

# ANNUAL REPORT 2023



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High Fashion Centre stands as a beacon of innovation and art, boasting well-curated common spaces for our tenants alongside exemplary management services. This harmonious blend of creativity and efficient service underpins our commitment to fostering a vibrant community within our walls



High Fashion Qianjiang International Technological Park (WL District) – as a high-tech park to further enhance the Group's property profile for fashion, advanced technology, and collaboration through innovative co-research projects

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# Chairman's Statement

In 2023, amidst the shifting currents of global trade, geopolitical complexities, as well as fluctuations in exchange rates and interest rates, High Fashion stood firm in its commitment to a prudent yet forward-thinking development philosophy, and a management approach that prioritises continuous improvement. Our focus remained on strengthening our core fashion manufacturing business and introducing innovative products and services to our customers. Through design, production, to supply chain management, we offered timely and efficient solutions tailored to prevailing market trends, steadfastly maintaining our leadership position in the industry and fostering deeper trust among our customers.

Our key results for the year ended 31 December 2023 are as follows:

- Net profit attributable to shareholders at HK\$113.7 million
- Gearing ratio of non-current liabilities to shareholders' fund at 36.9%. Current ratio at 1.1
- Basic earnings per share landed at HK\$0.37
- Net asset value per share amounted to HK\$10.12
- Proposed final dividend per share is HK\$0.12 and the total dividend for the year will be HK\$0.155

"Product innovation" is at the core of High Fashion's culture. We have upheld our dedication to research and development, focusing on sustainable solutions that employ eco-friendly materials and processes, thus leading a green revolution within the fashion industry. In addition, we established an Environmental, Social, and Governance Committee, which sets five-year goals for the Group in sustainable development, continuously elevating our own standard for carbon neutrality, raw material traceability, and responsible water consumption during production. Our unwavering commitment to sustainability and advocacy for a green fashion industry have contributed significantly to High Fashion's robust growth.

Looking ahead, apart from product development, High Fashion will persist to explore emerging markets with high-potential and actively promote the digital transformation of fashion manufacturing. These endeavours not only infuse fresh energy into our operations but also strengthen our strategic partnerships with customers, thereby solidifying our competitive advantage in the market. We are confident in our ability to enhance operational efficiency and responsiveness, as well as to achieve the new quality productive forces. Talent development has always been High Fashion's priority. We will continue to nurture High Fashion elites and attract top talents from diverse fields. Our company will continue to lead fashion trends and make greater contributions to the fashion industry.

# Chairman's Statement

On the other hand, the completion of the construction of "WL District" marks a significant milestone for High Fashion. The high-tech industrial platform ensures a stable cash flow for High Fashion and fosters talents and resources, providing a broader platform for the Group's long-term development. It also empowers the core fashion business, enabling us to explore various possibilities in the fashion field, transforming traditional garment manufacturing into a modern, intelligent fashion industry chain, injecting more vitality and dynamism into the Group, and creating greater value for customers.

As we navigate the ever-changing global landscape, High Fashion shall be prudent in its response to challenges and uncertainties, guided by a commitment to risk management, capital utilization, prudent financial stewardship and operational efficiency, and proactive pursuit of new up-trending business opportunities. Our enduring partnerships and collaborative efforts with esteemed stakeholders continue to underpin our success in the market.

I appreciate very much the enormous support and advice constantly received from our shareholders, customers, suppliers, banks and our fellow Directors. I would also like to thank the management team and all staff members of our Group for their dedication and contribution.

Lam Foo Wah

Chairman

Hong Kong, 26 March 2024

High Fashion Tonglu Silk Culture Expo Centre aiming to promote silk culture using six featured areas to attract high-quality new businesses related to cultural creativity and health and regimen WILCOLD STREET 

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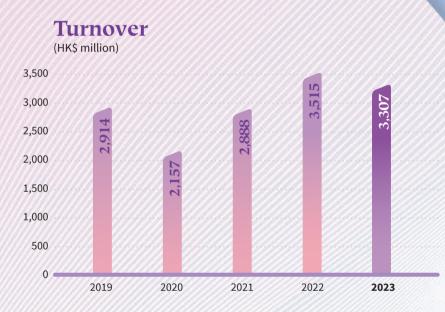
The Group is committed to use more green energy in future production chain. The total area of solar panels installed in Hangzhou and Xinchang is more than 100,000 m<sup>2</sup> with a total capacity of more than 10 MW

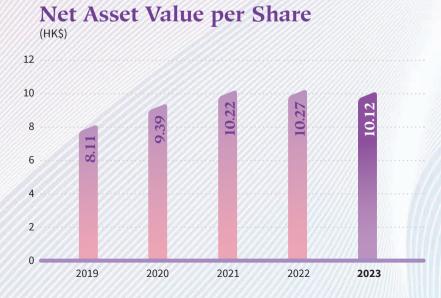
Crafted from 100% 6A graded raw silk with its soft touch and lustrous sheen achieved through meticulous jacquard print and digital print techniques, our fabric products have been awarded the esteemed China Outstanding Fabric Awards in 2023 China International Fabrics Design Competition

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High Fashion Xinchang Silk Headquarters – a regional headquarter integrating commercial and research and development elements to enhance the diversified scale of the property business

# Financial Highlights





# Management Discussion and Analysis

#### **Business Review**

The Group's business faces many challenges, including geopolitical instability, fluctuations in exchange rates and interest rates, and fierce market competition. However, High Fashion's management philosophy seeks progress while maintaining stability and keeping pace with the times. Through fast and flexible business management, the Company aims to create competitive advantages, accurately grasps ever-changing market trends and consumer needs, and makes every effort to expand the Group's customer base and venture into new markets.

At the same time, the Group adheres to "product innovation" as its core strategy and is committed to in-depth research and development of products that incorporate sustainable development. The concept of green and environmentally-friendly fashion will be implemented throughout the entire supply chain management and the Group's comprehensive business operations, using diversified environmentally-friendly materials and processes. To meet the needs of consumers and society for environmentally-friendly products, the Group will move towards the green realm of the fashion industry together with our customers. To enhance the Group's efficiency in implementing various sustainable development policies and projects, the Group has added an Environmental, Social, and Governance Steering Group to its current corporate governance structure. This committee will establish the Group's future medium and long-term sustainable development.

Digital management and big data analysis are the directions that the management team continues to promote. These initiatives aim to improve production efficiency and response speed, strengthen internal evaluation and monitoring, and allocate more resources to artificial intelligence technology to fully automate business processes and drive business development.

Additionally, the second phase of the "WL District" Industrial Park provides the Group with stable cash flow while strengthening the expansion of the supply chain platform. This expansion aims to facilitate the introduction of high-tech talents and resources, bringing diversified development opportunities for the Group's overall upgrading and transformation. Looking forward to the future, we will continue to optimize the mix of companies stationed here and provide more high-quality partners for the creation of innovative joint research projects.

The Group will continue to promote digitalization and intelligent manufacturing, continuously reform production processes, and drive the fashion industry towards a sustainable development vision. We will actively seek more business opportunities.

# Management Discussion and Analysis

#### **Financial Review**

In 2023, the Group's revenue decreased by 5.9% to HK\$3,307 million (2022: HK\$3,515 million). Gross profit increased by 1.7% to HK\$692.2 million and the gross profit margin increased 1.6% to 20.9% (2022: HK\$680.4 million and 19.4%). The revenue mainly comes from the garment manufacturing and trading business. The management team has adopted standardized management, implementing cost control measures and restructuring initiatives to reduce production costs. As a result, the gross profit margin of the garment business has risen. The Group's net profit for 2023 was HK\$112.8 million (2022: HK\$155.4 million).

Geographically, the revenue from China in 2023 has decreased by 4.7% to HK\$1,945 million, represented 58.8% of total revenue (2022: HK\$2,040 million, represented 58.0% of total revenue). Sales figures in the United States and European countries have decreased, total revenue amounted to HK\$839 million, accounting for 25.4% of total revenue (2022: total revenue of HK\$1,053 million, accounting for 30.0% of total revenue). The Group's export sales to others, mainly to Southeast Asian countries have increased, accounting for 15.8% of total revenue (2022: 12.0% of total revenue). The Group is diversifying our development focus to different markets and regions in order to expand the sales network and reduce risks.

Other gains for the year 2023 was HK\$10.2 million (2022: HK\$77.7 million), which mainly included the fair value gains from investment properties of HK\$10.4 million (2022: HK\$69.5 million). The difference in fair value change between the two periods was mainly attributable to the decline in real estate values due to slower than expected economic recovery in China's overall real estate market. As real estate projects are the Group's long-term development projects, the temporary narrowing of the real estate value increase will not affect the Group.

Administrative expenses as a percentage of total revenue maintain at 9.0% in 2023. Selling and distribution expenses as a percentage of total revenue increase from 6.0% in 2022 to 6.7% in 2023.

As of the end of the 2023 fiscal year, the basic earnings per share was HK\$0.37, decreased by 26.0% compared to HK\$0.50 as of the end of 2022. Net asset value per share decreased slightly from HK\$10.27 as of the end of 2022, to HK\$10.12 as of the end of 2023.

#### Segment Information

The segment information for the year ended 31 December 2023 is as follows:

	Revo	enue	Contribution		
	2023	2022	2023	2022	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
By principal activities:					
Manufacturing and trading of garments	3,189,702	3,416,838	162,492	159,840	
Property investment and development	117,180	98,567	23,915	23,951	
	3,306,882	3,515,405	186,407	183,791	
By geographical segments:					
China	1,945,008	2,040,184	129,482	130,233	
USA	445,973	629,976	22,575	23,040	
Europe	393,077	423,082	17,103	15,709	
Others	522,824	422,163	17,247	14,809	
	3,306,882	3,515,405	186,407	183,791	

#### Manufacturing and trading of garments

Revenue from manufacturing and trading of garments business in 2023 was HK\$3,190 million, a decrease of HK\$227 million, or 6.6%, compared to revenue of HK\$3,417 million in 2022. Profit in 2023 was HK\$162.5 million, representing an increase of 1.7% compared to the profit of HK\$159.8 million in 2022.

The Group has invested a large number of sustainable development elements in product development and production design, and has been highly recognized by domestic and foreign customers. In addition, we improve operational efficiency through business process optimization and reengineering, allowing employees to focus on key issues, establishing a customer-centered value loop, and continuously improving customer value.

#### Property investment and development

Revenue from property investment and development business in 2023 was HK\$117.2 million while revenue recorded in 2022 was HK\$98.6 million.

The second phase of WL District in Hangzhou has been completed, and the management will continue to optimize the portfolio of resident companies, and bring inflows of talents and capital to the park. The Group's high-quality property investment and development portfolio will continue to create high-value assets and continue to bring stable income to the Group.

### Environmental, Social and Corporate Responsibility

Facing increasing global attention on various sustainable development issues, the Group has been actively playing its role as an industry model and demonstrating its commitment to sustainable development to the stakeholders from all sectors of the society. Apart from developing bio-based raw materials and sustainable fabrics utilizing green supply chain from technology to reduce the impacts on the environment, the Group also engages in the extensive use of green energy to reduce carbon emissions and energy consumption, in order to make contribution to global climate change mitigation. The Group fully fulfills its mission as an industry leader in promoting green development in the industry through actively participating in industry summits to share its experience and advanced technologies in driving sustainable fashion with other industry peers.

The Group has been sparing no efforts in creating sustainable fashion over the years and injecting innovative elements and technology into the supply chain. For example, the Group utilizes green techniques to recycle wasted fabric into cellulose fibers for reducing waste emission as well as to reduce carbon emission and water use in the process of dyeing and manufacturing. In addition, in response to the national low- carbon strategy deployment and the goals of "China Fashion Brands Climate Innovation and Carbon Neutrality Accelerating Plan" (「中國時尚品牌氣候創新碳中和加速計劃」), the Group adopts the dual-carbon management system and fully develops clean energy in place of traditional fossil fuels, striving to achieve carbon peak and carbon neutrality. The factories in Hangzhou and Shaoxing were also awarded "National Green Supply Chain Management Enterprise" (「國家綠色供應鏈管理企業」) and "National Green Factory" (「國家綠色工廠」) respectively.

The Group actively fulfills its corporate social responsibility through promoting social inclusion and supporting the need in the society. To enhance the awareness of the disabled on safety and emergency response ability, the Group organized specialized safety education and training activities for them within the year. The Group also provides various female-caring activities to our female employees and summer parent-child activities to promote harmony within the society and family. On the other hand, the Group adheres to the goal of nurturing industry talents through establishing corporate practice training modules for teachers from nationwide vocational colleges for school-enterprise integration and assisting in enhancing the teaching quality in the industry. It also increases the knowledge and understanding of local design students on the future business models and sustainable development in the textile industry through in-depth communication and sharing, cultivating future industry leaders.

The Group has been committed to strengthening the involvement of the Board and the management in sustainable development and climate change issues. To further increase the effectiveness in implementation of various sustainable development policies and projects, the Group has set up the Environmental, Social and Governance Steering Group within its current corporate governance framework. The regional heads lead the respective working groups to draft the goals and execution plans for various projects and regularly report the relevant progress, risks and opportunities to the Environmental, Social and Governance Committee, which enables the Board to timely understand and monitor the latest sustainable development direction and achievements of the Group and thus enhancing the roles of the Board in formulating relevant business strategies. In addition, the Group actively collaborates with external training institutions throughout the year to hold anti-corruption trainings for the Board and employees. The Group also reviewed the anti-corruption policy, whistleblowing policy and relevant measures to enhance the employees' awareness on business ethics and further elevates the corporate governance and integrity standard of the Group.

### Liquidity and Financial Resources

The Group's total amount of cash and cash equivalent, short-term deposit and other financial assets at fair value through profit and loss as at 31 December 2023 was HK\$875.4 million (as at 31 December 2022: HK\$1,065.2 million).

Bank borrowings, mainly denominated in Hong Kong Dollar, have decreased slightly from HK\$1,703 million as at 31 December 2022 to HK\$1,642 million as at 31 December 2023. The bank borrowings were mainly for certain properties construction, development projects and fixed assets investments to develop and upgrade the manufacturing plants in Mainland China.

The gearing ratio of non-current liabilities to shareholders' funds improved to 36.9% as at 31 December 2023 (as at 31 December 2022: 50.2%). Current ratio is 1.1 (as at 31 December 2022: 1.6), revealing that the Group has a solid capital base.

Net cash inflow from operating activities for the year 2023 was HK\$276.2 million, which was mainly attributed from operating profit increase. The Group has sufficient banking facilities provided by its bankers together with the stable income from the owned properties, the management is confident to maintain a healthy working capital and liquidity to meet operation needs and future growth.

#### Foreign Currency Risk Exposure

Foreign currency risk exposure is primarily related to RMB and USD since a considerable portion of our operating expenses are denominated in RMB while sales are mainly denominated in USD. The Group complies with the policy to monitor foreign currency exchange risk. As HKD is pegged to the USD, the Group considers that its foreign currency risk in respect of USD is minimal. The management will continue to take prudent measures to reduce risks.

#### Charges on Assets

Apart from HK\$1.90 billion of mortgaged properties in Hong Kong and Mainland China for long-term bank borrowings (as at 31 December 2022: HK\$1.84 billion), the Group has no collateral for other assets.

# Management Discussion and Analysis

## Capital Expenditure

The Group has purchased the plant and equipment, leasehold improvement and construction in progress of around HK\$81.6 million in order to upgrade the manufacturing capabilities and improve the environmental protection facilities during the period. The Group also injects HK\$190.2 million into certain properties construction and development projects during the reporting period.

## **Capital Commitments**

The Group is committed to capital expenditure in respect of acquisition of property, plant and equipment and construction work contracted but not provided for amounted to HK\$375.7 million as at 31 December 2023.

### **Contingent** Liabilities

Please refer to note 48 to the consolidated financial statements for details of contingent liabilities as at 31 December 2023.

#### Human Resources

As at 31 December 2023, the Group had approximately 5,000 employees (as at 31 December 2022: approximately 5,000). Management of the Group emphasizes in staff training. We would provide face to face and online training to the employees in order to equip the staff with the right knowledge. The Group evaluates its staff based on their performance, qualifications and industry practices. Furthermore, we offer competitive remuneration packages including medical subsidies and retirement scheme contributions to the employees in compensation of their contribution. In addition, discretionary bonuses may also be granted to the eligible employees based on the Group's and individuals' performance.

# Biographical Details of Directors and Senior Management

#### **Executive Directors**

**Mr. LAM Foo Wah**, aged 75, is the founder of the Group. Mr. Lam is the Chairman and the chairman of the Nomination Committee of the Company. He was the Managing Director of the Company until February 2020. He is also a director of various subsidiaries of the Company. Mr. Lam is the visionary leader and provides guidance for the overall strategic planning with goals setting for the Group to pursue aggressively. He has over 40 years of experience in manufacturing of apparel industry and marketing of brand and retail management. Mr. Lam is the father of Mr. Lam Gee Yu, Will and Mr. Lam Din Yu, Well, the Executive Directors of the Company. Mr. Lam is a substantial shareholder of the Company within the meaning of Part XV of the Securities and Futures Ordinance. He is also a director of Hinton Company Limited and High Fashion Charitable Foundation Limited, the substantial shareholders of the Company.

Mr. LAM Gee Yu, Will, aged 41, joined the Group in 2010. Mr. Will Lam is an Executive Director, the chairman of the Risk Management Committee and a member of the Remuneration Committee of the Company. He has been appointed as the Managing Director of the Company since February 2020 and is responsible for the management of all the businesses in the Group. He is also a director of various subsidiaries of the Company. Mr. Will Lam currently serves as a member of the board of directors of the Hong Kong Research Institute of Textiles and Apparel Limited (HKRITA), an honorary president of The Hong Kong Ningxia Youth Association, a president of High Fashion Womenswear Institute, a vice president of Shenzhen Garment Industry Association, a vice president of Hong Kong Hangzhou Entrepreneurs Association, an executive director of the National Council of Zheijang Zheshang Chuanmei Limited (浙江浙 商傳媒有限公司), a member of Hong Kong Young Industrialists Council, a member of The Hong Kong Real Property Federation Limited, a member of retail and tourism committee of The Hong Kong General Chamber of Commerce, a member of The Chinese Manufacturers' Association of Hong Kong, a member of The Hong Kong Institute of Directors, a member of The Federation of Hong Kong Garment Manufacturers, a member of Hong Kong 3D Printing Association, a member of the Hong Kong Trade Development Council Garment Advisory Committee and a member of the CreateSmart Initiative Vetting Committee. He holds a Bachelor of Science Degree from The Chinese University of Hong Kong and a Master of Finance Degree from Princeton University. Prior to joining the Group, he worked for an international bank in Asia and an international investment bank in the United States. He is a son of Mr. Lam Foo Wah and a brother of Mr. Lam Din Yu, Well, the Executive Directors of the Company. He is also a director of Hinton Company Limited and High Fashion Charitable Foundation Limited, the substantial shareholders of the Company.

**Mr. LAM Din Yu, Well**, aged 39, joined the Group in 2006. Mr. Well Lam is an Executive Director and has been appointed as the Managing Director (China) of the Company since February 2020. He has been appointed as members of the Nomination Committee and Risk Management Committee of the Company since September 2023. He is also a director of various subsidiaries of the Company. He is responsible for the group business in the Mainland China, as well as the new business development area. He is also the principal member of China Silk Association, Zhejiang Silk Association, Zhejiang New High-Tech Enterprises Association, Hangzhou Silk Association, Federation of Industry and Commerce of Xiaoshan Hangzhou and International Silk Union. He holds a Bachelor Degree of Business Administration from Boston University. He is a son of Mr. Lam Foo Wah and a brother of Mr. Lam Gee Yu, Will, the Executive Directors of the Company. He is also a director of Hinton Company Limited and High Fashion Charitable Foundation Limited, the substantial shareholders of the Company.

#### Non-executive Director

**Mr. HUNG Ka Hai Clement**, aged 68, joined the Group in 2017. Mr. Hung is a Non-executive Director of the Company and a member of the Audit Committee of the Company. He had served Deloitte China for 31 years. He retired from the chairman role of Deloitte China in June 2016 and had represented Deloitte China in the Deloitte Global Board and Governance Committee as a member during at that time. Mr. Hung assumed various leadership roles in Deloitte, including, the audit group leader and office managing partner of Deloitte Shenzhen Office and Guangzhou Office. He was also a member of the China Management Team of Deloitte China. Later on, Mr. Hung assumed the role of the southern audit leader and the deputy managing partner of the Southern Region (including Hong Kong, Macau, Shenzhen, Guangzhou, Xiamen and Changsha).

Mr. Hung was an honorary member of the Shenzhen Institute of Certified Public Accountants in 2004. He served as the Guangzhou Institute of Certified Public Accountants consultant from 2004 to 2014. From 2006 to 2011, he also served as a member of the Political Consultative Committee of Luohu District, Shenzhen. In June 2016, the Ministry of Finance of The People's Republic of China appointed Mr. Hung as an expert consultant under his extensive experience as a Hong Kong accounting professional. He is a life member of The Institute of Chartered Accountants in England and Wales. He obtained a Bachelor of Arts Degree from the University of Lincoln (formerly known as Huddersfield University) in the United Kingdom in 1980.

Mr. Hung is an independent non-executive director of Starjoy Wellness and Travel Company Limited (formerly known as "Aoyuan Healthy Life Group Company Limited"), China East Education Holdings Limited, Huarong International Financial Holdings Limited, Skyworth Group Limited and USPACE Technology Group Limited (formerly known as "Hong Kong Aerospace Technology Group Limited") and has been appointed as an independent non-executive director of JX Energy Ltd. and Capital Estate Limited since August 2023 and April 2024 respectively, the shares of these companies are listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). Mr. Hung is an independent supervisor of the supervisory committee of Ping An Insurance (Group) Company of China, Ltd., the shares of which are listed on the Stock Exchange and Shanghai Stock Exchange.

He has retired as an independent non-executive director of Tibet Water Resources Ltd. until the conclusion of its annual general meeting held in June 2021, resigned as an independent non-executive director of SY Holdings Group Limited (formerly known as "Sheng Ye Capital Limited") and Gome Finance Technology Co., Ltd. in July 2022 and December 2023 respectively, the shares of which are listed on the Stock Exchange.

#### Independent Non-executive Directors

**Professor YEUNG Kwok Wing**, aged 76, joined the Group in 2000. Professor Yeung has been re-designated as an Independent Nonexecutive Director from a Non-executive Director of the Company with effect from June 2021. He is a member of the Audit Committee, Remuneration Committee, Nomination Committee and Risk Management Committee of the Company. He was formerly the executive director of Clothing Industry Training Authority ("CITA") in Hong Kong. He holds a PhD from the Queen's University of Belfast, Northern Ireland. Professor Yeung specializes in textile product development, quality assurance and management, and serves as various honorary fellows and members of international associations of textile, dyers and colorists as well. He has a long and distinguished academic career and was associated with The Hong Kong Polytechnic University ("PolyU") for more than 30 years before joining CITA in June 2006. His administrative ability is also highly appreciated in PolyU when he was posted as its vice president overseeing academic development from 2002 to 2005.

Mr. Chung Kwok Pan, aged 60, joined the Group in July 2019. Mr. Chung is an Independent Non-executive Director, the chairman of the Remuneration Committee, a member of the Audit Committee, Nomination Committee and Risk Management Committee of the Company. He has been responsible for the business management of Chungweiming Knitting Factory Limited since early 1988. In early 2022 he established Hong Kong Carbon Trading Centre Co., Ltd ("HKCTC") as the Founder & CEO. HKCTC helps all kinds and sizes of industrial companies in how to reduce the carbon emission in order to help the world's climate change. Mr. Chung also has several social positions, including Honorary Life Chairman of Hong Kong Apparel Society, a member of Honorary General Committee of The Chinese Manufacturers' Association of Hong Kong, an advisor of New Territories General Chamber of Commerce, Chairman of Fashion Industry Training Advisory Committee, Education Bureau of the Hong Kong Special Administrative Region and a member of Carbon Market Opportunities Working Group of Financial Services Development Council. Mr. Chung has been appointed as an Adjunct Professor in the department of Government and Public Administration at The Chinese University of Hong Kong and an Adjunct Professor in the department of Public and International Affairs of the College of Liberal Arts and Social Sciences at City University of Hong Kong since August 2023 and September 2023 respectively. He was also a member of the 5th and 6th Legislative Council of Hong Kong (Textile and Garment Sector) and a member of the 9th Guangdong Provincial Committee of the Chinese People's Political Consultative Conference in 2005. Mr. Chung is an independent non-executive director of Planetree International Development Limited, Esprit Holdings Limited and Legendary Education Group Limited (formerly known as "L&A International Holdings Limited"), the shares of these companies are listed on the Stock Exchange. Mr. Chung obtained a Bachelor's Degree in Quantity Surveying from Robert Gordon's Institute of Technology, Scotland (currently known as "Robert Gordon University, Aberdeen") in July 1986 and a Master's Degree in Business Administration from the University of Stirling, Scotland, United Kingdom in May 1988.

**Mr. Tong Hee Keung, Samuel**, aged 67, has been appointed as an Independent Non-executive Director, a member of the Audit Committee, Nomination Committee and Risk Management Committee of the Company since January 2023. Mr. Tong was the deputy chief executive of the Industrial and Commercial Bank of China (Asia) Limited ("ICBC Asia") from August 2011 to April 2020. He was responsible for ICBC Asia's Greater Bay Area corporate banking business and Asia Pacific banking business. Mr. Tong holds a Master's Degree in Business Administration from the University of Brunel, United Kingdom. Mr. Tong is an associate member of the Chartered Institute of Bankers. He is also a graduate of the executive programme at Le Centre Europeen d'Education Permanente (CEDEP) in Fontainebleau, France. Mr. Tong has over 30 years of corporate and commercial banking experience.

# Biographical Details of Directors and Senior Management

**Mr. Lau Yip Shing**, *SBS*, *PDSM*, aged 62, has been appointed as an Independent Non-executive Director, a member of the Audit Committee, Nomination Committee and Risk Management Committee of the Company with effect from 21 June 2023. Mr. Lau is a retired civil servant with 34 years of experience in policing. He joined the Hong Kong Police Force in 1984, and retired as Deputy Commissioner of Police (Operations) in 2018. He had versatile command and police administration experience. He rose through the ranks and had worked in frontline formations, Crime Wing, Training Wing, Personnel Wing, Aviation Security Company Limited of Airport Authority, Police Public Relations Branch, Information Systems Wing and Marine Region. He took up the post of Director of Management Services in 2013, Director of Operations in 2014, and eventually Deputy Commissioner of Police (Operations) in 2016. In 2016, the Hong Kong Special Administrative Region Government ("HKSARG") awarded him the Hong Kong Police Force. In 2019, the HKSARG further awarded him the Silver Bauhinia Star ("SBS") as a recognition of his remarkable contribution to Hong Kong throughout his 34 years of dedicated and distinguished service in the Civil Service.

Mr. Lau holds a Master of Science degree in Training and Human Resource Management from Leicester University and attended leadership development and strategic management programs at UC Berkeley, Tsinghua University, Harvard University, and International Management Development Institute.

**Mr. Wong Chun Sek, Edmund**, *FCPA (Practising), FCA(ICAEW), FCA(CA ANZ), FCCA, FCG, HKFCG, CGP*, aged 39, has been appointed as an Independent Non-executive Director, the chairman of the Audit Committee, a member of the Remuneration Committee and Risk Management Committee of the Company with effect from 1 September 2023. Mr. Wong has more than 15 years of experience in accounting, taxation and auditing. He joined Deloitte Touche Tohmatsu as an audit associate in September 2007 and left as an audit senior in November 2011. Mr. Wong subsequently joined Patrick Wong C.P.A. Limited as an audit manager in February 2012 and has been its practicing director since March 2013.

