

*Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.*



## SHANGHAI ELECTRIC GROUP COMPANY LIMITED

上海電氣集團股份有限公司

*(A joint stock company incorporated in the People's Republic of China with limited liability)*  
(Stock Code: 02727)

### 2025 INTERIM RESULTS

#### PERFORMANCE HIGHLIGHTS

- ▶ Total revenue of the Company for first half of 2025 was RMB54,303 million, an increase of 8.9% as compared with the corresponding period of last year
- ▶ Profit attributable to owners of the Company for first half of 2025 was RMB821 million, an increase of 7.3% as compared with the corresponding period of last year
- ▶ Basic earnings per share of the Company for first half of 2025 was RMB0.053 yuan, an increase of 8.2% as compared with the corresponding period of last year
- ▶ New orders for first half of 2025 amounted to RMB109.81 billion
- ▶ The Board did not propose to declare an interim dividend of 2025

The board of directors (the "**Board**") of Shanghai Electric Group Company Limited (the "**Company**") hereby announces the interim results of the Company and its subsidiaries (the "**Group**" or "**Shanghai Electric**") for the six months ended 30 June 2025 (the "**Reporting Period**"). The results have not been audited but have been reviewed by audit committee of the Company (the "**Audit Committee**"). The interim results of the Company for the six months ended 30 June 2025 have been prepared in accordance with China Accounting Standards for Business Enterprises.

**SHANGHAI ELECTRIC GROUP COMPANY LIMITED**

**CONSOLIDATED BALANCE SHEET (UNAUDITED)**

**AS AT 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

	Notes	Unaudited 30 June 2025 RMB'000	Audited 31 December 2024 RMB'000
<b>Current assets</b>			
Cash at bank and on hand		37,872,964	32,569,013
Clearing settlement funds		664	1,134
Placements with banks and other financial institutions		21,858,563	26,207,572
Held-for-trading financial assets		6,941,446	7,779,560
Derivative financial assets		29,622	520
Notes receivable		2,602,728	3,169,750
Accounts receivable	3	37,481,938	37,547,437
Receivables financing		1,026,617	1,091,996
Prepayments		12,440,846	11,236,621
Other receivables		4,415,957	5,047,036
Financial assets purchased under resale agreements		1,546,685	2,905,106
Inventories		43,486,731	34,549,775
Contract assets		21,650,404	21,275,139
Non-current assets due within one year		1,360,122	1,551,044
Other current assets		18,583,303	18,857,078
<b>Total current assets</b>		<b>211,298,590</b>	<b>203,788,781</b>
<b>Non-current assets</b>			
Loans and advances		8,095,961	8,694,998
Debt investments		152,188	152,331
Other debt investments		1,042,853	368,431
Long-term receivables		1,850,190	2,332,623
Long-term equity investments		14,500,126	13,816,638
Other non-current financial assets		6,679,549	6,435,416
Investment properties		1,001,345	1,043,169
Fixed assets		21,624,936	20,896,633
Constructions in progress		3,912,559	3,777,699
Right-of-use assets		2,443,385	1,890,038
Intangible assets		11,264,872	12,020,517
Research and development expenditures		58,551	29,882
Goodwill		3,106,817	2,920,760
Long-term deferred expenses		510,486	473,404
Deferred tax assets		8,566,238	8,690,212
Other non-current assets		16,791,444	15,173,456
<b>Total non-current assets</b>		<b>101,601,500</b>	<b>98,716,207</b>
<b>TOTAL ASSETS</b>		<b>312,900,090</b>	<b>302,504,988</b>

**SHANGHAI ELECTRIC GROUP COMPANY LIMITED**

**CONSOLIDATED BALANCE SHEET (UNAUDITED) (CONT'D)  
AS AT 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

	Notes	Unaudited 30 June 2025 RMB'000	Audited 31 December 2024 RMB'000
<b>Current liabilities</b>			
Short-term borrowings		10,823,718	9,548,227
Held-for-trading financial liabilities		29,191	38,531
Derivative financial liabilities		1,267	25,507
Notes payable		14,119,277	15,124,080
Accounts payable	4	66,807,819	60,569,875
Advances from customers		599,612	833,268
Contract liabilities		64,145,158	57,928,502
Deposits from customers, banks and other financial institutions		5,995,466	7,333,529
Employee benefits payable		4,150,033	5,256,409
Taxes payable		2,086,238	2,473,766
Other payables		8,843,872	9,704,410
Non-current liabilities maturing within one year		11,514,562	10,188,235
Other current liabilities		13,263,068	11,467,275
<b>Total current liabilities</b>		<b>202,379,281</b>	<b>190,491,614</b>
<b>Non-current liabilities</b>			
Long-term borrowings		24,897,302	27,682,117
Bonds payable	5	-	-
Lease liabilities		1,977,438	1,463,726
Long-term payables		691,977	535,827
Long-term employee benefits payable		188,216	180,065
Provisions		2,506,789	2,832,979
Deferred income		1,185,461	1,210,875
Deferred tax liabilities		705,238	714,141
Other non-current liabilities		53,314	13,325
<b>Total non-current liabilities</b>		<b>32,205,735</b>	<b>34,633,055</b>
<b>Total liabilities</b>		<b>234,585,016</b>	<b>225,124,669</b>
<b>Owners' equity</b>			
Share capital		15,579,809	15,579,809
Capital surplus		18,609,352	18,727,393
Less: Treasury shares		59,924	-
Other comprehensive income		237,104	71,417
Special reserve		142,104	123,825
Surplus reserve		5,963,972	5,963,972
Retained earnings	6	13,544,252	12,723,500
<b>Total equity attributable to equity owners of the Company</b>		<b>54,016,669</b>	<b>53,189,916</b>
<b>Minority interests</b>		<b>24,298,405</b>	<b>24,190,403</b>
<b>Total owners' equity</b>		<b>78,315,074</b>	<b>77,380,319</b>
<b>TOTAL LIABILITIES AND OWNERS' EQUITY</b>		<b>312,900,090</b>	<b>302,504,988</b>

**SHANGHAI ELECTRIC GROUP COMPANY LIMITED**

**CONSOLIDATED INCOME STATEMENT (UNAUDITED)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

	Notes	Unaudited	
		For the six months ended 30 June	
		2025 RMB'000	2024(Restated) RMB'000
<b>Total revenue</b>		54,303,335	49,868,517
Including: Operating revenue	7	54,007,759	49,554,334
Interest income	7	295,015	313,744
Income from handling charges and commissions	7	561	439
<b>Total cost of sales</b>		(52,136,586)	(47,848,830)
Including: Operating cost	7	(43,963,452)	(40,225,850)
Interest expenses	7	(43,242)	(50,131)
Handling charges and commissions expenses	7	(351)	(474)
Taxes and surcharges	8	(360,202)	(290,171)
Selling and distribution expenses		(1,481,932)	(1,361,893)
General and administrative expenses		(3,436,117)	(3,391,539)
Research and development expenditures		(2,545,795)	(2,327,462)
Financial expenses - net		(305,495)	(201,310)
Including: Interest expenses		(676,205)	(858,020)
Interest income		275,260	641,686
Add: Other income		465,798	501,010
Investment income		1,058,818	1,111,719
Including: Share of profit of associates and joint ventures		822,267	703,843
Loss arising from derecognition of financial assets measured at amortized cost		(3,181)	(8,269)
Exchange gain		4,722	4,533
(Loss)/ Gain on changes in fair value		25,700	(319,889)
Loss from credit impairment		(780,260)	(394,088)
Loss from asset impairment		(163,936)	(407,058)
Gain on disposals of assets		35,682	4,897
<b>Operating profit</b>		2,813,273	2,520,811
Add: Non-operating income		41,643	69,594
Less: Non-operating expenses		23,249	24,180
<b>Total profit</b>		2,831,667	2,566,225
Less: Income tax expenses	9	(784,753)	(581,584)
<b>Net profit</b>		2,046,914	1,984,641
Attributable to equity owners of the Company		820,752	764,798
Minority interests		1,226,162	1,219,843

