

# 2023 Annual Report

Stock code: 1090

## DA MING INTERNATIONAL HOLDINGS LIMITED

Incorporated in the Cayman Islands with limited liability

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## **CORPORATE INFORMATION**

## **BOARD OF DIRECTORS**

## **Executive Directors**

Mr. Zhou Keming (Chairman) Ms. Xu Xia Mr. Zou Xiaoping Mr. Zhang Feng Mr. Qian Li Mr. Ni Chen

#### **Non-executive Directors**

Mr. Lu Jian Mr. Zhu Baomin

#### **Independent Non-executive Directors**

Mr. Cheuk Wa Pang Prof. Hua Min Mr. Hu Xuefa Prof. Chen Xin

## **COMPANY SECRETARY**

Mr. Leung Man Fai

## **AUTHORISED REPRESENTATIVES**

Mr. Zou Xiaoping Mr. Leung Man Fai

## **AUDIT COMMITTEE**

Mr. Cheuk Wa Pang Prof. Hua Min Mr. Hu Xuefa Prof. Chen Xin

## **REMUNERATION COMMITTEE**

Mr. Cheuk Wa Pang Prof. Hua Min Mr. Hu Xuefa Prof. Chen Xin Mr. Zou Xiaoping

## **NOMINATION COMMITTEE**

Mr. Cheuk Wa Pang Prof. Hua Min Mr. Hu Xuefa Prof. Chen Xin Mr. Zou Xiaoping

## REGISTERED OFFICE IN THE CAYMAN ISLANDS

Cricket Square Hutchins Drive, P.O. Box 2681 Grand Cayman KY1-1111 Cayman Islands

#### HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN CHINA

No. 1518, Tong Jiang Road Wuxi, Jiangsu People's Republic of China

#### PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Suite 1007, Central Plaza 18 Harbour Road, Wanchai Hong Kong

#### LEGAL ADVISERS TO THE COMPANY

As to Hong Kong Law

Deacons 5/F, Alexandra House 18 Chater Road, Central Hong Kong

#### As to Cayman Islands Law

Conyers Dill & Pearman Cricket Square Hutchins Drive, P.O. Box 2681 Grand Cayman KY1-1111 Cayman Islands

## HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited Shops 1712-1716 17/F, Hopewell Centre 183 Queen's Road East, Wanchai Hong Kong

#### AUDITOR

PricewaterhouseCoopers Certified Public Accountants 22/F, Prince's Building, Central Hong Kong

## **PRINCIPAL BANKERS**

**In Hong Kong** Bank of China (Hong Kong) Limited

## In China

China Construction Bank, Wuxi Xishan Sub-branch Agricultural Bank of China, Wuxi Xishan Sub-branch China CITIC Bank, Wuxi Sub-branch Bank of China, Wuxi Xishan Sub-branch China Everbright Bank, Wuxi New District Sub-branch

## STOCK CODE

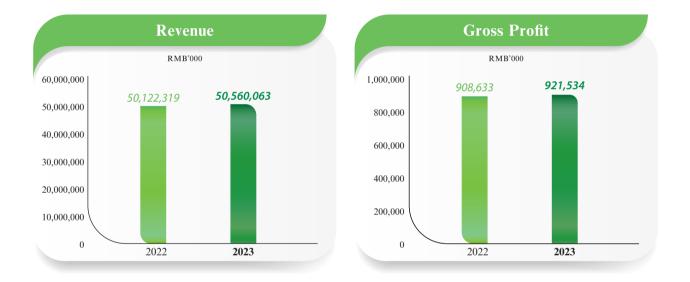
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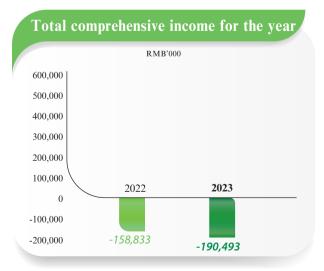
#### WEBSITE

http://www.dmssc.net

## FINANCIAL AND OPERATING HIGHLIGHTS

	Year ended 31 December			
	2023	2022		
	RMB'000	RMB'000	% change	
FINANCIAL HIGHLIGHTS				
Revenue	50,560,063	50,122,319	+0.9%	
Gross profit	921,534	908,633	+1.4%	
Loss and total comprehensive loss for the year	(190,493)	(158,833)	+19.9%	



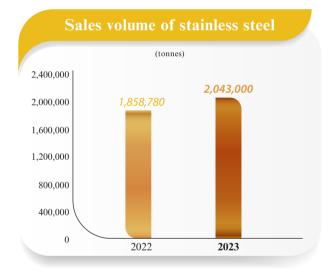


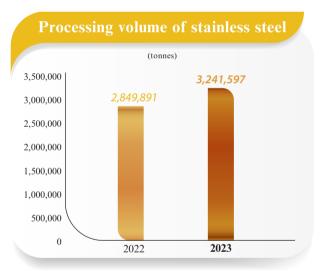
## FINANCIAL AND OPERATING HIGHLIGHTS

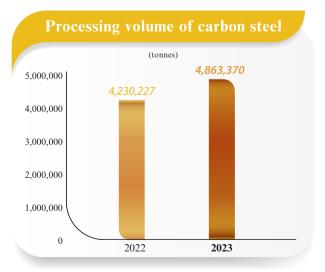
## FINANCIAL AND OPERATING HIGHLIGHTS

	Year ended 31 December		
	2023	2022	% change
<b>OPERATING HIGHLIGHTS</b>			
Stainless steel			
Sales volume (tonnes)	2,043,000	1,858,780	+9.9%
Processing volume (tonnes)	3,241,597	2,849,891	+13.7%
Processing multiple (note)	1.59	1.53	
Carbon steel			
Sales volume (tonnes)	4,855,332	3,992,889	+21.6%
Processing volume (tonnes)	4,863,370	4,230,227	+15.0%
Processing multiple (note)	1.00	1.06	

Note: Processing multiple = Processing volume/Sales volume









## FINANCIAL AND OPERATING HIGHLIGHTS

The sales volume and processing volume of our processing centres for the year ended 31 December 2023 and the corresponding period in 2022 are as follows:

	Year ended 31	1 December	
	2023	2022	
Stainless steel	tonnes	tonnes	% change
Calar malana			
Sales volume Wuxi	754,747	711 795	±6 00/
		711,785	+6.0%
Wuhan	98,386	94,614	+4.0%
Hangzhou	257,097	237,158	+8.4%
Tianjin	271,104	205,799	+31.7%
Ţaiyuan	171,215	186,549	-8.2%
Jingjiang	164,265	150,211	+9.4%
Shandong	153,515	149,220	+2.9%
Qianzhou	72,887	45,914	+58.7%
Jiaxing	99,784	77,530	+28.7%
Total	2,043,000	1,858,780	+9.9%
Processing volume	1 354 455	1 000 004	
Wuxi	1,374,473	1,289,334	+6.6%
Wuhan	126,817	125,610	+1.0%
Hangzhou	326,871	313,862	+4.1%
Tianjin	272,153	253,752	+7.3%
Taiyuan	566,125	350,865	+61.4%
Jingjiang	316,907	296,810	+6.8%
Shandong	151,332	143,820	+5.2%
Jiaxing	106,919	75,838	+41.0%
Total	3,241,597	2,849,891	+13.7%
	Year ended 31		
	Year ended 31 2023	<b>December</b> 2022	
Carbon steel			% change
	2023	2022	% change
Sales volume	2023 tonnes	2022 tonnes	
<b>Sales volume</b> Wuxi	2023 tonnes	2022 tonnes	-42.9%
<b>Sales volume</b> Wuxi Wuhan	2023 tonnes 5,530 658,265	2022 tonnes 9,685 564,811	-42.9% +16.5%
<b>Sales volume</b> Wuxi Wuhan Hangzhou	2023 tonnes 5,530 658,265 190,566	2022 tonnes 9,685 564,811 232,078	-42.9% +16.5% -17.9%
<b>Sales volume</b> Wuxi Wuhan Hangzhou Tianjin	2023 tonnes 5,530 658,265 190,566 667,686	2022 tonnes 9,685 564,811 232,078 488,053	-42.9% +16.5% -17.9% +36.8%
<b>Sales volume</b> Wuxi Wuhan Hangzhou Tianjin Taiyuan	2023 tonnes 5,530 658,265 190,566 667,686 356,193	2022 tonnes 9,685 564,811 232,078 488,053 290,745	-42.9% +16.5% -17.9% +36.8% +22.5%
<b>Sales volume</b> Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415	-42.9% +16.5% -17.9% +36.8% +22.5% +32.5%
<b>Sales volume</b> Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013	-42.9% +16.5% -17.9% +36.8% +22.5% +32.5% +14.0%
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168	-42.9% +16.5% -17.9% +36.8% +22.5% +32.5% +14.0% +26.4%
<b>Sales volume</b> Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921	-42.9% +16.5% -17.9% +36.8% +22.5% +32.5% +14.0% +26.4% +22.3%
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168	-42.9% +16.5% -17.9% +36.8% +22.5% +32.5% +14.0% +26.4%
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921	-42.9% +16.5% -17.9% +36.8% +22.5% +32.5% +14.0% +26.4% +22.3%
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765 4,855,332	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921 3,992,889	-42.9% +16.5% -17.9% +36.8% +22.5% +32.5% +14.0% +26.4% +22.3% +21.6%
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing Processing volume Wuxi	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765 4,855,332 4,752	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921 3,992,889 8,211	-42.9% +16.5% -17.9% +36.8% +22.5% +32.5% +14.0% +26.4% +22.3% +21.6%
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing Processing volume Wuxi Wuhan	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765 4,855,332 4,752 734,094	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921 3,992,889 8,211 654,891	$\begin{array}{r} -42.9\% \\ +16.5\% \\ -17.9\% \\ +36.8\% \\ +22.5\% \\ +32.5\% \\ +14.0\% \\ +26.4\% \\ +22.3\% \\ +21.6\% \\ \end{array}$
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing Processing volume Wuxi Wuhan Hangzhou	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765 4,855,332 4,752 734,094 25,640	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921 3,992,889 8,211 654,891 222,556	$\begin{array}{r} -42.9\% \\ +16.5\% \\ -17.9\% \\ +36.8\% \\ +22.5\% \\ +32.5\% \\ +14.0\% \\ +26.4\% \\ +22.3\% \\ +21.6\% \\ \end{array}$
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing Processing volume Wuxi Wuhan Hangzhou Tianjin	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765 4,855,332 4,752 734,094 25,640 590,922	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921 3,992,889 8,211 654,891 222,556 525,389	$\begin{array}{r} -42.9\% \\ +16.5\% \\ -17.9\% \\ +36.8\% \\ +22.5\% \\ +32.5\% \\ +14.0\% \\ +26.4\% \\ +22.3\% \\ +21.6\% \\ \end{array}$
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing Processing volume Wuxi Wuhan Hangzhou Tianjin Taiyuan	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765 4,855,332 4,855,332 4,752 734,094 25,640 590,922 344,884	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921 3,992,889 8,211 654,891 222,556 525,389 307,400	$\begin{array}{r} -42.9\% \\ +16.5\% \\ -17.9\% \\ +36.8\% \\ +22.5\% \\ +32.5\% \\ +14.0\% \\ +26.4\% \\ +22.3\% \\ +21.6\% \\ +21.6\% \\ -42.1\% \\ -88.5\% \\ +12.5\% \\ +12.2\% \end{array}$
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing Processing volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765 4,855,332 4,855,332 4,752 734,094 25,640 590,922 344,884 1,178,842	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921 3,992,889 8,211 654,891 222,556 525,389 307,400 925,958	$\begin{array}{r} -42.9\% \\ +16.5\% \\ -17.9\% \\ +36.8\% \\ +22.5\% \\ +32.5\% \\ +14.0\% \\ +26.4\% \\ +22.3\% \\ +21.6\% \\ +21.6\% \\ +12.1\% \\ -88.5\% \\ +12.2\% \\ +12.2\% \\ +27.3\% \end{array}$
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing Processing volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765 4,855,332 4,855,332 4,752 734,094 25,640 590,922 344,884 1,178,842 684,816	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921 3,992,889 8,211 654,891 222,556 525,389 307,400 925,958 598,973	$\begin{array}{r} -42.9\% \\ +16.5\% \\ -17.9\% \\ +36.8\% \\ +22.5\% \\ +32.5\% \\ +14.0\% \\ +26.4\% \\ +22.3\% \\ +21.6\% \\ +12.1\% \\ -88.5\% \\ +12.5\% \\ +12.2\% \\ +12.2\% \\ +14.3\% \end{array}$
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing Processing volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765 4,855,332 4,855,332 4,752 734,094 25,640 590,922 344,884 1,178,842	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921 3,992,889 8,211 654,891 222,556 525,389 307,400 925,958	$\begin{array}{r} -42.9\% \\ +16.5\% \\ -17.9\% \\ +36.8\% \\ +22.5\% \\ +32.5\% \\ +14.0\% \\ +26.4\% \\ +22.3\% \\ +21.6\% \\ +21.6\% \\ +12.1\% \\ -88.5\% \\ +12.2\% \\ +12.2\% \\ +27.3\% \end{array}$
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing Processing volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765 4,855,332 4,855,332 4,855,332 4,855,332 4,855,332 4,855,332 4,855,332 4,855,332 4,855,332 4,752 734,094 25,640 590,922 344,884 1,178,842 684,816 561,789 737,631	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921 3,992,889 8,211 654,891 222,556 525,389 307,400 925,958 598,973 502,154 484,695	$\begin{array}{c} -42.9\% \\ +16.5\% \\ -17.9\% \\ +36.8\% \\ +22.5\% \\ +32.5\% \\ +14.0\% \\ +26.4\% \\ +22.3\% \\ +21.6\% \\ +12.1\% \\ -88.5\% \\ +12.5\% \\ +12.2\% \\ +12.2\% \\ +14.3\% \\ +11.9\% \\ +52.2\% \end{array}$
Sales volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong Jiaxing Processing volume Wuxi Wuhan Hangzhou Tianjin Taiyuan Jingjiang Qianzhou Shandong	2023 tonnes 5,530 658,265 190,566 667,686 356,193 960,122 828,544 590,661 597,765 4,855,332 4,855,332 4,752 734,094 25,640 590,922 344,884 1,178,842 684,816 561,789	2022 tonnes 9,685 564,811 232,078 488,053 290,745 724,415 727,013 467,168 488,921 3,992,889 8,211 654,891 222,556 525,389 307,400 925,958 598,973 502,154	$\begin{array}{r} -42.9\% \\ +16.5\% \\ -17.9\% \\ +36.8\% \\ +22.5\% \\ +32.5\% \\ +14.0\% \\ +26.4\% \\ +22.3\% \\ +21.6\% \\ +12.1\% \\ -88.5\% \\ +12.2\% \\ +12.2\% \\ +12.2\% \\ +12.3\% \\ +11.9\% \end{array}$

## **DEAR SHAREHOLDERS:**

On behalf of the board of directors of Da Ming International Holdings Limited (the "Company", together with its subsidiaries as the "Group"), I hereby present to the shareholders the annual report of the Group for the year ended 31 December 2023.

#### **BUSINESS REVIEW**

We are a leading provider of metal materials and components processing and high-end equipment manufacturing services. Through our ten processing centres and one manufacturing base in China, we provide professional and customised metal materials processing and components and equipment manufacturing services to over 70,000 customers across various industries. The products of our high-end equipment manufacturing segment mainly include large-scale structural parts and containers, as well as precision sheet metal parts.

As a professional metal solutions provider, the Company facilitates the connection between upstream metal manufacturers and downstream end-user enterprises. Metal materials with different specifications and models are provided by the upstream manufacturers, from which the Company purchases metal materials in bulk. The Company also carries out high-precision and customised material processing (in terms of size, shape, surface processing, etc.) and the manufacturing and sale of various components and high-end equipment in line with customers' needs. Upholding the "customer-centric" philosophy, the Company is committed to offering our downstream customers cost-effective and high-quality materials and manufacturing services together with fast delivery.



Thanks to our extensive experience in equipment and technology, the Company processes the capacity to provide a complete range of processing and manufacturing services for the manufacturing industry. Our services cover the entire manufacturing process, including trimming, polishing, cutting, forming, pre-grooving, welding, heat treating, machinery, painting and assembling. By leveraging a variety of automated processing equipment and one-stop professional processing and manufacturing services, the Company saves time, manpower, and costs for our downstream customers, and reduces their need for capital investment. This enables them to significantly reduce their investment in equipment that requires high utilisation rates to achieve cost-effectiveness, thus saving on overall manufacturing costs. This industry dynamic and business model have created a niche market for metal processing and manufacturing service providers.

The market for metal materials is tremendous which provides the Company with a solid market base for its metal materials and components processing services and high-end equipment manufacturing business. In the meantime, the decentralised end-market demand has largely mitigated the impact of the cyclicality of different end-markets on the Company's performance and hence contributed to the stable growth of the Company's results. Moreover, capitalising on our extensive customer base and increasing customer reliance, the Company has established long-term and secure relationships with our upstream suppliers. Together with its diversified metal processing and product manufacturing capabilities, flexible processing scheduling, solid inventory management, reliable and just-in-time delivery, adjustable requirements for minimum order scale and outperforming quality control, the Company has managed to maintain our results and performance as an industry leader.

The Company strives to improve our profitability through continuous improvements in customer service, operational efficiency, technological innovation, inventory management and the adoption of higher standards of processing and manufacturing services. In recent years, since our existing and potential customers demand higher standards of metal processing and manufacturing services, the Company has boosted its investment in advanced processing equipment and technology to further enhance its processing and manufacturing service capacity, which also helps to raise the price of its products. The Company has also improved its operational efficiency through measures such as the intelligent transformation of certain equipment and optimisation of logistics services. In addition, the Company has invested in key regions to expand its production capacity, further heightening its regional competitiveness and contributing to the implementation of its overall growth strategy.

## **Business highlights**

1. Daming Heavy Industry Successfully Shipped ASU Air Separation Equipment For SpaceX Project

> The ASU air separation equipment manufactured by Daming Heavy Industry Energy Equipment for the SpaceX project was successfully shipped. This project is the largest diameter and wall thickness ASU air separation unit supporting adsorber that Daming has undertaken so far. From product design to project execution, it is completed by the customer's globalization participation. Based



on the trust in Daming Heavy Industry and Daming's many years of experience in manufacturing air separation equipment, the customer was assured that the core unit of the batch was entrusted to Daming.

## 2. HOTBOX Manufactured By Daming Heavy Industry Successfully Exported To Italy

The hotboxes manufactured by Daming Heavy Industry Process Equipment Branch for the energy projects of global famous enterprises were successfully shipped to Italy, which is a "bridge" connecting the condenser and the low-pressure cylinder for heat exchange. The product is made of carbon steel and weighs 140 tons.



## 3. Wanhua Chemical Ethylene Distillation Tower and Fujian Gasification Tower Delivered Early At The Same Time

The 1028-ton stainless steel ethylene distillation tower of Wanhua Yantai Industrial Park Phase II 1.2 million/year ethylene project, which was manufactured by Daming Heavy Industry, and the first tower of Fujian Industrial Park gasification project were delivered in advance at the same time, and a grand delivery ceremony was held in Daming Heavy Industry.



4. Huaneng Dadu River Hard Liangbao Hydropower Station Passed The One-Time Acceptance Of The Water Guide Mechanism

The pre-assembly and acceptance meeting of the water guide mechanism of Huaneng Dadu River Hard Liangbao Hydropower Station was held in Daming Heavy Industry. The acceptance group composed of leaders and experts from Dongfang Electric Group, Sichuan Huaneng Luding Hydropower, Chengdu Survey and Design Research Institute of China Electric Construction Group, Fifth Engineering Bureau of China Water Conservancy and Hydropower, and Xi'an Thermal Engineering Research Institute attended the meeting.



## **Operating results**

The Group recorded a net loss of approximately RMB190.5 million for the year ended 31 December 2023 representing an increase of approximately 19.9% as compared with the net loss of approximately RMB158.8 million for the year ended 31 December 2022.

The annual sales volume of our stainless steel processing business increased from approximately 1,859,000 tonnes for the year ended 31 December 2022 to approximately 2,043,000 tonnes for the year ended 31 December 2023 representing an increase of approximately 9.9% while the processing volume increased from approximately 2,850,000 tonnes for the year ended 31 December 2022 to approximately 3,242,000 tonnes for the year ended 31 December 2023 representing an increase of approximately 13.7%.

The annual sales volume of our carbon steel processing business increased from approximately 3,993,000 tonnes for the year ended 31 December 2022 to approximately 4,855,000 tonnes for the year ended 31 December 2023 representing an increase of approximately 21.6% while the annual processing volume increased from approximately 4,230,000 tonnes for the year ended 31 December 2022 to approximately 4,863,000 tonnes for the year ended 31 December 2023 representing an increase of approximately 2023 representing an increase of approximately 15.0%.

## **FUTURE DEVELOPMENT**

In the coming year, we will continue to enrich and improve our service network, enhance our processing service capabilities through investment in advanced automation equipment, and further improve production efficiency through digitisation and intelligent transformation of existing production equipment. We will also continue to strengthen our strategic cooperation with upstream steel manufacturers and downstream industry-leading customers, and collaborate on resource supply, material application technology, key project development and services in related industries, information technology, and supply chain services to jointly explore markets and achieve mutual benefits. The Company will also initiate the deployment of its overseas service network to further support the expansion of our overseas business, which is expected to continue to grow in revenue. It is also expected that the Company's stainless steel processing services will continue to generate stable income, and our carbon steel processing business will also continue to demonstrate excellent development potential. With the expansion of our in-depth processing business for stainless steel and carbon steel and the diversification of major engineering projects, the Company's component and high-end manufacturing businesses will also continue to grow.

#### **APPRECIATION**

On behalf of the Board, I would like to thank the management and staff for their dedication, effort and contribution towards the Company. I would also like to thank the shareholders for their support to the Company.

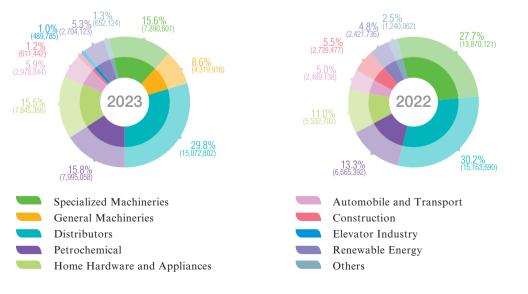
#### **FINANCIAL REVIEW AND ANALYSIS**

During the year under review, we recorded a revenue of approximately RMB50,560 million, gross profit of approximately RMB922 million and the loss attributable to shareholders of the Company of approximately RMB219.1 million. Total assets of the Group as at 31 December 2023 amounted to approximately RMB13,189 million while equity attributable to shareholders of the Company amounted to approximately RMB2,942 million.

## Analysis of revenue by key industry segments

During the years ended 31 December 2023 and 2022, our revenue by key industry segments are shown below:

	Revenue For the year ended 31 December			
	2023		2022	
Industry	<i>RMB'000</i>	0⁄0	RMB'000	%
Specialized Machineries	7,890,601	15.6	13,870,121	27.7
General Machineries	4,319,918	8.6	_	_
Distributors	15,072,802	29.8	15,163,690	30.2
Petrochemical	7,995,058	15.8	6,665,392	13.3
Home Hardware and Appliances	7,845,366	15.5	5,532,703	11.0
Automobile and Transport	2,978,844	5.9	2,489,138	5.0
Construction	611,442	1.2	2,739,477	5.5
Elevator Industry	489,785	1.0	_	_
Renewable Energy	2,704,123	5.3	2,421,736	4.8
Others	652,124	1.3	1,240,062	2.5
Total	50,560,063	100.0	50,122,319	100.0

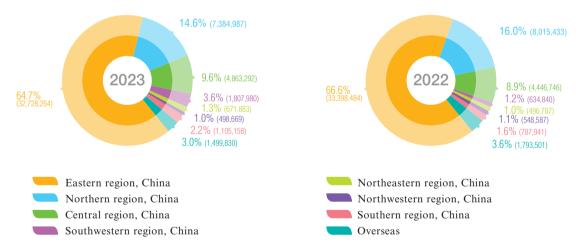


RMB'000

## Analysis of revenue by geographic regions

	Revenu	e	
For th	e year ended	31 December	
2023		2022	
RMB'000	%	RMB'000	0⁄0
32,728,264	64.7	33,398,484	66.6
7,384,987	14.6	8,015,433	16.0
4,863,292	9.6	4,446,746	8.9
1,807,980	3.6	634,840	1.2
671,883	1.3	496,787	1.0
498,669	1.0	548,587	1.1
1,105,158	2.2	787,941	1.6
1,499,830	3.0	1,793,501	3.6
50,560,063	100.0	50,122,319	100.0
	2023 <i>RMB'000</i> 32,728,264 7,384,987 4,863,292 1,807,980 671,883 498,669 1,105,158 1,499,830	For the year ended 2023           RMB'000         %           32,728,264         64.7           7,384,987         14.6           4,863,292         9.6           1,807,980         3.6           671,883         1.3           498,669         1.0           1,105,158         2.2           1,499,830         3.0	RMB'000         %         RMB'000           32,728,264         64.7         33,398,484           7,384,987         14.6         8,015,433           4,863,292         9.6         4,446,746           1,807,980         3.6         634,840           671,883         1.3         496,787           498,669         1.0         548,587           1,105,158         2.2         787,941           1,499,830         3.0         1,793,501





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## Revenue

Our revenue for the year ended 31 December 2023 amounted to approximately RMB50,560 million comprising approximately RMB47,265 million from processing of metal materials, approximately RMB1,205 million from high-end equipment manufacturing and approximately RMB2,090 million from components manufacturing. As compared with the revenue for the year ended 31 December 2022 of approximately RMB50,122 million, it represented an increase of approximately 0.9%. Such increase was mainly due to the increase in processing of metal materials in 2023.

### **Gross profit**

Gross profit increased from approximately RMB908.6 million in 2022 to approximately RMB921.5 million in 2023 mainly due to the increase in revenue during the year.

## Other income

Other income increased from approximately RMB47.8 million for the year ended 31 December 2022 to approximately RMB69.2 million for the year ended 31 December 2023. Such increase was mainly due to the increase in government subsidy income.

#### Other (loss)/gain - net

The Group recorded a net other loss of approximately RMB12.4 million for the year ended 31 December 2023 as compared to a net other gain of approximately RMB10.5 million for the year ended 31 December 2022. The net other loss was mainly due to the increase in foreign exchange loss.

### **Distribution costs**

Distribution costs increased from approximately RMB484.9 million for the year ended 31 December 2022 to approximately RMB493.3 million for the year ended 31 December 2023. Such increase was mainly due to the increase in transportation costs and entertainment expenses.

### Administrative expenses

Administrative expenses increased from approximately RMB443.2 million for the year ended 31 December 2022 to approximately RMB455.5 million for the year ended 31 December 2023. Such increase was mainly due to the increase in stamp duty, property tax and other surcharges.

## Finance costs - net

Net finance costs increased slightly from approximately RMB233.3 million for the year ended 31 December 2022 to approximately RMB237.8 million for the year ended 31 December 2023.

## Income tax credit

The Group recorded an income tax credit of approximately RMB17.8 million for the year ended 31 December 2023 as compared with an income tax credit of approximately RMB35.6 million for the year ended 31 December 2022 representing a decrease of approximately 50.0% mainly due to the decrease in tax losses that can be recognized as deferred tax assets during the year.