Mr. Wong is a member of the Hong Kong Institute of Certified Public Accountants, the Institute of Chartered Accountants in England and Wales, Chartered Accountants in Australia and New Zealand, the Association of Chartered Certified Accountants of the United Kingdom, The Society of Chinese Accountants and Auditors, The Taxation Institute of Hong Kong, The Hong Kong Independent Nonexecutive Director Association, The Hong Kong Chartered Governance Institute and The Chartered Governance Institute.

Mr. Wong is an independent non-executive director of China Merchants Land Asset Management Co., Limited which is the manager of China Merchants Commercial Real Estate Investment Trust (the "Trust"), the Trust is listed on the Stock Exchange. He has been appointed as an independent non-executive director of China Everbright Limited with effect from March 2024 and is also an independent non-executive director of Confidence Intelligence Holdings Limited, both companies are listed on the Stock Exchange. Mr. Wong has also served as an independent non-executive director of Deyun Holding Ltd. (now known as "Star Shine Holdings Group Limited") from December 2020 to September 2022 and an independent non-executive director of InvesTech Holdings Limited from June 2017 to May 2021, the shares of which are listed on the Stock Exchange. Mr. Wong is currently a member of the Legislative Council, Election Committee and Disaster Relief Fund Advisory Committee of Hong Kong.

Mr. Wong obtained his Bachelor's Degree in Accountancy from Hong Kong Baptist University in November 2007, Master of Science in Applied Accounting and Finance Degree from Hong Kong Baptist University in November 2013, Master of Business Administration Degree from The Open University of Hong Kong (now known as "Hong Kong Metropolitan University") in October 2016, Master of Corporate Governance Degree from The Open University of Hong Kong in August 2017 and Master of Professional Accounting from The Hong Kong Polytechnic University in 2021.

#### Senior Management

**Ms. LEUNG Suk Yin, Hilda**, aged 67, has been with the Group since its inception. She is the vice chairman of High Fashion (China) Co., Ltd. and a director of various subsidiaries of the Company. Ms. Leung holds a diploma in business management from The Hong Kong Polytechnic University and The Hong Kong Management Association. She has over 40 years of experience in the marketing, merchandising and production of garments.

**Mr. RUAN Gen Yao**, aged 63, joined the Group in 2001. He is the vice chairman of High Fashion (China) Co., Ltd. He is a politician engineer in China and Labour Model of Hangzhou and the representation of The People's Congress of Tonglu, China. He has over 25 years' experience in silk finishing and dyeing industry and extensive experience in business management.

**Mr. LIN Ping**, aged 63, joined the Group in 1993. He is the chairman and the CEO of High Fashion Silk (Zhejiang) Co., Ltd. and is responsible for the operation and administration. He serves as vice president of Chinese Textile Enterprisers Association, vice president of China Silk Association, vice president of China Fashion Color Association, vice president of Silk Branch of China Textile Chamber of Commerce, vice president of China Silk Quilt Association, president of China Textile Photography Association, president of Zhejiang Industry Tourism Association, vice president of Zhejiang Textile Association, vice president of Shaoxing Textile Association, vice president of Shaoxing Textile Association, vice president of Shaoxing, representative of 13th, 14th and 15th NPC of Xinchang, council member of China Photographers Association, specialist of China Silk Society, council member of China Silk Museum, creative consultant of Donghua University, professor and tutor for master degree of Wuhan Textile University, part-time professor of Zhejiang Sci-Tech University, honorary professor of Hangzhou Vocational Technical College, visiting professor of Xi'an Polytechnic University and visiting specialist of Kunming University. He was the dean of High Fashion Womenswear Institute. He attains EMBA education and is the senior economist in China. He has over 40 years' experience in textile industry and extensive experience in product design and development, silk weaving production and management.

The directors of the Company (the "Director(s)") present their report and the audited consolidated financial statements of the Group for the year ended 31 December 2023.

### **Principal Activities**

The principal activities of the Company are investment holding, property investment and development. Details of the principal activities of the principal subsidiaries are set out in note 49 to the consolidated financial statements. There were no significant changes in the nature of the Group's principal activities during the year.

#### **Business Review**

The business review of the Group for the year ended 31 December 2023, including a fair review of the Group's business, the principal risks and uncertainties facing the Group, particulars of important events affecting the Group that have occurred since the end of the financial year and indication of likely future development in the Group's business, is set out in the "Chairman's Statement" and the "Management Discussion and Analysis" sections on pages 2 to 3 and 7 to 12 respectively of this annual report. Details of the Group's financial risk management are set out in note 41 to the consolidated financial statements. An analysis using financial key performance indicators for the year is set out in the "Financial Summary" section on page 133 of this annual report.

The Group has complied with all the relevant laws and regulations, which have significant impact on the Group's operation during the year. Details of the Group's compliance are set out in the "Management Discussion and Analysis" and "Corporate Governance Report" sections on pages 7 to 12 and 28 to 47 respectively of this annual report and the Environmental, Social and Governance Report of the Company.

Discussions on the Group's environmental policies and performance, relationships with its employees, suppliers and customers are set out in the "Management Discussion and Analysis" section of this annual report and the Environmental, Social and Governance Report of the Company.

### **Results and Dividends**

The Group's results for the year ended 31 December 2023 and the financial position of the Group at that date are set out in the consolidated financial statements on pages 53 to 132 of this annual report.

An interim dividend of 3.5 HK cents per ordinary shares was paid on 6 October 2023. The board of Directors (the "Board") recommends the payment of a final dividend of 12 HK cents per ordinary share for the year ended 31 December 2023 to shareholders whose names appear on the Register of Members of the Company on Friday, 14 June 2024 (2022: 12 HK cents per ordinary share). The proposed final dividend is subject to the approval of shareholders of the Company at the forthcoming annual general meeting to be held on Monday, 3 June 2024 the ("2024 AGM"). If being approved, dividend warrants for the final dividend is expected to be dispatched on Friday, 5 July 2024. More information about the proposed final dividend is set out in note 13 to the consolidated financial statements.

# Results and Dividends (Cont'd)

#### **Dividend Policy**

The dividend policy of the Company allows shareholders of the Company to participate in its profits whilst preserving adequate reserves and liquidity for the Company's future development.

The Board would consider the following factors before recommendation or declaration of dividends:

- (a) the actual and expected financial performance of the Group;
- (b) the working capital requirements for future business needs and expansion plans of the Group;
- (c) the liquidity position of the Group;
- (d) the retained earnings and distributable reserves of the Group;
- (e) general economic conditions and other internal and external factors which may have an impact on the financial and business performance of the Group; and
- (f) any other factors that the Board deems relevant.

The Board is at its discretion to declare interim dividends. The recommendation of final dividends is subject to the approval of shareholders at general meetings of the Company. The payment of dividends is subject to the restrictions under the Memorandum of Association and Bye-laws of the Company and other applicable laws. Dividends may be distributed in cash or be satisfied wholly or partly in the form of securities of the Company pursuant to the Bye-laws of the Company (the "Bye-laws").

The Board will review the policy from time to time and has absolute and sole discretion to update, amend or modify the policy.

#### Closure of Register of Members

The Register of Members will be closed from Thursday, 30 May 2024 to Monday, 3 June 2024, both days inclusive, during which period no transfer of shares will be registered. In order to determine shareholders who are entitled to attend and vote at the 2024 AGM, all transfer of shares accompanied by the relevant share certificates must be lodged with the Company's Hong Kong branch share registrar and transfer office, Tricor Secretaries Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration by not later than 4:30 p.m. on Wednesday, 29 May 2024.

In addition, the Register of Members will also be closed from Thursday, 13 June 2024 to Friday, 14 June 2024, both days inclusive, during which period no transfer of shares will be registered. In order to determine shareholders who are entitled to qualify for the proposed final dividend, all transfer of shares accompanied by the relevant share certificates must be lodged with the Company's Hong Kong branch share registrar and transfer office, Tricor Secretaries Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration by not later than 4:30 p.m. on Wednesday, 12 June 2024.

#### **Financial Summary**

A summary of the published results and assets and liabilities of the Group for the last five financial years, as extracted from the audited consolidated financial statements and reclassified as appropriate, is set out on page 133 of this annual report. This summary does not form part of the audited consolidated financial statements.

### Property, Plant and Equipment and Investment Properties

Details of movements in the property, plant and equipment and investment properties of the Group during the year are set out in notes 15 and 17 to the consolidated financial statements, respectively.

### Properties

Details of the properties of the Group held for investment and sale purposes at 31 December 2023 are set out in the section headed "Schedule of Principal Investment Properties" on page 134 of this annual report.

#### Reserves

Details of movements in the reserves of the Group during the year are set out in the consolidated statement of changes in equity.

#### Distributable Reserves

The Company's reserves available for distribution as at 31 December 2023 amounted to HK\$310,315,000 (2022: HK\$140,694,000).

#### Donations

During the year, the Group made charitable and other donations of approximately HK\$255,000 (2022: HK\$3,003,000). More information about the donations is set out in the Environmental, Social and Governance Report of the Company.

### Major Customers and Suppliers

For the year ended 31 December 2023, less than 20% of the Group's revenue from sales of goods or rendering of services was attributable to the Group's five largest customers, and less than 20% of the Group's total purchases were attributable to the Group's five largest suppliers.

#### Directors

The Directors during the year and up to the date of this annual report were:

#### **Executive Directors:**

Mr. Lam Foo Wah Mr. Lam Gee Yu, Will Mr. Lam Din Yu, Well

#### Non-executive Director:

Mr. Hung Ka Hai, Clement

#### Independent Non-executive Directors:

Professor Yeung Kwok Wing Mr. Chung Kwok Pan Mr. Tong Hee Keung, Samuel Mr. Lau Yip Shing *(Note 1)* Mr. Wong Chun Sek, Edmund *(Note 2)* Mr. Leung Hok Lim *(Note 3)* 

Notes:

- 1. Mr. Lau Yip Shing has been appointed as an Independent Non-executive Director with effect from 21 June 2023.
- 2. Mr. Wong Chun Sek, Edmund has been appointed as an Independent Non-executive Director with effect from 1 September 2023.
- 3. Mr. Leung Hok Lim has resigned as an Independent Non-executive Director with effect from 1 September 2023.

The current Directors' biographical information including their membership at various Board Committees and relationships among the Directors are set out in the "Biographical Details of Directors and Senior Management" section of this annual report. Information on the re-election of the retiring Directors at 2024 AGM is set out in the "Corporate Governance Report" section of this annual report.

#### Directors' Emoluments

The emoluments of Directors are determined by reference to his duties and responsibilities with the Company, the prevailing market condition as well as the performance of the Company's results. Particulars as required to be disclosed pursuant to Appendix D2 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") are set out in note 9 to the consolidated financial statements.

The Company's share option scheme (the "2012 Share Option Scheme") was adopted pursuant to an ordinary resolution passed on 30 May 2012 and expired on 29 May 2022. Following the expiry of the 2012 Share Option Scheme, the Company passed a resolution at the 2022 annual general meeting held on 14 June 2022 to adopt a new share option scheme (the "2022 Share Option Scheme") for the continuation of providing recognition to the contributions or services of eligible participants. Details are set out in the "Share Option Scheme" section on page 25 of this annual report and note 39 to the consolidated financial statements.

#### Directors' Service Contracts

No Director proposed for re-election at the 2024 AGM has a service contract with the Company or any of its subsidiaries which is not determinable within one year without payment of compensation, other than statutory compensation.

#### Directors' Interests in Competing Business

During the year, Executive Directors and Non-executive Directors have confirmed that they have no interests in any business apart from the Company's business, which competes or is likely to compete, either directly or indirectly, with the Company's business which is required to be disclosed pursuant to the Listing Rules.

#### Directors' Interests in Transaction, Arrangement or Contracts

Other than the related party transactions as disclosed in note 47 to the consolidated financial statements, no Director or any entity connected with him had a material interest, either directly or indirectly, in any transaction, arrangement or contract of significance in relation to the business of the Group to which the Company or any of its subsidiaries was a party at the end of or during the year.

#### Controlling Shareholder's Interests in Significant Contracts

At no time during the year had the Company or any of its subsidiaries, and the controlling shareholder or any of its subsidiaries entered into any contracts of significance for the provision of services by the controlling shareholder or any of its subsidiaries to the Company or any of its subsidiaries.

#### Permitted Indemnity Provision

In accordance with the Bye-laws, the Directors and officers of the Company, shall be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which they may sustain or incur in or about the execution of their duty, provided that this indemnity shall not extend to any matter in respect of any fraud or dishonesty which may attach to any of said persons.

The Company has undertaken the Directors and Officers Liability Insurance ("D&O Insurance") to provide such indemnities to the Directors. The permitted indemnity provision in the Bye-laws and the D&O Insurance for the benefit of the Directors are currently in force and was in force throughout this year.

#### Directors' and Chief Executives' Interests and Short Positions in Shares, Underlying Shares and Debentures

As at 31 December 2023, the interests and short positions of the Directors, chief executives of the Company (the "Chief Executives") and their associates in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) which have been notified to the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange") pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which any such director or chief executive was taken or deemed to have under such provisions of the SFO) or have been recorded in the register maintained by the Company pursuant to section 352 of the SFO, or which have been notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") contained in the Listing Rules, were as follows:

#### Long Positions in the Shares and Underlying Shares of the Company

#### (a) Ordinary shares of the Company

Name of Directors Notes Capacity		Capacity	Nature of interests	Number of ordinary shares held	Percentage of the Company's issued share capital (Note 4)	
Lam Foo Wah		Beneficial owner	Personal	1,789,901	0.59%	
	1, 2	Other interest	Other	222,069,460	72.66%	

#### (b) Share options granted by the Company

Name of Directors	Capacity	Number of underlying shares held pursuant to share options (Note 3)	Percentage of the Company's issued share capital (Note 4)	
Lam Gee Yu, Will	Beneficial owner	2,500,000	0.82%	
Lam Din Yu, Well	Beneficial owner	2,500,000	0.82%	

Notes:

- 1. Mr. Lam Foo Wah is deemed to have interests in 170,867,620 ordinary shares which are beneficially owned by Hinton Company Limited, the entire issued share capital of which is held under LFW Vista Trust. Mr. Lam is regarded as a founder of the trust.
- 2. Mr. Lam Foo Wah is deemed to have interests in 51,201,840 ordinary shares which are beneficially owned by High Fashion Charitable Foundation Limited, the entire issued share capital of which is held under LFW Vista Trust. Mr. Lam is regarded as a founder of the trust.
- 3. Particulars of these share options and their movements as at 31 December 2023 are set out in the "Share Option Scheme" section below.
- 4. The issued share capital of the Company is 305,615,420 shares as at 31 December 2023.

#### Directors' and Chief Executives' Interests and Short Positions in Shares, Underlying Shares and Debentures (Cont'd)

Save as disclosed above, as at 31 December 2023, none of the Directors, Chief Executives nor their associates had or was deemed to have any interests or short positions in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO), which have been recorded in the register maintained by the Company pursuant to section 352 of the SFO or which have been notified to the Company and the Stock Exchange pursuant to the Model Code of the Listing Rules.

Furthermore, save as disclosed in the "Share Option Scheme" section below and note 39 to the consolidated financial statements, at no time during the year ended 31 December 2023 was the Company or any of its subsidiaries a party to any arrangements to enable the Directors or any of their spouses or children under the age of 18 to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or its associated corporations (within the meaning of Part XV of the SFO).

### Substantial Shareholders

As at 31 December 2023, the following substantial shareholders, other than Directors and Chief Executives, had the interests and short positions in the shares and underlying shares of the Company which have been disclosed to the Company pursuant to Divisions 2 and 3 of Part XV of the SFO, have been recorded in the register kept by the Company pursuant to section 336 of SFO:

Name of shareholders	Notes	Capacity	Number of ordinary shares held	Percentage of the Company's issued share capital (Note 3)
Leung Shuk Bing	1	Interest of spouse	223,859,361	73.25%
Hinton Company Limited	2	Beneficial owner	170,867,620	55.91%
High Fashion Charitable Foundation Limited	2	Beneficial owner	51,201,840	16.75%

#### Long Positions in the Ordinary Shares of the Company:

Notes:

1. Ms. Leung Shuk Bing is spouse of Mr. Lam Foo Wah and is deemed to have interests in 223,859,361 ordinary shares.

2. Such interests have been disclosed as interests of Mr. Lam Foo Wah in the "Directors' and Chief Executives' Interests and Short Positions in Shares, Underlying Shares and Debentures" above.

3. The issued share capital of the Company is 305,615,420 shares as at 31 December 2023.

Save as disclosed above, as at 31 December 2023, no person, other than the Directors or Chief Executives, whose interests are set out in the "Directors' and Chief Executives' Interests and Short Positions in Shares, Underlying Shares and Debentures" section above, had registered a long or short position in the shares, underlying shares and debentures of the Company that was required to be recorded pursuant to section 336 of the SFO.

## Share Capital

Details of movements in the Company's share capital during the year, is set out in note 38 to the consolidated financial statements. No shares of the Company were issued during the year.

### Share Option Scheme

The Company passed an ordinary resolution at the annual general meeting to adopt 2012 Share Option Scheme for a period of 10 years commencing on the adoption date. The 2012 Share Option Scheme expired on 29 May 2022 and no further option could thereafter be granted. Notwithstanding the expiry of the 2012 Share Option Scheme, the share options which had been granted and not exercised nor lapsed at the date of expiry shall remain valid and exercisable in accordance with the 2012 Share Option Scheme and in all other respects, the provisions of the 2012 Share Option Scheme shall remain in full force and effect.

Following the expiry of the 2012 Share Option Scheme, the Company passed a resolution at the 2022 annual general meeting held on 14 June 2022 to adopt the 2022 Share Option Scheme for the continuation of providing recognition to the contributions or services of eligible participants. Unless otherwise terminated or amended, the 2022 Share Option Scheme will remain in force for 10 years.

				Number of share options				
Name of grantees Date of grant	Exercise price per share HK\$	Exercise period	As at 1 January 2023	Granted during the year	Exercised during the year	Lapsed/ cancelled during the year	As at 31 December 2023	
Directors								
Lam Gee Yu, Will	3 December 2018	1.76	3 December 2019 to 2 December 2028	1,250,000	-	-	-	1,250,000
			3 December 2020 to 2 December 2028	1,250,000	-	-	-	1,250,000
				2,500,000	-	-	-	2,500,000
Lam Din Yu, Well	3 December 2018	1.76	3 December 2019 to 2 December 2028	1,250,000	-	-	-	1,250,000
			3 December 2020 to 2 December 2028	1,250,000	-	-	-	1,250,000
				2,500,000	-	_	-	2,500,000
Total				5,000,000	-	-	-	5,000,000

The movements in the Company's share options during the year ended 31 December 2023 are disclosed as follows:

Note:

The vesting period of the share options is from the date of grant until the commencement of the exercise period.

Save as disclosed above, no share options of the Company was granted, exercised, lapsed or cancelled during the year.

As at the date of this annual report, no share option has been granted under the 2022 Share Option Scheme. The total number of share options available for issue under the 2022 Share Option Scheme is 30,561,542, representing 10% of the issued share capital of the Company. Further information of the Scheme during the year is set out in note 39 to the consolidated financial statements.

### Equity-Linked Agreements

Other than the share option scheme of the Company as disclosed above and note 39 to the consolidated financial statements, no equity-linked agreements that will or may result in the Company issuing shares or that require the Company to enter into any agreements that will or may result in the Company issuing shares were entered into by the Company during the year or subsisted at the end of the year.

### **Pre-Emptive Rights**

There are no provisions for pre-emptive rights under the Bye-laws or the laws of Bermuda which would oblige the Company to offer new shares on a pro rata basis to its existing shareholders.

### Purchase, Sale or Redemption of the Listed Securities of the Company

During the year, the Company had not redeemed, and neither the Company nor any of its subsidiaries had purchased or sold any of the Company's listed securities.

### **Related Party Transactions**

Significant related party transactions entered into by the Group during the year ended 31 December 2023, which do not constitute connected transactions under the Listing Rules are disclosed in note 47 to the consolidated financial statements.

#### Management Contracts

No contract for the management and administration of the whole or any substantial part of the business of the Company was entered into or existed during the year.

### Sufficiency of Public Float

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at the date of this annual report, there is a sufficiency of public float of the Company's securities as required under the Listing Rules.

#### **Corporate Governance**

The Company has applied the principles of, and complied with all the applicable code provisions of the Corporate Governance Code as set out in Appendix C1 to the Listing Rules throughout the year ended 31 December 2023.

#### Environmental, Social and Governance Report

The Environmental, Social and Governance Report of the Company prepared in accordance with Appendix C2 to the Listing Rules will be published on the same date of publication of this annual report.

## Auditors

The consolidated financial statements for the year ended 31 December 2023 were audited by Deloitte Touche Tohmatsu.

A resolution for the re-appointment of Deloitte Touche Tohmatsu as auditors of the Company and to authorise the Directors to fix their remuneration will be proposed at the 2024 AGM.

ON BEHALF OF THE BOARD

LAM FOO WAH

Chairman

Hong Kong, 26 March 2024

# Corporate Governance Report

The board of directors (the "Board" or the "Board of Directors") and the management of the Company are devoted to pursuing the best corporate governance practices to ensure the effectiveness of the Board with independent, transparent and traceable decision-making processes. Upholding the highest degree of corporate governance standard is an indispensable element for a well-managed organization to (i) maintain a robust risk management and internal control system for improvement of the Group's performance; (ii) enhance and respect the legitimate interests of the shareholders; and (iii) ensure a long-term sustainable success of the Group. Such practices also align with the corporate cultures and values.

The Company has adopted the corporate governance practices as described in this report to comply with principles of and all the applicable code provisions of the Corporate Governance Code (the "CG Code") as set out in Appendix C1 to the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") throughout the year ended 31 December 2023.

### **Cultures and Values**

The Board places a high degree of importance on nurturing corporate culture and values to align with business decision-making and strategies for ensuring sustainable development. The Board ensures that every Board member is familiar with the underlying corporate culture and follows such principles in making various decisions. Company culture and values are also delivered clearly on employee handbook and code of conduct for reference and reinforcement of employees when dealing with external parties. Regular sharing are sent to the employees for enabling them to get more familiar with the core values of the Company.

#### Core spirit, culture and values

The culture of "People-oriented and Joyful Mind", "Put the Needs of Others before Your Own" and "One Heart One Power" is deeply ingrained in the Company's governance. The Company has established various regulations and policies with strict monitoring systems to promote and embed the cultural values of "morality", "virtue", "honest", "faith", "integrity", "lawfulness" and "managing tomorrow" in daily working. The management are responsible in taking the lead for promoting such values and monitoring the effectiveness of the promotion in cultivating future successors.

The Company prioritizes the well-being and growth of its employees and offers a wide range of training opportunities and platforms to continuously enhance employees' knowledge and skills, allowing them to excel and thrive in their respective fields. The Company also fosters a culture of selflessness, emphasizing the importance of prioritizing the needs of others and fostering unity. Through culture sharing and cultivation, the Company expects the employees to demonstrate self-discipline, prioritize the Company's interests, and exhibit a selfless dedication to the Company's success.

# Cultures and Values (Cont'd)

#### Anti-corruption and Whistleblowing Policy

The Code of Conduct On Integrity outlining the basic disciplinary behaviors that employees must follow and providing guidance for various situations encountered in the performance of their duties is in place to ensure that the Group's reputation is not compromised by fraud, disloyalty, or corruption. The values of fairness, honesty, and integrity are important culture and business assets for the Group. The relevant policy is updated from time to time to ensure compliance with the latest regulatory updates and regular training is conducted for Directors and employees to enhance their awareness. Clear guidance is also provided in dealing with conflicts of interests and declaration of benefits received from business clients.

The Company's whistleblowing policy encourages employees and business partners to confidentially report any concerns regarding misconduct, policy violations, or fraudulent activities. Complaints can be made to the designated team or through an anonymous suggestion box. Internal audit member within the Ethics Team is responsible to investigate these complaints and provide regular updates to the Audit Committee. Details of such policy with the Code of Conduct On Integrity are regularly provided to the business partners to raise their awareness with acknowledgement.

#### Sustainable development with environmental protection and community contribution

Apart from pursuing business excellence, the Company actively fulfills the role of a corporate citizen through taking the lead in environmental protection and care to the people in need with establishment of sustainability goals integrated into the business strategy. The Company engages in the use of green raw materials and green product innovation and encourages the use of sustainable products and recycled materials within the Group. In addition, the Company promotes the culture of "Put the Needs of Others before Your Own" through initiating various community programmes to provide help to the disadvantaged and contribute to the growth of the society. Details are disclosed in the 2023 Environmental, Social and Governance Report ("ESG") of the Company.

#### The Board

The Board is accountable for the operating and financial performance of the Group through directing the strategic business management as well as risk management and internal control of the Group. It leads and supervises the senior management in implementation of business strategies with corporate culture and mission, business and corporate accommodation, compensation policies and succession planning, effective governance and corporate social responsibility. The Board also holds overall responsibility for overviewing the Group's ESG strategy and performance and managing sustainability risks and opportunities. Details of the sustainability governance structure are disclosed in the 2023 ESG Report of the Company.

# Corporate Governance Report

## The Board (Cont'd)

Up to the date of this annual report, the Board comprised a total of nine Directors, including three Executive Directors, one Nonexecutive Director and five Independent Non-executive Directors. The names of Directors and their positions are as follows:

#### **Executive Directors:**

Mr. Lam Foo Wah (*Chairman*) Mr. Lam Gee Yu, Will (*Managing Director*) Mr. Lam Din Yu, Well (*Managing Director (China*))

#### Non-executive Director:

Mr. Hung Ka Hai, Clement

#### Independent Non-executive Directors:

Professor Yeung Kwok Wing Mr. Chung Kwok Pan Mr. Tong Hee Keung, Samuel Mr. Lau Yip Shing *(Note 1)* Mr. Wong Chun Sek, Edmund *(Note 2)* Mr. Leung Hok Lim *(Note 3)* 

Notes:

- 1. Mr. Lau Yip Shing has been appointed as an Independent Non-executive Director with effect from 21 June 2023.
- 2. Mr. Wong Chun Sek, Edmund has been appointed as an Independent Non-executive Director with effect from 1 September 2023.
- 3. Mr. Leung Hok Lim has resigned as an Independent Non-executive Director with effect from 1 September 2023.

The current Directors' biographical information including their membership at various Board Committees and relationships among the Directors are set out in the "Biographical Details of Directors and Senior Management" section of this annual report.

An updated list of directors of the Company and their respective roles and functions has been maintained on the websites of the Company and the Stock Exchange.

All Directors have entered letters of appointment with the Company, setting out the terms and conditions of their appointment as well as their obligations. With an appointment term of three years, the Non-executive Directors are subject to the retirement and reelection in accordance with the Bye-laws of the Company.

Pursuant to Rule 3.10A of the Listing Rules, listed issuers should appoint independent non-executive directors representing at least one-third of the board. As at the date of this annual report, the Board comprises nine Directors, in which the number of Independent Non-executive Directors represents more than one-third of the Board. One of the five Independent Non-executive Directors has appropriate professional qualifications, or accounting or related financial management expertise.

## The Board (Cont'd)

The Board is committed to appoint at least one female Director by 31 December 2024 to enhance the Board gender diversity. As at 31 December 2023, approximately 38% and 62% of the Company's workforce (including senior management) was male and female respectively. The Group considers that the current gender ratio of workforce is appropriate after considering current business development in the textile and fashion industry. The Group will continue to take opportunities with the recommendation from the Nomination Committee or the referral from external consultants to identify suitable candidates to further increase the female ratio to maintain gender diversity and equality in terms of the Board and the whole workforce for the expectation of stakeholders and compliance of relevant regulations if appropriate.

#### **Board Independence**

The Board recognizes the importance of Board independence in enhancing the effectiveness and decision-making of the Board by providing objective feedback and raising meaningful enquiries to the management for further discussion. Board independence is ensured through different means.

