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(A company controlled through weighted voting rights and incorporated in the Cayman Islands with limited liability)

Stock Codes: 3690 (HKD counter) and 83690 (RMB counter)

ANNOUNCEMENT OF THE RESULTS FOR THE YEAR ENDED DECEMBER 31, 2024

The Board of Directors (the "Board") of Meituan 美团 (the "Company") is pleased to announce the audited consolidated results of the Company for the year ended December 31, 2024. These results have been audited by the Auditor in accordance with International Standards on Auditing, and have also been reviewed by the Audit Committee.

In this announcement, "we", "us", or "our" refers to the Company.

HIGHLIGHTS

Financial Summary

Ullaudi	teu		
Three Month	s End	ed	
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Unaudited

	December	r 31, 2024	December	31, 2023	
	Amount	As a percentage of revenues	Amount	As a percentage of revenues	Year-over- year change
		(RMB in thous	ands, except fo	or percentages)	
Revenues	88,487,296	100.0%	73,695,951	100.0%	20.1%
Operating profit	6,693,499	7.6%	1,758,134	2.4%	280.7%
Profit for the period	6,222,051	7.0%	2,216,987	3.0%	180.7%
Non-IFRS Accounting Standards measures ¹ :					
Adjusted EBITDA	11,522,592	13.0%	3,744,406	5.1%	207.7%
Adjusted net profit	9,848,538	11.1%	4,374,712	5.9%	125.1%

See the section entitled "Reconciliation of Non-IFRS Accounting Standards Measures to the Nearest IFRS Accounting Standards Measures" for more information about the non-IFRS Accounting Standards measures.

Year Ended

	Decembe	r 31, 2024	December	31, 2023	
	Amount	As a percentage of revenues (RMB in thous	Amount sands, except for	As a percentage of revenues or percentages)	Year-over- year change
Revenues	337,591,576	100.0%	276,744,954	100.0%	22.0%
Operating profit	36,844,956	10.9%	13,415,387	4.8%	174.6%
Profit for the year	35,808,322	10.6%	13,857,331	5.0%	158.4%
Non-IFRS Accounting Standards	, ,				
measures:					
Adjusted EBITDA	49,119,400	14.5%	23,878,018	8.6%	105.7%
Adjusted net profit	43,772,449	13.0%	23,253,418	8.4%	88.2%

Financial Information by Segment

Revenues:

Delivery services Commission

Total revenues

Online marketing services

(including interest revenue)

Cost of revenues, operating expenses and

Other services and sales

unallocated items

Operating profit/(loss)

Unaudited Three Months Ended December 31, 2024 Core local New **Unallocated** commerce initiatives items² **Total** (RMB in thousands) 26,194,820 26,194,820 24,066,077 902,420 24,968,497 12,842,276 108,230 12,950,506 21,909,814 24,373,473 2,463,659 65,566,832 22,920,464 88,487,296 (52,666,505)(25,096,478)(4,030,814)(81,793,797)12,900,327 (2,176,014)(4,030,814)6,693,499 Unaudited

Three Months Ended December 31, 2023

	Core local commerce	New initiatives	Unallocated items	Total
		(RMB in th	nousands)	
Revenues:				
Delivery services	21,927,023	_	_	21,927,023
Commission	19,426,729	569,576	_	19,996,305
Online marketing services	10,907,096	76,905	_	10,984,001
Other services and sales				
(including interest revenue)	2,869,794	17,918,828		20,788,622
Total revenues	55,130,642	18,565,309	_	73,695,951
Cost of revenues, operating expenses and unallocated items	(47,111,217)	(23,398,001)	(1,428,599)	(71,937,817)
Operating profit/(loss)	8,019,425	(4,832,692)	(1,428,599)	1,758,134

Unallocated items mainly include (i) share-based compensation expenses, (ii) amortisation of intangible assets resulting from acquisitions, (iii) fair value changes of other financial investments at fair value through profit or loss, (iv) certain items in other gains/(losses), net, and (v) certain corporate administrative expenses and other items. They are not allocated to individual segments.

	Year-over-year change			
	Core local		Unallocated	
	commerce	initiatives	items	Total
		(Percent	ages %)	
Revenues:				
Delivery services	19.5	NA	NA	19.5
Commission	23.9	58.4	NA	24.9
Online marketing services	17.7	40.7	NA	17.9
Other services and sales				
(including interest revenue)	(14.2)	22.3	NA	17.2
Total revenues	18.9	23.5	NA	20.1
Cost of revenues, operating expenses and				
unallocated items	11.8	7.3	182.2	13.7
Operating profit/(loss)	60.9	(55.0)	182.2	280.7
	Year Ended December 31, 2024			
	Y	ear Ended Dec	cember 31, 202	4
	Core local	New	Unallocated	
		New initiatives	Unallocated items	Total
	Core local	New	Unallocated items	
Revenues:	Core local	New initiatives	Unallocated items	
Delivery services	Core local commerce 98,065,260	New initiatives (RMB in t	Unallocated items	Total 98,065,260
Delivery services Commission	Core local commerce 98,065,260 92,288,620	New initiatives (RMB in t	Unallocated items	Total 98,065,260 95,340,956
Delivery services Commission Online marketing services	Core local commerce 98,065,260	New initiatives (RMB in t	Unallocated items	Total 98,065,260
Delivery services Commission	Core local commerce 98,065,260 92,288,620	New initiatives (RMB in t	Unallocated items	Total 98,065,260 95,340,956
Delivery services Commission Online marketing services Other services and sales	98,065,260 92,288,620 48,836,066	New initiatives (RMB in t	Unallocated items	98,065,260 95,340,956 49,240,392
Delivery services Commission Online marketing services Other services and sales (including interest revenue) Total revenues	98,065,260 92,288,620 48,836,066 11,057,550	New initiatives (RMB in t - 3,052,336 404,326 83,887,418	Unallocated items	98,065,260 95,340,956 49,240,392 94,944,968
Delivery services Commission Online marketing services Other services and sales (including interest revenue)	98,065,260 92,288,620 48,836,066 11,057,550	New initiatives (RMB in t - 3,052,336 404,326 83,887,418	Unallocated items	70tal 98,065,260 95,340,956 49,240,392 94,944,968 337,591,576

	Year Ended December 31, 2023			
	Core local	New	Unallocated	
	commerce	initiatives	items	Total
		(RMB in the	housands)	
Revenues:				
Delivery services	82,190,980	_	_	82,190,980
Commission	74,630,737	2,057,806	_	76,688,543
Online marketing services	40,266,890	246,326	_	40,513,216
Other services and sales				
(including interest revenue)	9,818,325	67,533,890		77,352,215
Total revenues	206,906,932	69,838,022	-	276,744,954
Cost of revenues, operating expenses and				
unallocated items	(168,208,085)	(90,004,506)	(5,116,976)	(263,329,567)
Operating profit/(loss)	38,698,847	(20,166,484)	(5,116,976)	13,415,387
		Year-over-y	ear change	
	Core local	New	Unallocated	
	commerce	initiatives	items	Total
		(Percenta	ages %)	
Revenues:				
Delivery services	19.3	NA	NA	19.3
Commission	23.7	48.3	NA	24.3
Online marketing services	21.3	64.1	NA	21.5
Other services and sales				
(including interest revenue)	12.6	24.2	NA	22.7
Total revenues	20.9	25.1	NA	22.0
Cost of revenues, operating expenses and unallocated items	17.6	5.1	62.1	14.2

BUSINESS REVIEW AND OUTLOOK

Company Financial Highlights

For the full year of 2024, our revenues increased by 22.0% to RMB337.6 billion from RMB276.7 billion in 2023. Our total segment operating profit increased by 143.6% from RMB18.5 billion in 2023 to RMB45.1 billion in 2024, and the total segment operating margin increased from 6.7% to 13.4%, on a year-over-year basis. Our Core local commerce segment achieved an operating profit of RMB52.4 billion in 2024, which increased by 35.4% from RMB38.7 billion in 2023. Meanwhile, the operating loss for our New initiatives segment narrowed to RMB7.3 billion in 2024 from RMB20.2 billion in 2023. Our profit for the year was RMB35.8 billion in 2024, representing a 158.4% year-on-year growth. Our adjusted EBITDA and adjusted net profit increased to RMB49.1 billion and RMB43.8 billion in 2024, respectively. We also achieved an operating cash inflow of RMB57.1 billion in 2024. We held cash and cash equivalents of RMB70.8 billion and short-term treasury investments of RMB97.4 billion as of December 31, 2024.

Company Business Highlights

Core local commerce

For the full year of 2024, revenue for the Core local commerce segment increased by 20.9% year over year to RMB250.2 billion, thanks to further online penetration and strong consumer demand. Operating profit increased by 35.4% year over year to RMB52.4 billion, and operating margin improved to 20.9%, up from 18.7% in 2023, thanks to the high-quality growth and efficiency improvement across all businesses.

For the fourth quarter of 2024, revenue for the Core local commerce segment increased by 18.9% year over year to RMB65.6 billion. Operating profit increased by 60.9% year over year to RMB12.9 billion, with operating margin improving year over year to 19.7%.

In 2024, on-demand delivery business experienced steady growth. Nowadays, food delivery has become an important growth driver for the catering industry, and on-demand retail has become an indispensable component of the retail industry. We have adapted to the evolving consumption trends and fortified the "value-for-money" mindshare of our consumers, thereby cultivating a more efficient and inclusive ecosystem. We delved into supply chain innovations and refined our operations to address the diverse demand from consumers. Our new supply models brought new growth opportunities for merchants, enabling them to weather external challenges. Through Pin Hao Fan ("拼好飯"), a large number of restaurant merchants managed to boost their sales and attracted new customers. In the meantime, consumers were presented with more affordable food delivery options. We further expanded the supply, enhanced food safety control, and enhanced the user experience of Pin Hao Fan, which incentivized consumer demand under more scenarios and lifted consumer purchase frequency. The Branded Satellite Store ("品牌衛星店") served as a cost-efficient expansion avenue for branded restaurants. By leveraging merchants' branding assets and adopting a more favorable cost structure, these Branded Satellite Stores offer consumers high-quality options at more affordable prices compared to in-store dining. We also enhanced our product assortment for Shen Qiang Shou ("神搶手"), better catering to consumer demand for quality products. Moreover, Meituan InstaMart ("美团閃電倉") experienced remarkable growth throughout 2024, especially in lower-tier markets. It has emerged as an important new growth channel for a wide array of retailers. Many large traditional retailers actively embraced the Meituan InstaMart model. It complements traditional offline retail supply and enhances the convenience of on-demand retail, which further stimulates consumer demand. On-demand retail has now firmly

established itself as a new lifestyle, characterized by a high level of certainty. We also continued to improve our services across different on-demand delivery categories. For example, consumers can enjoy one-stop services covering home testing, online diagnosis, medical insurance payment and on-demand delivery when purchasing medicines on our platform.

