

# 眾安在綫財產保險股份有限公司 ZhongAn Online P & C Insurance Co., Ltd.\*

A joint stock limited company incorporated in the People's Republic of China with limited liability And carrying on business in Hong Kong as "ZA Online Fintech P & C"

(Stock Code: 6060)

2023

# Environmental, Social and Governance Report

\* For identification purposes only

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# **About this ESG Report**

ZhongAn Online P & C Insurance Co., Ltd. hereby presents its 2023 Environmental, Social, and Governance (ESG) Report, to outline the ESG principles and strategy of the Group and to provide stakeholders with an overview of the Group's ESG policies, initiatives, and performance for 2023.

### **Reporting standards**

This report is prepared in accordance with the requirements in the Guide on Environmental, Social and Governance Reporting as set out in Appendix C2 of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange"). Reference has also been made to the Sustainability Reporting Standards (the "GRI Standards"), the United Nations Sustainable Development Goals (SDGs) and the MSCI ESG ratings.

### Reporting scope

Unless otherwise indicated, this ESG report covers the core business of ZhongAn Online P&C Insurance Co., Ltd and its subsidiaries (hereinafter collectively referred to as "ZhongAn Online", "ZhongAn Insurance", "ZhongAn" or "us". "the Group" or "we"). The scope of this ESG report utilizes financial criteria and is based on the contribution of subsidiaries or operating sites to the Group's total revenue.

This ESG report covers the period from January 1, 2023 to December 31, 2023 (the "Reporting Period"), with some of the content beyond the period for the completeness of the report.

# **Reporting principles**

The Group prepared the ESG report based on the following four reporting principles:

· Materiality: The Group has identified important stakeholders and identified important ESG issues for the year through stakeholder survey and materiality assessment, which serve as the basis for the disclosure focus of this report.

· Quantitative: All data in this report are derived from relevant statistical reports and internal documents, and we have disclosed the criteria and methodologies used to calculate key performance indicators. The financial data in this report is derived from the Group's 2023 Annual Report.

· Balance: This report follows the principle of balance and presents the Group's ESG performance in an impartial manner.

· Consistency: Unless otherwise stated, the methodologies used to collect and disclose ESG information in this report are consistent with previous ones.

# Reporting language

This ESG report is published in Traditional Chinese and English. If there are any discrepancies, the Traditional Chinese version takes precedence .

### Report accessibility

This ESG report is released in PDF format on the following websites, in which stakeholders can click on the relevant documents to review this ESG Report:

-Hong Kong Exchange and Clearing Limited information release web page (www.hkexnews.hk)

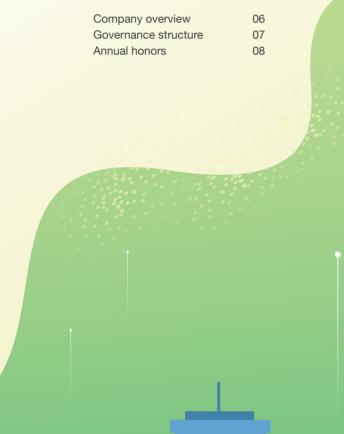
-The sustainability section of the Company's website (https://www.zhongan.com/corporate/sustainabledevelopment) of the Company's website (www.zhongan.com)

# Contact information

Your feedback on this ESG Report is highly valued. If you have any enquiries or recommendations please contact us via email at dongshihui@zhongan.com.

# **About ZhongAn Online**

ZhongAn Online P & C Insurance Co., Ltd. was incorporated on October 9, 2013, and headquartered in Shanghai, ZhongAn was listed on the Main Board of the Hong Kong Stock Exchange on September 28, 2017 (stock code: 6060).



# **Company overview**

As the first internet-based insurTech company in China. ZhongAn features a branchless model, entirely based on the Internet. The Group operates with the dual engine of "Insurance + Technology" and uses leading technologies to reform the insurance value chain. We operate our businesses mainly in ecosystems of health, digital lifestyle, consumer finance and auto insurance, providing personalized, customized, and intelligent insurance products and risk management solutions. In July 2016, we incorporated a wholly-owned subsidiary, ZhongAn Information and Technology Services Co., Ltd. (ZhongAn Technology), to empower our insurance services with cutting-edge technology and to export our proven technological solutions to the broader industry.

As of	December	31,	2023
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We have served over 500 million customers.



We issued 64 billion insurance policies in total.



The technology export business has served a total of 848 customers from various industries including insurance, internet technology, banking and securities brokerage.



Our eco-partners are over 430 around the world, including Japanese P&C insurer Sompo Japan Insurance Inc., leading Southeast Asian O2O platform Grab and Singaporean composite insurer NTUC Income.

Staying true to our mission of "driving financial development through technology and introducing service-oriented insurance products to the market", adhering to the values of "simplicity, speed, innovation, and win-win", the Group will continue to navigate challenges and advance forward to open up a real new insurance era.





# **Governance structure**

ZhongAn has continuously enhanced its corporate governance, establishing a clear structure of rights and responsibilities to protect the legitimate interests of both the enterprise and its stakeholders, thereby improving operational efficiency. The Board of Directors of the Group comprises four special committees: Audit and Consumer Rights Protection Committee, Nomination and Remuneration Committee, Risk Management and Related-Party Transaction Control Committee, and Strategy and Investment Decision Committee. Please refer to the Group's 2023 Annual Report for details of the Committee's specific terms of reference, composition and the background of its members.

The Group attaches great importance to the diversity and independence of the Board of Directors and believes that enhancing the diversity of the Board is a key element to enhance the competitive advantage of the enterprise. Board members possesses extensive experience in the insurance industry, the Internet and risk management. Seven Directors served as senior executives or held important positions in insurance companies, insurance brokerage companies or relevant regulatory authorities. Two executive Directors have a wealth of experience in the Internet-based practice and its application to the insurance industry, and three independent Directors have rich experience and expertise in risk management, serving respectively as the chairman and members of the Board's Risk Management and Related-Party Transaction Control Committee. In addition, the Nomination and Remuneration Committee reviews the structure, size and composition of the Board annually and seeks diversity at all levels, including but not limited to gender, age, cultural and educational background, professional qualifications, skills, knowledge, location, and industry experience. Furthermore, the Group's senior management team has exceptional strengths and extensive experience in corporate governance, internet, insurance, legal and financial industries.

The Board of Directors consists
of <b>10</b> members.
There are $2$ female Directors and
3 independent non-executive
Directors. 3 independent Directors
have risk management experience.



# **Annual honors**

In 2023, ZhongAn was recognized for its sound business performance and achievements in the field of product and technological innovation. The following are the honorary recognitions received by the Group during the Reporting Period:

	Serial number	Awards Received		
	1	Annual Outstanding Insurance Company Award		
2		Top 20 Green Finance Pioneer Institutions		
	3	Top 50 Digital Finance Companies in China		
	4	Influential Brand in the Consumer Market Industry		
	5	Annual Innovation Product List		
	6	ESG Investment Value Top 100 New Benchmark Enterprise Award		
	7	Third Prize in the "Insurance Power" Short Video Contest		
	8	2023 China's Top 100 New Technology Companies Evaluation and Autumn Golden i Award		
	9	2023 Reputation Risk Management Excellence Award		
	10	Golden Kumquat Award for Technological Empowerment of Financial Institutions		
11 12	11	Global Top 100 Open Innovation Ranking		
	12	Annual Insurance Technology Award		
	13	InsurStar30		
14		Annual Excellence in Insurance Brand Award		
	15	2023 China Financial Institutions Gold Medal List, Golden Dragon Award		
	16	2023 Excellence in Insurance Company		
	17	2023 Insurance Company Innovation Award		
	18	Exemplar of Annual Financial Brand Influence		
	19	2023 EDGE Global Innovation Selection, Financial Technology Innovation Enterprise		
	20	2024 China Finance and TMT "Leading List"	Ope	
	21	Sina Golden Kirin Award		
•		2023 Annual Insurance Product Innovation Company		
		Top 20 Insurance Technology Pioneer Institutions		
	24	2023 ESG Excellent Case Collection		
	25	Top 30 List of Chinese Financial Technology Innovation Enterprises		

Organizational Institutions
Bao Guan
Zero One Think Tank
Zero One Think Tank
Consumer Daily
Daily Economic News
Securities Star
Financial Times
Internet Weekly
China Times
China Times
Play Book
Beijing Business Daily
Bao Guan
Securities Star
Financial Times
Investment Times
Investment Times
Phoenix Net Wemoney
Tech\Media\Telecom
erator Finance and Economics
Sina
China Times
Zero One Finance
Securities Daily
EO Finance



# **Strengthening ESG Governance**

As a risk manager, risk taker and major investor, insurance companies are in a special position to promote the sustainable development of economy, society and environment. Taking ESG as an important tool for corporate management can not only help promote the high-quality development of the enterprise itself, but also play an important role in promoting the sustainable development of the society and the economy. It is not only about corporate social responsibility, but also helps to identify and manage non-financial risks, thus affecting the long-term sound value of the enterprise. As an innovative Internet insurance company practicing the principle of "doing warm insurance", ZhongAnOnline understands the importance of ESG to the sustainable development of enterprises, and combines its own development concepts and operational practices to continuously explore the establishment of a sound ESG system, and take positive actions to respond to the challenges faced by the insurance industry, such as climate change and other sustainable development challenges.

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# **ESG** strategy

Practicing the concept of sustainable development is the consensus of the international community. As the Paris Agreement put forward targets for reducing global greenhouse gas emissions and the United Nations has proposed 17 sustainable development goals through the 2030 sustainable development agenda, China has set the goal of carbon peak by 2030 and carbon neutrality by 2060. Regulators such as the China Banking and Insurance Regulatory Commission (hereinafter referred to as "CBIRC") and the Ministry of Ecology and Environment of the People's Republic of China have also accelerated the formulation of relevant regulations to promote the disclosure of ESG-related information by enterprises. As an innovative Internet insurance company with the mission of "practicing national strategies, serving the real economy and creating greater value for society", ZhongAn deeply understands the insurance industry's multiple roles as a risk manager, a risk taker, and a major investor, perceives the developmental opportunities and challenges faced by the global community, and hopes to promote sustainable development agenda, socially and environmentally.

Against this backdrop, ZhongAn combines its developmental concept of "technology-driven finance and introducing service-oriented insurance products to the market" and corporate operation practices, and regards "strict operational compliance", "service-oriented insurance", "humanistic care", "sharing the green ecology" and "giving back to society" as our five strategic development directions to fulfil environmental and social responsibilities and practice ESG concepts.

Guided by the development directions, we will continue to standardize ESG information disclosure, improve the level of ESG governance, actively improve the performance of various ESG issues in business operations, incorporate social responsibility indicators into the performance appraisal of executive compensation, so as to encourage executives to prioritize social responsibility and ESG management, and actively create value for shareholders, investors, regulators, customers, employees, business partners, NGOs and other stakeholders, to shape a mutually beneficial and win-win pattern and share development results with society.

# Five ESG Strategic Directions of ZhongAn Online



# Technology-driven finance Service-oriented insuranc

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### **Practice and Targets**

ZhongAn has continuously improved its corporate governance system and capacity, and is committed to building a compliant, efficient, and stable innovative Internet insurance company, providing long-term returns for shareholders, and working together with all stakeholders to achieve win-win results.

Strategic Directions

Strict operational compliance

Governance ○ Risk Management ♦ Business Ethics  $\bigcirc$  Privacy and Data Security ♦ Supply Chain Management and Responsible Sourcing

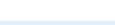
♦ Strengthen the organizational structure and institutional basis of compliance management, improve the comprehensive risk management system, improve the transparency of enterprise information disclosure, and lay a solid foundation for the Group's high-quality development;

 $\Diamond$  Adhere to the principles of honest operation, fair competition, and business ethics, maintaining a zero tolerance for corruption, commercial bribery, and fraud, and work with customers, suppliers and partners to build a clean and healthy environment;

♦ Improve the Group's information management system and practice, ensure the Group's information security, improve the modernization level of information management, effectively protect customer privacy, prevent customer information leakage, improve customer information security, and protect the legitimate rights and interests of customers:

♦ On the basis of suppliers' compliance management, carry out supplier ESG risk assessment, and establish training and communication mechanisms to help suppliers improve their ESG management ability.





Service-oriented

insurance

Strategic Directions



ZhongAn drives finance with technology, continues to launch personalized, customized, and intelligent products, fully protects customers' rights and interests, continuously improves customer experience, and meets the people's growing needs for a better life with high-guality and service-oriented insurance products and services.

♦ Product and Service Innovation design; ◇ Financial Inclusion ◇ Protection of

Customer Rights and Interests

♦ Enhance the human touch of our products, upgrade the coverage of core products such as the "Million Medical Series", and launch the inclusive version of network security insurance, business interruption insurance for small and medium-sized enterprises and other insurance, so as to provide inclusive products and services for underserved groups;

♦ Continue to enhance consumer rights protection and management systems, attach importance to customer feedback, establish an effective customer feedback channel, respond to customer demands, and protect customer rights and interests.

ZhongAn attaches great importance to humanistic care. ZhongAn is committed to building an equal, inclusive, healthy and safe workplace environment and shares the achievements of enterprise development with employees to work together for a better future.

♦ Adhere to equal employment, prohibit child labour, forced labour and any form of discrimination, and fully protect the legitimate rights and interests of employees;

the enterprise;

♦ Actively listens to employee feedback, constantly improve employee welfare, strengthen the construction of employee communication channels, care for women and poor employees, and enhance the sense of belonging of employees.

Humanistic care ♦ Employee Health and Safety ♦ Employee Rights and Care

○ Diversity

and Inclusion

and Training

♦ Talent Development

11 ZhongAn Online P & C Insurance Co., Ltd.

### **Practice and Targets**

♦ Actively innovate product and service models, and integrate emerging risks such as urbanization, demographic changes, climate change, emerging health concerns, and ESG factor into the product

♦ Ensure clear pathways for employee promotion and development, optimize the talent training program, hold a variety of training and education activities, and support employees for further study, so that employees can realize their self-worth in the development of



### Strategic Directions **Key Topics**

♦ Climate Change

Responses

◇ Responsible

Investment

♦ Green Development

Participation and

Philanthropy

and Operation

### Practice and Targets

ZhongAn supports the national carbon peaking and carbon neutrality goals, adheres to the concept of caring for the earth and protecting the environment, opens green financial services, practices green and low-carbon operations, and promotes the harmonious coexistence of people, enterprises and nature.

 $\diamond$  Actively respond to the risks and opportunities brought by climate change, innovate green insurance products, carry out green insurance research, and provide solutions to climate change;

 $\diamond$  Integrate ESG factors throughout the entire investment lifecycle, invest in "carbon neutrality" and other related fields, and promote low-carbon green transformation of the industry;

 $\diamond$  Strengthen the management of energy, water resources and emissions during the operation process, set relevant objectives, and take multiple measures to reduce the impact of the Group's operation on the environment through promoting paperless office, garbage classification, and green travel.

ZhongAn actively fulfils its social responsibilities, devotes itself to charity, maintains its commitment to compassion, and helps to achieve common prosperity with the power of insurance.

♦ Building on the foundation of the self-developed ZAction charity platform, ZhongAn continues to invest in fields such as environmental protection, public science education, social assistance and disaster relief, and actively carry out charitable activities such as animal and water protection, rescue of seriously ill children, promoting financial education and contribute to the cause of protecting the environment, supporting vulnerable groups, and helping rural revitalization and construction.

# **ESG** governance structure

ZhongAn focuses on the possible impact of its management decisions and operations on the environment, society, and economy, establishes an ESG governance structure with clear responsibilities from top to bottom, and integrates the ESG concept into the enterprise development strategy. Strategy and Investment Decision Committee provides professional advice for the Group's development planning, ESG work plan, ESG risk review and other matters, and promotes the standardized and efficient operation of the Group's ESG management.

The Group actively conducts ESG subject training with the aim of enhancing ESG awareness at the board level and deepening ESG management and practice. In 2023, the Group invited a third-party professional organization to conduct training on "ESG and Climate Disclosure topics" for all directors and supervisors. Through this training, the directors and supervisors of the Group further understood the latest trend of global sustainable development, and how to integrate ESG-related matters deeply into the corporate strategy and business operations, thereby laying the groundwork for advancing various ESG practices.

