

BENG SOON MACHINERY HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 1987



2024

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024

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ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

ABOUT THIS REPORT

Report Profile

Beng Soon Machinery Holdings Limited (hereafter, the “Company”, “we” or “us”) and its subsidiaries (collectively known as the “Group”) are pleased to present our Environmental, Social and Governance (“ESG”) Report. The content of this ESG Report herein focuses on providing an overview of the ESG performance of our major operations from 1 January 2024 to 31 December 2024 (the “Reporting Period” and “2024”).

The principal activity of the Group is demolition services. The Group is principally engaged in the demolition of various types of buildings and structures including power stations, chemical plants, high-rise commercial and residential properties, bridges and marine structures, and to a lesser extent, in the leasing and selling of machinery in the Republic of Singapore (“Singapore”) during the Reporting Period.

Reporting Scope

The ESG Report covers the overall environmental and social performances of the core businesses of the Group’s headquarters located in Singapore during the Reporting Period.

Reporting Framework

The ESG Report has been prepared in accordance with the requirements of the ESG Reporting Guide (the “Guide”) under Appendix C2 to the Rules Governing the Listing of Securities (the “Listing Rules”) on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The ESG Report complies with the ESG reporting principles of materiality, quantitative, balance and consistency. In preparing the ESG Report, we have adopted the international standards and emission factors specified in the guidance materials on ESG issued by the Stock Exchange for computing the relevant key performance indicators (“KPIs”), and there is no change from the previous year in the way the ESG Report has been prepared, unless otherwise stated. The application of materiality is detailed in the section headed “Materiality Assessment”.

The ESG Report provides an unbiased picture of the Group’s performance within the Reporting Period, avoiding selections, omissions, or presentation formats that may inappropriately influence a decision or judgment by the reader. The Group will maintain the consistency of the methodologies and key performance indicators of the Reporting Period and that of the future reporting period, to allow for meaningful comparisons over time.

The two ESG subject areas, namely environmental and social, are disclosed separately, highlighting the impacts of the operations of the Group in Singapore in the Reporting Period. In order to have a thorough performance review, we have compared the data in the Reporting Period to the data during the year ended 31 December 2023.

Information and Feedback

For detailed information regarding the financial performance and corporate governance of the Group during the Reporting Period, please visit our official website (<http://www.bsm.com.sg>) and our annual report. Your opinion is highly valued, should you have any suggestions or comments, please email us at info@bsm.com or post at our headquarters in Singapore.

Board Approval

The board of directors (the "Board") of the Group approved the ESG Report on 28 March 2025.

STAKEHOLDER ENGAGEMENT

As stakeholders play a crucial role in sustaining the success of our business, we make use of various communication channels to understand our stakeholders. The following table provides an overview of the Group's key stakeholders and various approaches adopted by the Group to communicate with different key stakeholders:

| Stakeholders | Possible incidental issues | Communication and response |
|----------------|--|--|
| Stock Exchange | Compliance with the Listing Rules, publishing announcements in a timely and accurate manner. | Meetings, trainings, seminars, updating website and announcements.. |
| Governments | Compliance with laws and regulations, social welfare, and prevention of tax evasion. | Interaction and visits, government inspections, tax returns and other information. |
| Suppliers | Payment schedule and supply stability. | Site visits. |
| Investors | Corporate governance system, business strategies and performance, and investment return. | Organisation and participation in general meetings, issuing financial reports or business updates for investors, press and analysts. |
| Media | Corporate governance, environmental protection, and human rights. | Issue newsletters on the Company's website. |
| Customers | Product/service quality, fair and reasonable pricing, value of service, protection for the labour force and work safety. | Site visits and after-sale services. |
| Employees | Rights and benefits, employee compensation, training and development, working hours and working environment. | Conducting team activities, training, interviews, and issuing staff manuals and internal memorandums. |
| Community | Community environment, employment and community development, and social welfare services. | Organising community activities, employee volunteering activities, community welfare services, sponsorship and donations. |

ESG Governance

The Group believes that prudent management of environmental and social issues is one of the key factors for long-term success in this rapidly changing world. To better understand the risks and opportunities for environmental protection, the Group closely conforms to the requirements and expectations of regulatory authorities through efficient operation management, well-established policies and procedures as well as setting higher standards of energy efficient measures and waste treatment. The Group believes that its expertise, capabilities and ownership patterns can be part of the solution to some of the challenges faced by the Group.