As our on-demand delivery business grows, we remain steadfast in our commitment to cultivating a sustainable ecosystem. On the merchant front, we streamlined our promotional schemes, standardized marketing activities, enhanced food safety management and improved the governance over malicious negative reviews. We also launched a RMB1 billion merchant support program in the fourth quarter. By offering cash support and platform subsidies, we aim to help merchants improve their service quality, optimize efficiency, and explore innovations. Regarding couriers, enhancing their rights and benefits and improving their work experience are our top priorities. Under the guidance of government authorities, we have accumulatively provided RMB1.4 billion in occupational injury insurance for all the couriers in seven pilot provinces and cities since July 2022. Moreover, we implemented a series of courier-friendly measures. These include the introduction of anti-fatigue features in our system and providing special caring and accommodations for deaf and hearing-impaired couriers. Additionally, we have provided support to the family members of numerous couriers who are facing major illnesses or are in need of educational aid. Looking ahead, we will continue to invest in the ecosystem to drive the sustainable development of the industry. Specifically, through in-depth research and under the guidance of relevant authorities, we have come up with a pilot plan for couriers' social security. We expect to start rolling it out in some cities in the second quarter of 2025.

In 2024, our in-store business posted stellar growth. The order volume soared by over 65%, and both annual Transacting Users and annual Active Merchants reached new highs. Following our organizational restructuring, we have integrated resources across different business lines. This integration has enabled us to provide merchants with an augmented business infrastructure and traffic support. By leveraging Special Deals ("特價團購"), live-streaming events, and theme-based campaigns, we were able to offer merchants more customized, diversified, and efficient marketing tools. In addition, we provided merchants with a suite of digital tools and services. These offerings are designed to enhance operations and help them accumulate digital assets. Moreover, our upgraded Shen Hui Yuan ("神會員") membership program has effectively directed high-quality food delivery user traffic to in-store merchants. As a result, marketing efficiency of the participating merchants has been improved, and their transaction volumes have increased notably. Our strengthened supply-side advantages have consistently enhanced consumer mindshare. During 2024, we actively capitalized on consumer demand in leisure and entertainment services at more affordable prices. Leveraging our extensive offerings, strong brand awareness and high-quality services, we continuously expanded into new categories and effectively stimulated consumption. To capture the emerging trend of the county economy, we accelerated our penetration into lower-tier markets. We streamlined the merchant onboarding process for small and medium-sized merchants and facilitated their online operations through our easier-to-use operating toolkits. Furthermore, through our tailored Special Deals sessions, we enhanced our offerings in group-buy deals and packaged products. These strategies have driven notable growth for our in-store businesses in the lower-tier markets.

In the hotel and travel business, during 2024, we witnessed strong consumer demand with evolving travel preferences. Thanks to our early establishment in lower-tier markets and low-star hotels, we further strengthened our collaborations with industry partners and enhanced our product diversity and price attractiveness. Additionally, leveraging our platform capabilities, we effectively realized cross-sells. We also integrated our resources with other categories to improve our Hotel+X packaged deals. These packaged deals were designed to more comprehensively address all aspects of consumers' travel-related needs, encompassing transportation, dining, and entertainment. In the low-star hotel domain, we leveraged Shen Hui Yuan ("神會員") and other programs to accurately direct user traffic to the hotel merchants. We also provided merchants with comprehensive online tools and room renovation solutions. As for high-star hotels, we deepened our collaborations with hotel groups through joint membership and joint marketing programs. Notably, several leading hotel brands have actively engaged with us in Shen Hui Yuan.

New initiatives

In 2024, revenues from the New initiatives segment increased by 25.1% year over year to RMB87.3 billion. Operating loss narrowed to RMB7.3 billion, while operating margin improved to negative 8.3%, primarily attributable to improvement in operational efficiency across all businesses in this segment.

For the fourth quarter of 2024, revenues from the New initiatives segment increased by 23.5% year over year to RMB22.9 billion. Operating loss for the segment narrowed by 55.0% year over year to RMB2.2 billion. Operating margin improved year over year to negative 9.5%.

In 2024, we continued to refine our operations in grocery retail as well as software and hardware services, thereby achieving a substantial enhancement in operational efficiency. We solidified our market position across the majority of our new initiatives, such as B2B food distribution services, bike sharing, e-moped sharing, restaurant SaaS, and power bank services. These initiatives further strengthened our ecosystem, enhanced both consumer and merchant engagement, and are expected to unlock greater financial value in the future. In addition, we accelerated our exploration of overseas markets. After launching in Riyadh last October, we further expanded Keeta to all the major cities in Saudi Arabia, with user base and order volume growing rapidly. In the long run, we will continue to deliver high-quality products and services to consumers and merchants in more regions globally, and help more people eat better, live better.

Company Outlook and Strategy for 2025

2024 represented an important year for Meituan in adapting to the evolving consumption trends and propelling industry transformation. Looking ahead, we remain committed to advancing the digital transformation of the industry, empowering merchant operations, and unleashing consumer demand. As we continue to execute the "Retail + Technology" corporate strategy, we will expand our investments in cutting-edge technologies and the relevant applications, such as AI, unmanned aerial delivery, and autonomous delivery vehicles. In the long run, we are convinced that technology will continue to transform the retail industry. As the industry leader, we are also dedicated to fulfilling our social responsibilities by creating employment opportunities, improving courier welfare, and promoting the sustainable development of the local service ecosystem. Our objective is not merely to drive industry growth and technological innovations but also to make contributions to society at large.

MANAGEMENT DISCUSSION AND ANALYSIS

The Fourth Quarter of 2024 Compared to the Fourth Quarter of 2023

The following table sets forth the comparative figures for the fourth quarter of 2024 and 2023:

	Unaudited Three Months Ended		
	December 31, 2024	December 31, 2023	
	(RMB in the	ousands)	
Revenues	88,487,296	73,695,951	
Including: Interest revenue	394,119	438,293	
Cost of revenues	(55,043,149)	(48,702,612)	
Gross profit	33,444,147	24,993,339	
Selling and marketing expenses	(17,301,322)	(16,725,310)	
Research and development expenses	(5,420,285)	(5,425,285)	
General and administrative expenses	(2,938,189)	(2,700,281)	
Net provisions for impairment losses on financial and contract assets Fair value changes of other financial investments at	(170,390)	(408,417)	
fair value through profit or loss	12,835	(61,652)	
Other (losses)/gains, net	(933,297)	2,085,740	
Operating profit	6,693,499	1,758,134	
Finance income	354,470	216,153	
Finance costs Share of profits of investments accounted for using	(468,151)	(366,725)	
the equity method	316,482	705,484	
Profit before income tax	6,896,300	2,313,046	
Income tax expenses	(674,249)	(96,059)	
Profit for the period	6,222,051	2,216,987	
Non-IFRS Accounting Standards measures: Adjusted EBITDA Adjusted net profit	11,522,592 9,848,538	3,744,406 4,374,712	

Revenues

Our revenues increased by 20.1% to RMB88.5 billion for the fourth quarter of 2024 from RMB73.7 billion for the same period of 2023. We achieved revenue growth in both reportable segments.

The following table sets forth our revenues by segment and type for the fourth quarter of 2024 and 2023:

	Unaudited Three Months Ended December 31, 2024			
	Core local	New		
	commerce	initiatives	Total	
	$\overline{\hspace{1cm}}$ (RN	(RMB in thousands)		
Revenues				
Delivery services	26,194,820	_	26,194,820	
Commission	24,066,077	902,420	24,968,497	
Online marketing services	12,842,276	108,230	12,950,506	
Other services and sales				
(including interest revenue)	2,463,659	21,909,814	24,373,473	
Total	65,566,832	22,920,464	88,487,296	
		Unaudited		
	Three Months	Ended December	er 31, 2023	
	Core local	New		
	commerce	initiatives	Total	
	(RI	MB in thousands)	
Revenues				
Delivery services	21,927,023	_	21,927,023	
Commission	19,426,729	569,576	19,996,305	
Online marketing services	10,907,096	76,905	10,984,001	
Other services and sales				
(including interest revenue)	2,869,794	17,918,828	20,788,622	
Total	55,130,642	18,565,309	73,695,951	

Our revenues from the Core local commerce segment increased by 18.9% to RMB65.6 billion for the fourth quarter of 2024 from RMB55.1 billion for the same period of 2023. The revenue growth in delivery services was mainly due to the increased Number of On-demand Delivery transactions and the decreased incentives deducted from revenues. The revenue growth in commission was mainly driven by the increased GTV. The revenue growth in online marketing services was mainly attributable to the increased number of and the average revenue from online marketing Active Merchants.

Our revenues from the New initiatives segment increased by 23.5% to RMB22.9 billion for the fourth quarter of 2024 from RMB18.6 billion for the same period of 2023, which was primarily attributable to the revenue growth in our grocery retail businesses and the development of our overseas businesses.

Costs and Expenses

The following table sets forth a breakdown of our costs and expenses by function for the periods

indicated:	our costs a	nd expenses o	y function to	i the periods
		Unau		
		Three Mon	ths Ended	
	December	r 31, 2024	December	r 31, 2023
		As a percentage		As a percentage
	Amount	of revenues	Amount	of revenues
	(RMB in	thousands, e.	xcept for perc	entages)
Costs and Expenses:				
Cost of revenues	55,043,149	62.2%	48,702,612	66.1%
Selling and marketing expenses	17,301,322	19.6%	16,725,310	22.7%
Research and development expenses	5,420,285	6.1%	5,425,285	7.4%
General and administrative expenses	2,938,189	3.3%	2,700,281	3.7%

Cost of Revenues

Our cost of revenues increased by 13.0% to RMB55.0 billion for the fourth quarter of 2024 from RMB48.7 billion for the same period of 2023, and decreased by 3.9 percentage points to 62.2% from 66.1% as a percentage of revenues on a year-over-year basis. The increase in amount was primarily driven by the increase in cost of revenues of our on-demand delivery business and grocery retail businesses. The decrease in cost of revenues as a percentage of revenues on a year-over-year basis was mainly due to the improved gross margin of our grocery retail businesses and our efforts in improving operating leverage.

