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(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 01250)

INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED 30 JUNE 2025

HIGHLIGHTS

- Profit for the Reporting Period of the Group was approximately RMB392.8 million (six months ended 30 June 2024: approximately RMB369.0 million), representing an increase of approximately 6.5% as compared to the corresponding period of the last year.
- Benefiting from the ongoing replacement of high-cost financing with low-cost financing, the financial costs of the Group for the Reporting Period amounted to approximately RMB558.9 million (six months ended 30 June 2024: approximately RMB663.8 million), representing a decrease of approximately 15.8% as compared to the corresponding period of the last year.
- The debt ratio of the Group as at the end of the Reporting Period has remained at a healthy level of approximately 60.17%. Meanwhile, cash and cash equivalents of the Group as at the end of the Reporting Period amounted to approximately RMB4,122.9 million, with a current ratio of 1.94. The Group has sufficient financial reserves to provide for business development.
- Basic and diluted earnings per share for the six months ended 30 June 2025 were RMB12.77 cents (six months ended 30 June 2024: RMB12.28 cents) and RMB12.77 cents (six months ended 30 June 2024: RMB12.28 cents) respectively.
- The Board does not recommend the payment of an interim dividend for the six months ended 30 June 2025 (six months ended 30 June 2024: Nil).

RESULTS

The Board is pleased to announce the unaudited interim condensed consolidated results of the Group for the six months ended 30 June 2025 and the unaudited interim condensed consolidated statement of financial position of the Group as at 30 June 2025, together with comparative figures for the corresponding period in 2024, as follows:

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the six months ended 30 June 2025

| | | For the six months ended 30 June | |
|---|-------|-------------------------------------|----------------|
| | | 2025 | 2024 |
| | | (unaudited) | (unaudited) |
| | | (restated) | |
| | Notes | RMB'000 | RMB'000 |
| REVENUE | 3 | 2,399,627 | 2,404,830 |
| Cost of sales | | (1,196,136) | (1,180,518) |
| Gross profit | | 1,203,491 | 1,224,312 |
| Other income and gains, net | 3 | 45,953 | 167,814 |
| Selling and distribution expenses | | (1,974) | (1,825) |
| Administrative expenses | | (200,558) | (236,476) |
| Other operating expenses, net | | (1,328) | (14,556) |
| Finance costs | 5 | (558,873) | (663,776) |
| Share of profits of: | | | |
| Joint ventures | | 4,760 | 2,772 |
| Associates | | 12,123 | (10,081) |
| PROFIT BEFORE TAX | 4 | 503,594 | 468,184 |
| Income tax expense | 6 | (110,755) | (99,173) |
| PROFIT FOR THE PERIOD | | 392,839 | 369,011 |
| ATTRIBUTABLE TO: | | | |
| Equity holders of the Company | | 286,837 | 275,900 |
| Non-controlling interests | | 106,002 | 93,111 |
| | | 392,839 | 369,011 |
| EARNINGS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY | 8 | | |
| Basic | | RMB12.77 cents | RMB12.28 cents |
| Diluted | | RMB12.77 cents | RMB12.28 cents |

CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the six months ended 30 June 2025

| | For the six months ended 30 June | |
|---|---------------------------------------|---|
| | 2025 (unaudited) <i>RMB'000</i> | 2024 (unaudited) (restated) <i>RMB'000</i> |
| PROFIT FOR THE PERIOD | 392,839 | 369,011 |
| OTHER COMPREHENSIVE LOSS | | |
| <i>Other comprehensive loss that may be reclassified to profit or loss in subsequent periods:</i> | | |
| Exchange fluctuation reserve: | | |
| Translation of foreign operations | <u>(507)</u> | <u>(74,394)</u> |
| OTHER COMPREHENSIVE LOSS FOR THE PERIOD, NET OF TAX | <u>(507)</u> | <u>(74,394)</u> |
| TOTAL COMPREHENSIVE INCOME FOR THE PERIOD | <u>392,332</u> | <u>294,617</u> |
| ATTRIBUTABLE TO: | | |
| Equity holders of the Company | 286,330 | 201,506 |
| Non-controlling interests | <u>106,002</u> | <u>93,111</u> |
| | <u>392,332</u> | <u>294,617</u> |

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

30 June 2025

| | | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|---|-------|---|---|
| | Notes | | |
| NON-CURRENT ASSETS | | | |
| Property, plant and equipment | 9 | 23,642,572 | 23,876,479 |
| Investment properties | | 150,790 | 150,790 |
| Goodwill | | 458,880 | 458,880 |
| Operating concessions | | 1,285,121 | 1,319,823 |
| Operating rights | | 2,472,756 | 2,547,633 |
| Other intangible assets | | 25,828 | 26,728 |
| Investments in joint ventures | | 559,910 | 393,150 |
| Investments in associates | | 1,088,378 | 1,076,255 |
| Equity investments designated at fair value through other comprehensive income | | 299,994 | 299,994 |
| Prepayments, deposits and other receivables | 12 | 850,114 | 856,148 |
| Other tax recoverables | | 424,837 | 384,087 |
| Deferred tax assets | | 415,818 | 437,270 |
| Total non-current assets | | 31,674,998 | 31,827,237 |
| CURRENT ASSETS | | | |
| Inventories | | 37,186 | 44,686 |
| Contract assets | 10 | 763,294 | 690,081 |
| Trade and bills receivables | 11 | 9,691,318 | 8,674,336 |
| Financial assets at fair value through profit or loss | | 553,773 | 553,173 |
| Prepayments, deposits and other receivables | 12 | 1,992,650 | 2,263,057 |
| Other tax recoverables | | 248,661 | 248,368 |
| Restricted cash and pledged deposits | | 101,417 | 115,538 |
| Cash and cash equivalents | | 4,122,860 | 3,645,621 |
| Assets classified as held for sale | | 17,511,159 342,435 | 16,234,860 342,435 |
| Total current assets | | 17,853,594 | 16,577,295 |

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)

30 June 2025

| | | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|---|-------|---|---|
| | Notes | | |
| CURRENT LIABILITIES | | | |
| Trade and bills payables | 13 | 873,567 | 890,344 |
| Other payables and accruals | 14 | 484,236 | 1,009,508 |
| Interest-bearing bank loans and other borrowings | 15 | 7,585,330 | 6,110,307 |
| Corporate bonds | 16 | 101,669 | 694,506 |
| Income tax payables | | 170,816 | 141,544 |
| Total current liabilities | | 9,215,618 | 8,846,209 |
| NET CURRENT ASSETS | | 8,637,976 | 7,731,086 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | 40,312,974 | 39,558,323 |
| NON-CURRENT LIABILITIES | | | |
| Interest-bearing bank loans and other borrowings | 15 | 19,679,814 | 19,758,252 |
| Corporate bonds | 16 | 500,000 | – |
| Other non-current liabilities | | 9,298 | 9,298 |
| Deferred tax liabilities | | 394,898 | 432,806 |
| Total non-current liabilities | | 20,584,010 | 20,200,356 |
| Net assets | | 19,728,964 | 19,357,967 |
| EQUITY | | | |
| Equity attributable to equity holders of the Company | | | |
| Share capital | 17 | 94,880 | 94,880 |
| Reserves | | 13,418,778 | 13,132,448 |
| Non-controlling interests | | 13,513,658 | 13,227,328 |
| | | 6,215,306 | 6,130,639 |
| Total equity | | 19,728,964 | 19,357,967 |

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

30 June 2025

1.1 CORPORATE AND GROUP INFORMATION

Shandong Hi-Speed New Energy Group Limited (the “**Company**”) is a limited liability company incorporated in the Cayman Islands. The registered office address of the Company is Windward 3, Regatta Office Park, P.O. Box 1350, Grand Cayman KY1-1108, Cayman Islands and the principal place of business of the Company in Hong Kong is located at 38th Floor, The Center, 99 Queen’s Road Central, Central, Hong Kong with effect from 20 July 2023.

During the period, the Company and its subsidiaries (collectively referred to as the “**Group**”) were principally engaged in the investment, development, construction, operation and management of photovoltaic power businesses (the “**Photovoltaic Power Business**”), wind power businesses (the “**Wind Power Business**”) and clean heat supply service businesses (the “**Clean Heat Supply Service Business**”) in the People’s Republic of China (the “**PRC**”).

1.2 BASIS OF PREPARATION

The unaudited interim condensed consolidated financial information for the six months ended 30 June 2025 has been prepared in accordance with Hong Kong Accounting Standards (“**HKASs**”) 34 *Interim Financial Reporting*. The interim condensed consolidated financial information does not include all the information and disclosures required in the annual financial statements, and should be read in conjunction with the Group’s annual consolidated financial statements for the year ended 31 December 2024.

The financial information relating to the year ended 31 December 2024 that is included in the interim condensed consolidated statement of financial position as comparative information does not constitute the Company’s statutory annual consolidated financial statements for that year but is derived from those financial statements. Further information relating to those statutory financial statements required to be disclosed in accordance with section 436 of the Hong Kong Companies Ordinance is as follows: The Company has delivered the financial statements for the year ended 31 December 2024 to the Registrar of Companies as required by section 662(3) of, and Part 3 of Schedule 6 to, the Hong Kong Companies Ordinance. The Company’s auditor has reported on the financial statements for the year ended 31 December 2024. The auditor’s report was unqualified; did not include a reference to any matters to which the auditor drew attention by way of emphasis without qualifying its report; and did not contain a statement under section 406(2), 407(2) or 407(3) of the Hong Kong Companies Ordinance.

The interim condensed consolidated financial statements have not been audited, but have been reviewed by the Company’s audit committee (“**Audit Committee**”).

Change of presentation currency of the Group

Starting from the year ended 31 December 2024, the Group changed its presentation currency for the preparation of its consolidated financial statements from Hong Kong Dollars (“**HK\$**”) to RMB. Taking into account that the major business and assets of the Group are located in Mainland China and are denominated and settled in RMB and its subsidiaries mainly use RMB as their presentation currency, the change of presentation currency will enable the shareholders and potential investors of the Company to have a more accurate picture of the Group’s financial performance. The directors consider that it is more appropriate to use RMB as the presentation currency for the Group’s consolidated financial statements. The change in presentation currency have been applied retrospectively. The income and expenses for the condensed consolidated statement of profit or loss, condensed consolidated statement of cash flows and related notes are translated at the average exchange rates for the period.

1.3 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The accounting policies adopted in the preparation of the interim condensed consolidated financial information are consistent with those applied in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2024, except for the adoption of the following amended HKFRS Accounting Standard for the first time for the current period's financial information.

Amendments to HKAS 21

Lack of Exchangeability

The nature and impact of the amended HKFRS Accounting Standard are described below:

Amendments to HKAS 21 specify how an entity shall assess whether a currency is exchangeable into another currency and how it shall estimate a spot exchange rate at a measurement date when exchangeability is lacking. The amendments require disclosures of information that enable users of financial statements to understand the impact of a currency not being exchangeable. As the currencies that the Group had transacted with and the functional currencies of group entities for translation into the Group's presentation currency were exchangeable, the amendments did not have any impact on the interim condensed consolidated financial information.

2. OPERATING SEGMENT INFORMATION

For management purposes, the Group's operating businesses are structured and managed separately according to the nature of their operations and the products and services they provide. Each of the Group's operating segments represents a strategic business unit that offers products and services which are subject to risks and returns that are different from those of another operating segment. Particulars of the Group's reportable operating segments are summarised as follows: (a) the construction-related business segment engages in the provision of construction and related services of the clean energy business; and (b) the operation of clean energy projects segment engages in the investment and development of the Photovoltaic Power Business, the Wind Power Business and provision of clean heat supply services.

The Group has expanded significantly in the past few years mainly through acquisitions on businesses of the sale of electricity and provision of clean heat supply services. During the period, management has separately reviewed and evaluated for management-related purposes under the above-mentioned segments.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment results represent the profit earned by each segment before corporate and other unallocated income and expenses, finance costs and share of profits and losses of joint ventures and associates. This is the measure reported to the chief operating decision makers for the purposes of resource allocation and assessment of segment performance.

2. OPERATING SEGMENT INFORMATION (Continued)

Six months ended 30 June 2025

| | Construction- related business (unaudited) RMB'000 | Operation of clean energy projects (unaudited) RMB'000 | Total (unaudited) RMB'000 |
|---|---|--|---------------------------------|
| Segment revenue | 64,407 | 2,390,486 | 2,454,893 |
| Intersegment sales | (55,266) | – | (55,266) |
| | <u>9,141</u> | <u>2,390,486</u> | <u>2,399,627</u> |
| Segment results | 476 | 594,583 | 595,059 |
| Elimination of intersegment results | | | (1,173) |
| Corporate and other unallocated income and expenses, net | | | 4,526 |
| Share of profits of: | | | |
| Joint ventures | | | 4,760 |
| Associates | | | 12,123 |
| Finance costs | | | (111,701) |
| Profit before tax | | | <u>503,594</u> |
| Other segment information: | | | |
| Capital expenditure* | | | |
| – Operating segments | 288 | 474,048 | 474,336 |
| – Amount unallocated | | | 1,745 |
| | | | <u>476,081</u> |
| Depreciation and amortisation | | | |
| – Operating segments | 1,857 | 861,169 | 863,026 |
| – Amount unallocated | | | 1,611 |
| | | | <u>864,637</u> |

* Capital expenditure consists of additions to property, plant and equipment, operating concessions and other intangible assets, excluding additions of right-of-use assets under property, plant and equipment and assets from the acquisition of subsidiaries.

