Concord New Energy Group Limited
協合新能源集團有限公司*

(Incorporated in Bermuda with limited liability)

(Stock code: 182)

ANNOUNCEMENT OF ANNUAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2024

The board of directors (the "Board") of Concord New Energy Group Limited (the "Company") is pleased to announce the consolidated results of the Company and its subsidiaries (the "Group") for the year ended 31 December 2024, together with the comparative figures for the year ended 31 December 2023. The consolidated results have been reviewed by the Company's audit committee.

**for identification purpose only*

CONSOLIDATED STATEMENT OF PROFIT OR LOSS
FOR THE YEAR ENDED 31 DECEMBER 2024
(Expressed in RMB)

	Note	2024 RMB'000	2023 RMB'000
Continuing operations			
Revenue	3,4	**2,752,054**	2,588,646
Cost of sales and services rendered		**(1,236,206)**	(1,183,020)
Gross profit		**1,515,848**	1,405,626
Other income		**183,840**	104,887
Other gains and losses, net	5	**31,684**	404,149
Impairment losses under expected credit loss model, net of reversal	6	**(702)**	(1,130)
Distribution and selling expenses		**(13,849)**	(6,141)
Administrative expenses		**(343,759)**	(404,458)
Finance costs	7	**(683,945)**	(644,165)
Share of profit of joint ventures, net		**166,503**	172,836
Share of profit of associates, net		**11,152**	17,029
Profit before income tax		**866,772**	1,048,633
Income tax credit/ (expense)	8	**8,803**	(153,825)
Profit for the year from continuing operations		**875,575**	894,808
Discontinued operation			
Profit for the year from discontinued operation, net of tax	2	**-**	93,942
Profit for the year		**875,575**	988,750
Attributable to equity shareholders of the Company:			
From continuing operations		**805,133**	877,502
From discontinued operation		**-**	86,272
		805,133	963,774
Attributable to non-controlling interests of the Company:			
From continuing operations		**70,442**	17,306
From discontinued operation		**-**	7,670
		70,442	24,976
Profit for the year		**875,575**	988,750
Earnings per share			
Basic earnings per share *(RMB cents)*	9(a)	**10.06**	11.42
Diluted earnings per share *(RMB cents)*	9(b)	**10.05**	11.39
Earnings per share - continuing operations			
Basic earnings per share *(RMB cents)*	9(a)	**10.06**	10.39
Diluted earnings per share *(RMB cents)*	9(b)	**10.05**	10.37

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2024
(Expressed in RMB)

	2024	2023
	RMB'000	*RMB'000*
Profit for the year	**875,575**	988,750
Other comprehensive income:		
Item that may be reclassified subsequently to profit or loss		
Exchange differences on translation of foreign operations	**(22,661)**	(3,529)
Other comprehensive income for the year, net of tax	**(22,661)**	(3,529)
Total comprehensive income for the year	**852,914**	985,221
Attributable to equity shareholders of the Company:		
From continuing operations	**783,273**	874,428
From discontinued operation	**-**	86,272
	783,273	960,700
Attributable to non-controlling interests of the Company:		
From continuing operations	**69,641**	16,851
From discontinued operation	**-**	7,670
	69,641	24,521
Total comprehensive income for the year	**852,914**	985,221

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2024
(Expressed in RMB)

	Note	2024 RMB'000	2023 RMB'000
ASSETS			
Non-current assets			
Property, plant and equipment		**17,247,835**	17,759,434
Right-of-use assets		**1,400,314**	949,945
Intangible assets		**659,835**	716,034
Interests in associates		**761,872**	758,251
Interests in joint ventures		**2,147,270**	2,082,481
Financial assets at fair value through profit or loss		**125,157**	14,746
Prepayments, deposits and other receivables		**1,392,813**	1,621,121
Finance lease receivables		**177,746**	269,816
Loan receivables		**11,673**	30,833
Deferred tax assets		**61,266**	47,268
		23,985,781	24,249,929
Current assets			
Inventories		**19,217**	46,295
Contract assets	*11*	**78,815**	116,175
Trade and bills receivables	*12*	**1,648,792**	1,415,900
Prepayments, deposits and other receivables		**929,927**	926,884
Finance lease receivables		**48,066**	50,293
Loan receivables		**16,175**	17,797
Amounts due from associates		**53,121**	50,771
Amounts due from joint ventures		**287,109**	304,949
Financial assets at fair value through profit or loss		**55,733**	154,451
Cash and cash equivalents		**1,693,834**	2,445,465
Restricted deposits		**535,354**	1,457,459
Assets held for sale	*13*	**2,777,915**	-
		8,144,058	6,986,439
Total assets		**32,129,839**	31,236,368
LIABILITIES			
Non-current liabilities			
Bank borrowings		**4,809,590**	2,809,059
Other borrowings		**9,296,012**	11,856,855
Lease liabilities		**418,543**	135,486
Deferred tax liabilities		**20,052**	57,722
Deferred government grants		**4,261**	4,516
Payables for construction in progress, other payables and accruals		**730,050**	1,050,671
Financial guarantee contract liabilities		**4,772**	8,060
		15,283,280	15,922,369

CONSOLIDATED STATEMENT OF FINANCIAL POSITION *(CONTINUED)*
AS AT 31 DECEMBER 2024
(Expressed in RMB)

	Note	**2024** **RMB'000**	2023 *RMB'000*
Current liabilities			
Trade and bills payables	*14*	**589,014**	1,672,288
Payables for construction in progress, other payables and accruals		**2,552,221**	3,084,416
Contract liabilities		**25,029**	52,496
Amounts due to associates		**70**	70
Amounts due to joint ventures		**52,010**	35,574
Bank borrowings		**924,967**	973,253
Other borrowings		**1,167,151**	895,844
Lease liabilities		**33,561**	21,821
Financial guarantee contract liabilities		**3,774**	4,823
Current income tax liabilities		**50,640**	138,000
Liabilities directly associated with the assets held for sale	*13*	**2,541,816**	-
		7,940,253	6,878,585
Total liabilities		**23,223,533**	22,800,954
Net current assets		**203,805**	107,854
Total assets less current liabilities		**24,189,586**	24,357,783
Net assets		**8,906,306**	8,435,414
EQUITY			
Share capital	*15*	**68,390**	72,598
Reserves		**8,646,560**	8,210,438
Total equity attributable to equity shareholders of the Company		**8,714,950**	8,283,036
Non-controlling interests		**191,356**	152,378
Total equity		**8,906,306**	8,435,414

NOTES

1 Basis of preparation and presentation

The consolidated financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards("HKFRSs"), which collective term includes all applicable individual HKFRSs, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA"). In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "Listing Rules") and by the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies below.

The Group has applied the following amendments to HKFRSs issued by the HKICPA to the consolidated financial statements for the current accounting period:

Amendments to HKAS 1	*Presentation of financial statements – Classification of liabilities as current or non-current ("2020amendments") and amendments to* HKAS 1*, Presentation of financial statements – Non-current liabilities with covenants ("2022amendments")*
Amendments to HKFRS 16	*Leases – Lease liability in a sale and leaseback*

Amendments to HKAS 7*, Statement of cash flows and* HKFRS 7*, Financial instruments: Disclosures Supplier finance arrangements*

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period. Impacts of the adoption of the amended HKFRSs are discussed below:

Amendments to HKAS 1, *Presentation of financial statements (the 2020 and 2022 amendments, collectively the "HKAS 1 amendments")*

The HKAS 1 amendments impact the classification of a liability as current or non-current, and have been applied retrospectively as a package.