Selling and Marketing Expenses

Our selling and marketing expenses was RMB17.3 billion for the fourth quarter of 2024, remaining stable on a year-over-year basis. The percentage of revenues decreased by 3.1 percentage points to 19.6% for the fourth quarter of 2024 from 22.7% for the fourth quarter of 2023 on a year-over-year basis, mainly due to the improved marketing efficiency and the improved operating leverage.

Research and Development Expenses

Our research and development expenses was RMB5.4 billion for the fourth quarter of 2024, remaining stable on a year-over-year basis. The percentage of revenues decreased by 1.3 percentage points to 6.1% for the fourth quarter of 2024 from 7.4% for the fourth quarter of 2023 on a year-over-year basis, primarily due to the improved operating leverage.

General and Administrative Expenses

Our general and administrative expenses increased by 8.8% to RMB2.9 billion for the fourth quarter of 2024 from RMB2.7 billion for the same period of 2023, which was primarily driven by the increased tax surcharge expenses as a result of growth in business scale and the increased employee benefits expenses. The percentage of revenues was 3.3% for the fourth quarter of 2024, remaining stable on a year-over-year basis.

Net Provisions for Impairment Losses on Financial and Contract Assets

Our net provisions for impairment losses on financial and contract assets decreased to RMB170.4 million for the fourth quarter of 2024 from RMB408.4 million for the same period of 2023, which reflected the changes in expected credit losses for financial assets.

Fair Value Changes of Other Financial Investments at Fair Value Through Profit or Loss

Our fair value changes of other financial investments at fair value through profit or loss changed to a gain of RMB12.8 million for the fourth quarter of 2024 from a loss of RMB61.7 million for the same period of 2023, which was driven by the fluctuation in the fair value of our investment portfolios.

Other (Losses)/Gains, Net

Our other (losses)/gains, net changed to a loss of RMB933.3 million for the fourth quarter of 2024 from a gain of RMB2.1 billion for the same period of 2023, which was primarily due to the fluctuation in unrealised foreign exchange gains/(losses) from intercompany balances, and the decreases in both tax preference and fair value changes and gains from treasury investments.

Operating Profit

As a result of the foregoing, our operating profit and operating margin for the fourth quarter of 2024 were RMB6.7 billion and 7.6% respectively, compared to operating profit of RMB1.8 billion and operating margin of 2.4% for the same period of 2023.

Operating profit/(loss) and operating margin by segment are set forth in the table below:

Three Months Ended				
December 31, 2024 December 31, 2023				
	As a		As a	
	percentage		percentage	
Amount	of revenues	Amount	of revenues	

(RMR in thousands except for percentages)

Unaudited

	(KMD in thousands, except for percentages)			
Core local commerce	12,900,327	19.7%	8,019,425	14.5%
New initiatives	(2,176,014)	(9.5%)	(4,832,692)	(26.0%)
Unallocated items	(4,030,814)	NA	(1,428,599)	NA
Including: Share-based compensation expenses	(1,772,332)	NA	(1,857,422)	NA
Total operating profit	6,693,499	7.6%	1,758,134	2.4%

Our operating profit from the Core local commerce segment increased to RMB12.9 billion for the fourth quarter of 2024 from RMB8.0 billion for the same period of 2023, and the operating margin increased by 5.2 percentage points to 19.7% from 14.5% on a year-over-year basis. The increase in operating profit was mainly attributable to revenue growth and improved operating margin. The increase in operating margin was mainly due to the improved gross profit margin, lower Transacting User incentives as a percentage of revenues, and the improved operating efficiency.

Our operating loss from the New initiatives segment narrowed to RMB2.2 billion for the fourth quarter of 2024 from RMB4.8 billion for the same period of 2023, and the operating margin for this segment improved by 16.5 percentage points to negative 9.5% from negative 26.0% on a year-over-year basis. The improvements in both operating loss and operating margin were primarily attributable to our efforts in improving operating efficiency in our grocery retail businesses.

Our operating loss from the unallocated items increased to RMB4.0 billion for the fourth quarter of 2024 from RMB1.4 billion for the same period of 2023, which was primarily due to the fluctuation in unrealised foreign exchange gains/(losses) from intercompany balances, and the decreases in both tax preference and fair value changes and gains from treasury investments.

Share of Profits of Investments Accounted for Using the Equity Method

Our share of profits of investments accounted for using the equity method decreased to RMB316.5 million for the fourth quarter of 2024 from RMB705.5 million for the same period of 2023, as a result of the fluctuation in financial results of our investees.

Income Tax Expenses

Our income tax expenses increased to RMB674.2 million for the fourth quarter of 2024 from RMB96.1 million for the same period of 2023, which was primarily attributable to both the profit growth and a higher provision for withholding taxes from some of our entities.

Profit for the Period

As a result of the foregoing, we recorded a profit of RMB6.2 billion for the fourth quarter of 2024, compared to a profit of RMB2.2 billion for the same period of 2023.

The Fourth Quarter of 2024 Compared to the Third Quarter of 2024

The following table sets forth the comparative figures for the fourth quarter of 2024 and the third quarter of 2024:

	Unaudited Three Months Ended		
	December 31, 2024	September 30, 2024	
	(RMB in the	ousands)	
Revenues	88,487,296	93,577,319	
Including: Interest revenue	394,119	475,106	
Cost of revenues	(55,043,149)	(56,823,456)	
Gross profit	33,444,147	36,753,863	
Selling and marketing expenses	(17,301,322)	(17,953,163)	
Research and development expenses	(5,420,285)	(5,293,483)	
General and administrative expenses	(2,938,189)	(2,797,760)	
Net provisions for impairment losses on financial and	(150, 200)	(277, 200)	
contract assets	(170,390)	(275,298)	
Fair value changes of other financial investments	4.0.0	- (- 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
at fair value through profit or loss	12,835	765,239	
Other (losses)/gains, net	(933,297)	2,485,778	
Operating profit	6,693,499	13,685,176	
Finance income	354,470	313,088	
Finance costs	(468,151)	(261,651)	
Share of profits of investments accounted for using			
the equity method	316,482	213,821	
Profit before income tax	6,896,300	13,950,434	
Income tax expenses	(674,249)	(1,085,480)	
Profit for the period	6,222,051	12,864,954	
Non-IFRS Accounting Standards measures:			
Adjusted EBITDA	11,522,592	14,529,197	
Adjusted net profit	9,848,538	12,829,261	

Revenues

Our revenues decreased by 5.4% to RMB88.5 billion for the fourth quarter of 2024 from RMB93.6 billion for the third quarter of 2024. The decrease was primarily due to seasonality.

The following table sets forth our revenues by segment and type for the fourth quarter of 2024 and the third quarter of 2024:

	Three Months	Unaudited Ended Decemb	per 31, 2024		
	Core local New				
	commerce	initiatives	Total		
	(RMB in thousands)				
Revenues					
Delivery services	26,194,820	_	26,194,820		
Commission	24,066,077	902,420	24,968,497		
Online marketing services	12,842,276	108,230	12,950,506		
Other services and sales					
(including interest revenue)	2,463,659	21,909,814	24,373,473		
Total	65,566,832	22,920,464	88,487,296		
		Unaudited			
	Three Months	Ended September	er 30, 2024		
	Core local	New			
	commerce	initiatives	Total		
	(RN	MB in thousands))		
Revenues					
Delivery services	27,784,111	_	27,784,111		
Commission	26,080,135	809,773	26,889,908		
Online marketing services	13,423,641	115,499	13,539,140		
Other services and sales	, , , , -	, -	, , ,		
(including interest revenue)	2,085,212	23,278,948	25,364,160		
Total	69,373,099	24,204,220	93,577,319		

Our revenues from the Core local commerce segment decreased by 5.5% to RMB65.6 billion for the fourth quarter of 2024 from RMB69.4 billion for the third quarter of 2024. The revenue decrease was primarily due to the decreased number of transactions and reduced marketing spending by merchants which resulted from seasonality.

Our revenues from the New initiatives segment decreased by 5.3% to RMB22.9 billion for the fourth quarter of 2024 from RMB24.2 billion for the third quarter of 2024, mainly due to the seasonality of our certain new initiatives.

Costs and Expenses

The following table sets forth a breakdown of our costs and expenses by function for the periods indicated:

Unaudited

	Three Months Ended				
	December 31, 2024 Septer		September	ember 30, 2024	
		As a percentage of revenues	Amount	As a percentage of revenues	
	(RMB in	thousands, e.	xcept for perc	entages)	
Costs and Expenses:					
Cost of revenues	55,043,149	62.2%	56,823,456	60.7%	
Selling and marketing expenses	17,301,322	19.6%	17,953,163	19.2%	
Research and development expenses	5,420,285	6.1%	5,293,483	5.7%	
General and administrative expenses	2,938,189	3.3%	2,797,760	3.0%	

Cost of Revenues

Our cost of revenues decreased by 3.1% to RMB55.0 billion for the fourth quarter of 2024 from RMB56.8 billion for the third quarter of 2024, and increased by 1.5 percentage points to 62.2% from 60.7% as a percentage of revenues. The decrease in amount was primarily due to the decreased Number of On-demand Delivery transactions resulting from seasonality. The increase in cost of revenues as a percentage of revenues was mainly due to the increased seasonal couriers incentives, the increased costs related to overseas businesses and the seasonality of our certain new initiatives.

Selling and Marketing Expenses

Our selling and marketing expenses was RMB17.3 billion for the fourth quarter of 2024, and the percentage of revenues was 19.6%, both of which remained stable on a quarter-over-quarter basis.

Research and Development Expenses

Our research and development expenses was RMB5.4 billion for the fourth quarter of 2024, remaining stable on a quarter-over-quarter basis. The percentage of revenues increased by 0.4 percentage points to 6.1% for the fourth quarter of 2024 from 5.7% for the third quarter of 2024 on a quarter-over-quarter basis, which was primarily attributable to the increase in employee benefits expenses.