2. OPERATING SEGMENT INFORMATION (Continued)

Six months ended 30 June 2024

| | Construction- related business (unaudited) (restated) <i>RMB'000</i> | Operation of clean energy projects (unaudited) (restated) <i>RMB'000</i> | Total (unaudited) (restated) <i>RMB'000</i> |
|--|--|---|--|
| Segment revenue | 117,670 | 2,380,011 | 2,497,681 |
| Intersegment sales | (92,851) | – | (92,851) |
| | <u>24,819</u> | <u>2,380,011</u> | 2,404,830 |
| Segment results | 3,245 | 695,294 | 698,539 |
| Elimination of intersegment results | | | (1,533) |
| Corporate and other unallocated income and expenses, net | | | (23,877) |
| Share of profits of: | | | |
| Joint ventures | | | 2,772 |
| Associates | | | (10,081) |
| Finance costs | | | (197,636) |
| Profit before tax | | | <u>468,184</u> |
| Other segment information: | | | |
| Capital expenditure* | | | |
| – Operating segments | – | 234,613 | 234,613 |
| – Amount unallocated | | | <u>1,315</u> |
| | | | <u>235,928</u> |
| Depreciation and amortisation | | | |
| – Operating segments | 5,649 | 836,262 | 841,911 |
| – Amount unallocated | | | <u>174</u> |
| | | | <u>842,085</u> |

* Capital expenditure consists of additions to property, plant and equipment, operating concessions and other intangible assets, excluding additions of right-of-use assets under property, plant and equipment and assets from the acquisition of subsidiaries.

No segment assets and liabilities are disclosed as they are not regularly provided to the chief operating decision makers.

Geographical information

Geographical information is not presented since over 90% of the Group's revenue from external customers is generated in Mainland China and over 90% of the assets of the Group are located in Mainland China. Accordingly, in the opinion of the Directors, the presentation of segment geographical information would provide no additional useful information to the users of these unaudited interim condensed consolidated financial statements.

3. REVENUE, OTHER INCOME AND GAINS, NET

An analysis of the Group's revenue is as follows:

| | For the six months ended 30 June | |
|--|-------------------------------------|---------------------------|
| | 2025 | 2024 |
| | (unaudited) | (unaudited) (restated) |
| | <i>RMB'000</i> | <i>RMB'000</i> |
| Revenue from contracts with customers | | |
| Sale of electricity and entrusted operation services | | |
| Photovoltaic Power Business | 1,299,207 | 1,341,417 |
| Wind Power Business | 729,634 | 672,693 |
| Entrusted operation services | 25,916 | 21,147 |
| Construction and related services | 9,141 | 24,819 |
| Provision of clean heat supply services | 335,729 | 344,754 |
| | <u>2,399,627</u> | <u>2,404,830</u> |

Revenue from contracts with customers

Disaggregated revenue information

| | For the six months ended 30 June | |
|---|-------------------------------------|---------------------------|
| | 2025 | 2024 |
| | (unaudited) | (unaudited) (restated) |
| | <i>RMB'000</i> | <i>RMB'000</i> |
| By timing of revenue recognition: | | |
| Transferred at a point in time | 2,061,585 | 2,056,674 |
| Transferred over time | 338,042 | 348,156 |
| Total revenue from contracts with customers | <u>2,399,627</u> | <u>2,404,830</u> |

3. REVENUE, OTHER INCOME AND GAINS, NET (Continued)

An analysis of the Group's other income and gains, net is as follows:

| | For the six months ended 30 June | |
|---|-------------------------------------|--|
| | 2025 (unaudited) RMB'000 | 2024 (unaudited) (restated) RMB'000 |
| Bank interest income | 5,267 | 17,414 |
| Other interest income [@] | 3,235 | 12,568 |
| Government grants [#] | 7,623 | 6,605 |
| Fair value gain on financial assets at fair value through profit or loss | 11,275 | 4,415 |
| Foreign exchange difference, net | 6,457 | 48,741 |
| Gains on debt that no need to be paid | – | 43,671 |
| Reversal of impairment of financial assets included in prepayments, deposits and other receivables | 1,381 | 8,000 |
| Others | 10,715 | 26,400 |
| | 45,953 | 167,814 |

[@] Other interest income represents interest income from advances to related parties and independent third parties for the development and operation of clean energy businesses.

[#] The government grants mainly represent government subsidies and value-added tax refunds. There are no unfulfilled conditions or contingencies relating to these grants.

4. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

| | For the six months ended 30 June | |
|--|-------------------------------------|--|
| | 2025 (unaudited) RMB'000 | 2024 (unaudited) (restated) RMB'000 |
| Cost of sales of electricity and entrusted operation services | 901,259 | 867,087 |
| Cost of construction and related services | 8,665 | 23,107 |
| Cost of clean heat supply services | 286,212 | 290,324 |
| Depreciation of property, plant and equipment [@] | 681,308 | 623,746 |
| Depreciation of right-of-use assets recognised under property, plant and equipment [@] | 70,997 | 108,313 |
| Amortisation of operating concessions [*] | 35,700 | 35,591 |
| Amortisation of operating rights [*] | 74,877 | 72,802 |
| Amortisation of other intangible assets [#] | 1,755 | 1,633 |
| Foreign exchange differences, net | (6,457) | (48,741) |

[@] Depreciation for the period amounting to approximately RMB750,118,000 and approximately RMB2,187,000 (six months ended 30 June 2024: approximately RMB729,838,000 and approximately RMB2,221,000) are included in "Cost of sales" and "Administrative expenses" on the face of the condensed consolidated statement of profit or loss, respectively.

^{*} Amortisation of operating concessions and operating rights for the period are included in "Cost of sales" in the condensed consolidated statement of profit or loss.

[#] Amortisation of other intangible assets for the period is included in "Administrative expenses" in the condensed consolidated statement of profit or loss.

5. FINANCE COSTS

An analysis of finance costs is as follows:

| | For the six months ended 30 June | |
|--|---|--------------------|
| | 2025 | 2024 |
| | (unaudited) | (unaudited) |
| | | (restated) |
| | RMB'000 | RMB'000 |
| Interest on interest-bearing bank loans and other borrowings | 494,260 | 547,456 |
| Interest on lease liabilities | 57,951 | 115,580 |
| Interest on corporate bonds | 7,630 | 3,775 |
| | <hr/> | <hr/> |
| Total interest expenses on financial liabilities not at fair value through profit or loss | 559,841 | 666,811 |
| Less: Interest capitalised | (968) | (3,035) |
| | <hr/> | <hr/> |
| | 558,873 | 663,776 |
| | <hr/> <hr/> | <hr/> <hr/> |

6. INCOME TAX EXPENSE

No provision for Hong Kong profits tax has been made as the Group did not generate any assessable profits arising in Hong Kong during the period (six months ended 30 June 2024: Nil).

The PRC corporate income tax provision in respect of operations in Mainland China is calculated at the applicable tax rates on the estimated assessable profits for the period based on the prevailing legislation, interpretations and practices in respect thereof. In accordance with the relevant tax rules and regulations of Mainland China, a number of the Company's subsidiaries enjoy income tax exemptions and reductions because (i) these companies are engaged in the operation of photovoltaic and wind power plants; and (ii) they have operations in certain regions of the PRC that are qualified for certain concessionary corporate income tax rates for a prescribed period of time.

| | For the six months ended 30 June | |
|----------------------------------|---|--------------------|
| | 2025 | 2024 |
| | (unaudited) | (unaudited) |
| | | (restated) |
| | RMB'000 | RMB'000 |
| Current – Mainland China | 127,211 | 135,412 |
| Deferred | (16,456) | (36,239) |
| | <hr/> | <hr/> |
| Total tax expense for the period | 110,755 | 99,173 |
| | <hr/> <hr/> | <hr/> <hr/> |

7. INTERIM DISTRIBUTION

The Board does not recommend the payment of an interim dividend for the six months ended 30 June 2025 (six months ended 30 June 2024: Nil). No 2024 final dividend was declared during the interim period.

8. EARNINGS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

The calculation of the basic earnings per share amounts is based on the profit attributable to the equity holders of the Company for the six months ended 30 June 2025 and 2024, and the number of ordinary shares in issue during the periods.

The calculation of the diluted earnings per share amounts for the periods is based on the profit attributable to the equity holders of the Company and the weighted average number of ordinary shares assumed to have been issued at no consideration on the deemed exercise of all dilutive potential ordinary shares into ordinary shares.

The calculations of the basic and diluted earnings per share amounts are based on the following data:

| | For the six months ended 30 June | |
|--|-------------------------------------|------------------------------|
| | 2025 | 2024 |
| | (unaudited) | (unaudited) (restated) |
| | RMB'000 | RMB'000 |
| Earnings | | |
| Profit for the period attributable to equity holders of the Company | <u>286,837</u> | <u>275,900</u> |
| Profit used in the basic and diluted earnings per share calculations | <u><u>286,837</u></u> | <u><u>275,900</u></u> |
| | For the six months ended 30 June | |
| | 2025 | 2024 |
| | (unaudited) | (unaudited) (restated) |
| Number of ordinary shares | | |
| Weighted average number of ordinary shares in issue during the period, used in the basic earnings per share calculation and adjusted for share consolidation | 2,246,588,726 | 2,246,588,726 |
| Effect of dilution on weighted average number of ordinary shares – Share options which have dilutive effect | <u>–</u> | <u>–</u> |
| Weighted average number of ordinary shares, used in the diluted earnings per share calculation and adjusted for share consolidation | <u><u>2,246,588,726</u></u> | <u><u>2,246,588,726</u></u> |
| Basic earnings per share | <u><u>RMB12.77 cents</u></u> | <u><u>RMB12.28 cents</u></u> |
| Diluted earnings per share | <u><u>RMB12.77 cents</u></u> | <u><u>RMB12.28 cents</u></u> |

9. PROPERTY, PLANT AND EQUIPMENT

During the six months ended 30 June 2025, the Group had additions to property, plant and equipment of approximately RMB518,538,000 (six months ended 30 June 2024: approximately RMB162,140,000), excluding property, plant and equipment acquired in business combinations with an aggregate carrying amount of approximately Nil (six months ended 30 June 2024: Nil).

10. CONTRACT ASSETS

| | | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|-------------------------------|-------|---|---|
| | Notes | | |
| Tariff adjustment receivables | (a) | 729,366 | 659,927 |
| Construction contracts | (b) | 38,084 | 34,254 |
| | | <u>767,450</u> | <u>694,181</u> |
| Less: Impairment | | (4,156) | (4,100) |
| Total | | <u><u>763,294</u></u> | <u><u>690,081</u></u> |

Notes:

- (a) Tariff adjustment receivables included in contract assets represented the PRC central government renewable energy subsidy for the Group's photovoltaic and wind power plant projects that are to be billed and settled upon entering into the list of national renewable energy power generation subsidies for the renewable energy power generation projects (the "Project List"). In the opinion of the Directors, the registration procedures of the Project List for the Group's photovoltaic and wind power plant projects are of administrative in nature and the Group will comply with the related procedures stipulated by the current government policy in Mainland China and all other attaching conditions, if any.
- (b) Contract assets are initially recognised for revenue earned from construction and related services as the receipt of consideration is conditional on construction progress. Upon completion of certain milestones as agreed with customers and such being accepted by them, the amounts recognised as contract assets are reclassified to trade receivables.

11. TRADE AND BILLS RECEIVABLES

| | | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|--------------------------------------|--|---|---|
| Trade receivables | | 1,633,053 | 1,599,290 |
| Bills receivable | | <u>7,035</u> | <u>8,699</u> |
| | | <u>1,640,088</u> | <u>1,607,989</u> |
| Tariff adjustment receivables (note) | | 8,159,137 | 7,174,172 |
| | | <u>9,799,225</u> | <u>8,782,161</u> |
| Less: Impairment | | (107,907) | (107,825) |
| Total | | <u><u>9,691,318</u></u> | <u><u>8,674,336</u></u> |

Note: Tariff adjustment receivables included in trade receivables represent the PRC central government renewable energy subsidy for the Group's photovoltaic and wind power plant projects that have been registered into the Project List.

11. TRADE AND BILLS RECEIVABLES (Continued)

- (a) The Group's trading terms with its customers are mainly on credit, except for certain new customers where payment in advance is normally required. The Group generally allows credit periods of 30 days to 90 days to its customers, and generally accepts settlement of certain trade receivables by bank and commercial bills with maturity periods ranging from 90 days to 180 days.

Management seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by management. The Group does not hold any collateral or other credit enhancements over its trade and bills receivables balances. Trade receivables are non-interest-bearing.

- (b) Certain subsidiaries engaging in the operation of clean energy businesses have pledged trade receivables to secure certain bank loans and other borrowings and corporate bonds (note 15(b)(ii) and note 16).
- (c) The ageing analysis of trade and bills receivables (excluding tariff adjustment receivables, net of loss allowance) as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

| | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|-----------------|---|---|
| Within 3 months | 373,798 | 444,155 |
| 4 to 6 months | 98,656 | 32,795 |
| 7 to 12 months | 118,413 | 188,089 |
| 1 to 2 years | 253,363 | 188,515 |
| Over 2 years | 693,747 | 652,407 |
| | 1,537,977 | 1,505,961 |

The ageing analysis of the tariff adjustment receivables as at the end of the reporting period, based on the revenue recognition date and net of loss allowance, is as follows:

| | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|-----------------|---|---|
| Within 3 months | 503,631 | 561,344 |
| 4 to 6 months | 481,564 | 450,222 |
| 7 to 12 months | 1,003,934 | 799,907 |
| 1 to 2 years | 2,044,122 | 2,462,880 |
| Over 2 years | 4,120,090 | 2,894,022 |
| | 8,153,341 | 7,168,375 |

12. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

| | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|--------------------------------------|---|---|
| Prepayments | 825,073 | 772,287 |
| Deposits and other receivables | 1,713,214 | 2,044,311 |
| Due from joint ventures | 576,236 | 571,523 |
| Due from associates | 226,004 | 230,228 |
| | 3,340,527 | 3,618,349 |
| Less: Impairment | (497,763) | (499,144) |
| | 2,842,764 | 3,119,205 |
| Portion classified as current assets | (1,992,650) | (2,263,057) |
| Non-current portion | 850,114 | 856,148 |

13. TRADE AND BILLS PAYABLES

An ageing analysis of the trade and bills payables as at the end of the reporting period, based on the invoice date, is as follows:

| | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|-----------------|---|---|
| Within 3 months | 19,728 | 9,862 |
| 4 to 6 months | 15,146 | 34,464 |
| 7 to 12 months | 44,326 | 149,555 |
| 1 to 2 years | 216,290 | 177,042 |
| Over 2 years | 578,077 | 519,421 |
| | 873,567 | 890,344 |

The trade payables are non-interest-bearing. Trade and bills payables are normally settled on terms of 30 days to 180 days.