The Nomination Policy and Board Diversity Policy of the Company clearly set out that the independence requirements under the Listing Rules must be considered in nomination of Independent Non-executive Directors. During the financial year, each of the Independent Non-executive Directors has made an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The Company considers that all Independent Non-executive Directors are independent and none of them holds cross-directorships or has any relationships with other Directors or significant links with other Directors through involvement in other companies or bodies.

In addition, Independent Non-executive Directors are not eligible participants for the 2022 Share Option Scheme of the Company adopted in June 2022 and no share options were granted to the Independent Non-executive Directors under the 2012 Share Option Scheme expired in May 2022. No equity-based remuneration with performance-related elements is allowed so as to eliminate any possibility on conflicts of interests. Information about the remuneration of the Directors is set out in note 9 to the consolidated financial statements.

Furthermore, all Directors are entitled to seek advice from the Group Company Secretary or independent professional advisers at the Company's expense to facilitate proper discharge of their duties, which the relevant provisions are set out in the terms of reference of the Board and Board Committees. Directors are encouraged to express independent opinions during the meetings and Independent Non-executive Directors are arranged to have direct discussions with the Chairman of the Board or the auditors of the Company without the presence of executives.

#### Directors' and Officers' Insurance

Appropriate insurance cover on Directors' and officers' liabilities has been in force to protect the Directors and officers of the Group from their risk exposure arising from the businesses of the Group. Regular review of the insurance coverage and amount is conducted. During the year, no claims under the insurance policy were made.

#### **Board Meetings**

During the year, six regular Board meetings were held for facilitating the function of the Board. The Chairman of the Board (the "Chairman") met with the Independent Non-executive Directors once without the presence of other Directors, which provides a communication channel for the Independent Non-executive Directors to raise any concerns in the aspects of corporate governance, business development or other issues they wish to discuss with the Chairman in the absence of other Directors and the senior management. In any event, all Directors were available for consultation by the management from time to time.

# Corporate Governance Report

#### The Board (Cont'd) Board Meetings (Cont'd)

In order to ensure that the Board is able to fulfill its responsibilities, it has established and delegated specific authority to the Audit Committee, Remuneration Committee, Nomination Committee and Risk Management Committee with specific matters as defined in the respective terms of reference. The main duties and meeting details of these Committees are stipulated on pages 33 to 39 of this annual report.

The Company provides at least 14 days' notices of every Board meeting to all Directors. Board papers are circulated not less than 3 days before the Board meetings to enable the Directors to make informed decisions on matters to be raised at the Board meetings.

During the financial year, the Group Finance Director and the Company Secretary attended the regular Board meetings to advise on corporate governance, statutory compliance, accounting and financial matters when necessary. Directors had full access to information on the Group and were able to seek independent professional advice, upon reasonable request and at the expense of the Company, whenever deemed necessary by the Directors. The Company Secretary prepared minutes and kept records of matters discussed and decisions resolved at all Board meetings.

#### Directors' attendance records

During the year ended 31 December 2023, details of Directors' attendance at the Board and respective Board Committees meetings and the annual general meeting held on 9 June 2023 (the "2023 AGM") are as follows:

		Meetings Attended/Held						
Name of Directors	Board	Audit Committee (Note 1)	Remuneration Committee	Nomination Committee	Risk Management Committee	<b>2023</b> <b>AGM</b> (Note 1)		
Executive Directors:								
Mr. Lam Foo Wah	6/6	N/A	N/A	3/3	N/A	1/1		
Mr. Lam Gee Yu, Will	6/6	N/A	3/3	N/A	1/1	1/1		
Mr. Lam Din Yu, Well	6/6	N/A	N/A	N/A	N/A	1/1		
Non-executive Director:								
Mr. Hung Ka Hai, Clement	5/6	3/3	N/A	N/A	N/A	1/1		
Independent Non-executive Directors:								
Professor Yeung Kwok Wing	5/6	2/3	2/3	2/3	1/1	0/1		
Mr. Chung Kwok Pan	5/6	2/3	2/3	2/3	1/1	1/1		
Mr. Tong Hee Keung, Samuel	6/6	3/3	N/A	3/3	1/1	1/1		
Mr. Lau Yip Shing (Note 2)	2/2	2/2	N/A	N/A	N/A	N/A		
Mr. Wong Chun Sek, Edmund (Note 3)	1/1	1/1	N/A	N/A	N/A	N/A		
Mr. Leung Hok Lim <i>(Note 4)</i>	4/5	2/2	3/3	3/3	1/1	1/1		

Notes:

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1. Representatives of the external auditors participated in every Audit Committee meeting and the 2023 AGM.

2. Mr. Lau Yip Shing has been appointed as an Independent Non-executive Director with effect from 21 June 2023.

3. Mr. Wong Chun Sek, Edmund has been appointed as an Independent Non-executive Director with effect from 1 September 2023.

4. Mr. Leung Hok Lim has resigned as an Independent Non-executive Director with effect from 1 September 2023.

## Chairman and Chief Executive Officer

Managing Directors assume the roles and responsibilities of a chief executive officer of the Company. The roles of the Chairman and the Managing Directors are complementary but distinct and separate with clear division of delegation and accountabilities under check-and-balance mechanism.

The Board, led by the Chairman, is responsible for promoting corporate culture and visions; directing and monitoring the effectiveness of the Group's overall strategies; approving the financial budget; and monitoring the performance of the Group against targets and objectives. The important roles of the Chairman are to provide leadership to the Board, monitor and evaluate Board effectiveness with consideration of Board diversity and independent views from the Independent Non-executive Directors and encourage all Directors to make a full and active contribution to the Board's affairs. The Chairman ensures that all key and appropriate issues are discussed by the Board in a timely manner. All Directors have been consulted about any matters proposed for inclusion in the agenda. The Chairman has delegated the responsibility for drawing up the agenda for each Board meeting to the Company Secretary. With the support from Executive Directors and the Company Secretary, the Chairman seeks to ensure that all Directors are properly briefed on issues arising at Board meetings and receive adequate and reliable information in a timely manner.

Management as led by the Managing Directors, is responsible for implementing the strategies approved by the Board in daily operations. The Managing Directors, working with the other Executive Directors and the management team of each business division, regularly draws up business plans for Board approval and reports progress of plan execution to the Board. All Directors have full and free access to the Group's information to ensure informed decision making and have made full and active contribution to the affairs of the Board.

### **Board Committees**

The Board delegates its powers and authorities from time to time to Committees in order to ensure the operational efficiency and specific issues are being handled by relevant expertise. Four Board Committees have been established and each of them has its specific duties and authorities setting out in its own terms of reference. Written terms of reference, which are in line with the CG Code, of all the Board Committees are available on the website of the Company whereas that of the Audit Committee, the Remuneration Committee and the Nomination Committee are also available on the website of the Stock Exchange. The members of the Board Committees as at the date of this annual report is set out in the "Corporate Information" section of this annual report. The attendance record of members of the Board Committees in 2023 is set out in the "Directors' attendance records" section above.

Each Committee is provided with sufficient resources to perform its duties and where necessary, to seek independent professional advice, at the Company's expense, to perform its responsibility.

# Corporate Governance Report

#### Board Committees (Cont'd)

#### Audit Committee

As at the date of this annual report, the Audit Committee comprises one Non-executive Director and five Independent Non-executive Directors, at least one of whom has appropriate professional qualifications, or accounting or related financial management expertise. The Audit Committee adopted the terms of reference with reference to the guidelines issued by the Hong Kong Institute of Certified Public Accountants and in accordance with the requirements of the CG Code.

No member of the Audit Committee is a partner or an employee of the auditing firm of the Company, its holding company, its subsidiaries or any of its core connected persons as well as the controlling shareholder of the Company during the two years immediately prior to the date of his appointment.

The main duties of the Audit Committee are set out below:

- (i) to recommend to the Board on the appointment, reappointment and removal of the external auditors, and address any questions of resignation or dismissal of the auditors;
- (ii) to review and monitor the external auditors' independence and objectivity and the effectiveness of the audit process in accordance with applicable standards;
- (iii) to develop and implement policy on the engagement of external auditors to supply non-audit services and ensure such engagement would not impair the independence of external auditors;
- (iv) to monitor integrity of financial statements, annual and interim reports of the Company and accounts, and to review significant financial reporting judgements contained in such reports;
- (v) to review the Company's financial controls, internal control and risk management systems;
- (vi) to review and monitor the effectiveness of the internal audit function;
- (vii) to review the Group's financial and accounting policies and practices; and
- (viii) to review arrangements by which employees of the Company can use in confidence, to raise concerns about possible improprieties in financial reporting, internal control or other matter.

During the year, the Audit Committee held three regular meetings to:

- (a) review the interim and annual financial reports and consolidated financial statements of the Group;
- (b) review with the external auditors and the management on the audit report issued by the external auditors of the Company covering the audit approach and methodology applied in key audit matters;
- (c) review and endorse the changes in accounting and auditing standards;

### Board Committees (Cont'd)

### Audit Committee (Cont'd)

- (d) review the significant findings and recommendations from the internal audit department and the external auditors of the Company;
- (e) review and approve the internal audit plan of the Group for 2023;
- (f) review and provide supervision of the Group's financial reporting system;
- (g) evaluate the adequacy and effectiveness of the risk management and internal control systems and internal audit functions;
- (h) review the independence of the external auditors of the Company, approve the scope and nature of audit and non-audit services and the 2023 audit fee;
- (i) review the effectiveness of and recommend amendments to the whistleblowing policy of the Group to the Board;
- (j) recommend amendments to the terms of reference of the Audit Committee to the Board; and
- (k) review the Restriction on Employment of Audit Firm Employee Policy of the Group.

### **Remuneration Committee**

As at the date of this annual report, the Remuneration Committee comprises one Executive Director and three Independent Nonexecutive Directors.

The main duties of the Remuneration Committee are set out below:

- (i) to make recommendations to the Board on the Company's policy and structure for remuneration of Directors and senior management;
- (ii) to review the specific remuneration packages of all Executive Directors and senior management by reference to corporate goals and objectives resolved by the Board from time to time;
- (iii) to make recommendation to the Board on the remuneration packages of, including benefits in kind, pension rights and compensation payments, of individual Executive Directors and senior management;
- (iv) to make recommendations to the Board on the remuneration of Non-executive Directors; and
- (v) to consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Group.

The Remuneration Committee consulted the Chairman about their proposals relating to remuneration package and other human resources issues of the Directors and senior management of the Company. The emoluments of Directors and senior management are based on the skill, knowledge, time commitment, duties and responsibilities of each Director and senior management and are determined by reference to the Company's performance and profitability, as well as remuneration benchmark in the industry and the prevailing market conditions.

### Board Committees (Cont'd)

### Remuneration Committee (Cont'd)

During the year, the Remuneration Committee performed the followings and held three meetings to:

- (a) review the policy and structure for all Directors' and senior management's remuneration;
- (b) review the remuneration packages of Executive Directors and senior management and make relevant recommendations to the Board after considering salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Group;
- (c) review the Directors' fee of all Directors and made relevant recommendations to the Board; and
- (d) make recommendations to the Board on the remuneration packages of Mr. Lau Yip Shing and Mr. Wong Chun Sek, Edmund on their appointment as Independent Non-executive Directors.

Particulars of Directors' emoluments and employees' emoluments for the year ended 31 December 2023 are set out in note 9 to the consolidated financial statements.

### Nomination Committee

As at the date of this annual report, the Nomination Committee comprises two Executive Directors and four Independent Nonexecutive Directors.

The main duties of the Nomination Committee are set out below:

- (i) to review the structure, size and composition (including the skills, knowledge, experience, expertise and diversity of perspectives) of the Board to complement the Company's corporate strategy;
- (ii) to make recommendations to the Board on the appointment, re-appointment and succession planning of Directors and senior management, based on merits and having due regard to the benefits of diversity of the Board;
- (iii) to assess the independence of Independent Non-executive Directors; and
- (iv) to conduct regular review on the effectiveness of Board Diversity Policy and Nomination Policy and make relevant recommendations to the Board for any necessary amendments, if appropriate, to achieve Board diversity.

### Board Committees (Cont'd)

### Nomination Committee (Cont'd)

During the year, the Nomination Committee performed the followings and held three meetings to:

- (a) review the structure, size and composition of the Board;
- (b) assess the independence of the Independent Non-executive Directors;
- (c) make recommendations to the Board in relation to the re-appointment of the retiring Directors at the 2023 AGM;
- (d) discuss and make recommendations to the Board on Board diversity plan;
- (e) review and make recommendations to the Board on the updates of Board Diversity Policy, Nomination Policy and Terms of Reference of the Nomination Committee; and
- (f) make recommendations to the Board on the appointment of Mr. Lau Yip Shing and Mr. Wong Chun Sek, Edmund on their appointment as Independent Non-executive Directors and members of the relevant Board Committees.

#### **Nomination Policy**

To facilitate the succession planning and refreshment of the Board in the purpose of business development, the Nomination Committee nominates candidates and re-election of Directors on the basis of the Nomination Policy as summarized below:

### 1. Selection Criteria

The selection of potential candidates is based on the merit and the benefits of diversity on the Board, including but not limited to the following factors:

- (a) Reputation for integrity;
- (b) Diversity in all aspects, including but not limited to gender, age, cultural and educational background, professional experience and length of service;
- (c) Accomplishment and experience in the textile industry and other relevant sectors;
- (d) Commitment in respect of sufficient time, interest and attention to the Company's affairs, taking into account the number of existing listed company directorships and other major appointments;
- (e) Independence criteria as prescribed under Rule 3.13 of the Listing Rules for appointment of an independent nonexecutive director;
- (f) Capability to make contributions to the Board in achieving success of the Company; and
- (g) Any other factors as may be determined by the Nomination Committee or the Board from time to time.

### Board Committees (Cont'd)

### Nomination Committee (Cont'd)

### Nomination Policy (Cont'd)

### 2. Nomination Procedures

### Appointment of Directors

The Nomination Committee identifies and ascertains the integrity, qualification, experience and expertise of the potential candidates based on the selection criteria. The identified candidate should provide the biographical information and other information under the Listing Rules for the review and verification of the Nomination Committee. If the candidate is considered qualified, a nomination proposal will then be submitted to the Board for their consideration. The Board would appoint the candidate to fill a casual vacancy or as an addition to the Board or recommend the candidates to stand for election at a general meeting after consideration and discussion over the qualification of the candidate.

### Re-election of Directors

To consider the recommendation on the re-election of the retiring Directors, the Nomination Committee reviews their profile, meeting attendance, participation in the affairs of the Company and performance against the corporate goals and strategies. The Board will make recommendations to the shareholders of the Company for the re-election of Directors at the general meetings in accordance with the advice of the Nomination Committee.

### Review of the Nomination Policy

The Nomination Committee reviews the Nomination Policy from time to time to ensure its effectiveness. Any necessary amendments will be recommended to the Board for consideration and approval.

In accordance with Bye-law 84 of the Company's Bye-laws, every Director shall be subject to retirement by rotation at least once every three years and that one-third (or the number nearest to one-third) of the Directors shall retire from office every year at annual general meeting of the Company and being eligible for re-election. Mr. Lam Foo Wah, Mr. Lam Din Yu, Well and Mr. Hung Ka Hai, Clement will retire from office and be eligible to offer themselves for re-election at the annual general meeting of the Company to be held on 3 June 2024 (the "2024 AGM"). In accordance with Bye-law 83(2) of the Company's Bye-laws, Mr. Lau Yip Shing and Mr. Wong Chun Sek, Edmund have been appointed as Independent Non-executive Directors with effect from 21 June 2023 and 1 September 2023 respectively and shall retire at the 2024 AGM and are eligible to offer themselves for re-election at the 2024 AGM.

All of the above Directors have offered themselves for re-election at the 2024 AGM. The Nomination Committee recommended to the Board on the re-election of the retiring Directors on the basis of the Nomination Policy and Board Diversity Policy. None of the retiring Directors holds more than seven directorships of other companies. Further details will be set out in the circular to shareholders to be dispatched with this annual report.

The re-election of Directors is conducted through a separate resolution and there is no cumulative voting in Director elections. None of the Directors who are proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

### Board Committees (Cont'd)

### Nomination Committee (Cont'd)

### **Board Diversity Policy**

The Company recognises that increasing diversity at the Board level is an essential element to attain strategic objectives and thus enhance the balance, quality and sustainability of its performance. The Board Diversity Policy highlights the benefits of a diversified Board and a number of factors including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge, time commitment, independence requirement for Independent Non-executive Directors under the Listing Rules and other qualities to be considered in designing the composition of the Board. The Company is committed to maintaining an appropriate level of gender ratio for Board appointments. The Nomination Committee is responsible for the implementation and conducting annual review on this policy.

### **Risk Management Committee**

As at the date of this annual report, the Risk Management Committee comprises two Executive Directors and five Independent Nonexecutive Directors.

The main duties of the Risk Management Committee are set out below:

- (i) to advise the Audit Committee and the Board on the Group's risk appetite statement(s), risk principles and other risk-related issues;
- (ii) to oversee risk management framework to identify and deal with financial, operational, legal, regulatory, technology, business and strategic, environmental and social risks faced by the Group and amend and supplement this from time to time;
- (iii) to review risk reports and breaches of risk tolerances and policies;
- (iv) to review and assess the effectiveness of the Group's risk control/mitigation tools; and
- (v) to review and oversee the environmental and social sustainable development and strategies, evaluate the adequacy and effectiveness of the Group's sustainability and report to the Board the sustainability risks and opportunities.

During the year, the Risk Management Committee met once to discuss the risk exposure facing the Group in various aspects and the corresponding mitigation measures.

Key risk exposures of the Group identified are set out in the "Management Discussion and Analysis" section on pages 7 to 12 of this annual report and note 41 to the financial statements.

### **Corporate Governance Functions**

The Board is responsible for performing the corporate governance duties. Specific terms of reference are set out in the Terms of Reference of the Board of the Company and the relevant duties include the following:

- 1. to develop and review the Company's policies and practices on corporate governance, if appropriate, raise recommendations;
- 2. to review and monitor the training and continuous professional development of Directors and senior management;
- 3. to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- 4. to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and
- 5. to review the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.

### Model Code for Securities Transactions

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix C3 to the Listing Rules as its own code of conduct regarding Directors' securities transactions.

Confirmation has been sought from all Directors and they have complied with the required standard set out in the Model Code for the year ended 31 December 2023.

The Company has established the written guidelines on no less exacting terms than the Model Code relating to securities transactions for the relevant employees.

### Directors' Continuous Professional Development

Comprehensive orientation packages on the Group's business and structure, terms of reference of the Board and Board Committees, corporate governance practices and policies, Directors' rights and duties and updates on applicable laws, rules and regulations are provided for newly appointed Directors.



During the year, the Company Secretary invited external consultant to provide training to the Directors on Environmental, Social and Governance updates covering the latest reporting landscape. In addition, experts are also invited to provide training to the Directors on the topic of "Anti-corruption Ordinance and Anti-money Laundering Ordinance" to enhance their awareness on latest regulatory updates and the best corporate governance practices. The Company Secretary also regularly provides information on external training courses and conferences on various topics of interests over the latest Listing Rules and regulatory updates to the Directors.

### Directors' Continuous Professional Development (Cont'd)

All Directors have participated in continuous professional development to develop and refresh their skills and knowledge in accordance with Paragraph C.1.4 of the CG Code. The training records of the Directors in 2023 are summarized below:

		T	opics of Trainin	g	
Name of Directors	Directors' roles/duties	ESG trends/ updates	Regulatory compliance	Financial reporting/risk management	Corporate Governance
Executive Directors:					
Mr. Lam Foo Wah	✓	1	1	1	1
Mr. Lam Gee Yu, Will	✓	1	1	1	1
Mr. Lam Din Yu, Well	$\checkmark$	1	1	1	$\checkmark$
Non-executive Director:					
Mr. Hung Ka Hai, Clement	$\checkmark$	1	1	1	$\checkmark$
Independent Non-executive Directors:					
Professor Yeung Kwok Wing	1	1	1	1	✓
Mr. Chung Kwok Pan	✓	1	1	1	1
Mr. Tong Hee Keung, Samuel	1	1	1	1	1
Mr. Lau Yip Shing	1	1	1	1	1
Mr. Leung Hok Lim <i>(Note)</i>	1	$\checkmark$	1	1	$\checkmark$

Note: Mr. Leung Hok Lim has resigned as an Independent Non-executive Director with effect from 1 September 2023.

### Accountability and Audit

### **Financial Reporting**

The Directors acknowledge their responsibility for overseeing, with support from the Finance Department, the preparation of the consolidated financial statements of the Group.

The Directors are responsible for ensuring that the financial statements were prepared on a "going concern" basis and give a true and fair view of the state of affairs of the consolidated financial position of the Group in accordance with the applicable laws and regulations. In preparing the accounts for the year ended 31 December 2023, the Directors believe that they have selected appropriate accounting policies which are applied in consistency, made judgments and estimates that are prudent and reasonable, and ensured the financial statements are prepared on a "going concern" basis.

The final and interim results of the Company are announced in a timely manner within the limits of three months and two months respectively after the end of the relevant year or period.

A statement by the Auditors of the Company about their reporting responsibilities on the consolidated financial statements of the Group is set out in the "Independent Auditor's Report" section on pages 48 to 52 of this annual report.

### Accountability and Audit (Cont'd)

### **External Auditors**

The Group has engaged Deloitte Touche Tohmatsu to perform audit services for the year ended 31 December 2023. The Group paid or payable to Deloitte Touche Tohmatsu in respect of audit services fee and non-audit services (including interim review, reporting and tax services) amounted to approximately HK\$3,300,000 and HK\$286,000 respectively.

### **Risk Management**

The Board has overall responsibility for maintaining a sound and effective risk management and internal control system (including those for ESG-related risks) and reviewing its effectiveness to safeguard the interests of the shareholders and the Group's assets. The Board is committed to the identification, management and monitoring the nature and extent of risks associated with its business activities and strategic objectives. The Board carries out annual review on the risk management system on the advice of the Risk Management Committee.

Annual review of the Group's risk management covering major operational, financial, business, information system, human resources, ESG and compliance controls of different systems and has been done on a systematic and on-going basis based on the risk assessments of the operations and controls for the year ended 31 December 2023. The adequacy of resources, staff qualifications and experience, training programmes and budget of the Company's accounting, internal audit and financial reporting functions is ensured. No major issue but areas for improvement have been identified during the year. The Board, the Audit Committee and the Risk Management Committee considered that the present risk management controls of the Group are reasonably implemented and effective.

In addition, up to the date of approval of the Company's 2023 Annual Report based on the respective assessments made by the management and also taking into account the results of the audit conducted by the external auditors, the Audit Committee and the Directors considered that:

- (i) the risk management and accounting systems of the Group are designed to provide reasonable but not absolute assurance that material assets are protected, business risks attributable to the Group are identified and monitored, material transactions are executed in accordance with the management's authorization and the financial statements are reliable for publication;
- (ii) the risk management systems of the Group have been implemented with room for improvement and the Group internal audit department has actively conducted follow-up audit for any improvements which were identified; and
- (iii) there is an on-going process in place for identifying, evaluating and managing significant risks faced by the Group.

### **Internal Control**

The Board conducts reviews of the effectiveness of the internal control system for the year ended 31 December 2023 covering all material controls, including financial, operational and compliance controls and risk management functions by considering reviews performed by the Risk Management Committee, Audit Committee, executive management and both the Group internal audit department and external auditors. The Group's system of internal control comprises a defined management structure with limits of authority, is designed to help the achievement of business objectives, safeguard assets against unauthorised use or disposition, ensure the maintenance of proper accounting records for the provision of reliable financial information for internal use or for publication, and ensure compliance with relevant legislation and regulations.

### Accountability and Audit (Cont'd)

### Internal Control (Cont'd)

The system is designed to provide reasonable, but not absolute, assurance against material misstatement or loss and to manage rather than eliminate risks of failure in operational systems and achievement of the Group's objectives.

The criteria for the Board to assess the effectiveness of the system of internal control are listed below:

### (i) Organisational Structure

An organisational structure with operating policies and procedures, lines of responsibility and delegated authority has been already established.

#### (ii) Authority and Control

The relevant Executive Directors and the senior management are delegated with respective levels of authorities with regard to key corporate strategy and policy and contractual commitments. The Board is responsible for handling and dissemination of inside information through discussion and delegation of authority to the Company Secretary.

#### (iii) Budgetary Control and Financial Reporting

Budgets are prepared annually by the senior management and are subject to review and approval of the Executive Directors prior to being adopted. There are procedures for the appraisal, review and approval of major capital and recurrent expenditure. Results of operations against budgets are reported regularly to the Executive Directors. Proper controls are in place for the recording of complete, accurate and timely accounting and management information. Regular reviews and audits are carried out to ensure that the preparation of consolidated financial statements is carried out in accordance with generally accepted accounting principles, the Group's accounting policies and applicable laws and regulations.

#### (iv) Systems and Procedures

Systems and procedures are set to identify, measure, manage and control risks including business, compliance, operational, financial and information services risks that may have an impact on the Group and each principal division. Exposure to these risks is monitored by the Executive Directors and the management of the respective principal divisions.

#### (v) Internal Audit

The Group internal audit department performs independent reviews of the controls and risks identified to provide reasonable assurance to the management of the Group and principal divisions and the Audit Committee that controls have been set in place and adequately addressed.

### Accountability and Audit (Cont'd) Internal Control (Cont'd)

The Group internal audit department monitors compliance with policies and procedures as well as the effectiveness of internal control structures across the Company and the Group. The effectiveness of internal control system is reviewed annually. To preserve the independence of the Group internal audit department, the Group internal audit department reports directly to the Audit Committee. The Group internal audit department plans its internal audit schedules annually in consultation with, but independent of, the management of the Group and the principal divisions. In addition to its agreed annual schedule of work, the Group internal audit department conducts other special reviews as required. As a key criterion of assessing the effectiveness of the internal control system, the Board and the Audit Committee actively monitor the number and seriousness of findings raised by the Group internal audit department and also the corrective actions taken by relevant departments.

According to the 2023 internal audit reports, the Group's internal control system was functioning effectively and there was no significant weakness found in the course of the audits carried out during the year. The Board, through the Audit Committee and the internal audit function, reviewed the effectiveness of the Group's internal control system and is of the view that there were no suspected frauds, irregularities, internal control deficiencies or suspected infringement of laws, rules and regulations that caused the Board to believe that the systems were ineffective or inadequate. The Board is satisfied that the Company and the Group have fully complied with the code provisions on internal control as set forth in the CG Code for the year ended 31 December 2023.

### Procedures and internal controls for the handling and dissemination of inside information

The Company has adopted the Corporate Disclosure Policy which provides guidance to the Directors and employees on the procedures for effectively identifying and evaluating any potential inside information or transaction to ensure that such information is promptly and fairly disseminated to the public in accordance with relevant laws and regulations.

The Group complies with the requirements of the Securities and Futures Ordinance and the Listing Rules in the disclosure of inside information to the public as soon as reasonably practicable unless it is exempted under the Information Disclosure Provisions. Before the information is fully disclosed to the public, the Group ensures that the information is kept strictly confidential. Where the Group believes that the necessary degree of confidentiality cannot be maintained or that confidentiality may have been breached, the Group would immediately disclose the information to the public. The Group ensures that the information contained in an announcement be accurate and complete in all material respects and not be misleading or deceptive, and there are no omissions that would make the information misleading. The information would be presented in a clear and balanced way, which requires equal disclosure of both positive and negative facts.

