BENG SOON MACHINERY HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1987)

INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED 30 JUNE 2025

The board (the "**Board**") of directors (the "**Directors**") of Beng Soon Machinery Holdings Limited (the "**Company**") announces the unaudited condensed consolidated interim results of the Company and its subsidiaries (collectively referred to as the "**Group**") for the six months ended 30 June 2025 ("**1H2025**") together with the relevant comparative figures as follows:

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 June

		6 months ended 30 June	
		2025	2024
	Notes	***S$***	*S$*
		(unaudited)	(unaudited)
Revenue	*5*	**16,738,006**	13,989,129
Cost of sales and services rendered	*7*	**(12,180,894)**	(10,585,156)
Gross profit		**4,557,112**	3,403,973
Other income	*6*	**182,956**	193,371
Other gains — net	*6*	**74,930**	216,104
Reversal of allowance for expected credit losses ("**ECL**") of trade receivables		**158,116**	–
Selling and distribution expenses	*7*	**(154,811)**	(116,517)
Administrative expenses	*7*	**(5,216,278)**	(4,939,100)
Loss from operations		**(397,975)**	(1,242,169)
Finance costs	*8*	**(161,058)**	(123,554)
Loss before tax		**(559,033)**	(1,365,723)
Income tax (expense)/credit	*9*	**(87,239)**	31,687

		6 months ended 30 June	
		2025	2024
	Notes	***S$***	*S$*
		(unaudited)	(unaudited)
Loss for the period attributable to owners of the Company		**(646,272)**	(1,334,036)
Other comprehensive income/(loss), net tax			
Item that may be reclassified subsequently to profit or loss:			
Exchange differences arising from translation on foreign operations		**(14,807)**	227
Total comprehensive loss		**(661,079)**	(1,333,809)
Total comprehensive loss for the period attributable to owners of the Company		**(661,079)**	(1,333,809)
Loss per share (expressed in S$ cent)			
Basic and diluted	*10*	**(0.06)**	(0.13)

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2025

		As at	
		30 June	31 December
		2025	2024
	Notes	***S$***	*S$*
		(unaudited)	(audited)
Assets			
Non-current assets			
Property, plant and equipment		**11,883,696**	12,397,091
Right-of-use assets		**10,180,818**	10,030,649
Investment property		**1,854,720**	1,876,800
Financial asset at fair value through profit or loss		**190,655**	187,766
		24,109,889	24,492,306
Current assets			
Contract related assets and costs		**12,288,343**	13,064,006
Deposits paid to customers		**3,041**	53,576
Trade receivables	*11*	**4,425,701**	4,349,959
Deposits, prepayments and other receivables	*12*	**2,012,262**	245,794
Cash and cash equivalents	*13*	**13,190,225**	14,061,636
		31,919,572	31,774,971
Total assets		**56,029,461**	56,267,277
Equity attributable to owners of the Company			
Share capital	*15*	**1,742,159**	1,742,159
Other reserves	*16*	**21,623,843**	21,638,650
Retained profits		**16,356,448**	17,002,720
Total equity		**39,722,450**	40,383,529

	Notes	As at 30 June 2025 S$ (unaudited)	As at 31 December 2024 S$ (audited)
Liabilities			
Non-current liabilities			
Lease liabilities		**9,387,825**	9,618,934
Deferred tax liabilities		**886,710**	817,693
		10,274,535	10,436,627
Current liabilities			
Trade and other payables	*14*	**3,704,875**	3,243,108
Current tax liabilities		**248,427**	541,799
Lease liabilities		**2,079,174**	1,662,214
		6,032,476	5,447,121
Total liabilities		**16,307,011**	15,883,748
Total equity and liabilities		**56,029,461**	56,267,277

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

1 GENERAL INFORMATION

Beng Soon Machinery Holdings Limited (the "**Company**") was incorporated in the Cayman Islands on 6 April 2018 as an exempted company with limited liability under the Companies Law (Cap. 22, Law 3 of 1961 as consolidated and revised) of the Cayman Islands and listed (the "**Listing**") on the Main Board of the Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") on 8 November 2019. The address of the Company's registered office is Windward 3, Regatta Office Park, PO Box 1350, Grand Cayman KY1-1108, Cayman Islands. Its principal place of the business is 21 Tuas South Street 7 Singapore 637111.

The Company is an investment holding company. The Company and its subsidiaries (together, the "**Group**") are principally engaged in the provision of demolition services, sale of inventories and leasing of machinery in Singapore.

The unaudited condensed consolidated financial statements of the Group for the six months ended 30 June 2025 ("**Condensed Consolidated Interim Financial Statements**") are presented in Singapore dollars ("**S$**"), which is also the functional currency of the Company.

2 BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICY INFORMATION

The principal accounting policies applied in the preparation of the unaudited condensed consolidated financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

2.1 Basis of preparation

The unaudited condensed consolidated interim financial statements have been prepared in accordance with International Accounting Standard ("**IAS**") 34 Interim Financial Reporting issued by the International Accounting Standards Board ("**IASB**") and the applicable disclosure requirements of Appendix D2 to the Rules Governing the Listing of Securities on the Stock Exchange. The unaudited condensed consolidated interim financial information should be read in conjunction with the annual financial statements for the year ended 31 December 2024, which have been prepared in accordance with IFRS Accounting Standards. The preparation of unaudited condensed consolidated interim financial information in conformity with IAS 34 requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies.