General and Administrative Expenses

Our general and administrative expenses increased by 5.0% to RMB2.9 billion for the fourth quarter of 2024 from RMB2.8 billion for the third quarter of 2024, which was primarily driven by the increases in employee benefits expenses, and tax surcharge expenses as a result of growth in business scale. The percentage of revenues was 3.3% for the fourth quarter of 2024, remaining stable on a quarter-over-quarter basis.

Net Provisions for Impairment Losses on Financial and Contract Assets

Our net provisions for impairment losses on financial and contract assets decreased to RMB170.4 million for the fourth quarter of 2024 from RMB275.3 million for the third quarter of 2024, which reflected the changes in expected credit losses for financial assets.

Fair Value Changes of Other Financial Investments at Fair Value Through Profit or Loss

Our fair value changes of other financial investments at fair value through profit or loss decreased to a gain of RMB12.8 million for the fourth quarter of 2024 from a gain of RMB765.2 million for the third quarter of 2024, which was driven by the fluctuation in the fair value of our investment portfolios.

Other (Losses)/Gains, Net

Our other (losses)/gains, net changed to a loss of RMB933.3 million for the fourth quarter of 2024 from a gain of RMB2.5 billion for the third quarter of 2024, which was primarily due to the fluctuation in unrealised foreign exchange gains/(losses) from intercompany balances.

Operating Profit

As a result of the foregoing, our operating profit and operating margin for the fourth quarter of 2024 were RMB6.7 billion and 7.6% respectively, compared to operating profit of RMB13.7 billion and operating margin of 14.6% for the third quarter of 2024.

Operating profit/(loss) and operating margin by segment are set forth in the table below:

	Unaudited Three Months Ended			
	December 31, 2024 September 30,			30, 2024
	Amount	As a percentage of revenues	Amount	As a percentage of revenues
	(RMB	in thousands, ex	cept for percen	tages)
Core local commerce New initiatives	12,900,327 (2,176,014)	19.7% (9.5%)	14,582,403 (1,026,042)	21.0% (4.2%)
Unallocated items Including: Share-based compensation expenses	(4,030,814) (1,772,332)	NA NA	128,815 (1,890,022)	NA NA
Total operating profit	6,693,499	7.6%	13,685,176	14.6%

Our operating profit from the Core local commerce segment decreased to RMB12.9 billion for the fourth quarter of 2024 from RMB14.6 billion for the third quarter of 2024, and the operating margin for this segment decreased by 1.3 percentage points to 19.7% from 21.0% on a quarter-over-quarter basis. The decrease in operating profit was mainly due to the decreased revenue resulting from seasonality. Moreover, the increased seasonal couriers incentives as a percentage of revenues, the higher Transacting User incentives as a percentage of revenues, and the adverse impact of operating leverage due to lower revenues resulted in a decline in operating margin.

Our operating loss from the New initiatives segment increased to RMB2.2 billion for the fourth quarter of 2024 from RMB1.0 billion for the third quarter of 2024. The operating margin for this segment was negative 9.5% for the fourth quarter of 2024, representing a 5.3 percentage points decline from negative 4.2% for the third quarter of 2024. The widened operating loss and higher operating loss ratio were primarily due to the increased costs related to overseas businesses, the lower revenues resulting from the seasonality of our certain new initiatives and the adverse impact of operating leverage due to lower revenues.

The operating loss from the unallocated items was RMB4.0 billion for the fourth quarter of 2024, compared to operating profit of RMB128.8 million for the third quarter of 2024. The change was primarily due to fluctuations in unrealised foreign exchange gains/(losses) from intercompany balances and in the fair value of our investment portfolios.

Share of Profits of Investments Accounted for Using the Equity Method

Our share of profits of investments accounted for using the equity method increased to RMB316.5 million for the fourth quarter of 2024 from RMB213.8 million for the third quarter of 2024, as a result of the fluctuation in financial results of our investees.

Income Tax Expenses

Our income tax expenses decreased to RMB674.2 million for the fourth quarter of 2024 from RMB1.1 billion for the third quarter of 2024, which was primarily attributable to the recognition of deferred tax assets based on the estimation of an increase in future taxable income from some of our entities.

Profit for the Period

As a result of the foregoing, we recorded a profit of RMB6.2 billion for the fourth quarter of 2024, compared to a profit of RMB12.9 billion for the third quarter of 2024.

The Year ended December 31, 2024 Compared to the Year ended December 31, 2023

The following table sets forth the comparative figures for the years ended December 31, 2024 and 2023:

	Year Ended		
	December 31, 2024	December 31, 2023	
	(RMB in thousands)		
Revenues	337,591,576	276,744,954	
Including: Interest revenue	1,964,341	1,449,743	
Cost of revenues	(207,806,982)	(179,553,793)	
Gross profit	129,784,594	97,191,161	
Selling and marketing expenses	(63,975,235)	(58,616,997)	
Research and development expenses	(21,053,601)	(21,201,005)	
General and administrative expenses	(10,729,203)	(9,372,067)	
Net provisions for impairment losses on financial	(-, -, -, -, -,	(-,,,	
and contract assets	(897,505)	(1,135,405)	
Fair value changes of other financial investments	(0)1,202)	(1,133,103)	
	140,921	234,227	
at fair value through profit or loss	,	,	
Other gains, net	3,574,985	6,315,473	
Operating profit	36,844,956	13,415,387	
Finance income	1,291,807	818,986	
Finance costs	(1,337,038)	(1,425,157)	
Share of profits of investments accounted for using	, , , ,	() , , ,	
the equity method	1,185,704	1,212,652	
the equity method		1,212,002	
Profit before income tax	37,985,429	14,021,868	
Income tax expenses	(2,177,107)	(164,537)	
Profit for the year	35,808,322	13,857,331	
Non-IFRS Accounting Standards measures:			
Adjusted EBITDA	49,119,400	23,878,018	
Adjusted net profit	43,772,449	23,253,418	
rajusted net prom	73,114,77	23,233,710	

Revenues

Our revenues increased by 22.0% to RMB337.6 billion in 2024 from RMB276.7 billion in 2023. We achieved revenue growth in both reportable segments.

The following table sets forth our revenues by segment and type in 2024 and 2023:

	Year Ended December 31, 2024			
	Core local commerce	New initiatives	Total	
	$\overline{\hspace{1cm}}$ (RN	MB in thousands)	
Revenues				
Delivery services	98,065,260	_	98,065,260	
Commission	92,288,620	3,052,336	95,340,956	
Online marketing services	48,836,066	404,326	49,240,392	
Other services and sales				
(including interest revenue)	11,057,550	83,887,418	94,944,968	
Total	250,247,496	87,344,080	337,591,576	
	Year Ended December 31, 2023			
	Core local	New		
	commerce	initiatives	Total	
	(RI	MB in thousands)	
Revenues				
Delivery services	82,190,980	_	82,190,980	
Commission	74,630,737	2,057,806	76,688,543	
Online marketing services	40,266,890	246,326	40,513,216	
Other services and sales				
(including interest revenue)	9,818,325	67,533,890	77,352,215	
Total	206,906,932	69,838,022	276,744,954	

Our revenues from the Core local commerce segment increased by 20.9% to RMB250.2 billion in 2024 from RMB206.9 billion in 2023. The revenue growth in delivery services and commission was mainly due to the increased number of transactions. The revenue growth in online marketing services was mainly attributable to the increased number of and the average revenue from online marketing Active Merchants.

Our revenues from the New initiatives segment increased by 25.1% to RMB87.3 billion in 2024 from RMB69.8 billion in 2023, mainly due to the revenue growth in our grocery retail businesses.

Costs and Expenses

		Year	Ended	
	December 31, 2024 December 31, 202			r 31, 2023
	Amount	As a percentage of revenues	Amount	As a percentage of revenues
	(RMB is	n thousands, e	except for perc	entages)
Costs and Expenses:				
Cost of revenues	207,806,982	61.6%	179,553,793	64.9%
Selling and marketing expenses	63,975,235	19.0%	58,616,997	21.2%
Research and development expenses	21,053,601	6.2%	21,201,005	7.7%
General and administrative expenses	10,729,203	3.2%	9,372,067	3.4%

Cost of Revenues

Our cost of revenues increased by 15.7% to RMB207.8 billion in 2024 from RMB179.6 billion in 2023, and decreased by 3.3 percentage points to 61.6% from 64.9% as a percentage of revenues on a year-over-year basis. The increase in amount was primarily due to the increase in cost of revenues of our on-demand delivery business and grocery retail businesses. The decrease in cost of revenues as a percentage of revenues on a year-over-year basis was mainly attributable to the improved gross margin of our grocery retail businesses and our efforts in improving operating leverage.

Selling and Marketing Expenses

Our selling and marketing expenses increased by 9.1% to RMB64.0 billion in 2024 from RMB58.6 billion in 2023, which was mainly due to the increases in expenses related to promotion, advertising and user incentives and employee benefits expenses as business scale further increased. Meanwhile, the percentage of revenues decreased by 2.2 percentage points to 19.0% in 2024 from 21.2% in 2023 on a year-over-year basis, mainly due to the improved marketing efficiency and the improved operating leverage.

Research and Development Expenses

Our research and development expenses was RMB21.1 billion in 2024, remaining stable on a year-over-year basis. The percentage of revenues decreased by 1.5 percentage points to 6.2% in 2024 from 7.7% in 2023 on a year-over-year basis, primarily due to the improved operating leverage.

General and Administrative Expenses

Our general and administrative expenses increased by 14.5% to RMB10.7 billion in 2024 from RMB9.4 billion in 2023, which was primarily driven by the increases in employee benefits expenses, and tax surcharge expenses as a result of growth in business scale. The percentage of revenues was 3.2% in 2024, remaining stable on a year-over-year basis.

Net Provisions for Impairment Losses on Financial and Contract Assets

Our net provisions for impairment losses on financial and contract assets decreased to RMB897.5 million in 2024 from RMB1.1 billion in 2023, which reflected the changes in expected credit losses for financial assets.

