



手回集团

SHOUHUI GROUP

SHOUHUI GROUP LIMITED

手回集團有限公司



INTERIM REPORT

2025

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 02621



CONTENTS

2	Corporate Information
4	Financial Highlights
5	Chairman's Statement
7	Management Discussion and Analysis
24	Corporate Governance and Other Information
33	Independent Review Report
34	Consolidated Statement of Profit or Loss and Other Comprehensive Income
36	Consolidated Statement of Financial Position
38	Consolidated Statement of Changes in Equity
40	Consolidated Statement of Cash Flows
41	Notes to the Unaudited Interim Financial Report
62	Definitions

CORPORATE INFORMATION

BOARD OF DIRECTORS

Executive Directors

Mr. Yao Guang
(Chairman and Chief Executive Officer)
Mr. Liwei Han
Ms. Li Liu
Mr. Jianting Li

Non-executive Directors

Mr. Byron Ye
Mr. Sirui Li

Independent Non-executive Directors

Mr. Gang Shen
Mr. Haiquan Wu
Mr. Yuanxin Zhang

JOINT COMPANY SECRETARIES

Ms. Qing Li
Ms. Zhao Zeng

AUDIT COMMITTEE

Mr. Yuanxin Zhang *(Chairman)*
Mr. Haiquan Wu
Mr. Gang Shen

REMUNERATION COMMITTEE

Mr. Gang Shen *(Chairman)*
Mr. Yao Guang
Mr. Haiquan Wu

NOMINATION COMMITTEE

Mr. Yao Guang *(Chairman)*
Ms. Li Liu
Mr. Gang Shen
Mr. Haiquan Wu
Mr. Yuanxin Zhang

AUDITOR

KPMG

Certified Public Accountants
8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong

COMPLIANCE ADVISOR

CMBC International Capital Limited

45/F, One Exchange Square
8 Connaught Place
Central
Hong Kong

AUTHORIZED REPRESENTATIVES

Mr. Liwei Han
Ms. Qing Li

REGISTERED OFFICE

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PRC

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

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HONG KONG SHARE REGISTRAR**Tricor Investor Services Limited**

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STOCK CODE

2621

COMPANY WEBSITE

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FINANCIAL HIGHLIGHTS

The Group recorded revenue of approximately RMB554.5 million for the six months ended June 30, 2025, representing a decrease of approximately 21.2% compared to the same period (for the six months ended June 30, 2024: approximately RMB703.6 million).

The Group recorded gross profit of approximately RMB196.6 million for the six months ended June 30, 2025, representing a decrease of approximately 28.6% compared to the same period (for the six months ended June 30, 2024: approximately RMB275.5 million).

The Group recorded profit for the period of approximately RMB664.6 million for the six months ended June 30, 2025, representing an increase of approximately 977.3% compared to the same period (for the six months ended June 30, 2024: a loss of approximately RMB75.8 million).

The Group's adjusted net profit (non-HKFRS measure)* was approximately RMB65.7 million for the six months ended June 30, 2025, representing a decrease of approximately 49.0% compared to the same period (for the six months ended June 30, 2024: approximately RMB129.0 million).

* Adjusted net profit for the period (non-HKFRS measure) is derived from the profit/(loss) for the period after adjusting for the changes in carrying amount of financial instruments issued to investors, share-based compensation expenses and listing expenses. Changes in carrying amount of financial instruments issued to investors and share-based compensation expenses are non-cash in nature.

CHAIRMAN'S STATEMENT

Dear Shareholders:

On behalf of the board of directors of Shouhui Group Limited (the "Company"), I am pleased to present the interim results of the Company for the six months ended June 30, 2025.

In the first half of 2025, against the backdrop of continued volatility in the macroeconomic environment, the full implementation of the "unified reporting and underwriting" policy in the insurance industry has brought profound transformations and challenges to the market. While the overall brokerage commission rate in the industry has been under downward pressure, which has had a short-term impact on the Company's revenue and profits, we have remained committed to our strategic direction and demonstrated strong operational resilience. During the period, the Company's GWP reached RMB4.9 billion, representing a year-on-year growth of 25.7%, which fully testifies to the risk resistance capacity and sustainability of our business model.

During the industry adjustment period, our core competitive advantages have become increasingly prominent. Customized insurance products, developed based on in-depth market insights, have served as a cornerstone for our performance. Driven by IP product series such as "Chaojimali Critical Illness Insurance" and "Dahuangfeng Children Critical Illness Insurance", the FYP of long-term critical illness insurance achieved a countercyclical growth of 30.7% during the period. Notably, amid the industry's structural adjustments, the Company successfully maintained stable gross profit margins through refined operations, demonstrating exceptional operational efficiency and pricing power. For dividend-type products, the FYP reached RMB241 million during the period, representing a year-on-year increase of 147.7%, with corresponding revenue increasing by over 100% year-on-year. Such structural breakthroughs have further consolidated the Company's market competitiveness, demonstrating its insight into and ability to capitalize on opportunities and industry transformations.

Technology is the fundamental driver for navigating business cycles. In the first half of the year, the Company's technology service fees increased by 46.7% year-on-year, of which over half of the revenue was contributed by the AI-based intelligent risk control system, which effectively identified more than 600,000 high-risk insurance cases. In the first half of the year, we achieved significant breakthroughs in R&D: the self-developed "AI multimodal quality inspection" system achieved 100% coverage customer service information quality inspection, the "AI Eagle Eye Verification System" covered 100% of high-risk insurance purchasing scenarios in the first half of the year, saving 63% of labor efficiency compared with traditional manual verification. By leveraging generative AI-based intelligent assistants and managed tools, we realized 24/7 customer service and operational collaboration, which greatly unleashed productivity. Technology is not only a tool for cost reduction and efficiency improvement, but also the core for us to create value-added services for customers and partners.

CHAIRMAN'S STATEMENT

Looking ahead to the second half of the year, we will unswervingly deepen the advantages of customized products, extend our leading position in technology, expand omni-channel ecological collaboration, and strictly control the bottom line of risk control. The board of directors is fully confident in the Group's long-term development. We will join hands with the outstanding management team and all employees, and rely on the continuous support of all shareholders to create greater value together.

Finally, I would like to extend my most sincere gratitude to the management team, all employees, as well as all shareholders and partners!

Shouhui Group Limited

Chairman

Yao Guang

Shenzhen, China

August 26, 2025

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

As a leading life and health insurance intermediary service provider in China, the Company has always taken digital transformation as its strategic core, building a full-scenario life and health insurance transaction and service platform to provide policyholders and the insured with one-stop, intelligent risk protection solutions. The core revenue of the Company is commissions generated from distributing insurance products. Through its three major platforms, namely Xiaoyusan (2C client end), Kachabao (2A agent end) and Niubao 100 (2B business end), it has formed a synergistic and interconnected full-link service system. The distributed product matrix covers diverse categories such as long-term life insurance products (including incremental whole life insurance and annuity insurance), long-term critical illness insurance products, long-term medical insurance products, as well as short-term insurance products, comprehensively meeting the differentiated protection needs of policyholders in different life cycles.

Despite the increased uncertainty in the macroeconomic environment, the slowdown in financial consumption demand, and the reduction in commission rates due to the implementation of the “unified reporting and underwriting” policy in the insurance industry in the first half of 2025, the Company has still maintained a stable operational performance relying on its timely strategic layout and market response capabilities. In the first half of 2025, the Company’s GWP reached approximately RMB4.9 billion, representing a year-on-year increase of 25.7%; it recorded revenue of approximately RMB554.5 million and net profit for the period of approximately RMB664.6 million, representing a year-on-year increase of over 900%. In terms of quarterly performance, both FYP and revenue in the first and second quarters of 2025 maintained a double-digit quarter-on-quarter growth, fully demonstrating the Company’s good momentum of continuous business growth through timely strategic layout and market response capabilities since the adjustment of pricing interest rate of life and health insurance in October 2024.

In terms of insurance product structure, the FYP of long-term critical illness insurance products reached approximately RMB227 million, representing a year-on-year increase of 30.7%, with the corresponding revenue contribution growing by 24.0% year-on-year. Meanwhile, the Company seized market trends and focused on the dividend-type product sector to deepen its layout. During the Reporting Period, the FYP of dividend-type products amounted to approximately RMB241 million, representing a year-on-year increase of 147.7%, with the corresponding revenue rising by over 100% year-on-year. Such structural breakthroughs have further consolidated the Company’s market competitiveness, demonstrating its insight into and ability to capitalize on opportunities amid industry transformations.

As of June 30, 2025, the Company’s total assets reached approximately RMB2.2 billion, representing an increase of 18.5% from the end of 2024, maintaining continuous and steady growth. The total net assets of the Company as of June 30, 2025 reached approximately RMB1.2 billion, compared to net liabilities of RMB0.7 billion as of December 31, 2024. This was mainly due to the automatic lapse of the preferential rights previously issued to investors after the Company’s initial public offering on May 30, 2025, with the financial instruments issued to investors accordingly reclassified from liabilities to equity. The aggregate book balance of the Company’s cash and cash equivalents, lower-risk wealth management products measured at fair value and deposit-type financial assets was approximately RMB791.3 million, representing an increase of 28.0% from the end of 2024, indicating sufficient asset liquidity.

MANAGEMENT DISCUSSION AND ANALYSIS

Affected by the combined impacts such as increased uncertainty in the macroeconomic environment, the slowdown in financial consumption demand and the reduction in commission rates under the implementation of the “unified reporting and underwriting” policy in the insurance industry in the first half of 2025, the Company’s FYP was approximately RMB1.5 billion, representing a year-on-year decrease of 0.6%; revenue was approximately RMB554.5 million, representing a year-on-year decrease of 21.2%; and adjusted net profit (non-HKFRS measure) was approximately RMB65.7 million, representing a year-on-year decrease of 49.0%.

Business Update**1. Market-driven product customization and IP management**

Since 2015, we have remained committed to putting insurance clients at the center, continuously developing and customizing insurance products to meet the diverse needs of policyholders and the insured. As of June 30, 2025, we have established in-depth cooperative relationships with over 100 insurance companies, with more than 2,200 insurance products distributed cumulatively. During the Reporting Period, the cumulative FYP from our customized products reached approximately RMB799.4 million, accounting for over 51% of the Company’s total FYP.

Our customization capabilities stem from extensive insurance expertise, up-to-date industry insights, and a deep understanding of policyholders’ and the insured’ profiles. Our expertise and capabilities enable us to continuously cooperate with insurance companies in shaping product features, communicating terms, assisting in managing risks, assisting in pricing and updating products. Our continuous iterations of customized products enable us to reduce client acquisition costs and enhance insurance client retention.

Through the iteration of customized products, we have developed IPs that cater to different age groups. As of June 30, 2025, we had successfully incubated over 14 IPs on our platforms, covering a wide range of long-term life insurance products, long-term critical illness insurance products, long-term medical insurance products and other insurance products, as well as short-term insurance products. The introduction of our IPs has not only differentiated products we customized but also strengthened client loyalty, which ultimately allows us to stand out in a highly competitive industry. In the first half of 2025, through the continuous iteration and optimization of Chaojimali Adult Critical Illness Insurance and Dahuangfeng Children Critical Illness Insurance, as well as their omni-channel distribution, the FYP of our long-term critical illness insurance products reached approximately RMB227 million, representing a year-on-year increase of 30.7%, with the corresponding revenue contribution growing by 24.0% year-on-year.

2. Omni-channel strategic layout based on digitalization

We distribute life and health insurance products through three distribution channels facilitated by our three platforms, namely (1) online direct distribution via Xiaoyusan, (2) distribution through insurance agents via Kachabao, and (3) distribution with the assistance of business partners via Niubao 100. Our digital platforms support insurance agents and business partners by facilitating distribution and providing comprehensive support throughout the insurance transaction process.

In the first half of 2025, the Company continued to deepen its “2C + 2A + 2B” omni-channel strategic layout. Relying on the synergistic linkage of the three major platforms, namely Xiaoyusan (client end), Kachabao (agent end) and Niubao 100 (business end), it has built an integrated insurance service network covering client reach, channel empowerment and ecological cooperation. Through continuous efforts in area such as new client acquisition, agent team building and partner ecosystem expansion, as of June 30, 2025, the Company has served a cumulative total of over 3.8 million insured users, aggregated more than 1,300 business partners, and the scale of contracted agents has exceeded 29,000. Its service coverage has extended to 15 provincial administrative regions across the country.

The Company has taken the development of a full-domain self-media matrix system as one of its core development strategies. Through the synergistic linkage of the three major platforms, namely Xiaoyusan, Kachabao and Niubao 100, it integrates experience and capabilities in self-media operation and brand building, systematically cultivates and connects various individuals and corporate self-media with Internet influence, and extensively deploys on various Internet platforms such as Douyin, Xiaohongshu, Bilibili, Baidu, WeChat ecosystem (Official Accounts and Video Accounts) and Weibo. This builds a full-link marketing system covering brand exposure, product promotion, reputation management and direct conversion to drive business development.