2.2 Material accounting policy information

Except as described in note 3, the material accounting policies applied are consistent with those of the annual financial statements for the year ended 31 December 2024, as described in those annual financial statements. Taxes on income for the six months ended 30 June 2025 and 2024 are accrued using the tax rate that would be applicable to expected total annual profits.

3 ADOPTION OF NEW AND REVISED TO IFRS ACCOUNTING STANDARDS

For the purpose of preparing and presenting the unaudited condensed consolidated financial statements for the six months ended 30 June 2025, the Group has consistently applied all the new and amendments to IFRS Accounting Standards, which include International Financial Reporting Standards ("**IFRS**"), International Accounting Standards, amendments and interpretations issued by the IASB, and the IFRS Interpretations Committee of the IASB throughout the period.

The Group has not yet adopted any new and revised to IFRS Accounting Standards that have been issued but are not yet effective. The Group is in the process of assessing the impact of the adoption of such new and revised to IFRS Accounting Standards on the Group's results and financial position.

4 FINANCIAL RISK AND CAPITAL RISK MANAGEMENT

4.1 Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital on the basis of gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as lease liabilities less cash and cash equivalents. Total capital is calculated as "Equity" as shown in the unaudited condensed consolidated statement of financial position plus net debt, where applicable.

	As at	
	30 June 2025	31 December 2024
	S$	*S$*
	(unaudited)	(audited)
Lease liabilities	**11,466,999**	11,281,148
Less: Cash and cash equivalents *(Note 13)*	**(13,190,225)**	(14,061,636)
Net cash	**(1,723,226)**	(2,780,488)
Total equity	**39,722,450**	40,383,529
Total capital	**37,999,224**	37,603,041
Gearing ratio	**N/A**	N/A

4.2 Fair value estimation

The table below analyses the Group's financial instruments carried at fair value by level of inputs to valuation techniques used to measure fair value. Such inputs are categorised into three levels within a fair value hierarchy as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1).
- Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2).
- Inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

	Level 1	**Level 2**	**Level 3**
	S$	*S$*	*S$*
At 30 June 2025			
Assets			
Financial asset at fair value through profit or loss			
— Keyman insurance contract	**–**	**–**	**190,655**
At 31 December 2024			
Assets			
Financial asset at fair value through profit or loss			
— Keyman insurance contract	–	–	187,766

There were no transfers among Levels 1, 2 and 3 during both periods.

The following table presents the changes in Level 3 instruments:

	As at	
	30 June 2025	31 December 2024
	S$	*S$*
	(unaudited)	(audited)
Financial asset at fair value through profit or loss		
At beginning of the period	**187,766**	176,285
Currency exchange differences	**–**	5,752
Fair value gain recognised in consolidated profit or loss *(Note 6)*	**2,889**	5,729
At end of the period	**190,655**	187,766

The fair value of the keyman insurance contract purchased for a key management personnel of the Group is determined based on the cash surrender value, which is primarily based on the performance of the underlying investment portfolio in accordance with the keyman insurance contract which is not an observable input. Management estimates the fair value based on the latest policy quarterly statement of the keyman insurance contract provided by the insurance company.

The fair value gain recognised in profit or loss is mainly attributable to the change in unrealised gains or losses relating to keyman insurance contract held as at 30 June 2025 and 31 December 2024.

The unobservable input is the cash surrender value quoted by the insurance company according to the keyman insurance contract. When the cash surrender value is higher, the fair value of the keyman insurance contract will be higher.

The carrying amounts of the Group's financial assets, including trade receivables, contract assets, deposits and other receivables, and cash and cash equivalents, and financial liabilities, including trade and other payables approximate their fair values.

5 REVENUE

	6 months ended 30 June	
	2025	2024
	S$	*S$*
	(unaudited)	(unaudited)
Revenue from contracts with customers		
Revenue recognised from provision of demolition services *(Note (i))*	**16,209,621**	12,830,654
Others *(Note (ii))*	**528,385**	1,158,475
Total revenue	**16,738,006**	13,989,129

Notes:

(i) Revenue from provision of demolition services were derived from undertaking demolition projects which include (i) the net payment directly from the project owners; (ii) the proceeds from disposal of salvage materials removed from the demolition sites to third party salvage materials buyers; and (iii) earth disposal proceeds from earth providers for depositing earth at demolition sites for landfilling purpose.

(ii) Other revenue primarily consists of other service income for services provided, including labour and equipment, transportation service fees, and miscellaneous activities such as repairs and maintenance, all of which fall within the scope of IFRS 15.

6 OTHER INCOME AND OTHER GAINS — NET

	6 months ended 30 June	
	2025	2024
	S$	*S$*
	(unaudited)	(unaudited)
Other income:		
Interest income	**116,697**	166,778
Government grants	**42,259**	2,593
Rental income from investment property	**24,000**	24,000
Total other income	**182,956**	193,371
Other gains/(losses) — net:		
Gain on disposals of property, plant and equipment	**72,000**	213,888
Fair value gain on financial asset at fair value through profit or loss	**2,889**	2,812
Currency exchange gains/(losses) — net	**41**	(596)
Total other gains — net	**74,930**	216,104

7 LOSS BEFORE TAX

The Group's loss before tax is stated after charging the followings:

	6 months ended 30 June	
	2025	2024
	S$	*S$*
	(unaudited)	(unaudited)
Employee benefits expenses, including directors' emoluments *(Note)*	**6,136,918**	5,440,847
Depreciation	**2,130,363**	1,919,997
Auditors' remuneration	**35,020**	35,681
Expenses relating to short-term leases	**335,784**	321,437

