liabilities		2,285,513.76	2,285,513.76	6,856,541.28	6,422,746.48	17,850,315.28	17,850,315.28
Total		2,756,823,022.47	2,285,513.76	6,856,541.28	6,422,746.48	2,772,387,823.99	2,772,387,823.99

Item	On demand	Within 1 year	Closing balance for the previous year			Total	Book value
			1-2 years	3-5 years	Over 5 years		
Bills payable		790,002,056.73				790,002,056.73	790,002,056.73
Accounts payable		1,236,184,594.39				1,236,184,594.39	1,236,184,594.39
Other payables		290,600,132.62				290,600,132.62	290,600,132.62
Lease liabilities		2,285,513.76	2,285,513.76	6,856,541.28	11,427,568.81	22,855,137.61	22,855,137.61
Total		2,319,072,297.50	2,285,513.76	6,856,541.28	11,427,568.81	2,339,641,921.35	2,339,641,921.35

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## IX. RISKS RELATED TO FINANCIAL INSTRUMENTS (continued)

### (I) Various risks arising from financial instruments (continued)

#### 3. Market risk

Market risk, including foreign exchange rate risk, interest rate risk and foreign currency risk, refers to the risk that the fair value or future cash flow of a financial instrument will fluctuate because of the changes in market price.

##### (1) Interest rate risk

Interest rate risk refers to the risks of fluctuation in the fair value or future cash flows of financial instruments due to changes in market interest rate.

Fixed-rate and floating-rate interest-bearing financial instruments expose the Company to fair value interest rate risk and cash flow interest rate risk, respectively. The Company determines the ratio of fixed-rate instruments to floating-rate instruments based on market conditions and maintains an appropriate mix of fixed-rate and floating-rate instruments through regular review and monitoring. When necessary, the Company uses interest rate swap instruments to hedge interest rate risk.

As at 31 December 2023 and 31 December 2022, the Group did not have any balance of interest-bearing borrowings.

##### (2) Exchange rate risk

Exchange rate risk refers to the risk that fair value or future cash flows of financial instruments fluctuate due to variations in foreign exchange rate.

The Company continuously monitors the scale of foreign currency transactions and foreign currency assets and liabilities to minimize its exposure to foreign exchange risks. In addition, the Company may enter into forward foreign exchange contracts or currency swap contracts to avoid exchange rate risks. During the current period and the previous period, the Company did not enter into any forward foreign exchange contracts or currency swap contracts.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## IX. RISKS RELATED TO FINANCIAL INSTRUMENTS (continued)

### (I) Various risks arising from financial instruments (continued)

#### 3. Market risk (continued)

##### (2) Exchange rate risk (continued)

The exchange rate risk the Company is exposed to mainly arises from financial assets and financial liabilities denominated in US dollars or Euro. The foreign currency financial assets and liabilities held by the Group were converted to RMB as follows:

The exchange rate risk the Company is exposed to mainly arises from financial assets and financial liabilities denominated in Euro. The foreign currency financial assets and liabilities held by the Group were converted to RMB as follows:

Item	Closing balance			Closing balance for the previous year		
	Euro	Other foreign currencies	Total	Euro	Other foreign currencies	Total
Cash and bank balances	45,350,166.76	64,887,463.90	110,237,630.66	47,194,123.31	18,455,232.51	65,649,355.82
Total	45,350,166.76	64,887,463.90	110,237,630.66	47,194,123.31	18,455,232.51	65,649,355.82

As at 31 December 2023, with all other variables held constant, if RMB appreciates or depreciates by 5% against foreign currency, net profit of the Company will increase or decrease by RMB12,861,188.61. The management believes that 5% reasonably reflects the reasonable range of possible fluctuation of RMB against Euro in the upcoming year.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## IX. RISKS RELATED TO FINANCIAL INSTRUMENTS (continued)

### (I) Various risks arising from financial instruments (continued)

#### 3. Market risk (continued)

##### (3) Other price risks

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices other than exchange rate risk and interest rate risk.

The Company's other price risk arises primarily from investments in various types of equity instruments, which are subject to the risk of changes in the price of equity instruments.

As at 31 December 2023, with all other variables held constant, if the value of the equity instruments increases or decreases by 0.5%, the Company's net profit and other comprehensive income will increase or decrease by RMB0 and RMB1,513,144.50, respectively. The management believes that 0.5% reasonably reflects the reasonable range of possible fluctuation of the value of equity instruments in the upcoming year.

## X. DISCLOSURE OF FAIR VALUE

Input values used in the fair value measurement are divided into three levels:

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access on the measurement date.

Level 2 input values refer to input values that are directly or indirectly observable for relevant assets or liabilities, other than Level 1 input values.

Level 3 input values are unobservable input values for relevant assets or liabilities.

The fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## X. DISCLOSURE OF FAIR VALUE (continued)

### (I) Fair value of assets and liabilities measured at fair value as at the end of the period

Item	Closing fair value			Total
	Measurement of fair value at level 1	Measurement of fair value at level 2	Measurement of fair value at level 3	
<b>I. Continuous measurement at fair value</b>				
Held-for-trading financial assets				
Receivables financing		105,024,338.93		105,024,338.93
Other debt investments				
Other equity instrument investments	356,034,000.00			356,034,000.00
Other non-current financial assets				
<b>Total assets with continuous measurement at fair value</b>	<b>356,034,000.00</b>	<b>105,024,338.93</b>		<b>461,058,338.93</b>
<b>Total liabilities with continuous measurement at fair value</b>				
<b>II. Non-recurring fair value measurement</b>				
Assets held for sale				
<b>Total assets measured at fair value on a non-recurring basis</b>				
Liabilities held for sale				
<b>Total liabilities measured at fair value on a non-recurring basis</b>				

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## X. DISCLOSURE OF FAIR VALUE (continued)

### (II) Basis for determining the market price of recurring and non-recurring level 1 fair value measurement items

The Group's other investments in equity instruments measured at level 1 fair value at the end of the period are publicly issued shares of Zhuzhou CRRC Times Electric Co., Ltd. held by the Company not for short-term trading, and the fair value at the end of the period represents the share price as of 31 December 2023.

