

### GRAND BAOXIN AUTO GROUP LIMITED 廣匯寶信汽車集團有限公司

(Incorporated in the Cayman Islands with limited liability) (於開曼群島註冊成立的有限公司)

Stock Code 股份代號:1293

## 2023 ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT



## **CONTENTS**

Page				
2	Abo	About This Report		
3	Cha	nairman's Statement		
5	1.	POSITIVE-ORIENTED AND CONSOLIDATE THE GOVERNANCE		
		LEVEL		
5		1.1 Overview of Grand Baoxin		
10		1.2 Corporate Governance		
15		1.3 ESG Governance		
20	2.	CUSTOMER-ORIENTED AND QUALITY SERVICE		
24		2.1 Heart-warming Pre-sales		
31		2.2 Responsible After-sales		
37		2.3 Customer Care		
43		2.4 Privacy Protection		
45		2.5 Intellectual Property Protection		
46	3.	RECRUITING TALENTS AND GATHER TALENTS IN THE WORLD		
46		3.1 Employee Recruitment		
52		3.2 Talent Development		
57		3.3 Safety and Health		
63		3.4 Care for Employees		
66	4.	GREEN OPERATION CONTRIBUTING TO A LOW-CARBON FUTURE		
66		4.1 Environmental Management		
68		4.2 Responding to Climate Change		
69		4.3 Resource Management		
71		4.4 Emission Management		
75	5.	INCLUSIVE DEVELOPMENT CAN EXTEND TO VALUE SHARING		
75		5.1 Supplier Cooperation		
78		5.2 Charity		
81	App	pendix I: Lists of Laws, Regulations and Internal Policies		
83	App	oendix II: HKEX Environmental, Social and Governance		
		Reporting Guide Content Index		

### **ABOUT THIS REPORT**

### **Overview**

This report is the eighth Environmental, Social and Governance ("ESG") Report released by Grand Baoxin Auto Group Limited ("Grand Baoxin" or the "Company"). It focuses on the disclosure of relevant information on the environmental, social and governance aspects of the Company and its subsidiaries (the "Group" or "We", "Us"). Some of the content relates to China Grand Automotive Services Group Co., Ltd. ("China Grand Automotive" or "CGA"), the controlling shareholder of the Group. This report is issued on an annual basis, covering the period from 1 January 2023 to 31 December 2023 (the "Reporting Period").

### **Basis of Preparation**

This report is prepared in accordance with the mandatory disclosure requirements and "comply or explain" provisions of the Environmental, Social and Governance Reporting Guide (the "Guide") as set out in Appendix C2 of the Main Board Listing Rules of The Stock Exchange of Hong Kong Limited (the "HKEX"). The content of this report is determined according to a set of systematic procedures, including identifying and prioritising stakeholders, identifying and prioritising material ESG-related issues, determining the boundaries of the ESG report, collecting relevant materials and data, preparing the report based on the data, reviewing the data in the report, etc. This report has been prepared in accordance with the following four reporting principles set out in the Environmental, Social and Governance Reporting Guide:

Materiality	This report has identified and disclosed in the Report the process of identifying material ESG issues and the criteria for selecting these issues, as well as the descriptions of the participation processes of stakeholders.
Consistency	This report uses the same consistent statistical and calculation methods in data disclosure as last year. Any changes will be stated clearly in the report.
Quantitative	The disclosure of statistical standards, methodologies, assumptions and calculation tools used for the KPIs and related data disclosed in this report, as well as the sources of conversion factors are described herein.
Balance	This report presents the Group's performance during the Reporting Period impartially. It aims to avoid choice, omission or presentation formats that may improperly influence readers' decisions making and judgments.

### **Scope and Boundary of the Report**

The policy documents, statements, and information contained in this report basically cover the Company's headquarter, the subsidiaries under its effective control and holding company, unless otherwise specified. The information from previous years quoted in this report are final statistics for the year. The financial information in this report are denominated in RMB.

### **Reliability Assurance**

As confirmed by the management, this report was approved by the Board of Directors on 26 April 2024. The Group guarantees that the contents of this report do not contain any false statements, misleading representations or material omissions. We undertake to accept responsibility for the contents of this report as to its authenticity, accuracy and completeness.

### **Access and Response to the Report**

This report is issued in traditional Chinese and English. In case of any ambiguity, the traditional Chinese version shall prevail. The electronic versions of this report can be accessed at the website of the Hong Kong Stock Exchange in the headline category "Financial Statements/ESG Information" on the page of Grand Baoxin and at the official website of the Company in the column "Investor Relations". If you have any queries or suggestions regarding the contents of this report, you are always welcome to share your views through the following channels:

Address: Grand Baoxin Building, No.3998, Hongxin Road, Hongqiao Township, Minhang District, Shanghai

Telephone: +86-21-24032888 Fax: +86-21-24032900 E-mail: info@klbaoxin.com

### **CHAIRMAN'S STATEMENT**

Looking back at 2023, the domestic economic development went under pressure. The automobile market also faced ups and downs with the combined effects of several factors, leading to a struggle to recover. With the in-depth competition between new energy vehicles and fuel vehicles, together with the intensifying "price war", car dealers which are at the end of the industry chain and face consumers directly are facing multiple pressures and are forced to trade their prices for volume. The brand distribution channels have entered into in-depth adjustments. In the face of difficult situations, the Group adheres to the coordinates of "earnestness, diligence, passion, belief and determination", relies on the business philosophy of keeping pace with the times and the comprehensive reform of daring to be the first, and relies on the efforts of all employees, so as to ensure the smooth operation of the Company and consolidate its development foundation.

In 2023, Grand Baoxin has focused on laying a solid foundation and adhered to the cooperate mission of "customer-oriented, excellence management, quality services", highlighting the brand value of "Grand Baoxin Services". Focusing on the principal business of automobile dealers and customer needs, we will continue to expand our leading advantages in principal businesses such as new automobile sales and after-sales maintenance, explore the incremental space for related businesses, and provide customers with differentiated and personalized products with service guarantees, creating a closed service loop covering the entire life cycle of the vehicles. Under the overall trend of electrification change in China's passenger car market, the Group will closely monitor the progress of the transformation and upgrade of various traditional luxury brands, especially the several core brands that we distribute. While consolidating our principal business of traditional luxury brands, we will also endeavor to explore cooperation models with various luxury brand OEMs in the field of new energy to strengthen the distribution of key new energy models of luxury brands so as to cater to the new competition in the market and customer needs.

Grand Baoxin is well aware of the importance of social responsibility to the sustainable development of enterprises. In 2023, at the governance level, we have fully integrated our own business characteristics, insisted on exploring internal potential, and have made rapid and steady progress in governance optimization. With refined management as the core, we have accelerated the pace of building a scientific and efficient operation and management system. Therefore, the empowerment of the financial management center and fund management center has been successfully implemented, the platformization of functional departments have enhanced the operational vitality, and the existing assets have been revitalized to improve efficiency. The Company's operational efficiency and service levels have continued to improve, and higher vitality with stronger momentum are demonstrated for steady development.

At the environmental level, we have actively responded to the national goals of "emission peak and carbon neutrality". We adhered to our original commitments and strengthened our responsibilities. We have adhered to the leadership of party building, practiced ESG concepts, continued to improve the governance system, promoted green development with low-carbon operations, and adhered to the green development path of "clean, productive, and emission reduction", to jointly realize the harmonious coexistence between enterprises and the environment.

At the social level, we have further promoted the digital transformation and created values with quality services through the full-cycle customer service process. At the same time, we attached great importance to the legitimate rights and interests of each employee, paid attention to the physical and mental health of employees, provided employees with channels for continuous learning and growth. We actively participated in community public welfare activities with employees, contributed to the society with public welfare actions, shared the development achievements with the community, fully demonstrated the social value of private enterprises in the new era in terms of mutual benefits and scientific development, actively created positive value for social progress, and devoted the kindness and cohesion of Grand Baoxin to all aspects of social development.

Looking forward to 2024, Grand Baoxin will adapt to the changes of the times, adhere to the corporate spirit of "pursuing excellence and scientific development", explore new directions for corporate development and stimulate new vitality, enhance long-term competitiveness and brand building, and empower the transformation and development of the industry. At the same time, we will focus on internal development, prioritise stability while pursuing progress, integrate the concept of sustainable development based on refined operation, enhance the development resilience and long-term competitiveness of the Company, and create greater value for all shareholders.

## 1. POSITIVE-ORIENTED AND CONSOLIDATE THE GOVERNANCE LEVEL

Grand Baoxin adheres to the principle of integrity and is committed to consolidating the standard of governance as well as maintaining an honest and clean enterprise atmosphere. On the basis of operation compliance, the Group continues to pay attention to the impact of ESG-related matters on the Group's operating environment, and strengthens its ESG governance efforts by enhancing its ESG performance in three dimensions in terms of environmental, social and governance, optimising its ESG management system and implementing various ESG initiatives to support corporate sustainable development.

### 1.1 Overview of Grand Baoxin

Grand Baoxin Auto Group Limited (HK.01293) was listed on the Main Board of the Hong Kong Stock Exchange on 14 December 2011. As an auto sales service group specializing in the sales of luxury, and ultraluxury brands, we have always adhered to principles of "being excellent, unique and professional", providing a series of services for our customers, including pre-sales service, sales of new automobiles, after-sales service, automobile financial products, sales of used automobiles, automobile insurance, and sales of auto parts and sales of other automobile-related products.

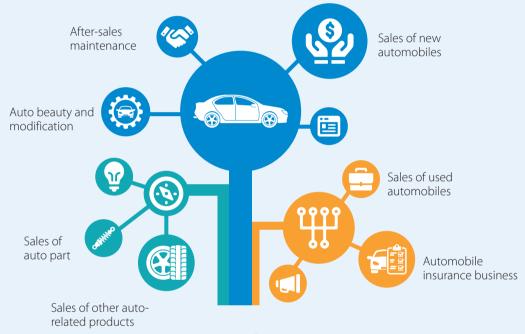
### **Corporate Culture**

The Group has always adhered to the corporate mission of "customer-oriented, excellence management, quality service" and the corporate philosophy of "trustworthy, prudent, excellence", striving to achieve the highest customer satisfaction and maximise the improvement of overall comprehensive competitiveness. In addition, we are committed to becoming a warm enterprise with a great love for public welfare and a sense of social responsibility. In recent years, we have actively carried out and participated in public welfare activities, contributed to the Group's efforts in improving social well-being, and given back to the society with love.



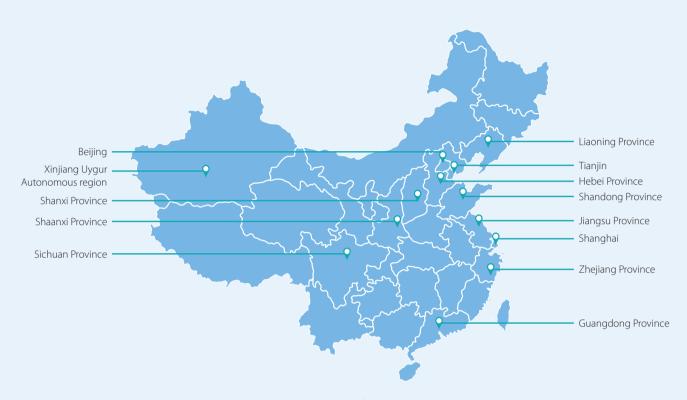
### **Commercial Layout**

As an authorised car dealer, Grand Baoxin gives full play to its advantages in integrated automotive pre-sales and after-sales services and provides customers with global unified standards services for various brands of automobiles, including sales of new automobiles, after-sales maintenance, auto beauty and modification services, sales of used automobiles, automobile insurance business, sales of auto parts and other autorelated products.

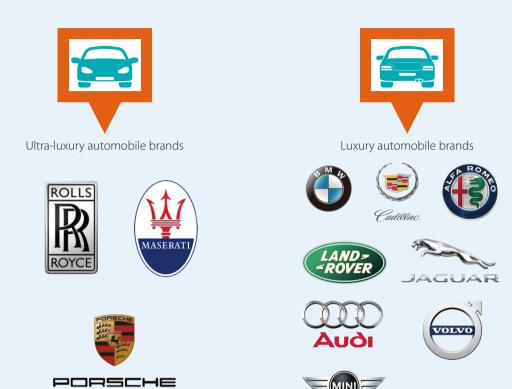


**Main Businesses of Grand Baoxin** 

We continue to deeply explore the two major markets of ultra-luxury car brands and luxury car brands, and gradually develop a nationwide multi-brand car sales network layout. As of 31 December 2023, the Group had 102 various distribution networks in total with 9 luxury and ultra-luxury automobile brands (BMW (MINI included), Audi, Jaguar Land Rover, Volvo, Cadillac, Alfa Romeo, Porsche, Rolls-Royce and Maserati), as well as mid-to-high-end independent brands such as GAC Toyota, GAC Honda and FAW Toyota, covering most of the mainstream luxury and ultra-luxury automobile markets in China. Our business is mainly located in East China, while expanding to economically developed, densely populated regions with strong market potential such as North China, Central China, South China, Northeast China, and Northwest China.



**Distribution Network of Grand Baoxin** 



Ultra-luxury and Luxury Automobile Brands of Grand Baoxin

### **Business Performance**

During the Reporting Period, the Group emphasized automobile sales just as much as service quality in its policy concern. In view of the external environment with continuous pressure, with the focus on increasing the overall sales volume of new automobiles, the Group continued to optimise its brand structure and efficiency for each store so as to achieve stable prices in new automobiles on a best effort basis. Meanwhile, it guaranteed steady quality improvement of after-sales service business to better meet customer needs, and achieved quality and healthy development of the derivative business. The Group has kept abreast of market trends, acted on changes in a proactive manner and adjusted its business strategies, leading to a steady and healthy operation despite the adverse environment and achieving positive development.

For the year ended 31 December 2023, our revenue amounted to approximately RMB31,907.0 million, representing a year-on-year increase of 0.7%; gross profit amounted to RMB1,294.6 million, representing an increase of 179.4%; profit attributable to owners of the parent, having turned losses into gains, amounted to RMB125.7 million, as compared to loss attributable to owners of the parent of RMB698.0 million for the year ended 31 December 2022; during the Reporting Period, earnings per share recorded of RMB0.04.