Note:

	6 months ended 30 June	
	2025	2024
	S$	*S$*
	(unaudited)	(unaudited)
Wages, salaries, bonuses and other benefits	**5,900,158**	5,269,477
Pension costs — defined contribution plans	**236,760**	171,370
	6,136,918	5,440,847

	6 months ended 30 June	
	2025	2024
	S$	*S$*
	(unaudited)	(unaudited)
Amount included in:		
Cost of sales and services rendered	**2,041,869**	1,681,301
Administrative expenses	**4,095,049**	3,759,546
	6,136,918	5,440,847

8 FINANCE COSTS

	6 months ended 30 June	
	2025	2024
	S$	*S$*
	(unaudited)	(unaudited)
Interest expenses on lease liabilities	**161,058**	123,554

9 INCOME TAX EXPENSE/(CREDIT)

Singapore corporate tax expense has been provided for at the rate of 17% (30 June 2024: 17%) on the estimated assessable profit.

No provision for Hong Kong Profits Tax is required as the Group has no assessable profits for both periods.

The amount of income tax expense/(credit) accounted in the unaudited condensed consolidated statement of comprehensive income represents:

	6 months ended 30 June	
	2025	2024
	S$	*S$*
	(unaudited)	(unaudited)
Current tax — Singapore	**18,222**	–
Deferred tax — Singapore	**69,017**	(31,687)
Income tax expense/(credit)	**87,239**	(31,687)

10 LOSS PER SHARE

The basic loss per share is calculated on the loss attributable to owners of the Company by the weighted average number of shares in issue.

	6 months ended 30 June	
	2025	2024
	(unaudited)	(unaudited)
Loss attributable to owners of the Company for the purpose for basic and diluted loss per share (S$)	**(646,272)**	(1,334,036)
Weighted average number of shares in issue for the purpose for calculating basic and diluted loss per share	**1,000,000,000**	1,000,000,000
Basic loss per share (S$ cent)	**(0.06)**	(0.13)

For the six months ended 30 June 2025 and 2024, diluted loss per share is equal to basic loss per share as there was no dilutive potential share outstanding.

11 TRADE RECEIVABLES

	As at	
	30 June 2025	31 December 2024
	S$	*S$*
	(unaudited)	(audited)
Trade receivables from third parties	**4,507,584**	4,452,676
Less: allowance for ECLs of trade receivables	**(384,432)**	(542,548)
	4,123,152	3,910,128
Retentions	**302,549**	439,831
	4,425,701	4,349,959

The Group normally grants credit terms of 30 days. The Group does not hold any collateral as security.

The aging analysis of the trade receivables, based on invoice date, net of allowance, are as follows:

	As at	
	30 June 2025	31 December 2024
	S$	*S$*
	(unaudited)	(audited)
Below 30 days	**2,914,265**	3,142,811
31–60 days	**494,866**	331,582
61–90 days	**431,895**	394,650
91–120 days	**282,126**	41,085
	4,123,152	3,910,128

The carrying amounts of trade receivables approximate their fair values.

12 DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES

	As at	
	30 June	31 December
	2025	2024
	S$	*S$*
	(unaudited)	(audited)
Deposits paid to third parties	**117,190**	90,930
Staff loans	**5,451**	3,200
Prepayments	**1,868,522**	151,626
Other receivables	**21,099**	38
Current portion	**2,012,262**	245,794

13 CASH AND CASH EQUIVALENTS

	As at	
	30 June	31 December
	2025	2024
	S$	*S$*
	(unaudited)	(audited)
Cash at banks	**1,985,225**	2,056,636
Cash on hand	**5,000**	5,000
Unpledged fixed deposits at banks	**11,200,000**	12,000,000
	13,190,225	14,061,636

14 TRADE AND OTHER PAYABLES

	As at	
	30 June	31 December
	2025	2024
	S$	*S$*
	(unaudited)	(audited)
Trade payables	**2,620,479**	1,874,765
Accrued expenses	**831,004**	829,362
Other payables	**253,392**	538,981
	3,704,875	3,243,108

The aging analysis of the trade payables, based on invoice date, is as follows:

	As at	
	30 June 2025	31 December 2024
	S$	*S$*
	(unaudited)	(audited)
Up to 30 days	**1,720,629**	1,159,905
31–60 days	**717,950**	564,361
61–90 days	**176,961**	131,113
91–120 days	**4,939**	19,386
	2,620,479	1,874,765

15 SHARE CAPITAL

The movements of the share capital are as follow:

	Number of shares	**Share capital**
		HK$
Authorised:		
Ordinary shares of HK$0.01 each		
At 31 December 2024 (audited) and 30 June 2025 (unaudited)	10,000,000,000	100,000,000

	Number of shares	**Share capital**
		S$
Issued and fully paid:		
Ordinary shares of HK$0.01 each		
At 31 December 2024 (audited) and 30 June 2025 (unaudited)	1,000,000,000	1,742,159

16 OTHER RESERVES

	Other reserve attributable to owners of the Company			
	Share premium	Other	Foreign currency translation	Total
	S$	*S$*	*S$*	*S$*
At 1 January 2024	19,853,646	2,000,000	(163,808)	21,689,838
Exchange differences arising from translation on foreign operations	–	–	(62,699)	(62,699)
Realisation of exchange difference upon deregistration of subsidiaries	–	–	11,511	11,511
At 31 December 2024 (audited) and 1 January 2025 (unaudited)	19,853,646	2,000,000	(214,996)	21,638,650
Exchange differences arising from translation on foreign operations	–	–	(14,807)	(14,807)
At 30 June 2025 (unaudited)	19,853,646	2,000,000	(229,803)	21,623,843

17 DIVIDEND

No dividend had been paid, declared or proposed during the period, nor has any dividend been declared since the end of the interim period (31 December 2024: Nil).