14. OTHER PAYABLES AND ACCRUALS

| | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|----------------------|---|---|
| Deposits received | 10,745 | 4,588 |
| Other payables | 334,865 | 664,305 |
| Accruals | 24,191 | 23,372 |
| Contract liabilities | 114,435 | 317,243 |
| | 484,236 | 1,009,508 |

15. INTEREST-BEARING BANK LOANS AND OTHER BORROWINGS

| | 30 June 2025 (unaudited) | | 31 December 2024 (audited) | |
|--|-----------------------------|-------------------|--|--|
| | <i>Maturity</i> | <i>RMB'000</i> | <i>Maturity</i> | <i>RMB'000</i> |
| Current | | | | |
| Lease liabilities | 2025-2026 | 342,634 | 2025 | 390,064 |
| Bank loans – unsecured | 2025-2026 | 3,920,690 | 2025 | 3,301,999 |
| Bank loans – secured | 2025-2026 | 2,587,475 | 2025 | 1,630,741 |
| Other loans – secured | 2025-2026 | 734,531 | 2025 | 787,503 |
| | | <u>7,585,330</u> | | <u>6,110,307</u> |
| Non-current | | | | |
| Lease liabilities | 2026-2042 | 1,416,219 | 2026-2042 | 1,540,534 |
| Bank loans – unsecured | 2026-2041 | 3,206,640 | 2026-2037 | 4,151,189 |
| Bank loans – secured | 2026-2043 | 12,228,823 | 2026-2043 | 10,817,685 |
| Other loans – secured | 2026-2037 | 2,828,132 | 2026-2037 | 3,248,844 |
| | | <u>19,679,814</u> | | <u>19,758,252</u> |
| Total bank loans and other borrowings | | <u>27,265,144</u> | | <u>25,868,559</u> |
| | | | 30 June 2025 (unaudited) <i>RMB'000</i> | 31 December 2024 (audited) <i>RMB'000</i> |
| Analysed into: | | | | |
| Bank loans repayable: | | | | |
| Within one year | | 6,508,165 | | 4,932,740 |
| In the second year | | 4,786,549 | | 3,962,334 |
| In the third to fifth years, inclusive | | 3,881,801 | | 4,763,093 |
| Beyond five years | | 6,767,113 | | 6,243,447 |
| | | <u>21,943,628</u> | | <u>19,901,614</u> |
| Other borrowings repayable: | | | | |
| Within one year | | 1,077,165 | | 1,177,567 |
| In the second year | | 794,667 | | 1,015,794 |
| In the third to fifth years, inclusive | | 1,455,621 | | 1,653,847 |
| Beyond five years | | 1,994,063 | | 2,119,737 |
| | | <u>5,321,516</u> | | <u>5,966,945</u> |
| Total bank loans and other borrowings | | <u>27,265,144</u> | | <u>25,868,559</u> |

15. INTEREST-BEARING BANK LOANS AND OTHER BORROWINGS (Continued)

Notes:

- (a) The carrying amounts of the Group's bank and other borrowings are denominated in the following currencies:

| | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|------|---|---|
| HK\$ | 608,459 | 638,996 |
| RMB | 26,656,685 | 25,229,563 |
| | 27,265,144 | 25,868,559 |

- (b) Certain of the Group's bank loans and other borrowings are secured by:
- (i) guarantees given by the Company and/or its subsidiaries;
 - (ii) pledges over the trade receivables and contract assets of certain subsidiaries;
 - (iii) pledges over certain of the Group's property, plant and equipment;
 - (iv) pledges over the Group's certain operating concessions;
 - (v) pledges over the Group's equity interests in certain subsidiaries; and/or
 - (vi) pledges over certain of the Group's bank balances.
- (c) The Group's lease liabilities, secured and unsecured bank loans and secured other loans as at 30 June 2025 bear interest at effective interest rates ranging from 2.95% to 6.85% (31 December 2024: from 2.95% to 7.06%) per annum, ranging from 1.85% to 4.50% (31 December 2024: from 1.95% to 6.06%) per annum and ranging from 2.87% to 6.85% (31 December 2024: from 3.12% to 7.06%) per annum respectively.

16. CORPORATE BONDS

| | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|---|---|---|
| Total corporate bonds | 601,669 | 694,506 |
| Portion classified as current liabilities | (101,669) | (694,506) |
| Non-current portion | 500,000 | – |

Corporate bonds of the Group as at 30 June 2025 and 31 December 2024 comprised:

- (i) Corporate bonds with an aggregate principal amount of RMB465 million were issued by a subsidiary of the Company to certain institutional investors on 20 December 2022, with interest rates ranging from 4.20% to 4.90% per annum. The corporate bonds are secured by trade receivables. In 2025, the subsidiary of the Company partially repaid the corporate bonds with a principal amount of RMB92 million, and the remaining principal shall be repaid on 2 December 2025, which was classified as current liabilities as at 30 June 2025.
- (ii) In May 2025, a subsidiary of the Company issued RMB500 million of Medium-term Notes. The coupon rate was 2.30%, and the term was from May 2025 to May 2028.

16. CORPORATE BONDS (Continued)

- (iii) In August 2024, a subsidiary of the Company issued RMB500 million of ultra-short-term financing notes. The coupon rate was 2.24%, and the term was from August 2024 to May 2025. As at 30 June 2025, all have been repaid.

17. SHARE CAPITAL

| | 30 June 2025 (unaudited) HK\$'000 | 31 December 2024 (audited) HK\$'000 |
|----------------------------------|--|--|
| Authorised: | | |
| Ordinary shares: | | |
| 9,332,742,302 shares of HK\$0.05 | 466,637 | 466,637 |
| Convertible preference shares: | | |
| 667,257,698 shares of HK\$0.05 | 33,363 | 33,363 |
| | <u>500,000</u> | <u>500,000</u> |
| | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
| Issued and fully paid: | | |
| Ordinary shares: | | |
| 2,246,588,726 shares of HK\$0.05 | 94,880 | 94,880 |

18. CONTINGENT LIABILITIES

At 30 June 2025, the Group did not have any significant contingent liabilities (31 December 2024: Nil).

19. COMMITMENTS

The Group had the following capital commitments at the end of the reporting period:

| | 30 June 2025 (unaudited) RMB'000 | 31 December 2024 (audited) RMB'000 |
|--|---|---|
| Contracted, but not provided for: | | |
| Construction, material and equipment costs for development of clean energy projects | 372,542 | 495,010 |
| Capital contributions to joint ventures and associates | 482,336 | 332,336 |
| | <u>854,878</u> | <u>827,346</u> |

Save as disclosed above, at 30 June 2025, the Group did not have any significant commitments (31 December 2024: Nil).

20. RELATED PARTY DISCLOSURES

- (a) In addition to the transactions detailed elsewhere in these condensed consolidated financial statements, the Group had the following material transactions with related parties during the six months ended 30 June 2025 and 2024:

| Name of related group/company | Nature of transactions | Notes | For the six months ended 30 June | |
|---|---|-------|----------------------------------|--|
| | | | 2025 (unaudited) RMB'000 | 2024 (unaudited) (restated) RMB'000 |
| BEWG ^{#1} and its subsidiaries | Sales of electricity | (i) | 11,067 | 7,549 |
| SDHS ^{#2} and its subsidiaries | Sales of electricity | (i) | 522 | 277 |
| Joint ventures | Interest income | (iii) | 3,235 | 4,885 |
| Associates | Entrusted operations | | 2,429 | 2,884 |
| Associates | Revenue of construction services | | 424 | – |
| China Railway Long Construction ^{#3} | Cost of construction services | (iv) | 17,920 | 27,124 |
| SDHS Road&Bridge Group ^{#4} | Cost of construction services | (v) | 12,327 | 14,971 |
| Shangao Yunchuang (Shandong) Commercial Factoring Co., Ltd. ^{#5} | Transfer the account receivables and receive resource factoring finance service under the factoring agreement | (ii) | 2,260 | 218,225 |

^{#1} Beijing Enterprises Water Group Limited (“**BEWG**”), a company listed on the main board of The Stock Exchange of Hong Kong Limited, a substantial shareholder of the Company.

^{#2} Shandong Hi-Speed Group Co. Ltd. (“**SDHS Group**”), a company established in the PRC with limited liability, an indirect controlling shareholder of the Company.

^{#3} China Railway Long Construction Group Limited (中鐵隆工程集團有限公司) (“**China Railway Long Construction**”), a company established in the PRC with limited liability and a subsidiary of SDHS Group.

^{#4} Shandong Hi-Speed Road & Bridge Group Co., Ltd. (山東高速路橋集團股份有限公司) (“**SDHS Road & Bridge Group**”), a company established in the PRC with limited liability and a subsidiary of SDHS Group.

^{#5} Shangao Yunchuang (Shandong) Commercial Factoring Co., Ltd. (山高雲創(山東)商業保理有限公司), a company established in the PRC with limited liability and a subsidiary of SDHS Group.

20. RELATED PARTY DISCLOSURES (Continued)

Notes:

- (i) The sales to a related group were made according to the published prices and conditions offered to customers of the Group. The related party transactions also constitute continuing connected transactions as defined in Chapter 14A of the Listing Rules.
- (ii) The fees for transferring the account receivables and receiving recourse factoring finance service under the factoring agreement were charged on a mutually agreed basis. The related party transactions also constitute continuing connected transactions as defined in Chapter 14A of the Listing Rules. As at 30 June 2025, the outstanding balances under the factoring agreement have been fully settled.
- (iii) The interest income was generated from the interest-bearing loan to joint ventures, with interest rates ranging from 8% to 10% per annum.
- (iv) On 20 October 2022, an indirect non-wholly owned subsidiary of the Group, entered into a construction contract with Zhonggong Wuda Design Group Limited (“**Zhonggong Wuda**”) and China Railway Long Construction, subsidiaries of SDHS Group, pursuant to which Zhonggong Wuda and China Railway Long Construction agreed to act as the contractors.
- (v) On 4 January 2023, Yangzhou Baoying Beiqing Photovoltaic New Energy Co., Ltd.* (揚州寶應北清光伏新能源有限公司), an indirect wholly-owned subsidiary of the Group, entered into a procurement and construction contract with China Power Construction Group Shandong Electric Power Construction First Engineering Co., Ltd.* (中國電建集團山東電力建設第一工程有限公司) (“**China Power Construction Group**”) and Shandong Luqiao Group Co., Ltd.* (山東省路橋集團有限公司) (“**Shandong Luqiao**”), pursuant to which China Power Construction Group and Shandong Luqiao agreed to act as the contractors for the construction work with an aggregate contracting fee of RMB46,622,000 (inclusive of all taxes).

(b) Compensation of key management personnel of the Group

| | For the six months ended 30 June | |
|---|-------------------------------------|-----------------------------------|
| | 2025 (unaudited) | 2024 (unaudited) (restated) |
| | RMB'000 | RMB'000 |
| Short-term employee benefits | 847 | 826 |
| Equity-settled share option expenses | 2 | 9 |
| Total compensation paid to key management personnel | <u>849</u> | <u>835</u> |

In the opinion of the Directors, the Directors represent the key management personnel of the Group.

21. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

Management has assessed that the fair values of financial assets and liabilities which are due to be received or settled within one year approximate to their carrying amounts largely due to the short-term maturities of these instruments.

The fair values of the financial assets and liabilities are included at the amounts at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The following methods and assumptions were used to estimate the fair values:

The fair value of the non-current portion of deposits and other receivables, interest-bearing bank loans and other borrowings and corporate bonds has been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. In the opinion of the Directors, since their carrying amounts are not significantly different from their respective fair values, no disclosure of the fair values of these financial instruments is made.

Fair value hierarchy

Financial asset designated at fair value through profit or loss and equity investments designated at fair value through other comprehensive income of the Group as at 30 June 2025 was measured at fair value and its fair value was measured using significant unobservable inputs (Level 3 of fair value hierarchy) as defined in HKFRS 13.

During the period, there were no transfers of fair value measurement between Level 1 and Level 2 for both financial assets and financial liabilities. There were also no transfers into or out of Level 3 for financial assets and financial liabilities (31 December 2024: Nil).

The Group did not have any financial liabilities measured at fair value as at 30 June 2025 and 31 December 2024.

22. COMPARATIVE AMOUNTS

Certain comparative amounts have been reclassified to conform to the current period's presentation.

23. APPROVAL OF THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

These condensed consolidated financial statements were approved and authorized for issue by the Directors on 27 August 2025.

MANAGEMENT DISCUSSION AND ANALYSIS

During the Reporting Period, the Group recorded a revenue of approximately RMB2,399.6 million as compared to approximately RMB2,404.8 million for the corresponding period of the last year, representing a year-on-year decrease of approximately 0.2%; revenue from electricity sales amounted to approximately RMB2,028.8 million, as compared to approximately RMB2,014.1 million for the corresponding period of the last year, representing a year-on-year increase of approximately 0.7%; gross profit of approximately RMB1,203.5 million as compared to approximately RMB1,224.3 million for the corresponding period of the last year, representing a year-on-year decrease of approximately 1.7%; profit for the Reporting Period of approximately RMB392.8 million as compared to approximately RMB369.0 million for the corresponding period of the last year, representing a year-on-year increase of approximately 6.5%. The increase in profit during the Reporting Period was mainly attributable to the combined effects of (i) the decrease in gross profit of the sale of electricity business as a result of greater grid curtailment; (ii) the decrease in finance costs resulting from the replacement of high-cost financing with low-cost financing and early repayment of high-cost overseas borrowings by the Group; (iii) the decrease in administrative expenses due to the cost control and efficiency enhancement of the Group; and (iv) the fluctuations in profit or loss generated by the non-recurring items from other income and gains, net, other operating expenses, net and share of losses of joint ventures and associates. Profit attributable to the equity holders of the Company was approximately RMB286.8 million as compared to approximately RMB275.9 million for the corresponding period of the last year. The increase in the profit attributable to the equity holders of the Company was mainly attributable to the increase in the profit for the Reporting Period.