#### Revenue

The following table sets forth a breakdown of our revenue for the period indicated:

Year ended 31 December

	2023		2022	
		<b>Contribution to</b>	Contribution to	
Revenue source	Revenue	total revenue	Revenue	total revenue
	(RMB'000)	(%)	(RMB'000)	(%)
Automobile sales	27,633,956	86.6	27,948,010	88.2
Luxury and ultra-luxury brands	25,973,625	81.4	25,955,432	81.9
Mid-to-upper market brands	1,660,331	5.2	1,992,578	6.3
After-sales business	4,236,566	13.3	3,713,369	11.7
Luxury and ultra-luxury brands	4,042,866	12.7	3,508,409	11.1
Mid-to-upper market brands	193,700	0.6	204,960	0.6
Finance leasing services	36,457	0.1	37,308	0.1
Total revenue	31,906,979	100	31,698,687	100

Revenue from the sales of automobiles decreased by 1.1% as compared to the year ended 31 December 2022 due to the fact that during the Reporting Period, as a result of the impact of the full-year automobile pricing war, the key direction of "price for volume" led to a decrease in the Group's revenue from new automobile sales as compared to the same period last year.

(For more information disclosure on operating performance, please refer to the 2023 Annual Report of Grand Baoxin)

### **Enterprise Honour**

- CGA, the controlling shareholder of Grand Baoxin, was ranked 103rd on the 2023 Fortune China 500;
- CGA, the controlling shareholder of Grand Baoxin, won the title of Top 100 Automobile Dealer Groups in 2023, and its sales volume ranked first among the top 100;
- Grand Baoxin's Jaquar Land Rover store won the Jaquar Land Rover President Award;
- Grand Baoxin's Kailong Audi won the Best Dealer Award of the Eastern region.

### 1.2 Corporate Governance

The Group is in strict compliance with the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited, the Company Law of the People's Republic of China and the Securities Law of the People's Republic of China and the requirements under laws and regulations and regulatory documents for corporate governance of listed companies. The Group consolidates the foundation of internal control management and creates sustainable economic benefits by building a standardised corporate governance system.

### **Governance Structure**

A scientific and standardised governance system with effective balances and productive operation is the key to the long-term, stable, and sustainable development of the Company. The Board of Directors consists of four executive directors and three independent non-executive directors, of which about 43% are female directors. Each member has different professional backgrounds and rich experience, helping the Group to develop in a balanced manner in all aspects.

An Audit Committee, a Nomination Committee, and a Remuneration Committee have been established under the Group's Board of Directors to improve the operational efficiency of the Board of Directors:

- The Audit Committee is mainly responsible for ensuring the effective implementation of the internal control of the enterprise, formulating the control and risk management system and audit plans, and checking the financial reporting and audit reporting, etc.
- The Nomination Committee is mainly responsible for assisting the Board in developing and managing a fair and transparent process to develop the Company's human resources strategy for directors and senior management, while assessing the independence of independent non-executive directors.
- The Remuneration Committee is mainly responsible for ensuring the remuneration conforms to the strategic objectives of the enterprise, and provides remuneration plans that can attract, motivate and retain the senior management personnel of the Company on the premise of compliance and legality.

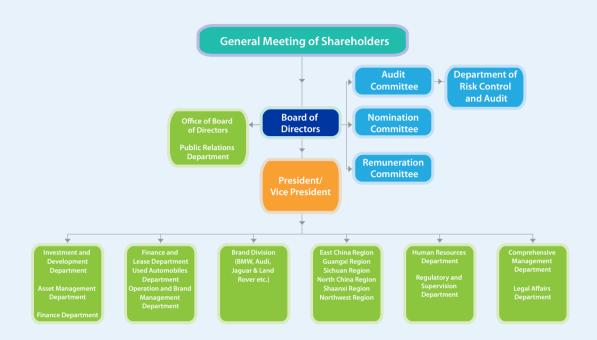


Figure: Governance Structure of Grand Baoxin

(For more information, please refer to the section "Corporate Governance Report" in the Group's 2023 Annual Report)

### **Internal Control and Risk Management**

The Group strictly abides by laws and regulations such as the Audit Law of the People's Republic of China and the National Auditing standards of the People's Republic of China, etc. According to the professional guidelines of Basic Rules of Corporate Internal Control and the Guidelines for Evaluation of Corporate Internal Control as well as our own conditions, Management Measures for Internal Audit Operation was formulated to ensure the Company's audit system achieves hierarchical management and operates normally, to clarify the responsibilities, authorities and working relationships of the audit institutions at all levels, to ensure the audit institution submits audit reports to management independently and provides risk management analysis, evaluation and suggestions, and to ensure the auditors adhere to independent, objective and impartial professional ethics.

The Group has developed on internal risk management code and risk control system. We are committed to building an all-round internal control system throughout all departments and stages. We have established a three-tier risk management mechanism covering pre-event, in-process and post-event to achieve full-cycle risk control. We fully integrate the awareness of risk management into daily operation and management, and conduct risk identification, assessment, and response in each process of the operation, so as to minimise the huge economic losses caused by risk time. On behalf of the Board of Directors, the Audit Committee of the Group inspects the construction, implementation and supervision of management's risk management and internal control, and checks its effectiveness annually.

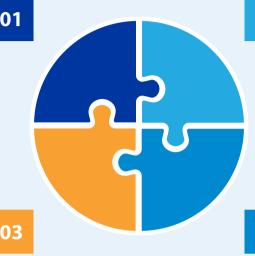


**Three-tier Risk Management Mechanism** 

By implementating unit responsibilities, strengthening of internal audit, establishing information communication mechanism and constructing of talent team, and comprehensively improving the risk management level, the Group continuously optimises the operation efficiency of the risk management system from these four aspects. As for internal control, we adopt internal control and self-evaluation as the main management approach, and the evaluation scope covers many aspects such as strategy, finance, technology, human resources and public relations. During the self-evaluation process, we continuously identify the pain points of internal control and carry out targeted rectification. During the Reporting Period, the Group took proactive measures to identify, assess and manage significant risks (including ESG risks) arising in the business and in the changing business environment at different levels. The Group's risk management has integrated strategic reviews before, during and after the incident with a bottom-up risk assessment process to identify, assess and manage significant risks. Our risk management covers all functions and distribution networks of the Group.

# ASSIGNING RESPONSIBILITIES TO DEPARTMENTS

Regulating the corporate structure, clarifying responsibilities of each department, and defining duties and powers of posts regarding areas such as decision-making, execution and supervision



## 02 STRENGTHENING INTERNAL AUDIT

Strengthening internal audit functions, ensuring the independence of internal auditors and the objectivity of audit work

# FORMING A COMPETITIVE TEAM OF TALENTS

Organizing training regularly and establishing competition in line with its own situation mechanism to tap more internal talent

## 04

# ESTABLISHING COMMUNICATION MECHANISMS

Improving communication mechanisms and internally establishing clear reporting lines to ensure external interest-related smooth communication between relevant parties

### **Improved Risk Management System**

### **Integrity and Probity**

Adhering to the corporate philosophy of "trustworthy, prudent, excellence", the Group strictly abides by relevant laws and regulations which include the Civil Code of the People's Republic of China, the Company Law of the People's Republic of China, the Anti-unfair Competition Law of the People's Republic of China, the Anti-unfair Competition Law of the People's Republic of China, the Anti-unfair Competition Son Banning Commercial Bribery, and adheres to the business values of integrity and fairness and a sense of social responsibility in the interaction with partners.

The Group has established and continuously improves its internal anti-corruption and probity system. Through daily training and publicity, employees can fully understand relevant laws and regulations and the Group's internal rules and regulations. The Group guides employees to be honest and trustworthy, and creates, and strives maintain a corporate culture of integrity. During the Reporting Period, the Group provided a total of 8 hours of anti-corruption training to all employees, of which the Directors participated in a total of 2 hours of anti-corruption training. Through a disciplinary mechanism, a prevention mechanism and a security mechanism for anti-corruption, the clean corporate atmosphere that one wouldn't, couldn't and can't easily commit corruption across the Group is formed to ensure the sustainable development of the Group.

We encourage internal and external stakeholders of the Group to report corruption incidents. As such, we have established a sound reporting management system, so that employees can report violations to the Group's discipline inspection staff through various reporting channels such as mails, hotlines and emails, and form a complete closed loop for the handling and managing of each reported incident by strictly implementing the accountability mechanism.

In addition, the Group has also clarified the confidentiality measures for the whistleblower's information. We protect the personal information and reporting materials of whistleblower. At the same time, the whistleblower shall be responsible for his/her reporting behaviour and the clues provided and shall be true and reliable. He/ she shall not spawn rumors and frame others by taking advantage of reporting and complaining. Relevant accountability and handling mechanisms are also added for whistleblowers who distort facts and take the opportunity to retaliate against others.



### The reporting channels for Grand Baoxin are as follows:

Report hotline: 028-60665487

Report email: cgajianju@chinagrandauto.com



### **Reporting Process of Grand Baoxin**

In order to create a clean and self-disciplined corporate culture, we continue to carry out integrity publicity and implementation, and continuously strengthen employees' awareness and understanding of integrity and clean through business ethics training, regular meetings, annual integrity training and other methods for new employees, and implement the concept of probity and integrity of the Group. In addition, we will actively strengthen the anti-corruption awareness at the board level through board meetings and other forms, and cultivate a top-down anti-corruption corporate culture.

During the Reporting Period, the Group was not involved in any litigation of corruption.

### 1.3 ESG Governance

Grand Baoxin actively practices the concept of sustainable development, continuously optimises the construction of the management system, and attaches attention to the impact of its business on the environment, society, and other stakeholders. We have established a three-level ESG governance structure consisting of the Board of Directors, the ESG Task Force, and the ESG Executive Team, defined the work responsibilities at all levels, formed a collaborative management mechanism led by the Board of Directors and participated by the entire Group, its distribution outlets and departments, and various investment enterprises, and cooperated with all stakeholders to create value on the road of sustainable development and green operation.

#### **ESG Governance Structure of Grand Baoxin**



- The Board of Directors is the Group's highest decisionmaking body for ESG governance, plays the primary leadership and oversight role and makes final decisions on ESG-related matters.
- Evaluate the action plan proposed by the ESG Task Force, manage ESG-related risks, and monitor the progress of achieving ESG goals, review and approve relevant ESG policies and systems.
- The ESG Task Force is the main driver, consisting of functional departments at headquarters, and coordinates and promotes the Board' resolutions on ESG matters.
- Identify ESG risks and report to the Board of Directors, formulate ESG goals and action plans, draft ESG policies and systems for review and approval by the Board of Directors, and supervise the specific execution of the ESG action by ESG Execution Team.
- The ESG Execution Team is the main force for implementation, covering the Group's subsidiaries and sales stores to perform specific ESG-related tasks. It ensures the effective implementation of ESG actions.

### Statement of the Board

### Board Responsibilities

• The Board of Directors is the highest leadership and decision-making body of the Group's ESG management and assumes full responsibility for ESG effort. During the operation of the Company, the Board of Directors is responsible for reviewing ESG-related matters of the Group and formulating the Company's ESG vision, goals, strategies and structure, evaluating the action proposals and plans proposed by the ESG working group, controlling ESG-related risks, supervising the completion of ESG goals, reviewing and approving relevant ESG policies and systems, and ensuring that ESG management is always in line with the future development of the Company.

### Implementation of ESG Task

• In terms of business operation, the Board of Directors of the Company has set up the ESG Task Force and the ESG Executive Team to lay a solid foundation for the effective publicity and implementation of ESG management. The ESG Task Force is composed of functional departments of the headquarters, which is responsible for formulating ESG-related goals, specific policy measures, performance indicators and effect evaluation plans, reporting regularly to the ESG Committee and the Board of Directors, and coordinating and promoting the relevant resolutions of the Board of Directors on ESG matters. As the main force in the implementation of ESG management, the ESG Executive Team covers the subsidiaries and sales stores of the Group, implements the ESG task plan, and implements the ESG management concept in all aspects of daily operations.

### Important ESG Issues

Grand Baoxin has always focused on the relevant needs of various equity
holders, attached importance to the significant impact that ESG risks and
opportunities may have on the Group, and identified and evaluated important ESG issues through
active communication. Based on an independent third-party materiality assessment, the Board of
Directors of the Company approves and prioritizes the final important ESG issues, and regularly
evaluates the previous ESG performance.

### ESG Risk Governance

• In order to effectively prevent and control various internal and external risks, the ESG Task Force identifies ESG risks by assessing environmental and social related risks and makes a preliminary analysis and assessment report to the Board of Directors, which reviews and approves the risks to be disclosed, and formulates corresponding countermeasures in advance to mitigate their negative impacts on the Company's operation. During the Reporting Period, we conducted risk identification, assessment and response, including climate change risks.

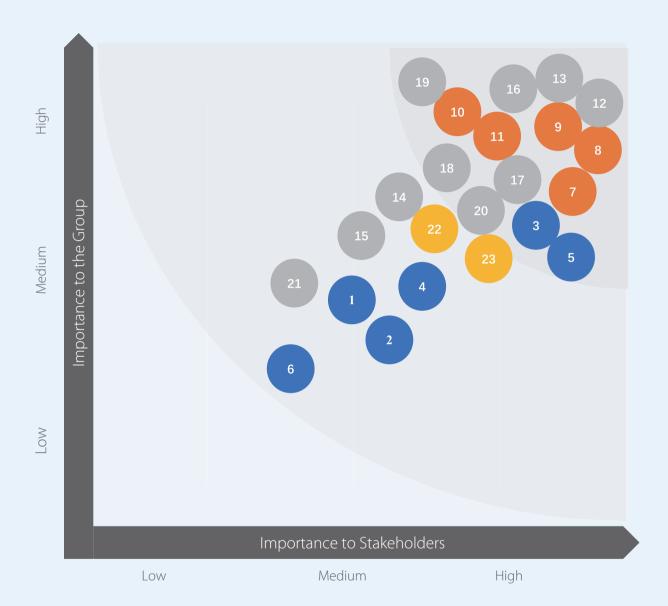
### **Stakeholder Communication**

Grand Baoxin has always focused on the communication with stakeholders. We deeply understand that the sustainable development of the enterprise cannot be achieved without the strong support of all stakeholders and hope to ensure that all stakeholders can effectively supervise and participate in the major decision-making of the enterprise by establishing a diversified and transparent communication mechanism. Key stakeholders of Grand Baoxin include investors, government departments, customers, employees, local communities, media, and partners. During the Reporting Period, we have completed various activities on investor relations, communicated with more than 800 investors.

