联想控股
LEGEND HOLDINGS
EMPOWERING COMPANIES TOWARD GREATNESS

聯想控股股份有限公司
Legend Holdings Corporation

(A joint stock limited company incorporated in the People's Republic of China with limited liability)

(Stock Code: 03396)

ANNOUNCEMENT OF ANNUAL RESULTS FOR THE YEAR ENDED DECEMBER 31, 2024

The Board of Legend Holdings Corporation announces the audited annual results of the Company and its subsidiaries for the year ended December 31, 2024 together with the comparative figures for the corresponding period of last year as follows:

	Year Ended December 31,	
	2024	2023
	(RMB million)	*(RMB million)*
Revenue	**512,806**	436,012
Diversified-industries operation	**508,201**	431,589
Industrial incubations and investments	**4,645**	4,431
Elimination	**(40)**	(8)
Net profit	**7,683**	630
Diversified-industries operation	**11,570**	7,482
Industrial incubations and investments	**(2,273)**	(5,474)
Unallocated	**(1,614)**	(1,378)
Net profit/(loss) attributable to equity holders of the Company	**133**	(3,874)
Diversified-industries operation	**3,963**	3,078
Industrial incubations and investments	**(2,216)**	(5,574)
Unallocated	**(1,614)**	(1,378)
Basic earnings/(loss) per share *(RMB)*	**0.06**	(1.65)
Diluted loss per share *(RMB)*	**(0.01)**	(1.68)

CEO REPORT

The year 2024 not only marks the 75th anniversary of the founding of the People's Republic of China but also represents a pivotal year for the achievement of major initiatives under the 14th Five-Year Plan (2021-2025). Amid an increasingly complex and severe external environment, marked by turbulent international situations, rising unilateralism and protectionism, and significant disruptions to global trade and technology, China has demonstrated remarkable resilience and progress under the strong leadership of the CPC Central Committee, with Comrade Xi Jinping at its core. Despite challenges such as insufficient global economic momentum and temporary domestic issues like weak demand and subdued expectations due to industrial restructuring and upgrading, China has maintained steady economic growth with notable advancements in high-quality development. Specifically, new quality productive forces are developing steadily, and composite national strength is continuously enhanced. China has taken solid steps towards modernization with Chinese characteristics.

The year 2024 also marks the 40th anniversary of the founding of Legend Holdings. As a Company rooted in China with a broad presence across global markets, Legend Holdings navigated complex management and operational challenges due to its extensive footprint and diverse industrial chains. Despite the challenging external environment, the Company remained committed to its founding mission of revitalizing the country through its business across industries. Guided by Xi Jinping's Thought on Socialism with Chinese Characteristics for a New Era, the Company fully embraced the new development philosophy, prioritizing the innovation-driven development strategy and the cultivation of new quality productive forces. By maintaining strategic focus, reinforcing its industrial foundation, and enhancing its ability to manage risks, Legend Holdings remained aligned with China's high-quality development strategy. Additionally, by capitalizing on the technological boom, the Company intensified its investments in cutting-edge fields, driving robust performance across its businesses. As a result, the Company delivered a strong rebound in profitability, with revenue reaching RMB 512.806 billion in 2024, representing an 18% year-on-year increase, while net profit attributable to equity holders of Legend Holdings improved significantly to RMB 133 million.

OPERATIONAL HIGHLIGHTS

Forging strategic resilience in diversified-industries operation to strengthen the business foundation

Amid an uneven global economic recovery and ongoing industrial chain restructuring, Legend Holdings has remained resilient, establishing a solid growth pillar to navigate economic uncertainties. By reinforcing the stability of its industrial foundation, the Company sustained momentum in its development. During the Reporting Period, the diversified-industries operation segment posted revenue of RMB 508.201 billion, a year-on-year increase of 18%; and net profit attributable to equity holders of Legend Holdings of RMB 3.963 billion, up 29% year-on-year.

- During the Reporting Period, Lenovo seized the opportunity of the rise of hybrid artificial intelligence. With its forward-looking layout and efficient execution, the company drove the coordinated progress of all businesses through innovative achievements and continuously enhanced overall profitability. Benefiting from a new wave of PC replacements in the global market, Lenovo reinforced its market leadership in this industry. With a global market share of 24.3%, Lenovo remains firmly at the top – nearly five percentage points ahead of its closest competitor. The operating profit margin of Lenovo's Intelligent Devices Group (IDG) rose to 7.3%, maintaining industry-leading profitability. Specifically, the rapid rollout of AI PC, a new category in the IDG business, has exceeded market expectations, with AI PC models featuring five key characteristics accounting for 15% of sales in the Chinese PC market in the fourth quarter. Lenovo's smartphone business ranked among the top five globally in revenue and shipments across overseas markets. Meanwhile, strategic execution drove a successful turnaround for the Infrastructure Solutions Group (ISG), which returned to profitability in the fourth quarter. At the forefront of Lenovo's strategic transformation, the Solutions and Services Group (SSG) continued its double-digit revenue growth, maintaining a stable operating profit margin above 20%. As Lenovo further advanced its diversified and differentiated strategy, the non-PC revenue share reached a record high of 46%, reflecting continuous optimization of its business structure.

- During the Reporting Period, Levima Advanced Materials remained committed to the innovation-driven development strategy and its annual business plan, proactively adapting to market conditions and navigating challenges by leveraging its core competitive advantages. On one hand, it continued to optimize its product mix by developing and marketing high-margin products, achieving breakthroughs in core technologies and enhancing operational management efficiency. On the other hand, it strengthened its innovation ecosystem by further enhancing its R&D capabilities and technological reserves across key areas, including new energy materials, biomaterials, and electronic materials. Additionally, it expanded its investments in new business segments and successfully launched new projects with strong operational efficiency. Notably, Levima Advanced Materials was included in the "2024 China Brand Value Evaluation Information" list, and the "2024 Hurun China Top 100 New Materials Companies" list, as well as the list of "2024 China's Top 100 Fine Chemicals", "2024 Top 500 Chinese Petroleum and Chemical Enterprises in China" and "2024 Top 500 Listed Chinese Petroleum and Chemical Enterprises". It was also honored as one of China's Best Managed Companies for four consecutive years and successfully passed the certification review for its High and New-Technology Enterprise (HNTE) status. Its subsidiary, Levima Research Institute, also obtained HNTE certification, while Levima Chemical was recognized as an Innovative Small and Medium-sized Enterprise (SME) and a Specialized and Innovative SME in Shandong Province.

- During the Reporting Period, despite a complex and volatile European economic environment with limited growth momentum, BIL successfully overcame numerous challenges through its business resilience and solid risk management capabilities, delivering a robust financial performance. It reported a net profit after tax of EUR 170 million, with Assets Under Management (AUM) further increasing to EUR 46.8 billion, and customer deposits rising to EUR 18.8 billion. The bank also demonstrated sound asset quality and strong liquidity metrics, with a healthy CET-1 (Common Equity Tier 1) ratio of 13.04% (before profit allocation for 2024) and a liquidity coverage ratio of 200%, reinforcing its risk resilience during a counter-cyclical period. Moody's and Standard & Poor's ratings for the bank remained at relatively high levels in the banking sector.

- During the Reporting Period, Joyvio Group recorded revenue of RMB 27.199 billion, representing a year-on-year increase of 4%, primarily driven by the strength of its fruit business. Despite headwinds from a domestic economic slowdown and weaker consumer demand, it remained focused on its core product strategy, leveraging its channel advantages to expand the market share of its strategic core products. By promoting cooperative and authorized planting models, Joyvio Group successfully introduced new product categories that gained market recognition for their superior quality, driving growth in both production volumes and selling prices.

The industrial incubations and investments sector focuses on sci-tech innovation to support national self-reliance and strength in science and technology

Amid intensifying global competition in science and technology, Legend Holdings remains firmly committed to China's national goal of "self-reliance and strength in science and technology", focusing on key areas such as AI, integrated circuits, new energy, and advanced materials. By actively supporting China's emerging pillar industries, the Company accelerates the development of specialized and innovative enterprises while reinforcing domestic and controllable supply chains in critical industrial segments. During the Reporting Period, revenue from the industrial incubations and investments segment was RMB 4.645 billion, a year-on-year increase of 5%. The net loss attributable to equity holders of Legend Holdings was RMB 2.216 billion, representing a significant year-on-year reduction in losses.

- During the Reporting Period, Fullhan Microelectronics capitalized on the recovery in market demand and the accelerated adoption of AI technologies. Driven by its focus on intelligent vision technology, Fullhan Microelectronics has achieved solid growth in both revenue and net profit. By increasing its R&D investments, following the market need, promptly upgrading existing products and technologies, it launched a series of highly competitive new offerings. In the smart video segment, Fullhan Microelectronics has provided advanced intelligent security algorithms support and a comprehensive suite of chip solutions, solidifying its leadership in this field. In the smart home segment, it has partnered with leading consumer electronics brands to introduce low-power, ultra-high-definition vision products for home use, expanding its market presence in smart door locks and domestic surveillance cameras. In the smart automotive segment, it achieved performance breakthroughs in its next-generation in-vehicle ISP chips tailored for new energy vehicles with large onboard screens. These chips support a range of applications, including rearview and surround-view cameras. It also attained AEC-Q100 certification and ISO 26262 automotive functional safety certification, securing its position among top-tier automotive suppliers. Leveraging its global presence and synergies across the industrial value chains, Fullhan Microelectronics has further expanded overseas markets, reinforcing its competitive edge and industry influence while driving steady business growth.

- In 2024, Legend Capital raised over RMB 3.3 billion in new funds, bringing its AUM to over RMB 87 billion. Legend Capital actively expanded its portfolio, making new or follow-on investments in over 50 projects, while nearly 50 projects successfully raised a total of RMB 31 billion in new funding. During the year, Legend Capital exited 58 projects, either partially or fully, and saw seven of its portfolio companies go public, with an additional two companies approved for IPO. To date, its publicly listed portfolio companies have numbered nearly 120. Legend Capital has invested in nearly 230 specialized and innovative enterprises, including nearly 120 recognized as national specialized and innovative "little giants", 19 state-level enterprise technology centers, 25 leading niche-sector manufacturers, 10 recipients of the State Scientific and Technological Progress Award, and over 40 enterprises involved in major national initiatives and key R&D projects. In addition, Legend Capital serves as the fund manager of the Social Security Zhongguancun Independent Innovation Special Fund with an scale of RMB 5 billion.

- In 2024, Legend Star reported AUM of nearly RMB 5 billion and invested in over 10 projects across key sectors, including Embodied AI, low-altitude economy, advanced manufacturing, biopharmaceuticals, digital and intelligent healthcare. Legend Star successfully exited over 20 projects, while nearly 60 portfolio companies completed their next funding rounds. Among its portfolio companies, Teemsun Technology (國科天成) was listed on the ChiNext board of the Shenzhen Stock Exchange, and Pony.ai (小馬智行) was listed on Nasdaq. To date, 27 of Legend Star's portfolio companies have been recognized as national specialized and innovative "little giants".

- During the Reporting Period, ZQET Group remained committed to its development strategy of "refining technology and winning by quality" (精進技術、以質取勝), driving continuous technological innovation and process optimization. Its core product, the 210R-16BB double-sided N-TOPCon cell, achieved a mass production conversion efficiency of over 26.9% with a yield rate surpassing 97%, placing it among the industry's top-tier players. While maintaining high quality, ZQET Group also implemented cost reduction strategies, bringing its production costs closer to those of leading industry peers. Dedicated to achieving zero-defect quality, ZQET Group became the first company in the industry to implement PL detection cards for quality control, earning its "2024 Photovoltaic Industry Quality Excellence Award". By the end of the Reporting Period, it had submitted applications for 30 patents, including 25 invention patents, while actively advancing research and development in next-generation photovoltaic technologies. In terms of equity investments, ZQET Group focused on next-generation information technology, new energy, and biotechnology. During the year, it successfully facilitated the IPOs of Hefei Snowky Electric Co., Ltd. (雪祺電氣), Changzhou Wujin Zhongrui Electronic Technology Co., Ltd. (中瑞股份), and Baotou INST Magnetic New Materials Co., Ltd. (英思特), while Hanshow Technology Co., Ltd. (漢朔科技) was listed on the ChiNext board of the Shenzhen Stock Exchange on March 11th, 2025. Additionally, two more portfolio companies have submitted IPO applications. ZQET Group's investment portfolio has nurtured 25 national and 26 provincial specialized and innovative enterprises. A total of 11 companies have successfully gone public, further solidifying its influence within the industrial ecosystem.

Harnessing national strategic scientific and technological strength to advance self-reliance innovation

In response to the evolving global landscape of technological competition and the new requirements for high-quality development, Legend Holdings Family Group has actively embraced the national strategy of "building a modernized industrial system driven by scientific and technological innovation". In response to the imperative of "achieving breakthroughs in core technologies in key fields," the Family Group has prioritized investments in emerging industries of strategic national importance and has delivered tangible results in cutting-edge and core technologies, setting a benchmark for the development of new quality productive forces through the in-depth integration between innovation chains and industrial chains.

- In the AI segment, Lenovo has established a full-stack intelligent technology framework spanning "Device-Edge-Cloud-Network-Intelligence" (端-邊-雲-網-智). During the Reporting Period, Lenovo launched a series of groundbreaking AI PCs that reconstructed the computing architecture, bringing users a brand-new interactive experience. Its server cluster has reshaped industry benchmarks with full-stack technological innovation and a green, high-efficiency architecture. Its products maintain a leading place in the global server market and have set 536 world records in performance testing, with the new generation of servers doubling AI workload performance. Its self-developed Neptune liquid cooling technology has become a green benchmark with its 100% coverage cooling function and a PUE value of less than 1.1, accelerating computation for the construction and operation of various types of generative artificial intelligence. Built on this technology, the hybrid AI solutions have formed a complete innovation ecosystem from personal smart devices to enterprise-level applications. Notably, leveraging multimodal interactions and self-learning algorithms, the revolutionary Lenovo AI Now (聯想小天) personalized intelligent agent has demonstrated capabilities approaching Level 3 AI, reaching an internationally leading standard.

- Meanwhile, relying on a diversified layout of technological innovation, Legend Holdings Family Group has significantly contributed to the transformation and upgrading of traditional industries. During the Reporting Period, in the field of financial technology, Lakala has helped micro and small enterprises to reduce costs and increase efficiency through its digital payment tools and SaaS service solutions. Additionally, Zhipu AI (智譜AI) has partnered with Postal Savings Bank of China to explore new paradigms for intelligent financial transformation, driving industry integration and innovation. In terms of smart manufacturing, Lenovo provided Xuzhou Construction Machinery Group Co., Ltd. (徐工集團) with customized high-performance computing solutions, improving the efficiency by nearly 90%. Lenovo also applied AR technology to help Liaoning Tianyi Machinery Co., Ltd. (遼寧天億機械) reduce operational and maintenance costs. In the area of next-generation energy storage, Lenovo collaborated with Zhongchuneng Material (Dalian) Co. (中國儲能材料(大連)有限公司) to accelerate the intelligent transformation of the energy industry. In the infrastructure sector, Lenovo renewed its Hyperconverged Infrastructure (HCI) solution with VMware, providing a highly efficient and stable digital foundation for International Far Eastern Financial Leasing Co., Ltd. (遠東國際租賃). In the construction of intelligent logistics systems, EAL has pioneered the EOS intelligent service platform. With the robust support from cloud native PaaS platforms, microservice architecture, comprehensive mobile technology, and intelligent Internet of Things (IoT) technologies, this platform has achieved significant improvements in operational efficiency and per-capita cargo handling performance. Through cross-sector technological empowerment and ecosystem collaboration, Legend Holdings Family Group has not only driven traditional enterprises to enhance efficiency across R&D, production, and operations, but also fueled industrial digitalization and intelligent transformation with innovative technologies. These efforts have injected strong momentum into the high-quality development of the real economy.

- Legend Holdings Family Group has achieved remarkable results in venture investment and the cultivation of innovative enterprises. Its investment platforms, including Legend Capital, Legend Star, and Lenovo Capital, have deployed in cutting-edge technologies and innovation-driven sectors, covering multiple key areas such as artificial intelligence, quantum computing, biotechnology, new energy, semiconductor chips, robotics, big data and cloud computing, medical and healthcare services, and new materials. During the Reporting Period, Legend Holdings Family Group has initiated more than a hundred new investment projects in these fields. These efforts have not only assisted numerous startups in overcoming technological bottlenecks, achieving product innovation, and commercializing their products, but also facilitated technological advancements and upgrades in related industries, thereby injecting new vitality into economic development.

Building a multi-scenario empowered industrial ecosystem with the focused "AI+" strategy

Driven by the "AI+" strategy, Legend Holdings Family Group has established a leading and exemplary role in multiple vertical fields: In the **AI+education** sector, Zhipu AI, in collaboration with Tsinghua University, has piloted an AI teaching assistant system, significantly improving teaching efficiency and learning experiences. In the **AI+healthcare** sector, Deepwise (深睿醫療) has obtained China's first AI-powered lung cancer diagnostic certification and has assisted hospitals in achieving intelligent management of medical imaging data through its medical imaging center construction solutions. In the **AI+transportation** sector, Zhipu AI has collaborated closely with Qualcomm (高通) to promote the implementation of AI Native intelligent cockpits, providing automakers with customized on-device intelligent solutions to OEMs (Original Equipment Manufacturers). In the **AI+manufacturing** sector, Lenovo and HonFLEX (弘信電子集團) co-developed an intelligent production system, improving efficiency and quality across the entire electronic manufacturing process. In the **AI+ESG** sector, Lenovo has collaborated with China's Ministry of Ecology and Environment to build an AI-driven application platform, contributing technological solutions to global challenges such as climate change and biodiversity conservation.

In terms of ecosystem building and social responsibility, Legend Holdings Family Group has supported AI entrepreneurs and promoted technological inclusivity through venture capital week events and fund investments. Furthermore, it established China's first AI Technology Center for rural elementary schools and developed an AI-powered sign language translation system to improve educational equity and social inclusivity. Through a closed-loop innovation framework of "technological breakthroughs, scenario validation, and ecosystem collaboration". Legend Holdings has not only reinforced its leadership in AI infrastructure and technologies but also driven the large-scale application of "AI+" solutions to accelerate the digital transformation of the real economy. These efforts have demonstrated Legend Holdings' sense of responsibility as a technology company to serve national strategies and lead industrial transformation.

OUTLOOK

As Legend Holdings embarks on the new starting point of its 40th Anniversary, we are fully committed to implementing the guiding principles outlined by the CPC Central Committee of "pursuing progress while ensuring stability, promoting stability through progress, upholding fundamental principles, breaking new ground, and establishing the new before abolishing the old." With a steadfast focus on technological innovation as the core driver of growth, we will strive to prioritize the strategic development of new quality productive forces and write a new chapter of the development of the Company. Guided by the principle of high-quality development, Legend Holdings is committed to advancing its enterprise growth through breakthroughs in AI technologies and the integration of AI across industries. Our goal is to expand our full stack AI portfolio and facilitate the deep integration of AI with the real economy. Through a three-tier approach – "scientific and technological innovation, commercialization of R&D output, and industrial upgrading" – Legend Holdings aims to cultivate new strategic growth drivers within emerging industries. By focusing on computing infrastructure investment and low-carbon technology R&D, we aim to establish a benchmark for the green computing industrial chain, contributing to both digital economy and green transformation progress. Furthermore, Legend Holdings will continue to strengthen its ecosystem, integrating diversified-industries operation with industrial incubations and investments. Through increasing investment in R&D, prioritizing early-stage, small-scale and deep-tech investments, and driving the industrialization of scientific achievements, we will empower critical technological breakthroughs to further strengthen industrial chain security.

Facing a complex and volatile economic environment, Legend Holdings will leverage strategic resilience to navigate uncertainties by enhancing our dynamic risk management mechanisms, optimizing asset portfolios, and ensuring robust operating cash flow. In parallel, Legend Holdings will proactively build a multidisciplinary talent pipeline to meet the demands of the AI era. Committed to ESG principles, Legend Holdings will continue contributing to rural revitalization, educational equity, and carbon neutrality. With unwavering confidence, enthusiasm, and the spirit of a pioneer, Legend Holdings is poised to sharpen its core competitiveness, aligning itself with China's national strategy for scientific and technological self-reliance. We are committed to injecting powerful momentum into China's manufacturing strength and advancing the Digital China Initiative through high-quality development.