The 2020 amendments primarily clarify the classification of a liability that can be settled in its own equity instruments. If the terms of a liability could, at the option of the counterparty, result in its settlement by the transfer of the entity's own equity instruments and that conversion option is accounted for as an equity instrument, these terms do not affect the classification of the liability as current or non-current. Otherwise, the transfer of equity instruments would constitute settlement of the liability and impact classification.

The 2022 amendments specify that conditions with which an entity must comply after the reporting date do not affect the classification of a liability as current or non-current. However, the entity is required to disclose information about non-current liabilities subject to such conditions.

Upon the adoption of the amendments, the Group has reassessed the classification of its liabilities as current or non-current and did not identify any reclassification to be made.

Amendments to HKFRS 16, *Leases – Lease liability in a sale and leaseback*

The amendments clarify how an entity accounts for a sale and leaseback after the date of the transaction. The amendments require the seller-lessee to apply the general requirements for subsequent accounting of the lease liability in such a way that it does not recognise any gain or loss relating to the right of use it retains. A seller-lessee is required to apply the amendments retrospectively to sale and leaseback transactions entered into after the date of initial application. The amendments do not have a material impact on the consolidated financial statements.

Amendments to HKAS 7, *Statement of cash flows and* HKFRS 7, *Financial instruments: disclosures – Supplier finance arrangements*

The amendments introduce new disclosure requirements to enhance transparency of supplier finance arrangements and their effects on an entity's liabilities, cash flows and exposure to liquidity risk. The amendments do not have a material impact on the consolidated financial statements as the Group does not have any supplier finance arrangements.

Except for the above, none of these developments have had a material effect on how the Group's results and financial position for the current or prior periods have been prepared or presented.

2 Discontinued operation

In November 2023, the Group disposed part of interest in Intelligent operation and maintenance business with cash consideration amounted RMB126,090,000 and ceased to consolidate Intelligent operation and maintenance business in the consolidated financial statements and accounted for the rest 33.25% interests as a joint venture. Management made such strategic decision to place greater focus on the Group's key competencies-i.e. operation of wind and solar power plants.

The Intelligent operation and maintenance segment was not previously classified as held-for-sale or as a discontinued operation before November 2023. The consolidated results of the Intelligent operation and maintenance segment for the period from 1 January 2023 to 30 November 2023 were presented in the consolidated statement of profit or loss and other comprehensive income as discontinued operation. The consolidated statement of profit or loss and other comprehensive income distinguished the discontinued operation and continuing operations.

3 Segment information

(a) Business segments

The management has determined the operating segments based on the internal reports reviewed and used by executive directors of the Company, who are the chief operating decision makers ("CODM"), for strategic decision making.

The CODM consider the business from a product and service perspective. The Group is organised into certain business units according to the nature of the products sold or services provided. The CODM review operating results and financial information of each business unit separately. Accordingly, each business unit (including joint ventures and associates) is identified as an operating segment. These operating segments with similar economic characteristics and similar nature of products sold or services provided have been aggregated into the following reporting segments:

- Power generation segment - operation of wind and solar power plants through subsidiaries, generating electric power for sale to external power grid companies, investing in power plants through joint ventures and associates;

- Intelligent operation and maintenance segment (sold in November 2023 and presented as discontinued operation, see Note 2) - provision of operation and maintenance, asset management, overhaul and commissioning service for wind and solar power plants;

- "Others" segment - provision of design, technical and consultancy services, undertaking electrical engineering and construction of power plant projects (the "engineering, procurement and construction business") and stock finance lease services.

The CODM assess the performance of the operating segments based on a measure of adjusted earnings before interest and income tax. This measurement basis excludes the effects of non-recurring income and expenditure from the operating segments.

Inter-segment sales and transfers are transacted with reference to the selling prices used for sales made to the third parties at the then prevailing market prices.

The accounting policies of the operating segments are the same as the Group's accounting policies. Segment profit represents the profit earned by each segment without allocation of central administration costs, directors' remuneration, certain other income, interest revenue and finance costs, after inter-segment elimination.

For the purposes of monitoring segment performance and allocating resources between segments, all assets and liabilities are allocated to operating segments other than assets and liabilities attributable to head office.

Segment revenues and results, and segment assets and liabilities

	Continuing operations			
	Power generation *RMB'000*	**Others** *RMB'000*	**Elimination** *RMB'000*	**Total** *RMB'000*
For the year ended 31 December 2024				
Segment revenue				
Sales to external customers*	**2,515,951**	**236,103**	**-**	**2,752,054**
Inter-segment revenues	**-**	**857,974**	**(857,974)**	**-**
	2,515,951	**1,094,077**	**(857,974)**	**2,752,054**
Segment results	**1,432,686**	**16,709**	**-**	**1,449,395**
Unallocated other gains and losses, net				**30,982**
Unallocated income				**33,069**
Unallocated expenses				**(4,018)**
Interest revenue				**41,289**
Finance costs				**(683,945)**
Profit before income tax				**866,772**
Income tax credit				**8,803**
Profit for the year				**875,575**
At 31 December 2024				
Segment assets	**30,334,019**	**1,690,979**	**-**	**32,024,998**
Unallocated assets				**104,841**
Total assets				**32,129,839**
Segment liabilities	**(22,431,730)**	**(592,044)**	**-**	**(23,023,774)**
Unallocated liabilities				**(199,759)**
Total liabilities				**(23,223,533)**

**Revenue from power generation comprised electricity charges and income from wind power plants and solar power plants of RMB2,154,968,000 and RMB360,983,000, respectively.*

Segment revenues and results, and segment assets and liabilities

	Continuing operations		Discontinued operation		
	Power generation *RMB'000*	Others *RMB'000*	Intelligent operation and maintenance *RMB'000*	Elimination *RMB'000*	Total *RMB'000*
For the year ended 31 December 2023					
Segment revenue					
Sales to external customers*	2,259,413	329,233	399,122	-	2,987,768
Inter-segment revenues	-	892,155	191,459	(1,083,614)	-
	2,259,413	1,221,388	590,581	(1,083,614)	2,987,768
Segment results	1,262,398	(34,481)	38,189	-	1,266,106
Unallocated other gains and losses, net					478,888
Unallocated income					39,976
Unallocated expenses					(7,447)
Interest revenue					31,047
Finance costs					(650,821)
Profit before income tax					1,157,749
Income tax expense					(168,999)
Profit for the year					988,750
At 31 December 2023					
Segment assets	28,500,683	2,474,293	-	-	30,974,976
Unallocated assets					261,392
Total assets					31,236,368
Segment liabilities	(21,309,871)	(1,295,574)	-	-	(22,605,445)
Unallocated liabilities					(195,509)
Total liabilities					(22,800,954)

**Revenue from power generation comprised revenue generated from wind power plants and solar power plants of RMB1,893,041,000 and RMB366,372,000, respectively.*

For the year ended 31 December 2024
Other segment information

Reconciliation of reportable segment assets, profit or loss

	Continuing operations		
	Power generation *RMB'000*	**Others** *RMB'000*	**Total** *RMB'000*
Amounts included in the measure of segment profit or loss or segment assets:			
Additions to non-current assets (including property, plant and equipment and right-of-use assets)	**3,617,002**	**57,683**	**3,674,685**
Depreciation of property, plant and equipment	**811,429**	**9,183**	**820,612**
Amortization of other intangible assets and depreciation of right-of-use assets	**63,006**	**9,110**	**72,116**
Share-based compensation	**5,316**	**499**	**5,815**
Interests in joint ventures and associates	**2,429,453**	**479,689**	**2,909,142**
Share of profit of joint ventures and associates, net	**157,899**	**19,756**	**177,655**