18 CAPITAL COMMITMENTS

As at 30 June 2025, the Group did not have any capital commitments (31 December 2024: Nil).

19 PERFORMANCE AND SECURITY BONDS

The Group had performance bonds for guarantees for completion of projects issued by banks and insurance companies amounting to S$3,402,071 as at 30 June 2025 (31 December 2024: S$3,559,071).

The Group had security bonds made under section 12 of Employment of Foreign Manpower (Work Passes) Regulations amounting to S$300,000 as at 30 June 2025 (31 December 2024: S$305,000).

20 SUBSEQUENT EVENTS

There were no material subsequent events undertaken by the Company or the Group after 30 June 2025 and up to the date of this announcement.

MANAGEMENT DISCUSSION AND ANALYSIS

GENERAL OVERVIEW AND BUSINESS REVIEW

The Group is an established and leading demolition services provider in Singapore and has been running the demolition business in Singapore for more than 30 years in both the public and private sectors. It primarily focuses on the demolition of various types of buildings and structures, including power stations, chemical plants, high rise commercial and residential properties, bridges and marine structures in Singapore. To a lesser extent, the Group also leases and sells machinery.

The Group is registered with the Contractors Registration System administered by the Building and Construction Authority of Singapore, which is the pre-requisite to tender for construction or construction related projects in Singapore. The Group is registered under CR03 "Demolition" workhead (Single Grade), CW01 "General Building" workhead (C3 Grade) and CW02 "Civil Engineering" workhead (C1 Grade) (collectively the "**Licences**"), which allows it to tender and undertake various public and private sector demolition and construction related projects. In addition, the Group has been upgraded from Class 2 General Builder Licence to Class 1 General Builder Licence. Amongst the Licences obtained, the Single Grade Licence and Class 1 General Builder Licence allows the Group to undertake demolition projects of an unlimited tender/ contract value.

During 1H2025, on top of variation orders from past projects, the Group completed 10 projects, including three factory buildings, three commercial buildings, two industrial equipments, one power plant and one reinstatement work on Temporary Occupation Licence ("**TOL**") land.

The following table sets out details of the completed projects by the Group during 1H2025:

Customer	**Description of Works**	**Completion Date**	**Aggregated Recognized Revenue since the Project's Commencement** *(Singapore Dollars ("S$")'000*
Customer A *(note 1)*	Demolition of factory building	26 February 2025	3,953
Customer B *(note 2)*	Demolition of commercial building	21 May 2025	7,456
Customer C *(note 3)*	Demolition of factory building	11 April 2025	17
Customer D *(note 4)*	Demolition of power plant	27 May 2025	1,636
Customer E *(note 5)*	Demolition of commercial building	30 May 2025	682
Customer C *(note 3)*	Demolition of commercial building	17 March 2025	26
Customer C *(note 3)*	Demolition of factory building	30 June 2025	524
Customer F *(note 6)*	Reinstatement works for TOL Land	30 June 2025	211
Customer G *(note 7)*	Demolition of industrial equipment	22 April 2025	38
Customer G *(note 7)*	Demolition of industrial equipment	12 June 2025	28

Notes:

1. Customer A is a major agency in Singapore specializing in planning, promotion and development of a dynamic industrial landscape.

2. Customer B is a company incorporated in Singapore specializing in nature reserves activities.

3. Customer C is a company incorporated in Singapore specializing in building construction works.

4. Customer D is a company incorporated in Singapore specializing in electricity production.

5. Customer E is a company incorporated in Singapore specializing in environmental engineering design and consultancy services.

6. Customer F is a company incorporated in Singapore specializing in freight and transport activities.

7. Customer G is a company incorporated in Singapore specializing in building construction works.

As at 30 June 2025, the Group had seven demolition projects in progress, including three factory building projects, one industrial building, one commercial building, one school building, and one residential building.

The following sets out details of demolition projects which remained in progress as at 30 June 2025:

Customer	Description of Works	Expected Completion Date	Aggregated Recognized Revenue since the Project's Commencement *S$'000*
Customer H *(note 1)*	Demolition of school building	21 August 2025	5,623
Customer I *(note 2)*	Demolition of factory building	29 November 2025	15,051
Customer H *(note 1)*	Demolition of residential building	28 July 2026	3,481
Customer J *(note 3)*	Demolition of factory building	13 July 2025	3,312
Customer K *(note 4)*	Demolition of commercial building	31 August 2025	25
Customer L *(note 5)*	Demolition of industrial building	30 November 2025	279
Customer M *(note 6)*	Demolition of factory building	5 August 2025	1,843

Notes:

1. Customer H is a government and statutory entity in Singapore.

2. Customer I is a government and statutory entity in Singapore.

3. Customer J is a company incorporated in Singapore specializing in real estate management.

4. Customer K is a company incorporated in Singapore specializing in building construction works.

5. Customer L is a company incorporated in Singapore specializing in general warehousing and shipping agencies.

6. Customer M is a company incorporated in Singapore specializing in environmental engineering design and consultancy services.