As at 30 June 2025, the Group recorded total assets of approximately RMB49,528.6 million (31 December 2024: RMB48,404.5 million) and total liabilities of approximately RMB29,799.6 million (31 December 2024: RMB29,046.5 million), resulting in net assets of approximately RMB19,729.0 million (31 December 2024: RMB19,358.0 million).

For the business and financial performance for the Reporting Period, please refer to the sections headed “3. Business Review” and “4. Financial Performance” in “Management Discussion and Analysis” in this announcement.

1. MARKET REVIEW

In the first half of 2025, China's new energy industry sustained its development momentum amid energy transition, demonstrating robust growth dynamics, while concurrently facing certain challenges. The sector is now steering through a critical juncture where opportunities coexist with challenges.

According to data released at the National Energy Administration's Q3 2025 press conference, China's newly grid-connected photovoltaic capacity reached approximately 212 million kilowatts by the end of June 2025, including approximately 100 million kilowatts from centralised photovoltaics and about 113 million kilowatts from distributed photovoltaics. China's installed photovoltaic capacity has reached approximately 1.1 billion kilowatts, representing a year-on-year increase of approximately 54.1%. This comprises roughly 606 million kilowatts from centralised photovoltaics and approximately 493 million kilowatts from distributed photovoltaics. The cumulative photovoltaic power generation in China amounted to approximately 559.1 billion kWh, representing a year-on-year increase of approximately 42.9%, and the national average utilization rate of photovoltaic power stood at approximately 94%. Concurrently, newly grid-connected wind power capacity nationwide totalled approximately 51.39 million kilowatts, including approximately 48.90 million kilowatts from onshore wind power and approximately 2.49 million kilowatts from offshore wind power. China's cumulative grid-connected wind power capacity reached approximately 573 million kilowatts, representing a year-on-year increase of approximately 22.7%. This comprises roughly 528 million kilowatts from onshore wind power and approximately 44.20 million kilowatts from offshore wind power. The cumulative wind power generation in China amounted to approximately 588.0 billion kWh, representing a year-on-year increase of approximately 15.6%, and the national average utilization rate of wind power stood at approximately 93.2%. Sustained expansion of installed capacity has been accompanied by marked structural improvements. Renewable energy installations have consistently achieved new breakthroughs, maintaining their dominant position in newly added capacity. Following the historic milestone in March 2025 when nationwide wind and photovoltaic power capacity surpassed thermal power, non-fossil energy power generation capacity, for the first time, exceeded the 60% threshold of total installed capacity by the end of May 2025. Overall energy consumption maintained growth, with the growth rate of the nationwide electricity consumption stabilizing and re-bounding. In April and May 2025, the growth rates of nationwide electricity consumption reached approximately 4.7% and 4.4% respectively, while June 2025 recorded a year-on-year growth of approximately 5.4% in nationwide electricity consumption.

Nevertheless, in January 2025, the National Development and Reform Commission and the National Energy Administration issued the “Notice on Deepening the Market-oriented Reform of New Energy Feed-in Tariff to Promote High-quality Development of New Energy (NDRC Price [2025] No. 136)* (《關於深化新能源上網電價市場化改革促進新能源高質量發展的通知》(發改價格[2025]136號))”. The notice mentioned a fundamental transition in the new energy sector from the “fixed tariff + guaranteed acquisition” model to a new “market-based pricing + differential bottom protection” mechanism, centered on full market integration of electricity and tariff mechanism innovation. The policy explicitly stipulates that existing projects are still subject to current tariff policies, while newly-added projects shall be subject to full market-oriented bidding. It also abolishes the mandatory storage and allocation requirement, allowing energy storage to achieve market-oriented profitability through spot arbitrage, capacity leasing, or frequency regulation services. The policy accelerates the new energy sector’s marketization, incentivizes technological innovation and cost-control capabilities of enterprises, fosters independent development of flexibility resources such as energy storage, thus establishing foundations for the high-quality development of the new energy industry. Simultaneously, it marks the industry’s definitive departure from “planned protections” and its full embrace of the competitive market environment. The market-oriented transformation has put forward higher requirements for new energy enterprises in terms of technological innovation, cost control, and market forecasting, etc. Some enterprises with outdated technologies and high costs may face the risk of being eliminated by the market.

Opportunities and challenges invariably coexist. Amid the complex interplay of expanding installed capacity of renewable energy, the overall sustained growth in energy consumption, and the implementation of document No. 136, the new energy sector stands at a critical juncture of advancing into deeper market-driven reforms, while seizing vital opportunities for industrial upgrading. In the short term, policy adjustments may induce market volatility, exerting operational pressures on certain enterprises. Viewed through a long-term perspective, however, this is an indispensable stage for the industry to eliminate inefficiencies, cultivate competitive enterprises and achieve high-quality development.

2. GROUP STRATEGY AND OPERATIONS

As always, the Group has been actively and deeply integrated into the national strategic planning layout and the diversified development ecosystem constructed by SDHS Group. Looking back on the first half of the year, the entire Group has remained goal-oriented, stayed down-to-earth and results-driven. On the one hand, the Group has actively interpreted policies, responded to policy changes, conducted comprehensive assessments, seized market opportunities, innovated cooperation models and vigorously expanded its business footprint; On the other hand, the Group has continuously researched and adjusted investment standards, and optimized internal management processes to improve overall management efficiency. Currently, all businesses have made phased achievements. With the comprehensive empowerment by the controlling shareholder SDHG, the Group has remained grounded in the present while keeping an eye on the future, continuously optimizing and upgrading its industrial layout, steadfastly deepening reform measures and vigorously advancing innovative development. Thanks to these efforts, the Group's production and operations have shown a solid growth, with all business indicators remaining stable and improving.

Since becoming a member of SDHS Group, the Group, focusing on Shandong Province, has leveraged the outstanding brand influence of SDHS Group to secure several large-scale and high-quality wind and photovoltaic power project indicators, including but not limited to the successful acquisition of 387.5 MW centralised onshore wind power project indicator in Heze City, Shandong Province in 2023 (the “**Heze Project**”, the Group's first large-scale wind power project in Shandong Province, part of which has been in the construction phase), once again acquisition of 375 MW centralised wind power indicators and 175 MW distributed wind power indicators in Shandong Province from the bidding of the second batch of centralised onshore wind power projects under the “14th Five-Year Plan” in Shandong Province and other projects. The Group has always maintained strategic determination and composure, firmly uphold the development concept of “projects first” and made project development the core driving force of the Group's development. By concentrating resources on key projects, the Group has made every effort to advance project layouts in both depth and breadth while improving project progress and operational efficiency through refined management and highly efficient operations. With this solid foundation, the Group will continue to move toward high-quality development in the future. In the first half of 2025, the newly added development indicators of the Group exceeded 350 MW. At the end of the Reporting Period, the total capacity of the Group's under-construction and approved-for construction power projects has reached 4.9 GW, including but not limited to 13 medium-to-large projects each with a capacity exceeding 100 MW. During the Reporting Period, 30 projects with an aggregate capacity of approximately 890 MW has received formal internal investment decisions.

In addition to the remarkable results in business development, other business segments have also achieved significant results in development and management, as listed below:

In terms of engineering project construction, to thoroughly implement the strategic deployment of SDHS Group, the Group has focused on engineering project construction, made every effort to accelerate installation and grid connection, and taken the lead in key projects. In January 2025, the National Energy Administration officially released the latest version of the “Administrative Measures for the Development and Construction of Distributed Photovoltaic Power Generation” (hereinafter referred to as the “**New Management Measures**”). The New Management Measures clearly states that “for distributed photovoltaic power generation projects that were filed before the release of these measures and connected to the grid and put into operation before 1 May 2025, the original policies shall still prevail”, and for projects affected by the new policies, a policy buffer period has been reserved. The Group has responded quickly to the policy release, with the distributed business division and engineering center working together to achieve efficient coordination. Ultimately, the Group completed 12 rush-to-grid projects with the on-grid capacity exceeding 50 MW. In addition, as the Group’s key construction project this year, the Heze Project saw the successful installation of the first 6.25 MW wind turbine for the first phase (of two phases) in June 2025. This marks that the Group has entered a new phase of striving to achieve full-capacity grid connection for power generation for the first phase within the year, laying a solid foundation for the Group to complete its annual grid-connection task. As the first batch of centralised onshore wind power projects under the “14th Five-Year Plan” in Shandong Province, this project has borne significant responsibilities since its launch. Among the same batch of onshore wind power project construction in Shandong Province, this project has consistently led the way throughout the entire process: the first to obtain project approval, the first to commence comprehensive construction, the first to complete the foundation pouring of the first wind turbine, the first to install the first wind turbine and the first to meet the conditions of grid connection for power generation. It has secured the “five firsts” title, each of which reflected the remarkable speed of the Group.

For the operation and maintenance of daily projects, the Group has continued to focus on the cost reduction and efficiency enhancement and improved daily work efficiency through the deep integration of digital intelligence technology, centralised control centers, maintenance and pre-test teams, testing laboratories and wind turbine maintenance and inspection companies and other measures. After the Reporting Period, the China Electricity Council officially announced the bench-marking results of the 2024 annual production and operation statistical indicators for national new energy power plants. After rigorous evaluation and intense competition, the Company’s projects in 2024 were awarded 7 “Grade AAAA Outstanding Power Plants” and 5 “Grade AAA Outstanding Power Plants” in the bench-marking evaluation against numerous newly constructed power plants in the same region, which reflected the industry’s recognition of the Group’s leading capabilities in equipment management, performance enhancement and lean management of safety production.

In terms of safety production, the Group has always maintained a strong sense of urgency and responsibility toward safety work, implemented comprehensive risk prevention and control with no blind spots, actively implemented the work requirements of higher-level units, closely aligned with the actual business operations of the Company, systematically advanced the implementation of safety responsibilities and the optimization of the safety production system, revised and issued safety regulations, promoted the implementation of the dual prevention mechanism, conducted safety education and training as well as emergency drills in various forms, ensured safety investments in accordance with the plan, and organized safety culture activities such as Safety Production Month and Safety Ambassadors Speaking on Safety, to create a strong safety culture atmosphere. The Group has implemented the three-year action plan for fundamental safety production, with the primary leaders taking the lead in revising and publishing a list of major accident hazards inspections and leading a team to the front line to carry out inspections, which focused on the prominent risks and carried out special improvement work such as mixed-tower installation, safety facility optimization and engineering construction standardization to comprehensively strengthen the Group's safety production foundation and ensure that hazards are eliminated in a timely manner and the safety situation is under control.

In terms of electricity trading, the Group has conducted systematic research and interpretation of power trading-related policies and the development of power market trading in various provinces, and has successively conducted in-depth discussions with a number of institutions in the industry and disseminated the policies within the Group. Focusing on the “Notice on Deepening the Market-oriented Reform of New Energy Feed-in Tariff to Promote High-quality Development of New Energy (NDRC Price [2025] No. 136)* (《關於深化新能源上網電價市場化改革促進新能源高質量發展的通知》(發改價格[2025]136號))” and its local supporting rules, the Group has repeatedly completed research, interpretation and analysis of the implementation rules in five regions, providing precise guidance for power trading work. At the same time, based on the actual conditions of each plant, the Group has formulated trading strategies on a “one plant, one strategy” principle to ensure project revenue. During the Reporting Period, the Group has participated in transactions with a total capacity of approximately 2 GW, accounting for more than 40% of the total, and completed transaction electricity volume of approximately 900 million kWh. In addition to spot trading, to alleviate power curtailment at projects and provide effective market support for regional project consumption, the power marketing team has also actively organized multiple regional projects to proactively expand out-of-province trading channels. During the Reporting Period, the cumulative transaction volume reached 78.689 million kWh.

For the clean heat supply service business, the clean heating area reached 35.477 million square meters (including the area managed by joint ventures), a year-on-year increase of 2.7% compared with last year, and the number of clean heat supply services users reached 212,457, a year-on-year increase of 4.8%. The Group's clean heat supply service business mainly covering the four domestic regions of North China, Northeast China, Northwest China, and East China. The Group has continued to optimise the management model of its clean heat supply services business. The Group has also developed centralised cool supply, cool and heat dual supply, centralised supply of industrial steam and compressed air in the park and other business models, with the vision of centralised city heat supply. In the principal business development, the Group has focused on the clean heat supply market. By virtue of advanced management concepts and strategic methods, the Group has focused on developing the heating market in provincial capitals and prefecture-level cities, supplemented by the long transporting projects in high-quality counties (including county-level cities), to increasingly form scale effects of the heat supply business and promote the sustainable development of the heating industry. In addition, during the Reporting Period, the Group has completed a capital contribution of RMB336 million to the Thermal Holding Platform Company* (熱力控股平台公司), which not only fulfilled the statutory obligation of paying the registered capital, but also empowered the clean heating service business. The Group has conducted multiple in-depth discussions on the operational model, current development status and future direction of the clean heating service business, and has set higher requirements for the management efficiency. Through technological upgrades, refined management and cost control and efficiency enhancement, the Group has established an operational management system that combined standardization with differentiation, which aimed at gradually enhancing the ability to operate clean heating services, improving the Company's operational level, and building its core competitiveness.

The prosperous development of business relies on the support of a systematic and professional backend. The Group's cost control and financial work have continued to yield significant results during the Reporting Period, providing strong impetus into its development. In order to safeguard the long-term stability of cash flow, the Group has actively followed the management philosophy on cost reduction and efficiency enhancement, and systematically planned the cost reduction and efficiency enhancement work plan for the year 2025. By leveraging an incentive mechanism that deeply integrated assessment and excellence evaluation, the Group has motivated each department to proactively explore ways to reduce costs, thereby fostering a positive atmosphere where all employees actively participate in cost control. Through multiple measures such as saving daily expenses, compressing labor and procurement costs, reducing financing costs, increasing deposit interest income, making good use of tax policies and expanding new power generation revenue, the Group has achieved satisfactory results, further demonstrating the Group's ability in the continuous optimization of cost control and financial management.