Legend Holdings Corporation
LI Peng
Executive Director and Chief Executive Officer

MANAGEMENT DISCUSSION AND ANALYSIS

Revenue contributions from the Company and its subsidiaries' businesses

Unit: RMB million

	2024	2023	Change in amount	Change %
Diversified-industries Operation	**508,201**	431,589	76,612	18%
Lenovo	**468,886**	392,493	76,393	19%
Levima Group	**6,441**	6,879	(438)	(6%)
Joyvio Group	**27,199**	26,090	1,109	4%
BIL	**5,675**	6,127	(452)	(7%)
Industrial Incubations and Investments	**4,645**	4,431	214	5%
Elimination	**(40)**	(8)	(32)	N/A
Total	**512,806**	436,012	76,794	18%

Net profit/(loss) contributions attributable to equity holders of the Company from the Company and its subsidiaries' businesses

Unit: RMB million

	2024	2023	Change in amount	Change %
Diversified-industries Operation	**3,963**	3,078	885	29%
Lenovo	**3,440**	1,982	1,458	74%
Levima Group	**70**	228	(158)	(69%)
Joyvio Group	**(648)**	(448)	(200)	N/A
BIL	**1,101**	1,316	(215)	(16%)
Industrial Incubations and Investments	**(2,216)**	(5,574)	3,358	N/A
Unallocated	**(1,614)**	(1,378)	(236)	N/A
Total	**133**	(3,874)	4,007	N/A

Asset allocation of the Company and its subsidiaries' businesses

Unit: RMB million

	2024	2023	Change in amount	Change %
Diversified-industries Operation	**574,363**	543,372	30,991	6%
Lenovo	**296,994**	261,392	35,602	14%
Levima Group	**21,802**	17,964	3,838	21%
Joyvio Group	**22,082**	21,800	282	1%
BIL	**233,485**	242,216	(8,731)	(4%)
Industrial Incubations and Investments	**97,845**	101,721	(3,876)	(4%)
Unallocated	**32,534**	24,540	7,994	33%
Elimination	**(8,774)**	(3,900)	(4,874)	N/A
Total	**695,968**	665,733	30,235	5%

BUSINESS REVIEW

As of December 31, 2024, Legend Holdings posted revenue of RMB 512,806 million, an 18% year-on-year increase. The net profit attributable to equity holders of Legend Holdings was RMB 133 million, achieving a turnaround from loss to profit. The increase was mainly attributable to the following factors: 1) The significant year-on-year growth in the performance of Lenovo, a subsidiary of the Company's diversified-industries operation segment; and 2) The investment business of the Company's industrial incubations and investments segment recorded a reduction in losses year-on-year thanks to the improved market environment.

DIVERSIFIED-INDUSTRIES OPERATION

Overview

Legend Holdings regards revitalizing the country through business across industries as our mission. As a controlling shareholder, we pursue long-term growth and a strategic layout in the fields we operate in, leveraging substantive investments, refined post-investment operation, and management to foster leading enterprises with scale advantages and excellent profitability. Our diversified-industries operation segment includes:

- Lenovo (Stock Code: 0992.HK), our subsidiary, which mainly provides innovative intelligent devices and infrastructure, and offers intelligent solutions, services, and software;

- Levima Group, our subsidiary, which mainly focuses on advanced materials research, development, production and sales;

- BIL, our subsidiary, which mainly provides comprehensive banking services, such as those regarding corporate, institutional, retail and private banking, capital markets and other businesses;

- Joyvio Group, our subsidiary, which operates businesses mainly in the fields of modern agriculture and food.

The diversified-industries operation segment's revenue and net profit during the Reporting Period are set out as follows:

Unit: RMB million

	2024	2023
Revenue	**508,201**	431,589
Net profit	**11,570**	7,482
Net profit attributable to equity holders of Legend Holdings	**3,963**	3,078

During the Reporting Period, revenue from the diversified-industries operation segment was RMB 508,201 million, a year-on-year increase of 18%. The net profit attributable to equity holders of Legend Holdings was RMB 3,963 million, a year-on-year increase of 29%. The increase was primarily attributed to the significant year-on-year increase in the performance of Lenovo, a subsidiary in the diversified-industries operation segment.

Lenovo

Lenovo, a Fortune 500 company, develops, manufactures and sells high-end technology products and provides related services to companies and individual customers. As of December 31, 2024, Legend Holdings held a 31.41% equity interest in Lenovo, directly and indirectly.

In 2024, Lenovo seized the opportunity of the rising hybrid artificial intelligence. With its forward-looking layout and efficient execution, Lenovo drove the coordinated progress of all businesses through innovative achievements, continuously enhancing its overall profitability. With the global proliferation of artificial intelligence and its related applications, the significance of PC as a productivity tool is becoming increasingly prominent. This trend is further bolstered by favorable factors such as the upgrade to the Windows 11 operating system, which is driving a new wave of PC replacements worldwide. Against this backdrop, Lenovo has reinforced its market leadership in this industry. With a global market share of 24.3% in the fourth quarter, Lenovo remains firmly at the top – nearly five percentage points ahead of its closest competitor. The operating profit margin of Intelligent Devices Group (IDG) rose to 7.3%, maintaining leading profitability. Specifically, the rapid rollout of AI PC, a new category of the IDG business, has exceeded market expectations, with AI PC models featuring five key characteristics (embedded personal large model and natural interaction of personal intelligence, embedded personal knowledge base, local heterogeneous AI computing power include CPU, GPU and NPU, open AI application ecosystem, personal privacy protection and data security) accounting for 15% of PC sales in the Chinese PC market in the fourth quarter. Lenovo's smartphone business ranked among the top five globally in revenue and shipments across overseas markets, laying a solid foundation for sustainable profitability growth. Meanwhile, strategic execution drove a successful turnaround for the Infrastructure Solutions Group (ISG), which returned to profitability in the fourth quarter. As the forefront of Lenovo's strategic transformation, the Solutions and Services Group (SSG) continued its double-digit revenue growth, maintaining a stable high level operating profit margin at 21%. As Lenovo advanced its diversified and differentiated strategy, the non-PC revenue share reached a record high of 46%, reflecting continuous optimization of its business structure.

During the Reporting Period, Lenovo's revenue and net profit are set out as follows:

Unit: RMB million

	2024	2023
Revenue	**468,886**	392,493
Net profit	**11,295**	6,722
Net profit attributable to equity holders of Legend Holdings	**3,440**	1,982

During the Reporting Period, Lenovo focused on the hybrid AI sector, with its revenue growing by 19% year-on-year to RMB 468,886 million. The increase was mainly attributable to: (1) the record high of the 52% year-on-year increase in Infrastructure Solutions Group revenue, driven by strong demand from cloud service providers; (2) Intelligent Devices Group's sustained growth that outperformed the market average due to strong product competitiveness. Notably the PC and premium smartphone businesses recorded 10% and 28% year-on-year revenue growth, respectively; and (3) Solutions and Services Group's fifteenth consecutive quarter of double-digit year-over-year revenue growth, driven by the robust customer demand for its X-as-a-Service and AI-enabled solutions.

Lenovo's net profit attributable to equity holders of Legend Holdings increased by 74% year over year to RMB 3,440 million, primarily driven by a rise in the scale of profit due to revenue growth, and enhanced overall profitability due to an increased proportion of high-margin and high value-added product sales. In addition, a one-time non-recurring tax credit resulting from business restructuring also contributed to an increase in profit.

Intelligent Devices Group (IDG)

The IDG segment is composed of PC, tablet, smartphone, and other smart device businesses. During the Reporting Period, the segment achieved strong growth, with revenue reaching RMB 349.8 billion, reflecting a year-on-year growth of 13%. The PC business further solidified its industry leadership, outperforming the market's average growth rate to further expand its competitive advantages. According to third-party data, Lenovo's global PC market share rose to 24.3%, nearly five percentage points ahead of its closest competitor. The other segment markets of the IDG business also achieved strong performance. In the consumer segment, high-performance Gaming PCs delivered remarkable sales during the holiday season, driven by users' demand for immersive gaming experiences. In the commercial segment, premium workstation sales spearheaded demand recovery, benefiting from the Windows 11 refresh. The IDG business maintained its industry-leading profitability, with operating profit increasing by 18% to RMB 25.5 billion, and operating profit margin reaching a record high of 7.3%. Notably, the proportion of premium product portfolio revenue in the total IDG revenue mix reached nearly one-third, reflecting strong profitability driven by further optimization of the product mix.

In May 2024, Lenovo took the lead in launching the world's first AI PC with five key characteristics in the Chinese market. This product gained high market recognition for its excellent performance and remarkable user experiences. At the Consumer Electronics Show (CES) in January 2025, Lenovo unveiled 60 innovations, redefining a ground-breaking lineup of AI-powered solutions across its commercial, gaming, and consumer segments. These offerings accelerated Lenovo's presence in the hybrid AI ecosystem, enabling better-than-expected AI PC development. In the fourth quarter, Lenovo's AI PC sales in the Chinese market accounted for 15% of total PC sales, achieving its fiscal year sales target ahead of schedule.

Beyond PCs, other smart devices also demonstrated strong performance. Smartphone business emerged as a key growth driver, with revenue increasing by 28% year-on-year during the Reporting Period. In the Asia-Pacific and EMEA (Europe, the Middle East and Africa) regions, the smartphone business achieved impressive fourth-quarter growth of 155% and 28% year-on-year, respectively, securing its position among the top five global smartphone vendors. In China, smartphone revenue surged 156% year-on-year in the fourth quarter, driven by robust demand. The product portfolio upgrade strategy has also delivered tangible results, with the Razr foldable series and edge flagship models standing out as best-selling products. Revenue from premium models exceeded 30% of total smartphone revenue in the fourth quarter, further strengthening Lenovo's brand premium positioning.

IDG's latest AI-powered innovative product portfolio is designed to redefine the next-generation devices, including AI PCs. These new product offerings integrate cutting-edge AI technologies to deeply empower both hardware architecture and software ecosystems, delivering elevated performance and enabling sustainable profitability in premium segments. The AI NOW intelligent agent, based on heterogeneous computing, breaks through limitations in local AI computing power to provide secure, real-time intelligent assistance. Meanwhile, Lenovo's security protection system ThinkShield safeguards the user environment through a multi-layered content filtering mechanism. Solutions such as "one personal AI, multiple devices" approach (一體多端) and Smart Connect platform help establish a unified multi-device AI hub, ensuring seamless, cross-device, and centralized data management. Proprietary technologies, including the creative platform Lenovo Creator Zone and knowledge hub Lenovo Learning Zone can help establish differentiated competitive advantages, enabling Lenovo to strengthen its global leadership in the AI PC field. Additionally, the smartphone business has also produced tangible results. By integrating Large Action Model (LAM) technology into evolving features of moto AI, Lenovo is continuously enhancing its premium product capabilities. For example, the Razr foldable series and edge flagship models launched in parallel enable Lenovo to lead the evolution of smart devices toward proactive, AI-driven experiences. Going forward, the IDG segment will continue to unlock the potential of AI through innovation and collaborate with strategic partners to build a more diversified product portfolio and a richer ecosystem.

Infrastructure Solutions Group (ISG)

Lenovo is committed to developing industry-leading end-to-end integrated solutions through its full-stack product and solution portfolio, broad customer coverage, and unique ODM+ (Original Design and Manufacturing) model. With the recovery in cloud service investments and the rebound in enterprise demand, ISG experienced rapid growth, with the robust demand in the server market serving as the core growth engine. During the Reporting Period, the ISG business recorded a revenue of RMB 92 billion, reaching a record high. Notably, revenue from the cloud-related business in the fourth quarter was more than four times that of five years ago. Not only did it contribute a double-digit percentage to Lenovo's total revenue, but it has also became a key driver for upgrading the profit structure of ISG due to its high-margin nature. During the Reporting Period, the ISG segment reported an operating loss of RMB 1.2 billion, but achieved a profitable turnaround in the fourth quarter.

Since acquiring the x86 server business from IBM, ISG has been advancing the architectural upgrades from traditional enterprise computing to cloud computing and intelligent storage by building a full-stack solution portfolio covering cloud infrastructure, hybrid deployment, intelligent storage, and edge computing. This has not only enhanced the segment's service capabilities in the traditional enterprise market but also empowered it to deeply integrate with the global cloud computing trend. This strategic approach has given Lenovo a first-mover advantage in AI infrastructure and helped establish core competitiveness in the AI era. The performance of the core business in the ISG has also validated Lenovo's forward-looking vision. Currently, the AI server product line continues to generate steady revenue, while the flagship Neptune™ liquid cooling technology has expanded beyond high-performance computing into verticals like smart manufacturing and smart cities. As these technological moats and ecosystem synergies continue to strengthen, Lenovo has established a lasting competitive edge in maintaining its technological leadership in the evolving AI computing power landscape.

With hybrid AI at its core, ISG worked closely with ecosystem partners to drive the development and commercialization of next-generation AI solutions. By balancing the Enterprise & Small-and-Medium Business (E/SMB) and Cloud Service Providers (CSP) segments, ISG leverages its innovative ODM+ model, liquid cooling technology, and other differentiated products to build a comprehensive capability system spanning computing, storage, and beyond. A streamlined supply chain, combined with sustained R&D investment, has both accelerated localized technology innovation and driven cloud business expansion and deeper penetration into the enterprise market. Amid the surge in AI investments, Lenovo has launched a full-stack product lineup that includes edge computing devices, intelligent storage systems, high-performance computing clusters, and 8-GPU large model servers, creating hybrid infrastructure solutions that meet both traditional computing needs and emerging AI demands. Lenovo's dual-focused strategy of advancing both technology and market development has not only strengthened its global competitiveness in the hybrid AI field but also enhanced its long-term profitability. Looking ahead, Lenovo will focus on the in-depth optimization of its cost structure. Through measures such as streamlining organizations to enhance operational efficiency, deepening collaboration with strategic partners, and optimizing the product portfolio precisely, Lenovo will strengthen its moat in enterprise-level business, providing long-term momentum for sustainable growth and the upgrade of profitability.

Solutions and Services Group (SSG)

Targeting the fast-growing "New IT" service field, SSG is committed to driving Lenovo's service-oriented transformation. It consists of three major business segments: Support Services, Managed Services, and Project & Solution Services. During the Reporting Period, SSG delivered its 15th consecutive quarter of double-digit year-on-year revenue growth with over 20% operating margin and registered revenue of RMB 57.8 billion, a 12% increase year on year. SSG contributed to an operating profit of RMB 12 billion, a year-on-year increase of 15%. The operating margin further increased to 21%, significantly higher than those of other business segments.

During the Reporting Period, the non-hardware-tied Managed Services and Project & Solution Services segments, which are key profit drivers for SSG, achieved year-on-year growth of 17% and 25%, respectively. In the Managed Services segment, the Device-as-a-Service (DaaS) model and hybrid cloud solutions are primary growth drivers. The Project & Solution Services segment, leveraging the technological momentum of AI-based solutions, has supported global leading enterprises in accelerating their intelligent transformation. A notable example is the successful deployment of an enterprise-level AI agent platform for a leading dairy company, establishing a full-link intelligent decision-making hub. The Support Services segment experienced a 2% year-on-year revenue increase. Despite the time lag between hardware sales and service revenue recognition, the order volume of this segment has achieved growth for five consecutive quarters. This positive trend is in line with the recent recovery in hardware sales, and signals that the revenue is expected to recover steadily in the near future.

Amid the surging demand for enterprise-level hybrid AI solutions, the SSG segment will leverage its leadership in hardware to expand its solutions offerings through value-added services. By innovating the technology-led approach to IT services, SSG will transition from traditional labor-intensive models to cost-effective AI solutions through a three-step strategy. First, integrate AI technologies into existing service offerings, including digital workplace, hybrid cloud, and sustainability services, to accelerate the development of an AI-native service product matrix. Second, establish a full-lifecycle, high-value-added support system according to the customized needs of professional AI services. Third, deepen collaboration with channel and ecosystem partners to drive a comprehensive acceleration of customer digital transformation through the development and delivery of joint solutions.

Levima Group

Levima Advanced Materials (Stock Code: 003022.SZ) is held by the Company through our subsidiary, Levima Group. Levima Advanced Materials mainly engages in the R&D, production and sales of advanced material products. As of December 31, 2024, Legend Holdings held a 50.51% equity interest in Levima Advanced Materials.

In terms of strategic layout, Levima Advanced Materials remained focused on the advanced materials sector, and expanded its presence by investing in new energy materials, biodegradable materials, electronic materials and other specialized materials through the following projects:

(1) In the field of new energy materials, Levima Advanced Materials is actively expanding its POE and lithium-ion battery additives businesses. It has already established a strong footprint in the categories of EVA photovoltaic adhesive film materials, lithium-ion battery separator materials, and lithium-ion battery solvents. On the basis of its existing 150,000-ton-per-year EVA production capacity, Levima Advanced Materials is constructing a new EVA equipment with an annual capacity of 200,000 tons, which is planned to be put into production in 2025. Once the new equipment is put into production, the EVA annual production capacity of Levima Advanced Materials is expected to exceed 350,000 tons. This will primarily support the production of high value-added products, such as photovoltaic adhesive film materials. Levima Advanced Materials will also possess both the world-leading tubular autoclave EVA production devices, enhancing production flexibility and optimizing the product mix. In addition, in January 2024, Levima Advanced Materials successfully commissioned a VA device with an annual capacity of 90,000 tons, achieving full self-sufficiency in raw materials for the existing EVA facility. This will ensure a stable supply of VA raw materials for the new 200,000-ton-per-year EVA device under construction and further reduce production costs. While maintaining its competitive strength in EVA products, Levima Advanced Materials is also expanding its presence in the POE business, with plans to develop a project with an annual capacity of 300,000 tons to produce high-end olefin materials, such as POE photovoltaic adhesive film materials and tougheners using its proprietary process technology. The Phase I 100,000-ton-per-year POE project is expected to be completed and put into operation in 2025. In the near future, Levima Advanced Materials will offer both EVA and POE photovoltaic adhesive film products, thus diversifying its portfolio in new energy photovoltaic materials and strengthening its core competitiveness. It has also laid out a range of new energy and lithium-ion

materials, including UHMWPE as well as solvents and additives for lithium-ion batteries with significant synergistic advantages. In March 2024, Levima Advanced Materials' 20,000-ton-per-year UHMWPE device, utilizing a newly developed continuous process technology through collaboration, started production. Designed as a high-end product, it employs jointly developed new and continuous processing technologies to ensure product quality. The device has already produced five grades of products, including high-end separator materials and fiber materials. These products have successfully passed customers' trial evaluations and are now being sold in the market. As for the 100,000-ton-per-year lithium-ion carbonate ester solvent project, the main raw materials required, including Ethylene Oxide (EO) and carbon dioxide, are all self-produced by Levima Advanced Materials and has created synergies within its industrial chain to promote resource recycling and multi-purpose use. The project's products have successfully passed the evaluation of leading customers in the lithium battery industry and have commenced delivery. Additionally, the 4,000-ton-per-year VC device of Huayu Tongfang is scheduled to become operational by mid-2025, offering products with advantages in technologies and industrial chains. Levima Advanced Materials and Beijing WeLion New Energy Technology Co., Ltd. (北京衛藍新能源科技股份有限公司) jointly established Levima WeLion (Jiangsu) New Energy Technology Co., Ltd. (聯泓衛藍) to ramp up the R&D, production and sale of key functional materials for solid-state batteries and semi-solid-state batteries. The joint venture will empower Levima Advanced Materials to expand its product portfolio in new energy battery materials. Additionally, Levima Advanced Materials made a strategic investment in Wenzhou Nashu New Energy Technology Co., Ltd. (溫州鈉術新能源科技有限公司), aiming to expand into the sodium-ion batteries and related materials segment. Levima Advanced Materials is committed to expanding its presence across multiple categories of new energy battery materials. It continues to monitor industry developments, enhance its materials synthesis and R&D application platform for innovative battery materials, and intensify R&D and investment efforts for new products. Through these initiatives, it has built up a comprehensive industrial layout of a variety of new energy battery materials.

(2) In terms of biodegradable materials and bio-based chemicals, Levima Advanced Materials has grown its footprint across multiple products, including PLA and PPC, by leveraging its proprietary technologies. The "Biodegradable Material Polylactic Acid Project" (生物可降解材料聚乳酸項目) utilizes Levima Advanced Materials' proprietary comprehensive industrial chain technologies, encompassing "Starch-High-gloss pure lactic acid-High-gloss pure lactide-Polylactic acid". This project has now entered the trial production phase. The project "R&D and Industrialization Demonstration of Supercritical Polymerization of Biodegradable CO_2-based Plastics" (超臨界聚合製備生物降解二氧化碳基塑料的研發與工業化示範項目), jointly proposed by Levima Advanced Materials and relevant institutes of the Chinese Academy of Sciences, has been listed as a national key R&D program by the Ministry of Science and Technology. The 50,000-ton-per-year PPC facility currently under construction is expected to become operational in 2025. The major raw materials required, Propylene Oxide (PO) and carbon dioxide, are self-supplied by Levima Advanced Materials. The project is fully coordinated with Levima Advanced Materials' existing production bases and industrial chains, enabling the recycling and comprehensive utilization of resources and demonstrating a significant advantage of integrated industrial chains. Furthermore, Levima Advanced Materials has accelerated the R&D and industrialization of innovative bio-based sugar substitutes. The company has also established a new molecular biology platform to develop new technical routes and expand its product portfolio in this sector. These efforts will enable Levima Advanced Materials to advance the separation and purification technologies for furan-based biomaterials derived from non-food biomass raw materials.