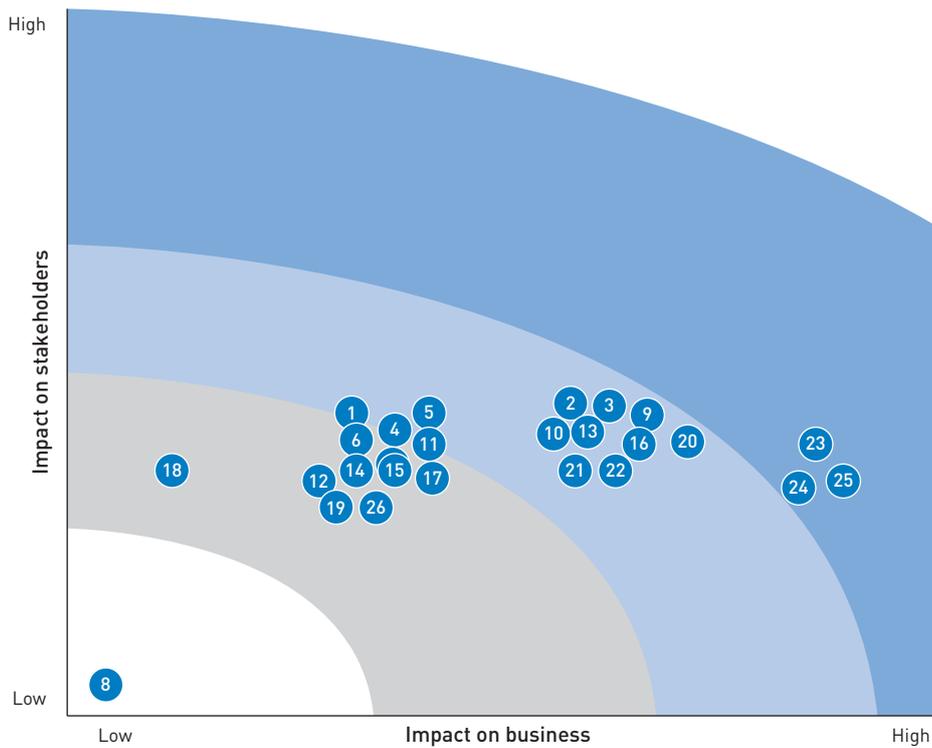
In order to carry out the Group's sustainability strategy from top to bottom, the Board of the Company has the ultimate responsibility for ensuring the effectiveness of the Group's environmental, social and governance policies. The Group has established a governance structure to enhance its management of ESG issues. The Group has established an ESG working group (the "ESG Working Group"), which is composed of diversified members from different departments in order to tackle the ESG issue(s). The ESG Working Group contains 5 staff members, which include the Director, Procurement Manager, Accounting Manager, Accounting Executive and Human Resources Executive. The Board has overall responsibility for overseeing the Group's ESG-related risks and opportunities, establishing and adopting the ESG-related strategies and targets of the Group, reviewing the Group's performance annually against the ESG-related targets and revising the ESG-related strategies as appropriate if significant variance from the ESG-related target is identified.

ESG Governance Structure

| | |
|------------------------------|---|
| Board | <ul style="list-style-type: none">• The Board is responsible for the overall decision-making, oversees the formulation, administration, and assessment of the ESG system. |
| ESG Working Group | <ul style="list-style-type: none">• The ESG Working Group is responsible for assisting the Board in managing and monitoring the ESG matters on a daily basis. |
| Functional Department | <ul style="list-style-type: none">• Functional department is responsible for the execution of implemented measures to achieve the set strategies and targets. |

Materiality Assessment

The Group has identified ESG issues that may have a potential impact on its sustainable development from various sources, including issues identified and included in the Group’s previous ESG report and internal policies, and some reflected by industry trends, the areas of ESG concerns raised by the Group’s stakeholders as set out above, and the Sustainability Accounting Standards Board’s Materiality Map. Such ESG issues have been analysed with reference to an array of factors, including the Group’s overall strategy, development, goals and targets. The Group has conducted a materiality assessment to rate the identified ESG issues that are pertinent to its business and stakeholders, and their respective levels of impact. After analysing the results, the Group concluded that there have been no significant changes in the main concerns of stakeholders and that the priority of ESG matters remains consistent with the previous reporting period. The Group has adopted relevant measures to cope with these factors, and therefore, the Group believes that these factors do not have a material impact on the financial and operational performance of the Group. The results of the materiality assessment on the identified ESG issues are set out in the table below:



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

ESG Issues

| | | | |
|----|---------------------------------|----|--|
| 1 | Emissions | 14 | Work Injuries |
| 2 | Greenhouse Gas Emissions | 15 | Development and Training |
| 3 | Hazardous Waste | 16 | Labour Standards |
| 4 | Non-Hazardous Waste | 17 | Supply Chain Management |
| 5 | Energy Consumption | 18 | Supplier Location |
| 6 | Water Consumption | 19 | Supplier Engagement |
| 7 | Water Sourcing | 20 | Product and Service Responsibility |
| 8 | Packaging Material Consumption | 21 | Product Recall |
| 9 | Environment & Natural Resources | 22 | Product and Service Related Complaints |
| 10 | Climate Change | 23 | Privacy Protection |
| 11 | Employment | 24 | Anti-corruption Awareness |
| 12 | Employee Turnover | 25 | Corruption Case |
| 13 | Health and Safety | 26 | Community Investment |

THE GROUP AND THE ENVIRONMENT

Overview

The Group acknowledges that a healthy environment is crucial to the well-being of society, people and businesses. Our commitment to environmental stewardship and sustainability encompasses each of our businesses. We are dedicated to maintaining a low level of energy consumption and emission in every single step of our operations. We also strive to enhance operational efficiency and carry out measures to reduce the impacts of our daily operations on the environment. To present a comprehensive emission overview, we compared the emission figures and relevant intensities of the Reporting Period to the performance of the year ended 31 December 2023.

