



# MAYUE TECHNOLOGY LIMITED

## 邁越科技股份有限公司

*(Incorporated in the Cayman Islands with limited liability)*  
Stock code: 2501

**2024**  
**ANNUAL**  
**REPORT**

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## CORPORATE INFORMATION

### BOARD OF DIRECTORS

#### Executive Directors

Mr. Li Changqing (*Chairman of the Board*)  
Mr. Wang Yufei  
Mr. Hui Chi Chung Nevin  
Ms. Deng Caidie  
Mr. Zhang Guangbai  
Mr. Ye Shanmin (appointed on 1 April 2025)

#### Independent Non-executive Directors

Mr. Hou Chang  
Mr. Hu Zhongqiang  
Mr. Lin Peigan

### AUDIT COMMITTEE

Mr. Lin Peigan (*Chairman*)  
Mr. Hou Chang  
Mr. Hu Zhongqiang

### REMUNERATION COMMITTEE

Mr. Hu Zhongqiang (*Chairman*)  
Mr. Hou Chang  
Mr. Lin Peigan

### NOMINATION COMMITTEE

Mr. Li Changqing (*Chairman*)  
Mr. Hou Chang  
Mr. Hu Zhongqiang

### JOINT COMPANY SECRETARIES

Ms. Dai Tianqiao  
(resigned on 12 January 2024)  
Ms. Li Hoi Mei  
(resigned on 23 March 2025)  
Mr. Yeung Kwong Wai  
(appointed on 12 January 2024)

### AUTHORISED REPRESENTATIVES

Mr. Li Changqing  
Mr. Hui Chi Chung Nevin

### HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

Room 912, 9/F  
Office Area, Block B, East Tower  
Guangxi Sports Centre Supporting Project Complex  
9 Gehai Road  
Nanning, Guangxi, PRC

### PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit 808-809, Level 8,  
Cyberport 1  
100 Cyberport Road  
Hong Kong

### REGISTERED OFFICE IN THE CAYMAN ISLANDS

Conyers Trust Company (Cayman) Limited  
Cricket Square  
Hutchins Drive  
PO Box 2681, Grand Cayman  
KY1-1111, Cayman Islands

### INDEPENDENT AUDITOR

KPMG  
*Public Interest Entity Auditor registered in accordance  
with the Accounting and Financial Reporting  
Council Ordinance*  
8th Floor, Prince's Building  
10 Chater Road  
Central, Hong Kong

## CORPORATE INFORMATION

### LEGAL ADVISERS

As to Hong Kong law:  
Llinks Law Offices LLP  
Room 3201, 32/F, Alexandra House  
18 Chater Road  
Central, Hong Kong

As to PRC law:  
Zhong Lun Law Firm  
22/F, Tower A  
China Resources Building  
1366 Qianjiang Road  
Shangcheng District  
Hangzhou 301120, P.R. China

### COMPLIANCE ADVISOR

Quam Capital Limited  
5/F and 24/F (Rooms 2401 and 2412)  
Wing On Centre, 111 Connaught Road Central  
Hong Kong

### CAYMAN ISLANDS PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Conyers Trust Company (Cayman) Limited  
Cricket Square  
Hutchins Drive  
PO Box 2681  
Grand Cayman, KY1-1111  
Cayman Islands

### HONG KONG SHARE REGISTRAR

Tricor Investor Services Limited  
17/F, Far East Finance Centre  
16 Harcourt Road  
Hong Kong

### PRINCIPAL BANK

Guilin Bank Nanning Branch  
111 Minzu Avenue  
Qingxiu District  
Nanning, Guangxi, PRC

### STOCK CODE

2501

### COMPANY'S WEBSITE

<http://www.maiyuesoft.com/>

## DIRECTORS AND SENIOR MANAGEMENT

### EXECUTIVE DIRECTORS

**Mr. Li Changqing (李常青)**, aged 46, is the executive Director and Chairman. He joined the Group in August 2003 and was appointed as the Director on 21 March 2019 and redesignated as the executive Director on 20 April 2021. Mr. Li is primarily responsible for formulating corporate strategy, planning, business development, supervising the overall operations of the Group, and overseeing daily business operations of the Group. Mr. Li also serves as the chairman of the Nomination Committee.

Mr. Li has over 25 years of experience in the IT industry, with over 20 years of experience with the Group. Prior to joining the Group, Mr. Li worked at Guangxi Anyi Accounting Software Co., Ltd. (廣西安易會計軟件有限公司), a company principally engaged in provision of office automation software and consultancy services on technology related to accounting and enterprise management, in 1999. Mr. Li then worked at the Guangxi office of Panyang Neusoft Holdings Ltd. (瀋陽東軟軟件股份有限公司) (currently known as Neusoft Corporation (東軟集團股份有限公司)), a company listed on the Shanghai Stock Exchange (stock code: 600718) and a prominent technology solutions service provider in the PRC.

Mr. Li obtained a bachelor degree in law from University of International Business and Economics (對外經濟貿易大學) in February 2005 through long distance learning course. In August 2021, Mr. Li was appointed as a member of the Fourth Nanning City Liangqing District Committee of the Chinese People's Political Consultative Conference (中國人民政治協商會議第四屆南寧市良慶區委員會委員).

**Ms. Deng Caidie (鄧彩蝶)**, aged 44, is the executive Director and co-chief executive officer (appointed on 1 April 2025). She joined the Group in June 2011 as a deputy general manager with primary responsibility on daily business operations and administration activities and was appointed as the Director on 15 October 2020 and redesignated as the executive Director on 20 April 2021. Ms. Deng is primarily responsible for overseeing daily business operations and administration activities of the Group.

Ms. Deng has over 20 years of experience in the IT industry, with over ten years of experience with the Group. Prior to joining the Group, Ms. Deng worked at Nanning City Luoze Technology Co., Ltd. (南寧市洛澤科技有限公 司), a company principally engaged in the provision of information technology consultancy services, from 2002 to 2007. From 2009 to 2010, Ms. Deng worked at Guangxi Zhongze Technology Industry & Trade Co., Ltd. (廣西中澤科工貿有限公司), a company principally engaged in the sales of hardware.

Ms. Deng graduated with a degree in law from Guangxi University for Nationalities (廣西民族大學) by way of correspondence education in January 2008.

## DIRECTORS AND SENIOR MANAGEMENT

**Mr. Ye Shanmin (葉善敏)**, aged 43, is the executive Director and co-chief executive officer appointed on 1 April 2025.

Mr. Ye obtained his postgraduate degree from Guangxi University, majoring in business administration. He served as the head of investment department of Guijiang Enterprise (Hong Kong) Co., Ltd. and general manager of Guijiang International Business Co., Ltd. from 2015 to 2016; the chairman of Nanning Wanjin Enterprise Investment Co., Ltd. (南寧市萬錦企業投資有限公司) from 2017 to 2018; the director of Pearl Bridge Securities Limited from 2018 to 2019; and the vice chairman of Guangxi Sirenjie Information Technology Co., Ltd. (廣西思倫捷信息科技有限公司) from 2018 to 2022. Mr. Ye currently serves as the director of PBP International Company Limited, Pearl Bridge Partners Limited and Pearl Bridge Asset Management Limited.

**Mr. Wang Yufei (王宇飛)**, aged 45, is the executive Director and deputy general manager. He joined the Group in June 2008 as a deputy general manager with primary responsibility on sales and marketing, daily business operations and administration activities. and was appointed as the Director on 15 October 2020 and redesignated as the executive Director on 20 April 2021. Mr. Wang is primarily responsible for overseeing daily business operations and administration activities of the Group.

Mr. Wang has over 20 years of experience in sales and corporate management in the IT industry, with over 15 years of experience with our Group. Prior to joining the Group, Mr. Wang worked at Nanning Yinggui Communication Electronics Co., Ltd. (南寧市盈桂通訊電器有限公司), a company principally engaged in sales of electronical appliances and education related electronic products, from 2003 to 2004.

Mr. Wang completed his studies at a vocational education institution in 1999.

**Mr. Hui Chi Chung Nevin (許智聰)**, aged 50, is the executive Director. He joined the Group on 15 October 2020 and was appointed as the Director on the same day and redesignated as the executive Director on 20 April 2021. Mr. Hui is primarily responsible for assisting the Chairman and vice-chairman in developing and implementing corporate strategies of the Group and overseeing the investor relations of the Group. With his years of experience in corporate management and his academic qualifications as mentioned below, it is expected that Mr. Hui will be able to provide insights in relation to corporate management and business administration as well as investor relations after the Listing.

Mr. Hui has approximately ten years of experience in corporate management. Prior to joining the Group, since April 2011, Mr. Hui serves as a director of Pacific Bulk (Western China) Holdings Limited, an investment holding company. Since 2014 and 2015, Mr. Hui also serves as a director at both Quadrolink Finance Limited, an investment holding company, and BDH Quadrolink International Holdings Limited, a company that is principally engaged in logistics, respectively. Since 2018, Mr. Hui has been a director of Pearl Bridge Securities Limited, a securities firm, and Pearl Bridge Asset Management Limited, a company that is principally engaged in asset management.

Mr. Hui obtained his bachelor degree in commerce from McGill University in 1997. He also obtained a Master of Business Administration from California State University in 1999.

## DIRECTORS AND SENIOR MANAGEMENT

**Mr. Zhang Guangbai** (張光柏), aged 41, is the executive Director and director of technology. He joined the Group in July 2006 and was appointed as the Director on 15 October 2020 and redesignated as the executive Director on 20 April 2021. Mr. Zhang is primarily responsible for overseeing the project management department and the information technology functions of the Group.

Mr. Zhang has over 15 years of experience in the IT industry working with the Group. Mr. Zhang joined Nanning Maiyue as a technician in 2006 and was promoted to the manager of the technology department in 2009. From 2013, Mr. Zhang serves as the director of technology of Nanning Maiyue.

Mr. Zhang completed his studies in e-commerce at Guangxi Agricultural Vocational-Technical College (廣西農業職業技術學院) in July 2006.

## INDEPENDENT NON-EXECUTIVE DIRECTORS

**Mr. Hou Chang** (侯昶), aged 39, was appointed as an independent non-executive Director with effect upon Listing. Mr. Hou is responsible for providing independent advice to the Board. Mr. Hou also serves as a member of the Audit Committee, the Nomination Committee and the Remuneration Committee.

Mr. Hou has over ten years of experience in legal compliance and corporate management in Guangxi. Mr. Hou was the head of legal compliance department in Sealand Securities Co. Ltd. (國海證券股份有限公司), a securities company based in Guangxi, shares of which are listed on the Shenzhen Stock Exchange (stock code: 000750), from 2010 to 2018. Since 2018, Mr. Hou has served at Fuzhou Baowei Private Equity Fund Management Company Limited (福州豹蔚私募基金管理有限公司) (previously known as Guangxi Baowei Asset Management Limited (廣西豹蔚資產管理有限公司)), a private equity fund management company, as an executive director and the general manager.

In June 2007, Mr. Hou graduated with a bachelor degree in law from Guangxi University (廣西大學). In June 2010, Mr. Hou graduated with a master degree in civil and commercial law from Guangxi University (廣西大學).

## DIRECTORS AND SENIOR MANAGEMENT

**Mr. Hu Zhongqiang (胡忠強)**, aged 50, was appointed as an independent non-executive Director with effect upon Listing. Mr. Hu is responsible for providing independent advice to the Board. Mr. Hu also serves as the chairman of the Remuneration Committee and a member of the Audit Committee and the Nomination Committee.

Mr. Hu has over 15 years of experience in corporate management, with experience in managing various companies across different sectors in Guangxi. In 2006 and 2007, Mr. Hu founded and became an executive director of Guangxi Jiuxi City Real Estate Co., Ltd. (廣西九系城市置業有限公司), a property development company in Guangxi, and Guangxi Chuneng Electric Power Materials Co., Ltd. (廣西礎能電力物資有限公司), an electrical machinery company in Guangxi, respectively. In 2014, Mr. Hu founded Guangxi Geyan Rehabilitation Medical Stock Investment Co., Ltd. (廣西格琰康復醫療股份投資有限公司), a company principally engaged in investment and operation of rehabilitation centres, and became the chairman of its board. In 2020, Mr. Hu founded Guangxi Weijun Somnology Clinic Co., Ltd. (廣西衛君睡眠醫學診所有限公司), a company principally engaged in provision of medical services, and became its executive director. Mr. Hu also has served as an external tutor for the Business School of Guangxi University (廣西大學) since July 2019.

Mr. Hu graduated with a master degree in business administration from Guangxi University (廣西大學) in July 2012.

**Mr. Lin Peigan (林培干)**, aged 54, was appointed as an independent non-executive Director with effect upon Listing. Mr. Lin is responsible for providing independent advice to the Board. Mr. Lin also serves as the chairman of the Audit Committee and a member of the Remuneration Committee.

Mr. Lin has over 15 years of experience in accounting and corporate management in Guangxi. From 2007 to 2019, Mr. Lin served for various positions under Guangxi Beibu Gulf Investment Group (廣西北部灣投資集團). From 2019 to 2023, Mr. Lin was the executive director, the general manager and the accountant in chief of Guangxi Kegui Certified Public Accountants Co., Ltd. (廣西科桂會計師事務所有限公司). Since 2023, Mr. Lin has been the deputy director of the Guangxi office of Zhongruicheng Certified Public Accountants Co., Ltd. (Special General Partnership) (中瑞誠會計師事務所(特殊普通合夥)).

Mr. Lin graduated with a postgraduate qualification of business and administration from Guangxi University (廣西大學) in October 2012. Mr. Lin is a member of Chinese Institute of Certified Public Accountants.

## DIRECTORS AND SENIOR MANAGEMENT

### SENIOR MANAGEMENT

**Ms. Dai Tianqiao (戴恬俏)**, aged 32, was the chief financial officer of the Group (the “CFO”). She joined the Group in April 2021. Ms. Dai was primarily responsible for the corporate financial planning and management. Ms. Dai has over five years of experience in auditing. Prior to joining the Group, Ms. Dai worked in PricewaterhouseCoopers Limited from September 2016 to April 2021, with her last position as a senior associate in the assurance practice department.

Ms. Dai graduated with a bachelor degree in business administration from the Hong Kong Baptist University in November 2015. Ms. Dai has been a certified public accountant of the Hong Kong Institutes of Certified Public Accountants since January 2020.

Ms. Dai resigned as the CFO in January 2024.

**Mr. Li Linfu (李林甫)**, aged 38, is the director of sales of the Group. Mr. Li is primarily responsible for overseeing the sales and marketing department of the Group.

Mr. Li has over ten years of experience in sales and marketing. Prior to joining the Group, Mr. Li worked as the sales manager in two different PRC retailing companies for over three years. In 2012, he joined Nanning Maiyue as a sales manager and was promoted to sales director in 2020.

Mr. Li graduated from Zhejiang Gongshang University (浙江工商大學) in marketing in June 2010.

**Ms. Liu Man (劉曼)**, aged 42, is the deputy general manager of the Group. Ms. Liu is primarily responsible for the financial management of the Group.

Ms. Liu has over ten years of experience in financial management. Prior to joining the Group, Ms. Liu worked as a sales assistant and an accounting assistant for two different PRC companies for over four years. In 2011, Ms. Liu joined Nanning Maiyue as a treasury and was then promoted to an accountant in 2013. Since 2016, Ms. Liu serves as a finance manager at Nanning Maiyue.

Ms. Liu graduated with a bachelor degree in packaging and material engineering at Hunan University of Technology (湖南工業大學) in June 2005.

## DIRECTORS AND SENIOR MANAGEMENT

### JOINT COMPANY SECRETARIES

**Ms. Dai Tianqiao (戴恬俏)**, aged 32, was appointed as the joint company secretary of the Company (the “**Joint Company Secretary**”) on 26 April 2022 with effect upon Listing. Ms. Dai was primarily responsible for overall corporate governance. She resigned as the Joint Company Secretary in January 2024.

Details of her experience and academic background are disclosed on page 8 of this annual report.

**Ms. Li Hoi Mei (李海薇)**, aged 35, was appointed as the Joint Company Secretary on 18 September 2023 with effect upon Listing. Ms. Li is primarily responsible for performing company secretarial matters. She resigned as the Joint Company Secretary in March 2025.

Ms. Li has more than 12 years of experience in the fields of corporate governance and compliance, corporate finance and investor relations. Ms. Li has been an associate member of The Chartered Governance Institute in the United Kingdom and The Hong Kong Chartered Governance Institute since November 2020.

Ms. Li graduated with a bachelor of social sciences in communication (journalism) degree from Hong Kong Baptist University in November 2011, and has been awarded the postgraduate diploma in finance and law from The University of Hong Kong School of Professional and Continuing Education in March 2018. Ms. Li has also been awarded the degree of master of corporate governance by The Hong Kong Polytechnic University in September 2020.

**Mr. Yeung Kwong Wai (楊光偉)**, aged 51, was appointed as the Joint Company Secretary on 12 January 2024. Mr. Yeung is primarily responsible for overall corporate governance. Since the resignation of Ms. Li Hoi Mei as the other Joint Company Secretary in March 2025, Mr. Yeung has been acting as the sole company secretary of the Company.

Mr. Yeung has over 24 years of auditing, accounting, financial management and corporate governance experience. Mr. Yeung obtained a bachelor of commerce degree in accounting from Concordia University, Montreal, Canada in 1997. Mr. Yeung is a Certified Public Accountant (Practising) of the Hong Kong Institute of Certified Public Accountants and a member of the American Institute of Certified Public Accountants. Mr. Yeung is also a Chartered Financial Analyst.

## CHAIRMAN’S STATEMENT

Dear shareholders:

On behalf of the board (the “**Board**”) of directors (the “**Directors**”) of Maiyue Technology Limited (the “**Company**”), I am pleased to present the annual report of the Company and its subsidiaries (collectively referred to as the “**Group**”) for the financial year ended 31 December 2024 (the “**Reporting Period**”).

2024 was a year of both opportunities and challenges for the Group. Amid accelerating global technological iterations and fluctuating market conditions, the Group consistently prioritized technological innovation as its core driver, advancing the deep integration of cutting-edge technologies such as artificial intelligence (“AI”) and cloud computing with the real economy. Not only have we solidified our leadership in smart education, but we have also diversified into sectors such as smart cities and computing power. By empowering industries across the board with our “AI + Industry” solutions, we delivered a robust performance of steady growth.

### Industry analysis

The digital and smart transformation is currently advancing at full throttle in the PRC. The issuance of “the 2024-2035 master plan on building China into a leading country in education” (教育強國建設規劃綱要(2024-2035年)) has clarified the strategic direction for the intelligent upgrading of education. Meanwhile, the implementation of the “AI+action” policy has significantly accelerated the large-scale application of AI technologies across multiple domains including education, urban governance, and industrial sectors.

As for the market demand, both government and corporate sectors are witnessing escalating needs for cost reduction, efficiency improvement, and data-driven solutions. Segments including smart education hardware, city-level AI governance platforms, and domestic computing power services are experiencing explosive growth. Domestic substitution, computing power infrastructure, and the data factor market are poised to become key growth engines in the coming decade.

From a growth potential perspective, significant unmet demand for digital and intelligent solutions persists in sectors such as education and government services. Particularly in smaller cities and emerging markets, low technology penetration rates are leaving substantial room for market expansion. However, these opportunities come with challenges: tightening industry standards and data security regulations, along with increasingly complex competitive dynamics as tech giants expand across sector boundaries.

### Business review

In FY2024, the Group has achieved major breakthroughs in technology deployment and product iteration. In order to deeply cultivate in the field of research and development, we set up a cloud computing research and development center in Shenzhen in February 2024, concentrating on cloud computing technology. Meanwhile, in July 2024, in order to enhance the Group's technological research and development strength in the field of artificial intelligence, the Group officially set up the Beijing Artificial Intelligence R&D center (北京人工智能研發中心), which focused on the lightweighting of large models, AI agent interaction and other cutting-edge direction, forming a synergistic and complementary technical matrix. In terms of products, we significantly improved our customers' operational efficiency by launching innovative applications such as AI agent Application Platform (AI智能體應用平台), AI Teaching Quality Evaluation and Analysis Platform (AI教學質量評價分析平台), AI Contract Management Platform (AI合同管理平台), etc., and comprehensively upgraded our existing products such as data centers and business centers to AI-driven systems.

In FY2024, the Group's revenue stood at approximately RMB274.7 million, representing a growth of 6.0% as compared to that for FY2023. The Group had an increase in demand from customers for the integrated IT solution services segment, while the Group recorded a decrease in revenue from hardware and/or software and standalone IT services segments for FY2024.

In terms of strategic cooperations, the Group signed cooperation agreements with a number of leading enterprises on the development of artificial intelligence computing power centers, marking our formal entry into a digital market with hundreds of billions of computational powers. By establishing a "software-hardware integration" computing power service system, we provide end-to-end support for government, university, and corporate clients from infrastructure to algorithm optimization. The Group has successfully implemented multiple regional-level projects.

In terms of qualification and honour, the Group was selected as a Demonstration Center for High-value Patent Cultivation in the Autonomous Region (自治區高價值專利培育示範中心), recognized as one of the Nanning Credit Rating A-class Enterprises, and ranked among the top ten in terms of comprehensive Internet strength in Guangxi for three consecutive years. The Group's products have been successively shortlisted in provincial government procurement catalogs of Guangxi, Qinghai, and other regions, demonstrating the official recognition of our domestic substitution capabilities.

## CHAIRMAN'S STATEMENT

### Outlook

The Group will continue to unleash its growth momentum by focusing on its four strategic directions:

- (i) achieve in-depth insights in technology. We will increase our investment in computing networks, AI big models, and alternative domestic information technology application innovation enterprises, and launch a new generation of Smart Computing All-in-One Machine (智能算力一體機) to demonstrate our achievement in overcoming the bottleneck of high-consumption, low-latency computing power scheduling. The Smart Computing All-in-One Machine was selected as one of the first batches of Guangxi's artificial intelligence products, solicited by the Department of Industry and Information Technology of the Guangxi Autonomous Region (廣西自治區工業和信息化廳). The Group has officially launched an artificial intelligent platform in collaboration with Guilin University of Electronic Technology (桂林電子科技大學) in March 2025;
- (ii) initiate the construction of multi-industry AI corpus, provide high-quality data tagging service, and improve the closed loop of AI ecosystem;
- (iii) strengthen the integration of industry and education. Leveraging on its pioneering advantage in the field of intelligent education, the Group has established "AI+ Industry College" with a number of universities to drive a virtuous cycle between talent development and technology implementation;
- (iv) expand to the global market. Building on our established market dominance in Guangxi, we are expanding nationwide while targeting ASEAN markets through smart city solutions, education digitalization, and computing power services – creating synergistic development across domestic and ASEAN markets. In February 2025, the Company entered into a non-legally binding cooperation agreement (the "Cooperative Agreement") with Vietnam Made Trading Technology Limited. Pursuant to the Cooperative Agreement, both parties intend to form a long-term and mutually beneficial partnership with a view to effectively integrate resources and competitive advantages in the area of cross-border AI cloud computing industry for the digital economies of Vietnam and China. The parties are committed to in-depth cooperation in the fields of e-sports and Internet access services through a long-term strategic partnership in AI cloud computing. On 14 April 2025, the Company entered into a non-legally binding memorandum of understanding (the "MoU") with HeiTech Padu Berhad ("HeiTech"). The MoU outlines both parties' commitment to advancing cross-border collaboration in AI-driven cloud computing and digital economy initiatives. Leveraging HeiTech's infrastructure and the Group's expertise in AI and big data, both parties aim to jointly establish an AI computing power center to deliver scalable cloud services for industries like gaming, video rendering, and AI model training. Both parties want to foster cross-border digital integration, reducing operational costs through cloud migration, and promoting sustainable economic growth for both parties. The MoU emphasizes resource sharing, technical synergy, and transparency. Ultimately, the collaboration seeks to strengthen China-Malaysia leadership in AI innovation and drive transformative digital ecosystems.

## CHAIRMAN'S STATEMENT

The tide of the digital economy is reshaping the global economic landscape. The Group remains steadfast in its mission of “empowering industries through technology”, embracing future challenges and opportunities with strategic resilience and open innovation. With the unwavering support of all shareholders, the Group is poised to embark on a new journey of high-quality development.

Chairman of the Board

**Li Changqing**

# MANAGEMENT DISCUSSION AND ANALYSIS

## FINANCIAL REVIEW

### Revenue

The following table sets forth the breakdown of revenue by business segments for the financial year ended 31 December 2024 (“FY2024”) and the comparative figures for the financial year ended 31 December 2023 (“FY2023”):

	<b>FY2024</b> <b>RMB'000</b>	FY2023 <i>RMB'000</i>
– Integrated IT solutions services	<b>187,060</b>	141,094
– Sales of hardware and/or software	<b>73,749</b>	75,655
– Standalone IT services	<b>13,913</b>	42,336
	<b>274,722</b>	259,085

The Group’s overall revenue increased by approximately RMB15.6 million or 6.0% from approximately RMB259.1 million for FY2023 to approximately RMB274.7 million for FY2024. This increase was mainly attributable to the increase in revenue derived from the sales of hardware and/or software and standalone IT services segments, which was partially offset by the decrease in revenue derived from the integrated IT solutions services segment.

The Group’s revenue from the integrated IT solutions services segment increased by approximately RMB46.0 million or 32.6% from approximately RMB141.1 million for FY2023 to RMB187.1 million for FY2024. The increase was largely due to the increase in demand from customers.

The Group’s revenue from the sales of hardware segment decreased by approximately RMB1.9 million or 2.5% from approximately RMB75.7 million for FY2023 to RMB73.7 million for FY2024. The decrease was largely due to the decrease in demand from customers.

The Group’s revenue from the standalone IT services segment decreased by approximately RMB28.4 million or 67.1% from approximately RMB42.3 million for FY2023 to RMB13.9 million for FY2024. The decrease was largely due to the decrease in demand from customers.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Gross profit and gross profit margin

The following table sets forth the breakdown of gross profit and gross profit margin by business segments for FY2024 and the comparative figures for FY2023:

	FY2024		FY2023	
	Gross profit	Gross profit margin	Gross profit	Gross profit margin
	<i>RMB'000</i>	%	<i>RMB'000</i>	%
– Integrated IT solutions services	49,764	26.6	55,928	39.6
– Sales of hardware and/or software	13,721	18.6	13,762	18.2
– Standalone IT services	5,088	36.6	15,750	37.2
	<b>68,573</b>	<b>25.0</b>	<b>85,440</b>	<b>33.0</b>

The Group's overall gross profit decreased by approximately RMB16.9 million or 19.7% from approximately RMB85.4 million for FY2023 to approximately RMB68.6 million for FY2024. The gross profit margin also decreased by approximately 8.0 percentage points from approximately 33.0% to approximately 25.0%.

The Group's gross profit from the integrated IT solutions services segment decreased by approximately RMB6.2 million or 11.0% from approximately RMB55.9 million for FY2023 to RMB49.8 million for FY2024. The gross profit margin also decreased by approximately 13.0 percentage points from approximately 39.6% to approximately 26.6%. The decrease was mainly attributable to (i) the decrease in revenue from the segment as stated above; and (ii) the decrease in gross profit margin from the segment, which was due to the lower gross profit margin of certain projects undertaken due to different project requirements and circumstances.

The Group's gross profit from the sales of hardware segment remained stable at approximately RMB13.7 million for FY2024 (FY2023: approximately RMB13.8 million). The gross profit margin also remained stable at approximately 18.6% for FY2024 (FY2023: approximately 18.2%).

The Group's gross profit from the standalone IT services segment decreased by approximately RMB10.7 million or 67.7% from approximately RMB15.8 million for FY2023 to RMB5.1 million for FY2024. The decrease was largely due to the decrease in demand from customers. The gross profit also remained stable at approximately 36.6% for FY2024 (FY2023: approximately 37.2%).

