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## **Melco International Development Limited**

*(Incorporated in Hong Kong with limited liability)*

Website: [www.melco-group.com](http://www.melco-group.com)

(Stock Code: 200)

### **INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2025**

The board of directors (the “Board”) of Melco International Development Limited (the “Company” or “Melco International”) herein announces the unaudited condensed consolidated interim financial information of the Company and its subsidiaries (collectively the “Group”) for the six months ended 30 June 2025 as follows:

#### **FINANCIAL HIGHLIGHTS**

1. Net revenues were HK\$19.96 billion for the six months ended 30 June 2025, which represented an increase of HK\$2.20 billion or 12.4%, compared to HK\$17.77 billion for the six months ended 30 June 2024. The increase in net revenues was primarily attributable to the improved performance in both overall gaming and non-gaming operations.
2. The Group generated Adjusted EBITDA of HK\$5.37 billion for the six months ended 30 June 2025, compared to HK\$4.49 billion for the six months ended 30 June 2024.
3. Profit attributable to owners of the Company was HK\$350.8 million for the six months ended 30 June 2025, compared to loss attributable to owners of the Company of HK\$253.2 million for the six months ended 30 June 2024.
4. Basic earnings per share attributable to owners of the Company was HK\$0.18 for the six months ended 30 June 2025, compared to basic loss per share attributable to owners of the Company of HK\$0.13 (as restated) for the six months ended 30 June 2024.
5. Net asset value per share attributable to owners of the Company was HK\$0.4 as of 30 June 2025, compared to HK\$0.02 (as restated) as of 31 December 2024.
6. The Board does not recommend the payment of an interim dividend for the six months ended 30 June 2025.

# CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE SIX MONTHS ENDED 30 JUNE 2025

		For the six months ended 30 June	
		2025	2024
	Notes	HK\$'000 (Unaudited)	HK\$'000 (Unaudited)
NET REVENUES	4	<u>19,964,591</u>	<u>17,765,628</u>
OPERATING COSTS AND EXPENSES			
Gaming tax and license fees		(7,831,433)	(7,062,230)
Employee benefits expenses		(3,842,800)	(3,324,382)
Depreciation and amortisation	5	(2,149,608)	(2,250,395)
Other operating expenses, gains and losses, net	5	<u>(3,555,889)</u>	<u>(3,308,429)</u>
Total operating costs and expenses, net		<u>(17,379,730)</u>	<u>(15,945,436)</u>
OPERATING INCOME		<u>2,584,861</u>	<u>1,820,192</u>
NON-OPERATING INCOME/(EXPENSES)			
Interest income		37,217	76,929
Interest expense, net of amounts capitalised		(2,046,488)	(2,133,337)
Losses on extinguishment of debts		–	(6,798)
Other financing costs		(32,926)	(30,019)
Foreign exchange gains, net		93,433	6,503
Other income/(expenses), net		12,175	(84,276)
Share of gains/(losses) of a joint venture		46	(152)
Share of losses of associates		<u>–</u>	<u>(660)</u>
Total non-operating expenses, net		<u>(1,936,543)</u>	<u>(2,171,810)</u>
PROFIT/(LOSS) BEFORE INCOME TAX	5	648,318	(351,618)
Income tax expense	6	<u>(123,225)</u>	<u>(92,011)</u>
PROFIT/(LOSS) FOR THE PERIOD		<u><u>525,093</u></u>	<u><u>(443,629)</u></u>

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# CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2025

		As at 30 June 2025 <i>HK\$'000</i> (Unaudited)	As at 31 December 2024 <i>HK\$'000</i> (Audited)
	<i>Notes</i>		
NON-CURRENT ASSETS			
Property, plant and equipment		42,144,647	41,978,077
Right-of-use assets		5,028,132	5,073,287
Intangible assets		18,975,538	19,053,015
Goodwill		5,299,451	5,299,451
Investment in a joint venture		54,761	53,046
Prepayments, deposits and other receivables		994,741	1,035,366
Restricted cash		972,342	974,404
Total non-current assets		73,469,612	73,466,646
CURRENT ASSETS			
Inventories		258,106	251,940
Trade receivables	9	1,015,250	1,119,583
Prepayments, deposits and other receivables		822,423	811,957
Tax recoverable		1,779	1,252
Restricted cash		69,584	68,972
Cash and bank balances		9,055,252	9,029,153
Assets classified as held for sale	10	11,222,394 28,843	11,282,857 —
Total current assets		11,251,237	11,282,857

		As at 30 June 2025 HK\$'000 (Unaudited)	As at 31 December 2024 HK\$'000 (Audited)
	Notes		
<b>CURRENT LIABILITIES</b>			
Trade payables	11	132,806	192,485
Other payables, accruals and deposits received	12	8,185,772	8,250,163
Tax payable		283,083	295,829
Interest-bearing borrowings	13	10,349,515	9,483,349
Lease liabilities		474,169	424,737
		<u>19,425,345</u>	<u>18,646,563</u>
Liabilities directly associated with assets classified as held for sale	10	<u>2,098</u>	<u>–</u>
Total current liabilities		<u>19,427,443</u>	<u>18,646,563</u>
<b>NET CURRENT LIABILITIES</b>		<u>(8,176,206)</u>	<u>(7,363,706)</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>65,293,406</u>	<u>66,102,940</u>
<b>NON-CURRENT LIABILITIES</b>			
Other payables, accruals and deposits received	12	2,362,386	2,458,289
Interest-bearing borrowings	13	50,551,560	51,204,349
Lease liabilities		2,021,955	1,999,531
Tax payable		48,607	–
Deferred tax liabilities		2,221,104	2,234,250
		<u>57,205,612</u>	<u>57,896,419</u>
Total non-current liabilities		<u>57,205,612</u>	<u>57,896,419</u>
Net assets		<u>8,087,794</u>	<u>8,206,521</u>
<b>EQUITY</b>			
Share capital	14	6,473,857	5,701,853
Deficit		(5,499,185)	(5,655,923)
		<u>974,672</u>	<u>45,930</u>
Equity attributable to owners of the Company		<u>974,672</u>	<u>45,930</u>
Non-controlling interests		<u>7,113,122</u>	<u>8,160,591</u>
Total equity		<u>8,087,794</u>	<u>8,206,521</u>

## NOTES

### 1. ORGANISATION AND BUSINESS

#### (a) Corporate and group information

Melco International Development Limited (the “Company”) is a public company with limited liability incorporated in the Hong Kong Special Administrative Region of the People’s Republic of China (“Hong Kong”) as an investment holding company. The address of the registered office of the Company is 38th Floor, The Centrium, 60 Wyndham Street, Central, Hong Kong. The Company’s shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Hong Kong Stock Exchange”).

The Company together with its subsidiaries (collectively referred to as the “Group”) is a developer, owner and operator of integrated resort facilities in Asia and Europe. The Group operates its gaming business through Melco Resorts & Entertainment Limited (“Melco Resorts”), a majority-owned subsidiary of the Company and its American depositary shares (“ADSs”) are listed on the Nasdaq Global Select Market in the United States of America (the “U.S.”). In the Macau Special Administrative Region of the People’s Republic of China (“Macau”), a subsidiary of Melco Resorts holds a ten-year concession to operate games of fortune and chance in casinos in Macau commenced on 1 January 2023 and ends on 31 December 2032 (the “Concession”) and currently operates City of Dreams and Altira Macau, integrated resorts located in Cotai and Taipa, Macau, respectively. As announced by Melco Resorts on 9 June 2025, after considering Melco Resorts’ overall development strategy and in accordance with Macau gaming law, Grand Dragon Casino, a casino located in Taipa, Macau and three Mocha Clubs, which comprise non-casino based operations of electronic gaming machines in Macau, will cease operations before the end of 2025. The Group is currently applying for the relevant authorisations and approvals from the Macau government for the remaining three Mocha Clubs, namely Mocha Inner Harbour, Mocha Hotel Sintra and Mocha Golden Dragon, to continue operations after December 2025 until the expiry date of the Concession, subject to compliance with all legal and regulatory requirements. Melco Resorts, through its subsidiaries, including Studio City International Holdings Limited, which is majority-owned by Melco Resorts and its ADSs are listed on the New York Stock Exchange in the U.S., also operates Studio City, a cinematically-themed integrated resort in Cotai, Macau. In the Philippines, a majority-owned subsidiary of Melco Resorts operates and manages City of Dreams Manila, an integrated resort in the Entertainment City complex in Manila. In Europe, Melco Resorts, through its majority-owned subsidiaries, operates City of Dreams Mediterranean, an integrated resort in Limassol, in the Republic of Cyprus (“Cyprus”) and licensed satellite casinos in Cyprus. In the Democratic Socialist Republic of Sri Lanka (“Sri Lanka”), a subsidiary of Melco Resorts currently holds a casino license granted by the Sri Lanka government for a term of 20 years effective from 1 April 2024 and upon initial opening on 1 August 2025 and grand opening on 2 August 2025, operates a casino business (the “Sri Lanka Casino”) in an integrated resort branded as “City of Dreams Sri Lanka” in Colombo, Sri Lanka, developed by a subsidiary of John Keells Holdings PLC (“John Keells”), an independent third party.

The principal activities of the Group are divided into two operating and reportable segments, namely (i) the Casino and Hospitality segment; and (ii) the Other segment. See note 3 for additional information about the Group’s segments.

**(b) Recent developments related to business operations**

City of Dreams Mediterranean continues to be impacted by the Israel-Hamas and Russia-Ukraine on-going military conflicts, together with the Iran-Israel military conflicts which launched in June 2025 and restrictions on the ability to accept certain customers from Russia which have a negative impact on the Group's business, may materially and adversely affect the Group's business in Cyprus. The Group is currently unable to reasonably estimate the financial impact on its future results of operations, cash flows and financial position from these disruptions.

In July 2025, a subsidiary of Melco Resorts, as a hotel manager, entered into a management agreement (effective as of 15 July 2025) with a subsidiary of John Keells, owner of the hotel property, to provide management services to operate the top five floors of the hotel tower at City of Dreams Sri Lanka, as a "Nüwa" hotel, which opened to the public on 15 July 2025.

As at 30 June 2025, while the Group had net current liabilities of HK\$8,176,206,000 (31 December 2024: HK\$7,363,706,000), the Group had total cash and bank balances of HK\$9,055,252,000 and unused borrowing capacity of HK\$8,974,450,000 of which HK\$8,366,371,000 is available to draw, subject to the satisfaction of certain conditions precedent.

The Group believes it is able to support continuing operations and capital expenditures for at least 12 months after the reporting period end date of this unaudited condensed consolidated interim financial information. Accordingly, this unaudited condensed consolidated interim financial information is prepared on a going concern basis.

For the subsequent events of the Group after the reporting period ended 30 June 2025, please refer to note 18 for details.

**2.1 BASIS OF PREPARATION**

The unaudited condensed consolidated interim financial information has been prepared under the historical cost convention, except for the interest rate swaps, which have been measured at fair value and assets classified as held for sale, which are stated at the lower of their carrying amounts and fair values less costs to sell. This unaudited condensed consolidated interim financial information is presented in HK\$ except when otherwise indicated.

The unaudited condensed consolidated interim financial information has been prepared in accordance with Hong Kong Accounting Standard ("HKAS") 34 *Interim Financial Reporting* issued by the Hong Kong Institute of Certified Public Accountants as well as with the applicable disclosure requirements of Appendix D2 to the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange.

The unaudited condensed consolidated interim financial information for the six months ended 30 June 2025 does not include all the information and disclosures required in the annual consolidated financial statements, and should be read in conjunction with the Group's audited consolidated financial statements for the year ended 31 December 2024.

The financial information relating to the year ended 31 December 2024 that is included in this unaudited condensed consolidated interim financial information as comparative information does not constitute the Company's statutory annual consolidated financial statements for that year but is derived from those financial statements. Further information relating to these statutory financial statements required to be disclosed in accordance with section 436 of the Hong Kong Companies Ordinance is as set out below.

The Company has delivered the consolidated financial statements for the year ended 31 December 2024 to the Registrar of Companies as required by section 662(3) of, and Part 3 of Schedule 6 to, the Hong Kong Companies Ordinance.

The Company's auditor has reported on the consolidated financial statements for the year ended 31 December 2024. The auditor's report was unqualified, did not include a reference to any matters to which the auditor drew attention by way of emphasis without qualifying its report, and did not contain a statement under sections 406(2), 407(2) or (3) of the Hong Kong Companies Ordinance.

Certain comparative figures have been reclassified to conform to the current period's presentation as the directors of the Company consider that the new presentation is more relevant and appropriate to the unaudited condensed consolidated interim financial information.

## **2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES**

The accounting policies and basis of preparation adopted in the preparation of the unaudited condensed consolidated interim financial information for the six months ended 30 June 2025 are consistent with those of the Group as set out in the Group's audited consolidated financial statements for the year ended 31 December 2024, except for the adoption of the following amendments to HKFRS Accounting Standards and hedge accounting policies for interest rate swaps which became relevant to the Group for the first time for the current period's unaudited condensed consolidated interim financial information.

Amendments to HKAS 21

*Lack of Exchangeability*

The adoption of the amendments to HKFRS Accounting Standards had no material impact on the unaudited condensed consolidated interim financial information.

### **Hedge accounting**

The Group designates interest rate swaps as hedging instruments for cash flow hedges.

At the inception of the hedging relationship, the Group documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Group documents whether the hedging instrument is highly effective in offsetting changes in cash flows of the hedged item attributable to the hedged risk.



