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CENTRAL CHINA MANAGEMENT COMPANY LIMITED

中原建業有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 9982)

(1) QUARTERLY UPDATE ON SUSPENSION OF TRADING; AND (2) CONTINUED SUSPENSION OF TRADING

This announcement is made by Central China Management Company Limited (the “**Company**”, together with its subsidiaries, the “**Group**”) pursuant to Rules 13.09(2)(a) and 13.24A of the Rules Governing the Listing of Securities (the “**Listing Rules**”) on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) and the Inside Information Provisions (as defined in the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

References are made to (i) the announcements of the Company dated 26 March 2024, 28 March 2024, 26 April 2024, 14 June 2024, 20 June 2024, 27 June 2024, 29 July 2024, 30 August 2024, 13 September 2024, 27 September 2024, 10 October 2024, 15 October 2024, 18 October 2024, 27 December 2024, 27 January 2025, 27 March 2025, 5 June 2025 and 27 June 2025 regarding, among other things, (a) delay in publication of the 2023 Annual Results and despatch of the 2023 Annual Report; (b) delay in publication of the 2024 Interim Results and despatch of the 2024 Interim Report; (c) suspension of trading in the Shares and quarterly updates on suspension of trading; (d) change of auditor; (e) the Resumption Guidance (as defined below); (f) resignation of non-executive Director and change of independent non-executive Directors; and (g) non-compliance and re-compliance with Rules 3.10(1), 3.21, 3.25, 3.27A and 13.92 of the Listing Rules; (ii) the 2023 Annual Results announcement dated 9 January 2025 and the supplemental announcement in respect of 2023 Annual Results dated 15 January 2025; (iii) the 2024 Interim Results announcement

dated 9 January 2025 (collectively, the “**Announcements**”); (iv) the 2023 Annual Report; and (v) the 2024 Interim Report. Unless otherwise defined herein, capitalised terms used herein shall have the meaning ascribed to them in the Announcements.

QUARTERLY UPDATE ON SUSPENSION OF TRADING

Update on business operations of the Group

The Company is an investment holding company. Its subsidiaries are principally engaged in project management. As at the date of this announcement, the business operations of the Group are continuing as usual in all material respects notwithstanding the suspension of trading in the Shares.

Update on fulfilment of Resumption Guidance

As disclosed in the announcements of the Company dated 27 June 2024, 18 October 2024 and 5 June 2025, the Stock Exchange has set out the following resumption guidance (“**Resumption Guidance**”) for the Company:

- (a) publish all outstanding financial results required under the Listing Rules and address any audit modifications;
- (b) demonstrate the Company’s compliance with Rule 13.24 of the Listing Rules;
- (c) re-comply with Rule 13.92 of the Listing Rules;
- (d) inform the market of all material information for the Shareholders and investors to appraise the Company’s position;
- (e) re-comply with Rules 3.10(1), 3.10A, 3.21, 3.25 and 3.27A of the Listing Rules; and
- (f) conduct an independent internal control review and demonstrate that the Company has in place adequate internal controls and procedures to meet obligations under the Listing Rules.

As set out in the announcement of the Company dated 27 March 2025, the Company considered that it has already fulfilled paragraphs (a) to (e) of the Resumption Guidance.

As set out in the announcement of the Company dated 27 June 2025, the Company has appointed McMillan Woods (Hong Kong) CPA Limited as its independent internal control consultant (the “**Internal Control Consultant**”) to carry out a review of the internal control systems and procedures of the Group in relation to, among others, financial reporting and granting and credit monitoring of loans (the “**Internal Control Review**”). The Internal Control Consultant has already submitted a draft report in respect of the

Internal Control Review (the “**Internal Control Review Report**”) to the Stock Exchange in September 2025 and is currently updating the Internal Control Review Report in accordance with the comments from the Stock Exchange. Further announcement(s) will be made by the Company to inform the Shareholders, potential investors of the Company and the Stock Exchange of the key findings and results of the Internal Control Review as and when appropriate.

Resumption progress

The Company will continue to work closely with its professional advisers and proactively take all necessary and appropriate steps to comply with the Resumption Guidance, with the aim of resuming trading in the Shares on the Stock Exchange as soon as practicable.

Further announcement(s) in relation to its business operations and the status of resumption will be made by the Company as and when appropriate and in accordance with the requirements of the Listing Rules.

CONTINUED SUSPENSION OF TRADING

Trading in the Shares on the Stock Exchange has been suspended since 9:00 a.m. on 2 April 2024 and will remain suspended until further notice.

The Shareholders and potential investors of the Company should exercise caution when dealing in the Shares or other securities of the Company, and if they are in any doubt about their position, they should consult their independent professional adviser(s).

By order of the Board
CENTRAL CHINA MANAGEMENT COMPANY LIMITED
Wu Po Sum
Chairman

Hong Kong, 26 September 2025

As at the date of this announcement: (1) the chairman and non-executive Director is Mr. Wu Po Sum; (2) the executive Director is Mr. Hu Bing; and (3) the independent non-executive Directors are Mr. Xu Ying, Mr. Liu Dianchen and Ms. Yan Yingchun.