In terms of financial management, in addition to the treasury system and financial sharing system being successfully deployed and operated as scheduled, the Group is advancing the cross-border cash pool collaboration to effectively enhance the flexibility and scale effect of the Group's cross-border fund operations. At the same time, taking full advantage of SDHS Group's credit enhancement system and high ratings, the Group's domestic subsidiaries have successfully issued ultra-short-term financing notes after the Reporting Period, with a total amount of RMB500 million, a term of 265 days, a subscription multiple of over 2 times and a coupon rate of 1.78%, setting a new low for the Group's short-term financing costs in the public market and establishing a new benchmark for interest rates. The successful issuance demonstrated the capital market's high recognition of the Group's robust financial management, benchmark market reputation and the sustainability of its profitability.

In addition to multiple exchanges with market analysts and investors in Hong Kong, Beijing, Shanghai, Shenzhen and online, the Company has also won numerous awards in the investor relations (“IR”), public relations and environmental, social and governance (“ESG”) work. During the Reporting Period, the Company was honored with the “Sustainable Finance Disclosure Pioneer Gold Award” (永續相關財務資訊披露先導計劃金章) by the Hong Kong Quality Assurance Agency; won the title of Ge Long Hui Jin Ge Award (格隆匯金格獎) “ESG Innovation and Practice Outstanding Enterprise” (ESG創新實踐卓越企業) at the “Ge Long Hui Jin Ge Award” of Ge Long Hui Mid-term Strategy Summit • 2025; and received the “Best ESG Award” (最佳ESG獎) at the Listed Companies Investor Relations Innovation Summit and 8th China Excellent IR Awards Ceremony organized by RoadshowChina and its brand Excellent IR. After the Reporting Period, the Company's case of “Strategic Foresight for Long-term Development and Institutional Innovation Leading Green Growth” (立足戰略謀長遠，制度創新引領綠色發展) was awarded the 2025 Energy ESG100 “Top Ten Pioneer Governance Cases” (十佳先鋒治理案例) at the Second China ESG100 Value Summit organized by China Energy News, China Institute of Energy Economics Research and Green Climate Research Institute. At the same time, the Company was selected for the first time on the “Top Brand 2025 China's Top 500 Brands” (《Top Brand 2025中國品牌500強》) list at the 19th China Brand Festival (SDHS Group and BEWG were also selected), ranking 458th with a brand value of RMB2.386 billion. It was worth mentioning that Sustainable Fitch Hong Kong Limited, an internationally renowned rating agency, had once again determined an ESG entity rating of “2” for the Group with an entity score of 78, representing an increase of 3 points from 75 of last year, all indicating that the Company had good investor relations, public relations and ESG performance, brand building has achieved a historic leap, fully demonstrating the Company's comprehensive strength and brand influence, and integrated ESG considerations into its business, strategy and management to facilitate the Company's business and its management innovation.

In the first half of the year, all employees of the Group worked together with dedication and hard work, achieving good results in various business fields. The business development has been steadily and gradually improved under standardized guidance. We have focused our main efforts on concentrating resources to complete annual tasks and targets. Looking forward to the second half of the year, the Group will continue to focus on high-quality development as its core, make overall plans and layouts, take effective measures to deal with various challenges, ensure the smooth and orderly operation of all business activities, and maintain a stable and positive development trend.

3. BUSINESS REVIEW

The Group was principally engaged in the investment, development, construction, operation and management of photovoltaic power businesses, wind power businesses and clean heat supply service businesses in the PRC. During the Reporting Period, the industry development, although with a promising long-term perspective, faced a complex and challenging environment in the short term. Factors that resulted in a decrease in consolidated tariffs of projects such as the increase in power limitation rate and wind curtailment rate due to the slowdown in domestic economic growth and short-term imbalance in demand, and the increase in the share of revenue from parity price projects (with the simultaneous decrease in the share of revenue from subsidized projects) were present. As a result of these factors, the growth in the operating results for this period slightly slowed down, while the financial results remained stable.

During the Reporting Period, the aggregate operating power generation of the projects held and/or managed by the Group, its associates and joint ventures as at the end of this period was approximately 3,674,408 MWh (six months ended 30 June 2024: approximately 3,435,657 MWh), representing an increase of approximately 6.9% compared with the corresponding period of the last year.

3.1 Sale of Electricity and Entrusted Operation Services

During the Reporting Period, the Group has been steadily developing its core businesses through the investment, development, construction, operation and management of clean energy power plant projects, and the aggregate revenue in respect of the sale of electricity and entrusted operation services amounted to RMB2,054.7 million (six months ended 30 June 2024: approximately RMB2,035.2 million), representing an increase of approximately 1% as compared to the corresponding period of the last year.

3.1.1 Photovoltaic Power Projects

(a) Scale and performance of the centralised photovoltaic power plant projects

During the Reporting Period, the Group's centralised photovoltaic power business operated steadily. The Group recorded revenue of approximately RMB938.8 million from the sale of electricity from the Group's centralised photovoltaic power plants, representing approximately 39% of the Group's total revenue during the Reporting Period, indicated that the centralised photovoltaic power business continues to be one of the important sources of revenue for the Group, despite a slight decrease in revenue as compared to the six months ended 30 June 2024 (approximately RMB1,012.6 million or approximately 42%).

As of 30 June 2025, 53 (30 June 2024: 53) centralised photovoltaic power plants covering 13 provinces, 2 autonomous regions and 1 municipality in the PRC and 1 (30 June 2024: 1) centralized photovoltaic power plant in Whyalla, Southern Australia, Australia were held by the Group and in operation. The aggregate on-grid capacity of these photovoltaic power plants reached 2,603 MW, representing an increase as compared to the corresponding period of the last year, reflecting its continued development and deployment in the new energy sector, details of which are set forth below:

| Location | Photovoltaic resource area | 30 June 2025 | | | 30 June 2024 | | |
|--|----------------------------|------------------|--|---|------------------|--|---|
| | | Number of plants | Approximate total on-grid capacity (MW) | Approximate aggregate power generation (Note) (MWh) | Number of plants | Approximate total on-grid capacity (MW) | Approximate aggregate power generation (Note) (MWh) |
| | | | | | | | |
| | | | | | | | |
| PRC-Subsidiaries: | | | | | | | |
| Hebei Province | II/III | 18 | 678 | 411,110 | 18 | 678 | 458,175 |
| Henan Province | III | 3 | 264 | 152,798 | 3 | 264 | 137,146 |
| Shandong Province | III | 5 | 243 | 139,817 | 5 | 243 | 155,480 |
| Guizhou Province | III | 4 | 189 | 73,363 | 4 | 209 | 106,489 |
| Anhui Province | III | 5 | 194 | 108,684 | 5 | 194 | 104,532 |
| Shaanxi Province | II | 2 | 161 | 95,756 | 2 | 161 | 89,459 |
| Jiangxi Province | III | 3 | 125 | 58,848 | 3 | 125 | 51,247 |
| Jiangsu Province | III | 2 | 184 | 103,866 | 1 | 182 | 117,794 |
| The Ningxia Hui Autonomous Region | I | 1 | 100 | 59,203 | 1 | 100 | 69,469 |
| Hubei Province | III | 3 | 70 | 35,200 | 3 | 70 | 33,576 |
| Guangdong Province | III | 1 | 135 | 71,313 | 1 | 135 | 55,616 |
| Jilin Province | II | 1 | 31 | 18,979 | 1 | 31 | 21,684 |
| The Tibet Autonomous Region | III | 1 | 30 | 7,889 | 1 | 30 | 14,062 |
| Tianjin Municipality | II | 1 | 32 | 20,899 | 1 | 32 | 23,605 |
| Yunnan Province | II | 1 | 22 | 12,933 | 1 | 22 | 16,531 |
| Shanxi Province | III | 2 | 139 | 53,866 | 2 | 80 | 38,506 |
| PRC-Sub-total | | 53 | 2,597 | 1,424,524 | 53 | 2,556 | 1,493,371 |
| Overseas-Subsidiary: | | | | | | | |
| Whyalla, Southern Australia, Australia | N/A | 1 | 6 | 1,826 | 1 | 6 | 2,650 |
| Total | | 54 | 2,603 | 1,426,350 | 54 | 2,562 | 1,496,021 |

Most of the Group's centralised photovoltaic power plant projects in the PRC are situated in east and central regions of the PRC, and in photovoltaic resource areas II and III as promulgated by the National Development and Reform Commission ("NDRC"). Such geographical distribution has positive significance for the development of the Group's photovoltaic power business. Set out below are the project analysis by photovoltaic resource areas:

| Photovoltaic resource area | 30 June 2025 | | | 30 June 2024 | | |
|----------------------------|------------------|------------------------------------|--|------------------|------------------------------------|--|
| | Number of plants | Approximate total on-grid capacity | Approximate aggregate power generation (Note) (MW) | Number of plants | Approximate total on-grid capacity | Approximate aggregate power generation (Note) (MW) |
| | | | | | | |
| | | | | | | |
| PRC-Subsidiaries: | | | | | | |
| I | 1 | 100 | 59,203 | 1 | 100 | 69,469 |
| II | 12 | 450 | 279,417 | 12 | 450 | 303,216 |
| III | 40 | 2,047 | 1,085,904 | 40 | 2,006 | 1,120,686 |
| Total | 53 | 2,597 | 1,424,524 | 53 | 2,556 | 1,493,371 |

Note: It represented the approximate aggregate power generation of certain projects from (i) the completion dates of acquisition by the Group; (ii) the dates of commencement of operation; and (iii) the beginning of the respective reporting periods (whichever is later), to the end of the respective reporting periods. Therefore, the above aggregate power generation may not reflect a full-year performance of these operations.

- (b) *Key performance data of the centralised photovoltaic power plant projects held by the Group and in operation on or before the beginning of the reporting periods*

| | 30 June 2025 | 30 June 2024 | Changes |
|---|--------------|--------------|---------|
| Weighted average utilisation rate (%) | 81.34 | 87.69 | (6.35) |
| Weighted average utilisation hours (hours) | 561 | 587 | (26) |

The main reasons for decline in such indicators are stated in the section headed "3. Business Review" in "Management Discussion and Analysis" in this announcement.

(c) *Scale and performance of the distributed photovoltaic power plant projects*

During the Reporting Period, the distributed photovoltaic power business of the Group has maintained a robust and stable performance. Revenue from the sale of electricity reached approximately RMB360.4 million (six months ended 30 June 2024: approximately RMB328.8 million). The total installed capacity of the distributed photovoltaic power plants held and/or managed by the Group and in operation reached approximately 1,020 MW (30 June 2024: approximately 860 MW), mainly located in photovoltaic resource area III as promulgated by the NDRC such as Henan Province, Anhui Province, Shandong Province, Jiangsu Province and Hebei Province, which included the distributed photovoltaic power plants constructed by the Group in certain water plants of BEWG of which the Group sold electricity to respective water plants, and the distributed photovoltaic power plants constructed by the Group within the service area of expressway under SDHS Group of which the Group sold electricity to respective service area.

(d) *Entrusted operation services*

In addition to the above-mentioned sale of electricity from the Group's photovoltaic power plants, the Group provided entrusted operation services for photovoltaic power plant projects in the PRC and revenue of approximately RMB2.3 million (six months ended 30 June 2024: approximately RMB2.0 million) was recognised during the Reporting Period.

3.1.2 Wind Power Plant Projects

(a) *Scale and performance of the wind power plant projects*

Benefiting from the favourable factors of wind resources (average wind speed), during the Reporting Period, the Group recorded revenue of approximately RMB729.6 million from the sale of electricity from the wind power plants, compared to approximately RMB672.7 million for the six months ended 30 June 2024, achieving a steady increase in revenue.

As of 30 June 2025, 19 (30 June 2024: 19) wind power plants covering 4 provinces and 2 autonomous regions in the PRC with an aggregate on-grid capacity of 1,176 MW (30 June 2024: 1,176 MW) were held by the Group and in operation, details of which are set forth below:

| Location | Wind resource area | 30 June 2025 | | | 30 June 2024 | | |
|--------------------------------------|--------------------|------------------|---|---|------------------|---|---|
| | | Number of plants | Approximate total on-grid capacity <i>(MW)</i> | Approximate aggregate power generation <i>(Note)</i> <i>(MWh)</i> | Number of plants | Approximate total on-grid capacity <i>(MW)</i> | Approximate aggregate power generation <i>(Note)</i> <i>(MWh)</i> |
| | | | | | | | |
| | | | | | | | |
| PRC-Subsidiaries: | | | | | | | |
| Henan Province | IV | 8 | 372 | 542,799 | 8 | 372 | 460,808 |
| Shandong Province | IV | 3 | 234 | 326,646 | 3 | 234 | 289,000 |
| The Inner Mongolia Autonomous Region | I | 4 | 119 | 222,491 | 4 | 119 | 198,222 |
| Hebei Province | IV | 2 | 301 | 501,921 | 2 | 301 | 420,680 |
| Shanxi Province | IV | 1 | 50 | 72,233 | 1 | 50 | 59,756 |
| The Xinjiang Uygur Autonomous Region | I | 1 | 100 | 60,812 | 1 | 100 | 102,253 |
| Total | | 19 | 1,176 | 1,726,902 | 19 | 1,176 | 1,530,719 |

The majority of the Group's wind power plant projects in the PRC are located in Hebei Province, Henan Province, Shandong Province and Shanxi Province in the PRC, which belonged to wind resource area IV as promulgated by the NDRC, and the relevant regions layout is favourable for the development of the Group's Wind Power Business.

Set out below are the projects analysis by wind resource areas:

| Wind resource area | 30 June 2025 | | | 30 June 2024 | | |
|--------------------|------------------|--|---|------------------|--|---|
| | Number of plants | Approximate total on-grid capacity (MW) | Approximate aggregate power generation (Note) (MWh) | Number of plants | Approximate total on-grid capacity (MW) | Approximate aggregate power generation (Note) (MWh) |
| | | | | | | |
| PRC-Subsidiaries: | | | | | | |
| I | 5 | 219 | 283,303 | 5 | 219 | 300,475 |
| IV | 14 | 957 | 1,443,599 | 14 | 957 | 1,230,244 |
| Total | 19 | 1,176 | 1,726,902 | 19 | 1,176 | 1,530,719 |

Note: It represented the approximate aggregate power generation of certain projects from (i) the completion dates of acquisition by the Group; (ii) the dates of commencement of operation; and (iii) the beginning of the respective reporting periods (whichever is later), to the end of the respective reporting periods. Therefore, the above aggregate power generation may not reflect a full-year performance of these operations.

