CaoCao Inc.
曹操出行有限公司
(A company incorporated in the Cayman Islands with limited liability)
(Stock code: 02643)

LIST OF DIRECTORS AND THEIR ROLES AND FUNCTIONS

The members of the board of directors (the "**Board**") of CaoCao Inc. (the "**Company**") are set out below.

Executive director
Mr. Xin Gong (龔昕) *(Chief Executive Officer)*

Non-executive directors
Mr. Jian Yang (楊健) *(Chairman)*
Mr. Quan Zhang (張權)
Mr. Jinliang Liu (劉金良)
Mr. Yang Li (李陽)
Ms. Xiaohong Zhou (周肖虹)

Independent non-executive directors
Ms. Xin Liu (劉欣)
Ms. Ning Liu (劉寧)
Mr. Qiang Fu (付強)

The Board has three committees. The table below details membership of these committees.

Director	Audit committee	Remuneration committee	Nomination committee
Mr. Xin Gong (龔昕)			
Mr. Jian Yang (楊健)		Member	Chairperson
Mr. Quan Zhang (張權)	Member		
Mr. Jinliang Liu (劉金良)			
Mr. Yang Li (李陽)			
Ms. Xiaohong Zhou (周肖虹)			
Ms. Xin Liu (劉欣)	Chairperson	Member	
Ms. Ning Liu (劉寧)	Member		Member
Mr. Qiang Fu (付強)		Chairperson	Member

November 20, 2025