#### Loss for the year

The Group recorded a loss of approximately RMB190.5 million for the year ended 31 December 2023 as compared with a loss of approximately RMB158.8 million for the year ended 31 December 2022 representing an increase of approximately 19.9%.

### **Capital Expenditure**

Capital expenditure consisted of additions of property, plant and equipment which amounted to approximately RMB602.0 million (2022: RMB615.7 million).

#### Foreign Exchange Risk Management

The Group mainly operates in the PRC with most of the transactions denominated and settled in RMB. However, the Group has certain trade receivables and contract assets, deposits and other receivables, restricted bank deposits, cash and cash equivalents, trade payables, other payables and borrowings denominated in foreign currencies, mainly United States Dollar, Euro, Hong Kong Dollar and Japanese Yen, which are exposed to foreign currency translation risk.

Our management will closely monitor the exchange rate fluctuations to ensure sufficient precautionary measures against any adverse impacts.

#### LIQUIDITY AND FINANCIAL RESOURCES

As at 31 December 2023, the borrowings of the Group amounted to approximately RMB7,358.7 million of which approximately RMB5,390.2 million were repayable within one year, notes payables amounted to approximately RMB60.0 million while the bank balances were approximately RMB1,566.3 million of which approximately RMB1,301.0 million were restricted mainly for the issuance of notes payable and letters of credit.

As at 31 December 2023, the Group recorded a net current liabilities of approximately RMB562.3 million. The Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and cash equivalents. Total capital is calculated as total equity plus net debt. The gearing ratio as at 31 December 2023 and 2022 calculated on this basis were 68.37% and 65.05% respectively.

## **CORPORATE GOVERNANCE PRACTICES**

The Company is committed to ensuring high standards of corporate governance in enhancing shareholders' value and safeguarding interests of shareholders and other stakeholders.

The Company has complied with the Corporate Governance Code (the "CG Code") set out in Appendix C1 (formerly known as Appendix 14) of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") during the year ended 31 December 2023. The Company adopted the CG Code as its own code of corporate governance.

#### **MODEL CODE**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix C3 (formerly known as Appendix 10) of the Listing Rules (the "Model Code") as its code of conduct regarding securities transactions by the directors. Having made specific enquiry with all directors of the Company (the "Directors"), all Directors confirmed that they have complied with the required standard set out in the Model Code during the year ended 31 December 2023.

## **CORPORATE CULTURE**

As a leading metal material processing service enterprise in China, the Group is committed to building a corporate culture that upholds inclusiveness, collaboration, efficiency, and commitment. Inclusiveness means being "employee-centric", respecting and caring for them, and achieving co-construction, co-progress, and sharing between the corporate and employees. We encourage innovation and focus on the growth of our employees; build a safe and healthy working environment, insist on safety first, and promote happy work and healthy life. Collaboration means leveraging the advantages of our ten processing service centres, one manufacturing base, and various functional platforms in terms of equipment capacity, technology, procurement and supply, human resources, and customer resources to achieve internal resource sharing, complementary advantages, and coordinated cooperation, enhancing the customer service experience. Efficiency means dedicating ourselves to improving per capita output and value contribution, increasing inventory turnover and asset utilization rate; achieving 24/7 service, shortening order delivery time, and serving customers to the last mile. Commitment means encouraging employees to take responsibility, facing problems and difficulties without evasion, complying with laws and contractual regulations, guarding moral standards, and ensuring fairness and integrity. The Board sets the tone and shapes the corporate culture of the Company, which is based on the values of acting legally, ethically and responsibly at all levels of the Group. The Board plays a leading role in determining the Group's purpose, values, and strategic policies, as well as cultivating a forward-looking, change-embracing, and competitiveness-focused culture. The culture that the Group expects is developed and reflected consistently in its business operations, workplace policies and practices, and relationships with our stakeholders. The Board's oversight of corporate culture covers a range of long-term measures and methods, including employee participation, retention and training, rigorous financial reporting, effective and accessible reporting frameworks, legal and regulatory compliance, and employee safety, well-being, and support. Taking into account the corporate culture in all contexts, the Board considers it to be consistent with the Group's purpose, values and strategies.

## **CORPORATE STRATEGY**

The Company is committed to becoming a global leading metal material processing service enterprise, with the goal of enhancing the long-term total return for all stakeholders. To achieve this goal, the Group focuses on achieving recurring and sustainable profitability, cash flow, and dividend growth without compromising the Group's financial strength and stability. The Group focuses on disciplined management of revenue growth, profits and costs, capital and investment return ratio targets, and internal growth in industries or regions where the Group has management experience and resources. Technological and digital transformation is a key initiative for the Group to obtain new cost and revenue opportunities in all businesses. At the same time, the Group is committed to maintaining strong liquidity and flexibility, maintaining a long-term and balanced debt service profile, and actively managing cash flow and operating funds. The Group explores business opportunities globally to enhance shareholder returns, and the Chairman's Statement and Business Review in this annual report include discussions and analysis of the Group's performance. The Group is increasingly focusing on sustainable development, including adopting a circular economy and sustainable procurement, promoting good health and well-being, and promoting inclusivity and diversity. Further information on the Group's sustainable development measures and its major relationships with stakeholders is also set out in the Group's independent environmental, social, and governance report.

#### **BOARD OF DIRECTORS**

#### Composition

The Board of Directors (the "Board") comprises 6 executive directors, 2 non-executive directors and 4 independent non-executive directors. As of 31 December 2023, the Directors are as follows:

Executive Directors: Mr. Zhou Keming (Chairman) Ms. Xu Xia Mr. Zou Xiaoping Mr. Zhang Feng Mr. Qian Li Mr. Ni Chen Non-executive Directors: Mr. Lu Jian Mr. Zhu Baomin Independent non-executive Directors: Mr. Cheuk Wa Pang Prof. Hua Min Mr. Hu Xuefa Prof. Chen Xin

The biographical details of the Directors are set out on pages 34 to 39 of this Annual Report. Save as Mr. Zhou Keming is the spouse of Ms. Xu Xia, Mr. Zhang Feng is a cousin of Mr. Zhou Keming and the relative of Ms. Xu Xia, none of the members of the Board is related to one another.

## **BOARD MEETING**

The Board meets regularly and board meetings are held at least four times a year at approximately quarterly intervals. All the Directors are given opportunities to include matter in the agenda for regular board meetings. Notices of regular board meetings are given to all Directors at least 14 days before the meeting. For all other board meetings, reasonable notice will be given. The company secretary of the Company is responsible to take and keep minutes of all board meetings and committee meetings. Draft minutes are normally circulated to Directors for comment within a reasonable time after each meeting and the final signed version is sent to all Directors for their records and is opened for Directors' inspection.

Six board meetings had been held in the financial year ended 31 December 2023. The individual attendance record of each director at the meetings of the Board is set out below:

	No. of meeting(s) attended/ No. of meetings held
Executive Directors	
Mr. Zhou Keming (Chairman)	5/6
Ms. Xu Xia	6/6
Mr. Zou Xiaoping	6/6
Mr. Zhang Feng	5/6
Mr. Qian Li	4/6
Mr. Ni Chen	6/6
Non-executive Directors	
Mr. Lu Jian	4/6
Mr. Zhu Baomin	3/6
Independent non-executive Directors	
Mr. Cheuk Wa Pang	6/6
Prof. Hua Min	4/6
Mr. Lu Daming <sup>(a)</sup>	0/0
Mr. Hu Xuefa	5/6
Prof. Chen Xin	6/6

(a) Mr. Lu Daming resigned as a director of the Company with effect from 29 March 2023.

During the year, a meeting of the chairman of the Board and the independent non-executive directors without the presence of other directors and the management was held to discuss and review the performance of the executive directors and the management.

#### **DIRECTORS' CONTINUING PROFESSIONAL DEVELOPMENT**

To ensure all Directors' contributions to the Board remain informed and relevant, all Directors had participated in continuous professional development to develop and refresh their knowledge and skills.

During the year, the Company had organised a training seminar relating to the latest information on compliance matters for listed companies on 21 December 2023. Attendance records of the directors are set out below:

	Attended the training seminar held on
Name of Directors	21 December 2023
Executive Directors	
Mr. Zhou Keming	$\checkmark$
Ms. Xu Xia	$\checkmark$
Mr. Zou Xiaoping	$\checkmark$
Mr. Zhang Feng	$\checkmark$
Mr. Qian Li	$\checkmark$
Mr. Ni Chen	1
Non-executive Directors	
Mr. Lu Jian	$\checkmark$
Mr. Zhu Baomin	1
Independent non-executive Directors	
Mr. Cheuk Wa Pang	$\checkmark$
Prof. Hua Min	$\checkmark$
Mr. Lu Daming <sup>(a)</sup>	N/A
Mr. Hu Xuefa	$\checkmark$
Prof. Chen Xin	$\checkmark$

All Directors had provided their training records for the year 2023 to the Company. Furthermore, each newly appointed director is provided with necessary induction and information to ensure that he has a proper understanding of his responsibilities under the relevant laws, rules, codes and regulations.

<sup>(a)</sup> Mr. Lu Daming resigned as a director of the Company with effect from 29 March 2023.

#### **MONTHLY MANAGEMENT REPORTS**

Management provided all members of the Board with monthly management reports including monthly financial and operating updates, proposed projects and latest development of the Group. Directors are able to review and assess the performance of the Group and be informed of the Group's latest development through the monthly management reports.

## **DIRECTORS AND OFFICERS LIABILITY INSURANCE**

The Company has arranged appropriate directors and officers liability insurance in respect of legal action against the Directors.

## **BOARD OPERATIONS**

The Board is accountable to the shareholders and has responsibility for strategic leadership, directing and overseeing all major matters of the Group. Day-to-day management, administration and operation of the Group are delegated to senior management or the officer in charge of each division and they are required to report to the Board. Some key decisions, however, were taken by the Board, including but not limited to:

- The Group's strategy and management
- Corporate structure and capital
- Financial reporting and controls
- Internal controls
- Agreements/business transactions/financial commitment
- Shareholders communication
- Board membership and senior management appointments
- Remuneration
- Corporate governance matters
- Board policies

Directors and senior management hold regular meetings to ensure the strategies and policies set out by the Directors are implemented effectively. The Board has also delegated some of its functions to the board committees, details of which are set out in sub-sections headed "Remuneration Committee", "Nomination Committee" and "Audit Committee".

## **CORPORATE GOVERNANCE FUNCTIONS**

The Board is responsible for performing the corporate governance functions of the Company. A summary of the work performed by the Board relating to corporate governance functions is listed below:

- reviewed the Company's corporate governance policy and practices on corporate governance;
- reviewed, monitored and arranged training and continuous professional development of Directors and senior management;
- reviewed and monitored the Company's policies and practices on compliance with legal and regulatory requirements;
- reviewed the code of conduct applicable to the Directors; and
- reviewed the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.

## **BOARD INDEPENDENCE**

The Company has put in place effective mechanisms to ensure that independent views and opinions are available to the Board.

At least one-third of the Board of the Company shall consist of independent non-executive directors, and the Audit Committee shall be composed entirely of independent non-executive directors. The Audit Committee, the Nomination Committee and the Remuneration Committee shall be chaired by independent non-executive directors.

The fee of independent non-executive directors is paid in cash. None of the independent non-executive directors is provided with equity-based remuneration with performance-related elements (such as share options or gifts of shares) to maintain their independence. The remuneration of independent non-executive directors is subject to regular review to maintain market competitiveness. The independent non-executive directors shall provide annually a written statement confirming their independence to the Company. In addition, all independent non-executive directors are allowed to participate in Board meetings and may provide input to the agenda of the meetings. The independent non-executive directors also meet annually with the chairman of the Board to express their views to the chairman.

During the year, the Board reviewed the above mechanisms and is satisfied with their implementation and effectiveness.

## **INDEPENDENT NON-EXECUTIVE DIRECTORS**

The independent non-executive directors ("INEDs") bring independent views on the Group's business strategy, results and management so that interests of shareholders, employees and stakeholders can be taken into account, and the interests of the Company and its shareholders can be protected.

The Board met the requirements of the Listing Rules in relation to the appointment of at least three INEDs with at least one independent non-executive director possessing appropriate professional accounting qualifications, or accounting, or related financial management expertise.

As of 31 December 2023, the Board included four INEDs representing over one-third of the Board.

The Company has received, from each of the INEDs, an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Company considers that all of the INEDs are independent in accordance with the guidelines set out in the Listing Rules.

## **BOARD RESPONSIBILITIES**

The Board acknowledges its responsibility to prepare the Company's consolidated financial statements for each financial year which give a true and fair view of the state of affairs of the Group and the Company and the results and cash flows of the Group for that year. In preparing the consolidated financial statements for the year ended 31 December 2023, the Board has selected suitable accounting policies and applied them consistently; made judgements and estimates that are prudent, fair and reasonable and prepared the financial statements on a going concern basis.

## **BOARD COMMITTEES**

The Board has set up three Board Committees, namely, the Remuneration Committee, the Nomination Committee and the Audit Committee, for overseeing particular aspects of the Company's affairs.

#### **REMUNERATION COMMITTEE**

The Remuneration Committee was established on 9 November 2010 with written terms of reference in compliance with the CG Code. The terms of reference of the Remuneration Committee are available on the websites of the Company (www.dmssc.net) and The Stock Exchange of Hong Kong Limited (www.hkexnews.hk). The primary duties of the Remuneration Committee are to make recommendations to the Board on the remuneration policies and structure of the remuneration for the Directors and senior management and to set up formal and transparent procedures for determination of such remuneration policies. The Remuneration Committee comprises the four INEDs, namely, Mr. Cheuk Wa Pang, Prof. Hua Min, Mr. Hu Xuefa and Prof. Chen Xin, and an executive Director, Mr. Zou Xiaoping. Mr. Cheuk Wa Pang is the chairman of the Remuneration Committee.

The Remuneration Committee refers to the below policies when determining the remuneration of Directors:

- 1. No director or any of his/her associates is involved in deciding his/her own remuneration;
- 2. Remuneration levels should be sufficient to attract and retain directors to run the Company successfully but without paying more than necessary; and
- 3. Remuneration should reflect performance, complexity and responsibility.

The Remuneration Committee held one meeting during the financial year ended 31 December 2023.

The following is an attendance record of the meetings held by the Remuneration Committee for the financial year:

Name of Remuneration Committee Members	No. of meeting(s) attended/ No. of meetings held
Mr. Cheuk Wa Pang (Chairman)	1/1
Prof. Hua Min	1/1
Mr. Lu Daming <sup>(a)</sup>	0/0
Mr. Hu Xuefa	1/1
Prof. Chen Xin	1/1
Mr. Zou Xiaoping	1/1

(a) Mr. Lu Daming resigned as a director of the Company with effect from 29 March 2023.

A summary of the work performed by the Remuneration Committee during the financial year is listed below:

- (1) Reviewed the remuneration policy of the Company and determined the remuneration packages for the Board and senior management;
- (2) Reviewed the Company's share award scheme;
- (3) Reviewed the level of remuneration for INEDs. Ensured the remunerations are linked to their level of responsibilities, undertaking and contribution in terms of time commitment to the effective functioning of the Board;
- (4) Reviewed the performance of the executive directors, chief executive officer and key senior management officers and recommended to the Board specific adjustments in remuneration; and
- (5) Considered the remuneration of the proposed new directors.
- (6) Review and/or approve matters relating to share schemes under chapter 17 of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited.

The 2023 annual salary review had been noted and reviewed by the members of the Remuneration Committee.

#### **NOMINATION COMMITTEE**

The Nomination Committee was established on 9 November 2010 with written terms of reference in compliance with the CG Code. The terms of reference of the Nomination Committee are available on the websites of the Company (www.dmssc.net) and The Stock Exchange of Hong Kong Limited (www.hkexnews.hk). The primary duty of the Nomination Committee is to make recommendations to the Board on the appointment of directors and senior management. The Nomination Committee comprises the four INEDs, namely, Mr. Cheuk Wa Pang, Prof. Hua Min, Mr. Hu Xuefa and Prof. Chen Xin, and an executive Director, Mr. Zou Xiaoping. Mr. Cheuk Wa Pang is the chairman of the Nomination Committee.

The Company adopts a formal procedure in the selection of new Directors and nomination of retiring Directors for re-election by the Shareholders at general meetings. The prospective director will first be assessed by the Nomination Committee, taking into account the balance of skills, knowledge, experience and diversity on the Board. Upon receiving the recommendation from the Nomination Committee, the proposed appointment will be considered and approved by the Board after due deliberation. All new Directors are subject to re-election by the Shareholders at the Company's next general meeting or Annual General Meeting ("AGM"). All Directors are subject to retirement by rotation at the AGM at least once every three years in accordance with the Existing Amended and Restated Articles of Association. The retiring Directors shall be eligible for re-election.

The Nomination Committee held one meeting during the financial year ended 31 December 2023. The following is an attendance record of the meetings held by the Nomination Committee for the financial year:

Name of Nomination Committee Members	No. of meeting(s) attended No. of meetings held	
Mr. Cheuk Wa Pang (Chairman)	1/1	
Prof. Hua Min	1/1	
Mr. Lu Daming <sup>(a)</sup>	0/0	
Mr. Hu Xuefa	1/1	
Prof. Chen Xin	1/1	
Mr. Zou Xiaoping	1/1	

(a) Mr. Lu Daming resigned as a director of the Company with effect from 29 March 2023.

A summary of the work performed by the Nomination Committee during the financial year is listed below:

- (1) Reviewed the structure, size, composition and diversity of the Board, as well as the skills, knowledge, qualifications and time engagement of the Directors;
- (2) Reviewed the independence of all INEDs;
- (3) Recommended to the Board for endorsement on the re-election of the retiring Directors; and
- (4) Discussed succession planning for directors.

## **AUDIT COMMITTEE**

The Audit Committee was established by the Board on 9 November 2010 with written terms of reference in compliance with the CG Code. The terms of reference of the Audit Committee are available on the websites of the Company (www.dmssc.net) and The Stock Exchange of Hong Kong Limited (www.hkexnews.hk). The Audit Committee comprises the four INEDs, namely Mr. Cheuk Wa Pang, Prof. Hua Min, Mr. Hu Xuefa and Prof. Chen Xin. Mr. Cheuk Wa Pang is the chairman of the Audit Committee.

The Audit Committee is responsible for reviewing and supervising the financial reporting process, the system of internal controls, financial controls and risk management. It is also responsible for reviewing the terms of engagement of the Company's auditor as well as their independence.

The Audit Committee held three meetings during the financial year ended 31 December 2023 The following is an attendance record of the meetings held by the Audit Committee for the financial year:

Name of Audit Committee Members	No. of meeting(s) attended/ No. of meetings held
Mr. Cheuk Wa Pang (Chairman)	3/3
Prof. Hua Min	3/3
Mr. Lu Daming <sup>(a)</sup>	1/1
Mr. Hu Xuefa	3/3
Prof. Chen Xin	3/3

(a) Mr. Lu Daming resigned as a director of the Company with effect from 29 March 2023.

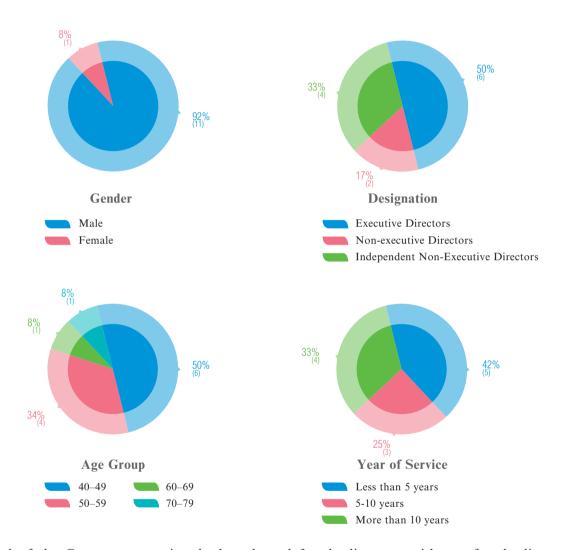
A summary of the work performed by the Audit Committee during the financial year is listed below:

- (1) Reviewed the Group's interim financial results;
- (2) Reviewed the Group's final results and recommended to the Board the re-appointment of PricewaterhouseCoopers as the Company's auditor (the "Auditor") at the AGM of the Company;
- (3) Reviewed the results of the audit on the continuing connected transactions;
- (4) Granted authorisation of non-audit services for which the Auditor provided;
- (5) Reviewed the Terms of Reference of the Audit Committee;
- (6) Reviewed the Group's internal controls and risk management functions;
- (7) Reviewed the Group's financial and accounting policies and practices with the Auditor; and
- (8) Reviewed the Group's whistleblowing policy.

## **BOARD DIVERSITY POLICY**

The Company recognises and embraces the benefits of having a diverse Board to enhance the quality of its performance. The Board adopted a Board Diversity Policy (the "Policy") in 2013. Board diversity has been considered from a number of aspects, including but not limited to gender, age, cultural and educational background, or professional experience. All Board appointments are made on merit, in the content of the talents, skills and experience the Board as a whole requires to be effective. Selection of candidates will be based on a range of diversity perspectives, but the ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board. The Nomination Committee is responsible for monitoring the achievement of the measurable objectives and effectiveness of the Policy. Full contents of the Policy is available on the Company's website.

The Company strives to ensure that the Board has a good balance of skills, experience and diversity of perspectives appropriate to the requirements of the Company's business. The Directors have balanced knowledge, skills and experience in engineering, business management, economics, financial reporting, taxation, sales and marketing. The following chart shows the diversity profile of the Board as at 31 December 2023:



The Board of the Company comprises both male and female directors, with one female director representing 8% of the Board members. The Company targets to maintain at least the current level of gender diversity of the Board. The Group is committed to building a gender-diverse and inclusive work environment, where all employees are treated with respect and equality, and where their employment, remuneration and promotion opportunities are not affected by factors such as nationality, race, age, gender, religion or marital status. The Group supports gender diversity and inclusion through fair employment practices, staff activities, benefits and training for all employees. For the year ended 2023, our employees of the Group, together with related information, are set out in the Group's independent environmental, social and governance report.

#### **DIVIDEND POLICY**

The board shall consider the following factors when determining whether to recommend and declare any dividend.

- the Group's actual and expected financial results;
- the general economic conditions and other internal or external factors that may have an impact on the business or financial performance and financial position of the Company;
- the Company's business strategy, including expected working capital requirements, capital expenditure requirements and future expansion plans;
- the Company's liquidity position;
- retained earnings and distributable reserves of the Company;
- the contractual restrictions on the payment of dividends imposed by the Company's lenders and other institutions; and
- any other factors that the Board considers to be applicable from time to time.

The Company does not have any pre-determined dividend distribution proportion or distribution ratio. The declaration, payment and amount of dividends will be subject to the Board's discretion. The Board will review the Dividend Policy on a regular basis.

## **AUDITOR'S REMUNERATION**

During the year ended 31 December 2023, the remuneration paid or payable by the Company and its subsidiaries to the Auditor, PricewaterhouseCoopers in respect of their audit and non-audit services were as follows:

Type of services	Fees paid/payable
Audit services	RMB3,100,000
Tax-related services	HK\$188,000

The Audit Committee considered that the non-audit services in 2023 did not impair the independence of the Auditor.

## **COMPANY SECRETARY**

Mr. Leung Man Fai has been appointed as company secretary of the Company since 2007. He has complied with Rule 3.29 of the Listing Rules in relation to professional training for the year ended 31 December 2023.

## **DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS**

The Directors acknowledge their responsibilities for the preparation of the consolidated financial statements that give a true and fair view of the Group for the year ended 31 December 2023.

The reporting responsibilities of the Auditor on the consolidated financial statements of the Group are set out in the "Independent Auditor's Report" in this annual report.

## **SHAREHOLDERS' RIGHTS**

There are no provisions allowing shareholders to propose new resolutions at the general meetings under the Cayman Islands Companies Law. However, pursuant to the Company's Existing Amended and Restated Articles of Association, an Extraordinary General Meeting (the "EGM") can be convened by any one or more shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the secretary of the Company at our principal place of business in Hong Kong at Suite 1007, Central Plaza, 18 Harbour Road, Wanchai, Hong Kong, to require an EGM to be called by the Board for the transaction of any business specified in such requisition.

Shareholders who wish to put forward proposals at shareholders' meetings may follow the procedures set out in the preceding paragraph. Shareholders may make their enquiries to the Board by contacting the Company Secretary by the following method:

The Company Secretary Da Ming International Holdings Limited

Address:	:	Suite 1007, Central Plaza,
		18 Harbour Road,
		Wanchai, Hong Kong
Telephone	:	(852) 2511 0744
Facsimile	:	(852) 2511 4700
Email	:	info@jsdmss.com.hk

Shareholders may also direct their enquiries at the general meeting of the Company. Detailed procedures for shareholders to propose a person for election as a director are available on the Company's website www.dmssc.net or on request to the Company Secretary.

## **INVESTORS RELATIONS**

The Company is committed to regular communication with our shareholders and investors to ensure that they have all available information to assess the Company's strategic, operational and financial performance. The Board understands the importance of maintaining an on-going dialogue with shareholders and in particular, uses AGM or other general meetings to communicate with shareholders and encourage their participation. Notice of AGM will be sent to shareholders at least 21 clear days before the meeting and for other general meetings, notice of the meeting will be sent at least 14 clear days before the meeting. In addition to the above, the Company communicates information to our shareholders and investors through channels such as financial reports, announcements and the Company's website. The Board has reviewed the Company's shareholder communication policy and is of the opinion that its implementation is effective.

During the year, 2023 AGM was held on 9 June 2023 and an Extraordinary General Meeting ("EGM") was held on 8 November 2023 at the Company's headquarters in Wuxi, the People's Republic of China. The related notice and circular have been sent to shareholders in accordance with the applicable rules and regulations. In order to ensure shareholders are familiar with the detailed procedures for conducting a poll, an explanation has been given by the Chairman at the commencement of the meeting. The results of the poll have been published on the websites of the Company and The Stock Exchange of Hong Kong Limited. In respect of each substantially separate issue at a general meeting, a separate resolution will be proposed by the Chairman of that meeting.

The individual attendance record of each directors at these meetings is set out below:

	AGM No. of meeting(s) attended/No. of meeting(s) held	EGM No. of meeting(s) attended/No. of meeting(s) held
Executive Directors		
Mr. Zhou Keming ( <i>Chairman</i> )	1/1	0/1
Ms. Xu Xia	1/1	1/1
Mr. Zou Xiaoping	1/1	1/1
Mr. Zhang Feng	0/1	1/1
Mr. Qian Li	0/1	1/1
Mr. Ni Chen	1/1	1/1
Non-executive Directors		
Mr. Lu Jian	0/1	1/1
Mr. Zhu Baomin	1/1	0/1
Independent non-executive Directors		
Mr. Cheuk Wa Pang	1/1	1/1
Prof. Hua Min	0/1	1/1
Mr. Lu Daming <sup>(a)</sup>	0/0	0/0
Mr. Hu Xuefa	1/1	1/1
Prof. Chen Xin	1/1	1/1

(a) Mr. Lu Daming resigned as a director of the Company with effect from 29 March 2023.