### (III) Valuation techniques used in and the qualitative and quantitative information of key parameters for recurring and non-recurring level 2 fair value measurement items

The receivables financing measured at the level 2 fair value held by the Company are notes receivable. The discounted cash flow method is used to determine the fair value, and the discount rate of bank acceptance bills for the same period is used as the discount rate.

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS

### (I) Parent company of the Company

Name of parent company	Place of registration	Business nature	Registered capital (RMB0'000)	Shareholding of the parent company in the Company (%)	Proportion of voting rights of the parent company in the Company (%)
China Railway Construction Corporation Limited	Beijing	Civil engineering construction industry	1,357,954.15	65.0039	65.0039

The parent of the Company is China Railway Construction Corporation Limited.

The ultimate controlling party of the Company is China Railway Construction Group Corporation, and the registered address of the ultimate controlling party is 40 Fuxing Road, Haidian District, Beijing.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (II) Information on subsidiaries of the Company

Please refer to the note “VII. Interests in Other Entities” for details of subsidiaries of the Company.

### (III) Joint ventures and associates of the Company

<u>Name of joint venture or associate</u>	<u>Relationship with the Company</u>
CRCC Financial Leasing Co., Ltd.	Associate of the parent company and its subsidiaries
CRCC Xinjiang Jingxin Expressway Co., Ltd.	Associate of the parent company and its subsidiaries

### (IV) Information on other related parties

<u>Name of other related parties</u>	<u>Relationship with the Company</u>
CRCC Finance Company Limited	Under common control of the same parent company with the Company
China Railway Materials Group Co., Ltd.	Under common control of the same parent company with the Company
China Railway 11th Bureau Group Co., Ltd.	Under common control of the same parent company with the Company
China Railway 15th Bureau Group Co., Ltd.	Under common control of the same parent company with the Company
China Railway 14th Bureau Group Co., Ltd.	Under common control of the same parent company with the Company
Company China Railway 16th Bureau Group Co., Ltd.	Under common control of the same parent company with the Company
China Railway 12th Bureau Group Co., Ltd.	Under common control of the same parent company with the Company
China Railway 18th Bureau Group Co., Ltd.	Under common control of the same parent company with the Company
China Railway Construction South China Construction Co., Ltd.	Under common control of the same parent company with the Company
China Railway 21st Bureau Group Co., Ltd.	Under common control of the same parent company with the Company
Company China Railway 24th Bureau Group Co., Ltd.	Under common control of the same parent company with the Company
China Railway 23rd Bureau Group Co., Ltd.	Under common control of the same parent company with the Company
China Railway 20th Bureau Group Co., Ltd.	Under common control of the same parent company with the Company
China Railway 22nd Bureau Group Co., Ltd.	Under common control of the same parent company with the Company
China Civil Engineering Construction Corporation	Under common control of the same parent company with the Company
China Railway Construction Heavy Industry Corporation Limited	Under common control of the same parent company with the Company
China Railway Construction Investment Group Co., Ltd.	Under common control of the same parent company with the Company
China Railway Construction Electrification Bureau Group Co., Ltd.	Under common control of the same parent company with the Company

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (V) Related-party transactions

#### 1. *Related-party transactions on purchase and sales of goods, and rendering and receipt of services*

*Purchase of goods/receipt of services*

<b>Related party</b>	<b>Content of related-party transaction</b>	<b>Amount for the current period</b>	<b>Amount for the previous period</b>
China Railway Construction Heavy Industry Corporation Limited	Purchase of goods	<b>82,027,677.27</b>	36,716,036.01
China Railway 23rd Bureau Group Co., Ltd.	Receipt of services		744,016.78
China Railway 20th Bureau Group Co., Ltd.	Purchase of goods	<b>10,009,076.84</b>	93,148,034.07
China Railway Materials Group Co., Ltd.	Purchase of goods	<b>264,149.34</b>	3,645,770.35

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (V) Related-party transactions (continued)

#### 1. Related-party transactions on purchase and sales of goods, and rendering and receipt of services (continued)

##### Sale of goods/rendering of services

Related party	Content of related-party transaction	Amount for the current period	Amount for the previous period
China Railway Construction Heavy Industry Corporation Limited	Sale of goods	503,147,553.33	344,558,488.82
China Railway Construction Group Co., Ltd.	Sale of goods	14,092,486.73	
China Railway Construction Electrification Bureau Group Co., Ltd.	Sale of goods	103,743,436.32	2,123,893.81
China Railway 12th Bureau Group Co., Ltd.	Rendering of services	13,686,569.20	105,347,289.45
China Railway Material Group Co., Ltd.	Sale of goods	2,619,496.80	7,575,532.74
China Civil Engineering Construction Corporation	Sale of goods	1,853,743.34	517,112.39
China Railway 14th Bureau Group Co., Ltd.	Sale of goods	514,869.99	
China Railway 20th Bureau Group Co., Ltd.	Sale of goods	290,538.08	
China Railway 19th Bureau Group Co., Ltd.	Sale of goods	7,977.36	
China Railway 11th Bureau Group Co., Ltd.	Sale of goods	7,787,614.00	21,657,964.60
China Railway 21st Bureau Group Co., Ltd.	Sale of goods		16,672.56
China Railway 22nd Bureau Group Co., Ltd.	Sale of goods		1,631.86