### **Company Secretary**

Ms. Cheuk Chui King ("Ms. Cheuk"), the Company Secretary and Group Finance Director, is a full-time employee of the Company and has day-to-day knowledge of the Company's affairs. All Directors have access to the advice and services of the Company Secretary. The Company Secretary reports to the Chairman and is responsible for ensuring that Board procedures and all applicable rules and regulations are followed as well as bridging the information flows and communications among all Directors, the management and shareholders. Ms. Cheuk has been appointed in place of Ms. Yung Pik Man ("Ms. Yung") as the Company Secretary with effect from 21 June 2023. For the year ended 31 December 2023, both Ms. Cheuk and Ms. Yung have complied with Rule 3.29 of the Listing Rules by taking required hours of relevant professional training during their tenure as the Company Secretary.

### **Constitutional Documents**

During the year, there was no change in the Company's constitutional documents.

### Communication with Shareholders

The Board recognises the importance of communication with our shareholders to facilitate their understanding of the Group's prospects and business. The Shareholders Communication Policy sets out the Company's processes to provide shareholders and investment public with equal and timely information on the Company for them to make informed assessments of the Company's strategy, operations and financial performance.

### **General Meeting**

Holding general meetings is a means to establish constructive dialogue with shareholders. Shareholders are encouraged to participate in general meetings or to appoint proxies to attend and vote at meetings for and on their behalf if they are unable to attend the meeting in person. The process of the Company's general meeting will be reviewed from time to time to ensure the compliance with the relevant requirements of the Listing Rules and the relevant legislations.

At the 2023 AGM held:

- (i) a separate resolution was proposed by the Chairman of that meeting in respect of each separate issue, including the reelection of Directors.
- (ii) the Chairmen of the Board and respective Committees as well as the Committee members and key executives of the Company, attended the 2023 AGM to address shareholders' queries.
- (iii) external auditors attended the 2023 AGM and were available to assist the Directors in addressing queries from shareholders relating to the conduct of the audit and the preparation and content of its auditor's report.
- (iv) All resolutions were voted by poll according to Rule 13.39(4) of the Listing Rules and Bye-law 66 of the Bye-laws of the Company. Tricor Secretaries Limited, the Company's Hong Kong branch share registrar and transfer office, was engaged as scrutineer to ensure the votes were properly counted.

The poll results of the 2023 AGM are available on the websites of the Stock Exchange and the Company.

The 2024 AGM will be held at 11/F, High Fashion Centre, 1-11 Kwai Hei Street, Kwai Chung, New Territories, Hong Kong on Monday, 3 June 2024 at 11 a.m. All the proposed resolutions will be voted by poll pursuant to the Listing Rules. Notice of the 2024 AGM, which constitutes part of a circular to shareholders, will be dispatched together with this annual report and the proxy form. The poll results of the 2024 AGM will be published on the websites of the Stock Exchange and the Company shortly after the conclusion of the 2024 AGM.

For the interests of health and safety of the shareholders, all the shareholders are reminded that they may appoint the chairman of the meeting as their proxy to vote on the relevant resolutions at the 2024 AGM as an alternative to attending the meeting in person. Pre-cautionary measures may be implemented in accordance with the legislations and guidelines to ensure safety of every attendee and may issue further announcement on such measures or meeting arrangement as appropriate.

### Communication with Shareholders (Cont'd)

### Shareholders' Rights

### Procedures for shareholders convening meetings

The Company holds a general meeting as its annual general meeting every year. Each general meeting, other than annual general meeting, shall be called a special general meeting ("SGM").

Pursuant to Bye-law 58 of the Company's Bye-Laws, shareholder(s) of the Company holding at the date of the deposit of the requisition not less than one-tenth of the paid-up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or Company Secretary, to require a SGM to be called by the Board for the transaction of any business specified in such requisition. The written requisition must be deposited at the Company's head office and principal place of business in Hong Kong, for the attention of the Company Secretary.

Such meeting shall be held within two months after the deposit of such requisition. If within 21 days of such deposit the Board fails to proceed to convene such meeting, the requisitionists themselves may do so in accordance with the Bermuda Companies Act 1981.

### Procedures for shareholders putting forward proposals

Pursuant to the Bermuda Companies Act 1981, shareholder(s) of the Company representing not less than one-twentieth of the total voting rights at the date of the requisition or not less than 100 shareholders may put forward a proposal at general meeting, by sending a written requisition to the Board at the Company's head office and principal place of business in Hong Kong. The proposal should be stated in the written requisition and such written requisition should be submitted as early as practicable to enable the Company to make necessary arrangement (in case of a requisition requiring notice of a resolution, not less than six weeks before the meeting; and in case of any other requisition, not less than one week before the meeting).

### **Procedures for shareholders nominating Directors**

Pursuant to Bye-law 85 of the Company's Bye-Laws, any shareholder, shall at all times have the right, to propose a person other than a retiring Director of the Company for election as a Director at a general meeting of the Company. The Company's procedures for shareholders to propose a person for election as a Director are available on the Company's website.

### Communication with Shareholders (Cont'd)

### **Investor Relations**

The Company has adopted and regularly reviews Shareholders Communication Policy to ensure that the views and concerns raised by the shareholders are properly addressed. The Company has established different communication channels with shareholders and investors: (i) shareholders can receive printed or electronic copies of corporate information and correspondence; (ii) the general meeting provides a forum for shareholders to raise comments and exchange views with the Board, (iii) the Company's website offers communication channel between the Company and its shareholders and investors; (iv) the Company's Hong Kong branch share registrar and transfer office serve the shareholders respecting all share registration matters; and (v) investor/analysts briefings and media interviews and marketing activities for investors will be available where necessary to facilitate communication between the Company and the investment public.

The Board has reviewed the implementation and effectiveness of the Shareholders' Communication Policy and it is satisfied that the policy implemented during the year is effective with multiple communication channels in place. The Shareholders Communication Policy is reviewed annually by the Board to ensure its effectiveness and amendments shall be adopted if appropriate.

Shareholders may also send their enquiries in writing to the Company's head office and principal place of business in Hong Kong by email to compsec@highfashion.com.hk for the attention of the Company Secretary.

Information in relation to the Group is disseminated to shareholders in a timely manner through a number of formal channels, which include interim and annual reports, announcements and circulars. Such published documents, together with the latest corporate information are also made available on the Company's website. The corporate information and shareholders & investor relation information is set out on pages 135 to 136 of this annual report.

# Deloitte.



### TO THE MEMBERS OF HIGH FASHION INTERNATIONAL LIMITED

達利國際集團有限公司

(incorporated in Bermuda with limited liability)

### Opinion

We have audited the consolidated financial statements of High Fashion International Limited (the "Company") and its subsidiaries (collectively referred to as "the Group") set out on pages 53 to 132, which comprise the consolidated statement of financial position as at 31 December 2023, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information and other explanatory information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2023, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### **Basis for Opinion**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### TO THE MEMBERS OF HIGH FASHION INTERNATIONAL LIMITED (Cont'd)

達利國際集團有限公司

(incorporated in Bermuda with limited liability)

### Key Audit Matters (Cont'd)

### Key audit matter

### Valuation of investment properties

We identified valuation of investment properties as a key audit matter due to the significance of the balance to the consolidated financial statements as a whole, combined with the judgment and estimate associated with determining the fair value.

The Group's investment properties portfolio comprises office properties, retail premises and commercial complex. The carrying value of the Group's investment properties amounted to approximately HK\$3,415,751,000 as at 31 December 2023.

As set out in Note 17 of the consolidated financial statements, during the year ended 31 December 2023, certain property, plant and equipment with carrying amounts of HK\$10,738,000 was transferred to investment properties due to end of owneroccupation. Fair value at the date of transfer was approximately HK\$31,280,000. The difference between the carrying amounts and the fair value of these properties of HK\$20,542,000 was credited to property revaluation reserve.

The fair value change recognised in profit or loss in respect of these investment properties was approximately HK\$10,449,000 for the year ended 31 December 2023, as disclosed in Note 7 to the consolidated financial statements.

All of the Group's investment properties are measured using the fair value model based on a valuation performed by independent qualified professional valuers (the "Valuers"). As disclosed in Notes 4 and 17 to the consolidated financial statements, in determining the fair value, the Valuers have applied a market value basis that involves, inter-alia, certain estimates, including comparable market transaction prices, development costs and appropriate capitalisation rates.

### How our audit addressed the key audit matter

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Our procedures in relation to valuation of investment properties as at year end date included:

- evaluating the competence, capabilities, and objectivity of the Valuers and obtaining an understanding of the Valuers' scope of work and their terms of engagement;
  - involving our internal valuation expert to evaluate the appropriateness of the valuation methodology and the reasonableness of the key estimates such as comparable market transaction prices, development costs and appropriate capitalisation rates used in the valuation models, on sampling basis and based on market data; and
  - assessing the adequacy of the disclosures of the fair value measurement of investment properties including the fair value measurement hierarchy, the valuation technique and significant unobservable inputs in the consolidated financial statements.

### TO THE MEMBERS OF HIGH FASHION INTERNATIONAL LIMITED (Cont'd) 達利國際集團有限公司

(incorporated in Bermuda with limited liability)

### **Other Information**

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Directors and Those Charged with Governance for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

### TO THE MEMBERS OF HIGH FASHION INTERNATIONAL LIMITED (Cont'd)

### 達利國際集團有限公司

(incorporated in Bermuda with limited liability)

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Cont'd)

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

### TO THE MEMBERS OF HIGH FASHION INTERNATIONAL LIMITED (Cont'd)

達利國際集團有限公司

(incorporated in Bermuda with limited liability)

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Cont'd)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is K.W. Yim.

**Deloitte Touche Tohmatsu** 

Certified Public Accountants Hong Kong 26 March 2024

## Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 December 2023

		2023	2022
	NOTES	HK\$'000	HK\$'000
Revenue			
Goods and services		3,189,702	3,416,838
Rental		117,180	98,567
Total revenue	5	3,306,882	3,515,405
Cost of sales and services		(2,614,729)	(2,835,038)
Gross profit		692,153	680,367
Other income		33,597	40,906
Other gains and losses, net	7	10,193	77,689
Impairment losses under expected credit loss model, net of reversal	41	7,804	(5,174
Administrative expenses		(298,417)	(317,016
Selling and distribution expenses		(222,379)	(211,987
Other expenses		-	(10,412
Finance costs	8	(80,706)	(44,167
Profit before taxation		142,245	210,206
Income tax expense	10	(29,415)	(54,811)
Profit for the year	11	112,830	155,395
Other comprehensive (expense) income	12	,	,
Items that will not be reclassified to profit or loss:			
Exchange differences on translation of financial statements to			
presentation currency		(121,270)	(113,588)
Revaluation on properties upon transfer from property,		()	(;;
plant and equipment to investment properties		20,542	_
Income tax relating to items that will not be reclassified to profit or loss		(3,081)	_
Fair value loss on equity instruments at fair value through other		(	
comprehensive income ("FVTOCI")		(5,800)	-
		(109,609)	(113,588)
Item that may be subsequently reclassified to profit or loss:		(	()
Exchange differences arising on translation of financial statements of			
foreign operations		433	1,045
Other comprehensive expense for the year, net of tax		(109,176)	(112,543)
Total comprehensive income for the year		3,654	42,852
Profit (loss) for the year attributable to:		5,054	12,032
Owners of the Company		113,662	154,043
Non-controlling interests		(832)	
Non-controlling interests			1,352
		112,830	155,395
Total comprehensive income (expense) for the year attributable to:			41 500
Owners of the Company		4,486	41,500
Non-controlling interests		(832)	1,352
		3,654	42,852
Earnings per share	14		
Basic		HK\$0.37	HK\$0.50
Diluted		HK\$0.37	HK\$0.50

## Consolidated Statement of Financial Position

For the year ended 31 December 2023

		2023	2022
	NOTES	HK\$'000	HK\$'000
Non-current assets			
Property, plant and equipment	15	453,898	461,562
Right-of-use assets	16	53,717	59,589
Investment properties	17	3,415,751	3,208,851
Interests in joint ventures	18	7,557	7,565
Equity instruments at fair value through other comprehensive income			
("FVTOCI")	19	10,616	16,416
Deferred tax assets	20	3,641	33,380
Other non-current assets	21	67,270	66,924
Long-term bank deposits	28	40,857	41,578
		4,053,307	3,895,865
Current assets			
Inventories	22	435,749	436,427
Properties held for sale	23	159,145	95,470
Trade receivables	24	633,289	551,374
Deposits, prepayments and other receivables	25	187,403	165,017
Amounts due from joint ventures	26	5,395	5,395
Derivative financial instruments	35	280	12,840
Other financial assets at fair value through profit or loss ("FVTPL")	27	254,118	337,430
Short-term bank deposits and balances	28	63,550	116,513
Cash and cash equivalents	29	557,722	611,250
		2,296,651	2,331,716
Current liabilities			
Trade payables	30	695,835	445,876
Other payables and accruals	31	345,550	325,930
Lease liabilities	32	4,049	4,025
Amount due to an associate	33	694	583
Contract liabilities	34	91,818	90,431
Tax payable		62,147	82,832
Derivative financial instruments	35	3,195	-
Bank borrowings	36	900,107	551,368
		2,103,395	1,501,045
Net current assets		193,256	830,671
Total assets less current liabilities		4,246,563	4,726,536
		• •	

	NOTES	2023 HK\$'000	2022 НК\$'000
Non-current liabilities			
Deferred tax liabilities	20	323,731	351,711
Bank borrowings	36	742,146	1,151,618
Lease liabilities	32	5,258	8,672
Provision for long service payments	37	3,074	3,074
Deferred income		6,833	6,976
Other liabilities	43	71,244	66,492
		1,152,286	1,588,543
Net assets		3,094,277	3,137,993
Capital and reserves			
, Share capital	38	30,562	30,562
Share premium and reserves		3,093,288	3,136,172
Equity attributable to owners of the Company		3,123,850	3,166,734
Non-controlling interests		(29,573)	(28,741)
Total equity		3,094,277	3,137,993

The consolidated financial statements on pages 53 to 132 were approved and authorised for issue by the Board of Directors on 26 March 2024 and are signed on its behalf by:

LAM GEE YU, WILL

DIRECTOR

**LAM DIN YU, WELL** DIRECTOR

## Consolidated Statement of Changes in Equity

For the year ended 31 December 2023

					Attributable ti	Attributable to owners of the Company	e Company						
	Share capital HK\$'000	Share premium HK\$'000	Translation reserve HK\$'000	Reserve funds HK\$'000	Property revaluation reserve HK\$'000	FVTOCI reserve HK\$'000	Capital redemption reserve HK\$'000	Share options reserve HK\$'000	Other reserve HK\$'000	Retained profits HK\$'000	Subtotal HK\$'000		Total HK\$'000
At 1 January 2022	30,562	287,656	289,116	91,145	420,935	15,893	8,511	1,914	39,853	1,967,154	3,152,739	(30,093)	3,122,646
Profit for the year	ı	I	I	I	I	I	ı	ı	I	154,043	154,043	1,352	155,395
Exchange differences arising on translation of financial statements to presentation currency Exchange differences arising on	I	I	(113,588)	T	1	I	ı	ı	I	I	(113,588)	I	(113,588)
translation of financial statements of foreign operations	I	I	1,045	I	I	I	I	I	I	I	1,045	I	1,045
Other comprehensive expense for the year	I	I	(112,543)	T	I	I	I	I	I	I	(112,543)	I	(112,543)
Total comprehensive (expense) income for the year	I	I	(112,543)	I	I	I	I	I	I	154,043	41,500	1,352	42,852
Transfer to reserve funds Dividends declared and paid in cash	I	I	I	11,725	1	1	I	I	I	(11,725)	I	I	I
(Note 13)	I	I	I	I	I	I	I	I	I	(27,505)	(27,505)	I	(27,505)
	T	I	I	11,725	I	I	I	T	I	(39,230)	(27,505)	I	(27,505)
At 31 December 2022	30,562	287,656	176,573	102,870	420,935	15,893	8,511	1,914	39,853	2,081,967	3,166,734	(28,741)	3,137,993

					Attributable	Attributable to owners of the Company	the Company						
	Share capital HK\$'000	Share premium HK\$'000	Translation reserve HK\$*000	Reserve funds HK\$'000 ( <i>note i</i> )	Property revaluation reserve HK\$'000 (note ii)	FVTOCI reserve HK\$'000	Capital redemption reserve HK\$'000	Share options reserve HK\$'000	Other reserve HK\$'000	Retained profits HK\$'000	Subtotal HK\$'000	Attributable to non- controlling interests HK\$'000	Total HK\$'000
At 1 January 2023	30,562	287,656	176,573	102,870	420,935	15,893	8,511	1,914	39,853	2,081,967	3,166,734	(28,741)	3,137,993
Profit (loss) for the year	•	•	•	•	•	•	•	•	•	113,662	113,662	(832)	112,830
Exchange differences arising on translation of financial statements to presentation currency			(121,270)		I		ı				(121,270)	1	(121,270)
Kevaluation on properties upon transfer from property, plant and equipment to investment properties		'		'	20,542	'			1		20,542		20,542
Income tax relating to items that will not be reclassified			'		(3,081)	'					(3,081)	'	(3,081)
Fair value loss on equity instruments at FVTOCI Evvhance differences arising on			1		'	(5,800)				'	(5,800)		(5,800)
translation of financial statements of foreign operations	'	'	433	'	'	ı		ı	'	,	433	ı	433
Other comprehensive (expense) income for the year		I	(120,837)	ı	17,461	(5,800)			I		(109,176)	ı	(109,176)
Total comprehensive (expense) income for the year		T	(120,837)	I	17,461	(5,800)		·	ı	113,662	4,486	(832)	3,654
Transfer to reserve funds Dividends declared and paid in cash	•	•	•	10,511		•	•	•		(10,511)	•	•	•
(Note 13)	'	1		'		'	'		'	(47,370)	(47,370)		(47,370)
				10,511		'			•	(57,881)	(47,370)	•	(47,370)
At 31 December 2023	30,562	287,656	55,736	113,381	438,396	10,093	8,511	1,914	39,853	2,137,748	3,123,850	(29,573)	3,094,277
Notes:													

Consolidated Statement of Changes in Equity

- As stipulated by the relevant laws and regulations of the mainland of the People's Republic of China (the "Mainland China"), before distribution of the profit each year, the subsidiaries established in the Mainland China with limited liability shall set aside 10% of their net profit to the statutory surplus reserve. The statutory surplus reserve can only be used upon approval by the board of directors of the relevant subsidiaries and by the relevant authority, to offset accumulated losses or increase capital. Ξ
- Property revaluation reserve represents the revaluation reserve arising upon the transfer of owner-occupied property and right-of-use assets to investment property, net of deferred tax. The property revaluation reserve will be transferred to retained profits when the relevant properties are disposed. Ξ

## Consolidated Statement of Cash Flows

For the year ended 31 December 2023

	2023 HK\$'000	2022 HK\$'000
OPERATING ACTIVITIES Profit before taxation	142 245	210 200
	142,245	210,206
Adjustments for:	(7.004)	F 174
Impairment losses under expected credit loss model, net of reversal Finance costs	(7,804)	5,174
	80,706	44,167
Interest income	(24,421)	(28,128)
Increase in fair value of investment properties	(10,449)	(69,477)
Depreciation of property, plant and equipment	66,493	64,325
Depreciation of right-of-use assets	6,002	6,344
Loss on disposal of property, plant and equipment, net	1,396	2,445
Fair value change of derivative financial instruments	12,027	(589)
Fair value change of other financial assets at FVTPL	(253)	(1,689)
Operating cash flows before movements in working capital	265,942	232,778
(Increase) decrease in inventories	(22,020)	128,317
Increase in properties held for sale	(67,060)	(75,206)
Increase in trade receivables	(102,226)	(42,482)
Increase in deposits, prepayments and other receivables	(31,528)	(55,074)
Increase (decrease) in trade payables	252,048	(83,791)
Increase in other payables and accruals	20,700	68,722
Increase in contract liabilities	1,542	29,869
Increase in long service payments	-	353
Increase in other liabilities	5,145	66,492
Decrease in deferred income	(174)	(556)
Decrease in provision	-	(2,247)
Net cash from operations	322,369	267,175
Hong Kong Profits Tax paid	(34,795)	(569)
Mainland China withholding tax paid	(11,324)	-
NET CASH FROM OPERATING ACTIVITIES	276,250	266,606

### Consolidated Statement of Cash Flows

For the year ended 31 December 2023

	2023	2022
	HK\$'000	2022 HK\$'000
INVESTING ACTIVITIES		(
New short-term bank deposits placed	(222,434)	(166,704)
Withdrawal of short-term bank deposits	267,601	18,369
Purchases of other financial assets at FVTPL	(657,607)	(407,051)
Redemption of other financial assets at FVTPL	735,321	759,382
Interests received	23,490	28,128
Purchases of property, plant and equipment	(81,642)	(75,260)
Settlement of derivative financial instruments	3,728	(8,599)
Proceeds on disposal of property, plant and equipment	3,053	486
Additions to investment properties	(190,222)	(161,103)
NET CASH USED IN INVESTING ACTIVITIES	(118,712)	(12,352)
FINANCING ACTIVITIES		
New bank borrowings raised	898,566	1,515,643
Repayment of bank borrowings	(957,322)	(1,477,491)
Interests paid	(86,545)	(44,167)
Dividends paid by the Company	(47,370)	(27,505)
Repayment of lease liabilities	(4,275)	(4,428)
NET CASH USED IN FINANCING ACTIVITIES	(196,946)	(37,948)
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(39,408)	216,306
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR	611,250	417,527
EFFECT OF FOREIGN EXCHANGE RATE CHANGES, NET	(14,120)	(22,583)
CASH AND CASH EQUIVALENTS AT END OF THE YEAR	557,722	611,250
ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS		
Bank balances and cash	557,722	611,250

For the year ended 31 December 2023

### 1. General

High Fashion International Limited (the "Company") is incorporated in Bermuda as an exempted company with limited liability and its shares are listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The addresses of the registered office and principal place of business of the Company are disclosed on page 135 to the annual report.

At 31 December 2023, Hinton Company Limited (55.91%) and High Fashion Charitable Foundation Limited (16.75%), companies ultimately owned by Mr. Lam Foo Wah ("Mr. Lam"), the Chairman of the Company, and Mr. Lam (0.59%), collectively own 73.25% of ordinary shares of the Company and collectively hold the same percentage of the voting rights of the Company. Accordingly, Mr. Lam is considered as the ultimate controlling party of the Company. In opinion of the directors of the Company, Hinton Company Limited, which is incorporated in the British Virgin Islands, is considered as immediate and ultimate holding company of the Company.

The functional currency of the Company is Renminbi ("RMB"), the currency of the primary economic environment in which its major subsidiaries operate. For the purpose of the preparation of consolidated financial statements and convenience of the financial statements users, the consolidated results and financial position of the Company and its subsidiaries (the "Group") are presented in Hong Kong dollars ("HK\$").

The Company acts as investment holding company. The principal activities of the Group are the manufacture and trading of garments, as well as property investment and development.

## 2. Application of New and Amendments to Hong Kong Financial Reporting Standards ("HKFRSs")

### New and amendments to HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the following new and amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") for the first time, which are mandatorily effective for the Group's annual period beginning on 1 January 2023 for the preparation of the consolidated financial statements:

HKFRS 17 (including the October 2020 and February 2022 Amendments to HKFRS 17)	Insurance Contracts
Amendments to HKAS 8	Definition of Accounting Estimates
Amendments to HKAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction
Amendments to HKAS 12	International Tax Reform — Pillar Two model Rules
Amendments to HKAS 1 and	Disclosure of Accounting Policies
HKFRS Practice Statement 2	

## 2. Application of New and Amendments to Hong Kong Financial Reporting Standards ("HKFRSs") (Cont'd)

### New and amendments to HKFRSs that are mandatorily effective for the current year (Cont'd)

Except as described below, the application of the new and amendments to HKFRSs in the current year has had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

#### Impacts on application of Amendments to HKAS 1 and HKFRS Practice Statement 2 Disclosure of Accounting Policies

The Group has applied the amendments for the first time in the current year. HKAS 1 Presentation of Financial Statements is amended to replace all instances of the term "significant accounting policies" with "material accounting policy information". Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements.

The amendments also clarify that accounting policy information may be material because of the nature of the related transactions, other events or conditions, even if the amounts are immaterial. However, not all accounting policy information relating to material transactions, other events or conditions is itself material. If an entity chooses to disclose immaterial accounting policy information, such information must not obscure material accounting policy information.

HKFRS Practice Statement 2 Making Materiality Judgements (the "Practice Statement") is also amended to illustrate how an entity applies the "four-step materiality process" to accounting policy disclosures and to judge whether information about an accounting policy is material to its financial statements. Guidance and examples are added to the Practice Statement.

The application of the amendments has had no material impact on the Group's financial positions and performance but has affected the disclosure of the Group's accounting policies set out in Note 3 to the consolidated financial statements.

## 2. Application of New and Amendments to Hong Kong Financial Reporting Standards ("HKFRSs") (Cont'd)

### Amendments to HKFRSs in issue but not yet effective

The Group has not early applied the following amendments to HKFRSs that have been issued but are not yet effective:

Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint $$\rm Venture^1$$
Amendments to HKFRS 16	Lease Liability in a Sale and Leaseback <sup>2</sup>
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and the related
	amendments to Hong Kong Interpretation 5 (2020) <sup>2</sup>
Amendments to HKAS 1	Non-current Liabilities with Covenants <sup>2</sup>
Amendments to HKAS 7 and HKFRS 7	Supplier Finance Arrangements <sup>2</sup>
Amendments to HKAS 21	Lack of Exchangeability <sup>3</sup>

<sup>1</sup> Effective for annual periods beginning on or after a date to be determined.

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2024.

<sup>3</sup> Effective for annual periods beginning on or after 1 January 2025.

Except for the amendments to HKFRSs mentioned below, the directors of the Company anticipate that the application of all other amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

### Amendments to HKAS 1 Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) (the "2020 Amendments") and Amendments to HKAS 1 Non-current Liabilities with Covenants (the "2022 Amendments")

The 2020 Amendments provide clarification and additional guidance on the assessment of right to defer settlement for at least twelve months from reporting date for classification of liabilities as current or non-current, which:

- clarify that if a liability has terms that could, at the option of the counterparty, result in its settlement by the transfer of the entity's own equity instruments, these terms do not affect its classification as current or non-current only if the entity recognises the option separately as an equity instrument applying HKAS 32 Financial Instruments: Presentation.
- specify that the classification of liabilities as current or non-current should be based on rights that are in existence at the end of the reporting period. Specifically, the amendments clarify that the classification should not be affected by management intentions or expectations to settle the liability within 12 months.

## 2. Application of New and Amendments to Hong Kong Financial Reporting Standards ("HKFRSs") (Cont'd)

### Amendments to HKFRSs in issue but not yet effective (Cont'd)

Amendments to HKAS 1 Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) (the "2020 Amendments") and Amendments to HKAS 1 Non-current Liabilities with Covenants (the "2022 Amendments") (Cont'd)

For rights to defer settlement for at least twelve months from reporting date which are conditional on the compliance with covenants, the requirements introduced by the 2020 Amendments have been modified by the 2022 Amendments. The 2022 Amendments specify that only covenants with which an entity is required to comply with on or before the end of the reporting period affect the entity's right to defer settlement of a liability for at least twelve months after the reporting date. Covenants which are required to comply with only after the reporting period do not affect whether that right exists at the end of the reporting period.

In addition, the 2022 Amendments specify the disclosure requirements about information that enables users of financial statements to understand the risk that the liabilities could become repayable within twelve months after the reporting period, if an entity classifies liabilities arising from loan arrangements as non-current when the entity's right to defer settlement of those liabilities is subject to the entity complying with covenants within twelve months after the reporting period.

The 2022 Amendments also defer the effective date of applying the 2020 Amendments to annual reporting periods beginning on or after 1 January 2024. The 2022 Amendments, together with the 2020 Amendments, are effective for annual reporting periods beginning on or after 1 January 2024, with early application permitted. If an entity applies the 2020 Amendments for an earlier period after the issue of the 2022 Amendments, the entity should also apply the 2022 Amendments for that period.