(b) *Key performance data of the wind power plant projects held by the Group and in operation on or before the beginning of the reporting periods*

| | 30 June 2025 | 30 June 2024 | Changes |
|---|--------------|--------------|---------|
| Weighted average utilisation rate (%) | 92.15 | 94.75 | (2.60) |
| Weighted average utilisation hours (hours) | 1,537 | 1,368 | 169 |

The main reasons for change in such indicators are stated in the section headed “3. Business Review” in “Management Discussion and Analysis” in this announcement.

(c) *Entrusted operation services*

In addition to the above-mentioned sale of electricity from the Group's wind power plants, the Group provided entrusted operation services for wind power plant projects in the PRC and revenue of approximately RMB23.6 million (six months ended 30 June 2024: approximately RMB19.1 million) was recognised during the Reporting Period.

3.2 Engineering, Procurement and Construction and Technical Consultancy Services

The Group is principally engaged in the clean energy businesses, including the engineering, procurement and construction and related services for photovoltaic, wind power and clean heat supply projects, and has extensive experience and qualifications in the design, engineering and construction of power-related projects. In recent years, the Group has prioritised the construction of self-owned projects related to photovoltaic and wind power, and continually adjusted and optimised its internal resource allocation. During the Reporting Period, the Group's revenue from provision of engineering, procurement and construction and related services was approximately RMB9.2 million (six months ended 30 June 2024: approximately RMB24.8 million) in aggregate, representing less than 1% (six months ended 30 June 2024: approximately 1%) of total revenue.

3.3 Provision of Clean Heat Supply Services

As at 30 June 2025, through development and business acquisitions, 12 clean energy projects (30 June 2024: 12 projects) in operation were held and/or managed by the Group and its joint ventures, which are located in Henan Province, Shanxi Province, Shaanxi Province, Ningxia Hui Autonomous Region, Liaoning Province and other provinces and autonomous regions, and make use of natural gas, electricity, geothermal energy, biomass, photovoltaic power generation, industrial waste heat energy, clean coal-fired (ultra-low emission) energy, river water and other clean energy sources. The aggregate actual clean heat supply area reached approximately 35.48 million sq.m. (30 June 2024: approximately 34.55 million sq.m.), representing a year-on-year increase of approximately 2.7%; and the number of clean heat supply services users was approximately 212,457 households (30 June 2024: approximately 202,667 households), representing a year-on-year increase of approximately 4.8%. Despite the increase in both the heating area and the number of users, the Group recognised revenue arising from the provision of clean heat supply services of approximately RMB335.7 million during the Reporting Period, representing a decrease of approximately 3% as compared to that of approximately RMB344.8 million for the six months ended 30 June 2024. Such decrease was mainly attributable to a decrease in heat supply subsidies.

Among them, details of actual clean heat supply area and the number of clean heat supply services users of the projects in operation which were held and/or managed by the Group and its joint ventures are as follows:

| Location | Approximate actual clean heat supply area | | | Approximate number of clean heat supply services users | | |
|-------------------------|---|------------------------------|----------------|--|------------------------------|----------------|
| | 30 June 2025 ('000 sq.m.) | 30 June 2024 ('000 sq.m.) | Changes (%) | 30 June 2025 (households) | 30 June 2024 (households) | Changes (%) |
| North region, China | 10,686 | 10,290 | 3.8 | 88,134 | 85,843 | 2.7 |
| Northeast region, China | 14,864 | 14,901 | (0.2) | 45,409 | 43,962 | 3.3 |
| Northwest region, China | 6,596 | 6,624 | (0.4) | 54,177 | 52,469 | 3.3 |
| East region, China | 3,331 | 2,732 | 21.9 | 24,737 | 20,393 | 21.3 |
| Total | <u>35,477</u> | <u>34,547</u> | <u>2.7</u> | <u>212,457</u> | <u>202,667</u> | <u>4.8</u> |

3.4 Exploration in Other New Energy Related Businesses

The Group is dedicated to deeply expanding into the high value-added areas of the industrial chain, and actively exploring the diversified application modes and scenarios of new energy, with an aim to become a leading enterprise in the domestic new energy integrated service field. In order to achieve this goal, the Group will steadily move towards the international market and achieve strategic synergistic development by relying on the conversion and application scenarios of large-scale green electricity.

Focusing on the transportation and energy integration business, the Group will make full use of the industrial advantages to accelerate and promote the layout and expansion of the transportation and energy integration business, and construct an open energy system with the integration of sources, network, load and storage. It will also actively strengthen the transformation of industry-academia-research in the field of transportation and energy integration and accelerate the implementation of strategy of transportation and energy integration, with the core initiatives lying in leveraging the innovative strength of the “Beihang Shandong Hi-Speed Research Centre for Integrated Transport and Energy* (北航山高交能融合研究中心)” to facilitate the transformation of achievements, and integrating resources to promote the benchmark pilot projects with significant demonstration effects. Meanwhile, the Group will explore to build a management and innovation platform of zero-carbon intelligent energy and expand the application boundaries of transportation and energy integration mode based on emerging scenarios such as efficient supply of distributed energies, intelligent regulation of virtual power plants, aggregation and trading of green power and direct supply of green power.

3.5 Prospects and Outlook

In July 2025 and at the Press Conference for the 2025 China New Energy Power Generation Analysis Report and the Second Symposium on High Quality Development of New Energy, the State Grid Energy Research Institute released the “2025 China New Energy Power Generation Analysis Report* (《中國新能源發電分析報告2025》)”, which predicted that the development scale of new energy will maintain a high-speed growth trend and is expected to double again by the end of the “15th Five-Year Plan”. Specifically, affected by factors such as the accelerated energy transformation, full release of industrial capacity, the increasing development demands of local areas and the intensified international trading barriers, it is expected that the annual newly installed capacity of new energy of 2025 will reach 430 million kilowatts to 500 million kilowatts. During the period of “15th Five-Year Plan”, new energy will continue to maintain a high-speed annual growth of 300 million kilowatts. According to the preliminary estimates, the installed capacity of new energy is expected to exceed 3 billion kilowatts by 2030, doubling the existing capacity.

However, the new energy industry also faces many changes and challenges during its development. In the first half of the year, the new energy industry witnessed frequent changes in policies, the publication of the “Notice on Deepening the Market-oriented Reform of New Energy Feed-in Tariff to Promote High-quality Development of New Energy (NDRC Price [2025] No. 136)* (《關於深化新能源上網電價市場化改革促進新能源高質量發展的通知》(發改價格[2025]136號))” indicates that the new energy industry has comprehensively entered into the era of market-oriented pricing, which affects the development and operation of new energy projects to some extent. As a rapidly developing industry, the new energy industry is highly valued by national and local governments, and adjustments on relevant policies are constantly made.

In this context, new opportunities appeared for deepening cooperation with shareholders and self-development. Recently, SDHS Group has been on the Fortune Global 500 list for four consecutive years, ranking 412th with a revenue of approximately US\$38.8 billion, up by 11 places as compared with last year. Pursuant to the memorandum entered into by SDHS Group and the Company, both parties will promote strategic cooperation, achieve mutual benefit and complementary advantages, and assist the Company in high-speed and high-quality development. The Group will continue to rely on the ultimate controlling shareholder to form a market competitive advantage. At the same time, in order to address industry changes, the Group will explore new development directions surrounding new energy encouraged by the country, focusing on the consumption of new energy electricity and selecting the best from the best to promote the development of projects. The Group will also actively understand the trend of policy changes in advance, and lay out its strategy in advance by leveraging industry and expert strength.

Looking forward, the Group faces the pressure of consumption while enjoying the benefits from the rapid development of new energy industry. The Group will adhere to the corporate spirits of being brave to take responsibility and taking the lead, proactively seizing the strategic opportunities arising from China’s energy transformation and green and low-carbon development, relying on the strong strengths and resource advantages to continuously enhance its core competitiveness, and is committed to becoming a first-class integrated clean energy service provider.

4. FINANCIAL PERFORMANCE

A summary of the results for the Reporting Period is set out below:

Financial highlights:

| | For the six months ended 30 June | | Change |
|--|----------------------------------|-------------|----------------------------------|
| | 2025 | 2024 | |
| | (unaudited) | (unaudited) | |
| | RMB'000 | RMB'000 | % |
| Revenue | 2,399,627 | 2,404,830 | (0.2) |
| Gross profit | 1,203,491 | 1,224,312 | (1.7) |
| Gross profit margin (%) | 50.2 | 50.9 | decrease by 0.7 percentage point |
| Profit for the period | 392,839 | 369,011 | 6.5 |
| Profit attributable to the equity holders of the Company | 286,837 | 275,900 | 4.0 |
| Basic earnings per share (<i>in RMB cent(s)</i>) | 12.77 | 12.28 | 4.0 |
| EBITDA | 1,927,104 | 1,974,045 | (2.4) |
| | 30 June | 31 December | |
| | 2025 | 2024 | |
| | (unaudited) | (audited) | |
| | RMB'000 | RMB'000 | % |
| Total assets | 49,528,592 | 48,404,532 | 2.3 |
| Total equity | 19,728,964 | 19,357,967 | 1.9 |
| Cash and cash equivalents | 4,122,860 | 3,645,621 | 13.1 |

4.1 Revenue and gross profit margin

During the Reporting Period, the Group recorded revenue of approximately RMB2,399.6 million (six months ended 30 June 2024: approximately RMB2,404.8 million), representing a decrease of approximately 0.2% as compared to the corresponding period of the last year. The decrease in revenue was mainly attributable to the optimization and adjustment of the Group's business structure, which in turn resulted in a decrease in revenue from construction and related services. During the Reporting Period, revenue from sale of electricity business reached approximately RMB2,028.8 million (six months ended 30 June 2024: approximately RMB2,014.1 million), representing an increase of approximately 1% as compared to the corresponding period of the last year, which was mainly due to the combined effects of (i) favorable wind resources, (ii) the grid integration and commissioning of newly constructed power plants since July 2024, (iii) increased grid curtailment, and (iv) the decrease in the consolidated tariffs of certain projects.

| | For the six months ended 30 June | | | | | |
|--|----------------------------------|---------------------|---------------|---------------|---------------------|---------------|
| | 2025 | | | 2024 | | |
| | Revenue | Gross profit margin | Gross profit | Revenue | Gross profit margin | Gross profit |
| | (RMB million) | (%) | (RMB million) | (RMB million) | (%) | (RMB million) |
| Sale of electricity and entrusted operation services | | | | | | |
| Photovoltaic power business | 1,299.2 | 56.2 | 730.1 | 1,341.4 | 58.6 | 785.9 |
| Wind power business | 729.6 | 57.3 | 418.4 | 672.7 | 55.8 | 375.3 |
| Entrusted operations services | 25.9 | 19.2 | 5.0 | 21.1 | 33.1 | 7.0 |
| Construction and related services | 9.2 | 5.2 | 0.5 | 24.8 | 6.9 | 1.7 |
| Provision of clean heat supply services | 335.7 | 14.7 | 49.5 | 344.8 | 15.8 | 54.4 |
| Total | 2,399.6 | 50.2 | 1,203.5 | 2,404.8 | 50.9 | 1,224.3 |

Analysis of the above businesses are set out in the section headed “3. Business Review” in “Management Discussion and Analysis” in this announcement.

Gross profit for the sale of electricity business amounted to approximately RMB1,148.5 million during the Reporting Period, representing approximately 95% (six months ended 30 June 2024: approximately 95%) of the total gross profit of the Group. The contribution of sale of electricity business to the Group’s total gross profit remained largely unchanged compared to the corresponding period of the last year. On the other hand, contribution of provision of clean heat supply services to the Group’s total gross profit was approximately 4% (six months ended 30 June 2024: approximately 4%) during the Reporting Period.

The overall gross profit margin decreased from 50.9% during the six months ended 30 June 2024 to 50.2% during the Reporting Period, representing a decrease of 0.7 percentage point. The decrease in overall gross profit margin was mainly attributable to the combined effects of (i) the decrease in gross profit margin of the sale of electricity business due to greater grid curtailment; and (ii) the low gross profit margin of the new grid-connected, self-built and commissioned power plants which will not be entitled to tariff subsidies in accordance with the policy.

4.2 Other income and gains, net

The Group’s other income and gains, net amounted to approximately RMB46.0 million (six months ended 30 June 2024: approximately RMB167.8 million) during the Reporting Period, which mainly comprised (i) interest income of approximately RMB8.5 million (six months ended 30 June 2024: approximately RMB30.0 million); (ii) government grants of approximately RMB7.6 million (six months ended 30 June 2024: approximately RMB6.6 million); and (iii) foreign exchange gains, net of approximately RMB6.5 million (six months ended 30 June 2024: approximately RMB48.7 million); and (iv) fair value gains on financial assets at fair value through profit or loss of approximately RMB11.3 million (six months ended 30 June 2024: approximately RMB4.4 million).

4.3 Administrative expenses

The Group's administrative expenses decreased to approximately RMB200.6 million (six months ended 30 June 2024: approximately RMB236.5 million) during the Reporting Period, which was mainly attributable to the combined effects of (i) the decrease in bank charges as compared to corresponding period of the last year as a result of repayment of bank borrowings through the cost control and efficiency enhancement measures of the Group; and (ii) the decrease in other expenses in the administrative expenses as a result of the cost control and efficiency enhancement of the Group.

4.4 Other operating expenses, net

The Group's other operating expenses, net achieved approximately RMB1.3 million (six months ended 30 June 2024: approximately RMB14.6 million) during the Reporting Period, which mainly comprised (i) liquidated damages, compensation and penalty expenditure of approximately RMB0.8 million (six months ended 30 June 2024: approximately RMB5.1 million); and (ii) no losses on disposal of property, plant and equipment (six months ended 30 June 2024: approximately RMB8.1 million).

4.5 Finance costs

The Group's finance costs decreased by approximately RMB104.9 million to approximately RMB558.9 million (six months ended 30 June 2024: approximately RMB663.8 million) for the Reporting Period, which was mainly attributable to a decrease in finance costs resulting from the replacement of high-cost financing with low-cost financing and early repayment of high-cost overseas borrowings in the previous year.