#### *Assessment of hedging relationship and effectiveness*

For hedge effectiveness assessment, the Group considers whether the hedging instrument is effective in offsetting changes in cash flows of the hedged item attributable to the hedged risk, which is when the hedging relationships meet all of the following hedge effectiveness requirements:

- there is an economic relationship between the hedged item and the hedging instrument;
- the effect of credit risk does not dominate the value changes that result from that economic relationship; and
- the hedge ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the Group actually hedges and the quantity of the hedging instrument that the entity actually uses to hedge that quantity of hedged item.

#### *Cash flow hedges*

The effective portion of changes in the fair value of derivatives and other qualifying hedging instruments that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated under other revaluation reserve, limited to the cumulative change in fair value of the hedged item from inception of the hedge. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss, if any.

Amounts previously recognised in other comprehensive income and accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss, in the same line as the recognised hedged item. Furthermore, if the Group expects that some or all of the loss accumulated in other revaluation reserve will not be recovered in the future, that amount is immediately reclassified to profit or loss.

### **2.3 ISSUED BUT NOT YET EFFECTIVE HKFRS ACCOUNTING STANDARDS**

The Group has not early adopted any new or amended HKFRS Accounting Standards that have been issued but are not yet effective in the unaudited condensed consolidated interim financial information for the six months ended 30 June 2025.

### **3. SEGMENT INFORMATION**

For management purposes, the Group is organised into business units based on their products and services and has two operating and reportable segments as follows:

- (a) the “Casino and Hospitality” segment, which comprises the operation of casinos and the provision of hospitality services and facilities through Melco Resorts; and
- (b) the “Other” segment comprises investments in a joint venture and associates and other.

Management monitors the results of the Group's operating and reportable segments separately for the purpose of making decisions about resource allocations and performance assessments. Segment performance is evaluated based on Adjusted EBITDA, which is a non-HKFRS Accounting Standards financial measure and the segment results of the Group, is the profit/loss for the period before interest, income tax, depreciation and amortisation, share-based compensation expenses, pre-opening costs, development costs, property charges and other, payments to SM Investments Corporation, Belle Corporation and PremiumLeisure and Amusement, Inc. (collectively referred to as the "Philippine Parties"), integrated resort and casino rent\*, corporate expenses, share of gains/losses of a joint venture, share of losses of associates and other non-operating income and expenses. This is the measure reported to the chief operating decision-maker for the purposes of resource allocations and performance assessments. Not all companies calculate Adjusted EBITDA in the same manner. As a result, Adjusted EBITDA as presented by the Group may not be directly comparable to other similarly titled measures presented by other companies.

Segment assets exclude other corporate unallocated assets which are managed on a group basis.

Segment liabilities exclude those borrowings, dividends payable, deferred tax liabilities and other corporate unallocated liabilities which are managed on a group basis.

Intersegment sales are transacted with reference to the selling prices used for sales made and services provided to third parties at the prevailing market prices.

\* *Integrated resort and casino rent represents variable lease costs to Belle Corporation for City of Dreams Manila.*

**Segment net revenues and results**  
**For the six months ended 30 June 2025**

	<b>Casino and Hospitality HK\$'000 (Unaudited)</b>	<b>Other HK\$'000 (Unaudited)</b>	<b>Total HK\$'000 (Unaudited)</b>
<b>Segment net revenues</b>			
Sales to external customers ( <i>note 4</i> )	19,964,591	–	19,964,591
Intersegment sales	6,778	–	6,778
	<u>19,971,369</u>	<u>–</u>	<u>19,971,369</u>
Elimination of intersegment sales	(6,778)	–	(6,778)
	<u>19,964,591</u>	<u>–</u>	<u>19,964,591</u>
<b>Segment expenses</b>			
Gaming tax and license fees <sup>(1)</sup>	(7,824,897)	–	
Employee benefits expenses <sup>(2)</sup>	(3,551,571)	–	
Other operating expenses, gains and losses, net <sup>(3)</sup>	(3,217,980)	(4,415)	
	<u>(7,824,897)</u>	<u>(4,415)</u>	
<b>Adjusted EBITDA</b>	<u>5,370,143</u>	<u>(4,415)</u>	5,365,728
<b>Other operating costs and expenses</b>			
Depreciation and amortisation			(2,149,608)
Share-based compensation expenses			(158,263)
Pre-opening costs			(307,106)
Development costs			(40,823)
Property charges and other			43,183
Payments to the Philippine Parties			(142,747)
Corporate expenses			(25,503)
			<u>(2,584,861)</u>
<b>Operating income</b>			<u>2,584,861</u>
<b>Non-operating income/(expenses)</b>			
Interest income			37,217
Interest expense, net of amounts capitalised			(2,046,488)
Other financing costs			(32,926)
Foreign exchange gains, net			93,433
Other income, net			12,175
Share of gains of a joint venture			46
			<u>46</u>
Total non-operating expenses, net			<u>(1,936,543)</u>
<b>Profit before income tax</b>			648,318
Income tax expense			(123,225)
			<u>(123,225)</u>
<b>PROFIT FOR THE PERIOD</b>			<u>525,093</u>

**For the six months ended 30 June 2024**

	Casino and Hospitality HK\$'000 (Unaudited)	Other HK\$'000 (Unaudited)	Total HK\$'000 (Unaudited)
<b>Segment net revenues</b>			
Sales to external customers ( <i>note 4</i> )	17,765,628	–	17,765,628
Intersegment sales	<u>6,653</u>	<u>–</u>	<u>6,653</u>
	17,772,281	–	17,772,281
Elimination of intersegment sales	<u>(6,653)</u>	<u>–</u>	<u>(6,653)</u>
Total segment net revenues	<u>17,765,628</u>	<u>–</u>	<u>17,765,628</u>
<b>Segment expenses</b>			
Gaming tax and license fees <sup>(1)</sup>	(7,062,230)	–	
Employee benefits expenses <sup>(2)</sup>	(3,128,852)	–	
Other operating expenses, gains and losses, net <sup>(3)</sup>	<u>(3,074,330)</u>	<u>(10,957)</u>	
<b>Adjusted EBITDA</b>	<u>4,500,216</u>	<u>(10,957)</u>	4,489,259
<b>Other operating costs and expenses</b>			
Depreciation and amortisation			(2,250,395)
Share-based compensation expenses			(154,794)
Pre-opening costs			(40,431)
Development costs			(16,205)
Property charges and other			(32,951)
Payments to the Philippine Parties			(148,736)
Integrated resort and casino rent			(5,237)
Corporate expenses			<u>(20,318)</u>
<b>Operating income</b>			<u>1,820,192</u>
<b>Non-operating income/(expenses)</b>			
Interest income			76,929
Interest expense, net of amounts capitalised			(2,133,337)
Losses on extinguishment of debts			(6,798)
Other financing costs			(30,019)
Foreign exchange gains, net			6,503
Other expenses, net			(84,276)
Share of losses of a joint venture			(152)
Share of losses of associates			<u>(660)</u>
Total non-operating expenses, net			<u>(2,171,810)</u>
<b>Loss before income tax</b>			(351,618)
Income tax expense			<u>(92,011)</u>
<b>LOSS FOR THE PERIOD</b>			<u><u>(443,629)</u></u>

*Notes:*

- (1) Gaming tax and license fees of HK\$6,536,000 (six months ended 30 June 2024: nil) are included in pre-opening costs.
- (2) Employee benefits expenses of HK\$10,382,000 (six months ended 30 June 2024: HK\$11,328,000) are included in the corporate expenses and HK\$280,847,000 (six months ended 30 June 2024: HK\$184,202,000) are included in pre-opening costs, property charges and other, share-based compensation expenses and development costs.
- (3) Other operating expenses, gains and losses, net of HK\$15,121,000 (six months ended 30 June 2024: HK\$8,990,000) are included in corporate expenses and HK\$318,373,000 (six months ended 30 June 2024: HK\$214,152,000) are included in pre-opening costs, development costs, property charges and other, payments to the Philippine Parties and integrated resort and casino rent.

**As at 30 June 2025**

	<b>Casino and Hospitality HK\$'000 (Unaudited)</b>	<b>Other HK\$'000 (Unaudited)</b>	<b>Total HK\$'000 (Unaudited)</b>
<b>Segment assets</b>	<b>84,289,521</b>	<b>83,604</b>	<b>84,373,125</b>
Corporate and other unallocated assets			<b>347,724</b>
Total assets			<b>84,720,849</b>
<b>Segment liabilities</b>	<b>71,864,722</b>	<b>2,098</b>	<b>71,866,820</b>
Corporate and other unallocated liabilities			<b>4,766,235</b>
Total liabilities			<b>76,633,055</b>

**As at 31 December 2024**

	Casino and Hospitality <i>HK\$'000</i> (Audited)	Other <i>HK\$'000</i> (Audited)	Total <i>HK\$'000</i> (Audited)
<b>Segment assets</b>	<b>84,478,079</b>	<b>151,801</b>	<b>84,629,880</b>
Corporate and other unallocated assets			119,623
Total assets			84,749,503
<b>Segment liabilities</b>	<b>71,359,354</b>	<b>2,217</b>	<b>71,361,571</b>
Corporate and other unallocated liabilities			5,181,411
Total liabilities			76,542,982

**Geographical information**

The Group's operations are mainly located in Macau, the Philippines and Cyprus. Information about the Group's net revenues is presented based on the locations of the operations of the relevant group entities. Information about the Group's non-current segment assets is presented based on the locations of the assets and for investments in a joint venture and associates, by location of their head offices.

**Net revenues from external customers**

	<b>For the six months ended 30 June</b>	
	<b>2025</b>	<b>2024</b>
	<b><i>HK\$'000</i></b>	<b><i>HK\$'000</i></b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
Casino and Hospitality		
Macau	<b>17,382,673</b>	15,172,173
The Philippines	<b>1,560,823</b>	1,717,577
Cyprus	<b>1,021,095</b>	875,878
Total	<b>19,964,591</b>	17,765,628

**Non-current segment assets**

	As at 30 June 2025 <i>HK\$'000</i> (Unaudited)	As at 31 December 2024 <i>HK\$'000</i> (Audited)
Macau	64,735,613	65,675,996
Cyprus	5,217,528	4,720,298
The Philippines	928,222	869,969
Other	1,517,774	1,117,971
Total	<u>72,399,137</u>	<u>72,384,234</u>

**4. NET REVENUES**

	For the six months ended 30 June 2025 <i>HK\$'000</i> (Unaudited)	2024 <i>HK\$'000</i> (Unaudited)
Casino revenues	16,537,013	14,516,622
Entertainment and resort facilities:		
Rooms	1,669,608	1,581,419
Food and beverage	1,142,463	1,076,672
Entertainment, retail and other	615,507	590,915
Sales to external customers ( <i>note 3</i> )	<u>19,964,591</u>	<u>17,765,628</u>

For the six months ended 30 June 2025, entertainment, retail and other include rental income of HK\$198,526,000 (six months ended 30 June 2024: HK\$222,522,000).

For the six months ended 30 June 2025, the revenue from contracts with customers was HK\$19,766,065,000 (six months ended 30 June 2024: HK\$17,543,106,000).

## 5. PROFIT/(LOSS) BEFORE INCOME TAX

The Group's profit/(loss) before income tax is arrived at after charging/(crediting):

	<b>For the six months ended</b>	
	<b>30 June</b>	
	<b>2025</b>	<b>2024</b>
	<b>HK\$'000</b>	<b>HK\$'000</b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
Depreciation and amortisation:		
Depreciation of property, plant and equipment	<b>1,855,566</b>	1,944,785
Amortisation of intangible assets	<b>136,009</b>	130,508
Depreciation of right-of-use assets	<b>164,107</b>	175,102
Less: capitalised in construction in progress	<b>(6,074)</b>	—
	<b>2,149,608</b>	2,250,395
Included in other operating expenses, gains and losses, net:		
Advertising and promotions	<b>866,974</b>	831,561
Repairs and maintenance	<b>486,551</b>	415,201
Costs of inventories	<b>421,326</b>	404,198
Other gaming operations expenses	<b>401,907</b>	408,751
Utilities and fuel	<b>316,682</b>	322,064
Payments to the Philippine Parties	<b>142,747</b>	148,736
Operating supplies	<b>137,736</b>	106,916
Legal and professional fees	<b>130,102</b>	110,083
Insurance	<b>80,719</b>	86,356
Other taxes and licenses	<b>77,103</b>	78,146
Transportation expenses	<b>72,723</b>	62,564
Rental and other expenses	<b>35,596</b>	34,576
Impairment of non-current non-financial assets, net ( <i>note</i> )	<b>32,284</b>	12,178
Allowances/(reversal of allowances) for credit losses, net	<b>29,653</b>	(7,954)
Included in other (income)/expenses, net:		
Impairment of investment in a joint venture	—	104,171



*Note:*

### **Altira Impairment**

During the six months ended 30 June 2025, the performance of Altira Macau, as a cash-generating unit (“CGU”) under the Casino and Hospitality segment (“Altira CGU”), had not improved and the Group recognised an impairment of HK\$4,999,000 for the Altira CGU, which included (i) the impairment of certain property, plant and equipment of HK\$10,235,000 which was determined based on the estimated recoverable amount of HK\$50,612,000 of individual assets as at 30 June 2025 estimated by their fair value less costs of disposal using the cost approach based on certain key assumptions including asset useful lives of 2 years to 7 years which were considered as level 3 inputs under the fair value hierarchy; and (ii) the reversal of impairment of intangible assets of HK\$5,236,000 as a result of certain gaming tables transferred from the Altira CGU to another CGU during the six months ended 30 June 2025.