SHANGHAI ELECTRIC GROUP COMPANY LIMITED

**CONSOLIDATED INCOME STATEMENT (UNAUDITED) (CONT'D)**  
**FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

	Notes	Unaudited	
		For the six months ended 30 June	
		2025 RMB'000	2024(Restated) RMB'000
<b>Other comprehensive income, net of tax</b>		176,368	(5,719)
Attributable to equity owners of the Company		165,687	(6,928)
Other comprehensive income that will be subsequently reclassified to profit or loss		165,687	(6,928)
Changes in fair value of other debt investments		(1,658)	4,295
Provision for credit impairment of other debt investments and receivables financing		174	(851)
Cash flow hedges, net of tax		5,102	(317)
Exchange differences on translation of foreign operations		159,928	(10,055)
Others		2,141	-
Attributable to minority interests		10,681	1,209
<b>Total comprehensive income</b>		<b>2,223,282</b>	<b>1,978,922</b>
Attributable to equity owners of the Company		986,439	757,870
Attributable to minority interests		1,236,843	1,221,052
<b>Earnings per share</b>			
Basic earnings per share (RMB yuan/ share)	10	0.053	0.049
Diluted earnings per share (RMB yuan/ share)	10	0.053	0.049

# SHANGHAI ELECTRIC GROUP COMPANY LIMITED

## NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION (CONT'D) FOR THE SIX MONTHS ENDED 30 JUNE 2025

(All amounts in RMB'000 Yuan unless otherwise stated)

### 1 Company information

Shanghai Electric Group Company Limited (the “**Company**”) is a joint stock limited liability company established in the People’s Republic of China (the “**PRC**”) on 1 March 2004. The registered office of the Company is located on No. 16, Lane 1100, Huashan Road, Changning District, Shanghai, the PRC.

During the half year, the Group are engaged in the following principal activities:

(a) The energy equipment segment: design, manufacture and sales of nuclear power equipment, energy storage equipment, coal-fired power generation and corollary equipment, gas-fired power generation equipment, wind power equipment, hydrogen energy equipment, photovoltaic equipment, high-end vessels for chemical industry; as well as providing power grid and industrial intelligent power supply system solutions;

(b) The industrial equipment segment: design, manufacture and sales of elevators, large and medium-sized electric motors, intelligent manufacturing equipment, industrial basic parts and construction industrialization equipment;

(c) The integration services segment: providing energy, environmental protection and automation engineering and services, covering traditional and new energy, comprehensive use of solid wastes, sewage treatment, flue gas treatment, rail transit, etc.; providing industrial internet services; providing financial services, covering financing leases, factoring, asset management, insurance brokerage, etc.; providing park and property management services mainly based on industrial real estate, etc.

In the opinion of the Board, the parent and the ultimate holding company of the Group is Shanghai Electric Holding Group Co., Ltd (“**SEGC**”), a state-owned enterprise established in the PRC.

The Company has its ordinary shares listed on both the Stock Exchange of Hong Kong Limited and Shanghai Stock Exchange.

### 2 Summary of important accounting policies

The main accounting policies used in the preparation of these consolidated financial statements are set out below. Unless otherwise stated, these policies are applied in all reported periods. These consolidated financial statements include Shanghai Electric Group Co., Ltd. and its subsidiaries.

#### 2.1 Basis of preparation

The financial statements were prepared in accordance with the *Accounting Standard for Business Enterprises - Basic Standard*, and the specific accounting standards and other relevant regulations (hereafter collectively referred to as “the Accounting Standards for Business Enterprises” or “CAS”) issued by the Ministry of Finance on 15 February 2006 and in subsequent periods and the disclosure requirements in the *Preparation Convention of Information Disclosure by Companies Offering Securities to the Public No. 15 - General Rules on Financial Reporting* issued by the CSRC.

The financial statements are prepared on a going concern basis.

The new Hong Kong Companies Ordinance came into effect on 3 March 2014. Certain related matters in the financial statements have been disclosed in accordance with the requirements of the Hong Kong Companies Ordinance.

# SHANGHAI ELECTRIC GROUP COMPANY LIMITED

## NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION (CONT'D) FOR THE SIX MONTHS ENDED 30 JUNE 2025

(All amounts in RMB'000 Yuan unless otherwise stated)

### 3 Accounts receivable

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Accounts receivable	55,409,403	55,196,640
Less: Provision for bad debts	(17,927,465)	(17,649,203)
	<u>37,481,938</u>	<u>37,547,437</u>

The aging of accounts receivables was analysed as follows:

- (i) The accounts receivable based on overdue aging was analysed as follows:

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Not overdue	21,454,912	20,316,523
Overdue within 1 year	10,151,935	10,854,691
Overdue 1 to 2 years	5,609,313	6,119,012
Overdue 2 to 3 years	2,909,000	2,681,025
Overdue 3 to 4 years	2,758,208	4,805,595
Overdue 4 to 5 years	4,545,877	4,412,705
Overdue over 5 years	7,980,158	6,007,089
	<u>55,409,403</u>	<u>55,196,640</u>

- (ii) The aging of accounts receivable based on the date of entry was analysed as follows:

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Within 1 year	27,772,456	28,208,987
1 to 2 years	7,680,774	7,017,109
2 to 3 years	2,954,207	3,502,584
3 to 4 years	3,539,405	5,203,788
4 to 5 years	5,251,414	5,132,500
Over 5 years	8,211,147	6,131,672
	<u>55,409,403</u>	<u>55,196,640</u>

**SHANGHAI ELECTRIC GROUP COMPANY LIMITED****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION (CONT'D)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

**4 Accounts payable**

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Accounts payable	<u>66,807,819</u>	<u>60,569,875</u>

The aging of accounts payable was analysed as follows:

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Within 3 months	42,871,629	40,259,618
3 to 6 months	3,644,608	3,144,207
6 months to 1 year	8,521,634	7,303,506
1 to 2 years	5,715,128	4,092,796
2 to 3 years	2,477,392	2,053,740
Over 3 years	<u>3,577,428</u>	<u>3,716,008</u>
	<u>66,807,819</u>	<u>60,569,875</u>

As at 30 June 2025, accounts payable with aging over one year amounted to RMB11,769,948 thousand (31 December 2024: RMB9,862,544 thousand), which mainly comprised payables for construction projects and payables for materials. Such accounts are unsettled as the projects are still under construction.