3. Research and development capabilities that are closely integrated with industry practices

Since the inception of our Group, we have been dedicated to continuous investment in online transaction capabilities and cutting-edge technologies. We continue to strengthen the development of full-link online transaction capabilities and promote the implementation of AI technologies within the Company.

- In the first half of 2025, the comprehensive launch of the unified product configuration platform was completed, enabling parameterized configuration and visual arrangement of insurance products. This platform supports the efficient launch of over 200 products, with the average delivery cycle shortened by more than 50%, significantly enhancing the agility of product iterations.
- The self-developed Chuangxin Shanlu system has deepened the closed-loop of quality management. In the first half of 2025, the usage penetration rate of the Chuangxin Shanlu system among dual recording orders reached 84%, achieving dual breakthroughs in compliance efficiency and experience optimization. The self-developed AI multimodal quality inspection system achieved 100% coverage of customer service information quality inspection in the first half of 2025, improving the efficiency of quality inspection work by 56%. The self-developed AI Eagle Eye Verification System fully covered high-risk insurance purchasing scenarios (100%) in the first half of 2025, saving 63% of labor efficiency compared with traditional manual verification.
- We have leveraged AI technology for application innovation, launching nearly 30 AI services to empower business scenarios. We independently developed an AI policy management tool, which enables second-level parsing of policy information through multimodal recognition technology. We rolled out a private domain customer AI management tool, building a 24/7 intelligent Q&A engine based on generative AI to replace manual responses and release operational manpower. We also deployed AI outbound call robots, covering high-frequency scenarios such as insurance renewal reminders, payment confirmation and conversion activation, thereby improving outbound call efficiency.

MANAGEMENT DISCUSSION AND ANALYSIS

- We have continued to invest in Retrieval-Augmented Generation (RAG) technology, and developed multi-scenario applications such as Insurance Application Assistant Agent, Clause Q&A Agent and Business Q&A Agent. These advanced technologies continuously enhance efficiency and empower insurance services and corporate operations.

Meanwhile, as a provider of insurance technology solutions, we continue to offer cooperative insurance companies insurance technology solutions related to intelligent risk assessment, claims adjustment and rapid claims settlement. In the first half of the year, we recorded revenue of approximately RMB5.1 million, representing a year-on-year increase of 46.7%. Among this, the revenue contributed by the AI-based intelligent risk control system exceeded half, and the number of high-risk insurance cases effectively identified surpassed 600,000.

4. Efficient and convenient insurance client service

The combination of diverse client acquisition channels and efficient, convenient services has enabled us to establish a comprehensive insurance client service system. This has not only made our brand and services recognized by more insurance clients but also enhanced the service experience and loyalty of insurance clients.

Since our inception, we have continuously optimized the insurance purchasing and after-sales service processes using technology. We provide 24/7 consultation and claims reporting services, including answering product inquiries, responding to complaints and providing claims reporting assistance. In addition, we have a professional team covering the full range of policy management services, including insurance contract signing, online underwriting assistance, policy safekeeping, renewal payment services, cancellation assistance and claim assistance services. For example, based on insurance clients' health, occupation, age and other factors, we provide appropriate underwriting assistance. Through rapid claims settlement, personalized claim handling and online claim services, we provide professional and efficient claims assistance services to safeguard the rights of policyholders. In the first half of 2025, the Company handled over 15,000 rapid claims settlement cases with a total amount exceeding RMB11 million, with an average claim settlement time as low as 0.27 days and a client satisfaction rate of 99%. The total number of assisted claim cases reached 43,000.

Leveraging our technological capabilities and a full range of services closely tailored to meet the needs of insurance clients, we continue to gain the trust and loyalty of insurance clients. As of June 30, 2025, we had over 3.8 million policyholders, and our policyholders primarily included the core insurance consumer group aged 30 to 45 residing in first-tier and second-tier cities in China, who exhibited a high level of acceptance for digital insurance transactions and services. In the first half of 2025, policyholders aged 30 to 45 contributed 62.1% of our GWP and 70.7% of policies we distributed.

Future Outlook

In the second half of 2025, China's life and health insurance industry is expected to further decline in predetermined interest rates, creating an industry landscape with both opportunities and challenges. The Company will further consolidate its business foundation and take proactive measures to strengthen our market position and further increase our market share:

1. Developing more customized insurance products and enhancing brand awareness

We will continue to iterate our various existing IP products, such as Chaojimali Adult Critical Illness Insurance, Dahuangfeng Children Critical Illness Insurance, Zengduoduo Incremental Whole Life Insurance, Yangduoduo Pension Annuity Insurance and Dahujia Casualty Insurance in response to the evolving insurance client needs and market competition, so as to continuously enrich the product portfolio we distribute. In terms of customized participating insurance products, we will actively develop customized product series in collaboration with outstanding insurance companies in the market, increasing the sales proportion of dividend products. We consider high-quality products as the cornerstone of our competitive edge, continuously enhancing our brand recognition.

We will continue to expand and enrich our corporate insurance product series, such as aviation, legal, travel, employee benefits and other products, to meet the risk protection needs of corporate clients and build a full-scenario insurance product ecosystem that covers both individual and corporate clients. Leveraging our three major platforms including Xiaoyusan, Kachabao and Niubao 100, we will explore the needs of existing clients, integrate resources, enhance the brand building of our corporate group insurance, increase the proportion of premiums from corporate clients, and develop new business growth points.

2. Collaborating with more business value chain participants to expand business scale

We will continue to enhance our market presence and expand our insurance client outreach. We will continue to deepen our integrated online and offline marketing strategy, strengthening product IP creation and branding promotion, enhancing user coverage and conversion, and continuously improving the business cycle from client acquisition to insurance policy purchase. In the second half of 2025, we plan to introduce new claims service commitments and continuously optimize our after-sales service to enhance the client experience.

We plan to deepen the layout of our offline branch network and continue recruiting productive agents. We plan to continuously provide a systematic career training program to enhance agents' brand loyalty and ensure that agents provide consistent high-quality service. Through technological innovations, we will empower agents and continuously cultivate a professional agent team with internet influence, helping insurance agents efficiently build personal brand IPs in both the public internet traffic pool and their personal private traffic domains. This will facilitate the full chain of client acquisition and value conversion, injecting momentum into sustainable business growth.

MANAGEMENT DISCUSSION AND ANALYSIS

We will strengthen our relationships with our existing business partners by offering more customized products and efficient digital tools to help them improve operational efficiency. We plan to continue to deepen our collaborations with media advertising companies among our business partners, identifying more key opinion leaders for long-term partnerships, enriching our social media matrix establishment, and increasing the market presence of the Company's customized products. We will further enhance our cooperation with agencies and brokerages with strong market position to form a high-performing alliance. Meanwhile, we will explore property insurance business scenarios, and continuously dig out subdivisions to actively pursue diversified development. Through coordinated efforts across all channels, the Company will continuously enhance its core competitiveness and market share in the domestic insurance intermediary market.

3. Continuously building R&D capabilities to empower business development

In terms of technology empowerment, the Company will continue to deepen the application of technology throughout the insurance business chain, and iterate and upgrade the online core transaction system, intelligent marketing tools and quality management system. In the AI application field, while continuing to explore the application potential of existing retrieval-augmented generation (RAG) technology, we will focus on key areas such as AI underwriting, AI insurance advisory and precise parsing of AI insurance documents to achieve full-process intelligent upgrading. This will drive the full-chain implementation of AI technology in business scenarios, improve the penetration and application efficiency of AI technology in all business processes, and drive operational efficiency improvement through technological innovation.

4. Overseas Business

The Company will actively explore the expansion of its insurance business overseas to inject new momentum into its long-term sustainable development.

FINANCIAL REVIEW

Revenue

The Group generated revenue from two segments: (i) insurance transaction services; and (ii) insurance technology services. The Group generates revenue from its insurance transaction services mainly through receiving commissions from insurance companies for distributing their insurance products to policyholders and the insured. The Group also generates revenue from insurance technology services by providing rapid claims settlement, risk assessment consulting and other services to insurance companies. The revenue decreased by 21.2% from RMB703.6 million for the six months ended June 30, 2024 to RMB554.5 million for the six months ended June 30, 2025, mainly due to the decrease in the revenue generated from insurance transaction services under the combined impacts of increased uncertainty in the macroeconomic environment, a slowdown in financial consumer demand and reduction in commission rates resulting from the implementation of the “unified reporting and underwriting” policy in the insurance industry.

Revenue by business segments

The following table sets forth a breakdown of the revenue by business segments, in absolute amounts and as a percentage of the total revenue, for the periods indicated:

	For the six months ended June 30,			
	2025		2024	
	RMB'000 (Unaudited)	%	RMB'000 (Unaudited)	%
Insurance transaction services	549,488	99.1%	700,111	99.5%
Insurance technology services	5,060	0.9%	3,449	0.5%
Total	554,548	100.0%	703,560	100.0%

The revenue from insurance transaction services decreased by 21.5% from RMB700.1 million for the six months ended June 30, 2024 to RMB549.5 million for the six months ended June 30, 2025, primarily due to (i) the year-on-year decrease in our revenue from long-term life insurance products resulting from the decrease in the demand for long-term life insurance products led by the macroeconomic effect and the decrease in the commission rates offered by the insurance companies for distributing long-term life insurance products; and (ii) the year-on-year decrease in the revenue from long-term medical and other insurance products resulting from the weaker-than-expected sales of Jinyibao, our customized product, affected by the demands in the long-term medical insurance products and other insurance products, partially offset by the year-on-year increase in the revenue driven by the upgrade and distribution of customized long-term critical illness insurance products including Chaojimali Critical Illness Insurance and Dahuangfeng Critical Illness Insurance Series. The revenue from insurance technology services increased by 46.7% from RMB3.4 million for the six months ended June 30, 2024 to RMB5.1 million for the six months ended June 30, 2025, primarily due to the growth in risk assessment assistance and other technology services businesses.

MANAGEMENT DISCUSSION AND ANALYSIS

Revenue by insurance products

The following table sets forth a breakdown of the revenue generated from insurance companies for distributing their insurance products, in absolute amounts and as a percentage of the total revenue from the insurance transaction services, for the periods indicated:

	For the six months ended June 30,			
	2025		2024	
	RMB'000 (Unaudited)	%	RMB'000 (Unaudited)	%
Long-term insurance products				
Life insurance	124,584	22.7%	273,697	39.1%
Critical illness insurance	250,782	45.6%	202,290	28.9%
Medical and other insurance	111,166	20.2%	157,069	22.4%
Short-term insurance products	62,956	11.5%	67,055	9.6%
Total	549,488	100.0%	700,111	100.0%

Cost of Revenue

The cost of revenue of the Group primarily consists of (i) commission expenses paid to insurance agents and licensed insurance brokerages and agencies, (ii) channel promotion fees to the self-media traffic channels for referring potential policyholders and the insured, (iii) salaries and other benefits of the staff members, and (iv) other costs related to business operation such as costs for risk assessment technologies, which are primarily used to cover the cost of digital signatures, electronic authentication, health assessments and anti-fraud identification services provided by external vendors.

The cost of revenue decreased by 16.4% from RMB428.1 million for the six months ended June 30, 2024 to RMB357.9 million for the six months ended June 30, 2025, primarily due to the decrease in revenue, and the year-on-year decrease in the commission expenses and channel promotion fees.

Gross Profit and Gross Margin

The overall gross profit of the Group decreased by 28.6% from RMB275.5 million for the six months ended June 30, 2024 to RMB196.6 million for the six months ended June 30, 2025, primarily due to the decrease in revenue. The overall gross profit margin of the Group decreased from 39.2% for the six months ended June 30, 2024 to 35.5% for the six months ended June 30, 2025, primarily due to the year-on-year decrease in the gross profit margin of insurance transaction services.

Gross profit and gross profit margin by business segments

The following table sets forth a breakdown of the gross profit by business segments for the periods indicated:

	For the six months ended June 30,			
	2025		2024	
	Gross profit margin		Gross profit margin	
	RMB'000	%	RMB'000	%
	(Unaudited)		(Unaudited)	
Insurance transaction services	193,241	35.2%	273,723	39.1%
Insurance technology services	3,364	66.5%	1,762	51.1%
Total	196,605	35.5%	275,485	39.2%

The gross profit margin of insurance transaction services decreased from 39.1% for the six months ended June 30, 2024 to 35.2% for the six months ended June 30, 2025, primarily due to (i) the decrease in the revenue contribution of long-term medical and other insurance products which had a relatively high gross profit margin; and (ii) the decrease in the gross profit margin of the long-term critical illness insurance products as we increased the commission expenses to licensed insurance brokerages and agencies and the promotion fees to self-media traffic channels so as to improve our long-term critical illness market share.

The gross profit margin of insurance technology services increased from 51.1% for the six months ended June 30, 2024 to 66.5% for the six months ended June 30, 2025, primarily due to the enhanced cost control measures in technology service businesses such as risk control and claims adjustment.

Other Net Income

Other net income of the Group consists of (i) realized gains and losses from financial assets measured at fair value through profit or loss, (ii) interest income on bank deposits, (iii) foreign exchange gains and losses (iv) dilution gains from interests in associates, and (v) others.

