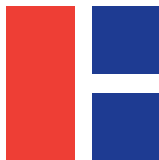


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ICO GROUP LIMITED

揚科集團有限公司*

(Incorporated in the Cayman Islands with limited liability)

(Stock code: 1460)

INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2025

FINANCIAL HIGHLIGHTS

	(Unaudited)		
	Six months ended 30 September		
	2025	2024	Change %
Revenue (HK\$'000)	517,298	504,064	3%
Gross profit (HK\$'000)	100,899	104,582	-4%
Profit for the period (HK\$'000)	19,122	27,991	-32%
Earnings per share — Basic			
(HK cents per share)	1.5	2.5	-40%

The Board does not recommend the payment of any interim dividend for the six months ended 30 September 2025.

* For identification purposes only

The board (the “**Board**”) of directors (the “**Directors**”) of ICO Group Limited (the “**Company**”) is pleased to present the unaudited condensed consolidated interim results of the Company and its subsidiaries (collectively, the “**Group**”) for the six months ended 30 September 2025, together with the comparative figures for the last corresponding period, as follows:

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the six months ended 30 September 2025

		(Unaudited)	
		Six months ended 30 September	
		2025	2024
	Notes	HK\$'000	HK\$'000
Revenue	4	517,298	504,064
Cost of sales		(416,399)	(399,482)
Gross profit		100,899	104,582
Other income and other gain/(loss), net	5	5,486	6,014
General and administrative expenses		(81,380)	(81,863)
Reversal of impairment on trade receivables and contract assets		–	1,025
Change in fair value of investment property		–	3,449
Finance costs	6(a)	(1,520)	(1,020)
Profit before taxation	6	23,485	32,187
Income tax	7	(4,363)	(4,196)
Profit for the period		19,122	27,991
Attributable to:			
Equity shareholders of the Company		13,357	22,015
Non-controlling interests		5,765	5,976
Profit for the period		19,122	27,991
Earnings per share	9		
Basic (HK cents per share)		1.5	2.5
Diluted (HK cents per share)		1.5	2.5

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 September 2025

	(Unaudited)	
	Six months ended 30 September	
	2025	2024
	HK\$'000	HK\$'000
Profit for the period	19,122	27,991
Other comprehensive income for the period		
Item that may be reclassified subsequently to profit or loss:		
Exchange differences on translation of financial statements of overseas subsidiaries	<u>9,831</u>	<u>22,136</u>
Total comprehensive income for the period	<u>28,953</u>	<u>50,127</u>
Attributable to:		
Equity shareholders of the Company	23,188	44,151
Non-controlling interests	<u>5,765</u>	<u>5,976</u>
Total comprehensive income for the period	<u>28,953</u>	<u>50,127</u>

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 September 2025

		(Unaudited) At 30 September 2025 HK\$'000	(Audited) At 31 March 2025 HK\$'000
	Notes		
Non-current assets			
Property, plant and equipment		39,267	41,464
Investment property		195,655	185,818
Goodwill		22,473	22,473
Intangible assets		–	2,419
Interests in associate		–	–
		<u>257,395</u>	<u>252,174</u>
Current assets			
Inventories		877	1,193
Trade and other receivables	10	402,235	388,787
Contract assets		34,861	43,176
Financial assets at fair value through profit or loss		87,303	41,445
Pledged bank deposit		1,999	1,999
Time deposit with original maturities over three months		29,355	43,000
Cash and cash equivalents		125,533	291,525
Tax recoverable		661	423
		<u>682,824</u>	<u>811,548</u>
Current liabilities			
Trade and other payables	11	(210,701)	(351,304)
Contract liabilities		(62,193)	(65,705)
Lease liabilities		(1,127)	(1,783)
Promissory note payables		(21,632)	(21,033)
Tax payable		(10,625)	(7,502)
		<u>(306,278)</u>	<u>(447,327)</u>
Net current assets		<u>376,546</u>	<u>364,221</u>
Total assets less current liabilities		<u>633,941</u>	<u>616,395</u>

	(Unaudited) At 30 September 2025 HK\$'000	(Audited) At 31 March 2025 HK\$'000
Non-current liabilities		
Lease liabilities	–	(277)
Promissory note payables	(35,126)	(34,242)
Deferred tax liabilities	(417)	(816)
	<u>(35,543)</u>	<u>(35,335)</u>
Net assets	<u>598,398</u>	<u>581,060</u>
Capital and reserves		
Share capital	21,940	21,940
Reserves	554,628	540,655
	<u>576,568</u>	<u>562,595</u>
Total equity attributable to equity shareholders of the Company	576,568	562,595
Non-controlling interests	21,830	18,465
	<u>598,398</u>	<u>581,060</u>
Total equity	<u>598,398</u>	<u>581,060</u>