**SHANGHAI ELECTRIC GROUP COMPANY LIMITED**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION(CONT'D)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

**5 Bonds payable**

	31 December 2024 (Audited)	Interest accrued at par value	Amortisation of premium or discount	Repayment in the current period	30 June 2025 (Unaudited)
22 MTN001 (a)	766,064	6,038	1,748	(773,850)	-
Less: Bonds payable due within one year	766,064				-
	-				-

- (a) Shanghai Electric Wind Power Group Co., Ltd., a subsidiary of the Group, issued its 2022 green middle-term notes (Phase I) in April 2022 with a term of 3 years. The value date and the redemption date of such notes are 29 April 2022 and 29 April 2025 respectively. The total issuance equals the actual total issuance, reaching RMB 750 million. The notes are issued at face value with the interest rate of 3.18% and paid annually. As of 30 June 2025, the payment has been made at maturity.

**SHANGHAI ELECTRIC GROUP COMPANY LIMITED****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION(CONT'D)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

**6 Dividends**

For the six months ended 30 June 2025, the Group has not declared or distributed any cash dividends or profits.

**7 Operating revenue and operating cost**

	For the six months ended 30 June 2025 (Unaudited)	For the six months ended 30 June 2024 (Unaudited)
Revenue from main operations	51,581,756	46,593,502
Revenue from other operations	2,426,003	2,960,832
Interest income	295,015	313,744
Income from handling charges and commissions	561	439
	<u>54,303,335</u>	<u>49,868,517</u>
	For the six months ended 30 June 2025 (Unaudited)	For the six months ended 30 June 2024 (Unaudited)
Cost of sales from main operations	42,645,324	38,727,456
Cost of sales from other operations	1,318,128	1,498,394
Interest expenses	43,242	50,131
Handling charges and commissions expenses	351	474
	<u>44,007,045</u>	<u>40,276,455</u>

**SHANGHAI ELECTRIC GROUP COMPANY LIMITED****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION(Cont'd)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

**7 Operating revenue and operating cost (Cont'd)**

Revenue from main operations includes sales revenue from energy equipment, industrial equipment and integration services. Cost of sales refers to those of products related to main operations. The Group's segment information has been presented in Note 11.

Details of revenue from main operations are as follows:

	For the six months ended 30 June 2025 (Unaudited)	For the six months ended 30 June 2024 (Unaudited)
Sale of goods	44,029,087	37,953,744
Engineering construction	2,462,233	3,267,889
Rendering of services	5,090,436	5,371,869
	<u>51,581,756</u>	<u>46,593,502</u>

Details of revenue from other operations are as follows:

	For the six months ended 30 June 2025 (Unaudited)	For the six months ended 30 June 2024 (Unaudited)
Sales of raw materials and goods	1,608,493	2,365,946
Leasing income	294,760	196,023
Finance lease income	39,311	37,317
Non-industrial labor services	130,775	7,937
Others	352,664	353,609
	<u>2,426,003</u>	<u>2,960,832</u>

SHANGHAI ELECTRIC GROUP COMPANY LIMITED

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION(CONT'D)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025

(All amounts in RMB'000 Yuan unless otherwise stated)

7 Operating revenue and operating cost (Cont'd)

For the six months ended 30 June 2025(Unaudited)									
	Sales of Goods			Engineering construction					Total
	China	Other Asian countries/ geographical areas	Other regions	China	Other Asian countries/ geographical areas	Other regions	Rendering of services	Others	
Revenue from main operations	37,310,217	1,184,391	5,534,479	745,522	1,372,384	344,327	5,090,436	-	51,581,756
Including: Recognised at a point in time	37,310,217	1,184,391	5,534,479	-	-	-	752,057	-	44,781,144
Recognised over time	-	-	-	745,522	1,372,384	344,327	4,338,379	-	6,800,612
Revenue from other operations	1,562,841	14,138	31,514	-	-	-	130,775	686,735	2,426,003
	38,873,058	1,198,529	5,565,993	745,522	1,372,384	344,327	5,221,211	686,735	54,007,759

For the six months ended 30 June 2024(Unaudited)									
	Sales of Goods			Engineering construction					Total
	China	Other Asian countries/ geographical areas	Other regions	China	Other Asian countries/ geographical areas	Other regions	Rendering of services	Others	
Revenue from main operations	33,278,328	556,205	4,119,211	1,786,045	1,151,699	330,145	5,371,869	-	46,593,502
Including: Recognised at a point in time	33,278,328	556,205	4,119,211	-	-	-	40,261	-	37,994,005
Recognised over time	-	-	-	1,786,045	1,151,699	330,145	5,331,608	-	8,599,497
Revenue from other operations	736,747	28,632	1,600,567	-	-	-	7,937	586,949	2,960,832
	34,015,075	584,837	5,719,778	1,786,045	1,151,699	330,145	5,379,806	586,949	49,554,334

- (i) For the six-month period ended 30 June 2025, the Group did not receive any additional rewards for the early completion of labour services. The Group's revenue from sales of materials is recognised at a time point.

**SHANGHAI ELECTRIC GROUP COMPANY LIMITED****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION(CONT'D)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

**8 Taxes and surcharges**

	For the six months ended 30 June 2025 (Unaudited)	For the six months ended 30 June 2024 (Unaudited)
Real estate tax	77,365	70,940
City maintenance and construction tax	102,647	70,064
Stamp duty	58,945	49,632
Educational surcharge	74,249	47,235
Land use tax	19,195	17,974
Others	27,801	34,326
	<u>360,202</u>	<u>290,171</u>

**SHANGHAI ELECTRIC GROUP COMPANY LIMITED**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION(CONT'D)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

**9 Income tax expenses**

	For the six months ended 30 June 2025 (Unaudited)	For the six months ended 30 June 2024 (Unaudited)
Current tax charge for the period	630,606	651,376
Annual filing differences for the current period	39,685	(6,138)
Deferred tax	114,462	(63,654)
	<u>784,753</u>	<u>581,584</u>

The reconciliation from income tax calculated based on the applicable tax rates and total profit presented in the consolidated income statement to the income tax expenses is listed below:

	For the six months ended 30 June 2025 (Unaudited)	For the six months ended 30 June 2024 (Unaudited)
Total profit	<u>2,831,667</u>	<u>2,566,225</u>
Tax at the statutory tax rate (Note 1)	707,917	641,556
Lower tax rates for specific districts or concessions	(215,659)	(214,170)
Adjustments for current income tax of prior periods	39,685	(6,138)
Profits and loss attributable to joint ventures and associates	(192,029)	(165,321)
Income not subject to tax	(10,711)	(19,223)
Expenses not deductible for tax	46,101	42,094
Tax incentives on eligible expenditures	(105,298)	(113,038)
Utilization of previously unrecognised tax loss and deductible temporary differences	(36,538)	(14,747)
Tax loss and deductible temporary differences for which no deferred tax assets was recognised	551,285	430,571
Income tax expenses	<u>784,753</u>	<u>581,584</u>

Note 1: The Group's income tax is provided based on estimated taxable income in China and the applicable tax rates. Taxes on income assessable elsewhere have been calculated at the rates of tax prevailing in the countries in which the Group operates, based on existing legislation, interpretations and practices in respect thereof.