MANAGEMENT DISCUSSION AND ANALYSIS

The following table sets forth a breakdown of other net income, in absolute amounts and as percentages of the total other net income, for the periods indicated:

	For the six months ended June 30,			
	2025		2024	
	RMB'000 (Unaudited)	%	RMB'000 (Unaudited)	%
Realized gains and losses from financial assets measured at fair value through profit or loss	2,105	78.9%	4,832	96.4%
Interest income	840	31.5%	1,046	20.9%
Foreign exchange gains and losses	(405)	(15.2)%	(2,944)	(58.8)%
Dilution gains from interests in associates	—	0.0%	2,655	53.0%
Others	128	4.8%	(579)	(11.5)%
Total	2,668	100.0%	5,010	100.0%

Other net income decreased by 46.7% from RMB5.0 million for the six months ended June 30, 2024 to RMB2.7 million for the six months ended June 30, 2025, primarily due to the decrease in the dilution gains from interests in associates and realized gains and losses from financial assets measured at fair value through profit or loss, partially offset by the decrease in the foreign exchange losses.

Sales and Marketing Expenses

Sales and marketing expenses of the Group consist of (i) advertising and marketing expenses, (ii) salaries and other benefits, (iii) office administrative expenses, (iv) share-based compensation, and (v) other expenses including short message service fees. Sales and marketing expenses decreased by 9.4% from RMB67.4 million for the six months ended June 30, 2024 to RMB61.1 million for the six months ended June 30, 2025, primarily due to (i) the decrease in the advertising and marketing expenses by strengthening expense control measures and optimizing marketing processes, and (ii) the decrease in salaries and other benefits by enhancing internal organizational efficiency and controlling personnel expenses.

General and Administrative Expenses

General and administrative expenses of the Group primarily consist of (i) salaries and other benefits of the administrative and operational team, (ii) office administrative expenses, (iii) professional service fees including audit and consulting services fees, (iv) listing expenses, (v) taxes and surcharges, (vi) share-based compensation, and (vii) other expenses including regulatory fees paid by the Group as an insurance intermediary to NFRA. General and administrative expenses increased by 13.4% from RMB47.0 million for the six months ended June 30, 2024 to RMB53.3 million for the six months ended June 30, 2025, primarily due to (i) the increase in listing expenses, and (ii) the increase in depreciation expenses for right-of-use assets due to newly leased office premises.

Research and Development Expenses

Research and development expenses of the Group primarily consisted of (i) salaries and other benefits of the R&D team, (ii) share-based compensation, and (iii) other expenses including hardware and software service expenses and depreciation and amortization. Research and development expenses decreased by 16.9% from RMB27.6 million for the six months ended June 30, 2024 to RMB22.9 million for the six months ended June 30, 2025, primarily due to the decrease in salaries and other benefits led by enhancing internal organizational efficiency, controlling personnel expenses and the year-on-year decrease in the average headcount of R&D personnel.

Provision for Impairment Loss

Provision for impairment loss were allowance for expected credit losses of accounts receivable. Provision for impairment loss decreased by 22.4% from RMB0.4 million for the six months ended June 30, 2024 to RMB0.3 million for the six months ended June 30, 2025, primarily due to a smaller year-on-year increase in the accounts receivable and contract assets.

Finance Costs

Finance costs of the Group represent interest expenses on lease liabilities. Finance costs remained relatively stable at RMB0.2 million and RMB0.2 million for the six months ended June 30, 2024 and for the six months ended June 30, 2025, respectively.

Changes in Carrying Amount of Financial Instruments Issued to Investors

Before Listing, we recognized the financial instruments issued to some Pre-IPO Investors (as defined in the Prospectus) as financial liabilities, because they were granted with the preferential rights/preferred shares to require us to redeem all of the instruments at a predetermined amount upon certain redemption or liquidation events, which are not all within the Group's control. The financial liabilities are measured at the present value of the highest of the amounts that could become payable to the investors upon the earliest possible date of occurrence of redemption or liquidation events. Any changes in the carrying amount of the financial liabilities arising from the remeasurement of the redemption or liquidation amount were recorded in as changes in the carrying amount of financial instruments issued to investors. Upon qualified initial public offering, the preferential rights automatically converted and the financial instruments issued to investors reclassified from liabilities to equity accordingly.

We had a loss of RMB190.2 million in changes in carrying amount of financial instruments issued to investors for the six months ended June 30, 2024, as compared to a gain of RMB619.0 million for the six months ended June 30, 2025, primarily due to the effect of changes in the Company's valuation.

MANAGEMENT DISCUSSION AND ANALYSIS

Share of Losses of Associates

Share of losses of associates represents the Group's share of losses from Dahe Shenzhen Information Co., Limited* (大河(深圳)信息有限公司) ("Dahe Shenzhen") and Mianmiao Information Technology (Shanghai) Co., Ltd. (棉苗信息科技(上海)有限公司) ("Mianmiao Information"). The Group recorded share of losses of associates of RMB1.0 million and RMB2.5 million for the six months ended June 30, 2024 and for the six months ended June 30, 2025, respectively.

Income Tax

Income tax of the Group decreased by 40.6% from RMB22.6 million for the six months ended June 30, 2024 to RMB13.4 million for the six months ended June 30, 2025, primarily due to the decrease in the taxable income as compared to the same period last year.

Profit/(Loss) for the Period

As a result of the foregoing, the Group recorded a profit of RMB664.6 million for the six months ended June 30, 2025, representing an increase of 977.3% as compared to a loss of RMB75.8 million for the six months ended June 30, 2024.

Non-HKFRS Measure: Adjusted Net Profit

To supplement the Group's consolidated interim results presented in accordance with HKFRS, we also use a non-HKFRS measure, namely adjusted net profit (non-HKFRS measure), as an additional financial measure, which is not required by or presented in accordance with HKFRS. We believe that such non-HKFRS measure facilitates comparisons of operating performance from period to period by eliminating potential impacts of certain items. We believe that such measure provides useful information to investors and others in understanding and evaluating our consolidated results of operations in the same manner as it helps our management. However, our presentation of adjusted net profit (non-HKFRS measure) may not be comparable to similarly titled measures presented by other companies. The use of such non-HKFRS measure has limitations as an analytical tool, and you should not consider it in isolation from, or as substitute for analysis of, our results of operations or financial conditions as reported under HKFRS.

We define adjusted net profit (non-HKFRS measure) as profit/(loss) excluding the effects of changes in carrying amount of financial instruments issued to investors, share-based compensation expenses and listing expenses. Changes in carrying amount of financial instruments issued to investors and share-based compensation expenses are non-cash in nature.

The following table sets forth the reconciliation of profit/(loss) for the period to adjusted net profit for the periods indicated:

	For the six months ended	
	June 30,	
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Non-HKFRS measure:		
Profit/(loss) for the period	664,564	(75,754)
Add:		
Changes in carrying amount of financial instruments issued to investors	(619,015)	190,159
Share-based compensation expenses	5,942	4,942
Listing expenses	14,247	9,656
Adjusted profit for the period	65,738	129,003

Intangible Assets

Intangible assets of the Group consist of (i) software, copyright and trademark, which mainly includes trademark and software copyrights, and (ii) licenses, including insurance brokerage license, insurance agency license and insurance appraisal license. The book value of our intangible assets remained stable at RMB40.6 million as of December 31, 2024 and June 30, 2025.

Interests in Associates

The Group recorded interests in associates regarding to its equity interests in two unlisted companies, namely Dahe Shenzhen and Mianmiao Information, of RMB5.1 million and RMB2.6 million as of December 31, 2024, and June 30, 2025, respectively.

Prepayments, Other Receivables and Other Assets

Prepayments, other receivables and other assets of the Group consist of (i) rental deposits, (ii) prepayment to suppliers, (iii) time deposits with original maturity over three months, (iv) other receivables from third parties, (v) prepayments for listing expense, (vi) value-added tax and income tax recoverable, (vii) advances to related parties, (viii) leasehold improvement, and (ix) others. Prepayments, other receivables and other assets increased from RMB29.5 million as of December 31, 2024 to RMB118.1 million as of June 30, 2025, primarily due to our subscription for time deposits over three months.

MANAGEMENT DISCUSSION AND ANALYSIS

Accounts Receivable

Accounts receivable of the Group comprised primarily commissions receivable from insurance companies for the insurance transaction services. Accounts receivable increased from RMB96.1 million as of December 31, 2024 to RMB134.9 million as of June 30, 2025, primarily due to the growth in performance in the second quarter of 2025 compared to the fourth quarter of 2024, resulting in an increase in the unsettled accounts receivable.

Contract Assets

Contract assets of the Group are recorded for arrangements when the Group has provided the insurance transaction services but for which the related payments are not yet unconditionally receivable. Contract assets are attributable to the commissions which are contingent upon the future premium payments of the policyholders. Contract assets increased from RMB849.6 million as of December 31, 2024 to RMB913.0 million as of June 30, 2025.

Accounts Payable

Accounts payable of the Group consist of amounts payables to suppliers. The accounts payable increased from RMB463.6 million as of December 31, 2024 to RMB512.0 million as of June 30, 2025, primarily due to the increase in the cost of revenue in relation to revenue attributable to policy renewals.

Other Payables, Accruals and Other Liabilities

Other payables, accruals and other liabilities consist of (i) insurance premiums payable on behalf of insurance policy holders, (ii) salary and welfare payables, (iii) payables to service providers, (iv) payables for miscellaneous tax, (v) payables for listing expenses, and (vi) others. Other payables, accruals and other liabilities increased from RMB126.8 million as of December 31, 2024 to RMB162.9 million as of June 30, 2025, primarily due to the significant increase in the insurance premium balances payable resulting from the growth in the premium collection business.

Lease Liabilities

Lease liabilities of the Group represent the payment obligations on the leases in relation to its leased properties that are used mainly as offices. Lease liabilities increased from RMB5.7 million as of December 31, 2024 to RMB18.2 million as of June 30, 2025, primarily due to the expiration of the original office premises lease during this period, and multiple new office premises lease agreements were signed.

Contingent Liabilities

As of June 30, 2025, the Group did not have any material contingent liabilities.

Liquidity and Capital Resources

The Group funded its operations primarily with net cash generated from its operations, together with the net proceeds from the Global Offering (as defined in the Prospectus). The Group does not anticipate any material changes to the availability of financing to fund its operations in the future.

As of June 30, 2025, the Group had bank balances and cash of RMB249.1 million denominated in Renminbi, United States dollars and Hong Kong dollars and net current assets.

Capital Expenditures

The capital expenditures of the Group for the six months ended June 30, 2025 amounted to RMB17.7 million, which principally included expenditures on right-of-use assets for leased offices.

The Group funded these expenditures through the net cash generated from its operations.

Charge of Assets

As of June 30, 2025, the Group had no charge of assets.

Gearing Ratio

Gearing ratio equals net debt divided by total equity as of the end of the period and multiplied by 100%. Net debt equals lease liabilities less cash and cash equivalents as of the end of the period. Gearing ratio is not applicable because the Group was in net cash position.

Foreign Exchange Risk Management

The Group mainly operates in the PRC with most of the transactions settled in Renminbi, and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to United States dollars and Hong Kong dollars. As of June 30, 2025, the Group had bank balances denominated in Renminbi, United States dollars and Hong Kong dollars. The Group did not have significant foreign currency exposure from its operations as of June 30, 2025. The Group currently does not have any foreign currency hedging transactions. However, the management monitors the foreign exchange exposure and will consider hedging significant foreign exchange exposure of the Group should the need arise.

Financial Instrument

The Group did not have any financial instrument for hedging purposes as of June 30, 2025.

Treasury Policy

The Directors will continue to follow the Group's prudent treasury policy to manage its financial resources, with the objective of maintaining its highly liquid position to ensure future growth opportunities would be captured when they arise.

SIGNIFICANT INVESTMENTS HELD, MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

Save as disclosed in the section headed "FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS" below, there was no significant investments held, nor were there material acquisitions or disposals of subsidiaries, associates or joint ventures by the Group during the Reporting Period.

FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

As at June 30, 2025, the Group's financial assets at fair value through profit or loss mainly include wealth management products subscribed from Shanghai Pudong Development Bank Co., Ltd. (上海浦東發展銀行股份有限公司) ("SPDB"), SPDB Wealth Management Co., Ltd. (浦銀理財有限責任公司) ("SPDB Wealth Management") and other commercial banks or financial institutions in the PRC. As at June 30, 2025, the total financial assets measured at fair value through profit or loss held by the Group amounted to approximately RMB452.0 million (December 31, 2024: RMB504.8 million), representing approximately 20.8% of the total assets of the Group. For details, please refer to Note 12 to the "Note to the Unaudited Interim Financial Report" section in this interim report.