4.6 Income tax expense

The Group conducted its principal activities in the PRC and the relevant standard corporate income tax rate was 25%. The increase in income tax expense for the Reporting Period was mainly due to the combined effects of the decrease in current income tax expenses and the increase in deferred income tax expenses due to the different changes in earnings of the Group's subsidiaries.

4.7 Property, plant and equipment

Property, plant and equipment mainly represented the carrying amounts of clean energy projects in operation or under construction held by the Group, and the decrease was mainly attributable to the net effect of (i) the development of clean energy projects; and (ii) depreciation provided for the Reporting Period.

4.8 Investment properties

The Group's investment properties mainly represented the fair value of an office and four parking spaces in Hong Kong which were leased to an independent third party.

4.9 Goodwill

Goodwill was attributable to the acquisition of subsidiaries since 2016.

4.10 Operating concessions and operating rights

Operating concessions represented the rights to operate certain photovoltaic power plants and clean heat supply projects under the Build-Operate-Transfer (BOT) basis, and operating rights represented the operating rights arising from the acquisition of clean energy businesses with reference to HKFRS 3 (Revised) Business Combinations. The decreases in operating concessions and operating rights were mainly attributable to the amortization provided.

4.11 Investments in joint ventures

Investments in joint ventures mainly represented the capital contributions made by the Group to the limited partnerships established in the PRC and joint ventures established for conducting the clean energy businesses. The change in the Group's investments in joint ventures was mainly due to the share of profit and loss of joint ventures during the Reporting Period.

It mainly represented (i) the Group's investment in Shandong High Speed Renewable Energy Group Limited (山高環能集團股份有限公司) (formerly known as BECE Legend Group Co., Ltd* (北清環能集團股份有限公司)) (a company established in the PRC with limited liability whose shares are listed on the Shenzhen Stock Exchange (Stock Code: SZ.000803)), an associate owned as to 23.94% interest by the Group, which was principally engaged in the organic waste hazard-free treatment and high-value resource utilisation business, the clean heat supply business and the energy performance contracting business; (ii) the Group's investment in Tianjin Yili New Energy Technology Company Limited* (天津屹立新能源科技有限公司), an associate owned as to 35% interest by the Group, which was principally engaged in the sales of solar thermal power generation products, research and development of emerging energy technologies, and engineering management services in the PRC.

4.12 Equity investments designated at fair value through other comprehensive income

Equity investments designated at fair value through other comprehensive income represented the Group's investment in Guangzhou Greater Bay Technology Co., Ltd. (廣州巨灣技研有限公司), being 2.70% equity interests owned by the Group. The company primarily engages in the research and development, production, sales, and services of power batteries, next-generation breakthrough energy storage devices and their related systems. The Group anticipates holding this investment for the long term.

4.13 Contract assets

Contract assets as at 30 June 2025 of approximately RMB763.3 million (31 December 2024: approximately RMB690.1 million) represented (i) gross receivables of approximately RMB38.1 million (31 December 2024: approximately RMB34.3 million) mainly arising from the provision of engineering, procurement and construction services for clean energy projects and recognised on the basis of construction progress; (ii) gross receivables of approximately RMB729.4 million (31 December 2024: approximately RMB659.9 million) in relation to the central government renewable energy subsidy for photovoltaic and wind power plant projects that will be billed and settled upon registering into the list of national renewable energy power generation subsidies for the renewable energy power generation projects (the “**Project List**”); and (iii) loss allowances of contract assets of approximately RMB4.2 million (31 December 2024: approximately RMB4.1 million). The increase in contract assets was mainly attributable to the recognition of the central government renewable energy subsidy for photovoltaic and wind power plant projects during the Reporting Period.

4.14 Trade and bills receivables

Trade and bills receivables of approximately RMB9,691.3 million (31 December 2024: approximately RMB8,674.3 million) as at 30 June 2025 mainly comprised (i) gross receivables from the sale of electricity of the photovoltaic and wind power plant projects of approximately RMB8,609.5 million (31 December 2024: approximately RMB7,614.2 million); (ii) gross receivables with certain milestones completed, accepted and recognised by customers from the provision of engineering, procurement and construction services for clean energy businesses of approximately RMB737.7 million (31 December 2024: approximately RMB786.3 million); and (iii) loss allowances of trade and bills receivables of approximately RMB107.9 million (31 December 2024: approximately RMB107.8 million).

As at 30 June 2025, gross trade receivables for the sale of electricity of the photovoltaic and wind power plant projects mainly comprised (i) receivables of approximately RMB301.3 million (31 December 2024: approximately RMB294.9 million) from the sale of electricity to State Grid Corporation of China, a state-owned enterprise principally engaged in the development and operation of nationwide power network, and other enterprises; and (ii) receivables of approximately RMB8,159.1 million (31 December 2024: approximately RMB7,174.2 million) in relation to the central government renewable energy subsidy for photovoltaic and wind power plant projects that have been registered into the Project List.

4.15 Prepayments, deposits and other receivables, other tax recoverables and financial assets at fair value through profit or loss

As at 30 June 2025, the prepayments, deposits and other receivables, other tax recoverables and financial assets at fair value through profit or loss decreased by approximately RMB234.8 million in aggregate (non-current portion increased by approximately RMB34.7 million and current portion decreased by approximately RMB269.5 million) to approximately RMB4,070.0 million (31 December 2024: approximately RMB4,304.8 million) in aggregate, which was mainly attributable to the combined effects of (i) the increases in prepayments, deposits and other receivables for the development and construction of clean energy projects; and (ii) recovery of prepayments, deposits and other receivables during the Reporting Period.

4.16 Cash and cash equivalents

As at 30 June 2025, cash and cash equivalents increased by approximately RMB477.3 million to approximately RMB4,122.9 million (31 December 2024: approximately RMB3,645.6 million), which was mainly attributable to net effect of (i) the net increase of interest-bearing bank loans and other borrowings; (ii) cash outflow on constructing, developing and operating clean energy projects; and (iii) net cash inflow from daily operating activities during the Reporting Period.

4.17 Trade and bills payables

Trade and bills payables of approximately RMB873.6 million (31 December 2024: approximately RMB890.3 million) as at 30 June 2025 mainly represented trade and bills payables in relation to the provision of engineering, procurement and construction services for the development of clean energy projects.

4.18 Other payables and accruals

As at 30 June 2025, other payables and accruals of approximately RMB484.2 million (31 December 2024: approximately RMB1,009.5 million) decreased by approximately RMB525.3 million, which was mainly due to the combined effects of (i) the carryforward of prepaid clean heat supply service fees as revenue during the Reporting Period; (ii) the payment of dividends to non-controlling shareholders during the Reporting Period.

4.19 Interest-bearing bank loans and other borrowings, corporate bonds (excluding operating leases)

Interest-bearing bank loans and other borrowings and corporate bonds (excluding operating leases) amounted to approximately RMB27,010.4 million (31 December 2024: approximately RMB25,687.5 million) in aggregate as at 30 June 2025, representing an increase by approximately RMB1,322.9 million in aggregate (non-current portion increased by approximately RMB448.9 million and current portion increased by approximately RMB874.0 million), which was mainly attributable to the net effect of (i) the drawdown of bank loans and other borrowings for the development of the clean energy businesses; (ii) the repayment of bank loans and other borrowings; and (iii) the redemption of partial portions of corporates bonds during the Reporting Period.

4.20 Capital expenditures

During the Reporting Period, the Group's total capital expenditures amounted to approximately RMB638.1 million (six months ended 30 June 2024: approximately RMB236.0 million), comprising (i) development of photovoltaic and wind power plant projects, clean heat supply projects, and other property, plant and equipment of approximately RMB475.2 million (six months ended 30 June 2024: approximately RMB136.3 million) in aggregate; (ii) acquisition of other intangible assets of approximately RMB0.9 million (six months ended 30 June 2024: approximately RMB1.1 million); and (iii) investments in and acquisition of equity interests in subsidiaries, joint ventures and associates and other equity investments of approximately RMB162.0 million (six months ended 30 June 2024: approximately RMB98.6 million).

4.21 Liquidity and financial resources

The Group adopts conservative treasury policies and controls tightly over its cash and risk management. The Group's cash and cash equivalents are mainly denominated in Renminbi (“**RMB**”) and Hong Kong dollars (“**HK\$**”). Surplus cash is generally placed in short-term deposits denominated in RMB and HK\$.

As at 30 June 2025, the Group's cash and cash equivalents amounted to approximately RMB4,122.9 million (31 December 2024: approximately RMB3,645.6 million).

Developments of the clean energy businesses require intensive initial capital investments and the Group funded such developments during the Reporting Period mainly by long-term bank loans and other borrowings (excluding operating leases) and corporate bonds.

(a) Long-term bank loans and other borrowings, corporate bonds (excluding operating leases)

As at 30 June 2025, the Group's total borrowings including interest-bearing bank loans and other borrowings and corporate bonds (excluding operating leases) amounted to approximately RMB27,010.4 million (31 December 2024: approximately RMB25,687.5 million), comprising (i) bank loans of approximately RMB21,943.6 million (31 December 2024: approximately RMB19,901.6 million); (ii) corporate bonds of approximately RMB601.7 million (31 December 2024: approximately RMB694.5 million); and (iii) lease liabilities under finance lease arrangements and other loans of approximately RMB4,465.1 million (31 December 2024: approximately RMB5,091.4 million). Approximately 72% (31 December 2024: approximately 74%) of the Group's borrowings are long-term borrowings.

The debt ratio (total liabilities divided by total assets) of the Group as at the end of the Reporting Period has remained at a healthy level of approximately 60.17% (31 December 2024: approximately 60.01%). Meanwhile, cash and cash equivalents of the Group amounted to approximately RMB4,122.9 million, with a current ratio of 1.94. The Group has sufficient financial reserves to provide for business development.

FOREIGN EXCHANGE EXPOSURE

Majority of the subsidiaries of the Company operate in the PRC with most of the transactions denominated and settled in RMB. The Group's consolidated statement of profit or loss is affected by the exchange gains and losses of the non-RMB-based monetary assets and liabilities held by the Group caused by exchange rate fluctuations. If other currencies appreciates/depreciates against RMB, the Group would record a(n) increase/decrease in profits. During the Reporting Period, the Group has not used derivative financial instruments to hedge against its foreign currency risk.

CHARGE ON THE GROUP'S ASSETS

The secured bank loans and other borrowings and bills payables of the Group as at 30 June 2025 are secured by:

- (i) pledges over certain of the Group's property, plant and equipment and operating concessions;
- (ii) pledges over certain of the Group's trade receivables and contract assets;
- (iii) pledges over the Group's equity interests in certain subsidiaries;
- (iv) guarantees given by the Company and/or its subsidiaries; and/or
- (v) pledges over certain of the Group's bank balances.

Save as disclosed above, as at 30 June 2025, the Group did not have any charges on the Group's assets.

CONTINGENT LIABILITIES

As at the end of the Reporting Period, the Group did not have any significant contingent liabilities (31 December 2024: Nil).

SIGNIFICANT INVESTMENT, MATERIAL ACQUISITION AND DISPOSAL OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

Discloseable Transaction in relation to the EPC Contract

On 13 May 2025, Yizheng Shandong Hi-Speed New Energy Co., Ltd.* (儀征市山高新能源有限公司) (“**YSHS New Energy**”) (a direct non-wholly owned subsidiary of the Company, as the principal), entered into the engineering, procurement and construction contract (“**EPC Contract**”) with PowerChina Chengdu Engineering Corporation Limited* (中國電建集團成都勘測設計研究院有限公司) and Guizhou Smart Power Technology Co., Ltd.* (貴州智慧電力科技有限公司) (collectively “**Joint Contractors**”), pursuant to which, YSHS New Energy agreed to engage the Joint Contractors to provide relevant engineering, procurement and construction services in relation to the 100 MW fishery, photovoltaic and storage integration demonstration project in Liuji Town, Yizheng City, Jiangsu Province, the PRC at a total consideration of RMB416,879,989.36 (tax inclusive). For further details, please refer to the announcement of the Company dated 13 May 2025.

Save as disclosed above, the Group had no significant investments, material acquisitions or disposals of subsidiaries, associates and joint ventures during the Reporting Period.

FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

As at 30 June 2025, the Group had no substantial future plans for material investments and capital assets.

EMPLOYEES AND REMUNERATION POLICIES

As at 30 June 2025, the Group employed 1,791 full-time employees (30 June 2024: 2,051 full-time employees) with total staff cost of approximately RMB180.6 million incurred for the Reporting Period (six months ended 30 June 2024: approximately RMB194.2 million). The Group’s remuneration packages are generally structured with reference to market terms and individual merits. The Group actively recruits talents and builds a strong team to sustain the overall business growth of the Group. In order to retain and motivate employees, the Group has formulated internal remuneration policies. When selecting and promoting employees, the Group will make reference to their qualifications, experience and suitability for the position. The performance of employees is also taken as the basis for reviewing their remuneration packages during the annual appraisals. At the same time, the Group will offer competitive remuneration packages to its employees with reference to the prevailing market level and individual expertise.

In addition, the Group also provides a series of welfare policies to its employees to enhance their sense of belonging and work enthusiasm, so as to jointly promote the sustainable development of the enterprise. In order to motivate employees to work hard, the Group will grant bonuses and incentives to employees with outstanding performance. The Group sets the working hours of its employees in accordance with relevant laws and regulations and provides transportation reimbursement and leave to its employees who work overtime. Moreover, the Group provides its employees with benefits such as social insurance, housing provident fund and mandatory provident fund.

In addition to statutory holidays and regular paid annual leave, employees are also entitled to additional leave benefits such as sick leave, marriage leave, maternity leave, paternity leave and compassionate leave.

INTERIM DIVIDEND

The Board does not recommend the payment of an interim dividend for the six months ended 30 June 2025 (six months ended 30 June 2024: Nil).

EVENTS AFTER THE REPORTING PERIOD

1. Connected Transactions in relation to the EPC Contract

Reference is made to the joint announcement of the Company and SDHG dated 18 July 2025 (the “**Joint Announcement**”). Terms defined in the Joint Announcement shall have the same meanings when used in this section of this announcement.