### **Mocha Trademarks Impairment**

During the six months ended 30 June 2025, the Group recognised an impairment on the trademarks of Mocha Clubs, a CGU under the Casino and Hospitality segment, of HK\$27,285,000, as a result of three Mocha Clubs to cease operations before the end of 2025 and the remaining three Mocha Clubs to operate until the expiry of the Concession as disclosed in note 1(a), based on the estimated recoverable amount of HK\$287,825,000 of Mocha Clubs using the value-in-use calculation. The value-in-use calculation uses cash flow projections based on financial budgets approved by management covering a five-year period. The cash flow projections beyond the five-year period and up to the expiry date of the Concession are extrapolated with a growth rate of 2.0% per annum. The rate used to discount the forecasted cash flows is 13.3% which is pre-tax and reflected specific risks relating to Mocha Clubs.

In addition, effective from 9 June 2025, the date on which Melco Resorts announced the development of Mocha Clubs as disclosed in note 1(a), the estimated useful lives of the trademarks of Mocha Clubs were changed from indefinite lives to finite lives and such carrying amount is amortised on a straight-line basis over the remaining period of the Concession. Such change has been applied prospectively and the Group recognised amortisation of HK\$2,038,000 during the six months ended 30 June 2025.

As at 30 June 2025, the net carrying amount of the trademarks of Mocha Clubs is HK\$234,690,000.

## 6. INCOME TAX EXPENSE

An analysis of the income tax expense for the period is as follows:

	<b>For the six months ended</b>	
	<b>30 June</b>	
	<b>2025</b>	<b>2024</b>
	<b>HK\$'000</b>	<b>HK\$'000</b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
Current tax:		
Income taxes under Pillar Two ( <i>note</i> )	<b>48,607</b>	–
Macau Complementary Tax	<b>39,611</b>	33,801
Payments in lieu of Macau Complementary Tax on dividends	<b>30,874</b>	27,379
Philippine withholding tax on dividends	<b>16,570</b>	11,539
Hong Kong Profits Tax	<b>2,909</b>	5,622
Income tax in other jurisdictions	<b>67</b>	160
	<hr/>	<hr/>
Sub-total	<b>138,638</b>	78,501
	<hr/>	<hr/>
(Over)/under provision in prior periods:		
Macau Complementary Tax	<b>(274)</b>	361
Payments in lieu of Macau Complementary Tax on dividends	<b>(53)</b>	(112)
Hong Kong Profits Tax	<b>(10)</b>	26
Philippine Corporate Income Tax	<b>–</b>	3,739
Income tax in other jurisdictions	<b>(109)</b>	(1,456)
	<hr/>	<hr/>
Sub-total	<b>(446)</b>	2,558
	<hr/>	<hr/>
Deferred tax	<b>(14,967)</b>	10,952
	<hr/>	<hr/>
Total	<b>123,225</b>	92,011
	<hr/> <hr/>	<hr/> <hr/>

*Note:*

Global Anti-Base Erosion Model Rules (“Pillar Two”) have been enacted or substantively enacted in certain jurisdictions where the Group operates. Pillar Two is effective for the Group’s financial period beginning on or after 1 January 2024. The Group is in scope of the enacted or substantively enacted legislation and has performed an assessment of the Group’s potential exposure to Pillar Two income taxes.

The assessment of the potential exposure to Pillar Two income taxes is based on the most recent tax filings, country-by-country reporting and financial statements for the constituent entities of the Group. Based on the assessment, top-up tax has been accrued in the current interim period related to one of the jurisdictions where the Group operates, where the annual effective income tax rate calculated under the Pillar Two rules is estimated to be below the 15% minimum rate. For other jurisdictions where the Group operates, the Pillar Two transitional safe harbour relief will apply or the effective tax rate is above 15% for the six months ended 30 June 2025. The Group has recognised a current tax expense of HK\$48,607,000 related to the Pillar Two rules for the six months ended 30 June 2025 (six months ended 30 June 2024: nil).

The Group has applied the temporary mandatory exception from recognising and disclosing deferred tax assets and liabilities for the impacts of the Pillar Two rules and accounts for it as a current tax expense when incurred.

The subsidiaries incorporated in Sri Lanka are subject to Sri Lanka corporate income tax of 40%, which is increased to 45% with effect from 1 April 2025 on profits from betting and gaming activities while profits of other businesses are subject to tax of 30% on profit earned in or derived from Sri Lanka and abroad.

Other than the aforesaid changes for the six months ended 30 June 2025, there were no significant changes to the tax exposures as disclosed in the Group's audited consolidated financial statements for the year ended 31 December 2024.

## 7. DIVIDENDS

The Board does not recommend the payment of any interim dividends for the six months ended 30 June 2025 and 2024.

## 8. EARNINGS/(LOSS) PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY

The calculation of the basic and diluted earnings/(loss) per share attributable to owners of the Company is based on the following data:

	<b>For the six months ended</b>	
	<b>30 June</b>	
	<b>2025</b>	<b>2024</b>
	<b>HK\$'000</b>	<b>HK\$'000</b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
<b>Profit/(loss) for the period</b>		
Profit/(loss) attributable to owners of the Company		
for the purpose of basic earnings/(loss) per share	<b>350,816</b>	(253,216)
Effect of dilutive potential ordinary shares:		
Adjustment in relation to share options and restricted shares issued by a subsidiary of the Company	<b>(359)</b>	(468)
Profit/(loss) attributable to owners of the Company		
for the purpose of diluted earnings/(loss) per share	<b>350,457</b>	(253,684)

	<b>For the six months ended</b>	
	<b>30 June</b>	
	<b>2025</b>	<b>2024</b>
	<b>'000</b>	<b>'000</b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
		<b>(Restated)</b>
<b>Number of shares</b>		
Weighted average number of ordinary shares for the purpose of basic earnings/(loss) per share	<b>1,992,627</b>	1,950,345
Effect of dilutive potential ordinary shares:		
Adjustment in relation to awarded shares issued by the Company	<b>18,723</b>	–
Weighted average number of ordinary shares for the purpose of diluted earnings/(loss) per share	<b>2,011,350</b>	1,950,345
<b>For the six months ended</b>		
<b>30 June</b>		
	<b>2025</b>	<b>2024</b>
	<b>HK\$'000</b>	<b>HK\$'000</b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
		<b>(Restated)</b>
<b>Earnings/(loss) per share attributable to owners of the Company</b>		
Basic	<b>HK\$0.18</b>	HK\$(0.13)
Diluted	<b>HK\$0.17</b>	HK\$(0.13)

The weighted average number of shares for the purpose of basic and diluted earnings/(loss) per share attributable to owners of the Company for the six months ended 30 June 2025 has been adjusted and for the six months ended 30 June 2024 has been restated to reflect the bonus element of the Rights Issue (as defined in note 14) on 17 June 2025 and have been derived by excluding the shares of the Company held under trust arrangements for the Company's share incentive schemes.

Diluted earnings/(loss) per share attributable to owners of the Company is calculated by adjusting the weighted average number of ordinary shares outstanding and assumed conversion of all dilutive potential ordinary shares, and the profit/(loss) as adjusted to reflect the dilution effect of the share options and restricted shares issued by a subsidiary of the Company. For the six months ended 30 June 2025, adjustments were made as the restricted shares issued by a subsidiary of the Company and awarded shares issued by the Company would have dilutive effect on the earnings per share. For the six months ended 30 June 2024, adjustments were made as the share options and restricted shares issued by a subsidiary of the Company would have dilutive effect on the loss per share.

## 9. TRADE RECEIVABLES

An aging analysis of trade receivables as at the end of the reporting period, based on the due dates, is as follows:

	As at 30 June 2025 <i>HK\$'000</i> (Unaudited)	As at 31 December 2024 <i>HK\$'000</i> (Audited)
Current	382,410	339,455
Past due:		
Within 1 month	153,499	508,621
More than 1 month but within 3 months	199,705	111,873
More than 3 months but within 6 months	71,693	28,847
More than 6 months	1,082,465	1,112,464
	<u>1,889,772</u>	<u>2,101,260</u>
Allowances for credit losses	<u>(874,522)</u>	<u>(981,677)</u>
	<u><u>1,015,250</u></u>	<u><u>1,119,583</u></u>

## 10. ASSETS CLASSIFIED AS HELD FOR SALE

During the six months ended 30 June 2025, management pursued the sale of its entire 86.68% equity interest in Aberdeen Restaurant Enterprises Limited (“AREL”), a subsidiary of the Company. On 4 July 2025, the Group entered into a sale and purchase agreement to sell its entire 86.68% equity interest in AREL to an independent third party (the “Transaction”). Completion of the Transaction is expected to take place on or before 30 September 2025. After consideration of the relevant facts, the Group concluded the assets and liabilities of AREL and its subsidiary (the “AREL Group”), which are reported under “Other” segment, met the criteria for classification as held for sale as at 30 June 2025.

Assets and liabilities of the AREL Group classified as held for sale as at 30 June 2025 were comprised of:

	As at 30 June 2025 <i>HK\$'000</i> (Unaudited)
Assets:	
Cash and bank balances	28,312
Prepayments, deposits and other receivables	<u>531</u>
	<u>28,843</u>
Liabilities:	
Other payables, accruals and deposits received	<u>2,098</u>

#### 11. TRADE PAYABLES

An aging analysis of trade payables as at the end of the reporting period, based on the invoice dates, is as follows:

	As at 30 June 2025 <i>HK\$'000</i> (Unaudited)	As at 31 December 2024 <i>HK\$'000</i> (Audited)
Within 1 month	92,903	135,596
More than 1 month but within 3 months	26,293	39,399
More than 3 months but within 6 months	2,242	4,981
More than 6 months	<u>11,368</u>	<u>12,509</u>
	<u>132,806</u>	<u>192,485</u>

## 12. OTHER PAYABLES, ACCRUALS AND DEPOSITS RECEIVED

	As at 30 June 2025 HK\$'000 (Unaudited)	As at 31 December 2024 HK\$'000 (Audited)
<b>Current liabilities</b>		
Advance deposits and ticket sales	1,993,401	1,966,787
Gaming tax and license fee payables	1,488,548	1,327,666
Accrued operating expenses and other liabilities	1,287,661	1,349,259
Interest expense payables	926,318	925,273
Accrued employee benefits expenses	760,560	959,106
Outstanding gaming chips	639,234	647,581
Property, plant and equipment payables	445,196	520,368
Intangible assets liabilities	369,175	247,566
Loyalty program liabilities	256,321	303,614
Interest rate swap liabilities ( <i>note</i> )	17,956	–
Dividend payables	1,402	2,943
	<u>8,185,772</u>	<u>8,250,163</u>
<b>Non-current liabilities</b>		
Intangible assets liabilities	1,962,054	2,100,516
Other liabilities	246,696	217,987
Accrued employee benefits expenses	84,177	75,666
Deposits received	64,235	64,120
Interest rate swap liabilities ( <i>note</i> )	5,224	–
	<u>2,362,386</u>	<u>2,458,289</u>

*Note:*

In June 2025, a subsidiary of the Company entered into four floating-for-fixed interest rate swap arrangements to manage interest rate risk on its loans drawn under the 2020 Credit Facilities (as defined in note 13(c)). Two of the interest rate swap arrangements will expire in July 2026, while the remaining two expire in April 2027. Under the interest rate swap arrangements, the Group pays fixed interest rates ranging from 2.590% to 2.685% per annum on the notional amounts and receives variable interest which is based on the applicable Hong Kong Interbank Offered Rate (“HIBOR”). As at 30 June 2025, the aggregate notional amount of the outstanding interest rate swaps amounted to HK\$5,880,000,000.

These interest rate swaps are expected to remain highly effective in reducing the interest rate risk and qualify for cash flow hedge accounting. Changes in fair value of the interest rate swaps were recorded as assets or liabilities on the Group’s condensed consolidated statement of financial position, with an adjustment to other comprehensive income accumulated under other revaluation reserve in equity.

As at 30 June 2025, the fair values of interest rate swaps were recorded as interest rate swap liabilities, of which HK\$17,956,000 were included in current portion of other payables, accruals and deposits received and HK\$5,224,000 were included in non-current portion, respectively.

### 13. INTEREST-BEARING BORROWINGS

			As at 30 June 2025 HK\$'000 (Unaudited)	As at 31 December 2024 HK\$'000 (Audited)
	Notes			
Senior notes:				
Secured			2,729,776	2,695,005
Unsecured	a		44,396,990	51,655,302
			<u>47,126,766</u>	<u>54,350,307</u>
Non-current portion			<u>(41,468,560)</u>	<u>(44,866,958)</u>
Current portion			<u>5,658,206</u>	<u>9,483,349</u>
Bank loans:				
Secured	b		4,692,309	5,108,391
Unsecured	c		9,082,000	1,229,000
			<u>13,774,309</u>	<u>6,337,391</u>
Non-current portion			<u>(9,083,000)</u>	<u>(6,337,391)</u>
Current portion			<u>4,691,309</u>	<u>—</u>
Total:				
Non-current portion			50,551,560	51,204,349
Current portion			10,349,515	9,483,349
			<u>60,901,075</u>	<u>60,687,698</u>



	As at 30 June 2025 HK\$'000 (Unaudited)	As at 31 December 2024 HK\$'000 (Audited)
Analysed into borrowings repayable:		
Senior notes:		
Within one year or on demand	5,664,444	9,484,054
In the second year	2,747,362	3,881,747
In the third to fifth years, inclusive	32,968,329	35,323,893
After five years	5,887,201	5,822,620
	47,267,336	54,512,314
Less: deferred financing costs and original issue premiums, net	(140,570)	(162,007)
	47,126,766	54,350,307
Bank loans:		
Within one year or on demand	4,699,772	–
In the second year	9,082,000	5,114,036
In the third to fifth years, inclusive	1,000	1,230,000
	13,782,772	6,344,036
Less: deferred financing costs and adjustments on modification of debts, net	(8,463)	(6,645)
	13,774,309	6,337,391
The interest rate exposure of the Group's interest-bearing borrowings is as follows:		
	As at 30 June 2025 HK\$'000 (Unaudited)	As at 31 December 2024 HK\$'000 (Audited)
Fixed-rate borrowings	47,126,766	54,350,307
Variable-rate borrowings	13,774,309	6,337,391
	60,901,075	60,687,698

The carrying amounts of the Group's interest-bearing borrowings are denominated in the following currencies:

	As at <b>30 June 2025</b> <i>HK\$'000</i> (Unaudited)	As at 31 December 2024 <i>HK\$'000</i> (Audited)
United States dollars ("US\$")	<b>51,817,075</b>	59,456,698
HK\$	<b>9,084,000</b>	1,231,000
	<b><u>60,901,075</u></b>	<b><u>60,687,698</u></b>

*Notes:*

- (a) As at 30 June 2025, the unsecured notes bear interest rates ranging from 5.000% to 7.625% (31 December 2024: 4.875% to 7.625%) per annum and are repayable at maturities from July 2025 to 2032 (31 December 2024: from June 2025 to 2032). The unsecured notes are denominated in US\$. Certain unsecured notes are guaranteed by certain subsidiaries of the Company.