Based on the Group's outstanding liabilities as at 31 December 2023, and the related terms in the agreements between the Group and the relevant lenders, the application of the 2020 and 2022 Amendments will not result in reclassification of the Group's liabilities.

#### Amendments to HKAS 7 and HKFRS 7 Supplier Finance Arrangements

The amendments add a disclosure objective to HKAS 7 *Cash flow statements* stating that an entity is required to disclose information about its supplier finance arrangements that enables users of financial statements to assess the effects of those arrangements on the entity's liabilities and cash flows. In addition, HKFRS 7 *Financial Instruments: Disclosures* was amended to add supplier finance arrangements as an example within the requirements to disclose information about an entity's exposure to concentration of liquidity risk.

The term 'supplier finance arrangements' is not defined. Instead, the amendments describe the characteristics of an arrangement for which an entity would be required to provide the information.

For the year ended 31 December 2023

## 2. Application of New and Amendments to Hong Kong Financial Reporting Standards ("HKFRSs") (Cont'd)

Amendments to HKFRSs in issue but not yet effective (Cont'd)

#### Amendments to HKAS 7 and HKFRS 7 Supplier Finance Arrangements (Cont'd)

To meet the disclosure objective, an entity will be required to disclose in aggregate for its supplier finance arrangements:

- The terms and conditions of the arrangements;
- The carrying amount and associated line items presented in the entity's statement of financial position, of the liabilities that are part of the arrangements, and the non-cash changes in the carrying amounts of these financial liabilities;
- The carrying amount, and associated line items for which the suppliers have already received payment from the finance providers;
- Ranges of payment due dates for both those financial liabilities that are part of a supplier finance arrangement and comparable trade payables that are not part of a supplier finance arrangement; and liquidity risk information

The amendments, which contain specific transition reliefs for the first annual reporting period in which an entity applies the amendments, are applicable for annual reporting periods beginning on or after 1 January 2024. Earlier application is permitted.

The application of the amendments is not expected to have impact on the financial position or performance of the Group but may affect the disclosures of liabilities, cash flows and the Group's exposure to liquidity risk related to the supplier finance arrangements entered into by the Group. The impacts of application, if any, will be disclosed in the Group's future consolidated financial statements.

## 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information

### 3.1 Basis of preparation of consolidated financial statements

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules") and by the Hong Kong Companies Ordinance.

The directors of the Company have, at the time of approving the consolidated financial statements, a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the consolidated financial statements.

For the year ended 31 December 2023

## 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

### 3.2 Material accounting policy information

### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

### **Revenue from contracts with customers**

The Group recognises revenue at a point in time when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services (or a bundle of goods or services that is distinct or a series of distinct goods or services) that is transferred to the customer.

A contract liability represents the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

For the year ended 31 December 2023

## 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

### 3.2 Material accounting policy information (Cont'd)

### Leasing

### Definition of a lease

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### The Group as a lessee

#### *Right-of-use assets*

The cost of right-of-use asset mainly includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date; and
- any initial direct costs incurred by the Group.

Except for those that are classified as investment properties and measured under fair value model, right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use assets that do not meet the definition of investment property or inventory as a separate line item on the consolidated statement of financial position. Right-of-use assets that meet the definition of investment property and inventory are presented within "investment properties" and "properties held for sale" respectively.

For the year ended 31 December 2023

## 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

### 3.2 Material accounting policy information (Cont'd)

#### Leasing (Cont'd)

#### The Group as a lessor

#### Classification and measurement of leases

Leases for which the Group is a lessor are classified as operating leases.

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease and is presented in "Revenue" on the consolidated statement of profit or loss and other comprehensive income when it is derived from the Group's ordinary course of business.

#### Refundable rental deposits

Refundable rental deposits received are accounted for under HKFRS 9 *Financial Instruments* ("HKFRS 9") and initially measured at fair value.

#### **Investment properties**

Investment properties are properties held to earn rentals and/or for capital appreciation (including properties under construction for such purposes).

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are measured at their fair values, adjusted to exclude any prepaid or accrued operating lease income.

Gains or losses arising from changes in the fair value of investment properties are included in profit or loss for the period in which they arise.

Construction costs incurred for investment properties under construction are capitalised as part of the carrying amount of the investment properties under construction.

## 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

### 3.2 Material accounting policy information (Cont'd)

### Property, plant and equipment

Property, plant and equipment are tangible assets that are held for use in the production or supply of goods or services, or for administrative purposes (other than properties under construction as described below). Property, plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Costs include any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

When the Group makes payments for ownership interests of properties which includes both leasehold land and building elements, the entire consideration is allocated between the leasehold land and the building elements in proportion to the relative fair values at initial recognition. To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land is presented as "right-of-use assets" in the consolidated statement of financial position except for those that are classified and accounted for as investment properties under the fair value model. When the consideration cannot be allocated reliably between non-lease building element and undivided interest in the underlying leasehold land, the entire properties are classified as property, plant and equipment.

If a property becomes an investment property because its use has changed as evidenced by end of owner-occupation, any difference between the carrying amount and the fair value of that item (including the relevant leasehold land classified as right-of-use assets) at the date of transfer is recognised in other comprehensive income and accumulated in property revaluation reserve.

Depreciation is recognised so as to write off the cost of assets (other than construction in progress) less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

## 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

### 3.2 Material accounting policy information (Cont'd)

### **Financial instruments**

### **Financial assets**

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15 *Revenue from Contracts with Customers* ("HKFRS 15").

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

### Classification and subsequent measurement of financial assets

Financial assets of the Group that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Other financial assets of the Group are subsequently measured at either FVTOCI or FVTPL.

(i) Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired.

For the year ended 31 December 2023

## 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

### 3.2 Material accounting policy information (Cont'd)

### Financial instruments (Cont'd)

### Financial assets (Cont'd)

Classification and subsequent measurement of financial assets (Cont'd)

(ii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI or designated as FVTOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss includes any dividend or interest earned on the financial asset and is included in the "other gains and losses, net" line item.

#### Impairment of financial assets and lease receivables subject to impairment assessment under HKFRS 9

The Group performs impairment assessment under expected credit loss ("ECL") model on financial assets (including trade receivables, deposits and other receivables, customs deposit, amounts due from joint ventures, long-term bank deposits, short-term bank deposits and bank balances) and lease receivables which are subject to impairment assessment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL ("12m ECL") represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessment are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognises lifetime ECL for trade and lease receivables. The ECL on trade and lease receivables, which are not credit-impaired, are grouped by internal credit rating and are assessed collectively while those which are credit impaired are assessed individually.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

# 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

#### 3.2 Material accounting policy information (Cont'd)

#### Financial instruments (Cont'd)

#### Financial assets (Cont'd)

#### Impairment of financial assets and lease receivables subject to impairment assessment under HKFRS 9 (Cont'd)

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

The Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

The Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information that demonstrates that a more lagging default criteria is more appropriate.

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred.

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery. Any subsequent recoveries are recognised in profit or loss.

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition. For a lease receivable, the cash flows used for determining the ECL is consistent with the cash flows used in measuring the lease receivable in accordance with HKFRS 16.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables, where the corresponding adjustment is recognised through a loss allowance account.

For the year ended 31 December 2023

# 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

#### 3.2 Material accounting policy information (Cont'd)

#### Financial instruments (Cont'd)

#### Financial assets (Cont'd)

#### Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

#### Financial liabilities and equity

#### Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

#### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

#### Financial liabilities at amortised cost

Financial liabilities including trade payables, other payables, amounts due to joint ventures and an associate and bank borrowings are subsequently measured at amortised cost, using the effective interest method.

#### Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

# 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

#### 3.2 Material accounting policy information (Cont'd)

#### Financial instruments (Cont'd)

#### Derivative financial instruments

Derivatives are initially recognised at fair value at the date when derivative contracts are entered into and are subsequently remeasured to their fair value at the end of the reporting period. The resulting gain or loss is recognised in profit or loss immediately.

A derivative is presented as a non-current asset or a non-current liability if the remaining maturity of the instrument is more than 12 months and it is not due to be realised or settled within 12 months. Otherwise, it is presented as current assets or current liabilities.

#### **Foreign currencies**

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. When a fair value gain or loss on a non-monetary item is recognised in profit or loss, any exchange component of that gain or loss is also recognised in profit or loss. When a fair value gain or loss on a non-monetary item is recognised in other comprehensive income, any exchange component of that gain or loss is also recognised in other comprehensive income. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. HK\$) using exchange rate prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case the exchange rates at the date of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of "translation reserve" (attributed to non-controlling interests as appropriate).

Exchange differences relating to the retranslation of the Group's net assets in RMB to the Group's presentation currency (i.e. HK\$) are recognised directly in other comprehensive income and accumulated in the translation reserve. Such exchange differences accumulated in the translation reserve are not reclassified to profit or loss subsequently.

# 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

#### 3.2 Material accounting policy information (Cont'd)

#### **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### Short-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits as an expense expected to be paid as and when employees have rendered service entitling them to the contributions unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries and annual leave) after deducting any amount already paid.

#### **Retirement benefit costs**

Payments to defined contribution retirement benefit plans (including payments to the Mandatory Provident Fund Schemes and state-managed retirement benefit schemes) are recognised as an expense when employees have rendered service entitling them to the contributions.

#### Taxation

Income tax expense represents the sum of current and deferred income tax expense.

The tax currently payable is based on taxable profit for the year. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profits.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

# 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

#### 3.2 Material accounting policy information (Cont'd)

#### Taxation (Cont'd)

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

For the purposes of measuring deferred tax for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

#### **Research expenses**

Expenditure on research activities is recognised as an expense in the period in which it is incurred.

#### Cash and cash equivalents

Cash and cash equivalents presented on the consolidated statement of financial position include:

- (a) cash, which comprises of cash in hand and deposits held at call with banks; and
- (b) cash equivalents, which comprises of other short-term (generally with original maturities of three months or less), highly liquid investments that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

For the purposes of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

# 3. Basis of Preparation of Consolidated Financial Statements and Material Accounting Policy Information (Cont'd)

#### 3.2 Material accounting policy information (Cont'd)

#### Inventories

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are determined on a weighted average method. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale. Costs necessary to make the sale include incremental costs directly attributable to the sale and non-incremental costs which the Group must incur to make the sale.

#### **Properties held for sale**

Properties for/under development which are intended to be sold upon completion of development and properties for sale are classified as current assets. Except for the leasehold land element which is measured at cost model in accordance with the accounting policies of right-of-use assets, properties for/under development/properties for sale are carried at the lower of cost and net realisable value. Cost is determined on a specific identification basis including allocation of the related development expenditure incurred and where appropriate, borrowing costs capitalised. Net realisable value represents the estimated selling price for the properties less estimated cost to completion and costs necessary to make the sales. Costs necessary to make the sale include incremental costs directly attributable to the sale and non-incremental costs which the Group must incur to make the sale.

## 4. Critical Accounting Judgments and Key Sources of Estimation Uncertainty

In the application of the Group's accounting policies, which are described in Note 3, the directors of the Company are required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### Critical judgments in applying accounting policies

The following are the critical judgments, apart from those involving estimations (see below), that the directors of the Company have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

# 4. Critical Accounting Judgments and Key Sources of Estimation Uncertainty (Cont'd)

#### Critical judgments in applying accounting policies (Cont'd)

#### Revenue recognition from sale of garments with no alternative use

Under HKFRS 15.35(c), control of an asset is transferred over time when the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date, or otherwise at a point in time upon customer obtains control of that asset. Significant judgment is required in determining whether the terms of the Group's contracts with customers create an enforceable right to payment for the Group. The Group has considered the contractual terms with the relevant customers, the laws that apply to the relevant contracts for sale of garments with no alternative use and the opinion from external legal counsel. Based on the assessment of the directors of the Company, the terms of these sales contracts do not create an enforceable right to payment to the Group, and accordingly, sale of garments with no alternative use is considered to be performance obligation satisfied at a point in time.

#### **Deferred taxation on investment properties**

For the purposes of measuring deferred taxes arising from investment properties that are measured using the fair value model, the directors of the Company have reviewed the Group's investment property portfolio and concluded that the Group's investment properties in Hong Kong are held under a business model whose objective is to consume substantially all of the economic benefits embodied in the investment properties over time (rather than through sale) while those in Mainland China is to recover their carrying amounts through sale. Therefore, in determining the Group's deferred taxation on investment properties, the directors of the Company have rebutted and not rebutted the presumptions that the carrying amounts of investment properties in Hong Kong and Mainland China, respectively, measured using the fair value model are recovered entirely through sale. As a result, the Group has recognised deferred taxes on changes in fair value of investment properties both in Mainland China and Hong Kong during the year to reflect the tax consequences through consuming the inherent economic benefits through use.

#### Key sources of estimation uncertainty

The followings are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### Fair value of investment properties

Investment properties are stated at fair value based on the valuation performed by independent professional valuers. The determination of the fair value involves, inter-alia, certain estimates including comparable market transaction prices, development costs and appropriate capitalisation rates, which are set out in Note 17.

In relying on the valuation report, the directors of the Company have exercised their judgment and are satisfied that the method of valuation is reflective of the current market conditions. Whilst the Group considers valuations of the Group's investment properties are the best estimates, changes to these assumptions would result in changes in the fair values of the Group's investment properties and the corresponding adjustments to the amount of gain or loss reported in the consolidated statement of profit or loss and other comprehensive income.

As at 31 December 2023, the carrying amount of the Group's investment properties is HK\$3,415,751,000 (2022: HK\$3,208,851,000).

# 4. Critical Accounting Judgments and Key Sources of Estimation Uncertainty (Cont'd)

#### Key sources of estimation uncertainty (Cont'd)

#### Provision of ECL for trade receivables

The debtors which are not credit-impaired are grouped by internal credit rating and assessed collectively. Debtors which are credit impaired are assessed individually. The provision rates are based on the Group's historical default rates and forward-looking information that is reasonable, supportable and available without undue cost or effort. At each reporting date, the historical observed default rates are reassessed and changes in the forward-looking information are considered.

The provision of ECL is sensitive to changes in estimates. As at 31 December 2023, the carrying amount of the Group's trade receivables is HK\$633,289,000 (net of allowance for credit losses of HK\$9,662,000) (2022: HK\$551,374,000 (net of allowance for credit losses of HK\$19,525,000)). The information about the ECL and the Group's trade receivables is disclosed in Note 41.

### 5. Revenue

	2023 HK\$'000	2022 HK\$'000
Revenue from contracts with customers in respect of sales of garments,		
fabrics and accessories recognised at a point in time under HKFRS 15	3,189,702	3,416,838
Rental income recognised under HKFRS 16	117,180	98,567
	3,306,882	3,515,405
Geographical markets for revenue from contracts with customers:		
China (including Mainland China and Hong Kong)	1,827,828	1,941,617
United States of America ("USA")	445,973	629,976
Europe	393,077	423,082
Others	522,824	422,163
	3,189,702	3,416,838

## 5. Revenue (Cont'd)

Set out below is the reconciliation of revenue with the amounts disclosed in segment information:

	Manufacturing and trading of garments HK\$'000	Property investment and development HK\$'000
For the year ended 31 December 2023		
Segment revenue	3,189,702	117,180
Less: rental income recognised under HKFRS 16	-	(117,180)
Revenue from contracts with customers	3,189,702	-
For the year ended 31 December 2022		
Segment revenue	3,416,838	98,567
Less: rental income recognised under HKFRS 16	-	(98,567)
Revenue from contracts with customers	3,416,838	_

#### Performance obligations for contracts with customers

#### Manufacturing and trading of garments

Contracts with customers within the Group's manufacturing and trading business include promises to sell garments, fabrics and accessories. Significant judgment is required in determining the timing of revenue recognition in accordance with HKFRS 15.35(c) on whether the terms of the Group's contracts with customers create an enforceable right to payment for the Group. The Group has considered the contractual terms with the relevant customers, the laws that apply to the relevant contracts for sale of garments with no alternative use and the opinion from external legal counsel. Based on the assessment of the Group, and accordingly, revenue associated with the sale of products are recognised at the point in time when control of the promised goods has been transferred to the customers. The point in time when control transfers to the customer depends on the contractually agreed upon shipping terms, but typically occurs once the product has been shipped or once it has been delivered to a location specified by the customers. Transportation and handling activities that occur before the customers obtain control over the relevant goods are considered as fulfilment activities.

Certain contracts, primarily those for sale of tailor-made products, require upfront customer deposits that result in a contract liability. Upfront deposits or prepayments are usually invoiced upon acceptance of sales orders for certain customers. Revenue is recognised when the products have been shipped to the customer's specific location (delivery) as specified in the customer contract. Upon delivery, customers are granted credit terms which generally range from 30 to 90 days from the invoice date, which approximates the respective revenue recognition dates. Such terms are common within the industries in which the Group is associated and are not considered financing arrangements.

## 5. Revenue (Cont'd)

#### Performance obligations for contracts with customers (Cont'd)

#### Manufacturing and trading of garments (Cont'd)

In addition, certain revenue is also recognised when the customer takes physical possession of the products, which occurs at the point of sale for merchandise purchased at the Group's retail stores. Customers are allowed to return the goods for refund within 7 days after the respective sales take place. Revenue is recognised at an expected value of the transaction price adjusted for estimated returns based on historical trends. Payment is due at the point of sale. The payments settled by credit cards or mobile payment by customers are normally received within one to two days from the transaction date.

#### Transaction price allocated to the remaining performance obligations

As at 31 December 2023, contracts with customers with unsatisfied performance obligations have original expected duration of one year of less. As permitted under HKFRS 15, the aggregate amount of transaction price allocated to these unsatisfied contracts is not disclosed.

#### Leases

	2023 HK\$'000	2022 HK\$'000
For operating leases:		
Lease payments that are fixed	117,180	98,567

### 6. Segment Information

Information reported to the Group's executive directors, being the chief operating decision maker ("CODM"), for the purposes of resource allocation and performance assessment, is analysed based on components of the Group that are regularly reviewed by the CODM. These components are (i) manufacturing and trading of garments; and (ii) property investment and development.

#### Segment revenue and results

The following is an analysis of the Group's revenue and results by reportable and operating segment.

	2023 HK\$'000	2022 HK\$'000
Segment revenue		
<ul> <li>Manufacturing and trading of garments</li> </ul>	3,189,702	3,416,838
<ul> <li>Property investment and development</li> </ul>	117,180	98,567
Revenue — external sales	3,306,882	3,515,405
Segment results		
<ul> <li>Manufacturing and trading of garments</li> </ul>	162,492	159,840
<ul> <li>Property investment and development</li> </ul>	23,915	23,951
	186,407	183,791
Change in fair value of derivative financial instruments	(12,027)	589
Change in fair value of investment properties	10,449	69,477
Unallocated corporate overhead and other expenses	(42,584)	(43,651)
Profit before taxation	142,245	210,206

The accounting policies of the operating segments are the same as the Group's accounting policies described in Note 3. Segment profit represents the profit earned by each segment without the allocation of change in fair value of derivative financial instruments and investment properties, certain portion of the central administration costs and other expenses. This is the measure reported to the CODM for the purposes of resources allocation and performance assessment. Furthermore, as the assets and liabilities for operating segments are not provided to the CODM for the purposes of resources allocation and performance assessment, no segment assets and liabilities is presented accordingly.

# 6. Segment Information (Cont'd)

### Other segment information

#### For the year ended 31 December 2023

	Manufacturing and trading of garments HK\$'000	Property investment and development HK\$'000	<b>Consolidated</b> НК\$'000
Amounts included in the measure of segment profit or loss:			
Depreciation of property, plant and equipment Depreciation of right-of-use assets Loss on disposal of property, plant and equipment, net Impairment losses under expected credit loss model,	59,559 5,806 1,396	6,934 196 -	66,493 6,002 1,396
net of reversal Interest income Finance costs	(7,804) (24,362) 39,767	- (59) 40,939	(7,804) (24,421) 80,706
Amounts regularly provided to the CODM but not included in the measure of segment profit or loss:			
Fair value loss on derivative financial instruments Increase in fair value of investment properties			12,027 (10,449)
For the year ended 31 December 2022			
Amounts included in the measure of segment profit or loss:			
Depreciation of property, plant and equipment Depreciation of right-of-use assets Loss on disposal of property, plant and equipment, net Impairment losses under expected credit loss model,	56,454 6,249 2,445	7,871 95 -	64,325 6,344 2,445
net of reversal Interest income Finance costs	5,174 (27,771) 24,982	- (357) 19,185	5,174 (28,128) 44,167
Amounts regularly provided to the CODM but not included in the measure of segment profit or loss:			
Fair value gain on derivative financial instruments Increase in fair value of investment properties			(589) (69,477)

# 6. Segment Information (Cont'd)

### Geographical information

The Group's operations are mainly located in China.

Information about the Group's revenue from continuing operations from external customers is presented based on the location of the customers. Information about the Group's non-current assets (excluding deferred tax assets and financial instruments) is presented based on the geographical location of the assets.

	Revenue		Non-current assets	
	2023 HK\$'000	2022 HK\$'000	2023 HK\$'000	2022 HK\$'000
China	1,945,008	2,040,184	3,959,354	3,767,113
USA	445,973	629,976	745	63
Europe	393,077	423,082	-	-
Others	522,824	422,163	4,967	3,603
	3,306,882	3,515,405	3,965,066	3,770,779

#### Information about major customer

During the years ended 31 December 2023 and 2022, there is no customer from manufacture and trading of garments segment nor property investment and development segment which contributed over 10% of the total revenue of the Group.

## 7. Other Gains and Losses, Net

	2023 HK\$'000	2022 HK\$'000
Change in fair value of derivative financial instruments	(12,027)	589
Change in fair value of other financial assets at FVTPL	253	1,689
Loss on disposal of property, plant and equipment, net	(1,396)	(2,445)
Net foreign exchange gains	12,914	8,379
Increase in fair value of investment properties	10,449	69,477
	10,193	77,689

For the year ended 31 December 2023

## 8. Finance Costs

	2023 HK\$'000	2022 HK\$'000
Interests on:		
Bank borrowings and overdrafts	85,177	42,714
Lease liabilities	516	686
Borrowings on discounted bills	852	767
Total borrowing costs	86,545	44,167
Less: amounts capitalised in the cost of qualifying assets	(5,839)	-
	80,706	44,167

Borrowing costs capitalised during the year arose on both specific borrowings and general borrowing pool. Borrowing costs arose on specific borrowings were fully capitalised while those arose on the general borrowing pool were calculated by applying capitalisation rates ranging from 3.9% to 5.0% per annum (2022: nil) to expenditure on qualifying assets.

# 9. Directors' and Managing Director's Emoluments and Employee's Emoluments Directors' and Managing Director's emoluments

The emoluments paid or payable to each of the ten (2022: eight) directors of the Company, disclosed pursuant to the applicable Listing Rules and Hong Kong Companies Ordinances, are as follows:

		(	Other emoluments	5	
			Retirement benefits	Performance related	
		Salaries and	schemes	incentive	Total
	Fees	other benefits	contributions	payments	emoluments
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
2023					
Executive directors					
Lam Foo Wah	200	5,070	-	3,000	8,270
Lam Gee Yu, Will	200	4,200	18	4,000	8,418
Lam Din Yu, Well	200	3,900	18	4,000	8,118
Non-executive director					
Hung Ka Hai, Clement	200	840	-	-	1,040
Independent non-executive directors					
Yeung Kwok Wing	200	-	-	-	200
Chung Kwok Pan	200	-	-	-	200
Tong Hee Keung, Samuel (appointed on 1 January 2023)	200	-	-	-	200
Lau Yip Shing	106	-	-	-	106
(appointed on 21 June 2023)					
Wong Chun Sek, Edmund	67	-	-	-	67
(appointed on 1 September 2023)					
Leung Hok Lim	133	-	-	-	133
(resigned on 1 September 2023)					
Total for 2023	1,706	14,010	36	11,000	26,752

# 9. Directors' and Managing Director's Emoluments and Employee's Emoluments (Cont'd)

Directors' and Managing Director's emoluments (Cont'd)

		(	Other emoluments		
	- Fees HK\$'000	Salaries and other benefits HK\$'000	Retirement benefits schemes contributions HK\$'000	Performance related incentive payments HK\$'000	Total emoluments HK\$'000
2022					
Executive directors					
Lam Foo Wah	200	5,070	-	3,000	8,270
Lam Gee Yu, Will	200	3,960	18	3,500	7,678
Lam Din Yu, Well	200	3,660	18	3,000	6,878
So Siu Hang, Patricia (retired on 14 June 2022)	90	2,593	9	-	2,692
Non-executive director					
Hung Ka Hai, Clement	200	840	-	-	1,040
Independent non-executive directors					
Yeung Kwok Wing	200	-	-	-	200
Leung Hok Lim	200	-	-	-	200
Chung Kwok Pan	200	-	-	-	200
Total for 2022	1,490	16,123	45	9,500	27,158

The emoluments for executive and non-executive directors of the Company are for their services in connection with the management of the affairs of the Company and the Group, while the emoluments for independent non-executive directors of the Company are for their services as directors of the Company.

The performance related incentive payment is determined by reference to the individual performance of the directors of the Company and approved by the Remuneration Committee of the Company.

Mr. Lam Gee Yu, Will and Mr. Lam Din Yu, Well are the Managing Director and Managing Director (China) of the Company respectively.

During both years, no emolument was paid by the Group to the directors of the Company or five employees with highest emoluments as compensation for loss of office or an inducement to join or upon joining the Group. None of the directors of the Company has waived any emoluments for both years.

# 9. Directors' and Managing Director's Emoluments and Employee's Emoluments (Cont'd)

#### Employee's emoluments

Out of the five individuals with the highest emoluments in the Group, three (2022: four) of them are directors of the Company whose emoluments are disclosed above. The emoluments of the remaining two individuals (2022: one) are as follows:

	2023 HK\$'000	2022 HK\$'000
Salaries and other benefits	2,743	1,235
Retirement benefits schemes contributions	36	18
Performance related incentive payments	700	700
	3,479	1,953

The number of the highest paid individual whose emoluments fell within the following bands are as follows:

	2023	2022
HK\$1,000,001 to HK\$1,500,000	1	-
HK\$1,500,001 to HK\$2,000,000	1	1
	2	1

# 10. Income Tax Expense

	2023 HK\$'000	2022 HK\$'000
Current tax charge:		
Hong Kong	16,279	18,027
Mainland China (Note)	13,941	9,183
	30,220	27,210
(Over) under provision in prior years:		
Hong Kong	(200)	1,494
Mainland China	(4,541)	(1,672)
Other jurisdictions	40	(16)
	(4,701)	(194)
Deferred taxation (Note 20):		
Current year	3,896	27,795
	29,415	54,811

Note: Amount includes withholding tax of HK\$11,324,000 (2022: nil) during the year ended 31 December 2023.

## 10. Income Tax Expense (Cont'd)

Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profit for both years.

Under the Law of the Mainland China on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate applicable to the Mainland China subsidiaries of the Group is 25% from 1 January 2008 onwards, except for High Fashion Silk (Zhejiang) Co., Ltd. ("High Fashion Silk") and High Fashion (China) Co., Ltd. ("High Fashion (China)"), which have been recognised as an advanced technology enterprise by the Mainland China Tax Bureau in 2021 and 2022 respectively. High Fashion Silk and High Fashion (China) are subject to an income tax rate of 15% for three years starting from the year being recognised as an advanced technology enterprise in Hangzhou.

