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SANDS CHINA LTD.
金沙中國有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1928)

APPOINTMENT OF NON-EXECUTIVE DIRECTOR

The board of directors (the "**Board**") of Sands China Ltd. (the "**Company**") is pleased to announce the appointment of Mr. Patrick Sydney Dumont ("**Mr. Dumont**") as a Non-Executive Director of the Company with effect from August 8, 2025.

Biographical information of Mr. Dumont includes the following:

Mr. Dumont, aged 51, has been the president, chief operating officer and treasurer of Las Vegas Sands Corp. ("**LVS**") since January 2021 and a director of LVS since April 2017, president of LVS (Nevada) International Holdings, Inc. ("**LVS Nevada**") since February 2021, and treasurer of LVS Nevada and a director of Venetian Venture Development Intermediate II ("**VVDI II**") since December 2013. He previously served as LVS' executive vice president and chief financial officer from March 2016 until January 2021, LVS' principal financial officer since February 2016 and senior vice president, finance and strategy from September 2013 through February 2016. From June 2010 until August 2013, Mr. Dumont served as LVS' vice president, corporate strategy. Since December 2023, Mr. Dumont has also served as the governor of the Dallas Mavericks, a professional basketball team in the National Basketball Association.

Mr. Dumont holds a Bachelor of Science in Mechanical Engineering from Johns Hopkins University and a Master of Business Administration from Columbia Business School.

Mr. Dumont will serve as a Non-Executive Director of the Company with no specific term of appointment, but is subject to retirement by rotation and re-election at the annual general meeting at least once every three years in accordance with the articles of association of the Company.

As at the date of this announcement, Mr. Dumont did not have any interest in the shares or underlying shares of the Company but had interest of 24,604,564 shares or underlying shares of LVS (as associated corporation of the Company) within the meaning of Part XV of the SFO as recorded in the register required to be kept under Section 352 of Part XV of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

As at the date of this announcement and based on information available to the Company, LVS (through LVS Nevada and VVDI II) controlled approximately 73.6% of the voting rights in the Company and is therefore a controlling shareholder of the Company. LVS, LVS Nevada and VVDI II are substantial shareholders of the Company within the meaning of Part XV of the SFO.

Mr. Dumont will not receive any director's fees/emoluments for services provided to the Company in his capacity as a Non-Executive Director. However, Mr. Dumont receives emoluments (inclusive of share-based compensation) from LVS for his service to the LVS group.

Save as disclosed above, Mr. Dumont (i) does not hold any other position with the Company and other members of the Group; (ii) does not have any relationship with any other directors, senior management, or substantial or controlling shareholders of the Company; (iii) has not held any directorship in the last three years in any public companies the securities of which are listed on any securities market in Hong Kong or overseas; and (iv) does not have other major appointments and professional qualifications.

Save for the information disclosed above, there is no information regarding Mr. Dumont that is disclosable pursuant to any of the requirements under Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules, and there are no other matters concerning the appointment of Mr. Dumont that need to be brought to the holders of securities of the Company.

The Board would like to welcome Mr. Dumont as a member of the Board.

By order of the Board
SANDS CHINA LTD.
Dylan James Williams
Company Secretary

Macao, August 8, 2025

As at the date of this announcement, the directors of the Company are:

Executive Directors:
Wong Ying Wai
Chum Kwan Lock, Grant

Non-Executive Directors:
Robert Glen Goldstein
Patrick Sydney Dumont
Charles Daniel Forman

Independent Non-Executive Directors:
Chiang Yun
Victor Patrick Hoog Antink
Steven Zygmunt Strasser
Kenneth Patrick Chung

In case of any inconsistency between the English version and the Chinese version of this announcement, the English version shall prevail.