During the Reporting Period, the Group fully complied with all applicable requirements as set up by the laws and regulations regarding air and greenhouse gas (“GHG”) emissions including but not limited to the “Environmental Public Health Act (Chapter 95)”, “Environmental Protection and Management Act (Chapter 94A)”, “Environmental Public Health (General Waste Collection) Regulations” and “Environmental Protection and Management (Control of Noise at Construction Sites) Regulations” of Singapore. As a result of the Group’s efforts on environmental management, the Group has obtained ISO 14001.

Air Emissions

The usage of motor vehicles during the Group’s daily operations is the major source of air pollutants, including nitrogen oxides (“NOx”), sulphur oxides (“SOx”) and Particulate Matter (“PM”). Also, the diesel used for machinery generated air emissions. During the Reporting Period, we own 18 (2023: 17) motor vehicles and the air emissions data is as follows:

| Year ended 31 December | 2024 ¹ Tonnes | 2023 Tonnes |
|------------------------|-----------------------------|----------------|
| NOx emissions | 63.34 | 53.78 |
| SOx emissions | 0.03 | 0.03 |
| PM emissions | 4.10 | 3.48 |

The Group experienced an increase in NOx and PM emissions, primarily attributed to elevated diesel consumption across both operational machinery and vehicle fleet operations, with a change in business strategy, and an increase in business negotiations. The target set by the Group in 2023, which was targeted to reduce or maintain air emissions levels between 90% to 120% for the next reporting period, at the same time the Group has achieved as the air emissions maintained in the range. To uphold the principles of sustainable development, the Group aims to reduce or maintain air emissions levels between 90% to 120% for the next reporting period, against the level of the baseline year that ended 31 December 2024. For fleet and machinery management, regular maintenance checks are performed for all the vehicles to enhance fuel consumption efficiency, ensure road safety and keep emissions at their minimum.

¹ The vehicles used by the Group during the Reporting Period were comprised of 13 light goods vehicles and 5 heavy goods vehicles that consume diesel as the major fuel.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

Greenhouse Gas Emissions

GHG emissions generated from human activities are one of the significant drivers of global warming, which affects the lives of the present and future generations. Therefore, the Group is highly concerned about the importance of monitoring and mitigating the GHG emissions in our operations. The stationary combustion source (i.e. machinery and excavators) and mobile combustion source (i.e. motor vehicles) are the major activities that generate direct emissions from operations. Meanwhile, indirect GHG emissions are mainly caused by the consumption of purchased electricity within the Group. The statistics of GHG emissions recorded during the Reporting Period are detailed below.

| Year ended 31 December | 2024 Tonnes CO ₂ e | 2023 Tonnes CO ₂ e |
|---|----------------------------------|----------------------------------|
| Scope of GHG Emissions | | |
| Scope 1 — Direct Emissions | | |
| Stationary Combustion Source | 4,736.47 | 4,190.01 |
| Mobile Combustion Source | 264.84 | 240.95 |
| Scope 2 — Indirect Emissions | | |
| Purchased Electricity ² | 71.37 | 64.31 |
| Scope 3 — Other Indirect Emissions | | |
| Electricity used for freshwater processing | 3.74 | NA |
| Business air travel | 4.07 | NA |
| Total Emissions | | |
| Total GHG emissions | 5,080.49 | 4,495.27 |
| Total GHG emissions intensity (Tonnes CO ₂ e/employee) | 38.78 | 37.15 |

During the Reporting Period, the Group's GHG emissions intensity increased by 4.39% which achieved the target set in 2023. While GHG emissions showed an upward trend, primarily due to the business strategy development, with an increase in business negotiations, the Group achieved improved efficiency in GHG emissions intensity relative to 2023, driven by workforce expansion. In light of reducing GHG emissions, the Group adopts green practices in its daily operations, and the target set by the Group in 2023 has been achieved. The Group will continue to strive to reduce GHG emissions, aiming to reduce or maintain GHG emissions intensity levels between 90% to 120% for the next reporting period, against the level of the baseline year ended 31 December 2023.

For the details of energy-efficient practices, please refer to the section "Energy Consumption" of this report.

² For Scope 2 GHG emission (indirect emission from consumption of purchased electricity), according to the Energy Market Authority of Singapore, the Average Operating Margin Grid Emission Factor of Singapore was 0.412 kg CO₂/kWh in 2023.

Waste Management

During the Reporting Period, the Group fully complied with all applicable requirements as set up by the laws and regulations regarding the generation of hazardous waste and non-hazardous waste including but not limited to the “Environmental Protection and Management Act (Chapter 94A)” and the “Environmental Public Health (Chapter 95) Regulations” of Singapore. The environmental management system of our Group has been certified to be in compliance with the standard under ISO 14001:2015 since 2016.

During the Reporting Period, the Group obtained the General Waste Collector (Class A) license issued under the “Environmental Public Health Regulations (Chapter 95)” for waste treatment. The hazardous wastes of the Group are mainly asbestos. For non-hazardous waste, the major sources are general waste, rubber, pallet waste, wood waste, tree waste and horticultural waste. The details of hazardous and non-hazardous wastes generated during the Reporting Period are as follows:

| Year ended 31 December | 2024 Tonnes | 2023 Tonnes |
|---|----------------|----------------|
| Hazardous and non-hazardous wastes | | |
| Total hazardous waste | 101.70 | 255.99 |
| Total hazardous waste intensity (Tonnes/employee) | 0.78 | 2.12 |
| Total non-hazardous waste | 2,364.84 | 1,104.72 |
| Total non-hazardous waste intensity (Tonnes/employee) | 18.05 | 9.13 |

During the Reporting Period, the hazardous waste metrics demonstrated favorable performance, with both total hazardous waste and intensity levels showing a decline, successfully meeting the reduction targets established in 2023. However, operational dynamics in demolition projects and varying site conditions led to an increase in non-hazardous waste generation, both in total amount and intensity measures, resulting in a deviation from the 2023 target objectives. Given the project-dependent nature of our operations and variable customer requirements, waste generation patterns are inherently subject to fluctuation based on specific demolition activities undertaken during each reporting cycle.