An aggregated outstanding principal amount of US\$221,622,000 (equivalent to approximately HK\$1,739,644,000) 6.000% unsecured senior notes due 2025 (the "2025 Senior Notes") and an aggregate principal amount of US\$500,000,000 (equivalent to approximately HK\$3,924,801,000) 5.250% unsecured senior notes due 2026 are due within the next 12 months after the reporting period ended 30 June 2025, with the net carrying amount of HK\$1,739,644,000 and HK\$3,918,562,000, respectively, were classified as current liabilities as at 30 June 2025.

On 6 June 2025, the Group fully repaid an aggregate principal amount of US\$1,000,000,000 (equivalent to approximately HK\$7,849,602,000) 4.875% unsecured senior notes on the maturity date with drawdowns from the 2020 Credit Facilities as disclosed in note (c) below.

- (b) As at 30 June 2025 and 31 December 2024, the outstanding secured bank loans are denominated in US\$ or HK\$. Borrowings denominated in US\$ bear interest at the term Secured Overnight Financing Rate ("SOFR") plus an applicable credit adjustment spread, if any, ranging from 0.06% to 0.20% per annum and a margin ranging from 1.95% to 2.55% per annum; and borrowings denominated in HK\$ bear interest at HIBOR plus an applicable margin ranging from 1.00% to 2.55% per annum. The secured bank loans consisted of term loan facilities and revolving credit facilities. As at 30 June 2025 and 31 December 2024, the term loan facilities were repayable at maturity within the period from 2026 to 2029 and the revolving credit facilities are repayable on the last day of an agreed upon interest period or rolled over subject to compliance with certain covenants and satisfaction of conditions precedent. The secured bank loans are guaranteed by certain subsidiaries of the Company and one of the secured bank loans is also guaranteed by the Company.

Certain agreements governing the secured bank loans, as the case may be, contain covenants, subject to certain exceptions and conditions, that limit the ability of respective borrowing groups to, among other things: (i) incur or guarantee additional indebtedness and issue certain preferred stock; (ii) make specified restricted payments and investments; (iii) prepay or redeem subordinated debt or equity; (iv) issue or sell capital stock; (v) transfer, lease or sell assets; (vi) create or incur certain liens; (vii) impair the security interests in the collateral; (viii) enter into agreements that restrict the ability of the restricted subsidiaries of relevant borrowing groups to pay dividends, transfer assets or make intercompany loans; (ix) change the nature of the business of the relevant group; (x) enter into transactions with affiliates; and (xi) effect a consolidation or merger. The agreements governing the secured bank loans also contain conditions and events of default customary for such financings, and mandatory prepayment requirements in respect of various amounts as specified in the agreements. Certain secured bank loans also contain financial covenants including leverage ratios, gearing ratios, interest cover ratio and minimum net assets requirements with respective applicable test dates of each year until maturity.

During the six months ended 30 June 2025, the Group obtained consents from the majority of lenders of an US\$1,000,000,000 (equivalent to approximately HK\$7,849,602,000) 5-year secured credit facility (the “2021 Credit Facilities”) (i) on 5 February 2025 to waive certain financial covenants from 1 July 2024 to 31 December 2025 (both dates inclusive), subject to certain conditions; and (ii) on 8 April 2025 to amend certain covenants from 8 April 2025 to 30 June 2025 (both dates inclusive), subject to certain conditions (the “April 2025 Amendment”). The Group also prepaid US\$10,000,000 (equivalent to approximately HK\$77,587,000) of the outstanding loan principal amount of the revolving credit facility under the 2021 Credit Facilities on the same date as agreed under the April 2025 Amendment.

During the six months ended 30 June 2025, the Group prepaid US\$60,000,000 (equivalent to approximately HK\$470,551,000) of the outstanding loan principal amount of the term loan facility and drew down US\$10,000,000 (equivalent to approximately HK\$78,496,000) of the revolving credit facility under the 2021 Credit Facilities.

As at 30 June 2025, the outstanding loan principal amount of the 2021 Credit Facilities was US\$598,600,000 (equivalent to approximately HK\$4,698,772,000) and the net carrying amount of HK\$4,690,309,000 was classified as current liabilities as the 2021 Credit Facilities were due within the next 12 months after the reporting period ended 30 June 2025. Subsequent to the reporting period ended 30 June 2025, on 31 July 2025, certain terms of the 2021 Credit Facilities were amended including an extension of maturity date by two years to 5 June 2028, details are disclosed in note 18(c).

- (c) On 29 April 2020, the Group entered into a senior unsecured credit facility agreement with a syndicate of banks (the “2020 Credit Facilities”) for a HK\$14,850,000,000 revolving credit facility with a term of five years and a maturity date of 29 April 2025, which was amended on 8 April 2024 to extend the maturity date by two years to 29 April 2027. Each loan made under the 2020 Credit Facilities is repayable in full on the last day of an agreed upon interest period in respect of the loan, generally ranging from one to six months, or rolling over subject to compliance with certain covenants and satisfaction of conditions precedent. The Group is also subject to mandatory prepayment requirements in respect of various amounts as specified in the 2020 Credit Facilities.

As at 30 June 2025 and 31 December 2024, the outstanding balance under the 2020 Credit Facilities were denominated in HK\$. Borrowings under the 2020 Credit Facilities can be denominated in US\$ which bear interest at term SOFR plus an applicable credit adjustment spread ranging from 0.06% to 0.20% per annum, or in HK\$ bearing interest at HIBOR, in both cases plus an applicable margin ranging from 1.00% to 2.00% per annum as adjusted in accordance with the leverage ratio in respect of certain subsidiaries of the Company. The indebtedness under the 2020 Credit Facilities is guaranteed by certain subsidiaries of the Company.

On 25 February 2025, pursuant to the terms under the 2020 Credit Facilities, an incremental facility of HK\$387,500,000 was established to increase the available commitments under the 2020 Credit Facilities from HK\$14,850,000,000 to HK\$15,237,500,000, subject to the satisfaction of certain conditions precedent.

During the six months ended 30 June 2025, the Group drew down a total of HK\$7,853,000,000 from the 2020 Credit Facilities to primarily fund the repayment of 4.875% unsecured senior notes due in June 2025 as disclosed in note (a).

In June 2025, the Group entered into four interest rate swap arrangements to hedge the interest rate exposure on loans under the 2020 Credit Facilities carried at variable interest rate. The Group’s outstanding interest rate swap arrangements as at 30 June 2025 are disclosed in note 12.

As at 30 June 2025, the outstanding loan principal amount of the 2020 Credit Facilities was HK\$9,082,000,000 (31 December 2024: HK\$1,229,000,000).

- (d) The availability period of an unsecured credit facility amounting to Philippine Peso 2,350,000,000 (equivalent to approximately HK\$325,966,000) was extended from 30 June 2025 to 28 September 2025 during the six months ended 30 June 2025, with no changes in the underlying terms and conditions.

As at 30 June 2025, borrowings in an aggregate principal amount of HK\$7,448,132,000 (31 December 2024: HK\$7,832,259,000) were secured by certain assets of the Group, details of which were disclosed in the Group’s audited consolidated financial statements for the year ended 31 December 2024.

As at 30 June 2025, the Group had unused borrowing capacity of HK\$8,778,210,000 (31 December 2024: HK\$17,162,551,000) of which HK\$8,170,131,000 (31 December 2024: HK\$16,537,250,000) is available to draw, subject to the satisfaction of certain conditions precedent.

For the six months ended 30 June 2025, except for disclosure above, there were no other significant changes to the interest-bearing borrowings as disclosed in the Group's audited consolidated financial statements for the year ended 31 December 2024.

#### 14. SHARE CAPITAL

	Number of ordinary shares	Amount HK\$'000
Issued and fully paid:		
As at 1 January 2024 and 31 December 2024 (Audited)	1,516,683,755	5,701,853
Issuance of shares under Rights Issue	758,341,877	780,030
Transaction costs attributable to Rights Issue	—	(8,026)
As at 30 June 2025 (Unaudited)	<u>2,275,025,632</u>	<u>6,473,857</u>

On 25 April 2025, the Company announced a proposed rights issue on the basis of one rights share for every two existing shares of the Company at a subscription price of HK\$1.0286 per rights share (the "Rights Issue") and with a prospectus published on 26 May 2025 (the "Prospectus"). On 17 June 2025, the Rights Issue was completed and 758,341,877 rights shares were allotted and issued at HK\$1.0286 per rights share. The rights shares are ranked pari passu in all respects with the existing shares then in issue. The gross proceeds from the Rights Issue amounted to approximately HK\$780,030,000 and the net proceeds from the Rights Issue after transaction costs of approximately HK\$9,514,000, of which HK\$8,026,000 was eligible to capitalise as share capital, were HK\$770,516,000. As disclosed in the Prospectus, the Company drew down HK\$390,000,000 under the Second Shareholder Loan Facilities (as defined in note 15), which was primarily utilised to repay a portion of the outstanding amounts under the 2021 Credit Facilities. Approximately HK\$389,934,000 of the amounts drawn under the Second Shareholder Loan Facilities (the "Set Off Amount") was set off against a portion of the subscription monies for the Rights Issue payable by the associates of Mr. Ho, Lawrence Yau Lung ("Mr. Ho"), a Director, Chairman and Chief Executive Officer of the Company. After applying the Set Off Amount, the net proceeds from the Rights Issue after expenses were approximately HK\$380,582,000.

As at 30 June 2025, the unutilised net proceeds from the Rights Issue, after satisfying to loan principal amounts outstanding and the interest payable under the 2021 Credit Facilities (including applying the First Shareholder Loan Facilities of US\$15,000,000 (equivalent to approximately HK\$117,824,000) advanced to prefund the interest payment and prepayment of a certain portion of the loan principal amounts outstanding under the 2021 Credit Facilities in April 2025, the outstanding loan principal amounts of which were repaid in June 2025 (note 15)) and fees and expenses in relation to the Rights Issue and the 2021 Credit Facilities, were approximately HK\$225,817,000.

In July 2025, the unutilised net proceeds from the Rights Issue, after certain other payments of fees and expenses in relation to the 2021 Credit Facilities, of approximately HK\$202,626,000 were subsequently deposited into the restricted debt service account (the “Debt Service Account”) for future debt service payments under the 2021 Credit Facilities as disclosed in the subsequent events in note 18(c).

Immediately before completion of the Rights Issue, there were 2,017,000 outstanding share options under the Company’s share option scheme. As a result of the Rights Issue, the exercise price of the share options and the number of shares to be issued upon exercise of the outstanding share options were adjusted with effect from 17 June 2025 pursuant to the terms and conditions of the share option scheme and the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange, details of which were set out in the announcement of the Company dated 16 June 2025.

As at 30 June 2025, 113,007 issued shares of the Company were held for vesting of awarded shares under the Company’s share incentive schemes.

## **15. RELATED PARTY TRANSACTIONS**

### **Shareholder loans**

On 9 January 2025, the Company, as borrower, entered into two shareholder loan facility agreements (collectively referred to as the “First Shareholder Loan Facilities”), with Mr. Ho and his controlled company, as lenders. Pursuant to the First Shareholder Loan Facilities, uncommitted revolving loan facilities, in an amount of US\$2,200,000 (equivalent to approximately HK\$17,080,000) and US\$22,800,000 (equivalent to approximately HK\$177,008,000), were granted by Mr. Ho and his controlled company, respectively, to the Company for a period from 9 January 2025 to 2 July 2026, subject to certain conditions precedent. The First Shareholder Loan Facilities are unsecured. Principal amounts outstanding under the First Shareholder Loan Facilities bear interest at 11% per annum and are payable every two months, with outstanding loan principal amounts payable by the Company on 2 July 2026. Notwithstanding the aforesaid, the lenders may demand immediate repayment of all or part of the principal amounts outstanding together with interest accrued by notice to the Company. During the six months ended 30 June 2025, the Company drew down a total of US\$15,000,000 (equivalent to approximately HK\$116,597,000) from the First Shareholder Loan Facilities for interest payment and prepayment of US\$10,000,000 (equivalent to approximately HK\$77,587,000) on the revolving loan under the 2021 Credit Facilities on 8 April 2025. On 18 June 2025, the Company fully prepaid the outstanding loan principal amounts of US\$15,000,000 (equivalent to approximately HK\$117,824,000) together with interest accrued under the First Shareholder Loan Facilities. As at 30 June 2025, the outstanding loan principal amount under the First Shareholder Loan Facilities was nil and the available unused borrowing capacity was US\$25,000,000 (equivalent to approximately HK\$196,240,000), subject to the satisfaction of certain conditions precedent.

