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MEGA BidCo

ESR GROUP LIMITED

(Incorporated in the Cayman Islands with limited liability) (Incorporated in the Cayman Islands with limited liability) (Stock Code: 1821)

JOINT ANNOUNCEMENT MONTHLY UPDATE IN RELATION TO

(1) PRE-CONDITIONAL PROPOSAL TO PRIVATISE THE COMPANY BY WAY OF A SCHEME OF ARRANGEMENT UNDER SECTION 86 OF THE COMPANIES ACT AND

(2) PROPOSED WITHDRAWAL OF LISTING OF THE COMPANY

Co-Lead Financial Adviser and Sole Structuring
Adviser to the Offeror

Co-Lead Financial Adviser to the Offeror

Morgan Stanley

Morgan Stanley Asia Limited



Joint Financial Advisers to the Offeror

Goldman Sachs Goldman Sachs (Asia) L.L.C



Exclusive Financial Adviser to the Company



Independent Financial Adviser to the Independent Board Committee



Reference is made to (i) the announcement dated 4 December 2024 issued jointly by the Offeror and the Company in relation to, among other things, the proposed privatisation of the Company by the Offeror by way of the Scheme and the implementation of the Option Offers and the Award Proposal (the "Rule 3.5 Announcement") and (ii) the update announcements issued jointly by the Offeror and the Company dated 8 January 2025 and 7 February 2025 respectively (the "Update Announcements"). Unless otherwise specified, capitalised terms used in this announcement shall have the same meanings as defined in the Rule 3.5 Announcement.

STATUS OF SATISFACTION OF PRE-CONDITIONS

As disclosed in the Rule 3.5 Announcement, the making of the Proposal is, and the implementation of the Scheme will be, subject to the satisfaction or valid waiver (as applicable) of the Pre-Conditions set out in the section headed "Pre-Conditions to the Proposal and the Scheme" in the Rule 3.5 Announcement on or before the Pre-Conditions Long Stop Date.

Since the date of the Rule 3.5 Announcement, the Offeror and the Company have been and will continue working towards the fulfilment of the Pre-Conditions as soon as possible. Since the date of the last Update Announcement, the Offeror has received the requisite approvals from the United Kingdom Financial Conduct Authority and the Monetary Authority of Singapore as set out in paragraphs (a) and (e) respectively of the section headed "Pre-Conditions to the Proposal and the Scheme" in the Rule 3.5 Announcement, and accordingly such Pre-Conditions have been satisfied.

As at the date of this announcement, the Pre-Conditions set out in paragraphs (b) to (d), (g) and (i) of the section headed "Pre-Conditions to the Proposal and the Scheme" in the Rule 3.5 Announcement remain outstanding, including approval, consent and/or non-objection (as applicable) from the New Zealand Overseas Investment Office, the Treasurer of the Commonwealth of Australia, the SFC, and the Shanghai Municipal Financial Regulatory Bureau. The Offeror and the Company are continuing to liaise with the Governmental Authorities to seek satisfaction of such outstanding Pre-Conditions as soon as practicable.

LETTERS OF SUPPORT

On 7 March 2025, the Offeror received a non-binding letter of support from each of SK Inc. ("SK") and MY.Alpha Management HK Advisors Limited ("MY.Alpha"), who is interested in 101,539,292 Shares (representing approximately 2.39% of the issued share capital of the Company and approximately 3.98% of the Shares held by Disinterested Shareholders) and 45,694,700 Shares (representing approximately 1.08% of the issued share capital of the Company and approximately 1.79% of the Shares held by Disinterested Shareholders), respectively (the "Letters of Support"). Pursuant to the Letters of Support, each of SK and MY.Alpha confirmed its non-binding intention to vote in favour of all resolutions

which are necessary to implement the Proposal to be proposed at shareholders' meeting(s) of the Company. This brings the total level of support from Disinterested Shareholders to approximately 57.01%, including approximately 51.24% from the IU Shareholders who have each given a binding Irrevocable Undertaking and approximately 5.77% from the aforementioned two Shareholders who have each given a non-binding Letter of Support.

Further announcement(s) will be made jointly by the Offeror and the Company to inform Shareholders, Option-holders, Award-holders and potential investors of any material developments relating to the Proposal, the Scheme, and in relation to the despatch of the Scheme Document, in accordance with the Listing Rules and the Takeovers Code (as the case may be) as and when appropriate.

A detailed timetable of the implementation of the Proposal will be included in the Scheme Document.

WARNING: Shareholders, Option-holders, Award-holders and/or potential investors of the Company should be aware that, the implementation of the Proposal will only become effective after all of the Pre-Conditions and Conditions being satisfied or waived (as applicable) and thus the Proposal may or may not be implemented, the Scheme may or may not become effective, the Option Offers and the Award Proposal may or may not be implemented. Shareholders, Option-holders, Award-holders and/or potential investors of the Company should therefore exercise caution when dealing in the securities of the Company. Persons who are in doubt as to the action they should take should consult their stockbroker, bank manager, solicitor or other professional adviser.

By order of the board of directors of **MEGA BidCo**

By Order of the Board **ESR GROUP LIMITED**

Hong Kong, 7 March 2025

As at the date of this announcement, the board of directors of the Company comprises Mr. Jinchu Shen and Mr. Stuart Gibson as executive Directors, Mr. Jeffrey Perlman, Mr. Charles Alexander Portes, Mr. Rajeev Veeravalli Kannan and Ms. Joanne Sarah McNamara as non-executive Directors, Mr. Brett Harold Krause as the Chairman and independent non-executive Director, and Mr. Simon James McDonald, and Ms. Serene Siew Noi Nah as independent non-executive Directors. The Directors jointly and severally accept full responsibility for the accuracy of information contained in this announcement (other than information relating to the Offeror and the Offeror Concert Parties) and confirm, having made all reasonable inquiries, that to the best of their knowledge, opinions expressed in this announcement by the Directors (other than those expressed by the directors of the Offeror and the respective directors of the Consortium Members in their capacities as such) have been arrived at after due and careful consideration and there are no other facts not contained in this announcement, the omission of which would make any statement in the announcement misleading.