Stakeholder Groups	Issues of Concerns for Stakeholders	Main Communication Channels	
Investors/Shareholders	Business performance Risk management Probity and integrity	Annual reports and announcements Thematic reports Regular disclosure	
Government Departments	Legal compliance Emission Management Energy Management Resource Management Response to Climate Change	Regular reports/interim announcements Correspondences On-site investigation	
Customers	Customer service Customers' rights and interests Customer communication	Business communication Feedback from customers Exchange and discussion	
Employees	Staff remuneration and benefits Occupational safety and health of employees Career development and training of employees	General meetings of employees Collective bargaining Communication platforms for employees	
Local Communities	Social contribution Impacts of daily operation on neighboring communities Charity	Communal activities Press releases Announcements Interviews and surveys	
Media	Information disclosure Charity Legal compliance Response to Climate Change	Group website Group announcements Interviews and exchange	
Partners	Supplier management Business development Probity and integrity	Business communication Supplier meetings and procurement announcements and notices	

### **Analysis of Substantive Issues**

Stakeholder feedback and suggestions on the issues of sustainable development have always been the focus of the Group's attention. During the Reporting Period, we integrated stakeholders and their concerns into the operation and decision-making process by sorting out important ESG matters and the concerns of various stakeholders, and continuously improved the Company's sustainable development management according to the identified important issues in combination with the ESG materiality issue matrix of the last year.



### **Environmental**

- Exhaust emissions management
- 2. Greenhouse gas emissions management
- 3. Waste management
- 4. Energy use and management
- 5. Use and management of non-renewable resources
- 6. Response to climate change

### **Employees**

- 7. Employee benefits and attracting talents
- 8. Employee training and career development
- 9. Employee health and safety
- 10. Employee compliance
- 11. Employee diversity, equity and inclusion

### Business

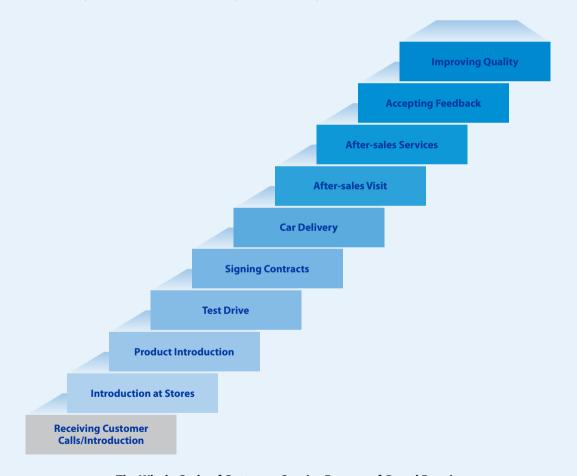
- 12. Product quality and safety
- 13. Risk assessment and governance
- 14. Responsible investment
- 15. Intellectual property management
- 16. Excellent customer service
- 17. Sustainable supply chain management
- 18. Industry cooperation and ecological co-construction
- 19. Business ethics and anticorruption
- 20. Information security and business secret protection
- 21. R&D and technological innovation

### **Social**

- 22. Social contribution
- 23. Public welfare contribution

### 2. CUSTOMER-ORIENTED AND QUALITY SERVICE

Grand Baoxin adheres to the corporate mission of "customer-oriented, excellence management, quality service", and provides full-cycle high-quality services from pre-sales to after-sales while respecting customer needs. The Group has developed automobile sales services for decades and is committed to providing all-round integrated services and a series of services for our customers, including sales of new automobiles, after-sales maintenance, auto beauty and modification services, sales of used automobiles, automobile insurance business, sales of auto parts and other auto-related products. We take the needs of customers as the starting point and principle for the service of each brand company, so as to achieve the highest customer satisfaction, implement the service policy with the core of meeting the all-round customer needs, give full play to the integrated services of the Group, and maximise the improvement of the overall comprehensive competitiveness.



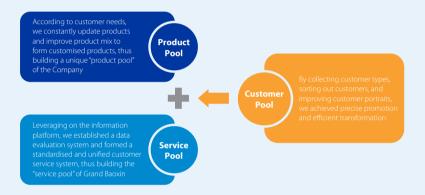
The Whole Cycle of Customer Service Process of Grand Baoxin

By providing all-round, one-stop sales services, the Group ensures that customers receive timely and professional help and answers during the car purchase and use process, thereby greatly improving customer satisfaction, and by providing customers with personalized services, such as regular customer return visits, holiday greetings, exclusive discounts, etc., we further narrow the gap between our stores and customers, aiming to achieve long-term cooperative relationships with customers.

The Group's high-quality services will attract more potential customers in the future through word-of-mouth communication and recommendations, further expanding the Group's market share.

### **Digital Development**

Grand Baoxin adheres to the core idea of "customer-oriented", and establishes the goal of promoting the construction of a digital information service platform with business support, business empowerment and customer operation as the core, gradually realizing internal efficiency improvement to assist in business management decisions, and building a digital customer service platform externally. Under the guidance of digital transformation, we have deeply explored our own advantages and made every effort to build three strategic directions of "customer pool, product pool and service pool", aiming to build an open and win-win industrial alliance and improve the Company's operation and management efficiency comprehensively.



**Digital Development Direction of Grand Baoxin** 

In addition, we utilise data system groups such as Enterprise Resource Planning (ERP) and Customer Relationship Management (CRM) to build a customer pool with rich attributes, stratified groups, clear profiles, and effective reach, accurately match customer groups and position customer needs, and carry out accurate marketing through digital marketing platforms. At the same time, we have built a membership system to enrich online services from multiple channels and protect the high-quality member benefits to provide better and considerate services.

The Group also adopts a car dealership system (DMS) which is linked to the ERP system to automatically synchronize data to digitize internal production efficiency. Hikvision Monitoring System has been introduced to provide real-time remote supervision of sales activities in pop-up stores, after-sales paint room safety inspections, and overall safety joint prevention and control, etc., so as to improve internal service quality. An innovative business model has been adopted to provide customers with automotive carrier-related cooperation services such as electronic toll collection (ETC) and driving recorders through the data platform to enhance customer experience.

### **Offline Customer Flow Management and Online Service**

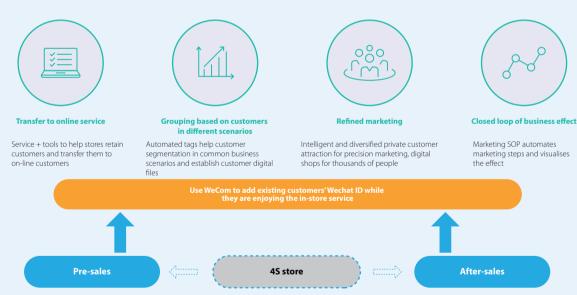
Each store of Grand Baoxin will record the customer flow through the WeCom platform and conduct data analysis through the platform's customer flow interface.

We use WeCom, public accounts and mini programs to provide customers with online services, comprehensively covering customer consultation, feedback, customer care and interaction during the customer consumption process. Online services have narrowed the gap between us and our customers, enabled timely and two-way close communication with them, and virtually improved customer satisfaction.

### **Informatized Marketing Platform**

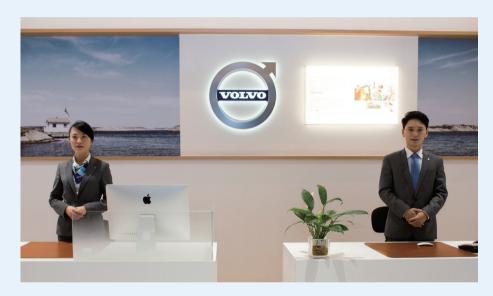
We take WeCom as the channel carrier and ERP system as the core to create customer informatized management files, and empower stores to improve service capabilities.

The Group has built a complete labeling system for different customer groups to achieve fine segmentation and stratification of customers, laying a solid foundation for the subsequent formulation of corresponding marketing strategies. Based on the analysis results of customer portraits, we use diversified online platforms such as mini programs and corporate WeChat account to implement corresponding marketing strategies for different types of customers to achieve automatic and accurate marketing through multiple channels. By accurately analyzing customer needs, we can adjust marketing strategies at any time to ensure maximum marketing effectiveness.



### **Membership System and Benefits Services**

We have built and continuously improved the membership system, coupling with high-frequency life benefits (such as Internet, food, clothing, housing and transportation, fuel up and other high-frequency consumption benefits), low-frequency maintenance benefits and store exclusive benefits (road rescue, tire service, paint service, loaner car service, etc.) to launch the digital benefits business, aiming to help stores promote high-frequency benefits, extend the value chain of the automotive industry, and upgrade operational activities. High-quality membership services and benefits services improve customer experience, bring strong impetus into the Group's long-term development centered on customer needs, and win customer loyalty and trust.



### 2.1 Heart-warming Pre-sales

Extraordinary pre-sales service is the competitive advantage of the enterprise, and it is an important window for us to communicate with customers, interact with customers, and establish trust relationship. We strictly comply with the *Advertising Law of the People's Republic of China* to ensure that all promotional content and forms carried out by our sales personnel are compliant and appropriate, exaggerated and false promotion are prohibited, and resolutely maintain a fair and transparent environment for sales promotions.

To this end, the Group has formulated and implemented the Sales Operation Manual to further normalise and standardise pre-sales services, specifying in detail the processes such as answering customer calls, product introduction, test drive, signing contracts and car delivery, and clearly stipulating the standard service process, professional code of conduct and high-quality service attitude for sales personnel to carry out various pre-sales services.







### Introduction at Stores — Receptionist

- Relevant service personnel have received employee training in workflow and reception desk etiquette
- Provide standard and high-quality reception services to make a great first impression on customers

#### **Product Introduction — Professionals**

- Receptionists have rich industry background and professional product introduction ability
- The receptionist can accurately insight into customer needs and provide exclusive purchase solutions for customers with customer history information

### **Test Drive** — **Test-drive Commissioner**

- Registration Form for Test-drive: manage the use of test-drive cars
- Test Drive Agreement: sign with the customer, which is conducive to the customer's clear understanding of the service content
- Test Drive Feedback Form: improve the service quality through feedback

### Signing Contracts — Sales Management & Financial Personnel

- Contracts need to be approved level-by-level, and can only come into effect after being approved by the sales management
- After the financial personnel review the contract price and confirm it is correct, they shall issue a receipt and hand it over to the customer in person
- Any involvement of the sales consultants during the process of approval and review is prohibited

#### Car Delivery — Sales Consultant

- Confirm the information of the delivered car with the customer
- · Introduce the main functions and operation instructions of the car and deliver the accompanying data
- Introduce after-sales services such as insurance services
- Innovative delivery services: well-wishing and giving souvenirs as well as photo-taking for the purpose of continuous upgrade of customer experiences

### Whole Process of Pre-sales Services of Grand Baoxin

In order to improve the quality of pre-sales service management, the stores of the Group will regularly adopt on-site drills, and irregularly arrange mysterious visitors to the sales site for spot checks or unannounced visits to timely discover the deficiencies in the operation of each service node and summarise the problems existing in the service process and make corrections. Some stores will also hold sales knowledge competitions to improve the professional level of staff services and enhance the quality of pre-sales service.

### **On-site Drills**

In order to find out the problems in the pre-sales service process in time, many stores of the Group carry out on-site drills from time to time, score the on-site sales consultants, hold a review and summary meeting after the drills, cross-comment on the missing and weak items in the process, analyse and rectify the problems found in time, and make sufficient preparations for customers entering the store in the later period. At the same time, each Brand Division regularly invites excellent stores to share experience and high-quality process rehearsal demonstrations and management tools to promote the common progress of each store.





### **Sales Skills Competition**

In order to further enhance the professionalism of the store sales team to better serve customers and meet customer needs, and also build a learning and communication platform for sales consultants to create a more professional service team, the Audi Division of the Group holds sales skills competitions from time to time.





In order to ensure the success of the promotion and marketing of the revised version of the BMW brand flagship product, the BMW Division of the Group held a product sales skills competition, adopting a competition system of online exams and offline exercises, integrating "learning, practice and competition" to further improve the sales service level of our employees.





### **Premium Retail Experience**

In order to improve the customer's purchase experience, many stores will provide customers with catering services and festival activities, and are committed to providing innovative and heart-warming store services. Such stores will create more surprises for customers in combination with high-end brand image, so that customers can experience the noble service.

The Group's Volvo Division used scenic lawn as its exhibition hall, bringing two classic models into nature, and used a complete set of camping equipment to build a real camping scene, leading customers to experience driving travel, and while promoting the brand, it provided customers with a relaxed and pleasant atmosphere, showing the perfect integration of nature and humanity.





### **Personalised Car Delivery Service**

At the crucial moment when customers pick up their cars, the Group's stores will carefully prepare a complete car delivery ceremony: presenting flowers, delivering car keys, sending good wishes, explaining the vehicle's functions to customers in detail, issuing documents such as car pick-up certificates and invoices, and applying for vehicle insurance. We provide customers with meticulous, considerate and thoughtful car delivery services, allowing every customer to feel the professionalism and attentiveness of the Grand Baoxin team.

At the ceremony, both the dreamy car delivery gift and sincere car blessings left the best memories for the new car owners. The car delivery ceremony demonstrated Grand Baoxin's emphasis on customers and its pursuit of service quality. Such a ceremony was not only a celebration, but also a commitment, promising that Grand Baoxin will ride with the car owners on the boundless journey.

After the ceremony, our stores also arranged car maintenance lectures for new car owners, so that new car owners could more quickly understand their cars and the precautions for daily maintenance. The car maintenance lecture provides an offline communication platform for car owners, deepens the understanding and emotional connection between car owners, and between car owners and Grand Baoxin, thereby enhancing customer loyalty and trust in Grand Baoxin, as well as expanding brand influence.









In addition, in the face of customers' capital needs, we provide customers with professional, innovative, and differentiated auto financial products, solve the capital turnover difficulties that customers may face when purchasing a car, assist customers in pre-lending risk review, in-lending risk management and postlending risk control, and achieve "hassle-free car purchase" with the help of our professional financial leasing institution. A trustworthy brand image of Grand Baoxin has been accumulated from every detail.