## MANAGEMENT DISCUSSION AND ANALYSIS

### Selling expenses

The selling expenses mainly comprise staff costs, tendering fees, warranty expenses and others. The selling expenses decreased by approximately RMB0.6 million or 9.1% from approximately RMB7.1 million for FY2023 to approximately RMB6.5 million for FY2024, which was mainly due to the decrease in staff costs and marketing and advertising costs.

### Administrative expenses

The administrative expenses mainly comprise staff costs, listing expenses, depreciation and amortisation, travelling expenses, legal and professional fee and others. The administrative expenses decreased by approximately RMB16.1 million or 38.7% from approximately RMB41.7 million for FY2023 to approximately RMB25.6 million for FY2024, which was mainly due to the decrease in the listing expenses and the legal and professional fees incurred after the listing.

### Research and development expenses

The research and development expenses refer to the research and development expenditure expensed for the year, which mainly comprise staff costs, project development expenses, depreciation and amortisation and others. These expenses increased by approximately RMB0.2 million or 3.3% from approximately RMB6.0 million for FY2023 to approximately RMB6.2 million for FY2024, as a result of the Group's continuous investment in research and development.

### (Impairment loss)/reversal of impairment loss on trade receivables and contract assets

The Group assesses the recoverability of trade receivables and performs impairment analysis at each reporting date using a loss rate approach to measure expected credit losses. The loss rates are based on groupings of ageing. The Group develops loss rate statistics on the basis of actual loss experience over the recent past years. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, the Group writes off trade receivables when there is any information indicating that the customer is in severe financial difficulty and there is no realistic prospect of future recovery.

The impairment loss on trade receivables and contract assets of approximately RMB24.7 million were recognised for FY2024, as compared to the reversal of impairment loss on trade receivables and contract assets of RMB1.3 million recognised for FY2023. The reversal of impairment loss on trade receivables and contract assets were mainly due to the increase in long-aged trade receivables as a result of the extended payment period granted by the Group for certain projects and the delay in settlement of trade receivables due from certain customers for FY2024.

Nonetheless, the Group recorded trade receivable balance of approximately RMB433.3 million as at 31 December 2024 (31 December 2023: approximately RMB323.4 million). The increase in trade receivables balance was mainly due to (i) the increase in revenue for FY2024 and a significant portion of projects were merely completed around the 2024 year end and such trade receivables were not yet due as at 31 December 2023; (ii) the increase in long-aged trade receivables as a result of the extended payment period granted by the Group for certain projects and the delay in settlement of trade receivables due from certain customers for FY2024.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Finance costs

The finance costs mainly consist of interest expenses for bank and other loans and lease liabilities. The Group's finance costs increased by approximately RMB1.6 million or 15.2% from approximately RMB10.5 million for FY2023 to approximately RMB12.1 million for FY2024, which was mainly due to the increase in the average bank and other loans balances for the year.

### Income tax credit

The Group is subject to income tax on an entity basis for profit arising in or derived from the jurisdiction in which members of the Group domicile or operate.

The Group recognised income tax credit of approximately RMB1.9 million for FY2024 (FY2023: income tax expense approximately RMB4.7 million) mainly due to the recognition of deferred tax assets for credit loss allowances.

### Profit for the year

In light of the above factors, the Group's profit for the year decreased by approximately RMB22.5 million or 99.5% from approximately RMB22.6 million for FY2023 to approximately RMB0.1 million for FY2024.

The Board believes that the financial data and comparison analysis contained in this annual report could effectively demonstrate the financial performance and position of the Group for FY2024 and FY2023.

## LIQUIDITY AND FINANCIAL RESOURCES

The Group financed its operations mainly through a combination of cash flow from operations, borrowings and issuance of the Shares. As at 31 December 2024, the Group had cash and cash equivalents of approximately RMB40.5 million (31 December 2023: RMB47.8 million) that were mainly denominated in Renminbi and Hong Kong dollar.

On 11 October 2023, the Company issued a total of 125,000,000 ordinary Shares at a price of HK\$1.18 per Share upon the completion of the Global Offering. The number of total issued Shares of the Company was increased to 500,000,000 Shares upon completion of the Capitalisation Issue and the Global Offering.

### Capital structure

#### *Bank and other borrowings*

As at 31 December 2024, our current bank and other loans were approximately RMB222.4 million (31 December 2023: approximately RMB135.5 million), non-current bank and other loans were 0 (31 December 2023: approximately RMB47.6 million).

## MANAGEMENT DISCUSSION AND ANALYSIS

### Treasury policies

The Group has adopted a prudent financial management approach for its treasury policy. The Board closely monitors the Group's liquidity position to ensure that the liquidity structure of its assets, liabilities, and other commitments can meet its funding needs all the time.

### Material investments

In April 2022, the Group reached an agreement with Guangxi Qianlong Education Technology Co., Ltd. (廣西千龍教育科技有限責任公司), in relation to the development and operation of a business park in Nanning (the “**Business Park**”). Pursuant to the agreement, the Group has established a project company, Guangxi Qianyue Information Technology Company (廣西千越信息科技有限公司) (“**Guangxi Qianyue**”) in the PRC in April 2022, which is held as to 19% and 81% by the Group and Guangxi Qianlong Education Technology Co., Ltd., designated for the development of the Business Park. Details of the Investment are set out in the section headed “Business – Properties – Business park development” in the prospectus of the Company dated 28 September 2023 (the “**Prospectus**”).

In view that (i) in accordance with the memorandum and articles of Guangxi Qianyue, relevant activities of the entity require consent with simple majority of shareholding; and (ii) the Group only own 19% of Guangxi Qianyue's equity interest and therefore cannot exercise significant influence over Guangxi Qianyue. The Group designated its investment in Guangxi Qianyue at FVOCI (non-recycling), as the investment is held for strategic purposes.

As at 31 December 2024, the financial assets were valued as approximately RMB39.0 million, representing approximately 6.5% of the total assets of the Group, of which the net movement in fair value through other comprehensive income (non-recycling) decreased approximately RMB1.0 million.

The Directors consider that the investment in the Business Park will be in line with the Group's business strategies, where the Group can leverage to strengthen its collaboration with other IT solutions services providers and expand the Group's office to support its business expansion. Going forward, while the Group intends to benefit from the investment in Guangxi Qianyue by utilising part of the Business Park area to expand its office and receiving return of investment, the Group may also consider to sell, partially or wholly, the equity interest in Guangxi Qianyue to realise the capital appreciation, taking into accounts factors such as the prevailing market rate of the corresponding properties.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Material acquisitions and disposals of subsidiaries, associates and joint ventures

Save for the reorganisation of the Group in preparation for the listing, there were no significant investments or material acquisitions and disposals of subsidiaries, associates and joint ventures during the Reporting Period.

### Employees' information and remuneration policies

As at 31 December 2024, the Group had approximately 180 employees. The Group offers comprehensive and competitive remuneration, retirement plans and benefit packages to its employees, and offers discretionary bonuses to its employees based on their performance. In addition, the Group regularly evaluates employee performance and rewards good performers with higher compensation or promotions. The Group is obligated to make contributions to the social insurance schemes for its employees in the PRC. The Group adopts high standards and strict procedures in job market recruitments to meet its needs for different types of talents. The Group provides regular and specialised trainings on the basis of the needs of employees in different departments. Employees can also improve their skills through provision of services for the Group's customers and mutual learning among colleagues. Emoluments of Directors are decided by the Board as recommended by the Remuneration Committee of the Company, having regard to the Group's operating results, individual performance and comparable market statistics.

### Charge on the Group's assets

As at 31 December 2024, the Group's bank borrowings were secured and/or guaranteed by:

- (i) At 31 December 2024, the bank and other loans were secured by assets of the Group and the carrying amounts of these assets are as below:

	2024 RMB'000	2023 RMB'000
Pledged bank deposits	881	9
Trade receivables	70,822	78,395
Property, plant and equipment	7,831	8,161
	<u>79,534</u>	<u>86,565</u>

- (ii) As at 31 December 2024, bank and other loans of RMB24,899,000 (2023: RMB8,650,000) are guaranteed by the shareholders of the Group.
- (iii) As at 31 December 2024, bank and other loans of RMB5,000,000 (2023: RMB8,000,000) are guaranteed by third parties.

## **MANAGEMENT DISCUSSION AND ANALYSIS**

### **Future plan for material investments and capital assets**

Save as disclosed elsewhere in this annual report, the Group currently has no other plans for material investments or capital assets.

### **Gearing ratio**

Gearing ratio is calculated by dividing the sum of bank loans, loans from related parties and lease liabilities by total equity and multiplied by 100%. As at 31 December 2024, the gearing ratio of the Group was approximately 69.9% (as at 31 December 2023: approximately 57.9%).

### **Exposure to fluctuations in exchange rates**

The Group conducts most of the businesses in Renminbi. Certain bank balances, other receivables and accruals and other payables of the Company are denominated in foreign currencies, including Hong Kong Dollar, and are exposed to foreign currency risk. The Group currently does not have a foreign currency hedging policy. The management will continue to monitor foreign exchange exposure and will consider appropriate hedging measures in the future should the need arise.

### **Contingent liabilities**

As at 31 December 2024, the Group did not have any material contingent liabilities.

## **DIRECTORS' REPORT**

The Board is pleased to present their report together with the audited consolidated financial statements for the Reporting Period to the shareholders of the Company (the “Shareholders”).

### **PRINCIPAL ACTIVITIES**

The principal activity of the Company is investment holding. Particulars of the Company's principal subsidiaries are set out in note 13 to the consolidated financial statements.

### **RESULTS**

The results of the Group for the Reporting Period are set out in the consolidated statement of profit or loss and other comprehensive income on pages 71 to 72 of this annual report.

### **DIVIDEND**

The Board does not recommend payment of any final dividend for the Reporting Period.

### **BUSINESS REVIEW AND FUTURE PROSPECTS**

A fair review of the business of the Group during the Reporting Period and a discussion on the Group's future business development are set out in the section headed “Chairman's Statement” and “Management Discussion and Analysis” on pages 10 to 20 of this annual report.

The above discussions form part of this directors' report.

### **PRINCIPAL RISKS AND UNCERTAINTY**

In addition to the relevant discussion set out in the section headed “Management Discussion and Analysis” on pages 14 to 20 of this annual report, the principal risks and uncertainty also include the following:

#### **Risk associated with financial instruments of the Group**

The financial risk management objectives and policies of the Group are set out in note 28 to the consolidated financial statements.

## **DIRECTORS' REPORT**

### **Key sources of estimation uncertainty**

Details of the key sources of estimation uncertainty as at 31 December 2024 are set out in note 2 to the consolidated financial statements.

### **COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS**

As far as the Board and the management of the Group are aware, the Group has complied in material aspects with the relevant laws and regulations that have a significant impact on the business and operation of the Group. During the Reporting Period, there was no material breach of or non-compliance with the applicable of relevant laws and regulations by the Group.

### **MATERIAL LEGAL PROCEEDINGS**

Save as disclosed in this annual report, the Company was not involved in any material legal proceeding or arbitration during the Reporting Period. To the best knowledge of the Directors, there is no material legal proceeding or claim which is pending or threatened against the Group.

### **RELATIONSHIPS WITH SUPPLIERS, CUSTOMERS AND EMPLOYEES**

The Group understands the importance of maintaining a good relationship with its employees, customers and suppliers to meet its immediate and long-term business goals. The Group offers comprehensive compensation to its employees and provide on-the-job training to the employees. The employees' compensation is based on their qualification, position, seniority and performance. During the Reporting Period, there was no material and significant dispute between the Group and its employees, customers and suppliers.

### **ENVIRONMENTAL POLICIES AND PERFORMANCE**

The Group is committed to long term sustainability of the environment and communities in which it operates.

Acting in an environment responsible manner, the Group endeavors to comply with the laws and regulations regarding environmental protection and adopt effective measures to achieve efficient use of resources, energy saving and waste reduction.

### RESERVES AND DISTRIBUTABLE RESERVES

Details of the movement in the reserves of the Group and of the Company during the Reporting Period are set out in the consolidated statements of changes in equity on page 75 and note 27 to the consolidated financial statements of this annual report, respectively.

### DONATIONS

During the Reporting Period, the Group made charitable and other donations amounting to approximately RMB0.2 million (FY2023: null).

### MATERIAL INVESTMENT AND ACQUISITION

Save as disclosed in the section headed "Management Discussion and Analysis – Material Investments" of this annual report, the Group had no significant investment and acquisition activities during the Reporting Period.

### BANK AND OTHER LOANS

Details of the bank and other loans of the Group as at 31 December 2024 are set out in note 22 to the consolidated financial statements.

### PROPERTY, PLANT AND EQUIPMENT

Details of the movements in the property, plant and equipment of the Group during the Reporting Period are set out in note 11 to the consolidated financial statements.

### SHARE CAPITAL

Details of the share capital of the Company are set out in note 27(c) to the consolidated financial statements.

### EQUITY LINKED AGREEMENTS

Save as disclosed in the section headed "Share Option Scheme" of this annual report, no equity linked agreements were entered into during the Reporting Period or subsisted at the end of the Report Period.

### PERMITTED INDEMNITY PROVISIONS

Pursuant to the articles of association of the Company (the "**Articles of Association**") and subject to the applicable laws and regulations, every Director shall be indemnified and secured harmless out of the assets and profits of the Company against all actions, costs, charges, losses, damages and expenses which they or any of them may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duty, or supposed duty, in their respective offices or trusts. Such permitted indemnity provision has been in force during the Reporting Period. The Company has purchased appropriate liability insurance for its Directors and senior management members.

# DIRECTORS' REPORT

## DIRECTORS

The Directors during the Reporting Period and up to the date of this annual report are:

### Executive Directors:

Mr. Li Changqing (*Chairman of the Board*)

Mr. Wang Yufei

Mr. Hui Chi Chung Nevin

Ms. Deng Caidie (*Co-chief Executive Officer*)

Mr. Zhang Guangbai

Mr. Ye Shanmin (*Co-chief Executive Officer*) (appointed on 1 April 2025)

### Independent Non-Executive Directors:

Mr. Hou Chang

Mr. Hu Zhongqiang

Mr. Lin Peigan

In accordance with article 109(a) of the Articles of Association, each of Mr. Hui Chi Chung Nevin, Mr. Zhang Guangbai and Mr. Hou Chang shall retire from his/her office by rotation at the forthcoming annual general meeting (the “**Annual General Meeting**”). Being eligible, each of Mr. Hui Chi Chung Nevin, Mr. Zhang Guangbai and Mr. Hou Chang will offer himself/herself for re-election at the forthcoming Annual General Meeting.

According to Article 113, any Director appointed by the Board to fill a casual vacancy or as an addition to the existing Board shall hold office only until the first annual general meeting of the Company after his appointment and shall then be eligible for re-election.

Mr. Ye Shanmin, who was appointed to the Board on 1 April 2025, confirmed that he has obtained legal advice in accordance with rule 3.09D of the Rules Governing the Listing of Securities on The Stock Exchange (the “**Listing Rules**”) on the day of his appointment and understood his obligations as a director of a listed issuer. In accordance with Article 113, Mr. Ye Shanmin shall hold office until the Annual General Meeting. Being eligible, Mr. Ye Shanmin will offer himself for re-election at the Annual General Meeting.

## INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Board has received an annual independence confirmation from each of the existing independent non-executive Directors in accordance with rule 3.13 of the Rules Governing the Listing Rules and that all independent non-executive Directors are considered to be independent.

## BIOGRAPHICAL DETAILS OF THE DIRECTORS AND THE SENIOR MANAGEMENT

Biographical details of the Directors and the senior management of the Group as at the date of this annual report are set out in the section headed "Directors and Senior Management" of this annual report.

## DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2024, the interests and short positions of the Directors and the chief executive of the Company in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) as recorded in the register required to be kept by the Company pursuant to section 352 of the SFO or as notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix C1 to the Listing Rules were as follows:

Name of Directors	Capacity	Number of Shares Interested <sup>(1)</sup>	Approximate Percentage of Shareholding (%)
Mr. Li Changqing <sup>(2)</sup> ("Mr. Li")	Interest in controlled corporation	306,000,000	61.2
Mr. Wang Yufei <sup>(2)</sup> ("Mr. Wang")	Interest in controlled corporation	306,000,000	61.2
Ms. Deng Caidie <sup>(2)</sup> ("Ms. Deng")	Interest in controlled corporation	306,000,000	61.2
Mr. Zhang Guangbai <sup>(2)</sup> ("Mr. Zhang")	Interest in controlled corporation	306,000,000	61.2
Mr. Ye Shanmin ("Mr. Ye") <sup>(3)</sup>	Interest in controlled corporation/ Beneficial Owner	31,502,000	6.3

Note:

- Interests in shares stated above represent long positions.
- Deep Blue Ocean Electronics Technology Limited ("Deep Blue Ocean") holds 306,000,000 Shares or 61.2% of the issued share capital of the Company. Deep Blue Ocean is beneficially owned as to 52% by Mr. Li, 25% by Mr. Wang, 15% by Ms. Deng and 8% by Mr. Zhang. Mr. Li, Mr. Wang, Ms. Deng and Mr. Zhang have agreed to act in concert to consolidate and maintain their control over the Company. Each of Mr. Li, Mr. Wang, Ms. Deng and Mr. Zhang is deemed to be interested in the same number of Shares that are held by Deep Blue Ocean under the SFO.
- Canwest Profits Limited is beneficially wholly owned by Mr. Ye. Mr. Ye is deemed to be interested in the same number of Shares that are held by Canwest Profits under the SFO. Mr. Ye also directly holds 1,502,000 Shares.

Save as disclosed above and to the best knowledge of the Directors, as at 31 December 2024, none of the Directors or the chief executive of the Company had any interests and/or short positions in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which he/she was taken or deemed to have under such provisions of the SFO) or which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein or which were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

## DIRECTORS' REPORT

### ARRANGEMENTS TO ACQUIRE SHARES OR DEBENTURES

Neither at the end of nor at any time during the Reporting Period there subsisted any arrangement to which the Company or any of its subsidiaries was a party and the objects of or one of the objects of such arrangement are/is to enable the Directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

### SHARE OPTION SCHEME

The Company has approved the share option scheme on 18 September 2023 (the “**Share Option Scheme**”). The terms of the Share Option Scheme are in accordance with the provisions of Chapter 17 of the Listing Rules. The Share Option Scheme is designed to motivate executives and key employees and other persons who make a contribution to the Group and enable the Group to attract and retain individuals with experience and ability and to reward them for their past contributions. The following is a summary of the principal terms of the Share Option Scheme:

#### (A) Purpose of the Share Option Scheme

The purpose of the Share Option Scheme is to provide an incentive or a reward to eligible persons for their contribution to the Group.

#### (B) Participants of the Share Option Scheme

The participants of the Share Option Scheme shall be:

- (1) any director of the Company, or any of the subsidiaries of the Company, or any employee employed by the Company and/or its subsidiaries (whether full time or part time), including persons who are granted options under the Share Option Scheme as an inducement to enter into employment contracts with any of such companies;
- (2) any director or employee (whether full-time or part-time) of the Company's holding companies, fellow subsidiaries and associated companies; and
- (3) any person who provides services to the Group on a continuing or recurring basis in its ordinary and usual course of business which are in the interest of the long-term growth of the Group, including consultants and advisers in respect to the business development and management of the Company (excluding any placing agents or financial advisers providing advisory services for fundraising, merger and acquisitions, and professional service providers such as auditors or valuers who provide assurance, or are required to perform their services with impartiality and objectively).

### **(C) Total number of Shares available for issue under the Share Option Scheme**

Under the Share Option Scheme, the total number of Shares which may be allotted and issued upon exercise of all share options to be granted under the Share Option Scheme and any other share option scheme of the Company must not in aggregate exceed 10% of the number of issued shares on the Listing Date unless the Company obtains a fresh approval from the Shareholders.

As at the date of this annual report, a total of 50,000,000 Shares, representing 10% of the issued share capital of the Company, are available for issue under the Share Option Scheme.

### **(D) Maximum entitlement of each participant under the Share Option Scheme**

The maximum entitlement of each participant under the Share Option Scheme in any 12-month period up to and including the date of grant of the options must not exceed 1% of the total number of Shares in issue.

Each grant of share options to a Director, chief executive or substantial shareholder of the Company or any of their respective associates, is subject to approval in advance by the independent non-executive Directors. In addition, any grant of share options to a substantial shareholder or an independent non-executive Director, or to any of their associates, resulting in the Shares issued and to be granted (including options exercised, cancelled and outstanding) to such person, in a 12-month period up to and including the date of such grant in excess of 0.1% of the Shares in issue, is subject to Shareholders' approval in advance in a general meeting of the Company.

### **(E) The period within which the Shares must be taken up under an option**

The period during which an option may be exercised is determined by the Board at its discretion, save that such period shall not be longer than 10 years from the date of grant.

### **(F) The minimum period for which an option must be held before it can be exercised**

As determined by the Board upon the grant of an option.

### **(G) The amount payable on acceptance of an option and the period within which payments shall be made**

A consideration of HKD1 is payable on acceptance of the offer of grant of an option where the grantee should accept or decline the offer of grant of an option within the date as specified in the offer letter issued by the Company.

## DIRECTORS' REPORT

### (H) The basis of determining the exercise price

The exercise price of a share in respect of any particular option granted under the Share Option Scheme shall be a price determined by the Board in its absolute discretion and notified to an eligible person, and shall be at least the higher of: (1) the closing price of the shares as stated in the Stock Exchange's daily quotation sheet on the date of grant, (2) the average closing price of the shares as stated in the Stock Exchange's daily quotation sheets for the five consecutive business days immediately preceding the date of grant, and (3) the nominal value of a share on the date of grant.

### (I) The remaining life of the Share Option Scheme

The Share Option Scheme shall be valid and effective for a period of 10 years from 13 October 2023 until 12 October 2033. No share option has been granted, exercised, cancelled or lapsed under the Share Option Scheme since its adoption, and there is no outstanding share option as at 31 December 2023 and as at the date of this annual report.

## SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN THE COMPANY'S SHARES AND UNDERLYING SHARES

As at 31 December 2024, according to the register kept by the Company under Section 336 of the SFO, the corporations or persons (other than a Director or CEO) had interests of 5% or more in the Shares or underlying Shares which fell to be disclosed to the Company under Divisions 2 and 3 of Part XV of the SFO were as follows:

Name of Shareholders	Capacity	Number of Shares held <sup>(1)</sup>	Approximate percentage of the issued Shares
Deep Blue Ocean Electronics Technology Limited ("Deep Blue Ocean") <sup>(2)</sup>	Beneficial owner	306,000,000 (L)	61.20%
Ms. Yang Zihan ("Ms. Yang") <sup>(2)</sup>	Interest of spouse	306,000,000 (L)	61.20%
Ms. Kong Xiaoyan ("Ms. Kong") <sup>(2)</sup>	Interest of spouse	306,000,000 (L)	61.20%
Mr. Xu Tao ("Mr. Xu") <sup>(2)</sup>	Interest of spouse	306,000,000 (L)	61.20%
Ms. He Deling ("Ms. He") <sup>(2)</sup>	Interest of spouse	306,000,000 (L)	61.20%
Mr. Chan Eong Liat Jason ("Mr. Chan") <sup>(3) (4)</sup>	Interest in a controlled corporation/ Beneficial Owner	36,596,000 (L)	7.32%
Ms. Koh Lik Ching ("Ms. Koh") <sup>(4)</sup>	Interest of spouse	36,596,000 (L)	7.32%
Mr. Ye Shanmin ("Mr. Ye") <sup>(5) (6)</sup>	Interest in a controlled corporation/ Beneficial Owner	31,502,000 (L)	6.30%
Ms. Ng Ling Ling ("Ms. Ng") <sup>(6)</sup>	Interest of spouse	31,502,000 (L)	6.30%
Canwest Profits Limited ("Canwest Profits") <sup>(5)</sup>	Beneficial owner	30,000,000 (L)	6.00%
Million Oak Limited ("Million Oak") <sup>(3)</sup>	Beneficial owner	28,125,000 (L)	5.625%

Note:

- (1) The letter "L" denotes the person's long position in the relevant Shares.
- (2) Deep Blue Ocean is beneficially owned as to 52% by Mr. Li Changqing ("**Mr. Li**"), 25% by Mr. Wang Yufei ("**Mr. Wang**"), 15% by Ms. Deng Caidie ("**Ms. Deng**") and 8% by Mr. Zhang Guang ("**Mr. Zhang**"). Mr. Li, Mr. Wang, Ms. Deng and Mr. Zhang have agreed to act in concert to consolidate and maintain their control over the Company. Each of Mr. Li, Mr. Wang, Ms. Deng and Mr. Zhang is deemed to be interested in the same number of Shares that are held by Deep Blue Ocean under the SFO. Each of their spouse (including Ms. Yang, Ms. Kong, Mr. Xu and Ms. He) is therefore deemed to be interested in the same number of Shares in which each of them is interested under the SFO.
- (3) Million Oak is beneficially wholly owned by Mr. Chan. Mr. Chan is deemed to be interested in the same number of Shares that are held by Million Oak under the SFO.
- (4) Mr. Chan also directly holds 8,471,000 Shares. Ms. Koh is the spouse of Mr. Chan and is therefore deemed to be interested in the same number of Shares in which Mr. Chan is interested under the SFO.
- (5) Canwest Profits is beneficially wholly owned by Mr. Ye. Mr. Ye is deemed to be interested in the same number of Shares that are held by Canwest Profits under the SFO.
- (6) Mr. Ye also directly holds 1,502,000 Shares. Ms. Ng is the spouse of Mr. Ye and is therefore deemed to be interested in the same number of Shares in which Mr. Ye is interested under the SFO.

Save as disclosed above, as at 31 December 2024, no other person (other than a Director or CEO) had registered an interest or short position in the Shares, underlying Shares and debentures of the Company which fell to be disclosed to the Company under Divisions 2 and 3 of Part XV of the SFO.

### DIRECTOR'S SERVICE CONTRACTS

The Company entered into a service contract with each of the executive Directors and a letter of appointment with each of the independent non-executive Directors respectively.

Each of the service contracts and the letters of appointment is for an initial fixed term of three years commencing from the Listing Date.

None of the Directors who are proposed for re-election at the forthcoming annual general meeting of the Company has a service contract/letter of appointment with the Company that is not determinable within one year without payment of compensation (other than statutory compensation).

### EMOLUMENTS OF DIRECTORS, CHIEF EXECUTIVE AND FIVE HIGHEST PAID INDIVIDUALS

Details of the emoluments of the Directors, chief executive and the five highest paid individuals of the Group are set out in notes 7 and 8 to the consolidated financial statements.

None of the Directors has waived any emoluments during the Reporting Period. In addition, no emoluments were paid by the Group to the Directors as an inducement to join the Group, or as compensation for loss of office during the Reporting Period.

## **DIRECTORS' REPORT**

### **DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE**

Save as disclosed elsewhere in this annual report, no other transactions, arrangements or contracts of significance in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which any Director or an entity connected with a Director is or was materially interested, either directly or indirectly, subsisted at the end of the Reporting Period or at any time during the Reporting Period.

### **CONTROLLING SHAREHOLDERS' CONTRACTS OF SIGNIFICANCE**

No contracts of significance have been entered into between the Company or any of its subsidiaries and the controlling Shareholders of the Company (the "**Controlling Shareholders**") or any of their subsidiaries or for the provision of services to the Company or any of its subsidiaries by the Controlling Shareholders or any of its subsidiaries at any time during the Reporting Period.

