GUOFUHEE

Jiangsu Guofu Hydrogen Energy Equipment Co., Ltd.

江蘇國富氫能技術裝備股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

Stock Code : 2582

INTERIM REPORT

2025

Contents

Corporate Information

BOARD OF DIRECTORS

Executive Directors

Mr. WU Pinfang *(Chairman)*
Mr. WANG Kai *(General Manager)*
Mr. SHI Jian *(resigned on July 31, 2025)*

Non-executive Directors

Mr. GU Yanjun
Mr. ZHOU Lin
Ms. LIU Yilin

Independent Non-executive Directors

Ms. TONG Sze Wan
Mr. ZHANG Yongjun
Dr. ZOU Jiasheng

SUPERVISORS

Mr. HE Guangliang
Ms. ZHAO Jing
Mr. KUANG Kaifeng

COMPANY SECRETARY

Ms. WONG Hoi Ting

AUDIT COMMITTEE

Ms. TONG Sze Wan *(Chairlady)*
Mr. GU Yanjun
Dr. ZOU Jiasheng

REMUNERATION AND REVIEW COMMITTEE

Dr. ZOU Jiasheng *(Chairman)*
Mr. WU Pinfang
Ms. TONG Sze Wan

NOMINATION COMMITTEE

Mr. ZHANG Yongjun *(Chairman)*
Mr. WU Pinfang *(appointed on July 31, 2025)*
Ms. TONG Sze Wan
Mr. SHI Jian *(resigned on July 31, 2025)*

STRATEGY COMMITTEE

Mr. WU Pinfang *(Chairman)*
Ms. TONG Sze Wan
Mr. ZHANG Yongjun

AUTHORISED REPRESENTATIVES

Mr. WANG Kai *(appointed on July 31, 2025)*
Ms. WONG Hoi Ting
Mr. SHI Jian *(resigned on July 31, 2025)*

AUDITORS

Deloitte Touche Tohmatsu
Certified Public Accountants
Registered Public Interest Entity Auditor
35/F, One Pacific Place
88 Queensway, Admiralty
Hong Kong

HONG KONG LEGAL ADVISOR

Morgan, Lewis & Bockius
19/F, Edinburgh Tower
The Landmark
15 Queen's Road Central
Central, Hong Kong

PRC LEGAL ADVISOR

Lifeng Partners
39/F, Tower 2, Jing An Kerry Centre
1539 West Nanjing Road
Shanghai, the PRC

COMPLIANCE ADVISER

Soochow Securities International
Capital Limited
Level 17, Three Pacific Place
1 Queen's Road East
Hong Kong

REGISTERED OFFICE AND HEAD OFFICE IN THE PRC

No. 236
Guotai North Road
Zhangjiagang City
Jiangsu Province
the PRC

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

31/F., Tower Two
Times Square
1 Matheson Street
Causeway Bay
Hong Kong

PRINCIPAL BANKS

Shanghai Pudong Development Bank
Zhangjiagang Branch
No. 3-98, Renmin West Road
Zhangjiagang City
Jiangsu Province
the PRC

HONG KONG H SHARE REGISTRAR

Computershare Hong Kong
Investor Services Limited
Shops 1712-1716
17th Floor, Hopewell Centre
183 Queen's Road East
Wan Chai
Hong Kong

STOCK CODE

2582

COMPANY'S WEBSITE

www.guofuhee.com

Financial Highlights

CONDENSED CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Operating Results	For the six months ended June 30, 2025 RMB'000	2024 RMB'000
Revenue	**108,956**	134,886
Gross profit	**947**	13,613
Loss before tax	**(106,251)**	(131,581)
Loss for the period	**(88,979)**	(111,402)
Loss per share – Basic *(RMB)*	**(0.85)**	(1.14)

CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

Operating Results	As at June 30, 2025 RMB'000	2024 RMB'000
Total assets	**2,557,475**	2,564,529
Total liabilities	**1,637,947**	1,571,621
Equity attributable to owners of the Company	**918,530**	991,025

Management Discussion and Analysis

BUSINESS OVERVIEW AND OUTLOOK OF THE GROUP

As an important direction for the transformation of the national energy strategy, the hydrogen energy industry is currently undergoing a critical development phase, transitioning from policy-driven growth to a dual-driven model of "policy + market". With continuous technological iteration, ongoing cost optimization, and accelerated expansion of application scenarios, the commercialization process of China's hydrogen fuel cell market continues to deepen, and the industry has broad long-term development prospects.

During the first half of 2025, the Company maintained its leading position in the market for vehicle-mounted hydrogen supply systems. From 2019 to June 30, 2025, the Ministry of Industry and Information Technology's fuel cell vehicle announcements totaled 1,248 models (excluding chassis announcements), of which over 500 fuel cell vehicles were equipped with the Company's vehicle-mounted hydrogen supply systems. In the market for hydrogen refueling station equipment, the Company steadily expanded our business. According to Gaogong Hydrogen and Electrochemistry Industry Research Institute (GGII)'s China Hydrogen Refueling Station Database (中國加氫站數據庫), as of the end of June 2025, a total of 527 hydrogen refueling stations had been built in China, and the Company provided equipment and supporting services for over 120 of them. In the field of hydrogen liquefaction, the Company is deeply exploring an integrated business model of "green power to green hydrogen + green hydrogen liquefaction + green hydrogen transportation + green hydrogen refueling + green hydrogen mobility". In April 2025, the Company established a joint venture in Darhan Muminggan United Banner, Inner Mongolia—Inner Mongolia Huafa Hydrogen Energy Technology Co., Ltd. (內蒙古華發氫能科技有限公司) to lead the development of the region's wind-to-green-hydrogen liquefaction ecological project. Additionally, the Company achieved a breakthrough in overseas water electrolysis hydrogen production market by delivering our first batch of demonstration alkaline water electrolysis hydrogen production equipment to an Indian client, marking our initial competitiveness in the international market.

The industry is currently in a transitional phase marked by policy mechanism optimization and market rule establishment, with several factors putting pressure on short-term performance, including: (1) downstream customers are placing higher demands on whole-vehicle cost control amid the gradual optimization of subsidy policies, driving the hydrogen energy industry chain into a new phase of market-based competition and subjecting product prices to temporary downward pressure; (2) a time lag between the implementation of new support policies and market expectations, which has temporarily disrupted the pace of fuel cell vehicle promotion. Some companies have adopted pricing strategies to clear inventory or capture market share, further intensifying market competition; and (3) the temporary slowdown in the growth of the fuel cell vehicle market has had a certain ripple effect on investment enthusiasm for upstream hydrogen refueling stations and other infrastructure. Under the influence of the aforementioned market environment and customer demand, the Group's revenue for the first half of 2025 was approximately RMB109.0 million, representing a decrease of approximately 19.2% as compared with that for the same period last year; gross profit was approximately RMB0.9 million, representing a decrease of approximately 93.0% as compared with that for the same period last year. However, due to the recovery of certain significant account receivables during the Reporting Period, increased government subsidies and electricity fee income, higher other income, narrowed losses, and reduced costs and expenses, the Group's loss decreased by approximately 20.1% to approximately RMB89.0 million as compared with that for the same period last year.

Despite the decrease in the Group's revenue for the Reporting Period, the Company is actively expanding its overseas cooperation and business layout. The Company aims to promote the implementation and application of green hydrogen projects in relevant regions over the next year through technological and product improvements and full cooperation with its overseas partners. The Company also aims to reduce manufacturing cost and improve production efficiency by setting cost reduction and efficiency improvement targets in order to gradually achieve economies of scale to reduce the production costs and improve the profitability of the Company. The Company believes that overseas markets are crucial to its business development. In the first half of 2025, the Company actively expanded its overseas cooperation and business layout. Since February 2025, the Company, through its overseas joint ventures and business partners, has started to explore potential overseas hydrogen energy investment projects. Following thorough assessments, site visits, and management discussions, the Company identified several promising projects abroad supported by favorable conditions and practical feasibility. These potential projects include hydrogen refueling stations, hydrogen production equipment manufacturing plants, liquid hydrogen facilities, and water electrolysis hydrogen production projects located in China and other countries. The Company is actively working with local joint ventures, as well as upstream and downstream industry partners, to advance potential hydrogen projects.

Looking ahead to the second half of 2025, the Group will fully leverage its advantages as a leading domestic enterprise and a key player in the local hydrogen energy industry chain. It will collaborate with core entities across the hydrogen energy industry chain to identify regions with distinct advantages and establish a closed-loop hydrogen energy ecosystem. Through this closed-loop model, the Group will integrate resources across the hydrogen energy industry, establishing a complete industry chain spanning hydrogen production, storage, transportation, refueling, and hydrogen-powered vehicle applications. This initiative aims to promote the scaled and clustered development of the hydrogen energy industry within the region. The Company will continue to enhance its competitive advantages in hydrogen energy core equipment field that is used for green energy transportation, and continue to leverage the synergies generated from business lines such as vehicle-mounted hydrogen supply systems (including high pressure and liquid hydrogen), and equipment for hydrogen refueling stations (including high pressure and liquid hydrogen). By developing and demonstrating innovative liquid hydrogen products, the Company aims to promote new developments in the commercial application of fuel cell vehicles and hydrogen refueling stations. Going forward, the Company will gradually increase the proportion of revenue generated from hydrogen liquefaction and liquid hydrogen storage and transportation equipment, as well as water electrolysis hydrogen production equipment and related products.

To achieve the Group's objective, the Group plans to implement the following key strategies: (i) to generate synergy of the Group's existing business lines and build an ecosystem for the development of the hydrogen energy industry; (ii) to adhere to the R&D-driven strategy and promote technology upgrades and product iterations; (iii) to expedite the Group's globalization strategy to realize the expansion of our international presence; (iv) to strengthen the Group's manufacturing capabilities and increase production capacity; (v) to actively participate in the formulation of policies and standards of hydrogen energy and capitalize on the opportunities brought by favorable government policies; and (vi) to continue to attract and cultivate professional talents and improve the Group's operational efficiency with the support of comprehensive talent training and team building.

Looking ahead, the Group aims to continue to solidify its position as a leading hydrogen energy storage and transport equipment manufacturer in the PRC by driving growth through innovation and expanding the Group's product offerings.

Financial Review

Revenue

The Group's revenue mainly consists of the sales derived from its four major product types: (i) vehicle-mounted high-pressure hydrogen supply systems and related products; (ii) equipment for hydrogen refueling stations and related products; (iii) equipment for hydrogen liquefaction and the storage and transportation of liquid hydrogen; and (iv) water electrolysis hydrogen production equipment and related products.

The following table sets forth a breakdown of the revenue by product type for the periods indicated:

	For the six months ended June 30,		Percentage of change
	2025	2024	
	RMB'000	RMB'000	
Vehicle-mounted high-pressure hydrogen supply systems and related products	**91,295**	72,046	26.7%
Equipment for hydrogen refueling stations and related products	**13,993**	62,840	(77.7)%
Water electrolysis hydrogen production equipment and related products	**3,668**	–	N/A
Equipment for hydrogen liquefaction and the storage and transportation of liquid hydrogen	**–**	–	N/A
Total	**108,956**	134,886	(19.2)%

For the Reporting Period, the Group's revenue amounted to approximately RMB109.0 million, as compared to approximately RMB134.9 million for the Previous Period, representing a decrease of approximately 19.2%, which was mainly attributable to the decline in revenue generated from equipment for hydrogen refueling stations and related products, due to (i) reduced subsidies for fuel cell vehicles and the absence of new national support policies; (ii) weakened enthusiasm for fuel cell vehicle promotion and decrease in the number of hydrogen refueling station projects; and (iii) some manufacturers and market player intentionally lowering prices to capture market share and clear inventories, resulting in an overall market price decline.