Amounts regularly provided to the CODM but not included in the measure of segment profit or loss:			
Loss on disposal of property, plant and equipment	**1,542**	**297**	**1,839**
Recognition of impairment loss on trade and bills receivables	**-**	**702**	**702**
Interest revenue	**(23,406)**	**(17,883)**	**(41,289)**
Finance costs	**674,186**	**9,759**	**683,945**
Income tax (credit) / expense	**(21,150)**	**12,347**	**(8,803)**

For the year ended 31 December 2023
Other segment information

Reconciliation of reportable segment assets, profit or loss

	Continuing operations		Discontinued operation	
	Power generation	**Others**	**Intelligent operation and maintenance**	**Total**
	RMB'000	***RMB'000***	***RMB'000***	***RMB'000***
Amounts included in the measure of segment profit or loss or segment assets:				
Additions to non-current assets (including property, plant and equipment and right-of-use assets)	5,203,004	84,630	52,445	5,340,079
Depreciation of property, plant and equipment	657,989	7,757	8,479	674,225
Amortization of other intangible assets and depreciation of right-of-use assets	51,446	4,538	2,955	58,939
Share-based compensation	11,676	1,701	-	13,377
Interests in joint ventures and associates	2,378,405	462,327	-	2,840,732
Share of profit / (loss) of joint ventures and associates, net	190,887	(1,022)	(390)	189,475
Amounts regularly provided to the CODM but not included in the measure of segment profit or loss:				
(Gain) /loss on disposal of property, plant and equipment	(2,567)	31	(22)	(2,558)
Recognition of impairment loss on other receivables	-	1,130	698	1,828
Interest revenue	(9,339)	(21,628)	(80)	(31,047)
Finance costs	631,707	12,458	6,656	650,821
Income tax expense	145,028	8,797	15,174	168,999

(b) Geographical segments

The Group is classified by region of operation into the PRC and other regions, which included North America, Europe, Oceania, Southeast Asia and other regions.

Information about the Group's revenue from external customers is presented based on the location of the customers. Information about the Group's non-current assets (excluding deferred tax assets and financial assets) is presented based on the geographical location of the assets.

Revenue from external customers

	Continuing operations		**Discontinued operation**	
	Year ended 31 December 2024	Year ended 31 December 2023	**Year ended 31 December 2024**	Year ended 31 December 2023
	RMB'000	*RMB'000*	***RMB'000***	*RMB'000*
The PRC	**2,723,737**	2,561,091	**-**	399,122
Others	**28,317**	27,555	**-**	-
	2,752,054	2,588,646	**-**	399,122

Specified from non-current assets

	Non-current assets	
	At 31 December 2024	At 31 December 2023
	RMB'000	*RMB'000*
The PRC	**22,940,573**	23,290,717
Others	**519,786**	412,925
	23,460,359	23,703,642

(c) Information about major customers

Four (2023: Two) external customers individually contribute more than 10% of the total revenue of the Group. The revenue of these customers is summarized below:

	2024	2023
	RMB'000	*RMB'000*
Customer A	**389,489**	377,163
Customer B	**354,033**	359,505
Customer C	**354,041**	*
Customer D	**382,956**	*

Revenue from customers above are attributable to power generation segment.

**The corresponding revenue did not contribute over 10% of the total revenue of the Group.*

4 Revenue

	2024	2023
	RMB'000	*RMB'000*
Continuing operations		
Revenue from contracts with customers within the scope of HKFRS 15		
Sales of electricity:		
Basic and trading electricity price	**2,158,040**	1,867,969
Renewable energy subsidy	**303,026**	341,581
Green energy certificates	**39,509**	45,458
Engineering, procurement and construction services	**59,864**	189,026
Provision of technical and consultancy services	**54,544**	21,185
Provision of design services	**37,548**	18,621
Other revenue	**67,182**	67,016
	2,719,713	2,550,856
Revenue from other source		
Finance lease income	**32,341**	37,790
Total revenue from continuing operations	**2,752,054**	2,588,646

5 Other gains and losses, net

An analysis of other gains and losses, net is as follows:

	2024	2023
	RMB'000	*RMB'000*
Continuing operations		
Gain on disposal/liquidation of subsidiaries, net	**32,202**	399,759
Gain on disposal an associate, net	**-**	62
Changes in fair value of financial assets at fair value through profit or loss	**16,287**	42
Exchange (loss) /gain, net	**(144)**	6,346
Impairment losses relating to the disposal subsidiaries classified as held for sale	**(14,637)**	-
(Loss) /gain on disposal of property, plant and equipment	**(1,839)**	2,536
Donation	**(1,261)**	(2,073)
Others	**1,076**	(2,523)
	31,684	404,149

6 Impairment losses under expected credit loss model, net of reversal

	2024 *RMB'000*	2023 *RMB'000*
Continuing operations		
Impairment loss recognised in respect of:		
Trade and bills receivables	**702**	1,130
	702	1,130

7 Finance costs

	2024 *RMB'000*	2023 *RMB'000*
Continuing operations		
Interest expenses on:		
— Bank borrowings	**198,730**	114,810
— Other borrowings	**516,529**	561,791
— Senior notes	**-**	35,053
— Lease liabilities	**18,392**	11,066
	733,651	722,720
Less: Interest capitalised	**(49,706)**	(78,555)
	683,945	644,165

8 Income tax (credit) /expense

	2024 *RMB'000*	2023 *RMB'000*
Continuing operations		
Current tax		
— PRC corporate income tax	**106,670**	95,835
— PRC withholding tax	**30,562**	98,863
Under/ (over)-provision in prior years:		
— PRC corporate income tax	**3,050**	2,709
— PRC withholding tax *(Note)*	**(90,000)**	-
Deferred tax	**(59,085)**	(43,582)
	(8,803)	153,825

Note：

On 25 June 2024, the Company qualified as Hong Kong resident and the Company is entitled to a reduced dividend withholding tax rate at 5% for 2022 and 2023. The Group reversed PRC dividend withholding tax of RMB90,000,000 in relation to declared dividend distribution out of earnings of PRC subsidiaries of RMB1,800,000,000 in 2022 and 2023 with withholding tax previously recognised at a rate of 10%. The Group has received the tax refund in relation to amount paid in previous years from tax authorities in 2024.

9 Earnings per share

(a) Basic earnings per share

The calculation of basic earnings per share is based on the profit attributable to ordinary equity shareholders of the Company and the weighted average number of ordinary shares in issue during the year.

(i) Profit attributable to ordinary shareholders

	2024	2023
	RMB'000	*RMB'000*
Profit attributable to ordinary shareholders		
Continuing operations	**805,133**	877,502
Discontinued operation	**-**	86,272
	805,133	963,774

(ii) Weighted-average number of ordinary shares

	2024	2023
	000'shares	*000'shares*
Issued ordinary shares at 1 January	**8,444,719**	8,975,469
Effect of treasury shares	**(442,280)**	(533,369)
Weighted-average number of ordinary shares at 31 December	**8,002,439**	8,442,100

(b) Diluted earnings per share

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares from the share award scheme.