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (V) Related-party transactions (continued)

#### 2. Related-party lease

The Company as a lessee:

Name of lessor	Type of leased asset	Amount for the current period Rent paid	Amount for the previous period Rent paid
Zhengzhou Railway Equipment Manufacturing Co., Ltd.	Baofeng plant	2,218,945.40	2,457,125.65

#### 3. Key management remuneration

Unit: RMB0'000

Item	Amount for the current period	Amount for the previous period
Key management remuneration	1,104.88	1,242.67

Explanation: The key management personnel of the Company for the current period included a total of 25 directors, supervisors and senior management, of which 20 received remuneration from the Company. The key personnel, Mr. Liu Feixiang, Mr. Zhao Hui, Mr. Wang Huaming, Mr. Zhong Xiangjun and Mr. Bai Yunrei, have waived their remuneration from the Company. There is no waiver of remuneration by other Directors and Supervisors of the Company, and the Company is not required to pay any amount to facilitate the joining of Directors. No payment shall be made to reimburse the Director for the loss of office.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (V) Related-party transactions (continued)

#### 3. Key management remuneration (continued)

In 2023, the remuneration of each director and supervisor is as follows:

Unit: RMB'000

Name	Director/Supervisor position	Basic salary	Payment of performance-based salary for 2022	Subsidies for unused annual leave	Corporate contributions to four insurances and one fund	Total
Liu Feixiang	Former Chairman and executive Director	0	0	0	0	0
Zhao Hui	Chairman and executive Director	0	0	0	0	0
Tong Pujiang	Non-executive Director	12.8	0	0	8.52	21.32
Chen Yongxiang	Executive Director	19.2	68.56	0	11.88	99.64
Liang Zhijian	Chairman of Supervisory Committee and employee representative Supervisor	22.68	41.76	1.16	9.48	75.08
Luo Jianli	Executive Director	14.89	61.36	1.16	6.37	83.78
Zhou Huipeng	Executive Director	22.46	48.95	1.16	10.75	83.32
Mo Bin	Executive Director	19.2	68.9	0	11.82	99.92
Zhong Xiangjun	Shareholder representative Supervisor	0	0	0	0	0
Wang Huaming	Shareholder representative Supervisor	0	0	0	0	0
Chu Ching	Independent non-executive Director	10	0	0	0	10
Na Pengjie	Independent non-executive Director	10	0	0	0	10
Wu Yuntian	Independent non-executive Director	8	0	0	0	8
Bai Yunfei	Non-executive Director	0	0	0	0	0

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (V) Related-party transactions (continued)

#### 3. Key management remuneration (continued)

In 2022, the remuneration of each Director and Supervisor is as follows:

Unit: RMB0' 000

Name	Basic salary	Performance-based compensation	Pension	Others	Total
<i>Executive Director</i>					
Tong Pujiang	19.20	139.69	3.81	7.93	170.63
Chen Yongxiang	19.20	94.22	3.81	6.93	124.16
Luo Jianli	22.27	70.41	3.44	9.92	106.04
Liu Feixiang					
<i>Supervisor</i>					
Yu Qihua					
Wang Huaming					
Liang Zhijian	3.78		0.57	0.95	5.30
Zhong Xiangjun					

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (V) Related-party transactions (continued)

#### 3. Key management remuneration (continued)

Name	Performance-based		Pension	Others	Total
	Basic salary	compensation			
<i>Non-executive Director</i>					
Zhao Hui					
Sha Mingyuan					
Bai Yunfei					
<i>Independent non-executive Director</i>					
Yu Jiahe	8.17				8.17
Sun Linfu	8.17				8.17
Wong Hin Wing	8.17				8.17
Chu Ching	1.67				1.67
Na Pengjie	1.67				1.67
Wu Yuntian	1.33				1.33

- Explanation
- Only positions related to Directors and Supervisors, excluding positions related to senior management, Party Committee and labour union.
  - Tong Pujiang has been re-designated to China Railway Construction Heavy Industry Corporation Limited since 14 August 2023, and his salaries have been paid by Heavy Industry Group since 1 September 2023.
  - Zhou Huipeng served as the deputy general manager from 1 January 2023 to 26 October 2023; was appointed as the general manager on 27 October 2023; and served as an executive Director from 28 November 2023.
  - Mo Bin served as the deputy general manager from 1 January 2023 to 22 August 2023. He has been the deputy secretary of the Party Committee since 23 August 2023 and served as an executive Director from 28 November 2023.
  - Luo Jianli has been re-designated to China Railway Construction Heavy Industry Corporation Limited with effect from 22 August 2023, and his salaries have been paid by Heavy Industry Group since 1 September 2023.
  - The remuneration of independent Directors and non-executive Directors and Supervisors who do not hold any position in the Company is the actual remuneration received in the current year. The remuneration of Directors who hold positions within the Company is the pre-tax remuneration payable in 2023. The composition of remuneration of Directors and Supervisors who hold positions within the Company comprise the base salary for 2023, performance-based salary for 2022, subsidies for unused annual leave for 2022, and corporate contributions to four insurances and one fund.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (V) Related-party transactions (continued)

#### 3. Key management remuneration (continued)

Top five highest paid individuals:

Two of the five individuals whose remuneration were the highest in the Company for 2023 are Directors (2022: three Directors), whose remunerations were reflected in the table above. The aggregate of the remuneration of the other three (2022: two) individuals and the number of individuals whose remuneration fell within the following remuneration bands during the Year are as follows:

Unit: RMB0' 000

	2023	2022
Basic salary	64.01	38.4
Performance-based compensation	180.25	196.21
Pension	38.26	7.63
Others	1.90	13.92
Total	284.42	256.16

	Number 2023	2022
Remuneration bands:		
HKD0-HKD1,000,000	1	
HKD1,000,000-HKD1,500,000	2	2
HKD1,500,000-HKD2,000,000		

The Company is not required to, and has not, made any payment to facilitate the joining of the above highest paid individuals; and has not been required to, and has not paid, any payment to compensate the above highest paid individuals for their departure.