OUTLOOK AND PROSPECTS

When the economy is strong, companies undertake demolition to redevelop properties. When the economy slows, demolition often occurs for land to be returned to the government. In land-scarce Singapore, demolition remains an unavoidable part of urban development.

As of mid-2025, Singapore's economy continues to navigate global economic uncertainties while benefiting from domestic resilience and government initiatives. The construction sector remains robust, with significant activity across various segments. The Building and Construction Authority projects that between S$47 billion and S$53 billion in construction contracts will be awarded in 2025, indicating a sustained demand for public infrastructure projects.

These include expansions in public housing, driven by the Housing and Development Board's initiatives to meet growing demand, as well as significant enhancements to transportation networks and healthcare facilities. Notably, the construction of Changi Airport Terminal 5 has commenced, with groundbreaking in May 2025.

The private sector maintains momentum, particularly in the redevelopment of commercial premises and the development of high-tech industrial facilities. Notably, green building practices and sustainability have become central themes, with many new projects adhering to the latest environmental standards set by the Singapore Green Building Council.

The demolition industry has experienced a surge in demand, especially with the ongoing urban renewal efforts in key districts. Government incentives, such as grants for adopting advanced demolition technologies and methods, have further spurred growth in this sector.

Throughout this period, the Group has remained focused on capitalizing on these opportunities, advancing its strategic projects, and exploring new partnerships to enhance shareholder value. The Group's proactive approach in adapting to market trends and its strong commitment to sustainability have positioned it well for long-term success.

With infrastructure development and urban rejuvenation remaining national priorities, the outlook for the rest of 2025 is positive, with the construction and demolition sectors expected to continue playing pivotal roles in driving Singapore's economic growth.

FINANCIAL REVIEW

Revenue

During 1H2025, the Group's revenue was primarily derived from undertaking demolition projects for the Group's project owners (the "**Contract Revenue**"). The Contract Revenue comprises of (i) the net contract sum from the project owners; (ii) the proceeds from the disposal of salvage materials removed from the demolition sites to third party salvage materials buyers; and (iii) the proceeds from earth providers for depositing earth at demolition sites for landfilling purposes. The Group's revenue for 1H2025 was approximately S$16.7 million, representing an increase of approximately 19.3% from approximately S$14.0 million for 1H2024, as a result of more projects having been completed to the Group, these projects contributed more revenue during the period.

The following table sets forth the breakdown of the revenue by the nature of work undertaken during 1H2025 and 1H2024.

	6 months ended 30 June	
	2025	2024
	S$'000	*S$'000*
Net contract sum	**8,151**	2,772
Proceeds from disposal of salvage materials	**7,590**	9,931
Earth depositing proceeds	**469**	127
Other revenue [(1)]	**528**	1,159
Total revenue	**16,738**	13,989

Note:

(1) Other revenue primarily consists of other service income for services provided, including labour and equipment, transportation service fees, and miscellaneous activities such as repairs and maintenance, all of which fall within the scope of IFRS 15.

Cost of sales and services rendered

The Group's cost of sales and services rendered mainly comprises of (i) direct labour costs incurred for the provision of the Group's demolitions works; (ii) depreciation of the Group's machinery and equipment; (iii) raw materials, consumables, and other overheads; and (iv) subcontractor charges. The following table sets out the breakdown of the Group's direct costs during 1H2025 and 1H2024.

	6 months ended 30 June	
	2025	2024
	S$'000	*S$'000*
Direct labour costs	**2,042**	1,681
Depreciation	**1,376**	1,155
Raw materials, consumables and other overheads	**2,953**	2,973
Subcontractor charges	**4,537**	1,986
Maintenance expenses	**364**	487
Transportation expenses	**86**	1,295
Others	**823**	1,008
Total cost of sales and services rendered	**12,181**	10,585

The Group's cost of sales and services rendered increase from approximately S$10.6 million for 1H2024 to approximately S$12.2 million for 1H2025, representing an increase of 15.1%. The increase was mainly due to higher subcontractor participation in the projects.

Gross profit and gross profit margin

The Group's gross profit increased by approximately S$1.2 million or 35.3%, from a gross profit of approximately S$3.4 million for 1H2024 to a gross profit of approximately S$4.6 million for 1H2025. The Group recorded a gross profit margin of approximately 27.2% for 1H2025 as compared to 24.3% for 1H2024. The increase in the Group's gross profit margin was mainly due to the increase in profit margin of contract sum.

Administrative expenses

Administrative expenses primarily consisted of (i) staff costs; and (ii) depreciation costs in respect of the Group's property, office equipment and motor vehicles. The Group's administrative expenses for 1H2025 amounted to approximately S$5.2 million, representing an increase of S$0.3 million or 6.1% from approximately S$4.9 million for 1H2024.

Other income

During 1H2025, the Group's other income amounted to S$0.2 million, representing no major change as compared to 1H2024. The primary source of income during the period was interest income came from bank deposits and government grants.

Other gains

During 1H2025, the Group's other gains amounted to S$0.1 million (1H2024: S$0.2 million). The decrease was mainly due to the decrease in gain arising from disposals of property, plant and equipment.

Finance costs

During 1H2025, the Group recorded finance costs of approximately S$0.2 million, representing no major change as compared to 1H2024.