On 24 April 2025, the Company entered into certain shareholder loan facility agreements with the associates of Mr. Ho, pursuant to which the associates of Mr. Ho provided the shareholders' credit facilities of up to an aggregate principal amount of HK\$451,830,000 to the Company for a period from 24 April 2025 to 24 October 2026 (the "Second Shareholder Loan Facilities"). The Second Shareholder Loan Facilities were unsecured revolving loan facilities which included a set-off arrangement allowing all or part of the subscription monies payable by the associates of Mr. Ho under the Rights Issue (as defined in note 14) to be partially set off on a dollar-to-dollar basis against an equivalent amount of any outstanding obligation under the Second Shareholder Loan Facilities (including any accrued interests). Principal amounts outstanding under the Second Shareholder Loan Facilities bore interest at 11% per annum and were payable every two months, with outstanding loan principal amounts payable by the Company on 24 October 2026. Notwithstanding the aforesaid, the lenders might demand immediate repayment of all or part of the principal amounts outstanding together with interest accrued by notice to the Company.

On 9 May 2025, the Company drew down HK\$390,000,000 from the Second Shareholder Loan Facilities to fund the prepayment of US\$50,000,000 (equivalent to approximately HK\$392,055,000) outstanding term loan principal amount under the 2021 Credit Facilities on 13 May 2025. On 9 June 2025, the Company prepaid approximately HK\$66,000 for outstanding loan principal together with its interest accrued under the Second Shareholder Loan Facilities and the associates of Mr. Ho applied the remaining outstanding loan principal amount of approximately HK\$389,934,000 as the Set Off Amount for the subscription monies for the Rights Issue payable by the associates of Mr. Ho. On 17 June 2025, the subscription of Rights Issue of approximately HK\$203,981,000 of the Set Off Amount was successful and the remaining portion of the Set Off Amount of approximately HK\$185,953,000 for the unsuccessful subscription of the Rights Issue by the associate of Mr. Ho was deemed as outstanding loan principal under the Second Shareholder Loan Facilities. On 18 June 2025, the Company fully prepaid the outstanding loan principal amounts together with interest accrued under the Second Shareholder Loan Facilities. On 30 June 2025, the Second Shareholder Loan Facilities were terminated.

During the six months ended 30 June 2025, total interest expenses of US\$445,000 (equivalent to approximately HK\$3,460,000) and HK\$3,700,000 were paid to the controlled company and the associates of Mr. Ho in relation to the First Shareholder Loan Facilities and the Second Shareholder Loan Facilities, respectively.

## **16. CHANGE IN OWNERSHIP INTERESTS OF CERTAIN SUBSIDIARIES**

### **Melco Resorts**

During the six months ended 30 June 2025, Melco Resorts repurchased 32,345,223 ADSs (equivalent to 97,035,669 ordinary shares) from the open market for an aggregate consideration of approximately US\$166,010,000 (equivalent to approximately HK\$1,291,095,000) of which nil repurchased ordinary shares were cancelled. The Group's ownership interest in Melco Resorts increased as a result.

During the six months ended 30 June 2025, certain restricted shares under the Melco Resorts share incentive plans were vested which decreased the Group's ownership interest in Melco Resorts.

As a net result of the above transactions, the Group's ownership interest in Melco Resorts increased from 54.59% on 1 January 2025 to 58.69% on 30 June 2025. The Group recognised a decrease of HK\$312,685,000 in special reserve and a decrease of HK\$978,253,000 in non-controlling interests.



## 17. COMMITMENTS AND CONTINGENCIES

### Other commitments – Agreement with the Board of Investment of Sri Lanka

As disclosed in note 40 to the Group's audited consolidated financial statements for the year ended 31 December 2024, pursuant to the BOI Agreement, the Group is obligated to create and operate a "recreation centre including a casino and related activities" in City of Dreams Sri Lanka with an investment amount of US\$100,000,000 (equivalent to approximately HK\$784,960,000) by 1 August 2025, which is the earlier date of (i) the date which is 24 months from 28 June 2024; or (ii) the date that the Sri Lanka Casino commenced operations as disclosed in note 1(a) (the "Investment Commitment"). The Investment Commitment is required to be funded by 20% equity and 80% loan capital as foreign direct investment. As at 30 June 2025, the Group had made equity and loan investments of Sri Lankan Rupees 7,510,000,000 (equivalent to approximately HK\$191,717,000) and US\$80,000,000 (equivalent to approximately HK\$628,006,000) for the operation and development of the Sri Lanka Casino, and has satisfied the Investment Commitment.

### Litigation

#### *City of Dreams Mediterranean arbitration*

On 24 July 2024, Avax S.A. & Terna S.A. (the "Claimants", main contractor for the construction of City of Dreams Mediterranean) filed a notice of arbitration against ICR Cyprus Resort Development Co Limited ("ICRD"), a subsidiary of the Company, (the "Respondent") initiating an arbitration under the London Court of International Arbitration Rules, principally seeking additional payment for the construction of City of Dreams Mediterranean (the "Arbitration"). The Respondent intends to vigorously defend against the claims and believes that the claims are without merit. The Respondent has significant counter claims against the Claimants which the Respondent intends to vigorously pursue. ICRD has determined that based on the Arbitration progress to date, it is currently unable to determine the outcome of the Arbitration or reasonably estimate the range of possible loss, if any.

## 18. SUBSEQUENT EVENTS

- (a) On 11 July 2025, the Group drew down HK\$233,000,000 from a HK\$233,000,000 secured revolving credit facility and HK\$1,104,000,000 from a HK\$1,945,000,000 secured revolving credit facility for full repayment of the 2025 Senior Notes as disclosed in note (b) below.
- (b) On 15 July 2025, the Group fully repaid the outstanding principal amount of US\$221,622,000 (equivalent to approximately HK\$1,739,699,000) of the 2025 Senior Notes on the maturity date with funds drawn from secured revolving credit facilities and cash on hand.



- (c) On 31 July 2025, the Group entered into a second amendment and restatement agreement with the facility agent of the 2021 Credit Facilities (the “2021 Credit Facilities Amendments”). Pursuant to the 2021 Credit Facilities Amendments and with effect from 31 July 2025, the facility agent agreed, among other things, to (i) extend the maturity date of the 2021 Credit Facilities for two years to 5 June 2028; (ii) amend the available facility commitments under the term loan facility and the revolving credit facility to US\$421,600,000 (equivalent to approximately HK\$3,309,496,000) and US\$210,000,000 (equivalent to approximately HK\$1,648,468,000), respectively; (iii) amend the terms of certain financial covenants and waive the requirement of such compliance during the period from 1 July 2024 to 31 December 2025 (both dates inclusive); (iv) resume quarterly repayments of outstanding principal amounts of the term loan from 30 June 2027; and (v) include mandatory prepayment of the term loan related to a portion of the dividends from a subsidiary, with remaining amounts to be deposited into the Debt Service Account (as defined in note 14), in addition to other mandatory prepayment events. Corresponding gain/loss on modification of debts will be recognised in the profit or loss upon the 2021 Credit Facilities Amendments become effective.
- (d) On 29 August 2025, the Group repaid the outstanding principal amount of HK\$447,000,000 along with accrued interest under the 2020 Credit Facilities.

## **MANAGEMENT DISCUSSION & ANALYSIS**

### **SIGNIFICANT EVENTS AND DEVELOPMENTS**

During the first half of 2025, the Group demonstrated resilient performance across its integrated resort portfolio.

Throughout this period, the Group maintained its commitment to balanced growth by optimising operational expenditures while strategically investing in property upgrades and premium customer experiences. The first-half performance reflects the Group's ability to adapt to market dynamics while laying the foundations for sustainable growth across its geographically diversified portfolio.

In the Macau Special Administrative Region of the People's Republic of China ("Macau"), the Group maintained its competitive position through strategic property enhancements which contributed to improved visitation and operational efficiencies. The successful relaunch of "House of Dancing Water" in May 2025 achieved exceptional occupancy, significantly boosting non-gaming revenue streams and reinforcing Macau's appeal as an entertainment destination.

In the Philippines, the Group implemented prudent cost optimisation measures in response to intensified market competition, including rationalisation of patron reinvestment and marketing expenses.

The operations in the Republic of Cyprus ("Cyprus") demonstrated notable resilience, with City of Dreams Mediterranean and the satellite casinos exhibited solid results despite events in the Middle East in June 2025.

### **BUSINESS REVIEW**

#### **Integrated Gaming and Entertainment Resorts**

Melco International operates its gaming business through its subsidiary, Melco Resorts & Entertainment Limited ("Melco Resorts"), a developer, owner and operator of integrated resort facilities in Asia and Europe. As at 30 June 2025, Melco International, through its subsidiary, held approximately 53.85% of the total number of issued shares of Melco Resorts.

Melco Resorts currently operates City of Dreams and Altira Macau, integrated resorts located in Cotai and Taipa, Macau, respectively. Its business also includes Grand Dragon Casino, a casino located in Taipa, Macau and Mocha Clubs, the largest non-casino based operator of electronic gaming machines in Macau. In addition, it operates Studio City, a cinematically-themed integrated resort located in Cotai, Macau.

Beyond Macau, a Philippine subsidiary of Melco Resorts currently operates and manages City of Dreams Manila, an integrated resort located at the Entertainment City complex in Manila. In Europe, Melco Resorts, through its majority-owned subsidiaries, operates City of Dreams Mediterranean, an integrated resort in Limassol, in Cyprus and licensed satellite casinos in other cities in Cyprus.

The Group's net revenues totalled Hong Kong dollar ("HK\$") 19.96 billion for the six months ended 30 June 2025, an increase of 12.4% compared to HK\$17.77 billion recorded in the corresponding period of 2024. The increase was primarily attributable to the improved performance in both overall gaming and non-gaming operations. Profit attributable to owners of the Company was HK\$350.8 million for the six months ended 30 June 2025, compared to loss attributable to owners of the Company of HK\$253.2 million in the corresponding period of 2024.

### *City of Dreams*

City of Dreams in Macau is Melco Resorts' flagship integrated resort, a premium-focused property targeting high-end customers and rolling chip patrons from regional markets across Asia. In the first half of 2025, the property operated an average of approximately 434 gaming tables and 622 gaming machines.

As part of its ongoing commitment to enriching Macau's diverse tourism offerings, City of Dreams continues to attract visitors through unique entertainment experiences and facility enhancements. The once-in-a-lifetime aquatic show "House of Dancing Water" made its highly anticipated return in May 2025 with a refreshed storyline and enhanced visuals incorporating cutting-edge technology. The show received great feedback, significantly contributing to growing non-gaming revenue and increased visitation to Macau.

To enhance accessibility and property visibility, renovation work has commenced on the main entrance of City of Dreams. Additionally, plans are being finalised for a full renovation of The Countdown hotel, targeted for completion in 2026, which is expected to deliver a distinctive experience and complement City of Dreams' premium luxury hotel portfolio.

### *Studio City*

The cinematically-themed integrated resort, Studio City, is designed to be the most diverse entertainment destination in Macau. In the first half of 2025, the property operated an average of approximately 253 gaming tables and 760 gaming machines.

To further enrich Macau's tourism landscape and support the government's vision of establishing the city as a vibrant "City of Sports", Studio City has launched the brand-new Studio City Sk8te Park, Macau's first rooftop skatepark spanning 1,200 square metres. The skatepark boasts a professional "street" and "park" layout designed by the team behind the Olympic extreme sports venue. Studio City also hosted the first-ever "Studio City SK8TEFest", alongside the first international skateboarding competition in the Greater Bay Area – the "Melco Style Presents: 2025 FISE Battle of the Champions". These events brought together top skaters from around the world, not only energising the city and drawing global attention, but also showcasing Macau's unique charm through "Tourism + Sports" and attracting more international visitors.

Other exciting events include the highly popular Toy Story campaign in celebration of the 30th anniversary of Toy Story, which attracts family-friendly visitors to the property. A-list artists, Joey Yung, Leon Lai and Aaron Kwok, also wrapped up their third and final season of the Melco Residency Concert Series, contributing to a boost in visitation and the local economy.

### ***Altira Macau***

Altira Macau is an integrated resort designed to provide a casino and hotel experience that caters to premium mass and mass segments. Located in Taipa, it offers an oasis of sophistication with spectacular panoramic views of the Macau peninsula. By delivering impeccable service customised for each guest, both Altira Macau and Altira Spa achieved a Five-Star ranking from Forbes Travel Guide ("FTG") for the 16th consecutive year in 2025. In the first half of 2025, Altira Macau operated an average of approximately 33 gaming tables and 133 gaming machines operated under the brand Mocha at Altira Macau.

### ***Mocha Clubs and Other***

Mocha Clubs comprise the largest non-casino based operations of electronic gaming machines in Macau. As a pioneer in Macau's electronic gaming industry, Mocha Clubs has invested in a series of innovative and top-quality electronic gaming machines from around the world to offer a contemporary entertainment mix to a broader range of visitors. In the first half of 2025, Mocha Clubs operated an average of approximately 845 gaming machines (excluding approximately 133 gaming machines at Altira Macau). The Group also operates Grand Dragon Casino, which focuses on mass market table games, under a right-to-use agreement. In the first half of 2025, Grand Dragon Casino operated an average of approximately 15 gaming tables.

After considering the Group's overall development strategy and in accordance with Macau gaming law, the Group will cease operations of Grand Dragon Casino and three Mocha Clubs, namely Mocha Hotel Royal, Mocha Kuong Fat and Mocha Grand Dragon Hotel, by the end of 2025. In addition, the Group is currently applying for the relevant authorisations and approvals from the Macau government for the remaining three Mocha Clubs, namely Mocha Inner Harbour, Mocha Hotel Sintra and Mocha Golden Dragon, to continue operations after December 2025 until the expiry date of the concession in Macau, subject to compliance with all legal and regulatory requirements.