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (VI) Outstanding items such as accounts receivable from and due to related parties

#### 1. Receivables

Item	Related party	Closing balance		Closing balance for the previous year	
		Balance of carrying amount	Bad debt provision	Balance of carrying amount	Bad debt provision
Cash and bank balances	CRCC Finance Company Limited	29,297,006.56		29,511,346.65	
Accounts receivable	China Railway Construction Heavy Industry Corporation Limited	317,910,430.45	317,910.43	10,916,964.51	10,916.96
	China Railway 12th Bureau Group Co., Ltd.	80,142,122.00	80,142.12	70,516,731.00	70,516.73
	China Railway Construction Electrification Bureau Group Co., Ltd.	30,625,549.57	30,625.55	1,095,044.25	1,095.04
	China Civil Engineering Construction Corporation	15,859,500.00	15,859.50	16,672,500.00	16,672.50
	China Railway Material Group Co., Ltd.	6,498,527.88	6,498.53	2,012,098.20	2,012.10
	China Railway Construction Group Co., Ltd.	6,424,510.00	32,122.55		
	China Railway Construction South China Construction Co., Ltd.	2,103,055.02	2,103.06	2,103,055.02	2,103.06
	China Railway 11th Bureau Group Co., Ltd.	24,549,503.82	24,549.50	18,629,500.00	18,629.50
	China Railway 21st Bureau Group Co., Ltd.			18,840.00	18.84

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (VI) Outstanding items such as accounts receivable from and due to related parties (continued)

#### 1. Receivables (continued)

Item	Related party	Closing balance		Closing balance for the previous year	
		Balance of carrying amount	Bad debt provision	Balance of carrying amount	Bad debt provision
Receivable financing	China Railway Construction Heavy Industry Corporation Limited	8,000,000.00	8,407.59	10,124,337.00	10,124.34
Bills receivable	China Railway Construction Electrification Bureau Group Co., Ltd.			9,300,000.00	9,300.00
	China Railway 12th Bureau Group Co., Ltd.			5,740,000.00	5,740.00
	Company China Railway 16th Bureau Group Co., Ltd.			3,626,443.62	3,626.44
	China Civil Engineering Construction Corporation	1,351,036.00	1,351.04	10,124,337.00	10,124.34
Other receivables	China Railway 12th Bureau Group Co., Ltd.	1,000,000.00	50,000.00	1,000,000.00	5,000.00
	China Civil Engineering Construction Corporation	320,000.00	1,600.00	200,000.00	1,000.00
	China Railway 11th Bureau Group Co., Ltd.	1,000.00	5.00	10,000.00	50.00

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (VI) Outstanding items such as accounts receivable from and due to related parties (continued)

#### 2. Receivables item

Item	Related party	Closing balance of carrying amount	Closing balance of carrying amount for the previous year
Accounts payable	China Railway 12nd Bureau Group Co., Ltd.	73,711,974.40	78,367,767.83
	Zhuzhou China Railway Electric Material Co., Ltd.	7,317,151.47	
	China Railway Construction Heavy Industry Corporation Limited	1,146,696.00	12,980,000.00
	China Railway 23rd Bureau Group Co., Ltd.	661,765.00	991,765.00
	China Railway 14th Bureau Group Co., Ltd.	155,033.27	205,033.27
	China Railway Materials Group Co., Ltd.		374,150.00
	China Railway Construction Heavy Industry Corporation Limited	34,328,071.70	190,468.00
Bills payable	China Railway 20th Bureau Group Co., Ltd.		4,200,000.00
	China Railway Materials Group Co., Ltd.		2,249,966.20
	China Railway Construction Investment Group Co., Ltd.	20,000.00	20,000.00
Other payables	China Railway Construction Electrification Bureau Group Co., Ltd.	8,230,088.50	8,230,088.50
	China Railway Material Group Co., Ltd.	5,440,000.00	
	China Railway 14th Bureau Group Co., Ltd.	1,592,920.35	1,907,493.86
	Company China Railway 24th Bureau Group Co., Ltd.	1,769,911.59	1,769,911.50
	China Railway 11th Bureau Group Co., Ltd.		776,459.94
Contract liabilities	CRCC Xinjiang Jingxin Expressway Co., Ltd.		5,933,900.00

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XI. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (continued)

### (VII) Centralized management of funds

1. The main contents of the centralized management of funds that the Company participates in and implements are as follows:

The Group imposes centralized management over the funds of the parent company and Group members through the internally established settlement center and finance company in accordance with the requirements of relevant laws and regulations.

