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CNBM

China National Building Material Company Limited*

中國建材股份有限公司

(a joint stock limited company incorporated in the People's Republic of China with limited liability of its members)

(Stock Code: 3323)

NOTICE OF THE EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN that the extraordinary general meeting ("**EGM**") of China National Building Material Company Limited (the "**Company**") will be held at 2:00 p.m. on Friday, 24 October 2025 at Tower 2, Guohai Plaza, No. 17 Fuxing Road, Haidian District, Beijing, the People's Republic of China (the "**PRC**") for the purposes of considering and, if thought fit, passing the following resolutions. Unless otherwise indicated, capitalised terms used herein shall have the same meaning as those defined in the circular of the Company dated 26 September 2025 (the "**Circular**").

AS ORDINARY RESOLUTIONS

1. To consider and approve the transactions contemplated under the master agreement on mutual provision of products and services dated 28 August 2025 (the "**Master Agreement on Mutual Provision of Products and Services**") entered into between the Company and China National Building Material Group Co., Ltd.* (the "**Parent**") and the annual caps of such transactions and all other matters of and incidental thereto or in connection therewith:

   "**THAT**

   (A) the transactions under the Master Agreement on Mutual Provision of Products and Services and all other matters of and incidental thereto or in connection therewith be and are hereby approved and confirmed;

(B) the annual caps of the transactions contemplated under the Master Agreement on Mutual Provision of Products and Services as more particularly set out in the Circular (a copy of which has been produced to the meeting marked "A" and has been initialed by the chairman of the meeting for the purpose of identification), be and are hereby approved and confirmed; and

(C) any one executive Director of the Company be and is hereby authorised for and on behalf of the Company, amongst other matters, to sign, seal, stamp, execute, perfect, deliver, do or to authorise signing, executing, perfecting and delivering and doing all such documents, deeds, acts, matters and things as he/she may in his/her discretion consider necessary, expedient or desirable to give effect to and implement the terms of the transactions under the Master Agreement on Mutual Provision of Products and Services and to make and agree such variations of a non-material nature in or to the terms of the transactions under the Master Agreement on Mutual Provision of Products and Services as he/she may in his discretion consider to be desirable and in the interests of the Company."

2. To consider and approve the transactions of procurement of engineering services from the Parent and its subsidiaries (excluding the Company and its subsidiaries, but including the Connected Subsidiaries of the Company) (the "**Parent Group**") under the master agreement on mutual provision of engineering services dated 28 August 2025 (the "**Master Agreement on Mutual Provision of Engineering Services**") entered into between the Company and the Parent and the annual caps of such transactions and all other matters of and incidental thereto or in connection therewith:

"**THAT**

(A) the transactions of procurement of engineering services from the Parent Group under the Master Agreement on Mutual Provision of Engineering Services and all other matters of and incidental thereto or in connection therewith be and are hereby approved and confirmed;

(B) the annual caps of the transactions of procurement of engineering services from the Parent Group under the Master Agreement on Mutual Provision of Engineering Services as more particularly set out in the Circular (a copy of which has been produced to the meeting marked "A" and has been initialed by the chairman of the meeting for the purpose of identification), be and are hereby approved and confirmed; and

(C) any one executive director of the Company be and is hereby authorised for and on behalf of the Company, amongst other matters, to sign, seal, stamp, execute, perfect, deliver, do or to authorise signing, executing, perfecting and delivering and doing all such documents, deeds, acts, matters and things as he/she may in his/her discretion consider necessary, expedient or desirable to give effect to and implement the terms of the transactions of procurement of engineering services from the Parent Group under the Master Agreement on Mutual Provision of Engineering Services and to make and agree such variations of a

non-material nature in or to the terms of the transactions of procurement of engineering services from the Parent Group under the Master Agreement on Mutual Provision of Engineering Services as he/she may in his discretion consider to be desirable and in the interests of the Company."

3. To consider and approve the deposit services transactions under the financial services framework agreement dated 28 August 2025 (the "**Financial Services Framework Agreement**") entered into between the Company and China National Building Material Group Finance Co., Ltd. (the "**Finance Company**") and the caps of such transactions and all other matters of and incidental thereto or in connection therewith:

"**THAT**

(A) the deposit services transactions under the Financial Services Framework Agreement and all other matters of and incidental thereto or in connection therewith be and are hereby approved and confirmed;

(B) the Deposit Caps as more particularly set out in the Circular (a copy of which has been produced to the meeting marked "A" and has been initialled by the chairman of the meeting for the purpose of identification), be and are hereby approved and confirmed; and

(C) any one executive director of the Company be and is hereby authorised for and on behalf of the Company, amongst other matters, to sign, seal, stamp, execute, perfect, deliver, do or to authorise signing, executing, perfecting and delivering and doing all such documents, deeds, acts, matters and things as he/she may in his/her discretion consider necessary, expedient or desirable to give effect to and implement the terms of the deposit services transactions under the Financial Services Framework Agreement and to make and agree such variations of a non-material nature in or to the terms of the deposit services transactions under the Financial Services Framework Agreement as he/she may in his discretion consider to be desirable and in the interests of the Company."