**SHANGHAI ELECTRIC GROUP COMPANY LIMITED**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION(CONT'D)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

**10 Earnings per share**

***Basic earnings per share***

Basic earnings per share is calculated by dividing net profit for the current period attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding. Newly issued ordinary shares are included in the weighted average number of shares from the date consideration is receivable (which is generally the date of their issue) according to specific terms of the issuance contract.

Basic earnings per share are calculated as follows:

	For the six months ended 30 June 2025 (Unaudited)	For the six months ended 30 June 2024 (Restated) (Unaudited)
Consolidated net profit attributable to ordinary shareholders of the parent company	820,752	764,798
Weighted average number of ordinary shares outstanding (Unit: 1,000 shares)	15,579,125	15,579,809
Basic earnings per share	<u>RMB0.053 yuan</u>	<u>RMB0.049 yuan</u>
Including:		
- Basic earnings per share from continuing operations:	RMB0.053 yuan	RMB0.049 yuan
- Basic earnings per share from discontinued operations:	<u>-</u>	<u>-</u>

***Diluted earnings per share***

Diluted earnings per share are calculated by dividing consolidated net profit attributable to ordinary shareholders of the parent company adjusted based on the dilutive potential ordinary shares by the adjusted weighted average number of outstanding ordinary shares of the Company. For the six-month period ended 30 June 2025, the Company has no dilutive potential ordinary shares. Therefore, diluted earnings per share equals basic earnings per share.

## SHANGHAI ELECTRIC GROUP COMPANY LIMITED

### NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION (CONT'D) FOR THE SIX MONTHS ENDED 30 JUNE 2025

(All amounts in RMB'000 Yuan unless otherwise stated)

#### 11 Segment information

The Group's businesses are organised and managed separately based on business nature and the products and services provided. Each operating segment of the Group is a business group, which, distinctive from other operating segments, has its own risks in products and services and gains its own rewards.

Information of each operating segment is summarised as follows:

(a) The energy equipment segment: design, manufacture and sales of nuclear power equipment, energy storage equipment, coal-fired power generation and corollary equipment, gas-fired power generation equipment, wind power equipment, hydrogen energy equipment, photovoltaic equipment, high-end vessels for chemical industry; as well as providing power grid and industrial intelligent power supply system solutions;

(b) The industrial equipment segment: design, manufacture and sales of elevators, large and medium-sized electric motors, intelligent manufacturing equipment, industrial basic parts and construction industrialization equipment;

(c) The integration services segment: providing energy, environmental protection and automation engineering and services, covering traditional and new energy, comprehensive use of solid wastes, sewage treatment, flue gas treatment, rail transit, etc.; providing industrial internet services; providing financial services, covering financing leases, factoring, asset management, insurance brokerage, etc.; providing park and property management services mainly based on industrial real estate, etc.

Management monitors the results of the business units separately for the purpose of making decisions on resource allocation and performance assessment. Segment performance is evaluated based on reported segment profit. Segment profit is an indicator of adjusted total profit, which is consistent with the Group's total profit but excludes interest income, financial expenses, dividend income, gains from changes in fair value of financial instruments and expenses of headquarters.

Financial assets held for trading, derivatives, dividends receivable, interest receivable, long-term equity investments, debt investments, other debt investments, investment in other equity instruments, other non-current financial assets, goodwill, deferred tax assets and other undistributed assets of headquarters are not included in segment assets, which are under the unified management of the Group.

Financial liabilities held for trading, derivatives, dividends payable, interest payable, borrowings, income taxes payable, deferred tax liabilities and other undistributed liabilities of headquarters are not included in segment liabilities, which are under the unified management of the Group.

Inter-segment transfer prices are measured by reference to the prices of transactions with third parties.



**SHANGHAI ELECTRIC GROUP COMPANY LIMITED**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION(CONT'D)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

**11 Segment information (Cont'd)**

(a) Segment information as at and for the six months ended 30 June 2025 was as follows (unaudited):

	Energy equipment	Industrial equipment	Integration services	Others	Unallocated	Elimination	Total
<b>Revenue</b>							
Including: Revenue from external customers	29,105,813	17,968,807	7,208,778	17,954	1,983	-	54,303,335
Inter-segment revenue	1,010,507	629,396	1,051,653	24,021	36,976	(2,752,553)	-
	30,116,320	18,598,203	8,260,431	41,975	38,959	(2,752,553)	54,303,335
Cost of sales	24,297,194	15,518,329	7,016,363	25,001	64	(2,849,906)	44,007,045
Loss from credit impairment	243,692	163,814	530,515	(315)	21,254	(178,700)	780,260
Loss from asset impairment	193,558	(17,103)	(7,674)	(6)	-	(4,839)	163,936
Depreciation and amortisation	756,965	402,009	394,151	4,830	86,503	-	1,644,458
Financial expenses	-	-	-	-	305,495	-	305,495
Share of profit of associates and joint ventures	-	-	-	-	822,267	-	822,267
Operating profit/(loss)	1,607,085	620,397	248,368	(136,016)	501,451	(28,012)	2,813,273
Non-operating income or expenses							18,394
Total profit							2,831,667
<b>Assets and liabilities</b>							
Total assets	173,281,924	59,474,604	138,544,844	974,955	13,847,087	(73,223,324)	312,900,090
Total liabilities	128,495,884	45,294,617	106,651,966	215,902	4,741,235	(50,814,588)	234,585,016
Non-cash expenses other than depreciation and amortisation	547,754	65,771	155,312	-	-	-	768,837
Increase in non-current assets	2,097,809	409,948	657,404	6,444	22,682	-	3,194,287

**SHANGHAI ELECTRIC GROUP COMPANY LIMITED**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION(CONT'D)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

**11 Segment information (Cont'd)**

(b) Segment information as at and for the six months ended 30 June 2024 was as follows (unaudited) (restated):

	Energy equipment	Industrial equipment	Integration services	Others	Unallocated	Elimination	Total
<b>Revenue</b>							
Including: Revenue from external customers	24,181,348	18,352,424	7,315,537	18,375	833	-	49,868,517
Inter-segment revenue	472,358	606,562	645,566	26,124	-	(1,750,610)	-
	24,653,706	18,958,986	7,961,103	44,499	833	(1,750,610)	49,868,517
Cost of sales	19,688,906	15,664,546	6,636,698	29,620	164	(1,743,479)	40,276,455
Loss from credit impairment	318,340	166,036	(117,280)	(211)	25,930	1,273	394,088
Loss from asset impairment	280,397	21,701	8,403	-	82,000	14,557	407,058
Depreciation and amortisation	591,639	419,892	382,573	10,994	112,022	-	1,517,120
Financial expenses	-	-	-	-	201,310	-	201,310
Share of profit of associates and joint ventures	-	-	-	-	703,843	-	703,843
Operating profit/(loss)	1,137,257	706,351	693,000	(99,836)	131,780	(47,741)	2,520,811
Non-operating income or expenses							45,414
Total loss							2,566,225
<b>Assets and liabilities</b>							
Total assets	142,182,238	66,146,273	103,538,680	1,129,975	14,321,024	(41,961,545)	285,356,645
Total liabilities	99,773,984	43,737,027	98,476,350	386,239	10,185,170	(47,889,213)	204,669,557
Non-cash expenses other than depreciation and amortisation	192,124	156,469	74,933	-	-	-	423,526
Increase in non-current assets	622,964	361,914	996,130	17,555	2,199	-	2,000,762

**SHANGHAI ELECTRIC GROUP COMPANY LIMITED**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL INFORMATION(Cont'd)  
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

(All amounts in RMB'000 Yuan unless otherwise stated)

**11 Segment information (Cont'd)**

(c) Revenue from external customers

	For the six months ended 30 June 2025 (Unaudited)	For the six months ended 30 June 2024 (Unaudited)
Mainland China	45,606,847	42,082,058
Other countries and geographical areas	8,696,488	7,786,459
	<u>54,303,335</u>	<u>49,868,517</u>

Revenue from external customers is attributed to the region where corresponding customers from.