Cost of Sales

The Group's cost of sales consists primarily of (i) raw material costs, which mainly include the procurement costs for carbon fiber, pipes and valves, electrical instrumentation, aluminum tubes, compressors and compressor skids; (ii) direct labor costs, which mainly represent the manpower used in the production activities; and (iii) manufacturing expenses, which mainly include utility expenses, low value consumables and depreciation of manufacturing expenses relating to the plants, machinery and equipment used in connection with its production activities.

Cost of sales of the Group decreased by approximately 10.9% from approximately RMB121.3 million for the Previous Period to approximately RMB108.0 million for the Reporting Period, primarily due to the decrease in raw material costs and manufacturing expenses resulted from the decrease in sales volume of equipment for hydrogen refueling stations and related products.

Gross Profit and Gross Profit Margin

Gross profit of the Group decreased by approximately 93.0% from approximately RMB13.6 million for the Previous Period to approximately RMB0.9 million for the Reporting Period. Gross profit margin decreased from approximately 10.1% for the Previous Period to approximately 0.9% for the Reporting Period. The decrease in gross profit was primarily due to the decline in average selling prices driven by (i) intensified price competition for vehicle-mounted high-pressure hydrogen supply systems and related products in the overall market environment; and (ii) some manufacturers and market players lowered prices to capture market share and clear inventory.

Other Income

Other income of the Group increased by approximately 157.8% from approximately RMB5.8 million for the Previous Period to approximately RMB14.9 million for the Reporting Period. Such increase was primarily due to (i) the increase in government grants; and (ii) the increase in electricity income.

Other Gains and Losses

Other gains and losses of the Group decreased by approximately 74.9% from approximately RMB0.4 million for the Previous Period to approximately RMB0.1 million for the Reporting Period. Such decrease was primarily due to (i) the decrease in net foreign exchange losses; and (ii) the increase in gains on disposal of property, plant and equipment.

Impairment Losses under Expected Credit Loss Model, Net of Reversal

Impairment losses under expected credit loss model, net of reversal of the Group decreased by approximately 72.4% from approximately RMB19.6 million for the Previous Period to approximately RMB5.4 million for the Reporting Period. Such decrease was primarily due to the decrease in provisions for impairment of trade receivables.

Selling Expenses

Selling expenses of the Group decreased by approximately 10.4% from approximately RMB22.4 million for the Previous Period to approximately RMB20.1 million for the Reporting Period. Such decrease was primarily due to decrease in the share-based payment expenses recorded in the selling expenses.

Research and Development Expenses

Research and development expenses of the Group decreased by approximately 15.7% from approximately RMB19.9 million for the Previous Period to approximately RMB16.8 million for the Reporting Period. Such decrease was primarily due to decrease in the share-based payment expenses recorded in the research and development expenses.

Administrative Expenses

Administrative expenses of the Group remained stable at approximately RMB62.0 million for the Previous Period and approximately RMB61.1 million for the Reporting Period.

Share of Results of Associates

Share of results of associates of the Group remained stable at approximately RMB1.8 million for the Previous Period and approximately RMB1.8 million for the Reporting Period.

Finance Costs

Finance costs of the Group increased by approximately 3.5% from approximately RMB16.3 million for the Previous Period to approximately RMB16.8 million for the Reporting Period. Such slight increase was primarily due to (i) the increase in interest due to the expansion of the Company's loan amounts; and (ii) a reduction in capitalized interest amounts due to the conversion to fixed assets of the production facility in Qingpu District, Shanghai.

Income Tax Credit

Income tax credit of the Group decreased by approximately 14.4% from approximately RMB20.2 million for the Previous Period to approximately RMB17.3 million for the Reporting Period. Such decrease was primarily due to the decrease in provisions for impairment of trade receivables.

Loss for the Reporting Period

As the result of the foregoing, the loss for the period of the Group decreased by approximately 20.1% from approximately RMB111.4 million for the Previous Period to approximately RMB89.0 million for the Reporting Period.

Liquidity, Financial and Capital Resources

The Group's primary sources of liquidity consist of cash generated from operating activities, bank borrowings and proceeds from the listing of its H Shares on the Stock Exchange on November 15, 2024. The Group may require additional cash for future growth and/or incur additional capital expenditures for the development of its business, including any expansion plan of its production facilities to meet increasing customer demand and to manufacture more advanced hydrogen energy equipment. If the Group's cash is insufficient to satisfy its working capital requirements, the Group may seek to issue additional equity or debt securities or obtain new or expanded credit facilities.

As of June 30, 2025, the Group had restricted bank deposits and cash and cash equivalents of approximately RMB301.3 million, representing a decrease of approximately 11.5% as compared to approximately RMB340.3 million at the beginning of the Reporting Period. As of June 30, 2025, the Group had net current assets of approximately RMB2.8 million as compared to approximately RMB134.8 million as of December 31, 2024. The current ratio of the Group decreased to approximately 1.0 as of June 30, 2025 from approximately 1.1 as of December 31, 2024.

Borrowings and Charges on Group Assets

As of June 30, 2025, the Group's borrowings primarily consisted of bank loans and the transfer proceeds received from sale leaseback transactions amounted to approximately RMB993.2 million and RMB45.4 million, respectively. As of June 30, 2025, the Group has secured borrowings of approximately RMB481.3 million; the range of effective interest rates per annum of the borrowings for fixed-rate borrowings and variable-rate borrowings are 3.00%-7.78% and 3.20%-5.00%, respectively. Borrowings of approximately RMB631.8 million are at fixed interest rates. As of June 30, 2025, the Group's borrowings were all denominated in RMB.

As of June 30, 2025, the Group pledged (i) the buildings and construction in progress with carrying amounts of approximately RMB499.6 million and equipment with carrying amounts of approximately RMB49.4 million; and (ii) the leasehold lands with carrying amounts of approximately RMB76.0 million, to secure general banking facilities.

Gearing Ratio

The gearing ratio (calculated as total liabilities divided by total assets) as of June 30, 2025 was approximately 64.0% (December 31, 2024: approximately 61.3%). Such increase was primarily due to the expansion of the Company's loan amounts.

Capital Commitments

The Group's capital expenditure during the Reporting Period was mainly related to purchase of property, plant and equipment and investments in joint ventures. As of June 30, 2025, the Group had capital commitments of approximately RMB30.6 million (December 31, 2024: approximately RMB52.6 million).

Capital Expenditures

The Group's capital expenditures during the Reporting Period mainly consisted of property, plant and equipment and right-of-use assets. For the Reporting Period, the Group's capital expenditures amounted to approximately RMB110.5 million (Previous Period: approximately RMB81.2 million).

Contingent Liabilities

The Group had no material contingent liabilities as of June 30, 2025 and June 30, 2024, respectively.

Foreign Exchange and Exchange Rate Risk

The Group primarily operates in the PRC and is exposed to foreign currency risk arising from fluctuations in exchange rates between Renminbi and other currencies as certain financial liabilities are denominated in foreign currency. The Group currently does not have a foreign exchange hedging policy. During the Reporting Period, the Group did not use any financial instruments for foreign exchange hedging purposes, nor did it employ any currency borrowings and other hedging instruments for hedging purposes. However, the management monitors foreign exchange exposure and will consider hedging significant foreign exchange exposure should the need arise.

SIGNIFICANT INVESTMENTS AND FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

The Group did not hold any significant investment and events which could have material impact on its operating and financial performance for the Reporting Period. Save as disclosed in this interim report, the Company had no specific plans for significant investments or acquisitions of capital assets.

MATERIAL ACQUISITION AND DISPOSAL

During the Reporting Period, the Group did not have any material acquisition or disposal of subsidiaries, associates, or assets.

IMPORTANT EVENTS AFTER THE REPORTING PERIOD

On July 29, 2025, the Company entered into a subscription agreement with Macquarie Bank Limited, pursuant to which the Company has conditionally agreed to issue and Macquarie Bank Limited has conditionally agreed to subscribe for 6,000,000 warrants conferring the rights to subscribe up to 6,000,000 new H Shares to be allotted and issued upon exercise of the subscription rights attaching to the warrants. The warrants issued has a term of 18 months from the issue date. For details, please refer to the announcement and the circular of the Company dated July 29, 2025.

Save as disclosed above, no significant events have taken place after the Reporting Period and up to the date of this interim report.

EMPLOYEE AND REMUNERATION POLICY

As of June 30, 2025, the Group had a total of 560 employees (December 31, 2024: 543). The total staff cost for the Reporting Period was approximately RMB59.8 million, as compared to approximately RMB75.6 million for the six months ended June 30, 2024. The remuneration packages of the Group's employees are determined with reference to individual qualification, experience, performance, contribution to the Group and prevailing market rate, which include salaries, bonuses, benefits and share-based payments.

The Group has an effective training system, including orientation and continuous on-the-job training, to accelerate the learning progress and improve the knowledge and skill levels of our workforce. The orientation process covers subjects such as corporate culture and policies, work ethics and occupational safety. The periodic on-the-job training covers environmental, health and safety management systems and mandatory training required by applicable laws and regulations.

INTERIM DIVIDEND

The Board has resolved not to declare any payment of interim dividend for the Reporting Period.

Corporate Governance and Other Information

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

The Directors and the management of the Group recognize the importance of sound corporate governance to the long-term success and continuing development of the Group. Therefore, the Board is committed to upholding good corporate standards and procedures, so as to improve the accountability system and transparency of the Group, and protect the interests and create value for the Shareholders. The Company has adopted the CG Code as its own code of corporate governance. The Company has complied with all applicable code provisions set out in Part 2 of the CG Code during the Reporting Period. The Company will continue to review and monitor its corporate governance practices to ensure compliance with the CG Code.

COMPLIANCE WITH THE MODEL CODE

The Company has adopted the Model Code as the code of conduct regarding securities transactions by the Directors and Supervisors. The Board is pleased to confirm that, after making specific enquiries with all Directors and Supervisors, all Directors and Supervisors have fully complied with the standards required according to the Model Code during the Reporting Period.

USE OF PROCEEDS FROM THE GLOBAL OFFERING

The Company issued H Shares at HK$65.0 per Share and offered 6,000,000 H Shares in Hong Kong, which were listed on the Main Board of the Stock Exchange on November 15, 2024. The net proceeds (the "**Net Proceeds**") received by the Company from the Global Offering, after deducting underwriting fees and commissions and other expenses payable by the Company in connection with the Global Offering, amounted to approximately HK$339.7 million, equivalent to approximately RMB314.5 million.