### ***City of Dreams Manila***

Beyond Macau, City of Dreams Manila, which is strategically located at the gateway of Entertainment City, provides an unparalleled entertainment and hospitality experience for the Southeast Asian market and continues to set the benchmark for the Group's robust capacity to execute its international vision. This dynamic property boasts the ultimate in entertainment, hotel, retail, dining and lifestyle experiences and features extensive gaming space, including VIP and mass market gaming facilities. In the first half of 2025, the property operated an average of approximately 266 gaming tables and 2,266 gaming machines.

### ***City of Dreams Mediterranean and Other***

City of Dreams Mediterranean, Europe's first and largest integrated resort, is a pioneering integrated resort that aims to establish Cyprus as a premier year-round tourism and business destination. It is an award-winning resort in Limassol, Cyprus, providing a 500-room hotel with a casino, conferencing facilities including the island's largest expo centre within a resort, entertainment shows, luxury retail, fine dining and spa. It also offers a wide array of exceptional recreational facilities, including the Marcos Baghdatis Tennis Academy, a family adventure park, and the largest pool complex on the island.

In addition to City of Dreams Mediterranean, the Group continues to operate three satellite casinos in Cyprus located in Nicosia, Ayia Napa and Paphos. In the first half of 2025, City of Dreams Mediterranean had an average of approximately 102 gaming tables and 723 gaming machines and the satellite casinos had an average of approximately 4 gaming tables and 162 gaming machines.

## OUTLOOK

Amid encouraging signs of market recovery, the Group's strategic focus on delivering exceptional, world-class entertainment and hospitality experiences has positioned it well for a sustained growth trajectory.

In Macau, the Group's key market, the tourism sector continues to gain robust momentum, with visitor arrivals rising 14.9% year-on-year to 19.2 million in the first half of 2025 – the second-highest first-half total on record, according to data from the Statistics and Census Service. This solid growth in tourist visits was bolstered by a range of supportive measures implemented by the Central Government for Macau, including an increase in the duty-free shopping quota for mainland visitors to Macau, the extension of the eligibility for “individual travel permits” to more mainland Chinese cities, and the “One Week, One Trip” policy for Zhuhai residents. Meanwhile, the continued expansion of Macau's non-gaming offerings, including a vibrant calendar of high-profile cultural and sporting events, has played a significant role in enhancing the city's appeal as an all-encompassing leisure destination.

In alignment with the Macau government's diversification development strategy, the Group is committed to enriching its portfolio with innovative entertainment, premium hospitality and unparalleled cultural experiences that cater to a wider demographic of guests. Notably, the Group is progressing with the full renovation of The Countdown hotel, which is scheduled for completion in 2026. The hotel will be rebranded and will feature approximately 150 high-end luxury rooms, offering a distinctive experience that complements City of Dreams' existing hospitality offerings.

Meanwhile, the Group's signature show “House of Dancing Water” has garnered an exceptional reception since its relaunch in May 2025, demonstrating strong potential to increase visitations, prolong guest stays and drive guest spending across its non-gaming amenities.

Concurrently, the Group is also continuing to implement enhancements in gaming areas across its Macau properties to broaden the Group's service and product offerings and drive traffic and revenue growth.

Marking a pivotal milestone in the Group's global expansion, City of Dreams Sri Lanka officially opened in August 2025 as the first integrated resort in the Democratic Socialist Republic of Sri Lanka (“Sri Lanka”) and South Asia. This project demonstrates the Group's capital-light strategy that aims to maximise returns while mitigating investment risks, and it will serve as a blueprint for future expansions in high-growth emerging markets.

Developed by a subsidiary of John Keells Holdings PLC (“John Keells”), City of Dreams Sri Lanka combines luxury hospitality, gaming, dining, retail and event spaces under one roof. The Group operates the casino and manages the top five floors of the hotel tower at City of Dreams Sri Lanka, which is branded as Nūwa, curating exclusive experiences across the resort.

To further optimise its portfolio, the Group is exploring strategic options for City of Dreams Manila, aiming to strengthen the Group’s balance sheet and unlock capital for new opportunities.

With a steadfast commitment to excellence and innovation, the Group is optimistic about the long-term business prospects across its diversified portfolio. Through continuous refinement of its offerings and strategic pursuit of emerging opportunities, the Group is poised to solidify its market leadership, and achieve greater growth and success.

## **ACHIEVEMENTS AND AWARDS**

The Group continues to lead the global leisure and entertainment industry with an unwavering commitment to excellence, corporate governance and sustainability. Embracing core values embedded in the highest standards of governance and innovative sustainable development, the Group’s growth and leadership have been widely recognised internationally. In 2025, the Group received numerous prestigious awards reflecting its sustained responsibility and operational excellence.

### **Corporate Governance**

Melco International has been recognised by the business and investment communities for its exemplary leadership and corporate governance. In 2025, the Company was honoured with the Best Investor Relations Company award at the Asian Excellence Awards hosted by the Corporate Governance Asia magazine for the 14th year. Additionally, Chairman and Chief Executive Officer, Mr. Ho Lawrence Yau Lung, was recognised as Asia’s Best CEO for the 14th year. The awards highlight the Company’s steadfast dedication to transparency, accountability and sustainable long-term growth.

### **Business Operations**

Driven by an unwavering commitment to operational excellence and extraordinary guest experiences, the Group continues to deliver world-class culinary, hospitality and entertainment offerings that captivate and delight guests with unparalleled quality and satisfaction.



In 2025, the Group was awarded a total of 107 Stars by the 2025 FTG, with a record-breaking 19 prestigious Five-Star awards across its hotels, restaurants, and spa facilities, further solidifying its leading position with the most Five-Star awards among integrated resorts in both Macau and Asia. The Group's culinary excellence was once again recognised by the MICHELIN Guide Hong Kong & Macau 2025, with an impressive total of eight MICHELIN stars awarded across five of its signature restaurants. In addition, the Group was honoured with a collective total of six Diamonds from the Black Pearl Restaurant Guide 2025, along with 11 awards at Tatler Best 2025 Hong Kong and Macau. These achievements underscore the Group's commitment to providing guests with the most memorable and innovative dining, hospitality and entertainment experiences.

Cantonese fine dining restaurant Jade Dragon at City of Dreams maintained its FTG Five-Star rating for the 12th consecutive year, retained its seventh consecutive Three MICHELIN Stars, and earned a sixth consecutive Black Pearl Three-Diamond rating, solidifying its unique position as Macau's only Chinese restaurant with these accolades. It was also named Macau's Restaurant of the Year and listed among Tatler Best 20 Restaurants in Macau at Tatler Best 2025 Hong Kong and Macau.

Redefining fine dining with a contemporary vision through gastronomy that pays homage to the great traditions and savoir-faire of French cuisine, Alain Ducasse at Morpheus continued to demonstrate its culinary excellence with a sixth consecutive FTG Five-Star rating, a seventh consecutive Two MICHELIN Stars, a second-year Black Pearl One-Diamond award, and the Best Service accolade in the Restaurant & Bar Category and listed among Tatler Best 20 Restaurants in Macau at Tatler Best 2025 Hong Kong and Macau.

Meanwhile, Studio City's Pearl Dragon earned its seventh FTG Five-Star award and ninth consecutive One MICHELIN Star. It was also listed among Tatler Best 20 Restaurants in Macau.

In recognition of the Group's ongoing innovation in the region's integrated resort and hospitality sector, Studio City was recognised once again at the prestigious Pacific Asia Travel Association (PATA) Gold Awards 2025, winning the "Best Marketing Campaign – Hospitality" category for the third consecutive year.

Furthermore, City of Dreams Mediterranean shines at the Cyprus Tourism Awards and received five prestigious accolades, including the Gold Award for Innovation in High-End Experience. The awards highlighted the integrated resort's ongoing commitment to sustainability, innovation, luxury and global outreach.

These honours showcase the Group's growing global presence and its ability to deliver exceptional luxury experiences across diverse markets.



## **People**

With its strong commitment to fostering local talent development, the Group is dedicated to nurturing and mentoring individuals in the fields of entertainment and creativity.

The Group believes that excelling in artistic entertainment performance stems from the continuous cultivation of talents. As Macau's most iconic artistic spectacle, "House of Dancing Water" offers local talent a valuable opportunity to engage in a world-class production, empowering a new generation of artists and technicians to shine on the international stage and demonstrating a wonderful collaboration among local and international talents from over 30 countries.

With the aim of nurturing local talent in entertainment and creativity while instilling national pride and patriotism, the Group continued to co-host the "Melco Star Macau Youth Talent Competition" in collaboration with the National Conditions Education (Macau) Association. This year's competition attracted nearly 1,300 youths from 60 schools and art institutions across Macau delivering close to 200 Chinese cultural arts performances. The young finalists had the unique opportunity to showcase their performances to a distinguished panel of judges comprising world-renowned maestros from the fields of arts and entertainment.

Fostering a more accepting and diverse environment is vital for the sustainable development of the community. In support of this cause, the Group continued to sponsor the "Inclusion Conference & Festival" and "Macau Golf Masters" in 2025, two globally recognised events celebrating diversity and inclusion. The events facilitated opportunities for meaningful dialogue and constructive exchange, set on a stage that honours excellence, resilience, and international camaraderie, thereby supporting Macau's evolution into a city of inclusivity.

## **Corporate Social Responsibility**

The Group's corporate social responsibility initiatives transcend mere philosophy, which embodies its greatest efforts to foster long-term initiatives that significantly contribute to society through a proactive and innovative approach.

Volunteering is an integral part of the Group's culture, and its commitment to the local community remains steadfast. The "Melco Volunteer Recognition Ceremony 2025" was hosted to honour its colleagues for their support and dedication to serving the community through the Group's signature volunteerism initiative "Simple Acts of Kindness". The event honoured over 2,000 colleagues and their children who have devoted their time to volunteering between 2023 and 2024.

The commitment to responsible gaming is foundational to the Group's ethos. As a top priority, the Group strives to differentiate itself in the industry by upholding stringent responsible gaming standards. Exceeding regulatory requirements in all jurisdictions, it is dedicated to continuously enhancing fair and safe gaming experiences for its guests and colleagues. Such efforts have been recognised with the Best Responsible Gaming Program at the Asia Gaming Awards, further highlighting our commitment to corporate social responsibility.

The Group consistently prioritises and supports small and medium enterprises (“SMEs”), recognising their crucial role in driving local economic prosperity and community sustainability. One of the signature initiatives is the Heart-of-House Roadshows, where rent-free retail space in the Group’s integrated resorts is offered as an effective platform for SMEs to showcase their products and services, thereby boosting their revenue and market exposure. In June 2025, in collaboration with the Commerce and Investment Promotion Institute, a dedicated “Food Products by Local SMEs – Minibar Products” event was hosted in the Heart-of-House area at Studio City, featuring 12 local SMEs for direct sales and marketing opportunities.

Moreover, in partnership with the Macao Young Entrepreneur Incubation Centre, a specialised business matching event was hosted for 15 SMEs to showcase their product designs and marketing promotion concepts through display booths. The exhibition not only enhanced the understanding of current market dynamics but also paved the way for fruitful business discussions and potential collaborations with the SMEs involved.

### **Environmental Sustainability**

The Group’s commitment to going “Above & Beyond” is exemplified across its global properties.

While committed to serving high-quality culinary dishes to guests, the Group remains focused on sustainable sourcing and strives to procure responsible food and beverage items that support local farmers, fishers and food producers, as well as those that promote animal welfare. The Group has achieved its goal of sourcing 100% of eggs from cage-free hens by 2025 across its entire global portfolio, reflecting its deeper ambition to embed sustainability into procurement.

The Group has long been dedicated to delivering world-class luxury and service excellence while advancing environmental initiatives to achieve its sustainable development goals. Electric and hybrid coaches and vehicles represent 55% of the Group’s combined fleet. In addition, there are more than 25,000 photovoltaic panels at its properties, generating close to 10,000 MWh annually.

In recognition of its exemplary sustainability initiatives, the Group was honoured with the Best Environmental Responsibility and Sustainable Asia Award at the Asian Excellence Awards 2025 once more, as well as the Gold Award for Sustainable Impact from the Cyprus Tourism Awards. Melco Resorts was included and named as “Industry Mover” within the Casinos & Gaming industry in the S&P Global Sustainability Yearbook 2025, widely regarded as the benchmark resource for corporate sustainability performance.

The Group remains steadfast in its dedication to sustainability and invites stakeholders, partners and communities to join the journey towards a climate-fit and equitable future.

## FINANCIAL REVIEW

### RESULTS FOR THE SIX MONTHS ENDED 30 JUNE

<i>HK\$'million</i>	<b>2025</b> <b>(Unaudited)</b>	2024 (Unaudited)	YoY%
Net revenues	<b>19,964.6</b>	17,765.6	12.4%
Adjusted EBITDA	<b>5,365.7</b>	4,489.3	19.5%
Profit/(loss) attributable to owners of the Company	<b>350.8</b>	(253.2)	238.5%
Basic earnings/(loss) per share attributable to owners of the Company (HK\$)	<b>0.18</b>	(0.13) <sup>(1)</sup>	235.6%

### FINANCIAL POSITION

<i>HK\$'million</i>	<b>As at 30 June 2025 (Unaudited)</b>	As at 31 December 2024 (Audited)	YoY%
Total assets	<b>84,720.8</b>	84,749.5	–0.0%
Total liabilities	<b>76,633.1</b>	76,543.0	0.1%
Equity attributable to owners of the Company	<b>974.7</b>	45.9	2,022.1%
Net assets value per share attributable to owners of the Company (HK\$)	<b>0.4</b>	0.02 <sup>(1)</sup>	2,022.1%
Gearing ratio (%)	<b>71.9%</b>	71.6%	N/A

### Net Revenues

Net revenues of the Group increased by 12.4% from HK\$17.77 billion for the six months ended 30 June 2024 to HK\$19.96 billion for the six months ended 30 June 2025. The increase in net revenues was primarily attributable to the improved performance in both overall gaming and non-gaming operations.