The income tax expense for the year can be reconciled to the profit before taxation per the consolidated statement of profit or loss and other comprehensive income as follows:

	2023 HK\$'000	2022 HK\$'000
Profit before taxation	142,245	210,206
Tax at the income tax rate of 16.5% (2022: 16.5%)	23,470	34,684
Effect of different tax rates of subsidiaries operating in other jurisdictions	(5,510)	(8,032)
Tax effect of income not taxable for tax purpose	(646)	(2,928)
Tax effect of expenses not deductible for tax purpose	6,102	14,627
Tax effect of tax losses not recognised	11,157	18,328
Utilisation of tax losses previously not recognised	-	(1,128)
Overprovision in prior years	(4,701)	(194)
Tax effect on two-tiered tax rate	(165)	(165)
Withholding tax in the Mainland China	10,049	4,589
Tax relief in relation to additional tax deductions on research and		
development costs incurred	(10,341)	(9,916)
Others	-	4,946
Income tax expense	29,415	54,811

For the year ended 31 December 2023

# 11. Profit for the Year

Profit for the year has been arrived at after charging (crediting):

	2023 HK\$'000	2022 HK\$'000
Costs of inventories recognised as expenses (including allowance		
for inventory obsolescence of HK\$191,000 (2022: HK\$17,211,000))	2,461,803	2,690,244
Research expenses (included in cost of sales)	133,473	120,056
Depreciation of property, plant and equipment	66,493	64,325
Depreciation of right-of-use assets	6,002	6,344
Less: Amount capitalised in inventories	(53,404)	(48,565)
Depreciation recognised as selling and distribution/administrative expenses	19,091	22,104
Auditor's remuneration	3,300	3,200
Staff costs (including directors' emoluments):		
Wages, salaries and bonuses	563,315	572,036
Retirement benefits schemes contributions	32,710	31,735
Less: Amount capitalised in investment properties under construction,		
construction in progress and inventories	(277,140)	(286,456)
Staff costs recognised as selling and distribution/administrative expenses	318,885	317,315
Gross rental income from investment properties	(117,180)	(98,567)
Less: Outgoings for investment properties rented out (included in cost of services)	19,453	24,738
Net rental income	(97,727)	(73,829)
Government grants (included in other income)	(641)	(4,110)
Bank interest income (included in other income)	(24,421)	(28,128)

# 12. Other Comprehensive (Expense) Income

	2023 HK\$'000	2022 HK\$'000
Revaluation on properties upon transfer from property,		
plant and equipment to investment properties	20,542	-
Fair value loss on equity instruments at FVTOCI	(5,800)	_
Exchange differences on translation to presentation currency	(121,270)	(113,588)
Exchange differences on translation of foreign operations	433	1,045
Other comprehensive expense	(106,095)	(112,543)
Income tax relating to components of other comprehensive income:		
Revaluation on properties upon transfer from property,		
plant and equipment to investment properties	(3,081)	-
Other comprehensive expense for the year, net of tax	(109,176)	(112,543)

For the year ended 31 December 2023

## 13. Dividends

	2023 HK\$'000	2022 HK\$'000
Dividends recognised as distribution and paid during the year:		
Interim dividend — 3.5 HK cents per ordinary share for 2023		
(2022: 3 HK cents per ordinary share for 2022)	10,696	9,168
Final dividend — 12 HK cents per ordinary share for 2022		
(2022: 6 HK cents per ordinary share for 2021)	36,674	18,337
	47,370	27,505

Subsequent to the end of the reporting period, a final dividend in respect of the year ended 31 December 2023 of 12 HK cents (2022: final dividend in respect of the year ended 31 December 2022 of 12 HK cents) per ordinary share, in an aggregate amount of HK\$36,674,000 (2022: HK\$36,674,000) has been proposed by the directors of the Company and is subject to the approval by the Company's shareholders at the forthcoming annual general meeting.

# 14. Earnings per Share

The calculation of basic and diluted earnings per share attributable to owners of the Company is based on the following data:

#### Earnings

	2023 HK\$'000	2022 HK\$'000
Earnings for the purpose of basic and diluted earnings per share attributable to owners of the Company	113,662	154,043

### Number of shares

	'000	'000
Number of ordinary shares for the purpose of basic and diluted earnings per share	305,616	305,616

The computation of diluted earnings per share for the years ended 31 December 2023 and 31 December 2022 does not assume the exercise of the Company's share options because the exercise price of those options was higher than the average market price for shares during the years.

# 15. Property, Plant and Equipment

	Buildings (in Hong Kong) HK\$'000	Buildings (outside Hong Kong) HK\$'000	Construction in progress HK\$'000	Leasehold improvements HK\$'000	Plant and equipment HK\$'000	Furniture and fixtures HK\$'000	Motor vehicles HK\$'000	<b>Total</b> HK\$'000
COST								
At 1 January 2022	40,816	297,690	11,732	155,266	606,264	157,563	31,803	1,301,134
Additions	-	1,386	27,837	7,826	30,597	3,517	4,097	75,260
Transfers	-	-	(27,325)	7,027	20,298	-	-	-
Disposals	-	-	-	-	(13,704)	(1,805)	(2,115)	(17,624)
Exchange realignment	-	(26,273)	(1,455)	(18,048)	(44,109)	(3,833)	(1,438)	(95,156)
At 31 December 2022	40,816	272,803	10,789	152,071	599,346	155,442	32,347	1,263,614
Additions	-	5,496	37,355	9,271	26,864	1,494	1,162	81,642
Transfers	-	16,739	(36,494)	9,221	9,510	-	1,024	-
Transfers to investment properties								
(note 17)	-	(16,314)	-	-	-	-	-	(16,314)
Disposals	-	(847)	-	-	(30,047)	(777)	(158)	(31,829)
Exchange realignment	-	(7,719)	(236)	(4,654)	(9,834)	(3,184)	(314)	(25,941)
At 31 December 2023	40,816	270,158	11,414	165,909	595,839	152,975	34,061	1,271,172
ACCUMULATED DEPRECIATION AND								
IMPAIRMENT								
At 1 January 2022	4,281	113,867	-	132,458	441,647	106,281	28,231	826,765
Provided for the year	1,439	11,642	-	13,915	34,199	2,061	1,069	64,325
Eliminated on disposals	-	-	-	-	(10,994)	(1,775)	(1,924)	(14,693)
Exchange realignment	-	(13,366)	-	(16,006)	(40,254)	(3,508)	(1,211)	(74,345)
At 31 December 2022	5,720	112,143	-	130,367	424,598	103,059	26,165	802,052
Provided for the year	1,439	15,106	-	19,158	27,418	1,878	1,494	66,493
Transfers to investment properties	-	(5,576)	-	-	-	-	-	(5,576)
Eliminated on disposals	-	(312)	-	-	(26,227)	(699)	(142)	(27,380)
Exchange realignment	-	(7,910)	-	(2,960)	(6,848)	(376)	(221)	(18,315)
At 31 December 2023	7,159	113,451	-	146,565	418,941	103,862	27,296	817,274
CARRYING VALUE								
At 31 December 2023	33,657	156,707	11,414	19,344	176,898	49,113	6,765	453,898
At 31 December 2022	35,096	160,660	10,789	21,704	174,748	52,383	6,182	461,562

For the year ended 31 December 2023

# 15. Property, Plant and Equipment (Cont'd)

The above items of property, plant and equipment other than construction in progress are depreciated on a straight-line basis at the following rates per annum:

Buildings	2% to 5% or over remaining lease term if shorter
Leasehold improvements	The shorter of lease terms and 5 years
Plant and equipment	9% to 20%
Furniture and fixtures	9% to 25%
Motor vehicles	15% to 25%

At as 31 December 2023, the Group has pledged its buildings in Hong Kong and Mainland China with a net book value of approximately HK\$97,485,000, in aggregate, (2022: HK\$35,096,000) to secure general banking facilities granted to the Group.

### 16. Right-of-Use Assets

	Leasehold land HK\$'000	Leased properties HK\$'000	<b>Total</b> HK\$'000
<b>As at 31 December 2023</b> Carrying amount	45,273	8,444	53,717
As at 31 December 2022 Carrying amount	47,761	11,828	59,589
For the year ended 31 December 2023 Depreciation charge	1,719	4,283	6,002
For the year ended 31 December 2022 Depreciation charge	1,666	4,678	6,344

# 16. Right-of-Use Assets (Cont'd)

	2023 HK\$'000	2022 HK\$'000
Expenses relating to short-term leases	374	1,768
Total cash outflow for leases	5,164	6,882
Addition of right-of-use assets (note)	1,073	4,315
Termination of right-of-use assets	-	(4,058)

*Note:* In 2023, the Group entered into new lease agreements for the use of leased properties for 3 years (2022: 2 to 4 years). On the lease commencement, the Group recognised right-of-use assets and lease liabilities of HK\$1,073,000 and HK\$1,073,000 (2022: HK\$4,315,000 and HK\$4,315,000), respectively.

For both years, the Group leases various offices premises, factories and warehouses for its operations. Lease contracts are entered into for fixed term of 12 months to 10 years (2022: 12 months to 10 years). Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

In addition, the Group owns several industrial buildings where its manufacturing facilities are primarily located and office buildings. The Group is the registered owner of these property interests, including the underlying leasehold lands. Lump sum payments were made upfront to acquire these property interests. The leasehold land components of these owned properties are presented separately only if the payments made can be allocated reliably.

In addition, lease liabilities of HK\$9,307,000 (2022: HK\$12,697,000) are recognised with related right-of-use assets of HK\$8,444,000 (2022: HK\$11,828,000) as at 31 December 2023. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor and the relevant leased assets may not be used as security for borrowing purposes.

At as 31 December 2023, the Group has pledged certain of its leasehold land in Hong Kong with a net book value of approximately HK\$888,000, in aggregate, (2022: HK\$907,000) to secure general banking facilities granted to the Group.

Details of the lease maturity analysis of lease liabilities are set out in Note 32.

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## **17. Investment Properties**

	Completed investment properties HK\$'000	Investment properties held for development/ under construction HK\$'000	<b>Тоtal</b> НК\$'000
FAIR VALUE			
At 1 January 2022	2,865,303	235,913	3,101,216
Additions	-	181,460	181,460
Transfer	348,565	(348,565)	-
Increase in fair value recognised in profit or loss			
(included in other gains and losses, net) — unrealised	(7,799)	77,276	69,477
Exchange realignment	(117,245)	(26,057)	(143,302)
At 31 December 2022	3,088,824	120,027	3,208,851
Additions	3,981	190,339	194,320
Transfer from property, plant and equipment (note 15)	31,280	-	31,280
Increase in fair value recognised in profit or loss			
(included in other gains and losses, net) — unrealised	(8,125)	18,574	10,449
Exchange realignment	(27,064)	(2,085)	(29,149)
At 31 December 2023	3,088,896	326,855	3,415,751

The Group leases out various investment properties under operating leases with monthly rentals receivable up to ten years, with extension option subject to agreement of both lessor and lessee.

The Group is not exposed to foreign currency risk as a result of the lease arrangements, as all leases are denominated in the respective functional currencies of group entities. The lease contracts do not contain residual value guarantee and/or lessee's option to purchase the property at the end of lease term.

## 17. Investment Properties (Cont'd)

All of the Group's completed investment properties are held under operating leases to earn rentals or for capital appreciation purposes. They are measured using the fair value model and are classified and accounted for as investment properties.

During the year ended 31 December 2023, certain property, plant and equipment with carrying amounts of HK\$10,738,000 were transferred to investment properties. Valuations which were made by Centaline Surveyors Limited and 浙江中企華資產評估 有限公司, independent qualified professional valuers not connected with the Group, at the date of transfer was approximately HK\$31,280,000. The difference between the carrying amount and the fair value of these properties amounting to HK\$20,542,000 was credited to "property revaluation reserve".

The fair value of the Group's investment properties at the end of the reporting period have been arrived at on the basis of a valuation carried out by CBRE Advisory Hong Kong Limited, Centaline Surveyors Limited and 浙江中企華資產評估有限公司, independent qualified professional valuers not connected with the Group. CBRE Advisory Hong Kong Limited and Centaline Surveyors Limited are members of the Institute of Valuers, while 浙江中企華資產評估有限公司 are certified public valuers in the Mainland China.

For the completed investment properties, the valuations were arrived at by making reference to market evidence of transaction prices for similar properties in similar locations and conditions or on the basis of capitalisation of net income. The net income is the market rentals of all lettable units of the properties and discounted at the market yield expected by investors for this type of properties. The market rentals are assessed by making reference to the rentals achieved in the lettable units of the properties in the neighbourhood. The discount rate is determined by making reference to the yields derived from analysing the sales transactions of similar properties in the relevant locations and adjusted to take into account the market expectation from property investors to reflect factors specific to the Group's investment properties.

For investment properties held for development/under construction, the valuations were arrived at by direct comparison with comparable properties as available in the market with due allowance for development costs and indirect cost that will be expended to complete the development of the properties, as well as developer's risks associated with the development at the valuation date and the return that the developer would require for bringing the properties to the completion status, which is determined by the valuers on the analysis of recent land transactions and the market value of similar completed properties in the relevant locations.

In estimating the fair value of the completed properties, the highest and best use of the properties is their current use. In estimating the fair value of investment properties held for development/under construction, management of the Group has taken into account the highest and best use of the properties from the perspective of market participants, taking into account the future development potential of the properties.

The Group's investment properties are categorised into level 3 of the fair value hierarchy. At the end of each reporting period, the Group Finance Director ("GFD") works closely with the independent qualified professional valuers to establish and determine the appropriate valuation techniques and inputs to be used in determining the fair value of the investment properties. Discussions on valuation processes and results are held between GFD and the directors of the Company at least twice a year.

There is no transfer into or out of Level 3 for both years.

## 17. Investment Properties (Cont'd)

At as 31 December 2023, the Group has pledged its investment properties in Hong Kong and Mainland China with carrying value of approximately HK\$1,862,564,000, in aggregate, (2022: HK\$1,795,244,000) to secure general banking facilities granted to the Group.

The following table shows the valuation techniques used in the determination of the fair values of investment properties and unobservable inputs used in the valuation models:

Description	Description Fair value as at		Valuation techniques	Unobs	servable inputs	Relationship of inputs to fair value	
	2023 HK\$'000	2022 HK\$'000					
Completed investment properties Office premises							
— Shenzhen	192,358	200,584	Income capitalisation approach	(i)	Capitalisation rate of 4.5% (2022: 4.5%), taking into account the capitalisation of rental income potential and nature of properties	The higher the capitalisation rate, the lower the fair value	
				(ii)	Monthly market rent of RMB253 (2022: RMB260) per month per square meter in average	The higher the market rent, the higher the fair value	
— Xiaoshan <i>(note 1)</i>	489,996	478,413	Income capitalisation approach	(i)	Capitalisation rate of 7.3% (2022: 7.2%), taking into account the capitalisation of rental income potential and nature of properties	The higher the capitalisation rate, the lower the fair value	
				(ii)	Monthly market rent of RMB19 (2022: RMB19) per month per square meter in average	The higher the market rent, the higher the fair value	
— Shanghai	37,689	39,409	Income capitalisation approach	(i)	Capitalisation rate of 4.7% (2022: 4.7%), taking into account the capitalisation of rental income potential and nature of properties	The higher the capitalisation rate, the lower the fair value	
				(ii)	Monthly market rent of RMB22 (2022: RMB25) per month per square meter in average	The higher the market rent, the higher the fair value	

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# 17. Investment Properties (Cont'd)

Description	Fair valı	ie as at	Valuation techniques	Unobservable inputs	Relationship of inputs to fair value
	2023 HK\$'000				
Completed investment properties (Cont'd) Retail premises					
— Xinchang	280,763	295,751	Income capitalisation approach	<ul> <li>Capitalisation rate of 4% (20 4.0%), taking into account capitalisation of rental inco potential and nature of propertie</li> </ul>	me
				<ul> <li>Monthly market rent of RMB17 (20 RMB18) per month per square me in average</li> </ul>	122: The higher the market rent, the ter higher the fair value
Commercial Complex					
— Hong Kong (note 2)	1,424,000	1,420,000	Income capitalisation approach (2022: comparison approach)	<ul> <li>Capitalisation rate of 3.25%, tak into account the capitalisatior rental income potential and nat of properties</li> </ul>	of rate, the lower the fair value
			approach	<ul><li>(ii) Monthly market rent of HK\$26.2 month per square feet in average</li></ul>	per The higher the market rent, the higher the fair value
				(2022: Market price of HK\$9,520 per squ foot in average and adjusting for a location, condition and surround facilities of the properties)	ge, higher the fair value
— Tonglu	255,521	306,102	Income capitalisation approach	Capitalisation rate of 6.0% to 8.0% (20 6.0% to 8.0%), taking into account capitalisation of rental income potential nature of properties	the rate, the lower the fair value
— Xiaoshan (note 3)	408,569	348,565	Income capitalisation approach and (2022: Comparison	<ul> <li>Capitalisation rate of 8%, taking account the capitalisation of re- income potential and nature properties</li> </ul>	
			Approach)	<ul> <li>Monthly market rent of RMB42</li> <li>RMB75 per month per square me in average</li> </ul>	2 — The higher the market rent, the ter higher the fair value
				(2022: Market price of RMB9,520) per squ foot in average and adjusting for a location, condition and surround facilities of the properties)	ge, higher the fair value

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# 17. Investment Properties (Cont'd)

Description Fair value		ie as at	Valuation techniques			Relationship of inputs to fair value
	2023 HK\$'000					
Investment properties held for development/ under construction						
Industrial and Commercial Complex — Xiaoshan	326,855	120,027	Residual approach	(i)	Market price of RMB325 (2022: RMB322) per square meter in average and adjusting for location of the land	0
				(ii)	Budgeted remaining construction costs to completion of RMB82,317,000 (2022: RMB222,102,000)	The higher the costs, the lower the fair value
				(iii)	Expected developer profit margin at 10% (2022: 10%)	The higher the margin the lowe the fair value
	3,415,751	3,208,851				

Notes:

- 1. Included transfer of properties from property, plant and equipment at fair value of HK\$31,280,000 (2022: nil) during the year.
- 2. The fair value of the investment properties as at 31 December 2023 is determined by using income capitalisation approach (2022: comparison approach). Considered that there are less recent comparable transactions in the market under the current economic environment, the directors considered that the use of income capitalisation approach would be more appropriate for reflecting the value of investment properties by taking into consideration of the existing leasing profile of the investment properties.
- 3. The fair value of the investment properties as at 31 December 2023 is determined by using income capitalisation approach (2022: comparison approach). In current year, the investment properties started to lease for rental purpose. The directors considered that the use of income capitalisation approach would be more appropriate for reflecting the value of investment properties by taking into consideration of the existing leasing profile of the investment properties.

### 18. Interests in Joint Ventures

	2023 HK\$'000	2022 HK\$'000
Cost of unlisted investments in joint ventures	17,407	17,407
Share of post-acquisition losses	(13,963)	(13,963)
Exchange realignment	4,113	4,121
	7,557	7,565

Included in interests in joint ventures is High Fashion New Media Corporation Limited's ("New Media") 100% investment in Longford Information & Technology Co., Limited ("Longford"). Longford was established in the Mainland China during the year ended 31 December 2014 by New Media with a registered capital of RMB30,000,000. The legal representative of Longford was Ms. Mary Leong Ma Li ("Ms. Leong"), who kept the company chops, books and records as well as other relevant documents of Longford since establishment.

On 26 September 2014, the High Court of the Hong Kong Special Administrative Region made an interim order ("Longford Order") to New Media, under which the bank mandate of Longford had to be followed to the effect that one representative of the Group and Ms. Leong shall form joint signatories of the bank account and to operate it jointly. As a result of the Longford Order, Longford has become effectively jointly controlled by New Media and Ms. Leong as decisions regarding the relevant activities of the Longford effectively required unanimous consent of both the Group and Ms. Leong starting from 26 September 2014. As the Longford Order has not been released as at 31 December 2023, Longford is accounted for as a joint venture of the Group irrespective of the Group's 65% effective shareholding thereon.

	Form of business	Place of registration and	Percentage of							
Name	structure	operations	Ownership	o interest	Voting	power	Profit s	haring	Principal activities	
			2023 %	2022 %	2023 %	2022 %	2023 %			
Hangzhou Dalifu Silk Finishing Co., Ltd.	Established	Mainland China	51	51	50	50	51	51	Dyeing, printing and sandwashing of fabric	
The Silk Passion Company Limited ("Silk Passion")	Incorporated	Hong Kong	51	51	60	60	51	51	Trading, marketing and promoting silk products	
Longford	Established	Mainland China	65	65	67	67	65	65	Inactive	

As at 31 December 2023 and 2022, the Group has interests in the following joint ventures:

## 18. Interests in Joint Ventures (Cont'd)

In the opinion of the directors of the Company, these joint ventures, are not individually material to the Group for both years and therefore no separate disclosure on summarised financial information of these joint ventures is presented. The Group did not share any results from the joint ventures for both years.

The Group has discontinued recognition of its share of losses of certain joint ventures. The amount of unrecognised share of results of these joint ventures is as follows:

	2023 HK\$'000	2022 HK\$'000
Unrecognised share of losses of joint ventures for the year	897	933
Accumulated unrecognised share of losses of these joint ventures	10,075	9,178

At the end of both reporting periods, the Group has no commitment to fund the losses in relation to its investments in any of the joint ventures.

# 19. Equity Instruments at FVTOCI

	2023 HK\$'000	2022 HK\$'000
Unlisted equity investments, at fair value	10,616	16,416

In the current year, the Group recognised fair value loss of HK\$5,800,000 for the unlisted equity investments. The fair value loss was recognised in other comprehensive income.

# 20. Deferred Taxation

	2023 HK\$'000	2022 HK\$'000
Deferred assets	3,641	33,380
Deferred liabilities	(323,731)	(351,711)
	(320,090)	(318,331)

For the purpose of presentation in the consolidated statement of financial position, certain deferred tax assets and liabilities have been offset. The followings are the major deferred tax assets and liabilities recognised and movements thereon during the current and prior years:

	Deferred tax assets							
	Allowance of credit losses HK\$'000	Allowance on obsolete inventories HK\$'000	Impairment loss on property, plant and equipment HK\$'000	Тах losses HK\$'000	Fair value change of derivative financial instruments HK\$'000	Others HK\$'000	<b>Total</b> HK\$'000	
At 1 January 2022	3,613	27,064	3,265	46,953	-	8,923	89,818	
Credit (charge) to profit or loss	1,441	(7,823)	-	(3,054)	-	(133)	(9,569)	
Exchange realignment	(109)	(2,184)	(518)	-	-	(159)	(2,970)	
At 31 December 2022	4,945	17,057	2,747	43,899	-	8,631	77,279	
Credit (charge) to profit or loss	(2,893)	(7,340)	(2,539)	5,436	316	(2,713)	(9,733)	
Exchange realignment	(81)	(296)	(48)	-	-	(150)	(575)	
At 31 December 2023	1,971	9,421	160	49,335	316	5,768	66,971	

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# 20. Deferred Taxation (Cont'd)

	Deferred tax liabilities							
	Accelerated tax depreciation of property plant and equipment HK\$'000	Revaluation of investment properties HK\$'000	Revaluation of properties and right- of-use assets transferred to investment properties HK\$'000	Withholding tax in respect of undistributed earnings of subsidiaries in Mainland China HK\$'000	Fair value change of derivative financial instruments and structured deposits HK\$'000	Acquisition cost of land use rights HKS'000	Total HK\$'000	
At 1 January 2022 Credit (charge) to profit or loss Exchange realignment	(1,002) 166 -	(254,251) (11,928) 9,321	(117,803) - 6,743	(19,689) (4,589) 1,589	(958) (1,875) 97	(1,557) - 126	(395,260) (18,226) 17,876	
At 31 December 2022 Credit (charge) to profit or loss Charge to other comprehensive	(836) <b>274</b>	(256,858) <b>1,624</b>	(111,060)	(22,689) <b>1,275</b>	(2,736) <b>2,689</b>	(1,431) <b>(25)</b>	(395,610) <b>5,837</b>	
income Exchange realignment At 31 December 2023	- 14 (548)	- 3,982 (251,252)	(3,081) 1,332 (112,809)	393	- 47 -	- 25 (1,431)	(3,081) 5,793 (387,061)	

Under the law in Mainland China, withholding tax is imposed on dividends declared to non-residents in respect of profits earned by subsidiaries in the Mainland China from 1 January 2008 onwards. Deferred tax liabilities have not been provided for in the consolidated financial statements in respect of the temporary differences attributable to the profits earned by subsidiaries in the Mainland China amounting to HK\$438,960,000 (2022: HK\$507,357,000) as the Group is able to control the timing of the reversal of the temporary differences and it is probable that the temporary differences will not be reversed in the foreseeable future.

The Group has estimated unused tax losses of HK\$1,779,288,000 (2022: HK\$1,684,853,000) available for offsetting against future taxable profits of the companies in which the losses arose. A deferred tax asset has been recognised in respect of HK\$298,998,000 (2022: HK\$266,054,000) of the temporary differences, while no deferred tax asset has been recognised in respect of the remaining temporary differences of HK\$1,480,290,000 (2022: HK\$1,418,799,000) due to unpredictability of future profit streams. Included in unrecognised tax losses are losses of HK\$117,148,000 (2022: HK\$112,551,000) that will expire in 5 to 10 years from the year of origination. Other tax losses may be carried forward indefinitely.

## 21. Other Non-Current Assets

Notes	2023 HK\$'000	2022 HK\$'000
Life insurance contract (a)	34,143	33,212
Customs deposit (b)	33,127	33,712
	67,270	66,924

Notes:

(a) On 9 June 2010, the Group entered into a life insurance contract with an insurance company to insure an executive director. Under the contract, the beneficiary and contract holder is High Fashion Garments Management Limited ("HFGML"), a wholly owned subsidiary of the Company, and the total insured sum is approximately United States Dollar ("US\$") 10,000,000 (equivalent to HK\$77,500,000). HFGML paid a gross premium of US\$3,582,000 (equivalent to HK\$27,763,000), including a premium charge at inception of the contract amounting to US\$215,000 (equivalent to HK\$1,666,000). HFGML may request a partial surrender or full surrender of the contract at any time and receive cash based on the cash value of the contract at the date of withdrawal, which is determined by the gross premium paid plus accumulated guaranteed income earned and minus insurance premium charged at inception. In addition, if withdrawal is made between the 1st to 15th year, there is a specified surrender charge. The insurer will pay HFGML a guaranteed interest of 5.2% per annum for the first year, followed by minimum guaranteed return of 3% per annum for the following years, with the actual return determined at the discretion of the insurer.

Payments for life insurance was stated in the consolidated statement of financial position at cost adjusted for interest income and service charges, less impairment losses, if any.

(b) The deposit of RMB30,000,000 (equivalent to HK\$33,127,000) (2022: RMB30,000,000 (equivalent to HK\$33,712,000) paid to the customs authority in Shaoxing City of Zhejiang Province in the Mainland China in relation to an ongoing enquiry of customs duty for import of certain machinery parts and apparel accessories for manufacturing by the factories in the Mainland China.

On 24 February 2023, the Group received a judgment from the Shaoxing Intermediate People's Court that, following the Higher People's Court of Zhejiang Province issuing the judgment on 14 February 2023 to return the customs proceedings to the Shaoxing Intermediate People's Court for retrial due to unclear fact and insufficient evidence, the People's Procuratorate of the Shaoxing City of Zhejiang Province has withdrawn the charges against the Group and the Shaoxing Intermediate People's Court granted its approval for such withdrawal.

The management of the Group expects the refund of the deposit would not be settled within the twelve months from the end of the reporting period and therefore the deposit has been presented as a non-current asset in the consolidated statement of financial position. Details of impairment assessment on other receivables and refundable rental deposits are set out in Note 41.

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### 22. Inventories

	2023 HK\$'000	2022 HK\$'000
Raw materials	238,744	222,894
Work in progress	98,882	102,528
Finished goods	98,123	111,005
	435,749	436,427

# 23. Properties Held for Sale

	2023 HK\$'000	2022 HK\$'000
Properties under development held for sale Completed properties	139,232 19,913	75,206 20,264
	159,145	95,470
Analysis of leasehold land: Carrying amount	37,027	37,027

The carrying amount of leasehold lands is measured at cost less any accumulated depreciation and any impairment losses. The residual values are determined as the estimated disposal value of the leasehold land component. No depreciation charge is made on the leasehold lands taking into account the estimated residual values as at 31 December 2023 (2022: nil).