### 2.2 Responsible After-sales

We promise to provide customers with high-quality and professional after-sales service, continuously explore the extension of the value chain of the auto industry, broaden the service boundary, and help customers maximise their value. We improve the quality of after-sales service in terms of value-added services, customer complaint management, customer satisfaction survey and others to provide high-quality after-sales service for customers with due diligence.

The Group is not involved in self-produced vehicles. The product returns and product recalls involved are mainly initiated by automobile OEMs due to potential safety hazards in the vehicles that they distribute. In response to automobile quality issues, the Group has established an automobile recall service system to coordinate product recalls, proactively communicated and negotiated with customers, conducted recalls in a timely manner strictly based on the recall information of each OEM, at its best effort to reduce potential safety threats to customers caused by product quality.

During the Reporting Period, the Group did not encounter any incidents relating to product returns or product recalls.

### **Value-added Services**

Our value-added services include car maintenance, car modification, and car insurance. The car maintenance service is the realization of the Group's extension and diversified commercial value of the auto industry chain. We strive to purchase quality auto parts, great maintenance equipment and tools so as to solve various auto faults for customers with quality and quantity guaranteed and in an efficient and timely manner equipped with our professional team of technicians. In terms of car modification, we provide personalised car modification solutions based on safety guarantee in combination with the needs of customers and a variety of auto peripheral products.

We actively communicate with customers, warmly send reminders of car loan repayment, insurance expiration, after-sales maintenance, etc., as well as special circumstances of the accident car repair, store self-driving tour free activities through the WeCom group. In terms of car insurance, we have launched insurance products such as "Hassle-free Card Services" and "Hassle-free Double Services" in combination with different needs. In addition, we use the "Insurance Cloud" to realise the platform-based control of the entire interface of business operation, connect with major cooperative insurance companies through the cloud platform, achieve one-stop service of claim settlement and maintenance, conduct 360-degree statistical analysis of insurance policies and statement of account, and achieve closed-loop management of insurance business.

### Hassle-free Card Services

• seven after-sales services include centralized control theft prevention system for motor vehicles, compensation for car replacement, reimbursement for car spontaneous combustion, tyre replacement, glass replacement, compensation for loaner car fees, reimbursement for lost keys and car plates.

### Hassle-free Double Services

customers can enjoy free basic maintenance services. An additional 3-year mileage-free warranty
extension service after a 3-year warranty period from the original manufacturer. Customers who
participated in this project are entitled to 15% discount on repair and maintenance for life from the 7th
year of free basic maintenance services. This service can be transferred with vehicles so that residual
values of second-hand vehicles of customers can be increased.

Maintenance Service of Grand Baoxin

### **Customer Complaint Management**

We attach great importance to customers' opinions on products and services and standardise the customer complaint handling process by formulating and implementing management systems such as Customer Complaint Management. In accordance with the principles of priority and effectiveness, we take "first-tier management and control, second-tier handling and processing" as a customer management system and thus built a complaint handling management system with customer service departments of all operating companies as the hosts with complimentary support from other relevant functional departments, which can optimise the process and improve the quality of after-sales service.

General Managers of Operating Companies



Head of Customer Complaints

- Establishing an effective complaint handling mechanism
- Ensuring the high efficiency of daily customer complaint handling

Customer Complaint
Handling Department



Relevant Functional
Department

- The persons in charge of departments will act as the first responsible unit and first handling party for customer complaints
- Based on the prescribed service process, the persons in charge will timely submit the feedback of handling results to customer

Customer Complaint Management Department



Customer Service
Departments of Operating
Companies

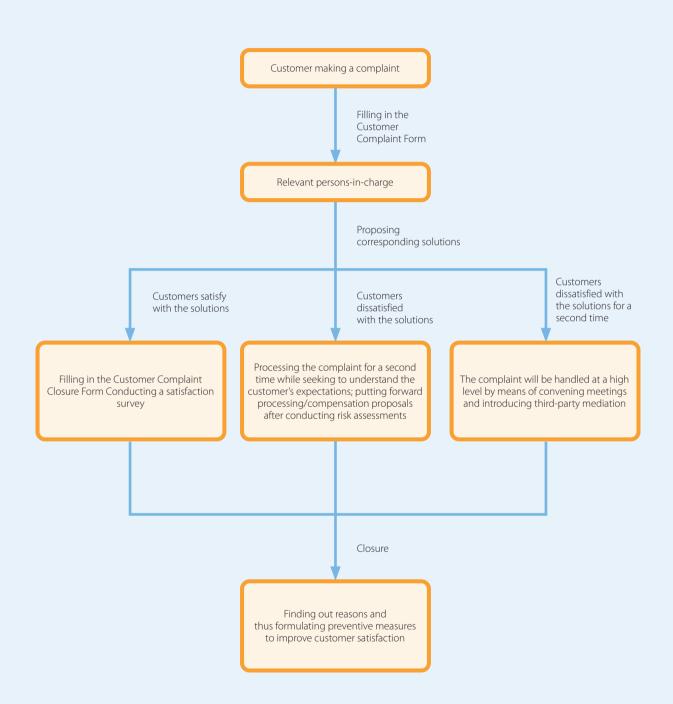
- Customer service managers will act as the second responsible unit
- Making projected estimation about any potential complaint situation and preventing customer grudges upgrading
- Establishing early warning mechanism, having active communication with customers, and reporting to relevant department of the store in question

**Customer Complaint Management System of Grand Baoxin** 

On the basis of fundamental traditional customer complaint communication channels such as hotline, email, suggestion box, after-sales service interview and complaint at the spot, we have continuously expanded the communication and feedback channels with customers online, and opened online complaint channels such as the official website of the Group, Hui Yang Che APP, WeChat social media groups and all platforms related to automobile promotion and sales, which are more flexible and cover a wider range, helping us to solve problems for customers in a more efficient manner and establish a responsible corporate image.

Once the customers' questions and opinions are received, we will verity right away and then analyse the causes of the complaints, make up for the management deficiencies, and regularly supplement the internal assessment to improve the timeliness and effectiveness of management and ensure the timeliness and effectiveness of customer complaint handling.

During the Reporting Period, Grand Baoxin received 2 complaints from customers in respect of products and services, all of which were duly resolved due to prompt follow-up actions and effective communication with satisfactory feedback from customers.



**Grand Baoxin's Procedures for Handling Customer Complaints** 

#### **Customer Satisfaction Survey**

Customer satisfaction is an essential indicator for evaluating the quality of the Group's products and services. Grand Baoxin attaches great importance to customers' feedback on products and services, requires each store to formulate satisfaction management goals, and links them with internal performance assessment, so as to strengthen employees' attention to customer service quality. We place department managers as the direct responsible person for customer satisfaction management, which plays a significant role in drawing action plans, guiding, and supervising the stores.

The manager of each department will draw up monthly action plans for customer satisfaction management Work inspection and guidance will be carried out for the stores according to the action plans A meeting for customer satisfaction analysis based on the monthly supervision and inspection results will be convened to identify improvements in respect of our services Corrective plans against weakness will be formulated after follow-up targets are determined Personnel will be arranged to be responsible for continuous check on the progress and completion quality of the corrective actions

**Customer Satisfaction Management Process of Grand Baoxin** 

In order to further improve customer satisfaction, we collect areas for improvement in the service process from customers through telephone warm calls, questionnaires and professional satisfaction surveys to have a comprehensive understanding and analysis of the problems and potential risks existing in our service, face the pain points in the service process and formulate corresponding solutions and improve them in subsequent services, ensuring continuous upgrading of services by optimizing service processes and improving the professional skills and quality of service personnel. During the Reporting Period, customer satisfaction for Grand Baoxin reached 98 points. In the future, we will continue to take high satisfaction as our service goal, commit ourselves to making every customer satisfied with our products and services, and serve every customer wholeheartedly

#### 2.3 Customer Care

The Group focuses on improving customer experience, strengthening customer care through customer hierarchical management and corresponding personalised services, enhancing customer stickiness, and effectively expanding the customer base. We believe that customer care should run through the entire life cycle of customers' car purchase, use, and replacement. In addition to basic business reminders, such as warranty renewal, annual review, warranty, warranty extension, promotion activities, etc. Each dealer of Grand Baoxin will also hold diversified activities according to the needs of customers, such as car lectures, camping and festival activities.

## **Diversified Campaign**

Ningxia Olisheng store carries out monthly customer care and maintenance activities for Audi users, inviting customers who are intended to purchase cars to join the Audi car owners membership club for free to enjoy the rights of Audi car owners, providing customers with a platform to communicate with Audi car owners, and increasing the opportunities for face-to-face communication with store front line staff through various car owner activities, so as to revel in a profound experience of the Audi brand and Ningxia Olisheng's high-quality services.









## **Sending Warm Message with Wechat Group**

We regularly send well-wishing, care prompts and car use tips to customers in the WeCom customer group on holidays, bad weather and seasonal changes, so as to enhance customers' awareness of car maintenance and safe driving. We also send warm wishes and promotions on special holidays or customer birthdays to make customers feel meticulous and warm, thereby enhancing customers' favorability, trust and sense of belonging to the brand. Such gestures have also won a good reputation and more business opportunities for Grand Baoxin.

### **Car Lecture**

We not only pay attention to the regular customers who have purchased cars, but also welcome all potential customers and deal customers to participate in the monthly car lectures and related care activities. We explain the knowledge and skills of car maintenance to customers, and continuously improve customer satisfaction with our professional insights into car maintenance, as well as sincere and warm service attitude.









### **Rescue Services**

When customers encounter emergencies such as storms, vehicle breakdowns, or vehicle stranding, Grand Baoxin's stores provide rescue services to car owners. When customers call the rescue hotline, we will dispatch store accident receptionists, mechanical and electrical technicians, and other professional technicians to go immediately and tow the affected vehicles back to the store for subsequent repairs and maintenance work. Grand Baoxin always adheres to the belief of "to be there for customers as soon as possible when they need it" and has won unanimous praise from customers.



# 2.4 Privacy Protection

The Group respects and attaches much importance on the protection of customer's privacy. We are in strict compliance with the laws and regulations including the Law of the People's Republic of China on the Protection of Consumer Rights and Interests and the Cyber Security Law of the People's Republic of China. Besides, we have formulated privacy and confidentiality systems such as the Notice on Confidentiality and Security Management of Customer Information in the Customer Management System which continuously improves the information security and privacy protection management system. We have strengthened the internal management of customer information contact and set the access authority for customer information to effectively ensure the security of customer information. Every working staff of key positions concerning data application are required to sign Post Confidentiality Agreement to prevent privacy data disclosure and strengthen data security management. We will strictly review and verify the traces of data operation upon his/her departure, so as to ensure data security.

The operation of exporting customers' personal information requires strict procedures of approval. We will focus on the review and level-by-level approval of the purpose and rationality of data acquisition, and the applicant can export the data only after receiving all approvals. In addition, we can monitor and trace all exported information to prevent abnormal operations based on the Office Automation system.

During the Reporting Period, the Group did not encounter any incidents relating to the leakage of customer information and breach of privacy.

In order to ensure the integrity and accuracy of customer files and protect customer information and trade secrets, the FAW Toyota Division and Audi Division under the Group issued the *Customer Information Management Specification*, which stipulated the customer file management responsibilities, approval system and punishment measures for illegal reading of customer information, and effectively implemented the information confidentiality system.



**Export Process of Customer Data** 

The Group actively conducts internal training on information security to improve the information security awareness of all employees. In June 2023, the Group organized centralized information security trainings for employees, focusing on the impact of information security on the Company and the corresponding management methods. All non-production environment data of the Group are processed in a desensitized manner, and employees must access internal data and perform related system operations through the Company's network environment.

For the IT Department, the Group strived to organize specific training on network security environment. In September 2023, the Group deployed all IT staff to conduct training related to the network security environment, including access control systems and procedures. The training aims to improve the network security awareness of all IT staff of the Company, to strengthen the implementation of access control systems and standardized management of programs, thereby ensuring the safe and stable operation of the network environment within the Company.

At the same time, we also require suppliers to respect the Group's systems related to information security and customer privacy protection and shall not obtain customer information from the Group in illegal ways or inconsistent with business ethics.

# 2.5 Intellectual Property Protection

Grand Baoxin's operation process does not involve its own production or research and development of products, and there the Group's focus on intellectual property protection lies in cooperation with brand owners. We strictly abide by *Patent Law of the People's Republic of China, Trademark Law of the People's Republic of China, Anti-Unfair Competition Law of the People's Republic of China* and other relevant laws and regulations, and do not infringe, misappropriate or otherwise violate the valid and enforceable intellectual property rights of third parties. In daily operations, sales, maintenance services and other businesses, the Group strictly controls all brands of vehicles and the products used in vehicle maintenance and repair by only using brand-certified products and not accepting any counterfeit and uncertified products, showing our responsibility to partners and customers.

The Group attaches great importance to the protection of intellectual property rights and integrates the concepts of respecting intellectual property and supporting genuine products into its daily operations. The Group encourages employees to actively protect intellectual property rights, learn about the brand's operation practice, product details, and brand core in daily training, and leverage on what they learn in sales activities to enhance customers' trust, satisfaction, and loyalty to the brand.

During the Reporting Period, there was no major intellectual property infringement that had or was likely to have a major adverse impact on the Group's business. The Group has complied with all applicable intellectual property laws and regulations in all material aspects.

## 3. RECRUITING TALENTS AND GATHER TALENTS IN THE WORLD

Grand Baoxin has focused on the employees' development and training, and always adhered to the "people-oriented" talent concept, attached importance to the legitimate rights and interests of each employee. Based on protecting the health and safety of employees, we are committed to creating a fair, equal, harmonious and inclusive working environment for employees, and constantly improving the salary and welfare system and training mechanism to stimulate the enthusiasm and creativity of employees. At the same time, we continue to enrich and innovate the communication channels of employees, improve the sense of happiness and belonging of employees, and jointly realise the sustainable development of Grand Baoxin.

# 3.1 Employee Recruitment

The Group adheres to the fair and impartial principles to select talents and the legal employment and equal treatment. It guarantees to protect the legitimate rights and interests of employees. Meanwhile, we are grateful for the hard work of every employee, and will fully meet the needs of employees with a rich and complete compensation and welfare system to enhance their happiness and enthusiasm.