On 9 June 2023, a special resolution passed at the AGM to approve the proposed amendments to the Articles of Association and Adoption of the Amended and Restated Articles of Association ("Existing Amended and Restated Articles of Association"). A consolidation version of the Company's Memorandum of Association and Amended and Restated Articles of Association, Shareholder Communication Policy and Procedures for Shareholders to Propose a Person for Election as a Director are available on the Company's website. A resolution to amend the Existing Amended and Restated Articles of Association will be proposed at the forthcoming AGM of the company in order to in line with the latest regulatory requirements to the Listing Rules, and the proposed amendments are subject to the approval of the shareholders of the company by way of a special resolution at the forthcoming AGM.

The Company's announcements, circulars and other information are also available on the Company's website www.dmssc.net.

## **RISK MANAGEMENT AND INTERNAL CONTROL**

The Board acknowledges that it is responsible for the risk management and internal control systems and reviewing their effectiveness. Such risk management and internal control systems are designed for managing risks rather than eliminating the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss. The Board considers that the Group's risk management and internal control systems are adequate and effective.

## MAIN FEATURES OF THE RISK MANAGEMENT AND INTERNAL CONTROL SYSTEMS

The Group's risk governance structure and the main responsibilities of each level of the structure are summarized below:

## Board

- Determines the business strategies and objectives of the Group, and evaluates and determines the nature and extent of risks it is willing to take in achieving the Group's strategic objectives;
- Ensures that the Group establishes and maintains appropriate and effective risk management and internal control systems; and
- Oversees management in the design, implementation and monitoring of the risk management and internal control systems.

## Audit Committee

- Oversees the Group's risk management and internal control systems on an ongoing basis;
- Reviews the effectiveness of the Group's risk management and internal control systems at least annually and such reviews cover all material controls including financial, operational and compliance controls;
- Considers major findings on risk management and internal control matters and then reports and makes recommendations to the Board.

### Management

- Designs, implements and maintains appropriate and effective risk management and internal control systems;
- Identifies, evaluates and manages the risks that may potentially impact the major processes of the operations;
- Monitors risks and takes measures to mitigate risks in day-to-day operations;
- Ensures the adequacy of resources, staff qualifications and experience, training programmes and budget of the Group's accounting, internal audit and financial reporting functions;
- Gives prompt responses to, and follow up the findings on risk management and internal control matters raised by the internal audit department; and
- Provides confirmation to the Board and Audit Committee on the effectiveness of the risk management and internal control systems.

## **Internal Audit Department**

- Reviews the adequacy and effectiveness of the Group's risk management and internal control systems; and
- Reports to the Audit Committee the findings of the review and makes recommendations to the Board and management to improve the material systems deficiencies or control weakness identified.

The process used to identify, evaluate and manage significant risks are summarized as follows:

- Identify risks in the Group's operations through continuing collections and analysis of operational data
- Evaluate the risks identified and access their impacts on the Group's business
- Categorize the risks by comparing the results of the risk evaluation
- Develop necessary measures to manage those risks identified
- Performs ongoing and periodic monitoring of the risk and review the effectiveness of the risk management strategies and internal control procedures

#### **Internal Audit Function**

The Group's internal audit function is performed by an internal audit department which carries out the analysis and independent appraisal of the adequacy and effectiveness of the Group's risk management and internal control systems. The internal audit department performs regular and specific internal audit projects and reports to the Audit Committee regularly.

## Handling and dissemination of inside information

The Group has taken various procedures and measures including arousing the awareness to preserve confidentiality of inside information within the Group, disseminating information to designated persons on strictly confidential basis, sending out securities dealing restrictions notifications to directors and senior management.

## Policies for Whistleblowing and Anti-fraud

The Group is committed to upholding high standards of business ethics. The Group has adopted a whistleblowing policy and an anti-fraud policy to provide guidance to employees on how to identify and handle bribery and corruption. The Group's whistleblowing procedures include setting up a reporting box and hotline to encourage reporting of observed or suspected irregularities and suspicious behaviour. Where necessary, reported cases are escalated to the Audit Committee for dedicated handling.

## PROFILE OF DIRECTORS AND COMPANY SECRETARY

### **EXECUTIVE DIRECTORS**

**Mr. Zhou Keming ("Mr. Zhou")**, aged 54, was appointed as an executive director on 14 February 2007. He is also the chairman of the Board of the Company. Mr. Zhou is one of the founders of the Group and is responsible for the Group's overall business strategy. He has extensive experience in the steel industry. Mr. Zhou was qualified as a senior economist in 2007 by the Appraisal Committee for Senior Economic Technical Qualification of Jiangsu. Mr. Zhou currently serves as a director and legal representative of certain subsidiaries of the Company.

Mr. Zhou is the husband of Ms. Xu Xia and a cousin of Mr. Zhang Feng, both are executive directors of the Company.

**Ms. Xu Xia** ("Ms. Xu"), aged 49, was re-appointed as an executive director on 24 March 2016 and was appointed as a vice-chairman of the Board of the Company on 18 April 2018. Ms. Xu currently serves as a director of certain subsidiaries of the Company. Ms. Xu was an executive director of the Company from February 2007 to December 2015. She is one of the founders of the Group and is responsible for the Group's business operation and administration. Ms. Xu has extensive sales and business development experience in the steel industry. Ms. Xu graduated from China Textile University (currently known as Donghua University) in 1995 with a Diploma in Trading Operation. She also completed Advanced Studies for Senior Executives at College of Continuing Education of Fudan University in 2005 on a part-time basis.

Ms. Xu is the wife of Mr. Zhou, the chairman of the Board, a director and a substantial shareholder of the Company. Ms. Xu is also the relative of Mr. Zhang Feng, an executive director of the Company.

**Mr. Zou Xiaoping ("Mr. Zou")**, aged 59, was appointed as an executive director on 9 March 2007 and appointed as a vice-chairman of the Board of the Company on 18 April 2018. Mr. Zou is a member of the Nomination Committee and the Remuneration Committee of the Company and the supervisor of Taiyuan Taigang Daming Metal Technology Co., Ltd. ("Taiyuan Taigang"), being a non-wholly owned subsidiary of the Company. He joined the Group in 2002 and is responsible for the Group's overall management, administration and operation. Prior to joining the Group, Mr. Zou worked at Local Tax Bureau, Qianzhou Town, Xishan District from 1986 to 2002 on taxation matters and was granted a certificate for having undergone the in-service taxation training offered to the civil servants in 2000, when serving as the assistant to the head of the Bureau. Mr. Zou has extensive experience in taxation and corporate management. He graduated from Correspondence Institute of the Party School of the Central Committee of the Chinese Communist Party with a Bachelor of Laws degree in 2004 and obtained a Master of Business Administration degree from Asia International Open University (Macau) (currently known as City University of Macau) in 2005.

**Mr. Zhang Feng ("Mr. Zhang")**, aged 47, was appointed as an executive director on 15 October 2014. Mr. Zhang is currently the general manager, supervisor, director and legal representative of certain subsidiaries of the Company.

Mr. Zhang is a cousin of Mr. Zhou, the chairman of the Board, a director and a substantial shareholder of the Company. Mr. Zhang is also related to Ms. Xu, a director of the Company, as Ms. Xu is the wife of Mr. Zhou.

## PROFILE OF DIRECTORS AND COMPANY SECRETARY

**Mr. Qian Li ("Mr. Qian")**, aged 49, was appointed as an executive director on 30 June 2022. Mr. Qian is currently the vice president, the director of human resources and administration and the supervisor of Jiangsu Daming Industrial Technology Group Co., Ltd., which is a wholly-owned subsidiary of the Company. Mr. Qian currently serves as a director and the legal representative of Taiyuan Taigang, which is a non-wholly owned subsidiary of the Company.

Mr. Qian studied computer and applications and graduated from Nanjing Chemical Industrial School (now known as Nanjing Polytechnic Institute) in July 1994. From June 2004 to May 2005, he undertook the excellent manager advanced training programme organised by the School of Continuing Education of Fudan University. He is currently attending an advanced business administration training course organised by Shanghai Jiao Tong University.

Mr. Qian has extensive experience in sales and procurement of stainless steel. Mr. Qian joined the Group in 1998. He was an executive director of the Company from March 2007 to March 2012. From January 2007 to July 2009, he was the department head of the supply department of Jiangsu Daming Metal Products Co., Ltd. (now known as Jiangsu Daming Industrial Technology Group Co., Ltd.)("Jiangsu Daming"). From August 2009 to April 2013, Mr. Qian was the assistant to the general manager of Jiangsu Daming and the department head of the supply department of Jiangsu Daming. From May 2013 to July 2013, he was the assistant to the general manager of Jiangsu Daming. From August 2013 to December 2013, Mr. Qian was the assistant to the general manager of Jiangsu Daming. From August 2013 to December 2013, Mr. Qian was the assistant to the general manager of Jiangsu Daming. From August 2013 to December 2013, Mr. Qian was the assistant to the general manager of Jiangsu Daming. From August 2013 to December 2013, Mr. Qian was the assistant to the general manager of Jiangsu Daming. From August 2013 to December 2013, Mr. Qian was the assistant to the general manager of Jiangsu Daming. From August 2014 to February 2015, he was the sales director of Jiangsu Daming. From March 2015 to December 2021, he was the general manager of Taiyuan Taigang.

Mr. Ni Chen ("Mr. Ni"), aged 43, was appointed as an executive director on 30 June 2022. Mr. Ni is currently the general manager, director and legal representative of Taiyuan Taigang, a non-wholly owned subsidiary of the Company.

Mr. Ni studied computer applications and maintenance and graduated from Huaihai Institute of Technology (now known as Jiangsu Ocean University) in July 2003.

Mr. Ni has extensive experience in sales and procurement of stainless steel. Mr. Ni joined the Group in 2005. From July 2005 to June 2009, Mr. Ni was the team leader of the sales department of Jiangsu Daming. From July 2009 to October 2010, Mr. Ni was the department head of the sales department of Hangzhou Wanzhou Metal Products Co., Ltd. ("Hangzhou Wanzhou"). From October 2010 to November 2011, he was the assistant to the department head of the main sales department of Jiangsu Daming and the department head of the sales department of Hangzhou Wanzhou. From December 2011 to April 2013, Mr. Ni was the deputy department head of the supply department of Jiangsu Daming. From May 2013 to January 2015, he was the department head of the supply department of Jiangsu Daming Allybest Trading Co., Ltd. From February 2015 to April 2018, Mr. Ni was the assistant to the marketing director of Jiangsu Daming. From May 2018 to December 2018, he was the procurement director of Jiangsu Daming. From January 2019 to December 2018, Mr. Ni was the general manager of the stainless steel business unit of Jiangsu Daming.

#### **NON-EXECUTIVE DIRECTORS**

**Mr. Lu Jian ("Mr. Lu")**, aged 49, was appointed as a non-executive director on 27 March 2020. Mr. Lu graduated from Beijing University of Technology in July 1996 with a Bachelor's degree of Metal Press Forming.

Mr. Lu has extensive experience in sales and marketing of stainless steel. He is currently the department head of operations improvement department of Taiyuan Iron & Steel (Group) Co., Ltd. ("Taiyuan Steel"), a state-owned enterprise incorporated in the People's Republic of China.

From July 1996 to April 2002, Mr. Lu was the operations officer at the medium-sized rolled plate section of the sales office of Taiyuan Steel. From April 2002 to January 2005, he was deputy manager of Taiyuan Spot Sales Company. Mr. Lu was the head of the medium-sized rolled plate section at the operations and sales department of Shanxi Taigang Stainless Steel Co., Ltd. ("Shanxi Taigang") from January 2005 to April 2007. From April 2007 to July 2009, Mr. Lu was the head of the medium-sized rolled plate section of the sales and marketing department of Shanxi Taigang. From July 2009 to January 2010, Mr. Lu was the director of the operations planning office of the sales and marketing department of Shanxi Taigang. From January 2010 to May 2011, he was the assistant to the head of sales and marketing department of Shanxi Taigang. Mr. Lu was the deputy head of the sales and marketing department of Shanxi Taigang. Mr. Lu was the deputy head of the sales and marketing department of Shanxi Taigang. Mr. Lu was the deputy head of the sales and marketing department of Shanxi Taigang. It is because the deputy general manager of the marketing centre of Shanxi Taigang from 2011 to 2022. From April 2022 to September 2022, he was the deputy department head of the systems innovation department of Taiyuan Steel. In September 2022, he is the head of the system innovation department (operations improvement department) of Taiyuan Steel.

**Mr. Zhu Baomin ("Mr. Zhu")**, aged 56, was appointed as a non-executive director on 11 June 2021. Mr. Zhu graduated from Beijing University of Technology in July 1989 with a Bachelor of Engineering degree in Metal Materials and Heat Treatment.

Mr. Zhu has extensive experience in relation to the business of stainless steel. He is currently the general manager of the stainless steel business unit of Ouyeel Co., Ltd. ("Ouyeel Co.,"), the chairman of the board of directors of Foshan Baosteel Stainless Steel Trading Co., Ltd. ("Foshan Baosteel"), a director of Ningbo Baosteel Stainless Steel Processing Co., Ltd. ("Ningbo Baosteel") and the chairman of Wuxi Bao-Mit Steel Process & Distribution Co., Ltd. These companies are subsidiaries of China Baowu Steel Group Corporation Limited ("China Baowu"), which is a substantial shareholder of the Company.

From July 1989 to October 1998, Mr. Zhu was responsible for quality control in the technical department of Shanghai Baoshan General Iron and Steel Works. From October 1998 to July 1999, he was responsible for project management in the technical centre of Shanghai Baosteel Group Company. From July 1999 to August 2002, Mr. Zhu was responsible for electrical steel sales in the sales department of Baoshan Iron & Steel Co., Ltd ("Baoshan Iron & Steel"). From August 2002 to September 2003, he was the deputy director of the electrical steel product office of the sales department of Baoshan Iron & Steel. From September 2003 to June 2006, Mr. Zhu was the director of the electrical steel product office of the sales centre of Baoshan Iron & Steel. From June 2006 to November 2009, he was the deputy general manager of Tianjin Baosteel Northern Trading Co., Ltd. From November 2009 to May 2012, Mr. Zhu was the general manager of Changchun Baosteel Steel Trading Co., Ltd ("Changchun Baosteel"). From May 2012 to September 2013, he was the department head of the technical quality department of Shanghai Baosteel Stainless Steel Co., Ltd ("Shanghai Baosteel"). From September 2013 to March 2014, Mr. Zhu was the deputy department head of the marketing department of Shanghai Baosteel Stainless. From March 2014 to March 2015, he was the deputy general manager of Shanghai Krupp Stainless Co., Ltd. From March 2015 to November 2019, Mr. Zhu was the general manager of Shanghai Baosteel Stainless Steel Trading Co., Ltd ("Shanghai Baosteel Stainless Steel Trading"). From November 2019 to January 2020, he was the general manager of Shanghai Baosteel Stainless Steel Trading and the general manager of Foshan Baosteel (Shanghai Ouyeel Stainless Steel Branch). From January 2020 to February 2020, Mr. Zhu was the general manager of Foshan Baosteel (Shanghai Ouyeel Stainless Steel Branch). From February 2020 to April 2020, Mr. Zhu was the group leader of the stainless steel promotion group of Ouyeel Co., and the general manager of Ningbo Baosteel. From April 2020 to June 2020, he was the general manager of the stainless steel business unit of Ouyeel Co., and the general manager of Ningbo Baosteel.

China Baowu was formerly known as Shanghai Baoshan General Iron and Steel Works and Shanghai Baosteel Group Company.

Baoshan Iron & Steel is a company listed on the Shanghai Stock Exchange. Each of Baoshan Iron & Steel, Tianjin Baosteel Northern Trading Co., Ltd., Changchun Baosteel, Shanghai Baosteel, Shanghai Baosteel Stainless Steel Trading, Foshan Baosteel (Shanghai Ouyeel Stainless Steel Branch), Ouyeel Co., and Ningbo Baosteel is a subsidiary of China Baowu Steel, which is a substantial shareholder of the Company.

#### **INDEPENDENT NON-EXECUTIVE DIRECTORS**

**Mr. Cheuk Wa Pang ("Mr. Cheuk")**, aged 59, was appointed as an independent non-executive director since 20 March 2007. He is currently the chairman of each of the Audit Committee, Nomination Committee and Remuneration Committee of the Company. Mr. Cheuk is currently the chief financial officer and the qualified accountant of Lee Kee Holdings Limited (stock code: 637), the shares of which are listed on the main board of The Stock Exchange of Hong Kong Limited. Mr. Cheuk has extensive experience in accounting and auditing. Mr. Cheuk holds a Bachelor of Science degree in Engineering from the University of Hong Kong, a Master degree in Applied Finance and a Master degree in Business Administration from Macquarie University in Australia. Mr. Cheuk is a fellow member of the Association of Chartered Certified Accountants and a member of the Hong Kong Institute of Certified Public Accountants.

**Professor Hua Min ("Prof. Hua")**, aged 73, was appointed as an independent non-executive director since 20 March 2007. He has been engaged in teaching and conducted research in world economics, China economics and international economics at Fudan University since 1990. He has extensive experience in economics. Prof. Hua graduated from Fudan University with a Bachelor degree in Political Economics in 1982 and obtained a Doctoral degree in Economics from Fudan University in 1993. From March 2008 to February 2010, he was the Specially Appointed Policy-Making Advisory Expert of the People's Government of Shanghai City. Since 2004, Prof. Hua has also been an independent non-executive director and a member of the audit committee of Shanghai International Shanghai Growth Investment Limited (stock code: 770), the shares of which are listed on the Main Board of The Stock Exchange of Hong Kong Limited.

**Mr. Hu Xuefa ("Mr. Hu")**, aged 61, was appointed as an independent non-executive director since 30 May 2018. He has been a qualified senior engineer (professor level) in Shanghai, the People's Republic of China ("PRC") since February 2013. He obtained a Master's degree in Executive Master of Business Administration from China Europe International Business School in 2011. In 2008 and 2003, Mr. Hu obtained a Doctorate degree in Engineering and a Master's degree in Mechanical Engineering, respectively, from Northeastern University, the PRC.

Mr. Hu has extensive experience in the steel industry. From April to November 2017, he was the general manager of Rizhao Steel Holdings Group Company Ltd. From April 2014 to March 2017, he was an executive director and the general manager of Baosteel Stainless Steel Co., Ltd. From March 2011 to April 2014, Mr. Hu was the assistant general manager and general manager of Planning and Development Department of Baosteel Group Limited. Mr. Hu worked as an assistant general manager of Baosteel Company Limited between April 2010 and March 2011 and the general manager of Baosteel Plate Company between April 2008 and April 2010. From August 1999 to April 2008, Mr. Hu was the deputy general manager of Baosteel Group Pu Steel Company.

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**Prof. Chen Xin ("Prof. Chen")**, aged 48, was appointed as an independent non-executive director since 16 December 2021. He is currently a member of each of the Audit Committee, Nomination Committee and Remuneration Committee of the Company. He graduated from 華中理工大學 (which is currently known as 華中科技大學 (Huazhong University of Science and Technology)), the People's Republic of China, in July 1996 with a Bachelor's degree of Economics Specializing in International Trade. He obtained the Degree of Doctor of Philosophy at the University of Minnesota, the United States, in August 2005.

Prof. Chen has extensive teaching experience in relation to accounting. He worked as an associate professor in accounting at Antai College of Economics and Management of the Shanghai Jiao Tong University from January 2006 to December 2016. He has then been working as an associate professor, and now as a professor, at the Shanghai Advanced Institution of Finance of Shanghai Jiao Tong University since January 2017.

Prof. Chen is a member of The 15th Committee of Shanghai Xuhui District of the Chinese People's Political Consultative Conference.

Prof. Chen is currently an independent director of Xiamen Bank Co., Ltd. (stock code on Shanghai Stock Exchange: 601187.SH) since July 2021 and Zhejiang Supcon Technology Co., Ltd. (stock code on Shanghai Stock Exchange: 688777.SH) since January 2021, and an independent director of Guangdong Qunxing Toys Joint-Stock Co. Ltd. (stock code on Shenzhen Stock Exchange: 002575.SZ) since October 2022. Prof. Chen has also served as an independent non-executive director of Hengtai Securities Co., Ltd. (stock code on Stock Exchange in Hong Kong: 1476.HK) since September 2023. Currently, he is the director of Shanghai Shengsheng Medical Cold Chain Technology Co., Ltd and a director of Yunnan Investment Holding Group Co., Ltd.

#### **COMPANY SECRETARY**

**Mr. Leung Man Fai ("Mr. Leung")**, aged 59, joined the Group in 2007 as the chief financial officer and company secretary of the Group. Mr. Leung has extensive experience in accounting and finance. Before joining the Group, Mr. Leung served as a financial controller and company secretary of a private company during 2003 to 2006. From 1996 to 2003, he served various roles including financial controller, company secretary and finance manager in several listed companies within the ITC Corporation (currently known as PT International Development Corporation Limited, stock code: 372), the shares of which are listed on main board of The Stock Exchange of Hong Kong Limited. He also worked as a senior accountant during 1992 to 1996 in Hopewell Holdings Limited, which was delisted from the main board of The Stock Exchange of Hong Kong Limited on 3 May 2019. Mr. Leung received a Bachelor of Arts degree in Accountancy from the City University of Hong Kong. He is a fellow member of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of Chartered Certified Accountants.

## **DIRECTORS' REPORT**

The Directors hereby present to the shareholders their report together with the audited consolidated financial statements of the Group for the year ended 31 December 2023.

#### **PRINCIPAL ACTIVITIES AND ANALYSIS OF OPERATIONS**

The principal activity of the Group is engaged in processing, distribution and sale of stainless steel and carbon steel products.

An analysis of the Group's performance for the year by operating segment is set out in Note 5 to the consolidated financial statements.

#### RESULTS

The results of the Group for the year ended 31 December 2023 are set out in the consolidated statement of comprehensive income on page 59.

#### **DIVIDENDS**

The Directors did not declare any payment of an interim dividend (2022: Nil) during the year.

The Board does not recommend the payment of a final dividend (2022: Nil) for the year ended 31 December 2023.

#### RESERVES

Movements in the reserves of the Group and of the Company during the year are set out in Note 21 and Note 37 to the consolidated financial statements respectively.

As of 31 December 2023, our reserves available for distribution amounted to approximately RMB1,889.0 million (2022: RMB1,880.6 million).

#### **PROPERTY, PLANT AND EQUIPMENT**

Details of the movements in property, plant and equipment of the Group are set out in Note 6 to the consolidated financial statements.

#### **PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES**

There was no purchase, sale or redemption of the Company's listed shares by the Company or any of its subsidiaries during the year ended 31 December 2023.

#### **SHARE CAPITAL**

Details of the movements in share capital of the Group and the Company are set out in Note 19 to the consolidated financial statements.



#### **PRINCIPAL PROPERTIES**

Details of the principal properties held for investment purposes are set out in Note 8 to the consolidated financial statements.

#### **MAJOR CUSTOMERS AND SUPPLIERS**

During the year, the Group sold less than 30% of its goods and services to its five largest customers. The five largest suppliers accounted for approximately 71% of the Group's total purchases for the year and the largest supplier accounted for approximately 42% of the Group's total purchases.

Except China Baowu Steel Group Corporation Limited, which owned approximately 16.28% of the issued share capital of the Company indirectly, is a supplier of the Group, none of the Directors, their associates or any shareholder (which to the knowledge of the Directors owns more than 5% of the Company's share capital) had an interest in these major customers or suppliers.

#### BORROWINGS

Particulars of borrowings of the Group are set out in Note 24 to the consolidated financial statements.

#### **FIVE-YEAR SUMMARY**

A summary of the Group's results, assets, liabilities for the last five years is set out in the section headed "Financial summary" on page 146.

#### **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's Memorandum of Association and Amended and Restated Articles of Association or the laws of the Cayman Islands, being the jurisdiction in which the Company was incorporated, which would oblige the Company to offer new shares on a pro rata basis to existing shareholders of the Company.

#### **SHARE OPTION SCHEME**

The Company adopted a share option scheme on 9 November 2010. The major terms of the share option scheme are as follows:

The purpose of the share option scheme is to attract, retain and motivate talented Participants (as defined below) and to strive for future developments and expansion of our Group. The share option scheme shall be an incentive to encourage the Participants to perform their best in achieving the goals of our Group and allow the Participants to enjoy the results of our Company attained through their efforts and contributions.

## **DIRECTORS' REPORT**

Eligible Participants of the share option scheme include: (i) any executive or non-executive director including any independent non-executive director or any employee (whether full-time or part-time) of any member of our Group; (ii) any trustee of a trust (whether family, discretionary or otherwise) whose beneficiaries or objects include any employee or business associate of our Group; (iii) any consultant (in the area of legal, technical, financial or corporate management) and other adviser to any member of our Group; (iv) any provider of goods and/or services to our Group; and (v) any other person who the Board considers, in its sole discretion, have contributed to our Group.

The total number of shares which may be issued upon exercise of all options to be granted under the share option scheme shall not in aggregate exceed 100,000,000 shares of the Company, being 10% of the shares in issue as at the date of listing of the shares, unless shareholders' approval has been obtained, and which must not in aggregate exceed 30% of the shares of the Company in issue from time to time. The total number of shares issued and to be issued upon the exercise of the options granted to or to be granted to each Participant under the share option scheme in any 12-month period shall not exceed 1% of the shares of the Company in issue.

The exercise price for the shares under the share option scheme shall be such price as the Board may in its absolute discretion determine at the time of grant of the option but the subscription price shall not be less than the highest of (i) the closing price of the Company's shares as stated in the daily quotation sheets of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") on the date of the Board approving the grant of an option, which must be a business day ("Offer Date"); (ii) the average closing price of the Company's shares as stated in the daily quotation sheets of the Stock Exchange for the five business days immediately preceding the Offer Date; and (iii) the nominal value of the Company's shares.

The share option scheme had remained valid and effective for a period of 10 years from 9 November 2010 to 8 November 2020 ("Effective Period") and the share options granted have a 10-year exercise period. No more share options would be granted under the share option scheme after the Effective Period, but the share options granted during the Effective Period will continue to be valid in accordance with the provisions of the share option scheme.



		Number of share options						
			As at	Granted	Exercised	Cancelled/ lapsed	As at 31	
Name or category of participant	Date of grant	Exercise price (HK\$)	1 January 2023	during the year	during the year	during the year	December 2023	Exercise period
<b>Director</b> Mr. Zhang Feng	23 December 2014	2.364	100,000 <sup>(1)</sup>	-	-	-	100,000	23 December 2017 to 22 December 2024
Other employees in aggregate	23 December 2014	2.364	12,700,000 <sup>(1)</sup>	-	-	-	12,700,000	23 December 2017 to 22 December 2024
Total			12,800,000	_	-	_	12,800,000	

As at 31 December 2023, there were a total of 12,800,000 outstanding share options granted to directors and certain employees of the Group. Details of which are as follows:

(1) 40% of share options are exercisable from the third anniversary date of the date of grant; 70% of share options are exercisable from the fourth anniversary date of the date of grant; and all share options are exercisable from the fifth anniversary date of the date of grant.

Details of the valuation of share options during the year are set out in Note 20 to the consolidated financial statements.

#### SHARE AWARD SCHEME

The Company adopted a share award scheme on 25 August 2011. The major terms of the share award scheme are as follows:

The purpose of the share award scheme is to encourage and retain Selected Employees (including any directors, as defined below) to work with our Group and to provide incentive for them to achieve performance goals with a view to achieving the objectives of increasing the value of our Group and aligning the interests of the Selected Employees directly to the shareholders of the Company through ownership of shares.