#### 2. *Funds collected by the Company to the Group*

Funds not collected to the account of the Group's parent company but instead deposited directly in the finance company

Item	Closing balance		Closing balance for the previous year	
	Balance of carrying amount	Bad debt provision	Balance of carrying amount	Bad debt provision
Cash and bank balances	29,297,006.56		29,511,346.65	
Total	29,297,006.56		29,511,346.65	
Including: Restricted funds due to centralized management				

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XII. COMMITMENTS AND CONTINGENCIES

### (I) Significant Commitments

Contracted but not yet recognized in the financial statements:

Item	31 December 2023	31 December 2022
Commitments to acquire fixed assets	5,937,094.00	12,129,733.50
Total	5,937,094.00	12,129,733.50

### (II) Contingencies

No contingencies need to be disclosed by the Company.

## XIII. EVENTS AFTER THE BALANCE SHEET DATE

### (I) Significant non-adjusting events

The Company has no significant non-adjusting events.

### (II) Profit distribution

Total dividends to be distributed	45,596,520.00
Proposed distribution of dividend for every 10 shares (share)	0.30

On 26 March 2024, the Board proposed to distribute a cash dividend of RMB0.0300 per share (tax inclusive) to all shareholders of the Company. Based on 1,519,884,000 shares in issue, the proposed cash dividend is RMB45,596,520.00. The above proposal is subject to the approval of the general meeting.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XIV. CAPITAL MANAGEMENT

The primary objectives of the Company's capital management are:

- to ensure the Company's abilities of going concern, therefore, the Company can provide continued returns to shareholders and other stakeholders.
- pricing the products and services according to the risk level, so as to provide sufficient returns to shareholders.

The Company has set a capital amount that is proportional to the risk. The capital structure is adjusted according to the change of economic environment and the risk characteristics of the target assets. In order to maintain or adjust the capital structure, the Company may adjust the amounts of dividends paid to shareholders, the capital returned to shareholders, otherwise, issue new shares or sell assets to reduce liabilities.

The Group monitors capital using a gearing ratio, which is net debt divided by the adjusted capital plus net debt. Net debt includes net amount of bills payable, accounts payable and other payables minus cash. Capital refers to capital attributable to shareholders of the parent. The Group's gearing ratio at each balance sheet date was as follows:

	Closing balance	Closing balance for the previous year
Total debts	<b>3,182,554,086.83</b>	2,658,751,627.45
Less: Cash and cash equivalents	<b>1,457,596,638.25</b>	1,163,149,863.13
Advance received	<b>1,705,165.82</b>	589,403.67
Contract liabilities	<b>289,791,440.82</b>	183,148,936.83
Employee benefits payable	<b>15,698,470.14</b>	18,515,438.81
Taxes payable	<b>70,166,433.29</b>	74,082,969.32
Non-current liabilities due within one year	<b>34,893,202.21</b>	12,493,770.01
Deferred income tax liabilities		33,638,429.11
Adjusted net debt	<b>1,312,702,736.30</b>	1,173,132,816.57
Owners' equity	<b>5,876,345,242.48</b>	5,918,960,680.96
Adjusted capital	<b>5,876,345,242.48</b>	5,918,960,680.96
Gearing ratio	<b>22.34%</b>	16.54%

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XV. OTHER IMPORTANT MATTERS

### (I) Correction of accounting errors in prior period

During the reporting period, there was no correction of prior accounting errors.

### (II) Segment information

#### 1. Financial information of reportable segments

The Group is mainly engaged in the manufacture of products in the large-scale railway track maintenance machinery industry and the provision of related services. The management determines the reporting segments based on the Group's internal organizational structure, management requirements and internal reporting system, under which, the management decides to allocate resources and evaluate the performance. Relevant internal reports are disclosed in accordance with the accounting policies and measurement basis used when reporting to the management, and such accounting policies and measurement basis are consistent with those used for the preparation of these financial statements. Since the resource allocation and performance evaluation of the Group are based on the overall operation of the manufacture of large-scale railway track maintenance machinery and equipment and the provision of related services, which is also the only operating segment reported internally by the Group, no segment reporting information is presented separately.

Other information:

Revenue from external transactions by origin of revenue:

Item	2023	2022
Mainland China	2,824,278,105.05	2,534,110,820.47
Other countries	275,699,080.15	287,806,708.85
Total:	3,099,977,185.20	2,821,917,529.32

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT

### (I) Accounts receivable

#### 1. Disclosure of accounts receivable by recognition date of revenue

Ageing	Closing balance	Closing balance for the previous year
Within 1 year	<b>1,684,334,539.83</b>	1,666,367,507.97
1-2 years	<b>350,629,160.98</b>	206,345,180.18
2-3 years	<b>24,622,791.48</b>	50,221,736.86
3-4 years	<b>30,029,902.51</b>	28,404,389.64
4-5 years	<b>5,509,976.34</b>	46,844,641.70
Over 5 years	<b>54,105,884.28</b>	64,777,754.17
Sub-total	<b>2,149,232,255.42</b>	2,062,961,210.52
Less: Bad debt provision	<b>84,498,730.36</b>	110,319,105.83
Total	<b>2,064,733,525.06</b>	1,952,642,104.69



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (I) Accounts receivable (continued)