MANAGEMENT DISCUSSION AND ANALYSIS

The following table sets out the wealth management products with a fair value of RMB50 million or above as at June 30, 2025:

Issuer	Product category	Principal activities	Investment cost/nominal value (RMB'000)	Fair value as at June 30, 2025 (RMB'000)	Percentage of total assets of the Company as at June 30, 2025 %
SPDB Wealth Management	Wealth management product	Banking services	83,673	83,968	3.86%
SPDB	Negotiable Certificate of Deposit	Banking services	60,000	60,837	2.80%
SPDB	Negotiable Certificate of Deposit	Banking services	30,000	30,414	1.40%
SPDB	Structured deposit	Banking services	17,000	17,000	0.78%
CMB Wing Lung Asset Management Limited (招商永隆資產管理有限公司)	Wealth management product	Banking services	57,531	58,509	2.69%
CMB International Security Limited (招銀國際證券有限公司)	Wealth management product	Banking services	10,931	11,142	0.51%
Ping An Bank Co.,Ltd. (平安銀行股份有限公司)	Negotiable Certificate of Deposit	Banking services	50,000	50,956	2.34%

Note:

1. From March 2025 to June 2025, the Group subscribed from SPDB Wealth Management for a fixed income investment product named SPDB Wealth Management Ritianjin No.1 (Corporation Exclusive) ("浦銀理財日添金1號(公司專屬)理財產品") in the total principal amount of approximately RMB83.7 million. For the details of this wealth management product, please refer to the announcement of the Company dated July 30, 2025 which disclosed the subscription details of the same product after Listing.
2. From November 2024 to April 2025, the Group subscribed from SPDB for certain large-denomination negotiable certificates of deposit in the total principal amount of RMB107.0 million.

As SPDB Wealth Management is a wholly-owned subsidiary of SPDB, the assets ratio for the subscription of wealth management products from SPDB and SPDB Wealth Management, on an aggregated basis, is 8.8%. Hence, those investments constitute significant investment of the Group.

The Group has adopted an investment strategy with the aim of effectively managing and enhancing the return on its cash reserves. This strategy is being implemented while the Group contemplates its investments.

FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

The Group intends to utilize the net proceeds raised from the Global Offering (as defined in the Prospectus) according to the plans set out in the section headed “Use of Proceeds from Listing” in this interim report.

Save as disclosed in this interim report, the Group did not have other plans for material investments or capital assets as of the date of this interim report.

CORPORATE GOVERNANCE AND OTHER INFORMATION

CHANGES IN INFORMATION IN RESPECT OF DIRECTORS

There was no change in information which is required to be disclosed and had been disclosed by Directors pursuant to paragraphs (a) to (e) and (g) of Rule 13.51(2) as well as Rule 13.51B(1) of the Listing Rules from the Listing Date and up to the date of this interim report.

EMPLOYEES AND REMUNERATION POLICIES

As of June 30, 2025, the Group had 704 full-time employees, all of them are located in China.

The Group's success depends on its ability to attract, motivate, train and retain qualified personnel. The Group believes it offers its employees competitive compensation packages and an environment that encourages self-development and, as a result, have generally been able to attract and retain qualified personnel and maintain a stable core management team. The Group values its employees and is committed to growing with its own employees.

The Group takes into account factors such as the business strategies, development plans, industry trends and the competitive environment when recruiting personnel. The Group has adopted the Pre-IPO Share Award Scheme to recognize and reward the contributions of certain eligible employees of the Group and incentivize them for their future contribution to the continual operation and development of the Group. The remuneration package of employees generally consists of basic salaries, bonuses and allowances. The remuneration policy and package are regularly reviewed with reference to a range of indicators tailored to different departments and positions. In general, the Group determines the remuneration package based on the position, qualifications and years of experience of its employees.

In addition, the Group places strong emphasis on providing continuing education and training programs to its employees in order to improve their skills and develop their potential. The Group adopts evaluation programs through which the employees can receive feedback and foster strong employee relations by offering various staff benefits and personal development support. The Group strives to maintain a good working relationship with the employees, and until now, the Group has not experienced any material labor disputes or claims.

USE OF PROCEEDS FROM LISTING

The Company was successfully listed on the Main Board of Stock Exchange on May 30, 2025 (the "Listing Date"). After deducting the underwriting commissions, incentives and other offering expenses payable by the Company, the Company obtained the net proceeds from the Global Offering (as defined in the Prospectus) of approximately HK\$134.2 million.

CORPORATE GOVERNANCE AND OTHER INFORMATION

The Over-allotment Option (as defined in the Prospectus) was not exercised. The following table sets forth the intended application of the net proceeds and actual usage as of June 30, 2025:

Intended application	Amount of net proceeds (HK\$ millions)	Percentage of total net proceeds	Utilized net proceeds for the Reporting Period (HK\$ millions)	Unutilized net proceeds as of June 30, 2025 (HK\$ millions)	Expected timetable for the use of unutilized net proceeds
For strengthening and optimizing the sales and marketing network and improving services					
(1) For expanding the sales team	36.2	27.0%	0.1	36.1	By the end of 2029
(2) For conducting marketing activities to promote its brand and services	24.2	18.0%	0.5	23.7	By the end of 2029
(3) For developing a new training curriculum system and an honors and training system for top-performing individuals	12.1	9.0%	—	12.1	By the end of 2029
(4) For exploring high-quality brokerages in the market	8.1	6.0%	—	18.1	By the end of 2029
For enhancing the research and development capabilities and improving technology infrastructure					
(1) For recruiting 3 to 5 programmers to optimize and iterate the Group's platforms	18.8	14.0%	—	18.8	By the end of 2029
(2) For purchasing servers and broadband infrastructure	8.1	6.0%	0.1	8.0	By the end of 2029
For selected mergers, acquisitions, and strategic investments	13.4	10.0%	—	13.4	By the end of 2029
For working capital and general corporate purposes	13.3	10.0%	0.2	13.1	By the end of 2029
Total	134.2	100.0%	0.9	133.3	

The remaining proceeds will continue to be applied for the purposes disclosed in the Prospectus. The expected timetable for utilizing the remaining proceeds is based on the best estimates of the future market conditions made by the Group. It may be subject to change based on the current and future development of market conditions.

INTERIM DIVIDEND

The Board does not recommend the payment of an interim dividend for the six months ended June 30, 2025.

PRE-IPO SHARE AWARD SCHEME

We have adopted the Pre-IPO Share Award Scheme on November 30, 2023.

CORPORATE GOVERNANCE AND OTHER INFORMATION

No further grant of award had been made under the Pre-IPO Share Award Scheme after the Listing Date, although provisions of the Pre-IPO Share Award Scheme will in all other respects remain in full force and effect to the extent necessary to give effect to the vesting of any award granted pursuant to the Pre-IPO Share Award Scheme prior to the Listing Date or otherwise as may be required in accordance with the provisions of the Pre-IPO Share Award Scheme and awards already granted shall remain valid and continue to vest in accordance with the Pre-IPO Share Award Scheme.

Save as disclosed in the table below, no other award has been granted or agreed to be granted by our Company under the Pre-IPO Share Award Scheme.

The table below shows details of the movements in the number of awards granted under the Pre-IPO Share Award Scheme during the Reporting Period. Please also refer to Note 19 of the interim condensed consolidated financial information for the fair value of awards at the date of grant and the accounting standard and policy adopted.

Name or category of grantees		Outstanding as of the Listing Date	Date of grant	Granted	Vested	Cancelled	Lapsed	Outstanding as of June 30, 2025
<i>Senior Management</i>								
Ms. Xin Wang	Note 1	2,095,760	December 13, 2023	—	—	—	—	2,095,760
<i>Other grantees</i>								
Ms. Yu Guo	Note 2	329,200	December 13, 2023 and November 13, 2024	—	—	—	—	329,200
Ms. Shanshan Lin	Note 2	322,800	December 13, 2023	—	—	—	—	322,800
Mr. Huan Zhao	Note 2	282,440	December 13, 2023	—	—	—	—	282,440
<i>Other Employees</i>								
	Note 2	3,568,200	December 13, 2023, March 5, 2024, May 9, 2024, July 19, 2024, November 13, 2024, November 23, 2024, February 25, 2025 and April 1, 2025	—	—	—	4,080	3,564,120
Total		6,598,400		—	—	—	4,080	6,594,320

Notes:

- (1) (i) 530,860 Shares underlying the awards were vested on the Listing Date, subject to foreign exchange registration requirements and (ii) 1,564,900 Shares underlying the awards is 50% to be vested on the next day of the date of the second anniversary of the Benchmark Date (as defined in the Prospectus); 25% to be vested on the next day of the date of the third anniversary of the Benchmark Date; and 25% to be vested on the next day of the date of the fourth anniversary of the Benchmark Date.
- (2) The vesting schedule is 50% to be vested on the next day of the date of the second anniversary of the Benchmark Date; 25% to be vested on the next day of the date of the third anniversary of the Benchmark Date; and 25% to be vested on the next day of the date of the fourth anniversary of the Benchmark Date.
- (3) The consideration to be paid upon vesting of one Share (after the Capitalization Issue (as defined in the Prospectus)) underlying one award is approximately RMB0.05.

INTERESTS AND SHORT POSITIONS OF THE DIRECTORS AND CHIEF EXECUTIVE IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As of June 30, 2025, the interests and short positions of the Directors and the chief executive of the Company in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which had been notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company pursuant to section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code as set out in Appendix C3 to the Listing Rules were as follows:

Interests in the Company

Name of Directors	Capacity/ Nature of Interest	Number of Shares	Approximate Percentage of Shareholding (%)	Long/ short position
Mr. Yao Guang ⁽¹⁾⁽²⁾	Interest in controlled corporation	107,863,792	47.64	Long position
Mr. Liwei Han ⁽³⁾	Interest in controlled corporation	16,522,800	7.30	Long position
Ms. Li Liu ⁽⁴⁾	Interest in controlled corporation	2,486,800	1.10	Long position

Notes:

- (1) As of June 30, 2025, Mr. Yao Guang held his Shares through his wholly-owned company, Little Green Light Ltd, which wholly owns Little Blue Light Ltd. By virtue of the SFO, Mr. Guang is deemed to be interested in the Shares held by Little Blue Light Ltd in the Company.
- (2) Mr. Yao Guang, through Little Blue Light Ltd, is entitled to exercise the voting rights representing approximately 21.16% of shareholding interest in the Company. For more details, please refer to the section headed "History, Reorganization and Corporate Structure — Voting Proxy Arrangements" in the Prospectus.
- (3) As of June 30, 2025, Mr. Liwei Han held his Shares through his wholly-owned company, Mallo Luke Ltd, which wholly owns Convolution Ltd. By virtue of the SFO, Mr. Han is deemed to be interested in the Shares held by Convolution Ltd in the Company.
- (4) As of June 30, 2025, Ms. Li Liu held her Shares through her wholly-owned company, Plmm Ltd, which wholly owns Plmmliu Ltd. By virtue of the SFO, Ms. Liu is deemed to be interested in the Shares held by Plmmliu Ltd in the Company.

CORPORATE GOVERNANCE AND OTHER INFORMATION

Interests in Associated Corporations

Name of Director	Capacity/Nature of Interest	Name of associated corporation	Approximate
			Percentage of Shareholding (%)
Mr. Yao Guang ⁽¹⁾	Beneficial owner	Shenzhen Shouhui	47.10
	Interests in controlled corporation	Shenzhen Shouhui	4.53
Mr. Liwei Han	Beneficial owner	Shenzhen Shouhui	13.26
Ms. Li Liu	Beneficial owner	Shenzhen Shouhui	2.41

Note:

- (1) Mr. Yao Guang directly held 35.95% equity interest in Small Umbrella (ESOP) as limited partner, and directly held 80% equity interest in Muchenglin Investment which held 1.00% equity interest in Small Umbrella (ESOP) as general partner. By virtue of the SFO, Mr. Guang is deemed to be interested in the equity interest held by Small Umbrella (ESOP) in Shenzhen Shouhui, one of the Consolidated Affiliated Entities.

Save as disclosed above, as of June 30, 2025, none of the Directors or chief executive of the Company had any interests or short positions in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which would be required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO, or which would be required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein, or otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as otherwise disclosed in this interim report, at no time during the Reporting Period was the Company or any of its subsidiaries a party to any arrangement that would enable the Directors to acquire benefits by means of acquisition of Shares in, or debentures of, the Company or any other body corporate, and none of the Directors or their spouses or children under the age of 18 were granted any right to subscribe for the share capital or debt securities of the Company or any other body corporate, or had exercised any such right.