By order of the Board
China National Building Material Company Limited*
Zhou Yuxian
Chairman of the Board

Beijing, the PRC
26 September 2025

As at the date of this notice, the board of directors of the Company comprises Mr. Zhou Yuxian, Mr. Wei Rushan, Mr. Wang Bing and Ms. Miao Xiaoling as executive directors, Mr. Wang Yumeng, Mr. Shen Yungang and Mr. Chen Shaolong as non-executive directors and Mr. Sun Yanjun, Mr. Liu Jianwen, Mr. Zhou Fangsheng, Mr. Li Jun and Ms. Xia Xue as independent non-executive directors.

Notes:

(1) All resolutions at the meeting will be taken by poll except where the chairman, in good faith, decides to allow a resolution which relates purely to a procedural or administrative matter to be voted on by a show of hands pursuant to the Listing Rules. The chairman of the meeting will therefore demand a poll for every resolution put to vote at the EGM in accordance with the Articles of Association. An announcement on the poll vote results will be made by the Company after the EGM in the manner prescribed under Listing Rule 13.39(5). The results of the poll will be published on the websites of Hong Kong Exchanges and Clearing Limited and the Company in accordance with the Listing Rules.

(2) For determining the entitlement to attend and vote at the above meeting, the register of members of the Company will be closed from Tuesday, 21 October 2025 to Friday, 24 October 2025, both dates inclusive, during which period no transfer of Shares will be registered. In order to be eligible to attend and vote at the EGM, holders of the H Shares whose transfers have not been registered shall deposit all transfer documents accompanied by the relevant share certificates at the Company's H Share Registrar in Hong Kong, Tricor Investor Services Limited for registration not later than 4:30 p.m. on Monday, 20 October 2025. Holders of H Shares of the Company whose names appear on the register of the Company maintained by Tricor Investor Services Limited, the Company's H Share Registrar in Hong Kong, and holders of Domestic Shares of the Company whose names appear on the register of the Company on Friday, 24 October 2025 shall be entitled to attend the EGM.

(3) A Shareholder entitled to attend and vote at the EGM may appoint one or more proxies to attend and vote on his behalf. A proxy need not be a Shareholder of the Company. Where a Shareholder appoints more than one proxy, his proxies can only vote on a poll.

(4) The instrument appointing a proxy must be in writing under the hand of a Shareholder or his attorney duly authorised. If the Shareholder is a corporation, that instrument must be either under its common seal or under the hand of its director(s) or duly authorised attorney(s). If that instrument is signed by an attorney of Shareholder of the Company, the power of attorney authorising that attorney to sign or other authorisation document must be notarised.

(5) In order to be valid, the form of proxy together with the power of attorney or other authorisation document (if any) must be deposited at the Secretariat of the Board at the Company's principal place of business in the PRC for holders of the Domestic Shares and at the Company's H Share Registrar in Hong Kong, Tricor Investor Services Limited, for holders of the H Shares not less than 24 hours before the time appointed for the EGM (i.e. not later than at 2:00 p.m. on Thursday, 23 October 2025) or any adjournment thereof (as the case may be).

(6) A vote given in accordance with the terms of an instrument of proxy shall be valid notwithstanding the death or loss of capacity of the appointer, or the revocation of the proxy or of the authority under which the proxy was executed, or the transfer of shares in respect of which the proxy is given, provided that no notice in writing of these matters shall have been received by the Company prior to the commencement of the EGM.

(7) The address and contact details of the Company's H Share Registrar in Hong Kong, Tricor Investor Services Limited, are as follows:

17/F, Far East Finance Centre
16 Harcourt Road
Hong Kong
Telephone No.: (+852) 2980 1333
Facsimile No.: (+852) 2810 8185

(8) The address and contact details of the Company's principal place of business in the PRC are as follows:

Tower 2, Guohai Plaza
No. 17 Fuxing Road
Haidian District
Beijing, the PRC
Telephone No.: (+86) 10 6813 8300
Facsimile No.: (+86) 10 6813 8388

(9) In accordance with the Company's Articles of Association, where two or more persons are registered as the joint holders of any share, only the person whose name appears first in the register of members shall be entitled to receive this notice, to attend and exercise all the voting powers attached to such share at the EGM, and this notice shall be deemed to be given to all joint holders of such share.

(10) The EGM is expected to be concluded within half a day. Shareholders (in person or by proxy) attended the EGM are responsible for their own transportation and accommodation expenses. Shareholders of the Company or their proxies attended the EGM shall produce identity documents.

(11) References to time and dates in this notice are to Hong Kong time and dates.

* *For identification only*