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PICO FAR EAST HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 752)

UNAUDITED INTERIM RESULTS FOR THE SIX MONTHS ENDED APRIL 30, 2024

The Board of Directors (the "Board") of Pico Far East Holdings Limited (the "Company") is pleased to announce the unaudited condensed consolidated results of the Company and its subsidiaries (the "Group") for the six months ended April 30, 2024, together with the unaudited comparative figures for the corresponding period in 2023 as follows:

CONDENSED CONSOLIDATED INCOME STATEMENT

FOR THE SIX MONTHS ENDED APRIL 30, 2024

		ionths I 30,	
	Note	2024 Unaudited <i>HK\$'000</i>	2023 Unaudited <i>HK</i> \$'000
Revenue Cost of sales	2	2,942,002 (2,070,147)	2,493,180 (1,790,425)
Gross profit Other income Distribution costs Administrative expenses Impairment losses for trade and other debtors,		871,855 129,010 (353,174) (367,764)	702,755 68,805 (304,693) (284,690)
and contract assets Other operating expenses	_	(12,635) (2)	(8,368) (1)
Profit from core operations		267,290	173,808
Amortisation of other intangible assets arising from business combinations	_	(13,134)	(16,476)
Profit from operations Finance costs	3	254,156 (16,176)	157,332 (20,580)
Share of profits (losses) of associates Share of profits of joint ventures		237,980 867 811	136,752 (718) 154
Profit before tax Income tax expense	4	239,658 (40,849)	136,188 (33,803)
Profit for the period	5	198,809	102,385
Attributable to: Owners of the Company Non-controlling interests	_	191,701 7,108	101,111 1,274
	<u>-</u>	198,809	102,385
EARNINGS PER SHARE Basic	7	15.47 cents	8.17 cents
Diluted	_	15.45 cents	8.16 cents

CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE SIX MONTHS ENDED APRIL 30, 2024

	For the six months ended April 30,	
	2024 Unaudited <i>HK</i> \$'000	2023 Unaudited <i>HK\$</i> '000
Profit for the period	198,809	102,385
Other comprehensive income (expense):		
Items that may be reclassified to profit or loss: Exchange differences on translating foreign operations Share of other comprehensive (expense) income of	16,382	116,135
associates Exchange differences reclassified to profit or loss on	(838)	6,648
dissolution of subsidiaries Exchange differences reclassified to profit or loss on	(318)	(3,702)
disposal of an associate	5,457	
Other comprehensive income for the period, net of tax	20,683	119,081
Total comprehensive income for the period	219,492	221,466
Attributable to:		
Owners of the Company	212,316	219,785
Non-controlling interests	7,176	1,681
	219,492	221,466

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AT APRIL 30, 2024

Non-acceptance Acceptance	Note	April 30, 2024 Unaudited <i>HK</i> \$'000	October 31, 2023 Audited <i>HK\$</i> '000
Non-current Assets Investment properties Property, plant and equipment Right-of-use assets Intangible assets Interests in associates Interests in joint ventures		258,129 510,338 185,927 453,479 110,546 41,257	256,536 516,156 190,037 466,017 99,053 40,447
Financial assets at fair value through other comprehensive income ("FVTOCI") Financial assets at fair value through		19,061	18,981
profit or loss ("FVTPL") Deferred tax assets		1,908 4,931	1,240 6,275
		1,585,576	1,594,742
Current Assets Inventories Contract assets Financial assets at FVTPL Derivative financial assets Debtors, deposits and prepayments Amounts due from associates Amounts due from joint ventures Current tax assets Pledged bank deposits Bank and cash balances	8	7,301 1,053,844 20,948 - 982,252 24,843 696 4,855 14,381 1,475,679	12,978 1,130,525 18,601 1,652 978,947 25,358 692 3,419 3,711 1,289,882
Current Liabilities Contract liabilities Creditors and accrued charges Amounts due to associates Amounts due to joint ventures Current tax liabilities Borrowings Lease liabilities Contingent consideration	9	181,758 1,928,054 2,938 4,934 53,586 263,645 17,453 376	183,210 1,890,903 7,077 4,908 45,327 188,722 15,883 376
		2,452,744	2,336,406
Net Current Assets		1,132,055	1,129,359
Total Assets Less Current Liabilities		2,717,631	2,724,101

	April 30, 2024 Unaudited <i>HK\$</i> '000	October 31, 2023 Audited HK\$'000
Non-current Liabilities		
Borrowings	80,050	201,137
Lease liabilities	108,170	112,370
Deferred tax liabilities	80,885	80,656
	269,105	394,163
NET ASSETS	2,448,526	2,329,938
Capital and Reserves		
Share capital	61,987	61,957
Reserves	2,325,241	2,199,314
Equity attributable to owners of the Company	2,387,228	2,261,271
Non-controlling interests	61,298	68,667
TOTAL EQUITY	2,448,526	2,329,938

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED APRIL 30, 2024

1. BASIS OF PREPARATION AND PRINCIPAL ACCOUNTING POLICIES

These unaudited condensed consolidated interim financial statements have been prepared in accordance with the applicable disclosure requirements of Appendix D2 (formerly known as Appendix 16) to the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") and the Hong Kong Accounting Standard ("HKAS") 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA").

These unaudited condensed consolidated interim financial statements have been prepared under the historical cost convention, as modified by the revaluation of investment properties and certain financial instruments which are carried at their fair values.

These unaudited condensed consolidated interim financial statements should be read in conjunction with the 2023 audited consolidated annual financial statements. Except as described below, the accounting policies (including the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty) and methods of computation used in the preparation of these unaudited condensed consolidated interim financial statements are consistent with those used in the audited consolidated annual financial statements for the year ended October 31, 2023.

(a) Deferred tax related to assets and liabilities arising from a single transaction

The Group has adopted amendments to HKAS 12 "Deferred Tax related to Assets and Liabilities arising from a Single Transaction" from November 1, 2023. The amendments narrow the scope of the initial recognition exemption to exclude transactions that give rise to equal and offsetting temporary differences – e.g. leases. For leasing transactions, the Group is required to recognise the associated deferred tax assets and liabilities from the beginning of the earliest comparative period presented, with any cumulative effect recognised as an adjustment to retained earnings or other components of equity at that date. For all other transactions, an entity applies the amendments to transactions that occur after the beginning of the earliest period presented.