On 18 July 2025, Feixian Zhuoneng New Energy (a direct wholly-owned subsidiary of the Company and an indirect non-wholly owned subsidiary of SDHG, as the principal), entered into the engineering, procurement and construction contract (“**Feixian EPC Contract**”) with Joint Contractors (namely Shandong Road and Bridge Construction Group, Shandong Provincial Communications Planning and Design Institute and Shandong Electric Power Engineering Consulting Institute). Pursuant to the Feixian EPC Contract, Feixian Zhuoneng New Energy agreed to engage Joint Contractors to provide EPC services in relation to the Project at an aggregate contracting fee of RMB58,550,787.83 (inclusive of all taxes) (subject to adjustment in case of change in national tax policies).

As at the date of the Joint Announcement, as (i) Feixian Zhuoneng New Energy is a direct wholly-owned subsidiary of the Company and an indirect non-wholly owned subsidiary of SDHG; (ii) SDHS Group, by itself and through several entities, holds approximately 43.44% issued share capital of SDHG and approximately 60.66% issued share capital of the Company in aggregate, both directly and indirectly; (iii) Shandong Road and Bridge Construction Group is a direct non-wholly owned subsidiary held by SDHS Road & Bridge Group as to approximately 76.77%, which, in turn, is held by SDHS Group directly and indirectly as to approximately 56.78%; (iv) Shandong Provincial Communications Planning and Design Institute is a direct non-wholly owned subsidiary held by SDHS Group as to 95%; and (v) the Company is a direct non-wholly owned subsidiary of SDHG, therefore pursuant to Chapter 14A of the Listing Rules, (a) SDHS Group is an indirect controlling shareholder and a connected person of the Company and a controlling shareholder and a connected person of SDHG; (b) Shandong Road and Bridge Construction Group and Shandong Provincial Communications Planning and Design Institute are associates of SDHS Group and connected persons of each of the Company and SDHG; (c) the transactions contemplated under the Feixian EPC Contract constitute connected transactions of each of the Company and SDHG.

Pursuant to Rule 14A.81 to Rule 14A.83 of the Listing Rules, a series of connected transactions will be aggregated and treated as if they were one transaction if they were all entered into or completed within a 12-month period or were otherwise related. On 2 April 2025, Yangzhou Shandong Hi-Speed New Energy Co., Ltd. (a direct wholly-owned subsidiary of the Company and an indirect non-wholly owned subsidiary of SDHG, as the principal) and Shandong Zhengchen Technology Co., Ltd. (an associate of SDHS Group and a connected person of each of SHNE and SDHG, as the contractor) entered into the EPC general contracting contract in relation to the Weichai 5.01215 MW distributed photovoltaic project in Yangzhou City, Jiangsu Province, PRC (“**Yangzhou Weichai EPC Contract**”) in the nature and the major terms that are basically the same as those of the Feixian EPC Contract. Accordingly, the transactions under the Feixian EPC Contract and Yangzhou Weichai EPC Contract shall be aggregated in accordance with Rule 14A.81 to Rule 14A.83 of the Listing Rules. For further details of Yangzhou Weichai EPC Contract, please refer to the announcement of the Company dated 2 April 2025.

As the highest applicable percentage ratio in respect of the transactions under the Feixian EPC Contract and Yangzhou Weichai EPC Contract aggregated in accordance with the Listing Rules exceeds 0.1% but falls below 5% for the Company, the entering into of the Feixian EPC Contract is subject to the reporting and announcement requirements but exempt from the circular (including independent financial advice) and independent shareholders’ approval requirements under Chapter 14A of the Listing Rules. Details of the Feixian EPC Contract are set out in the Joint Announcement.

2. Discloseable Transaction Finance Lease Agreement

On 25 July 2025, Wenshui Shangao Heat Supply Company Limited* (文水山高供熱有限公司) (“**Wenshui Shangao Heat Supply**”), as lessee, entered into the finance lease agreement with China Resources Financial Leasing Co., Ltd (華潤融資租賃有限公司) (“**CR Leasing**”), as lessor, pursuant to which CR Leasing shall purchase the heating equipment and ancillary facilities at Wenshui County, Shanxi Province, the PRC (the “**Leased Assets**”) from Wenshui Shangao Heat Supply for a total consideration of RMB250,000,000 (“**Finance Lease Agreement**”); and the Leased Assets would then be leased to Wenshui Shangao Heat Supply for a term of 96 months. The ownership of the Leased Assets under the Finance Lease Agreement will be vested in CR Leasing throughout the lease period. At the end of the lease period and subject to payments by Wenshui Shangao Heat Supply of (i) all amounts due under the Finance Lease Agreement; and (ii) a nominal consideration of RMB100 for the Leased Assets, the ownership of the Leased Assets will be returned to Wenshui Shangao Heat Supply. For further details, please refer to the announcement of the Company dated 25 July 2025.

3. Change in Composition of the Nomination Committee

With effect from 31 July 2025, each of Ms. Liao Jianrong, an executive Director and Mr. Victor Huang, an independent non-executive Director, has been appointed as a member of the nomination committee of the Board (the “**Nomination Committee**”). Following the above changes, the Nomination Committee comprises two executive Directors, namely Mr. Li Tianzhang and Ms. Liao Jianrong, and three independent non-executive Directors, namely Professor Qin Si Zhao, Mr. Victor Huang and Mr. Yang Xiangliang. For further details, please refer to the announcement of the Company dated 31 July 2025.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY’S LISTED SECURITIES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the listed securities of the Company during the Reporting Period.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted its own code of conduct for dealings in securities of the Company by the Directors on terms no less exacting than the required standard of the Model Code. Having made specific enquiries of all the Directors, all Directors confirmed that they have complied with the required standard set out in the Model Code throughout the Reporting Period.

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

The Company focuses on maintaining high standards of corporate governance in order to achieve sustainable development and enhance corporate performance. The Board and the management of the Company strive for adhering to the principles of corporate governance and have adopted sound corporate governance practices to meet the legal and commercial standards, focusing on areas such as internal control, risk management, fair disclosure and accountability to all shareholders to ensure the transparency and accountability of all operations of the Group. The Company believes that effective corporate governance is an essential factor to enhance shareholders value and safeguard shareholders’ interests.

In the opinion of the Board, the Company has complied with all the applicable code provisions set out in the Corporate Governance Code (the “**Code Provision**”) contained in Appendix C1 (the “**CG Code**”) of the Listing Rules throughout the Reporting Period. The Company would like to provide the following supplemental information:

- Pursuant to the Code Provision C.2.1 of the CG Code, the roles of the chairman of the Board (the “**Chairman**”) and chief executive officer of the Company (the “**CEO**”) should be separate and should not be performed by the same individual. The division of responsibilities between the Chairman and the CEO should be clearly established and set out in writing.

Mr. Wang Xiaodong has been the Chairman since 19 May 2022 to 2 August 2024 and Mr. Li Tianzhang has been the Chairman since 2 August 2024. The office of the CEO was vacant since Mr. Yang Guang resigned as an executive Director and CEO on 19 May 2022. The Company has been actively identifying a suitable candidate to fill the vacancy of CEO.

To ensure the balance of power and authority, the day-to-day management of business of the Group has been delegated to other executive Directors and management of the Group with the clear directions on the corporate actions that must be reported to and approved by the Board and the executive committees of the Company before making any decisions or entering into any commitments on behalf of the Company. The Board, with the assistance of the Nomination Committee, shall review the structure, size and composition of the Board from time to time and further announcement(s) will be made by the Company in relation to the appointment of CEO when required in accordance with the Listing Rules.

CHANGE IN INFORMATION OF DIRECTOR(S) UNDER RULE 13.51B(1) OF THE LISTING RULES

Pursuant to Rule 13.51B(1) of the Listing Rules, the change in information of the Director(s) required to be disclosed pursuant to paragraphs (a) to (e) and (g) of Rule 13.51(2) is as follows:

1. Mr. Victor Huang retired as an independent non-executive director of Scholar Education Group, a company listed on the Main Board of the Stock Exchange (Stock Code: 1769) with effect from 20 May 2025.
2. Each of Ms. Liao Jianrong, an executive Director and Mr. Victor Huang, an independent non-executive Director, has been appointed as a member of the Nomination Committee with effect from 31 July 2025.
3. Ms. Liao Jianrong has been appointed as a member of the nomination committee of SDHG with effect from 6 June 2025.

Save as disclosed above, after having made all reasonable enquiry, the Company is not aware of any other information which is required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules since the date of the annual report of the Company for the year ended 31 December 2024 and up to the date of this announcement.

AUDIT COMMITTEE

The audit committee of the Company (the “**Audit Committee**”) comprises three independent non-executive Directors, namely Mr. Victor Huang (the chairman of the Audit Committee), Mr. Yang Xiangliang and Mr. Chiu Kung Chik. The Audit Committee is primarily responsible for reviewing and providing supervision over the financial reporting procedure and risk management and internal control systems of the Company. The unaudited interim results of the Group for the six months ended 30 June 2025 and this announcement have been reviewed by the Audit Committee. The Audit Committee considers that appropriate accounting policies have been adopted, and the applicable requirements of the Listing Rules have been complied with, in the preparation of relevant results, and sufficient disclosures have been made.

PUBLICATION OF INTERIM RESULTS AND INTERIM REPORT

This interim results announcement is published on the websites of the Company (www.shneg.com.hk) and the Stock Exchange (www.hkexnews.hk). The interim report of the Company for the six months ended 30 June 2025 containing all the information required by the Listing Rules will be despatched to the shareholders of the Company and made available on the abovementioned websites in due course.

SUPPLEMENTAL INFORMATION ON CONTINUING CONNECTED TRANSACTIONS FOR THE YEAR ENDED 31 DECEMBER 2024

References are made to the annual report of the Company for the year ended 31 December 2024 (the “**2024 Annual Report**”). Unless otherwise stated, capitalized terms used in this section of this announcement shall have the same meanings as those defined in the 2024 Annual Report.

In addition to the information disclosed in pages 83 to 85 under the section headed “Continuing Connected Transactions” and note 42 to the consolidated financial statements for the year ended 31 December 2024 in the 2024 Annual Report, the Company hereby further provides more comprehensive information on the continuing connected transactions to the Shareholders, the actual transaction amounts in respect of each continuing connected transactions were as follows:

| No. | Transaction | Annual Cap | Actual |
|-------|--|-------------|-------------|
| | | for the | Transaction |
| | | year ended | Amount |
| | | 31 December | of the |
| | | 2024 | year ended |
| | | RMB'000 | 31 December |
| | | | 2024 |
| | | | RMB'000 |
| (I) | The Sales of Electricity | | |
| | – in respect of the sales of electricity to be generated by the distributed photovoltaic power stations constructed/ to be operated by the Group in certain water plants to BEWG | 30,988 | 14,790 |
| (II) | Factoring Agreement | | |
| | – provide recourse factoring finance service under the Factoring Agreement | 252,200 | 223,690 |
| (III) | SHNE Pingyin Electricity Sales Agreement | | |
| | – in respect of the sales of electricity generated by photovoltaic power stations to be constructed and operated by the Company in the designated areas of the production plant operated by Qilu Expressway Assembly | 4,045 | 770 |

APPRECIATION

The Board would like to express its sincere gratitude to our Shareholders and business partners for their continuous support and our staff for their dedication and hard work throughout the Reporting Period.

DEFINITIONS

In this announcement, the following terms or expressions shall have the following meanings unless otherwise specified:

| | |
|---------------------------|--|
| “Board” | the board of Directors of the Company |
| “Company” | Shandong Hi-Speed New Energy Group Limited, a company incorporated in the Cayman Islands with limited liability, the shares of which are listed on the Main Board of the Stock Exchange (stock code: 1250) |
| “controlling shareholder” | has the meaning ascribed to it under the Listing Rules |
| “Director” | the directors of the Company |
| “Group” | the Company and its subsidiaries |
| “GW” | gigawatt |
| “HK\$” | Hong Kong dollars, the lawful currency of Hong Kong |
| “Hong Kong” | the Hong Kong Special Administrative Region of the PRC |
| “kWh” | kilowatt hour |
| “Listing Rules” | the Rules Governing the Listing of Securities on the Stock Exchange |
| “Model Code” | the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix C3 to the Listing Rules |
| “MW” | megawatt |
| “MWh” | megawatt-hour |
| “NDRC” | the National Development and Reform Commission of the PRC |
| “PRC” or “China” | the People’s Republic of China |
| “Reporting Period” | the six months ended 30 June 2025 |
| “RMB” | Renminbi, the lawful currency of the PRC |

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| “SDHG” | Shandong Hi-Speed Holdings Group Limited (山高控股集團有限公司), a company incorporated in Bermuda with limited liability, the shares of which are listed on the Main Board of the Stock Exchange (stock code: 412) |
| “SDHG Group” | SDHG and its subsidiaries |
| “SDHS Group” | Shandong Hi-Speed Group Co. Ltd. (山東高速集團有限公司), a company established in the PRC with limited liability and an indirectly controlling shareholder of the Company |
| “SFO” | the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) |
| “Share Consolidation” | the share consolidation on the basis that (a) (i) every fifty (50) issued and unissued existing ordinary shares of the Company of HK\$0.001 each in the share capital of the Company be consolidated into one (1) consolidated ordinary share of the Company of HK\$0.05 each; and (ii) every fifty (50) unissued existing preference shares of the Company of HK\$0.001 each in the share capital of the Company be consolidated into one (1) consolidated preference share of the Company of HK\$0.05 each |
| “Shareholders” | the shareholders of the Company |
| “Stock Exchange” | The Stock Exchange of Hong Kong Limited |

* *For identification purposes only*

By Order of the Board
Shandong Hi-Speed New Energy Group Limited
Li Tianzhang
Chairman

Hong Kong, 27 August 2025

As at the date of this announcement, the Board comprises Mr. Li Tianzhang, Mr. Zhu Jianbiao, Mr. Wang Wenbo, Mr. Liu Zhijie, Ms. Liao Jianrong, Mr. Li Li and Mr. Wang Meng as executive Directors; and Professor Qin Si Zhao, Mr. Victor Huang, Mr. Yang Xiangliang and Mr. Chiu Kung Chik as independent non-executive Directors.