The properties under development held for sale are expected to be completed more than twelve months after the end of the reporting period.

### 24. Trade Receivables

	2023 HK\$'000	2022 HK\$'000
Trade receivables		
Contracts with customers	639,803	566,311
Rental	3,148	4,588
	642,951	570,899
Less: Allowance for credit losses	(9,662)	(19,525)
	633,289	551,374

Trade receivables mainly comprise of receivable from sales of garments and renting of properties. Credit terms granted to the customers for garment trading range from 30 days to 90 days. Rentals are payable by tenants upon presentation of demand notes. No credit period is granted to tenants.

At 1 January 2022, trade receivables from contracts with customers net of allowance for credit losses amounted to HK\$516,224,000.

At 31 December 2022, total sales invoices amounting to HK\$23,911,000 were held by the Group for future settlement of trade receivables that are pledged by the Group for bank borrowings. At 31 December 2023, there was no sales invoice pledged for bank borrowings.

The aged analysis of the Group's trade receivables net of allowance for credit losses is presented based on the invoice date at the end of the reporting period, which approximates the respective revenue recognition dates.

	2023 HK\$'000	2022 HK\$'000
Within 90 days	566,279	495,540
91 to 180 days	47,344	26,049
181 to 360 days	14,992	22,977
Over 360 days	4,674	6,808
	633,289	551,374

At 31 December 2023, included in the Group's trade receivables balance are debtors with aggregate carrying amount of HK\$83,689,000 (2022: HK\$188,235,000) which are past due as at the reporting date. The trade receivables which have been past due 90 days or more from the reporting date amounted to HK\$19,488,000 (2022: HK\$57,219,000), of which HK\$18,673,000 (2022: HK\$47,492,000) are not considered as defaulted due to long and on-going business relationship and by considering the expected subsequent and historical repayment from these customers. The Group does not hold any collateral over these balances.

Details of impairment assessment on trade and lease receivables are set out in Note 41.

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# 24. Trade Receivables (Cont'd)

#### Transfers of financial assets

As at 31 December 2023, certain subsidiaries of the Company had certain intra-group trade receivables backed by bills issued by other subsidiaries with an aggregate carrying amount of HK\$207,540,000 (2022: HK\$146,283,000) which were transferred to banks by discounting on a full recourse basis, these subsidiaries, therefore, continued to recognise their full carrying amounts and had recognised the cash received on the transfer as a collateralised borrowing with carrying amount of HK\$207,540,000 (2022: HK\$146,283,000). These intra-group trade receivables backed by bills carried at amortised cost were fully eliminated with those intra-group trade payables backed by bills in the consolidation.

# 25. Deposits, Prepayments and Other Receivables

	2023 HK\$'000	2022 HK\$'000
Prepayments and advances to suppliers	123,615	110,228
Value-added tax receivables and prepaid other taxes	32,355	28,739
Other receivables	27,464	22,198
Utility and other deposits	3,969	3,852
	187,403	165,017

Details of impairment assessment on other receivables and refundable rental deposits are set out in Note 41.

## 26. Amounts due from Joint Ventures

The amounts due from joint ventures are unsecured, interest-free and repayable on demand.

The amounts due from joint ventures represent receivable of HK\$5,395,000 (2022: HK\$5,395,000) which is non-trade in nature. In prior years, the Group considered the prospect of recovery for the amount due from Longford of HK\$17,086,000 is remote due to the legal dispute and determined that a full impairment should be made after assessment of ECL in accordance with HKFRS 9 as described in Note 41 and an impairment loss of HK\$17,086,000 was recognised in profit or loss.

Details of impairment assessment on amounts due from joint ventures are set out in Note 41.

# 27. Other Financial Assets at FVTPL

	Notes	2023 HK\$'000	2022 HK\$'000
Structured deposits	(a)	-	165,187
Unlisted financial products in the Mainland China	(b)	248,785	151,898
Unlisted fund in Hong Kong	(c)	5,333	20,345
		254,118	337,430

Notes:

(a) The structured deposits are placed with banks in the Mainland China with coupon linked to certain exchange rates detailed below.

Major terms of the structured deposits are as follows:

Principal amount	<b>Maturity</b> (note i)	Annual coupon rate	Notes
As at 31 December 2022			
RMB55,000,000	July 2023	From 1.0% to 2.8%	(ii)
RMB92,000,000	February 2023	From 1.7% to 2.5%	(iii)

(i) All the deposits are subject to the option for early termination by issuing banks.

- (ii) The annual coupon rate is dependent on whether the spot rate for conversion of Euro for US\$ as prevailing in the international foreign exchange market falls within ranges as specified in the relevant agreements during the period from inception date to maturity date of the relevant agreements.
- (iii) The annual coupon rate is dependent on whether 1-year RMB loan prime rate falls within ranges as specified in the relevant agreement during the period from inception date to maturity date of the relevant agreement.
- (iv) As at 31 December 2022, the Group's structural deposits of HK\$165,187,000 were pledged to banks for the Group's banking facilities.
- (b) The unlisted financial products in the Mainland China with principal amount of RMB225,300,000 (equivalent to approximately HK\$248,785,000) (2022: RMB135,174,000 (equivalent to approximately HK\$151,898,000)) have expected return ranging from 1.7% (2022: 2.1%) per annum to 3.0% (2022: 3.5%) per annum and they are due to redeemable at any time.

As at 31 December 2023, the Group's unlisted financial products of HK\$160,115,000 (2022: nil) were pledged to banks for the Group's banking facilities.

(c) The unlisted fund in Hong Kong with principal amount of US\$650,000 (equivalent to approximately HK\$5,079,555) (2022: RMB18,000,000 (equivalent to approximately HK\$18,335,000)) and have expected minimum return of 7.5% (2022: 8%) per annum and the principal amount and the return thereof are guaranteed by a company listed on the Main Board of the Hong Kong Stock Exchange. The unlisted fund is redeemable in whole or partially every six months.

Details of fair value valuation of these other financial assets at FVTPL are set out in Note 41.

# 28. Long-Term Bank Deposits/Short-Term Bank Deposits and Balances

The long-term and short-term bank deposits carry interests at rates ranging from 1.3% to 3.3% (2022: rates ranging from 3.3% to 5.0%) per annum.

Bank deposits are deposits placed with banks with more than three months to maturity when deposited. Short-term bank deposits will mature within 12 months from the end of the reporting period and are classified as current assets, while long-term bank deposits will mature 12 months after the end of the reporting period and are classified as non-current assets.

At as 31 December 2023, the Group has pledged its long-term and certain short-term deposits with carrying value of approximately HK\$97,781,000 (2022: HK\$158,091,000), in aggregate, to secure general banking facilities granted to the Group.

Details of impairment assessment of long-term and short-term bank deposits and balances are set out in Note 41.

# 29. Cash and Cash Equivalents

Cash and cash equivalents include bank balances and short-term deposits with a short maturity of less than three months for the purpose of meeting the Group's short term cash commitments without restriction, which carry interests at market rates ranging from 0.001% to 1.9% (2022: 0.001% to 5.0%) per annum.

Details of impairment assessment of bank balances and short-term deposits with a short maturity of less than three months are set out in Note 41.

# 30. Trade Payables

The following is an aged analysis of the trade payables presented based on the invoice date at the end of the reporting period:

	2023 HK\$'000	2022 HK\$'000
Within 90 days	333,345	232,134
91 to 180 days	12,298	18,400
181 to 360 days	6,404	21,920
Over 360 days	25,625	18,654
	377,672	291,108
Accrued purchases	318,163	154,768
	695,835	445,876

The average credit period on purchases of goods is 90 days. The Group has financial risk management policies in place to ensure that all payables are within the credit timeframe.

The Group's trade payables included trade payables under supplier finance arrangements in which the Group has issued bills with the carrying amount of HK\$46,189,000 as at 31 December 2023 (2022: HK\$28,856,000) to the relevant suppliers for future settlement and continues to recognise trade payables as the relevant banks are obliged to make payments only on due dates of the bills, under the same conditions as agreed with the suppliers without further extension.

Accrued purchases represent the purchase of goods of which the invoices have not been received by the Group. The purchase invoices will normally be received within one month from the receipt of the goods purchased.

# 31. Other Payables and Accruals

	2023 HK\$'000	2022 HK\$'000
Accruals	36,907	33,035
Construction costs payable	21,186	21,186
Payables to non-trade suppliers	108,302	96,889
Staff salaries and welfare payable and bonus provision	142,113	141,216
Value-added tax payable	20,830	21,059
Others	16,212	12,545
	345,550	325,930

# 32. Lease Liabilities

	2023 HK\$'000	2022 HK\$'000
Lease liabilities payable:		
Within one year	4,049	4,025
Within a period of more than one year but not more than two years	3,686	3,759
Within a period of more than two year but not more than five years	1,572	4,850
Within a period of more than five years	-	63
	9,307	12,697
Less: Amount due for settlement within 12 months shown under current liabilities	(4,049)	(4,025)
Amount due for settlement after 12 months shown under non-current liabilities	5,258	8,672

The incremental borrowing rates applied to lease liabilities ranging from 3.7% to 5.2% (2022: ranging from 3.7% to 5.2%) per annum.

### 33. Amount Due to an Associate

The amount due to Sherman-Theme (China) Limited, an associate of the Group, is unsecured, interest-free and repayable on demand.

In the opinion of the directors of the Company, the associate is not material to the Group for both years and therefore no further information for the associate is disclosed.

# 34. Contract Liabilities

All contract liabilities of the Group as at 31 December 2023 and 2022 represent receipts in advance from customers for sale of garment products and were/are expected to be recognised as revenue during the year ended 31 December 2023 and 2024, respectively. As at 1 January 2022, such contract liabilities amounted to HK\$64,141,000.

## 35. Derivative Financial Instruments

	Curi	Current	
	2023 HK\$'000	2022 HK\$'000	
Foreign exchange forward contracts			
— Current assets	280	-	
— Current liabilities	(3,195)	-	
Interest rate swap contracts			
- Current assets	-	12,840	

The foreign exchange forward contacts as at 31 December 2023 sell an aggregate notional amount of US\$18,791,088 for Renminbi at exchange rates of RMB6.7300 — RMB7.1315: US\$1, with maturity date for the period from 3 January 2024 to 19 March 2024.

The interest rate swap contacts as at 31 December 2022 swap the interest rate from Hong Kong Inter-bank Offered Rate ("HIBOR") to 0.38% per annum for an aggregate notional amount of HK\$480,000,000 and were expired and settled during the year.

# 36. Bank Borrowings

	2023 HK\$'000	2022 HK\$'000
Bank borrowings	1,642,253	1,702,986
Analysed as:		
Secured	1,489,778	1,413,161
Unsecured	152,475	289,825
	1,642,253	1,702,986
Carrying amount of bank borrowings repayable based on scheduled		
repayment dates set out in the loan agreements:		
Within one year	692,685	219,202
More than one year, but not exceeding two years	509,327	538,370
More than two years, but not exceeding five years	87,756	495,000
More than five years	145,063	118,248
	1,434,831	1,370,820
Carrying amount of bank borrowings that contain a repayment on demand clause (shown under current liabilities) but repayable:		
Within one year	154,380	332,166
More than one year, but not exceeding two years	23,042	-
More than two years, but not exceeding five years	30,000	-
	207,422	332,166
	1,642,253	1,702,986
Less: Amount due within one year shown under current liabilities	(900,107)	(551,368)
Amount shown under non-current liabilities	742,146	1,151,618

The exposure of the Group's borrowings as followings:

	2023 HK\$'000	2022 HK\$'000
Fixed-rate bank borrowings	218,581	342,001
Variable-rate bank borrowings	1,423,672	1,360,985
	1,642,253	1,702,986

Included in secured and unsecured bank borrowings as at 31 December 2023, amounts of HK\$1,215,984,000 (2022: HK\$1,356,975,000) and HK\$130,391,000 (2022: HK\$289,825,000) respectively are guaranteed by the Company and/or certain of its subsidiaries.

# 36. Bank Borrowings (Cont'd)

As at 31 December 2023, the Group's secured bank borrowings were secured by certain properties, plant and equipment, investment properties, right-of-use assets, intra-group trade receivables backed by bills, bank deposits and balances and other financial assets at FVTPL with an aggregate amount of HK\$2,426,373,000 (2022: HK\$2,300,808,000).

At 31 December 2023 and 2022, the variable-rate bank borrowings are carrying interest at HIBOR or Loan Prime Rate plus certain basis points. The ranges of effective interest rates (which are same as the contracted interest rates) on the Group's fixed-rate bank borrowings and variable-rate bank borrowings are 1.9% to 4.5% (2022: 3.25% to 4.7%) per annum and from 3.46% to 7.53% (2022: from 3.25% to 6.49%) per annum, respectively.

# 37. Provision for Long Service Payments

	HK\$'000
At 1 January 2022	2,721
Amount accrued during the year	353
At 31 December 2022 and 2023	3,074

The Group provides for the probable future long service payments expected to be made to employees under the Hong Kong Employment Ordinance. The provision represents management's best estimate of the probable future payments which have been earned by the employees from their service to the Group up to the end of the reporting period.

# 38. Share Capital

	Number of shares '000	<b>Amount</b> HK\$'000
Ordinary shares of HK\$0.10 each		
Authorised: At 1 January 2022, 31 December 2022 and 31 December 2023	1,000,000	100,000
Issued and fully paid: At 1 January 2022, 31 December 2022 and 31 December 2023	305,616	30,562

All the issued shares rank pari passu in all respects including all rights as to dividends, voting and return of capital.

# 39. Share-Based Payments

The Company passed an ordinary resolution at the annual general meeting to adopt a share option scheme on 30 May 2012 (the "2012 Share Option Scheme") for a period of 10 years commencing on the adoption date. The 2012 Share Option Scheme expired on 29 May 2022 and no further option could thereafter be granted. Notwithstanding the expiry of the 2012 Share Option Scheme, the share options which had been granted and not exercised nor lapsed at the date of expiry shall remain valid and exercisable in accordance with the 2012 Share Option Scheme and in all other respects, the provisions of the 2012 Share Option Scheme shall remain in full force and effect.

Following the expiry of the 2012 Share Option Scheme, the Company passed a resolution at the 2022 annual general meeting held on 14 June 2022 to adopt the 2022 Share Option Scheme (the "2022 Share Option Scheme") for the continuation of providing recognition to the contributions or services of executive directors, non-executive directors and eligible employees of the Group. Unless otherwise terminated or amended, the 2022 Share Option Scheme will remain in force for 10 years.

At 31 December 2023, the number of shares in respect of which options had been granted and remained outstanding under the 2012 Share Option Scheme was 5,000,000 (2022: 5,000,000), which if exercised in full representing 1.64% (2022: 1.64%) of the shares of the Company in issue at that date. The total number of shares in respect of which options may be granted under the 2022 Share Option Scheme is not permitted to exceed 30% of the shares of the Company in issue at any point in time, without prior approval from the Company's shareholders. The number of shares issued and to be issued in respect of which options granted and may be granted to any individual in any 12-month period is not permitted to exceed 1% of the shares of the Company in issue at any point in time, without prior approval from the Company's shareholders. In addition, any share options to a substantial shareholder of the Company or any of their respective associates that would result in the total number of shares issued and to be issued upon exercise of all options granted and to be granted (including options exercised, cancelled and outstanding) to such person in any 12-month period up to and including the date of such grant exceeding 0.1% of the shares in issue and with an aggregate value (based on the closing price of the shares on the date of grant) in excess of HK\$55 million is subject to shareholders' approval in a general meeting.

No consideration is payable by the Grantee in respect of the offer of the grant, the acceptance of the offer of grant or the grant of the Option. The exercise period of the share options granted is determinable by the directors of the Company, but no later than 10 years from the date of the offer. The minimum period for which an option must be held before it can be exercised is to be determined by the directors of the Company after taking into account a wide range of factors including but not limited to the responsibilities and years of services of each eligible participant, business development and other areas concerning the operation and sustainable development of the Group.

50% of the options granted were exercisable from 3 December 2019 to 2 December 2028, while the remaining 50% of the options granted were exercisable from 3 December 2020 to 2 December 2028. The exercise price is determined by the directors of the Company, and will not be less than the highest of (i) the closing price of the Company's shares as stated in the Stock Exchange's daily quotation sheet on the date of grant of option; (ii) the average closing price of the shares in the Stock Exchange's daily quotation sheets for the five business days immediately preceding the date of grant of option; and (iii) the par value of the Company's share.

# 39. Share-Based Payments (Cont'd)

Details of options granted are as follows:

Number of share options	Date of grant	Exercise period	<b>Exercise</b> price HKŞ	Fair value at grant date HK\$
5,000,000*	3 December 2018	3 December 2019 to 2 December 2028	1.76	0.3828

\* Mr. Lam Gee Yu, Will and Mr. Lam Din Yu, Well, directors of the Company, held 2,500,000 and 2,500,000 share options as at 31 December 2023 and 2022.

There is no movement of the Company's share options granted during the years ended 31 December 2023 and 2022.

The Group did not recognise any expense for the year ended 31 December 2023 (2022: nil) in relation to share options granted by the Company.

# 40. Capital Risk Management

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of net debt, which includes the bank borrowings and lease liabilities disclosed in Notes 32 and 36 respectively, net of long-term bank deposits, short-term bank deposits, cash and cash equivalents and equity attributable to owners of the Company, comprising issued share capital, reserves and retained profits.

The directors of the Company review the capital structure on a continuous basis. As part of this review, the directors of the Company consider the cost of capital. The Group will balance its overall capital structure through payment of dividends, share buy-backs, issuance of new shares as well as raising new debts or repayment of existing debts.

# 41. Financial Instruments

#### Categories of financial instruments

	2023 HK\$'000	2022 HK\$'000
Financial assets		
Derivative financial instruments	280	12,840
Equity instruments at FVTOCI	10,616	16,416
Financial assets mandatorily measured at FVTPL	254,118	337,430
Financial assets at amortised cost	1,365,373	1,385,872
Financial liabilities		
Derivative financial instruments	3,195	-
Amortised cost	2,468,270	2,267,520

# 41. Financial Instruments (Cont'd)

#### Financial risk management objectives and policies

The Group's financial instruments include trade receivables, deposits and other receivables, customs deposit, derivative financial instruments, equity instruments at FVTOCI, amounts due from joint ventures, other financial assets at FVTPL, long-term/short-term bank deposits and balances, cash and cash equivalents, trade payables, other payables, amount due to an associate and bank borrowings. Details of these financial instruments are disclosed in the respective notes. The risks associated with these financial instruments include market risk (currency risk, interest rate risk and price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. Management of the Group manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### Market risk

#### **Currency** risk

Several subsidiaries of the Company have foreign currency sales and purchases. The carrying amounts of major foreign currency denominated monetary assets and monetary liabilities (including trade receivables, deposits and other receivables, long-term/short-term bank deposits and balances, cash and cash equivalents, trade payables, other payables and bank borrowings) which expose the Group to foreign currency risk at the end of the reporting period are as follows:

	Ass	ets	Liabilities		
	2023 HK\$'000	2022 HK\$'000	2023 HK\$'000	2022 HK\$'000	
HK\$ against RMB	48	519	694	_	
US\$ against RMB	62,278	27,770	-	-	
RMB against HK\$	17,642	176,993	-	583	

And, the Group also had intra-group balances denominated in foreign currencies as follows:

	Ass	Assets		Liabilities		
	2023 HK\$'000	2022 HK\$'000	2023 HK\$'000	2022 HK\$'000		
HK\$ against RMB	355,488	428,015	-	-		
RMB against HK\$	140,889	104,917	551,628	575,261		

In addition, the Group was also exposed to foreign currency risk arising from foreign currency forward contracts which were not subject to cash flow hedges as at 31 December 2023 and 2022. Management of the Group monitors foreign exchange exposure and considers hedging significant foreign exchange exposure should the need arise.

For the year ended 31 December 2023

# 41. Financial Instruments (Cont'd)

#### Financial risk management objectives and policies (Cont'd)

#### Market risk (Cont'd)

#### Currency risk (Cont'd)

#### Sensitivity analysis

The following table details the Group's sensitivity to a 5% (2022: 5%) strengthening in the group entities' functional currencies against the relevant foreign currencies except for the Group's exposure of US\$ relative to HK\$ since the directors of the Company consider HK\$ is pegged to US\$ and the exposure related to US\$ is insignificant. 5% (2022: 5%) is the sensitivity rate used which represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items, and adjusts their translation at the end of the reporting period for a 5% (2022: 5%) change in foreign currency rates. The sensitivity analysis also includes intra-group balances where the denomination of the loan is in a currency other than the functional currency of the lender or the borrower. A positive/negative number below indicates an increase/decrease in post-tax profit for the year.

	Impact on HK\$		Impact	on US\$	Impact on RMB	
	2023	2022	2023	2022	2023	2022
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Profit or loss	15,081	18,213	2,647	1,180	(16,707)	(12,492)

In management's opinion, the sensitivity analysis is unrepresentative of the inherent currency risk as the exposure at the end of the reporting period does not reflect the exposure during the year.

No sensitivity analysis on foreign exchange forward contracts is performed for the years ended 31 December 2023 and 2022 as it is not regarded as significant.

#### Interest rate risk

The Group is exposed to fair value interest rate risk in relation to fixed-rate bank deposits, bank borrowings and lease liabilities. The Group is also exposed to cash flow interest rate risk relating to the variable-rate bank deposits and balances, bank borrowings and derivative financial instruments, including interest rate swap, which mainly concentrated on fluctuation of HIBOR. Management of the Group monitors interest rate exposure and considers hedging significant interest rate exposure should the need arise.

For the year ended 31 December 2023

# 41. Financial Instruments (Cont'd)

#### Financial risk management objectives and policies (Cont'd)

#### Market risk (Cont'd)

#### Interest rate risk (Cont'd)

#### Sensitivity analysis

For the variable-rate bank balances at 31 December 2023 and 2022, the directors of the Company consider the Group's exposure to cash flow interest rate risk is minimal taking into account the minimal fluctuation on market interest rate. Accordingly, no sensitivity analysis on interest rate risk on bank balances is presented.

The sensitivity analysis below has been determined based on the exposure to interest rates for both derivatives and nonderivative instruments at the end of the reporting period. The analysis includes the variable-rate bank borrowings, assuming that outstanding balances at the end of the reporting period are outstanding for the whole year, and interest rate swaps. A 50 basis points (2022: 50 basis points) increase or decrease represents management's assessment of the reasonably possible change in interest rate.

If interest rates had been 50 basis points (2022: 50 basis points) higher/lower and all other variables were held constant, the Group's post-tax profit for the year would decrease/increase by approximately HK\$5,969,000 (2022: HK\$5,682,000).

In management's opinion, the sensitivity analysis is unrepresentative of the interest rate risk as the exposure at the end of the reporting period does not reflect the exposure during the year.

No sensitivity analysis on interest rate swap contracts is performed for the years ended 31 December 2022 as it is not regarded as significant.

#### Credit risk and impairment assessment

Credit risk refers to the risk that the Group's counterparties default on their contractual obligations resulting in financial losses to the Group. The Group's credit risk exposures are primarily attributable to trade receivables, deposits and other receivables, customs deposit, amounts due from joint ventures, long-term/short-term deposits and cash equivalents, whose carrying amounts best represent the maximum exposure to credit risk. The Group does not hold any collateral or other credit enhancements to cover its credit risks associated with its financial assets.

The Group performed impairment assessment for trade receivables and other financial assets (deposits and other receivables, customs deposit, amounts due from joint ventures, long-term/short-term deposits and cash equivalents) under ECL model.

# 41. Financial Instruments (Cont'd)

# Financial risk management objectives and policies (Cont'd)

#### Credit risk and impairment assessment (Cont'd)

The Group's internal credit risk grading assessment comprises the following categories:

Internal credit rating	Description	Trade receivables	Other financial assets
Low risk	The counterparty has a low risk of default and does not have any past-due over 30 days amounts	Lifetime ECL — not credit-impaired	12 — month ECL
Watch list	Debtor frequently repays after due dates but usually settle in full	Lifetime ECL — not credit — impaired	12 — month ECL
Doubtful	There have been significant increases in credit risk since initial recognition through information developed internally or external resources	Lifetime ECL — not credit — impaired	Lifetime ECL — not credit — impaired
Loss	There is evidence indicating the asset is credit-impaired	Lifetime ECL — credit — impaired	Lifetime ECL — credit — impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery	Amount is written off	Amount is written off

# 41. Financial Instruments (Cont'd)

## Financial risk management objectives and policies (Cont'd)

#### Credit risk and impairment assessment (Cont'd)

The tables below detail the credit risk exposures of the Group's financial assets at amortised cost which are subject to ECL assessment:

	Notes	External credit rating	12-month or lifetime ECL	Gross carryi	ng amount
				2023 HK\$'000	2022 HK\$'000
Trade receivables	24	N/A	Lifetime ECL	637,215	561,272
	24	N/A	(not credit-impaired) Lifetime ECL (credit-impaired)	5,736	9,627
Deposits and other receivables	25	N/A	12-month ECL (not credit-impaired)	31,433	26,050
Customs deposit	21	N/A	12-month ECL (not credit-impaired)	33,127	33,712
Amounts due from joint	26	N/A	12-month ECL	5,395	5,395
ventures		N/A	(not credit-impaired) Lifetime ECL (credit-impaired)	17,086	17,086
Long-term bank deposits	28	Baa2	12-month ECL (not credit-impaired)	40,857	41,578
Short-term bank deposits and balances	28	Al – Baa2 (2022: Aa3 – Baa1)	12-month ECL (not credit-impaired)	63,550	116,513
Cash equivalents	29	Aal – Baa3 (2022: Aa3 – Baal)	12-month ECL (not credit impaired)	556,896	610,868

# 41. Financial Instruments (Cont'd)

#### Financial risk management objectives and policies (Cont'd)

#### Credit risk and impairment assessment (Cont'd)

#### Trade receivables

Before accepting any new customer, the Group assesses the potential customer's credit quality by internal credit rating and defines credit limits by customer. Credit limits attributed to customers are reviewed twice a year. The terms of payment of the major customers are under bank's letter of credit. Other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The Group performs impairment assessment under ECL model on trade receivables which are not credit-impaired collectively grouped by internal credit rating and individually for debtors which are credit impaired. The expected credit losses on trade receivables are estimated by reference to past due status of the individual debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtor, future economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

		2023			2022		
Internal credit rating	Loss rate	Gross carrying amount HK\$'000	Impairment loss allowance HK\$'000		Gross carrying amount HK\$'000	Impairment loss allowance HK\$'000	
Low risk	0.14%	512,134	701	0.16%	290,608	453	
Watch list	2.81%	76,708	2,157	3.25%	102,083	3,319	
Doubtful	4.18%	48,373	2,022	3.63%	168,581	6,126	
		637,215	4,880		561,272	9,898	

The debtors which are not credit-impaired are grouped by internal credit rating and assessed collectively as below:

An estimated loss rate is applied to each group of internal credit rating. The loss rates are estimated taking into consideration past repayment history and proxy to default rates published by international credit-rating agencies and are adjusted for forward-looking information.

Debtors which are credit impaired with gross carrying amounts of HK\$5,736,000 (2022: HK\$9,627,000) are assessed individually, with impairment allowance on the impaired balance of HK\$4,742,000 (2022: HK\$9,627,000).

# 41. Financial Instruments (Cont'd)

#### Financial risk management objectives and policies (Cont'd)

#### Credit risk and impairment assessment (Cont'd)

#### Trade receivables (Cont'd)

The following table shows the movement in lifetime ECL that has been recognised for trade receivables under the simplified approach.