(d) Total non-current assets

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Mainland China	65,220,210	68,575,613
Other countries and geographical areas	9,828,670	3,466,582
	<u>75,048,880</u>	<u>72,042,195</u>

Non-current assets, excluding financial assets and deferred tax assets, are attributed to the region where the assets are located in.

No single customer generated more than 10% of the Group's operating income for the six months ended 30 June 2025 and for the six months ended 30 June 2024.

## RESULTS REVIEW AND MANAGEMENT DISCUSSION AND ANALYSIS

In the first half of 2025, amid a complex and challenging global economic landscape and a domestic market where the foundation for demand recovery remains fragile, the Group adhered to its overarching principle of "serving national strategies, aligning closely with national needs, developing new quality productive forces, building core competitiveness, and achieving high-quality development". We diligently advanced key tasks under the "multiple pillars" (including four key tasks and eight specialized actions), laying a solid foundation for accomplishing our annual objectives.

### RESULTS REVIEW

During the Reporting Period, the Company achieved total revenue of RMB54,303 million, representing a year-on-year increase of 8.9%. The gross profit margin of the Company for the Reporting Period was 19.0%. The net profit attributable to owners of the Company for the Reporting Period was RMB821 million, representing a year-on-year increase of 7.3%. The basic earnings per share of the Company for the Reporting Period was RMB0.053 yuan, representing a year-on-year increase of 8.2%.

During the Reporting Period, the Company obtained new orders in the amount of RMB109.81 billion. Among the new orders of the Company, orders for energy equipment amounted to RMB60.04 billion (of which orders for coal-fired power equipment, nuclear power equipment, wind power equipment and energy storage equipment amounted to RMB20.08 billion, RMB6.77 billion, RMB13.90 billion and RMB7.46 billion, respectively), orders for industrial equipment amounted to RMB22.82 billion, and orders for integration services amounted to RMB26.95 billion.

During the Reporting Period, the main business operation of the Company was as follows:

#### 1. Implementing National Strategies and Seizing New Opportunities in Energy Development

We take serving the national strategy as our mission, and actively seize opportunities arising from national energy policies to contribute to the construction of a new power system. In the nuclear power sector, we have mastered the manufacturing and inspection (testing) technologies for key nuclear power equipment. During the Reporting Period, we undertook a total of 8 nuclear island main equipment units, and successfully produced 9 nuclear island main equipment units and 1 set of conventional island equipment; we cumulatively completed and delivered 17 sets of nuclear island main equipment, encompassing the fully promoted mass construction of the "Hualong No.1", CAP series reactor projects, as well as significant national engineering projects such as high-temperature gas cooled reactors. In the field of coal-fired power, we continued to focus on the market of "three reforms linkages" (三改聯動) of coal-fired power generation stations, maintained the global record for the lowest coal consumption of coal-fired power units, achieved coal saving and carbon reduction, deep peak modulation, thermal electric decoupling and efficient heating, and continued to play an important role in building a clean, low-carbon, safe and efficient energy system. During the Reporting Period, we won the bids for the electromechanical equipment and auxiliary furnaces of Guodian Changshu 3×660MW ultra-supercritical coal-fired power generation unit replacement and expansion project (國電常熟3×660MW超超臨界燃煤發電機組替代擴建項目), , as well as the electromechanical equipment for projects such as the Baise 2×660MW ultra-supercritical secondary reheat project (百色2×660MW超超臨界二次再熱項目), Mawan Power Plant upgrade and coal power environmental replacement Phase I project

2×660MW ultra-supercritical secondary reheat project (媽灣電廠升級改造煤電環保替代一期工程2×660MW超超臨界二次再熱項目) and the Jiangsu Guoxin Yangzhou Phase III 2×1000MW ultra-supercritical secondary reheat project (江蘇國信揚州三期2×1000MW超超臨界二次再熱項目). During the Reporting Period, we ensured the orderly and efficient execution of contracted projects. Among them, the 1×1000 MW ultra-supercritical secondary reheat coal-fired power generation unit of Phase II expansion project of Anhui Qianyingzi Power Generation Co., Ltd. (安徽錢營孜發電有限公司二期擴建項目1×1000兆瓦超超臨界二次再熱燃煤發電機組) and Unit 6 of Huadian Fujian Kemen Phase III (華電福建可門三期6號機組), for which we supplied electromechanical equipment and auxiliary furnaces, were officially put into operation, providing reliable energy support for local economies. In terms of gas turbines, as the only domestic supplier with mature full-lifecycle supply and service capabilities for heavy-duty gas turbines, we won bids for the Hebei Jiantou Xintian Funing (河北建投新天撫寧) 2×Large F gas turbine project and Huaihe Energy Wuhu (淮河能源蕪湖) 2×Large F gas turbine project, offering customers comprehensive, one-stop, and independent services throughout the entire lifecycle. In terms of wind power, Shanghai Electric Wind Power Group Co., Ltd. (上海電氣風電集團股份有限公司) ("SEWP"), a subsidiary of the Company, possesses leading domestic capabilities in wind turbine design and manufacturing, having built China's largest offshore wind power sample database and delivered multiple benchmark offshore wind projects. Through technological innovation, product diversification and industrial chain integration, SEWP has developed onshore product matrix covering 1.25–11MW, capable of adapting to various complex terrains. During the Reporting Period, we achieved significant growth of wind power equipment through industrial collaboration, leveraging key projects to drive broader development, resource partnerships, long-term market cultivation, regional expansion, and central-local cooperation. In the field of energy storage, we actively deployed technologies such as compressed air energy storage and liquid flow energy storage, building a diverse energy storage industry ecosystem, providing multi-scenario energy storage solutions. During the Reporting Period, the 300 MW compressed air energy storage generator independently developed by us in Jiuquan, Gansu, was successfully shipped, marking a significant advancement in China's manufacturing of key equipment in the energy storage sector; the world's first 300 MW-level compressed air energy storage power station, "Energy Storage No. 1", which we participated in constructing, achieved full-capacity grid-connected power generation in Yingcheng, Hubei; we won the bids for the 10MW/40MWh all-vanadium redox flow battery energy storage project of the Fengxian Xinghuo Comprehensive Comparison and Testing Demonstration Base for Multiple New Energy Storage Technology Routes (Phase I) Project (奉賢星火綜合多種新型儲能技術路線對比測試示範基地(一期)項目) and the 12MW/48MWh all-vanadium redox flow battery energy storage project of the State Power Investment Corporation Shanghai Wujing Thermal Power Plant, both of which are among the first batch of eight grid-side independent energy storage power stations planned by Shanghai.