(3) In the realm of electronic materials, Levima Advanced Materials is dedicated to electronic specialty gases and wet electronic chemicals. It has developed multiple ultra-high purity electronic specialty gas preparation technologies, all with fully independent intellectual property rights. Equipped with extensive production experience, premium product quality, and strong product development capabilities, Levima Advanced Materials boasts technological advantages, particularly in electronic-grade hydrogen chloride and chlorine products. These products have been introduced into the mainstream downstream customer market. In May 2024, Levima Advanced Materials successfully commissioned its electronic-grade high-purity specialty gas device, which added 10,000 tons of annual capacity. In 2024, Levima Advanced Materials completed a strategic investment in Chemtarget Technologies Co., Ltd. (綿陽高新區達高特科技有限公司), "ChemTarget", a semiconductor advanced packaging material company based in Mianyang, Sichuan Province. This investment made Levima Advanced Materials the second-largest shareholder of ChemTarget. ChemTarget has successfully achieved mass production and commercialization of BCB (benzocyclobutene) resin monomers for advanced semiconductor packaging, breaking the foreign monopoly in this field. When cured, BCB monomers form PBCB (polybenzocyclobutene) resin, which has a wide range of applications, including dielectric and planarization materials for advanced packaging, packaging photoresists, high-frequency copper-clad laminate resins, pharmaceutical intermediates, and artificial lenses. Moving forward, Levima Advanced Materials will continue to strengthen R&D and investment in other ultra-high-purity electronic specialty gases, wet electronic chemicals, and photoresist-related materials, further expanding its production capacity and diversifying its product portfolio.

(4) In terms of other specialized materials, Levima Advanced Materials continues to enhance its product competitiveness by developing high value-added PP specialties. In response to the evolving consumer demand in EOD products, Levima Advanced Materials has focused on creating green, low-carbon, and high-margin specialty surfactants. To date, Levima Advanced Materials has developed over 40 product series and more than 100 industrialized products. The special isocyanate (XDI) project, jointly developed by Levima Advanced Materials and relevant institutes of the Chinese Academy of Sciences, has been listed as a national key R&D program by the Ministry of Science and Technology. XDI is a critical material known for its high strength, adhesiveness, elasticity, and durability, making it essential for high-end optical resins, TPU protective films, and specialized coatings and adhesives. It is mainly used in the field of high-end optical resin and has a strong market potential. China has long relied on imports for this material. The project has now completed the pilot-scale testing and is about to start construction.

In terms of production and operation, Levima Advanced Materials continues to achieve technological breakthroughs and optimize production operations to drive cost reductions and efficiency improvement. Levima Advanced Materials has enhanced the recycling and multi-purpose use of its devices and improved the operating efficiency of utilities, achieving significant improvements in management effectiveness. Through optimized operations, Levima Advanced Materials has further reduced specific consumption and fully leveraged the synergies of integrated operations. More than ten technological breakthroughs were made, contributing to low unit consumption of MTO (Methanol to Olefins) Methanol, optimized PP production cost, and improved steam balance optimization research. Meanwhile, Levima Advanced Materials strengthened its Health, Safety, and Environment (HSE) management, implementing the guidelines of "putting safety first, prioritizing risk prevention, and realizing comprehensive management" to ensure production safety. By adhering to the principle of full participation and assuming responsibility for work safety, Levima Advanced Materials achieved its safety production goals of "zero accountable accidents, zero personal injuries, and zero environmental damage". During the Reporting Period, Levima Advanced Materials strictly upheld its corporate responsibilities to ensure production safety. Levima Advanced Materials continuously improved its production safety management system and executed the three-year National Action Plan to Strengthen Workplace Safety. Key initiatives included, advancing the "mechanized, automated, and intelligent" transformation, conducting automation revamps for EOD and EVA devices, and obtaining eleven administrative permits for projects, including safety inspections for Regenerative Thermal Oxidizer (RTO) furnace and IoT data pipeline interconnectivity construction. Levima Advanced Materials received an updated certification of ISO 45001 Occupational Health and Safety Management System and attained Grade 2 of the "Grading Measures for the Standardization Construction of Enterprise Safety Production". Its occupational health management practices were included in the "List of Excellent Cases for Healthy Enterprise Construction" by the National Health Commission of China. As a "National Green Factory", Levima Advanced Materials has always prioritized ecological protection and pollution prevention to drive green and low-carbon production.

In terms of market expansion, Levima Advanced Materials maintained a good foothold in the niche markets for advanced polymer materials and specialty fine materials. It optimized its product mix based on market demand, developed new products, and successfully promoted their market launch. Levima Advanced Materials allocated all EVA production capacity to high VA-content, high value-added products, such as photovoltaic adhesive film materials. Levima Advanced Materials successfully developed UL01233, a new high-end footwear material, and achieved record production and sales of high-end EVA footwear materials. It maintained a leading market share and influence in PP thin-wall injection molding materials in China, and the EOD business maintained steady growth, with progress in developing new environmentally friendly, high-value-added products. Sales volume and gross profit contribution of new products continued to increase, with sales of specialty surfactants increased by approximately 27.98% year-on-year. Levima Advanced Materials actively expanded its presence in the overseas market, with products sold to 21 countries and regions and export volume increasing by 47.61% year over year. Additionally, EC products successfully passed evaluations by leading customers in the lithium battery industry and commenced delivery.

During the Reporting Period, as new projects gradually became operational, Levima Advanced Materials new products were introduced to the market, with sales gradually ramping up. This laid a solid foundation for a complete sale of all produced goods. UHMWPE materials such as high-end fiber materials and lithium-ion battery separator materials, passed customers' trial evaluations and are now being sold in the market. Levima Advanced Materials promoted the sales of products with new capacity, such as electronic-grade hydrogen chloride and chlorine products, by reaching cooperation intentions with multiple leading customers. PLA products, focusing on high-end applications, were introduced to the market and expanded into high-growth markets such as 3D printing.

In terms of innovation, Levima Advanced Materials is committed to the R&D principles of "market-oriented, customer-focused, innovation-driven, and product-refined". Levima Advanced Materials continued to explore new technologies and develop new products to foster new growth points. In the realm of new energy materials, Levima Advanced Materials improved the soft-pack battery platform, prioritizing the R&D of key functional materials for solid-state and semi-solid-state batteries, including dispersants, binders, new electrolyte additives, and silicon-carbon negative electrode materials. Technological achievements in these materials were advanced into pilot scale production. For biomaterials, Levima Advanced Materials built a new molecular biology platform to advance the industrialization of bio-based sugar substitutes, explored new paths for new bio-based sugar substitutes, and promoted the technical development of manufacturing biomaterials made from non-grain biomass raw materials. In the field of electronic materials, Levima Advanced Materials advanced the construction of composite distillation and quantitative calculation engineering platforms, acquiring the ability to develop process technologies for high-purity specialty gases and wet electronic chemicals. In terms of specialized materials, Levima Advanced Materials developed high-end specialty chemicals, promoting the development of high-end products with multi-industry applications, such as specialty surfactants and polyethers. These efforts enabled Levima Advanced Materials to deliver stronger product and technical advantages, further solidifying its industry position. Levima Advanced Materials also established a wholly-owned subsidiary, Jiangsu Lianhong Chemical Design Co., Ltd. (江蘇聯泓化工設計有限公司), to enhance its capabilities in process package preparation and process design optimization.

Levima Advanced Materials passed the certification review for its High- and New-Technology Enterprise (HNTE) status; Levima Research Institute, its subsidiary, was also certified as an HNTE. Levima Chemical, another of its subsidiaries, was named an innovative SME and a specialized and innovative SME in Shandong Province. During the Reporting Period, through continuous development and innovation of new products and technologies, Levima Advanced Materials completed the laboratory R&D for 21 new products and processes, the production technology development for 13 new products, the industrialization of 11 new products and added 35 granted patents. As of the end of the Reporting Period, Levima Advanced Materials has held a total of 273 granted patents.

Additionally, Levima Advanced Materials was included in the "2024 China Brand Value Evaluation Information" list, and the "2024 Hurun China Top 100 New Materials Companies" list. It also was ranked among the list of "2024's China's Top 100 Fine Chemicals" Enterprises in China; "2024 Top 500 Chinese Petroleum and Chemical Enterprises in China"; and "2024 Top 500 Listed Chinese Petroleum and Chemical Enterprises". It was also rewarded with the 2024 Best Practice of Corporate Green and Low-carbon Development Awards, the Manufacturing Individual Champions in Shandong Province, and was included in the 2024 Shandong Petroleum and Chemical Industry Top 100 Enterprises List of Enterprises Innovation Index. Moreover, Levima Advanced Materials was honored as one of China's Best Managed Companies for the fourth consecutive year, and received Grade A Rating for the 2023-2024 annual Information Disclosure Assessment by the Shenzhen Stock Exchange (SZSE). It was included in the SZSE Component Index, the Shenzhen Stock Connect, the FTSE Russell Large Cap, the CSI 500 and the CSI Photovoltaic Industry Index, and has been selected as a margin trading and securities lending target.

Levima Group's revenue and net profit during the Reporting Period are set out as follows:

Unit: RMB million

	2024	2023
Revenue	**6,441**	6,879
Net profit	**220**	444
Net profit attributable to equity holders of Legend Holdings	**70**	228

During the Reporting Period, Levima Group recorded revenue of RMB 6,441 million and its net profit attributable to equity holders of Legend Holdings was RMB 70 million. Due to the periodic narrowing of the price spread between products and raw materials, the gross profit margin has declined year-on-year. Coupled with the fact that market demand is in a recovery phase and the prices of main products were in an adjustment cycle, the operating performance has experienced year-on-year fluctuations.

BIL

Founded in 1856, BIL is one of the oldest financial institutions in Luxembourg. It has always played an active role in the main stages of Luxembourg's economic development. It is one of the top three banks in Luxembourg in terms of market share and is recognized as one of the Systemically Important Banks (SIBs) by the European Central Bank. As of December 31, 2024, Legend Holdings held an 89.98% equity interest in BIL.

Despite the Eurozone deposit rate declining to 3% by the end of 2024 after peaking at 4% in late 2023, liquidity conditions remained constrained, albeit marginal improvements have been seen in the financing environment. During the Reporting Period, BIL capitalized on its emerging technologies and evolving market trends to drive strategic transformations and upgrades, positioning itself for long-term and sustainable growth. The Bank focuses on optimizing its commercial banking business structure, enhancing resource allocation efficiency, and strengthening its core operations. It remains committed to supporting its diverse clientele, including entrepreneurs, institutional clients, and individuals, by delivering a suite of innovative financial solutions and comprehensive, professional advisory services. These efforts empowered clients to navigate ongoing economic challenges. A series of targeted commercial initiatives has also been implemented to stimulate lending activities. Simultaneously, BIL refined its risk management system to ensure operational resilience and sustainability while expanding its portfolio of sustainable products and services.

In terms of products and services, BIL achieved significant milestones in advancing its responsible investment initiatives. Building on the strong momentum of new issuances in 2022, which were primarily structured as private placements, the Bank's Green Bonds issuance surpassed EUR 500 million by the end of 2024. For the lending business, BIL prioritized enhancing risk management processes, particularly in the residential real estate segment. When it comes to its investment portfolio, BIL continued to make steady progress toward its target of allocating 30% of investments to sustainable assets by December 31, 2025. As of December 31, 2024, Green, Social, and Sustainable (GSS) bonds represented 26.89% of the portfolio, reflecting the Bank's ongoing commitment to integrating environmental, social, and governance (ESG) principles into its investment strategy through optimized asset allocation, while actively monitoring evolving trends in the ESG bond market.

During the Reporting Period, despite a complex macroeconomic environment, BIL delivered a sound financial performance by virtue of the resilience of its businesses and its solid risk management capabilities:

- During the Reporting Period, BIL reported a total revenue of EUR 719 million, representing a decrease of 6% year on year, and reported net profit after tax of EUR 170 million, down 16% year on year. This performance was primarily influenced by the complex and challenging macroeconomic environment, particularly the shifting interest rate landscape, which led to narrowing net interest margins and prompted clients to adopt more conservative risk preferences and adjust their asset allocation strategies. In addition, BIL's net profit was structurally impacted by temporary cost increases during the technology transformation process, particularly higher amortization costs associated with the rollout of its new Core Banking System. However, the financial pressure arising from increased amortization costs was partially offset through organizational efficiency optimization measures, including employee cost containment and centralized management of administrative expenses.

- During the Reporting Period, Assets Under Management (AUM) of BIL increased to EUR 46.8 billion, up from EUR 43.8 billion at the end of 2023. Customer deposits increased to EUR 18.8 billion, compared with EUR 18.5 billion at the end of 2023. Meanwhile, customer loans stood at EUR 16.2 billion, a slight decrease of 1% year on year.

- At the end of December 2024, BIL maintained robust asset quality and strong liquidity metrics, with a healthy CET-1 (Common Equity Tier 1) ratio of 13.04% (before profit allocation for 2024), and a liquidity coverage ratio of 200%.

- At the end of December 2024, BIL's credit ratings by both Moody's and Standard & Poor's stood at A2/Stable/P-1 and A-/Negative/A-2, respectively.

BIL's revenue and net profit during the Reporting Period are set out as follows:

Unit: RMB million

	2024	2023
Revenue	**5,675**	6,127
Net profit	**1,223**	1,463
Net profit attributable to equity holders of Legend Holdings	**1,101**	1,316

Joyvio Group

Joyvio Group serves as our key platform in the modern agricultural and food industry that we are actively developing. Its core businesses span industrial chains in high-end fruits and premium animal protein. While accelerating expansion into emerging sectors such as agricultural digital solutions and intelligent supply chain services, Joyvio Group is establishing a modern agriculture industrial ecosystem, covering the entire industrial chain "from farm to table" (從田間到餐桌). As of December 31, 2024, Legend Holdings held an 81.2143% equity interest in Joyvio Group.

In the fruit supply chain, Joyvio Group owns Joy Wing Mau (鑫榮懋), China's largest vertically integrated fruit company, and Bountifresh (鑫果佳源), China's leading fruit production enterprise, forming an industry-leading operational platform characterized by three core competencies: end-to-end supply chain integration, globalized resource allocation, and fully digitalized intelligent operations. In the seafood supply chain, Joyvio Group owns KB Food, a leading Australian seafood supplier, Joyvio Food (Stock Code: 300268.SZ) and Australis Seafoods S.A., Chile's leading salmon producer, as well as China Starfish (青島國星), a leading pollock and coldwater shrimp supplier based in Qingdao, China. Based on this business structure, Joyvio Group continued to expand and consolidate its global animal protein supply chain.

Joyvio Group's revenue and net loss during the Reporting Period are set out as follows:

Unit: RMB million

	2024	2023
Revenue	**27,199**	26,090
Net loss	**(1,168)**	(1,147)
Net loss attributable to equity holders of Legend Holdings	**(648)**	(448)

During the Reporting Period, revenue from the fruit business increased by 12% year-on-year. This growth, along with other factors, drove Joyvio Group's total revenue to RMB 27,199 million, representing a 4% year-on-year increase. However, Joyvio Group incurred a net loss attributable to the equity holders of Legend Holdings of RMB 648 million, primarily due to the provision for impairment of goodwill.

(1) Fruit business

During the Reporting Period, Joy Wing Mau focused on its core products including blueberry, cherry, durian and kiwifruit, driving growth in both production volumes and selling prices. This strategy has enhanced its overall profitability. Building on its strong presence in Asian markets, Joy Wing Mau made significant progress in its global expansion strategy, including the initial establishment of distribution networks in North America. Joy Wing Mau also continued to strengthen its supply chain capabilities. Its newly constructed intelligent warehousing and logistics centers in Shenyang and Shenzhen are operating efficiently and have been recognized by global industry leaders such as Zespri (佳沛) as benchmark facilities for intelligent global logistics hubs. As of December 31, 2024, Joyvio Group held a 39.46% equity interest in Joy Wing Mau.

During the Reporting Period, Bountifresh achieved record-breaking yields through iterative upgrades to its blueberry varieties and optimization of its technical systems, complemented by a comprehensive digital and intelligent transformation of its operational management. Bountifresh established joint ventures and licensed planting networks in emerging production regions like Yunnan and Hubei, creating a scalable, asset-light production mode. While reinforcing its leadership in the blueberry market, Bountifresh also made significant strides in its high-end premium apple business, with mass production breakthroughs and growing market recognition for its world-class patented apple varieties. Additionally, Bountifresh expanded horizontally into high-potential categories such as pomelo, citrus, and pineapple. By exporting standardized cultivation systems and implementing digital traceability systems, Bountifresh is rapidly building a diversified, multi-category brand portfolio, infusing new momentum into its sustainable business growth. As of December 31, 2024, Joyvio Group held a 65.37% equity interest in Bountifresh.

(2) Animal protein business

During the Reporting Period, Australis Seafoods S.A., a subsidiary of Joyvio Food, saw declines in its production and sales due to its compliance plans for compensation of overproduction, rising industry costs, and liquidity constraints. Joyvio Food was unable to restore profitability, as it continued to grapple with elevated production costs and increased financial obligations stemming from sustained high US dollar interest rates. Meanwhile, China Starfish (青島國星), another subsidiary of Joyvio Food was impacted by pressures of overseas market destocking and sluggish demand, leading to year-on-year declines in both revenue and net profit, yet its entrenched industry leadership position remained intact. As of December 31, 2024, Joyvio Group held a 46.08% equity interest in Joyvio Food.

During the Reporting Period, KB Food achieved a significant milestone with the commencement of operations at its second processing factory located at Australia's east coast. This expansion completed its high-efficiency seafood processing network, covering the entire territory of Australia and significantly enhancing its supply chain competitiveness. With the support of its nationwide processing network, KB Food's supermarket business delivered consecutive revenue growth and surpassed 30% market share through product innovation, brand upgrades, and refined client management. The catering business also made strides by targeting high-value segments, successfully launching the "BlueWave" product line, and gained notably increasing market share. As of December 31, 2024, Joyvio Group held a 100% equity interest in KB Food.

INDUSTRIAL INCUBATIONS AND INVESTMENTS

Overview

Legend Holdings stays committed to its aspiration of revitalizing China through business across industries and its mission of advancing China's technological innovation. Capitalizing on its experience in facilitating the commercialization of technological achievements and its professional advantages in fund investment, and with the objective of pursuing long-term development or generating substantial financial returns, Legend Holdings intends to nurture or establish a range of businesses that have the potential to become leading businesses with excellent profitability in multiple industries. Legend Holdings' industrial incubations and investments segment covers:

- Legend Capital, a fund management company that focuses on early-stage venture capital and growth-stage equity investment;

- Legend Star, an early-stage investment and incubation subsidiary that provides specialized services for entrepreneurs in terms of early-stage investment and in-depth incubation;

- Fullhan Microelectronics (Stock Code: 300613.SZ), which mainly specializes in the design and development of chips for smart video, smart home and smart automotive products;

- Lakala (Stock Code: 300773.SZ), which mainly provides merchants with a full spectrum of digitalization services covering payments, technology, supply sourcing, logistics, finance, branding and marketing;

- EAL (Stock Code: 601156.SH), which mainly engages in the air freight business;

- ZQET Group, an industrial group focusing on new energy and innovative technology, which provides services for new energy and innovative technology enterprises through its diversified-industries operation, industrial investments and financial services. ZQi Solar Technology Co., Ltd., a wholly-owned subsidiary of ZQET Group, specializes in the R&D, manufacturing, and sales of high-efficiency solar cells and modules;

- JC Finance & Leasing, which mainly provides financial leasing services for micro, small and medium-sized enterprises (MSMEs);

- Hony Capital, which runs private equity investment, real estate investment, public offering fund, hedge fund and venture capital businesses;

- Shanghai Neuromedical Center, which specializes in neurology and provides other comprehensive hospital services;

- Hankou Bank, which mainly engages in commercial banking services;

- Bybo Dental, a chain provider of dental healthcare services;

- Raycom Property Investment and Raycom Technology, which mainly holds the Raycom Infotech Park, an investment property.

During the Reporting Period, the industrial incubations and investments segment's revenue and net loss are set out as follows:

Unit: RMB million

	2024	2023
Revenue	**4,645**	4,431
Net loss	**(2,273)**	(5,474)
Net loss attributable to equity holders of Legend Holdings	**(2,216)**	(5,574)

During the Reporting Period, revenue from the industrial incubations and investments segment was RMB 4,645 million, a year-on-year increase of 5%. Net loss attributable to equity holders of Legend Holdings was RMB 2,216 million. As the market environment gradually improved, the investment business capitalized on the such opportunities, and significantly reduced losses year-on-year and effectively contributed to an overall rebound in performance.

Legend Capital

Legend Capital is one of the leading private equity investment institutions in China. As of December 31, 2024, Legend Capital managed a total of nine USD TMT funds (three of which were settled), seven RMB comprehensive growth funds (of which the Phase I and Phase II were settled), three RMB TMT innovation funds, three USD funds specializing in the healthcare sector, four RMB funds specializing in the healthcare sector, one RMB healthcare sector frontier fund, two RMB funds specializing in the culture and sports sectors, two funds operated in collaboration with local governments (one of which was settled), one fund focusing on the red-chip return concept, two USD continuation funds, one RMB continuation fund, and one RMB special fund, with a combined AUM of over RMB 87 billion. As of December 31, 2024, Legend Capital newly raised funds amounted to approximately RMB 3.3 billion.

During the Reporting Period, Legend Capital actively deployed capital across a diverse range of sectors, making new and follow-on investments in over 50 projects. These investments targeted innovative and growth-stage enterprises in advanced manufacturing, technology and services, TMT, and healthcare. Additionally, Legend Capital partially or completely exited 58 projects.

During the Reporting Period, seven of Legend Capital's portfolio companies successfully went public in both domestic and international capital markets, namely Horizon Robotics (地平線機器人), Black Sesame International Holding Limited (黑芝麻智能), Pony.ai (小馬智行), Qunabox Group (趣致集團), Yonz Technology Co., Ltd. (永臻股份), and Aidite (Qinhuangdao) Technology Co., Ltd. (愛迪特), and Shanghai REFIRE Group Ltd. (上海重塑能源集團股份有限公司). As of December 31, 2024, 117 of Legend Capital's portfolio companies have gone public (excluding those listed on the NEEQ).