### **Board of Directors**

♦ Determine ESG governance policies and strategies

♦ Evaluate, prioritize and manage ESG issues ◇ Regularly review the progress of ESG objectives

# Strategy and Investment Decision Committee

- $\bigcirc$  Review the annual ESG work plan and supervise the implementation of relevant work
- $\bigcirc$  Review and approve ESG policies
- $\bigcirc$  Identify ESG risks and incorporate the identified risks into the risk management system
- ♦ Review the annual ESG report
- ♦ Provide feedback on ESG issues concerned by stakeholders and put
- forward suggestions and opinions on ESG management
- $\bigcirc$  Review and monitor the progress of ESG-related objectives and indicators

### **ESG Working Group**

 $\diamond$  Be responsible for the specific implementation of ESG work and report the work to the Strategy and Investment Decision Committee

♦ Community

Giving back to society



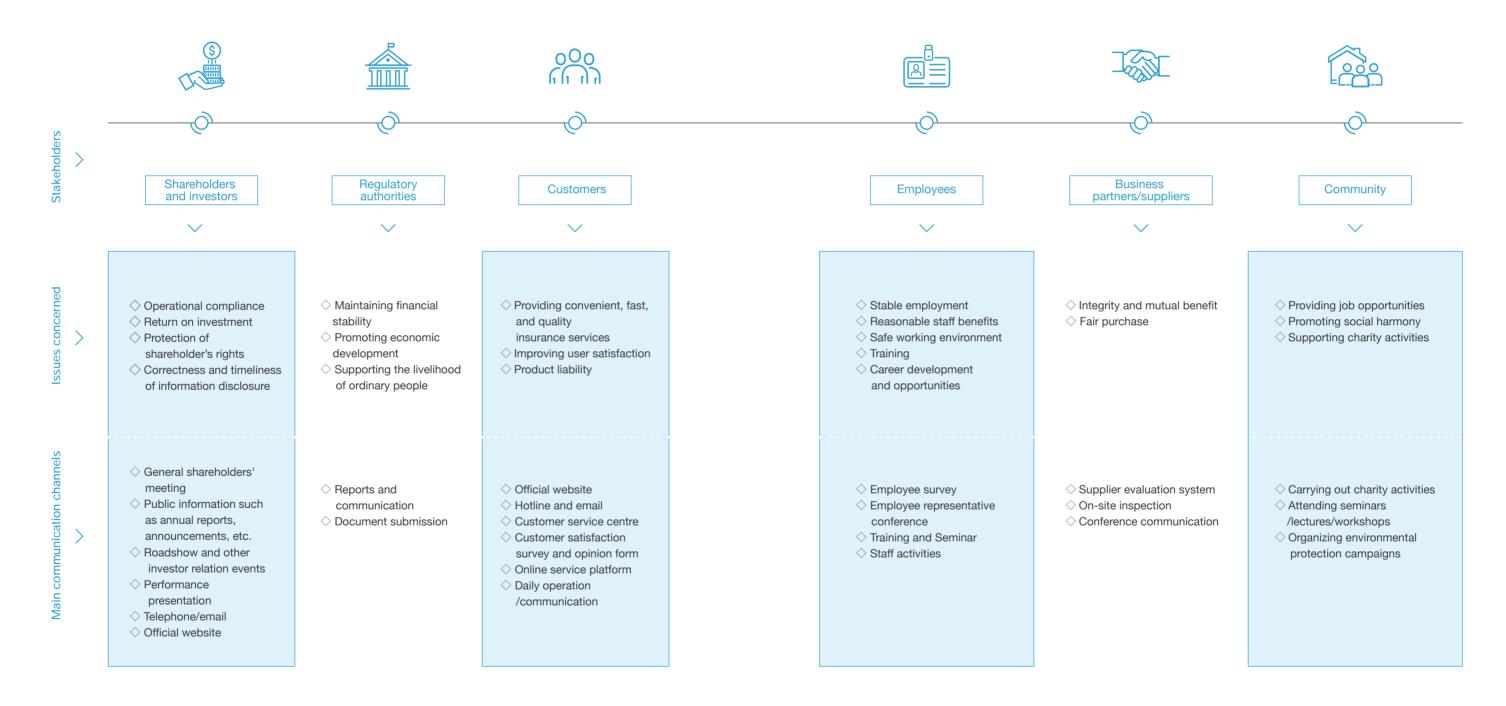
Sharing the green ecology





# Stakeholder engagement

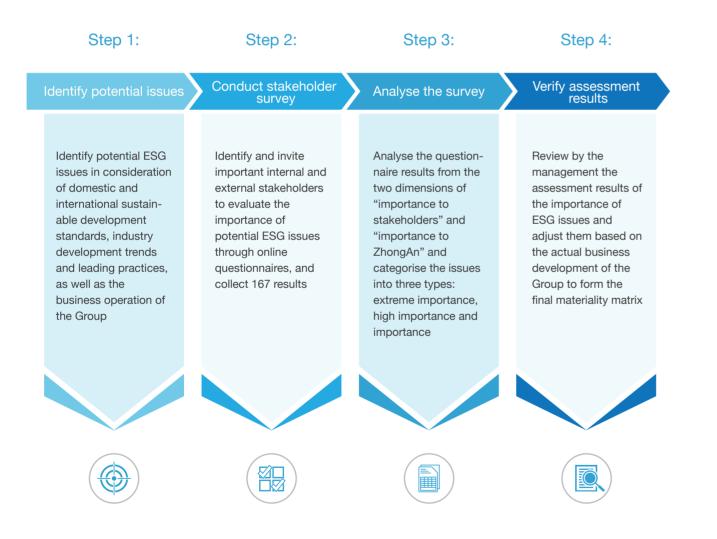
ZhongAn attaches importance to establishing and maintaining good relations with stakeholders and maintains close communication with all stakeholders through shareholders' meetings, official websites, telephone, email, seminars, satisfaction surveys and other channels, and striving to meet stakeholders' demands and expectations.

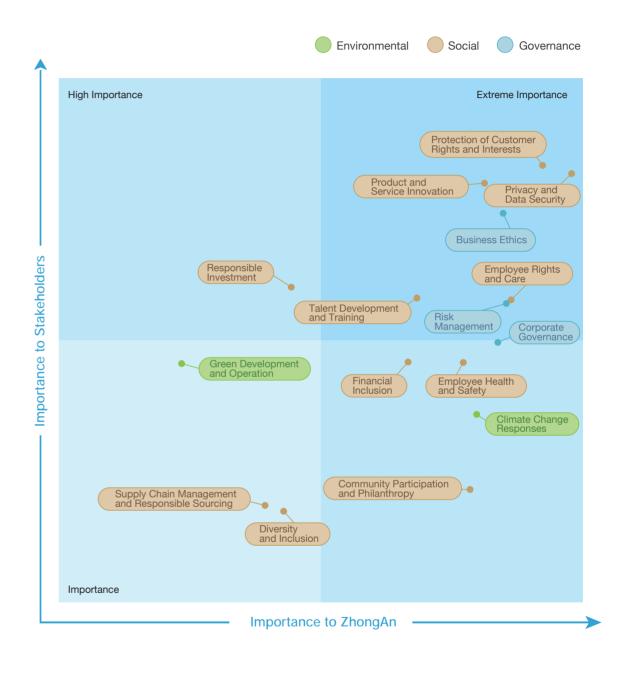




# Materiality assessment

ZhongAn followed the ESG Reporting Guide of the Hong Kong Stock Exchange and implemented a materiality assessment for ESG. In 2022, the Group carried out surveys targeting various stakeholders including, investors, customers, employees, government and regulatory bodies, suppliers, business partners, and the community. According to the sequence of identification, research, analysis, and verification, we have identified 16 material issues, including eight highly important issues, namely, customer rights protection, product and service innovation, privacy and data security, business ethics, employee rights and well-being, talent development and training, risk management, and corporate governance. In 2023, as reviewed by the Board, the materiality assessment results are consistent with previous years, and the materiality matrix is as follows:





ZhongAn's Materiality Matrix



# Responses to the Sustainable Development Goals (SDGs)

	SDGs	Responding chapter	Material issues	
Governance		Revitalizing Governance - Enhancing internal control of compliance	Corporate Governance	
	16 PEACE, JUSTICE AND STRONG INSTITUTIONS	Revitalizing Governance - Consolidating risk management	Risk Management	
		Revitalizing Governance - Abiding by business ethics; Anti-money laundering and anti-fraud	Business Ethics	
		Revitalizing Governance - Preventing information leakage	Privacy and Data Security	
	<b>1</b> NO	<b>1</b> NO		
	1 <sup>NO</sup> ₽overty	Giving Back to Society - Volunteer activities; Supporting disaster relief	Community Participation and Philanthropy	
	3 GOOD HEALTH AND WELL-BEING			
		Fostering an Employee-First Workplace -	Employee Health	
	_/\/.`•	Enhancing employee health	and Safety	
Society		Fostering an Employee-First Workplace -	Talent Development	
	4 QUALITY EDUCATION	Focusing on talent development	and Training	
		Giving Back to Society - Supporting public science education	Community Participation and Philanthropy	
	8 DECENT WORK AND ECONOMIC GROWTH			
		Fostering an Employee-First Workplace - Safeguarding fundamental rights and interests; Caring for employees	Employee Rights and Care	



# **Revitalizing Governance**

Committed to using business as a force for good, ZhongAn sees good corporate governance and risk control for compliance as the cornerstone of high-quality development. We have established and continuously improved our comprehensive risk management system, focusing on protecting intellectual property rights, ensuring information security, and strengthening procurement management. Through this robust system, we reinforce good governance practices to ensure sustainable growth.

### Contribution to SDGs

12 RESPONSE CONSUMPTION NO PRODUCTION COOST	
21 ZhongAn Online P & C Insurance Co., Ltd.	

Enhancing internal control of

Abiding by business ethics

Anti-money laundering and

Protecting intellectual property

Preventing information leakage

Reinforcing procurement

Consolidating risk management

compliance

anti-fraud

management

riahts

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# Enhancing internal control of compliance

The Board of Directors is ultimately accountable for compliance management. The Legal and Compliance Department is responsible for managing legal affairs, compliance matters, intellectual property rights, litigation cases and anti-money laundering practices, and ensuring strict enforcement of relevant rules and regulations. To maintain the independence of compliance supervision, we have a rigorous evaluation mechanism in place and require the Head of Compliance to avoid involvement in business, finance, internal audit and other areas that may give rise to conflicts of duties, strictly guarding against potential conflicts of duties and interests.

To increase compliance awareness among all employees, we have conducted various forms of compliance training activities through using technology tools, inviting external lecturers, sending risk alerts by email and publishing monthly compliance magazines:



Guided by core policies such as the Measures for Compliance Management and Measures for Policy Management, we have established or revised 102 compliance management policies covering marketing compliance, risk management, consumer rights protection and fund utilization during the Reporting Period to meet the regulatory requirements and internal management needs. The newly issued policies include the Process Management Measures for the Product Sales Page of ZhongAn Insurance, the Administrative Measures for Marketing Compliance of Live Streaming and Information Flow Advertising of ZhongAn Insurance, and the Management Regulations on Personal Information Protection of ZhongAn Insurance. To ensure that our internal control policies are up to date and effective, we also conduct annual reviews and make revisions accordingly.

We systematically introduced the Group's compliance concept and culture, management framework and work requirements, and helped new employees fully understand the Group's compliance standards.

We conducted effectiveness reviews and expert assessments for intellectual property protection, and compliance and integration of Artificial Intelligence Generated Content (AIGC) technology.

# Regulatory policy training

We invited external lecturers to conduct training on the key regulatory focuses of financial marketing and personal information protection. We also conducted specialized anti-money laundering training and tests through our APP, WeChat official account, and official website, and held anti-money laundering training for directors, supervisors and senior executives.

# **Consolidating risk management**

ZhongAn continuously optimizes the risk management system, enhancing risk management capacity, and improving the efficiency of risk management. Adopting a risk-based approach, the Group continuously identifies, assesses, monitors, warns, manages and reports risks in a timely manner through standardized risk management processes and effective management methods, so as to ensure timely responses to various risks and maximize risk-adjusted benefits. In addition, to further optimize our risk management and governance structure and the organizational system, we have designated the Board of Directors as the highest decision-making body for risk management, which will oversee the effectiveness of, and is ultimately accountable for, risk management.

During the Reporting Period, the Group formulated the 2023 Master Plan for Risk Management of ZhongAn Insurance and updated the annual risk appetite statement based on the Group's development strategy and the implementation of the risk appetite system over the years. In accordance with the Comprehensive Risk Management Measures of ZhongAn Insurance, we have further tightened risk management requirements, and pay close attention to prominent risks in anti-money laundering, anti-fraud, data governance and other fields, as well as various emerging ESG risks such as climate change risks, risks caused by demographic structure and demographic changes, obesity and emerging health risks, and risks brought about by urbanization trends.

We have established the "three lines of defense" risk management mechanism and the ultimate responsibility for overall risk management rests with the Board of Directors:



In our business operations, we manage risk comprehensively through risk identification, risk assessment and risk avoidance:

Senior management regularly analyzes and makes judgments on the main risks facing the Group, based on the external environment and the Group's development strategy and operations.



The Risk Management and Related Party Transaction Control Committee reviews and evaluates the identified risks based on the established risk appetite and integrated management information.

According to the actual risk profile and risk appetite, the Risk Management and Related Party Transaction Control Committee sets the expected risk level as the goal of risk management and adopts the enterprise risk management (ERM) method combining overall risk and special risk management for risk management and control.

In order to comprehensively improve the quality and efficiency of risk management, ZhongAn has made many deployments in the field of "technology +" risk control. The Falcon Rights Protection System developed by the Group can search for the content of ZhongAn and other financial institutions based on keyword, and trigger risk controls via email for real-time monitoring of public opinion and brand counterfeits. In addition to self-developed system, we have purchased phishing detection platform services to achieve all-round monitoring of web Trojans, web vulnerabilities, page tampering and other risks, helping ZhongAn improve the safety of websites.

In addition, in order to improve the risk management ability and awareness of all employees, we conduct relevant training for senior management, the Risk Management Department and functional departments every year.

Phase II of the C-ROSS<sup>1</sup> project was fully implemented by former CBIRC in the first quarter of 2022. Oriented to "risk prevention, capital base consolidation, robust development and improvement of livelihood", the project aims to make the solvency supervision system more scientific, effective and comprehensive, thereby effectively improving the risk management and risk resilience of the insurance industry. With the full implementation of the Phase II of C-ROSS, ZhongAn has also adopted a number of specific measures to improve solvency risk management. In 2023, we continued to organize risk management training on the regulatory rules of C-ROSS.

Case

In 2023, the Group organized a series of training sessions on the fundamentals of risk management, risk identification and assessment, risk response and control, and other content related to the regulatory rules of C-ROSS. The training was delivered both online and offline to the Chief Risk Officer, heads of the Risk Management Department, and other relevant business divisions. In addition, we delivered training on "Essential Knowledge and Skills for Solvency Risk Management" to all employees and organized online test. Over 2,000 employees participated in the annual risk management training. These efforts have helped employees to better understand and respond to management risks and improve their risk prevention and control capabilities.



1To further strengthen solvency supervision and improve the regulatory system, the China Insurance Regulatory Commission issued the Construction Plan of Phase II of the China Risk Oriented Solvency System (C-ROSS) (Baojianfa [2012] No. 24) on March 29, 2012.

### Training on the regulatory rules of C-ROSS and solvency risk management



Over 2,000 employees participated in the annual risk management training



# Abiding by business ethics

The Group has clearly defined the management and supervisory functions of the Board of Directors on business ethics matters, and the Board of Directors is ultimately responsible for the related issues. To ensure strict compliance with business ethics, the Group has established an Anti-Fraud and Whistle-blower protection committee under the management and an audit and consumer rights protection committee under the Board of Directors. The committees are responsible for overseeing relevant issues in daily business operations, listening to the views and suggestions of stakeholders and providing timely feedback to the Board.

ZhongAn strictly abides by relevant laws and regulations that have a significant impact on the Group relating to bribery, extortion, fraud and money laundering, such as the Criminal Law of the People's Republic of China, the Company Law of the People's Republic of China, the Insurance Law of the People's Republic of China, the Administrative Provisions of Insurance Companies, and the Measures for the Compliance Management of Insurance Companies. And we keep fostering the corporate culture of good faith, honesty, positivity and integrity. The Group has developed the Integrity and Safety Management Policy to impose restraints on improper behaviors such as taking, giving and asking for bribery, benefit transfer, tax evasion, and insider trading and foster a transparent and ethical work environment.



senior managers and personnel in key positions should be returned under certain circumstances. The returning ratio is determined according to the business operation, risk status, and the deferred payment of performance-based pay.

The Group conducts annual internal audits in accordance with the Internal Audit Management Regulations, and the audit items cover business ethics. We will actively investigate violations of business ethics. We follow the Employee Code of Conduct of ZhongAn Insurance on business ethics, requiring all employees (including full-time employees, outsourced employees and interns) and external partners such as suppliers to follow the values of integrity and "zero tolerance" for unethical and illegal behavior

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In addition, the Group has established a complaint and reporting channel for all stakeholders for consultation or grievances on integrity and fraud issues. We handle all reports carefully, establish strict control systems and procedures for the acceptance and investigation of reports, and strictly keep the personal information of the whistle-blower and all the information provided by the whistle-blowers strictly confidential. We formulate a whistle-blower protection mechanism and strictly prohibit any form of retaliation against whistle-blowers, and any form of retaliation will be dealt with seriously in strict accordance with relevant national laws and regulations and the Group's articles of association.

ZhongAn keeps strengthening the culture of integrity throughout the Group and carries out many online and offline training sessions covering all employees (including full-time employees, part-time employees and interns) in every unit and business department. Through issuing cases, holiday reminders and other hints on our corporate WeChat and other platforms, we strengthen the publicity of the culture of integrity. Furthermore, we mandate that all employees sign a Commitment Letter on Integrity. committing them to strictly adhere to ZhongAn's rules and regulations. This commitment emphasizes the principles of being law-abiding, credible, honest, and diligent, and firmly resisting any form of dishonesty. In 2023, we carried out 9 business ethics training sessions and examinations with a 100% coverage rate among employees, and all our employees had signed the Commitment Letter on Employees' Integrity. During the Reporting Period, there were no incidents of corruption and bribery in the Group.



### Our complaint and reporting channels are as follows:

Reporting hotline:

166 2165 9961

Reporting email:

lianzheng@zhongan.com

**Reporting address:** 

No. 219 Yuanmingvuan Road, ZhongAn Insurance, Huangpu District, Shanghai

• ZhongAn's training on business ethics



# Anti-money laundering and anti-fraud

# Anti-fraud



# Anti-money laundering

ZhongAn continues to improve the anti-money laundering system, strictly observes the Anti-Money Laundering Law of the People's Republic of China, and develops a series of anti-money laundering policies, such as the Measures for the Administration of Internet Anti-Money Laundering and Counter-Terrorist Financing of ZhongAn Insurance (for Trial Implementation", the Implementing Rules for the Identification of Customers and Retention of Customers' Identity Information and Transaction Records of ZhongAn Insurance, the Administrative Norms for the Inspection of ZhongAn Insurance's Anti-money Laundering Work, the Implementing Rules for Freezing of Assets Involved in Terrorist Activities of ZhongAn Insurance and Management Regulations on Self-Assessment of Money Laundering and Terrorist Financing Risks of ZhongAn Insurance. In 2023, we revised and improved the Management Measures for the Assessment of Money Laundering and Terrorist Financing Risks and Classification of Customers of ZhongAn Insurance and the Management Norms for the Reporting of Large-value Transactions and Suspicious Transactions of ZhongAn Insurance, so as to further enhance the comprehensiveness and effectiveness of the anti-money laundering system.