### **POTENTIAL CONFLICT OF INTERESTS WITH CONTROLLING SHAREHOLDERS**

In order to ensure the Board is capable of performing and managing the Group's business independently from the Controlling Shareholders, the Company has adopted corporate governance measures including but not limited to: the independent non-executive Directors will review, on an annual basis, whether there are any conflict of interests between the Group and the Controlling Shareholders, and provide impartial advice; and the Controlling Shareholders have undertaken to provide to the Company all information necessary including all relevant operational, market, financial and any other necessary information for the purpose of annual review by the independent non-executive Directors.

The independent non-executive Directors have conducted such review, and considered that there were no conflict of interests between the Controlling Shareholders and the Group during the Reporting Period.

### **MANAGEMENT CONTRACTS**

No contracts concerning the management and administration of the whole or any substantial part of the business of the Group were entered into or existed at the end of the Reporting Period or at any time during the Reporting Period.

### **DIRECTORS' INTEREST IN COMPETING BUSINESS**

During the Reporting Period, none of the Directors or Controlling Shareholders had any interests in businesses, which compete or are likely to compete either directly or indirectly, with the businesses of the Group.

### REMUNERATION POLICY AND EMPLOYMENT BENEFITS

The Group had approximately 180 employees altogether in the PRC and Hong Kong as at 31 December 2024. The Group offers a comprehensive and competitive remuneration, retirement scheme and benefit package to its employees. Discretionary bonus is offered to the Group's staff depending on their performance. The Group is required to make contribution to a social insurance scheme in the PRC.

The emoluments (including the discretionary bonuses) of the Directors and senior management of the Group are decided by the Board with reference to the recommendation given by the Remuneration Committee, having regard to the Group's operating results, individual performance and comparable market statistics. Details of the remuneration of the Directors are set out in note 7 to the consolidated financial statements.

The Group has not experienced any significant problems with its employees or disruption to the Group's operations due to labour disputes, nor have experienced any difficulties in the recruitment and retention of experienced staff.

### RETIREMENT BENEFITS

The Group has participated in defined contribution retirement plans and other employee social security plans, including pension, medical, other welfare benefits, organised and administered by the relevant governmental authorities for employees in the PRC. The Group contributes to these plans based on certain percentages of the total salary of employees, subject to a certain ceiling, as stipulated by the relevant regulations. The Group does not forfeit any contributions on behalf of its employees who leave these plans prior to full vesting. Accordingly, there was no forfeited contribution available for the Group to reduce the existing level of contributions. Details of the retirement benefits provided by the Group to employees are set out in note 30(a) the consolidated financial statements. Save as the aforesaid, the Group did not participate in any other pension schemes during the Reporting Period.

### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company, nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities during the Reporting Period.

### TAX RELIEF AND EXEMPTION

The Company is not aware of any tax relief and exemption available to the holders of the securities of the Company by reason of their holding of the Company's securities.

### PRE-EMPTIVE RIGHT

There is no provision for pre-emptive rights under the Articles of Association or under the laws of the Cayman Islands that would require the Company to offer new shares on a pro-rata basis to existing Shareholders.

## DIRECTORS' REPORT

### RELATED PARTY TRANSACTIONS AND CONNECTED TRANSACTIONS

Details of the significant related party transactions entered by the Group during the year ended 31 December 2024 are set out in note 29 to the financial statements.

None of these related party transactions constitutes connected transaction or continuing connected transaction which is required to be disclosed under the Listing Rules. The Directors confirm that the Company has complied with disclosure requirements in accordance with Chapter 14A of the Listing Rules during the Reporting Period.

### MAJOR CUSTOMERS AND SUPPLIERS

#### Major Customers

For the Reporting Period, the revenue generated from the Group's top five customers accounted for approximately 68.48% of the Group's total revenue, while the revenue generated from the Group's largest customer accounted for approximately 35.26% of the Group's total revenue.

#### Major Suppliers

For the Reporting Period, the total purchases from the Group's top five suppliers accounted for approximately 74.22% of the total purchases, while the purchases from the Group's largest supplier accounted for approximately 43.02% of the Group's total purchases.

During the Reporting Period, none of the Directors, any of their close associates or any Shareholders (which to the best knowledge of the Directors own more than 5% of the issued Shares) was interested in the top five customers or suppliers of the Group.

### FINANCIAL SUMMARY

A summary of the results and the assets and liabilities of the Group for the last five financial years is set out on page 146 of this annual report. This summary does not form part of the audited consolidated financial statements.

### USE OF NET PROCEEDS FROM THE SHARE OFFER

After deducting the underwriting fees and commissions and other listing expenses borne by the Company, the net proceeds from the listing (the "**Net Proceeds**") amounted to approximately RMB90,900,000. As at the date of this annual report, the Directors are not aware of any material change to the planned use of proceeds as set out in the section headed "Future Plans and Use of Proceeds" in the Prospectus. The Company will use the net proceeds raised from the global offering for the intended use of net proceeds as set out in the section headed "Future Plans and Use of Proceeds" in the Prospectus.

## DIRECTORS' REPORT

An analysis of the intended use of net proceeds as stated in the Prospectus and the actual utilisation of the net proceeds during the period from the Listing Date and up to the date of this annual report is set out below:

	Planned use of the Net Proceeds in total <i>RMB (in million)</i>	Actual use of the Net Proceeds from 1 January 2024 to 31 December 2024 <i>RMB (in million)</i>	Actual use of the Net Proceeds from the Listing Date up to 31 December 2024 <i>RMB (in million)</i>	Unutilised amount at 31 December 2024 <i>RMB (in million)</i>	Expected timeline to use the Net Proceeds
1 Fund the capital needs and cash flow for new projects	19.0	–	19.0	–	Not applicable
2 Establish and strengthen the research and development centres and recruit additional research and development staff	25.3	17.5	23.4	1.9	31 December 2025
3 Recruit additional staff in the sales and marketing team, project management team and technical team	8.3	6.6	6.9	1.4	31 December 2025
4 Upgrade IT infrastructure	10.7	6.6	10.2	0.5	31 December 2025
5 Repayment of bank borrowings	18.5	–	18.5	–	Not applicable
6 General working capital	9.1	–	9.1	–	Not applicable
Total	<u>90.9</u>	<u>30.7</u>	<u>87.1</u>	<u>3.8</u>	

*Note:* Net Proceeds to be applied to working capital depend on the actual requirement in operation of the Group

Save as disclosed above, the Group has no other update on the use of Net Proceeds as at the date of this annual report. The Company will make further announcement (s) if there is any change in the use of Net Proceeds.

## **DIRECTORS' REPORT**

### **SUFFICIENT PUBLIC FLOAT**

Based on the information that is publicly available to the Company and within the knowledge of the Directors as at the latest practicable date prior to the despatch of this annual report, the Company has maintained a sufficient public float for the issued Shares (i.e. at least 25% of the issued Shares being held by the public) as required under the Listing Rules as at the latest practicable date prior to the despatch of this annual report.

### **AUDITOR**

The consolidated financial statements of the Group for the year ended 31 December 2024 have been audited by KPMG.

By order of the Board

**Li Changqing**

*Chairman of the Board*

Hong Kong, 23 April 2025

# CORPORATE GOVERNANCE REPORT

The Board is pleased to present the corporate governance report of the Company for the Reporting Period.

## COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

The Board is committed to achieving high corporate governance standards. The Board believes that high corporate governance standards are essential in providing a framework for the Company to safeguard the interests of Shareholders and to enhance corporate value and accountability.

Except for the disclosures in the sections headed “Board meetings and general meeting” and “Chairman and Chief Executive Officer”, the Company has fully complied with all the code provisions of the corporate governance code (the “**Corporate Governance Code**” or “**CG Code**”) set forth in Appendix C1 to the Listing Rules during the Reporting Period.

## CORPORATE CULTURE

A positive and progressive corporate culture across the Group is vital for the Company to achieve its purpose towards the sustainable growth. It is the role of the Board to foster the Group’s corporate culture with the core principles of integrity and accountability to guide the behaviours of its employees and ensure that the Company’s purpose, values and business strategies are aligned with it.

## COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) as set out in Appendix C3 to the Listing Rules. Specific enquiries have been made to all the Directors and the Directors have confirmed that they have complied with the Model Code and the Company’s code of conduct regarding directors’ securities transactions during the Reporting Period.

The Company has also established written guidelines no less exacting than the Model Code for securities transactions by employees who are likely to be in possession of unpublished price-sensitive information of the Company. No incident of non-compliance of such guidelines by the employees was noted by the Company.

## BOARD COMPOSITION

The Board currently comprises nine members consisting of six executive Directors and three independent non-executive Directors.

During the year ended 31 December 2024 and up to the date of this annual report, the composition of the Board is set out in the section headed “Directors’ Report – Directors” in this annual report.

The biographical details of the Directors are set out in the section headed “Directors and Senior Management” of this annual report. Save as disclosed elsewhere in this annual report, there is no relationship (including financial, business, family and other material or relevant relationships) among members of the Board.

# CORPORATE GOVERNANCE REPORT

## BOARD MEETINGS AND GENERAL MEETING

Code provision C.5.1 of the CG Code stipulates that the board should meet regularly and board meetings should be held at least four times a year at approximately quarterly intervals. The board meetings will involve the active participation, either in person or through electronic means of communication, of a majority of directors entitled to be present, at approximately quarterly intervals. Schedules for regular Board meetings are normally agreed with Directors in advance to facilitate their attendance. All Directors are given the opportunity to include items or businesses for discussion in the agenda.

As the Company does not announce its quarterly results, it does not consider the holding of quarterly regular meetings as necessary. Instead, the Directors meet on other occasions to discuss and consider board-related decisions where required.

The Articles of Association contain provisions requiring the Directors to abstain from voting and not to be counted in the quorum at meetings for approving any contract or arrangement or any other proposal in which such Directors or any of their close associates have a material interest.

During the Reporting Period, the attendance of the Directors at the board meetings, committee meetings and general meetings are summarised as follows:

Name of Directors	Number of meetings attended/Number of meetings held				
	Board Meeting	Audit Committee Meeting	Nomination Committee Meeting	Remuneration Committee Meeting	General Meeting
<b>Executive Directors</b>					
Mr. Li Changqing	2/2	–	1/1	–	1/1
Mr. Wang Yufei	2/2	–	–	–	1/1
Mr. Hui Chi Chung Nevin	2/2	–	–	–	1/1
Ms. Deng Caidie	2/2	–	–	–	1/1
Mr. Zhang Guangbai	2/2	–	–	–	1/1
Mr. Ye Shanmin (appointed on 1 April 2025)	N/A	N/A	N/A	N/A	N/A
<b>Independent non-executive Directors</b>					
Mr. Hou Chang	2/2	2/2	1/1	1/1	1/1
Mr. Hu Zhongqiang	2/2	2/2	1/1	1/1	1/1
Mr. Lin Peigan	2/2	2/2	–	1/1	1/1

### Chairman and Chief Executive Officer

Under code provision C.2.1 of the CG Code, the roles of chairman and chief executive should be separated and should not be performed by the same individual. During the Reporting Period and up to 1 April 2025, Mr. Li Changqing (“**Mr. Li**”) was both the chairman (“**Chairman**”) and chief executive officer of the Group (“**CEO**”). In view that Mr. Li has been responsible for the day-to-day management of the Group since 2003 and the steady development of the Group, the Board believed that with the support of Mr. Li’s extensive experience and knowledge in the business of the Group, vesting the roles of both Chairman and CEO in Mr. Li had fostered consistent and solid leadership of the Group, which contributed to efficient business planning and decision-making in the best interest of the Group as a whole.

On 1 April 2025, Mr. Li ceased to be the CEO of the Group due to a change in work arrangements. Since 1 April 2025, Mr. Li has remained the Chairman of the Board, whereas Ms. Deng Caidie and Mr. Ye Shanmin have been acting as the Co-CEOs of the Group.

The Directors considered that the deviation from code provision C.2.1 of the CG Code during the Reporting Period and up to 1 April 2025 had been appropriate under the circumstances. Notwithstanding the above, the Board is also of the view that the current management structure is effective for the Group’s operations and is compliant with C.2.1 of the CG Code, with sufficient checks and balances in place. The Board will continue to review the effectiveness of the corporate governance structure of the Company in order to assess whether separation of the roles of Chairman and CEO remains effective.

### Appointment and Re-election of Directors

Each of the Directors (including independent non-executive Directors) has entered into a service contract or letter of appointment with the Company for a term of three years with effect from the Listing Date.

All the Directors are subject to retirement by rotation and re-election at the annual general meetings. Under the Articles of Association, at each annual general meeting, one-third of the Directors for the time being, or if their number is not a multiple of three, the number nearest to but not less than one-third shall retire from office by rotation provided that every Director shall be subject to retirement by rotation at least once every three years. Any Director appointed by the Board to fill a casual vacancy shall hold office until the first general meeting of the members of the Company after his/her appointment and be subject to re-election at such meeting and any Director appointed by the Board as an addition to the existing Board shall hold office only until the next following annual general meeting of the Company and shall then be eligible for re-election.

### DIRECTORS’ RESPONSIBILITY IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for preparing the consolidated financial statements of the Company for the Reporting Period.

The Directors are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company’s ability to continue as a going concern.

The statement of the independent auditor of the Company about their reporting responsibilities on the consolidated financial statements is set out in the “Independent Auditor’s Report” in this annual report.

# CORPORATE GOVERNANCE REPORT

## Responsibilities, Accountabilities and Contributions of the Board and Management

The Board is the primary decision-making body of the Company and is responsible for leadership and control of the Company, overseeing the Group's businesses, strategic decisions and performance and is collectively responsible for promoting the success of the Company by directing and supervising its affairs and acting in the best interests of the Company and its Shareholders. The Board makes decisions objectively in the interests of the Company. All Directors have full and timely access to all the information of the Company, and may upon request, seek independent professional advice in appropriate circumstances at the Company's expenses for discharging their duties. All Directors, including the non-executive Directors and independent non-executive Directors, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning. The Group's senior management is responsible for the day-to-day management of the Group's business and is responsible for overseeing the general operation, business development, finance, marketing and operations.

The Board reserves for its decision on all major matters relating to policy matters, strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information, appointment of Directors and other significant financial and operational matters of the Company. Responsibilities relating to implementing decisions of the Board, directing and coordinating the daily operation and management of the Company are delegated to the management.

## Continuous Professional Development of Directors

Directors shall keep abreast of regulatory developments and changes in order to effectively perform their responsibilities and to ensure that their contribution to the Board remains informed and relevant.

Every newly appointed Director shall receive a formal and comprehensive induction on the first occasion of his/her appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of director's responsibilities and obligations under the Listing Rules and relevant statutory requirements.

Directors should participate in appropriate continuous professional development to develop and refresh their knowledge and skills. Internally-facilitated briefings for Directors would be arranged and reading material on relevant topics would be provided to Directors.

For the Reporting Period and up to the date of this annual report, the Company organized training sessions conducted by the legal advisers for all Directors. The training sessions covered relevant topics including directors' duties and responsibilities, corporate governance and regulatory updates. In addition, relevant reading materials including compliance manual/legal and regulatory updates/seminar handouts have been provided to the Directors for their reference and studying.

All the Directors named in the section headed "Board Composition" in this Corporate Governance Report confirmed that they have complied with the code provision C.1.4 of part 2 of the CG Code during the Reporting Period by participating in appropriate continuous professional development activities, and reading materials relating to regulatory updates and handouts or reviewing the papers and circulars sent by the Company.

# CORPORATE GOVERNANCE REPORT

The training records of the Directors for the Reporting Period are summarised as follows:

Directors	Types of Training <sup>Note</sup>
Mr. Li Changqing	A+B
Mr. Wang Yufei	A+B
Mr. Hui Chi Chung Nevin	A+B
Ms. Deng Caidie	A+B
Mr. Zhang Guangbai	A+B
Mr. Hou Chang	A+B
Mr. Hu Zhongqiang	A+B
Mr. Lin Peigan	A+B
Mr. Ye Shanmin (appointed on 1 April 2025)	N/A

*Note:*

Types of Training

A: Attending training sessions, including but not limited to, briefings, seminars, conferences and workshops

B: Reading relevant news alerts, newspapers, journals, magazines and relevant publications

## BOARD COMMITTEES

The Board has established three committees, namely, the Audit Committee, the Remuneration Committee and the Nomination Committee, for overseeing particular aspects of the Company's affairs. All Board committees of the Company are established with specific written terms of reference which deal clearly with their authority and duties. The terms of reference of the Board committees are posted on the Company's website and the Stock Exchange's website and are available to Shareholders upon request.

### Audit Committee

The Company has established an audit committee of the Company (the "**Audit Committee**") in compliance with Rule 3.21 of the Listing Rules and the Corporate Governance Code.

The primary duties of the Audit Committee include making recommendations to the Board on the appointment and removal of external auditors, reviewing the financial statements and render advice in respect of financial reporting, as well as overseeing the internal control procedures of the Group. The full version of the terms of reference of the Audit Committee is available on the Stock Exchange's website at [www.hkexnews.hk](http://www.hkexnews.hk) and the Company's website at [www.maiyuesoft.com](http://www.maiyuesoft.com).

The Audit Committee consists of three members, Mr. Lin Peigan, Mr. Hou Chang and Mr. Hu Zhongqiang. Mr. Lin Peigan who possesses the appropriate professional accounting qualification and finance management expertise is the chairman of the Audit Committee.

## CORPORATE GOVERNANCE REPORT

During the Reporting Period, the Audit Committee held two meetings with the external auditor of the Company to discuss, among other things, the audited consolidated results of the Group the year ended 31 December 2023 and the interim results of the Company for the period ended 30 June 2024.

The Audit Committee held a meeting on 28 March 2025 and reviewed, among other things, the audited consolidated results of the Group for the year ended 31 December 2024.

### Remuneration Committee

The Company has established a remuneration committee of the Company (the “**Remuneration Committee**”) in compliance with Rule 3.25 of the Listing Rules and the Corporate Governance Code.

The primary duties of the Remuneration Committee include making recommendations to the Board on the overall remuneration policy and structure relating to all Directors and senior management of the Group, review performance based remuneration and ensure none of the Directors determine their own remuneration. The full version of the terms of reference of the Remuneration Committee is available on the Stock Exchange’s website at [www.hkexnews.hk](http://www.hkexnews.hk) and the Company’s website at [www.maiyuesoft.com](http://www.maiyuesoft.com).

The Remuneration Committee consists of three members, namely Mr. Hu Zhongqiang, Mr. Hou Chang and Mr. Lin Peigan. Mr. Hu Zhongqiang is the chairman of the Remuneration Committee.

### Nomination Committee

The Company has established a nomination committee of the Company (the “**Nomination Committee**”) in compliance with the Corporate Governance Code.

The primary duties of the Nomination Committee include making recommendations to the Board on the appointment of Directors and the management of the Board succession.

The full version of the terms of reference of the Nomination Committee is available on the Stock Exchange’s website at [www.hkexnews.hk](http://www.hkexnews.hk) and the Company’s website at [www.maiyuesoft.com](http://www.maiyuesoft.com).

The Nomination Committee consists of three members, namely Mr. Li Changqing, Mr. Hou Chang and Mr. Hu Zhongqiang. Mr. Li Changqing is the chairman of the Nomination Committee.

## BOARD DIVERSITY POLICY

In order to enhance the effectiveness of the Board and to maintain the high standard of corporate governance, the Company has adopted the board diversity policy which sets out the objective and approach to achieve and maintain diversity of the Board. Pursuant to the board diversity policy, the Company seeks to achieve board diversity through the consideration of a number of factors when selecting the candidates to the Board, including but not limited to gender, skills, age, professional experience, knowledge, cultural, education background, ethnicity and length of service. The ultimate decision of the appointment will be based on merit and the contribution which the selected candidates will bring to the Board.

The Directors have a balanced mix of knowledge and skills, including overall management and strategies and planning, human resources, administration and training, business development, sales, accounting and corporate finance, administrative and legal compliance. The Company has three independent non-executive Directors with different industry backgrounds, representing one-third of the members of the Board. In terms of gender diversity, the executive Directors include a female Director, namely Ms. Deng Caidie who has over 20 years of experience in the IT industry. On such premise, the Board is well balanced and diversified in alignment with the business development and strategy of the Group. Taking into account the existing business model and specific needs as well as the different background of the Directors, the composition of the Board satisfies the board diversity policy.

The Nomination Committee is responsible for ensuring the diversity of the Board members. The Nomination Committee will review the board diversity policy from time to time to ensure its continued effectiveness and the Company will disclose in the corporate governance report about the implementation of the board diversity policy on an annual basis.

As at 31 December 2024, the Group hired approximately 180 full-time and part-time employees (including senior management), of which 123 were male and 54 were female. The gender ratio in the workforce (including senior management) was approximately 2 males to 1 females. The Company is aiming to achieve a more balanced gender ratio in the workforce and will continue to monitor and evaluate the diversity policy from time to time to ensure its continued effectiveness. The Company is not aware of any mitigating factor or circumstances which make achieving gender diversity across the workforce (including senior management) more challenging or less relevant. For more relevant details, please refer to the ESG Report.

## Mechanisms to Ensure Independent Views

The Company ensures independent views and input are available to the Board via the below mechanisms:

1. The Board composition and the independence of the independent non-executive Directors should be reviewed by the Nomination Committee on an annual basis, in particular the independence of some of the independent non-executive Directors who has served for more than nine years;
2. A written confirmation was received by the Company under Rule 3.13 of the Listing Rules from each of the independent non-executive Directors in relation to his independence to the Company. The Company considers all its independent non-executive directors to be independent;

## **CORPORATE GOVERNANCE REPORT**

3. In view of good corporate governance practices and to avoid conflict of interests, the Directors who are also directors and/or senior management of the Company's controlling shareholders and/or certain subsidiaries of the controlling shareholders, would abstain from voting in the relevant Board resolutions in relation to the transactions with the controlling shareholders and/or its associates;
4. The chairman of the Board shall meet with independent non-executive Directors at least once annually; and
5. All members of the Board can seek independent professional advice when necessary to perform their responsibilities in accordance with the Company's policy.

The Board reviews the mechanisms for ensuring independent views and input are available to the Board on an annual basis, whether in terms of the proportion, recruitment and independence of independent non-executive Directors, and ensures them to make contribution and have access to external independent professional advice.

### **Corporate Governance Functions**

The Board is responsible for performing the functions set out in the code provision A.2.1 of part 2 of the CG Code.

The Board had reviewed the Company's corporate governance policies and practices, training and continuous professional development of Directors and senior management, the Company's policies and practices on compliance with legal and regulatory requirements, the compliance of the Model Code, and the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.

## **RISK MANAGEMENT AND INTERNAL CONTROLS**

The Board has undertaken the overall responsibility for overseeing the Group's risk management and internal control systems on an on-going basis and reviewing their effectiveness at least annually in order to safeguard the interests of the shareholders and the assets of the Group. The Board acknowledges its responsibility for evaluating and determining the nature and extent of the risks it is willing to take in achieving the Group's strategic objectives and ensuring that the Group has established and maintained appropriate and effective risk management and internal control systems. The systems are designed to manage rather than eliminate the risk of failure to achieve business objectives and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Board has delegated to the Audit Committee to review the effectiveness of the risk management and internal controls of the Group. Based on its review, the Audit Committee advises the Board on the effectiveness of the Group's risk management and internal control systems, including the identification and monitoring of the risks, the adequacy of resources, staff qualifications and experience, training programmes and the Company's accounting and financial reporting functions. The management has also been delegated to design, implement and maintain the appropriate and effective risk management and internal control systems of the Group.

## CORPORATE GOVERNANCE REPORT

To further strengthen the risk management and internal control of the Group, the Company will appoint external advisers to undertake the internal audit function and perform the ongoing monitoring of the internal control systems of the Group. The external advisers evaluate the Group's risk management and internal control systems by reviewing the material controls, including financial, operation and compliance. The rotation basis would be applied to operations with similar risk associated so as to enhance the efficiency and effectiveness of the internal audit function. Review results and the recommendations in the form of written report are submitted to the Audit Committee for discussion and review. Follow up actions will be taken up by the management of the Group to ensure all significant control activities are properly in place within the Group and findings previously identified have been properly resolved. The Company is currently of the view that there is no immediate need to set up an internal audit function within the Group in light of the size, nature and complexity of the Group's business. The situation will be reviewed from time to time.

During the Reporting Period, the Group did not have an internal audit function as required under code provision D.2.5 of the CG Code. The Company has engaged an external independent internal control consultant to review the Group's risk management and internal control systems based on code provision D.2.2 of the CG Code. The Audit Committee reviewed the internal control review report issued by the external independent consultant on the Company's risk management and internal control systems in respect of the Reporting Period and considered that they are effective and adequate. The Board assessed the effectiveness of internal control systems by considering the internal control review report and reviews performed by the Audit Committee and concurred with them.

## CORPORATE GOVERNANCE REPORT

### PROCEDURES AND INTERNAL CONTROLS FOR THE HANDLING AND DISSEMINATION OF INSIDE INFORMATION

The Group strictly follows the requirements of the Securities and Futures Ordinance of Hong Kong (the “SFO”) and the Listing Rules and ensures that inside information is disclosed to the public as soon as reasonably practicable unless the information falls within any of the safe harbours of the SFO. Before inside information is fully disclosed to the public, such information is kept strictly confidential. In addition, the Group adopted the policy of disclosing relevant information only to appropriate staff within the Group and will publish written guidelines regarding employees’ securities transactions on terms no less exacting than the standard set out on the Model Code for the compliance by its relevant staff in respect of their dealings in the Company's securities.

### AUDITOR’S REMUNERATION

The table below sets out details of fees paid/payable for the year ended 31 December 2024 on audit services provided by KPMG, the auditor of the Company:

<b>Service category</b>	<b>Fees paid/ payable</b> <i>RMB’000</i>
Audit services	2,200
Total	<u>2,200</u>

### COMPANY SECRETARY

Ms. Dai Tianqiao (“**Ms. Dai**”) has resigned as the Joint Company Secretary and the chief financial officer of the Company due to her other personal commitments with effect from 12 January 2024. Ms. Li Hoi Mei (“**Ms. Li**”) has resigned as the Joint Company Secretary of the Company due to her other personal commitments with effect from 23 March 2025. Since the resignation of Ms. Li Hoi Mei as the other Joint Company Secretary, Mr. Yeung has been acting as the sole company secretary of the Company.

Mr. Yeung Kwong Wai (“**Mr. Yeung**”) has been appointed as the Joint Company Secretary in place of Ms. Dai with effect from 12 January 2024. Mr. Yeung possesses the requisite qualifications and experience of company secretary as required under Rule 3.28 of the Rules Governing the Listing of Securities on the Stock Exchange, will remain in office and act as the sole company secretary following the cessation of Ms. Li as the Joint Company Secretary.

All Directors have access to the advice and services of the company secretary on corporate governance and board practices and matters.

Mr. Yeung undertook not less than 15 hours of relevant professional training respectively in compliance with Rule 3.29 of the Listing Rules.

### SHAREHOLDERS' RIGHTS

To safeguard shareholder interests and rights, separate resolution is proposed for each substantially separate issue at general meetings, including the election of individual Director. All resolutions shall be determined by poll and not on a show of hands, save that the chairman of the meeting may, in good faith, allow a resolution which relates purely to a procedural or administrative matter as prescribed under the Listing Rules to be voted on by a show of hands. Poll results will be posted on the websites of the Company and of the Stock Exchange after each general meeting.

### SHAREHOLDERS' GENERAL MEETING

The Shareholders' general meeting is the organ of highest authority of the Company and exercises the duties and powers in accordance with the laws and the Articles of Association.