As disclosed in the Company's announcements dated May 26, 2025 and June 12, 2025, the Board resolved to change part of the unutilized Net Proceeds of approximately HK$78.1 million, equivalent to approximately RMB72.3 million in total, originally intended to be used for (i) establishing the production lines for water electrolysis hydrogen production equipment in Zhangjiagang Factory Phase III, (ii) establishing the production lines of Type-III cylinders in Zhangjiagang Factory Phase III and (iii) purchasing the relevant production equipment for a new production facility of Type-IV cylinders in Qingpu District, Shanghai, to collaborating on investment and cooperation of hydrogen projects in China and overseas, including but not limited to hydrogen production plants, hydrogen refueling stations and hydrogen liquefaction plants.

As of June 30, 2025, the Net Proceeds were used as follows:

Use of Proceeds	Original use of Net Proceeds (RMB million)	Revised use of Net Proceeds (RMB million)	Net Proceeds utilized as of June 30, 2025 (RMB million)	Unutilized Net Proceeds under revised allocation as of June 30, 2025 (RMB million)	Expected time to utilize the remaining Net Proceeds in full(1)
Expand the production capacity for certain products	**176.5**	**176.5**	**43.1**	**133.3**	By the end of the year ending December 31, 2026
– Establish the production lines for water electrolysis hydrogen production equipment in Zhangjiagang Factory Phase III	70.8	47.2	27.0	20.2	By the end of the year ending December 31, 2026
– Establish the production lines of Type-III cylinders in Zhangjiagang Factory Phase III	52.8	31.5	12.9	18.6	By the end of the year ending December 31, 2026
– Purchase the relevant production equipment for a new production facility of Type-IV cylinders in Qingpu District, Shanghai	52.8	25.5	3.2	22.3	By the end of the year ending December 31, 2026
– Promote the construction of integrated hydrogen production and refueling stations through investment and cooperation in certain areas in China	–	N/A	N/A	N/A	N/A
– Collaborate on investment and cooperation of hydrogen projects in China and overseas, including but not limited to hydrogen production plants, hydrogen refueling stations, and hydrogen liquefaction plants	N/A	72.3	N/A	72.3	By the end of the year ending December 31, 2026
Enhance the R&D capabilities and pursue continuous technology upgrades and product iterations	**106.6**	**106.6**	**6.7**	**99.9**	By the end of the year ending December 31, 2026
Working capital and general corporate purposes to support the Group's business operation and growth	**31.5**	**31.5**	**31.5**	**–**	N/A
Total	**314.5**	**314.5**	**81.3**	**233.2**	

Note:

(1) The expected timeline for using the unutilized Net Proceeds is based on the best estimation of the present and future business market situations made by the Board, and it will be subject to changes based on the future development of market conditions.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the Reporting Period and up to the date of this interim report, there was no purchase, sale (including sale of treasury shares, if any) or redemption of any listed securities of the Company by the Company or any of its subsidiaries.

As at June 30, 2025, the Company did not hold any treasury shares.

RISK MANAGEMENT AND INTERNAL CONTROL

During the Reporting Period and as of the date of this interim report, the Company did not engage in any new activities (i) in any country or territory subject either to a general and comprehensive embargo or a more limited set of export, import, financial or investment restrictions under sanctions related laws or regulation of any jurisdictions relevant to the Company and has sanctions related law or regulation restricting, among other things, its nationals and/or entities which are incorporated or located in that jurisdiction from directly or indirectly making assets or services available to or otherwise dealing in assets or certain countries, governments, person or entities targeted by such law or regulation ("**Countries subject to International Sanctions**") or (ii) with person(s) and identity(ies) ("**Sanctioned Persons**") listed on the U.S. Department of Treasury's Office of Foreign Assets Control's Specially Designated Nationals and Blocked Persons List or other restricted parties lists maintained by the United States of America ("**U.S.**"), the European Union ("**EU**"), the United Nations ("**UN**"), the United Kingdom ("**UK**") or Australia. The Company has no plan for any new activities in Countries subject to International Sanctions or with Sanctioned Persons.

The Company has established risk management and internal control systems to monitor the Company's exposure to sanctions law risks and its implementation of the related internal control procedures, with particular emphasis on the Company's risk management policies and standards, and to supervise and monitor the Company's exposure to sanctions law risks. The management of the Company has constantly monitored the implementation of those measures and procedures through the Company's internal control personnel for each stage of the production process. The Board also periodically reviews the Company's internal control policies and procedures with respect to sanctions law matters.

The Company's management reviews all relevant potential business transactions between the Group and its customers/suppliers or potential customers/suppliers from Countries subject to International Sanctions and with Sanctioned Persons and identify if any trade restrictions are imposed by any countries against any customers/suppliers or potential customers/suppliers. Additionally, the management or its designated staff check counterparties against restricted parties and countries lists maintained by the U.S., the EU, the UN, the UK and Australia. The Company also monitors new applicable international sanctions laws and regulations and trade restrictions or any change to existing international sanctions law and regulations and trade restrictions and seek advice from international sanctions consultant or international sanctions legal advisers on the Group's compliance with applicable sanctions laws and regulations where necessary.

The Company will continue to disclose on the respective websites of the Stock Exchange and the Group if it believes that the transactions the Group entered into in Countries subject to International Sanctions or with Sanctioned Persons would put the Group or the Shareholders and investors of the Company to risks of being sanctioned, and in its annual reports or interim reports (i) details of any new activities in sanctioned countries or with sanctioned persons; (ii) its efforts on monitoring its business exposure to sanctions risks; and (iii) the status of, and the anticipated plans for, any new activities in Countries subject to International Sanctions or with Sanctioned Persons.

DIRECTORS', SUPERVISORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY OF ITS ASSOCIATED CORPORATIONS

As at June 30, 2025, the interests and short positions of the Directors, Supervisors and the chief executives of the Company in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange were as follows:

Name	Nature of Interest	Type of Shares	Number of Shares	Approximate Percentage of Shareholding in the Relevant Type of Shares	Approximate Percentage of Shareholding in the Total Issued Share Capital
Mr. Wu [(1)]	Interest in controlled corporation	Domestic Unlisted Shares	2,142,440	8.49%	2.05%
		H Shares	20,970,357	26.38%	20.03%
	Beneficial owner	Domestic Unlisted Shares	1,712,993	6.79%	1.64%
		H Shares	1,712,994	2.16%	1.64%
Mr. Wang [(2)]	Interest in controlled corporation	H Shares	18,827,916	23.69%	17.98%
	Interest held jointly with another person	Domestic Unlisted Shares	3,855,433	15.29%	3.68%
		H Shares	3,855,435	4.85%	3.68%
Mr. He Guangliang [(3)]	Interest in controlled corporation	Domestic Unlisted Shares	750,000	2.97%	0.72%
		H Shares	750,000	0.94%	0.72%

Notes:

(1) Mr. Wu is the beneficial owner of 1,712,993 Domestic Unlisted Shares and 1,712,994 H Shares. In addition, pursuant to the SFO, Mr. Wu is deemed to be interested in (i) the 18,827,916 H Shares held by New Cloud Technology in the Company due to his role as a general partner in New Cloud Technology and the acting in concert agreement between him and Mr. Wang; (ii) the 933,335 H Shares and 933,334 Domestic Unlisted Shares held by Hydrogen Ying New Energy and 459,106 H Shares and 459,106 Domestic Unlisted Shares held by Hydrogen Win New Energy in the Company due to his role as a general partner in Hydrogen Ying New Energy and Hydrogen Win New Energy, respectively; and (iii) the 750,000 H Shares and 750,000 Domestic Unlisted Shares held by Qingjie New Energy in the Company, whose voting rights have been entrusted to him pursuant to the relevant voting rights proxy agreement.

(2) Mr. Wang is deemed to be interested in the Shares held by New Cloud Technology, Qingjie New Energy, Hydrogen Ying New Energy and Hydrogen Win New Energy in the Company due to his role as a general partner and/or the acting in concert agreement between him and Mr. Wu, as the case may be, under the SFO.

(3) Mr. He Guangliang is deemed to be interested in the Shares held by Qingjie New Energy in the Company due to his role as a general partner under the SFO.

Save as disclosed above, as at June 30, 2025, none of the Directors, Supervisors or chief executives of the Company had or was deemed to have any interests or short positions in the Shares, underlying Shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO), which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO); or which were required, pursuant to section 352 of the SFO, to be recorded in the register referred to therein; or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND/OR SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at June 30, 2025, to the best knowledge of the Directors, the following persons/entities (other than the Directors, Supervisors or chief executive of the Company) had, or were deemed to have, interests or short positions in the Shares or underlying Shares which would fall to be disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company pursuant to section 336 of the SFO were as follows:

Name of Shareholder	Nature of Interest	Type of Shares	Number of Shares	Approximate Percentage of Shareholding in the Relevant Type of Shares	Approximate Percentage of Shareholding in the Total Issued Share Capital
New Cloud Technology	Beneficial owner	H Shares	18,827,916	23.69%	17.98%
Chen Jinxia [(1)]	Interest in controlled corporation	Domestic Unlisted Shares	3,636,721	14.42%	3.47%

Note:

(1) Under the SFO, Chen Jinxia is deemed to be interested in (i) the 428,783 Domestic Unlisted Shares held by Shanghai Hongcheng Venture Capital Partnership (Limited Partnership)* (上海泓成創業投資合夥企業(有限合夥)); (ii) the 2,500,000 Domestic Unlisted Shares held by Zhangjiagang Yongyuan Huaneng Equity Investment Partnership (Limited Partnership)*(張家港湧源鏵能股權投資合夥企業(有限合夥)); (iii) 285,855 Domestic Unlisted Shares held by Huzhou Jurenyongxing Equity Investment Partnership Enterprise (Limited Partnership)* (湖州巨人湧興股權投資合夥企業(有限合夥)); and (iv) 422,083 Domestic Unlisted Shares held by Shanghai Yongju Private Equity Investment Partnership (Limited Partnership)* (上海湧鉅私募投資基金合夥企業(有限合夥)), due to her direct and/or indirect interests in such companies.

Save as disclosed above, as at June 30, 2025, the Directors were not aware of any other persons/entities (other than the Directors, Supervisors and chief executive of the Company) who had interests or short positions in the Shares or underlying Shares which would fall to be disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO or which were recorded in the register required to be kept by the Company pursuant to section 336 of the SFO.

PRE-IPO SHARE INCENTIVE PLANS

The following is a summary of the principal terms of the Pre-IPO Share Incentive Plans approved and adopted by the Company on January 13, 2019 (the "**2019 Plan**"), October 10, 2020 (the "**2020 Plan**") and November 24, 2023 (the "**2023 Plan**") for the purpose of attracting and retaining talents for the Group. Under the Pre-IPO Share Incentive Plans, eligible incentive recipients as approved by the Company may subscribe for the Shares pursuant to the 2020 Plan and subscribe for the limited partnership interests (the "**Incentive Awards**") in Qingjie New Energy, Hydrogen Ying New Energy and Hydrogen Win New Energy (collectively as the "**Employee Shareholding Platforms**") pursuant to the 2019 Plan (as to Qingjie New Energy) and the 2023 Plan (as to Hydrogen Ying New Energy and Hydrogen Win New Energy), respectively. As of the date of this interim report, the Employee Shareholding Platforms held an aggregate of 4,284,881 Shares, representing approximately 4.09% of the total issued Shares. The Incentive Awards under the Pre-IPO Share Incentive Plans do not involve the grant of options by the Company to subscribe for new Shares and are not subject to the provisions of Chapter 17 of the Listing Rules.