Legend Star

Legend Star is one of China's leading angel investment institutions. Since its establishment in 2008, Legend Star has leveraged its unique brand advantages and resources to systematically expand its presence in three major fields – TMT, healthcare and cutting-edge technologies.

As of December 31, 2024, Legend Star managed 11 funds, the combined AUM of which reached nearly RMB 5 billion. It has invested in over 350 high-quality domestic and international enterprises, including iDreamSky Games (樂逗遊戲), Teemsun Technology (國科天成), Pony.ai (小馬智行), CiDi (希迪智駕), KHAT (孔輝科技), Axera (愛芯元智), Baichuan AI (百川智能), AISpeech (思必馳), CAES (中儲國能), ORIENSPACE (東方空間), Keymed Biosciences (康諾亞生物), PegBio (派格生物), Edge Medical (精鋒醫療), HuiHe Healthcare (匯禾醫療).

During the Reporting Period, Legend Star invested in over ten domestic and international projects across various niche segments, including Embodied AI, low-altitude economy, advanced manufacturing, biopharmaceuticals, and digital and intelligent healthcare. Among the projects under management, nearly 60 secured the next round of funding, and Legend Star exited over 20 projects. Among its portfolio companies, Teemsun Technology (國科天成) was listed on the ChiNext board of the Shenzhen Stock Exchange, and Pony.ai (小馬智行) was listed on Nasdaq.

Fullhan Microelectronics

In 2020, Legend Holdings made its first strategic investment in Fullhan Microelectronics through its subsidiaries, gaining its foothold in the semiconductor sector. As of December 31, 2024, Legend Holdings held a 15.67% equity interest in Fullhan Microelectronics through its subsidiary.

Fullhan Microelectronics is a video-based chips and solutions provider with a long track record in the field of vision, covering applications such as smart video, smart home, and smart auto products. With a comprehensive product portfolio, Fullhan Microelectronics offers a range of solutions, including on-device ISP/IPC chips, edge computing XVR/NVR chips, and video transmission link Rx chips. These offerings provide one-stop solutions tailored to the needs of industry-leading global brands. Through relentless technological innovation, Fullhan Microelectronics has established itself as a provider of chip products and technology services that is "internationally renowned and domestically leading" in the field of intelligent vision.

In 2024, Fullhan Microelectronics launched a series of highly competitive new products by significantly expanding R&D investment, catering to market demand, and upgrading its existing product and technology offerings. These new offerings include a next-generation IPC SoC chip that supports 4K lightweight real-time AI processing and dual-lens wide-angle applications, as well as a high-performance, low-power in-vehicle front-end image processing chip. These products integrate next-generation high-performance ISP image processing modules, Smart H.265 video compression encoding modules, and AI-powered processing engines, delivering exceptional image processing capabilities, superior encoding quality, and advanced intelligent functions. Fullhan Microelectronics' in-vehicle products also incorporate visual sensing technologies, demonstrating outstanding performance in wide dynamic range adaptation, noise control, and image quality enhancement. By enhancing product competitiveness, Fullhan Microelectronics has accelerated the introduction of new products and the exploration of new market opportunities such as AIoT and intelligent driving. This strategy has continuously solidified its leading position in the industry and injected momentum into its development.

Looking ahead, Fullhan Microelectronics will capitalize on its AI technological expertise accumulated in the intelligent vision domain to jointly develop visual application products tailored for various emerging scenarios along with its downstream customers, in order to meet the growing transformation needs of diverse industries. Fullhan Microelectronics will leverage its research and design advantages in the chip field to continuously satisfy customers' demands for high-performance chips. Additionally, it will strive to achieve new technological breakthroughs in areas such as industrial vision, robotics, and AI chips. While maintaining its competitive edge in the domestic market, it will actively expand its overseas market presence, which will become a significant component of its business.

Lakala

Lakala's principal operations comprise digital payments and technology services. As a provider of services for digital business operations, Lakala actively implements its operation strategy of "promoting digital payments, sharing digital technology, and delivering digital value". As of December 31, 2024, Legend Holdings held a 26.14% equity interest in Lakala.

During the Reporting Period, Lakala made progress in providing services for digital operations. By focusing on delivering a full-link digital service experience, Lakala optimized various business processes such as merchant outreach, contract signing, and service delivery through more precise and effective digital means. It offered a more comprehensive and convenient range of digital hardware and software products to meet the payment needs of different types of clientele, and provided richer and more diverse "payment + SaaS" solutions to address merchants' digital operation requirements. These efforts further enhanced the accessibility, convenience, and standardization of payment services, elevating Lakala's capability to serve merchants in their digital operations. The scale of small and micro merchants served by Lakala continued to expand, while the number of medium and large merchants grew rapidly. Its foreign card acceptance network and terminal count remained at the forefront of the industry. The combined transaction volume of bank card acquiring and QR code payments reached RMB 4.2 trillion, with the transaction volume of QR code payments increasing by 13% year-on-year. All these figures maintained industry-leading positions, and the market share steadily increased.

EAL

EAL mainly engages in the air freight business. As of December 31, 2024, Legend Holdings held an 11.29% equity interest in EAL.

During the Reporting Period, EAL capitalized on its regional advantages and proactively pursued market opportunities. By focusing on its core air freight business, EAL continued to reform to improve operational efficiency, and drive for high-quality development, resulting in sustained improvements in its operating performance. In the air express business, EAL continues to solidify its operational foundation, achieving steady improvements in operational efficiency. EAL maintains a uniform fleet type, which helps reduce owning and operating costs. As of the end of the Reporting Period, EAL's all-cargo fleet consisted of 14 B777 freighters. At the same time, EAL has been continuously optimizing its fleet and route network layout, steadily advancing the construction of a "dual-core and two-wing" route network with Shanghai as the core hub and South China as the secondary hub. In light of market conditions, EAL has taken full account of factors such as crew resource utilization and aircraft maintenance, maintaining high-frequency operations on European and American routes and fully deploying long-haul capacity to consolidate and enhance its market share and competitiveness on European routes. In July 2024, EAL launched a dedicated cargo flight route from Shanghai to Budapest, increasing the number of its regular all-cargo destinations in Europe to four, namely London, Amsterdam, Frankfurt, and Budapest. Additionally, EAL has continued to strengthen Special Prorate Agreement (SPA) interline cooperation with other airlines, extending its air logistics networks to South America and Africa.

For comprehensive ground services, EAL implemented various measures to expand its market presence and ensure stable profitability. EAL enhanced its value-added service products to better meet the diverse needs of its customers. It has strengthened the brand development of its one-stop air service center project team and facilitated the construction of pre-positioned cargo stations in Kunshan, Hefei, and Suzhou, aiming to provide customers with efficient, rapid, and convenient one-stop services. By thoroughly exploring market demands, it has pioneered and enhanced various new service products, introducing value-added services such as time-definite pick-up, direct ramp pick-up, precision instrument transportation, and full-escort services. Furthermore, EAL has been expanding its capacities by pushing forward with the second phase of the Pudong West Cargo Station project. EAL is accelerating the integration of advanced production tools, such as AGVs (Automated Guided Vehicles) and Lift & Run systems (elevating and traversing conveying technology), into cargo station operations, thereby establishing an efficient and automated production model. Additionally, the joint venture with Shanghai Airport for the construction of an intelligent cargo station at Pudong Airport is progressing as planned.

For comprehensive logistics solutions, EAL has firmly capitalized on the opportunities presented by cross-border e-commerce, maintaining high revenue growth. EAL has continuously increased its investment in cross-border e-commerce solution services, enriching its route networks, expanding charter business, and strengthening its presence in South China and overseas markets. These efforts have enhanced its cross-border fulfillment capabilities and logistics efficiency, while also reinforcing cooperation with cross-border e-commerce platforms to provide professional cross-border logistics support for high-quality Chinese products and brands to enter the international market. Meanwhile, EAL has effectively integrated its internal cold chain resources and actively promoted the development of its cold chain business. It has established a wholly-owned subsidiary, China Eastern Airlines Cold Chain Logistics (Shanghai) Co., Ltd. (EAL Cold Chain), which is dedicated to aggregating air and ground network resources, focusing on the commercial flow, logistics, and value-added services of temperature-controlled goods, and leading the development of aviation cold chain logistics. Leveraging its own all-cargo aircraft and passenger aircraft belly hold capacity, as well as wet-leased foreign carrier capacity, EAL Cold Chain provides fresh import air transportation services at ports such as Shanghai, Ningbo, Hangzhou, Qingdao, Beijing, Ezhou, Chengdu, and Hefei. It conducts ground distribution through cold chain trucks, serving customers across the country. The “FlyFresh Express” transportation brand has garnered a strong reputation, and the “Dongdong Test” temperature control monitoring equipment has been recognized as an “Excellent Innovation Case in Cold Chain Logistics” and has achieved mass production and large-scale application, effectively enhancing the transportation quality of fresh products.

ZQET Group

To align with its strategic upgrading and business transformation, Zhengqi Holdings Corporation ("Zhengqi Holdings") officially renamed as Zhengqi Energy Technology Group Corporation ("ZQET Group") in July 2024. This rebranding reflects its mission to "capitalize on green development and support scientific and technological enterprises". ZQET Group is transforming into an industrial holding group focused on new energy and innovative technologies. ZQi Solar Technology Co., Ltd. ("ZQi Solar"), a wholly owned subsidiary of ZQET Group, specializes in the R&D, manufacturing, and sales of high-efficiency solar cells and modules. As of December 31, 2024, Legend Holdings held a 94.62% equity interest in ZQET Group.

The operational entity in the photovoltaic industry, ZQi Solar, adheres to the strategic development philosophy of "refining technology and winning by quality". It continuously promotes technological improvements and process optimizations. The open-circuit voltage of its core product, the 210R-16BB double-sided N-TOPCon cell, has reached 743mV, with the highest mass production conversion efficiency exceeding 26.9% and a yield rate surpassing 97%, maintaining a leading position in the industry. As of the end of the Reporting Period, ZQi Solar has submitted 30 patent applications to the National Intellectual Property Administration, of which 25 are invention patents and 5 are utility model patents, and is actively advancing R&D and strategic layout for the next-generation technology roadmap.

In terms of equity investment business of 2024, three of ZQET Group's portfolio companies i.e., Hefei Snowky Electric Co., Ltd. (雪祺電氣), Changzhou Wujin Zhongrui Electronic Technology Co., Ltd. (中瑞股份), and Baotou INST Magnetic New Materials Co., Ltd. (英思特), were listed on the China A-share capital market. Additionally, another portfolio company, Hanshow Technology Co., Ltd. (漢朔科技), was listed on ChiNext board on March 11, 2025, while another two portfolio companies have submitted IPO applications. As of the end of the Reporting Period, ZQET Group had invested in 75 portfolio companies, with 16 of which had gone public or received approval to do so. Measured by capital invested, 40% of its companies have gone public. Anhui Zhidao Investment Co., Ltd. (志道投資), ZQET Group's wholly-owned subsidiary, manages nine private equity funds.

As for its debt investment, ZQET Group continued to optimize its business structure, focusing strategically on emerging industries supported by the central government. ZQET Group increased its proportion of clients from emerging sectors such as advanced materials, new energy, energy conservation, and environmental protection. Leveraging a diversified and flexible range of financial instruments, ZQET Group supported both investment and industrial sectors, contributing to the prosperity of these industries.

JC Finance & Leasing

JC Finance & Leasing is a Legend Holdings' subsidiary, specializing in financial leasing and related financial businesses. Backed by its collaboration with well-regarded domestic and overseas equipment manufacturers, it focuses on industries and industrial chains and develops its financial leasing business in fields that represent new key growth drivers of China's economy, such as advanced manufacturing, energy conservation and environmental protection, digital information, agri-food, public services and transportation. As of December 31, 2024, Legend Holdings held a 90.31% equity interest in JC Finance & Leasing.

During the Reporting Period, JC Finance & Leasing implemented ESG and sustainable development strategies to drive the growth of green finance. In collaboration with international financial institutions, it established a Sustainable Financing Framework aligned with the international best practices. JC Finance & Leasing also successfully secured a USD 200 million international standard sustainability-linked syndicated loan in partnership with the International Finance Corporation (IFC), a member of the World Bank Group, and the Asian Infrastructure Investment Bank (AIIB). Furthermore, JC Finance & Leasing collaborated with SACE S.P.A. (an Italian Export Credit Agency) to sign a syndicated loan of USD 100 million plus EUR 100 million, led by a prominent international financial institution. This marked another milestone in its international financing efforts. During the Reporting Period, JC Finance & Leasing has gained enhanced market recognition, with its credit rating upgraded to AA+.

During the Reporting Period, Legend Holdings, JC Finance & Leasing, Sunshine Life Insurance Co., Ltd. (陽光人壽) and other strategic parties reached an agreement under which Sunshine Life Insurance Co., Ltd. obtained a 39.9% equity interest in JC Finance & Leasing through a combination of subscription and equity transfer. The transaction was completed in January 2025, after which Legend Holdings indirectly holds a 52.79% of the equity interest in JC Finance & Leasing, which remains a subsidiary of the Company. This transaction has facilitated the upgrading of the governance structure of JC Finance & Leasing. Through strategic resource synergy with Sunshine Life Insurance, JC Finance & Leasing has continuously enhanced its core competitiveness and profitability quality.

Hony Capital

Hony Capital runs private equity investment, real estate private equity investment, securities funds (onshore publicly offered funds and offshore privately offered funds), dedicated investment accounts, and proprietary capital investment businesses. As of December 31, 2024, Hony Capital mainly managed eight equity investment funds, three property funds, one cultural industry fund, one venture capital fund, one green capital fund, the Technology and Innovation Capital Fund (科創創投基金), and the Hongshang Capital Fund (弘尚創投基金).

Hony Capital has strategically focused its private equity investment business within China, targeting key sectors such as artificial intelligence, semiconductors, new energy and new materials, medical and healthcare, mass consumption and services, and real estate investments. Through its investments, Hony Capital has empowered more than 100 industry-leading companies. Its portfolio companies include China Glass Holdings (中國玻璃), CSPC Pharmaceutical Group (石藥集團), ZOOMLION (中聯重科), Simcere Pharmaceutical (先聲藥業), ByteDance (字節跳動), UNISOC (紫光展鋭), POWERKEEPER (電管家), Jin Jiang International (錦江股份), and ENN Natural Gas (新奧股份). Hony Capital's private real estate fund business has concentrated on value-added commercial real estate investments in central cities across China. Hony Capital has established a large-scale and unique competitive advantage in China's real estate investment market, combining "real estate + finance + operation" capabilities. It currently manages approximately 900,000 square meters of commercial property assets in first-tier cities. Hony Horizon Fund Management Co., Ltd. (弘毅遠方基金) is a public offering fund management company specializing in secondary market investment and fund management services. Hony Horizon Fund adheres to Hony's investment principle of "value creation and good investment returns" (價值創造，價格實現), offering investors a diverse range of high-quality investment portfolios with clear risk-return profiles, distinctive investment styles, and long-term stable performance. Goldstream Investment (金涌投資) (Stock Code: 1328.HK), a Hong Kong listed investment and corporate services provider, focuses on fund investment management and strategic direct investment. Goldstream Investment Limited delivers continuous, innovative, and comprehensive services to high-quality enterprise customers, supporting their growth through capital, strategy, and business development services via investments and strategic partnerships.

Shanghai Neuromedical Center

Shanghai Neuromedical Center is a specialized hospital built in accordance with specialized tertiary hospital standards. It specializes in clinical neuroscience and comprehensive hospital services. As of December 31, 2024, Legend Holdings held a 58% equity interest in Shanghai Neuromedical Center through its subsidiary.

During the Report Period, Shanghai Neuromedical Center further advanced its neurology specialty and other comprehensive departments to drive medical discipline development and enhance its overall medical practices. Several experts and doctors from the hospital were elected as standing committee members or members of medical society branches, reflecting their profound academic attainments and extensive clinical experience. To further elevate clinical standards, the hospital organized multiple training programs, including hands-on workshops on electroencephalography (EEG) diagnostics to strengthen its medical staff team. These efforts enabled the hospital to improve medical quality and service capabilities, solidifying its unique medical advantage.

Shanghai Neuromedical Center remained committed to fulfilling its social responsibilities and contributing to the community through various public welfare initiatives. In October 2024, the hospital organized renowned experts from various departments to carry out a public welfare screening campaign for Alzheimer's disease. Additionally, the hospital launched a series of public medical service activities that reached deep into communities and closely engaged with the public. Furthermore, mobile medical clinics were set up in residential areas and elderly care institutions, providing more improvement measures to address issues such as the inconvenience faced by elderly patients in accessing medical care. In December 2024, Shanghai Neuromedical Center and Shanghai Blood Center co-hosted a large-scale blood donation event. The event encouraged the general public and volunteer blood donors to actively participate, thereby alleviating the pressure on clinical blood usage in Shanghai.

Hankou Bank

Hankou Bank primarily operates commercial banking businesses covering corporate banking, retail banking and the financial markets. It operates a network covering all the cities in Hubei Province, and it also has branches in Chongqing. As of December 31, 2024, Legend Holdings held a 11.10% equity interest in Hankou Bank.

In 2024, Hankou Bank remained committed to its mission of "serving local entities and SMEs," supporting major regional strategies, key projects, priority sectors, target enterprises, and SMEs. Loans to enterprises under Wuhan's "965" industrial cluster scheme increased by 11.7% year-over-year, reflecting the bank's focus on driving regional economic development. Hankou Bank continued to advance its efforts across the five key financial service areas, achieving a 60% growth in fintech clients and a 20% increase in the scale of green credit. The bank also strengthened its offerings in inclusive finance and senior care finance, while accelerating its digital finance initiatives. During the year, Hankou Bank completed a new round of capital raising and share expansion, issued Tier 2 capital bonds and secured RMB7.486 billion in external capital, further solidified the bank's operations and management. Hankou Bank was recognized with multiple awards, including "Top 10 Innovative Banks in Party-led Development", "Bank of the Year for Finance Service in Technology Innovation", and "Best Inclusive Finance Service Institution of the Year".

Bybo Dental

Committed to providing high-quality dental medical and healthcare services to the middle-class group while pursuing customers' best experience, Bybo Dental strives to establish itself as a leading dental chain enterprise in China. As of December 31, 2024, Legend Holdings held a 21.23% equity interest in Bybo Dental.

During the Reporting Period, Bybo Dental further improved its service quality, implementing the strategy of "superior service" (服務好) to precisely meet customers' multi-level and diversified needs. Bybo Dental emphasized specialized operations and refined management, fostering deeper awareness and understanding among medical staff of the importance of improving customer experience. It ensured that superior service was embodied in every detail of the diagnosis and treatments. In 2024, Bybo Dental achieved year-on-year and quarter-on-quarter growth in both customer satisfaction and follow-up rates. Meanwhile, Bybo Dental has always prioritized talent cultivation as a cornerstone of its development, striving to build a professional medical team and a talent pool. It provided extensive trainings and development opportunities through initiatives such as clinical case competitions, systematic training courses, and internship programs in collaboration with prestigious universities. As of December 31, 2024, Bybo Dental operated 156 consolidated stores, including 23 hospitals and 133 clinics, across 19 municipalities and provinces. These facilities collectively housed 1,574 dental chairs.

Raycom Property Investment and Raycom Technology

Through its subsidiaries, Raycom Property Investment Co., Ltd. (融科物業投資有限公司) and Raycom Technology (融科智地科技股份有限公司), Legend Holdings Co., Ltd. holds high-end office buildings, the Raycom Infotech Park's Buildings A, B, and C in Zhongguancun, Beijing. Raycom Infotech Park is leased as premium office space and shops, with a portion reserved for our use. The buildings hold the US Green Building Council's "Leadership in Energy and Environmental Design" (LEED) certification for their energy-efficient design. As of December 31, 2024, the occupancy rate of Raycom Infotech Park is approximately 92%, with the fair value of the three buildings amounting to RMB 11.5 billion (excluding the portion reserved for our use).

Note: Raycom Infotech Park's Buildings A, B, and C are located at No. 2, Ke Xue Yuan Nanlu, Haidian District, Beijing 100190, and the termination dates of the relevant land use rights are 2051, 2057, and 2053, respectively.

FINANCIAL REVIEW

Finance costs

Finance costs after deducting capitalized amounts increased from RMB9,129 million for the year ended 2023 to RMB9,397 million for the year ended 2024. Increase in finance costs was mainly attributed to the increase in interest expense of bank loans and overdrafts as well as factoring costs.

Taxation

Our taxation decreased from RMB1,794 million for the year ended 2023 to RMB9 million for the year ended 2024. Decrease in taxation was mainly due to the deferred tax credit of Lenovo, a subsidiary of the Company.

Capital expenditures and capital commitments

Our capital expenditures mainly arise from purchases of property, plant and equipment, new construction in progress and intangible assets, and payment for investment. Capital expenditures were mainly funded by internally generated resources and external borrowings.

As of December 31, 2024, we had RMB3,641 million of capital expenditures contracted but not yet generated. Such capital commitments were mainly used for purchases of property, plant and equipment, and investment.

Liquidity and financial resources

Our principal sources of funds have been, and we expect to continue to utilize, cash generated from operations, various short-term and long-term bank borrowings, credit facilities and debt financing including corporate bonds and private placement bonds, to satisfy our future funding needs.