In order to protect the rights of Shareholders, our Company will convene the Shareholders' general meetings in strict compliance with the relevant rules and procedures such that all Shareholders are treated equally and can exercise their rights fully. Separate resolutions will be proposed at general meetings on each substantial issue. Each resolution submitted to the Shareholders' general meeting will be voted pursuant to the Listing Rules, and the voting result will be published on the websites of the Stock Exchange and the Company after the meeting.

During the Reporting Period, the Company convened an annual general meeting on 23 May 2024.

# CORPORATE GOVERNANCE REPORT

## Convening an Extraordinary General Meeting

Pursuant to Article 64 of the Articles of Association, any one or more Shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the company secretary of the Company, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two months after the deposit of such requisition. If within 21 days of such deposit the Board fails to proceed to convene such meeting the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

The objects of the meeting must be stated in the written requisition.

## Putting Forward Proposals at General Meetings

If a shareholder wishes to put forward proposals at a shareholders' meeting, the Shareholder, who has satisfied the shareholding requirements set out in the above paragraph headed "Convening an Extraordinary General Meeting", may follow the same procedures by sending a written requisition to the Board or the Company Secretary. The Shareholder should state his/her proposals in the written requisition and submit the written requisition as early as practicable to enable the Board to make necessary arrangement.

## Putting Forward Enquiries to the Board

For putting forward any enquiries to the Board of the Company, Shareholder may send written enquiries to the Company. The Company will not normally deal with verbal or anonymous enquiries.

## Contact Details

Shareholders may send their enquiries or requests as mentioned above to the following:

Address:  
Room 912, 9/F,  
Office Area, Block B, East Tower  
Guangxi Sports Centre Supporting Project Complex  
9 Gehai Road  
Nanning, Guangxi, PRC

For the avoidance of doubt, Shareholder(s) must deposit and send the original duly signed written requisition, notice or statement, or enquiry (as the case may be) to the above address and provide their full name, contact details and identification in order to give effect thereto. Shareholders' information may be disclosed as required by law.

# CORPORATE GOVERNANCE REPORT

## COMMUNICATION WITH SHAREHOLDERS AND INVESTOR RELATIONS

The Company has adopted a Shareholders' communication policy with the aim of promoting effective communication with the Shareholders and other stakeholders, encouraging the Shareholders to engage actively with the Company, and enabling the Shareholders to exercise their rights as shareholders effectively.

Information will be communicated to the Shareholders through the Company's financial reports, annual general meetings and extraordinary general meetings that may be convened as well as all the published disclosures submitted to the Hong Kong Stock Exchange. To promote effective communication, the Company maintains a website at [www.maiyuesoft.com](http://www.maiyuesoft.com), where up-to-date information and updates on the Company's business operations and developments, financial information, corporate governance practices and other information are available for public access.

Based on the Shareholders' communication policy which sets out the various communication channels available to the Shareholders to communicate their views on the matters affecting the Company and direct their views to the Company, and the corporate communication made available by the Company to the Shareholders by different means, the Company believes that the policy has been effectively implemented on the basis that it facilitates timely and effective communication of the Company with its Shareholders during the year ended 31 December 2024.

## DIVIDEND POLICY

The Company does not have any fixed dividend policy or pre-determined dividend payout ratio. The declaration of dividends is subject to the discretion of the Board. Any declaration of final dividend by the Company shall also be subject to the approval of our Shareholders in a Shareholders' meeting. The Directors may recommend a payment of dividends in the future after taking into account the operations and earnings, capital requirements and surplus, general financial condition, contractual restrictions, capital expenditure and future development requirements, shareholders' interests and other factors which they may deem relevant at such time. Any declaration and payment as well as the amount of the dividends will be subject to constitutional documents, any applicable laws and regulations, including the Cayman Companies Act. Historical dividend distributions are not indicative of the future dividend distribution. Any distributable profits that are not distributed in any given year will be retained and available for distribution in subsequent years. To the extent profits are distributed as dividends, such portion of profits will not be available to be reinvested in the operations.

## SIGNIFICANT CHANGES TO CONSTITUTIONAL DOCUMENTS

During the Reporting Period, no other changes have been made to the said Articles of Association. The Articles of Association is available on the websites of the Company and the Stock Exchange.

## DISCLOSURE OF DIRECTORS' INFORMATION PURSUANT TO RULE 13.51B(1) OF THE LISTING RULES

Save as disclosed elsewhere in this annual report, there were no changes to the Director's information that are required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## ABOUT THE REPORT

This Environmental, Social and Governance (“ESG”) report presents the Group’s efforts and achievement made in sustainability and social responsibility. The ESG Report details the Group’s performance in carrying out the environmental and social policies and fulfilling the principle of sustainable development.

### ESG Governance Structure

The Group is committed to incorporating ESG factors into its decision-making process and its daily operation. The ESG governance structure of the Group comprised the Board and the ESG working group (the “ESG Working Group”).

The Board has overall responsibility for the Group’s ESG governance, ESG strategy and reporting, as well as evaluating and managing the Group’s ESG-related risks. The Board is also responsible for setting the ESG management approach, strategy, priorities and objectives and reviewing the Group’s performance periodically against ESG-related goals and targets. The Board discusses and reviews the Group’s ESG-related risks and opportunities, performance, progress, goals and targets regularly with the assistance of the ESG Working Group.

The Board is also responsible for ensuring that appropriate and effective ESG risk management and internal control systems are in place. The ESG Working Group comprises of senior management from different departments of the Group. The ESG Working Group reports to the Board periodically and assists the Board to oversee the ESG-related issues and has the responsibility for collecting and analysing ESG data, implementing the Group’s ESG strategy and policies, monitoring and evaluating the Group’s ESG performance, and preparing ESG reports. The ESG Working Group meets regularly to discuss and review ESG-related issues including but not limited to the ESG policies and procedures and ESG-related performance.

### The Scope of the ESG Report

The core businesses of the Group are Integrated IT solutions services, Sales of hardware and/or software and Standalone IT services. Unless stated otherwise, the ESG Report covers the Group’s major operating revenue activities under direct management control. The ESG key performance indicator (“KPI”) data are gathered and are shown in the ESG Report as well as supplemented by explanatory notes to establish benchmarks. The Group will continue to assess the major ESG aspects of different businesses to determine whether they need to be included in the ESG reporting.

### Reporting Period

The ESG Report specifies the ESG activities, challenges and measures being taken during the financial year ended 31 December 2024 (the “**Reporting Period**”).

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Reporting Standard

The ESG Report was prepared in accordance with the “Environmental, Social and Governance Reporting Guide” (the “**ESG Guide**”) under Appendix C2 of the Rules Governing the Listing of Securities issued by the Stock Exchange of Hong Kong Limited.

During the preparation of this ESG Report, the Group has applied the reporting principles in the ESG Reporting Guide, as described below:

**Materiality:** The ESG Report has included the ESG factors that are sufficiently material to different stakeholders. The Group’s Directors and senior management are mainly responsible for identification of key ESG factors on the basis of the feedback from the stakeholders. In order to determine the ESG factors that are relevant and material to its business with respect to sustainability, the Group is aware that the importance to understand the issues that the Group’s stakeholders concerned the most. Please refer the section headed “Stakeholder Engagement” for details of the main expectations and concerns of the Group’s key stakeholders and the corresponding management responses and the section headed “Materiality assessment” for details of the annual materiality assessment conducted by the Group to identify the key ESG issues that material and relevant to the Group’s operation.

**Quantitative:** The data presented in this report have been examined. Summary tables of performance are shown in relevant sections. Information on the standards, methodologies, assumptions and/or calculation tools, and source of conversion factors used for the reporting of emissions and energy consumption are mainly referred to the ESG Guide.

**Balance:** This ESG Report was prepared based on an objective and impartial manner to ensure that the information provided an unbiased picture of the overall ESG performance of the Group.

**Consistency:** The methodologies and KPIs are used and calculated in a consistent approach. If there are any changes in consistency that may affect a meaningful comparison, detail would be disclosed. There is no change in the collection and computation of data presented in this report as compared to the ESG Report for the previous reporting periods.

## Stakeholder Engagement

Understanding and taking actions towards stakeholders’ concerns and expectations is essential towards the Group’s sustainability development. The engagement of stakeholders helps the Group recognize its sustainability performance. Therefore the Group has established appropriate communication channels so that comments and feedback from major stakeholders are effectively and timely addressed.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The following table summarises the main expectations and concerns of the Group's key stakeholders and the corresponding management responses.

Stakeholders	Expectations	Management Responses/ Communication Channels
<b>Government and Regulators</b>	<ul style="list-style-type: none"> <li>• Compliance with national policies, laws and regulation</li> <li>• Support for local economic growth</li> <li>• Tax payment in full and on time</li> </ul>	<ul style="list-style-type: none"> <li>• Regular information reporting</li> <li>• Meetings with regulators</li> <li>• Examination and inspection</li> </ul>
<b>Shareholders</b>	<ul style="list-style-type: none"> <li>• Returns</li> <li>• Compliance operations</li> <li>• Rise in company value</li> <li>• Transparency and effective communication</li> </ul>	<ul style="list-style-type: none"> <li>• General meetings</li> <li>• Announcements</li> <li>• Company website</li> </ul>
<b>Partners</b>	<ul style="list-style-type: none"> <li>• Operation with integrity</li> <li>• Equal Rivalry</li> <li>• Performance of contracts</li> <li>• Mutual benefits</li> </ul>	<ul style="list-style-type: none"> <li>• Business communication</li> <li>• Discussion and exchange of opinions</li> <li>• Engagement and cooperation</li> </ul>
<b>Customers</b>	<ul style="list-style-type: none"> <li>• Outstanding products and services</li> <li>• Performance of contracts</li> <li>• Operation with integrity</li> </ul>	<ul style="list-style-type: none"> <li>• Forums, talks, industrial events</li> <li>• Meetings with customers</li> <li>• Daily operation/communication</li> </ul>
<b>Environment</b>	<ul style="list-style-type: none"> <li>• Energy saving and emission reduction</li> <li>• Environmental protection</li> </ul>	<ul style="list-style-type: none"> <li>• ESG Reporting</li> </ul>
<b>Employees</b>	<ul style="list-style-type: none"> <li>• Protection of rights</li> <li>• Occupational health</li> <li>• Remunerations and benefits</li> <li>• Career development</li> <li>• Humanity cares</li> </ul>	<ul style="list-style-type: none"> <li>• Meetings with employees</li> <li>• Training and workshop</li> <li>• Employee activities</li> </ul>
<b>Community and the public</b>	<ul style="list-style-type: none"> <li>• Transparency</li> </ul>	<ul style="list-style-type: none"> <li>• Company website</li> <li>• Announcements</li> <li>• Interview with media</li> <li>• Social media platforms</li> </ul>

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Materiality Assessment

The Group has conducted the annual materiality assessment to identify the key ESG issues that are important to its business. The objective of materiality assessment is to identify ESG issues that are material and relevant to the Group's operation.

## Identification

Reference is made to the ESG Guide to set ESG subject areas and aspects for all stakeholders' assessment. The Group obtains feedback from all stakeholders through the various communication channels.

## Prioritisation

The identified ESG issues are then ranked and reviewed by the ESG Working Group in the materiality matrix based on consideration of their impact on the Group's business, finance, operations, environment, customers and community.

## Verification

The findings are then reviewed by the Board in order to confirm the material ESG issues are relevant and material to the Group for disclosure.

According to the results of the materiality assessment, the list below demonstrated the ESG issues with the level of materiality to the Group.

Materiality	ESG Issues
<b>High materiality</b>	Customer Privacy and Company Data Protection Intellectual Property Protection Customer Complaint Management Project Quality Management Employment practices and compliance Employee Retention Employee Health and Safety Labor Standards
<b>Medium materiality</b>	Staff Development and Training Business Ethics and Ethics Anti-Corruption Resource Use and Efficiency Supply Chain Management Energy Management Control emissions
<b>Low materiality</b>	Environmental Compliance Water Resources Management Waste Management Community Investment Climate Change Response Material Use and Packaging Environment and Natural Resources

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## A. ENVIRONMENTAL ASPECT

### Environmental Targets

To better manage the Group’s material topics and its sustainability performance, the Group has set targets for the environmental aspect in 2024. The table below summarises the Group’s environmental targets, of which the progress will be monitored and assessed in the coming years:

Aspects	Environmental targets
<b>GHG emissions</b>	<ul style="list-style-type: none"><li>• Maintain the total GHG emissions intensity for 2025 to be not more than the 2024 baseline.</li></ul>
<b>Waste reduction</b>	<ul style="list-style-type: none"><li>• Maintain the total GHG emissions intensity for 2025 to be not more than the 2024 baseline.</li><li>• Reduce the total non-hazardous waste intensity by 3% by 2029 compared to the 2024 baseline.</li></ul>
<b>Energy use efficiency</b>	<ul style="list-style-type: none"><li>• Maintain the total GHG emissions intensity for 2025 to be not more than the 2024 baseline.</li><li>• Reduce the total energy consumption intensity by 3% by 2029 compared to the 2024 baseline.</li></ul>
<b>Water efficiency</b>	<ul style="list-style-type: none"><li>• Conduct or participate in awareness-building activities related to water conservation annually from 2025 onwards.</li></ul>

### A1: Emissions

The Group does not operate in a highly-polluting industry, and its production processes primarily involve system integration and software development. However, the Group regards environmental protection as an important corporate responsibility, and has taken measures to facilitate the environmental friendliness of its workplace by encouraging, among other things, an energy-saving culture within the Group. The Group supports the waste hierarchy of “3Rs” – Reduce, Reuse and Recycle – which is aims at waste control and minimisation. The Group has adopted the following measures to mitigate the emissions in its operations: (1) ensuring strict compliance with relevant laws and regulations in all commercial activities related to the emission of exhaust gases, greenhouse gases and waste management; (2) conveying the environmental management measures of energy conservation to all the staff of the Group in order to deepen their awareness of environmental protection; and (3) continuously monitoring the progress of environmental management measures to ensure compliance at all times. During the Reporting Period, the Group has not identified any material noncompliance with relevant laws and regulations relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste such as the Law of the People’s Republic of China on Prevention and Control of Environmental Pollution by Solid Waste (中華人民共和國固體廢物污染環境防治法) and the Environment Protection Law of the People’s Republic of China(中華人民共和國環境保護法).

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

**Air Emissions** – Due to the Group's business nature, the Group considers the relevant air emissions generated by its daily operations are not significant except for the vehicles used for maintaining its daily operation. However, the Group still strives to mitigate the exhaust gas generated from its business operation as much as possible. As a way to reduce emission, the Group requires all the users of the Group's vehicles to switch off the idling engine to avoid unnecessary emission.

During the Reporting Period, the quantitative information in relation to air emission of the Group is as follows:

<b>Air Emission</b>	<b>For the year ended 31 December 2024</b>
Nitrogen oxides (NO <sub>x</sub> )	1,853 g
Sulphur oxides (SO <sub>x</sub> )	53 g
Particulate matter (PM)	136 g

**Greenhouse Gas Emissions** – Although the Group is not involved in energy-intensive businesses, normal office operation which is essential to maintain its professional services is still a source of greenhouse gas emission. As such, the Group exerts itself to abide by the relevant laws and regulations and make the Group's daily operation more environmentally-friendly. In addition to the use of vehicles, which is a type of direct emission of greenhouse gas, indirect emission from processes such as electricity and paper consumption and business air travel of employees are the main sources of greenhouse gas emission from the Group's operation. The Group has adopted the following measures to mitigate greenhouse gas emissions: (1) posting up labels to promote electricity conservation on all types of electronic appliances, reminding employees to switch off any idle appliances and lighting, and to switch off conference equipment promptly after the end of the meeting; (2) implementing management control to monitor the use of vehicles; and (3) implementing management control to monitor business air travel of employees.

During the Reporting Period, the quantitative information in relation to air emission of the Group is as follows:

<b>Greenhouse Gases Emission</b>	<b>For the year ended 31 December 2024 (tonne)</b>
Direct Emission (Scope 1)	9.6
– Fuel consumption of the Group's vehicles	
Indirect Emission (Scope 2)	145
– Electricity	
Total emission of greenhouse gases	154.6
Total emission of greenhouse gases per employee	0.87

**Sewage Discharge** – Due to the Group's business nature, the Group generated no water pollutants commonly discharged from manufacturing processes and therefore the Group's business activities did not generate material discharges into water during the Reporting Period.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

**Waste Management** – The Group adheres to the waste management principle and strives to properly manage and dispose wastes produced by its business activities. The Group maintains high standard in waste reduction, educates its employees the significance of sustainable development and provides relevant support in order to enhance their skills and knowledge in sustainable development. Wastes are systematically collected and transported to designated disposal facilities.

**Hazardous Waste** – Due to the Group’s business nature, the Group did not generate significant amount of hazardous wastes during the Reporting Period.

**Non-hazardous Waste** – The Group adopts the principle of “Reduce, Reuse, Recycle and Replace” for waste management and strives to promote better utilisation of resources. The major non-hazardous waste generated during the course of the Group’s daily operations is office paper. Paper and general wastes are collected and sorted with recycle bins for recycling.

During the Reporting Period, the non-hazardous wastes generated by the Group is as follows:

### For the year ended 31 December 2024

Total non-hazardous wastes	4,515 KG
– Office paper	
Non-hazardous waste discarded per employee	25.51 KG

### A2: Use of Resources

Given that the Group’s business involves no production element, the use of resources by the Group, such as energy, water and other raw materials, in its day-to-day operations is minimal. As the Group is aware of its electricity, water and fuel consumption in the office environment (and from the use of the Group’s vehicles), the Group will focus on ESG improvements in these areas. In the Group’s operations, the Group has adopted the following measures regarding the use of resources: (1) routine inspections; (2) green purchasing; (3) water management; (4) double-sided printing and recycling of waste paper; and (5) other measures (including the maintenance of green plants and promotion of paperless office).

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

**Energy Consumption** – The Group has adopted the following measures to mitigate energy consumption: (1) reminding employees to switch off idle lights and computers when they leave the office; (2) reducing the standby time of office equipment such as computers, printers, copiers, etc.; (3) using energy-saving lamps in office premises; (4) promoting the use of natural light and minimising idle lighting in public areas; and (5) pre-setting air conditioners to energy-saving temperatures. During the Reporting Period, the total energy consumption of the Group is as follows:

**For the year ended 31 December 2024**

Direct energy consumption	39,247.52 kWh
Indirect energy consumption	236,987.25 kWh
Total energy consumption	276,204.77 kWh
Energy consumption per employee	1,560.48 kWh

**Water Consumption** – At present, the water consumption of the Group is limited to the use of drinking fountains and basic cleaning and sanitation in its offices. The Group has adopted the following measures to mitigate water consumption: (1) promoting and encouraging its employees to conserve water; (2) flushing toilets with high or low water flow rate, depending on the amount of water needed to flush dirt; and (3) performing regular maintenance and replacing old faucets timely.

**For the year ended 31 December 2024**

Water Consumption	794.98 m <sup>3</sup>
Water consumption per employee	4.49 m <sup>3</sup>

During the Reporting Period, the Group had no issue in sourcing water that is fit for purpose.

**Packaging Materials** – As the Group has no industrial production or any factory facilities, the Group does not consume significant amounts of package materials for product packaging.

### A3: The Environment and Natural Resources

Due to the Group's business nature, the Group's operations have little impact on the environment or natural resources apart from those mentioned in the previous section. While the Group does encourage its employees to practise the "3Rs" and to protect the natural environment, as this aspect has no material relevance to its business, The Group has opted not to report on it, and KPI A3.1 (concerning the significant impacts of activities on the environment and natural resources and the actions taken to manage them) is not applicable.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## A4: Climate Change

The Group recognises the importance of the identification and mitigation of significant climate-related issues, therefore, the Group is committed to managing the potential climate-related risks which may impact its business activities. The Group has established risk management policy in identifying and mitigating different risks including climate-related risks. The Board meets regularly and discusses with the senior management to identify and evaluate climate-related risks and to formulate strategies to manage the identified risks. Since the core businesses of the Group are integrated IT solutions services, sales of hardware and/or software and standalone IT services, the impact on the significant climate-related issues are of little significance for its operation.

The Group has identified the material impacts on the Group's business arising from the following risks:

### Physical risks

The increased frequency and severity of extreme weather such as typhoons, storms and heavy rains can disrupt the Group's operations by damaging the power supply, and communication infrastructures, and injuring the Group's employees during their work, leading to reduced capacity and decreased productivity, or exposing the Group to risks associated with non-performance and delayed performance. To minimise the potential risks and hazards, the Group takes internal precautions to minimise effect of the extreme weather, such as checking electrical circuits regularly, closing doors and windows, reminding employees to turn off the appliance after work and pay attention to personal safety when working outdoor. At the same time, the Group has flexible working arrangements and precautionary measures during bad or extreme weather conditions.

### Transition Risks

The Group anticipates that there will be more stringent climate legislations and regulations to support the global vision of carbon neutrality. From a listed company's perspective, the Group acknowledges the increasing requirements of climate-related information disclosures. One of the examples is the recent update of the Stock Exchange's ESG Guide in respect of significant climate-related impact disclosures of an issuer. Stricter environmental laws and regulations may expose enterprises to higher risks of claims and lawsuits. Corporate reputation may also decline due to failure to meet the compliance requirements for climate change. The Group's related capital investment and compliance costs thus increase. In response to the policy and legal risks as well as the reputational risks, the Group regularly monitors existing and emerging trends, policies and regulations relevant to climate and be prepared to alert the senior management where necessary to avoid cost increments, non-compliance fines and/or reputational risks due to delayed response.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## B. SOCIAL

### B1: Employment

Human resources are the foundation to support the development of the Group. The Group believes that every employee plays a vital role in executing a good service experience for the Group's customers. The Group dedicates in offering a pleasant working environment that encourages communication, innovation, continuous learning and fosters employee engagement.

During the Reporting Period, the Group was not aware of any material non-compliance with employment-related laws and regulations that would have a significant impact on the Group such as the Labour Law of the People's Republic of China (中華人民共和國勞動法), the Labour Contract Law of the People's Republic of China (中華人民共和國勞動合同法), the Provisions on the Prohibition of Using Child Labour (禁止使用童工規定) and the Law of the People's Republic of China on the Prevention and Control of Occupational Diseases (中華人民共和國職業病防治法).

As at 31 December 2024, the Group had approximately 180 employees (including the senior management). Employees' composition by gender, age group, employment type and geographical region is shown as follows:

	Number of employees	%
<b>By gender</b>		
Male	123	69
Female	54	31
<b>By age</b>		
< 31	74	42
31-50	98	55
> 50	5	3
<b>By employment type</b>		
Full-time	171	97
Part-time	6	3
<b>By geographical region</b>		
The PRC	176	99
Hong Kong	1	1

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

During the Reporting Period, the Group recorded a turnover rate of approximately 53%. The breakdown of employee turnover rate by gender, age group and geographical region is shown as follows:

	%
<b>Total</b>	53
<b>By gender</b>	
Male	52
Female	54
<b>By age</b>	
< 31	80
31-50	34
> 50	20
<b>By employment type</b>	
Full-time	53
Part-time	-
<b>By geographical region</b>	
The PRC	53

Calculation method of turnover rate: (total number of departures in the reporting period ÷ total number of employees at the end of the reporting period) × 100%.

Calculation method of turnover rate for each category: (total number of departures in the specific category during the reporting period ÷ total number of employees in the specific category at the end of the reporting period) × 100%.

**Recruitment, Promotion and Dismissal** – Employees’ qualification, professional skills and experiences exert significant influence on the quality of services. In order to meet the needs of the business development for talents, in line with the principle of fairness and justice, and standardise and improve the recruitment mechanism to improve the efficiency and quality of recruitment, the Group adopts a robust and transparent recruitment process. The Group adheres to the principle of internal priority and give priority to its internal talents to provide them with development opportunities. In the case where the internal talent resources cannot meet our needs, the Group will carry out external recruitment. In order to motivate the Group’s staff to actively recommend excellent talents to join the Group, the staff will receive referral bonus based on the level of the recommended candidate after the Group successfully recruits the recommended candidate.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

At the beginning of the year, the Group will sign a performance responsibility statement with its employees in order to set targets for its employees, facilitate their annual performance evaluation and achievement, and set clear guidelines and regulations to improve the efficiency of its employees and departments. Supervisors would discuss with employees in respect of their performance through effective two-way communication in order to facilitate their promotion. The performance system provides reference standards for salary adjustment, bonus distribution and promotion. In addition, the Group has also implemented a rank system internally to help each employee to better understand his/her current position, provide each employee with a clearer promotion and development path and help each employee to better understand the ability requirements of each development path. Any termination of employment contract should be based on reasonable, lawful grounds and internal policies, such as the employee handbook of the Group. The Group strictly prohibits any kind of unfair or illegitimate dismissals. For (a) those who seriously violate the Group's system; (b) those who seriously breach their duty; (c) those who continue to be in labor relationship with other employers while being the Group's employee and affecting their work performance at the Group after being reminded by the Group to cease such labor relationship; (d) those who provide false information; (e) those who are held criminally liable; and (f) those who directly and intentionally cause the Group to lose business opportunities or use the Group's resources to benefit themselves or others, the Group will consider terminating their employment in accordance with relevant laws and the Group's employee handbook.

For those who continue to have unsatisfactory job performance after training or job position adjustment, the Group will consider terminating their employment in accordance with relevant laws.

**Remuneration and Benefits** – Employees are a key resource for the Group's continued growth and success, and the Group offers a market competitive compensation package that includes compensation and benefits to ensure the Group attracts and retains the best talents. Firstly, the Group has a value-based and performance-based compensation system. Secondly, the Group formulates different salary strategies for different job positions every year according to the external market salary survey data. Finally, the Group regularly reviews the salary level every year to attract outstanding talents to join the Group and improve the salary competitiveness for its internal outstanding personnel through promotion and salary adjustment. The Group also provides comprehensive welfare plan for its employees, including social insurance, supplementary medical insurance, housing fund, annual physical examination, statutory holidays and other welfare.

**Diversity and Equal Opportunity** – The Group's diversity is shaped by the skills, experiences, perspectives, styles and characteristics of the Group's employees (including but not limited to gender, age, marital or family status, race, cultural background, disability and religious beliefs). The Group recognises that these differences should be respected and will contribute to innovation, change and long-term growth of its businesses. The Group also recognises that advocating diversity creates value and more benefits for its customers and shareholders, such as higher efficiency, talent retention rate, broader skill mix and more abundant talent mix. For all these reasons, the Group is committed to providing an inclusive, equal and fair workplace that values, respects and promotes diversity in the Group.

The Group has adopted the following measures to avoid forced labor: (1) the Group adopts the principle of fairness and voluntariness and does not charge any referral fee or other fees from the applicants in the recruitment process; (2) the successful applicants shall negotiate and sign the labor contract with the Group; (3) the Group's employees can ask for leave with the support of doctor certificate if they are sick; and (4) the Group's employees can freely allocate their off hours and statutory holidays.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Group has also adopted the following measures to avoid discrimination: (1) the Group does not discriminate nor interfere its employees on the basis of race, gender, nationality, disability and gender orientation; (2) the Group does not discriminate its employees in terms of employment, compensation and promotion on the basis of ethnicity, race, gender, age, religion, belief or disability; and (3) the Group adheres to the principle of equal pay for men and women. Women who meet the employment requirements for their work shall enjoy equal employment opportunities as men.

**Working Hours and Rest Periods** – The Group has adopted vacation and rest policies with terms better than the requirements under the national policies, especially in terms of annual leave and full paid sick leave. When formulating the vacation and rest policies, the Group has taken into consideration the importance of its employees' physical and mental health and its objectives to actively attract talents to join the Group and to retain its employees. The Group's policies with respect to working hours and rest periods and the remuneration in relation to working hours and rest periods are in full compliance with the relevant employment laws.