INTERESTS AND SHORT POSITIONS OF SUBSTANTIAL SHAREHOLDERS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As of June 30, 2025, to the best knowledge of the Directors, the following persons (other than a Director or chief executive of the Company) had interests or short positions in the Shares or underlying Shares were required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or recorded in the register required to be kept by the Company under section 336 of the SFO:

Interests in the Company

Name of Shareholders	Capacity/ Nature of Interest	Number of Shares	Approximate Percentage of Shareholding (%)	Long/ Short Position
Mr. Yao Guang ⁽¹⁾⁽²⁾	Interest in controlled corporation	107,863,792	47.64	Long position
Little Green Light Ltd ⁽¹⁾⁽²⁾	Interest in controlled corporation	107,863,792	47.64	Long position
Little Blue Light Ltd ⁽¹⁾⁽²⁾	Beneficial owner	59,955,200	26.48	Long position
	Interest of a party to an agreement	47,908,592	21.16	Long position
Gopher SPV Shareholders ⁽³⁾	Interest in controlled corporation	28,411,400	12.55	Long position
Gopher SPV ⁽³⁾	Beneficial owner	28,411,400	12.55	Long position
Tibet Juzhi Shareholders ⁽⁴⁾	Interest in controlled corporation	26,703,200	11.80	Long position
Tibet Juzhi ⁽⁴⁾	Beneficial owner	20,184,600	8.92	Long position
HongShan Shareholders ⁽⁵⁾	Interest in controlled corporation	26,354,400	11.64	Long position
HongShan Yucheng ⁽⁵⁾	Beneficial owner	26,354,400	11.64	Long position
Mallocluke Ltd ⁽⁶⁾	Interest in controlled corporation	16,522,800	7.30	Long position
Convolution Ltd ⁽⁶⁾	Beneficial owner	16,522,800	7.30	Long position
Jidixintian Shareholders ⁽⁷⁾	Interest in controlled corporation	13,670,600	6.04	Long position
Jidixintian ⁽⁷⁾	Beneficial owner	13,670,600	6.04	Long position

Save as disclosed above, as of June 30, 2025, the Directors were not aware of any persons (other than the Directors or chief executive of the Company) who had interests or short positions in the Shares or underlying Shares which were required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or recorded in the register required to be kept by the Company under section 336 of the SFO.

CORPORATE GOVERNANCE AND OTHER INFORMATION

Notes:

- (1) Little Blue Light Ltd is wholly-owned by Little Green Light Ltd, which is wholly owned by Mr. Yao Guang. By virtue of the SFO, each of Little Green Light Ltd and Mr. Guang is deemed to be interested in the Shares held by Little Blue Light Ltd.
- (2) Mr. Yao Guang, through Little Blue Light Ltd, is entitled to exercise the voting rights representing approximately 21.16% of shareholding interest in the Company. For more details, please refer to the section headed "History, Reorganization and Corporate Structure – Voting Proxy Arrangements" in the Prospectus.
- (3) As at June 30, 2025, (i) Gopher Asset Management Co., Ltd* (歌斐資產管理有限公司) was the general partner of Tianjin Gopher Nuochen Enterprise Management Partnership (Limited Partnership)* (天津歌斐諾辰企業管理合夥企業(有限合夥)) ("Gopher SPV"), Wuhu Lanpai Investment Centre (Limited Partnership)* (蕪湖覽派投資中心(有限合夥)) ("Wuhu Lanpai"), Zhuhai Qifei Equity Investment Center (Limited Partnership)* (珠海麒麟股權投資中心(有限合夥)) ("Zhuhai Qifei") and Zhuhai Junchen Equity Investment Center (Limited Partnership)* (珠海君晨股權投資中心(有限合夥)) ("Zhuhai Junchen"); (ii) Gopher SPV was held by Zhuhai Qifei and Zhuhai Junchen as to approximately 66.66% and 33.33%, respectively; (iii) Gopher Asset Management Co., Ltd was wholly-owned by Shanghai Noah (as defined below), which was owned by Ms. Jingbo Wang (汪靜波) as to 45%; (iv) Shanghai Noah Investment Management Co., Ltd (上海諾亞投資管理有限公司) ("Shanghai Noah") was controlled by Noah Holdings Limited, a company listed on the Stock Exchange (stock code: 6686) and the New York Stock Exchange (symbol: NOAH); and (v) Zhuhai Qifei was held by Wuhu Lanpai as to approximately 34.10%. By virtue of the SFO, each of Zhuhai Qifei, Zhuhai Junchen, Gopher Asset Management Co., Ltd, Shanghai Noah, Noah Holdings Limited, Wuhu Lanpai and Ms. Jingbo Wang (collectively, the "Gopher SPV Shareholders") is deemed to be interested in the Shares held by Gopher SPV.
- (4) As at June 30, 2025, (i) Shenzhen Chongshi Private Equity Investment Fund Management Co., Ltd.* (深圳崇石私募股權投資基金管理有限公司) ("Shenzhen Chongshi"), which was held as to 51% by Mr. Kaijing Yan (閻凱境) and 49% by Tasly Investment Holdings Group Co., Ltd (天士力大健康產業投資集團有限公司) ("Tasly Investment"), was the general partner of Tianjin Juxin Technology Development Partnership (Limited Partnership)* (天津聚新科技發展合夥企業(有限合夥)) ("Tianjin Juxin"); (ii) Tibet Juzhi Venture Capital Limited Liability Company* (西藏聚智創業投資有限公司) ("Tibet Juzhi") was wholly owned by Tasly Bio-pharmaceutical Industry Group Co., Ltd. which was held as to approximately 67.08% by Tasly Investment; and (iii) Tasly Investment was ultimately controlled by Mr. Kaijing Yan. By virtue of the SFO, each of Tasly Investment and Mr. Kaijing Yan (collectively, the "Tibet Juzhi Shareholders") is deemed to be interested in the Shares held by Tianjin Juxin and Tibet Juzhi.
- (5) As at June 30, 2025, (i) Shanghai Huanyuan Investment Management Co., Ltd (上海桓遠投資管理有限公司) ("Shanghai Huanyuan") (ultimately controlled by Mr. Kui Zhou (周逵)) was the general partner of Beijing Yucheng Management Consulting Center (Limited Partnership)* (北京雨澄管理諮詢中心(有限合夥)) ("HongShan Yucheng"), Beijing HongShan Kunde Investment Management Center (Limited Partnership) (北京紅杉坤德投資管理中心(有限合夥)) ("HongShan Kunde") and Ningbo Meishan Bonded Port Area HongShan Huide Investment Management Partnership (Limited Partnership) (寧波梅山保稅港區紅杉薈德投資管理合夥企業(有限合夥)) ("Meishan HongShan"); (ii) HongShan Yucheng was held as to approximately 99.94% by Beijing HongShan Mingde Equity Investment Center (Limited Partnership) (北京紅杉銘德股權投資中心(有限合夥)) ("HongShan Mingde"); (iii) HongShan Kunde was the general partner of HongShan Mingde; (iv) HongShan Mingde was held as to approximately 66.67% and 33.33% by HongShan Shengde and Beijing HongShan Kangde Equity Investment Center (Limited Partnership) (北京紅杉濤德股權投資中心(有限合夥)) ("HongShan Kangde"); (v) Meishan HongShan was the general partner of HongShan Kangde, Beijing HongShan Shengde Equity Investment Center (Limited Partnership) (北京紅杉盛德股權投資中心(有限合夥)) ("HongShan Shengde"), Beijing HongShan Yade Equity Investment Center (Limited Partnership) (北京紅杉亞德股權投資中心(有限合夥)) ("HongShan Yade"), Hangzhou HongShan Peide Zhihui Equity Investment Center (Limited Partnership) (杭州紅杉珮德智薈股權投資合夥企業(有限合夥)) ("Hangzhou HongShan") and Beijing HongShan Haoxin Management Consulting Center (Limited Partnership)* (北京紅杉皓信管理諮詢中心(有限合夥)) ("HongShan Haoxin"); (vi) HongShan Yade held 40.89% interests and Hangzhou HongShan held 38.30% interests in HongShan Shengde; (vii) HongShan Haoxin held approximately 92.37% interests in Hangzhou HongShan; (viii) Wuhu Juncheng Investment Center (Limited Partnership)* (蕪湖俊成投資中心(有限合夥)) ("Wuhu Juncheng") held approximately 99.96% interests in HongShan Haoxin; and (ix) the general partner of Wuhu Juncheng was Shanghai Jingmu Enterprise Management Co., Ltd. (上海景穆企業管理有限公司) ("Shanghai Jingmu") (ultimately controlled and owned by Ms. Wenhong Tan (譚文虹)). By virtue of the SFO, each of Shanghai Huanyuan, Mr. Kui Zhou, HongShan Kunde, Meishan HongShan, HongShan Mingde, HongShan Kangde, HongShan Shengde, HongShan Yade, Hangzhou HongShan, HongShan Haoxin, Wuhu Juncheng, Shanghai Jingmu and Ms. Wenhong Tan (collectively, "Hongshan Shareholders") is deemed to be interested in the Shares held by HongShan Yucheng.

CORPORATE GOVERNANCE AND OTHER INFORMATION

- (6) Convolution Ltd is wholly-owned by Mallo Luke Ltd, which is wholly-owned by Mr. Liwei Han. By virtue of the SFO, each of Mallo Luke Ltd and Mr. Han is deemed to be interested in the Shares held by Convolution Ltd.
- (7) As at June 30, 2025, the general partner of Jiaying Jidixintian I Capital Partnership (L.P.) (嘉興極地信天壹期投資合夥企業(有限合夥)) ("Jidixintian") was Jiaying Jidixintian Investment Management Co., Ltd* (嘉興極地信天投資管理有限公司), which was wholly owned by Shenzhen Albatross Venture Capital Co., Ltd. (深圳極地信天創業投資有限公司), which was ultimately controlled and held as to 83% by Ms. Junxi Zhang (張俊熹). By virtue of the SFO, each of Jiaying Jidixintian Investment Management Co., Ltd, Shenzhen Albatross Venture Capital Co., Ltd. and Ms. Junxi Zhang (collectively, the "Jidixintian Shareholders") is deemed to be interested in the Shares held by Jidixintian.

PURCHASE, SALE OR REDEMPTION OF THE SECURITIES OF THE COMPANY

Neither the Company, nor any of its subsidiaries have purchased, sold or redeemed any of the Company's listed securities (including the sale of treasury shares) during the period from the Listing Date to June 30, 2025. As of the date of this interim report, the Company did not hold any treasury shares (including any treasury shares held or deposited with CCASS).

SUBSEQUENT EVENT AFTER THE REPORTING PERIOD

On 30 July 2025, the Group subscribed for a wealth management product in the amount of RMB45,000,000 issued by SPDB Wealth Management Co., Ltd. (浦銀理財有限責任公司). For details of the subscription, please refer to the announcement published by the Company on 30 July 2025.

Save as disclosed above, there is no subsequent event after the Reporting Period which has a material impact on the Group.

CONVERTIBLE SECURITIES, OPTIONS, WARRANTS AND SIMILAR RIGHTS

Save as disclosed in the section headed "Pre-IPO Share Award Scheme" in this interim report, the Company had no outstanding convertible securities, options, warrants and similar rights during the Reporting Period and there was no issue or grant of any convertible securities, options, warrants and similar rights during the Reporting Period.

AUDIT COMMITTEE

The Board has established the Audit Committee with written terms of reference in compliance with the requirements of the Corporate Governance Code. The terms of reference of the Audit Committee are set out on the websites of the Stock Exchange (www.hkexnews.hk) and the Company (www.shouhui-tech.com).

As of the date of this interim report, the Audit Committee comprises three independent non-executive Directors, namely Mr. Yuanxin Zhang, Mr. Haiquan Wu and Mr. Gang Shen, with Mr. Yuanxin Zhang serving as the chairman. The primary duties of the Audit Committee include, without limitation, (i) reviewing and supervising the financial reporting process and internal control system of the Group; (ii) overseeing the audit process; (iii) reviewing and approving connected transactions; and (iv) providing advice and comments to the Board.

CORPORATE GOVERNANCE AND OTHER INFORMATION

The Audit Committee has reviewed the unaudited condensed consolidated interim results of the Group for the Reporting Period in conjunction with the management and the external auditor of the Company. Based on this review and discussions with the management, the Audit Committee considered that the interim results are in compliance with the applicable accounting standards, the Listing Rules and all other applicable legal requirements.

The unaudited interim consolidated financial statements has been reviewed by KPMG, the auditor of the Company, in accordance with Hong Kong Standard on Review Engagements 2410 “Review of Interim Financial Information Performed by the Independent Auditor of the Entity” issued by the Hong Kong Institute of Certified Public Accountants.

COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code as its own code of conduct regarding securities transactions by the Directors.

Having made specific enquiries to all Directors, all of them have confirmed that they have complied with the Model Code during the period from the Listing Date to June 30, 2025.

COMPLIANCE WITH THE CORPORATE GOVERNANCE PRACTICES

The Group is committed to maintaining high standard of corporate governance to safeguard the interests of the Shareholders, enhance corporate value, formulate its business strategies and policies, and enhance its transparency and accountability.

The Board is of the view that the Company has complied with all applicable principles and code provisions of the Corporate Governance Code during the period from the Listing Date to June 30, 2025, except for a deviation from the code provision C.2.1 of the Corporate Governance Code, that the roles of the Chairman and chief executive officer of the Company are not separated and are both performed by Mr. Guang. With extensive experience in the Internet technology service and insurance intermediary industry, Mr. Guang is primarily responsible for overall strategic planning and operational decision making of the Group and is instrumental to the Group's growth and business expansion. The Board considers that vesting the roles of Chairman and chief executive officer in the same person is beneficial to the management of the Group. The balance of power and authority is ensured by the operation of the senior management and the Board, which comprises experienced and visionary individuals. The Board currently comprises four executive Directors (including Mr. Guang), two non-executive Directors and three independent non-executive Directors and therefore has a fairly strong independence element in its composition. Decisions to be made by the Board require approval by at least a majority of the Directors. Mr. Guang and the other Directors are aware of and undertake to fulfil their fiduciary duties as Directors, which require, among other things, that he/she acts for the benefit and in the best interests of the Company and will make decisions of the Group accordingly. The Board will continue to review the effectiveness of the corporate governance structure of the Company in order to assess whether separation of the roles of Chairman and chief executive officer is necessary.