#### 2. Classification of accounts receivable by basis of bad debt provisions made

Category	Closing balance					Closing balance for the previous year				
	Balance of carrying amount		Bad debt provision		Book value	Balance of carrying amount		Bad debt provision		Book value
	Amount	Proportion (%)	Amount	Proportion of provision (%)		Amount	Proportion (%)	Amount	Proportion of provision (%)	
Bills receivable with provision for the bad debt based on an individual basis	28,640,000.00	1.33	28,640,000.00	100.00			28,640,000.00	1.39	28,640,000.00	100.00
Provision for bad debts based on credit risk characteristic portfolio	2,120,592,255.42	98.67	55,858,730.36	2.63	2,064,733,525.06	2,034,321,210.52	98.61	81,679,105.83	4.02	1,952,642,104.69
Including: Related parties within the scope of consolidation	9,844,909.11	0.46			9,844,909.11	1,037,768.72	0.05			1,037,768.72
Other related parties	484,862,198.74	22.56	510,560.24	0.11	484,351,638.50	254,302,822.46	12.33	254,302.82	0.10	254,048,519.64
Other external entities	1,625,885,147.57	75.65	55,348,170.12	3.40	1,570,536,977.45	1,778,980,619.34	86.23	81,424,803.01	4.58	1,697,555,816.33
<b>Total</b>	<b>2,149,232,255.42</b>	<b>100.00</b>	<b>84,498,730.36</b>		<b>2,064,733,525.06</b>	<b>2,062,961,210.52</b>	<b>100.00</b>	<b>110,319,105.83</b>		<b>1,952,642,104.69</b>

Explanation on provision for bad debts: For accounts receivable, regardless of whether there is a significant financing component, the Company measures the loss provision based on the expected bad debt provision for the entire duration.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (I) Accounts receivable (continued)

#### 2. Classification of accounts receivable by basis of bad debt provisions made (continued)

Significant accounts receivable with provision made on an individual basis:

Name	Balance of carrying amount	Closing balance			Closing balance for the previous year	
		Bad debt provision	Proportion of provision (%)	Basis for provision	Balance of carrying amount	Bad debt provision
Entity 1	28,640,000.00	28,640,000.00	100.00	Long ageing	28,640,000.00	28,640,000.00
Total	28,640,000.00	28,640,000.00			28,640,000.00	28,640,000.00

Explanations on provision for bad debts on individual basis: The Company makes provision for bad debts for all or part of its accounts receivable based on the estimated recoverability of the amount.

Provision for bad debts based on credit risk characteristic portfolio:

Item provided for based on portfolio:

Name	Accounts receivable	Closing balance		Proportion of provision (%)
		Bad debt provision		
Related parties within the scope of consolidation	9,844,909.11			
Other related parties	484,862,198.74	510,560.24		0.11
Other external entities	1,625,885,147.57	55,348,170.12		3.40
Total	2,120,592,255.42	55,858,730.36		

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (I) Accounts receivable (continued)

#### 3. Accrued, reversed or recovered provision for bad debts in the period

Category	Closing balance for the previous year	Provision accrued	Movement during the period			Closing balance
			Recovered or reversed	Charged off or written off	Other movements	
Provision made on individual basis	28,640,000.00					28,640,000.00
Provision made on portfolio basis	81,679,105.83	15,878,459.27	41,698,834.74			55,858,730.36
Total	110,319,105.83	15,878,459.27	41,698,834.74			84,498,730.36

Other explanations:

In 2023, the Company made provision for bad debts of RMB15,878,459.27, recovered or reversed provision for bad debts of RMB41,698,834.74, and there was no significant amount recovered or reversed.

### (II) Other receivables

Item	Closing balance	Closing balance for the previous year
Interest receivable		
Dividend receivable		
Other receivables	248,594,349.18	216,580,728.84
Total	248,594,349.18	216,580,728.84

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (II) Other receivables (continued)

#### 1. Other receivables

(1) Ageing disclosure by transaction date

<b>Ageing</b>	<b>Closing balance</b>	Closing balance for the previous year
Within 1 year	<b>242,076,929.06</b>	254,988,932.03
1-2 years	<b>42,217,134.89</b>	
2-3 years	<b>2,762,964.40</b>	
3-4 years	<b>624,675.00</b>	665,417.64
4-5 years	<b>671,500.00</b>	
Over 5 years	<b>824,148.85</b>	
Sub-total	<b>289,177,352.20</b>	255,654,349.67
Less: Bad debt provision	<b>40,583,003.02</b>	39,073,620.83
Total	<b>248,594,349.18</b>	216,580,728.84

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (II) Other receivables (continued)

#### 1. Other receivables (continued)

##### (2) Classified disclosure by bad debt provision method

Category	Closing balance					Closing balance for the previous year				
	Balance of carrying amount		Bad debt provision			Balance of carrying amount		Bad debt provision		
	Amount	Proportion (%)	Amount	Proportion of provision (%)	Book value	Amount	Proportion (%)	Amount	Proportion of provision (%)	Book value
Bills receivable with provision for the bad debt based on an individual basis	38,273,264.57	13.24	38,273,264.57	100.00		38,273,264.57	14.97	38,273,264.57	100.00	
Provision for bad debts based on credit risk characteristic portfolio	250,904,087.63	86.76	2,309,738.45	0.92	248,594,349.18	217,381,085.10	85.03	800,356.26	0.37	216,580,728.84
Related parties within the scope of consolidation	178,421,665.23	61.70			178,421,665.23	187,132,344.53	73.20			187,132,344.53
Other related parties	1,321,000.00	0.46	51,605.00	3.91	1,269,395.00	1,210,000.00	0.47	6,050.00	0.50	1,203,950.00
Other external entities	71,161,422.40	24.60	2,258,133.45	3.17	68,903,288.95	29,038,740.57	11.36	794,306.26	2.74	28,244,434.31
Total	289,177,352.20	100.00	40,583,003.02		248,594,349.18	255,654,349.67	100.00	39,073,620.83		216,580,728.84

Explanation on provision for bad debts: For accounts receivable, regardless of whether there is a significant financing component, the Company measures the loss provision based on the expected bad debt provision for the entire duration.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (II) Other receivables (continued)

#### 1. Other receivables (continued)

##### (2) Classified disclosure by bad debt provision method (continued)

Important other receivables for which bad debt provision is made on an individual basis:

Name	Balance of carrying amount	Closing balance			Closing balance for the previous year	
		Bad debt provision	Proportion of provision (%)	Basis for provision	Balance of carrying amount	Bad debt provision
Entity 1	38,273,264.57	38,273,264.57	100.00	Expected relatively high risk of recovery	38,273,264.57	38,273,264.57
Total	38,273,264.57	38,273,264.57			38,273,264.57	38,273,264.57

Explanations on provision for bad debts on individual basis: The Company makes provision for bad debts for all or part of its accounts receivable based on the estimated recoverability of the amount.