Prior to the adoption of amendments to HKAS 12, the Group applied the initial recognition exemption under paragraphs 15 and 24 of HKAS 12 for leasing transactions that give rise to equal and offsetting temporary differences, and therefore no deferred tax has been recognised for temporary differences relating to right-of-use assets and lease liabilities at initial recognition, and also over the lease terms under paragraph 22(c) of HKAS 12.

The Group has applied the transitional provisions under paragraphs 98K and 98L of amendments to HKAS 12 to leasing transactions that occur on or after the beginning of the earliest comparative period presented and also, at the beginning of the earliest comparative period presented by:

(i) Recognising a deferred tax asset to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised, and a deferred tax liability for all deductible and taxable temporary differences associated with right-of-use assets and lease liabilities; and (ii) Recognising the cumulative effect of initially applying the amendments as an adjustment to the opening balance of retained earnings (or other component of equity, as appropriate) at that date.

Based on the management's assessment, there was immaterial impact on the consolidated statement of financial position as at November 1, 2022, October 31, 2023 and April 30, 2024, because the deferred tax assets and liabilities recognised as a result of the adoption of amendments to HKAS 12 qualify for offset under paragraph 74 of HKAS 12. The change primarily impacts disclosures of components of deferred tax assets and liabilities, but does not impact the overall deferred tax balances presented on the consolidated statement of financial position as the related deferred tax balances qualify for offset under HKAS 12. This disclosure will be provided in the annual financial statements.

The change in accounting policy will also be reflected in the Group's consolidated financial statements as at and for the year ending October 31, 2024.

(b) International tax reform - Pillar Two model rules

The Group has adopted Amendments to HKAS 12 "International Tax Reform – Pillar Two Model Rules" for the first time in the current period. HKAS 12 is amended to add the exception to recognising and disclosing information about deferred tax assets and liabilities that are related to tax law enacted or substantively enacted to implement the Pillar Two model rules published by the Organisation for Economic Co-operation and Development (the "Pillar Two legislation"). The amendments require that entities apply the amendments immediately upon issuance and retrospectively. The amendments also require that entities to disclose separately its current tax expense/income related to Pillar Two income taxes in periods which the Pillar Two legislation is in effect, and the qualitative and quantitative information about its exposure to Pillar Two income taxes in periods in which the Pillar Two legislation is enacted or substantially enacted but not yet in effect in annual reporting periods beginning on or after November 1, 2023.

The Group has applied the temporary exception immediately upon issue of these amendments and retrospectively, i.e. applying the exception from the date the Pillar Two legislation is enacted or substantially enacted.

The new disclosures will also be reflected in the Group's consolidated financial statements as at and for the year ending October 31, 2024.

(c) Change in accounting policy as a result of application of the HKICPA guidance on the accounting implications of the abolition of the Mandatory Provident Fund ("MPF") – Long Service Payment ("LSP") offsetting mechanism in Hong Kong

The Group has several subsidiaries operating in Hong Kong which are obliged to pay LSP to employees under certain circumstances. Meanwhile, the Group makes mandatory MPF contributions to the trustee who administers the assets held in a trust solely for the retirement benefits of each individual employee. Offsetting of LSP against an employee's accrued retirement benefits derived from employers' MPF contributions was allowed under the Employment Ordinance (Cap. 57). In June 2022, the Government of the Hong Kong Special Administrative Region gazetted the Employment and Retirement Schemes Legislation (Offsetting Arrangement) (Amendment) Ordinance 2022 (the "Amendment Ordinance") which abolishes the use of the accrued benefits derived from employers' mandatory MPF contributions to offset severance payment and LSP (the "Abolition"). The Abolition will officially take effect on May 1, 2025 (the "Transition Date"). In addition, under the Amendment Ordinance, the last month's salary immediately preceding the Transition Date (instead of the date of termination of employment) is used to calculate the portion of LSP in respect of the employment period before the Transition Date.

In July 2023, the HKICPA published "Accounting implications of the abolition of the MPF-LSP offsetting mechanism in Hong Kong" which provides guidance for the accounting for the offsetting mechanism and the impact arising from abolition of the MPF-LSP offsetting mechanism in Hong Kong. In light of this, the Group has implemented the guidance published by the HKICPA in connection with the LSP obligation retrospectively so as to provide more reliable and more relevant information about the effects of the offsetting mechanism and the Abolition.

The Group considered the accrued benefits arising from employers' MPF contributions that have been vested with the employee and which could be used to offset the employee's LSP benefits as a deemed contribution by the employee towards the LSP. Historically, the Group has been applying the practical expedient in paragraph 93(b) of HKAS 19 to account for the deemed employee contributions as a reduction of the service cost in the period in which the related service is rendered.

Based on the HKICPA's guidance, as a result of the Abolition, these contributions are no longer considered "linked solely to the employee's service in that period" since the mandatory employers' MPF contributions after the Transition Date can still be used to offset the pre-transition LSP obligation. Therefore, it would not be appropriate to view the contributions as "independent of the number of years of service" and the practical expedient in paragraph 93(b) of HKAS 19 is no longer applicable. Instead, these deemed contributions should be attributed to periods of service in the same manner as the gross LSP benefit applying paragraph 93(a) of HKAS 19. Accordingly, the Group will recognise a cumulative catch-up adjustment in profit or loss for the service cost, interest expense and remeasurement effect from changes in actuarial assumptions for the year ended October 31, 2023, with corresponding adjustment to the LSP obligation. The cumulative catch-up adjustment is calculated as the difference at the enactment date (June 16, 2022) between the carrying amount of the LSP liability calculated under paragraph 93(b) of HKAS 19 before the Abolition and the carrying amount of the LSP liability calculated under paragraph 93(a) of HKAS 19 after the Abolition.

The Group is in the process of making an assessment of the impact of the Abolition. The details of the impacts will be reflected in the Group's consolidated financial statements as at and for the year ending October 31, 2024. The change in accounting policy will also be reflected in the Group's consolidated financial statements as at and for the year ending October 31, 2024.

In addition to the adoption of the above amendments to standards, in the current period, the Group has adopted all other new and revised Hong Kong Financial Reporting Standards issued by the HKICPA that are relevant to its operations and effective for its accounting year beginning on November 1, 2023. They do not have a material effect on the Group's condensed consolidated interim financial statements.