Save as disclosed above, the Company is in compliance with all code provisions as set out in Part 2 of the Corporate Governance Code during the period from the Listing Date to June 30, 2025 and up to the date of this interim report.

INDEPENDENT REVIEW REPORT



Review report to the board of directors of Shouhui Group Limited

(Incorporated in the Cayman Islands with limited liability)

INTRODUCTION

We have reviewed the interim financial report set out on pages 34 to 61 which comprises the consolidated statement of financial position of Shouhui Group Limited (the “Company”) and its subsidiaries (together, the “Group”) as at 30 June 2025, and the related consolidated statements of profit or loss and other comprehensive income, changes in equity and cash flows for the six-month period then ended and explanatory notes. The Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited require the preparation of an interim financial report to be in compliance with the relevant provisions thereof and Hong Kong Accounting Standard 34, *Interim financial reporting*, as issued by the Hong Kong Institute of Certified Public Accountants. The directors are responsible for the preparation and presentation of the interim financial report in accordance with Hong Kong Accounting Standard 34.

Our responsibility is to express a conclusion, based on our review, on the interim financial report and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

SCOPE OF REVIEW

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity*, as issued by the Hong Kong Institute of Certified Public Accountants. A review of the interim financial report consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly we do not express an audit opinion.

CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the interim financial report as at 30 June 2025 is not prepared, in all material respects, in accordance with Hong Kong Accounting Standard 34, *Interim financial reporting*.

KPMG

Certified Public Accountants

8th Floor, Prince’s Building
10 Chater Road
Central, Hong Kong

26 August 2025

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

for the six months ended 30 June 2025 — unaudited

Expressed in Renminbi ("RMB")

		For the six months ended 30 June	
		2025	2024
	Notes	RMB'000	RMB'000
Revenue	3	554,548	703,560
Cost of revenue		(357,943)	(428,075)
Gross profit		196,605	275,485
Other net income	4	2,668	5,010
Sales and marketing expenses		(61,108)	(67,414)
General and administrative expenses		(53,285)	(47,000)
Research and development expenses		(22,945)	(27,615)
Provision for impairment loss	5(c)	(312)	(402)
Profit from operations		61,623	138,064
Finance costs	5(a)	(222)	(154)
Changes in carrying amount of financial instruments issued to investors	16	619,015	(190,159)
Share of losses of associates		(2,459)	(955)
Profit/(loss) before taxation		677,957	(53,204)
Income tax	6	(13,393)	(22,550)
Profit/(loss) for the period		664,564	(75,754)

The accompanying notes on pages 41 to 61 form part of the unaudited interim financial information.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND
OTHER COMPREHENSIVE INCOME

for the six months ended 30 June 2025 — unaudited

Expressed in Renminbi ("RMB")

	Note	For the six months ended 30 June	
		2025 RMB'000	2024 RMB'000
Other comprehensive income for the period (after tax):			
Items that are or may be reclassified subsequently to profit or loss:			
Exchange differences on translation of financial statements of operations outside the Chinese mainland		(2,163)	1,771
Other comprehensive income for the period		(2,163)	1,771
Total comprehensive income for the period		662,401	(73,983)
Profit/(loss) attributable to:			
Equity shareholders of the Company		664,260	(75,984)
Non-controlling interests		304	230
		664,564	(75,754)
Earnings/(loss) per share	7		
Basic		RMB5.93	RMB(0.94)
Diluted		RMB0.22	RMB(0.94)
Total comprehensive income attributable to:			
Equity shareholders of the Company		662,097	(74,213)
Non-controlling interests		304	230
		662,401	(73,983)

The accompanying notes on pages 41 to 61 form part of the unaudited interim financial information.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 30 June 2025 — unaudited

Expressed in Renminbi ("RMB")

		As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
	Notes		
Non-current assets			
Property, plant and equipment		130	153
Intangible assets	8	40,595	40,599
Right-of-use assets	9	17,724	6,376
Interests in associates		2,630	5,089
Deferred tax assets	17	155,017	140,807
Prepayment, other receivables and other assets	10	5,460	3,179
Contract assets	11	491,861	459,029
Restricted cash	13(b)	10,242	10,242
		723,659	665,474
Current assets			
Prepayment, other receivables and other assets	10	112,607	26,357
Contract assets	11	421,129	390,555
Accounts receivable	11	134,939	96,080
Financial assets measured at fair value through profit or loss	12	451,987	504,796
Restricted cash	13(b)	82,052	39,564
Cash and cash equivalents	13(a)	249,143	113,368
		1,451,857	1,170,720
Current liabilities			
Accounts payable	14	388,115	360,886
Other payables, accruals and other liabilities	15	162,872	126,840
Lease liabilities		6,796	4,329
Financial instruments issued to investors	16	—	1,702,171
Current taxation	17	300,193	277,653
		857,976	2,471,879
Net current assets/(liabilities)		593,881	(1,301,159)
Total assets less current liabilities		1,317,540	(635,685)

The accompanying notes on pages 41 to 61 form part of the unaudited interim financial information.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 30 June 2025 — unaudited

Expressed in Renminbi ("RMB")

		As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
	Notes		
Non-current liabilities			
Accounts payable	14	123,842	102,730
Lease liabilities		11,404	1,388
		135,246	104,118
NET ASSETS/(LIABILITIES)		1,182,294	(739,803)
CAPITAL AND RESERVES			
Share capital	18(a)	16	*
Reserves	18(b)	1,181,019	(740,758)
Total equity/(deficit) attributable to equity shareholders of the Company		1,181,035	(740,758)
Non-controlling interests		1,259	955
TOTAL EQUITY/(DEFICIT)		1,182,294	(739,803)

* The balance represents amount less than RMB500.

Approved and authorised for issue by the board of directors on 26 August 2025.

Director

Director

The accompanying notes on pages 41 to 61 form part of the unaudited interim financial information.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the six months ended 30 June 2025 — unaudited

Expressed in Renminbi ("RMB")

	Attributable to equity shareholders of the Company									
	Reserves							Total	Non-controlling interests	Total (deficit)/ equity
	Share capital <i>(note 18(a))</i>	Share premium <i>(note 18(a))</i>	Capital reserve <i>(note 18(b)(i))</i>	Shares held for employee shareholding platforms <i>(note 18(b)(iii))</i>	Share-based compensation reserve <i>(note 18(b)(iii))</i>	Foreign exchange reserve <i>(note 18(b)(iv))</i>	(Accumulated losses)/ retained profits			
RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	
Balance as at 1 January 2025	*	12,946	(170,128)	(*)	24,287	2,887	(610,750)	(740,758)	955	(739,803)
Profit/(loss) and other comprehensive income for the period	—	—	—	—	—	(2,163)	664,260	662,097	304	662,401
Conversion of preferred shares to ordinary shares	*	—	1,083,156	—	—	—	—	1,083,156	—	1,083,156
Capitalisation issue	14	(14)	—	—	—	—	—	—	—	—
Issuance of ordinary shares by initial public offering, net of listing expenses	2	170,596	—	—	—	—	—	170,598	—	170,598
Share-based compensation	—	—	—	—	5,942	—	—	5,942	—	5,942
Balance as at 30 June 2025	16	183,528	913,028	(*)	30,229	724	53,510	1,181,035	1,259	1,182,294

* The balances represent amounts less than RMB500.

The accompanying notes on pages 41 to 61 form part of the unaudited interim financial information.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the six months ended 30 June 2025 — unaudited

Expressed in Renminbi ("RMB")

	Attributable to equity shareholders of the Company										
	Reserves								Total	Non-controlling interests	Total deficit
	Share capital <i>(note 18(a))</i>	Share premium <i>(note 18(a))</i>	Capital reserve <i>(note 18(b)(i))</i>	Shares held for employee shareholding platforms <i>(note 18(b)(ii))</i>	Share-based compensation reserve <i>(note 18(b)(iii))</i>	Other reserve	Foreign exchange reserve <i>(note 18(b)(iv))</i>	Accumulated losses			
RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	
Balance as at 1 January 2024	6,053	—	(176,181)	(602)	18,750	5,138	1	(479,772)	(626,613)	448	(626,165)
Profit/(loss) and other comprehensive income for the period	—	—	—	—	—	—	1,771	(75,984)	(74,213)	230	(73,983)
Arising from Reorganisation	(6,053)	—	6,053	602	—	(5,138)	—	5,138	602	—	602
Issuance of ordinary shares	*	3,931	—	(*)	—	—	—	—	3,931	—	3,931
Share-based compensation	—	—	—	—	4,942	—	—	—	4,942	—	4,942
Balance as at 30 June 2024 and 1 July 2024	*	3,931	(170,128)	(*)	23,692	—	1,772	(550,618)	(691,351)	678	(690,673)
Changes in equity for the six months ended 31 December 2024											
Profit/(loss) and other comprehensive income for the period	—	—	—	—	—	—	1,115	(60,132)	(59,017)	277	(58,740)
Arising from Reorganisation	—	—	—	—	—	—	—	—	—	—	—
Issuance of ordinary shares	—	—	—	—	—	—	—	—	—	—	—
Share-based compensation	—	9,015	—	*	595	—	—	—	9,610	—	9,610
Balance as at 31 December 2024	*	12,946	(170,128)	(*)	24,287	—	2,887	(610,750)	(740,758)	955	(739,803)

* The balances represent amounts less than RMB500.

The accompanying notes on pages 41 to 61 form part of the unaudited interim financial information.

CONSOLIDATED STATEMENT OF CASH FLOWS

for the six months ended 30 June 2025 — unaudited

Expressed in Renminbi ("RMB")

	For the six months ended 30 June	
	2025 RMB'000	2024 RMB'000
Operating activities		
Cash generated from operations	9,540	31,263
Income tax paid	(5,952)	(11,145)
Net cash generated from operating activities	3,588	20,118
Investing activities		
Proceeds from disposals of financial investments at fair value through profit and loss	849,235	949,360
Payment for purchase of financial investments at fair value through profit and loss	(794,321)	(841,287)
Payment for fixed deposits with original maturity over three months	(90,336)	—
Payment for the purchase of property, plant and equipment and other non-current assets	(2,678)	(6)
Net cash (used in)/generated from investing activities	(38,100)	108,067
Financing activities		
Capital contribution from shareholders	—	3,931
Proceeds from issuance of ordinary shares	180,366	—
Issuance of preferred shares by the Company	—	235,627
Repurchase of financial instruments issued to investors	—	(235,627)
Capital element of lease rentals paid	(5,191)	(3,559)
Interest element of lease rentals paid	(222)	(154)
Listing expenses paid as financing activities	(3,022)	(4,127)
Net cash generated from/(used in) financing activities	171,931	(3,909)
Net increase in cash and cash equivalents	137,419	124,276
Cash and cash equivalents at the beginning of the period	113,368	130,491
Effect of foreign exchange rate changes	(1,644)	75
Cash and cash equivalents at the end of the period	249,143	254,842

The accompanying notes on pages 41 to 61 form part of the unaudited interim financial information.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

1 BASIS OF PREPARATION AND GENERAL INFORMATION

Shouhui Group Limited (the “Company”) was incorporated in Cayman Islands on 3 August 2023 as an exempted company with limited liability under the Companies Law (as consolidated and revised) of the Cayman Islands.

The Company’s shares have been listed on the Main Board of the Stock Exchange of Hong Kong Limited (“Main Board”) since 30 May 2025 (the “Listing Date”).

This interim financial report has been prepared in accordance with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, including compliance with Hong Kong Accounting Standard (“HKAS”) 34, *Interim financial reporting*, issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”). It was authorised for issue on 26 August 2025.

The interim financial report has been prepared in accordance with the same accounting policies in the accountants’ report (the “Accountants’ Report”) included in Appendix I to the prospectus of the Company dated 22 May 2025 (the “Prospectus”), except for the accounting policy changes that are expected to be reflected in the 2025 annual financial statements. Details of any changes in accounting policies are set out in Note 2.

The preparation of an interim financial report in conformity with HKAS 34 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses on a year to date basis. Actual results may differ from these estimates.

This interim financial report contains condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the Accountants’ Report. The condensed consolidated interim financial statements and notes thereon do not include all of the information required for a full set of financial statements prepared in accordance with HKFRS Accounting Standards.

The interim financial report is unaudited, but has been reviewed by KPMG in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity*, issued by the HKICPA.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

2 CHANGES IN ACCOUNTING POLICY

The Group has applied the amendments to HKAS 21, *The effects of changes in foreign exchange rates — Lack of exchangeability*, issued by the HKICPA to this interim financial report for the current accounting period. The amendments do not have a material effect on interim financial report as the Group has not entered into any foreign currency transactions in which the foreign currency is not exchangeable into another currency.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

3 REVENUE AND SEGMENT REPORTING**(a) Disaggregation of revenue**

The amount of each significant category of revenue is as follows:

	For the six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
Revenue from contracts with customers within the scope of HKFRS 15		
Disaggregated by business segment		
Insurance transaction services	549,488	700,111
Insurance technology services	5,060	3,449
Total	554,548	703,560

Out of the Group's revenue from contracts with customers, RMB554,548,000 was recognised at a point in time during the six months ended 30 June 2025 (six months ended 30 June 2024: RMB703,560,000).