1. The 2019 Plan

(a) Purpose

The purpose of the 2019 Plan is to establish a benefit-sharing and constraint mechanism between Shareholders and employees and external consultant, to attract and retain talents for the Group and to enhance the competitiveness of the Company and align with its focus on long-term development.

(b) Eligible incentive recipients

Eligible incentive recipients shall be management staff, mid-level key personnel, core technical staff and external consultant.

(c) Total number of Shares subject to the 2019 Plan

The incentive recipients shall be interested in a total of 1,500,000 Shares through holding the Incentive Awards in Qingjie New Energy, the underlying Shares of which were corresponding to the share capital of the Company of RMB1,500,000 and representing approximately 1.43% of the total issued share capital of the Company as at the date of this interim report.

As of the date of this interim report, all Shares subject to the 2019 Plan have been issued to Qingjie New Energy and all the Incentive Awards subject to the 2019 Plan have been granted to and subscribed by 38 incentive recipients (including one external counsel at the relevant time), and no further Shares or Incentive Awards have been granted under such plan after the Listing.

(d) Rights and restrictions

The incentive recipients are subject to certain transfer and disposal restrictions, including (i) no disposal of the Incentive Awards or creation of third-party rights over the incentive Awards by way of transfer, pledge, trust or any other means, (ii) a 30-day prior notice for transfer of Incentive Awards which shall be transferred to limited scope of persons, including the other partners of Qingjie New Energy, or other eligible employees of the Group.

(e) Repurchase of the Incentive Awards

The general partner of Qingjie New Energy or other employees of the Group designated by the general partner, has the right (but not obligation) to repurchase part of all Incentive Awards held by incentive recipients, if there are any faults of the incentive recipients as set out in the relevant agreement with each incentive recipient.

2. The 2020 Plan

(a) Purpose

The purpose of the 2020 Plan is to establish a benefit-sharing and constraint mechanism between Shareholders and employees, to attract and retain talents for the Group and to enhance the competitiveness of the Company and align with our focus on long-term development.

(b) Eligible incentive recipients

Eligible incentive recipients shall be management staff, mid-level key personnel and core technical staff.

(c) Administration

The general meeting of the Company shall be responsible for considering and approving the adoption, implementation, alteration and termination of the 2020 Plan. The Board shall be responsible for formulating, amending, explaining the terms of the plan under the authorization of the general meeting.

(d) Total number of Shares subject to the 2020 Plan

The eligible incentive recipients shall be entitled to subscribe a total of 3,425,987 Shares at a price of RMB4.38 per Share by way of capital injection. As of the date of this interim report, all Shares subject to the 2020 Plan have been granted to and subscribed by Mr. Wu. For further details, please refer to "History and Corporate Structure — Our Corporate History — (3) Major Shareholding Changes of Our Company — (e) Capital injection by Mr. Wu" of the Prospectus.

(e) Rights and restrictions

The eligible incentive recipients shall not dispose the granted Shares or create third-party rights over the Shares by way of transfer, pledge, trust or any other means before and within three years after the Listing.

3. The 2023 Plan

(a) Purpose

The purposes of the 2023 Plan include, among other things, enhancing the Group's governance structure, instituting a long-term incentive and discipline mechanism, involving human capital in allocation, strengthening and refining the compensation incentive system, and establishing a mechanism for sharing benefits and risks among Shareholders, senior management, key personnel, and core staff of the Company.

(b) Eligible incentive recipients

Eligible incentive recipients shall be the following persons who have an employment relationship with any member of the Group (the "**Group Company(ies)**"): (i) directors and senior management, (ii) middle-level management, (iii) core technical and sales personnel, or (iv) other personal that had special contribution to the Group.

(c) Administration

The Board shall be responsible for formulating, explaining and amending the appraisal and management approach of the 2023 Plan, determining whether the Incentive Awards held by the incentive recipients have reached the unlocking conditions. The Remuneration and Review Committee shall be responsible for leading and organizing the appraisal of incentive recipients, guiding the Company's human resources department for the specific appraisal. The 2023 Plan shall be developed, implemented, executed and administered by Mr. Wu and Mr. Wang at their sole discretion.

(d) Total number of Shares subject to the 2023 Plan

The incentive recipients shall be interested in a total of 2,784,881 Shares through holding the Incentive Awards in Hydrogen Ying New Energy and Hydrogen Win New Energy, the underlying Shares of which were corresponding to the share capital of our Company of RMB2.78 million and representing approximately 2.82% of the total issued share capital of our Company immediately prior to the Global Offering. As of the date of this interim report, all Shares subject to the 2023 Plan have been issued to Hydrogen Ying New Energy and Hydrogen Win New Energy and all the Incentive Awards subject to the 2023 Plan have been granted to and subscribed by 80 incentive recipients, and no further Shares or Incentive Awards have been granted under such plan following the Listing.

(e) Assessment requirements and unlocking arrangement

The Incentive Awards granted to incentive recipients will be unlocked in three assessment periods:

No.	Assessment Period	Date of Unlocking	Percentage of Incentive Awards unlocked
1.	From the date of grant to December 31, 2024	Performance goals achievement at our Company level and individual performance assessment results for the first assessment period approved by the Board	50%
2.	From January 1, 2025 to December 31, 2025	Performance goals achievement at our Company level and individual performance assessment results for the second assessment period approved by the Board	30%
3.	From January 1, 2026 to December 31, 2026	Performance goals achievement at our Company level and individual performance assessment results for the third assessment period approved by the Board	20%

(f) Rights and restrictions attached to the restricted Shares

The incentive recipients are subject to certain transfer and disposal restrictions, including (i) no disposal of the unlocked Incentive Awards or creation of third-party rights over the Incentive Awards by way of transfer, pledge, trust or any other means, (ii) a 30-day prior notice for transfer of unlocked Incentive Awards which shall be transferred to limited scope of persons, including Mr. Wu, Mr. Wang or other partners within designated entities, or other eligible employees of the Group Companies. The Shares held by the Employee Shareholding Platforms are subject to certain and disposal restrictions, including (i) no disposal of the Shares or creation of third-party rights over the Shares by way of transfer, pledge, trust or any other means before and within 12 months after the Listing, (ii) the corresponding Shares of the unlocked Incentive Awards shall be reduced with a 14-business day application to the Employee Shareholding Platforms, and (iii) the number of Incentive Awards that the incentive recipients reduce each time may not exceed 50% of the total number he or she then holds.

(g) Repurchase of the Incentive Awards

Mr. Wu, Mr. Wang or other employees of Group Companies designated by Mr. Wu and/or Mr. Wang, has the right to repurchase all Incentive Awards held by incentive recipients, if (i) the Incentive Awards failed to be unlocked during the assessment periods; (ii) due to faults of the incentive recipients, such as violation of the applicable regulations and laws, violation of contracts, negligence, or other actions causing negative impact on the Company; (iii) the employment relationship between the incentive recipients and the Company terminates due to non-fault actions of the incentive recipients, such as death, loss of civil or labour capability, non-fault dismissal, etc.

4. Details of the Incentive Awards granted

During the Reporting Period, no Incentive Awards have been granted to any incentive recipients under the Pre-IPO Share Incentive Plans. Below is the list of the incentive recipients under the Pre-IPO Share Incentive Plans that are granted with Incentive Awards as of June 30, 2025:

Name	Position	Relevant Employee Shareholding Platforms	Approximate Number of Shares Corresponding to the Incentive Awards held by the Recipients[(1)]	Approximate Shareholding Percentage Corresponding to the Incentive Awards Held by the Participant in the Total Number of Shares in Issue
Directors, Supervisors and Senior Management				
Mr. Wu	Chairman of the Board and executive Director	Hydrogen Win New Energy	240,000	0.23%
		Hydrogen Ying New Energy	235,000	0.22%
He Guangliang (何光亮)	Chairman of the Supervisory Committee	Hydrogen Ying New Energy	249,999	0.24%
		Qingjie New Energy	234,825	0.22%
Zhao Jing (趙靜)	Supervisor	Hydrogen Ying New Energy	100,000	0.10%
Cai Xubin (蔡徐斌)	Chief financial officer	Hydrogen Ying New Energy	25,000	0.02%
Shi Jian (施劍)	Secretary of the Board and executive Director	Hydrogen Ying New Energy	10,000	0.01%
		Qingjie New Energy	25,000	0.02%
Kuang Kaifeng (況開鋒)	Supervisor	Hydrogen Ying New Energy	10,000	0.01%
		Qingjie New Energy	18,650	0.02%
Subtotal			1,148,474	1.09%
Other Recipients				
86 Recipients	Employees	Qingjie New Energy, Hydrogen Ying New Energy and Hydrogen Win New Energy	3,086,408	2.95%
One Recipient	External consultant	Qingjie New Energy	50,000	0.05%

Note:

(1) For illustrating the indirect interests of incentive Recipients in the Company, the number of Shares are presented and calculated by multiplying their respective percentage of limited partnership interests in each by the total number of Shares held by the Employee Shareholding Platforms.

INTERESTS IN COMPETING BUSINESS

During the Reporting Period, none of the Directors or their respective associates had engaged in or had any interest in any business which competes or may compete with the businesses of the Group.

SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained the prescribed public float under the Listing Rules during the Reporting Period and up to the date of this interim report.

CHANGES IN THE INFORMATION OF DIRECTORS, SUPERVISORS AND CHIEF EXECUTIVE

Pursuant to Rule 13.51B(1) of the Listing Rules, the changes of Directors' information since the 2024 annual report of the Company are as follows:

On March 27, 2025, Dr. Zou Jiasheng (鄒家生), an independent non-executive Director, ceased to be a member of the Nomination Committee.

On March 27, 2025, Ms. Tong Sze Wan (唐詩韻), an independent non-executive Director, was appointed as a member of the Nomination Committee.

On July 31, 2025, Mr. Shi Jian (施劍) has resigned from his positions as an executive Director, a member of the Nomination Committee, a joint company secretary of the Company and an authorized representative of the Company under Rule 3.05 of the Listing Rules (the "**Authorized Representative**").

On July 31, 2025, Mr. Wu Pinfang (鄔品芳), an executive Director and chairman of the Board, has been appointed as a member of the Nomination Committee.

On July 31, 2025, Mr. Wang Kai (王凱), an executive Director and general manager of the Company, has been appointed as the Authorized Representative.

Save for the above, the Company is not aware of any other changes in the information of Directors, Supervisors and chief executive which are required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules since the publication of the Company's last annual report.

CONTINUING DISCLOSURE OBLIGATIONS PURSUANT TO THE LISTING RULES

Save as disclosed in this interim report, the Company does not have any other disclosure obligations under Rules 13.20, 13.21 and 13.22 of the Listing Rules.

MATERIAL LITIGATION

The Group was not involved in any material legal proceeding during the Reporting Period.