Considering the difficulty in predicting the number and respective characteristics of future projects, we will strive to maintain the hazardous waste intensity between 90% to 130% of the level of the baseline year ended 31 December 2024 in the next reporting period. On the other hand, the Group continues to implement the reduction targets for non-hazardous waste such as the non-hazardous waste intensity between 90% to 130% of the level of the baseline year ended 31 December 2024 in the next reporting period, and constantly maximising recycling work during the course of demolition work based on the Building and Construction Authority of Singapore’s (“BCA”) demolition protocol.

In response to environmental protection, our environmental management system includes specific operational procedures covering various aspects of control including air pollution control, noise pollution control, waste management and resource conservation for our employees to observe. The Group strongly advocates the 4R principles of reduce, reuse, recycle and replace. As a demolition services provider, we provide removal of salvage materials services by collecting recyclable demolition waste such as ferrous metal, non-ferrous metal and recycled concrete aggregate. We have contracted a waste management company to recycle salvage materials including but not limited to tree waste, wood waste and rubber. The Group adheres to its commitment to engage approved waste collectors for the treatment or disposal of hazardous waste as our production of waste, particularly hazardous waste, greatly depends upon the number and specific requirements of our projects.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

To reduce the general waste in our office, we encourage the reuse of office stationery and reduce the use of copier paper for administrative work. The following are the measures adopted during our daily operations:

- Double-sided printing is set as the default setting on computers, single-sided printing has to be manually selected;
- Any paper that has been used for single-sided printing, should be reused when there is no confidential information on the printed side of the paper; and
- Staff members are encouraged to circulate documents electronically such as by email or cloud storage services

Energy Consumption

The Group is concerned with energy consumption, which the diesel consumption for vehicles and machinery, as well as the electricity consumption, are the major sources of energy consumption for office operations. The following shows the details of energy consumption during the Reporting Period.

| Year ended 31 December | 2024 | 2023 |
|---|-----------|-----------|
| Energy Consumption | MWh | MWh |
| Direct energy consumption | | |
| Diesel consumption for machinery | 19,374.74 | 17,138.71 |
| Diesel consumption for vehicles | 1,057.44 | 962.01 |
| Indirect energy consumption | | |
| Electricity consumption | 173.24 | 154.30 |
| Total energy consumption | 20,605.42 | 18,255.02 |
| Energy consumption intensity (MWh/employee) | 157.29 | 150.87 |

With an aim to reduce energy consumption and emissions, the Group has implemented various energy-saving measures in its offices and demolition sites, and encouraged our staff members to save electricity at the workplace. We have installed motion sensors to automatically turn the lights off when they are not in use. We inform our staff members to turn off the lights during lunch hours and after working hours. Moreover, the electrical appliances should be turned off when not in use. Written notices such as "Save Energy" are put on the walls at the workplace to remind our staff members to build a healthier environment.

Due to the above measures, the Group has been maintaining a relatively stable level of energy consumption. During the Reporting Period, the Group's energy consumption intensity increased by less than 5%, which achieved the target. The Group aims to continue to reduce or maintain energy consumption intensity levels between 90% to 120% for the next reporting period, against the level of the baseline year ended 31 December 2024.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

Water Usage

The Group has complied with the "Environmental Protection and Management Act (Chapter 94A)" of Singapore with an aim to prevent and control water pollution, protect and improve the environment and ensure the safety of drinking water. During the Reporting Period, we had no issue in sourcing water that was fit for purpose.

The Group treasures the preciousness of water resources. The Group is committed to achieving water conservation under the principle of saving, purifying and recycling:

- Any water wastage phenomenon is prohibited;
- Any water leakage, breakage or other potential damage to water pipes is regularly inspected and identified;
- Meter reading is checked constantly for revealing any hidden leakage phenomena; and
- Water-saving education and water-saving concepts are continuously promoted among our employees.

The Group acknowledges the importance of enhancing employees' awareness of water conservation initiatives and striving to reduce water consumption in the long term. In addition to the daily water usage by employees, a significant portion of water consumption arises from the need to spray water during demolition projects to mitigate dust, which represents a major source of water usage. During the Reporting Period, there was a substantial reduction in water consumption intensity, successfully achieving and surpassing the targets established for 2023. This demonstrates our commitment to sustainable practices and resource efficiency.