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (II) Other receivables (continued)

#### 1. Other receivables (continued)

##### (2) Classified disclosure by bad debt provision method (continued)

Provision for bad debts based on credit risk characteristic portfolio:

Item provided for based on portfolio:

Name	Closing balance		Proportion of provision (%)
	Other receivables	Bad debt provision	
Related parties within the scope of consolidation	178,421,665.23		
Other related parties	1,321,000.00	51,605.00	3.91
Other external entities	71,161,422.40	2,258,133.45	3.17
Total	250,904,087.63	2,309,738.45	

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (II) Other receivables (continued)

#### 1. Other receivables (continued)

##### (3) Provision for bad debts

<b>Bad debt provision</b>	<b>First stage Expected credit loss in the next 12 months</b>	<b>Second stage Lifetime expected credit loss (not credit-impaired)</b>	<b>Third stage Lifetime expected credit loss (credit-impaired)</b>	<b>Total</b>
Closing balance for the previous year	800,356.26		38,273,264.57	39,073,620.83
Closing balance for the previous year in the current period	800,356.26		38,273,264.57	39,073,620.83
–transfer to the second stage				
–transfer to the third stage				
–transfer back to the second stage				
–transfer back to the first stage				
Accrued in current period	1,745,645.30			1,745,645.30
Reversal in current period	236,263.11			236,263.11
Charged off in current period				
Written off in current period				
Other movements				
Closing balance	2,309,738.45		38,273,264.57	40,583,003.02



# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (II) Other receivables (continued)

#### 1. Other receivables (continued)

##### (3) Provision for bad debts (continued)

Changes in the balance of carrying amount of other receivables are as follows:

Balance of carrying amount	First stage Expected credit loss in the next 12 months	Second stage Lifetime expected credit loss (not credit-impaired)	Third stage Lifetime expected credit loss (credit-impaired)	Total
Closing balance for the previous year	217,381,085.10		38,273,264.57	255,654,349.67
Closing balance for the previous year in the current period	217,381,085.10		38,273,264.57	255,654,349.67
– transfer to the second stage				
– transfer to the third stage				
– transfer back to the second stage				
– transfer back to the first stage				
Increase during the period	406,431,935.71			406,431,935.71
Derecognition during the period	372,908,933.18			372,908,933.18
Other movements				
Closing balance	250,904,087.63		38,273,264.57	289,177,352.20

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (II) Other receivables (continued)

#### 1. Other receivables (continued)

(4) *Accrued, reversed or recovered provision for bad debts in the current period*

Category	Closing balance for the previous year	Movement during the period			Closing balance
		Provision accrued	Recovered or reversed	Charged off or written off	
Provision made on individual basis	38,273,264.57				38,273,264.57
Provision made on portfolio basis	800,356.26	1,745,645.30	236,263.11		2,309,738.45
Total	39,073,620.83	1,745,645.30	236,263.11		40,583,003.02

In 2023, the Company made a provision for bad debts of other receivables of RMB1,745,645.30; the provision for bad debts recovered or reversed in the Year was RMB236,263.11, and there was no significant amount recovered or reversed.

### (III) Long-term equity investments

Item	Balance of carrying amount	Closing balance Provision for impairment	Book value	Closing balance for the previous year		
				Balance of carrying amount	Provision for impairment	Book value
Investment in subsidiaries	396,876,012.32		396,876,012.32	396,876,012.32		396,876,012.32
Investment in associates and joint ventures						
Total	396,876,012.32		396,876,012.32	396,876,012.32		396,876,012.32

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (III) Long-term equity investments (continued)

#### 1. Investment in subsidiaries

Investee	Closing balance for the previous year	Closing balance of impairment provision for the previous year	Movements in the current period			Others	Closing balance	Closing balance of impairment provision
			Adding investment	Decreasing investment	Impairment provided for in the period			
Beijing Kunweitung Railway Mechanization Engineering Co., Ltd.	60,000,000.00						60,000,000.00	
Beijing Ruiweitong Engineering Machinery Co., Ltd.	321,876,012.32						321,876,012.32	
Zhengzhou CRCC Equipment Technology Co., Ltd.	15,000,000.00						15,000,000.00	
Total	396,876,012.32						396,876,012.32	

### (IV) Operating revenue and operating cost

#### 1. Breakdown of operating revenue and operating cost

Item	Amount for the current period		Amount for the previous period	
	Revenue	Cost	Revenue	Cost
Principal business	3,012,558,156.70	2,586,845,777.63	2,694,351,601.01	2,123,852,108.54
Other business	16,336,335.90	31,624,144.87	10,175,841.33	8,024,437.15
Total	3,028,894,492.60	2,618,469,922.50	2,704,527,442.34	2,131,876,545.69