Fair Value Changes of Other Financial Investments at Fair Value through Profit or Loss

Our fair value changes of other financial investments at fair value through profit or loss decreased to a gain of RMB140.9 million in 2024 from a gain of RMB234.2 million in 2023, which was driven by the fluctuation in the fair value of our investment portfolios.

Other Gains, Net

Our other gains, net in 2024 was RMB3.6 billion, compared to RMB6.3 billion in 2023, which was primarily due to the decreases in tax preference and fair value changes and gains from treasury investments.

Operating Profit

As a result of the foregoing, our operating profit and operating margin in 2024 were RMB36.8 billion and 10.9% respectively, compared to operating profit of RMB13.4 billion and operating margin of 4.8% in 2023.

Operating profit/(loss) and operating margin by segment are set forth in the table below:

	Year Ended			
	December 31, 2024 December 31,			31, 2023
	As a percentage Amount of revenues		Amount	As a percentage of revenues
	(RMB)	in thousands, ex	cept for percen	tages)
Core local commerce	52,415,162	20.9%	38,698,847	18.7%
New initiatives	(7,273,314)	(8.3%)	(20,166,484)	(28.9%)
Unallocated items	(8,296,892)	NA	(5,116,976)	NA
Including: Share-based compensation expenses	(7,582,693)	NA	(8,383,353)	NA
Total operating profit	36,844,956	10.9%	13,415,387	4.8%

Our operating profit from the Core local commerce segment increased to RMB52.4 billion in 2024 from RMB38.7 billion in 2023, and the operating margin for this segment increased by 2.2 percentage points to 20.9% from 18.7% on a year-over-year basis. The increase in operating profit was mainly attributable to revenue growth and improved gross profit for this segment, partially offset by the increased Transacting User incentives. The increase in operating margin was mainly attributable to our efforts in improving operating efficiency.

Our operating loss from the New initiatives segment narrowed to RMB7.3 billion in 2024 from RMB20.2 billion in 2023, and our operating margin for this segment improved by 20.6 percentage points to negative 8.3% from negative 28.9% on a year-over-year basis. The improvements in both operating loss and operating margin were primarily attributable to our efforts in improving operating efficiency, especially in our grocery retail businesses.

Our operating loss from the unallocated items increased to RMB8.3 billion in 2024 from RMB5.1 billion in 2023, which was primarily attributable to the increased company-level investments in developing language model and building-up live-streaming, the decreases in tax preference and fair value changes and gains from treasury investments.

Share of Profits of Investments Accounted for Using the Equity Method

Our share of profits of investments accounted for using the equity method was RMB1.2 billion in 2024, which remained stable on a year-over-year basis.

Income Tax Expenses

Our income tax expenses increased to RMB2.2 billion in 2024 from RMB164.5 million in 2023, which was primarily attributable to both the profit growth and a higher provision for withholding taxes from some of our entities.

Profit for the Year

As a result of the foregoing, we recorded a profit of RMB35.8 billion in 2024, compared to a profit of RMB13.9 billion in 2023.

Reconciliation of Non-IFRS Accounting Standards Measures to the Nearest IFRS Accounting Standards Measures

To supplement our consolidated results which are prepared and presented in accordance with IFRS Accounting Standards, we also use adjusted EBITDA and adjusted net profit as additional financial measures, which are not required by, or presented in accordance with IFRS Accounting Standards. We believe that these non-IFRS Accounting Standards measures facilitate comparisons of operating performance from period to period and company to company by eliminating potential impacts of items that our management does not consider to be indicative of our operating performance such as certain non-cash or one-off items and certain impact of investment transactions. The use of these non-IFRS Accounting Standards measures has limitations as an analytical tool, and one should not consider them in isolation from, or as a substitute for analysis of, our results of operations or financial conditions as reported under IFRS Accounting Standards. In addition, these non-IFRS Accounting Standards measures may be defined differently from similar terms used by other companies.

Adjusted EBITDA represents profit/(loss) for the year/period adjusted for (i) fair value changes of other financial investments at fair value through profit or loss, certain items in other gains/(losses), net, finance income, finance costs, share of profits/(losses) of investments accounted for using the equity method and income tax credits/(expenses); and (ii) certain non-cash or one-off items, consisting of share-based compensation expenses, amortisation of intangible assets, depreciation of property, plant and equipment, and certain impairment and expense reversal/(provision).

Adjusted net profit represents profit/(loss) for the year/period adjusted for (i) certain non-cash or one-off items, consisting of share-based compensation expenses, foreign exchange gains/ (losses) from intercompany balances, amortisation of intangible assets resulting from acquisitions, and certain impairment and expense reversal/(provision); (ii) net gains/(losses) from certain investments; and (iii) related income tax effects.

The following tables set forth the reconciliations of our non-IFRS Accounting Standards measures for the three months ended December 31, 2024 and 2023, the three months ended September 30, 2024, and the years ended December 31, 2024 and 2023 to the nearest measures prepared in accordance with IFRS Accounting Standards.

Unaudited

	Three Months Ended			
	December 31, December 31, September			
	2024	2023	2024	
	(RMB in thousands)			
Profit for the period	6,222,051	2,216,987	12,864,954	
Adjusted for:				
Share-based compensation expenses	1,772,332	1,857,422	1,890,022	
Foreign exchange losses/(gains) from				
intercompany balances	1,668,043	_	(1,548,588)	
Net losses/(gains) from investments (Note (i))	78,069	98,933	(567,679)	
Impairment and expense provision	73,327	242,223	_	
Amortisation of intangible assets resulting				
from acquisitions	42,605	42,825	42,841	
Tax effects (Note (ii))	(7,889)	(83,678)	147,711	
Adjusted net profit	9,848,538	4,374,712	12,829,261	
Adjusted for:				
Income tax expenses not adjusted for				
adjusted net profit	682,138	179,737	937,769	
Share of profits of investments accounted for				
using the equity method not adjusted for				
adjusted net profit	(311,725)	(742,765)	, , ,	
Finance income	(354,470)	(216,153)		
Finance costs	468,151	366,725	261,651	
Certain items in other gains, net	(1,046,580)	(2,085,740)	, , ,	
Amortisation of software and others	18,124	16,037	17,622	
Depreciation of property, plant and equipment	2,218,416	1,851,853	2,144,553	
Adjusted EBITDA	11,522,592	3,744,406	14,529,197	

Note (i) Mainly include fair value changes related to certain investments, gains or losses on disposal of investees or subsidiaries, dilution gains or losses, and certain share of profits or losses of investments accounted for using the equity method.

Note (ii) Tax effects primarily comprise tax effects relating to share-based compensation expenses, foreign exchange gains/(losses) from intercompany balances, net gains/(losses) from investments, impairment and expense reversal/(provision), and amortisation of intangible assets resulting from acquisitions.

	Year Ended		
	December 31,	December 31,	
	2024	2023	
	(RMB in the	ousands)	
Profit for the year	35,808,322	13,857,331	
Adjusted for:			
Share-based compensation expenses	7,582,693	8,383,353	
Foreign exchange losses from intercompany balances	119,455	_	
Net (gains)/losses from investments	(192,795)	12,486	
Impairment and expense provision	202,480	817,785	
Amortisation of intangible assets resulting from acquisitions	171,127	246,190	
Tax effects	81,167	(63,727)	
Adjusted net profit	43,772,449	23,253,418	
Adjusted for:			
Income tax expenses not adjusted for			
adjusted net profit	2,095,940	228,264	
Share of profits of investments accounted for using			
the equity method not adjusted for adjusted net profit	(934,361)	(1,554,673)	
Finance income	(1,291,807)	(818,986)	
Finance costs	1,337,038	1,425,157	
Certain items in other gains, net	(4,110,082)	(6,405,729)	
Amortisation of software and others	68,522	62,744	
Depreciation of property, plant and equipment	8,181,701	7,687,823	
Adjusted EBITDA	49,119,400	23,878,018	

Liquidity and Capital Resources

Historically, our demand for cash was principally funded by capital contribution from Shareholders and financing through issuance and sale of equity and debt securities. We held cash and cash equivalents of RMB70.8 billion and short-term treasury investments of RMB97.4 billion as of December 31, 2024.

The following table sets forth our cash flows for the years indicated:

	Year Ended		
	December 31, 2024	December 31, 2023	
	(RMB in the	ousands)	
Net cash flows generated from operating activities	57,146,784	40,521,850	
Net cash flows generated from/(used in) investing activities	10,205,252	(24,663,844)	
Net cash flows used in financing activities	(30,414,660)	(2,781,303)	
Net increase in cash and cash equivalents	36,937,376	13,076,703	
Cash and cash equivalents at the beginning of the year	33,339,754	20,158,606	
Exchange gains on cash and cash equivalents	556,967	104,445	
Cash and cash equivalents at the end of the year	70,834,097	33,339,754	

Net Cash Flows Generated from Operating Activities

Net cash flows generated from operating activities represents the cash generated from our operations minus the income tax paid. Cash generated from our operations primarily consisted of our profit before income tax, as adjusted by non-cash items and changes in working capital.

For the year ended December 31, 2024, net cash flows generated from operating activities was RMB57.1 billion, which was primarily attributable to our profit before income tax, as adjusted by (i) depreciation and amortisation, share-based compensation expenses and fair value changes and gains related to treasury investments and other investments, and (ii) the changes in working capital, which primarily consisted of increases in certain current liabilities driven by business development.

Net Cash Flows Generated from Investing Activities

For the year ended December 31, 2024, net cash flows generated from investing activities was RMB10.2 billion, which was principally derived from net cash inflows from treasury investments, partially offset by capital expenditures and some other investments.

Net Cash Flows Used in Financing Activities

For the year ended December 31, 2024, net cash flows used in financing activities was RMB30.4 billion, which was mainly driven by repurchase of Class B Shares and repayments of borrowings' principal and interest, partially offset by issuance of notes payable.

Gearing Ratio

As of December 31, 2024, our gearing ratio, calculated as total borrowings and notes payable divided by total equity attributable to equity holders of the Company, was approximately 32%.