### **B2: Health and Safety**

The Group places great importance to the health and safety of its employees. During the Reporting Period, the Group was not aware of any material non-compliance with relevant laws and regulations that have a significant impact on the Group relating to providing a safe working environment and protecting employees from occupational hazards. The Group provides its employees with a safe and healthy working environment and formulate various safety management measures, such as potential accident investigation and management system. In addition, the Group has implemented other discretionary policies, including: (1) providing good working conditions, such as reasonable working space and easy-to-use meeting systems; (2) promoting flexible working hours; (3) providing a clean, tidy and hygienic workplace; (4) equipped its offices with first-aid medicine kits which are to be replenished regularly; (5) providing fitness equipment in the designated areas in its offices; and (6) carrying out indoor or outdoor activities regularly and organising various associations, etc.

The Group has not recorded any work-related fatalities occurred in each of the past three years including the year of the Reporting Period. During the Reporting Period, the Group has no lost working days due to work-related injuries. Besides, there was no claims or compensation for the Group's employees due to such incidents, and no significant violations of laws and regulations relating to employees' health and safety matters during the Reporting Period.

The Group has established a work injury management response team to respond to potential work injury cases in the first instance. The work injury management response team is responsible for following up medical assistance for employees' work injuries, coordinating medical insurance and social insurance reporting of work injuries, etc. In addition, the Group provides supplemental commercial insurance and annual body check for employees, and develop specific health checkup programs based on industry characteristics and employees' health conditions to protect employees' health and actively improve health welfare services.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## B3: Development and Training

The Group regards its staff as the most important asset and resource as they help to sustain its core values and culture. The training and development of personnel is of utmost importance to the management of the Group. As its business continues to grow, it is crucial that the Group builds a sustainable workforce and continue to develop a team of employees who keep up with emerging technologies and deliver solutions that meet the fast-changing requirements of its customers. The Group has adopted the following measures in relation to development and training: (1) developing its annual training plan; (2) establishing its internal learning platform; (3) focusing on internal knowledge sharing and organising internal knowledge sharing regularly and from time to time, which involves all aspects of its business operation, such as project completion sharing and business product introduction, etc.; (4) providing induction training for its new employees to introduce its corporate culture to them and help them adapt to its corporate environment by sharing with them videos which show its service standards and procedures; and (5) when internal training cannot fully meet the personal development needs of employees, sending its employees to external training institutions or abroad to study and improve.

During the Reporting Period, the percentage of employees trained by gender and employee category and the average training hours completed per employee by gender and employee category are as follows:

Percentage of employees trained	100%
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### Percentage of employees trained by gender

Male	100%
Female	100%

### Percentage of employees trained by employee category

Management	100%
Non-management	100%

Average training hours of employees	3 hours
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### Average training hours completed per employee by gender

Male	3 hours
Female	3 hours

### Average training hours completed per employee by employee category

Management	3 hours
Non-management	3 hours

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## B4: Labour Standards

The Group strictly prohibits the employment of minors or engagement of child labour activities as defined by laws and regulations. Once discovered, the Group will commence a thorough investigation and immediately dismiss the relevant employees. As a means to avoid employing child labour, all newly employed staff is required to provide identification documents for age verification purpose. The Group has adopted the following measures in relation to labour standards: (1) incorporation of guidelines concerning forced and child labour in employment practices, which expressly requires that no employee under the age of 18 should be employed; (2) consistent verification of compliance with the latest legal development; and (3) whistleblower protection to record any illegal activities. The Group strictly complies with laws and conducts recruitment according to relevant laws and regulations. The Group will also continue to review the measures on recruitment practices to avoid child labour and forced labour. The Group prohibits any punishments, management methods and behaviours involving verbal abuse, physical punishment, physical abuse, oppression, sexual harassment, etc. against the employees for any reason. During the Reporting Period, no incidents of child and forced labour were reported or discovered.

The Group has an active whistleblower policy and encourages individuals to come forward in complete privacy and without penalty to report potential incidents of abuse or illegality. The Group is committed to upholding its business ethics and corporate governance standards, effectively preventing its operation and management risk, timely monitoring and reporting any internal violations by the employees and ensuring that the Group operates in accordance with the laws and regulations.

## B5: Supply Chain Management

The Group understands the importance of supply chain management in mitigating the indirect environmental and social risks. The Group is aware of the environmental and social practices of its suppliers, the Group has adopted the following measures in relation to supply chain management: (1) prohibiting commercial bribery to create a fair, just and non-corrupt cooperation atmosphere; (2) establishing a reporting channel to allow its suppliers to communicate complaints, feedback, suggestion and supervision; and (3) ensuring confidentiality and requiring its suppliers to sign the agreement with the Group and agree to the confidentiality clause therein such that both parties agree not to disclose any information in relation to the cooperation to third parties in order to protect the Group's business secrets. The Group negotiates with its suppliers on a mutual, genuine and full basis and cooperate with them for mutual benefits.

In order to ensure that our suppliers meet the quality, environmental and safety standards of our customers, the Group selects suppliers based on the following criteria: qualification, technical capability, business capability, product and service quality and environmental impact. After comprehensive evaluation and selection, the Group has a list of qualified suppliers to supply products and/or services to the Group. In addition, the Group also evaluates the qualifications and service levels and standards of its suppliers comprehensively before making a decision on whether to cooperate with them or not and the extent of cooperation based on the results of the Group's evaluation. For those suppliers who fail to meet the Group's requirements, the Group will cease cooperation with them. The Group will make a decision on whether to cooperate with them again by re-evaluating whether they are able to meet our requirements after they have carried out rectification measures. During the Reporting Period, all suppliers engaged by the Group has been reviewed through the said procedures. The Group also regularly monitors environmental and social risks at each part of the supply chain, including understand and identify related risks through close communication with suppliers.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

During the reporting period, the Group had a total of 429 suppliers, all of which were based in the PRC.

The Group has established systems to ensure fair and sustainable development of procurement activities and ensure equal competition among suppliers. The Group strictly monitors all procurement activities, opens channels for complaints and reports, cracks down on various forms of commercial bribery, prevents conflicts of interest, and prevents any stakeholders from participating in procurement activities.

### **B6: Product Responsibility**

In terms of product liability, the Group has adopted the following measures: (1) establishing and implementing a formal quality management system in all aspects of project implementation; (2) introducing after-sales service policies on its products and services, mainly focusing on technical advice and vulnerability repair requests; (3) placing an emphasis on the importance of the management of product intellectual property rights by establishing a product intellectual property management system to improve the Group's independent innovation system, and enhance employees' awareness of intellectual property protection through training and other means; and (4) establishing a sound process for dealing with and handling customer complaints. During the Reporting Period, to the best of the Board's and management's knowledge, the Group was not aware of any products and service related complaints received. While focusing on the challenges and pressures faced by its customers, the Group provides high quality Integrated IT solutions services to meet the business needs of its customers. The Group always enters into contracts with its customers with contract terms concerning project quality and carry out periodic test and inspection according to such project quality terms to ensure that the corresponding products and services meet the standards and requirements of its customers. During the Reporting Period, the Group was not aware of any incidents of non-compliance with laws and regulations that have a significant impact on the Group, concerning product health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress. The Group has not received any complaints about the Group's products and services.

**Intellectual Property Protection** – In order to promote its product innovation and protect various research and development results from infringement, the Group has established the intellectual property rights protection policies and implementation procedures in the product development process in strict accordance with the Patent Law of the People's Republic of China (中華人民共和國專利法), the Trademark Law of the People's Republic of China (中華人民共和國商標法), the Copyright Law of the People's Republic of China (中華人民共和國著作權法), the Regulations on the Protection of Computer Software (計算機軟件保護條例), Measures for the Administration of Internet Domain Names (互聯網域名管理辦法) and other regulations and standard documents, to perform the product invention, management and protection of intellectual property rights all in all. The Group also strives to cultivate its staff's awareness of protection of intellectual property rights through trainings, so as to comprehensively strengthen the Company's overall capabilities of protection of intellectual property rights and pave its road for further innovation and development.

As at 31 December 2024, the Group had registered 31 trademarks, granted 17 patents and obtained 93 computer software copyright registrations.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

**Product Health and Safety** – Although the Group is not involved in the manufacturing of hardware, the Group strictly follows the Product Quality Law of the People’s Republic of China (中華人民共和國產品質量法) when selecting and purchasing products. The Group always sets up contract terms regarding product quality with suppliers to ensure that the corresponding products have passed necessary testing and attained certain industrial standards. There were no incidents of recalls on products and services due to safety and health reasons during the Reporting Period, and that KPI B6.1 is not applicable as the Group’s core business does not involve safety and health risks.

**Advertising and Labelling** – Due to its business nature, the Group has limited risk of noncompliance in advertising and labelling. In the dealings with the Group’s customers, providing complete, true, accurate, clear information and complying with all relevant laws and regulations regarding the proper advertising are utmost important for the Group.

**Privacy Protection** – The Group has implemented measures to comply with relevant laws and regulations on data protection and privacy of its business operations. When signing the employment contract with the Group, the employees shall also sign the employee confidentiality agreement and the professional ethics and confidentiality undertaking. No employee is allowed to disclose technical secrets, business secrets, etc. Employees are generally required to carry out product development or provide technical services at the customers’ premises. If necessary, prior to the commencement of the project, the Group’s employees are required to sign non-disclosure agreements or confidentiality undertakings as required by the customers. Generally, the Group uses the computer equipment, intranet and computer room of the Group’s customers when the Group accesses the data of its customers. The Group does not collect or store any confidential information regarding its customers.

Furthermore, the Group has established the ISO27001 information security management system and set up the information security management committee in order to ensure the security of the Group’s trade secrets, customer information and other confidential information relating to its businesses. The information security management team is responsible for coordinating any information security– related events, identifying security trends, and planning and monitoring information security. The information security response team is also responsible for investigating and dealing with information security incidents, including but not limited to system failures, information leaks, unauthorised access, hackers, viruses and other incidents that threaten daily operations. The information security response team is also responsible for conducting regular internal audits to ensure that information security is in good working order, and to monitor and correct issues identified. The Group has developed information security management procedures, the scope of influence of which will be divided into four levels based on the nature and severity of the information security incidents, and the information security incidents are investigated and dealt with accordingly. It is the responsibility of the Group’s employees to report suspicious security incidents to their supervisor in accordance with the Group’s information security management procedures. Any employee who violates the Group’s information security management procedures will be punished depending on the Group’s potential loss and impact on operations, with the Group’s measures including verbal warnings, written warnings, administrative penalties and legal action.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## B7: Anti-corruption

The Group strives to achieve high standards of ethics in its business operations and does not tolerate any corruptions, frauds, extortion, money laundering and all other behaviours violating work ethics. Unethical or illegal events such as corruption, bribery, and collusion are strictly prohibited. The Group has adopted the following measures in relation to anti-corruption: (1) implementation of the anti-corruption and bribery requirements in its staff handbook; and (2) reporting procedures and whistleblower protection measures. The Group is committed to conducting its business with honesty and integrity and in compliance with the relevant laws and regulations. This includes compliance with all laws, domestic and foreign, prohibiting improper payments or inducements to any person, including public officials. The Group stipulates the disciplinary code and code of conduct in its employee handbook, and encourage employees to report any suspected misconduct. It is the Group's policy to conduct all business in an honest and ethical manner. The Group takes a zero-tolerance approach to corruption and bribery and is committed to acting professionally, fairly and with integrity in all its business dealings and relationships.

The Group has adopted a whistleblower policy to strongly encourage individuals to come forward in complete privacy and without penalty for all levels and operations. Staff can raise concerns, confidence, about possible improprieties such as misconduct and malpractice in any matter related to the Group. Reports made by employees will be handled fairly, consistently and expeditiously. All reports will be handled with appropriate confidentiality. The results of the investigation will be notified to the relevant employees in accordance with appropriate channels. Such policy also aims at protecting whistle-blowers from unfair dismissal, victimisation and unwarranted disciplinary actions. The Group aims to encourage openness and will support anyone who raises genuine concerns in good faith under the anti-corruption and anti-bribery policies of the Group, even if they turn out to be mistaken. Where there are new laws and regulations that may impact the Group's business, all employees will be provided updates with training or summary training memos through email and the Group's internal control policies and measures will be updated accordingly to ensure compliance. During the Reporting Period, the Group was not aware of any breach of laws and regulations in relation to bribery, extortion, fraud and money laundering that had a significant impact on the Group, such as the Regulations of the People's Republic of China for Suppression of Corruption (中華人民共和國懲治貪污條例). During the Reporting Period, there was no legal case regarding corrupt practices brought against the Group or its employees.

## B8: Community Investment

The Group is committed to making a positive impact on its internal and external stakeholders, as well as the communities we interact with through active social or philanthropic investments. As part of the Group's strategic development, the Group is committed to supporting social participation and contribution through public means, and to nurture the corporate culture and practices of corporate citizen in its daily operations. The Group has adopted the following measures in relation to community investment: (1) defining the nature and extent of involvement in the communities where the corporation has operations to ensure that the Group's business activities are conducted with due regard to the interests of the community; and (2) periodic assessment of success, regarding philanthropic initiatives. The Group encourages employees to care for and spend time on the local communities through participating in all kinds of social activities such as attending local community activities and charitable donations. Employees are also encouraged to participate in environmental protection activities and promote environmental awareness within the Group.

## INDEPENDENT AUDITOR'S REPORT



Independent auditor's report

to the shareholders of Maiyue Technology Limited

*(Incorporated in the Cayman Islands with limited liability)*

### OPINION

We have audited the consolidated financial statements of Maiyue Technology Limited (the “**Company**”) and its subsidiaries (the “**Group**”) set out on pages 71 to 145, which comprise the consolidated statement of financial position as at 31 December 2024, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended and notes, comprising material accounting policy information and other explanatory information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2024 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSAs”) issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (“the Code”) together with any ethical requirements that are relevant to our audit of the consolidated financial statements in the Cayman Islands, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTER

Key audit matter is the matter that, in our professional judgement, was of most significance in our audit of the consolidated financial statements of the current period. The matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on the matter.

<b>Revenue recognition</b>	
<i>Refer to note 3 to the consolidated financial statements and the accounting policies on page 92.</i>	
<b>The Key Audit Matter</b>	<b>How the matter was addressed in our audit</b>
<p>The Group's revenue arises from the provision of integrated IT solutions services, sales of hardware and/or software, and provision of standalone IT services.</p> <p>The Group provides both goods (hardware and software) and service (install, wiring and maintenance) to the customers in accordance with the customer's specification in the integrated IT solutions services contracts. These goods and services are treated as separate obligations as there is no transformative relationship between these items in the process of fulfilling the contract.</p> <p>Revenue from different contracts have different terms and revenue recognition criteria. Revenue related to sales of goods is recognised when the goods are accepted by customers, while revenue related to provision of service is recognised when the services are provided. Revenue from warranty contracts is recognised over the term of the warranty. Revenue from provision of standalone IT services such as system upgrade, technical service and maintenance service, software installation, data migration and technology consulting service are recognised when the service is accepted by the customers.</p>	<p>Our audit procedures to assess the recognition of revenue included the following:</p> <ul style="list-style-type: none"> <li>• understanding and assessing the design, implementation and operating effectiveness of key internal controls over revenue recognition;</li> <li>• inspecting contracts with customers, on a sample basis, to understand the terms of the transactions and assess whether the revenue recognition policy is appropriate with reference to the requirements of the prevailing accounting standards;</li> <li>• assessing whether revenue had been recognised in accordance with the Group's revenue recognition accounting policies by <ul style="list-style-type: none"> <li>– performing recalculation on the warranty revenue based on contracts terms for revenue from warranty contracts, on a sample basis, or</li> <li>– reconciling transaction records, on a sample basis, to contracts and customers' receipt of goods for revenue related to sales of goods or to contracts and users' acceptance reports for revenue related to provision of service and standalone IT services;</li> </ul> </li> </ul>

# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTER – *continued*

<b>Revenue recognition</b>	
<i>Refer to note 3 to the consolidated financial statements and the accounting policies on page 92.</i>	
<b>The Key Audit Matter</b>	<b>How the matter was addressed in our audit</b>
<p>In addition, as the Group handles transactions and input into the accounting system manually, there is an increased risk of that error may be made in the amount and timing of recognition of revenue.</p> <p>We identified revenue recognition as a key audit matter because revenue is one of the key performance indicators of the Group and therefore there is an inherent risk of manipulation of the timing of revenue recognition by management to meet specific targets or expectations.</p>	<ul style="list-style-type: none"> <li>• comparing, on a sample basis, revenue transactions which the start date of the contracts or the completion date of the projects are not in the financial year with sales contracts and customers' receipt of goods/users' acceptance report, to assess if revenue had been recognised in the appropriate financial period; and</li> <li>• confirming with customers, on a sample basis, the transaction amounts for the year and performing alternative procedures on unreturned confirmations by comparing details of the transactions with sales contracts and customers' receipt of goods/users' acceptance report;</li> <li>• inspecting sales journals during the financial year that met certain risk-based criteria and comparing details of these journals with the relevant underlying documents.</li> </ul>

## INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# INDEPENDENT AUDITOR'S REPORT

## RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

## INDEPENDENT AUDITOR'S REPORT

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS – *continued*

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine the matter that was of most significance in the audit of the consolidated financial statements of the current period and is therefore the key audit matter. We describe the matter in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Liu Hin Pan.

*Certified Public Accountants*  
8th Floor, Prince's Building  
10 Chater Road  
Central, Hong Kong  
28 March 2025

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

*For the year ended 31 December 2024*

*(Expressed in Renminbi ("RMB"))*

	Note	2024 RMB'000	2023 RMB'000
<b>Revenue</b>	3	274,722	259,085
Cost of sales		<u>(206,149)</u>	<u>(173,645)</u>
<b>Gross profit</b>		<b>68,573</b>	85,440
Other income	4	6,045	5,731
Selling expenses		(6,461)	(7,108)
Administrative expenses		(25,567)	(41,713)
Research and development expenses		(6,225)	(6,025)
(Impairment loss)/reversal of impairment loss on trade receivables and contract assets	28(a)	<u>(24,709)</u>	<u>1,257</u>
<b>Profit from operations</b>		<b>11,656</b>	37,582
Finance costs	5(a)	(12,082)	(10,484)
Share of (loss)/profit of joint ventures		<u>(1,331)</u>	<u>288</u>
<b>(Loss)/profit before taxation</b>	5	<b>(1,757)</b>	27,386
Income tax	6(a)	<u>1,867</u>	<u>(4,739)</u>
<b>Profit for the year</b>		<b>110</b>	22,647
<b>Attributable to:</b>			
Equity shareholders of the Company		433	22,881
Non-controlling interests		<u>(323)</u>	<u>(234)</u>
<b>Profit for the year</b>		<u><b>110</b></u>	<u>22,647</u>
<b>Earnings per share</b>			
Basic and diluted (RMB cent)	10	<u><b>0.09</b></u>	<u>5.68</u>

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2024

(Expressed in Renminbi ("RMB"))

	Note	2024 RMB'000	2023 RMB'000
<b>Profit for the year</b>		<b>110</b>	22,647
<b>Other comprehensive income for the year (after tax and reclassification adjustments)</b>			
<i>Items that will not be reclassified to profit or loss:</i>			
Equity investments at FVOCI – net movement in fair value reserves (non-recycling)		(118)	(959)
<i>Item that may be reclassified subsequently to profit or loss:</i>			
Exchange differences on translation of financial statements of operations outside the Chinese Mainland		497	(1,798)
<b>Other comprehensive income for the year</b>		<b>379</b>	(2,757)
<b>Total comprehensive income for the year</b>		<b>489</b>	19,890
<b>Attributable to:</b>			
Equity shareholders of the Company		812	20,124
Non-controlling interests		(323)	(234)
<b>Total comprehensive income for the year</b>		<b>489</b>	19,890

The notes on pages 77 to 145 form part of these financial statements. Details of dividends payable to equity shareholders of the company attributable to the profit for the year are set out in note 27(b).

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2024

(Expressed in RMB)

		31 December 2024 RMB'000	31 December 2023 RMB'000
	Note		
<b>Non-current assets</b>			
Property, plant and equipment	11	9,933	11,169
Intangible assets	12	15,808	13,762
Interests in joint ventures	14(a)	2,383	2,117
Equity securities designated at fair value through other comprehensive income ("FVOCI")	15	38,882	38,999
Deferred tax assets	26(b)	6,684	3,227
Other non-current assets	11(iv)	32,620	7,701
		106,310	76,975
<b>Current assets</b>			
Inventories	16	4,002	2,958
Contract assets	17(a)	26,253	22,583
Trade and other receivables	18	513,090	449,799
Pledged bank deposits	19	881	9
Cash and cash equivalents	20	40,497	47,808
		584,723	523,157
<b>Current liabilities</b>			
Trade and other payables	21	144,640	89,623
Contract liabilities	17(b)	1,351	622
Bank and other loans	22	222,364	135,543
Lease liabilities	23	441	1,272
Current taxation	26(a)	1,455	3,738
		370,251	230,798
<b>Net current assets</b>		214,472	292,359
<b>Total assets less current liabilities</b>		320,782	369,334

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2024

(Expressed in RMB)

	Note	31 December 2024 RMB'000	31 December 2023 RMB'000
<b>Non-current liabilities</b>			
Bank and other loans	22	–	47,596
Lease liabilities	23	535	215
Deferred revenue	24	886	2,810
		<u>1,421</u>	<u>50,621</u>
<b>NET ASSETS</b>		<u>319,361</u>	<u>318,713</u>
<b>CAPITAL AND RESERVES</b>			
Share capital	27(c)	4,590	4,590
Reserves	27(d)	313,605	312,388
<b>Total equity attributable to equity shareholders of the Company</b>		<u>318,195</u>	<u>316,978</u>
<b>Non-controlling interests</b>		<u>1,166</u>	<u>1,735</u>
<b>TOTAL EQUITY</b>		<u>319,361</u>	<u>318,713</u>

Approved and authorised for issue by the board of directors on 28 March 2025.

\_\_\_\_\_  
Li Changqing  
Executive Director, Chief  
Executive Officer and Chairman

\_\_\_\_\_  
Wang Yufei  
Executive Director and  
Deputy General Manager

The notes on pages 77 to 145 form part of these financial statements.

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2024

(Expressed in RMB)

Attributable to equity shareholders of the Company										
	Share capital	Share premium	Other reserve	Exchange reserve	PRC statutory reserve	Fair value reserve (non-recycling)	Retained profits	Total	Non-controlling interests	Total equity
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
	27(c)	27(d)(i)	27(d)(ii)	27(d)(iv)	27(d)(iii)	27(d)(v)			27(e)	
<b>Balance at 1 January 2023</b>	-*	-	(36,047)	(819)	11,390	-	202,950	177,474	1,969	179,443
<b>Changes in equity for 2023:</b>										
Profit for the year	-	-	-	-	-	-	22,881	22,881	(234)	22,647
Other comprehensive income	-	-	-	(1,798)	-	(959)	-	(2,757)	-	(2,757)
Total comprehensive income	-	-	-	(1,798)	-	(959)	22,881	20,124	(234)	19,890
Issuance of new share	1,148	118,232	-	-	-	-	-	119,380	-	119,380
Effect of the capitalisation issue	3,442	(3,442)	-	-	-	-	-	-	-	-
Appropriation to PRC statutory reserves	-	-	-	-	774	-	(774)	-	-	-
<b>Balance at 31 December 2023 and 1 January 2024</b>	4,590	114,790	(36,047)	(2,617)	12,164	(959)	225,057	316,978	1,735	318,713
<b>Changes in equity for 2024:</b>										
Profit for the year	-	-	-	-	-	-	433	433	(323)	110
Other comprehensive income	-	-	-	497	-	(118)	-	379	-	379
Total comprehensive income	-	-	-	497	-	(118)	433	812	(323)	489
Appropriation to PRC statutory reserves	-	-	-	-	401	-	(401)	-	-	-
Other equity changes of a joint venture	-	-	405	-	-	-	-	405	-	405
Dividend paid to non-controlling interests	-	-	-	-	-	-	-	-	(246)	(246)
<b>Balance at 31 December 2024</b>	4,590	114,790	(35,642)	(2,120)	12,565	(1,077)	225,089	318,195	1,166	319,361

\* The balances represent amounts less than RMB500.

The notes on pages 77 to 145 form part of these financial statements.

## CONSOLIDATED CASH FLOW STATEMENT

For the year ended 31 December 2024

(Expressed in RMB)

	Note	2024 RMB'000	2023 RMB'000
<b>Operating activities</b>			
Cash generated/(used in) from operations	20(b)	6,916	(136,494)
Income tax paid	26(a)	(3,873)	(5,706)
<b>Net cash used in from operating activities</b>		<b>3,043</b>	<b>(142,200)</b>
<b>Investing activities</b>			
Payment for the purchase of property, plant and equipment		(24,943)	(3,301)
Payment for software license		(28)	(194)
Acquisition of a subsidiary, net of cash acquired	20(d)	21	–
Expenditure on development costs		(10,502)	(8,995)
Investment in associates		(2,590)	–
(Increase)/decrease of pledged bank deposits		(872)	2,734
<b>Net cash used in investing activities</b>		<b>(38,914)</b>	<b>(9,756)</b>
<b>Financing activities</b>			
Issuance of share	27(c)	–	135,402
Capital element of lease rentals paid	20(c)	(931)	(763)
Interest element of lease rentals paid	20(c)	(40)	(21)
Proceeds from new bank and other loans	20(c)	163,997	112,173
Repayment of bank and other loans	20(c)	(124,772)	(86,816)
Interest paid	20(c)	(9,439)	(11,404)
Dividend paid to non-controlling interests		(246)	–
Payment of listing expenses		–	(9,672)
<b>Net cash generated from financing activities</b>		<b>28,569</b>	<b>138,899</b>
<b>Net decrease in cash and cash equivalents</b>		<b>(7,302)</b>	<b>(13,057)</b>
<b>Cash and cash equivalents at 1 January</b>	20(a)	<b>47,808</b>	<b>62,601</b>
<b>Effect of foreign exchange rate changes</b>		<b>(9)</b>	<b>(1,736)</b>
<b>Cash and cash equivalents as at 31 December</b>	20(a)	<b>40,497</b>	<b>47,808</b>

The notes on pages 77 to 145 form part of these financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

## 1 MATERIAL ACCOUNTING POLICIES

### (a) Statement of compliance

These financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“HKFRSs”), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and the disclosure requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. Material accounting policies adopted by the Group are disclosed below.

The HKICPA has issued certain amendments to HKFRSs that are first effective or available for early adoption for the current accounting period of the Group. Note 1(c) provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current accounting period reflected in these financial statements.

### (b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 December 2024 comprise the Company and its subsidiaries (together referred to as the “**Group**”) and the Group’s interest in joint ventures.

The measurement basis used in the preparation of the financial statements is the historical cost basis except that the investment in an equity security is stated at their fair value as explained in the accounting policies set out Note 28.

The preparation of financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of HKFRSs that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in Note 2.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (c) Changes in accounting policies

The Group has applied the following new and amended HKFRSs issued by the HKICPA to these financial statements for the current accounting period:

- Amendments to HKAS 1, *Presentation of financial statements – Classification of liabilities as current or non-current* (“2020 amendments”) and amendments to HKAS 1, *Presentation of financial statements – Non-current liabilities with covenants* (“2022 amendments”)
- Amendments to HKFRS 16, *Leases – Lease liability in a sale and leaseback*
- Amendments to HKAS 7, *Statement of cash flows and HKFRS 7, Financial instruments: Disclosures – Supplier finance arrangements*

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period. The amended HKFRSs do not have a material impact on the Group’s financial statement.