A number of new standards and amendments to standards are effective for annual periods beginning after November 1, 2023 and earlier application is permitted. The Group has not early adopted any of the forthcoming new or amended standards in preparing these condensed consolidated interim financial statements.

2. REVENUE AND SEGMENT INFORMATION

The Group is principally engaged in four reportable segments as follows:

- Exhibition, event and brand activation;
- Visual branding activation;
- Museum and themed entertainment; and
- Meeting architecture activation.

The Group's main operations and revenue streams are those described in the last consolidated annual financial statements. The Group's revenue is derived from contracts with customers.

(a) Disaggregation of revenue

Disaggregation of revenue from contracts with customers by the timing of revenue recognition and by geographic markets is disclosed in Notes 2(b) and 2(d) to the condensed consolidated interim financial statements.

(b) Information about reportable segment revenue, profit or loss

	Exhibition, event and brand activation Unaudited HK\$'000	Visual branding activation Unaudited HK\$'000	Museum and themed entertainment Unaudited HK\$'000	Meeting architecture activation Unaudited HK\$'000	Total Unaudited <i>HK</i> \$'000
For the six months ended April 30, 2024					
Revenue from external customers	2,540,122	160,073	182,712	59,095	2,942,002
Timing of revenue recognition At a point in time Over time Inter-segment revenue Segment profits Share of profits of associates Share of profits of joint ventures Interest income Interest expenses	2,373,690 166,432 108,886 195,506 867 - 6,415 15,879	131,762 28,311 27,004 7,363 - - 987 7	76,369 106,343 1,322 15,447 - 811 489 283	59,095 - - 85,823 - - 2,888 7	2,640,916 301,086 137,212 304,139 867 811 10,779 16,176
For the six months ended April 30, 2023					
Revenue from external customers	2,149,148	159,912	152,597	31,523	2,493,180
Timing of revenue recognition At a point in time	2,149,148	157,301	95,420	31,523	2,433,392
Over time		2,611	57,177	-	59,788
Inter-segment revenue	86,430	19,585	20,693	_	126,708
Segment profits	143,213	11,587	10,908	2,048	167,756
Share of profits (losses) of associates	1,909	-	-	(2,627)	(718)
Share of profits of joint ventures	-	-	154	-	154
Interest income	4,540	878	322	16	5,756
Interest expenses	20,433	13	128	6	20,580

(c) Reconciliation of reportable segment revenue, profit or loss

	For the six months ended April 30,	
	2024	2023
	Unaudited	Unaudited
	HK\$'000	HK\$'000
Revenue		
Total revenue of reportable segments	3,079,214	2,619,888
Elimination of inter-segment revenue	(137,212)	(126,708)
Consolidated revenue	2,942,002	2,493,180
Profit or loss		
Total profits of reportable segments	304,139	167,756
Unallocated amounts: Amortisation of other intangible assets arising from		
business combinations	(13,134)	(16,476)
Corporate expenses	(51,347)	(15,092)
Consolidated profit before tax	239,658	136,188

(d) Geographical information

	Revenue For the six months ended April 30,	
	2024	2023
	Unaudited	Unaudited
	HK\$'000	HK\$'000
Greater China	1,346,371	1,268,773
Malaysia, Singapore, the Philippines and Vietnam Bahrain, Oman, Qatar, Saudi Arabia and	682,955	440,039
the United Arab Emirates	392,699	317,433
The United Kingdom and the United States	408,103	359,753
Others	111,874	107,182
Consolidated total	2,942,002	2,493,180

In presenting the geographical information, revenue is based on the location of the customers.

3. FINANCE COSTS

	For the six months ended April 30,	
	2024	2023
	Unaudited	Unaudited
	HK\$'000	HK\$'000
Interest on borrowings	12,881	17,466
Interest on lease liabilities	3,131	2,958
Unwinding discount expenses	164	156
	16,176	20,580

4. INCOME TAX EXPENSE

	For the six months	
	ended Apı	11 30,
	2024	2023
	Unaudited	Unaudited
	HK\$'000	HK\$'000
The charge comprises:		
Current income tax		
Profits tax for the period		
Hong Kong	122	1,540
Overseas	38,920	26,899
	30,320	20,000
Under (over) provision in prior periods		0.7
Hong Kong	-	27
Overseas	327	(1,129)
	39,369	27,337
Deferred tax	1,480	6,466
	40,849	33,803

Hong Kong profits tax is calculated at 16.5% (2023: 16.5%) on the estimated assessable profits for the period. A portion of the Group's profit is derived offshore and is not subject to Hong Kong profits tax.

Under the two-tiered profits tax regime, the first HK\$2 million of profits of the qualifying group entities established in Hong Kong has been taxed at 8.25%, and profits above that amount will be subject to the tax rate of 16.5%. The profits of the group entities not qualifying for the two-tiered profits tax rate regime will continue to be taxed at a rate of 16.5%.

Tax charge on profits assessable elsewhere has been calculated at the rates of tax prevailing in the countries in which the Group operates, based on existing legislation, interpretation and practices in respect thereof.

PROFIT FOR THE PERIOD 5.

ended April 30, 2024 2023 Unaudited Unaudited HK\$'000 HK\$'000

For the six months

Profit for the period has been arrived at after charging:		
Depreciation of:		
Property, plant and equipment	20,206	18,595
Right-of-use assets	11,138	11,942
Amortisation of:		
Show rights and software (included in administrative expenses)	7,803	5,410
Intangible assets arising from business combinations	13,134	16,476
Cost of inventories sold	157,179	104,710
Allowance for bad and doubtful debts	12,427	14,588
Bad debts written off	2,445	346
Loss on disposal of property, plant and equipment	2	1
Loss on expiry of derivative financial assets	1,024	_
and crediting:		
Interest income	10,779	5,756
Rental income	22,206	20,983
Gain on disposal of property, plant and equipment	37	114
Gain on dissolution of subsidiaries, net	319	3,702
Gain on disposal of an associate	71,802	_
Allowance written back on bad and doubtful debts	2,237	6,566
Government grants	3,297	10,638
Net exchange gain	352	2,595
Increase in fair value of financial assets at FVTPL	2,323	3,564
Gain on lease modification	5	95

Government grants mainly related to wage support, grant for tourism event development and innovation and development support from the government in different countries. Under the grant of wage support, the government supports for wage increases for lower-wage workers. Under the grant for tourism event development, the Group is required to meet performance target in the projects. Under the innovation and development support, the grant supports new projects on areas including technology innovation. There is no unfulfilled conditions and other contingencies attached to government assistance that has been recognised.