## **DIRECTORS' REPORT**

Selected Employees include employees selected by the Remuneration Committee (after taking into consideration recommendations and suggestions made by the Chairman) and approved by the Board pursuant to the share award scheme rules and employees selected by the trustee after having taken into consideration recommendations made by the Chairman, considered and consented to by the Remuneration Committee and approved by the Board pursuant to the share award scheme rules for participation in the share award scheme.

Subject to any early termination in accordance with the share award scheme rules, the share award scheme shall be valid and effective for a period commencing on 25 August 2011 and ending on a date to be determined by the Board (both dates inclusive), after which no further award will be made but the provisions of the share award scheme shall remain in full force and effect to the extent necessary to give effect to any awards granted prior thereto.

Shares will be acquired by an independent trustee at the cost of the Company and be held in trust for the awarded persons until the end of each vesting period. Where any award is proposed to be made to any Selected Employee who is a director, supervisor or senior management of any member of the Group, or where the Board proposes to waive any conditions imposed on any award made to such Selected Employee, such award or waiver (as the case may be) must first be considered and approved by the Remuneration Committee and by the Board. Where a Selected Employee or his associate (within the meaning of the Listing Rule) is a director, such person shall abstain from voting on any approval by the Remuneration Committee and the Board of an award to such Selected Employee.

During the year, no shares of the Company's existing ordinary shares have been purchased for the share award scheme. A total of 228,000 awarded shares were vested to a Selected Employee on 5 January 2023. Details of the movements in the Share Award Schemes during the year are set out in Note 20 to the consolidated financial statements. As at 31 December 2023, the independent trustee holds 17,614,000 shares of the Company for the share award scheme.

Details of the awarded shares movement for the year ended 31 December 2023 are as follows:

Number of Awarded Shares							
Name of awardee	Date of grant	As at 1 January 2023	Granted during the year	Vested during the year	Lapsed during the year	As at 31 December 2023	Vesting date/period
Mr. Wang Jian <sup>(1)</sup>	29 December 2022	228,000	_	(228,000)	_	_	5 January 2023
Total		228,000	_	(228,000)	-	_	

<sup>(1)</sup> Mr. Wang Jian is a former executive director of the Company who resigned on 30 June 2022 and an employee of the Company. Thus, Mr. Wang is a connected person of the Company at the date of grant.



#### **CONNECTED TRANSACTION**

On 19 September 2023, the 江蘇大明工業科技集團有限公司 (Jiangsu Daming Industrial Technology Group Co., Ltd.\*)(the "Purchaser"), an indirect wholly-owned subsidiary of the Company, paid the deposit in respect of a bid for the proposed acquisition of the sale equity, representing 5% of the equity interest in the 杭州大明萬洲金屬科技有限公司 (Hangzhou Daming Wanzhou Metal Technology Co., Ltd.\*) (the "Target Company"), through public tender at the Shanghai United Assets and Equity Exchange. The bid has become irrevocable upon payment of the deposit. The successful bidder will be required to enter into an asset transaction agreement with the 上海寶鋼不銹鋼有限公司 (Shanghai Baosteel Stainless Steel Co., Ltd\*) (the "Vendor") in respect of the proposed acquisition. On 10 October 2023, the process of the public tender at the Shanghai United Assets and Equity Exchange Centre has been completed. The Purchaser was the successful bidder of the 5% of the equity interest in the Target Company. On the same day the Purchaser, the Vendor, and China Baowu entered into the agreement, pursuant to which the Purchaser has agreed to acquire and the Vendor has agreed to dispose of, the 5% of the equity interest in the Target Company at the consideration of RMB17,097,604, being the final bid price for this acquisition.

China Baowu, indirectly held approximately 16.28% of the total number of issued Shares and hence is a substantial shareholder and a connected person of the Company and the Vendor is a wholly-owned subsidiary of China Baowu. As such, the Vendor is an associate of China Baowu and therefore a connected person of the Company under Chapter 14A of the Listing Rules.

For more details related to this connected transaction, please refer to the announcements of the Company dated 19 September 2023 and 10 October 2023.

#### **CONTINUING CONNECTED TRANSACTIONS**

Pursuant to the framework agreement entered into between the Company and China Baowu Steel Group Company Limited ("China Baowu") on 27 January 2021, (i) the Group agrees to purchase and China Baowu and its subsidiaries ("China Baowu Group") agree to supply steel to the Group; and (ii) the China Baowu Group agrees to purchase and the Group agrees to supply processed metallic goods and processing services to the China Baowu Group for a term of 3 years from 1 January 2021 and 31 December 2023.

On 28 June 2023, the Company and China Baowu entered into the new framework agreement (the "New Framework Agreement") (i) the Group agrees to purchase and China Baowu Group agree to supply steel to the Group; and (ii) the China Baowu Group agrees to purchase and the Group agrees to supply processed metallic goods and processing services to the China Baowu Group for the period from 1 January 2024 to 31 December 2026.

Pursuant to the New Framework Agreement, the maximum aggregate amounts to be paid by the Group to the China Baowu Group for the purchase of steel are expected not to exceed approximately RMB26.2 billion, RMB30.3 billion and RMB36.2 billion for each of the three years ending 31 December 2026, respectively; and the maximum aggregate amounts to be paid by the China Baowu Group to the Group for the provision of processed metallic goods and processing service are expected not to exceed approximately RMB0.62 billion, RMB0.72 billion and RMB0.86 billion for each of the three years ending 31 December 2026, respectively.

The New Framework Agreement was approved by the independent shareholders of the Company ("Independent Shareholders") at an extraordinary general meeting ("EGM") held on 8 November 2023. Details of the New Framework Agreement and the connected relationship between the Company and China Baowu were disclosed in the announcement of the Company dated 28 June 2023 and the circular dated 26 September 2023.

## **DIRECTORS' REPORT**

For the year ended 31 December 2023, (i) supply of steel by the China Baowu Group to the Group amounted to approximately RMB18.7 billion, not exceeding the annual cap of RMB44.3 billion; and (ii) supply of processed metallic goods and processing service by the Group to China Baowu Group amounted to approximately RMB0.44 billion, not exceeding the annual cap of RMB0.88 billion.

The above continuing connected transactions have been reviewed by the INEDs of the Company who have confirmed that the transactions have been entered into:

- (1) in the ordinary and usual course of business of the Group;
- (2) on normal commercial terms or better; and
- (3) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

The Auditor was engaged to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants.

The Auditor has issued an unqualified letter containing the findings and conclusions in respect of the above continuing connected transactions in accordance with Rule 14A.56 of the Listing Rules.

#### DIRECTORS

The Directors during the year and up to the date of this report were:

#### **Executive Directors**

Mr. Zhou Keming (Chairman) Ms. Xu Xia (Vice-chairman of the Board) Mr. Zou Xiaoping (Vice-chairman of the Board) Mr. Zhang Feng Mr. Qian Li Mr. Ni Chen



Non-executive Directors Mr. Lu Jian Mr. Zhu Baomin

**Independent Non-Executive Directors** Mr. Cheuk Wa Pang Prof. Hua Min Mr. Hu Xuefa

Prof. Chen Xin

In accordance with Article 84 of the Existing Amended and Restated Articles of Association of the Company, Mr. Zhou Keming, Mr. Zou Xiaoping, Mr. Cheuk Wa Pang and Prof. Chen Xin retire from office by rotation at the Company's 2024 Annual General Meeting. All the retiring directors, being eligible, offer themselves for re-election.

The Company has received from each independent non-executive director an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules and the Board considers them independent.

The biographical details of Directors are set out on pages 34 to 39 of this Annual Report.

### **DIRECTORS' SERVICE CONTRACTS**

None of the directors who are proposed for re-election at the forthcoming AGM has a service contract with the Company which is not determinable within one year without payment of compensation, other than statutory compensation.

#### **DIRECTORS' INTERESTS IN CONTRACTS OF SIGNIFICANCE**

Save as disclosed in the section of "Connected Transaction" of this report and Note 36 to the consolidated financial statements, no contracts of significance in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at any time during the year.

#### DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND/OR SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION

As at 31 December 2023, the interests and short positions of each director and chief executive in the shares, underlying shares and debentures of the Company and its associated corporation (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")), as recorded in the register required to be kept by the Company under section 352 of Part XV of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code, were as follows:

Name of Director	Nature of interests	Number of shares/underlying shares held	% of issued share capital
Mr. Zhou Keming	Personal, family and corporate	793,551,000(1)	62.26%
Ms. Xu Xia	Personal, family and corporate	793,551,000 <sup>(1)</sup>	62.26%
Mr. Zou Xiaoping	Personal and family	5,060,000(2)	0.40%
Mr. Zhang Feng	Personal	$2,244,000^{(3)}$	0.18%
Mr. Qian Li	Personal	1,880,000	0.15%
Mr. Ni Chen	Personal	458,000	0.04%

#### (a) Long and short position in the shares and underlying shares of the Company

<sup>(1)</sup> 793,435,000 shares are held by Ally Good Group Limited, which is owned as to 77.2% by Mr. Zhou Keming, and 22.8% by Ms. Xu Xia. 60,000 shares are held by Mr. Zhou Keming and 56,000 shares are held by Ms. Xu Xia personally.

(2) 60,000 shares are held by Mr. Zou Xiaoping and 5,000,000 shares are held by Mr. Zou Xiaoping's spouse, Ms. Li Jun.

<sup>(3)</sup> The interest comprises 2,144,000 shares, 100,000 underlying shares in respect of the share options granted pursuant to the share option scheme as disclosed under section headed share option scheme.



Name of Director	Name of associated corporation	Nature of interests	Number of shares held	% of issued share capital of associated corporation
Mr. Zhou Keming	Ally Good Group Limited <sup>(1)</sup>	Personal and family	1,000 <sup>(2)</sup>	100%
Ms. Xu Xia	Ally Good Group Limited <sup>(1)</sup>	Personal and family	1,000 <sup>(2)</sup>	100%

#### **(b)** Long position in the shares in associated corporation(s)

(1) As at 31 December 2023, Ally Good Group Limited is the holder of 62.25% of the issued share capital of the Company and is an associated corporation under SFO.

(2) 772 shares are held by Mr. Zhou Keming and 228 shares are held by Ms. Xu Xia. Ms. Xu Xia is the spouse of Mr. Zhou Keming.

Save as disclosed above, as at 31 December 2023, none of the directors or chief executive and their associates, had interests or short positions in any shares, underlying shares or debentures of the Company and its associated corporations which were recorded in the register required to be kept under section 352 of the SFO or notified to the Company and the Stock Exchange pursuant to the Model Code.

At no time during the year was the Company, its subsidiaries, its associated companies, its fellow subsidiaries or its parent company a party to any arrangement to enable the directors and chief executive of the Company (including their spouse and children under 18 years of age) to hold any interest or short positions in the shares or underlying shares in, or debenture of the Company or its associated corporation.

## SUBSTANTIAL SHAREHOLDERS' INTERESTS AND/OR SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 December 2023, the interests or short positions of every person, other than a director or chief executive of the Company, in the shares and underlying shares of the Company as recorded in the register required to be kept under section 336 of the SFO, are set out below:

#### Aggregate long position in the shares and underlying shares of the Company

Name of Shareholder	Number of ordinary shares held	Approximate percentage of the Company's issued share capital
Long position		
Ally Good Group Limited	793,435,000(1)	62.25%
China Baowu Steel Group Corporation Limited ("China Baowu")	207,500,000(2)	16.28%
Baosteel Stainless Steel (International) Limited ("Baosteel")	103,750,000	8.14%
Tisco Stainless Steel (H.K.) Limited ("Tisco")	103,750,000	8.14%

<sup>(1)</sup> As Ally Good Group Limited is owned as to 77.2% by Mr. Zhou Keming and 22.8% by Ms. Xu Xia, they have interest in these shares as disclosed under the previous section.

(2) These Shares comprise 103,750,000 shares held by China Baowu indirectly through Baosteel and 103,750,000 shares held by China Baowu indirectly through Tisco. China Baowu owned 51% equity interests in Taiyuan Iron & Steel (Group) Co., Ltd. ("Taiyuan Steel"). Tisco is a wholly-owned subsidiary of Shanxi Taigang Stainless Steel Co., Ltd., ("Shanxi Taigang"), and Shanxi Taigang is a subsidiary of Taiyuan Steel. Tisco is in turn a subsidiary of China Baowu. As such, China Baowu was deemed to be interested in the same 103,750,000 shares in which Tisco held.

Save as disclosed above, no other parties were recorded in the register of the Company required to be kept under section 336 of the SFO as having interests or short positions in the shares or underlying shares of the Company as at 31 December 2023.

### **CONTROLLING SHAREHOLDER'S INTERESTS IN CONTRACTS OF SIGNIFICANCE**

Details of the contract of significance between the Group and the controlling shareholder are set out in the section of "Connected Transaction" of this report.

#### **EMOLUMENT POLICY**

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Details of the Directors' emoluments and emoluments of the five highest paid individuals in the Group are set out in Note 38 to the consolidated financial statements.

The Group employed a total of 7,231 staffs as at 31 December 2023 (2022: 7,060), of which 5,358 were production and technical personnel, representing 74.1%; 1,150 were sales personnel, representing 15.9%; and 723 were management and financial officer, representing 10.0%. There was a growth of approximately 2.4% in our workforce in 2023 as compared with 2022. The increase in headcounts was due to the business expansion of our Group. The remuneration of employees was based on their performance, skills, knowledge, experiences and market trend. The Group reviews the remuneration policies and packages on a regular basis. In addition to basic salaries, employees may be offered with discretionary bonus on individual performance. The Group has also adopted share option scheme and share award scheme for its employees, providing incentives and rewards to eligible participants with reference to their contribution.



#### **MANAGEMENT CONTRACTS**

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or in existence during the year.

#### SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, from 23 December 2020 to the date of the Annual Report, the Company's public float was below 25%, the minimum prescribed percentage ("Minimum Prescribed Percentage") as required in Rule 8.08(1)(a) of the Hong Kong Listing Rules. To the knowledge of the Directors, as at the date of the Annual Report, the Company's public float was approximately 20.71%.

While the drop of the Company's public float was beyond the Company's control, the Company is considering appropriate steps to ensure the restoration of the Minimum Prescribed Percentage to public hands as soon as possible.

For more details of the insufficiency of public float, please refer to the announcements of the Company since 22 February 2021.

#### **CORPORATE GOVERNANCE**

Details of the compliance by the Company with the Corporate Governance Code are set out on pages 15 to 33 of the Annual Report.

#### AUDIT COMMITTEE

The Audit Committee has discussed with the management and reviewed the audited consolidated financial statements of the Group for the year ended 31 December 2023 and considered that the Group has complied with all applicable accounting standards and requirements.

#### **AUDITORS**

The consolidated financial statements have been audited by PricewaterhouseCoopers who retire and, being eligible, offer themselves for re-appointment at the forthcoming AGM.

By Order of the Board

Zhou Keming Chairman Hong Kong, 28 March 2024



羅兵咸永道

**To the Shareholders of Da Ming International Holdings Limited** (incorporated in the Cayman Islands with limited liability)

#### **OPINION**

#### What we have audited

The consolidated financial statements of Da Ming International Holdings Limited (the "Company") and its subsidiaries (the "Group"), which are set out on pages 57 to 145, comprise:

- the consolidated statement of financial position as at 31 December 2023;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.

#### **Our opinion**

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2023, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter identified in our audit is related to net realisable value of inventories.

Key Audit Matter	How our audit addressed the Key Audit Matter
Net realisable value of inventories	Our procedures performed in addressing this key audit matter were:
Refer to Notes 4(a) and 13 to the consolidated	
financial statements.	• We obtained an understanding, and tested on a sample basis, of the management's
As at 31 December 2023, inventories of the	internal controls and assessment process in
Group amounting to RMB3,952,758,000 were	relation to determining the net realisable
stated at the lower of cost and net realisable	value of inventories, and assessed the
value.	inherent risk of material misstatement

Inventories are stated at the lower of cost and net realisable value. Net realisable value of inventories is the estimated selling price in the ordinary course of business, less estimated costs to completion and selling expense. These estimates are based on the current market . condition and the historical experience of manufacturing and selling products of similar nature.

- inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors such as subjectivity, changes and susceptibility to management bias or fraud.
- We assessed and challenged management the assumption and estimation by checking against market trend of steel production price, historical and subsequent selling prices, and post year end margin of the Group.
- We tested whether there were any slow-moving, excessive, obsolete or damaged items being omitted from management's estimation.

#### Key Audit Matter

We focused on this area due to the high degree of uncertainties associated with the volatility in the market price of steel products for which the relevant sales contracts have not yet signed and the subjectivity of significant estimation and judgment required in the determination of selling price used in the net realisable value assessment. How our audit addressed the Key Audit Matter

- We compared management's prior year and current year estimations to assess whether the method for making the accounting estimate had been applied consistently.
- We also evaluated the variance between subsequent selling price and management's assumption to assess the sensitivity of management assumption.

Based on our work performed, we found management's judgement and estimation for the net realisable value of inventories were supported by available evidence.

#### **OTHER INFORMATION**

The directors of the Company are responsible for the other information. The other information comprises all of the information included in Da Ming International Holdings Limited 2023 Annual Report (the "annual report") other than the consolidated financial statements and our auditor's report thereon. We have obtained some of the other information including Financial and Operating Highlights and Management Discussion and Analysis prior to the date of this auditor's report. The remaining other information, including the Chairman's Statement, Cooperate Governance Report, Directors' Report and the other sections to be included in the annual report, is expected to be made available to us after that date. Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the remaining other information to be included in the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to Audit Committee and take appropriate action considering our legal rights and obligations.

## RESPONSIBILITIES OF DIRECTORS AND THE AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Dou Wang, Angel.

**PricewaterhouseCoopers** Certified Public Accountants

Hong Kong, 28 March 2024

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2023

		As at 31 De		
	Note	2023 <i>RMB'000</i>	2022 <i>RMB'000</i>	
ASSETS				
Non-current assets	C C	5 200 514	5 019 000	
Property, plant and equipment	6	5,200,514	5,018,900	
Right-of-use assets	7	540,228	532,750	
Investment properties	8	1,905	1,130	
Intangible assets	9	23,937	24,281	
Deferred income tax assets	11	170,022	130,128	
Contract assets	14	13,878	30,076	
Other non-current assets	12	36,141	16,198	
		5,986,625	5,753,463	
Current assets				
Inventories	13	3,952,758	3,518,438	
Trade receivables and contract assets	13	462,592	521,583	
Prepayments, deposits and other receivables	15	1,161,519	1,119,325	
Financial assets at fair value through other	15	1,101,517	1,119,525	
comprehensive income	16	59,040	55,571	
Restricted bank deposits	10	1,301,037	1,402,791	
Cash and cash equivalents	18	265,311	406,856	
Cash and cash equivalents	10		400,830	
		7,202,257	7,024,564	
Total assets		13,188,882	12,778,027	
EQUITY				
Equity attributable to shareholders of the Company				
Share capital	19	109,041	109,041	
Reserves	21	2,833,451	3,056,418	
		2,942,492	3,165,459	
Non-controlling interests		338,756	339,226	
Total equity		3,281,248	3,504,685	

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2023

		As at 31 D	December
		2023	2022
	Note	<i>RMB'000</i>	RMB'000
LIABILITIES			
Non-current liabilities			
Borrowings	24	1,968,535	1,947,453
Deferred government grants	2.5	132,010	130,398
Deferred income tax liabilities	11	5,869	15,975
Lease liabilities	7	3,695	8,936
Long-term payables	23	32,939	14,773
		2,143,048	2,117,535
Current liabilities			
Trade payables	22	707,959	469,690
Accruals and other payables	23	659,973	674,446
Contract liabilities	5	946,397	941,575
Current income tax liabilities		34,305	61,011
Borrowings	24	5,390,190	4,983,456
Lease liabilities	7	5,762	5,629
Dividends payable		20,000	20,000
		7,764,586	7,155,807
Total liabilities		9,907,634	9,273,342
			,213,342
Total equity and liabilities		13,188,882	12,778,027

The above consolidated statement of financial position should be read in conjunction with the accompanying notes.

The financial statements were approved by the Board of Directors on 28 March 2024 and were signed on its behalf.

**Zhou Keming** Director Zou Xiaoping Director

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2023

		Year ended 3 2023	<b>31 December</b> 2022
	Note	2023 RMB'000	RMB'000
	-		50, 100, 010
Revenue Cost of sales	5 28	50,560,063 (49,638,529)	50,122,319 (49,213,686)
Gross profit		921,534	908,633
Other income	26	69,224	47,790
Other (loss)/gain – net	27	(12,394)	10,511
Distribution costs	28	(493,264)	(484,850)
Administrative expenses	28	(455,537)	(443,151)
Operating profit		29,563	38,933
Finance income	30	36,526	44,519
Finance costs	30	(274,371)	(277,849)
Finance costs – net	30	(237,845)	(233,330)
Loss before income tax		(208,282)	(194,397)
Income tax credit	31	17,789	35,564
Loss and total comprehensive loss for the year		(190,493)	(158,833)
Attributable to:			
Shareholders of the Company		(219,068)	(178,302)
Non-controlling interests		28,575	19,469
		(190,493)	(158,833)
Earnings per share for profit attributable to shareholders of the Company during the year (expressed in RMB per share)			
– Basic loss per share	32	(0.17)	(0.14)
– Diluted loss per share	32	(0.17)	(0.14)
1			

The above consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2023

	Attributable to shareholders of the Company			
	<b>Share</b> <b>capital</b> ( <i>Note 19</i> ) <i>RMB</i> '000	<b>Reserves</b> (Note 21) RMB'000	Non- controlling interests RMB'000	Total equity RMB'000
Balance at 1 January 2023	109,041	3,056,418	339,226	3,504,685
Comprehensive income				
Loss for the year		(219,068)	28,575	(190,493)
Total comprehensive income for the year ended 31 December 2023		(219,068)	28,575	(190,493)
Transactions with owners				
Acquisition of non-controlling interest Capital injection by non-controlling	_	(3,899)	(13,197)	(17,096)
shareholders of subsidiaries	_	_	4,152	4,152
Dividends	_	_	(20,000)	(20,000)
Total transactions with owners		(3,899)	(29,045)	(32,944)
Balance at 31 December 2023	109,041	2,833,451	338,756	3,281,248
Balance at 1 January 2022	109,041	3,300,070	340,282	3,749,393
Comprehensive income Loss for the year	_	(178,302)	19,469	(158,833)
,				
Total comprehensive income for the year ended 31 December 2022		(178,302)	19,469	(158,833)
<b>Transactions with owners</b> Dividends	_	(65,350)	(20,525)	(85,875)
Total transactions with owners		(65,350)	(20,525)	(85,875)
Balance at 31 December 2022	109,041	3,056,418	339,226	3,504,685

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

For the year ended 31 December 2023

		Year ended 3 2023	<b>1 December</b> 2022
	Note	<i>RMB'000</i>	<i>RMB'000</i>
Cash flows from anomating activities			
Cash flows from operating activities Cash generated from operations	34(a)	351,275	643,609
Interest received	J + (u)	41,421	39,896
Interest paid		(273,786)	(275,569)
Income tax paid		(65,546)	(139,206)
Income tax return		13,916	3,546
Net cash generated from operating activities		67,280	272,276
rot cash generated from operating activities			
Cash flows from investing activities			
Purchase of property, plant and equipment		(638,894)	(651,838)
Purchase of land use rights		(26,081)	-
Purchase of intangible assets	25	(1,577)	(6,993)
Cash received in relation to asset-related government grants		10,649	8,124
Proceeds from sale of property, plant and equipment	<i>34(b)</i>	1,442	1,540
Net cash used in investing activities		(654,461)	(649,167)
Cash flows from financing activities			
Proceeds from borrowings	34(c)	11,324,355	10,183,681
Repayments of borrowings	34(c)	(7,662,061)	(6,629,369)
Restricted bank deposits pledged for bank borrowings and	57(0)	(7,002,001)	(0,02),50))
used for repayment of borrowings	34(c)	(3,237,113)	(2,878,488)
Restricted bank deposits used/(pledged) for purchasing	01(0)	(0,207,110)	(_,;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;
property, plant and equipment under project loan facility	34(c)	59,911	(85,347)
Principal element of lease payments	34(c)	(5,713)	(6,084)
Restricted bank deposits collected after repayment of		(),	
bank borrowings	34(c)	-	152,684
Acquisition of non-controlling interest	10	(17,098)	,
Dividends paid to the Company's shareholders	33	-	(65,350)
Dividends paid to non-controlling interests in subsidiaries		(20,000)	(28,525)
Payment of withholding tax		(2,039)	(7,300)
Capital injection from non-controlling shareholders		4,152	_
Net cash generated from financing activities		444,394	635,902
Net (decrease)/increase in cash and cash equivalents		(142,787)	259,011
Cash and as h anning back at h 1 i i i f	10	407 057	141 107
Cash and cash equivalents at beginning of year	18	406,856	141,196
Exchange gain on cash and cash equivalents		1,242	6,649
Cash and cash equivalents at end of year	18	265,311	406,856

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

For the year ended 31 December 2023

#### **1. GENERAL INFORMATION OF THE GROUP**

Da Ming International Holdings Limited (the "Company") and its subsidiaries (together, the "Group") is principally engaged in the processing and sale of stainless steel and carbon steel products and the manufacturing of equipment and component products in the People's Republic of China ("PRC").

The Company was incorporated in the Cayman Islands on 14 February 2007 as an exempted company with limited liability under the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The Company's registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1-1111, Cayman Islands.

The ultimate parent company of the Company is Ally Good Group Limited ("Ally Good"), which is incorporated in BVI and owned by Mr. Zhou Keming and his wife, Ms. Xu Xia.

The Company's shares have been listed on the Stock Exchange of Hong Kong Limited since 1 December 2010.

These consolidated financial statements are presented in Renminbi ("RMB"), unless otherwise stated. These consolidated financial statements have been approved for issue by the Board of Directors on 28 March 2024.

# 2. BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 2.1 Basis of preparation

The consolidated financial statements of the Group have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRS") and requirements of the Hong Kong Companies Ordinance Cap. 622. The consolidated financial statements have been prepared under the historical cost convention, except for certain financial assets and liabilities which are measured at fair value.

## 2. BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

#### 2.1 Basis of preparation (continued)

#### 2.1.1 Going concern

The Group recorded a loss of RMB190,493,000 for the year end 31 December 2023 and the Group's current liabilities exceeded its current assets by approximately RMB562,329,000 as at 31 December 2023. The Group meets its day-to-day working capital requirements mainly through its operating cash flows and bank borrowings. In preparing the financial statements, the Directors of the Company have given a careful consideration to the projected needs for liquidity, operation results and the available financial sources of the Group in evaluating whether the Group will have sufficient financial resources to continue as a going concern. Management's plan has included a number of measures to mitigate the liquidity pressure and to improve the financial position and operation results:

- (i) the Group forecasts to have net cash inflow from operating activities for the year ending 31 December 2024. The Group's sales and raw materials purchases, mainly stainless steel and carbon steel, are with short credit terms, majority within 30 days, as such the Group's operating cash flows is very much affected by the level of raw material inventories retained by the Group. The Group's management has been making effort in communication with the suppliers in order to further shorten the raw materials supply time lag so as to reduce the inventory level and therefore increase the cash inflow from operations;
- (ii) the Group continues to manage the financing from long-term and short-term bank borrowings, and substantially all of the short-term bank borrowings would be refinanced and/or renewed upon maturity with reference to the historical renewal rate. Given that the Group stands on the history of sound credit with no default in the past, and a significant portion of its short-term bank borrowings were obtained by subsidiaries that are continuously profitable, which further eliminates the possibility of demand for repayments by banks due to operation results;
- (iii) the Group has sufficient available banking facilities as at 31 December 2023, which can be drawn down after the customary submissions to banks are completed; and
- (iv) the Group has been approached by other available sources of financing from banks and other financial institutions given the Group's good credit history and the fact that majority of the Group's property, plant and equipment are free from pledge or restriction and would be available to secure further financing if and when necessary.