Cash at bank and on hand

Our cash at bank and on hand includes cash and cash equivalents, balances with central banks, bank deposits and restricted funds. As of December 31, 2024, our cash at bank and on hand were RMB66,764 million, among which, RMB, CHF, USD, EUR, HKD and other currencies accounted for 30%, 8%, 18%, 25%, 1% and 18%, respectively, while the amount as of December 31, 2023 was RMB63,782 million, among which, RMB, CHF, USD, EUR, HKD and other currencies accounted for 28%, 11%, 14%, 31%, 2% and 14%, respectively. It is our policy to place our cash in interest-bearing principal-protected demand or short-term deposits in reputable PRC and foreign banks.

In the foreseeable future, on top of the cash generated from the Company's operations accumulated over the years and to be acquired in the future, we expect to continue to maintain finance portions of our capital expenditures with bank loans, other loans and corporate bonds at a proper scale.

Indebtedness

The following table sets forth our outstanding bank loans, other loans and corporate bonds as of the dates indicated:

Unit: RMB million

	As of December 31, 2024	As of December 31, 2023
Bank loans		
– Unsecured loans	**31,633**	31,858
– Guaranteed loans	**22,880**	22,811
– Collateralized loans	**14,063**	9,669
Other loans		
– Unsecured loans	**500**	500
– Guaranteed loans	**325**	292
– Collateralized loans	**9,834**	6,674
Corporate bonds		
– Unsecured bonds	**48,727**	48,863
– Guaranteed bonds	**344**	495
– Collateralized bonds	**2,939**	3,351
	131,245	124,513
Less: Non-current portion	**(71,896)**	(68,358)
Current portion	**59,349**	56,155

As of December 31, 2024, among our total borrowings, 49% was denominated in RMB (December 31, 2023: 51%), 28% was denominated in USD (December 31, 2023: 31%) and 23% was denominated in other currencies (December 31, 2023: 18%). If categorized by whether the interest rates were fixed or not, the fixed-rate borrowings and the floating-rate borrowings accounted for 53% and 47% of our total borrowings, respectively, while as of December 31, 2023 accounted for 58% and 42%, respectively. The increase in our indebtedness was mainly due to the increase in bank loans and other loans.

The following table sets forth the maturity profile of our indebtedness as of each of the dates indicated:

Unit: RMB million

	As of December 31, 2024	As of December 31, 2023
Within 1 year	**59,349**	56,155
After 1 year but within 2 years	**24,039**	20,596
After 2 years but within 5 years	**26,233**	22,981
After 5 years	**21,624**	24,781
	131,245	124,513

As of December 31, 2024, we had the following major corporate bonds outstanding:

Issuer	**Type of bonds**	**Currency**	**Issuance date**	**Term**	**Principal amount**
The Company	Corporate bonds	RMB	July 6, 2016	10 years	RMB2,000 million
Lenovo	Medium term notes	USD	April 24, 2020 and May 12, 2020	5 years	USD965 million
Lenovo	Medium term notes	USD	November 2, 2020	10 years	USD900 million
Lenovo	Medium term notes	USD	July 27, 2022	5.5 years	USD600 million
Lenovo	Medium term notes	USD	July 27, 2022	10 years	USD563 million
Lenovo	Convertible bonds	USD	August 26, 2022	7 years	USD675 million
BIL	Bank subordinate bonds	EUR	June 8, 2016	12 years	EUR50 million
BIL	Bank subordinate bonds	USD	October 18, 2016	12 years	USD100 million
BIL	Bank subordinate bonds	EUR	May 18, 2021	10.25 years	EUR100 million
BIL	Bank subordinate bonds	EUR	February 1, 2023	10.25 years	EUR100 million
BIL	Medium term notes	JPY	September 1, 2021 and February 8, 2022	5 years	JPY1,000 million
BIL	Medium term notes	EUR	2014-2024	0.4-20 years	EUR2,124 million
BIL	Medium term notes	USD	2020-2024	0.25-5 years	USD57 million
BIL	Medium term notes	CHF	November 30, 2020	4.6 years	CHF180 million
BIL	Medium term notes	GBP	November 5, 2021 and January 19, 2022	5 years	GBP6 million

Issuer	Type of bonds	Currency	Issuance date	Term	Principal amount
BIL	Medium term notes	CNH	November 3, 2023	3 years	CNH300 million
JC Finance & Leasing	Asset-backed notes	RMB	August 9, 2023	1-2 years	RMB264 million
JC Finance & Leasing	Asset-backed notes	RMB	December 6, 2023	1-2 years	RMB408 million
JC Finance & Leasing	Corporate bonds	RMB	January 5, 2024	3 years	RMB350 million
JC Finance & Leasing	Asset-backed notes	RMB	March 28, 2024	2-3 years	RMB636 million
JC Finance & Leasing	Asset-backed notes	RMB	October 15, 2024	2-3 years	RMB1,628 million

The annual interest rates of our bonds listed above as of December 31, 2024 ranged from 0% to 6.90%.

Current ratio and total debts to total capital ratio

	As of December 31, 2024	As of December 31, 2023
Current ratio (times)	**0.7**	0.7
Total debts to total capital ratio	**57%**	55%

Current ratio

Current ratio is our current assets divided by our current liabilities at the end of each financial period. Our current ratio at the end of the Reporting Period has maintained stable as compared with December 31, 2023. Current ratio of less than 1 was mainly a result of consolidation of BIL into our consolidated financial statements. The measures used to gauge liquidity risk in the banking industry differ from those commonly used in other non-banking industries. BIL is not required to classify and present separately the current and non-current portion of its assets and liabilities on its standalone statement of financial position. Nonetheless, such classification was effected to the extent that uniform accounting policies on consolidated accounts are required, which may not reflect the underlying liquidity characteristics of the banking business of the Company. As at the end of the Reporting Period, the Common Equity Tier 1 ratio of BIL stood at 13.04% (before profit allocation for 2024), bespeaking robust business stability. Moreover, despite a current ratio of less than 1, we have the confidence to honor maturing debts when they fall due in consideration of our operating cash flow forecast, undrawn credit facilities of the Company and its subsidiaries.

Total debts to total capital ratio

Total debts to total capital ratio is calculated by dividing total debts (total borrowings) by total equity and total debts at the end of each financial period. The total debts to total capital ratio increased slightly at the end of the Reporting Period compared to December 31, 2023, which was mainly due to the increase in the size of our total debts.

Pledged assets

As of December 31, 2024, we pledged the assets of RMB27.8 billion (December 31, 2023: RMB26.3 billion) to secure our borrowings, among which, borrowings relating to pledged assets of RMB4.5 billion have been fully repaid in December 2024 and the discharge procedure of such pledged assets have been completed in January 2025; assets of RMB1.4 billion (December 31, 2023: RMB2 billion) to secure trade payables, other payables and accruals and other non-current liabilities.

As of December 31, 2024, BIL's other financial assets measured at amortized cost and loans to customers and credit institutions with an aggregate carrying value of RMB4.6 billion were encumbered. As of December 31, 2023, BIL's other financial assets measured at amortized cost, financial assets measured at fair value through other comprehensive income, and loans to customers and credit institutions with an aggregate carrying value of RMB5.5 billion were encumbered.

Other restricted assets were mainly restricted deposits of RMB2.7 billion (December 31, 2023: RMB2.5 billion), and financial assets measured at fair value through profit or loss of RMB80 million (December 31, 2023: RMB80 million).

Contingencies

Our contingencies primarily comprise: (i) various guarantees provided to our clients by our subsidiaries engaging in the banking business; and (ii) guarantees we provided in respect of the borrowings provided by commercial banks and other financial institutions to associates and third parties for their business operations.

We evaluated the guarantee risks provided in connection with our banking business and made provisions accordingly. As of December 31, 2024 and December 31, 2023, the provisions made by us were RMB98 million and RMB130 million, respectively.

The table below sets forth our total contingent liabilities as of the dates indicated:

Unit: RMB million

	As of December 31, 2024	As of December 31, 2023
Financial guarantee of guarantee business	**4,775**	6,476
Other guarantee		
– Related parties	**544**	622
– Unrelated parties	**75**	100

FINAL DIVIDEND

The Board recommends that no dividend be paid for the year ended December 31, 2024 (2023: Nil).

CONSOLIDATED INCOME STATEMENT
For the year ended December 31, 2024

		Year ended December 31,	
		2024	2023
	Note	***RMB'000***	*RMB'000*
Sales of goods and services	*3*	**508,951,647**	431,637,448
Interest income	*3*	**13,151,583**	11,202,292
Interest expense	*3*	**(9,296,795)**	(6,827,574)
Net interest income		**3,854,788**	4,374,718
Total revenue	*3*	**512,806,435**	436,012,166
Cost of sales and services	*6*	**(427,071,274)**	(358,781,651)
Gross profit		**85,735,161**	77,230,515
Selling and distribution expenses	*6*	**(26,306,656)**	(23,301,787)
General and administrative expenses	*6*	**(42,500,545)**	(39,367,180)
Expected credit loss	*6*	**(1,649,846)**	(1,385,977)
Investment income and gains/(losses)	*4*	**600,822**	(1,810,241)
Other (losses)/gains – net	*5*	**(554,396)**	(1,518,200)
Finance income	*7*	**1,482,890**	2,194,418
Finance costs	*7*	**(9,396,569)**	(9,129,040)
Share of profit/(loss) of associates and joint ventures accounted for using the equity method		**281,338**	(488,580)
Profit before income tax		**7,692,199**	2,423,928
Income tax expense	*8*	**(9,035)**	(1,793,620)
Profit for the year		**7,683,164**	630,308

CONSOLIDATED INCOME STATEMENT (CONTINUED)
For the year ended December 31, 2024

		Year ended December 31,	
		2024	2023
	Note	***RMB'000***	*RMB'000*
Profit/(Losses) attributable to:			
– Equity holders of the Company		**133,231**	(3,874,279)
– Other non-controlling interests		**7,549,933**	4,504,587
		7,683,164	630,308
Earnings/(Losses) per share for the profit attributable to the equity holders of the Company *(expressed in RMB per share)*			
Basic earnings/(losses) per share	*9*	**0.06**	(1.65)
Diluted losses per share	*9*	**(0.01)**	(1.68)

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended December 31, 2024

	Year ended December 31, 2024 RMB'000	Year ended December 31, 2023 RMB'000
Profit for the year	**7,683,164**	630,308
Other comprehensive (loss)/income:		
Items that will not be reclassified to income statement:		
Change in fair value of non-trading equity securities measured at fair value through other comprehensive income, net of taxes	**(758,642)**	(328,765)
Changes in credit risk on financial liabilities measured at fair value through profit or loss, net of taxes	**(4,108)**	4,924
Share of other comprehensive income of associates using equity accounting, net of taxes	**5,138**	3,874
Remeasurements of post-employment benefit obligation, net of taxes	**(61,805)**	198,017
Revaluation of investment properties upon reclassification from property, plant and equipment, net of taxes	**656**	13,713
Items that may be reclassified subsequently to income statement:		
Change in fair value of debt securities measured at fair value through other comprehensive income, net of taxes	**(12,145)**	4,132
Currency translation differences	**(6,591,775)**	2,103,019
Share of other comprehensive income of associates using equity accounting, net of taxes	**53,096**	37,429
Fair value change on cash flow hedges, net of taxes	**1,572,962**	238,370
Other comprehensive (loss)/income for the year, net of taxes	**(5,796,623)**	2,274,713
Total comprehensive income for the year	**1,886,541**	2,905,021
Attributable to:		
– Equity holders of the Company	**(2,129,234)**	(2,715,030)
– Other non-controlling interests	**4,015,775**	5,620,051
	1,886,541	2,905,021

CONSOLIDATED BALANCE SHEET

As at December 31, 2024

		As at December 31,	
		2024	2023
	Note	***RMB'000***	*RMB'000*
ASSETS			
Non-current assets			
Property, plant and equipment		**35,126,468**	33,957,749
Right-of-use assets		**5,220,550**	5,952,991
Investment properties		**15,233,388**	15,454,282
Intangible assets		**69,121,296**	72,629,625
Associates and joint ventures using equity accounting		**15,062,666**	16,243,201
Associates measured at fair value through profit or loss		**13,340,631**	14,778,452
Financial assets at fair value through other comprehensive income		**5,685,069**	5,834,084
Financial assets at fair value through profit or loss		**12,992,915**	12,124,523
Loans to customers	*12*	**92,717,892**	99,100,694
Derivative financial assets		**3,069,100**	3,763,806
Other financial assets at amortised cost		**59,162,601**	57,941,454
Deferred income tax assets		**26,898,503**	22,256,383
Other non-current assets		**14,288,921**	12,992,357
Total non-current assets		**367,920,000**	373,029,601

CONSOLIDATED BALANCE SHEET (CONTINUED)

As at December 31, 2024

	Note	As at December 31, 2024 RMB'000	2023 RMB'000
Current assets			
Inventories		**69,029,553**	46,877,633
Consumable biological assets		**1,036,182**	1,253,509
Properties under development		**19,252**	19,252
Accounts and notes receivables	*10*	**83,747,440**	73,920,969
Prepayments, other receivables and other current assets	*11*	**43,619,801**	39,902,791
Loans to customers	*12*	**32,317,267**	33,539,980
Loans to credit institutions		**2,606,559**	2,369,338
Derivative financial assets		**2,334,842**	854,527
Financial assets at fair value through profit or loss		**16,762,809**	20,174,378
Financial assets at fair value through other comprehensive income		**69,312**	32,401
Other financial assets at amortised cost		**9,741,293**	9,975,814
Balances with central banks	*13*	**1,392,255**	1,302,861
Restricted deposits	*13*	**4,359,161**	2,876,541
Bank deposits	*13*	**44,270**	31,939
Cash and cash equivalents	*13*	**60,967,998**	59,571,033
Total current assets		**328,047,994**	292,702,966
Total assets		**695,967,994**	665,732,567

CONSOLIDATED BALANCE SHEET (CONTINUED)
As at December 31, 2024

	Note	As at December 31, 2024 RMB'000	2023 RMB'000
EQUITY AND LIABILITIES			
Equity attributable to equity holders of the Company			
Share capital	*14*	**2,356,231**	2,356,231
Reserves		**52,022,885**	54,608,337
Total equity attributable to equity holders of the Company		**54,379,116**	56,964,568
Perpetual securities	*15*	**1,363,701**	1,361,913
Other non-controlling interests		**45,536,558**	45,426,285
Put option written on non-controlling interests	*18(c)(1)*	**(3,633,810)**	(3,633,810)
Total equity		**97,645,565**	100,118,956
LIABILITIES			
Non-current liabilities			
Borrowings	*20*	**71,896,889**	68,357,872
Lease liabilities		**2,057,001**	2,648,255
Amounts due to credit institutions		**525,055**	651,431
Amounts due to customers	*19*	**4,936,174**	3,473,989
Derivative financial liabilities		**2,429,229**	1,878,907
Deferred revenue		**11,105,675**	10,223,176
Retirement benefit obligations		**1,660,593**	1,691,093
Provisions	*21*	**1,445,647**	1,566,356
Financial liabilities at fair value through profit or loss		**16,970,623**	16,324,913
Deferred income tax liabilities		**9,626,032**	9,364,377
Other non-current liabilities	*18*	**6,265,175**	6,948,721
Total non-current liabilities		**128,918,093**	123,129,090

CONSOLIDATED BALANCE SHEET (CONTINUED)

As at December 31, 2024

		As at December 31,	
		2024	2023
	Note	***RMB'000***	*RMB'000*
Current liabilities			
Trade and notes payables	*16*	**104,394,698**	77,802,993
Other payables and accruals	*17*	**114,121,609**	106,727,031
Amounts due to credit institutions		**20,514,453**	28,590,518
Amounts due to customers	*19*	**136,233,685**	141,535,061
Financial liabilities at fair value through profit or loss		**8,666,316**	6,799,953
Derivative financial liabilities		**786,682**	1,681,868
Provisions	*21*	**6,319,826**	6,485,875
Advance from customers		**2,386,518**	1,306,372
Deferred revenue		**11,585,917**	11,248,679
Income tax payables		**4,213,956**	3,054,764
Lease liabilities		**832,136**	1,096,417
Borrowings	*20*	**59,348,540**	56,154,990
Total current liabilities		**469,404,336**	442,484,521
Total liabilities		**598,322,429**	565,613,611
Total equity and liabilities		**695,967,994**	665,732,567

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended December 31, 2024

	Attributable to the equity holders of the Company													
	Share capital *RMB'000*	Share premium *RMB'000*	Statutory surplus reserve *RMB'000*	Revaluation reserve *RMB'000*	Share-based compensation reserve *RMB'000*	Shares held for share scheme *RMB'000*	Hedging reserve *RMB'000*	Exchange reserve *RMB'000*	Other reserve *RMB'000*	Retained earnings *RMB'000*	Perpetual securities *RMB'000*	Other non-controlling interests *RMB'000*	Put option written on non-controlling interests *RMB'000*	Total *RMB'000*
As at December 31, 2023	**2,356,231**	**11,281,940**	**919,845**	**(345,153)**	**4,529,793**	**(207,195)**	**(191,466)**	**(3,050,202)**	**(3,507,370)**	**45,178,145**	**1,361,913**	**45,426,285**	**(3,633,810)**	**100,118,956**
Profit for the year	–	–	–	–	–	–	–	–	–	133,231	–	7,549,933	–	7,683,164
Other comprehensive (loss)/income														
Fair value changes on financial assets at fair value through other comprehensive income	–	–	–	(645,073)	–	–	–	–	–	–	–	(125,714)	–	(770,787)
Credit risk changes on financial liabilities measured at fair value through profit or loss	–	–	–	(3,696)	–	–	–	–	–	–	–	(412)	–	(4,108)
Share of other comprehensive income of associates using equity accounting	–	–	–	58,234	–	–	–	–	–	–	–	–	–	58,234
Fair value change on cash flow hedges	–	–	–	–	–	–	508,879	–	–	–	–	1,064,083	–	1,572,962
Currency translation differences	–	–	–	–	–	–	–	(2,172,445)	–	–	–	(4,419,330)	–	(6,591,775)
Remeasurement of post-employment benefit obligations	–	–	–	–	–	–	–	–	(8,954)	–	–	(52,851)	–	(61,805)
Revaluation of investment properties upon reclassification from property, plant and equipment	–	–	–	590	–	–	–	–	–	–	–	66	–	656
Total comprehensive (loss)/income for the year	–	–	–	(589,945)	–	–	508,879	(2,172,445)	(8,954)	133,231	–	4,015,775	–	1,886,541
Total transfer to retained earnings	–	–	–	1,400,324	–	–	–	–	–	(1,400,324)	–	–	–	–

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (CONTINUED)

For the year ended December 31, 2024

	Attributable to the equity holders of the Company													
	Share capital *RMB'000*	Share premium *RMB'000*	Statutory surplus reserve *RMB'000*	Revaluation reserve *RMB'000*	Share-based compensation reserve *RMB'000*	Shares held for share scheme *RMB'000*	Hedging reserve *RMB'000*	Exchange reserve *RMB'000*	Other reserve *RMB'000*	Retained earnings *RMB'000*	Perpetual securities *RMB'000*	Other non-controlling interests *RMB'000*	Put option written on non-controlling interests *RMB'000*	Total *RMB'000*
Total transactions with owners, recognised directly in equity														
Disposal of subsidiaries	–	–	–	–	–	–	–	–	(30,613)	–	–	(165,015)	–	(195,628)
Transaction with other non-controlling interests	–	–	–	–	–	–	–	–	(732,645)	–	–	(1,625,570)	–	(2,358,215)
Contribution from other non-controlling interests	–	–	–	–	–	–	–	–	18,110	–	–	773,924	–	792,034
Transfer to reserve	–	–	–	–	–	–	–	–	(65,419)	62,943	–	3,091	–	615
Share of other reserve of associates	–	–	–	–	–	–	–	–	30,369	–	–	–	–	30,369
Share-based compensation	–	–	–	–	266,738	60,530	–	–	–	–	–	707,067	–	1,034,335
Transfer to statutory surplus reserve	–	–	86,465	–	–	–	–	–	–	(86,465)	–	–	–	–
Dividends paid and declared *(Note 22)*	–	–	–	–	–	–	–	–	–	–	–	(3,591,624)	–	(3,591,624)
Coupon paid/interest adjustment holders of perpetual securities	–	–	–	–	–	–	–	–	–	(66,231)	1,788	(7,375)	–	(71,818)
Total transactions with owners, recognised directly in equity	–	–	86,465	–	266,738	60,530	–	–	(780,198)	(89,753)	1,788	(3,905,502)	–	(4,359,932)
As at December 31, 2024	2,356,231	11,281,940	1,006,310	465,226	4,796,531	(146,665)	317,413	(5,222,647)	(4,296,522)	43,821,299	1,363,701	45,536,558	(3,633,810)	97,645,565

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (CONTINUED)