Income tax expense

During 1H2025, the Group's income tax expense amounted to S$87,000 (1H2024: income tax credit of S$32,000). The increase was primarily attributable to current tax expenses in Singapore and the utilisation of deferred tax assets recognised on tax losses during the period.

Loss attributable to owners of the Company

As a result of the foregoing, the loss attributable to owners of the Company for 1H2025 amounted to approximately S$0.7 million as compared with the loss of approximately S$1.3 million for 1H2024.

Capital structure, liquidity and financial resources

The Group manages its capital to ensure that it will be able to continue as a going concern while maximising the return to shareholders through the optimisation of its debt and equity balance. The capital structure of the Group consists of debt, which includes borrowings and obligations under finance leases, net of bank deposits, bank balances, cash and equity attributable to the owners of the Group, comprising share capital and reserves. There has been no change in the capital structure of the Group since Listing. The Group has a solid financial position and continues to maintain a strong and steady cash inflow from internal generated funds, bank loans and other borrowings.

The Group adopts a prudent cash and financial management policy. The Group's cash, mainly denominated in Singapore dollars, are generally deposited with certain financial institutions.

As at 30 June 2025,

A. the Company's issued capital was HK$10,000,000 and the number of its ordinary shares was 1,000,000,000 shares of HK$0.01 each. There were no movement in the Company's share capital during the period.

B. the Group had net current assets of approximately S$25.9 million as compared to S$26.3 million as at 31 December 2024, representing a decrease of approximately S$0.4 million or 1.5%. The decrease was mainly attributable to the decrease in cash and cash equivalents and contract asset as well as increase in trade and other payables.

C. the Group had cash and cash equivalents of approximately S$13.2 million as at 30 June 2025 as compared to S$14.1 million as at 31 December 2024. The cash was used primarily for working capital purposes.

D. the Group's total equity attributable to owners of the Company amounted to approximately S$39.7 million as at 30 June 2025 as compared to approximately S$40.4 million as at 31 December 2024. The Directors have confirmed that the Group will have sufficient financial resources to meet its obligations. The capital of the Company mainly comprises share capital and reserves.

Gearing ratio

The Group recorded a net cash position as at 30 June 2025 and 31 December 2024. As such, the gearing ratio, which is calculated based on debt divided by total equity, is not applicable.

Treasury policies

The Group's financing and treasury activities are centrally managed and controlled at the corporate level. The Company's bank borrowings are all denominated in S$ and have been arranged on a floating-rate basis. It is the Company's policy not to enter into derivative transactions for speculative purposes. The Directors will continue to follow a prudent policy in managing the Group's cash and maintaining a strong and healthy liquidity to ensure that the Group is well placed to take advantage of future growth opportunities.

Contingent liabilities

As at 30 June 2025, the Group had no significant contingent liabilities or outstanding litigation (31 December 2024: Nil).

Capital commitment

As at 30 June 2025, the Group did not have any capital commitments (31 December 2024: Nil).

Material acquisitions or disposals of subsidiaries and affiliated companies

During 1H2025, the Group had no material acquisitions or disposals of subsidiaries, associates or joint ventures.

Future plans for material investments or capital assets

As at 30 June 2025, the Group did not have specific plans for material investments or capital assets in the coming year as at 30 June 2025.

Employee information and remuneration policy

As at 30 June 2025, the Group had a total of 130 employees, one less than as at 31 December 2024. All of the executive Directors and employees are located in Singapore and Hong Kong. The remuneration offered to employees generally includes salaries and bonus and are determined with reference to market norms and individual employees' performance, qualifications and role. The Company has adopted a share option scheme under which options may be granted to Directors and eligible employees as an incentive.

The remuneration, bonuses and other compensation payable of the Directors are determined by the Remuneration Committee, having regard to the Company's operating results, responsibilities and individual performance of directors.

Results and Interim Dividend

The Group's results for 1H2025 and the Group's financial position are set out in the unaudited condensed consolidated financial statements on pages 1 to 4 of this announcement.

The Board does not recommend the payment of an interim dividend for the 1H2025.

Significant investment held

As at 30 June 2025, save as disclosed in this interim results announcement, there were no material investments held by the Group (31 December 2024: Nil).

Charge of the Group's assets

As at 30 June 2025, the leasehold land and building of the Group with carrying amounts of approximately S$4.0 million (31 December 2024: S$4.2 million) were mortgaged to licensed banks as security for credit facilities granted to the Group.

Foreign currency exposure

The Group operates in Singapore and most of its income and expenditures are denominated in S$, being the functional currency of the Company. The Group is not exposed to significant foreign exchange risk and has not employed any financial instrument for hedging.

USE OF PROCEEDS FROM LISTING

On the Listing Date, the issued shares of the Company were listed on the Main Board of the Stock Exchange. A total of 250,000,000 ordinary shares were issued to the public at a price of HK$0.5 per share for net proceeds of approximately HK$77.5 million after the deduction of related listing expenses. These proceeds were utilised in accordance with the proposed allocation set out in the Prospectus.