Remaining performance obligation

As at the end of each reporting period, the aggregate amount of the transaction price allocated to the remaining performance obligation is insignificant.

3 REVENUE AND SEGMENT REPORTING (continued)

(b) Segment reporting

The Group manages its business by business lines. In a manner consistent with the way in which information is reported to the Group's most senior executive management for the purposes of resource allocation and performance assessment, the Group has presented the following two reportable segments.

— **Insurance transaction services**

The Group acts as the agent in distributing insurance products on behalf of the insurance companies.

— **Insurance technology services**

The Group provides consulting and other services to certain insurance companies and other customers.

(i) **Segment results**

For the purposes of assessing segment performance and allocating between segments, the Group's most senior executive management monitors the results attributable to each reportable segment on the following bases:

Revenue and expenses are allocated to the reportable segments with reference to revenue generated by those segments and the cost of sales incurred by those segments. The measure used for reporting segment result is gross profit. Assistance provided by one segment to another, including sharing of assets and technical know-how, is not measured.

The Group's segment expenses, such as staff costs, depreciation and other operating expenses, and segment assets and liabilities are not regularly provided to the Group's most senior executive management. In addition, other operating expenses are not included in the measure of segment results. As such, this information is not disclosed in the interim financial information.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

3 REVENUE AND SEGMENT REPORTING (continued)**(b) Segment reporting (continued)****(i) Segment results (continued)**

Information regarding the Group's reportable segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for the six months ended 30 June 2025 and 2024 is set out below.

	Insurance transaction services RMB'000	Insurance technology services RMB'000	Total RMB'000
For the six months ended 30 June 2024			
Revenue	700,111	3,449	703,560
Cost of revenue	(426,388)	(1,687)	(428,075)
Gross profit	273,723	1,762	275,485
For the six months ended 30 June 2025			
Revenue	549,488	5,060	554,548
Cost of revenue	(356,247)	(1,696)	(357,943)
Gross profit	193,241	3,364	196,605

(ii) Geographic information

Most of the Group's operating assets are located in China, and all of the Company's revenue and operating profits was derived from the PRC during the six months ended 30 June 2025 and 2024. Accordingly, no segment analysis based on geographical locations is provided.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

4 OTHER NET INCOME

	For the six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
Realised gains or losses from financial assets measured at fair value through profit or loss	2,105	4,832
Interest income	840	1,046
Foreign exchange loss	(405)	(2,944)
Dilution gains from interests in associates	—	2,655
Others	128	(579)
Total	2,668	5,010

5 PROFIT/(LOSS) BEFORE TAXATION

Profit/(loss) before taxation is arrived at after charging/(crediting):

(a) Finance costs

	For the six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
Interest expense on lease liabilities	222	154

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

5 PROFIT/(LOSS) BEFORE TAXATION (continued)**(b) Staff costs**

	<i>Note</i>	For the six months ended 30 June	
		2025	2024
		RMB'000	RMB'000
Salaries, wages and other benefits		62,539	69,080
Contributions to defined contribution retirement plan	(i)	2,397	4,360
Share-based compensation		5,942	4,942
Total		70,878	78,382

- (i) Pursuant to the relevant laws and regulations of the PRC, the Group participated in a defined contribution basic pension insurance in the social insurance system established and managed by government organisations. The Group makes contributions to basic pension insurance plans based on the applicable benchmarks and rates stipulated by the government.

(c) Other items

	For the six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
Depreciation and amortisation charges		
— Depreciation of property, plant and equipment	23	33
— Amortisation of intangible assets	4	4
— Depreciation of right-of-use assets	4,686	3,012
Provision for impairment loss		
— accounts receivable	71	15
— contract assets	241	387
Professional service fees	3,302	1,739
Auditors' remuneration	755	52
Listing expenses	14,247	9,656

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

6 INCOME TAX IN THE CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Pursuant to the rules and regulations of the Cayman Islands, the Group is not subject to any income tax in the Cayman Islands during the six months ended 30 June 2025 and 2024.

The provision for Hong Kong profits tax during the six months ended 30 June 2025 and 2024 is calculated at 16.5%. No provision has been made for Hong Kong profits tax as the Group did not have assessable profits during the six months ended 30 June 2025 and 2024.

Pursuant to the Enterprise Income Tax Law of the PRC and the respective regulations, the subsidiaries which operate in Chinese mainland are subject to income tax at a rate of 25% on the taxable income, except for Shenzhen Shouhui Technology Group Co., Ltd. ("Shenzhen Shouhui"), one of the subsidiaries of the Group which was recognised as a high and new technology enterprise ("HNTE") in December 2020, and successfully renewed its HNTE status in October 2023. Accordingly, Shenzhen Shouhui was entitled to a preferential income tax rate of 15% during the six months ended 30 June 2025 and 2024.

(a) Taxation in the consolidated statements of profit or loss and other comprehensive income:

	For the six months ended 30 June	
	2025 RMB'000	2024 RMB'000
Current tax		
— PRC Enterprise Income Tax	27,603	42,729
Deferred tax		
— Reversal of temporary differences	(14,210)	(20,179)
Total	13,393	22,550

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

6 INCOME TAX IN THE CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (continued)

(b) Reconciliation between income tax expense and accounting profit or loss at applicable tax rates:

	For the six months ended 30 June	
	2025 RMB'000	2024 RMB'000
Profit/(loss) before taxation	677,957	(53,204)
Notional tax on profit/(loss) before taxation, calculated at the rates applicable to the jurisdictions concerned	171,090	(13,060)
Tax effect of preferential tax rate	(2,294)	(9,455)
Super-deduction of research and development expense	(2,750)	(3,868)
Tax effect of changes in carrying amount of financial instruments issued to investors	(154,754)	47,540
Tax effect of share-based compensation expense	1,285	1,182
Tax effect of share of losses of associates	615	239
Tax effect of dilution gains from interests in associates	—	(664)
Tax effect of non-deductible expenses	141	183
Tax effect of tax losses and temporary differences not recognised	60	453
Actual tax expenses	13,393	22,550

7 EARNINGS/(LOSS) PER SHARE

(a) Basic earnings/(loss) per share

The calculation of basic earnings/(loss) per share is based on the profit attributable to ordinary equity shareholders of the Company of RMB664,260,000 (six months ended 30 June 2024: loss attributable to ordinary equity shareholders of the Company of RMB75,984,000) and the weighted average of 111,940,000 ordinary shares (2024: 80,874,000 shares) in issue during the interim period.

The weighted average number of ordinary shares throughout the periods presented has been adjusted retrospectively for the effects of the capitalisation issue in May 2025 (Note 18(a)(iii)).

(b) Diluted earnings/(loss) per share

The calculation of diluted earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of RMB45,245,000 (six months ended 30 June 2024: loss attributable to ordinary equity shareholders of the Company of RMB75,984,000) and the weighted average number of ordinary shares of 204,820,000 (2024: 80,874,000 shares).

8 INTANGIBLE ASSETS

The intangible assets primarily consist of the insurance brokerage licence, the insurance sales licence and the insurance claims adjusting licence (collectively, "the Operating Licences"). The carrying amount of the Operating Licences was RMB40,551,000 as of 30 June 2025 (as of 31 December 2024: RMB40,551,000).

The directors consider that the Operating licenses have indefinite useful lives because they can be easily renewed upon expiry at an insignificant cost.

The Group evaluates and conducts impairment test of the Operating Licences each financial year end to determine whether events and circumstances continue to support the indefinite useful lives. As of 30 June 2025, no impairment was recognized for the Operating Licences (as of 31 December 2024: nil).

9 RIGHT-OF-USE ASSETS

During the six months ended 30 June 2025, the Group entered into a number of lease agreements for office premise and therefore recognized the additions to right-of-use assets of RMB17,673,000.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

10 PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS

	As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
Non-current assets		
Rental deposits	2,495	2,754
Leasehold improvement	2,313	—
Others	652	425
Sub-total	5,460	3,179
Current assets		
Fixed deposits with original maturity over three months	90,198	—
Prepayments to suppliers	13,786	13,187
Other receivables from third parties	3,476	4,731
Value-added tax and income tax recoverable	5,139	6,333
Prepayments for listing expense	—	2,098
Amounts due from related parties	8	8
Sub-total	112,607	26,357
Total	118,067	29,536

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

11 ACCOUNTS RECEIVABLE AND CONTRACT ASSETS

	As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
Accounts receivable		
Accounts receivable	135,158	96,228
Less: loss allowance	(219)	(148)
Accounts receivable, net	134,939	96,080
Contract assets		
Contract assets	916,560	852,913
Less: loss allowance	(3,570)	(3,329)
Contract assets, net	912,990	849,584
Current	421,129	390,555
Non-current	491,861	459,029

Ageing analysis

As of the end of each reporting period, the ageing analysis of accounts receivable, based on the invoice date and net of loss allowance, is as follows:

	As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
Within 3 months	29,163	3,716
3 months to 6 months	60	—
6 months to 12 months	—	7
Over 12 months	—	6
Unbilled	105,716	92,351
Accounts receivable, net	134,939	96,080

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

12 FINANCIAL ASSETS MEASURED AT FAIR VALUE THROUGH PROFIT OR LOSS

		As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
	<i>Note</i>		
Current assets:			
Wealth management products	(i)	451,987	504,796

- (i) As of the end of the reporting period, the Group's wealth management products were financial products issued by commercial banks or asset management subsidiaries of banks and insurance companies. These products, including structured deposits and money market funds, were mainly short-term investments with no fixed returns, whose underlying investments were linked to deposits, bonds and other debt instruments, and market prices of gold or foreign exchange rates.

13 CASH AND CASH EQUIVALENTS AND RESTRICTED CASH**(a) Cash and cash equivalents:**

		As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
	<i>Note</i>		
Cash at banks		246,165	107,338
Cash at other financial institutions	(i)	2,978	6,030
Total		249,143	113,368

- (i) Cash at other financial institutions represent cash balances kept in third-party payment platforms, which can be withdrawn by the Group at any time.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

13 CASH AND CASH EQUIVALENTS AND RESTRICTED CASH (continued)**(b) Restricted cash:**

		As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
	<i>Notes</i>		
Non-current assets			
Guarantee deposits	(i)	10,242	10,242
Current assets			
Cash collected on behalf of other parties	(ii)	82,051	39,562
Restricted bank deposits in capital accounts		1	2
Sub-total		82,052	39,564
Total		92,294	49,806

(i) As the insurance intermediaries with license issued by China Banking and Insurance Regulatory Commission, the predecessor of the National Financial Regulatory Administration, the three subsidiaries of the Group, including Small Umbrella Insurance Brokerage Co., Ltd., Chuangxin Insurance Sales Co., Ltd. and Guangdong Shouhui Insurance Appraisal Co., Ltd. are required to set reserves at the rate of 10% of the registered capital, which are all placed as deposits in PRC commercial banks.

(ii) Cash collected on behalf of other parties mainly includes insurance premiums collected on behalf of insurance companies but not yet remitted as of the end of each of the reporting period.

14 ACCOUNTS PAYABLE

	As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
Non-current liabilities		
Amounts payable to suppliers	123,842	102,730
Current liabilities		
Amounts payable to suppliers	388,115	360,886
Total	511,957	463,616

As of the end of each reporting period, the amounts payable to suppliers are unbilled.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

15 OTHER PAYABLES, ACCRUALS AND OTHER LIABILITIES

	As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
Current liabilities		
Insurance premiums payable on behalf of insurance policy holders	79,912	37,378
Salary and welfare payables	64,654	70,331
Payables to service providers	12,384	8,462
Payables for VAT and surcharges	953	1,527
Payables for listing expenses	4,153	8,687
Others	816	455
Total	162,872	126,840

16 FINANCIAL INSTRUMENTS ISSUED TO INVESTORS

The movements of the financial instruments issued to investors are set out below:

	As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
At beginning of the period/year	1,702,171	1,357,136
Remeasurement due to changes in the amount that could be payable	(619,015)	345,035
Conversion of preferred shares to ordinary shares	(1,083,156)	—
At ending of the period/year	—	1,702,171

On 2 January 2024, the Company allotted and issued 5,320,000 preferred shares to certain investors. The Group's contractual obligations to redeem the preferred shares for cash and to distribute the liquidation preference amounts upon occurrence of events that are beyond the control of the Group give rise to financial liabilities.

The financial liabilities are measured at the highest amount, on a present value basis, that could become payable to the investors to redeem the shares upon occurrence of events that are not within the Group's control. The changes in carrying amount of the preferred shares for the six months ended 30 June 2025 resulted from the change in the valuation of the Company with reference to the opening price of the Company's shares on the Listing Date.