	Lifetime ECL (not credit- impaired) HK\$'000	Lifetime ECL (credit- impaired) HK\$'000	<b>Total</b> HK\$'000
At 1 January 2022	7,499	12,275	19,774
Impairment losses under expected credit loss model,			
net of reversal	2,532	2,642	5,174
Write-offs	-	(4,947)	(4,947)
Exchange realignment	(133)	(343)	(476)
At 31 December 2022	9,898	9,627	19,525
Impairment losses under expected credit loss model,			
net of reversal	(4,777)	(3,027)	(7,804)
Write-offs	-	(1,750)	(1,750)
Exchange realignment	(241)	(108)	(349)
At 31 December 2023	4,880	4,742	9,622

#### Deposits and other receivables, customs deposit and amounts due from joint ventures

For deposits and other receivables (mainly represent refund and claims receivables and utility deposits), customs deposit and amounts due from joint ventures, the directors of the Company make individual assessment on the ECL of these balances based on creditability of debtors, historical settlement records, past experience, and also available reasonable and supportive forward-looking information, to ensure that adequate provisions for impairment losses are made.

The directors of the Company consider that there is no material credit risk inherent with the outstanding balance of deposits and other receivables and customs deposit after individual assessment on the recoverability of these balances based on creditability of debtors, historical settlement records, past experience, and also available reasonable and supportive forwardlooking information.

The directors of the Company consider that the risk of default by the counterparties is low taking into account the creditability of debtors, historical settlement records and the financial position of the joint ventures except for the amount due from Longford. At 31 December 2023 and 2022, the Group considered the prospect of recovery for the amount due from Longford is remote due to the legal dispute and determined that a full impairment of HK\$17,086,000 (2022: HK\$17,086,000) was recognised.

# 41. Financial Instruments (Cont'd)

#### Financial risk management objectives and policies (Cont'd)

#### Credit risk and impairment assessment (Cont'd)

#### Long-term/short-term deposits and balances and cash equivalents

The Group's long-term/short-term deposits and balances and cash equivalents are placed with banks of high credit ratings. The directors of the Company assessed the credit risk by reference to information relating to probability of default and loss given default of the respective external credit rating grades published by external credit rating agencies and concluded the risk of default by counterparties is low.

The credit risk on cash equivalents and long-term/short-term bank deposits and balances is limited because the counterparties are banks with high credit rating ranging from Aa1 to Baa3 (2022: Aa1 to Baa3) assigned by international creditrating agencies. The Group performed an impairment assessment at 12m ECL by reference to information published by external credit rating agencies relating to probability of default and loss given default of the respective credit rating grades, and concluded that the risks of default of these counterparties are low. Accordingly, no impairment loss has been recognised as amount involved is insignificant.

#### Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by management of the Group to finance the Group's operations and mitigate the effects of fluctuations in cash flows. Management of the Group monitors the utilisation of bank borrowings and ensures compliance with loan covenants.

The following table details the Group's remaining contractual maturity for its financial liabilities and derivative financial instruments. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. Specifically, bank borrowings with a repayment on demand clause are included in the earliest time band regardless of the probability of whether the banks would choose to exercise their rights. The maturity dates for other non-derivative financial liabilities are based on the agreed repayment dates.

The table includes both interest and principal cash flows. To the extent that interest flows are floating rates, the undiscounted amount is derived from interest rate curve at the end of the reporting period.

#### Liquidity tables

In addition, the following table details the Group's liquidity analysis for its derivative financial instruments. The tables have been drawn up based on the undiscounted contractual net cash outflows on derivative instruments that settle on a net basis. When the amount payable is not fixed, the amount disclosed has been determined by reference to the projected interest rates as illustrated by the yield curves existing at the end of the reporting period. The liquidity analysis for the Group's derivative financial instruments is prepared based on the contractual maturities as management of the Group considers that the contractual maturities are essential for an understanding of the timing of the cash flows of derivatives.

# 41. Financial Instruments (Cont'd)

Financial risk management objectives and policies (Cont'd)

Liquidity risk (Cont'd)

Liquidity tables (Cont'd)

		On demand						
	Weighted	or less					Total	
	average	than	3 months	1-2	2 - 5	Over	undiscounted	Carrying
	interest rate	3 months	to 1 year	years	years	5 years	cash flows	amount
2023								
Non-derivative financial liabilities								
Trade payables	N/A	695,835	-	-	-	-	695,835	695,835
Other payables	N/A	129,488	-	-	-	-	129,488	129,488
Amount due to an associate	N/A	694	-	-	-	-	694	694
Lease liabilities	4.51	1,131	3,255	3,823	1,646	-	9,855	9,307
Bank borrowings								
— Fixed-rate	2.07	218,602	-	-	-	-	218,602	218,581
— Variable-rate	6.12	143,807	692,862	591,095	135,742	175,817	1,739,323	1,423,672
		1,189,557	696,117	594,918	137,388	175,817	2,793,797	2,477,577
Derivative-net settlement								
Derivative financial instruments								
<ul> <li>forward exchange contracts</li> </ul>	N/A	(3,195)	-	-	-	-	(3,195)	(3,195)
2022								
Non-derivative financial liabilities								
Trade payables	N/A	445,876	-	-	-	-	445,876	445,876
Other payables	N/A	118,075	-	-	-	-	118,075	118,075
Amount due to an associate	N/A	583	-	-	-	-	583	583
Lease liabilities	4.0	1,922	5,825	4,596	5,041	64	17,448	12,697
Bank borrowings								
— Fixed-rate	4.21	146,283	-	77,470	-	118,248	342,001	342,001
— Variable-rate	5.96	322,672	106,112	469,325	499,666	-	1,397,775	1,360,985
		1,035,411	111,937	551,391	504,707	118,312	2,321,758	2,280,217
Derivative-net settlement								
Derivative financial instruments								
<ul> <li>Interest rate swaps</li> </ul>	N/A	-	(12,840)	-	-	-	(12,840)	(12,840)

# 41. Financial Instruments (Cont'd)

#### Financial risk management objectives and policies (Cont'd)

#### Liquidity risk (Cont'd)

#### Liquidity tables (Cont'd)

Bank loans with a repayment on demand clause are included in the "on demand or less than 3 month" time band in the above maturity analysis. As at 31 December 2023, the aggregate carrying amounts of these bank loans amounted to HK\$207,422,000 (2022: HK\$322,166,000). Taking into account the Group's financial position, the management does not believe that it is probable that the banks will exercise their discretionary rights to demand immediate repayment. The management believes that such bank loans will be repaid within 2 years after the end of the reporting period in accordance with the scheduled repayment dates set out in the loan agreements, details of which are set out in the table below:

	Weighted average interest rate %	On demand or less than 3 months HK\$'000	<b>3 months to 1 year</b> НК\$'000	<b>1-2</b> years HK\$'000	<b>2-5</b> years HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount HK\$'000
Non-derivative financial liabilities 31 December 2023	6.9	78,970	88,702	24,930	30,801	223,403	207,422
31 December 2022	5.8	290,982	42,340	-		333,322	332,166

The amounts included above for variable interest rate instruments of non-derivative financial liabilities is subject to change if changes in variable interest rates differ to those estimates of interest rates determined at the end of the reporting period.

#### Fair value of the Group's financial assets and financial liabilities that are measured at fair value on a recurring basis

The Group's equity instruments at FVTOCI, derivative financial instruments and other financial assets at FVTPL are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets and financial liabilities are determined (in particular, the valuation technique(s) and inputs used), as well as the level of the fair value hierarchy into which the fair value measurements are categorised (level 1 to 3) based on the degree to which the inputs to the fair value measurements is observable.

For valuation technique using discounted cash flows, the discount rates used take into consideration the credit risk of the relevant counterparties of the contracts or the Group, as appropriate.

# 41. Financial Instruments (Cont'd)

Financial risk management objectives and policies (Cont'd)

Fair value of the Group's financial assets and financial liabilities that are measured at fair value on a recurring basis (Cont'd)

Financial assets/	Fair val	ue as at	Fair value	
financial liabilities	31 December 2023	31 December 2022	hierarchy	Valuation(s) technique and key input(s)
Foreign exchange forward contracts	Assets — HK\$280,000	Assets — nil	Level 2	Valuation technique: Discounted cash flow.
	Liabilities — HK\$3,195,000	Liabilities — nil		Key inputs: Forward exchange rates, contracted exchange rates and discount rates.
Interest rate swap contract	Assets — nil	Assets — HK\$12,840,000	Level 2	Valuation technique: Discounted cash flow and option pricing model.
				Key inputs: Forward interest rates, forward exchange rates, contracted interest rates, discount rate and HSBC Dynamic Term Premium Index 10 as published on Bloomberg Screen and its volatility.
Structured deposits	Assets — nil	Assets — HK\$165,187,000	Level 2	Valuation techniques: Discounted cash flow
				Key inputs: forward exchange rates, contracted exchange rates and volatility of exchange rates.
Unlisted financial products in Mainland China	Assets — HK\$248,785,000	Assets — HK\$151,898,000	Level 2	Valuation techniques: Quoted price for identical assets from a platform
Unlisted fund in Hong Kong	Assets — HK\$5,333,000	Assets — HK\$20,345,000	Level 2	Valuation techniques: Redeemable value provided by financial institutions
Equity instruments at FVTOCI	Assets — HK\$10,616,000	Assets — HK\$16,416,000	Level 2	Valuation technique: Net asset value.

There is no transfer amongst level 1 and 2 for both years.

The directors of the Company consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

# 42. Financial Assets and Financial Liabilities Subject to Offsetting Enforceable Master Netting Arrangements

The Group has entered into certain derivative transactions that are covered by the International Swaps and Derivatives Association Master Netting Agreements ("ISDA Agreements") signed with various banks. These derivative instruments are not offset in the consolidated statement of financial position as the ISDA Agreements are in place with a right of set off only in the event of default, insolvency or bankruptcy so that the Group currently has no legally enforceable right to set off the recognised amounts. The carrying amounts of financial assets and financial liabilities presented under "Derivative financial instruments" in the consolidated statement of financial position is HK\$280,000 and HK\$3,195,000 (2022: HK\$12,840,000 and nil), respectively.

The gross amounts of the recognised financial assets and financial liabilities disclosed above, which are subject to enforceable master netting arrangements, are measured as follows:

• Derivatives financial instruments — fair value

## 43. Operating Leasing Arrangements

#### The Group as lessor

The Group leases its investment properties under operating lease arrangements with lease term of one to ten years.

As at 31 December 2023, the Group received rentals from tenants in advance amounting to HK\$71,244,000 (2022: HK\$66,492,000) for leases after twelve months from the end of the reporting period that is classified as non-current other liabilities.

Fixed lease payments receivable on leases are as follows:

	2023 HK\$'000	2022 HK\$'000
Within one year	103,752	99,627
In the second year	80,844	75,563
In the third year	51,354	61,000
In the fourth year	40,009	34,896
In the fifth year	32,257	22,873
After five years	43,133	58,187
	351,349	352,146

# 44. Capital Commitments

	2023 HK\$'000	2022 HK\$'000
Capital expenditure in respect of the property, plant and equipment and investment properties contracted for but not provided for in the		
consolidated financial statements	375,690	554,398

# 45. Reconciliation of Liabilities Arising from Financing Activities

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	<b>Dividend</b> <b>payable</b> <i>(Note 13)</i> HK\$'000	Bank borrowings (Note 36) HK\$'000	Lease liabilities (Note 32) HK\$'000	<b>Тоtal</b> НК\$'000
At 1 January 2022	-	(1,677,079)	(18,410)	(1,695,489)
Net cash flows	27,505	5,329	5,114	37,948
Finance costs <i>(Note 8)</i>	-	(43,481)	(686)	(44,167)
Dividends declared	(27,505)	-	-	(27,505)
New lease entered	-	-	(4,315)	(4,315)
Termination of leases	-	-	4,671	4,671
Exchange realignment	-	12,245	929	13,174
At 31 December 2022	-	(1,702,986)	(12,697)	(1,715,683)
Net cash flows	47,370	144,785	4,790	196,945
Finance costs <i>(Note 8)</i>	-	(80,190)	(516)	(80,706)
Interest capitalisation (Note 8)	-	(5,839)	-	(5,839)
Dividends declared	(47,370)	-	-	(47,370)
New lease entered	-	-	(1,073)	(1,073)
Exchange realignment	-	1,977	189	2,166
At 31 December 2023	-	(1,642,253)	(9,307)	(1,651,560)

### 46. Major Non-Cash Transactions

In 2023, the Group entered into new lease agreements for the use of leased properties for 3 years (2022: 2 to 4 years) and recognised right-of-use assets and lease liabilities of HK\$1,073,000 and HK\$1,073,000 (2022: HK\$4,315,000 and HK\$4,315,000), respectively, upon lease commencement, that are non-cash transactions.

In 2022, the Group terminated certain leases and derecognised right-of-use assets and lease liabilities of HK\$4,058,000 and HK\$4,671,000, respectively, and recognised a gain of HK\$613,000 upon termination of the leases, that are non-cash transactions.

### 47. Related Party Transactions

Apart from amounts due from joint ventures, amount due to an associate and share options held by the directors of the Company as set out in Notes 26, 33 and 39, respectively, the Group had the following transactions with related parties during the year:

#### Compensation of key management personnel

The remuneration of directors of the Company, which are the key management personnel during the year are set out in Note 9, is determined by the Remuneration Committee having regard to the performance of individuals and market trends.

### 48. Contingent Liabilities

In addition to the ongoing enquiry of customs duty as disclosed in note 21(b), the Group has the followings contingent liabilities:

There were disputes amongst the Group, Transpac World Trade Services Holding Limited ("Transpac", previously called "Tai Ding Century Limited"), Ms. Leong, the beneficial owner of Transpac, and certain directors of the Company. Several legal proceedings are taking place in relation to court orders over bank accounts of Longford and the claim for damages for breaching the cooperation agreement. The aforesaid parties in the action have agreed to generally extend the deadlines of filing various documents with court. In the opinion of directors of the Company, the amount of claim is not yet provided by the counterparty, it is not probable that a material outflow of resources will be required and no provision has been made accordingly.

For the year ended 31 December 2023

# 49. Particulars of Principal Subsidiaries

Details of the Company's principal subsidiaries are as follows:

Name of subsidiary	Place of incorporation or registration/ operations	Issued and fully paid share capital/ registered capital	nomina of issued registere	rtion of al value I capital/ ed capital he Group	Principal activities
			<b>2023</b> %	2022 %	
Advance Textile and Apparel Limited	Hong Kong	HK\$1	100	100	Garment trading
Angel Star Investment Limited	Hong Kong	HK\$2 Ordinary HK\$2 Non-voting deferred	65	65	Holding of trademarks
Bramead International Inc.	BVI/USA	US\$1	100	100	Holding of trademarks
Dayu Garments Company Limited	Hong Kong	НК\$2	100	100	Garment trading and retailing
Dongguan Dalisheng Fashion Co., Ltd.	Mainland China	HK\$28,000,000	80	80	Garment manufacturing
Dongguan Yihao Fashions Limited <i>(note)</i>	Mainland China	HK\$20,500,000	100	100	Garment manufacturing
Eminent Garment (Cambodia) Limited	Cambodia	US\$12,000,000	100	100	Garment manufacturing
Eminent Garment Limited	Hong Kong	HK\$2	100	100	Garment trading
杭州譽瑞資產管理有限公司	Mainland China	RMB3,000,000	100	100	Property management
High Fashion Accessories and Gifts Limited	Hong Kong	HK\$2	100	100	Garment trading
High Fashion Apparel Limited	BVI/Hong Kong	US\$1,000	100	100	Investment holding
High Fashion (China) <i>(note)</i>	Mainland China	US\$121,865,779	100	100	Dyeing, printing and sandwashing of fabrics and garment manufacturing

For the year ended 31 December 2023

# 49. Particulars of Principal Subsidiaries (Cont'd)

Name of subsidiary	Place of incorporation or registration/ operations	Issued and fully paid share capital/ registered capital	Proport nomina of issued registered held by th	l value capital/ d capital	Principal activities
			<b>2023</b> %	2022 %	
High Fashion Garments Company Limited	Hong Kong	HK\$2 Ordinary HK\$10,000,000 Non-voting deferred	100	100	Garment trading and property leasing
High Fashion Garments, Inc.	USA	US\$5,000	100	100	Marketing and garment trading
High Fashion Garments Management Limited	Hong Kong	HK\$20 Ordinary HK\$20 Non-voting deferred	100	100	Provision of management services
High Fashion International (USA) Inc.	USA	US\$1,800	100	100	Investment holding
High Fashion Knit Company Limited	Hong Kong	НК\$2	100	100	Garment trading
High Fashion Garments International Company Limited	Hong Kong	HK\$2 Ordinary HK\$1,000,000 Non-voting deferred	100	100	Garment trading and provision of investment services
High Fashion Knitwear Overseas Limited	Hong Kong	HK\$2 Ordinary HK\$10,000 Non-voting deferred	100	100	Garment trading and investment holding
High Fashion Silk (note)	Mainland China	US\$50,000,000	100	100	Silk weaving
Navigation Limited	BVI	US\$1	100	100	Investment holding
上海達利發絲綢有限公司	Mainland China	RMB500,000	100	100	Sales of silk products
Shenzhen Daliyu Fashion Co. Ltd.	Mainland China	RMB10,000,000	100	100	Garment retailing
The King Garment Limited	Hong Kong	HK\$2	100	100	Garment trading

For the year ended 31 December 2023

# 49. Particulars of Principal Subsidiaries (Cont'd)

Name of subsidiary	Place of incorporation or registration/ operations	Issued and fully paid share capital/ registered capital	nomina of issued registere	tion of Il value I capital/ Id capital he Group	Principal activities
			<b>2023</b> %	2022 %	
Theme Garments (Shenzhen) Company Limited <i>(note)</i>	Mainland China	RMB60,000,000	100	100	Garment retailing
Theme International Holdings (B.V.I.) Limited	BVI	US\$10,001	100	100	Investment holding
新昌縣達利商業廣場有限公司	Mainland China	RMB5,000,000	100	100	Property development
新昌縣達利順文化創意有限公司	Mainland China	RMB6,000,000	100	100	Silk culture tourism development
新昌達利置業有限公司	Mainland China	RMB5,000,000	100	100	Property development
Zhejiang High Fashion Culture Creativity Co., Ltd. <i>(note)</i>	Mainland China	US\$20,000,000	100	100	Culture development

*Note:* These companies are registered as a wholly-owned foreign enterprise.

High Fashion Apparel Limited is a directly held wholly-owned subsidiary of the Company. Except for High Fashion Apparel Limited, all subsidiaries listed above are indirectly held by the Company.

The above table lists the subsidiaries of the Company which, in the opinion of the directors of the Company, principally affected the results or assets of the Group. To give details of other subsidiaries would, in the opinion of the directors of the Company, result in particulars of excessive length.

None of the subsidiaries had issued any debt securities at the end of the year.

## 50. Performance Guarantees

As at 31 December 2023, performance bonds of HK\$31,802,000 (2022: HK\$22,474,000) were given by banks to the Customs of the People's Republic of China for the Group's imported goods under unsecured banking facilities.

For the year ended 31 December 2023

# 51. Statement of Financial Position and Reserves of the Company

	2023 HK\$'000	2022 HK\$'000
Non-current asset		
Investment in a subsidiary	336,772	342,714
Current assets		
Prepayment	176	151
Amount due from subsidiaries	229,378	58,074
Cash and cash equivalents	164	147
	229,718	58,372
Current liabilities		
Other payables and accruals	1,868	143
Net current assets	227,850	58,229
	564,622	400,943
Capital and reserves		
Share capital	30,562	30,562
Reserves	534,060	370,381
Total equity	564,622	400,943

## Movement in the Company's reserves

	Share premium HK\$'000	Capital reserve HK\$'000	Capital redemption reserve HK\$'000	Contribution surplus HK\$'000	Translation reserve HK\$'000	Share option reserve HK\$'000	Retained profits HK\$'000	<b>Total</b> HK\$'000
At 1 January 2022	287,656	16,520	8,511	101,171	(60,200)	1,914	18,370	373,942
Exchange differences arising on								
translation	-	-	-	-	(24,714)	-	-	(24,714)
Profit for the year	-	-	-	-	-	-	48,658	48,658
Dividends declared and paid in cash	-	-	-	-	-	-	(27,505)	(27,505)
At 31 December 2022	287,656	16,520	8,511	101,171	(84,914)	1,914	39,523	370,381
Exchange differences arising on								
translation	-	-	-	-	(5,942)	-	-	(5,942)
Profit for the year	-	-	-	-	-	-	216,991	216,991
Dividends declared and paid in cash	-	-	-	-	-	-	(47,370)	(47,370)
At 31 December 2023	287,656	16,520	8,511	101,171	(90,856)	1,914	209,144	534,060

# **Financial Summary**

A summary of the published results and of the assets and liabilities of the Group for the last five financial periods, as extracted from the audited financial statements, is set out below:

# Results

		Year ended 31 December					
	2023 HK\$'000	2022 HK\$'000	2021 HK\$'000	2020 HK\$'000	2019 HK\$'000		
Revenue	3,189,702	3,416,838	2,887,860	2,157,101	2,913,710		
Profit before taxation Taxation	142,245 (29,415)	210,206 (54,811)	185,854 (38,240)	161,667 (36,503)	46,028 19,242		
Profit for the year	112,830	155,395	147,614	125,164	65,270		
Profit for the year attributable to: Owners of the Company Non-controlling interests	113,662 (832)	154,043 1,352	147,214 400	124,518 646	71,964 (6,694)		
	112,830	155,395	147,614	125,164	65,270		

# Assets and Liabilities

	At 31 December						
	2023	<b>2023</b> 2022 2021 2020					
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000		
Total assets	6,349,958	6,227,581	6,166,623	5,679,482	5,016,210		
Total liabilities	(3,255,681)	(3,089,588)	(3,043,977)	(2,808,198)	(2,536,580)		
	3,094,277	3,137,993	3,122,646	2,871,284	2,479,630		

In 2019, the Group has applied HKFRS 16 and other amendments to HKFRSs. The comparative information for the years ended 31 December 2019 has not been restated on initial application of HKFRS 16.

# Schedule of Principal Investment Properties

Particulars	Approximate Gross Floor Area (square meters)	Lease Term	Usage	Stage of Completion	Group's interest (%)
G/F-10/F, 13/F, partly 11/F and 12/F, High Fashion Centre, 1-11 Kwai Hei Street, Kwai Chung, New Territories, Hong Kong. (note i)	16,777	Medium term	Commercial/Office	Completed	100%
Shennan Road, Che Gong Miao, Fu Tian District, Shenzhen. Hanggang Fuchun Commercial Building 12 units on L1 & L2.	3,667	Long term	Commercial/Office	Completed	100%
8, Qiannong Road (E), Xiaoshan Economic and Technological Development Zone, Hangzhou, Zhejiang Province. (note ii)	114,170	Medium term	Industrial	Completed	100%
109, Renmin East Road, Xinchang County, Shaoxing, Zhejiang Province. 達利廣場	33,252	Medium term	Commercial	Completed	100%
Jiangbin East Road, Xinchang County, Shaoxing, Zhejiang Province. 達利大廈	6,913	Long term	Commercial/Office	Completed	100%
Southeast intersection of Yingchun South Road and 320 National Road, Chengxin Zone, Tonglu County, Zhejiang Province. (land lot no. 1&2)	56,632	Medium term	Cultural and tourist attraction	Completed	100%
Qianjiang farm, Qianjiang Road South, Bridge South, Xiaoshan, Hangzhou, Zhejiang Province.	97,420	Long term	Industrial	Under development	100%
Unit 1 Block 17, 618 Ding Yuan Lu Songjiang Qu, Shanghai, China	3,795	Medium term	Industrial	Completed	100%
notes:					

(i) The lot number of the property is Lot No. 338. Partly 11/F and 12/F of High Fashion Centre serving as the Group's head office not included in the above.

(ii) Areas currently occupied by the Group's manufacturing business not included in the above.

# **Corporate Information**

# Board of Directors

## **Executive Directors**

Mr. Lam Foo Wah (*Chairman*) Mr. Lam Gee Yu, Will (*Managing Director*) Mr. Lam Din Yu, Well (*Managing Director (China*))

#### Non-executive Director

Mr. Hung Ka Hai, Clement

#### Independent Non-executive Directors

Professor Yeung Kwok Wing Mr. Chung Kwok Pan Mr. Tong Hee Keung, Samuel Mr. Lau Yip Shing Mr. Wong Chun Sek, Edmund

# Audit Committee

Mr. Wong Chun Sek, Edmund *(Chairman)* Mr. Hung Ka Hai, Clement Professor Yeung Kwok Wing Mr. Chung Kwok Pan Mr. Tong Hee Keung, Samuel Mr. Lau Yip Shing

## **Remuneration Committee**

Mr. Chung Kwok Pan *(Chairman)* Mr. Lam Gee Yu, Will Professor Yeung Kwok Wing Mr. Wong Chun Sek, Edmund

# Nomination Committee

Mr. Lam Foo Wah *(Chairman)* Mr. Lam Din Yu, Well Professor Yeung Kwok Wing Mr. Chung Kwok Pan Mr. Tong Hee Keung, Samuel Mr. Lau Yip Shing

## **Risk Management Committee**

Mr. Lam Gee Yu, Will (Chairman) Mr. Lam Din Yu, Well Professor Yeung Kwok Wing Mr. Chung Kwok Pan Mr. Tong Hee Keung, Samuel Mr. Lau Yip Shing Mr. Wong Chun Sek, Edmund

# **Company Secretary**

Ms. Cheuk Chui King

## Auditor

Deloitte Touche Tohmatsu Registered Public Interest Entity Auditors

## Legal Adviser in Hong Kong

Wilkinson & Grist

# Legal Adviser on Bermuda Law

Conyers Dill & Pearman

## **Registered Office**

Clarendon House, 2 Church Street, Hamilton HM11, Bermuda

# Head Office and Principal Place of Business

11/F, High Fashion Centre, 1-11 Kwai Hei Street, Kwai Chung, New Territories, Hong Kong

# Principal Share Registrar and Transfer Office

Conyers Corporate Services (Bermuda) Limited Clarendon House, 2 Church Street, Hamilton HM11, Bermuda

# Hong Kong Branch Share Registrar and Transfer Office

Tricor Secretaries Limited 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong

# Principal Bankers

Bank of China (Hong Kong) Limited China Construction Bank (Asia) Corporation Limited DBS Bank (Hong Kong) Limited Hang Seng Bank Limited Industrial and Commercial Bank of China (Asia) Limited OCBC Wing Hang Bank Limited Standard Chartered Bank (Hong Kong) Limited The Bank of East Asia, Limited The Hongkong and Shanghai Banking Corporation Limited United Overseas Bank Limited, Hong Kong Branch

# Stock Code

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## **Company Website**

www.highfashion.com.hk

# Shareholders & Investor Relation Information

# **Results Announcement:**

2023 Final 2023 Interim 2022 Final 2022 Interim	26 March 2024 22 August 2023 30 March 2023 18 August 2022	
2024 Annual General Meeting	3 June 2024	
Closure of Register of Members	<u>Events</u>	<b>Book close period</b> (both days inclusive)
	For attendance to 2024 Annual General Meeting For entitlement to the proposed final dividend	30 May 2024 to 3 June 2024 13 June 2024 to 14 June 2024
Dividends: 2023 Final 2023 Interim 2022 Final 2022 Interim	12 HK cents per share payable on 5 3.5 HK cents per share paid on 6 Oc 12 HK cents per share paid on 7 Ju 3 HK cents per share paid on 7 Octo	ctober 2023 ly 2023
Authorised Shares	1,000,000,000 ordinary shares	
Issued Shares	305,615,420 ordinary shares (as at a	31 December 2023)
Board Lot	2,000 shares	
Financial Year End	December 31	
Stock Code	608	
Company Website	www.highfashion.com.hk	
Listing Date	4 August 1992	