(i) Profit attributable to ordinary shareholders (diluted)

	2024	2023
	RMB'000	*RMB'000*
Profit attributable to ordinary shareholders (diluted)		
Continuing operations	**805,133**	877,502
Discontinued operation	**-**	86,272
	805,133	963,774

(ii) Weighted-average number of ordinary shares (diluted)

	2024	2023
	000'shares	*000'shares*
Weighted-average number of ordinary shares	**8,002,439**	8,442,100
Effect of share award scheme	**12,662**	21,432
Weighted-average number of ordinary shares (diluted) at 31 December	**8,015,101**	8,463,532

10 Dividend

	2024	2023
	RMB'000	*RMB'000*
Dividends for ordinary shareholders of the Company recognised as distribution during the year:		
2023Final – HK$0.035 (2022: HK$0.035) per share	**258,890**	278,487

Subsequent to the end of the reporting period, final dividend in respect of the year ended 31 December 2024 of HK$0.035 per ordinary share has been recommended by the directors of the Company and is subject to approval by the shareholders at the forthcoming annual general meeting (2023: final dividend in respect of the year ended 31 December 2023 of HK$0.035 per ordinary share has been proposed by the directors of the Company and approved by the shareholders at the general meeting held on 07 June 2024).

11 Contract assets

	2024	2023
	RMB'000	*RMB'000*
Retention receivables	**39,657**	77,009
Contract assets arising from performance under construction contracts	**39,158**	39,166
	78,815	116,175
Analysed for reporting purposes as:		
Current assets	**78,815**	116,175
	78,815	116,175

12 Trade and bills receivables

	2024	2023
	RMB'000	*RMB'000*
Trade receivables, at amortised cost	**348,152**	419,792
Tariff adjustment receivables, at amortised cost	**1,178,858**	991,170
Bills receivable, at fair value through profit or loss	**126,546**	9,000
	1,653,556	1,419,962
Impairment loss on trade receivables	**(4,764)**	(4,062)
	1,648,792	1,415,900

The Group's credit terms granted to customers ranging from 30 to 180 days. For certain construction projects, the Group generally grants project final acceptance period and retention period to its customers ranging from 1 to 2 years from the date of acceptance according to the contracts signed between the Group and its customers.

As at 31 December 2024, the ageing analysis of the trade receivables, net of allowance for credit losses, presented based on invoice date, is as follows:

	2024	2023
	RMB'000	*RMB'000*
Within 3 months	**238,011**	309,013
3 to 6 months	**14,224**	14,975
6 to 12 months	**19,396**	78,845
1 to 2 years	**66,658**	10,850
Over 2 years	**5,099**	2,047
	343,388	415,730

An ageing analysis of the tariff adjustment receivables, based on the revenue recognition date, is as follows:

	2024	2023
	RMB'000	*RMB'000*
Within 3 months	**100,254**	94,055
3 to 6 months	**77,453**	85,296
6 to 12 months	**164,713**	206,635
Over 1 year	**836,438**	605,184
	1,178,858	991,170

13 Assets / liabilities classified as held for sale

In August 2024, the Group committed to a plan to sell its entire equity interests in three subsidiaries within the Power generation segment to a third party (the "Disposal"). On 15 January 2025, 17 January 2025 and 27 January 2025, the Group entered into agreements with ACWA Power (Shanghai) Renewable Energy Co., Ltd.("ACWA Power"), an independent third party to the Group, pursuant to which the Group has agreed to dispose of its entire entity interest in Yilan County Concord Wind Power Generation Co., Ltd ("Yilan Concord"), Dachaidan Concord Wind Power Generation Co. Ltd ("Dachaidan Concord") and Tonghe County Juting New Energy Co., Ltd ("Tonghe New Energy") to ACWA Power at a consideration of RMB506,107,000, RMB65,000,000 and RMB636,241,000, respectively. The incomes from disposal of the entities will be determined based on the consideration, the net assets of the entities and intra-group balances in 2025.

Accordingly, the assets and liabilities attributable to these three subsidiaries, which are expected to be sold within twelve months, are classified as held for sale in the Group's consolidated statements of financial position.

(a) Impairment losses relating to the disposal subsidiaries

Impairment losses of RMB14,637,000 for write-downs of the assets of disposal subsidiaries to the lower of its carrying amount and its fair value less costs to sell have been included in "other gains and losses, net" (see Note 5). The impairment losses have been applied to reduce the carrying amount of property, plant and equipment of the disposal subsidiaries.

(b) Assets and liabilities classified as held for sale

At 31 December 2024, the assets and liabilities attributable to these three disposal subsidiaries and interests in a joint venture were stated at the lower of their carrying amount and fair value less costs to sell and comprised the following items which not including the intra - group balances.

	As at 31 December 2024
	RMB'000
Property, plant and equipment	**2,318,182**
Deferred tax assets	**4,567**
Right-of-use assets	**57,115**
Intangible assets	**50,470**
Trade and bills receivables	**11,750**
Prepayments, deposits and other receivables	**195,061**
Cash and cash equivalents	**59,952**
Interests in a joint venture	**80,818**
Assets held for sale	**2,777,915**
Trade and bills payables	**1,961**
Payables for construction in progress, other payables and accruals	**74,184**
Amounts due to joint ventures	**6,538**
Current income tax liabilities	**4,528**
Bank borrowings	**826,817**
Other borrowings	**1,627,788**
Liabilities directly associated with the assets held for sale	**2,541,816**

14 Trade and bills payables

	2024	2023
	RMB'000	*RMB'000*
Trade payable	**276,796**	389,768
Bills payable	**312,218**	1,282,520
	589,014	1,672,288

An ageing analysis of the trade payable, based on invoice date, is as follows:

	2024	2023
	RMB'000	*RMB'000*
Within 3 months	**19,131**	63,919
3 to 6 months	**6,947**	16,794
6 to 12 months	**19,127**	39,047
1 to 2 years	**15,796**	142,370
Over 2 years	**215,795**	127,638
	276,796	389,768

15 Share capital

Ordinary shares issued of HK$0.01 each:

	No. of shares	Nominal value
	000'shares	*RMB'000*
As at 1 January 2023	8,975,469	77,443
Cancellation of ordinary shares *(Note)*	(530,750)	(4,845)
As at 31 December 2023	8,444,719	72,598
Cancellation of ordinary shares *(Note)*	**(462,680)**	**(4,208)**
As at 31 December 2024	**7,982,039**	**68,390**

Note:

During the year ended 31 December 2024, the Group repurchased a total of 138,480,000 ordinary shares of the Company from the market for a total consideration of RMB68,117,000. 462,680,000 ordinary shares of the Company with total par value of RMB4,208,000 were cancelled, the related costs of repurchase were RMB254,067,000 and the exceed of costs of repurchase over the par value of the shares of RMB249,859,000 was charged to share premium.

During the year ended 31 December 2023, the Group repurchased a total of 509,560,000 ordinary shares of the Company from the market for a total consideration of RMB301,001,000. 530,750,000 ordinary shares of the Company with total par value of RMB4,845,000 were cancelled, the related costs of repurchase were RMB314,731,000 and the exceed of costs of repurchase over the par value of the shares of RMB309,886,000 was charged to share premium.