Having considered the above, the directors of the Company believe that the Group has adequate resources to continue operation for the foreseeable future of the period not less than twelve months from period end date of these financial statements. The directors, therefore, are of the opinion that it is appropriate to adopt the going concern basis in preparing its consolidated financial statements. Further information on the Group's borrowings is given in Note 24.

## 2. BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

#### 2.1 Basis of preparation (continued)

2.1.2 Changes in accounting policies and disclosures

(a) New and amended standards adopted by the Group

A number of new or amended standards became applicable for the current reporting period. The Group did not change its accounting policies or make retrospective adjustments as a result of adopting these standards.

	Effective for annual periods beginning on or after
Deferred Tax related to Assets and Liabilities arising from a Single Transaction	1 January 2023
Definition of Accounting Estimates	1 January 2023
Disclosure of Accounting Policies	1 January 2023
Insurance contracts	1 January 2023
International Tax Reform – Pillar Two Model Rules	Immediately, except for certain disclosures
	and Liabilities arising from a Single Transaction Definition of Accounting Estimates Disclosure of Accounting Policies Insurance contracts International Tax Reform –

## 2. BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

#### 2.1 Basis of preparation (continued)

- 2.1.2 Changes in accounting policies and disclosures (continued)
  - (b) New standards, amended standards and interpretations not yet effective

Certain new accounting standards, amendments to accounting standards and interpretations have been published that are not mandatory for the year ended 31 December 2023 reporting periods and have not been early adopted by the Group. These standards, amendments or interpretations are not expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions. These new standards and interpretations are:

		Effective for annual periods beginning on or after
HKAS 1 (Amendments)	Classification of Liabilities as Current or Non-current	1 January 2024
HKAS 1 (Amendments)	Non-current Liabilities with Covenants	1 January 2024
HKFRS 16 (Amendments)	Lease Liability in a Sale and Leaseback	1 January 2024
HKAS 7 and HKFRS 7 (Amendments)	Supplier finance arrangements	1 January 2024
HK Interpretation 5 (Revised)	Presentation of Financial Statements-Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause	Applied when an entity applies Amendments to HKAS 1
HKAS 21 (Amendments) HKFRS 10 and HKAS 28 (Amendments)	Lack of Exchangeability Sale or contribution of assets between an investor and its associate or joint venture	1 January 2025 To be determined

Management is currently assessing the impact of applying these new standards and amendments on the Group's consolidated financial information. None of these is expected to have a significant effect on the consolidated financial information of the Group. The Group does not expect to adopt these new standards, amendments and interpretations until their effective dates.

## 2. BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

#### 2.1 Basis of preparation (continued)

2.1.2 Changes in accounting policies and disclosures (continued)

(c) Change in accounting policy on offsetting arrangement in long service payment scheme in Hong Kong

In June 2022, the Hong Kong Government enacted the Employment and Retirement Schemes Legislation (Offsetting Arrangement) (Amendment) Ordinance 2022 (the "Amendment Ordinance") which will be effective from 1 May 2025 (the "Transition Date"). Under the Amendment Ordinance, any accrued benefits attributable to the employer's mandatory contributions under mandatory provident fund scheme ("MPF Benefits") of an entity would no longer be eligible to offset against its obligations on long service payment ("LSP") for the portion of the LSP accrued on or after the Transition Date. There is also a change in the calculation basis of last monthly wages for the portion of the LSP accrued before the Transition Date.

Prior to 1 January 2023, the Group applied practical expedient in HKAS 19 paragraph 93(b) (the "practical expedient") to account for the offsetable MPF Benefits as deemed employee contributions to reduce the current service costs in the period in which the related services were rendered.

In July 2023, the HKICPA published "Accounting implications of the abolition of the MPF-LSP offsetting mechanism in Hong Kong" (the "Guidance") which provides clarified and detailed guidance on the accounting considerations relating to the abolition of the offsetting mechanism. The Guidance clarified that following the enactment of the Amendment Ordinance, LSP is no longer a 'simple type of contributory plans' to which the practical expedient had been intended to apply.

By following the Guidance, the Group has therefore changed its accounting policy and ceased to apply the practical expedient and reattribute the deemed employee contributions on a straight-line basis from the date when services by employees first lead to their benefits in terms of the LSP legislation in accordance with HKAS 19 paragraph 93(a). The cumulative effect of recognising these adjustments as of 31 December 2022 or for the year ended was not material and hence no adjustment was made to the beginning retained earnings, or another component of equity.

#### 3. FINANCIAL RISK MANAGEMENT

#### 3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risks (including foreign exchange risk, cash flow and fair value interest rate risk and stainless steel and carbon steel raw material price risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

Risk management is carried out by various departments within the Group like treasury and sales department, under policies approved by the Board of Directors. Periodic management information is summarised and reported to the directors of the Group who will review the information and take action accordingly. The Group has not used derivative financial instruments to hedge its risk exposures on changes in foreign currency exchange rates and interest rates.

- (a) Market risk
  - (i) Foreign exchange risk

The Group mainly operates in the PRC with most of the transactions denominated and settled in RMB. However, the Group has certain trade receivables and contract assets, deposits and other receivables, restricted bank deposits, cash and cash equivalents, trade payables, other payables and borrowings denominated in foreign currencies, mainly United States Dollar (USD), EURO (EUR), Hong Kong Dollar (HKD), and Japanese Yen (JPY), which are exposed to foreign currency translation risk. Details of the Group's trade receivables and contract assets, deposits and other receivables, restricted bank deposits, cash and cash equivalents, trade payables, other payables and borrowings are disclosed in Notes 14, 15, 17, 18, 22, 23 and 24 respectively.

As at 31 December 2023, if RMB had strengthened/weakened by 5% against the foreign currencies as listed below with all other variables held constant, the loss before income tax for the year would have been changed as listed below.

		Impact on loss before income tax Year ended 31 December		
	2023	2022		
	<b>RMB'000</b>	<i>RMB'000</i>		
USD	1,948 higher/lower	4,107 higher/lower		
EUR	1,015 lower/higher	448 lower/higher		
HKD	102 higher/lower	62 higher/lower		
JYP	34 lower/higher	62 lower/higher		

The impact is mainly as a result of foreign exchange differences on translation of foreign currency denominated trade receivables and contract assets, deposits and other receivables, restricted bank deposits, cash and cash equivalents, trade payables, other payables and borrowings.

For the year ended 31 December 2023

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **3.1** Financial risk factors (continued)

- (a) Market risk (continued)
  - (ii) Cash flow and fair value interest rate risk

Except for restricted bank deposits and cash and cash equivalents, the Group has no interest-bearing assets.

The Group's interest-rate risk arises from borrowings. Borrowings obtained at variable rates expose the Group to cash flow interest rate risk. Borrowings obtained at fixed rates expose the Group to fair value interest-rate risk. The Group has not used any financial instrument to hedge its exposure to interest rate risk.

Details of the Group's restricted bank deposits, cash and cash equivalents and borrowings have been disclosed in Notes 17, 18 and 24, respectively.

As at 31 December 2023, if the interest rates on bank borrowings had been 100 basis-points higher/lower with all other variables held constant, the Group's loss before income tax for the year would have been RMB29,334,000 (2022: RMB18,504,000) higher/lower, mainly as a result of higher/lower interest expense on borrowings.

(iii) Stainless steel and carbon steel raw material price risk

The Group's results of operations may be significantly affected by fluctuation in prices of steel which is a significant cost component of the Group.

Steel raw materials, including stainless steel and carbon steel, account for 97.16% (2022: 97.66%) of the Group's cost of sales. The Group has maintained a purchase price adjustment practice with its major suppliers for steel raw materials. Pursuant to such practice, the suppliers would reimburse the Group if the purchase price of the steel raw materials that the Group has paid is higher than the benchmark selling prices decided by the suppliers based on actual selling prices achieved by the suppliers' key customers (including the Group) after adjusting for bulk purchase discounts and processing fee. The reimbursement is subject to the suppliers' sole discretion in determining the actual purchase credit amount and the time such purchase credit would be given to the Group.

Currently, this price adjustment practice with raw material vendors are the Group's main method used to mitigate the risks associated with the fluctuation of steel prices.

For the year ended 31 December 2023

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (continued)

(b) Credit risk

The Group has no significant concentrations of credit risk. The carrying amounts of restricted bank deposits, cash and cash equivalents, trade receivables and contract assets, financial assets at fair value through other comprehensive income (FVOCI) and other receivables, represent the Group's maximum exposure to credit risk in relation to financial assets.

(i) Credit risk of cash at bank

The Group has policies to place its cash at bank only with highly reputable financial institutions, and limit the amount of credit exposure to other financial institution. As at 31 December 2023, most of the restricted bank deposits and cash and cash equivalents are placed with highly reputable financial institutions in Mainland China and Hong Kong.

The Group categorised the restricted bank deposits and cash and cash equivalent as follows:

Group 1	_	Top 4 banks in Mainland China (China Construction Bank,
		Bank of China, Agricultural Bank of China and Industrial
		and Commercial Bank of China)
Group 2	_	Other listed banks in Mainland China
Group 3	_	Other banks

For the year ended 31 December 2023

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **3.1** Financial risk factors (continued)

- (b) Credit risk (continued)
  - (i) Credit risk of cash at bank (continued)

	As at 31 December	
	2023	2022
	RMB'000	RMB'000
Group 1	500,968	671,607
Group 2	964,170	1,000,436
Group 3	101,132	137,568
	1,566,270	1,809,611

Management does not expect any losses from non-performance of these counterparties.

(ii) Credit risk of trade receivables and contract assets

The Group generally requires customers to pay certain amounts of deposits when orders are made, and settle full purchase price before delivery of goods to customers. Majority of the sales transactions are settled by telegraphic transfer and bank acceptance notes. Bank acceptance notes are with maturity within six months, and are accepted and settled by bank.

For those key customers in the manufacturing sector of the Group with long-term relationship, on some occasions the Group offers credit terms up to 180 days. The granting or extension of any credit period must be appropriately approved. There is no recent history of default in relation to these customers.

The assessment of expected credit loss of trade receivables and contract assets of the Group is set out below:

For the year ended 31 December 2023

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **3.1** Financial risk factors (continued)

- (b) Credit risk (continued)
  - (ii) Credit risk of trade receivables and contract assets (continued)

	As at 31 December 2023 Between			
	Less than 1 year <i>RMB'000</i>	1 year and 2 years <i>RMB'000</i>	Over 2 years <i>RMB'000</i>	Total <i>RMB'000</i>
Trade receivables and contract assets				
Gross carrying amount	452,477	29,785	13,419	495,681
Expected loss rate	2.73%	10.56%	64.98%	
Loss allowance	12,346	3,146	8,719	24,211
	Less than	As at 31 Dec Between		
		As at 31 Dec	cember 2022	Total
	Less than	As at 31 Dec Between 1 year and	cember 2022 Over	Total <i>RMB'000</i>
Trade receivables and contract assets	Less than 1 year	As at 31 Dec Between 1 year and 2 years	cember 2022 Over 2 years	
	Less than 1 year	As at 31 Dec Between 1 year and 2 years	cember 2022 Over 2 years	
contract assets	Less than 1 year <i>RMB'000</i>	As at 31 Dec Between 1 year and 2 years <i>RMB'000</i>	Cember 2022 Over 2 years <i>RMB'000</i>	<i>RMB'000</i>

Contract assets are recognised when the Group's right to consideration is conditional on something other than the passage of time.

The Group assessed that the allowance for expected credit loss of contract assets amounted to RMB755,000 (2022: RMB480,000) as at 31 December 2023 (Note 14). Since the allowance on contract assets was not significant to the Group, no detailed analysis of the assessment of expected credit loss is presented.

(iii) Credit risk of other receivables

Other receivables mainly comprise value-added tax recoverable and interest receivable. The Group assessed that the expected credit losses for other receivables are not material.

(iv) Credit risk of financial assets at fair value through other comprehensive income

All of the Group's financial assets at fair value through other comprehensive income are considered to have low credit risk because they have a low risk of default and the issuer has a strong capacity to meet its contractual cash flow obligations in the near term.

For the year ended 31 December 2023

### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (continued)

(c) Liquidity risk

The liquidity risk of the Group is controlled by maintaining sufficient cash and cash equivalents, which is generated from the operating cash flow and adequate banking facilities.

The table below analyses the Group's financial liabilities that will be settled into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months approximate to their carrying balances, as the impact of discounting is not significant.

	Less than 1 year <i>RMB'000</i>	Between 1 year and 2 years <i>RMB'000</i>	Between 2 years and 5 years <i>RMB'000</i>	Over 5 years <i>RMB'000</i>	Total <i>RMB'000</i>
At 31 December 2023					
Borrowings	5,390,190	1,367,229	525,625	88,000	7,371,044
Interests payment on					
borrowings (i)	141,104	73,105	45,348	1,051	260,608
Lease liabilities	6,189	3,263	538	-	9,990
Trade payables	707,959	-	-	-	707,959
Other payables (ii)	335,565	32,939			368,504
	6,581,007	1,476,536	571,511	89,051	8,718,105
At 31 December 2022					
Borrowings	4,983,456	652,620	1,063,323	247,500	6,946,899
Interests payment on	j j		, ,	.,	- , ,
borrowings (i)	152,559	80,716	91,577	6,041	330,893
Lease liabilities	6,143	6,028	3,302	_	15,473
Trade payables	469,690	_	_	_	469,690
Other payables (ii)	553,702	14,773			568,475
	6,165,550	754,137	1,158,202	253,541	8,331,430

For the year ended 31 December 2023

### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

### 3.1 Financial risk factors (continued)

- (c) Liquidity risk (continued)
  - (i) The interests on borrowings are calculated based on borrowings held as at 31 December 2023 and 2022 respectively, without taking into account any subsequent changes in the amount of borrowings. Floating-rate interest is estimated using current interest rate as at 31 December 2023 and 2022 respectively.
  - (ii) Other payables include other payables and accruals as stated in Note 23 excluding non-financial liabilities such as tax and employee related obligations.

### 3.2 Fair value estimation

The carrying amounts of the Group's financial assets including cash and cash equivalents, restricted bank deposits, trade and other receivables; and financial liabilities including trade and other payables and borrowings, approximate their fair values as at the balance sheet date. The carrying values less any estimated credit adjustments for financial assets are a reasonable approximation of their fair values.

Financial instruments carried at fair value or where fair value was disclosed can be categorised by levels of the inputs to valuation techniques used to measure fair value. The inputs are categorised into three levels within a fair value hierarchy as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

For the year ended 31 December 2023

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **3.2** Fair value estimation (continued)

The following table presents the Group's assets that are measured at fair value.

	Level 1 <i>RMB'000</i>	Level 2 <i>RMB'000</i>	Level 3 <i>RMB'000</i>	Total <i>RMB'000</i>
Assets FVOCI (Note 16) As at December 31, 2023			59,040	59,040
Assets FVOCI (Note 16) As at December 31, 2022			55,571	55,571

There were no transfers between Level 1, 2 and 3 during year.

Level 3 financial assets at FVOCI comprise bank and commercial acceptance notes that are held for collection of contractual cash flow and for selling the financial assets. The fair values are estimated by using a discounted cash flow approach with discount rates quoted in main state-owned banks. The higher the discount rates provided by main state-owned banks, the lower the fair value is.

The following table summarises the quantitative information about the significant unobservable inputs used in level 3 fair value measurements of financial assets at fair value through other comprehensive income:

As at 31 December		
2023 <i>RMB'000</i>	2022 <i>RMB'000</i>	
59,040	55,571	
1.55%	2.33%	
	2023 <i>RMB'000</i> 59,040	

The unobservable input used was discount rates offered by main state-owned banks.

Increasing/decreasing the discount rates offered by main state-owned banks by 0.5% would decrease/increase the fair values of the Group's financial assets at FVOCI as at 31 December 2023 by approximately RMB115,000 (2022: RMB120,000).

For the year ended 31 December 2023

### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.3 Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, or sell assets to reduce debt.

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (including 'current and non-current borrowings' as shown in the consolidated statement of financial position) less cash and cash equivalents. Total capital is calculated as 'total equity' as shown in the consolidated statement of financial position plus net debt.

	As at 31 I 2023	December 2022
	RMB'000	RMB'000
Total borrowings (Note 24)	7,358,725	6,930,909
Less: cash and cash equivalents (Note 18)	(265,311)	(406,856)
Net debt	7,093,414	6,524,053
Total equity	3,281,248	3,504,685
Total capital	10,374,662	10,028,738
Gearing ratio	68.37%	65.05%

The gearing ratios at 31 December 2023 and 2022 were as follows:

The increase in the gearing ratio during 2023 mainly because of the increase in borrowings while total equity decreased due to loss for the year.

For the year ended 31 December 2023

### 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experiences and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom be equal to the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

#### (a) Net realisable value of inventories

Net realisable value of inventories is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling expense. These estimates are based on the current market condition and the historical experience of manufacturing and selling products of similar nature. It could change significantly as a result of changes of stainless steel and carbon steel raw materials' market prices, technical innovations and competitors' actions in response to severe industry cycles. Management reassesses these estimates at each balance sheet date.

### (b) Useful lives of property, plant and equipment

The Group determines the estimated useful lives and related depreciation charges for its property, plant and equipment. This estimate is based on the historical experience of the actual useful lives of property, plant and equipment of similar nature and functions and the practice in similar industry. Management will increase or decrease the depreciation charge where updated estimated useful lives of the property, plant and equipment are less or more than previously estimated useful lives. Actual economic useful lives may differ from estimated useful lives. Periodic review could result in a change in depreciable lives and therefore depreciation expenses in the future periods.

#### (c) Income taxes and deferred income tax

The Group is subject to income taxes in several jurisdictions. There are certain transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

Deferred income tax assets relating to certain temporary differences and tax losses are recognised when management considers it is likely that future taxable profits will be available against which the temporary differences or tax losses can be utilised. When the expectations are different from the original estimates, such differences will impact the recognition of deferred tax assets and income tax charges in the period in which such estimates are changed.

For the year ended 31 December 2023

### 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

#### (d) Impairment of trade receivables and contract assets

The loss allowance for trade receivables and contract assets disclosed in Note 3.1 is based on assumptions about risk of default and expected credit loss rate. The Group uses judgement in making these assumptions and selecting inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward looking estimates at the end of each reporting period.

The carrying amounts of the Group's trade receivables and contract assets are disclosed in Note 14.

### 5. REVENUE AND SEGMENT INFORMATION

The chief operating decision-maker has been identified as the executive directors. The decision-maker reviews the Group's internal reporting in order to assess performance and allocate resources. The decision-maker has determined the operating segments based on these reports.

The decision-maker considers the business from a product perspective. The decision-maker assesses the performance of the operating segments based on a measure of segment profit or loss. The reportable operating segments of the Group are:

- Processing Processing of stainless steel and carbon steel products and components, and equipment.
- Manufacturing Manufacturing of equipment and mechanical parts.

The Group is domiciled in Mainland China. The revenue from external customers in the PRC accounted for more than 90% of the Group's total revenue. Meanwhile, all of the Group's productions and operating assets are located in Mainland China. As a result, no geographical segment information is presented since Mainland China is considered as one geographic location with similar risks and returns.

Segment assets comprise operating assets. They exclude restricted bank deposits, cash and cash equivalents and deferred income tax assets.

Segment liabilities comprise operating liabilities. They exclude borrowings and deferred income tax liabilities.

During the year ended 31 December 2023, none of the customers of the Group that individually contributed to 10% or more of the Group's revenue (2022: nil).

For the year ended 31 December 2023

### 5. REVENUE AND SEGMENT INFORMATION (CONTINUED)

### (a) Revenue

The Group's revenue from sales to external customers in different countries and regions is as follows:

	Year ended 31 December		
	2023	2022	
	RMB'000	RMB'000	
<ul> <li>Mainland China</li> <li>Hong Kong and other overseas countries and</li> </ul>	49,060,233	48,328,818	
regions (i)	1,499,830	1,793,501	
Total revenue	50,560,063	50,122,319	

 Other overseas countries and regions mainly represented Australia, United States of America, South Korea, Japan, Europe, South America and Southeast Asia.

The Group's revenue from sales by segment products is as follows:

	Year ended 31 December		
	2023	2022	
	RMB'000	RMB'000	
Dragoning			
Processing:		16 770 006	
Processing of metal materials	47,265,587	46,772,226	
Components manufacturing	2,089,834	1,711,190	
Manufacturing:			
High-end equipment manufacturing	1,204,642	1,638,903	
	50,560,063	50,122,319	

For the year ended 31 December 2023

### 5. REVENUE AND SEGMENT INFORMATION (CONTINUED)

### (b) Segment information

The segment results for the year ended 31 December 2023:

	Processing RMB'000	Manufacturing <i>RMB'000</i>	Elimination <i>RMB'000</i>	Total <i>RMB'000</i>
Sales to external customers Intra-group sales	49,355,421 605,800	1,204,642 131,691	(737,491)	50,560,063
Segment revenue	49,961,221	1,336,333	(737,491)	50,560,063
Segment results	60,160	(84,842)	(2,585)	(27,267)
Other income Other loss – net Finance costs – net Loss before income tax				69,224 (12,394) (237,845) (208,282)
Income tax credit				17,789
Loss for the year				(190,493)
Items included in profit and loss:				
Depreciation and amortisation				
(Notes 6,7,8,9)	323,211	115,191		438,402

For the year ended 31 December 2023

### 5. REVENUE AND SEGMENT INFORMATION (CONTINUED)

### (b) Segment information (continued)

The segment results for the year ended 31 December 2022:

	Processing RMB'000	Manufacturing <i>RMB'000</i>	Elimination <i>RMB'000</i>	Total <i>RMB'000</i>
Sales to external customers	48,483,417	1,638,902	_	50,122,319
Intra-group sales	687,323	208,405	(895,728)	
Segment revenue	49,170,740	1,847,307	(895,728)	50,122,319
Segment results	14,567	(36,518)	2,583	(19,368)
Other income				47,790
Other gain – net				10,511
Finance costs – net			-	(233,330)
Loss before income tax				(194,397)
Income tax credit				35,564
Loss for the year				(158,833)
Items included in profit and loss:				
Depreciation and amortisation				
( <i>Notes</i> 6,7,8,9)	318,320	103,256	_	421,576

For the year ended 31 December 2023

### 5. REVENUE AND SEGMENT INFORMATION (CONTINUED)

### (b) Segment information (continued)

The segment assets and liabilities as at 31 December 2023:

	Processing	Manufacturing	Elimination	Unallocated	Total
	RMB'000	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Segment assets	8,436,090	3,251,279	(340,646)	1,842,159	13,188,882
Segment liabilities	1,876,508	1,003,561	(337,029)	7,364,594	9,907,634
(Decrease of)/Additions to non-current assets	(43,983)	231,869	(4,102)	5,739	189,523

The segment assets and liabilities as at 31 December 2022:

	Processing	Manufacturing	Elimination	Unallocated	Total
	RMB'000	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Segment assets	8,188,795	2,974,895	(425,670)	2,040,007	12,778,027
Segment liabilities	1,983,438	764,903	(421,883)	6,946,884	9,273,342
Additions to non-current assets	105,407	101,342	(8,579)	4,247	202,417

For the year ended 31 December 2023

#### 5. REVENUE AND SEGMENT INFORMATION (CONTINUED)

#### (c) Contract assets and liabilities

The Group has recognised the following assets and liabilities related to contracts with customers:

	As at 31 December		
	2023	2022	
	RMB'000	RMB'000	
Current contract assets	37,392	29,660	
Non-current contract assets	14,085	30,319	
Loss allowance	(755)	(480)	
Total contract assets (i)	50,722	59,499	
Contract liabilities – advances from customers (ii)	946,397	941,575	

(i) Contract assets relating to sale of goods and rendering of services are mainly related to the undue warranty receivables.

(ii) Most of the contract liabilities carried-forward from prior year is recognised as revenue during the current year.

#### (d) Revenue recognition accounting policies

The Group is engaged in the processing and sales of stainless steel and carbon steel products, and manufacturing of high-end equipment and components. Sales are recognised when control of the products has transferred, which usually happens upon picking up of the products from factory or when the products are delivered and the customers have inspected and accepted the products. Acceptance occurs when the products have been picked up or shipped to the specified location. The risks of obsolescence and loss have been transferred to the customers when either the customer has accepted the products in accordance with the sales contract, or the Group has objective evidence that all criteria for acceptance have been satisfied.

Trade receivables are recognised when the Group has an unconditional right to receive payment. Contract assets are recognised when the Group's right to consideration is conditional on something other than the passage of time. The Group recognises the loss provision using the expected credit loss model for its trade receivables and contract assets.