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 September 2025

1. GENERAL INFORMATION

ICO Group Limited (the “**Company**”) was incorporated in the Cayman Islands on 26 April 2013 as an exempted company with limited liability under the Companies Law (2011 Revision) (as consolidated and revised) of the Cayman Islands. The Company’s registered office address is Windward 3, Regatta Office Park, P.O. Box 1350, Grand Cayman KY1-1108, Cayman Islands. The principal place of business of the Company is Unit A, 25/F, TG Place, 10 Shing Yip Street, Kwun Tong, Kowloon, Hong Kong. The Company is an investment holding company and its subsidiaries are principally engaged in the businesses of IT application and solution development services, IT infrastructure solutions services, IT secondment services, IT maintenance and support services, and property leasing.

2. BASIS OF PREPARATION

The unaudited condensed consolidated financial statements for the six months ended 30 September 2025 have been prepared in accordance with the Hong Kong Accounting Standards (“**HKAS**”) 34 “Interim Financial Reporting” issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) and the applicable disclosure provisions of the Rules Governing the Listing of Securities (the “**Listing Rules**”) on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”). The unaudited condensed consolidated financial statements do not include all the information and disclosures required in a complete set of financial statements, and should be read in conjunction with the Group’s annual financial statements for the year ended 31 March 2025, which have been prepared in accordance with HKFRS Accounting Standards and any public announcements made by the Group during the interim reporting period.

The unaudited condensed consolidated financial statements for the six months ended 30 September 2025 have not been audited by the Company’s independent auditors, but have been reviewed by the audit committee of the Company (the “**Audit Committee**”).

3. APPLICATION OF AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

The HKICPA has issued the following amendments to HKFRS Accounting Standards that are first effective for the current accounting period of the Group:

Amendments to HKAS 21 and HKFRS 1	Lack of Exchangeability
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The application of these amendments to HKFRS Accounting Standards in the current interim period has no material effect on the amounts reported and/or disclosures set out in these unaudited condensed consolidated financial statements.

4. REVENUE AND SEGMENT REPORTING

(a) Revenue

The principal activities of the Group are provision of (i) IT application and solution development services; (ii) IT infrastructure solutions services; (iii) IT secondment services; (iv) IT maintenance and support services and (v) property leasing. The amount of each significant category of revenue is as follows:

	(Unaudited)	
	Six months ended 30 September	
	2025	2024
	HK\$'000	HK\$'000
Revenue from contracts with customers within the scope of HKFRS 15:		
IT application and solution development services	26,465	31,280
IT infrastructure solutions services	383,776	373,405
IT secondment services	22,440	15,974
IT maintenance and support services	84,617	83,344
	<u>517,298</u>	<u>504,003</u>
Revenue from other sources:		
Property leasing	<u>—</u>	<u>61</u>
	<u>517,298</u>	<u>504,064</u>

(b) Segment reporting

The Group manages its businesses by business lines. In a manner consistent with the way in which information is reported internally to the Group's most senior executive management (that is, the chief operating decision maker ("CODM")) for the purposes of resource allocation and performance assessment, the Group has presented the following five reportable segments. No operating segments have been aggregated to form the following reportable segments.

- IT application and solution development services: this segment provides design and implementation of IT application solution services and procurement of third party hardware and software.
- IT infrastructure solutions services: this segment provides IT infrastructure solutions services and sale of IT infrastructure solutions related hardware and software.
- IT secondment services: this segment provides IT secondment services for a fixed period of time pursuant to the secondment service agreements.
- IT maintenance and support services: this segment provides IT maintenance and support services.
- Property leasing: this segment provides property leasing services.

(i) *Segment results, assets and liabilities*

For the purposes of assessing segment performance and allocating resources between segments, the Group's CODM monitors the results attributable to each reportable segment on the following bases:

Revenue and expenses are allocated to the reportable segments with reference to the revenue generated by those segments and the expenses incurred by those segments. The measure used for reporting segment profit is gross profit. The Group's other income and expense items, such as general and administrative expenses, assets and liabilities are not measured under individual segments. Accordingly, neither information on segment assets and liabilities nor information concerning capital expenditure, depreciation and amortisation, interest income and interest expenses are presented.