MANAGEMENT DISCUSSION AND ANALYSIS

I. BUSINESS ENVIRONMENT

Despite geopolitical conflicts, inflation, and trade barriers, the global economy grew by 2.8% in 2024. As global inflation eases and interest rates decline, the economic recovery is poised to accelerate. Driven by technological innovation and energy transition policies, global clean energy investment continued to rise, with the global renewable energy investment reaching US$728 billion in 2024, an 8% increase from the previous year, setting a new record and demonstrating the dynamism and resilience of the renewable energy sector.

(1) AI Fuels Power Demand Growth, Renewables Supported by Nations

After almost 20 years of flat electricity demand, US electricity consumption grew 2% in 2024. This growth was driven by a surge in energy-intensive loads, particularly artificial intelligence (AI) data centers, which spurred a wave of investment in the U.S. power sector. The installed capacity of both solar and energy storage in the United States experienced significant growth in 2024.

The European Union (EU) continued to expand its wind and solar power capacity. In 2024, wind and solar energy accounted for 28.1% of the EU's electricity generation, an increase of 1.4% from 2023, now matching the share of fossil fuels. EU legislation promoted power market reform by encouraging the adoption of Power Purchase Agreements (PPA) and Contracts for Difference (CfD), which aim to protect consumers from price fluctuations while also boosting investment in renewable energy.

In Asia, ASEAN reaffirmed its commitment to energy transition and climate action at COP29 in 2024, emphasizing the scaling up of renewable energy installed capacity, strengthening national grids, and enhancing cross-border interconnections within the ASEAN Power Grid (APG).

By the end of 2024, China's wind and solar capacity exceeded 1,400 GW, with wind and solar combined leading the power mix in 14 provinces. This rapid growth also led to a rise in curtailment. In November 2024, China passed the "Energy Law" to accelerate the development of the New Power System, strengthen coordination between power generation and the power grid, and enhance the power grid’s capacity to integrate and dispatch renewable energy. In January 2025, China issued principal guidelines for deepening the market-based pricing mechanism for wind and solar power, emphasizing coordination and differentiated policies to stabilize project revenue expectations.

(2) Wind Turbine Upsizing Slows, Competition Benefits Wind Farm Investment

In 2024, the upsizing trend of wind turbines persisted, though at a slower pace. Some wind turbine manufacturers were shifting their focus from simply pursuing theoretical higher parameters and lower cost to prioritizing real-world power generation performance, long-term high reliability, and improved grid compatibility.

In 2024, international wind turbine prices remained elevated, showing a slight increase compared to 2023. The price of Chinese wind turbines per kilowatt continued to be low on a global scale, with stable market prices. Additionally, Chinese manufacturers are actively exploring manufacturing cooperation in broader international markets, thereby establishing reliable and competitive supply chains for wind projects in China and beyond.

(3) Active Innovation in Solar PV Modules, Low Prices Spur Market Boom

TOPCon captured 60% of the global solar panel market in 2024, thanks to its improved efficiency and sufficient production capabilities. BC-type solar cells achieved breakthroughs, with the efficiency of mass-produced modules surpassing TOPCon. With advancements in low-silver and silver-free technologies and rapid growth in production capacity, the costs of BC-type solar cells are expected to approach those of TOPCon by the end of 2025. Additionally, perovskite tandem cells and other technologies also demonstrated significant progress.

Global demand for solar modules continues to grow, with the number of countries reaching GW-level market size increasing from 31 in 2023 to 37 in 2024. Low module prices enabled power plant investors to reduce capex, further driving demand. China, Europe, the US, and other markets experienced rapid growth in new solar deployments.

(4) Novel Energy Storage Soars, Green Hydrogen Slows Awaiting Breakthroughs

In 2024, global battery energy storage costs fell sharply, averaging a 40% decrease. Driven by lower costs and strong demand, innovative energy storage solutions, particularly battery energy storage, experienced significant growth. GW-scale storage projects emerged in the US, Saudi Arabia, Chile, and other countries. Several EU nations launched government tenders for utility-scale energy storage. China added over 100 GWh of battery energy storage, representing an increase of over 100% year-over-year. Additionally, thermal storage, advanced compressed air storage, and flow battery storage are also expanding, with pilot projects becoming operational.

The global green hydrogen industry faces several challenges. Many pilot projects have fallen short of expectations due to low demand, immature technology, financing obstacles, and high costs. Despite these, the EU has approved EUR3 billion for the H2Global program, utilizing auctions to encourage the import of green hydrogen. Countries like Saudi Arabia and Australia are actively issuing policies to boost domestic green hydrogen production. Meanwhile, China is focusing on promoting the substitution of low-carbon hydrogen in key industrial sectors and enhancing the green hydrogen supply chain.

(5) Global Entry into Rate-Cutting Cycle, Steady Decline in China's Financing Costs

As global inflation eased in 2024, major economies entered the rate-cutting cycle, with both the European Central Bank and the U.S. Federal Reserve reducing rates by 100 basis points throughout the year. This favorable environment has stimulated international investment in renewable energy projects.

In 2024, the People's Bank of China cut the over 5-year loan prime rate (LPR) three times, reducing it by 60 basis points to 3.60%. This development is set to lower financing costs for renewable energy plants in China.

Ⅱ. BUSINESS REVIEW

In 2024, the Group overcame various adverse factors within the industry, steadily advanced its diverse business operations and achieved robust development. The Group saw growth in its attributable installed capacity, attributable power generation, and revenue from continuing operations, while further reducing its levelized cost of electricity (LCOE) and continuously optimizing its financing structure.

In 2024, the Group achieved the continuing operations revenue of RMB2,752,054,000 (2023: RMB2,588,646,000), representing a year-on-year increase of 6.3%. Profit attributable to equity holders of the Group amounted to RMB805,133,000 (2023: RMB963,774,000), representing a year-on-year decrease of 16.5%. Basic earnings per share was RMB10.06 cents (2023: RMB11.42 cents), and diluted earnings per share was RMB10.05 cents (2023: RMB11.39 cents).

As of 31 December 2024, the Group had net assets of RMB8,906,306,000 (31 December 2023: RMB8,435,414,000) and net assets attributable to equity shareholders of the Group per share (excluding treasury shares held for the purpose of cancellation) was RMB1.09 (31 December 2023: RMB1.02).

(1) Project Development Achieved New Successes Globally

The Group closely monitored changes in the industry and market, decisively assessed developments in both international and Chinese markets, and promptly adjusted its development strategies. It focused on promising international markets and key provincial markets within China. In 2024, the Group secured a total of 1,399 MW of new wind and solar projects worldwide, including 720 MW in China and 679 MW abroad. Additionally, it secured 308 MW/616 MWh of energy storage projects in international markets.

For projects in China, we prioritize approvals, employ dynamic assessments for rigorous screening, and focus on reducing development costs, improving success rates, and mitigating risks. In 2024, we secured 720 MW of new wind and solar projects in China (listed in provincial annual construction plans). We secured 2,294 MW of new wind resources and 160 MW of new solar resources. By the end of 2024, our cumulative wind and solar resource reserves in China exceeded 10.75 GW, comprising approximately 6.5 GW of wind and 4.25 GW of solar resources.

Based on research of key national markets, the Group closed and merged offices in some regions, opened new country offices, strengthened local teams, and concentrated on key national markets that aligned with our strategy. We continued greenfield development and steadily expanded our international presence. In 2024, we secured 679 MW of new wind and solar projects, along with 308 MW/616 MWh of energy storage projects outside China, covering various markets. Additionally, we developed a pipeline of high-quality wind and solar projects.