## **Employee's Right and Interests**

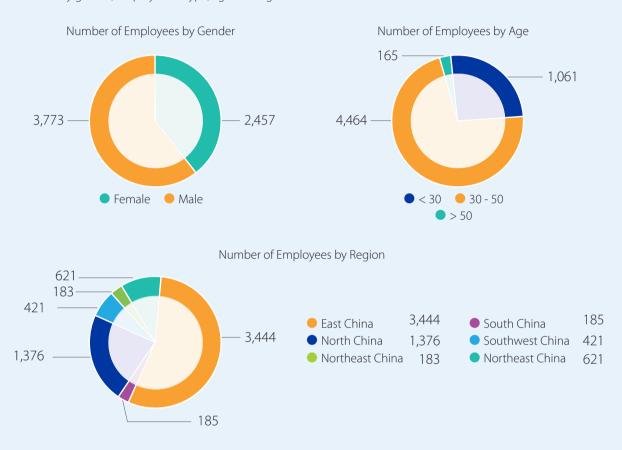
We have strictly complied with the laws, regulations and applicable regulations of the place of operation, including the *Civil Code of the People's Republic of China*, the *Labour Law of the People's Republic of China*, the *Law on Protection of Women's Interests of the People's Republic of China* and the *Provisions on the Prohibition of Using Child Labour* formulated by the State Council. We have prepared the *Employees' Handbook* as internal rules and regulations, adhere to the principle of fairness and impartiality in appointing talents, respect and treat every employee equally without discriminations on the basis of gender, age, ethnicity, religious belief and race, etc., to ensure that the legitimate rights and interests of employees are protected.

The Group strictly prohibits child labour and forced labour, and ensure compliant employment by setting up specialists to conduct strict entry checks. Employees' personal privacy information is always strictly protected by us, to avoid any improper behaviour against employees, and to protect the basic rights and interests of employees in various aspects.

If the Group discovers that child labor is being employed, we will immediately remove them from the workplace, terminate the employment relationship immediately, place them appropriately, and contact their guardians in a timely manner. We will review the recruitment process and review labor practices to identify loopholes and take corresponding actions to avoid similar situations from happening again.

The Group strictly abides by relevant requirements such as statutory working hours and statutory holidays. We uphold the principle of being responsible for our employees and promoting their physical and mental health development. We stipulate employee working hours in accordance with the law, respect employees' wishes, arrange work reasonably, ensure employees have sufficient rest time, and avoid forced labor.

As of 31 December 2023, the Group had a total of 6,230 full-time employees. The breakdown of employees by gender, employment type, age and region are as follows:



All stores under the Group combined employee democratic management methods to communicate carefully with employees in a one-to-one manner to understand their actual thoughts and suggestions on their work and superior management, as well as to understand the psychological state of employees, listen to their voices, and timely discover deficiencies in the operation of the management system and provide employees in need with timely ideological and behavioural counselling, so as to improve employees' sense of belonging and team cohesion. At the same time, a trade union committee was established by us to adhere to the purpose of serving employees, actively organize more activities to care for employees, and listen to the opinions of low-level employees. We provide timely feedback on employees' opinions and take actions. A representative will also be selected from employees to conduct democratic surveys on the Company's current situation. Opinions and suggestions will be collected anonymously to gather employees' perspectives and rectify the problems raised in a timely manner.

## **Salary and Welfare**

During the Reporting Period, we have further improved the compensation and welfare system, enriched welfare support to provide employees with more competitive salary packages as well as various welfare and security. We attached importance to the hard work of each employee and gave feedbacks. At the same time, we have built a scientific salary system to improve the correlation between employee performance and incentives, and on this basis, we also have improved the two-way salary adjustment mechanism, including four salary adjustment methods: regular salary adjustment, job salary adjustment, special salary adjustment, and comprehensive salary adjustment, which mobilise the enthusiasm of employees in all aspects.

Employee equity incentive is one of the important methods to improve the salary incentive system of the Company, which can bind employees with the interests of the Company for a long time, actively mobilise employees to actively create greater value for the company, and redeem equity returns through the capital market. In the future, the Company will further establish and improve the company's long-term incentive mechanism, fully mobilise the enthusiasm of the company's management and core key employees, attract and retain outstanding talents, and provide sustainable guarantee for the company's strategic transformation and stable development.

In addition, on the basis of the statutory welfare such as five insurance plans and one housing provident fund and festive days, we also provide the combination of incentive welfare and subsidies, including holiday compensatory leaves, transportation and communication allowances, and annual free body check. Besides, we always attach great importance to the needs of our employees, further ensure the diversity and humanization of the welfare system, and enhance employees' sense of identity and belonging to the Group.



**Employee Welfare System of Grand Baoxin** 

We care for employees and work together to seek common development. The Group adheres to the cultural concept of "healthy life, happy work". In order to enrich the spiritual and cultural life of employees and enhance their sense of gain, happiness and security, we actively facilitate various divisions and stores to organize various cultural activities. During festive occasions such as the Spring Festival, Dragon Boat Festival, Mid-Autumn Festival, Women's Day, Children's Day, etc., the Group paid special attention to the emotional needs of its employees and provided them with warmth and care so that they could develop their talents and show their vitality after long days of work. Such activities did not only allow employees to feel the warmth of the festival, but also enhanced the cohesion and centripetal force among the team, and enhanced the employees' sense of belonging and honour.

The Group's Audi Division organized a Children's Day gift distribution event with the theme of "Children's Day, Grow with Me", so that the children of our employees did not only have the love of their parents during such festive occasion, but also the companionship of Grand Baoxin's caring gifts. Grand Baoxin sincerely wishes every child of our employees' families a happy Children's Day. May the children remain childlike, happy, and grow up healthily.







The BMW Division of the Group prepared Mid-Autumn Festival gifts for employees and thanked all employees for their hard work. It also served the purpose to conveys the Group's humanistic care, embodied the reunion and warmth of the Grand Baoxin family, enhanced the happiness of employees, and expressed the beautiful vision of "May the Company ride the wind and waves to the broad sea, and move forward steadily and more gloriously".





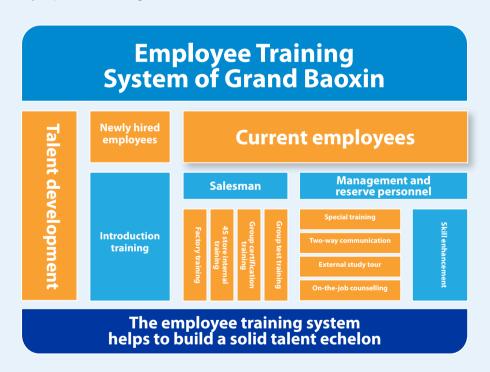
By carrying out cultural activities, we effectively stimulate employees' work enthusiasm, protect their physical and mental health, and enhance corporate cohesion. Our employees showed a positive spirit in the activities, injecting new vitality into the development of the Company. We firmly believe that in the future, our team will be more united and forge ahead to create more brilliant achievements together.

# 3.2 Talent Development

Employees are the precious wealth of enterprises, and also an important guarantee for enterprises to achieve sustainable development and innovation-driven. We always attach great importance to the personal career development of employees. Through the talent training system and the sound employee promotion system, we help employees to improve their professionalism and vocational skills, encourage and guide employees to realise their career dreams and the mutual achievements of the organization and individuals, and continuously expand and stabilise the talent team.

### **Staff Training**

A perfect staff training system is a favorable driver to help employees grow and develop enterprises. To build a solid talent echelon and improve the professional ability and professionalism of employees, we actively improve the training mechanism, strive to practice the full-stage training of all employees, and embed the online and offline training model in the training system to help employees achieve a comprehensive improvement in their soft and hard skills. At the same time, the specific performance of employees in training will also be included in the assessment and evaluation system in the form of points, so as to continuously improve the training content and assessment form.



**Grand Baoxin's Employee Training System** 

We have configured different exclusive training programs for new employees, current employees, management and reserve management personnel, and formed a variety of training forms based on employees' actual work experience and various job positions, so as to empower employees at all stages. For new employees, we have set up introduction training to help newly hired employees quickly integrate into the new environment, introduce the company and explain the job instructions to newly hired employees. For current employees, we have set up regular basic training programs including factory training, 4S store internal training, group certification training and group test training for the purpose of improving business capabilities. For the Group's management and reserve management personnel, we have conducted skill enhancement training programs for them with a focus on leadership enhancement and management thinking.

In addition to professionalism and professional skills, we also attach importance to the comprehensive ability of our employees. During the Reporting Period, we carried out training programs for all employees, including professional knowledge and theory training, professional skills practice training, team spirit training and other aspects to help employees integrate into corporate culture and enhance employees' sense of identity and belonging to the enterprise.

Professional knowledge and theory training

- Strengthen the professional knowledge training of automobile service while taking account of the Company's development
- Invite professionals with excellent technical level and presentation skills to teach professional basic knowledge



Professional skills practice training

- Carry out the work of one post with multiple abilities, complement each post, and promote efficient deployment of human resources
- Stimulate employees'
   enthusiasm for learning and
   improve work efficiency



Team spirit training

- Cultivate employees' sense of teamwork, and improve team cohesion and employees' sense of belonging through outdoor training such as quality development
- Build the employee's willpower and ability to work under pressure



**Grand Baoxin's Employee Training Program** 

# "Empower to Create a Future" Training for Mid-to-Senior Level Management Talent Reserve

In 2023, in order to implement the decision-making and deployment of Grand Baoxin's talent echelon construction in all aspects and further improve the comprehensive quality of reserve cadres, with the great attention and strong support of the management team, the Human Resources Department of CGA Headquarters took the lead to carry out a total of seven sessions of L4, L3 and L2 trainings for mid-to-senior management reserve talents at the training center in Chengdu from July to November. 388 people from all Brand Divisions, functional departments at headquarters and stores participated in the training.

The training courses are closely associated with the overall situation of corporate operations, with the purpose of strengthening refined management, broadening management horizons, and changing working methods. Meanwhile, the ABC party-building work is set up as the basic core for integrating into and promoting operations. The curriculum consists of three modules: "Cultural Empowerment", "Business Innovation" and "Safety and Integrity Education", in the form of "morning class +regular class + evening class".

In order to better meet the needs and expectations of students and continuously improve and enhance the training effect, students will be asked to fill in the "Training Satisfaction Questionnaire" anonymously after each training session. The average satisfaction level of the seven training sessions reached 4.90 points.



#### **Business-specific Training**

In 2023, the two major business lines, i.e. the store sales and after-sales, of all brands launched a series of knowledge-specific training around the projects such as new automobile product knowledge, sales skills, financial services, after-sales reception procedures, and maintenance skills training. Through professional explanations by in-house trainers and employee practice, employees' professional skills are improved to empower the vigorous development of a company.









### **Other Trainings**

In 2023, all stores had developed relevant employee training plans based on their business operations and safety and environmental protection management.

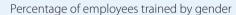
Mental Health Education and Occupational Disease Prevention Training: In 2023, all stores also arranged education workshops on general occupational disease involving job positions which are engaged in sheet metal and spray painting. At the same time, the Health Education Promotion Foundation was invited to conduct an education and training on mental health for all employees, allowing everyone to learn the commonness of mental health and popularizing the prevention of general chronic diseases and infectious diseases. The training can raise the health awareness of employees, improve chronic fatigue syndrome, strengthen body health, reduce the waste and invalid use of medical resources in the society, lower the probability of being ill, promote a more harmonious social and personal life, reduce poverty due to illness, and form a good atmosphere between enterprises and the society in which everyone cares about life and health.

New Hire Training: All stores arrange new hire training and corporate culture training for new employees.
 Through the training, new employees are introduced in detail to the development history of Guanghui Group, a framework for company organizational structure, corporate culture, rules and regulations, business etiquette, salary and benefits and career planning, promotion and development channels, etc.

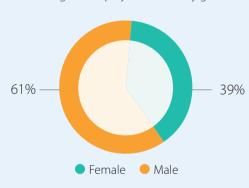




During the Reporting Period, the total training hours of the Group's employees were 323,137 hours, with a training coverage rate of 100%. The proportion of employees trained and the average training hours are as follows:

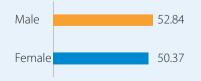


Percentage of employees trained by employee category

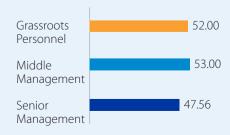




Average training time of employees by gender (hour)



The average training hours of employees by category (hours)



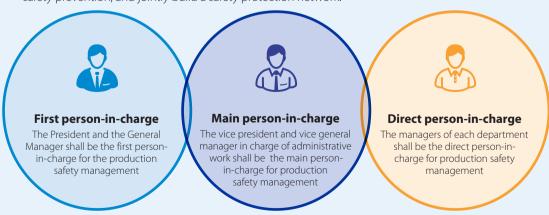
## **Career Development**

We have established a standardised management system and a fair and diversified promotion mechanism, and formulated the Performance Evaluation and Competency Assessment Management System, which has achieved detailed management of employee performance appraisal and promotion development, with the combination of quantitative indicators and qualitative indicators to ensure that the appraisal results are clear, transparent, fair and impartial.

During the Reporting Period, we always adhere to the principle of two-way choice and common development, and constantly improve the division of job functions and responsibilities and the establishment of job ranks. At the same time, it will promote the communication and linkage between the departments at all levels, support the talent flow within the enterprise, realise the diversified development of employees, and eventually grow into the compound talents needed by the enterprise. According to the different departments, positions and levels, we adopted multi-dimensional and multi-level performance appraisal methods, and combined employee training records, evaluation results and other comprehensive factors to ensure the authenticity and effectiveness of the assessment results, so as to achieve development incentives and talent retention for all employees.

# 3.3 Safety and Health

The occupational health and safety of employees, and the management policy of "safety first and prevention foremost" is our consistent management policy and code of action. The Group puts its emphasis on production and operation as well as safety and environmental protection, and regards safety, environmental protection and occupational health as a basic task for the business development of a company in the entire process of production and operation. We strictly abide by laws and regulations such as the Law of the People's Republic of China on Work Safety, the Law of the People's Republic of China on Prevention and Control of Occupational Diseases, the Provisions on the Supervision and Administration of Occupational Health at Work Sites, and the Measures for the Administration of Occupational Health Examination, and have formulated and implemented the Administrative Measures on Preventive Measures of Occupational Diseases, the Administrative Measures on Labour Protection Appliances, the Safety Management System and other internal systems. We also strictly implement the employee safety management measures to effectively improve the safety management level, guide every employee to participate in the work of safety publicity, safety training and safety prevention, and jointly build a safety protection network.