# NOTES TO FINANCIAL STATEMENTS

(Amounts expressed in RMB unless otherwise specified)

## XVI. NOTES TO KEY ITEMS OF FINANCIAL STATEMENTS OF THE PARENT (continued)

### (V) Investment income

<b>Item</b>	<b>Amount for the current period</b>	<b>Amount for the previous period</b>
Long-term equity investment accounted for by cost method	<b>4,440,248.33</b>	3,654,313.08
Investment income during the holding period of other equity instrument investments	<b>5,390,000.00</b>	4,410,000.00
Investment income from derecognition of receivables financing	<b>-448,203.96</b>	-569,517.00
Total	<b>9,382,044.37</b>	7,494,796.08

**CRCC High-Tech Equipment Corporation Limited**  
**(Common Seal)**  
26 March 2024

## BASIC CORPORATE INFORMATION

Name in Chinese	中國鐵建高新裝備股份有限公司
Name in English	CRCC HIGH-TECH EQUIPMENT CORPORATION LIMITED
Authorized representatives	Chen Yongxiang (陳永祥) Law Chun Biu (羅振鬯)
Joint company secretaries	Li Wanqing (李萬清) Law Chun Biu (羅振鬯)
Registered office	No. 384, Yangfangwang Jinma Town, Kunming Yunnan Province, the PRC
Telephone	+86 871 63831988
Fax	+86 871 63831000
Website	<a href="http://www.crcce.com.cn">http://www.crcce.com.cn</a>
Principal place of business in Hong Kong	23/F, Railway Plaza 39 Chatham Road South Tsim Sha Tsui Kowloon Hong Kong
Listing information	H Share The Stock Exchange of Hong Kong Limited Stock Code: 1786 Stock Abbreviation: CRCCE
H share registrar	Computershare Hong Kong Investor Services Limited Shops 1712-1716, 17th Floor Hopewell Centre 183 Queen's Road East Wanchai Hong Kong

## BASIC CORPORATE INFORMATION

### Legal advisers

Baker & McKenzie  
14th Floor, One Taikoo Place  
979 King's Road  
Quarry Bay  
Hong Kong

Jia Yuan Law Offices  
F408, Ocean Plaza  
158 Fuxing Men Nei Street Xicheng District  
Beijing, the PRC

### Auditor

BDO China SHU LUN PAN Certified Public Accountants LLP  
4th Floor  
No. 61, Nanjing East Road  
Huangpu District, Shanghai

## DEFINITIONS

“Articles of Association” or “Articles”	articles of association of the Company
“BDO”	BDO China SHU LUN PAN Certified Public Accountants LLP
“Board” or “Board of Directors”	the board of Directors of the Company
“CG Code”	the Corporate Governance Code set out in Appendix C1 of the Listing Rules
“Company” or “CRCCCE”	CRCC High-Tech Equipment Corporation Limited (中國鐵建高新裝備股份有限公司), a joint stock company incorporated in the PRC with limited liability
“Company Law”	Company Law of the People’s Republic of China, as amended and adopted by the Standing Committee of the Tenth National People’s Congress on 27 October 2005 and effective on 1 January 2006, as amended, supplemented or otherwise modified from time to time, subsequently amended on 28 December 2013 and effective on 1 March 2014, subsequently amended and effective on 26 October 2018, and subsequently amended on 29 December 2023 and effective on 1 July 2024.
“CRCC”	China Railway Construction Corporation Limited (中國鐵建股份有限公司), the controlling shareholder of the Company
“CRCC Finance”	CRCC Finance Company Limited (中國鐵建財務有限公司), a limited liability company incorporated in the PRC, a subsidiary of CRCC and a connected person of the Company
“CRCCG”	China Railway Construction Group Corporation (中國鐵道建築集團有限公司), the indirect controlling shareholder of the Company
“CRCHI”	China Railway Construction Heavy Industry Co., Ltd. (中國鐵建重工集團股份有限公司)
“Director(s)”	the directors of the Company
“Group”	the Company and its subsidiaries

## DEFINITIONS

“H Share(s)”	overseas listed foreign shares in the share capital of the Company with the nominal value of RMB1.00 each, which are subscribed for and traded in HK dollars and are listed on the Hong Kong Stock Exchange
“Hong Kong Stock Exchange” or “Stock Exchange”	The Stock Exchange of Hong Kong Limited
“Kunweitong Company”	Beijing Kunweitong Railway Mechanization Engineering Co., Ltd. (北京昆維通鐵路機械化工程有限公司), a wholly-owned subsidiary of the Company
“Listing Rules”	the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange
“Model Code”	the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix C3 of the Listing Rules
“PRC”	the People’s Republic of China
“Ruiweitong Company”	Beijing Ruiweitong Engineering Machinery Co., Ltd. (北京瑞維通工程機械有限公司), a wholly-owned subsidiary of the Company
“Shareholder(s)”	holder(s) of shares of the Company
“Supervisory Committee”	the supervisory committee of the Company
“Supervisor(s)”	the supervisor(s) of the Company



By Order of the Board  
**CRCC High-Tech Equipment Corporation Limited**  
**Zhao Hui**  
*Chairman*

Kunming, the People's Republic of China, 26 March 2024

*As at the date of this announcement, the Board of the Company comprises Mr. Zhao Hui, Mr. Chen Yongxiang, Mr. Zhou Huipeng and Mr. Mo Bin as executive directors; Mr. Tong Pujiang and Mr. Bai Yunfei, as non-executive directors; and Mr. Wu Yuntian, Mr. Na Pengjie and Ms. Chu Ching, as independent non-executive directors.*