For the year ended 31 December 2023

### 6. PROPERTY, PLANT AND EQUIPMENT

Buildings and plant RMB'000	Machinery RMB'000	Vehicles RMB'000	Office equipment and others RMB'000	Construction- in-progress RMB'000	Total RMB'000
1,624,745	4,302,904	52,307	84,955	608,652	6,673,563
(297,520)	(1,478,304)	(34,551)	(57,799)		(1,868,174)
1,327,225	2,824,600	17,756	27,156	608,652	4,805,389
1,327,225	2,824,600	17,756	27,156	608,652	4,805,389
349	18,596	4,783	2,654	589,301	615,683
103,655	348,143	673	434	(452,905)	-
502					503
505	_	_	_	(2, 0.20)	(2,029)
(42)	(1.250)	(563)	(162)	(2,02)	(2,027)
(63,666)	(323,480)	(5,360)	(6,123)		(398,629)
1,368,024	2,866,609	17,289	23,959	743,019	5,018,900
1,729,807	4,667,181	53,228	87,253	743,019	7,280,488
(361,783)	(1,800,572)	(35,939)	(63,294)		(2,261,588)
1,368,024	2,866,609	17,289	23,959	743,019	5,018,900
1,368,024	2,866,609	17,289	23,959	743,019	5,018,900
1,425	20,716	4,088	8,087	567,654	601,970
147,223	247,333	2,127	3,287	(399,970)	-
_	_	-	-	(3,381)	(3,381)
(924)	-	-	-	-	(924)
		· · · · ·	· · ·	-	(2,126)
(66,426)	(334,904)	(3,763)	(8,832)		(413,925)
1,449,269	2,798,525	18,972	26,426	907,322	5,200,514
1,875,454	4,931,158	56,808	97,400	907,322	7,868,142
(426,185)	(2,132,633)	(37,836)	(70,974)		(2,667,628)
1,449,269	2,798,525	18,972	26,426	907,322	5,200,514
	and plant <i>RMB</i> '000 1,624,745 (297,520) 1,327,225 1,368,024 1,368,024 1,368,024 1,368,024 1,368,024 1,368,024 1,368,024 1,368,024 1,368,024 1,425 147,223 (53) (66,426) 1,449,269 1,875,454 (426,185)	and plant $RMB'000$ Machinery $RMB'000$ 1,624,745 (297,520)4,302,904 (1,478,304)1,327,225 (297,520)2,824,6001,327,225 (349 (13,555)2,824,6001,327,225 (42)2,824,6001,327,225 (42)2,824,6001,327,225 (42)2,824,6001,327,225 (42)2,824,6001,327,225 (42)2,824,6001,327,225 (42)2,824,6001,327,225 (42)2,824,6001,327,225 (42)2,866,6091,368,024 (361,783)2,866,6091,368,024 (361,783)2,866,6091,368,024 (364,783)2,866,6091,368,024 (53)2,866,6091,368,024 (53)2,866,6091,368,024 (53)2,866,6091,368,024 (53)2,866,6091,368,024 (53)2,866,6091,425 (53)20,7161,47,223 (53)247,333(924) (53)(53)(1,229)(66,426)(334,904)1,449,2692,798,5251,875,454 (426,185)4,931,158 (2,132,633)	and plant $RMB'000$ Machinery $RMB'000$ Vehicles $RMB'000$ 1,624,745 (297,520)4,302,904 (1,478,304)52,307 (34,551)1,327,225 (297,520)2,824,600 (1,478,304)17,756 (34,551)1,327,225 (349 (13,655)2,824,600 (17,756)17,756 (4783)1,327,225 (13,655)2,824,600 (1,250)17,756 (4783)1,327,225 (13,666)2,824,600 (1,250)17,756 (563)1,327,225 (63,666)2,824,600 (1,250)17,756 (563)1,368,024 (361,783)2,866,609 (1,280)17,2891,368,024 (361,783)2,866,609 (1,800,572)17,289 (35,939)1,368,024 (361,783)2,866,609 (1,800,572)17,289 (35,939)1,368,024 (361,783)2,866,609 (1,229)17,289 (1,800,572)1,368,024 (53)2,866,609 (1,229)17,289 (1,229)1,368,024 (53)2,866,609 (1,229)17,289 (1,289)1,449,269 (53)2,798,52518,9721,875,454 (426,185)4,931,158 (2,132,633)56,808 (37,836)	and plant $RMB'000$ Machinery $RMB'000$ Vehicles $RMB'000$ and others $RMB'000$ 1,624,745 (297,520)4,302,904 (1,478,304)52,307 (34,551)84,955 (57,799)1,327,225 (297,520)2,824,600 (1,478,304)17,756 (24,551)27,156 (27,156)1,327,225 (349 (13,655)2,824,600 (17,756)17,756 (27,156)27,156 (26,54)1,327,225 (42)2,824,600 (1,250)17,756 (563)27,156 (26,54)1,327,225 (42)2,824,600 (1,250)17,756 (563)27,156 (162)1,368,024 (63,666)(323,480) (1,800,572)(563) (162,063)(162) (63,294)1,729,807 (361,783)4,667,181 (1,800,572)53,228 (35,939) (63,294)87,253 (63,294)1,368,024 (1,286,024 (2,866,609)17,289 (23,959)23,9591,368,024 (42,185)2,866,609 (1,229) (769)17,289 (75) (753)23,9591,368,024 (42,185)2,866,609 (1,229) (769)17,289 (759)23,9591,368,024 (42,185)2,866,609 (1,229) (769)17,289 (759)23,9591,368,024 (426,185)2,866,609 (1,229) (769)17,289 (759)23,9591,368,024 	and plant RMB'000Machinery RMB'000Vehicles RMB'000and others RMB'000in-progress RMB'000 $1,624,745$ $4,302,904$ $52,307$ $84,955$ $608,652$ $(297,520)$ $(1,478,304)$ $(34,551)$ $(57,799)$ $ 1,327,225$ $2,824,600$ $17,756$ $27,156$ $608,652$ $1,327,225$ $2,824,600$ $17,756$ $27,156$ $608,652$ $1,327,225$ $2,824,600$ $17,756$ $27,156$ $608,652$ $349$ $18,596$ $4,783$ $2,654$ $589,301$ $103,655$ $348,143$ $673$ $434$ $(452,905)$ $503$ $         (42)$ $(1,250)$ $(563)$ $(162)$ $ (42)$ $(1,250)$ $(563)$ $(162)$ $ 1,368,024$ $2,866,609$ $17,289$ $23,959$ $743,019$ $1,368,024$ $2,866,609$ $17,289$ $23,959$ $743,019$ $1,368,024$ $2,866,609$ $17,289$ $23,959$ $743,019$ $1,425$ $20,716$ $4,088$ $8,087$ $567,654$ $147,223$ $247,333$ $2,127$ $3,287$ $(399,970)$ $      (53)$ $(1,229)$ $(769)$ $(75)$ $ (66,426)$ $(334,904)$ $(3,763)$ $(8,832)$ $ 1,449,269$ $2,798,525$ $18,972$ $26,426$ $907,322$ $1,875,454$ </td

For the year ended 31 December 2023

### 6. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Certain subsidiaries of the Group entered into sale and lease back agreements with finance leasing companies, whereby machineries were sold and leased back over one to three years lease term. The Group has the option to re-acquire the machineries on completion of the leases at nominated values. During such lease term and before the exercise of the completion repurchase option, such machineries are restricted under the agreements where leasor's consent must be obtained for the pledge and/or disposal of these assets. As at 31 December 2023, assets under this restriction amounted to RMB254,894,000 (2022: RMB257,099,000).

Taiyuan Taigang Daming Metal Technology Co., Ltd. ("Taiyuan Taigang Daming"), a subsidiary of the Group, pledged certain machineries to Taiyuan Iron & Steel (Group) Spot Sales Co., Ltd., a related party and the Group's major supplier of steel raw materials, for steels raw materials stored in the Group's warehouse to be sold to the Group on consignment basis. As at 31 December 2023, the Group's machineries under this restriction amounted to RMB151,298,000 (2022: RMB154,923,000).

A subsidiary of the Group entered into an agreement for a project loan facility with a banking syndicate in February 2021 (Note 24(a)), for the financing of the construction of production plants for the Group's manufacturing segment. As at 31 December 2023, buildings and plant with net book value of RMB150,589,000 (2022: RMB156,606,000) were pledged under this agreement. In addition, according to the terms of the agreement, the related construction in progress shall be pledged to the banks within 90 days after the construction in progress meets the mortgage conditions.

Depreciation expenses have been charged to the consolidated statement of comprehensive income as follows:

	Year ended 31 December		
	2023 <i>RMB'000</i>	2022 <i>RMB'000</i>	
Cost of sales	391,479	373,444	
Distribution costs	1,500	1,513	
Administrative expenses	20,946	23,672	
	413,925	398,629	

For the year ended 31 December 2023, general borrowing interests amounting to approximately RMB13,496,000 (2022: RMB11,117,000) were capitalised into the cost of property, plant and equipment at an average borrowing rate of 3.85% (2022: 3.69%) per annum. In addition, borrowing interests of the project loan facility amounting to approximately RMB8,562,000 (2022: RMB11,178,000) were capitalised into the cost of property, plant and equipment at an average borrowing rate of 5.46% (2022: 5.39%) per annum.

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For the year ended 31 December 2023

### 6. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Construction-in-progress (the "CIP") represents buildings, plant and machinery under construction or pending installation and is stated at cost less accumulated impairment losses, if any. Cost includes the costs of construction and acquisition. No provision for depreciation is made on CIP until such time as the relevant assets are completed and ready for intended use. When the assets concerned are available for use, the costs are transferred to property, plant and equipment and depreciated in accordance with the policy as stated below.

Property, plant and equipment from capital contribution are recognised initially at fair value, and are subsequently carried at depreciated cost less accumulated impairment losses, if any.

Other property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment losses, if any. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the consolidated statement of comprehensive income during the reporting periods in which they are incurred.

Depreciation is calculated using the straight-line method to allocate the cost less impairment loss as of each asset to its residual value over its estimated useful life, as follows:

Buildings and plant	20-30 years
Machinery	10-20 years
Vehicles	4 to 5 years
Office equipment and others	3 to 5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within 'other (loss)/gain - net' in the consolidated statement of comprehensive income.

For the year ended 31 December 2023

### 7. LEASES

### (a) Amounts recognised in the consolidated statement of financial position

The consolidated statement of financial position shows the following amounts relating to leases:

	As at 31 December		
	2023 <i>RMB'000</i>	2022 <i>RMB'000</i>	
Right-of-use assets			
– Land use rights	529,435	516,542	
- Properties	10,793	16,208	
	540,228	532,750	
Lease liabilities			
Current	5,762	5,629	
Non-current	3,695	8,936	
	9,457	14,565	

A subsidiary of the Group entered into an agreement for a project loan facility with a banking syndicate in February 2021 (Note 24(a)). As at 31 December 2023, land use rights with net book value of RMB103,574,000 (2022: RMB106,237,000) are pledged under this agreement.

Movements in right-of-use assets are analysed as follows:

	<b>Properties</b> <i>RMB'000</i>	Land use rights RMB'000	Total RMB'000
At 1 January 2023	16,208	516,542	532,750
Additions	763	26,081	26,844
Disposals	(158)	- -	(158)
Depreciation charges (Note 28)	(6,020)	(13,188)	(19,208)
At 31 December 2023	10,793	529,435	540,228
At 1 January 2022	17,281	529,219	546,500
Additions	5,245		5,245
Disposals	(218)	_	(218)
Depreciation charges (Note 28)	(6,100)	(12,677)	(18,777)
At 31 December 2022	16,208	516,542	532,750

For the year ended 31 December 2023

### 7. LEASES (CONTINUED)

### (b) Amounts recognised in the consolidated statement of comprehensive income

The consolidated statement of comprehensive income shows the following amounts relating to leases:

	2023 <i>RMB'000</i>	2022 <i>RMB'000</i>
Depreciation charge of right-of-use assets – Land use rights – Properties	(13,188) (6,020)	(12,677) (6,100)
	(19,208)	(18,777)
Interest expense	(266)	(627)
Expense relating to short-term leases	(5,340)	(2,412)

The total cash outflow for leases in 2023 was RMB37,400,000 (2022: RMB9,123,000).

### 8. INVESTMENT PROPERTIES

The Group's investment properties are located in Mainland China and the net book value is analysed as follows:

	As at 31 December		
	2023	2022	
	<i>RMB'000</i>	RMB'000	
Opening net book amount	1,130	1,724	
Transfer from/(to) property, plant and equipment ( <i>Note 6</i> )	924	(503)	
Depreciation (Note 28)	(149)	(91)	
Closing net book amount	1,905	1,130	
C C			
Cost	4,055	3,131	
Accumulated depreciation	(2,150)	(2,001)	
1			
Net book amount	1,905	1,130	

For the year ended 31 December 2023, the rental income arising from investment properties amounted to approximately RMB1,331,000 (2022: RMB773,000) (Note 26).

For the year ended 31 December 2023

### 8. INVESTMENT PROPERTIES (CONTINUED)

The future aggregate minimum lease receivable under non-cancellable operating leases were as follows:

	As at 31 December		
	2023	2022	
	RMB'000	RMB'000	
Not later than 1 year	1,331	684	

As at 31 December 2023, the fair values of the investment properties were approximately RMB8,295,000 (2022: RMB4,365,000). These estimates are made by discounted cash flow projections based on reliable estimates of future rental income or market rents for similar properties in the same location and condition, where appropriate.

### 9. INTANGIBLE ASSETS

	Computer	<b>Computer software</b>		
	2023	2022		
	RMB'000	RMB'000		
At 1 January	42.005	25.7(0)		
Cost	43,097	35,768		
Accumulated amortisation	(18,816)	(14,737)		
Net book amount	24,281	21,031		
Opening net book amount	24,281	21,031		
Additions	1,395	5,300		
Transfer from construction in progress (Note 6)	3,381	2,029		
Amortisation (Note 28)	(5,120)	(4,079)		
Closing net book amount	23,937	24,281		
-				
At 31 December				
Cost	47,873	43,097		
Accumulated amortisation	(23,936)	(18,816)		
Net book amount	23,937	24,281		

For the year ended 31 December 2023, amortisation of the Group's intangible assets amounting to RMB5,120,000 (2022: RMB4,079,000) was charged to administrative expenses and cost of sales in the consolidated statement of comprehensive income.

For the year ended 31 December 2023

### **10. SUBSIDIARIES**

(a) The following is a list of the principal subsidiaries of the Group as at 31 December 2023:

Company name	Country/Place and date of incorporation	Type of legal entity	Paid-up capital	Attributable equity to the Compa Direct		Principal activities and place of operation
Directly held:						
Allybest Investments Limited ("Allybest")	British Virgin, Islands 10 July 2006	Limited liability company	USD20,000	100%	-	Investment holding, in BVI
Indirectly held:						
Fortune Express Industrial Limited ("Fortune Express")	Hong Kong, 14 July 2003	Limited liability company	HKD10,000	-	100%	Investment holding and trading of steel products, in Hong Kong
Jiangsu Daming Industrial Technology Group Co., Ltd. ("Jiangsu Daming")	Mainland China, 21 June 2002	Limited liability company	USD 139,750,000	-	100%	Processing, distribution and sales of steel products, in the PRC
Hangzhou Daming Wanzhou Metal Technology Co., Ltd. ("Hangzhou Wanzhou) (Note)	Mainland China, 8 December 2005	Limited liability company	USD 26,000,000	-	100%	Processing, distribution and sales of steel products, in the PRC
Tianjin Taigang Daming Metal Technology Co., Ltd. ("Tianjin Taigang Daming")	Mainland China, 15 February 2007	Limited liability company	USD 36,500,000	-	91%	Processing, distribution and sales of steel products, in the PRC
Daming Metals (Hong Kong) Company Limited ("Hong Kong Daming")	Hong Kong, 30 November 2009	Limited liability company	USD 2,000,000	-	100%	Purchase and sales of metal materials, in Hong Kong
Jiangsu Daming Precision Manufacturing Co., Ltd. ("Daming Precision Sheet")	Mainland China, 22 November 2010	Limited liability company	RMB 100,000,000	-	100%	Processing, manufacturing and sales of steel products, in the PRC
Taiyuan Taigang Daming	Mainland China, 26 July 2011	Limited liability company	RMB 500,000,000	-	60%	Processing, distribution and sales of steel products, in the PRC
Daming Heavy Industry Co., Ltd.("Jingjiang Daming Heavy Industry")	Mainland China, 14 March 2012	Limited liability company	USD 197,059,455	-	100%	Processing, manufacturing and sales of steel products, in the PRC

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### **10. SUBSIDIARIES (CONTINUED)**

(a) The following is a list of the principal subsidiaries of the Group as at 31 December 2023: (continued)

Company name	Country/Place and date of incorporation	Type of legal entity	Paid-up capital	Attributable equity interest to the Company Direct Indirect	Principal activities and place of operation
Wuxi Daming Metal Technology Co., Ltd.	Mainland China, 11 April 2012	Limited liability company	RMB 50,036,300	- 100%	Processing, distribution and sales of steel products, in the PRC
Hubei Daming Metal Technology Co., Ltd. ("Hubei Daming")	Mainland China, 22 October 2012	Limited liability company	RMB 180,000,000	- 100%	Processing, distribution and sales of steel products, in the PRC
Jiangsu Daming Allybest Trading Co., Ltd. ("Allybest Trading")	Mainland China, 23 December 2013	Limited liability company	RMB 10,000,000	- 100%	Sales of steel products, in the PRC
Zibo Daming Fortune Metals Technology Co., Ltd. ("Zibo Daming")	Mainland China, 13 January 2014	Limited liability company	RMB 30,000,000	- 100%	Distribution and sales of stainless steel products, in the PRC
Daming Metal Technology Co., Ltd. ("Daming Metal Technology")	Mainland China, 09 June 2014	Limited liability company	USD 65,000,000	- 100%	Processing, distribution and sales of steel products, in the PRC
Daming International Import & Export Co., Ltd.("Daming Import & Export")	Mainland China, 17 June 2014	Limited liability company	RMB 103,952,000	- 96.8%	Distribution and sales of steel products and fixed assets, in the PRC
Jiangsu Daming Steel Union logistics Co., Ltd. ("Steel Union Logistics")	Mainland China, 30 June 2015	Limited liability company	RMB 10,000,000	- 65%	Distribution service, in the PRC
Daming Logistics Co., Ltd. ("Daming Gangwu")	Mainland China, 5 November 2015	Limited liability company	RMB80,000,000	- 80%	Cargo handling and storage at public terminals, in the PRC
Shandong Daming Allybest Metal Technology Co., Ltd. ("Shandong Allybest")	Mainland China, 22 July 2016	Limited liability company	RMB 200,000,000	- 100%	Processing, distribution and sales of steel products, in the PRC

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### **10. SUBSIDIARIES (CONTINUED)**

(a) The following is a list of the principal subsidiaries of the Group as at 31 December 2023: (continued)

Company name	Country/Place and date of incorporation	Type of legal entity	Paid-up capital	Attributable equity i to the Compan	y	Principal activities and place of operation
				Direct	Indirect	
Zhejiang Daming Hanwa Metal Technology Co., Ltd. ("Zhejiang Daming")	Mainland China, 19 March 2018	Limited liability company	USD 74,992,822	-	90.1%	Processing, distribution and sales of steel products, in the PRC
Jiangsu Daming Specialty Steel Co., Ltd. ("Specialty Steel")	Mainland China, 28 January 2019	Limited liability company	RMB 10,000,000	-	100%	Sales of steel products, in the PRC
Jiangsu Daming Light Industry Manufacturing Co., Ltd. ("Daming Light Industry")	Mainland China, 9 November 2021	Limited liability company	RMB 30,000,000	-	100%	Processing, manufacturing and sales of steel products, in the PRC
Jiangsu Daming Mechanical and Electrical Equipment Technology Co., Ltd.	Mainland China, 18 November 2021	Limited liability company	RMB 28,000,000	-	77.2%	Manufacturing and sales of special and general equipments, mechanical and electrical equipments, in the PRC
Tianjin Daming Import and Export Co., Ltd. ("Tianjin Import & Export")	Mainland China, 18 May 2022	Limited liability company	RMB30,000,000	-	96.8%	Distribution and sales of steel products and fixed assets, in the PRC
Jiangsu Daming Heavy Equipment Manufacturing Co., Ltd. ("Heavy Equipment Manufacturing")	Mainland China, 22 August 2022	Limited liability company	RMB20,000,000	-	100%	Machining of mechanical parts and components; Manufacturing of machine tool functional parts and accessories, in the PRC
Jiangsu Daming Intercity Steel Union Logistics Co., Ltd. ("Intercity Logistics")	Mainland China, 15 November 2022	Limited liability company	RMB5,000,000	-	65%	Distribution service, in the PRC
Daming Energy Equipment (Jiangsu) Co., Ltd. ("Energy Equipment")	Mainland China, 12 December 2022	Limited liability company	-	-	100%	Manufacturing and sales of special and general equipments, mechanical and electrical equipments, in the PRC

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### **10. SUBSIDIARIES (CONTINUED)**

(a) The following is a list of the principal subsidiaries of the Group as at 31 December 2023: (continued)

Company name	Country/Place and date of incorporation	Type of legal entity	Paid-up capital	Attributable equity inter to the Company		Principal activities and place of operation
				Direct I	ndirect	
Wuxi Daming Fortune Specialty Equipment Technical Service Co., Ltd.	Mainland China, 21 February 2023	Limited liability company	RMB500,000	-	80%	Manufacturing and sales of special and general equipments, mechanical and electrical equipments in the PRC
Jiangsu Daming Allybest Supply Chain Service Co., Ltd.	Mainland China, 08 August 2023	Limited liability company	-	-	100%	Sales of steel products, in the PRC
Daming Europe GmbH	German, 02 October 2023	Limited liability company	EUR 80,000	-	100%	Sales of energy equipment parts and high-end manufacturing parts, in German

Note:

On 31 August 2023, Jiangsu Daming completed the acquisition of 5% equity interests in Hangzhou Wanzhou from a subsidiary of China Baowu Steel Group Company Limited, a shareholder of the Company (Note 36), at a consideration of RMB17,098,000, fully paid. As a result, the Group's equity interests in Hangzhou Wanzhou increased from 95% to 100%.

#### (b) Material non-controlling interests:

The total comprehensive income attributable to non-controlling interests for the year ended 31 December 2023 was RMB28,575,000 (2022: RMB19,469,000), of which RMB33,778,000 (2022: RMB26,114,000) was related to the 40% non-controlling equity interest in Taiyuan Taigang Daming. The non-controlling interests in respect of other subsidiaries are not material.

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### **10. SUBSIDIARIES (CONTINUED)**

### (b) Material non-controlling interests: (continued)

Set out below is the summarised financial information of Taiyuan Taigang Daming that has material non-controlling interest to the Group.

Summarised balance sheet

	As at 31 December		
	2023	2022	
	RMB'000	RMB'000	
Current assets	1,342,689	981,276	
Current liabilities	1,097,422	760,769	
Total current net assets	245,267	220,507	
Non-current assets	445,785	472,744	
Non-current liabilities	36,109	84,324	
Total non-current net assets	409,676	388,420	
Net assets	654,943	608,927	

Summarised statement of comprehensive income

	Year ended 31 December		
	2023	2022	
	RMB'000	RMB'000	
Revenue	8,079,216	8,701,540	
Profit before income tax	109,444	83,214	
Income tax expense	(24,999)	(17,930)	
Profit after tax and total comprehensive income	84,445	65,284	
Total comprehensive income attributable to non-controlling interests (40%)	33,778	26,114	
Dividends paid to non-controlling interests	20,000	20,000	

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### **10. SUBSIDIARIES (CONTINUED)**

### b) Material non-controlling interests: (continued)

Summarised cash flows

	Year ended 31 December		
	2023	2022	
	RMB'000	RMB'000	
Cash flows from operating activities			
Cash (used in)/generated from operations	(47,506)	161,156	
Interest received	33,071	1,175	
Interest paid	(24,320)	(18,944)	
Income tax paid	(20,139)	(10,493)	
Income tax return	7,627		
Net cash (used in)/generated from operating activities	(51,267)	132,894	
Net cash used in investing activities	(16,563)	(50,706)	
Net cash generated from/(used in) financing activities	64,500	(64,451)	
Net (decrease)/increase in cash and cash equivalents	(3,330)	17,737	
Cash and cash equivalents at beginning of year	18,557	820	
Cash and cash equivalents at end of year	15,227	18,557	

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### **11. DEFERRED INCOME TAX**

The analysis of deferred income tax assets and deferred income tax liabilities was as follows:

	As at 31 D 2023	ecember 2022
	RMB'000	RMB'000
Deferred income tax assets:		
- deferred income tax assets to be recovered		
after more than 12 months	147,925	97,001
- deferred income tax assets to be recovered		
within 12 months	128,798	131,685
Total deferred income tax assets	276,723	228,686
Set-off of deferred income tax liabilities	(106,701)	(98,558)
Net deferred income tax assets	170,022	130,128
	170,022	150,120
Deferred income tax liabilities:		
- deferred income tax liabilities to be settled		
after more than 12 months	99,713	104,191
- deferred income tax liabilities to be settled		
within 12 months	12,857	10,342
Total deferred income tax liabilities	112,570	114,533
Set-off of deferred income tax liabilities	(106,701)	(98,558)
Net deferred income tax liabilities	5,869	15,975
	5,007	13,975

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### **11. DEFERRED INCOME TAX (CONTINUED)**

The movement in deferred income tax assets before setting off with deferred income tax liabilities during the year was as follows:

	Provision for write-down of inventories <i>RMB'000</i>	Deferred income RMB'000	Accrued expenses RMB'000	Provision for impairment of receivables RMB'000	Unrealised gains RMB'000	Tax losses <sup>(a)</sup> RMB'000	Leasing liabilities RMB'000	Total RMB'000
At 1 January 2022	48,853	16,150	22,134	2,178	4,549	12,941	4,187	110,992
Recognised in the consolidated statement of comprehensive income	(37,071)	(379)	1,411	(22)	6,039	149,988	(2,272)	117,694
At 31 December 2022	11,782	15,771	23,545	2,156	10,588	162,929	1,915	228,686
Recognised in the consolidated statement of comprehensive income	11,397	359	(15,900)	1,701	(2,202)	52,555	127	48,037
At 31 December 2023	23,179	16,130	7,645	3,857	8,386	215,484	2,042	276,723

The movement in deferred income tax liabilities before setting off with deferred income tax assets during the year was as follows:

	Interest expenses capitalised in property, plant and equipment <i>RMB'000</i>	Withholding income tax <sup>(b)</sup> <i>RMB'000</i>	Accelerated tax depreciation <sup>(c)</sup> <i>RMB</i> '000	Right-of-use assets RMB'000	Others RMB'000	Total RMB'000
At 31 January 2022	24,041	15,882	63,034	4,394	-	107,351
Payment of withholding tax	-	(7,300)	-	-	-	(7,300)
Recognised in the consolidated comprehensive income statements	1,016		15,847	(2,381)		14,482
At 31 December 2022	25,057	8,582	78,881	2,013	-	114,533
Payment of withholding tax Recognised in the consolidated						
comprehensive income statements	1,388	(8,582)	4,231	374	626	(1,963)
At 31 December 2023	26,445	_	83,112	2,387	626	112,570

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#### **11. DEFERRED INCOME TAX (CONTINUED)**

Notes:

(a) Deferred income tax assets are recognised for tax loss carry-forwards to the extent that the realisation of the related tax benefit through future taxable profits is probable.

As at 31 December 2023, accumulated losses amounting to RMB123,590,000 (2022: RMB4,498,000) can be carried forward in the next five years, accumulated losses amounting to RMB41,144,000 (2022: nil) can be carried forward in the next ten years and accumulated losses amounting to RMB27,904,000 (2022: RMB23,299,000) can be carried forward indefinitely. Of which, the Group did not recognise deferred income tax assets of RMB41,673,000 (2022: RMB4,969,000) in respect of accumulated losses amounting to RMB192,638,000 (2022: RMB27,797,000) that can be carried forward against future taxable income, since it is not probable that the respective entities will have adequate profit to utilise the losses in the foreseeable future.

(b) According to the Corporate Income Tax Law of the People's Republic of China (the "CIT Law"), a 10% withholding tax will be levied on the immediate holding companies established outside Mainland China when their subsidiaries in Mainland China declare dividends out of their profits earned after 1 January 2008. A lower withholding tax rate of 5% may be applied if there is a tax treaty arrangement between the PRC and the jurisdiction of the foreign immediate holding companies, including those incorporated in Hong Kong.

Deferred income tax liabilities are recognised for the withholding tax that would be payable on the estimate of retained earnings earned after 1 January 2018 of certain subsidiaries incorporated in Mainland China that are expected to be distributed in the foreseeable future, at the withholding income tax rate of 5% (2022: 10%). Unremitted earnings that deferred income tax liabilities have not been recognised totaled RMB882,131,000 (2022: RMB863,004,000) as at 31 December 2023 which, in the opinion of the directors, will be retained in Mainland China for development purpose and not to be distributed in the foreseeable future.