Set out below are details of the allocation of the net proceeds, the utilised amount of the net proceeds during 1H2025:

Use of Net Proceeds	Expected timeline for utilising the Unused Net Proceeds	Intended amount of use of proceeds *HK$'000*	Approximate Unused Net Proceeds as at the beginning of 1H2025 *HK$'000*	Approximate Amount of Net Proceeds utilised during 1H2025 *HK$'000*	Approximate Unused Net Proceeds as at the end of 1H2025 *HK$'000*
Enhancing the machinery fleet by acquiring excavators with different capacities including one unit of 48.5-metre high-reach excavator and attachments to excavators	On or before end of year 2025	51,200	10,988	8,499	2,489
Repaying the bank borrowing bearing interest rate at approximately 2.9% per annum and maturing in 2019, the proceeds from borrowing were used as working capital	–	13,500	–	–	–
Expanding the labour force by recruiting additional staff, including project management and project execution staff	–	9,100	–	–	–
Engagement of professional consultant to review the internal management systems for the purpose of the registration for B1 grade under the CW02 "Civil Engineering" workhead	–	2,200	668	668	–
Group's general working capital	–	1,500	–	–	–

As at 30 June 2025, the amount of the net proceeds which remained unutilised amounted to approximately HK$2.5 million. Since 2020, COVID-19 pandemic had imposed negative impact to the overall business environment in Singapore and the corresponding strictly enforced lockdown had led to uncertain economic and market conditions. In such circumstances, the Company has taken a responsible and prudent view to implement the business strategies which lead to the delay in using the Net Proceeds. Nevertheless, the Group has endeavored to adhere to the implementation plan for the use of the Net Proceeds as disclosed in the Prospectus, and has been monitoring the market conditions in Singapore and making assessments from time to time on the right timing to utilise the Net Proceeds. Accordingly, the remaining unutilised net proceeds are expected to be fully utilised on or before 31 December 2025 for the acquisition of excavators with different capacities and their attachments.

CORPORATE GOVERNANCE

The Company maintains a high standard of corporate governance practices. The Directors believe the long-term financial performance as opposed to short-term rewards is a corporate governance objective. The Board would not take undue risks to make short-term gains at the expense of its long-term objectives.

The Company has adopted the code provisions set out in the Corporate Governance Code to the Appendix C1 (the "**CG Code**") to the Listing Rules. The Company has complied with all the CG Code provisions during 1H2025 with the exceptions of the deviation from code provision C.2.1 as explained below:

DEVIATION FROM C.2.1 OF THE CG CODE

Under paragraph C.2.1 of Appendix C1 to the Listing Rules, the roles of chairman and chief executive officer of a company should be separate and should not be performed by the same individual. Mr. Tan is currently the Chairman of the Board and the chief executive officer of the Group and primarily responsible for the day-to-day management of the Group's business. In view of the fact that Mr. Tan has been operating and managing our Group since its establishment, our Board believes it is in the best interests of our Group to have Mr. Tan take up both roles of effective management and business development. The Directors consider that vesting the roles of the chairman of the Board and chief executive officer in the same person facilitates the execution of the Group's business strategies and decision making, and maximises the effectiveness of the Group's operation. The Directors also believe that the presence of three independent non-executive Directors ("**INED**") provides added independence to the Board, and that the Board is appropriately structured to maintain the balance of power and to provide sufficient checks to protect the interests of the Company and its shareholders. The Directors shall review the structure from time to time and consider an adjustment should it become appropriate.

The balance of power and authority is ensured by the operation of the senior management and the Board, which comprises experienced and high-calibre individuals. The Board currently comprises four executive Directors (including Mr. Tan), and three INEDs and therefore has a fairly strong independence element in its composition.

DISCLOSURE UNDER RULES 13.18 AND 13.21 OF THE LISTING RULES

There is no transaction which falls within the disclosure requirements under Rules 13.18 and 13.21 of the Rules Governing the Listing of Securities on the Stock Exchange (the "**Listing Rules**").

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION

As at the end of 1H2025, the interests and short positions of the Directors and chief executive of the Company in the shares, underlying shares and debentures of the Company or any associated corporation (within the meaning of Part XV of the Securities and Futures Ordinance, (Chapter 571 of the Laws of Hong Kong) (the "**SFO**")) as recorded in the register required to be kept under Section 352 of the SFO or otherwise notified to the Company and the Stock Exchange to the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") set out in Appendix 10 to the Listing Rules, were as follows:

Long position in the shares and underlying shares of associated corporation of the Company

(i) Long position in the Shares

Name	Capacity/ Nature of interest	Number of Shares *(Note 1)*	Percentage of shareholding in the Company
Mr. Tan Chee Beng	Interest in a controlled corporation *(Note 2)*; Interest of spouse *(Note 3)*	505,600,000 Shares (L)	50.56%

Notes:

1. The letter (L) denotes the person's long position in such Shares.

2. Mr. Tan beneficially owns all of the issued shares of TCB Investment Holdings Limited ("**TCB**"), which in turn holds 34.17% of the Shares. Therefore, Mr. Tan is deemed, or taken to be, interested in the Shares held by TCB for the purposes of the SFO. Mr. Tan is a director of TCB.

3. Mr. Tan is the spouse of Ms. Lee Peck Kim ("**Ms. Lee**"), who holds 16.39% of the Shares. Accordingly, Mr. Tan is deemed, or taken to be, interested in the Shares which Ms. Lee is interested in for the purpose of the SFO.