We actively integrated into the national "Belt and Road" initiative, steadily advancing our global strategic layout. During the Reporting Period, we signed a cooperation agreement with Abu Dhabi Future Energy Company (阿布達比未來能源有限公司) for the 2GW photovoltaic project in Saudi Arabia's Saidawei, which is part of Saudi Arabia's fifth round of the National Renewable Energy Program and the largest photovoltaic EPC project undertaken by Shanghai Electric to date. We also secured the contract for Package 1 of the Chittagong Phase 2 Substation EPC project in Bangladesh (孟加拉吉大港2期包1變電站總包項目), a national-level project under Bangladesh's power development plan, involving the construction, upgrade, and expansion of 16 33kV GIS substations. During the Reporting Period, the Zafarabad 220kV digital substation project in Jizzakh, Uzbekistan (烏茲別克斯坦吉紮克州的紮法拉巴德220千伏數字化變電站項目), constructed by us, was completed on schedule. This is the first digital substation in

Uzbekistan and will play a crucial role in improving power supply in eastern Uzbekistan. Additionally, the SIMILAJAU-BUNUT 500kV transmission line project in Sarawak, Malaysia (馬來西亞沙撈越SIMILAJAU-BUNUT 500千伏輸電線路工程), undertaken by us as the EPC contractor, achieved full-line completion, providing more reliable power supply to the region.

## **2. Accelerating Core Business Transformation and Driving Industrial Structural Optimization and Upgrading**

By benchmarking against industry leaders and leveraging our integrated technological strengths, the Group has accelerated the transformation of its core businesses toward high-end and intelligent development. In the elevator segment, Shanghai Mitsubishi Elevator Co., Ltd. ("SMEC") (上海三菱電梯有限公司), a subsidiary of the Company, launched the LNK Smart Elevator Digital Solution 3.0, iteratively enhancing elevator management efficiency and passenger experience through scenario-based empowerment and customized solutions. Its online spare parts marketplace was officially launched, simplifying and visualizing procurement processes. During the Reporting Period, SMEC secured the elevator contract for "Puxi's Tallest Building" located at Shanghai North Bund Plot 91, and a dedicated super high-rise project team will be established to ensure end-to-end quality control from installation and handover to maintenance, aiming to maximize value for customers. In the field of industrial basic parts, our blade business has achieved a leap from traditional coal-fired power turbine industry to the aviation, aerospace, and gas turbine industries, and upgraded from a single-focus energy blade business to various high-end products such as aviation blades, key core components, and hot-end components, becoming a leading enterprise in the manufacturing of key core components in the "gas turbine and aircraft engine" field. Our bearing business continues to expand its market in fields such as aerospace and aviation, high-speed rail transit, medical equipment, industrial equipment, and automotive bearings. During the Reporting Period, the bearing production base of the Company located in Waigang Town, Jiading District, Shanghai was officially put into operation. Focusing on three core areas of intelligent manufacturing, smart logistics and digital management, the base concentrates on high-end fields that urgently need domestic substitution, such as rail transit bearings, high-speed bearings for new energy vehicles and robotic reducer bearings. In the field of aviation assembly and manufacturing lines, we rely on our advanced manufacturing capabilities and integrated equipment strength to provide safe and controllable intelligent solutions for high-end manufacturing customers such as aircraft manufacturers and aviation engine manufacturers. In the field of smart transportation, our two systems, TSTCBTC® 2.0 and TSTIOM® were successfully certified under the Localized Equipment Evaluation of China Association of Metros, securing a spot on its latest recommended list of localized equipment. We have actively created the "Shanghai Electric Scheme" for the digital intelligence transformation of energy and high-end equipment. We strengthened the construction of cloud computing, industrial Internet, artificial intelligence, block chain and other digital infrastructure and the application of cutting-edge technologies, to closely integrate with industry, promote the efficient complementation and synergy of all entities in the digital industry ecosystem, expand new application scenarios of digital intelligence integration and application to comprehensively improve the automation, digitization and intelligence within the industry.

We have expanded and strengthened the expansion and collaboration across industrial chains, accelerating the green and low-carbon transformation of core industries. The first phase of the Wind-Biomass Coupled Green Methanol Integrated Demonstration Project in Taonan, Jilin Province with a production capacity of 50,000 tons per year, which we have built, has been put into operation. Leveraging local wind resources and biomass advantages, the project achieves green hydrogen production through renewable power coupled with biomass gasification. During the Reporting Period, we entered into a long-term framework agreement with CMA CGM S.A.

and Shanggang Group Energy (Shanghai) Co., Ltd.\* (上港集團能源（上海）有限公司) ("**Shanggang Energy**") to provide medium-to-long-term green methanol fuel supply to CMA CGM S.A. while collaborating with Shanggang Energy to establish a land-sea multimodal transportation system for delivering green methanol from Taonan, Jilin to Shanghai Port for bunkering operations, thereby forming a closed-loop of "production-transportation-bunkering". Our 1.1MW/10.8MWh multi-tech thermal storage green steam system, developed based on technology of molten salt thermal storage coupled with high-temperature heat pump for green steam supply technology, has completed trial operations and commenced commercial operation. This innovative project integrates a single-tank molten salt system for heat storage and exchange with high-temperature heat pumps, representing a significant breakthrough in China's multi-tech thermal storage technology and providing a promotable and replicable model for green and low-carbon transformation in industrial sectors.

### **3. Anchoring Technological Innovation and Accelerating the Cultivation of New Growth Drivers**

Closely adhering to the core technological mission of "unswervingly advancing high-level self-reliance in science and technology, supporting high-quality industrial development, and deepening the construction of organized technological innovation system", we have accelerated the layout in core areas and fostered new growth drivers. Through technological investment, we continuously promote the development of strategic emerging industries and future industries, accelerate the formation of industrial demonstration applications, promote large-scale replication and promotion, and create a new growth pole for the Company. In the field of robotics, we have adopted a dual-drive strategy combining "independent R&D with ecosystem partnerships", initially building an industrial chain that spans industrial robots, specialized robots, and intelligent robots. Leveraging our participation in the National-Local Joint Humanoid Robotics Innovation Center, commercialization has been promoted, and application tests of humanoid robots have been carried out in the nuclear power industry scenario first. In the field of nuclear fusion, the project of Key Technologies and Engineering Applications of Thousand-Second Steady-State High-Parameter Plasma in EAST Mega-Science Facility, jointly submitted with our participation, was awarded the Special Prize of Anhui Provincial Science and Technology Progress Award. We successfully delivered the world's first cryogenic test cryostat for ITER magnet systems, with subsequent deliveries planned for core components of multiple host systems including China's major national science and technology infrastructure CRAFT project and the compact fusion experimental device BEST project. Our 500MW-class fully hydrogen-cooled generator with full independent intellectual property rights has successfully passed the technical evaluation by the expert team of the Shanghai Society of Electrical Engineering. This generator has overcome critical technological bottlenecks in electromagnetism, ventilation and cooling, mechanics, insulation, structure and process for large-capacity GVPI hydrogen-cooled generators, providing essential equipment support for the development of China's large-scale clean gas power industry. Our independently developed new-generation 1750kW high-capacity centralized energy storage converter (PCS) has successfully passed both grid-forming and grid-following mode compliance tests. As the core component integrated with dedicated energy management and coordinated control systems, it delivers comprehensive performance enhancements—from ensuring grid transient stability to optimizing long-term operational efficiency for cost savings. The ultra-high-speed multi-station lamination-cutting integrated equipment developed by Shenzhen Yinghe Technology Co., Ltd. ("**Yinghe Technology**") (赢合科技股份有限公司), a subsidiary of the Company, has achieved a breakthrough in mass production and has been delivered to several leading users. As a pioneer in lamination process equipment research, Yinghe Technology has mastered world-leading high-speed lamination technology, accelerating the lithium battery industry's transition into the "Era of Lamination".