**Work Safety Management Responsibility System** 



The Group continues to deepen the construction of safety culture, always puts the health and safety of employees first, and adopts a series of important measures to ensure the safety of employees in an all-round way, including regularly carrying out safety education and training to strengthen employees' safety awareness and skills; strengthening safety supervision and inspections to promptly discover and eliminate potential safety hazards; strictly managing dangerous operations to ensure

that the operation process is safe and controllable; standardizing the safety accident reporting process, handling accidents promptly and properly, and preventing accidents from expanding; improving emergency rescue and rescue mechanisms to ensure rapid response in emergencies and minimize losses. Through the implementation of such measures, we have continuously improved our safety production management standards, created a safer and healthier working environment for our employees, and laid a solid foundation for the Company's sustainable development.

At the same time, we have established a safety production management responsibility system with clear responsibilities and functions. We have clarified the first person in charge, the main person in charge and the person directly responsible for safety production, ensuring that the rights and responsibilities are clearly assigned and the responsibilities are assigned to the corresponding personnel. The establishment of a comprehensive system enabled us to carry out safety production management in an orderly and efficient manner in compliance with laws and regulations, providing a solid safety guarantee for the Company's stable development.

To work safe, awareness first. For employees at different stages and positions, we have carried out a wide range of targeted and practical safety training and publicity activities to improve employees' safety awareness and help them enhance their self-protection ability. During the Reporting Period, we carried out safety training and publicity activities such as safety month and firefighting month, and at the same time, we took the assessment results of staff safety training as an important reference indicator for the appointment and promotion of managers to realise the normalization of safety management.

In the past three years and during the Reporting Period, the Group had no work-related fatalities, work-related injuries, and the Group lost 0 days due to work-related injury.

• Laws and regulations related to work safety **New staff** • Process of safety operation Contingency plans Fire safety knowledge and the use of fire-fighting devices Current Safety management system and potential risks of staff different positions Process of safety operation Occupational health Special operators Specialists of special equipment, electrical equipment, electric welding, painting, motor vehicle, etc. Receive and pass training before employment

Focus of safety training and education

#### **Safety Management Training**

In 2023, the Group took safe production as its top priority, and required all employees to strengthen safety precautions and improve safety awareness in response to the spirit of General Secretary Xi Jinping's conference on production safety. Therefore, all Brand Divisions have promoted safety training and education in each period according to the schedule set in the training plan at the beginning of the year.

The Group sets a month for safe production annually, and all stores formulate the content regarding safe production for all employees. Activities such as safety knowledge classes, safety education and training can improve employees' safety awareness and skills, and enhance their emphasis on safety and their sense of responsibility. Safety inspection teams also conducted comprehensive inspections of the production facilities and working environments of various departments to promptly discover and deal with existing safety hazards. At the same time, emergency drills can improve employees' emergency management capabilities and enhance their response in emergencies, which effectively improve employees' safety awareness and skills, promote the Company's safety management, and achieve the targets of safe production.



We have strictly implemented various safety management systems and taken relevant safety management measures to ensure the health and safety of employees, including regularly conducting a body check on employees, establishing occupational health records, providing labour protection equipment, controlling labour intensity and time, etc. so as to do a good job in daily supervision and inspection, and create a safe and healthy cultural atmosphere.

#### **Labour Protection Equipment**

Distribute labour protection equipment to employees in accordance with relevant regulations on labour
protection, and regularly supervise and inspect the correct use of the labour protection gear on a daily
basis to protect the health and safety of employees

### **Labour Intensity**

Employees are assigned to the appropriate positions according to the job, position and personal ability.
 Labour intensity is strictly controlled. Meanwhile, position-to-position and department-to-department redesignation required by employees is our concern

#### **Labour Hours**

When employees are required to work overtime, the Group will strengthen the inspection of the working
environment during overtime and observe the conditions of employees, thereby preventing employees from
being overworked and those with excessive fatigue. Overtime pay will be paid in a timely manner

## **Protection in Special Environment**

- Operators shall wear labour protection equipment required for dust prevention and noise reduction
- Adjust the working time to avoid high temperature period; distribute heatstroke prevention and cooling drugs to personnel engaged in high-temperature operation

## **Protection Measures for Occupational Health**

Risk identification and hidden trouble troubleshooting of safety production are the key work that we have always paid close attention to. By actively carrying out hazard identification, risk assessment and risk control, the occupational hazard factors are effectively reduced and eliminated, and the process of identification, risk assessment and control measures of occupational health and safety hazards is further clarified. Additionally, the disposal principle of early detection, early treatment and full solution of safety risks is realised. During the Reporting Period, we carried out safety hazard investigation and safety supervision and inspection activities, introduced special inspection, assessment and disposal for risk points, and comprehensively implemented safety production guarantee.

#### Safety Troubleshooting

- Conduct guarterly comprehensive safety inspections
- Set up a special fund for safety troubleshooting
- Carry out troubleshooting before holidays
- Report the hidden safety hazards to the supervisor/general office
- Seasonal inspection: precautions of thunderstorms in rainy season, precautions of high temperature and flood in summer, precaution of fire and low temperature in winter, etc.

## **Safety Supervision and Inspection**

- Strictly implement the internal safety supervision system
- Routine safety inspections on stores are carried out every week, and monthly safety production inspections are carried out every month. The inspection results and rectification progress shall be submitted to the work safety committee office at the headquarter.

#### **Grand Baoxin's Management Measures for Safety Production**

In accordance with the provisions of the National Safety Assessment Code and the Guidelines for the Preparation of Emergency Plans for Production Safety Accidents in Production and Business Units (GB/T 29639-2020), we have developed a series of emergency rescue and handling plans, and established and improved relevant handling processes and responsible teams to ensure efficient, timely and proper handling of emergencies. Importantly, we always strive to protect the life and health of employees.

### **Stores' Safety Maintenance**

Certain stores of the Group will be affected by heavy snow, making it difficult for vehicles to enter and exit the stores. In order to protect the safe access of customers and store employees, maintain the safety and cleanliness of the store, and give respect and care to employees and customers, we actively clear snow and ice to eliminate safety hazards.





# 3.4 Care for Employees

Humanistic cares make us much warmer. During the Reporting Period, we continuously improved the two-way communication channel with employees, enhanced the communication and interaction between management and employees, and deeply understood the core demands and opinions of employees. At the same time, we enrich the working life of employees through diversified humanistic care activities, broaden the channels for employees to participate in physical and mental health activities, help employees relieve work pressure, and create a harmonious and united office environment.

### **Employee Communication**

Grand Baoxin always attaches importance to the rights and interests of employees, and constantly improves the communication system from the communication subject, communication channel and communication method. Through a combination of online and offline, we have set up a variety of communication channels, and included more relevant departments and responsible entities to encourage employees to actively give opinions and suggestions. For the problems fed back by employees, we will make corresponding responses and provide specific solutions to meet the reasonable expectations of employees as much as possible, and realise the closed-loop processing of communication.

### **Care and Love for Employees**

We take love as the foundation and deliver warmth to our employees. During the Reporting Period, we carried out cultural and sports activities including enterprise festival activities, sports day, post training and skill competitions to help employees cultivate interests, establish health concepts, and enhance internal communication, creating a more harmonious and healthier workplace environment, and enhancing the sense of belonging of employees.

#### **FUN SPORTS GAMES**

All Brand Divisions and stores in various regions hold various types of activities based on their own conditions to strengthen their team work.



港宏别克

## **On-the-job Trainings and Skills Challenge**

All Brand Divisions and stores in various regions reinforce on-the-job trainings in response to difficulties such as after-sales maintenance.







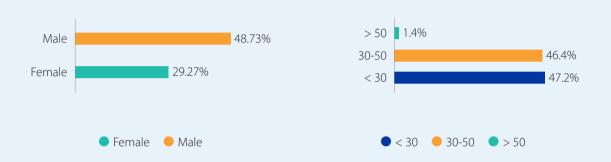
## **Employees Turnover**

We always attach great importance to talent cultivation and protection, and are committed to bringing together outstanding employees under the big family of Grand Baoxin to build a diversified and converged enterprise talent system. We also respect employees' future career choices, and conduct in-depth interviews with lost employees to understand the true wishes and valuable opinions of employees and improve feedback items, so as to create a warm and harmonious corporate atmosphere.

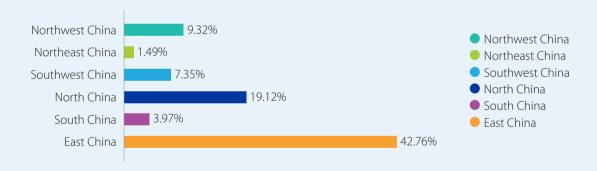
During the Reporting Period, the employee turnover rate of Grand Baoxin was 30.98%. The employee turnover rates by gender, age and region are as follows:

Employee turnover rate by age

Employee turnover rate by gender



Employee turnover rate by region



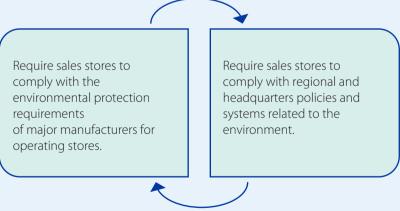
## 4. GREEN OPERATION CONTRIBUTING TO A LOW-CARBON FUTURE

Adhering to its green development road of "clean production, high efficiency and emission reduction", Grand Baoxin fully combines its own business characteristics, responds to the national green strategic policy of building ecological civilization from the dimensions of environmental management, coping with climate change, and emission management, and integrates the concept of green sustainable development into every link of the company's operation to jointly realise the harmonious coexistence of enterprises and the environment.

# **4.1 Environmental Management**

Grand Baoxin believes that Environmental management is fundamental to sustainable development, strictly complies with relevant laws and regulations on environmental protection, such as the Environmental Protection Law of the People's Republic of China, the Energy Conservation Law of the People's Republic of China, the Atmospheric Pollution Prevention and Control Law of the People's Republic of China and the Law of the People's Republic of China on the Prevention and Control of Environmental Pollution by Solid Wastes, and irregularly update and maintain relevant internal policies. With the deepening of the environmental management concept of society and stakeholders, and the continuous development of environmental protection strategy, we have established safety production committees in the Company's headquarters, regions and stores around the characteristics of our businesses, responsible for organizing and implementing environmental protection related work, standardizing environmental protection management requirements, and successfully improving the quality and efficiency of environmental management.

As an important part of Grand Baoxin's environmental management work, a two-pronged environmental management system provides direction and standards for the Group's environmental management work. Under the standard system, we strictly abide by the system requirements to ensure the orderly and reliable operation of environmental protection work. At the same time, we have signed the responsibility letter of safety and environmental protection objectives with each Brand Division, each store in different regions on an annual basis to clarify the environmental protection responsibilities; we carried out special inspection on safety and environmental protection on a monthly basis to timely rectify various problems and hidden dangers, and to minimise the impact of operation on the environment. In 2023, a number of stores of Grand Baoxin have passed certifications for the ISO 14001 environmental management system, which can effectively improve the comprehensive utilisation of energy and natural resources.



## **Double-channel Environmental Management System**

To further enhance employees' awareness of energy conservation and low-carbon environmental protection and promote the concept of low-carbon energy conservation, Grand Baoxin regularly carries out advocacy activities with the theme of environmental protection, green office and low-carbon life, and encourages all employees to actively participate. For employees in environment-related positions, we have set up special training to provide standardised training for employees' hazardous waste management workflow, which can effectively improve the group's environmental management capabilities from the source.

The Group has set the following targets for environmental management in order to implement environmental management in an all-round manner and ensure green operations.

<u>CO</u> 2 ↓↓∅	GHG emissions	Reduce GHG gas emissions by improving energy efficiency and introducing energy-saving measures.	In progress
	Waste Management	By implementing the 3R principles of reuse, recycling, and reduction, waste generation is minimized and unnecessary consumption is avoided.	In progress
ST C	Energy Consumption	Reduce energy consumption by implementing energy- saving measures.	In progress
	Water Consumption	Improve water efficiency by implementing water-saving measures.	In progress

# **4.2 Responding to Climate Change**

Grand Baoxin deeply implements the strategic deployment of "carbon peaking and carbon neutrality" with reference to the recommendations of TCFD (Task Force on Climate-related Financial Disclosures) to carry out climate change risk identification and assessment actions from multiple dimensions such as technology, market and reputation, identify opportunities, strengthen management, and complete response measure.

Type of risk		Impact on business	Measures in response	
Physical risks	Acute risks	Risk of supply chain outage caused by sudden extreme weather and climate such as typhoon and high temperature	<ul> <li>Carry out emergency drills regularly to improve the response ability</li> <li>Be aware of extreme weather warnings and signals to ensure everything prepared at all times</li> </ul>	
	Chronic risks	The operating stores are affected by changes in temperature and rainfall	Take the chronic risks faced by the geographical location into consideration to provide special protection measures for operating stores in areas where heavy rainfall may occur	
		The policies related to energy conservation and emission reduction are increasingly strict. If the regulatory requirements are not met, the Group will face compliance risks such as punishment	<ul> <li>Always pay attention to relevant regulatory laws and regulations, actively identify the risk of violation and take corresponding measures</li> <li>Strengthen the capacity of the Group's environmental governance and improve the internal management system</li> </ul>	
	Policies and Regulations	Stakeholders expect to improve the transparency of corporate information disclosure and impose strict requirements on emissions, etc.	Optimise and improve the detection and management of environmental data to reduce the risk of violation	
		With the continuously update of industry regulatory requirements and standards, the requirements for the company's adaptability have been continuously improved		
Transition risks	Technology	The greater cost input faced by the emission reduction technology under the dual carbon context	Optimise pre-investment risk assessment and formulate a corresponding risk classification assessment system to prevent potential investment risks	
		Investment in new technologies, which will increase corporate expense	Reduce risk through cost-benefit analysis	
	Market	Increased customer demand for low-carbon products and sales demand of low-carbon products Increased procurement costs	<ul> <li>Pay close attention to market changes and industry trends in a timely manner, and keenly capture market demand signals for low carbon products</li> <li>Improve the risk response ability of suppliers, encourage suppliers to explore the R&amp;D and production of new energy vehicles and establish a cooperation mechanism</li> </ul>	
	Reputation	Poor reputation will take a toll on business as customers continue to focus on image of corporate sustainability  Stakeholders pay more attention to negative news, and thus the business will be affected by poor reputation	<ul> <li>Actively identify customer preference, have in-depth understanding of consumers' needs, synchronise market information with suppliers, and adjust operation and sales plans according to regulatory requirements</li> <li>Increase the frequency of stakeholder communication, enhance the transparency of information disclosure related to sustainable development and climate change, and enrich corporate communication channels with external parties</li> </ul>	

Grand Baoxin attaches importance to the risks and opportunities brought by climate change, and to improve risk prevention, we strictly comply with the laws and regulations such as the Environmental Protection Law of the People's Republic of China and the Energy Conservation Law of the People's Republic of China, and formulate relevant management systems for energy conservation and consumption reduction based on the internal situation of the Group to promote the response to climate change and standardise the use of energy and resources. At the same time, the Group has established an accountability mechanism to seriously investigate the responsibility of relevant personnel for violations of environmental protection laws, regulations and internal systems, and we will take corresponding measures to punish them once verified.