For suspicious transactions, we have adopted a combined approach of manual monitoring and an early warning reporting system to ensure timely and accurate identification and analysis of suspicious transactions. For the identified high-risk customers, the Company has adopted enhanced due diligence (EDD) procedures and implemented more stringent control measures in underwriting, preservation, claims settlement and other links to further reduce potential risks.

In active response to the requirements of the Circular of the General Office of the China Banking and Insurance Regulatory Commission on Further Improving the Work of Anti-Money Laundering and Counter-Terrorist Financing in the Banking and Insurance Sectors, we have organized anti-money laundering training and related examinations to raise the awareness and improve the Group's anti-money laundering capabilities.

To strengthen the anti-money laundering system construction and enhance employees' awareness of and attention to anti-money laundering work, the group held multiple anti-money laundering training sessions during the reporting period. The topics covered annual anti-money laundering suspicious transaction analysis special training, anti-money laundering practices, financial anti-money laundering, and more





On June 29, 2023, ZhongAn collaborated with the Shanghai Anti-Fraud Center to establish a technology-driven anti-fraud 'safety net'. We launched the "Spark Anti-fraud Public Welfare Program" during the "630 Shanghai Anti-fraud Publicity Month", and provided "Account Safety Insurance · Family Funds" for groups at a high risk of telecom fraud. The product not only takes into account the need for improved coverage of key groups, particularly 'the elderly and the youth" but it also provides insights into the prevalent telecom security risks in daily life, including financial losses due to the theft or misappropriation of personal information. ZhongAn hopes to utilize its technological strength and product innovation capabilities to bring the risk protection function of insurance into play, thereby mitigating the impacts of telecom fraud criminal activities on individuals and society and helping enhance public awareness of anti-fraud. During the Reporting Period, the Group continued to promote "ZhongAn Spark Program" which involved activities like nature public lectures and charity walks for stray animals. By the end of 2023, the program had covered more than 130,000 people.

### ZhongAn's anti-fraud working mechanism

Establish the information synchronization and sharing mechanism of the business unit,

Establish a blacklist platform of ZhongAn Insurance to classify sensitive personnel at five

Investigation and evidence gathering: cooperate with the investigation and evidence gathering work of the law enforcement, and make every effort to recover stolen goods and recover

Tracing back to the source: feedback the fraud risk points to the relevant business units, break through the information blind spots of the business units, and improve the prevention

Actively cooperate with law enforcement agencies such as Shanghai Anti-Telecom Online-

Participate in the customization of IP image of Shanghai Anti-Fraud Centre to help promote

### ZhongAn cooperates with Shanghai Anti-Fraud Center to build the "safety net"





# Protecting intellectual property rights

ZhonoAn values intellectual property rights management and strives to protect its own intellectual property rights without infringing others' achievements arbitrarily. We strictly adhere to various laws and regulations, including the Patent Law, the Trademark Law, the Copyright Law of the People's Republic of China, among others. We have formulated the Regulations on Intellectual Property Rights Management of ZhongAn Insurance and the Regulations on Software Legalization Management of ZhongAn Insurance and set up a special post under the Legal and Compliance Department to carry out relevant work. In 2023, we updated and improved the Management Regulations and built a complete intellectual property management system based on the PDCA (Plan-Do-Check-Act) framework.



### ZhongAn's online training on intellectual property rights

During the Reporting Period, ZhongAn continuously improved the professionalism and effectiveness of intellectual property rights management through software legalization management, independent R&D of intelligent systems, special training and innovation incentive activities.

ZhongAn has a standardized process for purchasing software and image fonts. In particular, all purchase applications need to be filed in the OA system, and a clear purchase framework agreement or purchase contract should be concluded to reduce potential risks of infringing others' intellectual property rights.

We proactively carry out all kinds of training and education on intellectual property, such as incorporating the knowledge of intellectual property rights into the monthly training for new employees and engaging technology R&D personnel to participate in the specialized training sessions for patent technology exploration

In April 2023, the Group conducted intellectual property training for patent evaluation experts and technical R&D personnel of all business departments. Through learning how to use patent databases, search techniques, and patent intelligence for different R&D scenarios, participants can access and use information efficiently and make high-quality innovation achievements.



The Group joined the Shanghai Trademark Association in December 2021. In 2022, ZhongAn Insurance's trademark was recognized as one of Shanghai's outstanding trademarks and included in Shanghai's Key Trademark Protection List.

As of December 31, 2023,

R

1,076 trademark licences

with **13** authorized during the reporting period

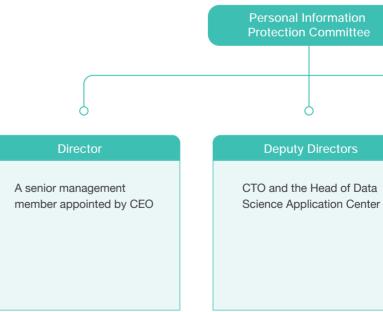
has accumulated a total of **199** patents granted

with **30** authorized during the reporting period

F

# **Preventing information leakage**

As the first internet insurance company in the world, the Group deeply understands the importance of information and privacy protection. Information security is directly related to the security of customers' funds and is the key to maintaining customer trust and corporate reputation. We set up the Personal Information Protection Committee composed of senior managers and heads of relevant departments and formulated guidelines defining its responsibilities and authorities, so that the information protection can be carried out in a continuous, standardized and effective manner.





### Committee members

Heads of the Legal and Compliance Department, the Health Business Department, the Auto Insurance Business Department, the Direct Operation Business Department and the Open Platform Department

-> Structure of the Personal Information Protection Committee



The Group adheres to key laws and regulations including the Cybersecurity Law, the Personal Information Protection Law, the Data Security Law of the People's Republic of China, and the Technical Specifications for Personal Financial Information Protection. The Group has formulated the Personal Information Protection Policy of ZhongAn Insurance, the Regulations on Information Security and Compliance Management of ZhongAn Insurance, the Regulations on Information Security Incident Management of ZhongAn Insurance, the Provisions on the Administration of Personal Information Protection Impact Assessment of ZhongAn Insurance and the Data Classification and Grading Management Regulations of ZhongAn Insurance, and the Personal Information Data Transmission Management Measures of ZhongAn Insurance, which regulate relevant behaviors in the life cycle of personal information collection, storage, use, entrusted processing, sharing, etc., to strictly prevent personal information risks.

# Personal privacy protection for the whole process

### User information collection

· All departments and all employees of ZhongAn shall collect personal information directly related to the operation and management or provision of services in accordance with the minimum requirements of minimization, the lowest frequency and the minimum amount in the course of business management.

 When using external third-party components to collect and process personal information, ZhongAn shall promptly review supplier qualifications, evaluate and test the security of third-party components, and prevent external institutions from improperly obtaining and retaining sensitive personal information.

### User rights

· To the extent permitted by law, users have the legal right to access, copy, correct, supplement, delete, and withdraw consent to personal information.

E

# User information storage and protection

· ZhongAn implements the categorized management of personal information and adopts corresponding technical security measures such as encryption and de-identification when storing and protecting personal information provided by users, so as to prevent unauthorized access and personal information leakage, distortion, and loss.

· Unless it is necessary to extend the retention period or permitted by law, ZhongAn shall delete the user's personal information that exceeds the retention period.

# User information entrusted processing, sharing and transfer

· ZhongAn enters into an agreement with external third-party partners to require them to process personal information in accordance with the agreement, the Personal Information Protection Policy of ZhongAn Insurance and other applicable confidentiality and security measures, processing of personal information by these external third-party partners.

### $\odot$ Security incident handling

User information usage

· ZhongAn applies a mini-authoriza-

personnel authorized to access user

tion access control policy for the

information. This means only

minimum necessary personal

duty.

information can be accessed and

can be granted to accomplish the

ZhongAn sets up an internal

approval process for important

personal information.

operations such as batch modifica-

tion, copying, and downloading of

only minimum data operation rights

· If personal information security incidents such as leakage, tampering or loss unfortunately occur, ZhongAn will take immediate remedial measures in accordance with the requirements of laws and regulations to prevent further harm from occurring, and report to the relevant regulatory authorities.

The Group's information security management system has passed the annual audit of ISO 27001 Information Security Management Systems, ISO 20000 Information Technology Service Management Standards Certification, and Capability Maturity Model Integration for Software (CMMI-DEV) Level 5 Certification. The Group's insurance core system, integrated electronic finance and taxation platform, self-operated network platform and metering sub-account system have all obtained Level Three certification for information system security protection from the Ministry of Public Security of the People's Republic of China. In addition, the Group's information security management system has passed the annual audit of the China Cybersecurity Review Technology and Certification Center (CCRC), covering all of the Group's information system development and operation and maintenance activities.

# All-round information security management

date.

We take multiple measures to ensure the security of information throughout the whole life cycle of collection, use and storage:

### System security inspection

### Network access control

· The Group requires a comprehensive security inspection of the network system at least once a year.

### Firewall technology

 The Provisions on the Network Security Management of Information System of ZhongAn Insurance clearly stipulates the setting, regular security assessment, authorization. etc. of the firewall to ensure that the system defense is done the first time.

# Vulnerability scanning The Group carries out monthly scanning, security review vulnerability scanning in the domain name application process and other vulnerability scanning work applied by various business lines according

### Information security incident response

• The Group makes provisions for response and handling of information security situations and information security incidents. In the event of cyber security and information leakage, the Group's Technology R&D Center will respond quickly and activate emergency plans if necessary. If the information security situation is serious, the Technology R&D Center will promptly report to the Personal Information Protection Committee, and the Personal Information Protection Committee will organize the establishment of an emergency incident handling team to try its best to reduce losses and restore operation. The Data Science Application Center, Technology R&D Center, Legal Compliance Department, Marketing Public Relations Department and other departments arrange personnel to participate in the emergency incident handling team according to the actual situation. Throughout the Reporting Period, we conducted various data recovery and failure response drills.

We conducted training and examination on security awareness for all employees (full-time employees, part-time employees, and interns). We set a minimum score of 80 for individuals and a minimum participation rate of 90% for each department, in an effort to enhance employees' information security awareness.

 The Group prohibits unauthorized users from logging in to the Group's network through VPN, and if there is a need to apply through OA due to work, we need to clarify the list of VPN remote access users, and review VPN users every year. · For access to remote users of the

Group, we will perform two-factor authentication; All remotely accessed computers are required to have anti-virus software installed

and virus signature databases up to

to their own needs, and timely patch the network system security vulnerabilities found.

### Data security management

 The Group standardizes the collection, transmission, exchange, storage, backup, recovery and destruction of information, so as to strengthen the control and protection of important data information, and ensure the legal and compliant use of information.

• We are required to encrypt confidential information to ensure that confidential information is not leaked or tampered with during transmission, processing, and storage.

# Information security incident warning

· We use big data technology to analyze employees' terminal behaviors and online activities. Based on the policy process and management mechanism of data. source, target, and response actions, we carry out auditing, warning, blocking and other measures for various violations, so as to achieve the protection and management of enterprises' sensitive data.

# **Reinforcing procurement management**

Adhering to the principles of openness, transparency, fair competition, balance of equality and efficiency, the Group has established an integrated procurement management system to ensure the compliance, efficiency, and quality in procurement. We have formulated policies such as the Procurement Management Regulations of ZhongAn Insurance and the Supplier Management Regulations of ZhongAn Insurance. In 2023, we issued the Supplier Management Policy of ZhongAn Insurance, which set out clear requirements for supplier development and on-boarding, supplier selection, evaluation, rating, reward, punishment and exit, so as to standardize the supplier management of various procurement businesses, improve the guality and efficiency of procurement and reduce related costs and risks.

The Group conducts training and empowerment activities for suppliers. In 2023, we conducted online performance training for more than 10 suppliers. In addition, for grade B suppliers, we provide special guidance for their projects to be upgraded.

# and on-boarding

Suppliers shall meet the professional qualification certification, supply ability standard and service quality standard required by the Group, and shall be included in the database after passing the gualification examination and evaluation;

· The Group actively carries out investigation and evaluation of suppliers' social responsibility performance, including but not limited to anti-commercial bribery and conflict of interest declaration, and conducts market research and on-site verification when necessary.

and supervision

The Group establishes a complete evaluation system including indicators such as product and service quality, delivery performance, business response, breach of contract, and complaints,

· The Group divides suppliers into four grades "A", "B", "C" and "D"according to supplier performance;

 The Group conducts supplier performance evaluations every year. Based on the evaluation results, we communicate with suppliers of major categories to assist them with projects that need to be optimized.

Suppliers exit · Suppliers who get a

"Fail" in the annual evaluation shall exit from the database after approval.

· The Group clearly stipulates the supplier's violations that meet the exit criteria, and once such behaviors occur, suppliers have to exit from the database after approval.

· In case of fraudulent behaviours of suppliers. which are investigated by the Safety and Integrity Department of the Group, a "one-vote veto system" will be implemented, and the suppliers will be listed on the blacklist and will never cooperate with each other.

During the Reporting Period,

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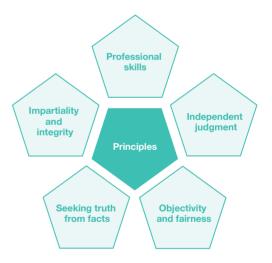
and 136 suppliers of important categories

All of ZhongAn's evaluation of tender projects is carried out in accordance with the consistent principles of "professional skills, independent judgment, objectivity and fairness, seeking truth from facts, impartiality and integrity". We require all procurement review members to sign the "Review Integrity Commitment", and adhere to the negative list system to supervise and manage, to ensure the quality of products and services as well as the integrity and compliance of suppliers. In addition, we require 100% of suppliers participating in the tender to sign the Integrity Commitment. To develop a green and sustainable supply chain, the Group has defined requirements for green products and services when selecting certain suppliers. For example, to push suppliers to produce and provide green products and services, the materials of furniture decoration projects are required to meet the national E0<sup>2</sup> environmental standard. In addition, we prioritize recyclable gift boxes when purchasing employee gifts.



2 From October 1, 2021, GB/T 39600-2021 Formaldehyde Emission Classification of Wood-based Panels and Their Products officially defines the E0 standard, in which formaldehyde emission is divided into E1 grade not exceeding 0.124 mg/m³, E0 grade not exceeding 0.050 mg/m³ and ENF grade not exceeding 0.025 mg/m<sup>3</sup>

- the Group conducted a performance evaluation on 136 suppliers,
- received communication and guidance from the Group for the projects to be optimized.

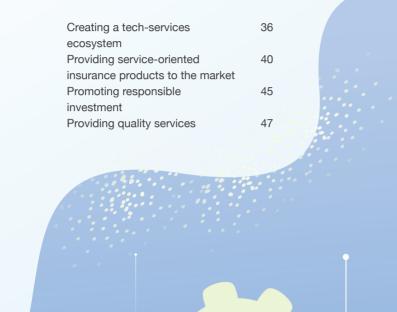


# **Adhering to Responsible Operation**

The insurance industry can guide the society to shift its vision from short-term profits to long-term value creation by leveraging its advantage of asset allocation. To support sustainable socio-economic development, on the insurance side, the Group promotes digital innovation, deepens product R&D, and pursues better services; on the investment side, we actively promote responsible investment and embed the concept of green finance and ESG investment in our business operations.

### Contribution to SDGs





# Creating a tech-services ecosystem

Upholding the mission of "driving financial development through technology and creating service-oriented insurance products", the Group makes continuous efforts to enhance digital capability. We strive to provide customers with personalized and digital services through the exploration and R&D of cutting-edge technologies such as artificial intelligence, big data and cloud computing.

# Applying artificial intelligence

Thanks to the emergence of ChatGPT<sup>3</sup> in 2022, AIGC technology<sup>4</sup> embraced its boom in 2023. Chasing after the trend of AICG technology, ZhongAn took full advantage of insurtech and AIGC to innovate AIGC application scenarios and build an AIGC technology application platform that covers the entire process of insurance operations.

	AIGC applicatior
Application scenario	
Customer operations	Yichuang platforn It allows content of layout of pictures APP, corporate W Agent assistant
	As an assistant for communities; it knowledge base.
Product compliance	Compliance assistence of the second s
Multi-dimensional data analysis	Intelligent analys It has such func analysis of indica data analysis.
(IT system operations)	Intelligent O&M a It allows intellige through conversa monitoring indica intelligent genera



<sup>3</sup>ChatGPT: an intelligent chatbot model launched by an American company OpenAl in November 2022. <sup>4</sup>AIGC technology: Al-Generated Content. Based on Al approaches such as GAN (Generative Adversarial Network) and large-scale pre-trained models, AIGC technology learns and identifies the models of existing data to generate relevant contents with appropriate generalization ability.

n by ZhongAn
Development platforms
m creation, intelligent picture insertion, and a one-click and texts and covers various touch points such as /eChat, official accounts and customer service.
or community operations, it helps agents to enliven also answers questions on insurance based on
stant ncluding compliance document retrieval, intelligent ng and compliance-related content pushing.
is platform ctions as multidimensional data query, attribution tor changes, data visualization and Q&A of general
institution for various tasks and workflows tional interactions; it allows for the search with O&M tors and access to such indicators; it also assists in tion of O&M scripts.



