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SANDS CHINA LTD.
金沙中國有限公司

(Incorporated in the Cayman Islands with limited liability)
(Stock Code: 1928)

APPOINTMENT OF INDEPENDENT NON-EXECUTIVE DIRECTOR AND MEMBER OF AUDIT COMMITTEE

The board of directors (the "**Board**") of Sands China Ltd. (the "**Company**") is pleased to announce the appointment of Ms. Chung Kit Yi Kitty ("**Ms. Chung**") as an Independent Non-Executive Director of the Company and a member of the Audit Committee of the Company with effect from October 16, 2025.

Biographical information of Ms. Chung includes the following:

Ms. Chung, aged 62, is currently an independent non-executive director, the chairman of the audit committee, and a member of each of the nomination committee, remuneration committee and environmental, social and governance committee of HKBN Ltd. (stock code: 1310), listed on The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**"). She is also an independent non-executive director of Goodman Logistics (HK) Limited, one of the triple stapled entities forming the Goodman Group (GMG) and the stapled securities are traded on the Australian Securities Exchange. Ms. Chung is also a member of the admissions, budgets and allocations committee of The Community Chest of Hong Kong. Ms. Chung retired as a partner at PricewaterhouseCoopers in July 2023. During her time with PricewaterhouseCoopers, she provided professional services in relation to auditing, accounting, and risk assurance.

Ms. Chung holds a bachelor degree in economics from Monash University in Australia. She is a member of the Hong Kong Institute of Certified Public Accountants and the Chartered Accountants Australia and New Zealand. Ms. Chung possesses the accounting and related financial management expertise required under Rule 3.10(2) of the Rules Governing the Listing of Securities on the Stock Exchange (the "**Listing Rules**").

Ms. Chung will serve as an Independent Non-Executive Director of the Company with no specific term of appointment, but is subject to retirement by rotation and re-election at the annual general meeting at least once every three years in accordance with the articles of association of the Company.

As at the date of this announcement, Ms. Chung did not have any interest or short position in the shares, underlying shares or debentures of the Company or Las Vegas Sands Corp. ("**LVS**") (an associated corporation of the Company) within the meaning of Part XV of the Securities and Futures Ordinance (the "**SFO**") as recorded in the register required to be kept under Section 352 of Part XV of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix C3 of the Listing Rules.

Ms. Chung will receive director's fees amounting to approximately US$270,000 per annum as an Independent Non-Executive Director. Ms. Chung will not receive any director's fee as a member of the Audit Committee of the Company. The emoluments of Ms. Chung are determined by the Board with reference to her duties and responsibilities with the Company and the Company's remuneration policy and are subject to review by the Remuneration Committee of the Company from time to time. Her emoluments are covered by the letter of appointment issued by the Company and any subsequent revision approved by the Board.

Ms. Chung has confirmed (i) her independence as regards to each of the factors referred to in Rule 3.13(1) to (8) of the Listing Rules; (ii) she does not have any past or present financial or other interest in the business of the Company or its subsidiaries nor any connection with any core connected persons (as defined under the Listing Rules) of the Company; and (iii) that there are no other factors that may affect her independence at the time of her appointment.

Save as disclosed above, Ms. Chung (i) does not hold any other position with the Company and other members of the Group; (ii) does not have any relationship with any other directors, senior management, or substantial or controlling shareholders of the Company; (iii) has not held any directorship in the last three years in any public companies the securities of which are listed on any securities market in Hong Kong or overseas; and (iv) does not have other major appointments and professional qualifications.

Save for the information disclosed above, there is no information regarding Ms. Chung that is disclosable pursuant to any of the requirements under Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules, and there are no other matters concerning the appointment of Ms. Chung that need to be brought to the holders of securities of the Company.

The Board would like to welcome Ms. Chung as a member of the Board.

By order of the Board
SANDS CHINA LTD.
Dylan James Williams
Company Secretary

Macao, October 15, 2025

As at the date of this announcement, the directors of the Company are:

Executive Directors:
Wong Ying Wai
Chum Kwan Lock, Grant

Non-Executive Directors:
Robert Glen Goldstein
Patrick Sydney Dumont
Charles Daniel Forman

Independent Non-Executive Directors:
Chiang Yun
Victor Patrick Hoog Antink
Steven Zygmunt Strasser
Kenneth Patrick Chung

In case of any inconsistency between the English version and the Chinese version of this announcement, the English version shall prevail.