(c) Pursuant to the 'Circular on Enterprise Income Tax Policy concerning Deductions for Equipment and Appliances' (Cai Shui [2018] 54) and the 'Announcement on Extending the Implementation Period of Certain Preferential Tax Policies' (Cai Shui [2021] No. 6) issued by the State Administration of Taxation, during the period from 1 January 2018 to 31 December 2023, the cost of newly purchased equipment with the original cost less than RMB5 million can be fully deducted against taxable profit in the next month after the asset is put into use for tax filing, instead of being depreciated annually. Accordingly, deferred tax liabilities were recognised as the timing difference.

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### **12. OTHER NON-CURRENT ASSETS**

As at 31 December		
2023	2022	
RMB'000	RMB'000	
20,000	_	
7,500	7,500	
2,559	2,559	
6,082	6,139	
36,141	16,198	
	2023 <i>RMB'000</i> 20,000 7,500 2,559 6,082	

### **13. INVENTORIES**

As at 31 December		
2023	2022	
RMB'000	RMB'000	
2 7 47 001	2 290 025	
	2,380,025	
1,204,867	1,138,413	
3,952,758	3,518,438	
	2023 <i>RMB'000</i> 2,747,891 1,204,867	

The cost of materials recognised as cost of sales amounting to approximately RMB48,226,616,000 (2022: RMB48,063,930,000) (Note 28).

The Group made provision for inventory write-down of approximately RMB43,668,000 during the year ended 31 December 2023 (2022: reversal of provision for inventory write-down of approximately RMB144,521,000) (Note 28). These amounts have been included in the cost of sales in the consolidated statement of comprehensive income.

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average method, except for inventories in-transit which is determined using the specific identification method. The cost of finished goods comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). It excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business less estimated costs of completion and selling expenses.

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	As a	As at 31 December 2023		As a	t 31 December 2	2022
	Current	Non-current	Total	Current	Non-current	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Contract assets	37,392	14,085	51,477	29,660	30,319	59,979
Accounts receivable	444,204	_	444,204	504,452	_	504,452
Notes receivable	,		,			
- bank acceptance notes	5,000		5,000			
	486,596	14,085	500,681	534,112	30,319	564,431
Less: provision for impairment	(24,004)	(207)	(24,211)	(12,529)	(243)	(12,772)
	462,592	13,878	476,470	521,583	30,076	551,659

### **14. TRADE RECEIVABLES AND CONTRACT ASSETS**

The carrying amounts of trade receivables and contract assets approximated their fair value as at the balance sheet date.

As at 31 December 2023, bank acceptance notes of RMB5,000,000 were pledged as security for notes payable (2022: nil) (Note 22).

Majority of the Group's sales are made on (i) cash on delivery, (ii) receipt of bank or commercial acceptance, and (iii) credit terms within 180 days. As at 31 December 2023, the aging analysis of trade receivables was as follows:

	As at 31 December		
	2023	2022	
	RMB'000	RMB'000	
Trade receivables			
– within 30 days	243,898	322,339	
- 30 days to 3 months	74,754	57,684	
– 3 months to 6 months	43,183	59,270	
– 6 months to 1 year	53,250	29,206	
- 1 year to 2 years	15,700	33,522	
– over 2 years	13,419	2,431	
	444,204	504,452	
Notes receivable			
– 3 months to 6 months	5,000		
	449,204	504,452	

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#### 14. TRADE RECEIVABLES AND CONTRACT ASSETS (CONTINUED)

As at 31 December 2023, the aging of the provision for impairment of trade receivables and contract assets was as follows:

	As at 31 December		
	2023	2022	
	<b>RMB'000</b>	RMB'000	
Provision for impairment of trade receivables			
– within 1 year	11,798	7,429	
- 1 year to 2 years	2,939	2,654	
– over 2 years	8,719	2,209	
	23,456	12,292	
Provision for impairment of contract assets			
– maturity within 1 year	548	237	
- maturity from 1 year to 2 years	207	243	
	755	480	
	24,211	12,772	

The assessment of the expected credit loss of trade receivables is set out in Note 3.1(b).

The movement of the provision for impairment of trade receivables and contract assets was as follows:

	As at 31 December		
	2023 <i>RMB'000</i>	2022 <i>RMB</i> '000	
At 1 January Provision for trade receivables and contract assets ( <i>Note 28</i> ) Written off as uncollectible	12,772 11,521 (82)	12,562 922 (712)	
At 31 December	24,211	12,772	

The creation and reversal of provision for impaired trade receivables and contract assets have been included in the administrative expenses. Amounts charged to allowance account are written off when there is no expectation of receiving the receivables.

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### 14. TRADE RECEIVABLES AND CONTRACT ASSETS (CONTINUED)

The carrying amounts of the Group's trade receivables and contract assets were denominated in the following currencies:

	As at 31 December	
	2023	2022
	RMB'000	RMB'000
RMB	438,243	469,659
USD	57,259	89,048
EUR	5,179	4,986
JPY		738
	500,681	564,431

### **15. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES**

	As at 31 December		
	2023		
	RMB'000	RMB'000	
Prepayment for purchase of raw materials	1,060,333	937,227	
Discounted interest for notes receivable	21,757	38,070	
Value-added tax recoverable	44,561	97,218	
Export tax refundable	4,191	5,994	
Deposits and other receivables	30,677	40,816	
	1,161,519	1,119,325	

The carrying amounts of deposits and other receivables approximate their fair values as at the balance sheet date.

Deposits and other receivables are mainly denominated in RMB.

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# 16. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

	As at 31 December		
	2023	2022	
	RMB'000	RMB'000	
Bank acceptance notes	53,903	44,940	
Commercial acceptance notes	5,137	10,631	
	59,040	55,571	

### **17. RESTRICTED BANK DEPOSITS**

	As at 31 December	
	2023	2022
	<b>RMB'000</b>	RMB'000
Deposits for issuing notes payable	899,498	981,564
Deposits for issuing letters of credit	356,234	276,793
Deposits for purchasing property, plant and equipment under		
project loan facility	25,436	85,347
Deposits for issuing letters of guarantee	14,651	50,448
Other deposits	5,218	8,639
	1,301,037	1,402,791

The restricted bank deposits are denominated mainly in RMB.

As at 31 December 2023, the weighted average interest rate on restricted bank deposits was 1.59% (2022: 1.61%) per annum, and these deposits have an approximate average maturity of 120 days (2022: 125 days).

The restricted bank deposits are deposited with banks in Mainland China. The conversion of the RMB denominated balances in Mainland China into other currencies and the remittance of funds out of Mainland China are subject to the rules and regulations relating to foreign exchange control promulgated by the Mainland China Government.

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### **18. CASH AND CASH EQUIVALENTS**

Cash and cash equivalents represent cash at bank and on hand.

Cash and cash equivalents were denominated in the following currencies:

	As at 31 December		
	2023	2022	
	RMB'000	RMB'000	
RMB	217,788	303,021	
USD	34,254	78,582	
EUR	10,353	20,924	
HKD and JPY	2,916	4,329	
	265,311	406,856	

As at 31 December 2023, cash at bank included demand deposits and the weighted average interest rate was 0.17% (2022: 0.20%) per annum.

The maximum exposure to credit risk at the reporting date approximated the carrying value of the cash and cash equivalents.

The bank deposits are mainly deposited with banks in Mainland China. The conversion of the RMB denominated balances in Mainland China into other currencies and the remittance of funds out of Mainland China are subject to the rules and regulations relating to foreign exchange control promulgated by the Mainland China Government.

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### **19. SHARE CAPITAL**

Number of shares '000		
'000		
	HKD'000	RMB'000
1,500,000	150,000	128,886
Issue	ed and fully paid u	
Number		-
of shares '000	HKD'000	RMB'000
1,274,528	127,453	109,041
1,274,528	127,453	109,041
	Issue Number of shares '000 1,274,528	Issued and fully paid u Number of shares '000 HKD'000 1,274,528 127,453

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### **20. SHARE-BASED PAYMENTS**

#### (a) Share option schemes

As approved by the Board of Directors' meeting on 23 December 2014, 16,750,000 share options were granted to a director and certain employees at an exercise price of HKD2.364 per share, which represents the higher of (i) the closing price of the share on the date of grant; and (ii) the average closing price of the share for 5 trading days immediately preceding the date of grant. The Group has no legal or constructive obligation to repurchase or settle the options in cash.

Movements in the number of share options outstanding and their related weighted average exercise prices were as follows:

	202	23	202	22
	Average		Average	
	exercise price		exercise price	
	in HKD	Number	in HKD	Number
	per share	of options	per share	of options
		('000)		('000)
At 1 January	2.364	12,800	2.364	13,300
Forfeited			2.364	(500)
At 31 December	2.364	12,800	2.364	12,800

Details of share options outstanding at the end of year were as follows:

Exercisable from	ercisable from Expiry date		Exercise price in ble from Expiry date HKD per share			Number of options ('000)		
			2023	2022				
23 December 2017	22 December 2024	2.364	5,120	5,120				
23 December 2018	22 December 2024	2.364	3,840	3,840				
23 December 2019	22 December 2024	2.364	3,840	3,840				
			12,800	12,800				

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### 20. SHARE-BASED PAYMENTS (CONTINUED)

#### (a) Share option schemes (continued)

The weighted average fair value of options granted in 2014 determined by using the Binomial Model was HKD1.09 per option. The significant inputs into the model were share price at the grant date, the exercise price shown above, expected volatility of 48%, expected dividend yield of 0.8% and risk-free interest rate of 1.82%. The share price at the grant date is the closing price of the Company's listed shares as of the grant date.

The expected volatility measured at the standard deviation of expected share price returns is based on statistical analysis of historical share prices of the listed companies with similar business to the Group. The expected dividend yield is measured based on the dividend yield per companies with similar business as projected by Bloomberg, which agrees to the Directors' best estimation based on the expected future performance and dividend policy of the Group.

### (b) Share award schemes

Pursuant to a Board of Directors' resolution dated 25 August 2011, the Board approved the adoption of a Share Award Scheme (the "Scheme") under which shares of the Company may be awarded to selected employees in accordance with its provisions.

No share of the Company's existing ordinary shares have been purchased during the year ended 31 December 2023. As at 31 December 2023, the un-utilised cash balance is HKD3,153,000 (equivalent to RMB2,857,000) (2022: HKD3,284,000 (equivalent to RMB2,934,000)).

Movements in the number of shares held for the Share Award Schemes and awarded shares for the year ended 31 December 2023 is as follows:

	Number of shares held for the Share Award Schemes	Number of awarded shares	Total
At 1 January 2023 Vested and transferred	17,614,000	228,000 (228,000)	17,842,000 (228,000)
At 31 December 2023	17,614,000		17,614,000
Vested but not transferred as at 31 December 2023		-	_

The fair value of the awarded shares was calculated based on the market price of the Company's shares at the respective grant date. The expected dividends during the vesting period have been taken into account when assessing the fair value of these awarded shares.

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### 21. RESERVES

	Share premium <i>RMB</i> '000	Merger reserves RMB'000	Statutory reserves RMB'000	Other reserves <i>RMB'000</i>	Retained earnings <i>RMB'000</i>	Total <i>RMB'000</i>
Balance at 1 January 2022 Comprehensive income	1,077,188	48,611	283,955	14,220	1,876,096	3,300,070
Loss for the year and total comprehensive loss					(178,302)	(178,302)
<b>Transaction with owners</b> Appropriation to statutory reserves Dividends	_	_	23,539	_	(23,539) (65,350)	(65,350)
Total transaction with owners			23,539		(88,889)	(65,350)
Balance at 31 December 2022	1,077,188	48,611	307,494	14,220	1,608,905	3,056,418
	Share premium <i>RMB'000</i>	Merger reserves <i>RMB'000</i>	Statutory reserves <i>RMB'000</i>	Other reserves <i>RMB'000</i>	Retained earnings <i>RMB'000</i>	Total <i>RMB'000</i>
Balance at 1 January 2023 Comprehensive income	premium	reserves	reserves	reserves	earnings	
Balance at 1 January 2023 Comprehensive income Loss for the year and total comprehensive loss	premium <i>RMB'000</i>	reserves RMB'000	reserves RMB'000	reserves RMB'000	earnings RMB'000	<i>RMB'000</i>
<b>Comprehensive income</b> Loss for the year and total	premium <i>RMB'000</i>	reserves RMB'000	reserves RMB'000	reserves RMB'000	earnings <i>RMB'000</i> 1,608,905	<i>RMB'000</i> 3,056,418
Comprehensive income Loss for the year and total comprehensive loss Transaction with owners Appropriation to statutory reserves	premium <i>RMB'000</i> 1,077,188	reserves RMB'000	reserves <i>RMB'000</i> 307,494	reserves RMB'000	earnings <i>RMB'000</i> 1,608,905 (219,068)	<i>RMB'000</i> 3,056,418 (219,068)

For the year ended 31 December 2023

### 21. RESERVES (CONTINUED)

#### (a) Merger reserves

Merger reserves of the Group represent the nominal value of the paid-up share capital of the companies now comprising the Group, after elimination of intra-group investments.

#### (b) Statutory reserves

For domestic enterprises: in accordance with the Company Law and the Company's Articles of Association, the company should appropriate 10% of net profit for the year to the statutory surplus reserve, and the Company can cease appropriation when the statutory surplus reserve accumulated to more than 50% of the registered capital. The statutory surplus reserve can be used to make up for the loss or increase the paid-in capital after approval from the appropriate authorities. According to a resolution at the Board of Directors, the Company appropriated 10% of net profit for the years ended 31 December 2023 and 2022 to the statutory surplus reserve.

For foreign investment enterprises: in accordance with the Foreign Investment Law of the People's Republic of China, the Articles of Association of those subsidiaries of the Group and the resolution of the Board of Directors, for the sino-foreign joint venture subsidiaries in the PRC, the appropriation for the reserve fund is 5% of the statutory net profits of the year for the years ended 31 December 2023 and 2022. And for the exclusively foreign-owned subsidiary in the PRC, the appropriation for the reserve fund is 10% of the statutory net profits of the year for the years ended 31 December 2023 and 2022.

# (c) Other reserves

Other reserves consist of shareholders' loans waived, employee share option schemes (Note 20(a)) and shares held for Share Award Schemes (Note 20(b)).

For the year ended 31 December 2023

### 22. TRADE PAYABLES

	As at 31 December		
	2023		
	RMB'000	RMB'000	
Accounts payable	647,959	429,690	
Notes payable	60,000	40,000	
	707,959	469,690	

The notes payable as at 31 December 2023 of RMB60,000,000 was secured by restricted bank deposits of approximately RMB30,000,000 (2022: nil) (Note 17).

The aging analysis of trade payables was as follows:

	As at 31 December		
	2023	2022	
	RMB'000	RMB'000	
Within 6 months	688,721	451,200	
6 months to 1 year	12,951	9,606	
1 year to 2 years	6,184	8,379	
More than 2 years	103	505	
	707,959	469,690	

Trade payables were denominated in the following currencies:

	As at 31 December	
	2023	2022
	<i>RMB'000</i>	<i>RMB'000</i>
RMB	679,517	402,831
USD	24,448	41,403
EUR	3,994	22,801
JPY		2,655
	707,959	469,690

The carrying amounts of trade payables approximated their fair values as at the balance sheet date.

For the year ended 31 December 2023

### 23. ACCRUALS AND OTHER PAYABLES

	As at 31 December	
	2023 <i>RMB'000</i>	2022 <i>RMB'000</i>
Payables for purchase of property, plant and equipment	210,354	154,063
Salaries payable	128,624	154,506
Value-added tax payable	103,629	86,423
Pension and other social welfare payables	54,185	116,218
Other taxes payable	37,970	34,321
Accruals and others	158,150	143,688
	692,912	689,219
Less: non-current portion of payables for purchase of property, plant and equipment	(32,939)	(14,773)
	659,973	674,446

The carrying amounts of other payables and accruals approximated their fair values as at the balance sheet date.

Accruals and other payables were denominated in the following currencies:

	As at 31 December		
	2023 <i>RMB'000</i>	2022 <i>RMB</i> '000	
RMB	658,148	677,117	
EUR	31,221	12,071	
USD and JPY	3,543	31	
	692,912	689,219	

For the year ended 31 December 2023

# 24. BORROWINGS

	As at 31 De	cember
	2023 <i>RMB'000</i>	2022 <i>RMB'000</i>
Non-current		
Bank borrowings	1,934,381	1,843,690
Borrowing under finance lease arrangement	34,154	103,763
	1,968,535	1,947,453
Current		
Bank borrowings	5,207,616	4,781,164
Borrowing under finance lease arrangement	92,574	82,292
Other loans	90,000	120,000
	5,390,190	4,983,456
Total borrowings	7,358,725	6,930,909
Representing:		
Bank borrowings		
- secured (a)	2,646,912	2,745,010
– guaranteed (b)	19,980	20,000
– unsecured	4,475,105	3,859,844
Finance lease arrangement $(c)$	126,728	186,055
Other loans, unsecured $(d)$	90,000	120,000
	7,358,725	6,930,909

# 24. BORROWINGS (CONTINUED)

The Group's borrowings comprised:

(a) The secured bank borrowings arising from discounting of notes payable and letters of credit as at 31 December 2023 amounted to RMB1,939,231,000 (2022: RMB2,011,000,000) and were secured by the pledge of restricted bank deposits amounting to RMB1,236,234,000 (2022: RMB1,254,204,000) (Note 12, 17).

The secured bank borrowings also included a project loan facility with a banking syndicate obtained by a subsidiary of the Group in February 2021. As at 31 December 2023, the borrowings from the project loan facility amounted to RMB707,681,000 (2022: RMB734,010,000). The loan facility was to finance the construction of a production plant for the manufacturing segment, and was secured by the pledge of the Group's property, plant and equipment (Note 6) and land use rights (Note 7). The related construction in progress shall be pledged to the banks within 90 days after the construction in progress meets the mortgage conditions.

- (b) As at 31 December 2023, bank borrowings of RMB19,980,000 (2022: RMB20,000,000) was guaranteed by a finance leasing company.
- (c) Finance lease arrangements are repayable by instalment and carry interest at 5.14% to 8.27% (2022: 5.28%) per annum (Note 6, 12).
- (d) Other loans were borrowed from a finance company owned by a related party of the Group.

Analysis of the carrying amounts of the Group's borrowings by type and currency was as follows:

	As at 31 December	
	2023	2022
	RMB'000	RMB'000
At fixed rates in RMB	5,892,426	5,544,430
At fixed rates in USD	26,178	47,454
	5,918,604	5,591,884
At floating rates in RMB	1,440,121	1,339,025
	7,358,725	6,930,909

For the year ended 31 December 2023

### 24. BORROWINGS (CONTINUED)

The weighted average effective interest rates per annum at 31 December 2023 was 3.27% (2022: 3.35%) per annum.

As at 31 December, the Group's borrowings were repayable as follows:

	Borrowings under finance					
	Bank bo	rrowings	lease arrangement Other		er loan	
	2023	2022 <i>RMB</i> '000	2023	2022 <i>RMB</i> '000	2023	2022 <i>RMB</i> '000
Within 1 year Between 1 and 2 years	5,207,616 1,332,525	4,781,164 566,444	92,574 31,379	82,292 82,940	90,000	120,000
Between 2 and 5 years Over 5 years	514,689 87,167	1,038,824 238,422	2,775	20,823		
	7,141,997	6,624,854	126,728	186,055	90,000	120,000

The carrying amounts of borrowings approximate their fair values as at the balance sheet date.

# **25. DEFERRED GOVERNMENT GRANTS**

	As at 31 December	
	2023	
	RMB'000	RMB'000
Deferred government grants	132,010	130,398

The movement of the deferred government grants was as follows:

	Year ended 3	Year ended 31 December		
	2023	2022		
	RMB'000	RMB'000		
Balance at 1 January	130,398	132,764		
Granted during the year	14,202	8,124		
Recognised in the consolidated statement of				
comprehensive income (Note 26)	(12,590)	(10,490)		
Balance at 31 December	132,010	130,398		

Government grants were granted to support the Group's construction of factory buildings and purchase of machineries. These amounts have been deferred and amortised over the relevant assets' expected useful lives of 10 to 30 years (2022: 10 to 30 years).

For the year ended 31 December 2023

# **26. OTHER INCOME**

	Year ended 31 December		
	2023	2022	
	<i>RMB'000</i>	RMB'000	
Government subsidy income	32,642	15.048	
•		15,048	
Sales of scraps and packaging materials	16,223	14,943	
Amortisation of deferred government grants (Note 25)	12,590	10,490	
Rental income from investment properties (Note 8)	1,331	773	
Others	6,438	6,536	
	69,224	47,790	
	69,224	47,75	

# 27. OTHER (LOSS)/GAIN - NET

	Year ended 31	Year ended 31 December	
	2023	2022	
	RMB'000	RMB'000	
Losses on disposal of property,			
plant and equipment – net (Note $34(b)$ )	(684)	(477)	
Foreign exchange (loss)/gain – net	(8,286)	14,708	
Others	(3,424)	(3,720)	
Other (loss)/gain – net	(12,394)	10,511	

For the year ended 31 December 2023

# **28. EXPENSES BY NATURE**

Expenses included in cost of sales, distribution costs, administrative expenses were analysed as follows:

2023 <i>RMB'000</i> (84,413) 48,311,029 132,630 81,037 278,251	2022 <i>RMB'000</i> 86,716 47,977,214 127,738 67,792
(84,413) 48,311,029 132,630 81,037	86,716 47,977,214 127,738 67,792
48,311,029 132,630 81,037	47,977,214 127,738 67,792
48,311,029 132,630 81,037	47,977,214 127,738 67,792
132,630 81,037	127,738 67,792
81,037	67,792
	,
278,251	
	258,885
1 000 007	1 107 925
1,089,907	1,107,825
412.025	200 (20
413,925	398,629
19,208	18,777
	91
· · · · · · · · · · · · · · · · · · ·	4,079
· · · · ·	2,412
85,252	81,439
43,668	(144,521)
11,521	922
3,100	3,320
169	171
58,949	39,619
37,286	32,863
95,202	77,716
	169 58,949 37,286

	Year ended 31 December	
	2023 <i>RMB'000</i>	2022 <i>RMB'000</i>
Salaries, bonus and other welfares Pension – defined contribution plans $(a)$	1,077,701 12,206	1,054,407 53,418
	1,089,907	1,107,825

# **29. EMPLOYEE BENEFIT EXPENSES**

#### (a) Pensions – defined contribution plans

The full time employees of the Mainland China subsidiaries of the Group participate in defined contribution retirement benefit plans organised by the relevant provincial government. For the years ended 31 December 2022 and 2023, the Group is required to make monthly defined contributions to these plans at rates from 14% to 16%, with the base of their total salary subject to a certain ceiling.

The Group has arranged for its Hong Kong employees to join the MPF Scheme in Hong Kong, a defined contribution scheme managed by an independent trustee. Under the MPF Scheme, each of the relevant entities within the Group (the employer) and its employees make monthly contributions to the scheme at 5% of the employees' earnings as defined under the Mandatory Provident Fund legislation. The monthly contributions of each of the employer and the employee are subject to a cap of HKD18,000 during the year ended 31 December 2023, and thereafter contributions are voluntary.

The full time employees in Mainland China with length of service for no less than two years also participate in the Annuity Plan organised by the Company. The Group and its employees are required to make monthly contributions at certain percentages of the employees' earning depending on employees' ranking of position according to the profitability of the Group. The monthly contribution is 9% from the Group and 3% from the employees, which are subject to adjustment in accordance with the terms of the Annuity Plan.

The Group has no other obligations for the payment of retirement and other post-retirement benefits of employees or retirees other than the defined contribution payments as disclosed above.

During the year ended 31 December 2023, no forfeited contributions were utilised by the Group to reduce its contributions for the current year (2022: nil), leaving none available amount at the year-end to reduce future contributions.

For the year ended 31 December 2023

#### **30. FINANCE COSTS - NET**

	Year ended 31 December	
	2023 <i>RMB'000</i>	2022 <i>RMB</i> '000
E'n men er efte		
Finance costs:	205 425	105 220
Interest expenses on borrowings	205,435	195,220
Interest expenses on bank/commercial acceptance notes and letters of credit	90,390	103,253
Exchange loss – net	604	1,671
Exchange loss – net		1,071
	296,429	300,144
Less: amounts capitalised on qualifying assets (Note 6)	(22,058)	(22,295)
Total finance costs	274,371	277,849
Finance income:		
Interest income on bank deposits	(36,526)	(44,519)
interest meonie on bank deposits	(30,320)	(44,319)
Finance costs – net	237,845	233,330

# **31. INCOME TAX EXPENSE**

The amount of income tax charged to the consolidated statement of comprehensive income represents:

	Year ended 3	Year ended 31 December	
	2023 <i>RMB'000</i>	2022 <i>RMB'000</i>	
Current income tax – Mainland China corporate income tax	32,211	67,648	
Deferred income tax (Note 11)	(50,000)	(103,212)	
	(17,789)	(35,564)	

For the year ended 31 December 2023

### **31. INCOME TAX EXPENSE (CONTINUED)**

The Company was incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) of Cayman Islands and, accordingly, is exempted from payment of Cayman Islands income tax.

The subsidiary incorporated in British Virgin Islands under the International Business Companies Acts of the British Virgin Islands is exempted from payment of British Virgin Islands income tax.

Subsidiaries incorporated in Hong Kong are subject to income tax at the prevailing rates of 16.5% (2022: 16.5%). Hong Kong profits tax has not been provided as there is no estimated assessable profit arising in or derived from Hong Kong during the financial periods.

The PRC Corporate Income Tax ("CIT") is calculated based on the statutory profit of subsidiaries incorporated in the PRC in accordance with the PRC tax laws and regulations, after adjustments on certain income and expense items, which are not assessable or deductible for income tax purposes. All of the subsidiaries of the Group in Mainland China, except for Intercity Logistics, Daming Mechanical and Electrical Equipment, Steel Union Logistics and Daming Heavy Industry, are subjected to corporate income tax rate of 25% (2022: 25%) for the year 2023.

As small low-profit enterprises, the portion of annual taxable income amount of Intercity Logistics, Daming Mechanical and Electrical Equipment, Steel Union Logistics which does not exceed RMB1 million shall be computed at a reduced rate of 25%, and be subjected to corporate income tax rate of 20%.

Daming Heavy Industry has been accredited as a High New Tech Enterprise since 2020. According to the CIT Law for High New Tech Enterprises, it is subject to a reduced corporate income tax rate of 15% (2022: 15%) for the year ended 31 December 2023. The qualification of High New Tech Enterprises is subjected to renewal for each three years interval. In 2023, Daming Heavy Industry has renewed its qualification of High New Tech Enterprises.

For the year ended 31 December 2023

### **31. INCOME TAX EXPENSE (CONTINUED)**

The tax on the Group's loss before tax differs from the theoretical amount that would arise using the weighted average tax rates applicable to profits of the consolidated entities as follows:

	Year ended 31 December	
	2023	2022
	RMB'000	RMB'000
Loss before income tax	(208,282)	(194,397)
Income tax calculated at tax rates applicable to profits of the		
respective subsidiaries	(38,513)	(36,784)
Expenses not deductible for tax purpose	4,973	3,592
Withholding tax	(8,582)	-
Extra deductions from research and development		
expenditures	(2,343)	(2,524)
Utilisation of tax losses for which no deferred		
income tax asset was recognised previously	-	(364)
Tax losses for which no deferred income tax asset was		
recognised	37,130	3,399
Prior year tax filing difference and others	(10,454)	(2,883)
Income tax credit	(17,789)	(35,564)
	(1,,,,)	(00,001)
The weighted average applicable tax rates	18.49%	18.92%
The weighted average applicable tax rates	10.4970	10.9270

The Group mainly operates within Mainland China. It is within the scope of the OECD Pillar Two model rules. As of the reporting date, there is no public announcement in Mainland China.