(2) Continuous Growth in Attributable Capacity and Significant Reduction in Financing Costs

1. Construction in a Safe and Orderly Manner, Steady Growth in Attributable Installed Capacity

The Group proactively addressed challenges such as delays in grid connection permit and land use permit approvals, diligently executed all pre-construction preparations, proactively planned, overcame obstacles, and progressively resolved bottlenecks hindering the commencement of multiple projects, thereby ensuring the orderly progression of project construction.

In 2024, the Group achieved a total construction capacity of 2,562 MW. Of this total, 1,667 MW was from ongoing projects carried over from the previous year. Projects totaling 566 MW became operational this year (266 MW of wind and 300 MW of solar), while the remaining 1,996 MW of projects will continue construction into next year.

As of December 31, 2024, the Group owned operational wind and solar power plants with an attributable installed capacity of 4,615 MW, up from 4,050 MW as of December 31, 2023. This includes 3,732 MW from wind farms and 883 MW from solar PV power plants. The attributable installed capacity of the Group's owned subsidy-free wind and solar power plants has reached 3,189 MW, accounting for 69.1% of the Group's total attributable installed capacity.

Attributable Installed Capacity of Wind and Solar PV (MW)

Business Segments	2024	2023	Change Rate
Wind	3,732	3,467	7.6%
Solar PV	883	583	51.5%
Total	4,615	4,050	14.0%

2. Enhanced Design Capabilities and Intensified Design Optimization

The Group's design division expanded its professional team, opened branch offices, and enhanced its design and consulting capabilities. This effectively ensured the provision of development consulting, engineering design, and construction drawing optimization services for the Group's projects. The design division conducted in-depth project optimization, completing 15 optimized designs in areas such as collector overhead lines, solar racking system selection and layout schemes, and wind turbine foundations. These efforts contributed to the Group's ongoing trend of decreasing capital expenditures per kilowatt for new projects. Additionally, the design division actively pursued external business opportunities, securing 118 new consulting and design contracts, along with 11 new EPC contracts. This resulted in a significant year-over-year increase in the total contract value of newly signed external agreements.

3. Significant Reduction in Project Financing Costs

In alignment with financing policies and the capital requirements of new projects, the Group meticulously designed and selectively identified the most cost-competitive financing solutions. During the reporting period, the average financing cost for newly drawn loans decreased to 3.43%, while the Group's overall financing cost fell to 3.98%, both reaching historical low levels.

Comprehensive Financing Rate

Year	2024	2023	2022	Change 2024/2023
Comprehensive Financing Rate	3.98%	4.60%	5.48%	-62bps

(3) Steady Growth in Power Generation, Continuous Increase in Power Plant Revenue and Profit

1. Stable and Safe Power Production, Sustained Growth in Attributable Power Generation

The Group continuously enhances its safety management system, implements professional safety and quality management practices, and rigorously enforces process controls. As a result, the Group's power plants maintained safe and stable operations, with no incidents resulting in serious personal injury or worse, and no major equipment accidents.

During the reporting period, the Group achieved steady growth in attributable power generation, which increased by 10.5% compared to the previous year. Attributable power generation from wind power increased by 10.2%, while attributable power generation from solar PV increased by 12.8% year-over-year. This year, wind power accounted for over 89% of the total attributable power generation.

Attributable Power Generation (GWh)

Business Segments	2024	2023	Change Rate
Wind	7,702	6,988	10.2%
Solar PV	943	836	12.8%
Total	8,645	7,824	10.5%

2. Sustained Growth in Overall Revenue and Profit

In 2024, the Group's subsidiary-owned power plants achieved revenue of RMB 2,515,951,000, reflecting an 11.35% increase compared to 2023. These power plants also generated a net profit of RMB 797,814,000, marking a 4.69% rise over the previous year. Notably, the revenue and profit from the Group's subsidiary-owned wind farms demonstrated steady growth, further solidifying the foundation for the Group's sustained development. However, due to increased wind and solar curtailment and unfavorable resource conditions in certain regions, the profits of the Group's subsidiary-owned solar PV power plants and jointly-owned wind and solar power plants declined year-over-year.

Revenue and Net Profit from Power Plants (RMB'000)

	2024	2023	Change Rate
Revenue from Subsidiary-owned Power Plants	2,515,951	2,259,413	11.35%
Including: Wind	2,154,968	1,893,041	13.84%
Solar PV	360,983	366,372	-1.47%
Net Profit from Subsidiary-owned Power Plants	797,814	762,048	4.69%
Including: Wind	732,853	664,885	10.22%
Solar PV	64,961	97,163	-33.14%
Net Profit from Jointly-owned Power Plants	157,898	190,887	-17.28%
Including: Wind	153,580	186,373	-17.60%
Solar PV	4,318	4,514	-4.34%

In 2024, the Group achieved green electricity transactions totaling 811 million kWh and delivered sales of 6.41 million green certificates, both reflecting year-over-year increases. By intensifying participation in green electricity trading and signing long-term green certificate sales agreements with key clients, the Group has enhanced the certainty of future revenue streams.

3. Decline in Operational Performance Indicators

In 2024, the Group's weighted average utilization hours for wind farms were 2,192 hours, and for solar PV power plants, they were 1,272 hours. Both figures reflected a decrease compared to the previous year, primarily due to adverse weather conditions, increased rates of wind and solar curtailment, and regional resource degradation. Nevertheless, these utilization hours remained 3.1% and 5.0% higher than the national average in China, respectively.

Weighted Average Utilization Hours (Hour)

	Power Plants invested by the Group			China's average	Greater than China's average
Business Segments	**2024**	**2023**	**Change Rate**	**2024**	**2024**
Wind	2,192	2,449	-10.5%	2,127	+3.1%
Solar PV	1,272	1,455	-12.6%	1,211	+5.0%

In 2024, the average wind curtailment rate for the wind farms owned by the Group was 9.5%, while the rate for the solar power plants was 18.5%, both reflecting an increase from the previous year. This rise was primarily due to the growth in installed wind and solar power capacity in many regions outpacing the optimization of grid infrastructure and the increase in electricity demand, resulting in higher levels of wind and solar curtailment.

Curtailment Rate (%)

Business Segments	1H2024	1H2023	Change
Wind	9.5%	3.7%	+5.8pp
Solar PV	18.5%	5.9%	+12.6pp

Due to the increased share of subsidy-free projects and power trading, the average comprehensive electricity price of the Group's power plants experienced a slight decrease. However, the Group achieved environmental revenue by actively participating in green electricity trading and selling green certificates. While the decline in electricity prices reflects a general trend within the industry at this stage, the Group's average levelized cost of electricity (LCOE) has continued to decrease steadily, driven by reduced costs for new power plants and the optimization of existing plant quality. This has effectively offset the impact of the decline in the average blended electricity price, ensuring the Group's ongoing sound and sustainable development.

Average Comprehensive Electricity Price (RMB/kWh, including VAT)

Business Segments	2024	2023	Change
Wind	0.3933	0.4042	-0.0109
Solar PV	0.4552	0.5196	-0.0644

(4) Strengthened Operational Management, Adjusted Business Strategies

Facing intense competition, the Group comprehensively strengthened operational management, optimized business strategies, implemented multi-faceted cost reduction measures, continuously optimized assets, and improved overall profitability.

1. Adjusting Business Strategies in Response to Changes

In response to industry changes, the Group decisively adjusted its business strategy, adhering to a principle of selective engagement.