AMENDMENTS TO THE ARTICLES OF ASSOCIATION

Amendments have been made to the Articles of Association and were duly passed at the annual general meeting of the Company held on May 20, 2025. The full text of the amended Articles of Association can be downloaded on the website of the Stock Exchange (www.hkexnews.hk) and the website of the Company (www.guofuhee.com).

AUDIT COMMITTEE AND REVIEW OF INTERIM RESULTS

The Audit Committee has been established with written terms of reference in compliance with the Listing Rules and the CG Code. The Audit Committee currently comprises two independent non-executive Directors, Ms. Tong Sze Wan and Dr. Zou Jiasheng, and one non-executive Director, Mr. Gu Yanjun. Ms. Tong Sze Wan is the chairlady of the Audit Committee.

The Audit Committee has reviewed this interim report and the Group's unaudited condensed consolidated interim financial statements of the Group for the Reporting Period, including the accounting principles and practices adopted by the Group. The Audit Committee is in the opinion that the applicable accounting principles, standards and requirements have been complied with and that adequate disclosures have been made.

By Order of the Board
Jiangsu Guofu Hydrogen Energy Equipment Co., Ltd.
Wu Pinfang
Chairman of the Board and Executive Director

Jiangsu, the PRC, August 28, 2025

Condensed Consolidated Statements of Profit or Loss and Other Comprehensive Income

For the six months ended June 30, 2025

		Six months ended June 30,	
	Notes	**2025**	2024
		RMB'000	RMB'000
		(unaudited)	(unaudited)
Revenue	*4*	**108,956**	134,886
Cost of sales		**(108,009)**	(121,273)
Gross profit		**947**	13,613
Other income	*5*	**14,878**	5,772
Other gains and losses	*6*	**(95)**	(379)
Impairment losses under expected credit loss model, net of reversal	*7*	**(5,409)**	(19,608)
Selling expenses		**(20,054)**	(22,391)
Research and development expenses		**(16,782)**	(19,901)
Administrative expenses		**(61,129)**	(61,967)
Listing expenses		**–**	(8,690)
Share of results of associates		**(1,769)**	(1,760)
Finance costs	*8*	**(16,838)**	(16,270)
Loss before tax	*9*	**(106,251)**	(131,581)
Income tax credit	*10*	**17,272**	20,179
Loss for the period		**(88,979)**	(111,402)
Other comprehensive income (expense)			
Item that will not be reclassified to profit or loss:			
Fair value gain on investments in equity instrument at fair value through other comprehensive income ("**FVTOCI**")		**10,451**	714
Items that may be reclassified subsequently to profit or loss:			
Exchange differences arising on translation of foreign operations		**(202)**	(27)
Fair value gain on debt instruments at FVTOCI, net of income tax		**214**	–
		12	(27)
Other comprehensive income for the period, net of income tax		**10,463**	687
Total comprehensive expense for the period		**(78,516)**	(110,715)

Condensed Consolidated Statements of Profit or Loss and Other Comprehensive Income

For the six months ended June 30, 2025

	Note	Six months ended June 30, 2025 RMB'000 (unaudited)	2024 RMB'000 (unaudited)
Loss for the period attributable to			
– Owners of the Company		**(89,248)**	(112,089)
– Non-controlling interests		**269**	687
		(88,979)	(111,402)
Total comprehensive expense for the period attributable to:			
– Owners of the Company		**(78,785)**	(111,402)
– Non-controlling interests		**269**	687
		(78,516)	(110,715)
Loss per share			
– Basic (RMB)	*12*	**(0.85)**	(1.14)

Condensed Consolidated Statement of Financial Position

At June 30, 2025

	Notes	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Non-current assets			
Property, plant and equipment	*13*	**833,637**	816,144
Right-of-use assets	*13*	**94,733**	78,533
Intangible assets		**10,007**	11,024
Investments in associates	*14*	**158,773**	155,390
Investment in a joint venture		**469**	469
Equity instrument at FVTOCI	*15*	**47,017**	36,566
Contract assets	*19*	**15,893**	16,428
Deferred tax assets	*16*	**130,241**	112,959
Prepayment for acquisition of property, plant and equipment		**9,625**	4,335
Amounts due from associates	*25*	**4,020**	–
Loan receivables		**3,880**	1,320
Trade and other receivables	*18*	**55,961**	65,081
		1,364,256	1,298,249
Current assets			
Inventories	*17*	**158,887**	128,753
Loan receivables		**1,975**	1,430
Trade and other receivables	*18*	**622,973**	623,962
Contract assets	*19*	**9,049**	10,370
Debt instruments at FVTOCI	*20*	**15,729**	28,697
Amounts due from associates	*26*	**83,349**	85,487
Other financial asset		**–**	18,502
Financial asset at fair value through profit or loss ("**FVTPL**")		**–**	28,803
Restricted bank deposits		**13,708**	4,413
Cash and cash equivalents		**287,549**	335,863
		1,193,219	1,266,280
Current liabilities			
Trade and other payables	*21*	**505,972**	547,694
Borrowings	*22*	**618,859**	520,977
Lease liabilities		**507**	495
Provisions		**1,816**	3,735
Contract liabilities		**7,801**	6,230
Amount due to an associate	*26*	**1,983**	118
Amounts due to related parties	*26*	**1,032**	2,395
Deferred income		**52,469**	49,882
		1,190,439	1,131,526
Net current assets		**2,780**	134,754
Total assets less current liabilities		**1,367,036**	1,433,003

	Notes	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Capital and reserves			
Share capital	*23*	**104,710**	104,710
Reserves		**813,820**	886,315
Equity attributable to owners of the Company		**918,530**	991,025
Non-controlling interests		**998**	1,883
Total equity		**919,528**	992,908
Non-current liabilities			
Borrowings	*22*	**419,758**	405,602
Lease liabilities		**262**	519
Provisions		**7,918**	7,771
Deferred income		**19,570**	26,203
		447,508	440,095
		1,367,036	1,433,003

Condensed Consolidated Statement of Changes in Equity

For the six months ended June 30, 2025

	Attributable to owners of the Company									
	Share capital RMB'000	Share premium RMB'000	Capital reserve RMB'000	FVTOCI reserve RMB'000	Translation reserve RMB'000	Share-based payment reserve RMB'000	Accumulated losses RMB'000	Sub-total RMB'000	Non-controlling interests RMB'000	Total RMB'000
At January 1, 2025 (audited)	**104,710**	**1,312,559**	**(5,258)**	**18,378**	**(695)**	**65,287**	**(503,956)**	**991,025**	**1,883**	**992,908**
(Loss) profit for the period	–	–	–	–	–	–	**(89,248)**	**(89,248)**	**269**	**(88,979)**
Other comprehensive income (expense) for the period	–	–	–	**10,665**	**(202)**	–	–	**10,463**	–	**10,463**
Total comprehensive income (expense) for the period	–	–	–	**10,665**	**(202)**	–	**(89,248)**	**(78,785)**	**269**	**(78,516)**
Acquisition of non-controlling interests	–	–	**(2,688)**	–	–	–	–	**(2,688)**	**(1,154)**	**(3,842)**
Recognition of equity-settled share-based payments *(Note 24)*	–	–	–	–	–	**8,978**	–	**8,978**	–	**8,978**
At June 30, 2025 (unaudited)	**104,710**	**1,312,559**	**(7,946)**	**29,043**	**(897)**	**74,265**	**(593,204)**	**918,530**	**998**	**919,528**
At January 1, 2024 (audited)	92,829	751,109	(5,258)	16,078	(495)	4,804	(293,676)	565,391	231	565,622
Loss for the period	–	–	–	–	–	–	(112,089)	(112,089)	687	(111,402)
Other comprehensive income (expense) for the period	–	–	–	714	(27)	–	–	687	–	687
Total comprehensive income (expense) for the period	–	–	–	714	(27)	–	(112,089)	(111,402)	687	(110,715)
Issue of shares	5,881	219,480	–	–	–	–	–	225,361	–	225,361
Recognition of equity-settled share-based payments *(Note 24)*	–	–	–	–	–	28,817	–	28,817	–	28,817
At June 30, 2024 (unaudited)	98,710	970,589	(5,258)	16,792	(522)	33,621	(405,765)	708,167	918	709,085

Condensed Consolidated Statement of Cash Flows

For the six months ended June 30, 2025

	Six months ended June 30,	
	2025	2024
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Net cash used in operating activities	**(51,008)**	(49,764)
INVESTING ACTIVITIES		
Interest received from banks	**1,690**	977
Assets-related government subsidies	**–**	8,639
Redemptions of other financial asset	**18,502**	–
Redemptions of a financial asset at FVTPL	**28,803**	–
Purchase of property, plant and equipment	**(92,539)**	(55,289)
Payments for right-of-use assets	**(17,958)**	(25,925)
Proceeds from disposal of property, plant and equipment	**92**	–
Investments in associates	**(5,156)**	(112,252)
Loan to associates	**(8,100)**	–
Loan to staff	**(3,000)**	–
Placement of restricted bank deposits	**(12,254)**	(11,799)
Withdraw of restricted bank deposits	**2,959**	30,938
Net cash used in investing activities	**(86,961)**	(164,711)
FINANCING ACTIVITIES		
Interest paid	**(17,934)**	(16,238)
Payment for acquisition of non-controlling interests	**(3,842)**	–
Proceeds from issue of new ordinary shares	**–**	28,600
Payments for transaction costs for the issue of new ordinary shares	**–**	(3,239)
New borrowing raised	**434,818**	235,000
Repayment of borrowings	**(322,996)**	(270,984)
Payments of lease liabilities	**(266)**	(618)
Issue cost paid	**(280)**	(1,995)
Net cash from (used in) financing activities	**89,500**	(29,474)
Net decrease in cash and cash equivalents	**(48,469)**	(243,949)
Cash and cash equivalents at beginning of the period	**335,863**	333,298
Effect of foreign exchange rate changes	**155**	(27)
Cash and cash equivalents at the end of the period	**287,549**	89,322

Notes to the Condensed Consolidated Financial Statements

For the period ended June 30, 2025

1. GENERAL INFORMATION

The Company was established in the People's Republic of China (the "**PRC**") on June 13, 2016 as a limited liability company. On August 31, 2020, the Company was converted into a joint stock company with limited liability under the Company Law of the PRC. The Company's shares have been listed on the Main Board of The Stock Exchange of Hong Kong Limited since November 15, 2024. The address of the registered office and the principal place of business of the Company is No. 236 Guotai North Road, Zhangjiagang City, Jiangsu Province, PRC.

The principal activities of the Company and its subsidiaries (the "**Group**") are production and sale of hydrogen equipment.

The condensed consolidated financial statements are presented in Renminbi ("**RMB**"), which is the same as the functional currency of the Company.

2. BASIS OF PREPARATION

The condensed consolidated financial statements have been prepared in accordance with International Accounting Standard 34 ("**IAS 34**") "Interim Financial Reporting" issued by the International Accounting Standards Board ("**IASB**") as well as the applicable disclosure requirements of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

3. PRINCIPAL ACCOUNTING POLICIES

The condensed consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments, which are measured at fair values.