#### (d) Subsidiaries and non-controlling interests

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

Intra-group balances, transactions and cash flows and any unrealised income and expenses (except for foreign currency transaction gains or losses) arising from Intra-group transactions, are eliminated. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

For each business combination, the Group can elect to measure any non-controlling interests either at fair value or at the NCI’s proportionate share of the subsidiary’s net identifiable assets. NCI are presented in the consolidated statement of financial position within equity, separately from equity attributable to the equity shareholders of the Company. NCI in the results of the Group are presented on the face of the consolidated statement of profit or loss and the consolidated statement of profit or loss and other comprehensive income as an allocation of the total profit or loss and total comprehensive income for the year between NCI and the equity shareholders of the Company.

In the Company’s statement of financial position, an investment in a subsidiary is stated at cost less impairment losses (see Note 1(j)(ii)).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (e) Joint venture

A joint venture is an arrangement in which the Group or Company has joint control, whereby the Group or the Company have rights to the net assets of the arrangement, rather than rights to its assets and obligations for its liabilities.

An investment in a joint venture is accounted for using the equity method. It is initially recorded at cost, which includes transaction costs. Subsequently, the consolidated financial statements include the Group's share of the profit or loss and other comprehensive income ("OCI") of those investees, until the date on which joint control ceases.

When the Group's share of losses exceeds its interest in the joint venture, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the investee. For this purpose, the Group's interest is the carrying amount of the investment under the equity method, together with any other long-term interests that in substance form part of the Group's net investment in the joint venture, after applying the ECL model to such other long-term interests where applicable (see Note 1(j)(i)).

Unrealised gains arising from transactions with equity-accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent there is no evidence of impairment.

#### (f) Equity securities designated at fair value through other comprehensive income (FVOCI)

The Group's policies for investments in equity securities, other than investments in subsidiaries, associates and joint ventures, are set out below:

Investments in equity securities are recognised/derecognised on the date the Group commits to purchase/sell the investment. The investments are initially stated at fair value plus directly attributable transaction costs. For an explanation of how the Group determines fair value of financial instruments, see Note 28.

An investment in equity securities is classified as FVPL, unless the investment is not held for trading purposes and on initial recognition the Group makes an irrevocable election to designate the investment at FVOCI (non-recycling) such that subsequent changes in fair value are recognised in OCI. Such elections are made on an instrument-by-instrument basis, but may only be made if the investment meets the definition of equity from the issuer's perspective. If such election is made for a particular investment, at the time of disposal, the amount accumulated in the fair value reserve (non-recycling) is transferred to retained earnings and not recycled through profit or loss. Dividends from an investment in equity securities, irrespective of whether classified as at FVPL or FVOCI, are recognised in profit or loss as other income(see Note 1(t)).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (g) Property, plant and equipment

The following items of property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses (see Note 1(j)(ii)):

- right-of-use assets arising from leases over leasehold properties where the Group is not the registered owner of the property interest; and
- items of plant and equipment, including right-of-use assets arising from leases of underlying plant and equipment (see Note 1(i)).

If significant parts of an item of property, plant and equipment have different useful lives, then they are accounted for as separate items (major components).

Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual value, if any, using the straight-line method over their estimated useful lives, and is generally recognised in profit or loss.

The estimated useful lives for the current and comparative periods are as follows:

- |  |                |
|--|----------------|
| – Buildings                              | 50 years       |
| – Motor vehicles                         | 4 – 5 years    |
| – Right-of-use assets (Note 1(i))        | 24 – 60 months |
| – Furniture, office equipment and others | 3 – 5 years    |

Depreciation methods, useful life and its residual value are reviewed at each reporting date and adjusted if appropriate.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

## 1 MATERIAL ACCOUNTING POLICIES – *continued*

### (h) Intangible assets

Expenditure on research activities is recognised in profit or loss as incurred. Development expenditure activities is capitalised only if the expenditure can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable and the Group intends to and has sufficient resources to complete development and to use or sell the resulting asset. The expenditure capitalised includes the costs of materials, direct labour, and an appropriate proportion of overheads and borrowing costs, where applicable. Otherwise, it is recognised in profit or loss as incurred. Capitalised development expenditure is subsequently measured at cost less accumulated amortisation and impairment losses.

Other intangible assets that are acquired by the Group and have finite useful lives are measured at cost less accumulated amortisation and impairment losses (see Note 1(j)(ii)).

Amortisation is calculated to write off the cost of intangible assets less their estimated residual values using the straight-line method over their estimated useful lives, if any, and is generally recognised in profit or loss.

The estimated useful lives for the current and comparative periods are as follows:

– Capitalised development costs	2 years
– Software license	1 year

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

### (i) Leased assets

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. This is the case if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (i) Leased assets – *continued*

##### *As a lessee*

Where the contract contains a lease component(s) or non-lease components, the Group has elected not to separate non-lease components and accounts for each lease component and any associated non-lease components as a single lease component for all leases.

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for leases that have a short lease term of 12 months or less, and leases of low-value items such as laptops and office furniture. When the Group enters into a lease in respect of a low-value items, the Group decides whether to capitalise the lease on a lease-by-lease basis. If not capitalised, the associated lease payments are recognised in profit or loss on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is recognised using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability, and hence are charged to profit or loss as incurred.

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or if the Group changes its assessment of whether it will exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (i) Leased assets – *continued*

##### *As a lessee – continued*

The lease liability is also remeasured when there is a lease modification, which means a change in the scope of a lease or the consideration for a lease that is not originally provided for in the lease contract, if such modification is not accounted for as a separate lease. In this case, the lease liability is remeasured based on the revised lease payments and lease term using a revised discount rate at the effective date of the modification. The only exceptions are rent concessions that occurred as a direct consequence of the COVID-19 pandemic and met the conditions set out in paragraph 46B of HKFRS 16 Leases. In such cases, the Group has taken advantage of the practical expedient not to assess whether the rent concessions are lease modifications, and recognised the change in consideration as negative variable lease payments in profit or loss in the period in which the event or condition that triggers the rent concessions occurred.

In the consolidated statement of financial position, the current portion of long-term lease liabilities is determined as the present value of contractual payments that are due to be settled within twelve months after the reporting period.

#### (j) Credit losses and impairment of assets

##### (i) *Credit losses from financial instruments and contract assets*

The Group recognises a loss allowance for expected credit losses (“ECL”s) on:

- financial assets measured at amortised cost (including cash and cash equivalents, pledged bank deposits and trade and other receivables);
- contract assets (see Note 1(l)).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (j) Credit losses and impairment of assets – *continued*

##### (i) Credit losses from financial instruments and contract assets – *continued*

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Generally, credit losses are measured as the present value of all expected cash shortfalls between the contractual and expected amounts.

For undrawn loan commitments, expected cash shortfalls are measured as the difference between (i) the contractual cash flows that would be due to the Group if the holder of the loan commitment draws down on the loan and (ii) the cash flows that the Group expects to receive if the loan is drawn down.

The expected cash shortfalls are discounted using the following discount rates if the effect is material:

- trade and other receivables and contract assets: effective interest rate determined at initial recognition or an approximation thereof;
- variable-rate financial assets: current effective interest rate.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

ECLs are measured on either of the following bases:

- 12-month ECLs: these are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months); and
- lifetime ECLs: these are the ECLs that result from all possible default events over the expected lives of the items to which the ECL model applies.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (j) Credit losses and impairment of assets – *continued*

##### (i) Credit losses from financial instruments and contract assets – *continued*

###### Measurement of ECLs – *continued*

The Group measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured at 12-months ECLs:

- financial instruments that are determined to have low credit risk at the reporting date; and
- other financial instruments for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

Loss allowances for trade receivables and contract assets are always measured at an amount equal to lifetime ECLs.

###### Significant increases in credit risk

When determining whether the credit risk of a financial instrument has increased significantly since initial recognition and when measuring ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment, that includes forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 90 days past due.

The Group considers a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or
- the financial asset is 90 days past due.

The Group considers a financial instrument to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade'.

ECLs are re-measured at each reporting date to reflect changes in the financial instrument's credit risk since initial recognition. Any change in the ECL amount is recognised as an impairment gain or loss in profit or loss. The Group recognises an impairment gain or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (j) Credit losses and impairment of assets – *continued*

##### (i) Credit losses from financial instruments and contract assets – *continued*

Credit-impaired financial assets

At each reporting date, the Group assesses whether a financial asset is credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable events:

- significant financial difficulties of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;
- the restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- it is probable that the debtor will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties of the issuer.

Write-off policy

The gross carrying amount of a financial asset or contract asset is written off to the extent that there is no realistic prospect of recovery. This is generally the case when the Group otherwise determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognised as a reversal of impairment in profit or loss in the period in which the recovery occurs.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (j) Credit losses and impairment of assets – *continued*

##### (ii) *Impairment of other non-current assets*

At each reporting date, the Group reviews the carrying amounts of its non-financial assets (other than inventories, contract assets and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or cash-generating units ("CGU"s).

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs of disposal. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. They are allocated and reduced the carrying amounts of the other assets in the CGU on a pro rata basis.

An impairment loss is reversed only to the extent that the resulting carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

##### (iii) *Interim financial reporting and impairment*

Under the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited, the Group is required to prepare an interim financial report in compliance with HKAS 34, Interim financial reporting, in respect of the first six months of the financial year. At the end of the interim period, the Group applies the same impairment testing, recognition, and reversal criteria as it would at the end of the financial year (see notes 1(j)(i) and (ii)).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (k) Inventories

Inventories are measured at the lower of cost and net realisable value as follows:

Inventories are assets which are held for sale in the ordinary course of business, in the process of production for such sale or in the form of materials or supplies to be consumed in the production process or in the rendering of services. The Group's inventories mainly include hardware and software.

Inventories are carried at the lower of cost and net realisable value.

Cost is calculated using the weighted average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised.

The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

#### (l) Contract assets and contract liabilities

A contract asset is recognised when the Group recognises revenue (see Note 1(t)) before being unconditionally entitled to the consideration under the payment terms set out in the contract. Contract assets are assessed for ECLs (see Note 1(j)(i)) and are reclassified to receivables when the right to the consideration has become unconditional (see Note 1(m)).

A contract liability is recognised when the customer pays non-refundable consideration before the Group recognises the related revenue (see Note 1(t)). A contract liability would also be recognised if the Group has an unconditional right to receive non-refundable consideration before the Group recognises the related revenue. In latter cases, a corresponding receivable is also recognised (see Note 1(m)).

When the contract includes a significant financing component, the contract balance includes interest accrued under the effective interest method (see Note 1(t)).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (m) Trade and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration and only the passage of time is required before payment of that consideration is due.

Trade receivables that do not contain a significant financing component are initially measured at their transaction price. Trade receivables that contain a significant financing component and other receivables are initially measured at fair value plus transaction costs. All receivables are subsequently stated at amortised cost (see Note 1(j)(i)).

#### (n) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand and demand deposits with banks. Cash and cash equivalents are assessed for ECL (see Note 1(j)(i)).

#### (o) Trade and other payables

Trade and other payables are initially recognised at fair value. Subsequent to initial recognition, trade and other payables are stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at invoice amounts.

#### (p) Loan and borrowings

Loan and borrowings are measured initially at fair value less transaction costs. Subsequently, these loan and borrowings are stated at amortised cost using the effective interest method. Interest expense is recognised in accordance with the Note 1(v).

#### (q) Employee benefits

##### *Short-term employee benefits and contributions to defined contribution retirement plans*

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Obligations for contributions to defined contribution retirement plans are expensed as the related service is provided.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (r) Income tax

Income tax expense comprises current tax and deferred tax. It is recognised in profit or loss except to the extent that they relate to items recognised directly in equity or in other comprehensive income.

Current tax comprises the estimated tax payable or receivable on the taxable income or loss for the year and any adjustments to the tax payable or receivable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects any uncertainty related to income taxes. It is measured using tax rates enacted or substantively enacted at the reporting date. Current tax also includes any tax arising from dividends.

Current tax assets and liabilities are offset only if certain criteria are met.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences;
- temporary differences related to investment in subsidiaries, associates and joint venture to the extent that the Group is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future;

The Group recognised deferred tax assets and deferred tax liabilities separately in relation to its lease liabilities and right-of-use assets.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (r) **Income tax – *continued***

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for individual subsidiaries in the Group. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset only if certain criteria are met.

#### (s) **Provisions and contingent liabilities**

Generally provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessment of the time value of money and the risks specific to the liability.

A provision for warranties is recognised when the underlying products or services are sold, based on historical warranty data and a weighting of possible outcomes against their associated probabilities.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, a separate asset is recognised for any expected reimbursement that would be virtually certain. The amount recognised for the reimbursement is limited to the carrying amount of the provision.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (t) Revenue and other income

Income is classified by the Group as revenue when it arises from the sale of goods, the provision of services in the ordinary course of the Group's business.

Revenue is recognised when control over a product or service is transferred to the customer, at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Where the contract contains a financing component which provides a significant financing benefit to the customer for more than 12 months, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction with the customer, and interest income is accrued separately under the effective interest method. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. The Group takes advantage of the practical expedient in paragraph 63 of HKFRS 15 and does not adjust the consideration for any effects of a significant financing component if the period of financing is 12 months or less.

Further details of the Group's revenue and other income recognition policies are as follows:

#### (i) *Provision of integrated IT solution services*

The Group classifies contracts as development of application software and provision of integrated IT solution services whereby the Group designs and implements integrated IT solutions for the Group's customers by integrating different hardware and software to satisfy various IT requirements and needs of the Group's customers. In these contracts, the Group provides both goods (hardware and software) and service (install, wiring and maintenance) to the customers in accordance with the customer's specification. These goods and services are treated as separate obligations as there is no transformative relationship between these items in the process of fulfilling the contract. Revenue related to sales of goods is recognised when the goods are accepted by customers, while revenue related to provision of service is recognised when the services are provided.

#### (ii) *Sales of hardware*

Revenue is recognised when the customer takes possession of and accepts the hardware. If the hardware is a partial fulfilment of a contract covering other goods and/or services, then the amount of revenue recognised is an appropriate proportion of the total transaction price under the contract, allocated between all the goods promised under the contract on a relative stand-alone selling price basis.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (t) Revenue and other income – *continued*

##### (iii) Sales of software

The Group recognises revenue when control of the software is transferred to the customer. The customer obtains control of software if it has the ability to direct the use of and obtain substantially all of the remaining benefits from that software.

The software is a right to use license because the software has standalone functionality and the customer can use the software as it is available at a point in time. The Group recognises revenue for such licenses at a point in time when the customer has received licenses and thus has control over the software and the Group has present right to payment. In case there is an update of the software, the customers are required to pay additional consideration to buy upgraded version.

##### (iv) Revenue from warranty contract

Revenue from warranty contract is recognised over the term of the warranty.

##### (v) Revenue from other information technology service

The Group provides to the customers services such as system upgrade, technical service and maintenance service, software installation, data migration and technology consulting service. The revenue from such services are recognised when the service is accepted by the customers.

##### (vi) Interest income

Interest income is recognised using the effective interest method. The “effective interest rate” is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the gross carrying amount of the financial asset. In calculating interest income, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired). However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (t) Revenue and other income – *continued*

##### (vii) Government grants

Government grants are recognised in the statement of financial position initially when there is reasonable assurance that they will be received and that the Group will comply with the conditions attaching to them.

Grants that compensate the Group for expenses incurred are recognised as income in profit or loss on a systematic basis in the same periods in which the expenses are incurred.

Grants that compensate the Group for the cost of an asset are recognised by setting up the grant as deferred income that is recognised in profit or loss on a systematic basis over the useful life of the asset.

##### (viii) Dividends

Dividend income is recognised in profit or loss on the date on which the Group's right to receive payment is established.

#### (u) Translation of foreign currencies

Transactions in foreign currencies are translated into the respective functional currencies of Group companies at the exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at the reporting date. Non-monetary assets and liabilities that are measured at fair value in a foreign currency are translated into the functional currency at the exchange rate when the fair value was determined. Non-monetary assets and liabilities that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction. Foreign currency differences are generally recognised in profit or loss.

The assets and liabilities of foreign operations are translated into Renminbi at the exchange rates at the reporting date. The income and expenses of foreign operations are translated into Renminbi at the exchange rates at the dates of the transactions.

Foreign currency differences are recognised in OCI and accumulated in the exchange reserve.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (v) Borrowing costs

Borrowing costs are expensed in the period in which they are incurred.

#### (w) Related parties

- (a) A person, or a close member of that person's family, is related to the Group if that person:
- (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) An entity is related to the Group if any of the following conditions applies:
- (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 1 MATERIAL ACCOUNTING POLICIES – *continued*

#### (w) Related parties – *continued*

- (b) An entity is related to the Group if any of the following conditions applies: – *continued*
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

#### (x) Segment reporting

Operating segments, and the amounts of each segment item reported in the financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 2 ACCOUNTING JUDGEMENTS AND ESTIMATES

Estimates and judgements are continually evaluated and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The selection of critical accounting policies, the judgements and other uncertainties affecting application of those policies and the sensitivity of reported results to changes in condition and assumptions are factors to be considered when reviewing these financial statements. The principal accounting policies are set forth in Note 1. The Group believes the following critical accounting policies involve the most significant judgements and estimates used in the preparation of the Historical Financial Information.

#### **(a) Impairment of trade receivables and contract assets**

The Group estimates the loss allowances for trade receivables and contract assets by assessing the ECLs. This requires the use of estimates and judgements. ECLs are based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors and an assessment of both the current and forecast general economic conditions at the end of reporting period. The Group keeps assessing the expected credit loss of trade receivables and contract assets during their expected lives.

#### **(b) Recoverability of development costs**

The Group estimates the recoverability of development costs based on the expected future cash flows to be derived from the assets, discount rates to be applied and the expected period of benefits. The Group keeps assessing the recoverability of development costs during their expected lives.

#### **(c) Recognition of deferred tax assets**

Deferred tax assets are recognised in respect of deductible temporary differences. As those deferred tax assets can only be recognised to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences can be utilised, management's judgement is required to assess the probability of future taxable profits. Management's assessment is revised as necessary and additional deferred tax assets are recognised if it becomes probable that future taxable profits will allow the deferred tax asset to be recovered.

#### **(d) Fair value measurement of FVOCI**

The Group estimates the fair value of FVOCI based on the adjusted net assets value method. Key valuation assumptions used to determine the fair value is net assets value. For details of the key assumption used and the impact of changes to the key assumption please see Note 28(e).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 3 REVENUE AND SEGMENT REPORTING

#### (a) Revenue

The principal activities of the Group are the provision of integrated IT solution services, sales of hardware and software and providing warranty, upgrade, technical guidance and maintenance service for customers in the PRC. Further details regarding the Group's principal activities are disclosed in Note 3(b).

#### (i) Disaggregation of revenue

Disaggregation of revenue from contracts with customers by major products or service lines is as follows:

	2024 RMB'000	2023 RMB'000
<b>Revenue from contracts with customers within the scope of HKFRS 15</b>		
Disaggregated by major products or service lines		
– Revenue from provision of integrated IT solution services	187,060	141,094
– Revenue from hardware and software sales	73,749	75,655
– Revenue from provision of standalone IT services	13,913	42,336
	<u>274,722</u>	<u>259,085</u>
Disaggregated by timing of revenue recognition		
– Over time	2,467	17,298
– Point in time	272,255	241,787
	<u>274,722</u>	<u>259,085</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 3 REVENUE AND SEGMENT REPORTING – *continued*

#### (a) Revenue – *continued*

##### (i) *Disaggregation of revenue – continued*

Revenue from major customers which accounts for 10% or more of the Group's revenue are set out below:

	2024 RMB'000	2023 RMB'000
Customer A	96,865	N/A*
Customer B	45,226	53,338
Customer C	N/A*	57,712
Customer D	N/A*	43,109

\* Less than 10% of the Group's revenue in the respective years.

Details of concentration of credit risk are set out in Note 28(a).

##### (ii) *Revenue expected to be recognised in the future arising from contracts with customers in existence at the reporting date.*

As at 31 December 2024, the aggregated amount of the transaction price allocated to the remaining performance obligations under the Group's existing contracts is RMB527,000 (2023: RMB913,000). This amount represents revenue expected to be recognised in the future from IT solution service sales contracts entered into by the customers with the Group. The Group will recognise the expected revenue in future when or as the service is provided, which is expected to occur over the next 1-2 years.

The Group has also applied the practical expedient in paragraph 121(a) of HKFRS 15 to its sales contracts such that the above information does not include information about revenue that the Group will be entitled to when it satisfies the remaining performance obligations under the contracts that had an original expected duration of one year or less.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 3 REVENUE AND SEGMENT REPORTING – *continued*

#### (b) Segment reporting

The Group manages its businesses by service lines. In a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and performance assessment, the Group has presented the following three reportable segments. No operating segments have been aggregated to form the following reportable segment.

- Provision of integrated IT solution services: the Group acts as an information solution provider under this segment, it includes primarily the design and implementation of the solution, sales of related software and hardware to customers, and follow-up maintenance.
- Sales of hardware and software: this segment includes solely the sales of hardware and the sales of self-developed software.
- Provision of standalone IT services: this segment includes primarily maintenance service, system upgrade and enhancement service, warranty service, software installation, data migration and technology consulting service.

#### (i) Segment results

For the purposes of assessing segment performance and allocating resources between segments, the Group's most senior executive management monitors the results attributable to each reportable segment on the following bases:

Revenue and expenses are allocated to the reportable segments with reference to revenue generated by those segments and the cost of sales incurred by those segments. The measure used for reporting segment result is gross profit. Assistance provided by one segment to another, including sharing of assets and technical know-how, is not measured.

The Group's other operating expenses, such as staff costs, depreciation and other operation expenses, and assets and liabilities are not measured under individual segments. Accordingly, neither information on segment assets and liabilities nor information concerning interest income and interest expenses is presented.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 3 REVENUE AND SEGMENT REPORTING – *continued*

#### (b) Segment reporting – *continued*

##### (i) Segment results – *continued*

Information regarding the Group's reportable segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for the year is set out below.

	Provision of integrated IT solution services RMB'000	Sales of hardware and software RMB'000	Provision of standalone IT services RMB'000	Total RMB'000
<b>Year ended 31 December 2024</b>				
Revenue	187,060	73,749	13,913	274,722
Cost of sales	(137,296)	(60,028)	(8,825)	(206,149)
Gross profit	<u>49,764</u>	<u>13,721</u>	<u>5,088</u>	<u>68,573</u>
<b>Year ended 31 December 2023</b>				
Revenue	141,094	75,655	42,336	259,085
Cost of sales	(85,166)	(61,893)	(26,586)	(173,645)
Gross profit	<u>55,928</u>	<u>13,762</u>	<u>15,750</u>	<u>85,440</u>

##### (ii) Geographic information

The Group's revenue is generated in the Chinese Mainland. The Group's operating assets are substantially situated in the Chinese Mainland. Accordingly, no segment analysis based on geographical locations of the customers and assets is provided.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 4 OTHER INCOME

	2024 RMB'000	2023 RMB'000
Interest income	960	1,781
Government grants (Note (i))	4,432	2,423
Net foreign exchange gain	60	827
Net gain/(loss) on disposal of property, plant and equipment	136	(3)
Net gain on disposals of assets and liabilities held for sale	–	676
Income from acquisition of a subsidiary (Note 13(b))	53	–
Others	404	27
	<u>6,045</u>	<u>5,731</u>

Note:

- (i) The government grants mainly represent awards from Guangxi government authorities and VAT refund upon collection.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 5 PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging:

	2024 RMB'000	2023 RMB'000
<b>(a) Finance costs</b>		
Interest on bank and other loans	12,027	10,415
Interest on lease liabilities	55	69
	<b>12,082</b>	<b>10,484</b>
<b>(b) Staff costs</b>		
Salaries, wages and other benefits	24,002	27,762
Contributions to defined contribution retirement plan(Note 25)	1,351	1,484
	<b>25,353</b>	<b>29,246</b>
<b>(c) Other items</b>		
Amortisation of intangible assets (Note 12)	8,484	6,181
Depreciation (Note 11)		
– property, plant and equipment owned	1,037	1,032
– right-of-use assets	787	993
Impairment losses/(reversal)		
– contract assets (Note 17(a))	1,923	(376)
– trade and other receivables (Note 18)	22,786	(881)
	<b>24,709</b>	<b>(1,257)</b>
Auditors' remuneration		
– audit services	2,200	1,813
– initial public offering related services	–	2,196
– other services	–	112
	<b>2,200</b>	<b>4,121</b>
Cost of inventories	175,617	128,147
Listing expenses	–	15,070

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 6 INCOME TAX IN THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

(a) Taxation in the consolidated statement of profit or loss and other comprehensive income represents:

	2024 RMB'000	2023 RMB'000
<b>Current tax – PRC Corporate Income Tax</b>		
Provision for the year	1,590	3,856
Under-provision in prior years	–	419
	<u>1,590</u>	<u>4,275</u>
<b>Deferred tax – PRC Corporate Income Tax</b>		
Origination and reversal of temporary differences	(3,457)	464
	<u>(1,867)</u>	<u>4,739</u>

(b) Reconciliation between tax expense and accounting (loss)/profit at applicable tax rates:

	2024 RMB'000	2023 RMB'000
(Loss)/Profit before taxation	(1,757)	27,386
Notional tax on profit before taxation, calculated at the rates applicable to profits in the respective tax jurisdictions (Notes (i), (ii) and (iii))	219	10,348
Tax effect of PRC preferential tax treatments (Notes (iv) & (v))	(131)	(4,410)
Tax effect of additional deduction on research and development costs (Note (vi))	(2,181)	(1,818)
Tax effect of non-deductible expenses	221	192
Tax effect of tax losses not recognised	5	8
Under-provision in prior years	–	419
Actual tax (credit)/expense	<u>(1,867)</u>	<u>4,739</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 6 INCOME TAX IN THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME – *continued*

#### (b) Reconciliation between tax expense and accounting (loss)/profit at applicable tax rates: – *continued*

Notes:

- (i) Pursuant to the rules and regulations of the Cayman Islands and the British Virgin Islands (“BVI”), the Group is not subject to any income tax in the Cayman Islands and BVI.
- (ii) For the years ended 31 December 2023 and 2024, no provision for Hong Kong Profits Tax has been made, as the subsidiary of the Group incorporated in Hong Kong did not have assessable profits which are subject to Hong Kong Profits Tax.
- (iii) The subsidiary of the Group established in the PRC is subject to PRC Corporate Income Tax rate at the statutory rate of 25%.
- (iv) The PRC Corporate Income Tax Law allows enterprises to apply for certificate of “High and New Technology Enterprise” (“HNTE”) which entitles the qualified companies to a preferential income tax rate of 15%, subject to fulfilment of the recognition criteria. Nanning Maiyue Software Company Limited (“Nanning Maiyue”) was qualified as a HNTE and entitled to a preferential income tax rate of 15% for the years ended 31 December 2024 and 2023.
- (v) According to the announcement 2020 No.23 from the Ministry of Finance, State Administration of Taxation and National Development and Reform Commission, enterprise which is located in the PRC western region and engaged in the national encouraged industries could apply to enjoy the preferential income tax rate of 15% before 31 December 2030. Guangxi Silunjie Information Technology Company Limited (“Guangxi Silunjie”) and Nanning Maiyue meet the above criteria and be entitled to a preferential income tax rate of 15% for the year.
- (vi) According to the relevant tax rules in the PRC, qualified research and development costs are allowed for bonus deduction for income tax purpose, as a result, an additional 100% of the qualified research and development costs could be deemed as deductible expenses for the years ended 31 December 2024 and 2023.
- (vii) According to the PRC Corporate Income Tax Law and its implementation regulations, dividends receivable by non-PRC corporate residents from PRC enterprises are subject to withholding tax at a rate of 10%, unless reduced by tax treaties or arrangements, for profits earned since 1 January 2008. In addition, under the Arrangement between the Chinese Mainland and the Hong Kong Special Administrative Region for the Avoidance of Double Taxation and the Prevention of Fiscal Evasion with respect to Taxes on Income and its relevant regulations, a qualified Hong Kong tax resident will be liable for withholding tax at the rate of 5% for dividend income derived from the PRC if the Hong Kong tax resident is the “beneficial owner” and holds 25% or more of the equity interests of the PRC company.

