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(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1383)

(1) QUARTERLY UPDATE ON BUSINESS OPERATIONS AND RESUMPTION STATUS; AND (2) CONTINUED SUSPENSION OF TRADING

This announcement is made by LET Group Holdings Limited (the "Company", and together with its subsidiaries, the "Group") pursuant to Rule 13.09(2)(a) and 13.24A of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") and Inside Information Provisions (as defined in the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

References are made to the announcements of the Company dated 8 April 2024, 17 May 2024 and 10 February 2025 in relation to the resumption guidance (the "**Resumption Guidance**") for the Company issued by the Stock Exchange on 5 April 2024, 16 May 2024 and 5 February 2025, respectively.

Pursuant to Rule 13.24A, the Company published its quarterly announcements (the "Quarterly Announcements Published") on 10 April 2024, 10 July 2024, 10 October 2024, 9 January 2025 and 10 April 2025 (the "Last Quarterly Announcement Date") providing updates on the business operations of the Group and the current status of fulfilment of the Resumption Guidance. The purpose of this announcement is to provide further updates on these matters since the Last Quarterly Announcement Date in accordance with Rule 13.24A.

Unless otherwise stated, (a) capitalised terms defined in the Quarterly Announcements Published have the same meanings when used in this announcement; and (b) all references to Rules and Chapters in this announcement are references to the rules and chapters of the Listing Rules.

BUSINESS OPERATIONS

The Group's principal businesses have remained unchanged since the Last Quarterly Announcement Date.

The Group's day-to-day operations have continued to maintain stability.

Construction and development of the Main Hotel Casino in the Philippines are underway and progressing as planned.

The hotel and gaming business operations of Tigre de Cristal in Russia continue to face significant challenges and uncertainties due to the ongoing and escalating Russia-Ukraine conflict, along with the associated sanctions levied against Russia.

The Group continues to actively seeking opportunities to divest its non-core business of property development in Niseko and Miyako Island of Japan, a strategic move intended to enhance the Group's cash flow, despite no buyer has been secured as of yet.

RESUMPTION GUIDANCE

The Resumption Guidance for the Company remains unchanged as at the date of this announcement and is as follows:

- (a) demonstrate that there is no reasonable regulatory concern about the integrity or character of the Group's management and/or the integrity or character of any persons with substantial influence over the Group's management and operations, which may pose a risk to investors and damage market confidence ("Integrity Guidance");
- (b) publish all outstanding financial results and address any audit modifications ("Financial Reporting Guidance");
- (c) demonstrate compliance with Rule 13.24 ("Rule 13.24 Guidance");
- (d) re-comply with Rules 3.10, 3.10A, 3.21, 3.25, 3.27A and 13.92 ("Corporate Governance Guidance");
- (e) inform the market of all material information for the Company's shareholders and other investors to appraise the Company's position ("**Disclosure Guidance**");

- (f) demonstrate that the Company is able to ensure compliance with the Listing Rules and that the Company is suitable for continued listing ("Compliance and Suitability for Listing Guidance"); and
- (g) demonstrate to have a validly constituted board of directors in accordance with the applicable laws and regulations and the Company's articles of association ("Validly Constituted Board Guidance").

RESUMPTION STATUS

The current status of fulfilment of the Resumption Guidance as at the date of this announcement is summarised below:

Validly Constituted Board Guidance and Corporate Governance Guidance

As announced in the Quarterly Announcement Published dated 10 April 2025, the Validly Constituted Board Guidance and the Corporate Governance Guidance have been complied with following the appointment of Mr. Lam Hung Tuan as an executive Director, the appointment of Mr. Tou Kin Chuen, Mr. Lo Wai Tung John and Ms. Chan Suet Ngan as independent non-executive Directors and the re-constitution of the Audit, Remuneration and Nomination Committees on 10 March 2025 as detailed in the announcement of the Company dated 10 March 2025.