Upon completion of the initial public offering, all preferred shares were converted into ordinary shares and the carrying amount of the financial liabilities is transferred to equity.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

17 INCOME TAX IN THE CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**(a) Current taxation in the consolidated statements of financial position represent:**

	As at 30 June 2025 RMB'000	As at 31 December 2024 RMB'000
As at 1 January	276,354	237,093
Provision for PRC enterprise income tax for the period/year	27,603	64,768
Income tax paid, net of tax refund	(5,952)	(25,507)
As at 30 June/31 December	298,005	276,354
In the consolidated statements of financial position:		
Current taxation	300,193	277,653
Prepaid income tax	(2,188)	(1,299)
	298,005	276,354

(b) Deferred tax assets and liabilities recognised**Movement of each component of deferred tax assets and liabilities**

The components of deferred tax assets/(liabilities) recognised in the consolidated statements of financial position and their movements during the reporting periods as follows:

Deferred tax arising from:	Accrued costs and expenses RMB'000	Right-of-use assets RMB'000	Lease liabilities RMB'000	Impairment loss RMB'000	Deductible accumulative losses RMB'000	Total RMB'000
At 1 January 2024	119,477	(1,957)	1,879	614	1,445	121,458
Credit/(Charged) to profit or loss (Note 6(a))	19,658	483	(556)	241	(477)	19,349
At 31 December 2024 and 1 January 2025	139,135	(1,474)	1,323	855	968	140,807
Credit/(Charged) to profit or loss (Note 6(a))	13,723	(1,561)	1,729	78	241	14,210
At 30 June 2025	152,858	(3,035)	3,052	933	1,209	155,017

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

18 CAPITAL AND RESERVES**(a) Share capital and share premium**

		Number of ordinary shares (‘000)	Share capital RMB’000	Share premium RMB’000
	<i>Notes</i>			
At 1 January 2025		4,781	*	12,946
Issuance of ordinary shares by initial public offering	(i)	24,359	2	170,596
Conversion of preferred shares	(ii)	5,320	*	—
Capitalisation issue	(iii)	191,919	14	(14)
At 30 June 2025		226,379	16	183,528

* The balances represent amounts less than RMB500.

- (i) 24,359,000 ordinary shares of par value of USD0.00001 each were issued on 30 May 2025 at a price of HK\$8.08 per share. The par value of equivalent RMB2,000 were credited to the Company’s share capital. The remaining proceeds, net of share issuance costs, of approximately equivalent RMB170,898,000 were credited to the Company’s share premium account.
- (ii) Upon the completion of the IPO on 30 May 2025, the preferred shares were converted to ordinary shares, and the carrying amount of the financial liabilities is transferred to equity.
- (iii) Pursuant to the resolutions of the shareholders passed on 13 May 2025, the Company was authorized to capitalise the amount of US\$1,919.1919, equivalent RMB14,000 of the balance of the share premium account and applying such sum in paying up in full at nominal value and issue shares, a total of 191,919,000 shares for allotment and issue to the holders of shares whose names are entered on the principal register of members of the Company maintained in the Cayman Islands at the close of business on the date immediately preceding the date on which the listing of the Company’s shares becomes unconditional (the “Capitalisation Issue”).

18 CAPITAL AND RESERVES (continued)

(b) Reserves

(i) Capital reserve

The preferred shares were transferred to equity upon completion of the IPO on 30 May 2025 with a par value of US\$0.00001. The capital reserves arising from the conversion was approximately RMB1,083,156,000.

(ii) Shares held for employee shareholding platforms

As of 30 June 2025, Vitality Innovations Limited held an aggregate of 6,598,000 shares as adjusted pursuant to the Capitalisation Issue (as of 31 December 2024: 330,000 shares) of the Company, with a par value of US\$0.00001 each. As the Company has the power to govern the relevant activities of the employee shareholding platform and can derive benefits from the contributions of the employees who were awarded with the shares under the employee share award scheme, Vitality Innovations Limited was consolidated in the interim financial report.

(iii) Share-based compensation reserve

The share-based compensation reserve represents the portion of the grant date fair value of equity instruments award granted to the key management personnel and employees of the Group.

(iv) Foreign exchange reserve

The foreign exchange reserve comprises all foreign exchange differences arising from the translation of financial statements of foreign operations.

(c) Dividends

No dividends have been paid by the Company during the six months ended 30 June 2025 and 2024.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

19 SHARE-BASED COMPENSATION

With the purpose of attracting, motivating, retaining and rewarding certain employees and directors, the Group granted certain equity instruments to subscribe shares of Shenzhen Shouhui to eligible employees since 2015. On November 2023 the Company adopted a pre-IPO share award scheme as a successor to the employee share option agreement entered into between Shenzhen Shouhui and each of the respective grantee. Unless the board determines otherwise, the equity instruments granted to the eligible employees shall be vested according to the following schedule: (i) 50% of such equity instruments shall be vested on the second anniversary of the grant date; (ii) 25% of such equity instruments shall be vested on the third anniversary of the grant date; and (iii) 25% of such equity instruments shall be vested on the fourth anniversary of the grant date. For employees who have not been employed by the Group for three years on the first vesting date, 75% of such equity instruments shall be vested on the second vesting date, upon the fulfilment of the vesting conditions. The vesting performance conditions include the IPO shall be completed.

The details of equity instruments granted during the six months ended 30 June 2025 are set out as below.

(a) The terms and conditions of the grants are as follows:

	Number of instruments	Vesting conditions years from the date of grant
The 2025 grant		
	459	the longer of 3 years or IPO completion
	153	the longer of 4 years or IPO completion
Total equity instruments granted	612	

(b) The movements in the number of equity instruments are as follows:

	For the six months ended 30 June 2025	For the year ended 31 December 2024
Outstanding at the beginning of the period/year	329,535	731,423
Granted during the period/year	612	8,460
Forfeited during the period/year	(408)	(8,688)
Vested during the period/year	—	(401,660)
Adjusted pursuant to the capitalisation issue	6,264,581	—
Outstanding at the end of the period/year	6,594,320	329,535
Exercisable at the end of the period	3,221,653	—

The equity instruments (as adjusted pursuant to the Capitalisation Issue) outstanding at 30 June 2025 had an exercise price of RMB0.05. The equity instruments outstanding at 31 December 2024 had an exercise price of RMB0.98.

20 FAIR VALUE OF FINANCIAL INSTRUMENTS

(a) Fair value measurement

Fair value hierarchy

The following table presents the fair value of the Group's financial instruments measured at the end of each reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, Fair value measurement. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date.
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
- Level 3 valuations: Fair value measured using significant unobservable inputs.

	Note	As at 30 June 2025			Total
		Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	
Financial assets measured at fair value through profit or loss					
Wealth management products	12	—	451,987	—	451,987

	Note	As at 31 December 2024			Total
		Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	
Financial assets measured at fair value through profit or loss					
Wealth management products	12	—	504,796	—	504,796

The Group estimated that the fair value of wealth management products and fund investments by using the discounted cash flow valuation model based on the market interest rates of instrument with similar terms and risks.

During the six months ended 30 June 2025 and 2024, there were no transfers between Level 1 and Level 2, or transfers into or out of Level 3.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

21 MATERIAL RELATED PARTY TRANSACTIONS**(a) Name and relationship with related parties**

Name of entity	Relationship
Dahe Shenzhen Information Co., Limited (大河(深圳)信息有限公司, “Dahe Shenzhen”)	Associate of the Group
Mianmiao Information Technology (Shanghai) Co., Ltd. (棉苗信息科技(上海)有限公司, “Mianmiao”)	Associate of the Group
Xiaomianhua Digital Technology (Shanghai) Co., Ltd. (小棉花數字科技(上海)有限公司, “Xiao Mian Hua”)	A subsidiary of the associate

(b) Key management personnel remuneration

Remuneration for key management personnel of the Group is as follows:

	For the six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
Salaries, allowances and benefits in kind	3,350	2,340
Discretionary bonuses	90	357
Retirement scheme contributions	139	135
Share-based compensation	1,715	4,276
Total	5,294	7,108

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

21 MATERIAL RELATED PARTY TRANSACTIONS (continued)**(c) Related party transactions:**

	For the six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
Cost of revenue:		
Channel promotion and commission expenses	2,693	30,950
Technical service	—	40

(d) Balance with related parties:

	As at 30 June 2025	As at 31 December 2024
	RMB'000	RMB'000
Trade related:		
Accounts payable	6,532	27,404
Prepayment, other receivable and other assets	3,710	3,310

22 SUBSEQUENT EVENTS

There were no material subsequent events after 30 June 2025 and up to date of approval of these financial statements.

DEFINITIONS

“associate(s)”	has the meaning ascribed thereto under the Listing Rules
“Audit Committee”	the audit committee of the Board
“Board”	the board of Directors of the Company
“CCASS”	the Central Clearing and Settlement System established and operated by Hong Kong Securities Clearing Company Limited
“Chairman”	the chairman of the Board
“China” or “the PRC”	the People’s Republic of China excluding, for the purposes of this interim report, Hong Kong, the Macau Special Administrative Region of the People’s Republic of China and Taiwan
“claims adjustment”	assessing and investigating an insurance claim to determine if the insurance company should pay for damage or injuries, and the amount of payment
“Company”	Shouhui Group Limited (手回集團有限公司) (formerly known as Shouhui Tech Limited (手回科技有限公司)), an exempted company incorporated in the Cayman Islands with limited liability on August 3, 2023, whose shares are listed on the Main Board of the Stock Exchange (Stock Code: 2621)
“Consolidated Affiliated Entities”	the entities the Group controls through the Contractual Arrangements
“Contractual Arrangements”	the series of contractual arrangements entered into by, among Shouhui Chuangxiang, the Consolidated Affiliated Entities and the Registered Shareholders (as defined in the Prospectus), the details of which are set out in the section headed “Contractual Arrangements” in the Prospectus
“Corporate Governance Code”	the Corporate Governance Code as set out in Appendix C1 to the Listing Rules
“Director(s)”	the director(s) of the Company or any one of them
“FYP”	first year premiums, which include all premiums that policyholders are obligated to pay for short-term policies and the premiums that policyholders are obligated to pay in the first policy year for long-term policies
“Group”, “our”, “we” or “us”	the Company, its subsidiaries and the Consolidated Affiliated Entities at the relevant time
“GWP”	total premium from a contract expected to be received by an insurance company before deductions for reinsurance or ceding commissions
“HK\$” or “Hong Kong dollars”	Hong Kong dollars, the lawful currency of Hong Kong

DEFINITIONS

“HKFRS”	Hong Kong Financial Reporting Standards which include standards and interpretations as issued by the Hong Kong Institute of Certified Public Accountants
“Hong Kong”	the Hong Kong Special Administrative Region of the PRC
“IP”	intellectual property
“Listing”	listing of the Shares on the Main Board of the Stock Exchange
“Listing Rules”	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (as amended, supplemented or otherwise modified from time to time)
“Main Board”	the Main Board of the Stock Exchange
“Model Code”	the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix C3 to the Listing Rules
“Mr. Guang”	Mr. Yao Guang (光耀), an executive Director, chief executive officer, the Chairman
“NFRA”	National Financial Regulatory Administration (國家金融監督管理總局), formerly known as CBIRC
“Pre-IPO Share Award Scheme”	the pre-IPO share award scheme adopted by the Company on November 30, 2023
“Prospectus”	the prospectus issued by the Company dated May 22, 2025
“R&D”	research and development
“Renminbi” or “RMB”	Renminbi Yuan, the lawful currency of China
“Reporting Period”	the six-month period from January 1, 2025 to June 30, 2025
“Share(s)”	ordinary share(s) with nominal value of US\$0.00001 each in the share capital of the Company
“Shareholder(s)”	holder(s) of Share(s)
“Shenzhen Shouhui”	Shenzhen Shouhui Technology Group Co., Ltd* (深圳手回科技集團有限公司) (formerly known as Shenzhen Muchenglin Technology Co., Ltd* (深圳木成林科技有限公司)), a limited liability company established under the laws of the PRC on January 26, 2015 and one of the Consolidated Affiliated Entities

DEFINITIONS

“Shouhui Chuangxiang”	Shenzhen Shouhui Chuangxiang Technology Co., Ltd.* (深圳手回創想科技有限公司) (formerly known as Shouhui Chuangxiang Investment Consulting Co., Ltd* (深圳手回創想投資諮詢有限公司)), a limited liability company established under the laws of the PRC on December 6, 2017 and an indirect wholly owned subsidiary of the Company
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“subsidiary” or “subsidiaries”	has the meaning ascribed thereto under the Listing Rules
“United States”	the United States of America, its territories, its possessions and all areas subject to its jurisdiction
“US\$” or “United States dollars”	United States dollars, the lawful currency of the United States
“whole life insurance”	a permanent life insurance product offering guaranteed death benefits and guaranteed cash values
“%”	percent

The English names of PRC laws, regulations, governmental authorities, institutions, and of companies or entities established in the PRC included in this interim report are translations of their Chinese names or vice versa and are included for identification purposes only. In the event of inconsistency, the Chinese versions shall prevail.

The English names of the PRC entities mentioned in this interim report which are marked with “*” are translated, or transliterated from the Chinese name and are for identification purposes only.