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CCIAM Future Energy Limited
信能低碳有限公司

(Incorporated in Hong Kong with limited liability)

(Stock Code: 145)

VOLUNTARY ANNOUNCEMENT
MEMORANDUM OF AGREEMENT

This announcement is made by CCIAM Future Energy Limited (the "**Company**") on a voluntary basis to keep the shareholders of the Company and the potential investors of the Company informed of the latest business development of the Company and its subsidiaries (the "**Group**").

MEMORANDUM OF AGREEMENT

The board (the "**Board**") of directors (the "**Directors**") of the Company is pleased to announce that, on 4 September 2025, CCIAM Engineering (PRC) Limited ("**CCIAM Engineering**"), a wholly-owned subsidiary of the Company, entered into a memorandum of agreement (the "**MOA**") with Key Action Limited ("**Key Action**").

Pursuant to the MOA, CCIAM Engineering agreed to form a business cooperation with Key Action to support the establishment and operation of electric scooter assembly line in Asia and the implementation and expansion of Key Action's business plan. As set out in the MOA, a renowned PRC company which manufactures electric scooters and related charging components in Asia under its brand name intends to authorise Key Action to import electric scooter components and charging components from the People's Republic of China (the "**PRC**") for the purpose of assembly and resale in Asia and also to grant Key Action the exclusive rights in Asia to market and distribute its products, provide after-sales services, and use its intellectual property rights including brand name, advertising materials, goodwill, and marketing content.

CCIAM Engineering shall provide capital expenditures (the "**CAPEX**"), technical expertise and transfer relevant technologies to facilitate the charging and servicing of the products in Asia. All major CAPEX, financing arrangements, and key operational decisions in the business cooperation shall be subject to prior written approval by CCIAM Engineering, and all investments and related activities shall be subject to the approval of CCIAM Engineering and/or the Company based on Key Action's annual budget and business plan.

As set out in the MOA, the CAPEX forecast will be HK$40 million and HK$60 million for 2025 and 2026 respectively. It is also anticipated that the yearly unit sales will be 5,000, 20,000 and 30,000 in 2025, 2026 and 2027 respectively. Based on an average unit price of HK$20,000, the forecasted revenue will be HK$100 million, 400 million and 600 million in 2025, 2026 and 2027 respectively.

The proposed business cooperation in the MOA shall remain in effect for a period of three (3) years from the date of signing, unless earlier terminated by mutual consent or due to breach.

INFORMATION ON CCIAM ENGINEERING

CCIAM Engineering, a wholly-owned subsidiary of the Company, is a company which duly incorporated under the laws of Hong Kong. It is principally engaged in energy saving business.

INFORMATION ON KEY ACTION

Key Action is a company duly incorporated under the laws of the British Virgin Islands and is principally engaged in investment holding.

To the best of the Directors' knowledge, information and belief having made all reasonable enquiries, as at the date of this announcement, Key Action and its ultimate beneficial owners are third parties independent of and not connected with the Company or its connected persons (as defined in the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**")).

REASONS FOR AND BENEFITS OF ENTERING INTO THE MOA

The Group is principally engaged in the design and provision of energy saving solutions, provision of loan financing services and treasury investments.

The Group continues to focus on helping customers improve their energy efficiency and reduce their carbon footprint by providing innovative, sustainable solutions. The Group has been granted a patent of electric vehicle charging station on a floating platform by Patents Registry Intellectual Property Department of the HKSAR Government. The business cooperation under the MOA is expected to create synergies between the sales of electric scooters and the application of the Group's charging technology, while also enabling the expansion of the market beyond its current primary base in the PRC and Hong Kong to other Asian countries. To facilitate business expansion under its growth strategy, the Group will actively seek business expansion opportunities and will explore debt and/or equity financing opportunities to meet the CAPEX requirements of the project.

The MOA outlines the key commercial terms on non-binding basis. CCIAM Engineering and Key Action agreed to negotiate and execute definitive binding agreements in good faith. Further announcement(s) in respect of the definitive binding agreements will be made by the Company as and when appropriate in accordance with the Listing Rules. Shareholders and potential investors of the Company are reminded to exercise caution when dealing in the securities of the Company.

By Order of the Board
CCIAM Future Energy Limited
So David Tat Man
Executive Director

Hong Kong, 4 September 2025

As at the date of this announcement, the Board comprises Mr. Cheng Lut Tim, Mr. Chong Kok Leong, Mr. So David Tat Man and Mr. Zhuang Miaozhong being the executive Directors; and Ms. Li Liming, Mr. Yeung Wai Hung, Peter and Ms. Yuen Wai Man being the independent non-executive Directors.