<i>HK\$'million</i>	<b>For the six months ended 30 June</b>		YoY%
	<b>2025</b> <b>(Unaudited)</b>	2024 (Unaudited)	
Casino revenues	<b>16,537.0</b>	14,516.6	13.9%
Entertainment and resort facilities:			
Rooms	<b>1,669.6</b>	1,581.4	5.6%
Food and beverage	<b>1,142.5</b>	1,076.7	6.1%
Entertainment, retail and other	<b>615.5</b>	590.9	4.2%
	<b>19,964.6</b>	17,765.6	12.4%

<sup>(1)</sup> Amounts restated to reflect the rights issue of the Company completed in June 2025.

## **ADJUSTED EBITDA<sup>(2)</sup>**

The Company generated Adjusted EBITDA of HK\$5.37 billion for the six months ended 30 June 2025, compared to Adjusted EBITDA of HK\$4.49 billion for the six months ended 30 June 2024. The change in Adjusted EBITDA was mainly attributable to the improved performance in our casino and hospitality operations, partially offset by higher operating costs for the increase in business activities in the six months ended 30 June 2025.

## **Profit/(Loss) Attributable to Owners of the Company**

Profit attributable to owners of the Company was HK\$350.8 million for the six months ended 30 June 2025, compared to loss attributable to owners of the Company of HK\$253.2 million for the six months ended 30 June 2024. The change was mainly attributable to the improved performance in our casino and hospitality operations, partially offset by higher operating costs for the increase in business activities in the six months ended 30 June 2025.

During the six months ended 30 June 2025, as a result of three Mocha Clubs to cease operations before the end of 2025 and the remaining three Mocha Clubs to operate until the expiry date of the concession in Macau, the Group recognised an impairment on the trademarks of Mocha Clubs of HK\$27.3 million (six months ended 30 June 2024: nil). In addition, the Group recognised an impairment of HK\$5.0 million for certain property, plant and equipment net off with reversal of impairment of intangible assets during the six months ended 30 June 2025 since the performance of Altira Macau had not improved.

During the six months ended 30 June 2024, in light of the liquidity pressure faced by the joint venture partner, the Group recognised an impairment of HK\$104.2 million for the cost of investment in a joint venture. In addition, the Group recognised full impairment of HK\$12.2 million for property, plant and equipment and intangible assets since the performance of Altira Macau had not improved.

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<sup>(2)</sup> Adjusted EBITDA, which is a non-HKFRS Accounting Standards financial measure, is the profit/loss for the period before interest, income tax, depreciation and amortisation, share-based compensation expenses, pre-opening costs, developments costs, property charges and other, payments to SM Investments Corporation, Belle Corporation (“Belle”) and PremiumLeisure and Amusement, Inc. (collectively referred to as the “Philippine Parties”), integrated resort and casino rent\*, corporate expenses, share of gains/losses of a joint venture, shares of losses of associates and other non-operating income and expenses. Adjusted EBITDA is used by management as the measure of the Group’s operating performance and to compare our operating performance with that of our competitors. However, Adjusted EBITDA presented in this announcement may not be comparable to other similarly titled measures of other companies operating in the gaming or other business sectors.

\* Integrated resort and casino rent represents variable lease costs to Belle for City of Dreams Manila.

### **Basic Earnings/(Loss) Per Share Attributable to Owners of the Company**

Basic earnings per share attributable to owners of the Company was HK\$0.18 for the six months ended 30 June 2025, compared to basic loss per share attributable to owners of the Company of HK\$0.13 (as restated) for the six months ended 30 June 2024.

### **Financial and Operational Performance**

Melco Resorts, a majority-owned subsidiary of the Group, contributed the vast majority of the financial results of the Group during the six months ended 30 June 2025 and 2024.

The performance of Melco Resorts during the review period is described below.

According to the unaudited financial results of Melco Resorts prepared in accordance with the U.S. generally accepted accounting principles, it recorded total operating revenues of United States dollar (“US\$”) 2.56 billion for the six months ended 30 June 2025 versus US\$2.27 billion for the six months ended 30 June 2024. The increase in total operating revenues was primarily attributable to the improved performance in both overall gaming and non-gaming operations during the six months ended 30 June 2025.

Operating income for the six months ended 30 June 2025 was US\$269.5 million, compared with US\$249.1 million for the same period in 2024.

Melco Resorts generated Adjusted Property EBITDA<sup>(3)</sup> of US\$718.7 million for the six months ended 30 June 2025, compared with US\$601.6 million for the same period in 2024.

Net income attributable to the financial performance of Melco Resorts for the six months ended 30 June 2025 was US\$49.7 million, compared with US\$36.6 million for the same period in 2024.

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<sup>(3)</sup> Adjusted Property EBITDA, which is a non-GAAP financial measure, is net income/loss before interest, taxes, depreciation and amortisation, pre-opening costs, development costs, property charges and other, share-based compensation, payments to the Philippine Parties, integrated resort and casino rent\*, corporate and other expenses and other non-operating income and expenses. Adjusted Property EBITDA is used by management as the measure of Melco Resorts’ operating performance and to compare our operating performance with that of our competitors. However, Adjusted Property EBITDA presented in this announcement may not be comparable to other similarly titled measures of other companies operating in the gaming or other business sectors.

\* Integrated resort and casino rent represents land rent and variable lease costs to Belle and casino rent to a subsidiary of John Keells.

### *City of Dreams*

For the six months ended 30 June 2025, total operating revenues at City of Dreams were US\$1.37 billion, compared with US\$1.13 billion for the same period in 2024. City of Dreams generated Adjusted Property EBITDA of US\$421.5 million for the six months ended 30 June 2025, compared with US\$318.7 million in the same period in 2024.

### *Gaming Performance*

	For the six months ended 30 June		
<i>US\$'million</i>	2025	2024	YoY%
<b>VIP Gaming</b>			
Rolling chip volume	11,540.3	10,518.7	9.7%
Win rate	3.83%	2.58%	N/A
<b>Mass Market</b>			
Table drop	3,342.6	2,938.5	13.8%
Hold percentage	30.4%	32.0%	N/A
<b>Gaming Machine</b>			
Handle	1,856.3	1,792.3	3.6%
Win rate	3.1%	3.1%	N/A

### *Non-Gaming Performance*

Total non-gaming revenue at City of Dreams for the six months ended 30 June 2025 was US\$172.2 million, compared with US\$160.9 million in the same period in 2024.

### *Studio City*

For the six months ended 30 June 2025, total operating revenues at Studio City were US\$742.7 million, compared with US\$683.6 million in the same period in 2024. Studio City generated Adjusted Property EBITDA of US\$202.5 million for the six months ended 30 June 2025, compared with US\$167.2 million in the same period in 2024.

### *Gaming Performance*

<i>US\$'million</i>	<b>For the six months ended 30 June</b>		
	<b>2025</b>	2024	YoY%
<b>Mass Market</b>			
Table drop	<b>1,882.1</b>	1,878.8	0.2%
Hold percentage	<b>33.4%</b>	29.8%	N/A
<b>Gaming Machine</b>			
Handle	<b>1,787.5</b>	1,666.7	7.3%
Win rate	<b>3.7%</b>	3.3%	N/A

As reported in Melco Resorts' earnings release for the fourth quarter of 2024, Studio City has strategically repositioned itself to focus on the premium mass and mass operations, and VIP rolling chip operations at Studio City were transferred to City of Dreams in late October 2024.

### *Non-Gaming Performance*

Total non-gaming revenue at Studio City for the six months ended 30 June 2025 was US\$154.5 million, compared with US\$151.2 million in the same period in 2024.

### ***Altira Macau***

For the six months ended 30 June 2025, total operating revenues at Altira Macau were US\$56.2 million, compared with US\$63.5 million in the same period in 2024. Altira Macau generated Adjusted Property EBITDA of US\$0.2 million for the six months ended 30 June 2025, compared with negative Adjusted Property EBITDA of US\$0.6 million in the same period in 2024.

### ***Gaming Performance***

<i>US\$'million</i>	<b>For the six months ended 30 June</b>		
	<b>2025</b>	<b>2024</b>	<b>YoY%</b>
<b>Mass Market</b>			
Table drop	<b>227.7</b>	275.1	-17.2%
Hold percentage	<b>21.8%</b>	22.5%	N/A
<b>Gaming Machine</b>			
Handle	<b>246.5</b>	226.0	9.0%
Win rate	<b>2.7%</b>	2.9%	N/A

### ***Non-Gaming Performance***

Total non-gaming revenue at Altira Macau was US\$9.9 million for both the six months ended 30 June 2025 and 2024.



### ***Mocha and Other***

Total operating revenues from Mocha and Other were US\$58.5 million for the six months ended 30 June 2025, compared with US\$62.6 million in the same period in 2024. Mocha and Other generated Adjusted Property EBITDA of US\$12.0 million for the six months ended 30 June 2025, compared with US\$14.3 million in the same period in 2024.

### ***Gaming Performance***

<i>US\$'million</i>	<b>For the six months ended 30 June</b>		<b>YoY%</b>
	<b>2025</b>	<b>2024</b>	
<b>Mass Market</b>			
Table drop	<b>110.7</b>	116.9	–5.3%
Hold percentage	<b>16.0%</b>	17.6%	N/A
<b>Gaming Machine</b>			
Handle	<b>1,055.2</b>	1,030.2	2.4%
Win rate	<b>4.0%</b>	4.4%	N/A

### *City of Dreams Manila*

For the six months ended 30 June 2025, total operating revenues at City of Dreams Manila were US\$200.1 million, compared with US\$219.7 million in the same period in 2024. City of Dreams Manila generated Adjusted Property EBITDA of US\$58.5 million for the six months ended 30 June 2025, compared with US\$78.3 million in the same period in 2024.

### *Gaming Performance*

	For the six months ended 30 June		
<i>US\$'million</i>	2025	2024	YoY%
<b>VIP Gaming</b>			
Rolling chip volume	1,046.3	1,100.6	−4.9%
Win rate	2.37%	2.72%	N/A
<b>Mass Market</b>			
Table drop	293.4	355.0	−17.3%
Hold percentage	33.7%	32.1%	N/A
<b>Gaming Machine</b>			
Handle	2,010.6	2,161.6	−7.0%
Win rate	4.8%	4.9%	N/A

### *Non-Gaming Performance*

Total non-gaming revenue at City of Dreams Manila for the six months ended 30 June 2025 was US\$53.5 million, compared with US\$56.1 million in the same period in 2024.

### *City of Dreams Mediterranean and Other*

Melco Resorts operates City of Dreams Mediterranean in conjunction with three satellite casinos in Cyprus.

For the six months ended 30 June 2025, total operating revenues at City of Dreams Mediterranean and Other were US\$130.9 million, compared with US\$111.0 million in the same period in 2024. City of Dreams Mediterranean and Other generated Adjusted Property EBITDA of US\$24.0 million for the six months ended 30 June 2025, compared with US\$23.6 million in the same period in 2024.

### *Gaming Performance*

	For the six months ended 30 June		
<i>US\$'million</i>	2025	2024	YoY%
<b>VIP Gaming</b>			
Rolling chip volume	12.6	12.1	4.2%
Win rate	4.16%	0.39%	N/A
<b>Mass Market</b>			
Table drop	306.8	222.1	38.1%
Hold percentage	21.0%	24.8%	N/A
<b>Gaming Machine</b>			
Handle	1,259.2	1,026.4	22.7%
Win rate	5.0%	5.1%	N/A

### *Non-Gaming Performance*

Total non-gaming revenue at City of Dreams Mediterranean and Other for the six months ended 30 June 2025 was US\$44.2 million, compared with US\$30.9 million in the same period in 2024.

## **LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE**

### **Capital Resources**

The Group finances its business operations and investments with internal resources, cash generated from operating activities, and bank and other borrowings.

The Group continues to manage its financial position carefully and adopts conservative policies in cash and financial management. As at 30 June 2025, the Group's cash and bank balances amounted to HK\$9,055.3 million (31 December 2024: HK\$9,029.2 million) and restricted cash (mainly being cash collateral for concession-related guarantees to the Macau government and security under credit facilities) amounted to HK\$1,041.9 million (31 December 2024: HK\$1,043.4 million).

As at 30 June 2025, the Group had unutilised borrowing capacity of HK\$8.97 billion (31 December 2024: HK\$17.16 billion) of which HK\$8.37 billion (31 December 2024: HK\$16.54 billion) is available to draw, subject to the satisfaction of certain conditions precedent.

Major changes in our indebtedness during the six months ended and subsequent to 30 June 2025 are summarised below.

On 9 January 2025, the Company, as borrower, entered into two shareholder loan facility agreements (collectively referred to as the "First Shareholder Loan Facilities"), with Mr. Ho, Lawrence Yau Lung ("Mr. Ho") and his controlled company, as lenders. Pursuant to the First Shareholder Loan Facilities, an aggregate principal amount of US\$25.0 million (equivalent to approximately HK\$194.1 million) of uncommitted revolving loan facilities were granted to the Company for a period from 9 January 2025 to 2 July 2026, subject to certain conditions precedent. On 22 January 2025, US\$5.0 million (equivalent to approximately HK\$38.8 million) was drawn down to fund the interest payments under a US\$1.00 billion (equivalent to approximately HK\$7.85 billion) 5-year secured credit facility (the "2021 Credit Facilities"). On 7 April 2025, US\$10.0 million (equivalent to approximately HK\$77.8 million) was drawn down to repay a portion of the outstanding principal amounts under the 2021 Credit Facilities.