During the interim period, gain on disposal of an associate comprised of the gain on disposal of InfocommAsia Pte Ltd. of HK\$71,802,000 (six months ended April 30, 2023: nil).

6. DIVIDENDS PAID

For the six months
ended April 30,
2024 2023
Unaudited Unaudited
HK\$'000 HK\$'000

2023 final dividend paid HK7.0 cents per ordinary share
(2023: 2022 final dividend paid HK6.0 cents per ordinary share)
86,781 74,309

Notes:

- (a) The 2023 final dividend of the year ended October 31, 2023 of HK\$86,781,000 (2023: 2022 final dividend of HK\$74,309,000) was approved after October 31, 2023 and 2022 respectively. Under the Group's accounting policy, they were charged in the periods in which they were proposed and approved.
- (b) The Board has determined that an interim dividend of HK5.5 cents per ordinary share for the six months ended April 30, 2024 (six months ended April 30, 2023: HK2.0 cents per ordinary share) be payable on Friday, July 26, 2024 to the shareholders on the register of members of the Company on Friday, July 19, 2024.

7. EARNINGS PER SHARE

The calculation of the basic and diluted earnings per share is based on the following data:

	For the six months ended April 30,	
	2024 Unaudited <i>HK\$</i> '000	2023 Unaudited <i>HK\$</i> '000
Earnings for the purposes of calculating basic and diluted earnings per share	191,701	101,111
	For the size	pril 30,
	2024 Unaudited	2023 Unaudited
Weighted average number of ordinary shares for the purpose of calculating basic earnings per share Effect of dilutive potential ordinary shares in respect of options	1,239,471,873 1,660,332	1,238,350,038 621,642
Weighted average number of ordinary shares for the purpose of calculating diluted earnings per share	1,241,132,205	1,238,971,680

8. DEBTORS, DEPOSITS AND PREPAYMENTS

The Group allows a credit period ranged from 30 to 90 days to its customers.

Included in debtors, deposits and prepayments are trade debtors of approximately HK\$715,762,000 (at October 31, 2023: HK\$773,052,000), an aging analysis, based on the invoice date and net of allowance, is as follows:

	April 30, 2024 Unaudited <i>HK</i> \$'000	October 31, 2023 Audited <i>HK</i> \$'000
Less than 91 days 91 – 180 days 181 – 365 days More than 1 year	556,929 95,037 43,173 20,623	645,124 65,278 43,967 18,683
	715,762	773,052

9. CREDITORS AND ACCRUED CHARGES

Included in creditors and accrued charges are trade creditors of approximately HK\$320,757,000 (at October 31, 2023: HK\$361,869,000), an aging analysis, based on the date of receipt of goods or services, is as follows:

	April 30, 2024 Unaudited <i>HK</i> \$'000	October 31, 2023 Audited <i>HK</i> \$'000
Less than 91 days 91 – 180 days 181 – 365 days	239,985 30,443 21,071	269,028 39,398 24,350
More than 1 year		29,093

10. EVENTS AFTER THE REPORTING PERIOD

On May 31, 2024, the sole legal and beneficial owner of the non-controlling shareholder of Infinity Marketing Team, LLC ("IMT"), an indirect non wholly-owned subsidiary of the Company, exercised the put option to sell the remaining units, equivalent to 40% of the equity interests of IMT, to Pico North America, Inc., an indirect wholly-owned subsidiary of the Company, in accordance with the terms and conditions of the operating agreement at the purchase price as determined based on the put valuation computed based on the mechanism and formulas as set out in the supplemental announcement dated June 28, 2019. Based on the aforesaid formula and as agreed among the parties on May 31, 2024, the purchase price shall be US\$31,318,000 (equivalent to HK\$244,824,000) plus net cash amount and minus Indebtedness of IMT calculated at the time the transaction contemplated by the put option closed. Consequently, the purchase price of US\$30,070,118.39 (equivalent to HK\$235,069,000) was paid in cash. Upon completion of the exercise of the put option, IMT is now an indirect wholly-owned subsidiary of the Company.

BUSINESS REVIEW AND PROSPECTS

Financial Results

Group revenue for the six months ended April 30, 2024 (also referred to as 'the period under review' or 'the first half of this financial year' in 'Business Review and Prospects') was HK\$2,942 million (corresponding period in 2023: HK\$2,493 million), representing an 18% increase on a year-over-year basis.

Profit from core operations was HK\$267 million (corresponding period in 2023: HK\$174 million), representing a 53% increase on a year-over-year basis. Profit attributable to owners of the Company was HK\$192 million (corresponding period in 2023: HK\$101 million), representing a 90% increase on a year-over-year basis.

Basic earnings per share was HK15.47 cents, compared to HK8.17 cents during the previous corresponding period.

Interim Dividend

The Board recommends payment of an interim dividend of HK5.5 cents per ordinary share for the six months ended April 30, 2024 (six months ended April 30, 2023: HK2.0 cents per ordinary share). The interim dividend will be payable on Friday, July 26, 2024 to shareholders on the register of members of the Company on Friday, July 19, 2024.

Operations Review

With the global economy showing moderating inflation and continuing sustained growth, the Group has successfully navigated the economic challenges it faced during the first half of this financial year. Leveraging the Group's Integrated Brand Experience framework and Content, Community, Creative and Data strategy, we are well-positioned to execute comprehensive cross-platform activations enhanced by data and digital components, thereby establishing a notable advantage in a progressively competitive environment.

In mainland China, though the economy has continued to face challenges in sustaining its post-reopening momentum, our 360-degree solutions have allowed us to retain high quality clients, convert new clients, and continue growing. Continuous government support and subsidies have also been a strong financial incentive, sparking vigorous activity from local and international enterprises.

In Southeast Asia, the Group maintained its strong growth momentum. Resilient strategies have enabled us to maintain our leading market position by delivering additional value to a loyal client base.