# Case

### Developing the platform "Zhong You Ling Xi" to innovate online medical consultation

In 2023, we launched an intelligent medical consultation platform "Zhong You Ling Xi". The intelligent platform allows users to converse with robots for traditional Chinese or western medical consultations and get effective medical advice. The platform also enables seamless one-to-one referrals to expert doctors if the user has a need for prescriptions. The platform's knowledge base covers the accumulated consultation and prescription data of ZhongAn Internet Hospital, as well as dosage data of common medicines.



### Case

Empowering claim settlement with technologies to enhance quality and efficiency

We keep enhancing the quality and efficiency of claim settlement services with technology. In terms of the health insurance business, for example, we automate the collection of claim settlement information (with customer's authorization) through direct connection with hospital systems as well as electronic financial and tax invoice systems, image and text recognition, and other means to deliver a more convenient and smoother claim experience to customers. We also build risk strategy models for risk screening on cases - medium to low risk cases can be automatically reviewed by the system to achieve superfast claim settlement within the controllable risk range. We have realized 95% of health insurance cases through the claim settlement and digital automatic claims in the scene of digital life insurance accounts for more than 99%.

Our project of intelligent claim settlement has been short-listed in the "2023 Shanghai Fintech Outstanding Application Scenarios and Solutions Selection"

# Creating an innovative atmosphere

The Group encourages employees to innovate in digital technology and creates an innovative atmosphere through a number of innovation activities.



On October 24, 2023 (the Programmer's Day), ZhongAn organized a programming competition "48h-Hackathon" for technicians themed "AIGC Technology Driving Innovation". Employees formed different teams to explore how new technology can be integrated with ZhongAn's business scenarios and formulate innovative solutions.

Nearly 60 project teams consisting of hundreds of technicians in total actively applied to participate in the competition, among which 11 teams managed to seize a place in the final. The final teams should complete the programming within 48 hours. In the end, projects "Zhongxiaobang - AIGC Intelligent Phone Robot", "Intelligent Judgement of Accident Insurance Claims", "Web Page Intelligent Generation Assistant" and "iSnap Intelligent Camera" were awarded the first, second and third prizes (2 projects) respectively. Among them, the "Zhongxiaobang - AIGC Intelligent Phone Robot" and the "Intelligent Judgement of Accident Insurance Claims" projects have been implemented. The "Zhongxiaobang - AIGC Intelligent Phone Robot" handles over 5,000 cases daily, saving agents 1.25 hours of work time per day. The "Intelligent Judgement of Accident Insurance Claims" project helps claims adjusters process claims efficiently, increasing their efficiency by 10%.



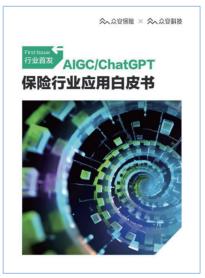
### Organizing "48h-Hackathon" to encourage AIGC technology innovation



# Creating a digital eco-system of insurance

In addition to strengthening digital capability, we actively share relevant development experience with peer companies to foster industry development. In May 2023, we released the AIGC/ChatGPT Insurance Industry Application White Paper. This comprehensive document cataloged over 30 specific applications of AIGC technology within the insurance industry, along with scenario-based application points derived from expert research. Besides, the white paper also forecasted the technological feasibility in different application scenarios and provided insight into the development direction for the AIGC application.

We are deeply engaged in the field of insurance technology. Based on the exploration and R&D of AI, big data, cloud computing and other cutting-edge technologies, we share our leading experience and technical capabilities in insurance technology by constructing a new digital infrastructure, which helps customers of insurance supply chains to achieve digital transformation. We create a new generation of core systems for customers in the insurance industry, provide scenario-based digital solutions and cooperate with internet platforms and other insurance intermediary platforms to create a digital eco-system of insurance.



Cover of the "AIGC/ChatGPT Insurance Industry Application White Paper

In 2023, our technology export business kept its expansion in domestic and overseas markets, assisting global customers of various industries in digital transformation.

(¥) During the Reporting Period, Total revenue from technology export reached RMB 829 million, representing a year-on-year increase of 40.0%. We newly contracted with 101 customers

along the insurance industrial chain, and 12 new banking and brokerage clients.

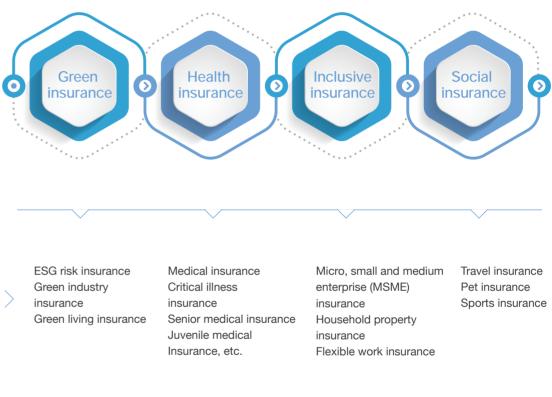


### Attending the 2023 World Artificial Intelligence Conference (WAIC 2023)

In July 2023, we unveiled a groundbreaking AIGC application map for the insurance industry at WAIC 2023, which demonstrated the innovative application, practice and exploration of digital and intelligent "AI + Insurance". The map demonstrated a total of over 80 AIGC application scenarios from six dimensions, namely product design and innovation, marketing and exhibition, underwriting and claim settlement, customer service, intelligent office and R&D management. These scenarios covered businesses such as property insurance and life insurance and involved marketing channels such as agents, self-operation and ad serving.

# **Providing service-oriented insurance** products to the market

ZhongAn pursues service-oriented products and is committed to delivering excellent products and services. We pay close attention to emerging risks of climate change, health, demographic change, urbanization and other areas, and integrate these risks into product design and development to meet the risk protection needs of underserved groups. On the one hand, our Internet genes and diversified cooperation channels can help us reach a wider range of groups and cover a wider range of markets. On the other hand, we actively expand the coverage of insurance protection for special social groups, such as providing a variety of insurance products for flexible workers, middle-aged and elderly people, children, women and other groups.



Insurance product

Key application /

Environmental resources Healthcare protection Green industry operation Green consumption

39 ZhongAn Online P & C Insurance Co., Ltd.

Case

Support for real economy, Consumer life Social governance Urbanization



# Tapping into green insurance market

In accordance with the Green Finance Guidelines for Banking and Insurance Sectors, the Guidelines for Green Insurance Classification (2023 version) and other policies, the Group initiated an exploration of green insurance products from both product and customer perspectives. By the end of 2023, we had launched over 50 green insurance products in total and provided over 2 million green insurance policies, with risk coverage of over RMB 20 billion and premium income of over 100 million.



New energy vehicle (NEV) insurance Third-party liability insurance for non-motor vehicle, etc.	>30
Extended liability insurance for accidental pollution Terms of elevator liability insurance, etc.	6
Safety liability insurance for E-bike charging Energy cost reimbursement insurance, etc	5

Case

### Leading the development of green insurance through NEV insurance

ZhongAn considers NEV insurance as the focus of the development of green insurance products and keeps improving NEV insurance and related businesses.

### Actively underwriting the business of NEV insurance

In 2023, the share of NEV insurance business has increased by 6%, with an annual growth rate of 209%, close to the top level of the industry.

### Reducing underwriting risks for NEV insurance

ZhongAn builds a model to enhance risk control and pricing ability regarding NEV insurance with BIT data<sup>5</sup> and ant points<sup>6</sup> to achieve sustainable development of NEV insurance business.

### Innovating the replacement service of new energy battery

Deploy insurance for new energy battery replacement and battery recycling in advance to deal with the environmental problem of imminent massive retirement of power battery.

# Upgrading healthcare products

Facing uncertain health risks, we practice the idea of inclusive insurance and demonstrate the responsibility and warmth of insurance products by developing health insurance products for different groups and iterating the product "million medical care series".

Meeting the health needs
We developed a number of ir insurance for thyroid cancer "2 leukemia recurrence "ZhongAr cancer recurrence "ZhongAn S
We launched the medical ins Newborn" which extended hos in addition to pregnancy illness For newborns, coverage is ava for patients with rare diseases
<ul> <li>•For the middle-aged and the We launched two products, i.e Insurance for the Middle-aged gAn Protecting the Elderly from surpassed RMB 30 million.</li> <li>•For children We developed a number of pro ance", "ZhongAn Outpatient a tection - 1-Year Critical Illness tomers in 2023.</li> </ul>
For highly stressed adolescent op the medical insurance prod Happiness - Psychological Car
In response to the national pol oped several nursing insurance "ZhongAn Insurance for Hosp the Hospitalized and the Disat 0-80 with no restriction on dise nursing services.



# s of different groups

insurance products for cancer recurrences such as the "ZhongAn Safeguarding Your Thyroid", the insurance for An Safeguarding Your Medulla" and the insurance for lung Safeguarding Your Lungs".

surance "ZhongAn Safeguarding the Pregnant and the ospitalization coverage to other diseases for the pregnant sses and complications.

vailable not only for congenital and rare diseases but also who can directly access special medical services.

### elderly

e., hospitalization insurance "Parents Insurance - Medical and the Elderly" and cancer prevention insurance "Zhonm Cancer". In 2023, the cumulative premium income scale

roducts such as "Happy Growth - Children Medical Insurand Emergency Insurance for Children" and "Health Pro-Insurance for Children", which served over 500,000 cus-

nts, we cooperated with Healing Suffering Souls to develduct for depressed adolescents "ZhongAn Ensuring Your are for Adolescents".

licy of expanding long-term nursing insurance, we develce products, including "ZhongAn Insurance for Patients", pitalization (family version)" and "ZhongAn Safeguarding abled". Such products were designed for customers aged sease types or frequency and provided direct one-to-one



### "Million medical care series" products keep expanding coverage

ZhongAn keeps enriching the "million medical care series" products and expanding product coverage to provide comprehensive health insurance for people. In 2023, the written premiums of "million medical care series" products income scale surpassed 6 billion, serving over 20 million people annually." Zhongminbao Million Medical Insurance" won the Shanghai Securities News Annual Innovative Insurance Product Award.



We launched inclusive health

insurance products to cater to

the needs of the markets in

lower-tier cities through lower

product prices, exemption of

health notifications, and

reimbursement for general

pre-existing conditions.

We launched two medium and high-end medical insurance plans, namely "Personal Clinic Policy - Medium and High-end Medical Insurance 2023" and "Personal Clinic Policy - Medium and High-end Medical Insurance Plus". These products provide customers with affordable protection and services, thus filling the gap in such needs.

Case

We increased the number of hospitals and the variety of specialty drugs covered by "Personal Clinic Policy 2024" . For major diseases, we added insurance coverage for advanced malignant tumor therapies such as boron neutron capture therapy and photoimmunotherapy. We cooperated with Ant Insurance to launch the zero-deductible medical insurance "Good Medical Insurance", which expands the coverage of traditional million medical insurance with claim payouts available from RMB 1 yuan.

# Promoting inclusive insurance

We are committed to enhancing inclusive insurance services. In the face of urbanization-related risks, we have developed an exclusive accident insurance product for casual workers called "Flexible Work Insurance". Besides, with a focus on operational risks of micro, small and medium enterprises, we develop an insurance product called "Dian Bao". In 2023, ZhongAn officially joined the alliance of "Hu Jia Bao", an inclusive household property insurance tailored for the city of Shanghai, as the 6th co-insurer that provides consumers with comprehensive insurance against household-related risks, third-party liabilities and accidental injuries.

# Case

Developing the "Flexible Work Insurance" for new citizens

In response to the rising demand for flexible workers, we upgraded our product solutions of flexible work insurance to help flexible workers resist risks from all fronts. We designed three insurance packages with different coverage amounts for customers to choose from based on their demands, including insurance for accidental death and disability with coverage from RMB 100,000 to RMB 500.000, and insurance for accidental medical treatment with amounts from RMB 10,000 to RMB 50,000. Taking into account the uncertainty of the working hours of flexible workers, services under "Flexible Work Insurance" can be provided flexibly according to the number of insured days, which can span as short as one day. The premium can also be paid on a daily basis, with a minimum premium of less than RMB 0.3 per day. In addition, the "Flexible Work Insurance" can be tailored for different industries. For example, insurance coverage for housekeepers includes personal liability, which pays for damage to property or injury to a third party caused by the insured. In 2023, the number of "Flexible Work Insurance" policyholders reached 1.13 million, with premiums up by 85% over the previous year.

# Case

### Developing insurance products such as "Dian Dian Bao" for micro, small and medium enterprises

ZhongAn developed the "Dian Dian Bao" and other insurance products to meet the property and liability insurance needs of micro, small and medium enterprises in their daily operations. The product provides full-process online services like online underwriting and policy inquiries to improve customer experience and service efficiency. By the end of 2023, the cumulative number of covered enterprises and stores had exceeded 14,000, spreading many industries such as catering, retail, entertainment, fitness, education and training.

For the promotion of "Dian Dian Bao", we produced a micro variety show called "Boss Who Makes Waves" by inviting store owners to share their entrepreneurial experience, thus highlighting ZhongAn's brand attributes of long-lasting warm protection and companionship. Having filmed 20 stores, the show had been published on 6 platforms concurrently, including WeChat Channels, Bilibili, Douyin, Baijiahao, Weibo and Xiaohongshu, with over 160 million views via the Internet. One special livestream was held on Labor Day, attracting total exposure of over 13 million and over 2.50 million views. The IP of "Boss Who Makes Waves" also received huge recognition within the industry in 2023, winning a number of marketing awards such as the Gold Award of the 11th Top Digital Innovative Marketing Awards in 2023 and the Silver Award of the 2023 Phoenix Tree.







### Developing the "Senior Accident Insurance" to fill the gap in security Case for the senior people

ZhongAn has developed "Senior Accident Insurance" to provide all-round protection for the life of senior people, which provides insurance against accidental death, damage to household property, accidental death or disability from vaccination, accidental hospitalization, fracture and joint dislocation. The insurance has a maximum coverage age of 90 years old and promises zero deductible for accidental medical treatments within insured liabilities. In addition to paying the medical expenses, the accident hospitalization allowance can also obtain additional subsidies, which solves the accident protection needs of the senior people, especially the senior people over the age of 80. This product improves the insurance availability of the senior people, effectively transfers the higher risk of accidental injury of the senior people, and plays a positive role in insurance protection. Given its universal application and comprehensive coverage, this product is widely recognized and praised by the market and has been selected as a case study for financial inclusion by China Insurance Industry Association.

# Meeting diverse needs

We launched a variety of other products to meet the diverse needs of people for travel, sports and pet care. Along with the revival of tourism in 2023, we rapidly developed our business in travel insurance, launching travel insurance products for self-driving trips, skiing accidents, plateau trips and other segmented travel scenarios. Keeping pace with the trend of Asian Games for All, we launched 13 new products for sports segments (basketball, track and field, swimming, etc.). We also launched cycling insurance with premiums up by 290% over the same period last year. We further enriched our product portfolio of pet insurance by developing relevant products for multiple aspects of pet life, such as pet medicine and surgery, pet diseases and traveling with pets.

# Promoting responsible investment

ZhongAn actively responds to the development trend of responsible investment at home and abroad, integrates the principle of responsible investment into its investment philosophy and strategy, and incorporates ESG factors in investment due diligence and decision-making, so as to create long-term values.

# **Responsible investment policies**

The Group has formulated the Responsible Investment Statement of ZhongAn Online Property Insurance Co., Ltd. and has clarified ESG investment strategy in asset allocation plan and investment guidance. Moreover, the Group actively deploys ESG thematic investment and fully considers its relevant attributes in the ESG field in the allocation of assets. On the one hand, an ongoing ban is put on to prohibit new investment in "two high and one leftover" industries<sup>7</sup>, such as trust plans and debt plans, and investment directions contrary to the ESG concept must be excluded as well. On the other hand, investment opportunities under related concepts such as new energy and "dual carbon goals" are deeply explored. We practice green investment through multiple channels such as stocks, bonds, funds, and asset management products, so as to achieve complementary advantages of various investment varieties and investment tools. This allows us to form a strategic portfolio consistent with the characteristics of investment varieties and encompassing the entire spectrum of green investment.

The Group has added ESG factors as one of the credit indicators. We implement dynamic and differentiated credit-granting policies for restricted categories and industries with major risks regulated by the state. We will conduct environmental, social and governance risk due diligence for financing entities in the above-mentioned industries according to the characteristics of their industries and regions to ensure that the investigation is comprehensive, in-depth and meticulous. For financing entities with serious violations of laws and regulations and major risks in ESG, credit-granting and investment will be strictly restricted.



<sup>7</sup>"Two high and one leftover" industries: High-pollution, high-energy consumption and overcapacity industries include iron and steel, paper making, electrolytic aluminum and flat glass.

# **Responsible investment practices**

With a focus on such industries as lithium recycling, new photovoltaic technology, energy storage and China Certified Emission Reduction (CCER), the Group evaluates the impact of ESG scores on investment opportunities and risks, tracks the changes in the ESG scores of investment targets to determine whether ESG scoring factors will have an important impact on the business of investment targets, and pays attention to the sustainable development of investment targets and the fulfillment of social responsibilities.

# Case

### Investing in new photovoltaic technologies to improve the efficiency of solar energy conversion

ZhongAn Investment's private equity investment fund participates in the layout of new energy and holds a new perovskite solar cell R&D and production enterprise, hoping to contribute to the national "dual carbon goals". The company is a global leader in solar technology and is committed to providing cleaner and more reliable green energy for mankind. The team's patented technology - high efficiency conversion crystals, the conversion efficiency of solar energy to an unprecedented height, and greatly reduce the cost, to provide an effective solution to the global energy crisis.