The provision of the related deferred tax liabilities, if any, are based on the expected dividends to be distributed from these subsidiaries in the foreseeable future in respect of the profits generated since 1 January 2008. Deferred tax liabilities have not been recognised in respect of the tax that would be payable on the distribution of the retained profits as the Company controls the dividend policy of these subsidiaries and it has been determined that it is probable that these profits will not be distributed in the foreseeable future.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 7 DIRECTORS' EMOLUMENTS

Directors' emoluments disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation are as follows:

	Directors' fees	Salaries, allowances and benefits in kind	Discretionary bonuses	Retirement scheme contributions	2024 Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
<b>Executive directors</b>					
Mr. Li Changqing	-	375	-	8	383
Mr. Wang Yufei	-	276	-	8	284
Ms. Deng Caidie	-	322	-	8	330
Mr. Zhang Guangbai	-	320	-	8	328
Mr. Hui Chi Chung Nevin	-	182	-	10	192
<b>Independent non-executive directors</b>					
Mr. Hou Chang	-	60	-	-	60
Mr. Hu Zhongqiang	-	60	-	-	60
Mr. Lin Peigan	-	60	-	-	60
	-	1,655	-	42	1,697

	Directors' fees	Salaries, allowances and benefits in kind	Discretionary bonuses	Retirement scheme contributions	2023 Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
<b>Executive directors</b>					
Mr. Li Changqing	-	396	-	7	403
Mr. Wang Yufei	-	320	-	7	327
Ms. Deng Caidie	-	334	-	7	341
Mr. Zhang Guangbai	-	337	-	7	344
Mr. Hui Chi Chung Nevin	-	199	-	10	209
<b>Independent non-executive directors</b>					
Mr. Hou Chang	-	13	-	-	13
Mr. Hu Zhongqiang	-	13	-	-	13
Mr. Lin Peigan	-	13	-	-	13
	-	1,625	-	38	1,663

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 7 DIRECTORS' EMOLUMENTS – *continued*

During the year, there were no amounts paid or payable by the Group to the directors or any of the highest paid individuals set out in Note 8 below as an inducement to join or upon joining the Group or as a compensation for loss of office. There was no arrangement under which a director waived or agreed to waive any remuneration during the year.

### 8 INDIVIDUALS WITH HIGHEST EMOLUMENTS

Of the five individuals with the highest emoluments, four (2023: two) are directors whose emoluments are disclosed in Note 7. The aggregate of the emoluments in respect of the remaining one (2023: three) individuals is as follows:

	2024 RMB'000	2023 RMB'000
Salaries and other emoluments	254	2,071
Discretionary bonuses	–	47
Retirement scheme contributions	8	47
	<u>262</u>	<u>2,165</u>

The emoluments of the individuals who are not directors and who are amongst the five highest paid individuals of the Group are within the following band:

	2024 Number of individuals	2023 Number of individuals
Nil – HK\$1,000,000	<u>1</u>	<u>3</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 9 OTHER COMPREHENSIVE INCOME

Tax effects relating to each component of other comprehensive income:

	2024			2023		
	Before-tax amount RMB'000	Tax (expense)/ benefit RMB'000	Net-of-tax amount RMB'000	Before-tax amount RMB'000	Tax (expense)/ benefit RMB'000	Net-of-tax amount RMB'000
Exchange differences on translation of financial information of overseas subsidiaries	497	-	497	(1,798)	-	(1,798)
Equity investments at FVOCI: net movement in fair value reserve (non-recycling)	(118)	-	(118)	(959)	-	(959)
Other comprehensive (loss)/income	<u>379</u>	<u>-</u>	<u>379</u>	<u>(2,757)</u>	<u>-</u>	<u>(2,757)</u>

### 10 EARNINGS PER SHARE

The calculation of basic earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of RMB433,000 (2023: RMB22,881,000) and the weighted average of 500,000,000 ordinary shares (2023: 403,082,000 shares after adjusting for the capitalisation issue in 2023 as disclosed in Note 27(c)) in issue during the year, calculated as follows:

	2024 '000	2023 '000
Issued ordinary shares at 1 January	500,000	10
Effect of capitalisation issue	-	374,990
Effect of issue of ordinary shares by initial public offering (Note 27(c))	-	28,082
Weighted average number of ordinary shares at 31 December	<u>500,000</u>	<u>403,082</u>

There were no dilutive potential ordinary shares for the years ended 31 December 2024 and 2023, therefore the diluted earnings per share were the same as the basic earnings per share.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 11 PROPERTY, PLANT AND EQUIPMENT

	Buildings RMB'000	Motor vehicles RMB'000	Furniture, office equipment and others RMB'000	Sub-total RMB'000	Right-of- use assets RMB'000	Total RMB'000
<b>Cost:</b>						
As at 1 January 2023	9,075	1,608	2,446	13,129	2,205	15,334
Additions	-	-	600	600	1,655	2,255
Disposals	-	-	(6)	(6)	-	(6)
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
As at 31 December 2023 and 1 January 2024	9,075	1,608	3,040	13,723	3,860	17,583
Additions	-	-	252	252	1,090	1,342
Disposals	-	(415)	-	(415)	(1,603)	(2,018)
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
As at 31 December 2024	<u>9,075</u>	<u>1,193</u>	<u>3,292</u>	<u>13,560</u>	<u>3,347</u>	<u>16,907</u>
<b>Accumulated depreciation:</b>						
As at 1 January 2023	828	573	1,288	2,689	1,703	4,392
Charge for the year	207	356	469	1,032	993	2,025
Written back on disposals	-	-	(3)	(3)	-	(3)
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
As at 31 December 2023 and 1 January 2024	1,035	929	1,754	3,718	2,696	6,414
Charge for the year	208	231	598	1,037	787	1,824
Written back on disposals	-	(173)	-	(173)	(1,091)	(1,264)
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
As at 31 December 2024	<u>1,243</u>	<u>987</u>	<u>2,352</u>	<u>4,582</u>	<u>2,392</u>	<u>6,974</u>
<b>Net book value:</b>						
As at 31 December 2023	<u>8,040</u>	<u>679</u>	<u>1,286</u>	<u>10,005</u>	<u>1,164</u>	<u>11,169</u>
As at 31 December 2024	<u>7,832</u>	<u>206</u>	<u>940</u>	<u>8,978</u>	<u>955</u>	<u>9,933</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 11 PROPERTY, PLANT AND EQUIPMENT – continued

- (i) All property, plant and equipment owned by the Group are mainly located in the PRC.
- (ii) The Group has obtained the right to use certain office buildings through tenancy agreements during the year. The leases typically run for an initial period of 24 to 36 months. None of the leases includes variable lease payments. The expense relating to short-term leases charge for the year amounted to RMB1,153,000 (2023: RMB481,000).
- (iii) As at 31 December 2024, property, plant and equipment with a carrying amount of RMB7,832,000 (2023: RMB8,161,000) respectively are pledged to secure the Group's bank and other loans (Note 22).
- (iv) As at 31 December 2024, other non-current asset of the Group amounted to RMB32,620,000 (2023:RMB7,701,000) represents prepayment for equipment.

### 12 INTANGIBLE ASSETS

	Capitalised development costs RMB'000	Software license RMB'000	Total RMB'000
<b>Cost:</b>			
At 1 January 2023	24,948	661	25,609
Addition through internal development	10,485	–	10,485
Additions	–	194	194
Disposals	(1,490)	–	(1,490)
	<u>33,943</u>	<u>855</u>	<u>34,798</u>
At 31 December 2023 and 1 January 2024	33,943	855	34,798
Addition through internal development	10,502	–	10,502
Additions	–	28	28
	<u>44,445</u>	<u>883</u>	<u>45,328</u>
At 31 December 2024	<u>44,445</u>	<u>883</u>	<u>45,328</u>
<b>Accumulated amortisation:</b>			
At 1 January 2023	14,240	615	14,855
Charge for the year	6,084	97	6,181
	<u>20,324</u>	<u>712</u>	<u>21,036</u>
At 31 December 2023 and 1 January 2024	20,324	712	21,036
Charge for the year	8,313	171	8,484
	<u>28,637</u>	<u>883</u>	<u>29,520</u>
At 31 December 2024	<u>28,637</u>	<u>883</u>	<u>29,520</u>
<b>Net book value:</b>			
At 31 December 2023	<u>13,619</u>	<u>143</u>	<u>13,762</u>
At 31 December 2024	<u>15,808</u>	<u>–</u>	<u>15,808</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 12 INTANGIBLE ASSETS – continued

The amortisation of capitalised development costs for the year is included in “cost of sales” or “administrative expenses” in the consolidated statement of profit or loss and other comprehensive income.

The capitalised development costs refer to the expenditure incurred on projects to develop software which are used to provide services or goods to customers. The capitalised development costs will be amortised on the straight-line basis over its estimated useful life of not more than 2 years, commencing from the date when the software is put into commercial use.

### 13 INVESTMENT IN SUBSIDIARIES

(a) The following list contains only the particulars of subsidiaries which principally affected the results, assets or liabilities of the Group. The class of shares held is ordinary unless otherwise stated.

Name of company	Place and date of incorporation/ establishment	Particulars of issued and paid-up capital/ registered capital	Proportion of ownership interest			Principal activities
			Group's effective interest	Held by the Company	Held by a subsidiary	
<b>Indirectly held</b>						
Guangxi Silunjie Information Technology Company Limited (廣西思倫捷信息科技有限公司) (Notes (i) and (ii))	PRC/ 25 October 2017	RMB80,368,500/ RMB80,368,500	100%	–	100%	Software development and provision of integrated IT solutions
Nanning Maiyue Software Company Limited (南寧市邁越軟件有限責任公司) (Notes (i) and (ii))	PRC/ 13 March 2003	RMB47,100,000/ RMB47,100,000	100%	–	100%	Software development and provision of integrated IT solutions
Guangxi Nanning Yuchang Kejiao Equipment Company Limited (廣西南寧市宇常科教設備有限公司) (Notes (i) and (ii))	PRC/ 15 November 2010	RMB10,000,000/ RMB10,000,000	100%	–	100%	Software development and provision of integrated IT solutions
Guangxi Shuguang Maiyue Technology Limited (廣西數廣邁越科技有限公司) (“Shuguang Maiyue”) (Notes (i) and (iii))	PRC/ 10 October 2019	RMB1,040,000/ RMB52,040,000	51%	–	51%	Software development and provision of integrated IT solutions
Fangchenggang City Investment Digital Technology Limited (防城港市邁越數字科技有限公司) (“Fangchenggang Maiyue”) (Notes (i), (ii) and 13(b))	PRC/ 25 November 2020	RMB1,950,000/ RMB10,000,000	100%	–	100%	Software development and provision of integrated IT solutions

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 13 INVESTMENT IN SUBSIDIARIES – continued

#### (a) – continued

- (i) The official name of this entity is in Chinese. The English name is for identification purpose only.
- (ii) This entity was registered as a domestic enterprise under the PRC Law.

#### (b) Acquisition of a subsidiary

On 16 October 2024, the other shareholder of Fangchenggang Maiyue transferred all of its share of Fangchenggang Maiyue to the Group at nil consideration. Fangchenggang Maiyue change from a joint venture to a subsidiary.

From 16 October 2024 to 31 December 2024, Fangchenggang Maiyue contributed revenue of RMB237,000 and loss of RMB50,000 to the Group's results. If the acquisition had occurred on 1 January 2024, management estimates the consolidated revenue and loss would have been RMB274,640,000 and RMB229,000. In determining these amounts, management has assumed that the fair value adjustments, determined provisionally, that arose on the date of acquisition would have been the same if the acquisition had occurred on 1 January 2024.

The following table summarises the recognised amounts of assets acquired and liabilities assumed at the date of acquisition. The management considered the fair value of these assets and liabilities are not materially different from the book value.

	As at 16 October 2024 RMB'000
Contract assets	70
Trade and other receivables	2,015
Inventories	92
Cash	21
Trade and other payables	(91)
Contract liabilities	(7)
	<hr/>
Total identifiable net assets acquired	2,100

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 13 INVESTMENT IN SUBSIDIARIES – *continued*

#### (b) Acquisition of a subsidiary – *continued*

Goodwill arising from the acquisition has been recognised as follows.

	<b>2024 RMB'000</b>
Consideration transferred	–
Fair value of pre-existing interest in Fangchenggang Maiyue	2,047
Fair value of identifiable net assets	<u>(2,100)</u>
Goodwill/(other income) (Note 4)	<u>(53)</u>

- (c) The following table lists out the information relating to Shuguang Maiyue, the only subsidiary of the Group which has a material non-controlling interest (NCI). The summarised financial information presented below represents the amounts before any inter-company elimination.

	<b>As at 31 December 2024 RMB'000</b>	<b>As at 31 December 2023 RMB'000</b>
NCI percentage	49%	49%
Current assets	2,710	5,025
Non-current assets	224	145
Current liabilities	554	1,630
Net assets	2,380	3,540
Carrying amount of NCI	1,166	1,735
Loss and total comprehensive income	(658)	(478)
Loss allocated to NCI	(323)	(234)
Dividend paid to NCI	(246)	–
Net cash used in operating activities	(486)	(760)
Net cash used in financing activities	(502)	–

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 14 INTERESTS IN JOINT VENTURES/AMOUNTS DUE TO JOINT VENTURES

#### (a) Interests in joint ventures

Details of the Group's interest in the joint ventures, which is accounted for using the equity method in the consolidated financial statements, are as follows:

Name of joint venture	Form of business structure	Place of incorporation and business	Particulars of issued and paid-up capital/ registered capital	Proportion of ownership interest			Principal activity
				Group's effective interest	Held by the Company	Held by a subsidiary	
Shenzhen Chuangpeng Cloud Technology Co., Ltd. (深圳市創騰云科技有限公司) ("Shenzhen Chuangpeng Cloud") #	Incorporated	PRC	RMB3,280,000/ RMB4,000,000	66%	-	66%	Software development and provision of integrated IT solutions
Beijing Maiyue Yitu Technology Co., Ltd (北京市邁越摺途科技有限公司) ("Maiyue Yitu") #	Incorporated	PRC	RMB470,000/ RMB1,000,000	60%	-	60%	Software development and provision of integrated IT solutions

# The official name of this entity is in Chinese. The English name is for identification purpose only.

In accordance with the memorandum and article of Shenzhen Chuangpeng Cloud relevant activities of the entity require consent with more than two thirds of the directors. The Group and the other investor of Shenzhen Chuangpeng Cloud is able to appoint one out of three directors respectively and the remaining one director should be appointed by both two investors, thus the Group is only able to exercise common control in Shenzhen Chuangpeng Cloud and treat it as a joint venture. The joint venture is accounted for using the equity method in the consolidated financial statements.

In accordance with the memorandum and article of Maiyue Yitu relevant activities of the entity require consent with the Group and the other investor of Maiyue Yitu, thus the Group is only able to exercise common control in Beijing Maiyue Yitu Technology Co., Ltd and treat it as a joint venture. The joint venture is accounted for using the equity method in the consolidated financial statements.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 14 INTERESTS IN JOINT VENTURES/AMOUNTS DUE TO JOINT VENTURES – *continued*

#### (a) Interests in joint ventures – *continued*

Aggregate information of joint ventures that are not individually material::

	2024 RMB'000	2023 RMB'000
Aggregate carrying amount of individually immaterial joint ventures in the consolidated financial statements	2,383	2,117
Aggregate amounts of the Group's share of those joint ventures' (loss)/profit	(1,331)	288
Total comprehensive income:	(1,331)	288

#### (b) Amounts due to joint ventures

As at 31 December 2024, the amounts due to Shenzhen Chuangpeng Cloud and Maiyue Yitu of RMB910,000 and RMB3,890,000 respectively, which are unsecured and interest-free.

According to Articles of Association of Shenzhen Chuangpeng Cloud, the remaining capital contribution of the Group amounted to RMB520,000 are repayable before 1 January 2029, which is included in the amounts due to joint ventures.

According to Articles of Association of Maiyue Yitu, the remaining capital contribution of the Group amounted to RMB130,000 are repayable before 1 July 2029, which is included in the amounts due to joint ventures.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 15 EQUITY SECURITIES DESIGNATED AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME (FVOCI)

The FVOCI represents investment in unlisted equity interest of Guangxi Qianyue Information Technology Company Limited (“Guangxi Qianyue” 廣西千越信息科技有限 公司) which is incorporated in the PRC and principally engaged in the development of a business park. The Group holds 19% of Guangxi Qianyue’s equity interest and completed the capital injection on 26 April 2023. In accordance with the memorandum and article of Guangxi Qianyue, relevant activities of the entity require consent with simple majority of shareholding. The Group has no right to appoint any director and does not participate in the operation of Guangxi Qianyue, therefore the Group cannot exercise significant influence over Guangxi Qianyue.

The Group designated its investment in Guangxi Qianyue at FVOCI (non-recycling), as the investment is held for strategic purposes. No dividends were received from this investment during the year. The analysis on the fair value measurement of the above financial asset is disclosed in Note 28(e).

### 16 INVENTORIES

Inventories in the consolidated statement of financial position comprise:

	2024 RMB’000	2023 RMB’000
Software	687	869
Hardware	3,315	2,089
	<u>4,002</u>	<u>2,958</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 17 CONTRACT ASSETS AND CONTRACT LIABILITIES

#### (a) Contract assets

	<b>2024</b>	2023
	<b>RMB'000</b>	RMB'000
<b>Contract assets</b>		
Arising from performance under provision of integrated IT solution contracts		
– third parties	<b>28,884</b>	21,329
– related parties (Note 29(c))	–	1,962
Less: loss allowance	<b>(2,631)</b>	(708)
	<b>26,253</b>	22,583
<b>Receivables from contracts with customers within the scope of HKFRS 15, which are included in “Trade and other receivables” (Note 18)</b>	<b>433,259</b>	323,360

The Group typically agrees to retention money for 1% to 30% of the contract value. The retention period normally ranges from one to seven years upon the completion of work. These amounts are included in contract assets until the end of the retention period as the Group's entitlement to these final payments are conditional on the Group's projects keep properly functioning during the retention period. As at 31 December 2024, contract assets amounted to RMB11,467,000 (2023: RMB8,952,000) are related to retention money.

The Group's contract assets also relate to the Group's rights to consideration for work completed but not yet reached the milestones for billing at the reporting date. As at 31 December 2024, contract assets amounted to RMB14,786,000 (2023: RMB13,631,000) will be recovered after reaching the milestones for billing.

The amount of contract assets expected to be recovered after more than one year is RMB17,006,000 (2023: RMB5,643,000), part of which relates to retentions. Contract assets are transferred to trade receivables when the rights become unconditional.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 17 CONTRACT ASSETS AND CONTRACT LIABILITIES – *continued*

#### (b) Contract liabilities

	2024 RMB'000	2023 RMB'000
<b>Contract liabilities</b>		
Billings in advance of performance	<u>1,351</u>	<u>622</u>

Contract liabilities primarily relate to the advanced consideration received from customers, for which revenue is recognised at the point of transfer of control over a product or service to the customer.

All of the contract liabilities are expected to be recognised as income within one year. All of the contract liabilities at the beginning of the year were recognised as income for the year ended 31 December 2024.

### 18 TRADE AND OTHER RECEIVABLES

	2024 RMB'000	2023 RMB'000
Trade receivables		
– third parties	470,967	339,030
– related parties (Note 29(c))	2,678	1,930
Less: loss allowance	<u>(40,386)</u>	<u>(17,600)</u>
	433,259	323,360
Amounts due from shareholders	25	15
Amounts due from other related parties	5,769	6,128
Other deposits, prepayments and receivables	<u>74,037</u>	<u>120,296</u>
	<u>513,090</u>	<u>449,799</u>

(i) Trade receivables amounting to RMB88,428,000 (2023: RMB17,673,000) are expected to be recovered after more than one year. All of the other trade and other receivables are expected to be recovered or recognised as expense within one year.

(ii) Trade receivables with gross carrying amount of RMB70,822,000 (2023: RMB78,395,000) were pledged as collateral for the Group's bank and other loans of RMB67,160,000 (2023: RMB63,588,000) (Note 22).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 18 TRADE AND OTHER RECEIVABLES – continued

#### Ageing analysis

As of the end of the reporting period, the ageing analysis of trade receivables (which are included in trade and other receivables), based on the transaction date and after the recognition of impairment loss, are as follows:

	2024 RMB'000	2023 RMB'000
Current (not past due)	234,678	211,281
Less than 3 months past due	14,242	31,579
More than 3 months but less than 6 months past due	30,233	34,192
More than 6 months but less than 12 months past due	91,123	23,754
More than 1 year past due	62,983	22,554
	<u>433,259</u>	<u>323,360</u>

Trade receivables (other than retention money) are normally due within 30 days from the date of billing. During the year, some trade receivables (other than retention money) are due over one year upon completion of work, which are negotiated on a case-by-case basis with customers. Retention money is due within one to seven years upon the completion of work. Retention money is included in contract assets until the end of the retention period and is transferred into trade receivables when the rights become unconditional. Further details on the Group's credit policy and credit risk arising from trade receivables are set out in Note 28(a).

### 19 PLEDGED BANK DEPOSITS

	2024 RMB'000	2023 RMB'000
Pledged for bank and other loans (Note 22)	<u>881</u>	<u>9</u>

The bank deposits pledged for bank and other loans will be released upon the settlement of relevant bank and other loans.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 20 CASH AND CASH EQUIVALENTS AND OTHER CASH FLOW INFORMATION

(a) Cash and cash equivalents comprise:

	2024 RMB'000	2023 RMB'000
Cash at bank and on hand	<u>40,497</u>	<u>47,808</u>

Cash at bank earns interest at floating rates based on daily bank deposit rates. The bank balances are deposited with creditworthy banks with no recent history of default.

At 31 December 2024, cash that is placed with banks in the mainland China amounted to RMB41,268,000 (2023: RMB10,697,000) respectively. Remittance of funds out of mainland China is subject to the relevant rules and regulations of foreign exchange control.

(b) Reconciliation of (loss)/profit before taxation to cash generated from operations:

	Note	2024 RMB'000	2023 RMB'000
(Loss)/profit before taxation		(1,757)	27,386
Adjustments for:			
Depreciation	5(c)	1,824	2,025
Amortisation of intangible assets		8,484	6,181
Finance costs	5(a)	12,082	10,484
(Gain)/loss on disposal of property plant and equipment		(136)	3
Gain on disposals of assets and liabilities held for sale		–	(676)
Impairment/(reversal) losses recognised on trade and other receivables and contract assets	5(c)	24,709	(1,257)
Share of loss/(profit) of joint ventures		1,331	(288)
Income from acquisition of a subsidiary	13(b)	(53)	–
Changes in working capital:			
(Increase)/decrease in inventories		(1,044)	1,502
Increase in trade and other receivables		(86,189)	(193,987)
(Increase)/decrease in contract assets		(5,593)	423
Increase in trade and other payables		54,453	13,356
Increase/(decrease) in contract liabilities		729	(2,396)
(Decrease)/increase in deferred revenue		(1,924)	750
Cash generated/(used in) from operations		<u>6,916</u>	<u>(136,494)</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 20 CASH AND CASH EQUIVALENTS AND OTHER CASH FLOW INFORMATION – *continued*

#### (c) Reconciliation of liabilities arising from financing activities

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Group's consolidated cash flow statement as cash flows from financing activities.

	Bank and other loans RMB'000 Note 23(a)	Lease liabilities RMB'000 Note 24	Interests payable for loans and borrowings RMB'000	Total RMB'000
<b>As at 1 January 2024</b>	<b>183,139</b>	<b>1,487</b>	<b>1,283</b>	<b>185,909</b>
<b>Changes from financing cash flows:</b>				
Proceeds from new bank and other loans	163,997	–	–	163,997
Repayment of bank and other loans	(124,772)	–	–	(124,772)
Interests paid	(7,755)	–	(1,684)	(9,439)
Capital element of lease rentals paid	–	(931)	–	(931)
Interest element of lease rentals paid	–	(40)	–	(40)
<b>Total changes from financing cash flows</b>	<b>31,470</b>	<b>(971)</b>	<b>(1,684)</b>	<b>28,815</b>
<b>Other changes</b>				
Interest expenses (Note 5(a))	7,755	55	4,272	12,082
Disposal	–	(685)	–	(685)
New leases	–	1,090	–	1,090
<b>As at 31 December 2024</b>	<b>222,364</b>	<b>976</b>	<b>3,871</b>	<b>227,211</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 20 CASH AND CASH EQUIVALENTS AND OTHER CASH FLOW INFORMATION – continued

#### (c) Reconciliation of liabilities arising from financing activities – continued

	Bank and other loans RMB'000 Note 23(a)	Lease liabilities RMB'000 Note 24	Interests payable for loans and borrowings RMB'000	Total RMB'000
<b>As at 1 January 2023</b>	157,931	547	2,123	160,601
<b>Changes from financing cash flows:</b>				
Proceeds from new bank and other loans	112,173	–	–	112,173
Repayment of bank and other loans	(86,816)	–	–	(86,816)
Interests paid	(7,331)	–	(4,073)	(11,404)
Capital element of lease rentals paid	–	(763)	–	(763)
Interest element of lease rentals paid	–	(21)	–	(21)
Total changes from financing cash flows	18,026	(784)	(4,073)	13,169
<b>Other changes</b>				
Interest expenses (Note 5(a))	7,182	69	3,233	10,484
New leases	–	1,655	–	1,655
<b>As at 31 December 2023</b>	183,139	1,487	1,283	185,909

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 20 CASH AND CASH EQUIVALENTS AND OTHER CASH FLOW INFORMATION – *continued*

#### (d) Net cash inflow arising from the acquisition of a subsidiary

The recognised amounts of assets acquired and liabilities at the date of acquisition of the subsidiary comprise the following:

	Note	2024 RMB'000
Contract assets		70
Trade and other receivables		2,015
<b>Inventories</b>		<b>92</b>
Cash		21
<b>Trade and other payables</b>		<b>(91)</b>
Contract liabilities		(7)
Less:		
Interests in a joint venture before acquisition		2,047
Other income	4	53
Total consideration paid in cash		–
Add: cash of subsidiary acquired		21
		21

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 21 TRADE AND OTHER PAYABLES

	2024 RMB'000	2023 RMB'000
Trade payables	75,387	43,551
Amounts due to joint ventures (Note (i)) (Note 29(c))	4,800	860
Other payables and accruals	64,453	45,212
	<u>144,640</u>	<u>89,623</u>

Notes:

- (i) Amounts due to joint ventures includes the balances due to Shenzhen Chuangpeng Cloud and Maiyue Yitu. For detail please refer to note 14(b).
- (ii) As at 31 December 2024, trade payables amounting to RMB1,454,000 (2023: RMB1,703,000) are expected to be settled after more than one year. All of the other trade and other payables are expected to be settled or recognised as income within one year or are repayable on demand.