(ii) Long position in the share of associated corporation

As at the end of 1H2025, none of the Directors or chief executives of the Company had or was deemed to have any interests or short positions in the shares, underlying shares or debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) which were required to be recorded in the register of interests required to be kept under Section 352 of the SFO or were otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

So far as known to the Directors or chief executive of the Company, as at the end of 1H2025, the following corporates and persons (other than the Directors or chief executive of the Company) had interests or short positions in the shares of the Company and underlying shares of the Company which would fall to be disclosed to the Company under provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO were as follows:

Long Positions in Shares

Name	Capacity/ nature of interest	Number of Share held/ interested	Percentage of shareholding
TCB	Beneficial owner	341,700,000	34.17%
K Luxe Holdings Limited ("**K Luxe**")	Beneficial owner	163,900,000	16.39%
Ms. Lee	Interest in controlled corporation *(Note 1)* Interest of spouse *(Note 2)*	505,600,000	50.56%

Notes:

(1) Ms. Lee beneficially owns all of the issued shares of K Luxe, which in turn holds 16.39% of the Shares. Therefore, Ms. Lee is deemed, or taken to be, interested in the Shares held by K Luxe for the purposes of the SFO.

(2) Ms. Lee is the spouse of Mr. Tan. Accordingly, Ms. Lee is deemed, or taken to be, interested in the Shares which Mr. Tan is interested for the purposes of the SFO.

Save as disclosed above, as at the end of 1H2025, the Directors were not aware of any persons (other than the Directors and chief executive of the Company) who had any interests or short positions in the shares of the Company or underlying shares of the Company which would fall to be disclosed under Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in this announcement, at no time during 1H2025 was the Company, its holding company or any of its subsidiaries, a party to any arrangements which enable the Directors and the chief executives of the Company to acquire benefits by means of an acquisition of Shares or debentures of the Company or any other body corporate; and none of the Directors, or their spouses or children under the age of 18, had any rights to subscribe for the securities of the Company, or had exercised any such right during 1H2025.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

The Directors are not aware of any business or interest of the Directors nor the controlling Shareholder of the Company nor any of their respective associates (as defined in the Listing Rules) in the Group, which competes or is likely to compete, either directly or indirectly, with the business of the Group during 1H2025 and up to the date of this announcement.

PURCHASE, REDEMPTION OR SALE OF THE LISTED SECURITIES OF THE COMPANY

During 1H2025, no purchase, sale or redemption of the Company's listed securities was made by the Company or any of its subsidiaries.

SHARE OPTION SCHEME

The Company has conditionally approved and adopted the share option scheme (the "**Share Option Scheme**") on 15 October 2019 (the "**Adoption Date**") which shall remain in force for a period of ten years commencing on the Adoption Date and expire at the close of business on the business day immediately preceding the tenth anniversary thereof. The terms of the Share Option Scheme are in accordance with the provisions of Chapter 17 of the Listing Rules. The purpose of the Share Option Scheme is to attract and retain the best available personnel, to provide additional incentive to employees (full-time and part-time), Directors, consultants, advisers, distributors, contractors, suppliers, agents, customers, business partners and service providers of the Group (the "**Eligible Persons**") and to promote the success of the business of the Group.

As at the start and end of 1H2025, the total number of shares of the Company (the "**Shares**") available for issue under the Share Option Scheme is 100,000,000 Shares, representing 10% of the issued share capital of the Company. No share option has been granted, exercised, cancelled or lapsed under the Share Option Scheme and there was no share option outstanding as at the end of 1H2025.

MODEL CODE OF CONDUCT OF DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code to the Listing Rules as its own code of conduct regarding Directors' transactions in securities of the Company. Having made specific enquiries with the Directors, all the Directors confirm that they have complied with the required standard set out in the Model Code during 1H2025.

HANDLING AND DISSEMINATION OF INSIDE INFORMATION

The Group acknowledges its responsibilities under the provisions of Part XIVA of SFO and the Listing Rules relating to the disclosure of inside information to the public. The Company has adopted the Model Code to the Listing Rules as its own code of conduct regarding Directors' securities transactions. Other employees of the Group who are likely to be in possession of inside information of the Company are also subject to dealing restrictions. The Group has strictly prohibited its Directors and employees from the unauthorized use of confidential or inside information for the advantage of oneself or others. Any inside information and any information, which may potentially constitute inside information is promptly identified, assessed and escalated to the Board for its determination on the need for disclosure. Inside information and other information which are required to be disclosed pursuant to the Listing Rules will be announced on the respective websites of the Stock Exchange and the Company.

AUDIT COMMITTEE

The Audit Committee consists of three independent non-executive directors, namely Mr. Leung Yau Wan John, Mr. Leung Kee Wai and Mr. Wee Chorng Kien. The chairman of the Audit Committee, Mr. Leung Yau Wan John, possesses the appropriate professional qualifications and financial expertise for the purposes of compliance with the requirements of rule 3.10(2) and rule 3.21 of the Listing Rules.

The interim financial results of the Group for the six months ended 30 June 2025 are unaudited but have been reviewed and approved by the Audit Committee, which was of the opinion that the preparation of such results complied with the applicable accounting standards and requirements as well as the Listing Rules and that adequate disclosures have been made.

By Order of the Board
BENG SOON MACHINERY HOLDINGS LIMITED
TAN CHEE BENG
Chairman and Chief Executive Officer

Hong Kong, 29 August 2025

As at the date of this announcement, the Company's Board of Directors comprises the following members: (a) Mr. Tan Chee Beng (who is also the Chairman and Chief Executive Officer of the Company), Mr. Tan Wei Leong, Ms. Tang Ling Ling and Mr. Cheung Kam Fai as Executive Directors; and (b) Mr. Leung Yau Wan John, Mr. Leung Kee Wai and Mr. Wee Chorng Kien as Independent Non-executive Directors.