Other than additional accounting policies resulting from application of amendments to International Financial Reporting Standards ("**IFRSs**"), the accounting policies and methods of computation used in the condensed consolidated financial statements for the six months ended June 30, 2025 are the same as those presented in the Group's annual financial statements for the year ended December 31, 2024.

Application of amendments to IFRS Accounting Standards

In the current interim period, the Group has applied the following amendments to an IFRS Accounting Standard issued by the IASB, for the first time, which are mandatorily effective for the Group's annual period beginning on January 1, 2025 for the preparation of the Group's condensed consolidated financial statements:

Amendments to IAS 21	Lack of Exchangeability

The application of the amendments to an IFRS Accounting Standard in the current interim period has had no material impact on the Group's financial positions and performance for the current and prior periods and/or on the disclosures set out in these condensed consolidated financial statements.

4. REVENUE AND SEGMENT INFORMATION

Disaggregation of revenue from contracts with customers

	Six months ended June 30,	
	2025	2024
	RMB'000	RMB'000
	(unaudited)	(unaudited)
At a point in time recognition:		
– vehicle-mounted high-pressure hydrogen supply systems and related products	**91,295**	72,046
– equipment for hydrogen refueling stations and related products	**13,993**	62,840
– water electrolysis hydrogen production equipment and related products	**3,668**	–
	108,956	134,886

Segment information

For the purpose of resource allocation and performance assessment, the Group's chief executive officer, being the chief operating decision maker, reviews the overall results and financial position of the Group as a whole and no further analysis of the single segment is presented.

Geographical information

The Group primarily operates in the PRC. The Group's non-current assets are all located in the PRC.

5. OTHER INCOME

	Six months ended June 30,	
	2025	2024
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Government grants *(Note)*	**11,849**	4,338
Interest income on banks	**1,690**	977
Electricity income	**1,045**	–
Sales of scrap materials	**242**	228
Interest income on loan receivables	**52**	229
	14,878	5,772

Note: The amounts represent government grants received from various PRC government authorities as incentives for the Group's research and development activities and acquisition of property, plant and equipment. Some subsidies had certain conditions imposed by the respective PRC government authorities. The relevant conditions have been fully met upon recognition.

6. OTHER GAINS AND LOSSES

	Six months ended June 30,	
	2025	2024
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Gain on disposal of property, plant and equipment	**72**	–
Net foreign exchange losses	**(184)**	(359)
Others	**17**	(20)
	(95)	(379)

7. IMPAIRMENT LOSSES UNDER EXPECTED CREDIT LOSS MODEL, NET OF REVERSAL

	Six months ended June 30,	
	2025	2024
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Impairment losses, net of reversal, recognised on:		
trade receivables	**5,765**	18,377
contract assets	**(51)**	143
other receivables	**(170)**	189
amounts due from associates	**(135)**	899
	5,409	19,608

8. FINANCE COSTS

	Six months ended June 30,	
	2025	2024
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Interest on borrowings	**18,150**	16,238
Interest on lease liabilities	**21**	32
	18,171	16,270
Less: amounts capitalised in the cost of construction in progress	**(1,333)**	–
	16,838	16,270

Borrowing costs capitalised during the period arose on the specific borrowings and are calculated by applying a capitalisation rate of 3.95% (for the six months ended June 30, 2024: Nil) per annum to expenditure on qualifying assets.

9. LOSS BEFORE TAX

Loss before tax for the period has been arrived at after charging:

	Six months ended June 30,	
	2025	2024
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Directors' and supervisors' emoluments	**5,424**	11,555
Other staff costs:		
– salaries and other benefits	**39,029**	34,813
– discretionary bonuses	**–**	1,741
– retirement benefit scheme contributions	**9,486**	7,962
– equity-settled share-based payments	**5,880**	19,556
Total staff costs	**59,819**	75,627
Capitalised in inventories	**(11,971)**	(11,230)
	47,848	64,397
Depreciation of property, plant and equipment	**29,452**	21,887
Depreciation of right-of-use assets	**1,758**	1,731
Amortisation of intangible assets	**1,017**	882
Total depreciation and amortization	**32,227**	24,500
Capitalised in inventories	**(9,870)**	(6,300)
	22,357	18,200
Write-down of inventories (included in cost of revenue)	**592**	3,103

10. INCOME TAX CREDIT

	Six months ended June 30,	
	2025	2024
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Current tax	**34**	30
Deferred tax *(Note 16)*	**(17,306)**	(20,209)
	(17,272)	(20,179)

11. DIVIDENDS

No dividends were paid, declared or proposed during the interim period. The directors of the Company have determined that no dividend will be paid in respect of the interim period. (six months ended June 30, 2024: Nil).

12. LOSS PER SHARE

	Six months ended June 30,	
	2025	2024
	(unaudited)	(unaudited)
Loss (RMB'000):		
Loss for the purpose of calculating basic loss per share	**(89,248)**	(112,089)
Number of shares ('000):		
Weighted average number of ordinary shares for the purpose of basic loss per share calculation	**104,710**	98,529

No diluted loss per share for the six months ended June 30, 2025 and 2024 were presented as there was no potential ordinary shares in issue.

13. MOVEMENTS IN PROPERTY AND EQUIPMENT, RIGHT-OF-USE ASSETS AND INTANGIBLE ASSETS

During the current interim period, the Group acquired RMB46,406,000 (unaudited) (six months ended June 30, 2024: RMB50,634,000 (unaudited)) of property, plant and equipment. During the current interim period, the Group disposed of certain equipment and instruments with an aggregate carrying amount of RMB20,000 (unaudited) (six months ended June 30, 2024: Nil (unaudited)), resulting in a gain on disposal of RMB72,000 (unaudited) (six months ended June 30, 2024: Nil (unaudited)).

The Group has pledged buildings and construction in progress with carrying amounts of RMB 499,591,000 (unaudited) as at June 30, 2025 (December 31, 2024: RMB503,988,000 (audited)) and equipment with carrying amounts of RMB49,434,000 (unaudited) as at June 30, 2025 (December 31, 2024: 22,367,000 (audited)) to secure general banking facilities granted to the Group.

During the six months ended June 30, 2025 and the years ended December 31, 2024, the leasehold lands of the Group represented the prepaid lease payment for lands located in the PRC with the fixed period of 30 years to 50 years. The remaining lease term is 24 years to 46 years as at June 30, 2025 (at December 31 2024: 25 years to 47 years).

For both periods, the Group leased various properties for its operating activities. Lease contracts were entered into for fixed terms of 2 years to 3 years (2024: 2 years to 3 years). Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

The Group has pledged leasehold lands with carrying amounts of RMB75,991,000 (unaudited) (at December 31, 2024: RMB77,409,000 (audited)) to secure general banking facilities granted to the Group.

The Group's lease liabilities of RMB769,000 (unaudited) are recognised with related right-of-use assets of RMB874,000 (unaudited) as at June 30, 2025 (at December 31, 2024: lease liabilities of RMB1,014,000 (audited) and related right-of-use assets of RMB1,124,000 (audited)). The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Except for the leasehold lands, leased assets may not be used as security for borrowing purposes.

The Group regularly entered into short-term leases for various properties. As at June 30, 2025 and December 31, 2024, the portfolio of short-term leases is similar to the portfolio of short-term leases to which the short-term lease expense disclosed above.

13. MOVEMENTS IN PROPERTY AND EQUIPMENT, RIGHT-OF-USE ASSETS AND INTANGIBLE ASSETS (continued)

Sale and leaseback transactions – seller-lessee

To better manage the Group's capital structure and financing needs, the Group sometimes enters into sale and leaseback arrangements in relation to machinery leases. These legal transfers do not satisfy the requirements of IFRS 15 to be accounted for as a sale of the machinery. During the six months ended June 30, 2025, the Group has raised borrowings of RMB61,985,000 (at December 31, 2024: 44,711,000) in respect of such sale and leaseback arrangements. Details of the borrowings are set out in Note 22.

14. INVESTMENTS IN ASSOCIATES

	30/6/2025 **RMB'000** **(unaudited)**	31/12/2024 RMB'000 (audited)
Cost of investments in associates	**175,065**	169,909
Share of loss and total comprehensive expenses	**(7,669)**	(5,900)
Unrealised gains relating to transactions with associates, net of reversal	**(8,623)**	(8,619)
	158,773	155,390

15. EQUITY INSTRUMENT AT FVTOCI

	30/6/2025 **RMB'000** **(unaudited)**	31/12/2024 RMB'000 (audited)
Unlisted equity investment, at fair value		
– Lingniu New Energy Technology (Shanghai) Co., Ltd. (羚牛新能源科技(上海)有限公司) ("**Lingniu**")	**47,017**	36,566

16. DEFERRED TAX ASSETS

The followings are the major deferred tax assets recognised and movements thereon during the current and prior periods:

	Fair value change of debt instruments RMB'000	ECL provision RMB'000	Tax losses RMB'000	Accrued expenses RMB'000	Deferred income RMB'000	Share-based payment RMB'000	Others RMB'000	Total RMB'000
At January 1, 2025 (audited)	33	16,123	64,337	5,432	10,854	15,681	499	112,959
Credit (charge) to profit or loss	–	725	17,664	(1,334)	(1,185)	1,347	89	17,306
Charge to the other comprehensive income	(24)	–	–	–	–	–	–	(24)
At June 30, 2025 (unaudited)	9	16,848	82,001	4,098	9,669	17,028	588	130,241
At January 1, 2024 (audited)	45	12,808	37,708	6,028	5,542	6,609	230	68,970
Credit to profit or loss	–	2,207	12,142	515	1,277	3,602	466	20,209
At June 30, 2024 (unaudited)	45	15,015	49,850	6,543	6,819	10,211	696	89,179

At the end of the reporting period, the Group had unused tax losses of approximately RMB624,737,000 (December 31, 2024: RMB502,116,000), available for offsetting against future profits. No deferred tax asset has been recognised in respect of tax losses of RMB78,058,000 (December 31, 2024: RMB73,199,000) due to the unpredictability of future profit streams.

16. DEFERRED TAX ASSETS (continued)

The unrecognised tax losses of the Group will be carried forward and expire in years as follows:

	30/6/2025 RMB'000	31/12/2024 RMB'000
2026	16	1,845
2027	15,271	17,855
2028	19,440	19,440
2029	11,400	11,400
2030	7,752	4,144
2031	13,729	13,729
2032	4,594	4,594
2033	192	192
2035	5,664	–
	78,058	73,199

17. INVENTORIES

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Raw materials and consumables	52,454	56,775
Work in progress	68,913	59,223
Finished goods	37,520	12,755
	158,887	128,753

The write down of inventories of the Group recognised as cost of sales amounted to RMB 592,000 during the six months ended June 30, 2025 (the six months ended June 30, 2024: RMB3,103,000).

18. TRADE AND OTHER RECEIVABLES

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Current		
Trade receivables – contract with customers	**676,669**	679,433
Less: Allowance for credit losses	**(94,237)**	(88,208)
	582,432	591,225
Prepayment to suppliers	**23,181**	15,104
Value added tax recoverable	**12,018**	11,369
Deposits for bidding	**3,882**	4,112
Receivables for disposal of an associate	**361**	500
Others	**1,497**	2,217
Less: Allowance for credit losses	**(398)**	(565)
	622,973	623,962

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Non-current		
Trade receivables – contract with customers *(Note)*	**69,472**	79,435
Less: Allowance for credit losses	**(14,943)**	(15,792)
	54,529	63,643
Advance payment of investment in an associate	**1,432**	1,438
	55,961	65,081

Note: According to the payment terms in the sales contracts with certain customers, certain part of the sales consideration will be collected after one year.