Since the Pillar Two legislation was not effective at the reporting date, the Group has no related current tax exposure. The Group applies the exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes, as provided in the amendments to IAS 12 issued in May 2023.

In addition, since the Pillar Two legislation in the jurisdictions that the Group operates in was not enacted or substantively enacted as at the reporting date, and due to the uncertainty of the announcement of the legislation and the complexities in applying the legislation and calculating GloBE income, the Group is in the process of assessing its exposure to the Pillar Two legislation for when it comes into effect.

For the year ended 31 December 2023

#### **32. EARNINGS PER SHARE**

#### (a) Basic

Basic earnings per share is calculated by dividing the profit attributable to shareholders of the Company by the weighted average number of ordinary shares in issue during the year.

	<b>Year ended 31 December</b> <b>2023</b> 2022	
Loss attributable to shareholders of the Company ( <i>RMB'000</i> )	(219,068)	(178,302)
Weighted average number of ordinary shares in issue (thousands)	1,274,528	1,274,528
Basic loss per share (RMB per share)	(0.17)	(0.14)

# (b) Diluted

As the Group incurred losses for the year ended 31 December 2023 and 2022, the potential ordinary shares were not included in the calculation of diluted loss per share as their inclusion would be anti-dilutive. Accordingly, diluted loss per share for the year ended 31 December 2023 is the same as basic loss per share for the year.

# **33. DIVIDENDS**

The directors did not recommend payment of an interim or final dividend in respect of the year ended 31 December 2023 (2022: nil).

No dividend was paid in the year ended 31 December 2023.

The dividends paid in 2022 amounted to HKD76,472,000 (equivalent to approximately RMB65,350,000), representing the final dividend for 2021 based on the number of issued shares outstanding at relevant time.

For the year ended 31 December 2023

# 34. NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS

# (a) Cash generated from operations

	Year ended 31 December	
	2023	2022
	RMB'000	RMB'000
Loss before income tax	(208,282)	(194,397)
Adjustments for:	(200,202)	(194,397)
5	429,402	401 576
- depreciation and amortisation ( <i>Note 28</i> )	438,402	421,576
– amortisation of deferred income (Note 25)	(12,590)	(10,490)
- losses on disposal of property,		
plant and equipment (Note 27)	684	477
- provision for impairment of trade receivables and		
contract assets (Note 14)	11,521	922
<ul> <li>provision for/(reversal of provision for)</li> </ul>		
write-down of inventories (Note 13)	43,668	(144,521)
- interest income (Note 30)	(36,526)	(44,519)
– finance costs (Note 30)	273,129	271,200
	510,006	300,248
Changes in working capital:	210,000	500,210
– decrease in restricted bank deposits	23,874	14,016
- increase in trade receivables and contract assets,	23,074	14,010
prepayments, deposits and other receivables	(35,936)	(218,876)
– increase in contract liabilities	4,822	11,426
<ul> <li>– increase in contract nationales</li> <li>– (increase)/decrease in inventories</li> </ul>	(477,988)	351,027
	(4//,900)	551,027
– increase in trade payables, accruals and other	226 407	105 7(0
payables	326,497	185,768
Cash generated from operations	351,275	643,609

For the year ended 31 December 2023

# 34. NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

# (b) Proceeds from disposal of property, plant and equipment:

	Year ended 3	Year ended 31 December	
	2023 <i>RMB'000</i>	2022 <i>RMB</i> '000	
Net book amount (Note 6)	2,126	2,017	
Losses on disposal of property, plant and equipment (Note 27)	(684)	(477)	
Proceeds from disposal of property, plant and equipment	1,442	1,540	

# (c) Reconciliation of liabilities arising from financing activities:

	Borrowings RMB'000	<b>Restricted</b> <b>bank deposits</b> <i>RMB'000</i>	Other non-current assets RMB'000	Lease liabilities RMB'000	<b>Total</b> <i>RMB'000</i>
As at 1 January 2023	6,930,909	(1,339,551)	(7,500)	14,565	5,598,423
Cash flows	, ,		( ) )	,	, ,
- proceeds from borrowings	11,324,355	_	_	_	11,324,355
<ul> <li>repayment of borrowings</li> <li>restricted bank deposits used for</li> </ul>	(7,662,061)	-	-	-	(7,662,061)
repayment of borrowings – restricted bank deposits pledged	(3,235,082)	3,235,082	-	_	-
for bank borrowings – restricted bank deposits used for purchasing property, plant and equipment under project	_	(3,217,113)	(20,000)	_	(3,237,113)
loan facility	_	59,911	_	_	59,911
– acquisition of leases	_		_	605	605
– payment for leases	_	_	_	(5,713)	(5,713)
Non-cash changes					
- currency translations	604				604
As at 31 December 2023	7,358,725	(1,261,671)	(27,500)	9,457	6,079,011

For the year ended 31 December 2023

### **35. COMMITMENTS**

# **Capital commitments**

Capital expenditure contracted for at the end of the year but not yet incurred was as follows:

	As at 31	As at 31 December	
	2023	2022	
	RMB'000	RMB'000	
Contracted but not provided for:			
Acquisition of property, plant and equipment	194,679	315,637	
requiring of property, prant and equipment			

### **36. RELATED PARTY TRANSACTIONS**

# (a) Related parties

The directors are of the view that the following companies and persons are related parties that have transactions or balances with the Group during the year ended 31 December 2023:

Name	Relationship with the Group
Ally Good	Ultimate parent company of the Group, beneficially owned by Mr. Zhou Keming and Ms. Xu Xia
Mr. Zhou Keming	Chairman and chief executive officer of the Company and the Group
Ms. Xu Xia	Wife of Mr. Zhou Keming and a director of the Company
Wuxi Daming Logistics Co., Ltd. ("Daming Logistics")	The controlling shareholders are Mr. Zhou Keming and Ms. Xu Xia
China Baowu Steel Group Company Limited and its subsidiaries ("China Baowu")	A shareholder of the Company

For the year ended 31 December 2023

#### **36. RELATED PARTY TRANSACTIONS (CONTINUED)**

#### (b) Transactions with related parties

In addition to the related party transactions disclosed elsewhere in these financial statements, the Group had the following material transactions with its related parties:

		Year ended 31 December	
		2023 <i>RMB'000</i>	2022 <i>RMB'000</i>
(i)	Advances made to a related party Daming Logistics: – Advances to – Repayments from		35,937 (35,937)
(ii)	Loans from a related party China Baowu: – Loans from – Repayments to	379,000 (409,000)	540,000 (545,000)
(iii)	Purchase of steel from a related party China Baowu	18,765,845	15,948,657
(iv)	Sales of processed metallic goods and processing services by the Group to a related party China Baowu	435,597	173,719

For the year ended 31 December 2023

## **36. RELATED PARTY TRANSACTIONS (CONTINUED)**

#### (c) Balances with a related party

In addition to the related party balances disclosed elsewhere in these financial statements, the Group had the following balances with its related parties:

		As at 31 December		
		2023 <i>RMB'000</i>	2022 <i>RMB</i> '000	
Chin	a Baowu			
(i)	Trade receivables – Receivables for providing goods and services	5,053	4,607	
(ii)	Advance receipts from customers – Advance receipts from customers for sales of steel	190	1,141	
(iii)	Trade payables – Payables for purchase of steel	2,009		
(iv)	Prepayments – Prepayments for purchase of steel	186,534	245,977	
(v)	Borrowings – other loans – Loans borrowed from	90,000	120,000	

The transactions with related parties were conducted based on terms mutually agreed with related parties.

The balances with related parties were unsecured, non-interest bearing and repayable on demand except for loans from China Baowu which bore interest at an average interest rate of approximately 3.94% (2022: 4.33%) per annum during the year ended 31 December 2023 and repayable according to terms of the loans.

# (d) Key management compensation

Key management includes directors and top managements. The compensation paid or payable to key management for employee services was shown below:

	Year ended 3 2023 <i>RMB'000</i>	31 December 2022 <i>RMB'000</i>
Salaries, bonus and other welfares Pension – defined contribution plans	11,902 145	32,897 196
	12,047	33,093

For the year ended 31 December 2023

#### **37. BALANCE SHEET AND RESERVE MOVEMENT OF THE COMPANY**

#### **Balance sheet of the Company**

	As at 31 1 2023 <i>RMB'000</i>	December 2022 <i>RMB'000</i>
ASSETS		
Non-current assets		
Investments in subsidiaries	942,656	942,656
Due from subsidiaries	1,077,885	1,069,044
	2,020,541	2,011,700
Current assets		
Prepayment, deposits and other receivables	-	184
Cash and cash equivalents	275	877
	275	1,061
Total assets	2,020,816	2,012,761
EQUITY AND LIABILITIES		
Equity attributable to shareholders of the Company		
Share capital	109,041	109,041
Reserves (Note (a))	1,911,437	1,903,104
Total equity	2,020,478	2,012,145
LIABILITIES		
Current liabilities		
Accruals and other payables	338	616
Total liabilities	338	616
Total equity and liabilities	2,020,816	2,012,761

The balance sheet of the Company was approved by the Board of Directors on 28 March 2024 and were signed on its behalf.

> **Zhou Keming** Director

**Zou Xiaoping** Director

For the year ended 31 December 2023

#### **37. BALANCE SHEET AND RESERVE MOVEMENT OF THE COMPANY (CONTINUED)**

	Share premium RMB'000	Contributed surplus <sup>(i)</sup> RMB'000	Other reserves RMB'000	Accumulated losses RMB'000	Total RMB'000
Balance at 1 January 2023	1,077,188	921,264	(13,641)	(81,707)	1,903,104
<b>Comprehensive income</b> Profit for the year and total comprehensive income				8,333	8,333
Balance at 31 December 2023	1,077,188	921,264	(13,641)	(73,374)	1,911,437
Balance at 1 January 2022	1,077,188	921,264	(13,641)	(159,308)	1,825,503
<b>Comprehensive income</b> Profit for the year and total comprehensive income	-	_	_	142,951	142,951
<b>Transaction with owners</b> Dividends of 2021 paid				(65,350)	(65,350)
Balance at 31 December 2022	1,077,188	921,264	(13,641)	(81,707)	1,903,104

#### Note (a) Reserve movement of the Company

### (i) Contributed surplus

Contributed surplus arose when the Company issued shares in exchange for the shares of subsidiaries being acquired in connection with a reorganisation of the Group prior to the listing of the Company on the Main Board of the Stock Exchange of Hong Kong Limited, and represents the difference between the nominal value of the Company's shares issued and the value of net assets of the subsidiaries acquired.

Contributed surplus is distributable to shareholders of the Company according to Companies Law of the Cayman Islands subject to solvency test.

For the year ended 31 December 2023

#### **38. BENEFITS AND INTERESTS OF DIRECTORS**

### (a) Directors' and chief executive's emoluments

The remuneration of every director and the chief executive is set out below:

For the year ended 31 December 2023:

				Р	ension-defined	0.1	
Name of director	Fees	Salaries	Discretionary bonus	Shares	contribution	Other benefits	Total
Ivalle of director	RMB'000	Salaries RMB'000	RMB'000	Shares RMB'000	plans <i>RMB'000</i>	RMB'000	RMB'000
	KMD 000	KIMD 000	KMD 000	KMD 000	KIND 000	KIND 000	KIMD 000
Executive directors							
– Mr. Zhou Keming	324	984	80	-	22	16	1,426
– Ms. Xu Xia	324	810	67	-	16	-	1,217
– Mr. Zou Xiaoping	324	924	80	-	22	16	1,366
– Mr. Zhang Feng	324	948	578	-	25	16	1,891
– Mr. Ni Chen	324	921	568	-	21	16	1,850
– Mr. Qian Li	324	908	372	-	22	16	1,642
	1,944	5,495	1,745	_	128	80	9,392
Non-executive directors	,	-)	)				
– Mr. Zhu Baomin	-	-	-	-	-	-	-
– Mr. Lu Jian	-	-	-	-	-	-	-
Independent non-executive directors							
– Mr. Cheuk Wa Pang	324	_	_	_	_	_	324
– Prof. Hua Min	324	_	_	_	_	_	324
– Mr. Lu Daming (i)	81	_	_	_	_	_	81
– Mr. Hu Xuefa	324	_	-	_	_	-	324
– Prof. Chen Xin	324	_	-	_	_	-	324
	1,377	_	_	_	_	_	1,377
							1,5//
	3,321	5,495	1,745	_	128	80	10,769
	3,341	J,#7J	1,/43	_	140	00	10,709

(i) Pursuant to a board resolution dated 29 March 2023 and with immediate effect, Mr. Lu Daming resigned as an independent non-executive director of the Company.

For the year ended 31 December 2023

### **38. BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)**

# (a) Directors' and chief executive's emoluments (continued)

For the year ended 31 December 2022

					Pension-defined	0.4	
Name of director	Fees	Salaries	Discretionary bonus	Shares	contribution plans	Other benefits	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Executive directors							
- Mr. Zhou Keming	308	936	3,500	-	23	16	4,783
– Ms. Xu Xia	308	834	-	-	15	-	1,157
– Mr. Zou Xiaoping	308	882	1,500	-	23	16	2,729
– Mr. Jiang Changhong (ii)	308	957	3,000	_	23	13	4,301
– Dr. Fukui Tsutomu (i)	154	819	325	_	-	_	1,298
– Mr. Zhang Feng	308	904	3,759	_	26	17	5,014
– Mr. Wang Jian (i)	154	842	72	368	23	16	1,475
– Mr. Ni Chen (i)	154	842	6,000	_	23	16	7,035
– Mr. Qian Li (i)	154	876	1,320	_	23	16	2,389
	2,156	7,892	19,476	368	179	110	30,181
Non-executive directors							
– Mr. Zhu Baomin	-	-	-	-	-	-	-
– Mr. Lu Jian							
	_	-	-	_	_	-	-
Independent non-executive directors							
– Mr. Cheuk Wa Pang	308	-	-	-	-	-	308
– Prof. Hua Min	308	-	-	-	-	-	308
– Mr. Lu Daming	308	-	-	-	_	-	308
– Mr. Liu Fuxing (i)	154	-	-	-	-	-	154
– Mr. Hu Xuefa	308	-	-	-	-	-	308
– Prof. Chen Xin	308						308
	1,694	_	_	_	_	_	1,694
	3,850	7,892	19,476	368	179	110	31,875

<sup>(</sup>i) Pursuant to a board resolution dated 10 June 2022 and with effect from 30 June 2022, Dr. Fukui Tsutomu and Mr. Wang Jian resigned as executive directors of the Company, Mr. Liu Fuxing resigned as an independent non-executive director of the Company, Mr. Qian Li and Mr. Ni Chen were appointed as executive directors of the Company.

No directors of the Company waived any emolument for the years ended 31 December 2023 and 2022.

Pursuant to a board resolution dated 23 December 2022 and with effect from 31 December 2022, Mr. Jiang Changhong resigned as an executive director and chief executive officer of the Company.

For the year ended 31 December 2023

### **38. BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)**

#### (b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year ended 31 December 2023 include three (2022: five) directors whose emoluments are reflected in the analysis shown in Note 38(a). The emoluments payable to the remaining two (2022: nil) individuals during the year are as follows:

	Year ended 31 December		
	<b>2023</b> 202		
	RMB'000	RMB'000	
Basic salaries, housing allowances, pension and other			
social welfare	6,199	-	

The emoluments fell within the following bands:

	2023	31 December 2022 individuals
Emolument bands HK\$2,000,001 – HK\$2,500,000 HK\$4,500,001 – HK\$5,000,000	1	-

For the years ended 31 December 2023 and 2022, no emoluments was paid by the Group to any of the directors as inducement to join or upon joining the Group or as compensation for loss of office.

#### (c) Directors' material interests in transactions, arrangements or contracts

Save as disclosed in Note 36, no significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

For the year ended 31 December 2023

### **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES**

#### 39.1 Subsidiaries

### 39.1.1 Consolidation

A subsidiary is an entity (including a structured entity) over which the Group has control. The Group controls an entity where the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

Inter-Group transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. When necessary, accounting policies of subsidiaries have been changed to ensure consistency with the policies adopted by the Group.

#### (a) Business combinations

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the fair values of the assets transferred, liabilities incurred to the former owners of the acquired business, equity interests issued by the group, fair value of any asset or liability resulting from a contingent consideration arrangement, and fair value of any pre-existing equity interest in the subsidiary.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date.

Transactions with non-controlling interests that do not result in a loss of control are accounted for as equity transactions – that is, as transactions with the owners of the subsidiary in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying amount of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

### **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### 39.1 Subsidiaries (continued)

#### 39.1.2 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

# **39.2** Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the executive directors that makes strategic decisions.

### **39.3** Foreign currency translation

(a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in RMB, which is the Company's functional and the Group's presentation currency.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the consolidated statement of comprehensive income within 'finance income or costs'. All other foreign exchange gains and losses are presented in the consolidated statement of comprehensive income on a net basis within 'other gain/(loss) – net'.

### **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### **39.3** Foreign currency translation (continued)

(c) Group companies

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position presented are translated at the closing rate at the balance sheet date;
- income and expenses for each statement of comprehensive income are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- all resulting exchange differences are recognised in other comprehensive income (OCI).

#### **39.4** Investment properties

The investment property, comprising leasehold land and buildings, is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the Group. Investment properties are initially measured at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

Depreciation of investment property is calculated using the straight-line method to allocate cost to its residual value over its estimated useful lives of 20 years.

Subsequent expenditure is charged to the asset's carrying amount only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed in the consolidated statement of comprehensive income during the financial periods in which they are incurred.

If an investment property becomes owner-occupied, it is reclassified as property, plant and equipment, and its carrying amount at the date of reclassification becomes its cost for accounting purposes.

If an item of property, plant and equipment becomes an investment property because its use has changed, the transfer does not change the carrying amount of the property transferred, nor does it change the cost of that property for measurement or disclosure purposes.

### **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### **39.5** Intangible assets

Intangible assets mainly comprise computer software purchased, which are carried at cost less accumulated amortisation and accumulated impairment losses, if any. Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the software. These costs are amortised using straight-line method over their estimated useful lives of 10 years.

#### 39.6 Impairment of non-financial assets

Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

#### **39.7** Financial assets – loans and receivables

(a) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through OCI or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at FVOCI.

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

# **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### **39.7** Financial assets – loans and receivables (continued)

(b) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

(c) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

### Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are two measurement categories into which the Group classifies its debt instruments:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other (loss)/gain together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of profit or loss.
- FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other (loss)/gain. Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other (loss)/gain.

#### **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### **39.7** Financial assets – loans and receivables (continued)

(d) Impairment

The Group assesses on a forward-looking basis the expected credit losses associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables and contract assets, the Group applies the simplified approach permitted by HKFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables. See Note 14 for further details.

### 39.8 Derivatives

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The accounting for subsequent changes in fair value of any derivative instrument that does not qualify for hedge accounting are recognised immediately in profit or loss and are included in other (loss)/gain.

# 39.9 Trade and other receivables

Trade receivables and contract assets are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade and other receivables with the objective of collecting the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method. See Note 14 for further information about the Group's accounting for trade receivables and contract assets.

If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

#### 39.10 Cash and cash equivalents

In the consolidated statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with banks, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. In the consolidated and entity statement of financial position, bank overdrafts are shown within borrowings in current liabilities.

# **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### 39.11 Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

Where any group company purchases the Company's equity share capital (treasury shares), the consideration paid, including any directly attributable incremental costs (net of income taxes) is deducted from equity attributable to shareholders of the Company until the shares are cancelled or reissued. Where such ordinary shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to shareholders of the Company.

#### **39.12** Trade and other payables

Trade and other payables are obligations to pay for goods, services and long-term assets that have been acquired in the ordinary course of business from suppliers, or to pay for accrued salaries, pension and other social welfare. Trade and other payables are presented as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

#### **39.13 Borrowings**

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the consolidated statement of comprehensive income over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

### **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### **39.14 Borrowing costs**

Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset, until such time as the asset is substantially ready for its intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are charged to the consolidated statement of comprehensive income in the period in which they are incurred.

Borrowing costs include interest expense, finance charges in respect of finance leases and exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs. The exchange gains and losses that are an adjustment to interest costs include the interest rate differential between borrowing costs that would be incurred if the entity had borrowed funds in its functional currency, and the borrowing costs actually incurred on foreign currency borrowings.

# **39.15** Current and deferred income tax

The income tax expense for the period comprises current and deferred income tax. Tax is recognised in the comprehensive income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is also recognised in other comprehensive income or directly in equity, respectively.

(a) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

For the year ended 31 December 2023

# **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### **39.15** Current and deferred income tax (continued)

- (b) Deferred income tax
  - Inside basis differences

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

### Outside basis differences

Deferred income tax is provided on temporary differences arising on investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

(c) Offsetting

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against and where the deferred tax balances and liabilities relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

# **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### **39.16** Pension obligations

The Group has arranged for its Hong Kong employees to join the Mandatory Provident Fund Scheme (the "MPF Scheme"). Under the MPF Scheme, the Group and its Hong Kong employees make monthly contributions to the scheme at 5% of the employees' earnings as defined under the Mandatory Provident Fund legislation, subject to a cap of HKD1,500 per person per month, and any excess contributions are voluntary.

In accordance with the rules and regulations in the Mainland China, the Group has arranged for its employees from Mainland China to join a defined contribution retirement benefit plan organised by the PRC government. The PRC government undertakes to assume the retirement benefit obligations of all existing and future retired employees payable under the plan as set out in Note 29(a) of this section. The assets of this plan are held separately from those of the Group in an independent fund managed by the PRC government.

In addition, employees in Mainland China also participate in a defined contribution retirement benefit plan established by the Group and proved by relevant the PRC authorities (the "Annuity Plan"). The Group and its employees are required to make monthly contribution a certain percentage of the employee's earning depending on employee's rank of position. The contribution is charged to profit or loss when it is incurred.

The Group's contributions to the defined contribution retirement benefit plans are expensed in the consolidated statement of comprehensive income as incurred. The Group has no further payment obligations once the contributions have been paid.

There were no forfeited contributions (by employers on behalf of employees who leave the scheme prior to vesting fully in such contributions) to offset existing contributions under the defined contribution schemes.

# **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### 39.17 Share-based payments

(a) Equity-settled share-based payment transactions

The Group operates a number of equity-settled, share-based compensation plans, under which the entity receives services from employees as consideration for equity instruments (share options) of the Group. The fair value of the employee services received in exchange for the grant of the options is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the options granted:

- including any market performance conditions;
- excluding the impact of any service and non-market performance vesting conditions; and
- including the impact of any non-vesting conditions.

At the end of each period, the Group revises its estimates of the number of options that are expected to vest based on the non-marketing vesting and service conditions. It recognises the impact of the revision to original estimates, if any, in the income statement, with a corresponding adjustment to equity.

In addition, in some circumstances employees may provide services in advance of the grant date and therefore the grant date fair value is estimated for the purposes of recognising the expense during the period between service commencement period and grant date.

When the options are exercised, the Company issues new shares. The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium.

The Group also has a Share Award Scheme where from time to time, the independent trustee may purchase shares from the market and award shares to grantee. When the independent trustee purchases shares of the Company on the market under the scheme, the consideration paid including any directly attributable incremental costs is presented as shares held for Share Award Scheme in the consolidated statement of changes in equity and deducted from total equity. When the independent trustee transfers the Company's shares to the grantees upon vesting, the related costs of the awarded shares vested are credited to shares held for Share Award Scheme, with a corresponding adjustment to share premium.

#### **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### 39.17 Share-based payments (continued)

(b) Share-based payment transactions among Group entities

The grant by the Company of options over its equity instruments to the employees of subsidiary undertakings in the Group is treated as a capital contribution. The fair value of employee services received, measured by reference to the grant date fair value, is recognised over the vesting period as an increase to investment in subsidiary undertakings, with a corresponding credit to equity in the parent entity accounts.

#### **39.18 Provisions**

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to passage of time is recognised as interest expense.

#### **39.19** Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in the consolidated statement of comprehensive income over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to the purchase of property, plant and equipment are included in non-current liabilities as deferred government grants and are credited to the consolidated statement of comprehensive income on a straight-line basis over the expected lives of the related assets.

# **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### **39.20** Other income

(a) Rental income

Rental income from operating leases is recognised on a straight-line basis over the period of the lease.

(b) Interest income

Interest income on financial assets at amortised cost and financial assets at FVOCI calculated using the effective interest method is recognised in profit or loss as part of other income. Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

### 39.21 Dividend distribution

Dividend distribution to shareholders of the Company is recognised as a liability in the Group's consolidated financial statements in the period in which the dividends are approved by shareholders of the Company.

### 39.22 Leases

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

• fixed payments (including in-substance fixed payments), less any lease incentives receivable

# **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### **39.22** Leases (continued)

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Group, which does not have recent third-party financing, and makes adjustments specific to the lease, e.g. term, country, currency and security.

If a readily observable amortising loan rate is available to the individual lessee (through recent financing or market data) which has a similar payment profile to the lease, then the group entities use that rate as a starting point to determine the incremental borrowing rate.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

For the year ended 31 December 2023

### **39. SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES** (CONTINUED)

#### **39.22** Leases (continued)

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability, and
- any lease payments made at or before the commencement date less any lease incentives received

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less without a purchase option.

Lease income from operating leases where the Group is a lessor is recognised in income on a straight-line basis over the lease term (Note 26). Initial direct costs incurred in obtaining an operating lease are added to the carrying amount of the underlying asset and recognised as expense over the lease term on the same basis as lease income. The respective leased assets are included in the balance sheet based on their nature. The Group did not need to make any adjustments to the accounting for assets held as lessor as a result of adopting the new leasing standard.

		For the year ended 31 December					
	2023	2022	2021	2020	2019		
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000		
RESULTS							
Revenue	50,560,063	50,122,319	46,345,417	35,133,102	35,508,734		
Gross profit	921,534	908,633	1,827,209	1,433,802	1,091,947		
Operating profit	29,563	38,933	961,233	709,787	487,302		
(Loss)/Profit for the year	(190,493)	(158,833)	527,567	385,811	195,574		
Attributable to:							
Shareholders of the Company	(219,068)	(178,302)	495,044	347,979	177,536		
Non-controlling interests	28,575	19,469	32,523	37,832	18,038		
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	(190,493)	(158,833)	527,567	385,811	195,574		
ASSETS, LIABILITIES AND							
EQUITY							
Total assets	13,188,882	12,778,027	11,958,434	10,769,366	10,270,397		
Total liabilities	(9,907,634)	(9,273,342)	(8,209,041)	(7,453,405)	(7,336,237)		
	3,281,248	3,504,685	3,749,393	3,315,961	2,934,160		
	5,201,210	5,501,005	5,115,555	5,515,901	2,951,100		
Equity attributable to shareholders							
of the Company	2,942,492	3,165,459	3,409,111	2,960,236	2,607,317		
Non-controlling interests	338,756	339,226	340,282	355,725	326,843		
Total equity	3,281,248	3,504,685	3,749,393	3,315,961	2,934,160		
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