FINANCIAL INFORMATION

CONSOLIDATED INCOME STATEMENT FOR THE YEAR ENDED DECEMBER 31, 2024

		Year ended December 31,	
	Note	2024	2023
		(RMB in th	nousands)
Revenues	3	337,591,576	276,744,954
Including: Interest revenue		1,964,341	1,449,743
Cost of revenues	4	(207,806,982)	(179,553,793)
Gross profit		129,784,594	97,191,161
Selling and marketing expenses	4	(63,975,235)	(58,616,997)
Research and development expenses	4	(21,053,601)	(21,201,005)
General and administrative expenses Net provisions for impairment losses on financial	4	(10,729,203)	(9,372,067)
and contract assets Fair value changes of other financial investments		(897,505)	(1,135,405)
at fair value through profit or loss		140,921	234,227
Other gains, net	5	3,574,985	6,315,473
Operating profit	3	36,844,956	13,415,387
Finance income		1,291,807	818,986
Finance costs		(1,337,038)	(1,425,157)
Share of profits of investments accounted for using the equity method		1,185,704	1,212,652
Profit before income tax		37,985,429	14,021,868
Income tax expenses	7	(2,177,107)	(164,537)
Profit for the year		35,808,322	13,857,331
Profit for the year attributable to:			
Equity holders of the Company		35,807,179	13,855,828
Non-controlling interests		1,143	1,503
Tyon-controlling interests			
		35,808,322	13,857,331
		RMB	RMB
Earnings per share for profit for the year attributable to the equity holders of the Company	6		
Basic earnings per share	~	5.85	2.23
Diluted earnings per share		5.66	2.11
C 1			

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED DECEMBER 31, 2024

Profit for the year Other comprehensive income, net of tax: Items that may be reclassified to profit or loss Share of other comprehensive (loss)/income of investments	2023 ands) 13,857,331
Profit for the year 35,808,322 1 Other comprehensive income, net of tax: Items that may be reclassified to profit or loss	,
Other comprehensive income, net of tax: Items that may be reclassified to profit or loss	13,857,331
Items that may be reclassified to profit or loss	
Share of other comprehensive (loss)/income of investments	
	7.100
accounted for using the equity method (4,218)	5,192
Fair value changes of debt instruments at fair value through other comprehensive income 74,913	334,551
Net provisions for impairment losses on debt instruments	334,331
at fair value through other comprehensive income 4,675	142,190
Net movement for net investment hedges 351,737	-
	(1,577,819)
Items that will not be reclassified to profit or loss	() / /
Share of other comprehensive income of investments	
accounted for using the equity method 2,038	36,880
Fair value changes of other financial investments at	
fair value through other comprehensive income 493,470	(426,513)
Currency translation differences 4,490,470	1,852,874
Other comprehensive income for the year	367,355
Total comprehensive income for the year 37,668,130 1	14,224,686
Total comprehensive income for the year attributable to:	
1 0	14,223,183
Non-controlling interests 1,143	1,503
37,668,130 1	14,224,686

CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS OF DECEMBER 31, 2024

		As of December 31,			
	Note	2024	2023		
		(RMB in th	housands)		
ASSETS					
Non-current assets		20 220 502	25 077 045		
Property, plant and equipment		30,238,782	25,977,845		
Intangible assets		30,230,342	30,397,947		
Deferred tax assets		1,925,046	1,914,449		
Long-term treasury investments Other finencial investments at fair value through		7,528,508	8,527,142		
Other financial investments at fair value through profit or loss		17,776,330	18,481,104		
Investments accounted for using the equity method		19,800,129	18,289,183		
Other financial investments at fair value through		17,000,127	10,207,103		
other comprehensive income		3,732,341	2,314,536		
Prepayments, deposits and other assets		3,388,578	4,011,247		
Tropus mente, deposite dita ciner descen					
		114,620,056	109,913,453		
		114,020,030	107,713,433		
Current assets					
Inventories		1,734,124	1,304,595		
Trade receivables	8	2,653,046	2,742,999		
Prepayments, deposits and other assets	O	17,554,813	14,534,923		
Short-term treasury investments		97,409,161	111,820,679		
Restricted cash		19,549,620	19,373,229		
Cash and cash equivalents		70,834,097	33,339,754		
		209,734,861	183,116,179		
		207,734,001	103,110,177		
Total assets		324,354,917	293,029,632		
Total assets		324,334,917	293,029,032		
EQUITY					
Share capital		404	418		
Share premium		308,861,196	325,578,612		
Treasury shares		_	_		
Shares held for shares award scheme		2 (02 145	- 2.051.062		
Other reserves		3,603,145	2,051,062		
Accumulated losses		(139,801,785)	(175,616,885)		
		150 ((0.00)	150 010 007		
Equity attributable to equity holders of the Company		172,662,960	152,013,207		
Non-controlling interests		(58,882)	(56,840)		
		4=4 <04 0=0	4 7 4 0 7 4 0 4 -		
Total equity		172,604,078	151,956,367		

CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED) AS OF DECEMBER 31, 2024

		As of Dece	As of December 31,		
	Note	2024	2023		
		(RMB in th	nousands)		
LIABILITIES					
Non-current liabilities					
Deferred tax liabilities		1,480,825	968,230		
Financial liabilities at fair value through profit or loss		_	378,720		
Borrowings		1,175,045	610,103		
Notes payable		38,009,069	34,610,966		
Lease liabilities		3,134,776	3,598,252		
Other non-current liabilities		15,484	32,899		
		43,815,199	40,199,170		
Current liabilities					
Trade payables	9	25,193,149	22,980,506		
Payables to merchants		25,131,850	23,798,004		
Advances from transacting users		11,147,206	8,547,635		
Other payables and accruals		21,340,998	17,942,215		
Borrowings		1,079	19,321,793		
Notes payable		16,567,532	_		
Deferred revenues		5,724,688	5,598,132		
Lease liabilities		2,622,066	2,479,785		
Income tax liabilities		207,072	206,025		
		107,935,640	100,874,095		
Total liabilities		151,750,839	141,073,265		
Total equity and liabilities		324,354,917	293,029,632		

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED DECEMBER 31, 2024

	Share capital RMB'000	Share premium RMB'000	Treasury shares RMB'000	Shares held for shares award scheme RMB'000	Other reserves RMB'000	Accumulated losses RMB'000	Equity attributable to equity holders of the Company RMB'000	Non-controlling interests RMB'000	Total
As of January 1, 2024	418	325,578,612			2,051,062	(175,616,885)	152,013,207	(56,840)	151,956,367
Comprehensive income Profit for the year Other comprehensive income, net of tax	-	-	-	-	-	35,807,179	35,807,179	1,143	35,808,322
Share of other comprehensive income of investments accounted for using the equity method Fair value changes of other financial investments at	-	-	-	-	(2,180)	-	(2,180)	-	(2,180)
fair value through other comprehensive income Fair value changes of debt	-	-	-	-	493,470	-	493,470	-	493,470
instruments at fair value through other comprehensive income Net provisions for impairment losses on debt instruments	-	-	-	-	74,913	-	74,913	-	74,913
at fair value through other comprehensive income Net movement for net investment	-	-	-	-	4,675	-	4,675	-	4,675
hedges Currency translation differences					351,737 937,193		351,737 937,193		351,737 937,193
Total comprehensive income					1,859,808	35,807,179	37,666,987	1,143	37,668,130

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (CONTINUED) FOR THE YEAR ENDED DECEMBER 31, 2024

	Share capital RMB'000	Share premium RMB'000	Treasury shares RMB'000	Shares held for shares award scheme RMB'000	Other reserves RMB'000	Accumulated losses RMB'000	Equity attributable to equity holders of the Company RMB'000	Non-controlling interests RMB'000	Total
Transfer of gains on disposal of other financial investments at fair value through other comprehensive income to accumulated losses Share of other changes in net assets	-	-	-	-	(30,111)	30,111	-	-	-
of associates					367,399		367,399		367,399
Transaction with owners in their capacity as owners Equity-settled share-based									
payments	-	-	-	-	7,592,398	-	7,592,398	-	7,592,398
Shares held for shares award scheme	4	_	_	(4)	_	_	_	_	_
Repurchase of ordinary shares	_	_	(26,081,235)		_	_	(26,081,235)	_	(26,081,235)
Cancellation of ordinary shares Exercise of share options and	(19)	(26,089,602)		-	-	-	(8,386)	-	(8,386)
RSUs vesting	1	9,372,186	-	4	(9,221,528)	-	150,663	-	150,663
Distributions from a non wholly- owned subsidiary Tax benefit from share-based	-	-	-	-	-	-	-	(3,185)	(3,185)
payments	_	_	_	_	961,927	_	961,927	_	961,927
Appropriations to general reserves	_	_	_	_	22,190	(22,190)	/U1 ₉ /#/	_	/U1, <i>/21</i>
rippropriations to general reserves									
Total transaction with owners in									
their capacity as owners	(14)	(16,717,416)			(645,013)	(22,190)	(17,384,633)	(3,185)	(17,387,818)
As of December 31, 2024	404	308,861,196			3,603,145	(139,801,785)	172,662,960	(58,882)	172,604,078

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (CONTINUED) FOR THE YEAR ENDED DECEMBER 31, 2024

	Share capital RMB'000	Share premium RMB'000	Shares held for shares award scheme RMB'000	Other reserves RMB'000	Accumulated $\frac{losses}{RMB'000}$	Equity attributable to equity holders of the Company RMB'000	Non-controlling interests RMB'000	Total RMB'000
As of January 1, 2023	415	316,743,344		1,484,187	(1 <u>89,466,336</u>)	128,761,610	(55,893)	128,705,717
Comprehensive income Profit for the year Other comprehensive income, net of tax Share of other comprehensive income of investments accounted for using the equity	-	-	-	-	13,855,828	13,855,828	1,503	13,857,331
method Fair value changes of other financial investments at fair value through other comprehensive	-	-	-	42,072	-	42,072	-	42,072
income	-	-	-	(426,513)	-	(426,513)	-	(426,513)
Fair value changes of debt instruments at fair value through other comprehensive income Net provisions for impairment losses on debt	-	-	-	334,551	-	334,551	-	334,551
instruments at fair value through other comprehensive income Currency translation differences			- -	142,190 275,055		142,190 275,055		142,190 275,055
Total comprehensive income				367,355	13,855,828	14,223,183	1,503	14,224,686

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (CONTINUED) FOR THE YEAR ENDED DECEMBER 31, 2024