In the Middle East, our investment in core office and production facilities in Saudi Arabia has paid off in the form of an expanded portfolio and clientele, and has generated notable growth impetus. Major projects such as COP28 and NEOM have heralded a sizeable opportunity for us to continue expanding our market share.

In the USA, our ability to offer seamless solutions across multiple channels and touchpoints has opened up ample avenues for business expansion and client acquisition. Strengthened partnerships with key clients such as HP and State Farm have enhanced the Group's long-term sustainability, resilience and profitability in the region. Opportunities stemming from Europe's ongoing recovery and the booming technology sector continue to enable us to sustain revenue and profit growth.

We recently made the strategic decision to dispose of our 45% equity interest in InfocommAsia Pte Ltd. in Singapore, at a valuation consistent with the terms stipulated in the joint-venture agreement. This divestment enables the Group to redirect resources and management focus towards core business activities, enhancing our competitiveness and profitability. Proceeds from the transaction will provide liquidity and capital that can be allocated to strategic initiatives.

The Group annually publishes a comprehensive ESG report. We have always regarded our approach to sustainability via responsible business practices, environment, employees and communities as fundamental to our operations and business. During the period under review, such activities included those aimed at engaging with and giving back to communities, helping people build better lives, and fostering employee development.

The Group has achieved significant advancements in evolving into a data-driven organisation, aiming to enhance brand value and operational efficiency. With our well-established operational excellence and technological prowess, we are already positioned to competitively pursue an expanded market share in a recovering landscape.

Performance by business segment:

- Exhibition, Event and Brand Activation recorded an 18.2% increase in revenue to HK\$2,540 million (corresponding period in 2023: HK\$2,149 million).
- Visual Branding Activation recorded revenue of HK\$160 million, unchanged from the corresponding period in 2023.
- Museum and Themed Entertainment recorded a 20.4% increase in revenue to HK\$183 million (corresponding period in 2023: HK\$152 million).
- Meeting Architecture Activation recorded an 84.4% increase in revenue to HK\$59 million (corresponding period in 2023: HK\$32 million).

Exhibition, Event and Brand Activation

With demand for events and exhibitions steadily rebounding in some markets, the growth momentum in this segment remained strong, with revenue increasing by 18.2% compared with same period of last year.

Exhibitions

The Group was appointed to provide exhibition services for organisers and/or brand activation services for exhibitors at major shows such as:

Show	Location	
World Future Energy Summit	Abu Dhabi	
Bangkok International Motor Show	Bangkok	
Mobile World Congress Barcelona	Barcelona	
Beijing InfoComm China	Pojijna	
ZGC Forum	Beijing	
FTTH Conference	Berlin	
Dubai Airshow		
The 28th Conference of the Parties to the United Nations Framework Convention on Climate Change (COP28)	Dubai	
Geneva International Motor Show	Geneva	
Vietnam International Trade Fair for Apparel, Textiles and Textile Technologies	Ho Chi Minh City	
Art Central	Llong Kong	
Hong Kong International Jewellery Show	Hong Kong	
Enlit Asia	Jakarta	
Jinjiang Footwear and Sports Industry International Exposition	Jinjiang	
USANA Live Asia Pacific Convention	Kuala Lumpur	
CES Consumer Electronics Show	Las Vegas	
World Travel Market London	London	
Sea-Air-Space	Maryland	
Melbourne Art Fair	Melbourne	
EICMA International Two-wheeler Exhibition	Milan	

Thailand International Motor Expo	Nonthaburi
LEAP Riyadh	Riyadh
Global Startup Festival COMEUP	Seoul
SEMICON	Seoul and Shanghai
China International Import Expo	
ITMA ASIA + CITME	Shanghai
Marintec China	
Art SG	
Singapore Airshow	Singapore
Singapore Motorshow	
PV Expo	Tokyo

In mainland China, the Group continued to serve a variety of brands at major motor shows, including 27 brands at the biennial Auto China and 26 brands at Auto Guangzhou – the latter was nearly double those served at the previous edition.

Events and Brand Activations

During the period under review, the Group continued to deliver event and brand activations incorporating digital and interactive elements such as AI, web3, VR/AR and gamification across platforms, making space for diverse audiences to feel empowered and connected.

The Group designed and created a number of successful campaigns for US-based insurer State Farm. These included the 'State Farm Gamerhood Challenge', a livestreamed interactive game show that placed popular streamers in a variety of entertaining scenarios, and the Super Bowl Commercial 'Like A Good Neighbaaa' featuring iconic actor Arnold Schwarzenegger. Also for Super Bowl was 'Coming Home', an influencer campaign showcasing Archer Aviation's eVTOL 'flying car' which featured singer Usher following his Super Bowl halftime show. The latter garnered a combined reach of over 112 million viewership and more than 200 million total brand impressions.

Capitalising on the Group's digital prowess and YAOLAND platform, we continue to strategically integrate web3 solutions into activations for a diverse clientele including China Mobile, SAIC General Motors, Pirelli, Shanghai Oriental Sports Centre, as well as various governmental projects.

Notable activations include:

Digital/hybrid project	Location	
Yonex projects	Shanghai	
Celebrating Healthcare Heroes: Ties That Bind	Singapore	
International Summit on the Teaching Profession		
Instagram Partner Event	South Korea (nationwide)	
Audi projects	Taiwan	
HP projects	Worldwide	
Midea Global OEM Conference	Wuhan	
China (Anhui) International Household Appliances and Consumer Electronics Expo	Wuhu	

Physical project	Location	
Xiaomi 14 Series launch event	Barcelona	
Amazon Web Services Sales Kickoff	Beijing	
Beijing Chaoyang International Light Festival		
Glenfiddich tasting event	China (nationwide)	
HPE President's Club	Croatia	
Platform 09	Fujairah	
Hylink Winter experience event	Heihe	
Bank of China Hong Kong Tennis Open	Hang Kang	
ComplexCon	Hong Kong	
BMW iCON	Macau	
Light up Macao		
BMW Forwardism	Malaysia (nationwide)	
New Year's Eve 2024 and Bahrain Festival City 2023	Manama	
Australian Open	Melbourne	
Bahrain Animal Production Show Mara'ee	Sakhir	
Siemens projects	Shanghai	
Yonex projects		

Digital For Life Festival	Singaporo	
Healthier SG	Singapore	
Taipei Fashion Week AW24	Taipei	
Mitsubishi Motors Happy Festival	Thailand (nationwide)	
EVO Japan	Toloro	
Tokyo E-Prix	Tokyo	
Asian Football Confederation projects		
Hyundai projects	Worldwide	
NEOM projects		

Visual Branding Activation

Revenue in this segment remained stable in the first half of this financial year, despite a sluggish market and intensified competition in China, especially in the electric vehicle (EV) sector. This can be attributed to the Group's strategic focus on top-tier clients especially leading automotive brands.