On 5 February 2025, the Group obtained consent from the majority of lenders of the 2021 Credit Facilities to waive certain financial covenants from 1 July 2024 to 31 December 2025 (both dates inclusive), subject to certain conditions.

On 25 February 2025, pursuant to the terms under a HK\$14.85 billion senior unsecured credit facility (“2020 Credit Facilities”), an incremental facility of HK\$387.5 million was established to increase the available commitments under the 2020 Credit Facilities from HK\$14.85 billion to HK\$15.24 billion, subject to the satisfaction of certain conditions precedent.

On 8 April 2025, the Group obtained consent from the majority of lenders of the 2021 Credit Facilities to amend certain covenants from 8 April 2025 to 30 June 2025 (both dates inclusive), subject to certain conditions.

On 24 April 2025, the Company entered into certain shareholder loan facility agreements with the associates of Mr. Ho, pursuant to which the credit facilities of up to an aggregate principal amount of HK\$451.8 million were granted to the Company for a period from 24 April 2025 to 24 October 2026 (the “Second Shareholder Loan Facilities”). The Second Shareholder Loan Facilities were unsecured revolving loan facilities which included a set-off arrangement allowing all or part of the subscription monies payable by the associates of Mr. Ho under the rights issue on the basis of one rights share for every two existing shares of the Company at a subscription price of HK\$1.0286 per rights share (the “Rights Issue”) to be partially set off on a dollar-to-dollar basis against an equivalent amount of any outstanding obligation under the Second Shareholder Loan Facilities (including any accrued interests). On 9 May 2025, the Company drew down HK\$390.0 million under the Second Shareholder Loan Facilities, which was primarily utilised to repay a portion of the outstanding principal amounts under the 2021 Credit Facilities, and approximately HK\$389.9 million of the amounts drawn under the Second Shareholder Loan Facilities (the “Set Off Amount”) was set off against a portion of the subscription monies for the Rights Issue payable by the associates of Mr. Ho.

On 7 May 2025 and 3 June 2025, the Group drew down HK\$195.0 million and HK\$7,658.0 million, respectively, under the 2020 Credit Facilities. Such proceeds were used to fully repay the outstanding principal amount of US\$1.00 billion (equivalent to approximately HK\$7.85 billion) of the 4.875% unsecured senior notes at maturity on 6 June 2025. In June 2025, the Group entered into interest rate swap arrangements to hedge the interest rate exposure on its loans under the 2020 Credit Facilities carried at variable interest rate.

On 17 June 2025, the Company completed a Rights Issue with gross proceeds of approximately HK\$780.0 million. After applying the Set Off Amount, the net proceeds from the Rights Issue after expenses were approximately HK\$380.6 million. The outstanding amounts of the First Shareholder Loan Facilities and Second Shareholder Loan Facilities were repaid on 18 June 2025. On 30 June 2025, the Second Shareholder Loan Facilities were terminated. As at 30 June 2025, the outstanding loan principal amount under the First Shareholder Loan Facilities was nil.

On 11 July 2025, the Group drew down HK\$233.0 million from a HK\$233.0 million secured revolving credit facility and HK\$1,104.0 million from a HK\$1,945.0 million secured revolving credit facility. Such proceeds together with cash on hand were used to fully repay the outstanding principal amount of US\$221.6 million (equivalent to approximately HK\$1.74 billion) of the 6.000% senior notes due 2025 at maturity on 15 July 2025.

On 31 July 2025, the Group entered into a second amendment and restatement agreement with the facility agent of the 2021 Credit Facilities. The maturity of the 2021 Credit Facilities was extended for two years to 5 June 2028. Certain terms were amended including certain financial covenants. Please refer to note 18(c) to the unaudited condensed consolidated interim financial information of this announcement for details.

On 29 August 2025, the Group repaid the outstanding principal amount of HK\$447.0 million under the 2020 Credit Facilities, together with the accrued interest.

The availability period of an unsecured credit facility amounting to Philippine Peso (“PHP”) 2.35 billion (equivalent to approximately HK\$326.0 million) was extended from 30 June 2025 to 28 September 2025 during the six months ended 30 June 2025, with no changes in the underlying terms and conditions.

For further details of our indebtedness, see note 30 to the Group’s audited consolidated financial statements for the year ended 31 December 2024 and note 13 to the unaudited condensed consolidated interim financial information contained herein, which includes information regarding the type of debt facilities used, the maturity profile of debt, the currency and interest rate structure, the charge on our assets and the nature and extent of any restrictions on our ability, and the ability of our subsidiaries, to transfer funds as cash dividends, loans or advances.

### **Gearing Ratio**

The gearing ratio, expressed as a percentage of total interest-bearing borrowings divided by total assets, was 71.9% as at 30 June 2025 (31 December 2024: 71.6%).

### **Pledges of assets**

As at 30 June 2025, borrowings in an aggregate principal amount of HK\$7,448.1 million (31 December 2024: HK\$7,832.3 million) were secured by the following assets of the Group:

- (i) certain property, plant and equipment;
- (ii) certain right-of-use land and all present and future buildings on and fixtures to such land, and land use rights (or equivalent);
- (iii) certain bank deposits;
- (iv) receivables and other assets including certain intragroup loans; and
- (v) issued shares of certain subsidiaries of the Company.

### **CONTINGENT LIABILITIES**

Saved as the commitments and contingencies disclosed in note 17 to the unaudited condensed consolidated interim financial information of this announcement, there were no other significant changes to the contingent liabilities as disclosed in note 40 to the Group’s audited consolidated financial statements for the year ended 31 December 2024.

## **FINANCIAL RISK**

### **Foreign exchange risk**

The Group's principal operations are primarily conducted and recorded in HK\$, Macau Patacas ("MOP"), US\$, PHP and Euro ("EUR"). The financial statements of foreign operations are translated into HK\$ which is the Group's functional and presentation currency. The majority of the Group's revenues are denominated in HK\$, while operating expenses are denominated predominantly in MOP, HK\$, PHP, EUR and Sri Lankan Rupees. In addition, a significant portion of our indebtedness and certain expenses are denominated in US\$.

The HK\$ is pegged to the US\$ within a narrow range and the MOP is, in turn, pegged to the HK\$, and the exchange rates between these currencies has remained relatively stable over the past several years. Accordingly, the Group does not expect fluctuations in the values of these currencies to have a material impact on the operations. The Group holds bank balances, receivables and deposits for its operations which are denominated in foreign currencies, such as PHP, EUR and Renminbi, and consequently, exposure to exchange rate fluctuations may arise and may be affected by, among other things, changes in political and economic conditions.

The Group does not currently engage in hedging transactions with respect to foreign exchange exposures of revenues and expenses in the day-to-day operations during the period under review. Instead, the Group maintains a certain amount of its operating funds in the same currencies in which the Group has obligations, thereby reducing the exposure to currency fluctuations. However, the Group occasionally enters into foreign exchange transactions as part of its financing transactions and capital expenditure programs.

### **Interest rate risk**

The Group is primarily exposed to cash flow interest rate risk in relation to borrowings which carried interest at floating rates. The Group attempts to manage interest rate risk by managing the mix of long-term fixed rate borrowings and variable rate borrowings and mitigate the effects of fluctuations in cash flows.

In addition, the Group entered into floating-for-fixed interest rate swap arrangements to manage interest rate risk on its loans drawn under the 2020 Credit Facilities.

### **Credit risk**

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group trades only with recognised and creditworthy parties. The Group issues credit in the form of markers to approved casino customers following review of creditworthiness. Credit is/can be given to gaming promoters in the Philippines and Cyprus. These receivables can be offset against commissions payable and front money deposits held by the Group to the respective customers and gaming promoters for which the Group intends to set-off when required. In this regard, the management of the Group considers that the Group's credit risk is adequately monitored.

## **HUMAN RESOURCES**

### **Headcount and Employees' Information**

The total number of the Group's employees was 23,348 as of 30 June 2025 (30 June 2024: 20,686). Among these employees, 236 are located in Hong Kong and the remaining 23,112 are mainly located in Macau, the Philippines and Cyprus. The related staff costs for the six months ended 30 June 2025, including directors' emoluments and share-based compensation expenses amounted to HK\$3,842.8 million (six months ended 30 June 2024: HK\$3,324.4 million).

Melco International believes that the key to success lies in its people. The Group strives to create environments of care and trust that make employees proud to be part of them. As an equal opportunity employer, Melco International believes that building a stable workforce and cultivating a harmonious workplace starts with embracing diversity. Equal opportunities are ensured in every area, including compensation, benefits, recruitment, promotion, transfer, training opportunities and development. The Group believes, through growing its business, it will be able to create opportunities and deliver value to its people. Thus, the Group encourages its employees to do their best at work and grow with the Group. Melco International builds employees' loyalty through recognition, involvement and participation. Melco International's people policy, systems and practices are directly aligned with the Group's mission and values which contribute to its success.

### **INTERIM DIVIDEND**

The Board does not recommend the payment of an interim dividend for the six months ended 30 June 2025 (six months ended 30 June 2024: Nil).

### **COMPLIANCE WITH CORPORATE GOVERNANCE CODE**

The Company has in place its corporate governance code (the "Company Code"), which sets out the corporate standards and practices used by the Company in directing and managing its business affairs, and is revised from time to time with reference to the principles, code provisions and recommended best practices stipulated in the Corporate Governance Code (the "CG Code") contained in Appendix C1 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"). The Company Code not only formalises the Company's existing corporate governance principles and practices, it also serves to assimilate practices with benchmarks prescribed by The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange"), ultimately ensuring that the Company runs a highly transparent operation and is accountable to its shareholders.

Apart from the deviation mentioned below, the Company has complied with the Company Code and the code provisions set out in the CG Code during the six months ended 30 June 2025.



Under Paragraph C.2.1 of Part 2 of the CG Code, the roles of chairman and chief executive officer of a listed company should be separate and performed by different individuals. However, in view of the current composition of the Board, the in-depth knowledge of Mr. Ho, Lawrence Yau Lung of the operations of the Group and of the gaming and entertainment sector, his extensive business network and connections in that sector, and the scope of operations of the Group, the Board believes it is in the best interests of the Company for Mr. Ho, Lawrence Yau Lung to assume the roles of Chairman and Chief Executive Officer until such time as the Board considers that such roles should be assumed by different persons.

The Company set up the following Board committees to ensure maintenance of high corporate governance standards:

- a. Executive Committee;
- b. Audit Committee;
- c. Remuneration Committee;
- d. Nomination and Corporate Governance Committee;
- e. Finance Committee; and
- f. Regulatory Compliance Committee.

The Company Code and the terms of reference of the above committees have been posted on the Company's website at [www.melco-group.com](http://www.melco-group.com) under the "Corporate Governance" section.

## **SECURITIES TRANSACTIONS BY DIRECTORS**

The Company has a code for dealing in the Company's securities by the directors of the Company (the "Directors") and relevant employees, who are likely to be in possession of inside information in relation to the securities of the Company (the "Code of Securities Dealings"), on terms no less exacting than the required standards set out in the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix C3 to the Listing Rules. We have received confirmation from all Directors that they have complied with the required standards as set out in the Code of Securities Dealings throughout the six months ended 30 June 2025.

## **AUDIT COMMITTEE**

The Company's Audit Committee is currently composed of three Independent Non-executive Directors. The primary duties of the Audit Committee are to (i) review the annual reports, interim reports and financial statements of the Group and to provide advice and comments thereon to the Board; (ii) review and supervise the Group's financial reporting process; and (iii) oversee the Group's risk management and internal control systems. The Audit Committee has reviewed the unaudited interim results and the interim report of the Company for the six months ended 30 June 2025.

## **PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES**

During the six months ended 30 June 2025, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

## **INDEPENDENT REVIEW**

The interim results for the six months ended 30 June 2025 are unaudited, but have been reviewed in accordance with Hong Kong Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Hong Kong Institute of Certified Public Accountants by Deloitte Touche Tohmatsu, the Company's auditor, whose independent review report is included in the interim report for the six months ended 30 June 2025.

## **PUBLICATION OF INTERIM RESULTS AND INTERIM REPORT ON THE WEBSITES OF THE COMPANY AND THE HONG KONG STOCK EXCHANGE**

This announcement is published on the Company's website ([www.melco-group.com](http://www.melco-group.com)) and the Hong Kong Stock Exchange's website ([www.hkexnews.hk](http://www.hkexnews.hk)). The interim report for the six months ended 30 June 2025 will be available on the websites of the Company and the Hong Kong Stock Exchange and printed copies of the interim report will be sent to the shareholders of the Company who have elected to receive printed copies in due course in accordance with the Listing Rules.

## **BOARD OF DIRECTORS**

As at the date of this announcement, the Board comprises four Executive Directors, namely Mr. Ho, Lawrence Yau Lung (Chairman and Chief Executive Officer), Mr. Evan Andrew Winkler (President and Managing Director), Mr. Chung Yuk Man, Clarence and Mr. Geoffrey Stuart Davis (Chief Financial Officer); and three Independent Non-executive Directors, namely Mr. Tsui Che Yin, Frank, Ms. Karuna Evelyne Shinsho and Mr. Ko Chun Fung, Henry.

By Order of the Board of  
**Melco International Development Limited**  
**Ho, Lawrence Yau Lung**  
*Chairman and Chief Executive Officer*

Hong Kong, 29 August 2025