Case

### Investing in smart energy service enterprises to promote green operation of energy enterprises

In 2023, we expanded our investment to industrial digitalization and corporate services and invested in a company that provides smart petrol station solutions. The company has independently developed a user-oriented APP and convenient payment solutions for petrol stations. These solutions help build online and offline merchant service platforms, broadly cover and serve nearly 30,000 petrol stations of CNPC and SINOPEC, and further explore opportunities in hydrogen service stations, thus vigorously promoting the cost reduction and efficiency improvement of energy enterprises.

In addition, we engage investment analysts in new energy, hardcore technology, upstream chemical industry, automobile, environmental protection and other fields that are closely related to ESG. Meanwhile, stock and fund analysts are also engaged in the analysis of ESG-related matters in their daily work. Our high-quality talent team ensures the successful implementation of responsible investment.



the awareness of responsible investment

On April 11, 2023, ZhongAn, in collaboration with external professional advisory bodies, carried out topic training on "ESG and responsible investment" for employees. At the training session, external experts shared with employees the latest global development trends of ESG and responsible investment. ZhongAn executives also emphasized that "ZhongAn keeps committed to taking corporate social responsibility as one of its core values and has gained a leading position in the field of ESG by seeking opportunities and momentum from green development with its unique business model and competitive advantages."

# Launching special training on "ESG and responsible investment" to strengthen





# **Providing quality services**

ZhongAn endeavors to holistically improve customer satisfaction by means of strengthening organizational management, upgrading service model, enhancing customer service capability, sincerely listening to customers' voices and diversifying customer feedback channels

# Protecting customer rights

The Group strictly abides by relevant laws and regulations such as the Insurance Law of the People's Republic of China, the Law of the People's Republic of China on the Protection of Consumer Rights and Interests and Administrative Measures for the Protection of Consumer Rights and Interests of Banking and Insurance Institutions, and formulates relevant regulations such as the Administrative Provisions on the Protection of Consumer Rights and Interests of ZhongAn Insurance and the Consumer Protection Assessment and Management Measures of ZhongAn Insurance to protect the legitimate rights and interests of consumers in accordance with the law.

The Group has established a sound consumer rights protection system. The Board formulates strategies, policies and objectives for the protection of consumer rights and interests, and incorporates the protection of consumer rights and interests into business development strategies and corporate culture construction. The Audit and Consumer Rights Protection Committee reviews the work reports of the protection of consumer rights and interests, annual reports and work systems, etc., and supervises the comprehensiveness, timeliness and effectiveness of the work of senior management and the department of consumer rights and interests protection. During the Reporting Period, the Group's Chairman, independent directors and external supervisors all provided guidance and supervision on the results of the regulatory evaluation of the company's consumer rights protection.

The Group strictly abides by the Advertising Law of the People's Republic of China, the Administrative Measures of Protection of Consumer Rights and Interests of Banks and Insurance Institutions, the Administrative Measures of Insurance Sales Practices and other relevant laws and regulations to ensure that advertising, sales activities and product instructions are compliant.

The Group fully practices the principle of "customer-centrality" throughout all segments of business process and takes multiple measures to optimize consumer rights protection.



empowering reviews

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We continue to increase our technology-enabled.Based on the intelligent review system "X-challenge", we constructed a consumer protection review system, which covered insurance products. marketing, promotional materials, etc., and allowed for the unified management of different types of reviews. This system helped us form a digitized review platform to effectively protect the legitimate rights and interests of consumers and enhance the company's compliance management level.

The Group endeavoured to promote traceability and rectification work from customer touchpoints such as products, customer service and claims, has established a product complaint early warning mechanism, and fed product design and service experience from customer experience to claims traceability to promote each other and further expand the synergistic effect. At the same time, data tracking of complaint suggestions and quantitative indicators of business risks was conducted to assess the effect of traceability and rectification

### Key management measures of consumer rights protection in 2023

The Group has always been committed to conducting comprehensive training activities covering areas such as consumer protection regulations, marketing and promotion codes of conduct, and personal information protection requirements, which are available to all employees, with the aim of continuously raising the awareness of consumer protection among each emplovee.

We imparted insurance and financial knowledge through various channels like APP, websites, official accounts, external media and private domains. In 2023, we issued a total of 21 articles of "Risk based on case" and 23 of "Risk tips", totaling 44 articles, far exceeding the number of pushes in the previous year. We also attracted 5.56 million views for training in private domains, and shared related initiatives via 69 media outlets nationwide for 147 times. In addition, we organized various public welfare financial publicity events to demonstrate our corporate social responsibility.



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To effectively promote the development of consumer rights protection within the company and enhance the overall level of consumer protection services, the Group has formulated consumer protection assessment indicators based on practical situations. These assessment results are linked to the promotion and salary assessments of relevant personnel. Depending on the nature of different positions and businesses. the scope of consumer protection assessment employees is determined, with the weight of consumer protection indicators accounting for no less than 10% in individual objectives and key results (OKR).

In 2023, We have conducted more than 20 training courses on consumer protection and 6 special exams, covering all staff in the form of "exams instead of training", with a total of more than 10,000 people participating in the training.

We also organized the "2023 Consumer Rights Protection Examination" for 1,995 employees, with an attendance rate of 93.6% (including employees on maternity leave, work-related injuries and long-term sick leave) and an average score of 96.6.



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### Case Producing anti-fraud publicity videos with Shanghai Municipal Public Security Bureau

From September to October 2023, during the national "Financial Consumer Rights Protection Education and Publicity Month" and "Respect the Elderly Month", we invited police officers from the Bund Security Police Station of the Huangpu District of Shanghai Municipal Public Security Bureau as publicity ambassadors. Together, we co-filmed a series of anti-fraud videos on "Reinforcing the Protective Wall for Delivering Positive Energy in Finance", thus maximizing the publicity and education effects. After being posted on Weibo accounts of "ZhongAn Insurance" and "The Bund Police Station", the serial videos received vigorous consumer responses and spread in an increasingly wider scope. They were then reposted by the Weibo account of the Shanghai Municipal Bureau of Public Security, namely, "Police and Citizen Direct Line - Shanghai".

# Case

Planning pop-up showrooms for financial promotion with innovative publicity activities

We continued to explore innovative publicity activities. In September 2023, we launched a pop-up showroom activity for financial promotion called "ZhongAn Cares About You". By creating pop-up showrooms, we reached out to people who fall short of financial literacy. We popularized knowledge of preventing financial risks to the general public in an engaging form and provided warm drinks to the key groups of the elderly, the young, and those newly involved in financial activities.



Case

Launching the public welfare live stream course on consumer rights protection with Ant Insurance

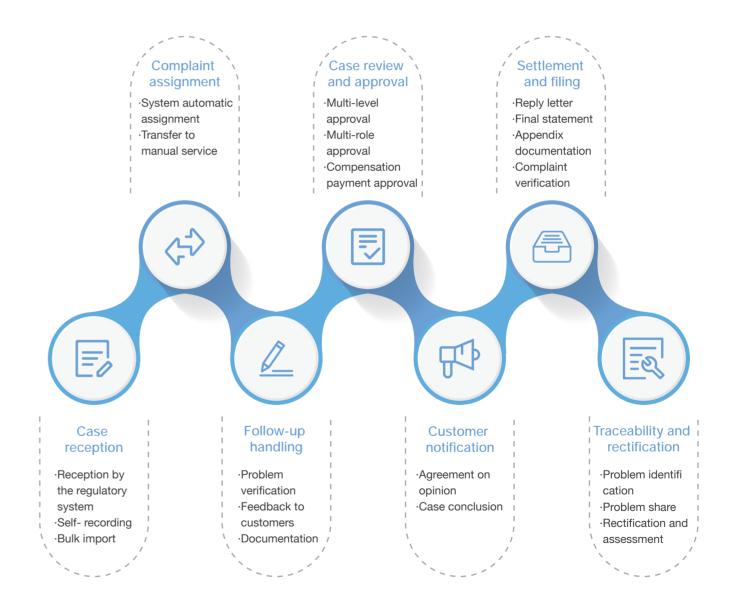
To further extend the financial promotion to a wider population, we launched the "Joint Public Welfare Course on Consumer Rights Protection" with Ant Insurance to raise consumer awareness of their basic rights via live streaming. The course was synchronously broadcast on the two video platforms of "ZhongAn Insurance" and "Ant Finance Education Center". It aimed to popularize professional insurance knowledge among financial consumers through easy-to-understand explanations and vivid case studies, while deeply implementing the principle of financial publicity.

The Group's rating for the 2022 Regulatory Evaluation of Consumer Rights Protection was Grade III-A.

# Focusing on customer feedback

The Group attaches importance to customer feedback. The Group has formulated measures such as the Administrative Provisions on the Protection of Consumer Rights and Interests of ZhongAn Insurance and the Emergency Response Plan for Prevention and Treatment of Major Consumer Complaints and Group Complaints of ZhongAn Insurance and has updated regulations such as the Customer Complain Management Policy and the Regulations on the Accountability of Consumer Complaints of ZhongAn Insurance, to reinforce the system for standardized complaint management.

In 2023, we focused on the upgrading of complaint handling system and services by improving the closed-loop management of complaints and forming a 7-step management procedure for complaint handling.





According to the National Administration of Financial Regulation (NAFR), in 2023, ZhongAn received a total of 3,166 complaints transferred by regulators, with 10.74 complaints per RMB 100 million of premiums and 0.0018 complaints per 10 thousand insurance policies. Among the regulatory transfer complaints in 2023, from the perspective of product insurance types, complaints about epidemic insurance, short-term health insurance and guarantee insurance accounted for more than 80% of all complaints, accounting for 39.9%, 29.8% and 8.7% respectively; From the perspective of problem type, it was concentrated in claims disputes, and claims complaints account for 75.1% of all complaints: From the perspective of regional distribution, complaints in the top ten regions accounted for more than 60% of all complaints, including 16.8% in Shanghai, 8.2% in Zhejiang, 6.3% in Guangdong, 5.0% in Jiangsu, 4.3% in Anhui, 4.2% in Tianiin, 4.1% in Shenzhen, 3.9% in Sichuan, 3.8% in Hubei and 3.8% in Shandong. In 2023, the number of self-collected and self-handled complaints was 67.1 thousand.



# Improving customer experiences

Upholding the concept of creating "Heart" service, we are committed to providing customers with convenient and heart-warming services by enhancing the problem-solving ability and customer service experience with digitalized, intelligent and innovative methods.



We strive to refine our customer groups and provide differentiated services. We divided users into different groups such as VIPs, key customers, regular customers and high-demand users through data analysis. In 2023, we built a complete set of service systems for VIP users to swiftly respond to their demands and solve their problems, with a satisfaction rate of 4.8 (out of 5). For high-demand users, we provided triple services: prioritizing human operators, ensuring higher service quality, and accelerating work order handling speed by 100%. In doing so, we guaranteed that the demands of high-risk customers were taken seriously and solved with priority.

We introduced intelligent technologies to improve customer service efficiency. We developed various types of RPA robots<sup>8</sup>. For example, the work order handling robot can automatically close work orders; the picture uploading robot can automatically complete the picture records; the data collection/query robot can regularly guery the data from the third-party system to perform statistics analysis, thus replacing human operators to finish repetitive mechanical tasks. Time for handling customer work orders dropped dramatically from 30 hours to 30 minutes.We applied AIGC technology to scenarios such as online agent AI hosting, service summary automation and automatic test setting. Online agent AI hosting coverage reached 75%, and agent capacity increased by 10%. The algorithm can judge the demand according to the content of the customer's conversation, and generate a work order when the service is completed, with an accuracy of 80%, saving 7% of the call time of the phone agent.

We guarantee a clear and uniform experience of claim settlement for customers. By listening to the "voice from customers", we found great differences in the external communication and presentation for different types of insurance, which may affect the customer experience. For instance, claim documents of the same insurance varied with business divisions. We sorted out relevant differential experience, aligned the specifications of each business division, and unified and optimized the external communication and presentation for claim settlement. As a result, we have notably improved the overall customer experience.

Case

"exclusive right" protection service

When purchasing insurance, middle-aged and senior people go through various troubles, such as "being incapable of the complicated operation procedure of insurance purchase" and "being confused by the complex insurance clauses". Based on their insurance consumption behaviors, we launched the "exclusive right" protection service for the elderly. To be specific, an exclusive customer service specialist is arranged for consistent services during the whole insured period. For the elderly group, three priority services of "timely response, explanation and claim settlement" are available. In addition, "full-process" warm and caring companionship is provided to assure the elderly group of a sound experience of insurance purchase and claim settlement so that they can save time and energy with fewer concerns.

<sup>8</sup>The RPA Robot: Robotic Process Automation, where robots as a virtual workforce can interact with existing user systems and perform expected tasks based on predefined programs.



# Keeping an earnest eye on the elderly group and launching the

# **Fostering an Employee-First Workplace**

ZhongAn has been devoted to creating a caring workplace and an employee-first environment. We take every chance to improve human resources management, protect the legitimate rights and interests of employees and encourage them to pursue self-worth while showing more love for them. We extensively practice the people-centric value to enhance employees' well-being and steer them to a good life with ZhongAn.

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### Contribution to SDGs





# Safeguarding fundamental rights and interests

The Group abides by the laws and regulations such as the Labor Law of the People's Republic of China, the Labor Contract Law of the People's Republic of China, the Law of the People's Republic of China on the Protection of Minors, the Law of the People's Republic of China on the Protection of Women's Rights and Interests and the Provisions on Prohibition of Using Child Labor, and has formulated the Regulations on Human Resources Management of ZhongAn Insurance and the Employee Handbook. In doing so, we standardize human resources management and guarantee basic rights and interests including employment, paid leaves, salaries and welfare, equal opportunity and anti-discrimination to enhance employees' sense of belonging and loyalty.

# **Employment compliance**

As for employment, we adhere to open recruitment, ensure fair competition and recruit the best job-hunter. We thus state two principles. The first is that we do not recruit those who are the spouse or near kin of current staff in the same department, or the spouse, near kin, collateral relatives within three generations, or close relatives by marriage of staff on the core position. The second principle is that one employee is not allowed for different sensitive positions within the department or positions where there is a conflict of interests.

We are committed to employment equity and advocate a "harmonious, inclusive, equal, non-discriminatory and non-exploitative" workplace environment. We strongly oppose discrimination based on race, social class, nationality, religion, disability, gender, or any other factor. We prohibit the use of child labor. For this purpose, we strictly verify the authenticity of candidates' basic identity information in background checks, and check for risks arising from non-compete agreements, bad records and lawsuits to ensure employment legality. In case of any child labor, we will deal with it in accordance with the law. In specific, we will impose heavy penalties on the violator and require that the child be returned to his or her parents or any other guardians at the original place of residence within a specified period of time. In addition, forced labor is prohibited within the Group. During the Reporting Period, the Group had 2,679 full-time employees with a turnover rate of 18%, and no case of child labor or forced labor was found.





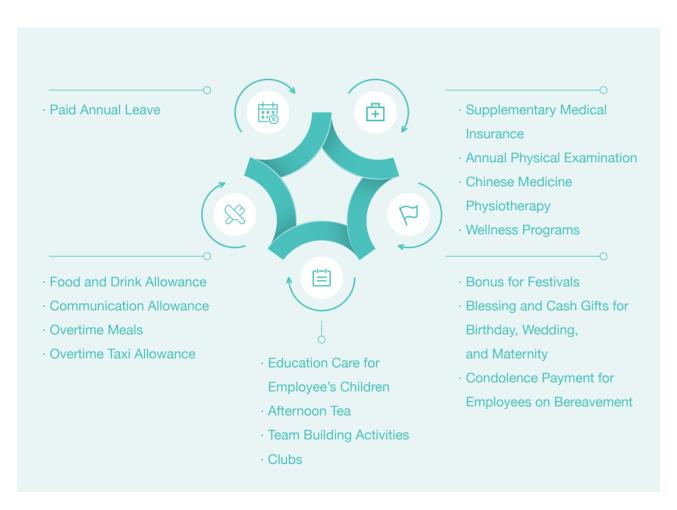


# Salaries and benefits

We have formulated various compensation and performance appraisal systems such as the Regulations on Human Resources Management of ZhongAn Insurance, the Measures for the Management of Remuneration of ZhongAn Insurance, and the Performance Appraisal Scheme 2023. We have established a fair and competitive compensation mechanism and scientific performance appraisal solutions to attract, retain, and motivate talents.

Our salary package is determined based on the post sequence and rank. Employee compensation consists of four parts: basic salary, performance bonus, welfare income and allowances, and medium-term/long-term incentives. In addition, recognizing the importance of process incentives for our employees, we provide diverse incentives and mechanisms to energize the team.

A comprehensive welfare system covering all employees has been established. In addition to the statutory social insurance and housing provident fund, we have set up diversified and tiered welfare programs including paid annual leave, various on-the-job benefits, healthcare benefits, bonus for holidays and important occasions, educational care for employees' children and afternoon tea.



# **Employee communication**

We actively establish employee communication channels to ensure that employees' rights to information, participation, expression and supervision are fully exercised. We have set up a staff mailbox "We Care" (wecare@zhongan.com) to receive employee reports and feedback. If employees encounter harassment, abuse, or other issues expressly prohibited in the Employee Handbook, they may refuse, and if the refusal is ineffective, they can immediately give feedback to their supervisors or HRBP. If the feedback is still ineffective or the situation is serious, they can report to the Employee Rights Protection Committee in real name through "We Care".