By continuously innovating in interactive digital tools and data analysis, the Group has secured a number of pivotal contracts that have reinforced its market-leading position. These include the Group's appointment as exclusive service provider for the design and digitalisation of Kia's new EV showrooms across China, as well as providing visual branding services for 150 retail stores for GAC Aion's premium 'Hyper' sub-brand.

We also continue to deliver visual branding projects for conventional and EV brands such as Bentley, Dongfeng Nammi, Ford Beyond, GAC Trumpchi, Lotus, Mercedes-Benz, Polestar, SAIC General Motors and Xiaomi, further solidifying our longstanding client relationships.

Another notable example is the FANUC showroom and its associated digitalisation project in Beijing's new industrial park. The Group has embraced the concept of 'intelligence' as the central theme of the entire project, crafting a transformative viewing experience for visitors.

Notable projects include:

Digital project	Location	
Hexin Technology Showroom	Beijing	
Ford Beyond Showrooms	Ohina (nationwide)	
Polestar Showrooms	China (nationwide)	
Long March Digital Art Memorial	Guiyang	
ECARX Showroom		
Lear Showroom	Shanghai	
SAIC General Motors Showroom		
Honeywell Showroom	Xi'an	
ANTA Showroom	Xiamen	

Physical Project	Location	
Lenovo ThinkBook Laboratory	Beijing	
Glenfiddich retail window displays for some 45 stores	China (nationwide)	
Changzhou Culture Plaza Technology Centre	Changzhou	
Nakheel Mall interior project	Dubai	
Xio Lift Showroom	Hangzhou	
Bombardier's aviation division retail store projects	Harbin, Tianjin and Weihai	
Crocs store interior project	Ho Chi Minh City	
Commercial Aircraft Corporation of China interior project	Jakarta	
Genesis Showroom	Jeddah and Muscat	
Dahehui Performing Art Showroom	Luoyang	
GFH Financial Group interior project	- Manama	
Khaleeji Commercial Bank interior project	iviariaria	
Hanwha Robotics Showroom	Pangyo	
Ahli United Bank interior project	Seef	
Advanced Micro-Fabrication Equipment Inc. China Lingang Showroom	Shanghai	
Hyundai Motor Group Innovation Centre Singapore		
Marina Bay Sands interior project	Singapore	
Tong Dim Noodle Bar interior project		
Bushu Pharmaceutical packaging centre interior project	Soka	

Museum and Themed Entertainment

This segment recorded a rise in revenue, with satisfactory progress on ongoing projects and the completion of several major projects.

In Hong Kong, the Group is advancing well to deliver a themed attraction at 11 SKIES in partnership with K11 Group. Set to be a future iconic 'retailtainment' landmark adjacent to Hong Kong International Airport, it is planned to feature a total gross floor area of over 353,000 sq.m. and some 800 shops, including 120 dining concepts.

Other museum or themed entertainment projects include:

Project	Location
Macao Grand Prix Museum	Macau
Monopoly Dreams Melbourne	Melbourne
Ranger Buddies Quest at Mandai Wildlife Reserve	Singapore
Maru Koala and Animal Park	Victoria

Meeting Architecture Activation

This segment's resilience and innovation have contributed to the Group's rising revenue, demonstrating the effectiveness of its strategic initiatives.

The Group continues to capitalise on revived demand for meetings and conferences (particularly in key Southeast Asia markets) by driving customer engagement via integration of its Content, Community, Creative and Data strategy. Smart technologies and Al-powered data analytics enable us to provide clients with deeper insights and more effective content.

Notable shows include:

Show	Location
Asian Vaccine Conference	Cebu
Philconstruct	Davao, Luzon and Manila

	_
Interior and Design Manila	
International Franchise Conference	
LogiSYM Philippines	Monilo
Philippine International Furniture Show	- Manila
Retail Leaders Summit	
PackPrintPlas Philippines	
HVAC/R Philippines	Luzon
ASEAN Digital Ministers Meeting	
Congress of the Asian Pacific Society of Respirology	
General Assembly and Council Meetings of the Asian Patent Attorneys Association	Singapore
PetExpo	
SILMO International Optics and Eyewear Trade Fair	
Singapore Week of Innovation and Technology (SWITCH)	
ASEAN Tourism Forum	Vientiane

Liquidity and Financial Information

As at period end date, the total net tangible assets attributable to owners of the Company of the Group increased by 7.7% to about HK\$1,934 million (at October 31, 2023: HK\$1,795 million).

Bank and cash balances amounted to HK\$1,490 million (at October 31, 2023: HK\$1,294 million), with HK\$14 million pledged bank deposits (at October 31, 2023: HK\$4 million). Deducting interest bearing external borrowings from bank and cash balances, the net cash balance was HK\$1,146 million (at October 31, 2023: HK\$904 million).

Total borrowings were HK\$344 million at April 30, 2024 (at October 31, 2023: HK\$390 million). They are mainly denominated in Great British pound, Hong Kong dollars, New Taiwan dollars and United States dollars, and the interest is charged on fixed and floating rate basis. The Group's bank loans of HK\$0.1 million (at October 31, 2023: HK\$0.3 million) carry fixed interest rate.

	April 30, 2024 Unaudited <i>HK</i> \$' <i>million</i>	October 31, 2023 Audited HK\$' million
Bank and cash balances Pledged bank deposits Less: Borrowings	1,476 14 (344)	1,290 4 (390)
Net cash balance	1,146	904

For the six months ended April 30, 2024, the Group invested HK\$13 million (year ended October 31, 2023: HK\$20 million) in property, plant and equipment; HK\$8 million (year ended October 31, 2023: HK\$34 million) in intangible assets. All these were financed from internal resources and bank borrowings.