Looking ahead, the Group has set forth a water efficiency target for the next reporting period. This target aims to maintain water consumption intensity between 90% to 130% of the level of the baseline year ended 31 December 2024 in the next reporting period. During the Reporting Period, the water consumption data is shown as follows:

| Year ended 31 December | 2024 m ³ | 2023 m ³ |
|--|------------------------|------------------------|
| Water Consumption | | |
| Water consumption | 14,592.50 | 31,813.90 |
| Water consumption intensity (m ³ /employee) | 111.39 | 262.92 |

The Environment and Natural Resources

As a demolition services provider, there is no significant consumption of natural resources and therefore the Group's activities do not have any significant impact on the environment. Notwithstanding the aforementioned, the Group strives to enhance environmental sustainability and environmental awareness of its employees. We have adopted an environmental management system and policies certified to be in compliance with the standard under ISO 14001:2015 since 2016 including air pollution control, noise pollution control, waste management and resource conservation to protect the environment. We will continue to review our environmental policies and green practices from time to time.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

However, the use of heavy machinery and equipment inevitably generates noise pollution at the construction sites. Our Group is fully aware of the impact that our activities have on the environment and is committed to protecting our employees from excessive noise in their working environment. Measures taken by the Group to combat this include noise tests and controls, which are performed on a regular basis before construction work commences to ensure that the noise generated is within acceptable parameters in compliance with the “Environmental Protection and Management (Control of Noise at Construction Sites) Regulations” of Singapore.

Climate Change

The Group has considered the potential climate-related risks in respect of the recommendations of the Task Force on Climate-related Financial Disclosures, in which potential physical risks and transition risks from climate change may pose adverse financial impacts on the Group’s businesses. Acute physical risks can arise from extreme weather conditions such as storms while transition risks may result from changes in environmental-related regulations and increased negative stakeholder feedback(s). The summary of those physical risks and transition risks are as below:

| Risk Type | Risks | Potential Financial Impact | Short (current Reporting Period) | Medium (one to three years) | Long (four to ten years) | Mitigation Strategy |
|------------------|--|--|----------------------------------|-----------------------------|--------------------------|---|
| Physical Risks | <ul style="list-style-type: none"> Extreme weather conditions such as flooding and typhoon | <ul style="list-style-type: none"> Reduce revenue from business Disruption and suspension to the Group’s demolition activities | ✓ | | | <ul style="list-style-type: none"> Maintaining a large customer base Customers switching costs are high as the demolition service providers in Singapore are limited Establishing our offices in top-tier cities Establishing an adverse weather condition policy |
| Transition Risks | <ul style="list-style-type: none"> Changes in environmental-related regulations Increased negative stakeholder feedback(s) | <ul style="list-style-type: none"> Higher operating costs to adopt new practices Reputation risk | | ✓ | ✓ | <ul style="list-style-type: none"> Continuing to monitor the regulatory environment to ensure that the Group meets the expectations of regulatory authorities and complying with environmental-related laws and regulations. Creating communication channels for different stakeholder to express their opinion |

THE GROUP AND THE SOCIETY

Employment

Our employees are recognised as the most valuable assets that drive the Group’s business performance. During the Reporting Period, the Group strictly complied with all relevant employment laws and regulations, including but not limited to the “Employment Act”, “Work Safety and Health Act”, “Work Injury Compensation Act (Chapter 354)”, and “Central Provident Fund Act (Chapter 36)” of Singapore. Employment of foreign workers is subject to all regulations and policies including but not limited to the “Immigration Act (Chapter 133)” and “Employment of Foreign Manpower Act (Chapter 91A)” of Singapore. In accordance with the aforementioned laws and regulations, the Group has established the “Human Resources and Payroll Policies and Procedures” to ensure employment protection with regard to compensation and termination, recruitment and promotion, working hours and rest periods, payroll and compensation, training programmes, staff insurance, and compliance with labour laws and relevant regulations to promote equal opportunity, diversity and anti-discrimination among employees.

As at 31 December 2024, the employee profiles by gender, age, employee category and geographical location are shown as follows:

| As at 31 December | 2024 |
|---|-----------|
| Total workforce | 131 |
| Type of employment | Full time |
| By gender | |
| Male | 119 |
| Female | 12 |
| By age | |
| < 25 | 5 |
| 25–29 | 5 |
| 30–39 | 41 |
| 40–49 | 30 |
| ≥ 50 | 50 |
| By employee category | |
| Top management | 14 |
| Middle management | 77 |
| General staff | 40 |
| By geographical location | |
| Singapore | 30 |
| Other regions: Malaysia, India, Thailand, & Myanmar | 101 |

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

During the Reporting Period, 11 employees left the employment of the Group. The employee turnover rate by gender, age and geographical location are shown as follows:

| | 2024 |
|--|------|
| Employee Turnover Rate | |
| Overall | 8% |
| By gender | |
| Male | 9% |
| Female | 0% |
| By age | |
| < 25 | – |
| 25–29 | 60% |
| 30–39 | 7% |
| 40–49 | 13% |
| ≥ 50 | 2% |
| By geographical location | |
| Singapore | 3% |
| Other regions: Malaysia, India, and Bangladesh | 10% |

Compensation Package

The Group has established a fair and reasonable remuneration policy. Our employees are remunerated according to their qualifications, roles and responsibilities and discretionary bonuses may be offered depending on their performance, the profitability of the Group and market conditions. We sponsor our employees to receive relevant training courses in relation to occupational health and safety required by the BCA and the Ministry of Manpower of Singapore (“MOM”).