As at the date of this announcement, the board of directors of the Offeror comprises Mr. David Matheson, Mr. Thomas Tolley, Mr. Jeffrey Perlman, Ms. Chloe Zhang, Mr. Jacob Liebschutz, Mr. Stuart Gibson, Mr. Jinchu Shen and Mr. Julian Salisbury, who jointly and severally accept full responsibility for the accuracy of the information contained in this announcement relating to the EquityCo Group and confirm, having made all reasonable enquiries, that to the best of their knowledge, opinions expressed in this announcement by the directors of the Offeror have been arrived at after due and careful consideration and there are no other facts not contained in this announcement, the omission of which would make any statement in this announcement misleading.

As at the date of this announcement, the directors of Starwood are Jason Sneah, David Matheson and Rachel Williams, and the managing director of SCGG II GP, L.L.C., acting in its capacity as the general partner of Starwood Capital Group Global II, L.P., acting in its capacity as the sole member of Starwood Electron Co-Invest GP, L.L.C., is Nick Antonopoulos (together with Jason Sneah, David Matheson and Rachel Williams, collectively, the "Starwood Entities Responsible Persons"). The Starwood Entities Responsible Persons who jointly and severally accept full responsibility for the accuracy of the information contained in this announcement relating to the Starwood Entities and confirm, having made all reasonable enquiries, that to the best of their knowledge, opinions expressed in this announcement by the Starwood Entities Responsible Persons have been arrived at after due and careful consideration and there are no other facts not contained in this announcement, the omission of which would make any statement in this announcement misleading.

As at the date of this announcement, the managing members of SSW CEI GP, LLC, the (i) general partner of SSW CEI (CN), L.P. and (ii) sole member of SSW (ESR) SPV GP, LLC, the general partner of SSW (ESR) SPV, L.P., are Eric Schwartz, Joshua Steiner and Antonio Weiss (the "SSW Responsible Persons"), who jointly and severally accept full responsibility for the accuracy of the information contained in this announcement relating to the SSW Entities and confirm, having made all reasonable enquiries, that to the best of their knowledge, opinions expressed in this announcement by the SSW Responsible Persons have been arrived at after due and careful consideration and there are no other facts not contained in this announcement, the omission of which would make any statement in this announcement misleading.

As at the date of this announcement, the board of managers of Sixth Street Entity are Mr. Julian Salisbury, Mr. Toni Elias and Mr. Giulio Passanisi, who jointly and severally accept full responsibility for the accuracy of the information contained in this announcement relating to Sixth Street Entity and confirm, having made all reasonable enquiries, that to the best of their knowledge, opinions expressed in this announcement by the board of managers of Sixth Street Entity have been arrived at after due and careful consideration and there are no other facts not contained in this announcement, the omission of which would make any statement in this announcement misleading.

As at the date of this announcement, the directors of each of the WP Entities are Ms. Tara O'Neill, Mr. David Sreter and Mr. Steven Glenn, who jointly and severally accept full responsibility for the accuracy of the information contained in this announcement relating to the WP Entities and confirm, having made all reasonable enquiries, that to the best of their knowledge, opinions expressed in this announcement by the directors of the WP Entities have been arrived at after due and careful consideration and there are no other facts not contained in this announcement, the omission of which would make any statement in this announcement misleading.

As at the date of this announcement, the sole director of Laurels is Mr. Jinchu Shen, who accepts full responsibility for the accuracy of the information contained in this announcement relating to Laurels and Mr. Jinchu Shen and confirm, having made all reasonable enquiries, that to the best of his knowledge, opinions expressed in this announcement by the sole director of Laurels (other than those expressed by him in his capacity as a Director) have been arrived at after due and careful consideration and there are no other facts not contained in this announcement, the omission of which would make any statement in this announcement misleading.

As at the date of this announcement, the directors of Redwood II are Mr. Stuart Gibson and Mr. Charles Alexander Portes, who jointly and severally accept full responsibility for the accuracy of the information contained in this announcement relating to Redwood II, Redwood, Mr. Stuart Gibson and Mr. Charles Alexander Portes and confirm, having made all reasonable enquiries, that to the best of their knowledge, opinions expressed in this announcement by the directors of the Redwood II, Mr. Stuart Gibson and Mr. Charles Alexander Portes (other than those expressed by Mr. Stuart Gibson and Mr. Charles Alexander Portes in their capacity as Directors) have been arrived at after due and careful consideration and there are no other facts not contained in this announcement, the omission of which would make any statement in this announcement misleading.

As at the date of this announcement, the directors of Qatar Holding are Mr. Mohammed Saif Al-Sowaidi, Mr. Mohammed Yaser Al-Mosallam, Mr. Khaled Sultan Al-Rabban and Mr. Ahmad Mohammed Al-Khanji, who jointly and severally accept full responsibility for the accuracy of the information contained in this announcement relating to Qatar Holding and confirm, having made all reasonable enquiries, that to the best of their knowledge, opinions expressed in this announcement by the directors of Qatar Holding have been arrived at after due and careful consideration and there are no other facts not contained in this announcement, the omission of which would make any statement in this announcement misleading.

In the event of any inconsistency, the English text of this announcement shall prevail over the Chinese text.