At April 30, 2024, the Group has HK\$80 million (at October 31, 2023: HK\$201 million) long-term borrowings and HK\$108 million (at October 31, 2023: HK\$112 million) long-term lease liabilities. The current ratio was 1.46 times (at October 31, 2023: 1.48 times); the liquidity ratio was 1.46 times (at October 31, 2023: 1.48 times) and the gearing ratio was 3.64% (at October 31, 2023: 6.20%).

	April 30, 2024	October 31, 2023
Current ratio (current assets/current liabilities) Liquidity ratio (current assets excluding inventories/	1.46 times	1.48 times
current liabilities)	1.46 times	1.48 times
Gearing ratio (long-term borrowings including long-term lease liabilities/total assets)	3.64%	6.20%

Although our subsidiaries are located in many different countries of the world, over 72% of the Group's sales and purchases were denominated in Hong Kong dollars, Renminbi, Singapore dollars and United States dollars, and the remaining 28% were denominated in other Asian currencies and European currencies. We are already diversified in many different currencies, and the major Asian currencies have been quite stable throughout the period, the Group's exposure to foreign exchange risk is minimal. It is the Group's policy not to enter into derivative transactions for speculative purposes.

Employees and Emoluments Policies

At April 30, 2024, the Group employs some 2,600 permanent staff engaged in project management, design, production, sales and marketing and administration, and is supported by a large pool of subcontractors and suppliers. The staff costs incurred in the period was HK\$656 million (six months ended April 30, 2023: HK\$454 million).

The Group's emolument policies are formulated on the performance of individual employees and on the basis of the trends of salaries in various regions, which will be reviewed regularly every year. Apart from provident fund schemes and medical insurance, discretionary bonuses and employee share options are also awarded to employees according to the assessment of individual performance.

Pledge of Assets

At April 30, 2024, the following assets were pledged as collaterals for credit facilities granted to the Group by certain banks.

	April 30, 2024 Unaudited <i>HK</i> \$'000	October 31, 2023 Audited <i>HK\$</i> '000
Freehold land and buildings Leasehold land and buildings Pledged bank deposits	50,021 93,012 14,381	50,510 94,887 3,711
	157,414	149,108

Contingent Liabilities

At April 30, 2024, the Group has issued the following guarantees:

	April 30, 2024 Unaudited <i>HK</i> \$'000	October 31, 2023 Audited HK\$'000
Performance guarantees – secured – unsecured	54,327 12,110	81,028 25,348
	<u>66,437</u>	106,376
Other guarantees - secured	13,317	1,423

At April 30, 2024, the Executive Directors do not consider it is probable that a claim will be made against the Group under any of the above guarantees.

Capital Commitments

	April 30, 2024 Unaudited <i>HK</i> \$'000	October 31, 2023 Audited HK\$'000
Capital expenditures in respect of property, plant and equipment and other investments		
 contracted but not provided for 	4,635	3,543
- authorised but not contracted for	5,991	9,907
	10,626	13,450

Prospects

According to the International Monetary Fund's World Economic Outlook of April 2024, inflation is expected to continue to stabilise on a worldwide basis, while economic growth is expected to be slow but stable through 2024.

Though well-placed to cope with virtually any challenge, the Group is acutely aware of potential risks such as supply chain disruption, fluctuating demand, and the increasing demand for high quality yet low-cost services.

With a vision to cultivate an innovative culture with the agility to adapt to evolving market dynamics, the Group has taken the lead in cost efficiency, production and differentiation, priming us to capture a larger slice of the recovering market. Our robust and diverse projects in the pipeline and unique digital-experiential expertise will enable us to thrive amid a volatile market and intensifying competition.

In the Exhibition, Event and Brand Activation segment, the Group was appointed by organisers and brands to deliver a number of exhibitions and events during and after the second half of this financial year:

Show	Location
AWS Summit	Dailing
PT Expo China	Beijing
Chengdu Motor Show	Chengdu
BMW projects	
Glenfiddich projects	China (nationwide)
Lexus projects	
Drupa	Dusseldorf
KCON Europe	Frankfurt
Auto Guangzhou	Guangzhou
Affordable Art Fair	
Jewellery and Gem ASIA Hong Kong	Hong Kong
Vinexpo Asia	
SEMICON SEA	Kuala Lumpur
OPPO at UEFA Champions League final	London
Intersolar Europe	Munich
Asian Football Confederation projects	Qatar

Noor Riyadh Light Art Festival	Divadh
Ya Ein Ya Leil Exhibition	Riyadh
Arab League Summit	Sakhir
TwitchCon	San Diego
ChinaJoy	Changhai
ITMA Asia + CITME	Shanghai
Guangdong-Hong Kong-Macao Greater Bay Area International Auto Show	Shenzhen
i Light Singapore	Cinganara
Singapore National Day Parade	Singapore
Meta projects	South Korea (nationwide)
Sydney Contemporary Art Fair	Sydney
Audi House of Progress	Tainai
Taipei Dangdai	Taipei
Exhibition tours/roadshows: Amazon Web Services, Denza, Dongfeng Nissan, FANGCHENGBAO, Hyundai, Midea, Osim, Volvo, Weatherford, ZEEKR	Worldwide
Tokyo Gendai	Yokohama

On May 31, 2024, the Group strategically acquired the remaining 40% stake of Infinity Marketing Team, LLC ('IMT'), which allowed us to achieve full ownership. Based in California, IMT specialises in marketing, event management and promotional services, making it a valuable addition to the Group's portfolio. The Group's full ownership of IMT not only allows us to expand our footprint and pave the way for our new business development and client possibilities in the USA, but also enables us to offer more comprehensive integrated solutions across a variety of channels and touchpoints. IMT's commitment to operational excellence also aligns perfectly with the Group's mission, promising to bolster its ability to create long-term value for stakeholders.

In the Visual Branding Activation segment, our consistent focus on delivering digital experiences for retail stores has borne fruit in the form of a brand experience centre activation project for BYD in Nanning. This successful collaboration is set to foster further opportunities, with the Group being one of two qualified suppliers for BYD's plan to open over 20 large-scale centres globally over the next five years.

Our visual branding services have been consistently appreciated by many of the world's leading car brands. Exponential growth of the EV sector, particularly in China, offers the Group exciting new opportunities.