Our employees are enrolled in the Central Provident Fund Scheme of Singapore. They are entitled to all statutory holidays, leave and welfare as stipulated in the national and local laws and regulations, including but not limited to public holidays, sick leave and maternity leave. In addition, the Group believes that maintaining a good work-life balance is vital to the employees’ physical and mental health.

Our Group also maintains a self-owned dormitory in the same building as our head office as accommodation for some of our foreign workers.

Equal Opportunity, Diversity and Anti-discrimination

The Group is committed to providing a diverse and inclusive workplace where all employees are treated with dignity and respect. All employees are assessed based on their ability, job performance and contribution, irrespective of their nationality, race, religion, disability, sexual orientation, political opinion, gender, age or family status. The Group reinforces the policies prohibiting bullying, discrimination and harassment.

Health and Safety

During the Reporting Period, the Group has complied with the "Employment Act", "Work Safety and Health Act" and "Work Injury Compensation Act (Chapter 354)" of Singapore and other relevant laws and regulations, which stipulate requirements to maintain safe production conditions and to protect the occupational health of employees. In order to strengthen the Group's occupational safety and improve working conditions, the Group developed the "Occupational Health and Safety Policy" in compliance with the standard under OHSAS 18001. The Group also has a system for handling and recording workplace accidents to ensure all workplace accidents are properly reported and investigated. As a result of the Group's efforts on occupational health and safety management, the Group has obtained ISO 45001. The Group carries out health and safety risk assessments to identify potential hazards, which are conducted before the commencement of its work and regularly during the project execution stage.

Within the "Occupational health and safety policy", our safety department, comprises one safety manager, two safety and health coordinators and six safety supervisors, who are responsible for monitoring and implementing our health and safety policies, preparing safety reports, accident records and safety training records, conducting daily site safety meetings, handling incident reporting to the relevant authorities and carrying out safety reviews and inspections.

At the site level, our project management team (including the On-site Workplace Safety and Health Officer) is responsible for overseeing health and safety issues. Apart from one-hour routine daily safety briefings, machinery check-ups and maintenance for each working day, Safety Supervisors are allocated to our projects to implement our occupational health and safety policies and environmental compliance policies including conducting regular site inspections and reviews to ensure occupational health and safety.

The Group maintains safety track records, safety reports and accident statistics. The Group has installed appropriate safety equipment such as reflective vests and safety helmets for accident prevention. The Group sponsors its employees to receive relevant training courses including courses in relation to occupational health and safety, work quality and compulsory courses required by the BCA and the MOM. We also hold regular internal and external safety meetings and conduct briefings on occupational health and safety for all levels of site personnel.

As a result of our constant effort to promote health and safety, our Group has fulfilled the requirements to attain the bizSAFE Level Star. During the Reporting Period, there were no work-related fatalities, no work-related injury cases and no working days were lost. The Group continues to reflect on its existing safety policies and is committed to continuously adapting and improving its occupational safety measures as necessary. Also, the Group has strictly followed and complied with the regulations of the Singapore Government.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

During the Reporting Period, the number of deaths due to work injury, the number of reported injuries and the number of lost days due to work injury are shown as follows:

| | 2024 | 2023 | 2022 |
|--|------|------|------|
| Number of deaths due to work injury | 0 | 0 | 0 |
| Number of reported injuries | 0 | 0 | 1 |
| Number of lost days due to work injury | 0 | 0 | 32 |

Development and Training

The Group provides a series of training courses for our employees classified as orientation training, on-job training and specialised training, each of them caters for our employees' personal growth and job requirements. We provide a construction safety orientation course training and safety induction briefing to all foreign workers and new workers (including our subcontractors). On-job training would be provided to employees on various aspects including hazardous material transport driving, occupational first aid and machinery operation. We sponsor our employees to receive training courses in relation to work quality and compulsory courses required by the BCA and the MOM.

In particular, all of our factory employees are well-trained for their upcoming job nature and requirements as they are required to attend briefing sessions conducted by their seniors who explain the operation techniques and precaution measures to be taken. These daily briefings are crucial for preventing operation accidents, reducing unqualified products that lead to wastage and ensuring the quality of our final output to enhance customers' satisfaction.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

During the Reporting Period, we provided staff training for a total of 1,055.80 hours. The total percentage of employees trained is 62.60%, and the average hours of training per employee is 8.06 hours. Statistics related to development and training are detailed as follows:

| Year ended 31 December | 2024 |
|---|-------|
| Average hours of training per employee | |
| Overall | 8.06 |
| By gender | |
| Male | 8.62 |
| Female | 2.50 |
| By employment category | |
| Entry level | 5.18 |
| Middle level | 8.75 |
| Management level | 12.50 |

| Year ended 31 December | 2024 |
|--|--------|
| Percentage of employees trained | |
| Overall | 62.60% |
| By gender | |
| Male | 97.56% |
| Female | 2.44% |
| By employee category | |
| Entry level | 23.17% |
| Middle level | 65.85% |
| Management level | 10.98% |

Labour Standards

During the Reporting Period, we have complied with all relevant laws and regulations such as the "Employment Act", "Work Safety and Health Act" and "Work Injury Compensation Act (Chapter 354)" of Singapore. Employment of foreign workers is subject to all regulations and policies including but not limited to the "Immigration Act (Chapter 133)" and the "Employment of Foreign Manpower Act (Chapter 91A)" of Singapore.