Integrity Guidance

Reference is made to the announcement of the Company dated 10 March 2025 regarding the proposed re-election of Directors, namely, Mr. Lam Hung Tuan, Mr. Tou Kin Chuen, Mr. Lo Wai Tung John and Ms. Chan Suet Ngan, at an extraordinary general meeting ("EGM").

The Board of Directors wishes to announce a change to the previously disclosed arrangement. The re-election of the Directors will now take place at the Company's forthcoming Annual General Meeting ("AGM") proposed to be held on 8 August 2025, instead of at an EGM. Accordingly, the EGM will not be convened and these Directors will retire and offer themselves for re-election at the AGM. These re-elections will be voted upon by the Independent Shareholders, as Mr. Lo Kai Bong and his associates will abstain from voting. Further details regarding the AGM are contained in the AGM circular published on the Company's website and the website of the Stock Exchange on 10 July 2025.

If approved by the Independent Shareholders, the re-election of these Directors will be a testament to their integrity, character, and independence as perceived by the Independent Shareholders from the perspective of the Integrity Guidance.

The Company has submitted various proposals to the Stock Exchange for consideration, with the aim of demonstrating compliance with the Integrity Guidance. As at the date of this announcement, the Stock Exchange has not yet confirmed that the Company has satisfied the Integrity Guidance.

Disclosure Guidance

The Company has complied with and will continue to comply with the Disclosure Guidance promptly as needed.

Financial Reporting Guidance

The Board is pleased to announce the simultaneous publication of all its outstanding financial results on 10 July 2025. With the publication of all its outstanding financial results which are without any audit modifications, the Company has now complied with the Financial Reporting Guidance previously announced.

Completion of Audits and Publication of Results

The audit and review processes for the following periods have been completed:

- the audited annual results for the financial year ended 31 December 2023 ("**FY2023**");
- the interim results for the six months ended 30 June 2024 ("1H2024"); and
- the audited annual results for the financial year ended 31 December 2024 ("**FY2024**").

The results announcements and the reports for all these three periods have been published on 10 July 2025 on the Company's website and the website of the Stock Exchange.

Rule 13.24 Guidance

The Group has all along been in compliance with Rule 13.24, in particular, given the hotel and gaming business operations of Tigre de Cristal in Russia have remained with the Group following the termination of the relevant agreement as disclosed in the Company's announcement dated 22 February 2024. The publication of the audited results for FY2023 and FY2024, alongside the interim results for 1H2024, provides definitive support for the sufficiency of the Group's operations and financial standing, thereby demonstrating full compliance with the Rule 13.24 Guidance.

Compliance and Suitability for Listing Guidance

The Company has submitted various proposals to the Stock Exchange for consideration, with the aim of demonstrating compliance with the Compliance and Suitability for Listing Guidance. As at the date of this announcement, the Stock Exchange has not yet confirmed that the Company has satisfied the Compliance and Suitability for Listing Guidance.

CONTINUED SUSPENSION OF TRADING

Trading in the shares of the Company on the Stock Exchange has been halted with effect from 9:00 a.m. on 11 January 2024 and the Securities and Futures Commission has directed the Stock Exchange to suspend all dealings in the Shares under Section 8(1) of the Securities and Futures (Stock Market Listing) Rules (Chapter 571V of the Laws of Hong Kong) with effect from 9:00 a.m. on 14 February 2024 and will remain suspended until the Company has (i) met all Resumption Guidance (as defined in the Company's announcement dated 8 April 2024 and subsequently revised in the Company's announcements dated 17 May 2024 and 10 February 2025), (ii) remedied the issues causing its trading suspension; and (iii) fully complied with the Listing Rules to the satisfaction of the Stock Exchange.

Shareholders and potential investors of the Company are advised to exercise caution when dealing in the shares of the Company.

By order of the Board

LET Group Holdings Limited

Lo Kai Bong

Chairman

Hong Kong, 10 July 2025

As at the date of this announcement, the executive Directors are Mr. Lo Kai Bong (Chairman) and Mr. Lam Hung Tuan and the independent non-executive Directors are Mr. Tou Kin Chuen, Mr. Lo Wai Tung John and Ms. Chan Suet Ngan.