For the year ended December 31, 2024

	Attributable to the equity holders of the Company													
	Share capital *RMB'000*	Share premium *RMB'000*	Statutory surplus reserve *RMB'000*	Revaluation reserve *RMB'000*	Share-based compensation reserve *RMB'000*	Shares held for share scheme *RMB'000*	Hedging reserve *RMB'000*	Exchange reserve *RMB'000*	Other reserve *RMB'000*	Retained earnings *RMB'000*	Perpetual securities *RMB'000*	Other non-controlling interests *RMB'000*	Put option written on non-controlling interests *RMB'000*	Total *RMB'000*
As at December 31, 2022	2,356,231	11,281,940	919,845	(127,215)	4,320,128	(336,574)	(145,490)	(4,376,379)	(828,997)	49,521,938	1,360,118	41,843,891	(3,633,810)	102,155,626
(Losses)/Profit for the year	–	–	–	–	–	–	–	–	–	(3,874,279)	–	4,504,587	–	630,308
Other comprehensive (loss)/income														
Fair value changes on financial assets at fair value through other comprehensive income	–	–	–	(278,063)	–	–	–	–	–	–	–	(46,570)	–	(324,633)
Credit risk changes on financial liabilities measured at fair value through profit or loss	–	–	–	4,431	–	–	–	–	–	–	–	493	–	4,924
Share of other comprehensive income of associates using equity accounting	–	–	–	41,303	–	–	–	–	–	–	–	–	–	41,303
Fair value change on cash flow hedges	–	–	–	–	–	–	(45,976)	–	–	–	–	284,346	–	238,370
Currency translation differences	–	–	–	–	–	–	–	1,391,596	–	–	–	711,423	–	2,103,019
Remeasurement of post-employment benefit obligations	–	–	–	–	–	–	–	–	32,000	–	–	166,017	–	198,017
Revaluation of investment properties upon reclassification from property, plant and equipment	–	–	–	13,958	–	–	–	–	–	–	–	(245)	–	13,713
Total comprehensive (loss)/income for the year	–	–	–	(218,371)	–	–	(45,976)	1,391,596	32,000	(3,874,279)	–	5,620,051	–	2,905,021
Total transfer to retained earnings	–	–	–	433	–	–	–	(65,419)	–	64,986	–	4,073	–	4,073

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (CONTINUED)

For the year ended December 31, 2024

	Attributable to the equity holders of the Company													
	Share capital *RMB'000*	Share premium *RMB'000*	Statutory surplus reserve *RMB'000*	Revaluation reserve *RMB'000*	Share-based compensation reserve *RMB'000*	Shares held for share scheme *RMB'000*	Hedging reserve *RMB'000*	Exchange reserve *RMB'000*	Other reserve *RMB'000*	Retained earnings *RMB'000*	Perpetual securities *RMB'000*	Other non-controlling interests *RMB'000*	Put option written on non-controlling interests *RMB'000*	Total *RMB'000*
Total transactions with owners, recognised directly in equity														
Acquisition of subsidiaries	–	–	–	–	–	–	–	–	–	–	–	14,757	–	14,757
Disposal of subsidiaries	–	–	–	–	–	–	–	–	–	–	–	(1,547)	–	(1,547)
Transaction with other non-controlling interests	–	–	–	–	–	–	–	–	(2,660,848)	–	–	114,267	–	(2,546,581)
Contribution from other non-controlling interests	–	–	–	–	–	–	–	–	17,672	–	–	609,048	–	626,720
Transfer to reserve	–	–	–	–	–	–	–	–	1,112	923	–	4,274	–	6,309
Share of other reserve of associates	–	–	–	–	–	–	–	–	(68,309)	–	–	253	–	(68,056)
Share-based compensation	–	–	–	–	209,665	129,379	–	–	–	–	–	735,530	–	1,074,574
Dividends paid and declared *(Note 22)*	–	–	–	–	–	–	–	–	–	(471,257)	–	(3,511,168)	–	(3,982,425)
Coupon paid/interest adjustment holders of perpetual securities	–	–	–	–	–	–	–	–	–	(64,166)	1,795	(7,144)	–	(69,515)
Total transactions with owners, recognised directly in equity	–	–	–	–	209,665	129,379	–	–	(2,710,373)	(534,500)	1,795	(2,041,730)	–	(4,945,764)
As at December 31, 2023	2,356,231	11,281,940	919,845	(345,153)	4,529,793	(207,195)	(191,466)	(3,050,202)	(3,507,370)	45,178,145	1,361,913	45,426,285	(3,633,810)	100,118,956

CONSOLIDATED CASH FLOW STATEMENT

For the year ended December 31, 2024

	Note	Year ended December 31, 2024 RMB'000	2023 RMB'000
Cash flows from operating activities			
Cash generated from operations	23	**30,781,218**	14,044,385
Income tax paid		**(3,704,353)**	(5,088,636)
Net cash generated from operating activities		**27,076,865**	8,955,749
Cash flows from investing activities			
Purchases of property, plant and equipment and intangible assets		**(12,781,328)**	(14,776,433)
Proceeds from sale of property, plant and equipment and intangible assets		**266,731**	470,477
Purchase of financial assets at fair value through profit or loss		**(9,993,363)**	(12,709,623)
Proceeds from the disposal of financial assets at fair value through profit or loss		**11,775,753**	12,196,185
Dividends from financial assets at fair value through profit or loss		**211,370**	221,844
Capital injection in associates measured at fair value through profit or loss		**(982,533)**	(458,500)
Distributions from associates measured at fair value through profit or loss		**1,943,644**	2,563,393
Acquisition of and capital injection in associates and joint ventures using equity accounting		**(88,648)**	(120,803)
Proceeds from disposal of associates using equity accounting		**399,870**	958,034
Dividends from associates using equity accounting		**422,683**	371,735
Purchase of financial assets at fair value through other comprehensive income		**(56,828)**	(354,017)
Disposal of financial assets at fair value through other comprehensive income		**293,971**	400,305
Dividends from financial assets at fair value through other comprehensive income		**448**	18,539
Acquisition of subsidiaries, net of cash acquired		**(158,834)**	(1,006,477)
Disposal of subsidiaries, net of cash disposed		**89,623**	66,217
Loans (granted to)/repaid from related parties and third parties		**(16,923)**	517,092
Interest received		**723,336**	1,234,203
Increase in fixed deposits for more than 3 months		**(2,113,697)**	(91,107)
Disposal of financial assets at amortized cost and derivative financial instruments		**121,615**	138,914
Net cash used in investing activities		**(9,943,110)**	(10,360,022)

CONSOLIDATED CASH FLOW STATEMENT (CONTINUED)
For the year ended December 31, 2024

	Note	Year ended December 31, 2024 RMB'000	2023 RMB'000
Cash flows from financing activities			
Proceeds from borrowings		**185,787,933**	109,527,783
Repayments of borrowings		**(187,453,976)**	(118,169,010)
Repayments of lease liabilities		**(1,085,631)**	(1,034,871)
Issue of other bonds, net of issuance costs		**3,094,850**	4,221,351
Repurchase of convertible preferred shares		**–**	(327,464)
Proceeds from warrants subscription		**822,062**	–
Capital injections from other non-controlling interests		**883,481**	1,981,985
Distribution to other non-controlling interests		**(3,508,412)**	(3,577,213)
Transaction with other non-controlling interests		**(1,608,092)**	(4,340,172)
Dividends paid to equity holders of the Company		**(136,875)**	(443,759)
Interest paid		**(10,922,115)**	(10,468,186)
Net cash used in financing activities		**(14,126,775)**	(22,629,556)
Net increase/(decrease) in cash and cash equivalents		**3,006,980**	(24,033,829)
Cash and cash equivalents at beginning of year		**59,571,033**	81,159,017
Exchange (losses)/gains on cash and cash equivalents		**(1,610,015)**	2,445,845
Cash and cash equivalents at end of year	*13*	**60,967,998**	59,571,033

1. GENERAL INFORMATION

Legend Holdings Corporation (the "Company") is a joint stock company with limited liability under Company Law of the People's Republic of China ("PRC"). It was incorporated in November 1984 under the name of Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學院計算技術研究所新技術發展公司), as an enterprise owned by the whole people (全民所有制企業). Since then, the Company has completed a series of reorganizations and was converted into a joint stock limited liability company on February 18, 2014, the registered capital is RMB2,356 million now. The Company's H shares have been listed on the Main Board of the Hong Kong Stock Exchange since June 29, 2015.

The registered address of the Company is Room 1701, 17/F, Block 1, Court No. 2, Ke Xue Yuan Nanlu, Hai Dian District, Beijing, PRC.

The Company operates its business through two sectors: diversified-industries operations and industrial incubations and investments.

The diversified-industries operations consist of operations in: (a) Lenovo Group Limited ("Lenovo"), which is primarily engaged in providing innovative intelligent devices and infrastructure, and intelligent solutions, services and software; (b) Levima Group Limited ("Levima Group"), which mainly engaged in the research and development, production and sales of advanced material products; (c) Joyvio Group Co., Ltd. ("Joyvio Group"), which operates mainly to engaged in modern agriculture and food related business; and (d) Banque Internationale à Luxembourg S.A. ("BIL"), which mainly offers integrated banking services, including corporate and institutional banking, retail banking, private banking, capital markets, etc;

The industrial incubations and investments sector conducts investment in private equity funds ("PE Funds") and venture capital funds ("VC Funds") as a limited partner and holds interest in the general partners of certain funds. The Group also makes early stage or "angel" investments in technology start-ups and minority investments in other entities. It also invests in aviation logistics, financial services, medical and health care, and office leasing services, etc.

2. BASIS OF PREPARATION

The consolidated financial statements have been prepared in accordance with IFRS Accounting Standards ("IFRS") and requirements of the Hong Kong Companies Ordinance (Cap. 622) under the historical cost convention, as modified by the revaluation of financial assets at fair value through other comprehensive income, financial assets and financial liabilities at fair value through profit or loss (including derivative instruments), associates measured at fair value through profit or loss, investment properties and biological assets measured at fair value.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies. The areas involve a higher degree of judgment or complexity, or involve significant assumptions.

2.1 New and amended standards adopted

The following new and amended standards are mandatory for the first time for the Groups financial year beginning on January 1, 2024 and are applicable for the Group:

IAS 1 (Amendments)	Classification of Liabilities as Current or Non-current and non-current Liabilities with Covenants
IAS 16 (Amendments)	Lease Liabilities in a Sale-and-Leaseback
International Interpretation 5 (Amendments)	Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contain a Repayment on Demand Clause
IAS 7 and IFRS 7 (Amendments)	Supplier finance arrangements

Except for IAS 7 and IFRS 7 (Amendments), other amendments to IFRS and IAS effective for the financial year beginning on January 1, 2024 do not have a material impact on the Group's consolidated financial statements.

2.2 Amended standards and interpretations not yet adopted

The following are amended standards and interpretations that have been issued but are not yet effective for the financial year beginning on January 1, 2024 and have not been early adopted.

		Effective for financial year beginning on or after
IAS 21 (Amendments)	Lack of exchangeability	1 January 2025
IFRS 9 and IFRS 7 (Amendments)	Classification and Measurement of Financial Instruments	1 January 2026
IFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
IFRS 19	Subsidiaries without Public Accountability: Disclosures	1 January 2027
IFRS 10 and IAS 28 (Amendments)	Sale or Contribution of Assets between an Investor and its Associate or Joint venture	To be Determined

Impact of new standard released not yet adopted

Certain new and amended accounting standards and interpretations have been published that are not mandatory for the financial year beginning on January 1, 2024 and have not been early adopted by the Group. The Group's assessment of the impact of these new and amended standards is still in progress.

3. SEGMENT INFORMATION

The Board of Directors is the Group's chief operating decision-maker. Management has determined the operating segments based on the information reviewed by the Board of Directors for the purpose of allocating resources and assessing performance.

For management purpose, the Group is organized into business units based on their products and services. Different businesses require different technologies and marketing strategies. The Group, therefore, separately manages the production and operation of each segment and evaluates their operating results respectively, in order to make decisions about resources to be allocated to these segments and to assess their performance.

Diversified-industries Operations:

– Lenovo, which is primarily engaged in providing innovative intelligent devices and infrastructure, and creates intelligent solutions, services and software;

– Levima Group, which mainly engaged in the research and development, production and sales of advanced material products;

– Joyvio Group, which operates mainly to engaged in modern agriculture and food related business; and

– BIL, which mainly offers integrated banking services, including corporate and institutional banking, retail banking, private banking, capital markets, etc.

Industrial incubations and investments:

Which is engaged in investment in the PE Funds and VC Funds as a limited partner and holds interest in the general partners of certain funds. It also makes early stage or "angel" investments in technology start-ups and minority investments in other entities. It also includes investments in aviation logistics, financial services, medical and health care, and office leasing services related business, etc.

The unallocated amounts primarily represent corporate expenses that are not directly allocated to one of the aforementioned operating segments. The unallocated amounts also include other income statement items such as employee benefit expense, finance income and costs, which cannot be directly identified to specific operating segments. Segment assets consist, primarily of investment properties, property, plant and equipment, intangible assets, right-of-use assets, inventories, receivables and cash and cash equivalents. Segment liabilities primarily comprise operating liabilities.

The Board of Directors assesses the performance of the operating segments based on a measure of net profit and profit attributable to equity holders of the Company.

Year ended December 31, 2024

	Diversified-industries Operations							
	Lenovo *RMB'000*	Levima Group *RMB'000*	Joyvio Group *RMB'000*	BIL *RMB'000*	Industry Incubations and Investments *RMB'000*	Unallocated *RMB'000*	Elimination *RMB'000*	Total *RMB'000*
Segment revenue								
Sales/provide services to external customers	468,886,084	6,440,776	27,199,192	2,111,460	4,314,135	–	–	508,951,647
Interest income	–	–	–	12,860,253	325,695	–	(34,365)	13,151,583
Interest expense	–	–	–	(9,296,795)	–	–	–	(9,296,795)
Inter-segment sales/provide services	–	–	–	–	5,352	–	(5,352)	–
Total	468,886,084	6,440,776	27,199,192	5,674,918	4,645,182	–	(39,717)	512,806,435
Segment results								
Profit/(losses) before income tax	11,432,391	310,566	(1,359,108)	1,354,347	(2,020,196)	(2,025,801)	–	7,692,199
Income tax (expense)/credit	(137,353)	(90,615)	190,878	(131,124)	(253,072)	412,251	–	(9,035)
Profit/(losses) for the year	11,295,038	219,951	(1,168,230)	1,223,223	(2,273,268)	(1,613,550)	–	7,683,164
Profit/(losses) attributable to equity holders of the Company for the year	3,439,571	69,878	(647,719)	1,100,656	(2,215,605)	(1,613,550)	–	133,231
Segment assets	296,994,260	21,802,081	22,082,481	233,485,317	97,844,642	32,533,631	(8,774,418)	695,967,994
Segment liabilities	271,847,826	12,896,781	18,063,826	212,834,357	36,915,529	52,110,744	(6,346,634)	598,322,429
Other segment information:								
Depreciation and amortisation	(10,074,615)	(619,364)	(611,025)	(589,169)	(208,662)	(6,209)	–	(12,109,044)
Impairment loss for non-current assets *(Note 6)*	(677,962)	–	(436,902)	(19,421)	(160,494)	–	–	(1,294,779)
Investment income and gains/(losses) *(Note 4)*	1,892,050	33,739	(45,762)	157,613	(1,425,720)	–	(11,098)	600,822
Finance income	804,075	139,811	44,280	–	55,222	586,926	(147,424)	1,482,890
Finance costs	(5,637,667)	(221,821)	(806,866)	–	(509,187)	(2,413,899)	192,871	(9,396,569)
Share of (loss)/profit of associates and joint ventures accounted for using the equity method	(189,691)	16,986	11,962	–	442,081	–	–	281,338
Material non-cash items other than depreciation and amortisation	(1,851,603)	–	(51,196)	–	1,151	–	–	(1,901,648)
Capital expenditure	9,500,789	2,607,802	564,819	652,960	749,497	1,377	–	14,077,244
Associates and joint ventures using equity accounting	1,701,722	337,888	468,640	–	12,554,416	–	–	15,062,666
Associates measured at fair value through profit or loss	–	–	–	–	13,340,631	–	–	13,340,631

Year ended December 31, 2023

	Diversified-industries Operations							
	Lenovo *RMB'000*	Levima Group *RMB'000*	Joyvio Group *RMB'000*	BIL *RMB'000*	Industry Incubations and Investments *RMB'000*	Unallocated *RMB'000*	Elimination *RMB'000*	Total *RMB'000*
Segment revenue								
Sales/provide services to external customers	392,493,151	6,879,147	26,089,616	2,119,085	4,056,449	–	–	431,637,448
Interest income	–	–	–	10,835,372	366,920	–	–	11,202,292
Interest expense	–	–	–	(6,827,574)	–	–	–	(6,827,574)
Inter-segment sales/provide services	–	–	–	–	7,680	–	(7,680)	–
Total	392,493,151	6,879,147	26,089,616	6,126,883	4,431,049	–	(7,680)	436,012,166
Segment results								
Profit/(losses) before income tax	8,353,493	510,855	(1,303,051)	1,650,317	(4,950,455)	(1,837,231)	–	2,423,928
Income tax (expense)/credit	(1,631,617)	(66,801)	156,291	(187,411)	(523,390)	459,308	–	(1,793,620)
Profit/(losses) for the year	6,721,876	444,054	(1,146,760)	1,462,906	(5,473,845)	(1,377,923)	–	630,308
Profit/(losses) attributable to equity holders of the Company for the year	1,981,533	227,681	(447,788)	1,316,324	(5,574,106)	(1,377,923)	–	(3,874,279)
Segment assets	261,391,520	17,963,616	21,800,147	242,215,721	101,720,739	24,539,909	(3,899,085)	665,732,567
Segment liabilities	233,267,668	9,346,996	16,613,698	220,894,634	35,526,822	51,449,992	(1,486,199)	565,613,611
Other segment information:								
Depreciation and amortisation	(9,652,468)	(691,087)	(642,034)	(442,181)	(171,815)	(7,647)	–	(11,607,232)
Impairment loss for non-current assets *(Note 6)*	(6,311)	–	(319,244)	–	(100,763)	–	–	(426,318)
Investment income and gains/(losses) *(Note 4)*	1,352,963	15,521	197,090	178,553	(3,554,368)	–	–	(1,810,241)
Finance income	1,133,628	93,592	39,785	–	179,002	769,133	(20,722)	2,194,418
Finance costs	(5,358,077)	(177,559)	(667,172)	–	(468,834)	(2,478,120)	20,722	(9,129,040)
Share of (loss)/profit of associates and joint ventures accounted for using the equity method	(141,297)	3,601	50,175	–	(401,059)	–	–	(488,580)
Material non-cash items other than depreciation and amortisation	(2,265,733)	–	(51,196)	–	(15,300)	–	–	(2,332,229)
Capital expenditure	11,982,349	1,929,834	709,008	688,067	1,691,868	3,817	–	17,004,943
Associates and joint ventures using equity accounting	1,807,936	315,705	493,269	–	13,626,291	–	–	16,243,201
Associates measured at fair value through profit or loss	–	–	–	–	14,778,452	–	–	14,778,452

(a) Revenue from external customers

	Year ended December 31,	
	2024	2023
	RMB'000	*RMB'000*
China	**139,876,135**	119,159,276
Asia-Pacific region excluding China	**88,966,227**	72,194,321
Europe/Middle East/Africa	**123,371,088**	105,558,701
Americas	**160,592,985**	139,099,868
Total	**512,806,435**	436,012,166

(b) Non-current assets

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
China	**62,010,673**	68,998,507
Asia-Pacific region excluding China	**16,197,415**	15,087,247
Europe/Middle East/Africa	**15,406,631**	13,613,672
Americas	**35,787,858**	34,144,511
Total	**129,402,577**	131,843,937

The non-current assets information above is based on the locations of the assets and excludes financial assets, investment in associates and joint ventures and deferred income tax assets.

(c) Analysis of revenue by timing of revenue recognition

	Year ended December 31,	
	2024	2023
	RMB'000	*RMB'000*
At a point in time	**483,958,806**	407,449,854
Over time	**28,847,629**	28,562,312
	512,806,435	436,012,166

(d) Revenue recognized in relation to deferred revenue and advance from customers

As at December 31, 2024, deferred revenue and advance from customers amounting to RMB25,078 million (2023: RMB22,778 million) primarily relate to the Group's unfulfilled performance obligations for which consideration has been received at the reporting date. Revenue is recognized in the period when the performance obligations are fulfilled. RMB12,555 million (2023: RMB13,012 million) was recognized as revenue during the year that was included in such balance at the beginning of the year.

(e) Transaction price allocated to the remaining performance obligations

Revenue expected to be recognized in the future related to performance obligations that are unfulfilled or partially unfulfilled at the reporting date.

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Within one year	**13,972,435**	12,555,051
More than one year	**11,105,675**	10,223,176
Total	**25,078,110**	22,778,227

4. INVESTMENT INCOME AND GAINS/(LOSSES)

	Year ended December 31, **2024** *RMB'000*	2023 *RMB'000*
Gains on disposal/dilution of associates	**9,652**	383,879
Gains/(losses) on disposal of subsidiaries	**56,741**	(58,477)
Dividend income from financial assets at fair value through other comprehensive income	**8,112**	17,508
Fair value income/(losses), dividend income from associates measured at fair value through profit or loss	**(761,666)**	(1,122,164)
Gain on remeasurement of a written put option liability	**1,020,110**	–
Disposal gains, fair value income/(losses), dividend income from financial instruments at fair value through profit or loss and others	**267,873**	(1,030,987)
	600,822	(1,810,241)

5. OTHER (LOSSES)/GAINS-NET

	Year ended December 31, **2024** *RMB'000*	2023 *RMB'000*
Government grants	**751,015**	1,473,784
Gains/(Losses) on disposal of property, plant and equipment and intangible assets	**14,594**	(137,579)
Fair value losses on investment properties	**(354,479)**	(122,878)
Net foreign exchange losses	**(81,939)**	(598,959)
Severance and related costs *(i)*	**(454,175)**	(1,502,482)
Non-recourse factoring costs	**(64,010)**	(91,662)
Others	**(365,402)**	(538,424)
	(554,396)	(1,518,200)

(i) For the year ended December 31, 2023, due to industry challenges, Lenovo has announced resource allocation measures and incurred severance and related costs to further improve efficiency and competitiveness.