The Group is well aware that child and forced labour violate fundamental human rights. Therefore, we prohibit all forms of child or forced labour. In order to prevent such occurrences, the responsible staff members perform detailed screening procedures during the staff recruitment process. Original identifying proof from each candidate will be collected and carefully scrutinised to verify the legitimacy of respective documents and ensure that their age meets the requirements stipulated in the "Employment Act" of Singapore. Also, the employment contract stipulates detailed requirements on remuneration, working hours, rest days and vacation, employee benefits, labour protection and labour condition, to eliminate force labour.

If any child and forced labour is discovered, the Group will terminate the contract of the relevant staff with immediate effect and investigate such incident(s) in order to prevent such incident(s) from occurring again.

During the Reporting Period, no case related to child or forced labour was found.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

Supply Chain Management

Our Group emphasises that responsible supply chain management is vital to our business. We can minimise our impact on the environment by selecting established and authorised suppliers. We also continuously monitor and review the performances of our suppliers, to ensure that the suppliers are performing in line with our business commitments and complying with relevant legal and regulatory requirements.

The Group maintains an approved supplier list and informs suppliers of the Group's expectations and requirements that the suppliers must abide by. The assessment criteria for selecting suppliers are under government control. Moreover, the Group conducts a regular review based on the quality of services, social and environmental responsibility and business ethics through face-to-face interviews, site visits, web browsing or perusal of their annual report. The quality of services and environmental preferability of products, social responsibility and business ethics are also the key criteria for the selection of suppliers. During the Reporting Period, the statistics related to suppliers are detailed as follows:

| Geographical region | Number of supplier(s) |
|---------------------|-----------------------|
| Singapore | 286 |
| Hong Kong | 9 |
| Total | 295 |

Product and Service Responsibility

The Group aspires to improve its brand reputation by ensuring the quality of products and services. For our quality control over demolition services provision and the sale and leasing of machinery and equipment, we only use or sell our machinery and equipment and machinery parts manufactured by established brands, which are sourced from authorised dealers or machinery suppliers. We also have our own team of machinery and equipment operators and an in-house maintenance team responsible for regular checks and maintenance of our machinery and equipment. For any recall of sold products, we would investigate and perform checks to recall products to maintain our line of quality products and services. As a result of the continual efforts on quality management, the Group has obtained ISO 9001 since 2003.

The Group also recognises the importance of protecting and enforcing its intellectual property rights, and strictly complies with all the relevant laws and regulations, including but not limited to the "Patent Act", "Trade Marks Act" and "Copyright Act" of Singapore.

During the Reporting Period, there were no products sold or shipped subject to recalls for safety or health reasons.

Complaints Handling Procedures

Customers' opinions and feedback help to drive continuous improvement of the Group and are vital to our pursuit of excellence. Various communication channels (e.g. via website and email) have been established, aiming to better address customers' concerns.

The Group makes every effort to promptly investigate and resolve all disputes and complaints lodged by customers. Upon the receipt of a complaint, the responsible person will investigate the matter and appropriate action will be taken in a timely manner.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

During the Reporting Period, we did not receive any material complaint or request for any kind of compensation from our customers due to quality issues in relation to services provided by us or work performed by our subcontractors.

Protection of Customers' Data

The Group makes a vast effort in protecting the privacy of its customers, partners and employees during the collection, process and use of personal data. The Group adheres to the relevant regulations, such as the "Personal Data Protection Act" of Singapore to ensure that its customers' personal data is securely kept and processed only for the purpose for which it has been collected.

During the Reporting Period, the Group was not aware of any incidents of non-compliance with relevant regulations and codes concerning health and safety, advertising, labelling and privacy matters relating to the provision of the Group's products and services. Simultaneously, the Group received no complaint or litigation due to violation of any national or regional laws and regulations in relation to the provision of commercial services.

Anti-corruption

The Group is committed to conducting its businesses with integrity and high ethical standards. We have strictly complied with all relevant laws and regulations relating to bribery, extortion, fraud and money laundering, including but not limited to, the "Prevention of Corruption Act" and "Corruption, Drug Trafficking and Other Serious Crimes (Confiscation of Benefits) Act" of Singapore.

Our Group prohibits all forms of bribery and corruption and ensures our anti-corruption policy is clearly communicated to all our employees. We have an independent internal audit function, which supervises, evaluates and reviews our internal control systems to detect conflicts of interest. No employees are permitted to solicit or accept any advantage for themselves directly or indirectly. Directors and staff should avoid any conflicts of interest, where their private interest conflicts with the Group's interest.

The Group has provided anti-corruption training to the Directors and staff from time to time to ensure all staff have complied with the code of conduct and prohibit any bribery, extortion, fraud and money laundering in relation to the Group. The Group closely monitors regulatory developments and will arrange relevant training for the Directors and its staff, where necessary.

During the Reporting Period, no corruption case was noted or reported.