We are committed to advancing structured scientific research, continuously improving our technological innovation system, accelerating the development of innovation platforms, and enhancing the efficiency of technological innovation. Through strengthened collaboration with leading academic institutions such as Tsinghua University and Shanghai Jiao Tong University, we have established joint research institutes and innovation centers to deepen industry-academia-research integration in core technology domains. During the Reporting Period, our subsidiary industrial groups, capitalizing on their respective specialized competencies, established innovation ecosystem director mechanisms with leading academic institutions including Zhejiang University, East China University of Science and Technology and Tongji University to strengthen ongoing technological collaboration. In accordance with the overall requirement of "building high-level scientific and technological innovation platforms to support high-level original technology research and development", on the basis of the approval of building the Shanghai Key Laboratory of Resource Electrothermal Conversion and Recycling, we are now promoting the construction of scientific and technological innovation platforms in fields such as high-end equipment materials, industrial automation, green fuels and hydrogen energy in a structured and phased manner. Leveraging our pivotal role as an industrial ecosystem anchor, we are consolidating premium enterprises in the industry and orchestrating upstream-downstream value chain synergies to progressively enhance innovation platform capabilities through flagship project initiatives, thereby forging the core engine for the high-quality development of the Group.

#### **4. Deepening Management Enhancement and Unleashing New Growth Momentum**

Centering on the theme of designating 2025 as the "Year of Management Enhancement" of the Company, we are committed to strengthening and optimizing, focusing on our main responsibilities and core business, and implementing structural optimization and adjustment. We have further consolidated our core industries, stepped up efforts in disposing of non-core and inefficient assets, optimized resource allocation, and enhanced operational efficiency. We have integrated new energy businesses including wind, solar, and energy storage as well as comprehensive energy services, strengthened cross-industry and cross-business coordination and overall planning, deepened resource integration and internal synergies, and driven improvements in our comprehensive energy solution capabilities. Through multi-party cooperation, we have worked with upstream and downstream partners in the industrial chain to create integrated advantages, fostering collaborative innovation, breakthroughs in core technologies, and industrial transformation of innovation achievements. With the construction of functional companies aligned with the Group's strategy, we have defined their roles, reform directions and overall reform optimization plans, advanced implementation of reforms of functional companies to provide stronger support for the Group's development. We have refined the functional setup of the Group headquarters, further enhancing the ability for top-level green development planning of the Group and strengthening the ability to support national equipment industry development as well as the ability to coordinate the industrial development with capital operation of the Group.

We have consistently adhered to the principle of "talent as the primary resource", thoroughly implemented the strategy of strengthening the enterprise with talent in the new era, and continuously deepened the reform of talent development systems and mechanisms. Guided by market-oriented reforms, we have upheld the clear principle of "recognizing achievement through action and promoting based on performance", cultivating composite talent team with international vision. By focusing on key core technology areas, we have built the training system for outstanding engineers with in-depth integration of "industry, university, research and application", and designed and implemented specialized programs to cultivate national-level technological leaders within the Group. We have innovated incentive and constraint mechanisms driven by value creation, and established a more market-competitive compensation allocation system. Through systematic institutional innovation, we have strived to forge "three talent teams": a



management team "capable of winning battles", developing a cohort of professional, modern and international industry leading talents; a team of technology experts and project leaders "capable of seizing opportunities in key sectors", cultivating a group of technical pioneers with industrial driving force and industry influence; and a team of chief technicians "capable of achieving remarkable feats", nurturing a pool of master craftsmen representing national excellence. These efforts have provided the primary resource foundation for the Group to achieve high-level technological self-reliance, self-improvement and high-quality development.

## **OUTLOOK**

Looking ahead to the second half of 2025, we will firmly adhere to our guiding principle of "serving national strategies, aligning closely with national needs, developing new quality productive forces, building core competitiveness, and achieving high-quality development" and pursue the dual-drive strategy of "upgrading traditional businesses and promoting breakthroughs in emerging businesses". We will continuously strengthen and optimize our main business, consolidate and expand the advantages of advanced manufacturing, and strengthen the research on key core technologies and the layout of future industries. By delivering outstanding performance, we will uphold the banner of "Shanghai Manufacturing" and lay a solid foundation for the Group's high-quality development in the 15th Five-Year Plan period, accelerating our journey toward becoming a world-class enterprise.

## **SIGNIFICANT EVENTS**

### **Participation of Shareholder Holding More than 5% of the Shares in Exchange for Securities Investment Fund**

Shanghai State-owned Capital Investment Co., Ltd. ("SSCI") cumulatively exchanged 77,899,000 unrestricted tradable A shares of the Company, accounting for 0.50% of the total share capital of the Company, in CSI Shanghai State-owned Exchange Traded Index-based Investment Fund from 24 January 2025 to 7 February 2025 through centralized price bidding. After the transactions, the shareholding percentage of SSCI decreased from 5.04% to 4.54% of the total share capital of the Company.

### **Entrusted Wealth Management and Connected Transaction**

On 28 March 2025, the Board considered and approved the relevant resolution, pursuant to which, the Company would use the temporarily idle funds to invest in the fixed-income trust scheme with R3 and below risks of J-Yuan Trust Co., Ltd, with maximum daily balance of not more than RMB2,000 million (including earnings, which may be utilized on a revolving basis within the limit) from 1 April 2025 to 31 March 2026.