As of the end of the reporting period, the ageing analysis of trade payables (which are included in trade and other payables), based on the invoice date/transaction date, is as follows:

	2024 RMB'000	2023 RMB'000
Within 1 year	69,708	38,765
Over 1 year but within 2 years	5,771	2,006
Over 2 years but within 5 years	3,800	2,592
Over 5 years	258	188
	<u>79,537</u>	<u>43,551</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 22 BANK AND OTHER LOANS

	2024 RMB'000	2023 RMB'000
<b>Non-current</b>		
Secured bank and other loans (Note (b))	–	27,596
Unsecured bank and other loans	–	20,000
	–	47,596
<b>Current</b>		
Secured bank and other loans (Note (b))	163,178	95,354
Unsecured bank and other loans	59,186	40,189
	222,364	135,543

(a) The analysis of the repayment schedule of bank loans and overdrafts is as follows:

	2024 RMB'000	2023 RMB'000
Within 1 year or on demand	222,364	135,543
After 1 year but within 2 years	–	47,596
	222,364	183,139

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 22 BANK AND OTHER LOANS – continued

#### (b) Assets pledged as security for bank loans and other loans

- (i) At 31 December 2024, the bank and other loans were secured by assets of the Group and the carrying amounts of these assets are as below:

	2024 RMB'000	2023 RMB'000
Pledged bank deposits (Note 19)	881	9
Trade receivables (Note 18)	70,822	78,395
Property, plant and equipment (Note 11)	7,831	8,161
	<u>79,534</u>	<u>86,565</u>

- (ii) As at 31 December 2024, bank and other loans of RMB24,899,000 (2023: RMB8,650,000) are guaranteed by the shareholders of the Group.

- (iii) As at 31 December 2024, bank and other loans of RMB5,000,000 (2023: RMB8,000,000) are guaranteed by third parties.

### 23 LEASE LIABILITIES

At 31 December 2024, the lease liabilities were repayable as follows:

	2024 RMB'000	2023 RMB'000
Within 1 year	455	1,300
After 1 year but within 2 years	418	230
After 2 year but within 3 years	174	–
	<u>1,047</u>	<u>1,530</u>
Total undiscounted lease liabilities	1,047	1,530
Less: total future interest expenses	<u>(71)</u>	<u>(43)</u>
Lease liabilities included in the consolidated statement of financial position	<u>976</u>	<u>1,487</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 24 DEFERRED REVENUE

	Government grants RMB'000
<b>At 1 January 2023</b>	2,060
Addition during the year	<u>750</u>
<b>At 31 December 2023 and 1 January 2024</b>	2,810
Addition during the year	<u>(1,924)</u>
<b>At 31 December 2024</b>	<u><u>886</u></u>

Deferred income represents government grant recognised in according with the Group's accounting policy as set out in Note 1(t)(vii).

### 25 POST-EMPLOYMENT BENEFITS

#### Defined contribution retirement plans

As stipulated by the regulations of the PRC, the Group participates in various defined contribution retirement plans organised by municipal and provincial governments for its employees. The Group is required to make contributions to the retirement plans at 5% – 16% of the salaries, bonuses and certain allowances of the employees. A member of the plan is entitled to a pension equal to a fixed proportion of the salary prevailing at the member's retirement date.

The Group operates a MPF scheme under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance. The MPF scheme is a defined contribution retirement plan administered by independent trustees. Under the MPF scheme, the employer and its employees are each required to make contributions to the plan at 5% of the employees' relevant income, subject to a cap of monthly relevant income of HK\$30,000. Contributions to the plan vest immediately, there is no forfeited contributions that may be used by the Group to reduce the existing level of contribution.

The Group has no other material obligation for the payment of pension benefits associated with the Schemes beyond the contributions described above.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 26 INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(a) Current taxation in the consolidated statement of financial position represents:

	2024 RMB'000	2023 RMB'000
At the beginning of the year	3,738	5,169
Provision	1,590	4,275
Income tax paid	<u>(3,873)</u>	<u>(5,706)</u>
At the end of the year	<u>1,455</u>	<u>3,738</u>

(b) Deferred tax assets and liabilities recognised:

*Movements of each component of deferred tax assets and liabilities*

The components of deferred tax (assets)/liabilities recognised in the consolidated statement of financial position and the movements during the year are as follows:

Deferred tax arising from:	Credit loss allowances RMB'000	Deferred government grants RMB'000	Right-of-use assets RMB'000	Lease liabilities RMB'000	Cumulative tax losses RMB'000	Total RMB'000
As at 1 January 2023	2,854	310	(76)	82	521	3,691
(Credited)/charged to profit or loss	<u>(149)</u>	<u>112</u>	<u>52</u>	<u>(33)</u>	<u>(446)</u>	<u>(464)</u>
As at 31 December 2023 and 1 January 2024	2,705	422	(24)	49	75	3,227
Charged/(credited) to profit or loss	<u>3,641</u>	<u>(289)</u>	<u>22</u>	<u>(43)</u>	<u>126</u>	<u>3,457</u>
As at 31 December 2024	<u>6,346</u>	<u>133</u>	<u>(2)</u>	<u>6</u>	<u>201</u>	<u>6,684</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 26 INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION – *continued*

#### (c) Deferred tax liabilities not recognised

At 31 December 2024, temporary differences relating to the undistributed profits of subsidiaries mainly in PRC amounted to RMB251,547,000 (2023: RMB248,967,000). Deferred tax liabilities of RMB12,577,000 (2023: RMB12,448,000) have not been recognised in respect of the tax that would be payable on the distribution of these retained profits as the Company controls the dividend policy of these subsidiaries and it has been determined that it is probable that these profits will not be distributed in the foreseeable future.

### 27 CAPITAL, RESERVES AND DIVIDENDS

#### (a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year are set out below:

Note	Share capital RMB'000	Share premium RMB'000 27d(i)	Accumulated loss RMB'000	Total RMB'000
<b>As at 1 January 2023</b>	–	–	(9,212)	(9,212)
Issuance of new share	1,148	118,232	–	119,380
Effect of the capitalisation issue	3,442	(3,442)	–	–
Loss and other comprehensive income for the year	<u>–</u>	<u>–</u>	<u>(16,064)</u>	<u>(16,064)</u>
<b>As at 31 December 2023 and 1 January 2024</b>	4,590	114,790	(25,276)	94,104
Loss and other comprehensive income for the year	<u>–</u>	<u>–</u>	<u>(498)</u>	<u>(498)</u>
<b>As at 31 December 2024</b>	<u>4,590</u>	<u>114,790</u>	<u>(25,774)</u>	<u>93,606</u>

\* The balances represent amounts less than RMB500.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 27 CAPITAL, RESERVES AND DIVIDENDS – continued

#### (b) Dividends

- (i) Dividends payable to equity shareholders of the Company attributable for the year

The directors of the Company did not recommend the payment of any dividend for the year ended 31 December 2024 (2023: nil).

- (ii) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the year

No dividends in respect of the previous financial year, approved and paid during the financial year ended 31 December 2024 and 2023.

#### (c) Share capital

	2024		2023	
	No. of shares (‘000)	Amount HK\$’000	No. of shares (‘000)	Amount HK\$’000
Ordinary shares:				
In issue at 1 January	500,000	5,000	10	–*
Capitalisation issue	–	–	374,990	3,750
Issue of ordinary shares by initial public offering	–	–	125,000	1,250
	<u>500,000</u>	<u>5,000</u>	<u>500,000</u>	<u>5,000</u>
In issue at 31 December – fully paid				
Authorised – par value HK\$0.01	<u>1,000,000</u>	<u>10,000</u>	<u>1,000,000</u>	<u>10,000</u>

\* The balances represent amounts less than HK\$500.

#### (i) Authorised share capital

Pursuant to the written resolution passed by the shareholders of the Company on 18 September 2023, the authorised share capital of the Company was increased from HK\$380,000 divided into 38,000,000 Shares to HK\$10,000,000 divided into 1,000,000,000 Shares by the creation of an additional 962,000,000 Shares with effect from the Listing Date.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 27 CAPITAL, RESERVES AND DIVIDENDS – continued

#### (c) Share capital – continued

##### (ii) Capitalisation issue

Pursuant to the written resolution passed by the shareholders of the Company on 18 September 2023, the capitalisation issue of an amount of HK\$3,750,000 standing to the credit of the share premium account of the Company and the appropriation of such amount to pay up in full at par 374,990,000 shares for allotment and issue to the existing shareholders with effect from the Listing Date.

##### (iii) Issue of ordinary shares by initial public offering

On 11 October 2023, the shares of the Company were listed on the Main Board of the Stock Exchange of Hong Kong Limited, where 125,000,000 shares of HK\$0.01 each were issued and subscribed at a price of HK\$1.18 each. The Company received the net proceeds of HK\$130,046,000 (equivalent to approximately RMB119,380,000), after deducting all capitalized listing expenses. Out of the net proceeds from the listing, RMB1,148,000 and RMB118,232,000 were recorded in share capital and share premium accounts, respectively.

#### (d) Nature and purpose of reserves

##### (i) Share premium

The application of the share premium account is governed by the Companies Act (as revised) of the Cayman Islands as amended, consolidated or supplemented from time to time.

##### (ii) Other reserve

The other reserve is mainly arising from the reorganisation of the Group before listing of the Company's share on the Main Board of the Stock Exchange of Hong Kong Limited.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 27 CAPITAL, RESERVES AND DIVIDENDS – *continued*

#### (d) Nature and purpose of reserves – *continued*

##### (iii) PRC statutory reserve

In accordance with the relevant PRC laws and regulations, the Group's subsidiary established in the PRC is required to transfer 10% of its net profit each year to the statutory reserve until the reserve reaches 50% of the registered capital. The transfer to this reserve must be made before distributions to equity holders. This reserve can be utilised in setting off accumulated losses or increase capital of the subsidiary and is non-distributable other than in liquidation.

As at the end of the reporting period, the statutory reserve of Nanning Maiyue have reach 50% of the registered capital.

##### (iv) Exchange reserve

The exchange reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations.

##### (v) Fair value reserve (non-recycling)

The fair value reserve (non-recycling) comprises the cumulative net change in the fair value of equity investments designated at FVOCI under HKFRS 9 that are held at the end of the reporting period (see Note 1(f)).

#### (e) Non-controlling interests

The non-controlling interests as at the end of the reporting period represent the equity interests of Shuguang Maiyue held by Digital Guangxi, the non-controlling shareholder of Shuguang Maiyue.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 27 CAPITAL, RESERVES AND DIVIDENDS – *continued*

#### (f) Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholder returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions.

The Group monitors its capital structure on the basis of an adjusted net debt-to-capital ratio. For this purpose, net debt is defined as total debt (which includes bank and other loans, and lease liabilities) less cash and cash equivalents.

	<b>2024</b>	2023
	<b>RMB'000</b>	RMB'000
Bank and other loans	<b>222,364</b>	183,139
Lease liabilities	<b>976</b>	1,487
	<hr/>	<hr/>
Sub-total	<b>223,340</b>	184,626
Less: cash and cash equivalents	<b>(40,497)</b>	(47,808)
	<hr/>	<hr/>
Net debt	<b>182,843</b>	136,818
Equity	<b>319,361</b>	318,713
	<hr/>	<hr/>
Net debt to equity ratio	<b>57.3%</b>	42.9%
	<hr/>	<hr/>

As at the end of the reporting period, neither the Company nor any of its subsidiaries are subject to any externally imposed capital requirements.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS

Exposure to credit, liquidity, interest rate and currency risks arises in the normal course of the Group's business.

The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

#### (a) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group's exposure to credit risk arising from cash and cash equivalents is limited because the counterparties are banks with a minimum credit rating, for which the Group considers having low credit risk. The Group's credit risk is primarily attributable to trade receivables and contract assets.

The Group has established a credit risk management policy under which individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. Trade receivables (other than retention money) are normally due within 30 days from the date of billing. At the end of the reporting period, some trade receivables (other than retention money) are due over one year upon completion of work, which are negotiated on a case-by-case basis with customers. Retention money (which is included in contract assets until the end of the retention period and transferred into trade receivables when the rights become unconditional) is due within one to seven years (the retention period) upon the completion of work. Normally, the Group does not obtain collateral from customers.

The Group has no significant concentration of credit risk in industries or countries in which the customers operate. Significant concentrations of credit risk primarily arise when the Group has significant exposure to individual customers. At the end of the reporting period, 21.87% (2023: 14.28%), 16.84% (2023: 14.04%) and 68.72% (2023: 47.45%) of the total trade receivables and contract assets were due from the Group's largest customer, the second largest customer and the five largest customers respectively.

The Group measures loss allowances for trade receivables and contract assets at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Group's historical credit loss experience indicate different loss patterns among trade receivables and contract asset (other than retention money) and retention money, the loss allowance based on past due status is distinguished among trade receivables and contract asset (other than retention money) and retention money.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS – *continued*

#### (a) Credit risk – *continued*

The following table provides information about the Group's exposure to credit risk and ECLs for trade receivables and contract assets (other than retention money):

	As at 31 December 2024		
	Expected loss rate %	Gross carrying amount RMB'000	Loss allowance RMB'000
Current (not past due)	1.30%	252,739	3,276
Less than 1 year past due	4.52%	137,265	6,201
More than 1 year but less than 2 years past due	18.13%	71,364	12,940
More than 2 years but less than 3 years past due	88.35%	14,453	12,769
More than 3 years past due	100.00%	2,683	2,683
Total		<u>478,504</u>	<u>37,869</u>

  

	As at 31 December 2023		
	Expected loss rate %	Gross carrying amount RMB'000	Loss allowance RMB'000
Current (not past due)	1.42%	228,148	3,236
Less than 1 year past due	7.61%	95,542	7,267
More than 1 year but less than 2 years past due	19.57%	21,976	4,301
More than 2 years but less than 3 years past due	38.52%	2,331	898
More than 3 years past due	100.00%	872	872
Total		<u>348,869</u>	<u>16,574</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS – *continued*

#### (a) Credit risk – *continued*

The following table provides information about the Group's exposure to credit risk and ECLs for retention money include contract asset and past due retention money in trade receivable:

As at 31 December 2024			
	Expected loss rate %	Gross carrying amount RMB'000	Loss allowance RMB'000
Current	17.53%	13,904	2,437
Past due	26.79%	10,121	2,711
Total		<u>24,025</u>	<u>5,148</u>

  

As at 31 December 2023			
	Expected loss rate %	Gross carrying amount RMB'000	Loss allowance RMB'000
Current	5.41%	9,464	512
Past due	20.65%	5,918	1,222
Total		<u>15,382</u>	<u>1,734</u>

Expected loss rates are based on actual loss experience over the recent past years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS – *continued*

#### (a) Credit risk – *continued*

Movement in the loss allowance account in respect of trade receivables and contract assets during the year is as follows:

	2024 RMB'000	2023 RMB'000
Balance at the beginning of the year	18,308	19,565
Impairment losses recognised	24,709	(1,257)
Balance at the end of the year	<u>43,017</u>	<u>18,308</u>

#### *Other receivables*

The Group has assessed that the expected credit losses for other receivables are not material under the 12 months expected credit losses method. Thus, no loss allowance provision was recognised for the year.

#### (b) Liquidity risk

Individual operating entities within the Group are responsible for their own cash management, including the short-term investment of cash surpluses, participation in supplier finance arrangements with banks and the raising of loans to cover expected cash demands, subject to approval by the parent company's board when the borrowings exceed certain predetermined levels of authority. The Group's policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term. Note 1(b) explains management's plans for managing liquidity needs of the Group to enable it to continue to meet its obligations as they fall due.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS – continued

#### (b) Liquidity risk – continued

The following tables show the remaining contractual maturities as at the end of the reporting period of the Group's non-derivative financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the end of each of the reporting period) and the earliest date the Group can be required to pay:

	As at 31 December 2024				Carrying amount RMB'000
	Contractual undiscounted cash outflow				
	Within 1 year or on demand RMB'000	More than 1 year but less than 2 years RMB'000	More than 2 years but less than 5 years RMB'000	Total RMB'000	
Bank and other loans	230,154	–	–	230,154	222,364
Trade payables	75,387	–	–	75,387	75,387
Amounts due to joint ventures	4,800	–	–	4,800	4,800
Other payables and accruals (include accrued payroll)	64,453	–	–	64,453	64,453
Lease liabilities	455	418	174	1,047	976
	<b>375,249</b>	<b>418</b>	<b>174</b>	<b>375,841</b>	<b>367,980</b>

  

	As at 31 December 2023			Carrying amount RMB'000
	Contractual undiscounted cash outflow			
	Within 1 year or on demand RMB'000	More than 1 year but less than 2 years RMB'000	Total RMB'000	
Bank and other loans	144,694	48,733	193,427	183,139
Trade payables	43,551	–	43,551	43,551
Amounts due to a joint venture	860	–	860	860
Other payables and accruals (include accrued payroll)	45,212	–	45,212	45,212
Lease liabilities	1,300	230	1,530	1,487
	<b>235,617</b>	<b>48,963</b>	<b>284,580</b>	<b>274,249</b>

Note: Further details regarding maturity term of the bank and other loans and the material uncertainties in respect of the Group's ability to continue as a going concern are set out in note 1(b).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS – *continued*

#### (c) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's interest rate risk arises primarily from loans and borrowing. Borrowings issued at fixed rates expose the Group to cash flow fair value interest rate risk.

The following table, as reported to the management of the Group, details the interest rate risk profile of the Group's loans and borrowings at the end of the reporting period:

	2024		2023	
	Effective interest rate	RMB'000	Effective interest rate	RMB'000
	%		%	
<b>Fixed rate borrowings:</b>				
Bank and other loans	2.50%-18.00%	(222,364)	1.83%-18.00%	(183,139)
Lease liabilities	5.70%~7.00%	(976)	5.88%-7.00%	(1,487)
		(223,340)		(184,626)

The Group's interest rate risk arises primarily from bank borrowings and lease liabilities. The Group has no significant interest rate risk exposure as the Group does not obtain any bank borrowings at variable interest rates.

#### (d) Currency risk

The Group has no significant foreign exchange exposure as substantially all of the Group's transactions are denominated in RMB.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS – continued

#### (e) Fair value measurement

##### (i) Financial assets and liabilities measured at fair value

Fair value hierarchy

The following table presents the fair value of the Group's financial instruments measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS13, Fair value measurement. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date.
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
- Level 3 valuations: Fair value measured using significant unobservable inputs.

Analysis on fair value measurement of financial instruments as at 31 December 2023 and 2024 are as follows:

	2024 RMB'000	2023 RMB'000
Categorised into level 3		
<b>Asset:</b>		
Equity securities designated at FVOCI	<u>38,882</u>	<u>38,999</u>

Equity securities designated at FVOCI represented the investment in a non-listed company which is operating an under-construction business park. The Group determines the fair value by using the adjusted net assets value method, with unobservable inputs of net assets value. The fair value measurements are positively correlated to the net assets value.

As at the end of the reporting period, it is estimated that with all other variables held constant, an increase/decrease in the net assets value by 1% would have increase/decrease the Group's profit or loss and other comprehensive income by RMB389,000.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS – *continued*

#### (e) Fair value measurement – *continued*

##### (ii) Fair value of financial instruments carried at other than fair value

The carrying amounts of the Group's financial instruments carried at cost or amortised cost are not materially different from their fair values as at 31 December 2023 and 2024.

### 29 MATERIAL RELATED PARTY TRANSACTIONS

The Group entered into the following material related party transactions during the year.

During the year ended 31 December 2023 and 2024, the directors are of the view that the following are related parties of the companies now comprising the Group:

Name of party	Relationship
Mr Li Changqing	Controlling Shareholder
Mr Wang Yufei	Controlling Shareholder
Ms Deng Caidie	Controlling Shareholder
Mr Zhang Guangbai	Controlling Shareholder
Mr Chan Eongliat, Jason	Shareholder
Ms Yang Zihan	The close family member of the Controlling Shareholder
Ms He Deling	The close family member of the Controlling Shareholder
Shenzhen Chuangpeng Cloud	The joint venture of the Group
Maiyue Yitu	The joint venture of the Group
Digital Guangxi Group Co. Ltd. (數字廣西集團有限公司) ("Digital Guangxi")	The non-controlling shareholder of a subsidiary of the Group
Wanjin	Entity controlled by an executive director (before 15 March 2022)

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 29 MATERIAL RELATED PARTY TRANSACTIONS – *continued*

#### (a) Key management personnel remuneration

Remuneration for key management personnel of the Group, including amounts paid to the Company's directors as disclosed in Note 7 and certain of the highest paid employees as disclosed in Note 8, is as follows:

	2024 RMB'000	2023 RMB'000
Short-term employee benefits	2,157	2,950
Contributions to defined contribution retirement plan	57	78
	<u>2,214</u>	<u>3,028</u>

Total remuneration is included in "staff costs" (see Note 5(b)).

#### (b) Material transactions with related parties

The Group enter into the following material related parties transactions during the reporting period are as follows:

	2024 RMB'000	2023 RMB'000
Provision of integrated IT solution services to Digital Guangxi: – Obligation for provision of information technology service	<u>381</u>	<u>386</u>
Purchase of information technology service from Shenzhen Chuangpeng Cloud	787	Not applicable
Purchase of hardwares from Maiyue Yitu	<u>3,760</u>	<u>Not applicable</u>
	<u>4,547</u>	<u>Not applicable</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in RMB unless otherwise indicated)*

### 29 MATERIAL RELATED PARTY TRANSACTIONS – *continued*

#### (c) Balances with related parties

##### (i) Amounts due from related parties

	<b>2024</b>	2023
	<b>RMB'000</b>	RMB'000
Digital Guangxi		
– Contract assets	–	1,962
– Trade receivables (Note 18)	<b>2,678</b>	1,930
– Other receivables	<b>5,734</b>	6,093
	<b>8,412</b>	9,985
	<b>8,412</b>	9,985

##### (ii) Amounts due to related parties

	<b>2024</b>	2023
	<b>RMB'000</b>	RMB'000
Amounts due to joint ventures (Note 21)		
– Fangchenggang Maiyue	<b>Not applicable</b>	860
– Shenzhen Chuangpeng Cloud	<b>910</b>	–
– Maiyue Yitu	<b>3,890</b>	–
	<b>4,800</b>	860
	<b>4,800</b>	860

Note:

The amounts due from/to related parties are unsecured, interest-free and repayable on demand.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 30 COMPANY-LEVEL STATEMENT OF FINANCIAL POSITION

	Note	2024 RMB'000	2023 RMB'000
<b>Non-current assets</b>			
Investments in a subsidiary		—*	—*
Property, plant and equipment		943	1,008
Other non-current assets	11(iv)	4,927	—
		<u>5,870</u>	<u>1,008</u>
<b>Current assets</b>			
Cash and cash equivalents		100	37,109
Amounts due from subsidiaries	(i)	92,528	58,541
Trade and other receivables	(ii)	1	5,079
		<u>92,629</u>	<u>100,729</u>
<b>Current liabilities</b>			
Amounts due to subsidiaries	(iii)	3,570	4,480
Other payables	(iv)	381	1,992
Lease liabilities		407	963
		<u>4,358</u>	<u>7,435</u>
<b>Net current assets</b>		<u>88,271</u>	<u>93,294</u>
<b>Total assets less current liabilities</b>		<u>94,141</u>	<u>94,302</u>
<b>Non – current liabilities</b>			
Lease liabilities		535	198
<b>NET ASSETS</b>		<u>93,606</u>	<u>94,104</u>
<b>CAPITAL AND RESERVE</b>			
Share capital	27(c)	4,590	4,590
Reserves	27(d)	89,016	89,514
<b>TOTAL EQUITY</b>		<u>93,606</u>	<u>94,104</u>

\* The balances represent amounts less than RMB500.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in RMB unless otherwise indicated)

### 30 COMPANY-LEVEL STATEMENT OF FINANCIAL POSITION – *continued*

- (i) As at 31 December 2024, amounts due from subsidiaries are mainly related to capital injection, rent and audit fee paid on behalf of subsidiaries.
- (ii) As at 31 December 2024, trade and other receivables are mainly related to prepayment made to the suppliers for the purchase of hardware products and the deposit paid to the lessor.
- (iii) As at 31 December 2024, amounts due to subsidiaries are mainly related to listing expense paid by subsidiaries on behalf of the Company.
- (iv) As at 31 December 2024, other payables are mainly related to staff expense.

### 31 IMMEDIATE AND ULTIMATE CONTROLLING PARTY

As at 31 December 2024, the directors considered the ultimate controlling shareholder of the Group to be Mr Li Changqing, Ms Deng Caidie, Mr Wang Yufei and Mr Zhang Guangbai. As at 31 December 2024, the immediate controlling shareholder of the Group is Deep Blue Ocean Electronics Technology Limited, which was incorporated in the BVI and does not produce financial statements available for public use.

### 32 POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE YEAR ENDED 31 DECEMBER 2024

Up to the date of issue of these financial statements, the HKICPA has issued a number of new or amended standards, which are not yet effective for the year ended 31 December 2024 and which have not been adopted in these financial statements. These developments include the following which may be relevant to the Group.

	<i>Effective for accounting periods beginning on or after</i>
<i>Amendments to HKAS 21, The effects of changes in foreign exchange rates – Lack of exchangeability</i>	1 January 2025
<i>Amendments to HKFRS 9, Financial instruments and HKFRS 7, Financial instruments: disclosures – Amendments to the classification and measurement of financial instruments</i>	1 January 2026
<i>Annual improvements to HKFRSs Accounting Standards – Volume 11</i>	1 January 2026
<i>HKFRS 18, Presentation and disclosure in financial statements</i>	1 January 2027
<i>HKFRS 19, Subsidiaries without public accountability: disclosure</i>	1 January 2027

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the Group's consolidated financial statements.

## FINANCIAL SUMMARY

The following is a summary of the published results and assets and liabilities of the Group for the last five financial years.

	<b>As at 31 December</b>				
	<b>2024</b>	2023	2022	2021	2020
	<b>RMB'000</b>	RMB'000	RMB'000	RMB'000	RMB'000
<b>ASSETS AND LIABILITIES</b>					
Non-current assets	<b>106,310</b>	76,975	32,216	119,777	56,773
Current assets	<b>584,723</b>	523,157	449,995	294,403	217,926
Current liabilities	<b>370,251</b>	230,798	228,708	228,864	135,723
Non-current liabilities	<b>1,421</b>	50,621	74,060	53,993	55,435
<b>Net assets</b>	<b><u>319,361</u></b>	<u>318,713</u>	<u>179,443</u>	<u>131,323</u>	<u>83,541</u>
Total equity attributable to equity shareholders of the Company	<b>318,195</b>	316,978	177,474	129,636	83,541
Non-controlling interests	<b>1,166</b>	1,735	1,969	1,687	–
<b>Total equity</b>	<b><u>319,361</u></b>	<u>318,713</u>	<u>179,443</u>	<u>131,323</u>	<u>83,541</u>
<b>For the year ended 31 December</b>					
	<b>2024</b>	2023	2022	2021	2020
	<b>RMB'000</b>	RMB'000	RMB'000	RMB'000	RMB'000
<b>RESULTS</b>					
Revenue	<b>274,722</b>	259,085	243,255	201,742	207,074
Gross profit	<b>68,573</b>	85,440	104,631	98,879	75,373
(Loss)/profit before taxation	<b>(1,757)</b>	27,386	56,197	54,781	44,834
Income tax (credit)	<b>1,867</b>	(4,739)	(7,141)	(8,498)	(5,396)
Profit for the year	<b><u>110</u></b>	<u>22,647</u>	<u>49,056</u>	<u>43,283</u>	<u>39,438</u>
<b>Attributable to:</b>					
Equity shareholders of the Company	<b>433</b>	22,881	48,774	45,978	39,438
Non-controlling interests	<b>(323)</b>	(234)	282	305	–
	<b><u>110</u></b>	<u>22,647</u>	<u>49,056</u>	<u>46,283</u>	<u>39,438</u>