We established a new department of Power Market and Marketing to further enhance our expertise in power trading and marketing. We also created a department of Commercial Development to systematically manage projects not included in our investment plans, proactively unlocking the projects' value through various cooperation models, and achieved early success. We also discontinued our financial leasing business to concentrate on our core business.

Based on grid development, power consumption, and electricity price trends, the Group conducted a comprehensive review and dynamic assessment of our ongoing projects. We promptly adjusted our development strategies, decisively halting project development in certain provinces in China. Additionally, we closed and merged some offices while opening new national offices in alignment with our business strategies. This approach allows us to concentrate resources on key regions and high-quality projects that better align with the Group's strategy.

2. Reducing Costs and Improving Efficiency through Various Measures

The Group tightly controlled costs by enhancing budget management and refining expense analysis. It streamlined organizational structures and personnel to align with changes in business strategy. By emphasizing on efficiency per capital and boosting productivity, the Group has effectively curbed the growth of administrative expenses, resulting in a significant 15% year-over-year reduction in these expenses.

3. Continuously Optimizing Assets

In 2024, the Group developed asset disposal plans in response to changing industry conditions. We actively expanded partnerships with international companies, developed asset optimization plans that proactively responded to market changes, and successfully sold 50 MW equity installed capacity in power plants.

Ⅲ. ESG PERFORMANCE

The Group consistently upholds the principles of sustainable development, rigorously adheres to environmental regulations and international standards in the countries where our projects are located, and actively fulfills our social responsibilities through various initiatives that contribute to society. We fully integrate environmental, social, and governance (ESG) strategies into our operations, fostering harmony between people and nature.

During this reporting period, the Group's ESG performance continued to set industry standards, with our MSCI ESG rating upgraded to AA. We were featured in S&P's Sustainability Yearbook 2024 (China Edition) and received two special recognitions: **Top 10% S&P Global ESG Score (China)** and **Industry Mover (Power Generation Sector)**.

We are committed to clean power generation such as wind and solar power, reducing greenhouse gas emissions, air pollution, and the consumption of coal and water. Additionally, we actively address climate change, enhance our environmental management practices, and strive to minimize the environmental impact of our operations.

Emission Reduction from Power Plants

Emission Reduction Indicators	2024	Accumulated Amount
CO_2 (Kilotons)	6,255	61,715
SO_2 (Tons)	2,090	31,739
NO_x (Tons)	2,179	29,661
Standard Coal Saving (Kilotons)	3,424	24,197
Water Saving (Kilotons)	13,523	126,138

Ⅳ. HUMAN RESOURCES

The Group consistently upholds its core values of "people-oriented, value creation, and excellence pursuit". In alignment with the Group's strategic development needs, we have implemented an organizational performance management system to optimize personnel and position alignment. We also conducted tiered leadership training programs and other specialized training, continued to deepen our partnerships with universities, and strengthened the development of our talent pipeline and the cultivation of high-caliber talent.

As of December 31, 2024, the Group employed 814 full-time staff across several countries, including Singapore, China, the United States, New Zealand, and South Korea. Of these, 191 employees are based at the Group's headquarters and management center, 481 are involved in project development, construction, and operational management of power plants, while 142 are engaged in design, consulting and other business activities.

Ⅴ.FINANCIAL RESOURCES AND COMMITMENTS

As at 31 December 2024, the Group held cash and bank balances of approximately RMB2,229,188,000 (31 December 2023: RMB3,902,924,000); the Group’s net assets amounted to RMB8,906,306,000 (31 December 2023: RMB8,435,414,000). The interest-bearing debt balance of the Group was RMB 16,649,824,000 (31 December 2023: RMB 16,692,318,000); the debt-to-assets ratio was 72.28% (31 December 2023: 72.99%).

Pledge of Assets

As of 31 December 2024, the buildings and equipment of the Group were pledged to secure borrowings balance of RMB8,617,064,000 (31 December 2023: RMB11,170,018,000).

Contingent Liability

As of December 31, 2024, the outstanding principal amount of debt guaranteed by the Group for its associates and joint ventures was RMB 465,988,000. Save as mentioned above, the Group did not have any material contingent liabilities as at 31 December 2024.

Commitments

As of 31 December 2024, the Group had contracted but not yet incurred RMB2,680,010,000 (31 December 2023: RMB2,889,393,000) of capital expenditure.

Ⅵ. RISK FACTORS AND RISK MANAGEMENT

The Group's main business is investing in and operating wind and solar power plants. It faces key risks, including international political risk, foreign exchange risk, policy risk, market risk, climate risk, and curtailment risk, etc.

The Group assesses potential adverse factors and develops effective mitigation measures. We closely monitor international politics and exchange rates, promptly adjusting strategies to minimize risk. We keep a vigilant eye on industry policy dynamics and market changes, leveraging our flexibility to adjust business strategies according to time and location. This enables us to optimize assets effectively and maintain a competitive edge in the market. Prioritizing equipment management, we continuously enhance overall power plant profitability through retrofitting and upgrading equipment, as well as through refined and intelligent operation and maintenance practices. The Group will strategically diversify its global business footprint to mitigate the overall impact of fluctuations in wind and solar resources, electricity price volatility, and curtailment risks on its asset portfolio, ensuring its stable and sustainable development.

Ⅶ. OUTLOOK

Looking ahead to 2025, emerging loads such as artificial intelligence are likely to drive significant growth in power demand, creating development opportunities for the sustainable growth of renewable energy. As technological innovations in wind power, solar modules, advanced energy storage, and next-generation power systems continue to emerge, the trend of technological progress driving the global energy transition remains clear and consistent.

In capital markets, developed economies such as the United States and Europe have entered an interest rate easing cycle. The IMF forecasts a continued decline in global inflation throughout 2025. The People's Bank of China has stated it will implement a moderately accommodative monetary policy in 2025, with timely reductions of reserve requirement ratio and interest rate. This easing of the financing environment is expected to stimulate investment in renewable energy power plants.

The Group will steadfastly execute its established development strategy, keenly observe new industry landscape and market dynamics, focus on key markets, leverage our strengths, plan for steady growth, strengthen internal management, and prioritize the following key initiatives:

(1) Strengthen Safety and Refined Operations, Reinforce Equipment Management to Boost Efficiency

The Group will continue to improve safety management systems, strictly enforce power plant safety production, conduct thorough hazard inspections, take proactive measures against accidents and extreme weather, reinforce safety responsibilities, elevate safety awareness among all staff, and ensure stable and safe production.

The Group will prioritize equipment management for key projects and implement refined, intelligent operation and maintenance practices to enhance equipment reliability. We will analyze equipment data to develop targeted retrofit and upgrade plans aimed at improving efficiency, reducing failure frequency, shortening repair times, addressing critical issues, and further minimizing power generation losses to enhance power plant profitability.

(2) Significantly Strengthen Power Trading and Marketing Capabilities

The Group will closely track power market reforms, implement targeted measures to address new market-based power trading and price-difference settlement mechanisms. We will also significantly improve electricity marketing skills and refine incentive systems. We will build a strong power trading and marketing team, continuously enhance our capabilities in power trading and green certificate marketing, and implement various measures to improve the profitability of power plants.

(3) Flexibly Adjust Business Strategies, Concentrate on Developing High-Quality Projects

The Group will closely monitor policy and market changes, responsively adjust development strategies, selectively prioritize target markets. By timely updating project investment return assessments, we will refine our selection process, control the investment pace, enhance the success rate of project development, and reduce development costs. We will strictly manage investment decisions, prioritize return certainty and risk resilience, and pursue steady progress.