6. EXPENSES BY NATURE

	Year ended December 31,	
	2024	2023
	RMB'000	*RMB'000*
Cost of inventories sold	**404,878,789**	338,214,194
Employee benefit expense	**47,173,130**	42,715,982
Office and administrative expense	**5,933,226**	5,967,295
Advertising costs	**7,490,434**	5,906,802
Depreciation and amortisation	**12,109,044**	11,607,232
Impairment loss for loans to customers	**566,408**	380,675
Impairment loss for other financial assets	**1,083,438**	1,005,302
Impairment loss for non-current assets *(i)*	**1,294,779**	426,318
Consultancy and professional fees	**3,804,543**	2,559,182
Customer support service	**3,279,360**	3,766,634
Auditors' remuneration-audit services	**108,099**	108,518
Auditors' remuneration-non audit services	**7,589**	9,377
Labs and testing	**2,040,446**	1,950,493
Lease payments	**124,772**	126,783
Taxes and surcharges	**925,386**	746,255
Transportation expense	**957,463**	1,196,109
Inventory write-down	**126,525**	851,196
Other expenses *(ii)*	**5,624,890**	5,298,248
	497,528,321	422,836,595

(i) For the year ended December 31, 2024, impairment loss on non-current assets mainly consists of impairment loss of intangible assets of RMB1,186 million (2023: RMB408 million) and impairment loss of property, plant and equipment of RMB62 million (2023: RMB0.3 million).

(ii) Other expenses mainly include non-base manufacturing costs from IT business, which are costs that are periodic in nature as opposed to product specific. They are typically incurred after the physical completion of the product and include items such as outbound freight for in-country finished goods shipments, warranty costs, engineering charges, storage and warehousing costs. Non-base manufacturing costs are included in the calculation of gross margin but not inventoriable costs.

7. FINANCE INCOME AND COSTS

	Year ended December 31,	
	2024	2023
	RMB'000	*RMB'000*
Interest expense *(i)*:		
– Bank loans and overdrafts	**3,141,808**	2,999,010
– Other loans	**876,024**	715,824
– Bonds	**1,607,732**	1,844,730
– Lease liabilities	**159,760**	153,664
Factoring costs	**3,595,655**	3,397,954
Interest costs on put option liability	**15,590**	34,895
Total finance costs	**9,396,569**	9,146,077
Less: The amount of capital capitalization of eligible assets	**–**	(17,037)
Finance costs	**9,396,569**	9,129,040
Interest income *(i)*:		
– Interest income on bank deposits and money market funds	**(1,204,025)**	(1,862,516)
– Interest income on loans to related parties	**(24,900)**	(112,979)
– Interest income on loans to non-related parties	**(253,965)**	(218,923)
Finance income	**(1,482,890)**	(2,194,418)
Net finance costs	**7,913,679**	6,934,622

(i) Finance income and costs do not include income and costs from subsidiaries which are engaged in banking business and micro-loan business. Interest income and expense generated from banking business are displayed in "interest income" and "interest expense" in the consolidated income statement. Interest income and expense generated from micro-loan business are displayed in "interest income" and "cost of sales and services" in the consolidated income statement.

8. INCOME TAX EXPENSE

Hong Kong profits tax has been provided at the rate of 16.5% while the income tax provision for group entities operating in Mainland China is based on a statutory rate of 25%. Income tax of other group entities operating in overseas countries and regions are calculated at the rates applicable in the respective jurisdictions.

	Year ended December 31,	
	2024	2023
	RMB'000	*RMB'000*
Current income tax	**4,479,809**	3,837,732
Deferred income tax	**(4,470,774)**	(2,044,112)
Income tax expense	**9,035**	1,793,620

The Group has been granted certain tax concessions by tax authorities in Mainland China and overseas whereby the subsidiaries operating in the respective jurisdictions are entitled to tax concessions.

Taxation on the Group's profit before tax differs from the theoretical amount that would arise using the enacted tax rate of the home country of the Group entities as follows:

	Year ended December 31,	
	2024	2023
	RMB'000	*RMB'000*
Profit before tax	**7,692,199**	2,423,928
Tax effects of:		
Tax calculated at domestic rates applicable in countries or regions concerned	**1,638,650**	461,432
Income not subject to tax	**(2,384,304)**	(2,249,803)
Expenses not deductible for tax purposes	**2,772,090**	2,537,256
Utilisation of previously unrecognised tax losses/temporary differences	**(861,743)**	(890,159)
Deferred income tax assets not recognised	**1,201,250**	2,527,711
Tax impact of reorganization	**(2,005,334)**	–
Others	**(351,574)**	(597,805)
Enterprise income tax	**9,035**	1,788,632
Land appreciation tax	**–**	4,988
Income tax expense	**9,035**	1,793,620

9. EARNINGS/(LOSSES) PER SHARE

Basic earnings/(losses) per share is calculated by dividing the profit/(losses) attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the year excluding shares held for the share incentive plan.

	Year ended December 31,	
	2024	2023
Basic earnings/(losses) attributable to equity holders of the Company (RMB'000)	**133,231**	(3,874,279)
Diluted impact on earnings/(losses) (RMB'000) *(i)*	**(155,983)**	(70,395)
Diluted losses attributable to the equity holders of the Company (RMB'000)	**(22,752)**	(3,944,674)
Weighted average number of issued ordinary shares (thousands)	**2,356,231**	2,356,231
Less shares held for share incentive plan (thousands)	**(7,267)**	(11,926)
Weighted average number of issued ordinary shares for calculating basic earnings per share (thousands)	**2,348,964**	2,344,305
Potential dilutive effect arising from share incentive plan (thousands) *(ii)*	**–**	3,109
Weighted average number of issued ordinary shares for calculating diluted earnings/(losses) per share (thousands) *(ii)*	**2,348,964**	2,347,414
Earnings/(Losses) per share		
– Basic (RMB per share)	**0.06**	(1.65)
– Diluted (RMB per share)	**(0.01)**	(1.68)

(i) Diluted impact on earnings/(losses) is due to the effect of two categories of dilutive instruments, namely, mid-long term incentive awards and convertible bonds. Diluted earnings/(losses) per share is calculated by adjusting earnings/(losses) attributable to the equity holders of the Company.

(ii) Diluted earnings/(losses) per share is calculated assuming conversion of all dilutive potential ordinary shares and adjusting the weighted average number of ordinary shares in issue accordingly. The Company's dilutive potential ordinary shares comprise shares related to Share Incentive plan. The number of dilutive potential ordinary shares is calculated as the difference between the number of shares calculated by converting the monetary value of the remaining outstanding restricted incentive share subscription rights and share options to the fair value per share of ordinary shares for the period (the average market price of the Company's shares for the corresponding period) compared to the number of shares assuming conversion of restricted shares and share options to ordinary shares.

10. ACCOUNTS AND NOTES RECEIVABLES

	As at December 31, 2024 *RMB'000*	2023 *RMB'000*
Accounts and notes receivables measured at amortised cost		
Trade receivables	**4,465,097**	4,104,819
Notes receivables	**392,694**	344,443
Receivables arising from finance leases	**8,181,306**	7,415,198
Less: allowances for impairment loss	**(688,427)**	(640,160)
Accounts and notes receivables measured at amortised cost-net	**12,350,670**	11,224,300
Trade receivables measured at FVOCI		
Trade receivables financing *(i)*	**71,396,770**	62,696,669
Account and notes receivables	**83,747,440**	73,920,969

(i) Lenovo, a subsidiary of the Company, factorizes a part of trade receivables according to its daily fund management, with a business model that the trade receivables are held for the collection of contractual cash flows and for selling the trade receivables. The trade receivables of Lenovo are classified as financial assets measured at fair value through other comprehensive income.

As at December 31, 2024, the allowance of impairment loss for trade receivables financing is RMB1,255 million (As at December 31, 2023: RMB642 million).

As at December 31, 2024 and 2023, the ageing analyses of the trade receivables and trade receivables financing based on invoice date were as follows:

	As at December 31, 2024 *RMB'000*	2023 *RMB'000*
Up to 3 months	**70,385,987**	61,089,292
3 to 6 months	**4,342,354**	3,759,692
6 months to 1 year	**1,190,645**	1,122,919
1 to 2 years	**816,182**	1,093,786
2 to 3 years	**191,991**	260,237
Over 3 years	**190,184**	117,998
	77,117,343	67,443,924

Notes receivables of the Group are bank acceptance mainly with maturity dates within six months.

11. PREPAYMENT, OTHER RECEIVABLES AND OTHER CURRENT ASSETS

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Receivables from parts subcontractors	**14,351,365**	11,999,347
Prepayments	**6,936,405**	6,166,803
Prepaid tax	**10,478,111**	9,049,994
Amounts due from related parties	**1,937,592**	1,665,665
Advance to suppliers	**4,395,206**	4,700,558
Deposits receivable	**470,668**	333,638
Advance to employees	**76,315**	61,956
Interest receivable	**85,307**	137,472
Others	**5,451,551**	6,234,518
	44,182,520	40,349,951
Less: allowances for impairment loss	**(562,719)**	(447,160)
	43,619,801	39,902,791

12. LOANS TO CUSTOMERS

Loan balances are loans derive from the subsidiaries of the Company which engages in the loans business.

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Banking service *(a)*	**123,018,519**	130,065,806
Other service *(b)*	**5,302,206**	6,151,222
Total	**128,320,725**	136,217,028
Less: allowances for impairment loss *(c)*	**(3,285,566)**	(3,576,354)
Net loans to customers	**125,035,159**	132,640,674
Less: current portion	**(32,317,267)**	(33,539,980)
Non-current portion	**92,717,892**	99,100,694

(a) Banking service

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
On demand and short notice	**10,892,062**	12,082,903
Finance leases	**2,203,568**	2,109,701
Other term loans	**109,922,889**	115,873,202
Total	**123,018,519**	130,065,806
Less: allowances for impairment loss		
– Stage 1	**(142,972)**	(303,343)
– Stage 2	**(106,455)**	(177,185)
– Stage 3	**(1,508,205)**	(1,664,421)
Total allowances for impairment loss	**(1,757,632)**	(2,144,949)
Net loans to customers	**121,260,887**	127,920,857

(b) Other service

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Direct loans and pawn loans to customers	**2,873,256**	3,702,137
Entrusted loans to customers	**2,428,950**	2,449,085
Total	**5,302,206**	6,151,222
Less: allowances for impairment loss		
– Stage 1	**(91,506)**	(100,509)
– Stage 2	**(51,743)**	(50,566)
– Stage 3	**(1,384,685)**	(1,280,330)
Total allowances for impairment loss	**(1,527,934)**	(1,431,405)
Net loans to customers	**3,774,272**	4,719,817

(c) Allowance for impairment loss

	Stage 1 *RMB'000*	**Stage 2** *RMB'000*	**Stage 3** *RMB'000*	**Total** *RMB'000*
As at January 1, 2024	**(403,852)**	**(227,751)**	**(2,944,751)**	**(3,576,354)**
Allowance made *(i)*	**(335,150)**	**(291,515)**	**(1,693,071)**	**(2,319,736)**
Unused amounts reversed *(ii)*	**458,391**	**365,147**	**973,388**	**1,796,926**
Transfer of stages, write-off and disposal	**40,037**	**(8,468)**	**731,180**	**762,749**
Exchange adjustment	**6,096**	**4,389**	**40,364**	**50,849**
As at December 31, 2024	**(234,478)**	**(158,198)**	**(2,892,890)**	**(3,285,566)**

	Stage 1 *RMB'000*	Stage 2 *RMB'000*	Stage 3 *RMB'000*	Total *RMB'000*
As at January 1, 2023	(454,917)	(323,510)	(3,004,271)	(3,782,698)
Allowance made *(i)*	(355,342)	(437,457)	(1,160,458)	(1,953,257)
Unused amounts reversed *(ii)*	389,827	526,361	644,356	1,560,544
Transfer of stages, write-off and disposal	39,219	14,824	662,549	716,592
Exchange adjustment	(22,639)	(7,969)	(86,927)	(117,535)
As at December 31, 2023	(403,852)	(227,751)	(2,944,751)	(3,576,354)

(i) Including the impact of current period accruals and parameter updates on the loss allowance.

(ii) Including reversal of allowance for impairment loss for written-off assets.

13. BALANCES WITH CENTRAL BANK, RESTRICTED DEPOSITS, BANK DEPOSITS, CASH AND CASH EQUIVALENTS

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Balances with central bank		
Cash and balances with central banks of the country of the subsidiaries	**1,392,255**	1,302,861
Restricted deposits		
Deposits for guarantee business	**–**	65,251
Deposits for notes payables and borrowings	**2,885,761**	1,745,188
Other restricted deposits	**1,473,400**	1,066,102
	4,359,161	2,876,541
Bank deposits		
Matured between three to twelve months	**44,270**	31,939
Cash and cash equivalents		
Cash at bank and in hand	**35,278,471**	33,023,797
Cash and balances with central banks of the country of the subsidiaries (other than mandatory reserves)	**8,019,075**	19,776,542
Loans and advances to credit institutions	**13,019,047**	4,738,922
Money market funds	**4,651,405**	2,031,772
	60,967,998	59,571,033
Total	**66,763,684**	63,782,374
Maximum exposure to credit risk	**66,763,684**	63,782,374
Effective annual interest rates	**0%-12.3%**	0.0%-11.8%

14. SHARE CAPITAL

	As at December 31, 2024		As at December 31, 2023	
	Number of shares	**Share capital** *RMB'000*	Number of shares	Share capital *RMB'000*
– H shares	**1,271,853,990**	**1,271,854**	1,271,853,990	1,271,854
– Domestic shares	**1,084,376,910**	**1,084,377**	1,084,376,910	1,084,377
Ordinary shares issued and fully paid	**2,356,230,900**	**2,356,231**	2,356,230,900	2,356,231

15. PERPETUAL SECURITIES

At November 14, 2019, BIL issued a total of EUR175 million Fixed Rate Resettable Callable Perpetual Additional Tier 1 Capital Notes (the "Notes") which were admitted to trading on a regulated market in the European Economic Area ("EEA") and/or offered to the public other than any retail investors in the EEA. The net proceeds were about RMB1,380 million. The annual coupon rate of the Notes for the first 6 years is 5.25%, resetting every 5 years thereafter. Interest is payable semi annually in arrear on 14 May and 14 November of each year commencing on May 14, 2020, the Notes were used to strengthen BIL's Additional Tier 1 capital.

As (a) BIL may elect, at its sole and absolute discretion, to cancel in whole or in part the payment of interest on the Notes and may pay dividends on its ordinary shares notwithstanding such cancellation; (b). The Notes have no fixed maturity, noteholders do not have the right to call for their redemption and BIL may, at its option, redeem the Notes at any time in the six months prior to and including November 14, 2025 or on any interest payment date thereafter, the Notes do not contain any contractual obligation to pay cash or other financial assets, and are classified as a component of non-controlling interests within Equity for accounting purpose.

16. TRADE AND NOTES PAYABLES

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Trade payables	**79,393,541**	69,361,996
Notes payables	**25,001,157**	8,440,997
	104,394,698	77,802,993

As at December 31, 2024 and 2023, the ageing analyses of the trade payables based on invoice date were as follows:

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
0-30 days	**44,388,201**	41,778,258
31-60 days	**19,958,020**	16,394,565
61-90 days	**8,419,362**	6,030,051
91 days-1 year	**6,506,530**	5,014,473
Over 1 year	**121,428**	144,649
	79,393,541	69,361,996

Notes payables of the Group are mainly repayable within three months.

17. OTHER PAYABLES AND ACCRUALS

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Payable to parts subcontractors	**46,793,215**	39,285,335
Allowance for billing adjustment *(i)*	**15,588,398**	19,513,696
Accrued expenses	**18,965,820**	13,961,883
Payroll payable	**8,196,074**	6,360,304
Other taxes payable	**3,307,279**	3,048,282
Amounts due to related parties *(ii)*	**621,978**	637,934
Social security payable	**1,407,480**	1,396,125
Deposits payable	**401,267**	561,597
Interest payable	**293,182**	419,433
Royalty payable	**370,957**	437,704
Deferred consideration	**75,621**	112,800
Written put option liability *(iii)*	**1,788,280**	4,555,476
Others	**16,312,058**	16,436,462
	114,121,609	106,727,031

(i) Allowance for billing adjustment relates primarily to allowances for future volume discounts, price protection, rebates and customer sales returns.

(ii) As at December 31, 2024 and 2023, the amounts due to related parties are unsecured.

(iii) Written put option liability

(1) Pursuant to the joint venture agreement entered into between Lenovo and Fujitsu Limited ("Fujitsu"), Lenovo and Fujitsu are respectively granted call and put options which entitle Lenovo to purchase from Fujitsu and Development Bank of Japan ("DBJ"), or Fujitsu and DBJ to sell to Lenovo, 49% interest in Fujitsu Client Computing Limited and its subsidiaries. Both options are exercisable as at December 31, 2024. The exercise price for the call and put options will be determined based on the fair value of the 49% interest as of the day of exercising the option.

The amount that may become payable upon exercise of the put option is initially included in other non-current liabilities at the present value of the redemption amount, with a corresponding direct credit to equity for the put option issued to non-controlling interests.

At each balance sheet date, the put option liability is required to be remeasured based on changes in expected performance, with the resulting gain or loss recognized in the consolidated income statement (note 4). If the put option is not exercised at expiry, the liability is derecognized and equity is adjusted accordingly.

(2) Pursuant to the contract of Chinese foreign equity joint venture ("the Contract") entered into between Joyvio Group, the subsidiary of the Company, and Saturn Agriculture Investment Co., Limited ("Saturn") in 2019, the Company granted Saturn the put option will be determined in accordance with the contract and up to maximum of RMB1.55 billion.

In July 2024, Saturn sent a notice to the Company requesting to exercise the put option and the Company entered into a repurchase agreement with Saturn in September 2024, pursuant to which it was determined that the Company would repurchase all of the equity interests in Joyvio Group held by Saturn by no later than June 30, 2026 by way of installment repayment.

In view of the exercise of the put option by Saturn, the Company and its subsidiaries derecognized the liability for the execution of the put option and recognized the amount payable pursuant to the repurchase agreement.

18. OTHER NON-CURRENT LIABILITIES

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Deferred considerations	**180,228**	177,577
Government incentives and grants received in advance *(a)*	**943,334**	1,186,205
Written put option liability *(b)*	**847,940**	817,305
Long-term payables	**2,986,627**	3,617,351
Others	**1,307,046**	1,150,283
	6,265,175	6,948,721

(a) Government incentives and grants received in advance

Government incentives and grants received in advance by the Group included in other non-current liabilities are mainly related to research and development projects and construction of property, plant and equipment. The Group are obliged to fulfil certain conditions under the terms of the government incentives and grants. Government incentives and grants are credited to the consolidated income statement upon fulfilment of those conditions. Government incentives and grants relating to assets are credited to the consolidated income statement on a straight-line basis over the expected lives of the related assets.

(b) Written put option liability

The financial liability that may become payable under the put option is initially recognized at present value of redemption within other non-current liabilities with a corresponding charge directly to equity. The put option liability shall be re-measured with any resulting gain or loss recognized in the consolidated income statement at each balance sheet date. In the event that the put option lapses unexercised, the liability will be derecognized with a corresponding adjustment to equity.

(1) Pursuant to the option agreement entered into between a wholly owned subsidiary of Lenovo and Hefei Yuan Jia Start-up Investment LLP ("Yuan Jia") on January 11,2022, which holds 99.31% interest in Hefei Zhi Ju Sheng Bao Equity Investment Co., Ltd ("ZJSB"), Lenovo and Yuan Jia are respectively granted call and put options which entitle Lenovo to purchase from Yuan Jia, or Yuan Jia to sell to Lenovo, the 99.31% interest in ZJSB. The call and put options will be exercisable after 54 months and from the 48 months to the 54 months respectively from the date of the new option agreement. The exercise price for the call and put options will be determined in accordance with the new option agreement, and up to a maximum of RMB500 million (approximately USD68 million).

(2) Pursuant to the contract of Sino-Foreign Equity Joint Venture entered into between Joyvio Group, the subsidiary of the Company, and Shaoxing Keqiao Joyvio Equity Investment Partnership (Limited Partnership) ("Shaoxing Keqiao Fund") in 2023, the Company granted Keqiao Fund the put option which entitles Shaoxing Keqiao Fund to sell its whole or a part of interest in Joyvio Group, upon the occurrence of certain conditions specified in the contract. The exercise price for the put option will be determined in accordance with the contract and up to maximum of RMB0.6 billion.