We conduct employee satisfaction research covering 9 dimensions: organizational culture, job responsibilities and competencies, individual identity, strategic goals, team climate, systems and mechanisms, organizational structure, leadership and management practices, and motivation & incentives. In 2023, employee satisfaction was 84.1 (out of 100).

We also host distinctive round table workshops and meet-and-greet events. These programs greatly contribute to appraisal and promotion of staff, reception of campus-recruited employees and other aspects. During the Reporting Period, we conducted round table activities such as "dining table" appraisal and campus recruitment meetings. We have also carried out staff communication activities such as the "Spring All-staff Meeting".

# "Dining Table" Appraisal

"ZhongAn Role Models" refers to individuals or teams who performed well in terms of values and have delivered significant values and impacts to the Group and the team during the year. The "dining table" appraisal provides an opportunity for "ZhongAn Role Models" to dine and exchange with the CEO, thereby promoting the development of ZhongAn.In 2023, a total of 26 people participated in the "dining table" appraisal.



### Spring All-Staff Meeting

On 10 May, 2023, ZhongAn held the Spring All-Staff Meeting with more than 100 on-site participants; and more than 1,500 online participants. During the event, the Group's General Manager shared business milestones, core breakthroughs and expectations for the organization. The CTO and Head of the Technology R&D Centre shared the technological changes brought about by ChatGPT and encouraged employees to embrace the Al era.



### Campus Recruitment Meeting

We invited outstanding prospective employees who will graduate in 2024 to participate in offline roundtable exchanges with the CEO and the CPO, which providing an opportunity for exchange and propose suggestions to ZhongAn.



# Focusing on talent development

In order to promote the career development of employees, realize self-worth, and achieve talent incentive and retention, the Group has set up two talent development channels: professional channel and management channel. The professional channel requires employees to specialize in professional technology or business areas, which meets the career development needs of technical professionals. The management channel requires employees to undertake responsibilities of team organizational development, personnel management, financial performance in addition to professional contributions, which meets the career development needs of employees in organizational management.

In addition, we support employees to further their education to achieve self-improvement and encourage employees to participate in trainings and obtain certificates provided by professional education and training organizations, governmental units and others.

The Group continues to improve the systematic construction of employee training, carry out relevant training in accordance with the Employee Handbook, and integrate and optimize learning and development resources. The Group has designed five basic training types and promoted the orderly implementation of various training programs.

### **On-board training**

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As an important part of the probationary assessment, it is divided into two parts, online and offline, to help new employees quickly familiarize themselves with the Group's culture and environment, rules and regulations and key business knowledge and integrate into the team.

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# Training for directors, supervisors and senior management

We implemented the requirements of the NAFR and urged them to complete 100 hours of online and offline training.

Professional training

The departments plan and carry out

various exchange and sharing

activities and related training

according to their respective

business development needs to

improve the professional skills and

general skills of relevant personnel.

2

### 30 Management training

We launched the "Seven Swords" leadership training program to help ZhongAn management improve leadership and build an excellent leadership team for the Group.

### **Regulation training**

The training helps employees understand regulatory trends, familiarize themselves with the latest regulatory policies, and enhance compliance awareness.

# Case

To improve leadership of the management, ZhongAn continuously conducts the training program Seven Swords -Exchange of Leaders. The program sets its slogan as "a better leader creates a better team". It is available for managers at all levels and provides a management thinking framework through the exchange of management experiences and through open, experiential teaching methods. The training program includes team building, team performance, cultural fostering and communication for a multi-dimensional improvement. The program has become the major platform for learning and growing of managers and the cradle of advanced ideas and theories. In 2023, ZhongAn carried out 2 training sessions of "Seven Swords", with 58 training hours and 58 participants. Cumulatively, 10 editions of the "Seven Swords" program have been conducted.

# Case

"Shining Stars in ZhongAn" is a training program for new employees to help them quickly understand the businesses and culture of ZhongAn. The training was conducted in both online and offline modes. We established and operated a class group and conducted quizzes online, and provided face-to-face interactions for new employees through a 2-day offline training. The training covers corporate strategy, businesses, ZhongAn cultures, compliance and requirements, employee development and promotion.

### Case

On 9 April, 2023, the CEIBS-ZhongAn Insurance Teach-合 CEIBS / へん安保险 ing and Research Base awarding ceremony was successfully held at ZhongAn's Super Showroom, which is also the first teaching and research base of CEIBS FMBA. Three guest teachers from ZhongAn shared cutting-edge content on digital transformation practices and thinking in the insurance industry, cutting-edge exploration of insurtech going overseas, and digital marketing of internet insurance brands at the teaching and research programme. The establishment of the CEIBS-ZhongAn Insurance Teaching and Research Base will further promote the integration of industry, academia and research between CEIBS and ZhongAn, and deepen students' understanding of the globalisation of enterprises, enterprise management, innovation models and leadership training in the context of Chinese business, thus contributing to a win-win situation for all parties.

### Cultivating the Excellent Management Team with the "Seven Swords Training"



Familiarizing New Employees with ZhongAn with the "Shining Stars in ZhongAn" Training



ZhongAn's Super Showroom became the first CEIBS teaching and research base



# Enhancing employee health

Complying with the Regulations on the Supervision and Administration of Occupational Health in the Workplace, the Regulations on Work-Related Injury Insurance and other laws and regulations, we give priority to the health and safety of employees and take measures to create a safe workplace. From 2021 to 2023, there were no work-related fatalities in the Group. During the reporting period, the number of working days lost by the Group due to work-related injuries amounted to 2.5 days.



Opening a "Weight Loss Boot Camp" to help employees lose weight in a healthy way

On December 12 2023, with the goal of healthy weight reduction, ZhongAn's first "Weight Loss Boot Camp" was officially opened. A total of 70 employees participated in the camp and were divided into four teams according to BMI ranking. Under the leadership of professional coaches, they would undertake a 280-day (100-day weight reduction period + 180-day maintenance period) weight reduction challenge. We advocate that through healthy weight reduction, employees can pay attention to their own health and create a healthy and happy life.



To strengthen our ability to respond to health incidents, we have set up a volunteer team "ZhongAn Guardians" composed of employees with first aid certification. Qualified employees can participate in the AHA professional first aid training<sup>9</sup> provided by the Group. After passing the training, they become members of the "ZhongAn Guardians" to jointly guard the workplace of ZhongAn.

We also care about the mental health of our employees. The Group launched the "ZhongAn Physical and Mental Care Program" establishing a dedicated team of professional psychological counselors to address employees' mental health issues. During the Reporting Period, the "ZhongAn Physical and Mental Care Program" continued to help employees relax themselves and maintain a good working attitude by providing psychological consultation hotlines, mental health classes, Chinese medicine physiotherapy, and stress relief tools for employees.



We are committed to creating a warm and comfortable workplace. We have equipped intelligent control system in offices to monitor indoor air quality and adjust room temperature. We regularly cleaned up refrigerators and water dispensers, sanitized workplaces and canteens and conducted pest control to create a clean and safe workplace.

<sup>9</sup>AHA professional first aid training: the first aid training authorized by American Heart Association (AHA).









-> Stress relief tool



# Caring for employees

We pay close attention to the protection of the rights and interests of female employees We grant reward points to all female employees that they can redeem for gifts on every International Women's Day. For the Women's Day in 2023, we offered additional benefits to our female employees, such as limited time discounts on women's critical illness insurance and discounts on HPV 9-valent vaccine package. For pregnant employees, if they are more than seven months pregnant, they can start work 1 hour later or finish 1 hour earlier to ensure sufficient rest. To support breast feeding employees, we provide baby care rooms. Female workers will have 1-hour breast feeding leave every day before their babies are 1 year old.



—∘ Women's Day activities



 "Dragon Boat Festival market" -Traditional cultural activity

With care for employees and their families, we work to improve their wellbeing. During the Reporting Period, we organized multiple courses on children education for employees, such as "Parenting Wisdom in Chinese Classics". We also presented well-designed "children gifts" to our employees.



-• Chinese classics course on children education



- Children gifts

Based on promoting work-and-life balance as well as mental and physical health, we have organized various cultural and sports activities as well as clubs. During the Reporting Period, ZhongAn established 8 clubs for sports like night running, yoga, football, basketball and ping pong, and carried out more than 270 activities with more than 3,000 participants.



- "My Art Afternoon" - Art experience activity



"Yoga with You" fitness activity

On April 19, 2023, ZhongAn held the Club Open Day activity – "Yoga with You". A total of more than 40 employees participated in this rooftop yoga activity, under the leadership of professional yoga teacher to learn more about yoga, to feel the heart, and to dialogue with the body, while enjoying the beautiful river view of the Bund.





-> "Summer Dining Guide" – Food Event



# **Giving Back to Society**

We are committed to integrating public welfare practices with our business model. Through efforts in environment protection, financial literacy promotion, and public welfare volunteering, we give back to the society and the public. In 2019, we had founded a public welfare platform ZAction, where "ZA" refers to "ZhongAn" and "Action" refers to public welfare action. In the past years, in addition to the "Personal Clinic Policy: E-life", which focuses on the health of children with serious illnesses, we have also provided specially tailored and complimentary insurance policies for those who are committed to building a harmonious and healthy society. By the end of 2023, ZAction had cooperated with multiple foundations such as Qiandao Lake Water Fund, The Paradise Foundation, and Shanghai ADream Foundation.

### **Contribution to SDGs**

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Supporting disaster relief	66	

# Water conservation

We recognize the importance of safeguarding water resources for enhancing the ecological environment. Since 2020, ZhongAn has launched a series of public welfare actions "Safeguard Qiandao Lake" with the Five Water Control Command of Chun'an County, Hangzhou City, Zhejiang Province, and Qiandao Lake Water Fund. By establishing the innovative public welfare platform ZAction with multi-party participation, we aim to protect urban water sources with technologies. We have carried out actions such as protecting water through technologies and education, protecting water across provinces in practice, and assisting in the sale of agricultural products.

# Case

### Co-organizing "Mother River Day" to engage more people in water conservation

In March 2023, "Mother River Day" was launched in Chun'an. For this activity, we donated 45 insurance policies for civilian river guardians in Chun'an with an insured amount to RMB 1 million per person. Moreover, the Group issued commemorative certificates to the volunteers who actively participated in the "Safeguard Qiandao Lake" fund-raising activities, to express our gratitude to volunteers who cared about the water conservation of Qiandao Lake. These events motivated more people to participate in such voluntary water conservation activities.

# Supporting public science education

The Group has been carrying out publicity and popularization activities on financial and insurance knowledge to enhance public awareness of insurance. Such activities guided the public to purchase insurance products rationally from the source, helping prevent and reduce sales misinformation and insurance fraud, and create a harmonious industry ecology. The Group strives to support public science education. On special occasions, such as "3.15" Consumer Rights Day and "7.8" National Insurance Publicity Day, we carried out online and offline educational and promotional activities based on the current development of the insurance industry and the needs of consumers. Through such activities, we disseminated financial and consumer protection knowledge to the public and provided tips and warnings on relevant risks. This helps guide consumers in safeguarding their rights and interests in a rational and effective manner.

Case

Providing free health diagnosis in communities to popularize medical knowledge

In July 2023, doctors from ZhongAn Internet Hospital provided free health diagnosis for local community residents by assessing their health conditions and providing explanations and professional medical advice on site. Mean-while, the doctors earnestly introduced the Internet Hospital to the residents, effectively delivering high-quality medical services to them and enhancing their awareness of disease prevention and self-care.



# Case

### Launching the "7.8 Public Welfare Livestreaming" program to enhance the risk awareness of the old and the young

"The Old and the Young" are the groups we focus on in promoting insurance knowledge. In July 2023, we integrated online and offline channels and customized fun short insurance video courses tailored to the needs of these groups. In addition, we offered open online classes in various forms such as livestreaming and topic cases with support from the mainstream media. By these means, we have popularized insurance knowledge for the old and the young, helping them to enhance their awareness of risk prevention and self-protection capability.



# Case

Launching comprehensive offline knowledge popularization on financial insurance in rural areas, communities, campuses, enterprises, and business districts

In September 2023, in the "Five In" centralised education and publicity activities in rural areas, communities, campuses, enterprises and business districts, ZhongAn brought financial knowledge into campuses and communities, as well as into enterprises in the form of science and innovation lecture in collaboration with the association of industry and commerce, and into business districts in the form of the financial flash mob to reach out to consumers, especially the old, the young and the new citizens. During the event, ZhongAn took advantage of its resources, leveraged new media communication means, integrated online APP and other multifaceted matrices, and linked offline super showroom to carry out activities such as popularisation of insurance knowledge, risk prevention, and promotion of the concept of protection of consumers' rights and interests



# Volunteer activities

ZhongAn strives to improve the people's wellbeing in communities. By leveraging the social security function of insurance and relying on the advantages of our products, we join forces from all sectors of society to help disadvantaged groups such as children with serious illnesses and in underdeveloped areas, achieving both economic and social benefits. Additionally, we launched the "Compassionate Management of Stray Animals" public welfare alliance, actively engaging in rescuing stray animals and advocating for a harmonious coexistence between humans and pets. In 2023, we made a targeted donation of RMB 50,000 to Chahar Right Middle Banner in Inner Mongolia Autonomous Region for construction and operation of the Equestrian Culture Industrial Park. This will drive local labor, providing more employment opportunities for local residents and helping them overcome poverty stably.

Case

Community Governance in Bund Street"

There is an increasing influx of small animals into the streets of the Bund Street community in Huangpu District, Shanghai. On the one hand, they are important companions accompanying community residents and have a positive healing effect on their psychological and physical health. On the other hand, the disorderly breeding of stray animals and night-time nuisance also have a complex impact on the community. And the guality of their own

existence and health is a cause for concern. In September 2023, the Bund Street & Shanghai Bund Community Foundation initiated the project of "Human and Pet Friendly Community Governance in Bund Street". ZhongAn Insurance & CloudPetBao subscribed to this project, joining hands with Runyi Public Welfare to provide a series of health services including TNR, deworming, medical checkups and other healthcare services for stray cats in the community of Bund Street, contributing to the human and pet friendly community of Bund Street.

# Supporting disaster relief

Insurance compensation and service support are of great significance for disaster relief. ZhongAn has developed a major emergency response plan and set up a claims green channel to ensure timely claims settlement services for affected customers. The emergency plan includes a variety of reporting entrances, the active investigation of insurance customers, green channels for claims, advance medical payment, cancelling restrictions on health insurance and accident insurance, and simplifying claims procedures, etc., contributing to the national disaster relief.

Case

with timely services for customers

On December 18, 2023, a 6.2 magnitude earthquake struck Jishishan County, Linxia Hui Autonomous Prefecture, Gansu Province, with a depth of 10 kilometers. Lanzhou, Dingxi, and Linxia had experienced strong tremors. Following the disaster, ZhongAn promptly activated its emergency response plan for major incidents. We therefore launched six emergency claims services: opening multiple channels for claims, identifying claimers, establishing a green channel for claims, providing advance payments for emergency medical services, removing restrictions on health and accident insurance, and simplifying claims procedures to ensure timely claims services for affected customers.

# Care for stray animals by subscribing to the project of "Human and Pet Friendly



# Rapid response to the 6.2 magnitude earthquake in Jishishan County, Gansu,

# **Opening a New Chapter** in Green Development

The transition to green and low-carbon economy has become a consensus of the international community. ZhongAn adheres to green development, and practices green operations to improve green insurance service capabilities. Through a series of financial publicity and education activities, we promote public awareness of environmental protection, striving towards a sustainable future together with the society.

### Contribution to SDGs

Response to climate change 68

Promoting green operations 71

# **Response to climate change**

The announcement of China's "dual carbon" goals is another important milestone in promoting high-quality national economic development. In this context, insurance plays a vital role in market-oriented carbon emission governance mechanisms. By providing innovative products and services for key areas under carbon emission governance in China, insurance can help achieve comprehensive green transition of economic and social development at lower costs. In this context, in active response to global climate governance, we analyze and assess climate-related risks and opportunities, striving to establish sustainable development strategies for carbon neutrality.

# Governance

The Group integrates climate-related issues into its existing ESG management framework and adopts a top-down strategy in climate-related practices. Under the guidance of the Board of Directors, the Strategic and Investment Decision Committee has gradually formulated and refined climate-related strategic objectives to supervise and review the implementation of responses to climate change.

# **Strategy**

At ZhongAn, we attach great importance to the impact of climate change on our business and take proactive measures for tracking and assessment. Based on the results of catastrophe modeling tools, we predict and minimize the impact of climate change-induced floods on the claims in auto insurance business. In response to the effects of climate-related physical risks on different insurance products, especially those vulnerable to climate change such as auto insurance and household property insurance, we have adjusted the terms of relevant insurance products and deductibles, compensation limits, etc., in reinsurance contracts. Additionally, we are actively developing pricing methods for insurance tailored to new energy vehicles to increase market share and address climate transition risks.

# Identifying climate risks

We identify, analyze, and assess potential climate change risks and opportunities to support comprehensive climate risk management in the future.

Extreme weather ris	
Major factor ar	
1	With climate change exacerbating, extr more frequent, leading to higher insurar property damage insurance such as au insurance.
	Extreme weather may jeopardize investn and other areas, thereby affecting the as
	Frequent extreme weather may pose roperational facilities, and the health and

treme weather and natural disasters are becoming nce risks for insurers. This results in higher claims in uto insurance, non-auto insurance, and agricultural

ment targets of insurers in infrastructure, real estate, asset value of investment portfolios.

more threats to the routine corporate operations, d safety of employees.



L	ong-term climate	erisks
	Major factor	
	Insurance:	Insurance: In the long term, climate change may lead to irreversible risks such as rising sea levels, continuous increases in average temperatures, and frequent heatwaves. Customers of insurers will be subject to more complex climate impacts. In addition to the risk of higher claims in property damage insurance, life insurance and health insurance businesses will also face more challenges.
	1	

Investment: Similarly, investment targets face risks of losses caused by irreversible climate impacts, which may increase operating costs, thereby affecting the investment portfolio value of insurers.