# 4.3 Resource Management

Through the established leading group for energy conservation and emission reduction, Grand Baoxin manages energy conservation and emission reduction work at the group level from all aspects and perspectives. In order to ensure the steady progress of energy conservation and consumption reduction, we have established an award and punishment mechanism, and publicly praise and material rewards outstanding employees in environmental protection work. Otherwise, they will be severely criticised and held accountable.



#### Manage energy consumption data:

Collect and monitor the use and consumption data of hydropower and other resources and energy, and conduct further analysis and research to provide quantitative data reference for the Group's energy conservation and emission reduction work while ensuring the integrity and accuracy of environmental data.



### Formulate energy conservation and consumption reduction targets:

Combine resource utilisation and target achievement, formulate or update relevant energy conservation and consumption reduction targets, and take reasonable measures to promote the achievement of goals.

## Functions of the Leading Group for Energy Conservation and Emission Reduction

In 2023, we took a series of energy conservation and consumption reduction measures to implement the green development concept of Grand Baoxin around the three dimensions of environmental awareness promotion, green office and resource conservation.

- Environmental awareness promotion: We vigorously advocate environmental awareness by posting publicity signs and organizing environmental protection related training to enhance the environmental awareness and environmental responsibility of all employees.
- Green office: In terms of the office, we advocate employees to implement electronic office to reduce the amount of paper used by reusing or using double-sided paper whenever possible; encourage the procurement of green office products and promote the concept of green and low-carbon.
- Energy-saving measures: In the daily operation process, we save electricity by reducing lighting time, controlling the use time of electrical equipment zoning management turning off electrical appliances when off work, and we effectively save water resources by reminding employees to reduce water use and that drinking water is not used for other purposes, as well as installing equipment with water-saving labels.

In 2023, the comprehensive energy consumption of the Group was 6,401.03 tons of standard coal, representing on increase of 5.28% from 2022; while the comprehensive energy consumption per RMB1 million of income was 0.20 tons of standard coal, up 5.59% from 2022. The specific use of resources is as follows:

	Unit	2021	2022	2023
Gasoline consumption	Liter	1,042,949	937,184	919,197
Gasoline consumption intensity	Liter/RMB10,000 of income	0.28	0.30	0.29
Electricity consumption	kWh	54,481,747	41,334,742	44,104,673
Electricity consumption intensity	kWh/RMB10,000 of income	14.50	13.04	13.82
Direct energy consumption in total	tonne of standard coal	1,112.58	999.75	980.57
Indirect energy consumption in total	tonne of standard coal	6,695.81	5,080.04	5,420.46
Comprehensive energy consumption in total	tonne of standard coal	7,808.39	6,079.79	6,401.03
Comprehensive energy consumption intensity	tonne of standard coal/RMB10,000 of income	0.21	0.19	0.20
Domestic water consumption	tonne	470,524	423,462	452,790
Water consumption intensity	tonne/RMB10,000 of income	0.13	0.13	0.14

In 2023, the GHG emissions of the Group were as follows:

GHG emissions	Unit	2021	2022	2023
GHG emissions scope I	tonne of carbon dioxide equivalence	2,300.60	2,211.75	2,169.31
GHG emissions scope II	tonne of carbon dioxide equivalence	41,383.00	23,573.20	25,152.89
Total GHG emissions	tonne of carbon dioxide equivalence	43,683.60	25,784.96	27,322.20
Density of GHG emissions	tonne of carbon dioxide equivalence/ RMB10,000 of income	11.60	8.13	8.56

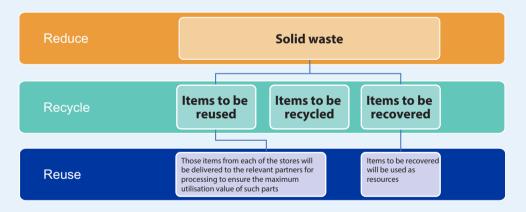
# 4.4 Emission Management

Relying on the Law of the People's Republic of China on Environmental Impact Assessment, the Law of the People's Republic of China on Environmental Pollution Prevention and Control of Solid Wastes, the Law of the People's Republic of China on Prevention and Control of Atmospheric Pollution, the Law of the People's Republic of China on Prevention and Control of Water Pollution, the Integrated Wastewater Discharge Standard and other related laws and regulations, Grand Baoxin strictly abide by the requirements of the municipal government where the operations are is located to conduct orderly management of emissions related work.

## **Waste Management**

Grand Baoxin regards the disposal of waste as a crucial link in green operation. Our waste mainly comes from discarded parts, waste engine oil produced in the process of automobile maintenance, and domestic waste water and waste produced in the process of living and working. Moreover, we adopt classified and targeted treatment to minimise environmental impact.

Regarding solid waste, we ensure the compliance of general solid waste in all aspects such as classification, stacking, disposal and recycling through the internal standardised treatment process, and combine the 3R principle (reduce, recycle and reuse) to comprehensively improve the waste management level and promote the standardization and scientization of waste management.



Classification and Treatment Process of Solid Wastes and 3R Principle Correspondence

For hazardous wastes, in strict compliance with the requirements of the Standard for Pollution Control on Hazardous Waste Storage, the Technical Specifications for Collection, Storage and Transportation of Hazardous Waste and other requirements for hazardous waste, we strictly control the situation of hazardous waste treatment in all stages of collection, storage and external disposal. Some measures are taken, such as posting clear signs of hazardous waste in each process for identification, to strengthen employees' awareness of hazardous waste management and improve the efficiency of hazardous waste treatment.

#### Collection

Professional waste engine oil recovery equipment has been installed in all operating stores.

 Through the waste oil recovery equipment, the waste oil can be recycled, and the lowend lubricating oil can also be extracted for the second time. On the basis of making full use of resources, the environmental pollution caused by random discharge can be avoided.

### **Temporary Storage**

- Construct special warehouses for temporary storage for later disposal:
- Place hazardous waste in a special storage room to avoid potential safety hazards;
- For the oil stains left on the walls, ground and doors, appoint the specialists to remove them regularly, ensuring the barrels for storing hazardous waste and engine oil pans and others are cleaned up;
- Check the safety equipment in warehouses, such as the sufficiency of fire sand and the efficiency of fire extinguishers on a regular basis;
- Regularly check the quantity and service life of fire hydrants, fire extinguishers and other safety equipment in the storage room:
- Regularly check and wipe the warning signs outside the storage rooms on a regular basis to ensure clear safety tips.

# **Transport for External Disposal**

- Strictly comply with the Measures for the Set-bill Administration in Transfer of Dangerous Wastes and ensure that it is recorded;
- Take the transportation certificate and disposal qualification certificate issued by the Environmental Protection Bureau as the necessary conditions for the organization of outward transportation and disposal;
- Through the accountability system for the control of hazardous waste pollution, the disposal and management of hazardous waste by regional departments and subordinate stores can be traced back to the clear person in charge; the hazardous waste ledger management system can be complied and the records can be completed on time and truthfully.

#### **Treatment Process and Standardization of Hazardous Waste**

Regarding non-hazardous waste, we strived to promote waste segregation by recycling and reusing office waste such as wastepaper, envelopes and binders, and facilitating the decreased use of disposable tableware, disposable batteries, etc., so as to raise employees' awareness of waste segregation and their environmental awareness.

During the Reporting Period, the Group was not involved in the production of packaging materials used in finished products.

In 2023, the waste disposal of the Group was as follows:

	Unit	2021	2022	2023
Domestic waste	tonne	2,016	1,890	1,744
Density of domestic waste of income disposal	kg/RMB10,000 of income	0.50	0.60	0.50
Hazardous waste	tonne	1,791	1,624	2,387
Density of hazardous waste of income disposal	kg/RMB10,000 of income	0.50	0.50	0.75

Note: Due to the updated calculation coefficient of hazardous waste discharge, the amount of hazardous waste discharge increased significantly this year.

#### **Waste Gas Management**

Based on industry characteristics, the waste gases of Grand Baoxin are mainly the particles generated during auto fuel use and maintenance processes, such as the polishing of vehicle body or parts, and volatile organic waste gases emitted during the paint-spraying process. We adopt targeted treatment methods and use different treatment means for different types of waste gas.

In 2023, we took a number of measures to reduce exhaust emissions:

#### Volatile organic waste gases

• We have switched to electricity as the source of energy around the painting process, and waste gases in the paint room are diverted to a UV photolysis waste gas treatment device.

#### **Exhaust from motor vehicles**

• We have conducted the regular repair and maintenance for motor vehicles to ensure that their exhaust meets the emissions standards.

#### Fumes from range hoods in canteens

• We have regularly checked and cleaned the range hoods to ensure compliance with the emission.

The above measures effectively contribute to the company's green and sustainable development, and minimise the impact of exhaust emissions on the environment.

In 2023, the waste gas of the Group was as follows:

	Unit	2023
Nitrogen Oxides (NOx)	kg	9,958.11
Sulfur Oxides (SOx)	kg	13.51
Particulate Matter (PM)	kg	954.18

#### **Waste Water Management**

Grand Baoxin is in strict compliance with the laws and regulations where the Company operates, such as the Integrated Wastewater Discharge Standard as well as industry standards to manage the waste water. The waste water of the Group is mainly from domestic waste water and car wash waste water, and we carried out classified disposal through rainwater diversion, classified collection, quality treatment and other ways to improve the ecological environment.

We are committed to promoting the comprehensive management of wastewater, with a focus on improving wastewater utilisation management through:

# Domestic waster

A discharge management responsibility system is implemented, and the relevant responsible person will continuously monitor the discharge of domestic wastewater, check the excess of wastewater, and take timely remedial measures once abnormal situations are found.

#### Car wash waste water

• Filters and settling basins of car wash waste water are set to ensure that the waste water in all the operating stores meets the relevant standard through filtration before discharging to municipal sewage networks.

#### Cesspools

• We pay great attention to the environmental protection and cleaning work of the Group's cesspools, and appoint third-party companies with environmental qualifications to drain, clear and sanitise our cesspools regularly.

### 5. INCLUSIVE DEVELOPMENT CAN EXTEND TO VALUE SHARING

Grand Baoxin is well aware that win-win cooperation in the society is a continuous driving force to promote the sustainable development of enterprises, so we adhere to the win-win cooperation concept with partners, actively undertake the responsibility of establishing a legal and compliant supply chain, and encourage suppliers to actively assume social responsibility. At the same time, we take the initiative to devote ourselves to public welfare undertakings and walk for good.

## **5.1 Supplier Cooperation**

Grand Baoxin deeply knows that a sound partnership can enhance the capabilities of both parties, create value and promote quality management. We also focus on communication with suppliers and are committed to sharing risks and benefits with suppliers on the basis of mutual trust, so as to achieve mutual benefit.

Grand Baoxin firmly believes that the fairness and transparency of the supply chain is the best way to build trust among suppliers, companies and customers. We continuously optimise supplier management processes, and strive to create a fair, transparent and sustainable supply chain. For this, we have compiled internal procurement management specification such as the Handbook for Procurement Procedures and the Business Management Handbook for Component Procurement, to continuously supervise procurement process, so as to ensure the centralised, sizeable and systematic management of the procurement process and to realise the rational allocation of resources.

Based on the operation of each store of the Company, we have established various procurement models and set up three procurement methods of centralised procurement, original factory procurement and instore procurement, to maximise the flexibility and efficiency of the procurement process and achieve the long-term sustainability of the supply chain. During the Reporting Period, Grand Baoxin had a total of 15 suppliers which are mainly OEMs of various automobile brands, all of which were located in China.

# **Procurement from Original Factories**

 Sales stores may place procurement orders with original factories directly through the business system designated by original factories and the original factory will ship the order to the store after receiving it, and then the sales stores may carry out reconciliation with and make payment to original factories directly.

#### **Centralised Procurement**

 Sales stores may place their orders with suppliers through the SRM system. After receiving orders through the system, suppliers will deliver goods to the stores. This type of supplier is introduced by the centralised procurement centre of Grand Baoxin Automobile headquarters, which is conducive to integrating the decentralised procurement resources of enterprises and giving full play to the advantages of large-scale procurement.

# Self-procurement by Sales Stores

When sales store has temporary demand for some goods, it may submit procurement applications to regional offices and headquarters through the system, and only after the regional and headquarters review can the order be placed with the supplier. At the same time, in order to facilitate subsequent management, the sales store needs to the procurement orders and warehouse-in records in the ERP system.

#### **Procurement Models of Grand Baoxin**

### **Supplier Management System**

Grand Baoxin, as a passenger car retail service provider that operates 4S dealers and provides after-sales and other comprehensive services, knows the importance of suppliers to us. In order to ensure the stable long-term operation of the Group and guarantee the fairness and stability of supplier cooperation, we have established a well-rounded supplier management system, and formulated clear standards and management procedures for supplier admission and selection, supplier assessment and evaluation and other management issues.