### **Litigations in Relation to SINOMECH**

The Company provided loans totaling RMB1 billion to SINOMECH Engineering Group Co., Ltd. (中國能源工程集團有限公司) ("SINOMECH") in 2019 and 2020, and thereafter SINOMECH repaid the principal amount of RMB1 million and a portion of the interest. Upon loan maturity and subsequent collections efforts, both SINOMECH and the Guarantor have failed to fulfill their contractual

obligations as agreed. The Company formally filed a lawsuit with the Shanghai Financial Court(上海金融法院) and requested for order for SINOMECC shall repay the principal amount of the loan together with interest, penalty and compound interest; the Company is entitled to be repaid SINOMECC's debt to the Company on a preferential basis by way of discounting, auction or sale of the relevant equity interest of SINOMECC pledged by Shanghai Zhongyou Guodian Energy Co., Ltd. (上海中油國電能源有限公司) and Shanghai Changtai Electric Co., Ltd. (上海昌泰電氣有限公司); China Pufa Machinery Industry Co., Ltd. (中國浦發機械工業股份有限公司) ("**Pufa Machinery**") and Zhongji Guoneng Engineering Co., Ltd. (中機國能工程有限公司) shall be jointly and severally liable for the relevant debt of SINOMECC; the defendants shall bear the litigation costs, legal fees and other expenses for realizing the creditor's rights. In September 2024, the Company entered into the Settlement Agreement with Pufa Machinery and its wholly-owned subsidiary Shanghai Pujin Enterprise Development Co., Ltd. (上海浦進企業發展有限公司). In August 2025, the Company pursued claims against other debtors, including SINOMECC and the guarantors, for the remaining debts of the loan to SINOMECC, and has formally filed a lawsuit with the Shanghai Pudong New Area People's Court and the cases have been officially accepted by the court.

## **SIGNIFICANT EVENTS AFTER THE REPORTING PERIOD**

### **Abolition of the Supervisory Committee and Amendments to the Articles of Association**

In order to fully implement laws, regulations and regulatory requirements, and further enhance the level of corporate governance, according to the provisions of the Company Law of the People's Republic of China (the "**Company Law**"), the Guidelines for the Articles of Association of Listed Companies, the Rules Governing the Listing of Stocks on Shanghai Stock Exchange, the Guidance No.1 of Shanghai Stock Exchange for Self-regulation of Listed Companies – Standardized Operation and other relevant laws, regulations and normative documents, combined with the actual situation of the governance reform of the Company, the Company decided to abolish the supervisory committee, with the Audit Committee of the Board exercising the powers and functions of the supervisory committee as stipulated in the Company Law, and to make amendments to the Articles of Association and the Rules of Procedure for Shareholders' General Meeting and the Rules of Procedure for the Board of Directors as annexed hereto. The above proposal was approved at the 2025 first extraordinary general meeting of the Company held on 8 August 2025. The latest version of the Articles of Association of the Company has been published on the websites of the Company and the Stock Exchange of Hong Kong Limited ("**Hong Kong Stock Exchange**").

## **MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS**

The Company has adopted the code provisions set out in the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") contained in Appendix C3 of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "**Hong Kong Listing Rules**") in relation to dealings in the shares of the Company by the directors and supervisors of the Company, and all directors and supervisors of the Company confirmed that they have complied with the requirements set out in the Model Code during the period from 1 January 2025 to 30 June 2025. The Company is not aware of any breach of the Model Code by any of its employees.

## **CORPORATE GOVERNANCE FUNCTIONS**

During the Reporting Period, the Board of the Company performed the following functions: to formulate and review the Company's policies and practices on corporate governance and make recommendations; to review and monitor the training and continuous professional development of directors and senior management; to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements; to develop, review and monitor the ethics and compliance of employees and directors; and to review the Company's compliance with the code provisions and disclosure in the Corporate Governance Report.

During the Reporting Period, the Board was of the view that the Company complied with the requirements of code provisions set out in Part 2 of Corporate Governance Code contained in Appendix C1 to the Hong Kong Listing Rules, except for the deviation from requirements of code provision F.1.3. Pursuant to code provision F.1.3, the chairman of the board should attend the annual general meeting. As Dr. Wu Lei, the chairman of the Board and the executive director of the Company, was unable to attend the 2024 annual general meeting due to business arrangements, Mr. Zhu Zhaokai, the executive director and the president of the Company, chaired and presided over the 2024 annual general meeting. During the Reporting Period, the roles of the chairman of the Board and the president of the Company were separated and performed by different individuals, and a temporary vacancy was arisen in the position of president due to the resignation of the former executive director and president. The chairman of the Board of the Company was assumed by one person, who was mainly responsible for the strategic decisions of the Company. The president of the Company was assumed by another person, who was fully responsible for the daily operation and execution of the Company. The Company considered that the roles and responsibilities of the Board and the management were clear and there was no concentration of management power.

## **REVIEW OF INTERIM RESULTS BY AUDIT COMMITTEE**

The Audit Committee is responsible for the communication, supervision and review of the Company's internal and external audit work and providing professional advice to the Board. The Audit Committee has reviewed and confirmed the Group's interim results and interim financial report for the six months ended 30 June 2025 and has raised no objection to the accounting policies and practices adopted by the Group.

## **PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S SECURITIES**

On 9 April 2025, the Board considered and approved the relevant resolution, pursuant to which, the Company intended to repurchase A shares of the Company on Shanghai Stock Exchange through centralized price bidding for reducing the registered capital of the Company. The repurchase amount was expected to be no less than RMB150 million (inclusive) and no more than RMB300 million (inclusive), the repurchase price should not exceed 150% of the average trading price of the Company's shares for the 30 trading days prior to the date on which the Board considers and approves the resolution in relation to the repurchase, i.e. not exceeding RMB12.29 per share (inclusive). The repurchase plan was approved at the 2024 annual general meeting, 2025 first A Share class meeting and 2025 first H Share class meeting of the Company. By the end of the Reporting Period, the Company held 8,204,300 A shares which had been repurchased but not yet cancelled (with a total payment for repurchase amounted to RMB59,919,353).

As of 13 August 2025, the Company completed the implementation of the repurchase plan. A total of 39,687,456 A shares of the Company were repurchased (with a total payment for repurchase

amounted to RMB299,977,709.24), and the cancellation of the above shares was completed on 15 August 2025.

Save as disclosed above, during the Reporting Period, no purchase, sale or redemption of the Company's listed securities (including sale of treasury shares (as defined in the Hong Kong Listing Rules)) has been made by the Company or any of its subsidiaries.

As of the date of this announcement, the Company does not hold any treasury shares (including any treasury shares held or deposited in the Hong Kong CCASS).

## **INTERIM DIVIDEND**

The Board did not propose to declare an interim dividend in respect of the Reporting Period.

## **DISCLOSURE OF INFORMATION ON HONG KONG STOCK EXCHANGE'S WEBSITE**

This results announcement will be published on the Company's website (<http://www.shanghai-electric.com>) and the Hong Kong Stock Exchange's website (<http://www.hkexnews.hk>). The 2025 interim report will be despatched to the shareholders of the Company who have already provided instructions indicating their preference to receive hard copies and will be made available on the websites of the Company and the Hong Kong Stock Exchange in due course.

By order of the Board

**Shanghai Electric Group Company Limited**

**WU Lei**

*Chairman of the Board*

Shanghai, the PRC, 29 August 2025

*As at the date of this announcement, the executive directors of the Company are Dr. WU Lei, Mr. ZHU Zhaokai and Mr. WANG Chenhao; the non-executive directors of the Company are Mr. SHAO Jun and Ms. LU Wen; and the independent non-executive directors of the Company are Dr. XU Jianxin, Dr. LIU Yunhong and Dr. DU Zhaohui.*

*\* For identification purposes only*