In China, we will focus on key provinces with strong renewable energy potential, research new policies, explore new project development pathways, and continue to deepen its efforts in development.

We will prioritize key international development markets, adjust our business based on market and policy changes, focus on countries that fit our strategy, and continue greenfield development to improve project returns.

(4) Advance Construction towards Committed Target, Significantly Increase Newly Added Installed Capacity

Committed to the targets for project construction and commissioning capacity and timeline milestones in 2025. The Group will continue to strengthen construction planning management, promptly address issues, and timely correct issues. We will also rigorously control construction costs, actively reduce cost through design and construction optimization, and strive to achieve the commissioning targets, ensuring a significant increase in the Group’s newly added operational installed capacity.

Comprehensively review and address constraints on the commencement of new project construction, develop targeted solutions, and quickly resolve them by leveraging the Group’s resources. Diligently share lessons learned, refine evaluations of new equipment and technologies, and adopt different bidding strategies based on project characteristics.

In 2025, the Group will focus on developing capabilities in international project construction management and international supply chain management, establish a comprehensive international construction management system and framework, diligently prepare for commencement of international projects to mitigate schedule, quality, and cost risks during construction.

(5) Further Reduce Financing Costs

As major international financial markets enter a period of interest rate reductions, China plans to implement a moderately accommodative monetary policy in 2025, with timely reductions in reserve requirement ratio and interest rates. The Group will strategically leverage the favorable market financing conditions, diversify financing channels, effectively lower overall financing costs, improve capital efficiency, and enhance the Group's overall returns.

(6) Analyze Market Changes, Continuously Optimize Assets

The Group will actively track and analyze market dynamics, promptly and diligently study the risks and challenges faced by each power plant in the marketization process, forecast the future profitability of each power plant, and design transaction plans that align with the Group's strategy and market needs. We will also expand our network of partners and trading channels and continuously optimize our asset portfolio. In addition, we will actively promote joint venture collaborations for key projects, recycle capital, and capitalize on more business opportunities by innovating partnership development models.

(7) Intensify Efforts in Refined and Professional Management, Further Cost Reduction and Efficiency Improvements

Recognizing the intensifying competition and its inherent challenges, the Group will prioritize enhancing the awareness of operational excellence and the sense of urgency. Conduct in-depth analyses of all costs and expenses, diligently identify areas of inefficiency, implement targeted cost reduction and efficiency improvement measures, and optimize organizational structure and positions in alignment with evolving business strategies.

The Group will implement a systematic performance management framework, continuously refining our organizational performance evaluation system, proactively developing and optimizing incentive mechanisms to ensure rigorous, performance-based assessments with commensurate rewards and penalties. Furthermore, we will diligently address the inefficiencies of Big Company Disease, deeply promote refined and professional management, integrate the principle of "Lowest LCOE" across all business activities , and comprehensively enhance the Group's overall operational excellence.

(8) Diligently Foster Corporate Culture, Strengthen Cohesion

Talent strategy is a key driver of the Group's business growth. As the Group expands and our workforce becomes increasingly geographically diverse, we will dedicate ourselves to fostering a strong corporate culture that builds consensus, transforms organizational units into cohesive entities, cultivates a team with a shared vision, and enhances employee cohesion and loyalty.

SCOPE OF WORK OF INDEPENDENT AUDITOR

The figures in respect of this preliminary announcement of the Group's results for the year ended 31 December 2024 have been agreed by the Group's independent auditor, KPMG, to the amounts set out in the Group's audited consolidated financial statements for the Year. The work performed by KPMG in this respect did not constitute an assurance engagement performed in accordance with Hong Kong Standards on Auditing, Hong Kong Standards on Review Engagements or Hong Kong Standards on Assurance Engagements issued by the Hong Kong Institute of Certified Public Accountants and consequently no assurance has been expressed by KPMG on the preliminary announcement.

DIVIDEND

The board of directors recommends to declare a final dividend of HK$0.035 per ordinary share in respect of the year ended 31 December 2024 (2023: HK$0.035), subject to the approval of the shareholders of the Company at the forthcoming annual general meeting. Based on the number of issued ordinary shares as of the date of approving this consolidated financial information, the proposed final dividend amounted to approximately HK$279,371,000. It is expected that the final dividend will be paid out around the end of June 2025. The Company will make further announcement when the book close date is fixed.

PURCHASE, SALE OR REDEMPTION OF THE LISTED SECURITIES OF THE COMPANY

During the year ended 31 December 2024, the Company repurchased a total of 138,480,000 ordinary shares of the Company for an aggregate consideration of HK$74,495,000 on The Stock Exchange of Hong Kong Limited, all of the purchased shares were cancelled by the Company and the issued share capital of the Company was reduced thereon. Details of the share repurchases during the Year are as follows:

Share Repurchased		Purchase Price per Share		
Month	**Number**	**Highest** *HK$*	**Lowest** *HK$*	**Aggregate Amount** *HK$*
April 2024	14,830,000	0.64	0.60	9,044,000
May 2024	1,110,000	0.60	0.60	666,000
August 2024	13,130,000	0.55	0.53	7,059,800
September 2024	45,100,000	0.54	0.51	23,694,100
October 2024	22,350,000	0.55	0.53	11,928,700
November 2024	36,510,000	0.54	0.52	19,268,400
December 2024	5,450,000	0.52	0.52	2,834,000
	138,480,000			**74,495,000**

Save as disclosed above, neither the Group, nor any of its subsidiaries purchased, sold or redeemed any of the Group's listed securities during the Year under review.

CORPORATE GOVERNANCE

Throughout the year ended 31 December 2024, the Board has reviewed the Group's corporate governance practices and is satisfied that the Company has complied with the code provisions of the Corporate Governance Code (the "**CG Code**") set out in Appendix C1 to the Listing Rule.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Companies (the "**Model Code**") set out in Appendix C3 to the Listing Rules. Upon enquiry by the Company, all directors of the Company have confirmed that they have complied with the required standards set out in the Model Code throughout the year ended 31 December 2024.

AUDIT COMMITTEE

The Audit Committee comprises three independent non-executive directors, Ms. Huang Jian, Ms. Li Yongli and Mr. Zhang Zhong. Ms. Huang Jian is the chairman of the Audit Committee. The Audit Committee has adopted the terms of reference which are in line with the CG Code. The Group's consolidated financial statements for the year ended 31 December 2024 have been reviewed by the Audit Committee.

APPRECIATION

The Board wishes to take this opportunity to express gratitude to our employees for their contribution and dedication to the Group. We also thank our shareholders, customers and business partners for their continuous support.

For and on behalf of

Concord New Energy Group Limited

Liu Shunxing

Chairman

Hong Kong, 27 February 2025

As at the date of this announcement, the Board comprises Mr. Liu Shunxing (Chairman), Ms. Liu Jianhong (Vice Chairperson), Mr. Gui Kai (Chief Executive Officer), Mr. Niu Wenhui, Mr. Zhai Feng, Ms. Shang Jia and Mr. Chan Kam Kwan, Jason (who are executive Directors), Mr. Wang Feng (who is a non-executive Director) and Mr. Jesse Zhixi Fang, Ms. Li Yongli, Mr. Chua Pin, Ms. Huang Jian and Mr. Zhang Zhong (who are independent non-executive Directors).