	Share capital RMB'000	Share premium RMB'000	Shares held for shares award scheme RMB'000	Other reserves RMB'000	Accumulated losses RMB'000	Equity attributable to equity holders of the Company RMB'000	Non-controlling interests RMB'000	Total RMB'000
Share of other changes in net assets of associates				322,150		322,150		322,150
Transaction with owners in their capacity as owners								
Equity-settled share-based payments	_	-	_	8,394,315	-	8,394,315	_	8,394,315
Shares held for shares award scheme	2	_	(2)	_	-	_	_	_
Exercise of share options and RSUs vesting	1	8,835,268	2	(8,739,989)	-	95,282	_	95,282
Distributions from a non wholly-owned								
subsidiary	_	-	_	-	-	-	(2,450)	(2,450)
Tax benefit from share-based payments	-	-	-	216,667	-	216,667	-	216,667
Appropriations to general reserves				6,377	(6,377)			
Total transaction with owners in their capacity as owners	3	8,835,268		(122,630)	(6,377)	8,706,264	(2,450)	8,703,814
As of December 31, 2023	418	325,578,612		2,051,062	(175,616,885)	152,013,207	(56,840)	151,956,367

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2024

	Year ended December 31,		
	2024	2023	
	(RMB in th	ousands)	
Net cash flows generated from operating activities	57,146,784	40,521,850	
Net cash flows generated from/(used in) investing activities	10,205,252	(24,663,844)	
Net cash flows used in financing activities	(30,414,660)	(2,781,303)	
Net increase in cash and cash equivalents	36,937,376	13,076,703	
Cash and cash equivalents at the beginning of the year	33,339,754	20,158,606	
Exchange gains on cash and cash equivalents	556,967	104,445	
Cash and cash equivalents at the end of the year	70,834,097	33,339,754	

NOTES TO THE FINANCIAL INFORMATION

1 General information, basis of preparation and presentation

The Company was incorporated in the Cayman Islands on September 25, 2015 as an exempted company with limited liability under the laws of the Cayman Islands. The registered office is at PO Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands. The Company's Class B shares have been listed on the Main Board of the Hong Kong Stock Exchange since September 20, 2018.

The Company is an investment holding company. The Company and its subsidiaries, together with structured entities, offers diversified daily goods and services in the broader retail by leveraging technology.

The financial information of our Company has been prepared in accordance with applicable International Financial Reporting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards"). The financial information has been prepared under the historical cost convention, as modified by the revaluation of financial assets and financial liabilities at fair value through profit or loss or through other comprehensive income, which are carried at fair value.

2 Changes in accounting policies and disclosures

New amendments adopted by the Company

The Company has applied the following new amendments for the first time commencing January 1, 2024:

Amendments to IAS 1

Amendments to IAS 1

Classification of Liabilities as Current or Non-current
Non-current Liabilities with Covenants
Lease Liability in a Sale and Leaseback
Supplier Finance Arrangements

Supplier Finance Arrangements

Note (i) The Company applied Amendments to IAS 7 and IFRS 7 from the effective date on January 1, 2024. The comparative information disclosure is exempted when the Company first applies the amendments.

The adoption of the other new amendments did not have any significant financial impact on these consolidated financial statements.

New standards and amendments not yet adopted by the Company

The following relevant new standards and amendments have been issued, but are not effective for the Company's financial year beginning on January 1, 2024 and have not been early adopted by the Company.

Effective for

		financial year beginning on or after
Amendments to IAS 21 Amendment to IFRS 9	Lack of Exchangeability Classification and Measurement of Financial Instruments	January 1, 2025 January 1, 2026
and IFRS 7	Classification and Measurement of I maneral instruments	Junuary 1, 2020
Amendment to IFRS accounting standards	Annual Improvements – Volume 11 IFRS accounting standards	January 1, 2026
IFRS 18	Presentation and Disclosure in Financial Statements	January 1, 2027

The Company is still in the process of assessing the effects of adopting these new standards and amendments to standards and has not identified any significant effect on its financial statements, except for IFRS 18 which will have an impact on presentation and disclosure. The Company will continue to assess the effects of these new and amended standards.

3 Segment information

The segment information provided to our chief operating decision maker for the reportable segments for the years ended December 31, 2024 and 2023 is as follows:

	•	Year ended Dece	ember 31, 2024	
	Core local commerce	New initiatives (RMB in th	Unallocated items (Note (ii))	Total
Revenues:				
Delivery services	98,065,260	-	-	98,065,260
Commission	92,288,620	3,052,336	_	95,340,956
Online marketing services Other services and sales (including	48,836,066	404,326	_	49,240,392
interest revenue)	11,057,550	83,887,418		94,944,968
Total revenues	250,247,496	87,344,080	-	337,591,576
Cost of revenues, operating expenses and unallocated items	(197,832,334)	(94,617,394)	(8,296,892)	(300,746,620)
Operating profit/(loss)	52,415,162	(7,273,314)	(8,296,892)	36,844,956
		Year ended Dece	ember 31, 2023	
	Core local	New	Unallocated	
	commerce	initiatives	items	Total
		(RMB in thousands)		
Revenues:				
Delivery services	82,190,980	2.057.006	_	82,190,980
Commission Online marketing services	74,630,737 40,266,890	2,057,806 246,326	_	76,688,543 40,513,216
Other services and sales (including	40,200,690	240,320	_	40,313,210
interest revenue)	9,818,325	67,533,890		77,352,215
Total revenues	206,906,932	69,838,022	_	276,744,954
Cost of revenues, operating expenses				
and unallocated items	(168,208,085)	(90,004,506)	(5,116,976)	(263,329,567)
Operating profit/(loss)	38,698,847	(20,166,484)	(5,116,976)	13,415,387

Note (ii) Unallocated items mainly include (i) share-based compensation expenses, (ii) amortisation of intangible assets resulting from acquisitions, (iii) fair value changes of other financial investments at fair value through profit or loss, (iv) certain items in other gains/(losses), net and (v) certain corporate administrative expenses and other items. They are not allocated to individual segments.

4 Expenses by nature

	Year ended December 31,		
	2024	2023	
	(RMB in thousands)		
Logistics expenses	124,150,285	106,209,101	
Transaction costs (Note (iii))	50,714,987	38,906,399	
Employee benefits expenses	45,219,277	43,094,011	
Promotion, advertising and user incentives	39,117,851	36,474,673	
Outsourcing costs	13,352,504	14,667,368	
Depreciation of property, plant and equipment	8,181,701	7,687,823	
Amortisation of intangible assets	239,649	308,934	
Auditor's remuneration			
 Audit and audit-related services 	33,956	32,197	
 Non-audit services 	7,020	2,434	

Note (iii) Transaction costs consist of cost of inventories sold and certain costs for services rendered.

5 Other gains, net

	Year ended December 31,		
	2024	2023	
	(RMB in thousands)		
Fair value changes and gains from treasury investments	3,743,149	4,108,802	
Foreign exchange (losses)/gains, net	(197,631)	74,998	
Others	29,467	2,131,673	
	3,574,985	6,315,473	

6 Earnings per share

(a) Basic earnings per share for the years ended December 31, 2024 and 2023 were calculated by dividing the profit attributable to the Company's equity holders by the weighted average number of ordinary shares outstanding during the year.

	Year ended December 31,		
	2024	2023	
Profit for the year attributable to the			
equity holders of the Company (RMB'000)	35,807,179	13,855,828	
Weighted average number of ordinary	C 40 T 0 T 0	6.212.000	
shares outstanding (thousands)	6,125,058	6,212,999	
Basic earnings per share (RMB)	5.85	2.23	

(b) The Company has three categories of dilutive potential ordinary shares: share options, RSUs and convertible bonds. Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares (denominator) outstanding to assume conversion of all potential dilutive ordinary shares arising from share options and RSUs granted by the Company. As the inclusion of potential ordinary shares from the convertible bonds would be anti-dilutive, it is not included in the calculation of diluted earnings per share. In addition, profit for the year attributable to the equity holders of the Company (numerator) has been adjusted by all the dilutive effects.

	Year ended December 31,	
	2024	2023
Profit for the year attributable to the equity holders of the Company (RMB'000) Dilutive effect arising from share options and RSUs	35,807,179	13,855,828
granted by associates (RMB'000)	(568,146)	(585,295)
Profit for the year attributable to the equity holders of the Company used as the numerator in calculating diluted earnings per share (RMB'000)	35,239,033	13,270,533
Weighted average number of ordinary shares outstanding (thousands)	6,125,058	6,212,999
Adjustments for the dilutive impact of share options and RSUs (thousands)	100,631	87,269
Weighted average number of ordinary shares used as the denominator in calculating diluted earnings		
per share (thousands)	6,225,689	6,300,268
Diluted earnings per share (RMB)	5.66	2.11

7 Income tax expenses

The following table sets forth our income tax expenses for the years indicated:

	Year ended December 31,		
	2024	2023	
	(RMB in thousands)		
Current income tax expenses	(1,157,899)	(388,300)	
Deferred income tax (expenses)/credits	(1,019,208)	223,763	
	(2,177,107)	(164,537)	

8 Trade receivables

Trade receivables represent amounts due from customers for services performed or goods sold in the ordinary course of business. Trade receivables are generally due for settlement within one year and therefore are all classified as current assets. The following table sets forth our trade receivables as of the dates indicated:

	As of December 31,		
	2024	2023	
	(RMB in thousands)		
Trade receivables Less: allowance for impairment	3,170,119 (517,073)	3,034,648 (291,649)	
	2,653,046	2,742,999	

We generally allow a credit period within 180 days to our customers. Aging analysis of trade receivables (net of allowance for impairment of trade receivables) based on recognition date is as follows:

	As of December 31,	
	2024	2023
	(RMB in thou	sands)
Trade receivables		
Within 3 months	2,274,723	2,411,778
3 to 6 months	306,678	250,334
6 months to 1 year	61,492	66,861
Over 1 year	10,153	14,026
	2,653,046	2,742,999

9 Trade payables

Trade payables represent liabilities for inventories sold or services provided to us prior to the end of the year which are unpaid. As of December 31, 2024 and 2023, the aging analysis of the trade payables based on invoice date is as follows:

	As of December 31,	
	2024	2023
	(RMB in tho	usands)
Trade payables		
Within 3 months	24,515,415	22,467,344
3 to 6 months	278,013	194,288
6 months to 1 year	133,986	129,805
Over 1 year	265,735	189,069
	25,193,149	22,980,506

10 Dividends

No dividends have been paid or declared by the Company during each of the years ended December 31, 2024 and 2023.