### Policy and legal risks

### Major factor analysis

Insurance and Climate-related policies and legal requirements are becoming more stringent, posing signifi-Investment: cant challenges for traditional industries in low-carbon transition. This may impact some customers and investment targets of insurers, thereby transferring related risks to insurers.

China is promoting the development of green buildings and green data centers. Insurers may **Operation**: be subject to more low-carbon operational requirements in the future, leading to increased management costs.

### Technology and market risks

### Major factor analysis

The rapid development of clean energy technology, the improvement of energy standards Insurance: across industries, and the increasing market demands for green products and services will accelerate the phase-out of traditional technologies. Due to the lack of historical claims records, there may be challenges in accurately pricing underwriting for new technologies.

Investment: Technological improvements and business structure adjustments may affect the operating costs and competitiveness of some investment targets, leading to potential failure in transition. This may result in asset impairment risks for insurers.

# Reputation risk

### Major factor analysis

The intensity and effectiveness of climate actions have been incorporated into the key assessment indicators of mainstream ESG rating systems. Companies that have not actively participated in climate actions are vulnerable to inquiries and challenges from stakeholders, leading to negative impacts on brand image and reputation.

# Identifying climate opportunities

Increasingly frequent and severe natural disasters resulted from climate change pose challenges to the global insurance industry, but also bring new opportunities. According to research analysis, approximately 76% of global natural disaster exposures are not covered by insurance, resulting in an overall gap of 1.8 trillion dollars. The existing enormous gap and the growing insurance awareness among the public provide important opportunities to insurers. Therefore, insurers need to employ new solutions to bridge the gap, such as introducing new products and service models, saving energy and resource costs, and entering new markets.

### Major factor analysis

Insurance: The transition to a low-carbon society has generated a surge in demands for green insurance and services. Moreover, insurers can leverage their risk management expertise to assist the insured in conducting climate risk assessments, monitoring, and early warning, and providing climate risk mitigation services.

Investment: With the introduction of the "dual carbon" goals, China's green finance market has experienced rapid growth, resulting in heightened demand for green financing. This presents significant opportunities for insurers to engage in green investments and capitalize on this expanding market.

### Products. services. and market opportunities

### Major factor analysis

Operation: Enhancing resource efficiency and strengthening the utilization of clean energy are important for reducing greenhouse gas emissions. Such measures can help companies reduce their medium to long-term operational costs and become benchmarks for climate change actions.

**Opportunities for resource** efficiency and energy sources



# Promoting green operations

The Group strictly abides by the relevant national and regional environmental protection laws and regulations, such as the Environmental Protection Law of the People's Republic of China, and the Energy Conservation Law of the People's Republic of China, etc. By doing so, we continuously improve energy efficiency and waste disposal, and carry out low-carbon actions to reduce the impacts of business operations on the environment, and practice the concept of environmental protection in daily operations. In 2023, the Group did not violate any environmental laws and regulations.

# **Energy** saving

To effectively promote energy management, we set an electricity efficiency target of "maintaining 130 kWh per employee in the next three years" in 2021. In 2023, we continued to advocate energy conservation at workplace, and adhered to integrate low-carbon operations, energy saving and emission reduction into daily operation management. From energy consumption management at workplace to reasonable planning of business travel. we promoted the low-carbon concept in daily operations to cultivate a green office culture. In 2023, the Group achieved the electricity efficiency goals.



We encourage employees to take fewer lifts, balancing health and low carbon.



Smart Office can realize self-adjustment of temperature, self-adjustment of light, smart conference system, building air quality monitoring, etc.



Lighting: We have replaced traditional lighting with LED lighting systems. LED lighting reduces energy consumption with extended lifespan and is free from harmful substances like mercury. Additionally, lights in unmanned office areas automatically turn off after 10 p.m. to reduce energy consumption.

Temperature Control: We have introduced intelligent air conditioning systems that regulate temperature through smart controls and timing adjustments, in an effort to reduce energy consumption and improve energy efficiency.

In encouraging employees to use stairs, each staircase in ZhongAn's locations displays the calories burned with each step, encouraging employees to mount stairs, instead of taking a lift, for a healthy and green lifestyle.

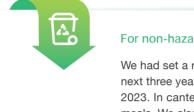
# Water resources management

Water resources are closely related to people's lives, and the Group attaches great importance to the conservation and comprehensive utilization of water resources. ZhongAn had set a water efficiency target of "maintaining a water consumption density of 4 cubic meters per employee in the next three years" in 2021, and advocates achieving water-saving target with concrete actions. These efforts further enhance employees' awareness of water saving in their daily behavior. We continue to optimize various water saving actions by using water-saving sanitary wares, posting reminders to save water in various places, and regularly checking water meter readings for indications of excessive use or leakage. In 2023, The Group's water sources came from municipal water supplies and did not involve direct or indirect significant impacts on water resources resulting from changes in water intake, consumption, drainage or storage, and achieved the water efficiency target.

# Emissions and waste management

The Group strictly adheres to laws and regulations such as the Environmental Protection Law of the People's Republic of China and vigorously promotes exploration and innovation in green operations. By promoting smart office practices and paperless operations, we embed energy saving and emission reduction into daily operations of every department, effectively reducing the environmental impact of the operation.

Adhering to the concept of reduction, recycling and harmless disposal of solid waste, we adopt waste classification management to divide waste into non-hazardous and hazardous waste.



### For non-hazardous waste

We had set a reduction target of "maintaining a density of 0.03 tonne per employee in the next three years" in 2021. To achieve the target, we continued to launch various actions in 2023. In canteens, employees are encouraged to reduce kitchen waste by finishing their meals. We also provide paid packaging boxes and reduce the supply of disposable chopsticks and paper cups. In office printing areas, we set wastepaper recycling spots and advocate using less paper and prints. We strictly implement waste classification in workplaces. We also continue to adopt electronic bulletin boards rather than traditional publicity channels

### For hazardous waste

Hazardous waste generated from the Group's production and operation activities mainly consisted of waste lamps and batteries. We dispose of them in a compliant manner in accordance with relevant norms.

# Case

Launching the "New Journey, Green Running" campaign

In July 2023, we organized the "New Journey, Green Running" campaign along the Bund. By picking up litter along the route and capturing moments of kindness, we advocated for an optimistic, positive, healthy, and green lifestyle. ZhongAn had practiced environmental protection with concrete actions, guiding the public to participate while promoting the significance of insurance.







# Appendix 1: Tables of ESG KPIs

# Social

Indicator	Sub-Indicator	Unit	2023
Employee Basic Information			
Total Number of Employees <sup>10</sup>		no. of people	2,683
	Full-time Employees	no. of people	2,679
Employee Count by Employment Type	Part-time Employees	no. of people	4
Full-time Employee Count by Gender	Male Employees	no. of people	1,571
Full-time Employee Count by Gender	Female Employees	no. of people	1,108
	Over 50 Years Old	no. of people	8
Full-time Employee Count by Age	Between 30 and 50 Years Old	no. of people	2,090
	Under 30 Years Old	no. of people	581
	Junior Staff	no. of people	2,620
Full-time Employee Count by Employee Category	Middle Management <sup>11</sup>	no. of people	48
Category	Senior Management	no. of people	11
	Mainland China	no. of people	2,677
Full-time Employee Count by Region	Employees from Hong Kong, Macau, and Taiwan	no. of people	2
Number of Fresh Graduates		no. of people	39
Number of Minority Employees		no. of people	80
Number of Disabled Employees		no. of people	17
Percentage of Women in Management <sup>12</sup>		%	32.20
Employee Attrition <sup>13</sup>			
Employee Attrition Rate		%	18.05
Freedowee Attrition Date by Conder	Male Employees	%	18.01
Employee Attrition Rate by Gender	Female Employees	%	18.11
	Over 50 Years Old	%	20.00
Employee Attrition Rate by Age	Between 30 and 50 Years Old	%	17.75
	Under 30 Years Old	%	19.08
Employee Attrition Data by Degian	Mainland China	%	18.06
Employee Attrition Rate by Region	Employees from Hong Kong, Macau, and Taiwan	%	0.00

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<sup>10</sup> The higher decrease in the total number of employees of the Group as compared with last year's report was due to ZhongAn International ceasing to be a subsidiary of the Group with effect from 14 August 2023.

<sup>11</sup> Middle management refers to employees with a position rank of department heads or above.

<sup>12</sup> Percentage of female employees in middle management and above.

<sup>13</sup> The calculation of employee attrition rate only considered full-time employees, calculated as follows: Annual attrition rate for full-time employees = Number of full-time employees lost during the year / (Number of full-time employees at the end of the year + Number of full-time employees lost during the year) \* 100%.

Indicator	Sub-Indicator	Unit	2023
Employee Training			
	Junior Staff	%	97.8
Percentage of Trained Employees by Employee Category	Middle Management	%	1.8
	Senior Management	%	0.4
Percentage of Trained Employees by	Male Employees	%	58.6
Gender	Female Employees	%	41.4
	Junior Staff	hours	11.3
Cumulative Average Training Hours per Employee by Employee Category	Middle Management	hours	111.4
	Senior Management	hours	111.2
Cumulative Average Training Hours per	Male Employees	hours	13.5
Employee by Gender	Female Employees	hours	13.5
Occupational Health and Safety			
Number of Deaths Due to Work-related Incide	ents	no. of people	
Fatality Rate Due to Work-related Incidents		%	0.0
Number of Days Lost Due to Work-related Inj	uries	days	2
Supplier Management			
Total Number of Suppliers		no. of suppliers	63
	Mainland China	no. of suppliers	62
Number of Suppliers by Region	Hong Kong, Macau, Taiwan	no. of suppliers	
	Overseas	no. of suppliers	
	Number of Suppliers Conducting Environmental or Social Impact Assessments	no. of suppliers	2
	Number of Suppliers Agreeing to Improve after Environmental or Social Impact Assessment	no. of suppliers	
	Number of Suppliers Certified by ISO 9001 Quality Management System	no. of suppliers	12
Supplier Evaluation	Number of Suppliers Certified by ISO 14001 Environmental Management System	no. of suppliers	1
	Number of Suppliers Certified by ISO 50001 Energy Management System	no. of suppliers	
	Number of Suppliers Certified by ISO 27001 Information Security Management System	no. of suppliers	11
	Number of Suppliers Certified by ISO 45001 Occupational Health and Safety Management System	no. of suppliers	
Cuppling Training	Number of Suppliers Participating in Training	no. of suppliers	13
Supplier Training	Number of Supplier Training Sessions Conducted	times	
Supplier Termination/Dejection	Number of Suppliers Suspended from Cooperation due to Non-compliance Reviews	no. of suppliers	
Supplier Termination/Rejection	Number of Potential Suppliers Rejected due to Non- compliance Reviews	no. of suppliers	
Customer Service			
Customer Satisfaction		%	98.8
Customer Complaint Resolution Rate		%	100.0

### Appendix 1: Tables of ESG KPIs



Indicator	Sub-Indicator	Unit	2023
Research and Innovation			
Annual Intellectual Property Applications		no.	4
- Patents		no.	1
- Software Copyrights		no.	1
- Trademarks		no.	-
- Other (Copyrights)		no.	1
Annual Intellectual Property Licenses		no.	6
- Patents		no.	3
- Software Copyrights		no.	1
Trademarks		no.	1
- Other (Copyrights)		no.	1
Total Granted Intellectual Property Rights		no.	1,50
- Patents		no.	19
- Software Copyrights		no.	19
Trademarks		no.	1,07
- Other (Copyrights)		no.	3
Public Welfare Charity/Community Engagement			
Amount of External Donations		RMB	1,205,87
Number of Employee Volunteers		no. of people	17
Number of Volunteer Activity Participations		no. of people	15
Total Duration of Volunteer Activities		hours	314

# Governance

Indicator	Sub-Indicator	Unit	2023
Anti-corruption			
Number of bribery litigation cases filed a already adjudicated	gainst ZhongAn or employees during the Reporting Period and	no.	0
Annual audit discovery problem rectificat	ion rate	%	0.00
Annual petition reception problem verific	ation rate	%	0.00
Director Anti-corruption Training	Number of Anti-corruption-related Training Sessions Conducted	times	1
	Coverage Rate of Director Anti-corruption-related Training	%	100.00
	Average Duration of Director Anti-corruption-related Training per Person	hours	3.50
	Number of Anti-corruption-related Training Sessions Conducted	times	8
Employee Anti-corruption Training	Coverage Rate of Employee Anti-corruption-related Training	%	100.00
	Average Duration of Employee Anti-corruption-related Training per Person	hours	1.03

# **Environment**<sup>14</sup>

Indicator	Sub-Indicator	Unit	2023
Greenhouse Gas Emissions			
Greenhouse Gas Emissions (Scope 1) <sup>15</sup>		tonnes CO2e	57.61
Greenhouse Gas Emissions (Scope 2) <sup>16</sup>		tonnes CO2e	279.02
Greenhouse Gas Emissions (Scope 3) <sup>17</sup>		tonnes CO2e	30.72
Total Greenhouse Gas Emissions		tonnes CO2e	367.35
Greenhouse Gas Emission Intensity		tonnes CO2e/employee	0.10
Energy Consumption			
Total Energy Consumption		MWh	759.39
Energy Consumption Intensity		kWh/employee	202.65
Direct Energy Consumption		MWh	270.14
Natural Gas Usage <sup>18</sup>		m <sup>3</sup>	13,128.75
Gasoline Usage <sup>19</sup>		L	6,672.75
Indirect Energy Consumption		MWh	489.25
Purchased Electricity		kWh	489,250.00
Water Resource Consumption			
Total Water Consumption		m <sup>3</sup>	15,169.44
Water Intensity		m³/employee	4.05
Waste Management			
Non-hazardous Waste <sup>20</sup>		tonnes	126.00
Non-hazardous Waste Intensity		tonnes/employee	0.03
Hazardous Waste <sup>21</sup>		kg	71.87
Hazardous Waste Intensity		kg/employee	0.02
Paper Consumption		kg	6,400.00
Paper Consumption Intensity		kg/employee	1.71



<sup>14</sup> As the Group's main activities and employees are concentrated in the Shanghai office area, the environmental data reports the performance of Shanghai office area. As the Group's business does not involve the significant emission of air pollutants such as sulphur oxides (SOx) and nitrogen oxides (NOx), the relevant data is not disclosed.

<sup>15</sup> Greenhouse gas emissions (Scope 1) were derived from petrol and natural gas usage, and the relevant parameters were derived from the default values in the Guidelines on Accounting Methods and Reporting of Greenhouse Gas Emissions from Land Transportation Enterprises (for Trial Implementation) published by the National Development and Reform Commission. <sup>16</sup> Greenhouse gas emissions (Scope 2) were derived from purchased electricity, and the emission factors were derived from the national grid emission factors in the Notice on Doing a Good Job in Managing the Reporting of Greenhouse Gas Emissions by Enterprises in the Power Generation Industry in 2023-2025 published by the Ministry of Ecology and Environment of the People's Republic of China. <sup>17</sup> Greenhouse gas emissions (Scope 3) were calculated only for greenhouse gas emissions from waste paper.

<sup>18</sup> Natural gas usage was from cafeteria consumption.

<sup>19</sup> Gasoline usage was from the consumption of official vehicle.

<sup>20</sup> Non-hazardous waste mainly included office household wastes.

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Appendix 1: Tables of ESG KPIs

<sup>21</sup> Hazardous waste mainly included waste lamps and batteries. The weight of the Group's lamps was estimated at 200 g each.