Community Investment

The Group is well aware of the responsibilities we owe to the community at large. During the Reporting Period, the Group donated a total amount of SGD10,000.00 to YYD EDUCATION CENTRE LIMITED to support society. In recognition of our social duty as a good corporate citizen, we endeavour to give back to society and continue to explore different opportunities to incorporate environmental and social elements into our operations and investment decisions. We also encourage employees to take part in community services to foster sustainable harmony in our society.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

Stock Exchange ESG Reporting Guide Index

| Aspect | Description | Chapter/Section(s) | Remarks |
|-------------------------|---|---|---------|
| A. Environmental | | | |
| A1 Emissions | | | |
| General Disclosure | Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste. | Overview | |
| KPI A1.1 | The types of emissions and respective emissions data. | Air Emissions | |
| KPI A1.2 | Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility). | Greenhouse Gas Emissions | |
| KPI A1.3 | Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility). | Waste Management | |
| KPI A1.4 | Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility). | Waste Management | |
| KPI A1.5 | Description of emission target(s) set and steps taken to achieve them. | Air Emissions, Greenhouse Gas Emissions, Energy Consumption, Waste Management | |
| KPI A1.6 | Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them. | Waste Management | |

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

| Aspect | Description | Chapter/Section(s) | Remarks |
|---|--|---------------------------------------|-----------------------------|
| A2 Use of Resources | | | |
| General Disclosure | Policies on the efficient use of resources, including energy, water and other raw materials. | Energy Consumption, Water Usage | |
| KPI A2.1 | Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility). | Energy Consumption | |
| KPI A2.2 | Water consumption in total and intensity (e.g. per unit of production volume, per facility). | Water Usage | |
| KPI A2.3 | Description of energy use efficiency target(s) set and steps taken to achieve them. | Energy Consumption | |
| KPI A2.4 | Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them. | Water Usage | |
| KPI A2.5 | Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced. | Waste Management | No packaging materials used |
| A3 The Environment and Natural Resources | | | |
| General Disclosure | Policies on minimising the issuer's significant impacts on the environment and natural resources. | The Environment and Natural Resources | |
| KPI A3.1 | Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them. | | |
| A4 Climate Change | | | |
| General Disclosure | Policies on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer. | Climate Change | |
| KPI A4.1 | Description of the significant climate-related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them. | | |

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

| Aspect | Description | Chapter/Section(s) | Remarks |
|------------------------------------|---|---|---------|
| B. Social | | | |
| B1 Employment | | | |
| General Disclosure | Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare. | Employment; Compensation Package; Equal Opportunity, diversity and Anti-discrimination | |
| KPI B1.1 | Total workforce by gender, employment type (for example, full-or part-time), age group and geographical region. | Employment | |
| KPI B1.2 | Employee turnover rate by gender, age group and geographical region. | Employment | |
| B2 Health and Safety | | | |
| General Disclosure | Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards. | Health and Safety | |
| KPI B2.1 | Number and rate of work-related fatalities occurred in each of the past three years including the Reporting Period. | Health and Safety | |
| KPI B2.2 | Lost days due to work injury. | Health and Safety | |
| KPI B2.3 | Description of occupational health and safety measures adopted, and how they are implemented and monitored. | Health and Safety | |
| B3 Development and Training | | | |
| General Disclosure | Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities. | Development and Training | |
| KPI B3.1 | The percentage of employees trained by gender and employee category (e.g. senior management, middle management). | Development and Training | |
| KPI B3.2 | The average training hours completed per employee by gender and employee category. | Development and Training | |

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

| Aspect | Description | Chapter/Section(s) | Remarks |
|-----------------------------------|---|--|---------|
| B4 Labour Standards | | | |
| General Disclosure | Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour. | Labour Standards | |
| KPI B4.1 | Description of measures to review employment practices to avoid child and forced labour. | Labour Standards | |
| KPI B4.2 | Description of steps taken to eliminate such practices when discovered. | Labour Standards | |
| B5 Supply Chain Management | | | |
| General Disclosure | Policies on managing environmental and social risks of the supply chain. | Supply Chain Management | |
| KPI B5.1 | Number of suppliers by geographical region. | Supply Chain Management | |
| KPI B5.2 | Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored. | Supply Chain Management | |
| KPI B5.3 | Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored. | Supply Chain Management | |
| KPI B5.4 | Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored. | Supply Chain Management | |
| B6 Product Responsibility | | | |
| General Disclosure | Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress. | Complaints Handling Procedures, Protection of Customers' Data | |

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024 (CONTINUED)

| Aspect | Description | Chapter/Section(s) | Remarks |
|--------------------------------|--|------------------------------------|---------|
| KPI B6.1 | Percentage of total products sold or shipped subject to recalls for safety and health reasons. | Product and Service Responsibility | |
| KPI B6.2 | Number of products and service related complaints received and how they are dealt with. | Product and Service Responsibility | |
| KPI B6.3 | Description of practices relating to observing and protecting intellectual property rights. | Product and Service Responsibility | |
| KPI B6.4 | Description of quality assurance process and recall procedures. | Product and Service Responsibility | |
| KPI B6.5 | Description of consumer data protection and privacy policies, and how they are implemented and monitored. | Product and Service Responsibility | |
| B7 Anti-corruption | | | |
| General Disclosure | Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering. | Anti-corruption | |
| KPI B7.1 | Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases. | Anti-corruption | |
| KPI B7.2 | Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored. | Anti-corruption | |
| KPI B7.3 | Description of anti-corruption training provided to directors and staff. | Anti-corruption | |
| B8 Community Investment | | | |
| General Disclosure | Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests. | Community Investment | |
| KPI B8.1 | Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport). | Community Investment | |
| KPI B8.2 | Resources contributed (e.g. money or time) to the focus area. | Community Investment | |