OTHER INFORMATION

Purchase, Sale or Redemption of the Company's Listed Securities or Sale of Treasury Shares

During the year ended December 31, 2024 and up to the date of this announcement, the Company repurchased a total of 261,396,700 Class B Shares (the "Shares Repurchased") on the Stock Exchange at the aggregate consideration of HK\$28,158,878,199.98 before expenses. The repurchase was effected to benefit the Company and create value to its Shareholders. Particulars of the Shares Repurchased are as follows:

Month of	No. of Shares	Price Paid per Share		Aggregate
Repurchase	Repurchased	Highest	Lowest	Consideration
		(HK\$)	(HK\$)	(HK\$)
January 2024	44,131,100	77.05	68.20	3,199,839,636.20
April 2024	35,076,000	115.40	97.55	3,587,699,016.24
May 2024	3,301,200	119.00	109.70	386,160,958.11
June 2024	58,824,700	120.00	107.90	6,772,817,761.52
July 2024	80,777,000	120.10	105.20	9,379,352,091.70
September 2024	39,286,700	143.50	115.80	4,833,008,736.21
Total	261,396,700		_	28,158,878,199.98

During the year ended December 31, 2024, the number of Class B Shares in issue was reduced by a total of 261,396,700 as a result of the cancellations of the same number of Class B Shares repurchased during the year ended December 31, 2024. In connection with such cancellations, Mr. Mu Rongjun, as a WVR beneficiary, converted a total of 25,080,612 Class A Shares into Class B Shares on a one-to-one ratio pursuant to Rule 8A.21 of the Listing Rules, such that the proportion of Shares carrying WVR shall not be increased, pursuant to the requirements under Rules 8A.13 and 8A.15 of the Listing Rules.

As of December 31, 2024, there were no treasury shares (as defined under the Listing Rules) held by the Company.

Save as disclosed above, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's securities listed on the Stock Exchange (including sale of treasury shares (as defined under the Listing Rules)) during the year ended December 31, 2024 and up to the date of this announcement.

Audit Committee

The Audit Committee, together with the Auditor, has reviewed the Company's audited consolidated financial statements for the year ended December 31, 2024. The Audit Committee has also reviewed the accounting principles and practices adopted by the Company and discussed auditing, risk management, internal control and financial reporting matters.

Auditor's Procedures Performed on this Results Announcement

The figures in respect of the announcement of the Company's results for the year ended December 31, 2024 have been agreed by the Auditor to the amounts as set out in the Company's audited consolidated financial statements for the year. The work performed by the Auditor in this respect did not constitute an audit, review or other assurance engagement, and consequently no assurance has been expressed by the Auditor on this announcement.

Events After the Reporting Period

There were no significant events that might affect the Company since December 31, 2024 and up to the date of this announcement.

Compliance with the Corporate Governance Code

The Company is committed to maintaining and promoting stringent corporate governance standards. The principle of the Company's corporate governance is to promote effective internal control measures and to enhance the transparency and accountability of the Board to all Shareholders.

The Company has adopted the principles and code provisions of the CG Code as the basis of the Company's corporate governance practices.

Save for code provision C.2.1, the Company has complied with all the code provisions as set out in the CG Code where applicable during the year ended December 31, 2024. Pursuant to code provision C.2.1 of the CG Code, companies listed on the Stock Exchange are expected to comply with, but may choose to deviate from the requirement that the responsibilities between the chairman and the chief executive officer should be segregated and should not be performed by the same individual. The Company does not have separate chairman and chief executive officer and Mr. Wang Xing currently performs these two roles. The Board believes that vesting the roles of both chairman and chief executive officer in the same person has the benefit of ensuring consistent leadership within the Company and enables more effective and efficient overall strategic planning for the Company. The Board considers that the balance of power and authority for the present arrangement will not be impaired and this structure will enable the Company to make and implement decisions promptly and effectively. The Board will continue to review and consider segregating the roles of chairman of the Board and the chief executive officer of the Company at an appropriate time by taking into account the circumstances of the Company as a whole.

Compliance with the Model Code for Securities Transactions by Directors

The Company has adopted the Model Code as its own code of conduct regarding Directors' securities transactions. Having made specific enquiries of all Directors, the Directors have respectively confirmed their compliance with the required standards as set out in the Model Code during the year ended December 31, 2024.

Publication of the Annual Results and Annual Report

All the financial and other related information of the Company required by the Listing Rules will be published on the website of each of the Stock Exchange (www.hkexnews.hk) and the Company (about.meituan.com) in due course.

By Order of the Board

Meituan

Wang Xing

Chairman

Hong Kong, March 21, 2025

As at the date of this announcement, the Board comprises Mr. Wang Xing and Mr. Mu Rongjun as executive Directors; and Mr. Orr Gordon Robert Halyburton, Mr. Leng Xuesong, Dr. Shum Heung Yeung Harry and Ms. Yang Marjorie Mun Tak as independent non-executive Directors.

The Shareholders and potential investors should note that the information in this announcement is based on the management accounts of the Company which have not been audited or reviewed by the Auditor. This announcement contains forward-looking statements relating to the business outlook, estimates of financial performance, forecast business plans and growth strategies of the Company. These forward-looking statements are based on information currently available to the Company and are stated herein on the basis of the outlook at the time of this announcement. They are based on certain expectations, assumptions and premises, some of which are subjective or beyond our control. These forward-looking statements may prove to be incorrect and may not be realised in future. Underlying these forward-looking statements are a large number of risks and uncertainties. In light of the risks and uncertainties, the inclusion of forward-looking statements in this announcement should not be regarded as representations by the Board or the Company that the plans and objectives will be achieved, and investors should not place undue reliance on such statements.

DEFINITIONS

In this announcement, unless the context otherwise requires, the following expressions shall have the following meanings:

Term	Definition
"Articles" or "Articles of Association"	the eighth amended and restated articles of association of the Company adopted by special resolution passed on June 14, 2024
"Audit Committee"	the audit committee of the Board
"Auditor"	PricewaterhouseCoopers, the external auditor of the Company
"Board"	the Board of Directors
"CG Code"	the corporate governance code as set out in Appendix C1 to the Listing Rules
"Class A Shares"	Class A ordinary shares of the share capital of the Company with a par value of US\$0.00001 each, conferring weighted voting rights in the Company such that a holder of a Class A Share is entitled to ten votes per share on any resolution tabled at the Company's general meeting, save for resolutions with respect to any Reserved Matters, in which case they shall be entitled to one vote per share
"Class B Shares"	Class B ordinary shares of the share capital of the Company with a par value of US\$0.00001 each, conferring a holder of a Class B Share one vote per share on any resolution tabled at the Company's general meeting
"Companies Ordinance"	the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
"Company", "our Company", "the Company"	Meituan (美团) (formerly known as Meituan Dianping (美团點評)), an exempted company with limited liability incorporated under the laws of the Cayman Islands on September 25, 2015, or Meituan (美团) and its subsidiaries and Consolidated Affiliated Entities, as the case may be
"Consolidated Affiliated Entities"	the entities we control through contractual arrangements
"Director(s)"	the director(s) of the Company
"IFRS Accounting Standards"	International Financial Reporting Standards, as issued from time to time by the International Accounting Standards Board

"Listing Rules" the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, as amended, supplemented or otherwise modified from time to time "Main Board" the stock exchange (excluding the option market) operated by the Stock Exchange which is independent from and operates in parallel with the GEM of the Stock Exchange "Model Code" the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules "Reserved Matters" those matters resolutions with respect to which each Share is entitled to one vote at general meetings of the Company pursuant to the Articles of Association, being (i) any amendment to the Memorandum and Articles, including the variation of the rights attached to any class of shares, (ii) the appointment, election or removal of any independent non-executive Director, (iii) the appointment or removal of the Company's auditors, and (iv) the voluntary liquidation or winding-up of the Company "RMB" or "Renminbi" Renminbi, the lawful currency of China "Share(s)" the Class A Shares and Class B Shares in the share capital of the Company, as the context so requires "Shares Repurchased" has the meaning ascribed to it in the section headed "Purchase, Sale or Redemption of the Company's Listed Securities or Sale of Treasury Shares" in this announcement holder(s) of the Share(s) "Shareholder(s)" "Stock Exchange" The Stock Exchange of Hong Kong Limited "subsidiary(ies)" has the meaning ascribed to it in section 15 of the Companies Ordinance "United States", the United States of America, its territories, its possessions and "U.S." or "US" all areas subject to its jurisdiction "US\$" U.S. dollar, the lawful currency of the United States "WVR" weighted voting rights as ascribed in Rule 8A.02 of the Listing Rules

per cent

"%"

GLOSSARY

"Active Merchant"

a merchant that meets any of the following conditions in a given period: (i) completed at least one transaction on our platform, (ii) purchased any online marketing services from us, (iii) processed offline payment at least once through our integrated payment systems, or (iv) generated any order through our enterprise resource planning (ERP) systems

"Gross Transaction Volume" or "GTV" the value of paid transactions of products and services on our platform by consumers, regardless of whether the consumers are subsequently refunded. This includes delivery charges and value-added tax (VAT), but excludes any payment-only transactions, such as QR code scan payments and point-of-sale (POS) payments

"Number of On-demand Delivery transactions"

include number of transactions from food delivery and Meituan Instashopping businesses

"Transacting User"

a user account that paid for transactions of products and services on our platform in a given period, regardless of whether the account is subsequently refunded

"transaction"

the number of transactions is generally recognised based on the number of payments made. (i) With respect to our in-store business, one transaction is recognised if a user purchases multiple vouchers with a single payment; (ii) with respect to our hotel-booking business, one transaction is recognised if a user books multiple room nights with a single payment; (iii) with respect to our attraction, movie, air and train ticketing businesses, one transaction is recognised if a user purchases multiple tickets with a single payment; (iv) with respect to our bike sharing and e-moped sharing businesses, if a user uses monthly pass, then one transaction is recognised only when the user purchases or claims the monthly pass, and subsequent rides are not recognised as transactions; if a user does not use monthly pass, then one transaction is recognised for every ride