# Appendix 2: Hong Kong Stock Exchange ESG Reporting Guide Index

ESG Indicator		Related Sections	Remark
A1 Emissions			
General disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.	Opening a New Chapter in Green Development- Promoting green operations	
A1.1	The types of emissions and respective emissions data.	Tables of ESG KPIs	
A1.2	Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions and intensity.	Tables of ESG KPIs	
A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Tables of ESG KPIs	
A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Tables of ESG KPIs	
A1.5	Description of emission target(s) set and steps taken to achieve them.	Opening a New Chapter in Green Development- Promoting green operations	
A1.6	Description of how hazardous and non-hazardous wastes are handled, and a description of reduction targets(s) set and steps taken to achieve them.	Opening a New Chapter in Green Development- Promoting green operations	
A2 Use of Res	ources	1	-
General disclosure	Policies on the efficient use of resources, including energy, water and other raw materials.	Opening a New Chapter in Green Development- Promoting green operations	
A2.1	Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility).	Tables of ESG KPIs	
A2.2	Total water consumption and intensity (e.g. per unit of production volume, per facility).	Tables of ESG KPIs	
A2.3	Description of energy use efficiency target(s) set and steps taken to achieve them.	Opening a New Chapter in Green Development- Promoting green operations	
A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.	Opening a New Chapter in Green Development- Promoting green operations	
A2.5	Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.	NA	
A3 The Enviror	ment and Natural Resources		
General disclosure	Polices on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer.	Opening a New Chapter in Green Development- Promoting green operations	
A3.1	Description of the significant climate-related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them.	Opening a New Chapter in Green Development- Promoting green operations	

ESG Indicator	
A4 Climate Cha	ange
General disclosure	Polices on identification and mitigation of signi issues which have impacted, and those which may
A4.1	Description of the significant climate-related issues and those which may impact, the issuer, and the ac them.
B1 Employmer	ht
General disclosure	Information on: (a) the policies; and (b) complian and regulations that have a significant impact on compensation and dismissal, recruitment and pron rest periods, equal opportunity, diversity, anti-disc benefits and welfare.
B1.1	Total employees by gender, employment categorgeographical region.
B1.2	Employee turnover rate by gender, age group and g
B2 Health and	Safety
General disclosure	Information on: (a) the policies; and (b) complian and regulations that have a significant impact on providing a safe working environment and protect occupational hazards.
B2.1	Number and rate of work-related fatalities occurre three years including the reporting year.
B2.2	Lost days due to work injury.
B2.3	Description of occupational health and safety meas they are implemented and monitored.
B3 Developme	nt and Training
General disclosure	Policies on improving employees' knowledge and duties at work. Description of training activities.
B3.1	The percentage of employees trained by gender at (e.g. senior management, middle management).
B3.2	The average training hours completed per emp employee category.
B4 Labour Star	ndards
General disclosure	Information on: (a) the policies; and (b) complian and regulations that have a significant impact on preventing child and forced labour.
B4.1	Description of measures to review employment pa and forced labour.
B4.2	Description of steps taken to eliminate such practice

	Related Sections	Remark
ficant climate-related impact, the issuer.	Opening a New Chapter in Green Development- Response to climate change	
which have impacted, tions taken to manage	Opening a New Chapter in Green Development- Response to climate change	
ce with relevant laws the issuer relating to notion, working hours, crimination, and other	Fostering an Employment- First Workplace- Safeguarding fundamental rights and interests	
gory, age group and	Tables of ESG KPIs	
eographical region.	Tables of ESG KPIs	
ce with relevant laws the issuer relating to cting employees from	Fostering an Employment- First Workplace- Enhancing employee health	
ed in each of the past	Tables of ESG KPIs	
	Tables of ESG KPIs	
ures adopted and how	Fostering an Employment- First Workplace- Enhancing employee health	
skills for discharging	Fostering an Employment- First Workplace-Focusing on talent development	
nd employee category	Tables of ESG KPIs	
loyee by gender and	Tables of ESG KPIs	
ce with relevant laws the issuer relating to	Fostering an Employment- First Workplace- Safeguarding fundamental rights and interests	
ractices to avoid child	Fostering an Employment- First Workplace- Safeguarding fundamental rights and interests	
es when discovered.	Fostering an Employment- First Workplace- Safeguarding fundamental rights and interests	



ESG Indicator		Related Sections	Remark
B5 Supply Cha	ain Management		
General disclosure	Policies on managing environmental and social risks of the supply chain.	Revitalizing Governance- Reinforcing procurement management	
B5.1	Number of suppliers by geographical regions.	Tables of ESG KPIs	
B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored.	Revitalizing Governance- Reinforcing procurement management	
B5.3	Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.	Revitalizing Governance- Reinforcing procurement management	
B5.4	Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored.	Revitalizing Governance- Reinforcing procurement management	
B6 Product Re	sponsibility		
General disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.	Adhering to Responsible Operation-Providing service-oriented insurance products to the market	
B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	NA	
B6.2	Number of products and services related complaints received and how they are dealt with.	Adhering to Responsible Operation-Providing quality services	
B6.3	Description of practices relating to observing and protecting intellectual property rights.	Revitalizing Governance- Protecting intellectual property	
B6.4	Description of quality assurance process and recall procedures.	NA	
B6.5	Description of consumer data protection and privacy policies, and how they are implemented and monitored.	Revitalizing Governance- Preventing information leakage	
B7 Anti-corrup	tion		
General disclosure	Information on: (a) policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering.	Revitalizing Governance- Abiding by business ethics, Anti-money laundering and anti-fraud	
B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the Reporting Period and the outcomes of the cases.	Revitalizing Governance- Abiding by business ethics	
B7.2	Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored.	Revitalizing Governance- Abiding by business ethics	
B7.3	Description of anti-corruption training provided to directors and staff.	Tables of ESG KPIs	
B8 Community	Investment		
General disclosure	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	Giving Back to Society	
B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).	Giving Back to Society	
B8.2	Resources contributed (e.g. money or time) to the focus area.	Giving Back to Society	

# **Appendix 3: GRI Standards Index**

		ZhongAn Online is complying with the GRI standards for the preparation of this report for the period 1 January 2023 to 31 December 2023.		
GRI 1 used		GRI 1: Foundation 2021		
GRI Standards		Topic Disclosures	Related Sections	
General Disclosure				
	2-1 Orgai	nizational details	About ZhongAn Online	
	2-2 Entitie	es included in the organization's sustainability reporting	About this ESG Report	
	2-3 Repo	rting period, frequency and contact point	About this ESG Report	
	2-4 Resta	atements of information	About this ESG Report	
	2-5 Exter	nal assurance	NA	
	2-6 Activi	ities, value chain and other business relationships	Company overview Providing quality services Reinforcing procurement management	
	2-7 Employees		Safeguarding fundamental rights and inte ests Tables of ESG KPIs	
	2-8 Workers who are not employees		Reinforcing procurement management	
	2-9 Gove	rnance structure and composition	Governance structure	
	2-10 Nomination and selection of the highest governance body		Detailed information can be found in the Group's Annual Report 2023.	
GRI 2: General Dis- closure 2021	2-11 Cha	ir of the highest governance body	Detailed information can be found in the Group's Annual Report 2023.	
	2-12 Role of the highest governance body in overseeing the management of impacts		Detailed information can be found in the Group's Annual Report 2023.	
		egation of responsibility for g impacts	Detailed information can be found in the Group's Annual Report 2023.	
	2-14 Role	e of the highest governance body in sustainability reporting	ESG governance structure	
	2-15 Con	flicts of interest	Abiding by business ethics	
	2-16 Con	nmunication of critical concerns	Stakeholder engagement	
	2-17 Colle	ective knowledge of the highest governance body	ESG strategy	
	2-18 Eval	luation of the performance of the highest governance body	ESG strategy	
	2-19 Rem	nuneration policies	Safeguarding fundamental rights and inte	
	2-20 Proc	cess to determine remuneration	Safeguarding fundamental rights and inte	
	2-21 Ann	ual total compensation ratio	Due to the requirements of information confidentiality, it is not disclosed.	



GRI Standards	Topic Disclosures	Related Sections
	2-22 Statement on sustainable development strategy	ESG strategy
	2-23 Policy commitments	Safeguarding fundamental rights and interests
	2-24 Embedding policy commitments	Enhancing internal control of compliance Reinforcing procurement management
	2-25 Processes to remediate negative impacts	Abiding by business ethics Providing quality services
GRI 2: General Dis- closure 2021	2-26 Mechanisms for seeking advice and raising concerns	Stakeholder engagement Safeguarding fundamental rights and inter- ests
	2-27 Compliance with laws and regulations	Seeing the sections of the report for details
	2-28 Membership associations	Protecting intellectual property rights
	2-29 Approach to stakeholder engagement	Stakeholder engagement
	2-30 Collective bargaining agreements	The Group will gradually improve the relevant management measures.
Material Topics		
	3-1 Process to determine material topics	Materiality assessment
GRI 3: Material Top- ics 2021	3-2 List of material topics	Materiality assessment
	3-3 Management of material topics	Materiality assessment
Economic Performa	nce	·
	201-1 Direct economic value generated and distributed	Detailed information can be found in the Group's Annual Report 2023.
GRI 201: Economic Perfor-	201-2 Financial implications and other risks and opportunities due to climate change	Response to climate change
mance 2016	201-3 Defined benefit plan obligations and other retirement plans	Safeguarding fundamental rights and interests
	201-4 Financial assistance received from government	Detailed information can be found in the Group's Annual Report 2023.
Market Presence		
GRI 202: Market Presence	202-1 Ratios of standard entry level wage by gender compared to local minimum wage	Due to the requirements of information confidentiality, it is not disclosed.
2016	202-2 Proportion of senior management hired from the local commu- nity	Due to the requirements of information confidentiality, it is not disclosed.
Indirect Economic Ir	npacts	
GRI 203:	203-1 Infrastructure investments and services supported	Giving Back to Society
Indirect Economic Impacts 2016	203-2 Significant indirect economic impacts	Giving Back to Society
Procurement Practic	ces	
GRI 204: Procurement Prac- tices 2016	204-1 Proportion of spending on local suppliers	Due to the requirements of information confidentiality, it is not disclosed.

GRI Standards	Topic Disclosures	Related Sections
Anti-corruption		
	205-1 Operations assessed for risks related to corruption	Abiding by business ethics
GRI 205: Anti-corruption 2016	205-2 Communication and training about anti-corruption policies and procedures	Abiding by business ethics
·	205-3 Confirmed incidents of corruption and actions taken	Abiding by business ethics Tables of ESG KPIs
Anti-competitive Bel	havior	
GRI 206: Anti-competitive Behavior 2016	206-1 Legal actions for anti-competitive behavior, anti-trust, and monopoly practices	No relevant legal proceedings occurred i the Group.
Тах		
	207-1 Approach to tax	Detailed information can be found in the Group's Annual Report 2023.
GRI 207	207-2 Tax governance, control, and risk management	Detailed information can be found in the Group's Annual Report 2023.
Tax 2019	207-3 Stakeholder engagement and management of concerns related to tax	Detailed information can be found in the Group's Annual Report 2023.
	207-4 Country-by-country reporting	Detailed information can be found in the Group's Annual Report 2023.
Materials		
	301-1 Materials used by weight or volume	NA
GRI 301: Materials 2016	301-2 Recycled input materials used	NA
	301-3 Reclaimed products and their packaging materials	NA
Energy		
	302-1 Energy consumption within the organization	Tables of ESG KPIs
0010001	302-2 Energy consumption outside of the organization	The Group did not carry out relevant statistics.
GRI 302: Energy 2016	302-3 Energy intensity	Tables of ESG KPIs
	302-4 Reduction of energy consumption	Promoting green operations
	302-5 Reductions in energy requirements of products and services	Promoting green operations
Water and Effluents		·
	303-1 Interactions with water as a shared resource	Promoting green operations
	303-2 Management of water discharge-related impacts	Promoting green operations
GRI 303: Water and Effluents	303-3 Water Withdrawal	Tables of ESG KPIs
2018	303-4 Water Discharge	Tables of ESG KPIs
	303-5 Water Consumption	Tables of ESG KPIs



GRI Standards	Disclosure Title	Related Sections
Biodiversity		
	304-1 Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	NA
GRI 304: Biodiversity 2016	304-2 Significant impacts of activities, products, and services on biodiversity	NA
,	304-3 Habitats protected or restored	NA
	304-4 IUCN Red List species and national conservation list Species with habitats in areas affected by operations	NA
Emissions		
	305-1 Direct (Scope 1) GHG emissions	Tables of ESG KPIs
	305-2 Energy indirect (Scope 2) GHG emissions	Tables of ESG KPIs
	305-3 Other indirect (Scope 3) GHG emissions	Tables of ESG KPIs
GRI 305: Emissions 2016	305-4 GHG emissions intensity	Tables of ESG KPIs
LITISSIONS 2010	305-5 Reduction of GHG emissions	Tables of ESG KPIs
	305-6 Emissions of ozone-depleting substances (ODS)	NA
	305-7 Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions	Tables of ESG KPIs
Waste		
	306-1 Waste generation and significant waste-related impacts	Promoting green operations
	306-2 Management of significant waste-related impacts	Promoting green operations
GRI 306: Waste 2020	306-3 Waste generated	Tables of ESG KPIs
	306-4 Waste diverted from disposal	Tables of ESG KPIs
	306-5 Waste directed to disposal	Tables of ESG KPIs
Supplier Environme	ntal Assessment	
GRI 308: Supplier Environ-	308-1 New suppliers that were screened using environmental criteria	Reinforcing procurement management
mental Assessment 2016	308-2 Negative environmental impacts in the supply chain and action taken	Reinforcing procurement management
Employment		
	401-1 New employee hires and employee turnover	Tables of ESG KPIs
GRI 401: Employment 2016	401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees	Safeguarding fundamental rights and interests
	401-3 Parental leave	Caring for employees
Labor/Management	Relations	
GRI 402: Labor/Management Relations 2016	402-1 Minimum notice periods regarding operational changes	The Group had no significant operational changes.

GRI Standards	Disclosure Title
Occupational Health	and Safety
	403-1 Occupational health and safety management
	403-2 Hazard identification, risk assessment, and tion
	403-3 Occupational health services
	403-4 Worker participation, consultation, and co occupational health and safety
GRI 403:	403-5 Worker training on occupational health and
Occupational Health and Safety 2018	403-6 Promotion of worker health
	403-7 Prevention and mitigation of occupational impacts directly linked by business relationships
	403-8 Workers covered by an occupational healt agement system
	403-9 Work-related injuries
	403-10 Work-related ill health
Training and Educati	on
	404-1 Average hours of training per year per emp
GRI 404: Training and Educa- tion 2016	404-2 Programs for upgrading employee skills ar tance programs
10112016	404-3 Percentage of employees receiving regula career development reviews
Diversity and Equal (	Opportunity
GRI 405: Diversity and Equal	405-1 Diversity of governance bodies and emplo
Opportunity 2016	405-2 Ratio of basic salary and remuneration of
Non-discrimination	
GRI 406: Non-discrimination 2016	406-1 Incidents of discrimination and corrective
Freedom of Associat	ion and Collective Bargaining
GRI 407: Freedom of Associ- ation and Collective Bargaining 2016	407-1 Operations and suppliers in which the righ ciation and collective bargaining may be at risk
Child Labor	
GRI 408: Child Labor 2016	408-1 Operations and suppliers at significant risk child labor
Forced or Compulso	ry Labor
GRI 409: Forced or Compul- sory Labor 2016	409-1 Operations and suppliers at significant risk forced or compulsory labor
-	

# **Related Sections**

ent system	NA
d incident investiga-	NA
	Enhancing employee health
ommunication on	Enhancing employee health
d safety	Enhancing employee health
	Enhancing employee health
health and safety	Enhancing employee health
th and safety man-	NA
	Tables of ESG KPIs
	Tables of ESG KPIs
ployee	Tables of ESG KPIs
nd transition assis-	Focusing on talent development
r performance and	Safeguarding fundamental rights and interests
oyees	Governance structure Safeguarding fundamental rights and interests Tables of ESG KPIs
women to men	Due to the requirements of information confidentiality, it is not disclosed.
actions taken	Safeguarding fundamental rights and interests
nt to freedom of asso-	The Group will gradually improve the relevant management measures.
k for incidents of	Safeguarding fundamental rights and inter- ests Reinforcing procurement management
k for incidents of	Safeguarding fundamental rights and inter- ests Reinforcing procurement management



GRI Standards	Topic Disclosures	Related Sections				
Security Practices						
GRI 410: Security Practices 2016	410-1 Security personnel trained in human rights policies or proce- dures	The Group will gradually incorporate this into ESG management in the future.				
Rights of Indigenous Peoples						
GRI 411: Rights of Indigenous Peoples	411-1 Incidents of violations involving rights of indigenous peoples	The Group's core businesses are less relevant or of less importance to this topic.				
Local Communities						
GRI 413: Local Communities 2016	413-1 Operations with local community engagement, impact assessments, and development programs	Giving Back to Society				
	413-2 Operations with significant actual and potential negative impacts on local communities	The Group has not identified any operations with significant actual and potential negative impacts on local communities.				
Supplier Social Asse	essment					
GRI 414: Supplier Social Assessment 2016	414-1 New suppliers that were screened using social criteria	Reinforcing procurement management				
	414-2 Negative social impacts in the supply chain and actions taken	Reinforcing procurement management				
Public Policy						
GRI 415: Public Policy 2016	415-1 Political contributions	The Group's core businesses are less relevant or of less importance to this topic.				
Customer Health and	d Safety					
GRI 416: Customer Health and Safety 2016	416-1 Assessment of the health and safety impacts of product and service categories	NA				
	416-2 Incidents of non-compliance concerning the health and safety impacts of products and services	NA				
Marketing and Labeling						
GRI 417: Marketing and La- beling 2016	417-1 Requirements for product and service information and labeling	Providing quality services				
	417-2 Incidents of non-compliance concerning product and service information and labeling	Providing quality services				
	417-3 Incidents of non-compliance concerning marketing communi- cations	Providing quality services				
Customer Privacy						
GRI 418: Customer Privacy 2016	418-1 Substantiated complaints concerning breaches of customer privacy and losses of customer data	Preventing information leakage				
Socioeconomic Compliance						
GRI 419: Socioeconomic Compliance 2016	419-1 Non-compliance with laws and regulations in the social and economic area	The Group did not violate laws and regulations in the social and economic fields.				

# **Reader feedback form**

Dear Readers,

Thank you very much for taking time out of your busy sche G management and practice of ZhongAn Online, we value and look

Please tick " $\sqrt{}$ " in the appropriate position.

1. Which of the following stakeholders do you belong to?						
Government	Shareholders and investors					
Business partners	Media					
2. What is your overall comment on this report?						
Very good	Good	General				
3. How do you think this report performs in terms of the auth						
disclosure?						
Very good	Good	General				
4. How do you think this report performs in reflecting the cor						
Very good	Good	General				
5. What do you think of the structure of this report?						
Very good	Good	General				
6. Do you think the description, content arrangement and lay						
Yes	No					
7. Do you have any comments and suggestions on ZhongAn						

You can reach us by mail or by other means: Contact number: 1010-9955 E-mail: dongshihui@zhongan.com



		er to further impro- nments and sugges		
Custome	ers	Community pu	blic	
Rela	atively	Poor		
henticity, accuracy	and effective	ness of information	and data	
Rela	atively	Poor		
mprehensiveness of ZhongAn Online's sustainability efforts?				
🗌 Rela	atively	Poor		
Rela	atively	Poor		
yout of this report are easy to read?				
n Online's sustaina	bility work an	d this report?		





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