Grand Baoxin has established a clear and strict supplier access system and process, and adheres to the principle of fairness and justice. The supplier submits the relevant qualification certificate, multi-dimensional inspection shall be carried out on the suppliers to be warehoused in terms of the type and scale of commercial enterprises, industrial and commercial credit records, production and technical resources, to ensure that their qualifications and production quality can meet our standards. After we require suppliers to submit relevant qualification certificates, multi-dimensional inspection shall be carried out on the suppliers to be warehoused in terms of its type and size of the company, credit history of the company, resources of production and technology and other aspects to ensure that their qualifications and product quality can meet our standards. In order to furthest reduce supply chain risks, we have set up a trial mechanism in the process of admission of suppliers. Only qualified suppliers approved by the Group's Procurement Management Committee during the trial period can become official suppliers. In addition, we will include the ESG performance of suppliers into our scope of investigation, and give priority to suppliers with good ESG performance, such as ISO certification, energy conservation and emission reduction meeting government standards, to ensure that we can effectively prevent and control the ESG risk at the supply chain end.

In order to determine whether suppliers can complete orders on time and with quality in accordance with the requirements of Grand Baoxin, and to compare, discover, retain and consolidate excellent suppliers, and eliminate suppliers with poor performance, we also have established a well-rounded supplier assessment mechanism to assess the performance of suppliers. We consider the supplier's service quality, product quality, business quality, after-sales service, legal compliance, certification to quality management system and environment management system and other factors to assess and divide suppliers into five grades according to the evaluation results and establish an effective incentive mechanism.



- Assessment: with relatively great contribution to Grand Baoxin
- Measures: to establish a stable, long-term strategic partnership of mutual trust with it



- Assessment: with stable performance and competitive products
- Measures: to make it the supplier of choice for upcoming new products, and give it priority when considering long-term suppliers



- Assessment: with quality products and efficient services
- Measures: to promote it to become an Excellent Supplier according to its appraisal results and its intent



- Assessment: with problematic performance, quality and services
- Measures: to recall defective products for those with quality problems, to reduce the scope of supply
  and increase limitations on regional authorization for those with business and service problems, to carry
  out rectification



- · Assessment: with poor rectification for three consecutive months
- Measures: to activate the exit mechanism and terminate cooperation with it

#### **Supplier Hierarchical Management**

#### **Supplier Communication and Training**

Grand Baoxin fully recognises the importance of exchange and communication with suppliers, and for this reason, we have established the exchange and communication mechanism with suppliers to ensure that project communication is rigorous and information is synchronised, so as to smoothen the cooperation with them and timely solve problems therein. We are committed to building a normalised communication with suppliers through regular supplier meetings, regular interviews, and release of relevant information on official channels to help them solve challenges and problems during our cooperation. In addition, we also continue to strengthen the training of suppliers. By regularly conducting training for suppliers, we shared ESG related knowledge such as safety and civilization, business ethics, environmental protection with suppliers. During the Reporting Period, we conducted a total of 3 supplier trainings to help them keep abreast of development trends and drive the common progress of the industry and the Company.

## 5.2 Charity

Grand Baoxin adheres to service to ensure people's livelihood and has been engaged in public welfare, strives to establish a brand image with quality, temperature and responsibility. We always regard feedback to the society and dedication to the people as our sacred responsibility. With gratitude and great love, the Group actively participates in public welfare and feeds back to the society, and is committed to showing Grand Baoxin's responsibilities and duties. The Group has carried out a number of public welfare activities, helping brand image construction with a reassuring, caring and warm service concept, and actively fulfilling its social responsibilities.

#### **Deliver Love through Blood Donation without Payment**

The Group's Ningbo Baoxin BMW store actively organized a meaningful blood donation event in response to the call of Yongjiang Street. Employees of Ningbo Baoxin BMW store were highly engaged in blood donation, which demonstrated a beautiful scenery in such warm spring day. This event not only made employees deeply understand the importance of spreading love and saving lives, but also demonstrated the store's good image of being enthusiastic about public welfare and responsible for dedication.



#### **Be Enthusiastic to Help Others**

In October 2023, a traffic accident occurred outside the Group's Shanghai Huibaoxing store. An electric car hit an old man who was riding normally for an illegal lane change. The old man fell to the ground and could not get up, but the perpetrator fled in such situation. It was during the evening rush hour after work and the traffic volume was heavy. After store employees Sun Xiaoying and Wang Xijun found out, they immediately helped the old man up and carried him to the store to treat the wound. At the same time, they moved the electric car to a safe place and parked it properly. After they took off the old man's belongings from the car with due care, they notified the old man's family. Most of the colleagues in the store did not know what happened that night until a letter of commendation recevied in early November. A simple and unpretentious two-page document recorded the heartfelt gratitude of the old man. Employees also demonstrated their sense of social responsibility with actions.





#### **Carry Forward the Spirit of Lei Feng and Serve the Community**

2023 marked the 60th anniversary of "Learning from Comrade Lei Feng". The Group's stores organized a series of activities to "carry forward the spirit of Lei Feng and strive to be a new man of the times".

The Group's Xinjiang Jiezhong store has carried out a series of volunteer service activities such as cleaning the hospital together with employees and helping deliver express packages. The Group practices and assumes corporate responsibilities, uses actions to give back to the society, and gives the Lei Feng spirit the connotation of the new era.

The Group's Shaanxi Jiahao store organized employees to park nearby electric vehicles and bicycles in designated locations, wipe the dust and disinfect them before placing them neatly. Employees also cleaned and disinfected the surrounding bus stops, swept the surrounding green belts, cleaned the surrounding garbage bins, and sorted the garbage. Shaanxi Jiahao calls on the masses to develop good habits and promote civilized trends.

#### **Charity Actions to Assist Students**

Grand Baoxin deeply understands that children are the future of the country, and pays special attention to the education and living conditions of students in poverty-stricken areas, demonstrating our social responsibilities in education and public welfare. Employees of the Group's Tianjin Baoxin store went to Wangbozhuang Town, Baodi District, with carefully prepared student gifts and donated scholarships. With the help of the local government, they provided care and assistance to students from several extremely poor families in the town. We hope that students from these poor families can overcome difficulties, continue to work hard, and achieve their dreams.

## **Caring for the Elderly**

Grand Baoxin cares about the physical and mental health of the elderly. The Group's Xuzhou SAIC Volkswagen store organized employees to visit nursing homes and help the elderly in nursing homes. Volunteers went to nursing homes, communicated cordially with the elderly, asked about their well-being, carefully checked the living conditions of the elderly, and provided daily necessities, such as clothing, food and medicine, to the elderly, so that the elderly could feel our sincere care while accompanying them. We call on the public to care for the physical and mental health of the elderly, pay attention to their welfare, and encourage employees to spend more time with their families.

# APPENDIX I: LISTS OF LAWS, REGULATIONS AND INTERNAL POLICIES

#### **Laws and Regulations:**

Company Law of the People's Republic of China

Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited

Securities Law of the People's Republic of China

Code of Corporate Governance for Listed Companies

Audit Law of the People's Republic of China

Basic Norms of Enterprise Internal Controls

Guidelines for Evaluation of Enterprise Internal Controls

Civil Code of the People's Republic of China

Anti-unfair Competition Law of the People's Republic of China

Anti-monopoly Law of the People's Republic of China

Interim Provisions on Banning Commercial Bribery

Advertising Law of the People's Republic of China

Law of the People's Republic of China on the Protection of Consumer Rights and Interests

Cybersecurity Law of the People's Republic of China

Patent Law of the People's Republic of China

Trademark Law of the People's Republic of China

Anti-Unfair Competition Law of the People's Republic of China

Labor Law of the People's Republic of China

Employment Civil Code of the People's Republic of China

Law on Protection of Women's Interests of the People's Republic of China

The Provisions on Prohibiting the Use of Child Labor

Law of the People's Republic of China on Work Safety

Law of the People's Republic of China on Prevention and Control of Occupational Diseases

Provisions on the Supervision and Administration of Occupational Health at Work Sites

Measures for the Administration of Occupational Health Examination

Environmental Protection Law of the People's Republic of China

Law of the People's Republic of China on Environmental Impact Assessment

Law of the People's Republic of China on Conserving Energy

Law of the People's Republic of China on Prevention and Control of Water Pollution

The People's Republic of China Integrated Wastewater Discharge Standard (GB 8978 – 1996)

Law of the People's Republic of China on the Prevention and Control of Atmospheric Pollution

Law of the People's Republic of China on the Prevention and Control of Ambient Noise Pollution

Law of the People's Republic of China on Environmental Pollution Prevention and Control of Solid Wastes

Management Measures for Internal Audit Operation

#### **Laws and Regulations:**

Measures for the Set-bill Administration in Transfer of Dangerous Wastes

Standard for Pollution Control on Hazardous Waste Storage

Environmental Protection Signs – Solid Waste Storage (Disposal) Sites

National Safety Assessment Code and the Guidelines for the Preparation of Emergency Plans for Production Safety Accidents in Production and Business Units

Sales Operation Manual

Customer Personal Data Protection Declaration

Customer Management System and Customer Data Security Management Notice

Post Confidentiality Agreement

**Customer Complaint Management** 

Customer Satisfaction Management

Centralized Procurement Process Handbook

Component Parts Procurement Business Management Handbook

Supplier Handbook

Employees' Handbook

Performance Evaluation and Competency Assessment Management System

Safety Management System

Administrative Measures on Preventive Measures of Occupational Diseases

Administrative Measures on Labour Protection Appliances

Customer Information Management Specification

# APPENDIX II: HKEX ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORTING GUIDE CONTENT INDEX

Subject Areas and Asp	ects	Description	Related Chapter		
A. Environmental					
Aspect A1: Emissions					
General Disclosure	A1	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and nonhazardous waste.	Green Operation Contributing to a Low-Carbon Future		
КРІ	A1.1	The types of emissions and respective emissions data.	Emission Management		
	A1.2	Direct and energy indirect greenhouse gas emissions and, where appropriate, intensity.	Resource Management		
	A1.3	Total hazardous waste produced and, where appropriate, intensity.	Emission Management		
	A1.4	Total non-hazardous waste produced and, where appropriate, intensity.	Emission Management		
	A1.5	Description of emissions target(s) set and steps taken to achieve them.	Green Operation Contributing to a Low-Carbon Future		
	A1.6	Description of how hazardous and nonhazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.	Green Operation Contributing to a Low-Carbon Future		

Subject Areas and Asp	ects	Description	Related Chapter	
Aspect A2: Use of Resources				
General Disclosure	A2	Policies on the efficient use of resources, including energy, water and other raw materials.	Green Operation Contributing to a Low-Carbon Future	
КРІ	A2.1	Direct and/or indirect energy consumption by type in total and intensity.	Resource Management	
	A2.2	Water consumption in total and intensity.	Resource Management	
	A2.3	Description of energy use efficiency target(s) set and steps taken to achieve them.	Green Operation Contributing to a Low-Carbon Future	
	A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.	Resource Management	
	A2.5	Total packaging material used for finished products and, with reference to per unit produced.	Emission Management	
Aspect A3: The Environ	nment and Na	tural Resources		
General Disclosure	A3	Policies on minimising the issuer's significant impacts on the environment and natural resources.	The Business operations of the Group will not have significant impact on the environment and natural resources	
КРІ	A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.		
Aspect A4: Climate Change				
General Disclosure	A4	Policies on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer.	Responding to Climate Change	
КРІ	A4.1	Description of the significant climate- related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them.	Responding to Climate Change	

Subject Areas and Asp	ects	Description	Related Chapter			
Social	Social					
Aspect B1: Employme	nt					
General Disclosure	B1	Information on:  (a) the policies; and  (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare.	Recruiting Talents and Gather Talents in the World			
	B1.1	Total workforce by gender, employment type (for example, full or part time), age group and geographical region.	Employee Recruitment			
	B1.2	Employee turnover rate by gender, age group and geographical region.	Care for Employees			
Aspect B2: Aspect Hea	lth and Safety	1				
General Disclosure	B2	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards.	Safety and Health			
КРІ	B2.1	Number and rate of work-related fatalities occurred in each of the past three years including the reporting year.	Safety and Health			
	B2.2	Lost days due to work injury.	Safety and Health			
	B2.3	Description of occupational health and safety measures adopted, and how they are implemented and monitored.	Safety and Health			

Subject Areas and Asp	ects	Description	Related Chapter		
Aspect B3: Developme	Aspect B3: Development and Training				
General Disclosure	B3	Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.	Talent Development		
KPI	B3.1	The percentage of employees trained by gender and employee category.	Talent Development		
	B3.2	The average training hours completed per employee by gender and employee category.	Talent Development		
Aspect B4: Labour Sta	ndards				
General Disclosure	B4	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour.	Employee Recruitment		
КРІ	B4.1	Description of measures to review employment practices to avoid child and forced labour.	Employee Recruitment		
	B4.2	Description of steps taken to eliminate such practices when discovered.	Employee Recruitment		

Subject Areas and Aspects		Description	Related Chapter		
Aspect B5: Supply Cha	Aspect B5: Supply Chain Management				
General Disclosure	B5	Policies on managing environmental and social risks of the supply chain.	Inclusive Development can Extend to Value Sharing		
KPI	B5.1	Number of suppliers by geographical region.	Supplier cooperation		
	B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored.	Supplier cooperation		
	B5.3	Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.	Supplier cooperation		
	B5.4	Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored.	Supplier cooperation		

Subject Areas and Asp	ects	Description	Related Chapter	
Aspect B6: Product Responsibility				
General Disclosure	B6	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.	Customer-Oriented and Quality Service	
КРІ	B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	Responsible Aftersales	
	B6.2	Number of products and service related complaints received and how they are dealt with.	Customer Complaint Management	
	B6.3	Description of practices relating to observing and protecting intellectual property rights.	Protecting Intellectual Property Rights	
	B6.4	Description of quality assurance process and recall procedures.	Responsible Aftersales	
	B6.5	Description of consumer data protection and privacy policies, and how they are implemented and monitored.	Privacy Protection	

Subject Areas and Asp	ects	Description	Related Chapter		
Aspect B7: Anti-corrup	Aspect B7: Anti-corruption				
General Disclosure	B7	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering.	Corporate Governance		
KPI	B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.	Corporate Governance		
	B7.2	Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored.	Corporate Governance		
	B7.3	Description of anti-corruption training provided to directors and staff.	Corporate Governance		
Aspect B8: Community	/ Investment				
General Disclosure	B8	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	Charity		
КРІ	B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).	Charity		
	B8.2	Resources contributed (e.g. money or time) to the focus area.	Charity		