19. AMOUNT DUE TO CUSTOMERS

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Demand deposits and savings deposits	**78,077,192**	87,959,469
Term deposits	**63,090,594**	57,047,611
Cash collateral	**2,073**	1,970
Total	**141,169,859**	145,009,050
Less: Non-current portion	**(4,936,174)**	(3,473,989)
Current portion	**136,233,685**	141,535,061

Amount due to customers are all from BIL.

20. BORROWINGS

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Bank loans		
– Unsecured loans	**31,633,410**	31,857,697
– Guaranteed loans	**22,879,969**	22,810,779
– Collateralised loans	**14,063,158**	9,669,146
Other loans *(i)*		
– Unsecured loans	**500,000**	500,000
– Guaranteed loans	**325,000**	292,075
– Collateralised loans	**9,834,040**	6,674,000
Corporate bonds		
– Unsecured bonds	**48,726,402**	48,863,288
– Guaranteed bonds	**344,088**	494,569
– Collateralised bonds	**2,939,362**	3,351,308
	131,245,429	124,512,862
Less: Current portion	**(59,348,540)**	(56,154,990)
Non-current portion	**71,896,889**	68,357,872

(i) Other loans are mainly loans from non-banking financial institutions.

As at December 31, 2024 and 2023, the carrying value of the borrowings approximated their fair value.

(a) Effective interest rates per annum on borrowings are as follows:

	As at December 31,	
	2024	2023
Bank loans	**0.99%-10.40%**	1.44%-11.52%
Other loans	**3.71%-8.00%**	4.06%-8.50%

(b) Borrowings are repayable as follows:

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Within 1 year	**59,348,540**	56,154,990
After 1 year but within 2 years	**24,039,098**	20,596,231
After 2 years but within 5 years	**26,233,420**	22,980,462
After 5 years	**21,624,371**	24,781,179
	131,245,429	124,512,862

(c) The carrying amounts of the Group's borrowings are denominated in the following currencies:

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
RMB	**64,802,396**	63,031,190
USD	**36,386,884**	38,979,032
EUR	**19,698,274**	17,182,499
HKD	**7,662,357**	2,944,664
CHF	**1,445,738**	1,533,876
Others	**1,249,780**	841,601
	131,245,429	124,512,862

21. PROVISIONS

	Warranties *RMB'000*	Environmental restoration *RMB'000*	Restructuring *RMB'000*	Financial guarantees *RMB'000*	Other provisions *RMB'000*	Total *RMB'000*
As at January 1, 2024	**7,099,721**	**178,640**	**547,202**	**129,662**	**97,006**	**8,052,231**
Provision made	**4,999,463**	**117,453**	**453,996**	**–**	**5,861**	**5,576,773**
Unused amounts reversed	**–**	**–**	**–**	**(50,683)**	**(16,358)**	**(67,041)**
Amount utilised	**(4,983,254)**	**(102,652)**	**(550,831)**	**–**	**(12,766)**	**(5,649,503)**
Exchange adjustment	**(140,687)**	**(12,171)**	**(4,971)**	**(6,408)**	**(4,055)**	**(168,292)**
Others	**–**	**–**	**1,277**	**25,668**	**(5,640)**	**21,305**
At end of the year	**6,975,243**	**181,270**	**446,673**	**98,239**	**64,048**	**7,765,473**
Less: Non-current portion	**(1,138,470)**	**(152,681)**	**(3,861)**	**(97,911)**	**(52,724)**	**(1,445,647)**
As at December 31, 2024	**5,836,773**	**28,589**	**442,812**	**328**	**11,324**	**6,319,826**
As at January 1, 2023	7,646,156	203,540	27,061	100,422	114,944	8,092,123
Provision made	4,574,554	111,334	1,502,482	917	3,351	6,192,638
Unused amounts reversed	–	–	(2,147)	(60,516)	(14,037)	(76,700)
Amount utilised	(5,263,058)	(128,679)	(984,810)	(156)	(14,240)	(6,390,943)
Exchange adjustment	142,069	(7,555)	4,616	40,952	6,988	187,070
Acquisition of subsidiaries	–	–	–	48,043	–	48,043
At end of the year	7,099,721	178,640	547,202	129,662	97,006	8,052,231
Less: Non-current portion	(1,215,966)	(158,164)	(4,032)	(125,580)	(62,614)	(1,566,356)
As at December 31, 2023	5,883,755	20,476	543,170	4,082	34,392	6,485,875

The Group records its warranty liability at the time of sales based on estimated costs. Warranty claims are reasonably predictable based on historical failure rate information. The warranty accrual is reviewed quarterly to verify it properly reflects the outstanding obligation over the warranty period. Certain of these costs are reimbursable from the suppliers in accordance with the terms of relevant arrangement with them.

The Group records its environmental restoration provision at the time of sales based on estimated costs of environmentally-sound disposal of waste electrical and electronic equipment upon return from end-customers and with reference to the historical or projected future return rate. Environmental restoration provision is reviewed at least annually to assess its adequacy to meet the Group's obligation.

Restructuring costs provision mainly comprises employee termination payments, arising from a series of restructuring actions to reduce costs and enhance operational efficiency.

22. DIVIDENDS

The Board of Directors recommended no dividend will be paid for the year ended December 31, 2024. As recommended by the Board of Directors, no dividend for the year ended December 31, 2023 was paid in 2024. The dividends paid in 2023 were RMB 444 million (RMB0.2 per share).

23. CASH GENERATED FROM OPERATIONS

	Year ended December 31,	
	2024	2023
	RMB'000	*RMB'000*
Profit before income tax	**7,692,199**	2,423,928
Adjustments for:		
Impairment loss for non-current assets	**1,294,779**	426,318
Impairment loss for loans to customers	**566,408**	380,675
Impairment loss for other financial assets	**1,083,438**	1,005,302
Inventory write-down	**126,525**	851,196
Depreciation of property, plant and equipment	**4,408,359**	4,069,414
Depreciation of right-of-use assets	**1,019,410**	1,407,178
Amortisation	**6,681,275**	6,130,640
(Gains)/losses on disposal of property, plant and equipment and intangible assets	**(14,594)**	137,579
Fair value losses on investment properties	**354,479**	122,878
Fair value losses on consumable biological assets	**120,816**	139,271
Fair value losses on financial liabilities	**134,541**	847,143
Gain on remeasurement of a written put option liability	**(1,020,110)**	–
Disposal gains, fair value losses,dividend income from financial assets at fair value through profit or loss and others	**(402,414)**	183,844
Fair value losses and dividend income from associates measured at fair value through profit or loss	**761,666**	1,122,164
Net finance costs	**7,913,679**	6,934,622
Gains on disposal/dilution of associates	**(9,652)**	(383,879)
(Gains)/losses on disposal of subsidiaries	**(56,741)**	58,477
Dividend income from financial assets at fair value through other comprehensive income	**(8,112)**	(17,508)
Share-based payments	**1,901,648**	2,332,229
Share of (profit)/losses of associates and joint ventures using equity accounting	**(281,338)**	488,580
Net foreign exchange losses	**81,939**	598,959
Changes in working capital (excluding the effects of acquisition and exchange differences on consolidation):		
Inventories, consumable biological assets and properties under development	**(22,819,901)**	10,247,663
Trade and other receivables	**(13,032,574)**	(4,357,999)
Loans and advances and other financial instruments	**6,672,787**	(12,255,002)
Amount due to customers and credit institutions	**(12,041,632)**	(7,119,445)
Trade and other payables	**39,654,338**	(1,729,842)
Cash generated from operating activities	**30,781,218**	14,044,385

24. COMMITMENTS

(a) Capital commitments

Capital expenditure contracted at the end of the reporting period but not yet incurred is as follows:

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Property, plant and equipment	**732,377**	1,040,824
Intangible assets	**9,150**	17,523
Investments *(i)*	**2,899,578**	3,117,123
Total	**3,641,105**	4,175,470

(i) The Group has commitments in respect of investments in certain funds. Investment commitments represent the portion of committed capital not yet called for payment.

(b) Loans commitments

	As at December 31,	
	2024	2023
	RMB'000	*RMB'000*
Unused credit lines granted to credit institutions	**1,176,872**	1,539,148
Unused credit lines granted to customers	**27,282,665**	28,938,836
Total	**28,459,537**	30,477,984

25. SUBSEQUENT EVENTS

(a) Lenovo completes the convertible bond issue and the warrants issuance

On May 28, 2024, Lenovo, a subsidiary of the Company, entered into the bond subscription agreement with ALAT Technologies Company ("Alat"), pursuant to which Alat has conditionally agreed to subscribe for the zero-coupon convertible bonds in an aggregate principal amount of US$2,000,000,000 subject to the satisfaction of the conditions precedent as set out in the bond subscription agreement. The CB maturity date falling on the third anniversary from the issue date of the convertible bonds. Pursuant to the convertible bonds terms and conditions, the Investor may extend the convertible bonds maturity date by a fixed period of three months. The conversion right attaching to the convertible bonds can be exercised at least 15 calendar days prior to the convertible bonds maturity Date, the initial conversion price is HK$10.42 per Lenovo Share and will be subject to standard adjustments clauses.

On July 15, 2024, Lenovo approved the proposed issuance of 1,150,000,000 Lenovo warrants, the exercise ratio is the number of Lenovo warrant shares to be issued per Lenovo warrant, being 1:1. The Lenovo warrants last exercise date falling on the third anniversary of the Lenovo warrants issuance date, if the CB maturity date is extended pursuant to the terms of the convertible bonds, the Lenovo warrants last exercise date will be automatically extended by a fixed period of three months to align with the convertible bonds maturity date. The initial exercise price shall be HK$12.31 per Lenovo share and is subject to standard warrant exercise price adjustments events. The detailed terms are set out in the Company's announcement dated 22 August 2024.

All the conditions precedent under the bond subscription agreement and the warrants subscription agreement have been satisfied and completion of the bond issue and the warrants issuance took place on January 8, 2025.

As of the report issue date, the convertible bonds and warrants issued by Lenovo have not caused any dilution of the Company's proportionate holdings on Lenovo.

(b) The equity transfer and the capital increase transaction on JC International Finance & Leasing Co., Ltd.

On November 1, 2024, the Group entered into the equity transfer and capital increase agreement with Sunshine Life Insurance Corporation Limited ("Sunshine Life") on the equity of JC International Finance & Leasing Co., Ltd. ("JC Finance & Leasing"), a subsidiary of the Company. Pursuant to which (i) the Group conditionally agreed to sell and Sunshine Life conditionally agreed to acquire the registered capital of JC Finance & Leasing of RMB450 million, representing approximately 15.31% of the enlarged registered capital of JC Finance & Leasing, at a consideration of RMB501 million; (ii) Sunshine Life conditionally agreed to subscribe for the additional registered capital of JC Finance & Leasing of RMB721 million at a consideration of RMB803 million, representing approximately 24.57% of the enlarged registered capital of JC Finance & Leasing. In addition, upon the occurrence of any of the repurchase events as described in the agreement, Sunshine Life has the right to require the Company's subsidiary Junchuang Financial Group Limited, the Company and its designated entities approved by Sunshine Life to repurchase all or part of the equity interests in JC Finance & Leasing held by Sunshine Life by then. The equity transfer and the capital increase transaction have been completed on January 9, 2025. Upon the completion, the Company indirectly holds 52.79% equity interests in JC Finance & Leasing, and JC Finance & Leasing remains a subsidiary of the Company.

CORPORATE GOVERNANCE CODE

During the year ended December 31, 2024, the Company complied with all code provisions of the Corporate Governance Code (the "Corporate Governance Code") contained in Appendix C1 of the Listing Rules.

The Company reviews the compliance of the Corporate Governance Code on an annual basis in order to ensure that the Company has complied with the code provisions. Efforts have been made to continuously enhance our corporate governance standards with reference to the best recommended practices.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS AND SUPERVISORS

The Company has adopted the Model Code for Securities Transactions by the Directors and Supervisors (the "Model Code"), which is no less exacting than the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 of the Listing Rules.

Specific enquiry had been made of all the Directors and Supervisors, and all the Directors and Supervisors confirmed that they had complied with the Model Code during the period ended December 31, 2024.

PURCHASE, SALE AND REDEMPTION OF LISTED SECURITIES

During the year ended December 31, 2024, neither the Company, nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

AUDIT COMMITTEE

At the end of the Reporting Period, members of the Audit Committee comprised of Ms. HAO Quan (Chairperson), Ms. YANG Hongmei and Mr. YIN Jian'an.

The Audit Committee reviewed the results of the Group for the year ended December 31, 2024 and discussed with the management the accounting policies and practices adopted by the Company, and its internal controls and financial reporting matters.

AUDITOR

PricewaterhouseCoopers ("PwC") was appointed as the Company's auditor for the year ended December 31, 2024. The 2024 consolidated financial statements of the Company prepared in accordance with IFRS Accounting Standards were audited by PwC.

PUBLICATION OF ANNUAL RESULTS ON THE WEBSITES OF HONG KONG STOCK EXCHANGE AND THE COMPANY

This announcement was published on the website of Hong Kong Stock Exchange (www.hkexnews.hk) and on the website of the Company (www.legendholdings.com.cn). The annual report for the year ended December 31, 2024 will be despatched to the Shareholders and published on the websites of Hong Kong Stock Exchange and the Company in due course.

DEFINITIONS

In this announcement, unless the context otherwise requires, the following terms shall have the meanings set forth below:

"AI"	Artificial Intelligence
"associate(s)"	for the purpose of this announcement, all entities over which the Group has significant influence. Significant influence represents the power to participate in the financial and operational policy decision of the investees, but without control or joint control rights over these policies
"Audit Committee"	Audit Committee under the Board
"BIL"	Banque Internationale à Luxembourg S.A., a credit institution in the form of a Luxembourg limited liability company (société anonyme) and our subsidiary
"Board"	board of directors of the Company
"Bountifresh"	Shenzhen Bountifresh Modern Agriculture Co., Ltd. (深圳市鑫果佳源現代農業有限公司), a limited liability company incorporated under the laws of the PRC and a subsidiary of Joyvio Group
"Bybo Dental"	Taikang Dental Group Co., Ltd. (泰康口腔集團有限公司) (formerly known as Taikang Bybo Dental Group Co., Ltd.), a limited liability company incorporated under the laws of the PRC, and our associate
"China Starfish"	China Starfish Co., Ltd. (青島國星食品股份有限公司), a joint stock limited liability company incorporated under the laws of the PRC, and a subsidiary of Joyvio Food
"Company", "our Company" or "Legend Holdings"	Legend Holdings Corporation (聯想控股股份有限公司), a joint stock limited liability company incorporated under the laws of PRC and its overseas listed shares are listed on the Main Board of the Hong Kong Stock Exchange (Stock Code: 03396)

"CSP"	cloud service providers
"Director(s)"	the director(s) of the Company
"EAL"	Eastern Air Logistics Co., Ltd. (東方航空物流股份有限公司), a joint stock limited liability company incorporated under the laws of the PRC and listed on the Shanghai Stock Exchange (Stock Code: 601156.SH), and our associate
"EO"	ethylene oxide
"EVA"	ethylene-vinylacetate copolymer
"Fullhan Microelectronics"	Shanghai Fullhan Microelectronics Co., Ltd. (上海富瀚微電子股份有限公司), a joint stock limited company incorporated under the laws of the PRC and listed on the ChiNext Board on the SZSE (Stock Code: 300613.SZ)
"GPU"	graphics processing unit
"Group"	the Company and its subsidiaries
"H Share(s)"	overseas listed share(s) in the ordinary share capital of the Company with a nominal value of RMB1.00 each, listed on the main board of the Hong Kong Stock Exchange and trade in HKD
"Hankou Bank"	Hankou Bank Co., Ltd. (漢口銀行股份有限公司), a joint stock limited liability company incorporated under the laws of the PRC, and our associate
"Hong Kong" or "HK"	the Hong Kong Special Administrative Region of the PRC
"Hong Kong Stock Exchange"	The Stock Exchange of Hong Kong Limited
"Hony Capital" or "Hony"	a series of private equity investment funds, together with their respective management companies/general partners
"Huayu Tongfang"	Shandong Huayu Tongfang Electronic Material Co., Ltd. (山東華宇同方電子材料有限公司), a limited liability company incorporated under the laws of the PRC and a subsidiary of Levima Advanced Materials
"IPO"	Initial Public Offering
"IT"	information technology

"JC Finance & Leasing"	JC International Finance & Leasing Company Limited (君創國際融資租賃有限公司), a limited liability company incorporated under the laws of the PRC, and our subsidiary
"Joy Wing Mau"	Joy Wing Mau Fruit Technologies Corporation Limited (鑫榮懋果業科技集團股份有限公司), a large fruit supply chain enterprise in China. It is a joint stock limited liability company incorporated under the laws of the PRC, and a subsidiary of Joyvio Group
"Joyvio Food"	Joyvio Food Co., Ltd. (佳沃食品股份有限公司), a joint stock limited liability company incorporated under the laws of the PRC, listed on the ChiNext board of Shenzhen Stock Exchange (Stock Code: 300268.SZ), and a subsidiary of Joyvio Group
"Joyvio Group" or "Joyvio"	Joyvio Group Co., Ltd. (佳沃集團有限公司), a limited liability company incorporated under the laws of the PRC, and our subsidiary
"KB Food"	KB Food International Holding (Pte.) Limited, a limited liability company established under the laws of Singapore, and a subsidiary of Joyvio Group
"Lakala"	Lakala Payment Corporation (拉卡拉支付股份有限公司), a joint stock limited liability company incorporated under the laws of the PRC, and our associate, listed on the ChiNext Board of the Shenzhen Stock Exchange (Stock Code: 300773.SZ)
"Legend Capital"	a series of venture capital funds, together with their respective management companies/partners
"Legend Star"	a series of angel investment funds, together with their respective management companies/partners
"Lenovo"	Lenovo Group Limited (聯想集團有限公司), a limited liability company incorporated under the laws of Hong Kong and listed on the Main Board of the Hong Kong Stock Exchange (Stock Code: 992), and our subsidiary
"Levima Advanced Materials"	Levima Advanced Materials Corporation (聯泓新材料科技股份有限公司), a joint stock limited liability company incorporated under the laws of the PRC, the shares of which are listed on the Shenzhen Stock Exchange (Stock Code: 003022.SZ), and a subsidiary of the Company

"Levima Chemicals"	Levima (Shandong) Chemicals Co., Ltd. (聯泓(山東)化學有限公司), a limited liability company incorporated under the laws of the PRC and a subsidiary of Levima Advanced Materials
"Levima Group"	Levima Group Limited (聯泓集團有限公司), a limited liability company incorporated under the laws of the PRC, and our subsidiary
"Listing Rules"	the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange, as amended, supplemented or otherwise modified from time to time
"MSME(s)"	micro small and medium sized enterprise(s)
"N/A"	not applicable
"NEEQ"	National Equities Exchange and Quotations (全國中小企業股份轉讓系統), a platform established for the sale of existing shares or private placing of new shares by SMEs
"neurology" or "neurology specialty"	the collective term of the clinical discipline studying organic and functional diseases of central nervous system (brain, spinal cord). Clinically, the correspondent branch is neurosurgery and neurology depending on the types of disease and treatment methods
"ordinary shares" or "shares"	ordinary shares issued by the Company
"our", "we" or "us"	our Company and all of its subsidiaries, or any one of them as the context may require
"PLA"	polylatic acid
"POE"	polyolefin elastomer
"PP"	polypropylene
"PPC"	poly propylene carbonate
"Raycom Property"	Raycom Property Investment Co., Ltd. (融科物業投資有限公司), a limited liability company incorporated under the laws of the PRC, and our subsidiary
"Raycom Technology"	Raycom Technology Co., Ltd. (融科智地科技股份有限公司), a joint stock limited liability company incorporated under the laws of the PRC, and our subsidiary

"Reporting Period"	for the year ended December 31, 2024
"Shanghai Neuromedical Center"	Shanghai Neuromedical Center Co., Ltd. (上海德濟醫院有限公司), a limited liability company incorporated under the laws of the PRC, and our subsidiary
"Shanghai Stock Exchange"	Shanghai Stock Exchange
"Shareholder(s)"	holder(s) of the shares of the Company
"Shenzhen Stock Exchange" or "SZSE"	Shenzhen Stock Exchange
"SME(s)"	small and medium-sized enterprise(s)
"subsidiary"	has the meaning ascribed thereto under the Listing Rules
"Supervisor(s)"	the supervisor(s) of the Company
"TMT"	technology, media and telecom
"UHMWPE"	ultra-high molecular weight polyethylene
"VA"	vinyl acetate
"XDI"	a special type of isocyanates
"ZQET Group"	Zhengqi Energy Technology Group Corporation (正奇能源科技集團股份有限公司) (formerly known as Zhengqi Holdings Corporation), a joint stock limited liability company incorporated under the laws of the PRC, and our subsidiary

By order of the Board
Legend Holdings Corporation
NING Min
Chairman

March 28, 2025

As at the date of this announcement, the Executive Directors of the Company are Mr. NING Min and Mr. LI Peng; the Non-executive Directors are Mr. ZHU Linan, Mr. ZHAO John Huan, Ms. CHEN Jing and Ms. YANG Hongmei; and the Independent Non-executive Directors are Ms. HAO Quan, Mr. YIN Jian'an and Mr. YUAN Li.

Should there be any discrepancies between the Chinese and English versions of this announcement, the Chinese version shall prevail.