As at January 1, 2023, the carrying amount of trade receivables net of allowance for ECL from contracts with customers amounted to RMB355,461,000.

18. TRADE AND OTHER RECEIVABLES (continued)

The following is an aged analysis of trade receivables (net of allowance for credit losses) presented based on invoice dates:

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Within 90 days	**108,055**	287,012
91 to 180 days	**1,968**	37,347
181 to 365 days	**254,157**	34,171
1 to 2 years	**159,452**	185,011
2 to 3 years	**51,945**	55,219
More than 3 years	**61,384**	56,108
	636,961	654,868

19. CONTRACT ASSETS

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Retention receivables	**25,842**	27,749
Less: allowance for credit losses	**(900)**	(951)
	24,942	26,798
Analysed as		
Current	**9,049**	10,370
Non-current	**15,893**	16,428
	24,942	26,798

20. DEBT INSTRUMENTS AT FVTOCI

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Bills receivables	15,729	28,697

Note: Debt instruments at FVTOCI with carrying amounts of RMB550,000 (unaudited) (at December 31, 2024: RMB5,000,000 (audited)) were pledged to banks for issuing bills payables.

21. TRADE AND OTHER PAYABLES

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Trade payables	227,270	241,250
Trade payables under supplier finance arrangements *(Note)*	105,301	105,822
Bills payables	45,002	9,398
	377,573	356,470
Payables for property, plant and equipment	98,217	147,821
Accrued staff costs and benefits	10,414	13,432
Other tax payables	3,612	2,658
Accrued service fee	5,889	10,428
Deposits from vendors	2,109	2,035
Payables to staff	1,373	2,304
Accrued listing expenses	1,708	6,697
Accrued issue costs	–	280
Others	5,077	5,569
	128,399	191,224
	505,972	547,694

Note: In order to ensure easy access to credit for its suppliers and facilitate early settlement, the Group has entered into reverse factoring arrangements. The contractual arrangements in place permit the suppliers to obtain the amounts billed less 3.40% (December 31, 2024: 3.40%) discount with the amounts paid by the relevant bank. The Group will repay bank the full invoice amounts on the scheduled payment dates as required by the invoices. As the arrangements do not permit the group to extend finance from bank by paying bank later than the group would have paid its supplier, the Group considers amounts payable to the bank should be classified as trade payables. The reverse factoring arrangements permit the bank to early settle invoices equal to RMB160,000,000 per month during the six months ended June 30, 2025 (2024: RMB120,000,000), and the maximum amount used in a month were RMB39,901,000 during the six months ended June 30, 2025(2024: RMB36,414,000). As at June 30, 2025, 31.66% of trade payables were amounts owed under these arrangements (December 31, 2024: 30.49%).

The normal credit term to the Group is ranged within one year.

21. TRADE AND OTHER PAYABLES (continued)

The following is an aging analysis of trade payables/trade payables under supplier finance arrangements of the Group based on the invoice dates:

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Within 90 days	**123,718**	156,057
91 – 180 days	**64,843**	66,266
181 – 365 days	**110,051**	75,379
1 to 2 years	**28,519**	39,465
2 to 3 years	**1,971**	6,759
More than 3 years	**3,469**	3,146
	332,571	347,072

The following is an aging analysis of bills payables based on the bill issuance dates:

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
0 – 180 days	**45,002**	9,398

The Group's bills payables were issued by banks and were secured by the Group's restricted bank deposits and debt instruments at FVTOCI for both periods.

22. BORROWINGS

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Bank borrowings	993,216	884,042
Other borrowings *(Note)*	45,401	42,537
	1,038,617	926,579
Secured	481,306	454,037
Unsecured	557,311	472,542
	1,038,617	926,579
Fixed-rate borrowings	631,751	556,119
Variable-rate borrowings	406,866	370,460
	1,038,617	926,579
Carrying amount repayable: (based on scheduled payment terms)		
Within one year	618,859	520,977
More than one year, but not exceeding two years	101,570	126,798
More than two years, but not exceeding five years	95,935	88,253
More than five years	222,253	190,551
	1,038,617	926,579
Less: Amount due for settlement within 12 months shown under current liabilities	618,859	520,977
Amount due for settlement after 12 months shown under non-current liabilities	419,758	405,602

Note: As at June 30, 2025, other borrowings of the Group represented the transfer proceeds received from sale leaseback transactions in 2025. The effective interest rate of other borrowing ranged from 6.36% to 7.78% per annum.

22. BORROWINGS (continued)

The ranges of effective interest rates per annum on the Group's borrowings are as follows:

	30/6/2025	31/12/2024
Effective interest rate per annum:		
Fixed-rate borrowings	**3.00%-7.78%**	3.05%-7.78%
Variable-rate borrowings	**3.20%-5.00%**	3.90%-5.00%

23. SHARE CAPITAL

	Number of shares	**Nominal value of shares** RMB'000
Authorized and issued		
As at January 1, 2024(audited)	92,829,369	92,829
Issue of restricted shares ("**RS**")	5,881,191	5,881
Issue of ordinary shares by way of global offering	6,000,000	6,000
As at December 31, 2024 (audited) and June 30, 2025 (unaudited)	104,710,560	104,710

24. SHARE-BASED PAYMENT TRANSACTIONS

(a) Restricted Shares Scheme in 2019

To provide incentives to eligible employees and directors of the Group, an employee share incentive plan (the "**2019 RS Scheme**") was adopted in September 2019. An employee stock ownership platform, namely Zhangjiagang Hydrogen Jie New Energy Technology Partnership (Limited Partnership) (張家港氫捷新能源科技合夥企業(有限合夥)) ("**Hydrogen Jie**"), was established on January 17, 2019 and directly held 1,500,000 ordinary shares of the Company. Eligible employees and directors subscribed for partnership interest of the Hydrogen Jie at a consideration price of RMB1 for RMB1 partnership interest and RMB4 partnership interest of Hydrogen Jie represented 1 ordinary share of the Company.

24. SHARE-BASED PAYMENT TRANSACTIONS (continued)

(a) Restricted Shares Scheme in 2019 (continued)

Details of the restricted shares and share options issued under the 2019 RS Scheme are as follows:

Grant date	Quantity of restricted shares	Grantee	Vesting schedule defined in contract term	Sell back/ repurchase right
January 17, 2019	750,000	Directors and employees	100% fulfillment of requisite service conditions and completion of a qualified IPO	Note
November 3, 2019	750,000	Directors and employees	100% fulfillment of requisite service conditions and completion of a qualified IPO	Note

Note: If the grantees voluntarily or involuntarily terminate the labor relationship with the Company within three years since grant date, the general partner of Hydrogen Jie has the right to repurchase the granted shares from the grantees at original consideration or original consideration plus interest at rate of 8% per annum, respectively. If the grantees terminate the labor relationship with the Company after three years from grant date but before completion of IPO, the general partner of Hydrogen Jie has the right to repurchase the granted shares from the grantees at the higher of original consideration plus interest at rate of 8% per annum and 50% of fair value of the Company indirectly held by the grantees. The fair value of the Company would be determined with reference to the latest issue price to independent investors during its financing activities.

Included in the 2019 RS Scheme, 185,000 restricted shares were granted to Mr. He Guangliang, 25,000 RSs were granted to Mr. Shi Jian, and 25,000 RSs were granted to Ms. Cai Yan.

The total fair value of restricted shares granted under 2019 RS Scheme in January 2019, November 2019 and January 2022 was RMB3,000,000, RMB6,870,000 and RMB4,718,000 at the grant date, respectively. The fair value of restricted shares granted in January 2019, November 2019 and January 2022 were determined with reference to the equity transfer price set out in the equity transfer agreements between the shareholders of the Company and independent third parties in January 2019, the issue price set out in the Company's investment agreements with independent investors in October 2019 and the equity transfer price set out in the equity transfer agreements between the shareholders of the Company and independent third parties in February 2022, respectively. Share-based payment expenses were fully recognized in November 2024 after completion of IPO.

24. SHARE-BASED PAYMENT TRANSACTIONS (continued)

(b) Restricted Shares Scheme in 2023

To provide incentives to eligible employees and directors of the Group, an employee share incentive plan (the "**2023 RS Scheme**") was adopted in December 2023. Two employee stock ownership platforms, namely Zhangjiagang Hydrogen Win New Energy Industry Partnership (Limited Partnership) (張家港氫贏新能源產業合夥企業(有限合夥)) ("**Hydrogen Win**") and Zhangjiagang Hydrogen Ying New Energy Industry Partnership (Limited Partnership) (張家港氫盈新能源產業合夥企業(有限合夥)) ("**Hydrogen Ying**") were established on December 14, 2023 and directly held 2,784,881 ordinary shares of the Company. Eligible employees and directors subscribed for partnership interest of the Hydrogen Win and Hydrogen Ying at a consideration price of RMB1 for RMB1 partnership interest and RMB8 partnership interest of Hydrogen Jie represented 1 ordinary share of the Company.

Details of the restricted shares issued under the 2023 RS Scheme are as follows:

Grant date	Quantity of restricted shares	Grantee	Vesting schedule defined in contract term	Sell back/ repurchase right
December 1, 2023	992,639	Directors and employees	50% 13 months after grant date; 30% 25 months after grant date; 20% 37 months after grant date with the achievement of the Group's performance conditions	Note
December 1, 2023	1,792,242	Directors and employees	50% 13 months after grant date; 30% 25 months after grant date; 20% 37 months after grant date with the achievement of certain individual and the Group's performance conditions	Note

Note: If the grantees voluntarily terminate the labor relationship with the Company, the ultimate controlling shareholders of the Company has the right to repurchase the unvested shares from the grantees at original consideration plus interest at loan prime rate ("**LPR**") of similar period.

24. SHARE-BASED PAYMENT TRANSACTIONS (continued)

(b) Restricted Shares Scheme in 2023 (continued)

The following table summarized the movement of the Group's unvested restricted shares:

	Unvested registered capital '000	Weighted average grant date fair value per registered capital RMB
As at December 31, 2023 (audited)	2,785	38.87
Forfeited	(63)	38.87
Granted	63	38.87
As at June 30, 2024 (unaudited)	2,785	38.87
As at December 31, 2024 (audited)	1,393	38.87
Forfeited	(21)	38.87
Granted	21	38.87
Vested	(418)	38.87
As at June 30, 2025 (unaudited)	**975**	**38.87**

Included in the 2023 RS Scheme, 475,000 RSs were granted to Mr. Wu Pinfang, 10,000 RSs were granted to Mr. Shi Jian, and 250,000 RSs were granted to Mr. He Guangliang.

The total fair value of restricted shares granted under 2023 RS Scheme was RMB108,247,000 at the grant date which were determined with reference to the issue price set out in the Company's investment agreements with independent investors in January 2024. Share-based payment expenses of RMB8,978,000 (unaudited) were recognised during the six months ended June 30, 2025 (six months ended June 30, 2024: RMB28,817,000 (unaudited)).

25. FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS

Fair value measurements and valuation processes

Some of the Group's financial assets and financial liabilities are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets and financial liabilities are determined (in particular, the valuation technique(s) and inputs used), as well as the level of the fair value hierarchy into which the fair value measurements are categorised (Levels 1 to 3) based on the degree to which the inputs to the fair value measurements is observable.

- Level 1 fair value measurements are based on quoted prices (unadjusted) in active market for identical assets or liabilities;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Fair value of the Group's financial assets that are measured at fair value on a recurring basis

Some of the Group's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and inputs used).

	Fair value as at June 30, 2025 RMB'000	Fair value as at December 31, 2024 RMB'000	Fair value hierarchy	Valuation technique(s) and key inputs	Significant unobservable inputs	Relationship of unobservable inputs to fair value
Debt instruments at FVTOCI	**15,729**	28,697	Level 2	Discounted cash flow Method, estimated based on discount rate observed in the available market	N/A	N/A
Equity instrument at FVTOCI	**47,017**	36,566	As at June 30, 2025: Level 2	Recent transaction price	N/A	N/A
			As at December 31, 2024: Level 3	Market approach, estimated based on market Price-to-Book Ratio ("**PBR**") after discounts for lack of marketability ("**DLOM**")	PBR and DLOM	The higher the PBR, the higher the fair value The higher the DLOM, the lower the fair value
Financial assets at FVTPL	**–**	28,803	As at December 31, 2024: Level 3	Discounted cash flows method, estimated based on expected return and market foreign exchange rate	Expected return and market foreign exchange rate	The higher the expected return and market foreign exchange rate, the higher the fair value

25. FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS (continued)

Fair value of the Group's financial assets that are measured at fair value on a recurring basis (continued)

There were no transfers between level 1 and level 2 during the six months ended June 30, 2025 and the years ended December 31, 2024.

Fair value of financial assets and financial liabilities that are not measured at fair value

The directors of the Company consider that the carrying amount of the Group's financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate to their fair values.

26. RELATED PARTY TRANSACTIONS

The Group has the following transactions and balances with the related parties:

(a) Related party transactions

Sales of products to associates

	Six months ended June 30,	
	2025	2024
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Huajiu Hydrogen Energy (Henan) Co., Ltd.	**–**	127
Jiangsu Jiahua Hydrogen Technology Co., Ltd.	**88**	–
Suzhou Changjia Hydrogen Energy Technology Co., Ltd.	**27**	10
	115	137

Purchase of materials from a related party

	Six months ended June 30,	
	2025	2024
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Hycee Pte. Ltd	**1,345**	–
Broaden Energy Hydrogen Solutions	**638**	–
	1,983	–

26. RELATED PARTY TRANSACTIONS (continued)

(a) Related party transactions (continued)

Loan to associates

	Six months ended June 30, 2025 RMB'000 (unaudited)	2024 RMB'000 (unaudited)
Qilu Hydrogen Energy (Shandong) Development Co., Ltd ("**Qilu Hydrogen**") *(Note i)*	4,080	–
Broaden Energy Hydrogen Solutions ("**Broaden Energy**") *(Note ii)*	4,020	–
	8,100	–
Less: Amount that is expected to realise after 12 months shown under non-current assets	4,020	–
Amount that is expected to realise within 12 months shown under current assets	4,080	–

Notes:

(i) The amount due from Qilu Hydrogen is non-trade related, unsecured, repayable on demand and charged at fixed interest rate of 6.9% per annum.

(ii) The amount due from Broaden Energy is non-trade related, unsecured, with a fixed term of 2 years and charged at the European Interbank Offered Rate ("**EIBOR**").

26. RELATED PARTY TRANSACTIONS (continued)

(b) Related party balances

Amounts due from associates

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Trade related		
Huajiu Hydrogen Energy (Henan) Co., Ltd.	–	100
Jiangsu Jiahua hydrogen Technology Co., Ltd.	1,114	1,026
Qilu Hydrogen Energy (Shandong) Development Co., Ltd	48,927	49,127
Suzhou Changjia Hydrogen Energy Technology Co., Ltd.	1,451	1,511
Huajiu New Energy (Luoyang) Co., LTD	–	2,880
Urumqi Outejie Environmental Protection Technology Co., Ltd.	12,260	12,260
Inner Mongolia Mengfa Guofu Hydrogen Energy Technology Co., Ltd.	17,411	20,612
	81,163	87,516
Less: Allowance for credit losses	(1,894)	(2,029)
	79,269	85,487
Non-trade related		
Qilu Hydrogen	4,080	–
Broaden Energy Hydrogen Solutions	4,020	–
	8,100	–

Amount due to an associate

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Trade related		
Hycee Pte. Ltd	1,345	118
Broaden Energy Hydrogen Solutions	638	–
	1,983	118

26. RELATED PARTY TRANSACTIONS (continued)

(b) Related party balances (continued)

Amounts due to related parties

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Trade related		
Jiangsu Huade Hydrogen Energy Technology Co.	1,032	2,395

(c) Compensation of key management personnel

The remuneration of directors and other members of key management during the period was as follows:

	Six months ended June 30,	
	2025 RMB'000 (unaudited)	2024 RMB'000 (unaudited)
Salaries and other benefits	2,086	2,056
Discretionary bonuses	–	–
Retirement benefit scheme contributions	240	238
Share-based payments	3,098	9,261
	5,424	11,555

27. CAPITAL COMMITMENTS

	30/6/2025 RMB'000 (unaudited)	31/12/2024 RMB'000 (audited)
Capital expenditure contracted for but not provided in the consolidated financial statements:		
– Property, plant and equipment	30,599	52,649

28. IMPORTANT EVENTS AFTER THE REPORTING PERIOD

On July 29, 2025, the Company entered into a subscription agreement with Macquarie Bank Limited, pursuant to which the Company has conditionally agreed to issue and Macquarie Bank Limited has conditionally agreed to subscribe for 6,000,000 warrants conferring the rights to subscribe up to 6,000,000 new H Shares to be allotted and issued upon exercise of the subscription rights attaching to the warrants. The warrants issued has a term of 18 months from the issue date. For details, please refer to the announcement and the circular of the Company dated July 29, 2025.

Save as disclosed above, no significant events have taken place after the Reporting Period and up to the date of this interim report.

Definitions

"Articles of Association"	the articles of association of our Company, as amended from time to time
"Audit Committee"	the audit committee of the Board
"Board"	the board of directors of our Company
"CG Code"	the Corporate Governance Code set out in Appendix C1 to the Listing Rules
"Company" or "our Company"	Jiangsu Guofu Hydrogen Energy Equipment Co., Ltd. (江蘇國富氫能技術裝備股份有限公司), a limited liability company established in the PRC on June 13, 2016 and converted into a joint stock limited company on August 31, 2020, whose H Shares have been listed on the Main Board of the Stock Exchange
"Director(s)"	the director(s) of our Company
"Domestic Unlisted Share(s)"	ordinary Shares in the share capital of the Company with a nominal value of RMB1.00 each, which are subscribed for and paid up in RMB
"Global Offering"	an offering of 6,000,000 H Shares, comprising a final Hong Kong public offering of 600,000 H Shares and a final international offering of 5,400,000 H Shares
"Group", "we", "us" or "our"	the Company and its subsidiaries from time to time
"H Share(s)"	overseas-listed, foreign-invested, ordinary Shares issued by the Company with a nominal value of RMB1.00 each in the share capital of the Company, which are traded in Hong Kong dollars and listed on the Main Board of the Stock Exchange
"HK$" or "Hong Kong dollars"	Hong Kong dollars, the lawful currency of Hong Kong
"Hong Kong" or "HK"	the Hong Kong Special Administrative Region of the PRC
"Hydrogen Win New Energy"	Zhangjiagang Hydrogen Win New Energy Industry Partnership (Limited Partnership)* (張家港氫贏新能源產業合夥企業(有限合夥)), a limited partnership established in the PRC on December 14, 2023 as an employee incentive platform and was owned by 38 limited partners, with the general partner being Mr. Wu
"Hydrogen Ying New Energy"	Zhangjiagang Hydrogen Ying New Energy Industry Partnership (Limited Partnership)* (張家港氫盈新能源產業合夥企業(有限合夥)), a limited partnership established in the PRC on December 14, 2023 as an employee incentive platform and was owned by 39 limited partners, with the general partner being Mr. Wu

"Listing"	the listing of the H Shares on the Main Board of the Stock Exchange on November 15, 2024
"Listing Rules"	the Rules Governing the Listing of Securities on the Stock Exchange, as amended, supplemented or otherwise modified from time to time
"Main Board"	the stock exchange (excluding the option market) operated by the Stock Exchange which is independent from and operated in parallel with the Growth Enterprise Market of the Stock Exchange
"Model Code"	the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules
"Mr. Wang"	Mr. Wang Kai (王凱), the general manager of the Company and an executive Director
"Mr. Wu"	Mr. Wu Pinfang (鄔品芳), the chairman of the Board and an executive Director
"New Cloud Technology"	Zhangjiagang New Cloud Technology Industry Consulting Enterprise (Limited Partnership)* (張家港新雲科技產業諮詢企業(有限合夥)), a limited partnership incorporated in the PRC on April 11, 2016, with two general partners, being Mr. Wu and Mr. Wang, and 24 limited partners
"Nomination Committee"	the nomination committee of the Board
"PRC"	The People's Republic of China
"Pre-IPO Share Incentive Plan(s)"	the pre-IPO employee share incentive plans adopted by the Company on January 13, 2019, October 10, 2020 and November 24, 2023, the principal terms of which are summarized under the section headed "Corporate Governance and Other Information – Pre-IPO Share Incentive Plans" in this interim report
"Prospectus"	the prospectus issued by the Company in connection with the Global Offering dated November 7, 2024
"Qingjie New Energy"	Zhangjiagang Qingjie New Energy Technology Partnership (Limited Partnership)* (張家港氫捷新能源科技合夥企業(有限合夥)), a limited partnership established in the PRC on January 17, 2019 as an employee incentive platform and was owned by 37 limited partners, with the general partner being Mr. He Guangliang (何光亮), a Supervisor
"Remuneration and Review Committee"	the remuneration and review committee of the Board
"Reporting Period"	the six months ended June 30, 2025

"RMB"	Renminbi, the lawful currency of the PRC
"SFO"	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
"Share(s)"	ordinary share(s) with nominal value of RMB1.00 each in the share capital of the Company, comprising the Domestic Unlisted Shares and the H Shares
"Shareholder(s)"	holder(s) of the Shares
"Stock Exchange"	The Stock Exchange of Hong Kong Limited
"Strategy Committee"	the strategy committee of the Board
"Supervisor(s)"	the supervisor(s) of the Company
"Supervisory Committee"	the supervisory committee of our Company
"%"	per cent

If there is any inconsistency between the names of any of the entities, laws and regulations mentioned in this interim report which are not in the English language and their English translations, the names in their respective original languages shall prevail. The English translations are marked with "" for identification purpose only.*