Notable projects to be delivered during and after the second half of this financial year:

Project	Location	
Yinxu Museum's Night Tour project	Anyang	
General Times Center Culture Front project	Beijing	
Glenfiddich retail window display projects	China (nationwide)	
Apical Showroom	Dumai	
Guangdong HAID Group headquarters	Guangzhou	
Hexin Technology Showroom		
Kingdom Hemp Showroom	Heilongjiang	
Levi's Showroom	Ho Chi Minh City	
Long Beach Pearl Showroom		
United Colours of Benetton Showroom		
LONGi Jiaxing Experience Centre	Jiaxing	
Shuifa Group Showroom	Jinan	
Bacchus Showroom	Qionglai	
ANTA Asia Pacific Headquarters Showroom	Shanghai	
Renault Showroom		
TBG Diagnostics Showroom	Shanghai and Xiamen	
HONOR Intelligent Manufacturing Showroom	Shenzhen	
Tuas Water Reclamation Plant interior project	Singapore	
Chunghsin Technology Showroom	Suzhou	
Parsun Power Showroom		
Wenzhou Medical University's Eye Health Science interior project	Wenzhou	
Weifu High-Technology Group Showroom	Wuxi	
Commercial Showroom at Lantian Tongyong Airport and Yanliang National Aviation Hi-Tech Industrial Base	Xi'an	
Master Kong Experience Centre		

In the Museum and Themed Entertainment segment, we secured and commenced work on a number of major contracts. These include projects for the Hong Kong Museum of History and Wetland Park, both of which are in progress and scheduled for completion by the end of 2025. We also continue to be involved in a major Hollywood movie-themed park in Japan scheduled for completion in 2026.

Notable projects to be delivered during and after the second half of this financial year:

Project	Location	
Al Ain Zoo	Abu Dhabi	
Bluey's World	Brisbane	
Australian War Memorial	Canberra	
Dreamworld	Gold Coast, Australia	
Wizard of Oz at Warner Bros. Movie World		
Haiyan Museum	Jiaxing	
Saudi Entertainment Ventures' Al Hamra Entertainment District	Riyadh	
Coney Island	Singapore	
Chimelong Marine Science Park	Zhuhai	

In the Meeting Architecture Activation segment, notable projects to be delivered during and after the second half of this financial year:

Show	Location	
HVAC/R Philippines	Cebu, Davao and Manila	
Philconstruct		
Hotel and Foodservice Suppliers Show	Cebu and Manila	
PackPrintPlas Philippines		
Printing, Packaging and Plastics Show	Cebu	
Beauty + Health and Wellness Manila	Manila	
LogiSYM Philippines		
Transport and Logistics Philippines		
Asia Pacific Neurocritical Care Conference	Sarawak	
Regional Airway Meeting (RAM)		

Asia Pacific Intensive Care Symposium	
Asia-Pacific Congress of Medical Virology	
Food Japan	
Singapore APEX Business Summit	Singapore
Singapore International Transport Congress and Exhibition (SITCE)	
Singapore Week of Innovation and Technology (SWITCH)	

We are confident that the Group's strategic, methodic and proactive expansions into new markets with new and enhanced service offerings (incorporating AI, data, web3 and other technologies) will continue to foster resilience and profit growth on a sustained basis. We are also confident that our commitment to operational efficiency and excellence and optimisation across all facets of our business will continue to strengthen our ability to create long-term value for shareholders.

EVENTS AFTER THE REPORTING PERIOD

Details of the significant events after the reporting period are set out in Note 10 to the unaudited condensed consolidated interim financial statements of this announcement.

CLOSURE OF THE REGISTER OF MEMBERS

The register of members of the Company will be closed from Tuesday, July 16, 2024 to Friday, July 19, 2024, both days inclusive, during which period no transfer of shares will be registered. In order to establish entitlements to the interim dividend, all transfers accompanied by the relevant share certificates must be lodged with the Company's Hong Kong branch share registrar, Union Registrars Limited, Suites 3301-04, 33/F., Two Chinachem Exchange Square, 338 King's Road, North Point, Hong Kong, not later than 4:00 p.m. on Monday, July 15, 2024.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the period ended April 30, 2024, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

CORPORATE GOVERNANCE

During the six months ended April 30, 2024, the Company has complied with the code provisions (the "CG Code") as set out in the Corporate Governance Code contained in Appendix C1 (formerly known as Appendix 14) of the Listing Rules, except for the following deviation:

CG Code C.2.1 stipulates that the roles of the chairman and the chief executive officer should be separated and should not be performed by the same individual. Given the current corporate structure, there is no separation between the roles of the chairman and the chief executive officer. Although the responsibilities of the chairman and the chief executive officer are vested in one person, all major decisions are made in consultation with the Board members and the senior management of the Company. There are five Independent Non-Executive Directors in the Board. The Board considers that there is sufficient balance of power and the current arrangement maintains a strong management position of the Company.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix C3 (formerly known as Appendix 10) of the Listing Rules as the code of conduct regarding securities transactions by Directors. Having made specific enquiry, the Company confirms that the Directors complied with the required standard set out in the Model Code for the period ended April 30, 2024.

AUDIT COMMITTEE

The Audit Committee has reviewed with management the accounting principles and practices adopted by the Group and discussed internal control and financial reporting matters including the review of the unaudited condensed consolidated interim financial statements.

DISCLOSURE OF INFORMATION ON WEBSITES

This results announcement is available for viewing on the website of Hong Kong Exchanges and Clearing Limited at http://www.hkexnews.hk under "Listed Company Information" and at the Company's website http://www.pico.com.

The 2024 interim report of the Company containing financial statements and notes to the financial statements will be published on the above websites in due course.

By Order of the Board **Leung Hoi Yan** *Company Secretary*

Hong Kong, June 28, 2024

As of the date of this announcement, the Executive Directors of the Company are Mr. Lawrence Chia Song Huat, Ms. Jean Chia Yuan Jiun and Mr. Mok Pui Keung; the Independent Non-Executive Directors are Mr. Gregory Robert Scott Crichton, Mr. James Patrick Cunningham, Mr. Kenneth Kent Ho, Mr. Frank Lee Kee Wai and Mr. Charlie Yucheng Shi.