Disaggregate of revenue from contracts with customers by the timing of revenue recognition, as well as information regarding the Group's reportable segments as provided to the Group's CODM for the purposes of resource allocation and assessment of segment performance for the six months ended 30 September 2024 and 2025 is set out below:

	Six months ended 30 September 2025 (Unaudited)					
	IT application and solution development services HK\$'000	IT infrastructure solutions services HK\$'000	IT secondment services HK\$'000	IT maintenance and support services HK\$'000	Property leasing HK\$'000	Total HK\$'000
Revenue from contracts with customers within the scope of HKFRS 15						
Disaggregated by timing of revenue recognition						
— Point in time	-	383,776	-	23,263	-	407,039
— Over time	26,465	-	22,440	61,354	-	110,259
Revenue from external customers and reportable segment revenue	26,465	383,776	22,440	84,617	-	517,298
Reportable segment gross profit	6,585	53,740	9,789	30,785	-	100,899

Six months ended 30 September 2024 (Unaudited)

	IT application and solution development services HK\$'000	IT infrastructure solutions services HK\$'000	IT secondment services HK\$'000	IT maintenance and support services HK\$'000	Property leasing HK\$'000	Total HK\$'000
Revenue from contracts with customers within the scope of HKFRS 15						
Disaggregated by timing of revenue recognition						
— Point in time	–	373,405	–	29,774	–	403,179
— Over time	31,280	–	15,974	53,570	–	100,824
	31,280	373,405	15,974	83,344	–	504,003
Revenue from other sources	–	–	–	–	61	61
Revenue from external customers and reportable segment revenue	31,280	373,405	15,974	83,344	61	504,064
Reportable segment gross profit	8,337	54,050	6,736	35,398	61	104,582

(ii) *Geographic information*

The following is an analysis of the Group's revenue by the geographical locations of customers:

	(Unaudited)	
	Six months ended 30 September 2025 HK\$'000	2024 HK\$'000
Hong Kong (place of domicile)	517,298	504,003
Malaysia	–	61
	517,298	504,064

Non-current assets

	(Unaudited) At 30 September 2025 HK\$'000	(Audited) At 31 March 2025 HK\$'000
Hong Kong (place of domicile)	61,703	66,319
The PRC, excluding Hong Kong	37	37
Malaysia	195,655	185,818
	<u>257,395</u>	<u>252,174</u>

The geographical location of the non-current assets is based on the physical location of the assets, in the case of property, plant and equipment, and investment property, and on the location of the operation to which they are allocated, in the case of goodwill and intangible assets.

5. OTHER INCOME AND OTHER GAIN/(LOSS), NET

	(Unaudited) Six months ended 30 September 2025 HK\$'000	2024 HK\$'000
Bank interest income*	2,881	4,476
Marketing income	210	278
Net foreign exchange (loss)/gain	(348)	131
Interest income from financial assets at fair value through profit or loss	1,518	450
Fair value gain on financial assets at fair value through profit or loss	1,222	607
Others	3	72
	<u>5,486</u>	<u>6,014</u>

* Interest income on financial assets not at fair value through profit or loss.

6. PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging:

(a) Finance costs

	(Unaudited)	
	Six months ended 30 September	
	2025	2024
	HK\$'000	HK\$'000
Total interest expense on financial liabilities not at fair value through profit or loss:		
— Interest on bank overdraft	2	46
— Interest on lease liabilities	35	73
— Effective interest expense of promissory note payables	1,483	901
	<u>1,520</u>	<u>1,020</u>

(b) Staff costs (including directors' emoluments)

	(Unaudited)	
	Six months ended 30 September	
	2025	2024
	HK\$'000	HK\$'000
Salaries, wages and other benefits	99,628	96,514
Contributions to defined contribution retirement plans	2,986	2,874
	<u>102,614</u>	<u>99,388</u>

(c) Other items

	(Unaudited)	
	Six months ended 30 September	
	2025	2024
	HK\$'000	HK\$'000
Cost of hardware and software sold	379,010	365,564
Amortisation of intangible assets	2,419	2,419
Depreciation charge:		
— owned property, plant and equipment	1,875	1,604
— right-of-use assets	912	859

7. INCOME TAX

Income tax in the condensed consolidated statement of profit or loss represents:

	(Unaudited)	
	Six months ended 30 September	
	2025	2024
	HK\$'000	HK\$'000
Current tax — Hong Kong Profits Tax	4,762	4,595
Deferred tax	(399)	(399)
	4,363	4,196

- (a) The statutory income tax rate of the Company and its subsidiaries operated in Hong Kong for the six months ended 30 September 2024 and 2025 was 16.5%, except for one subsidiary of the Company which is qualifying corporation under the two-tiered Profits Tax rate regime in Hong Kong. For this subsidiary, the first HK\$2 million of assessable profits is taxed at 8.25% and the remaining assessable profits are taxed at 16.5%. The provision for Hong Kong Profits Tax for this subsidiary was calculated on the same basis in 2024.
- (b) Pursuant to the rules and regulations of the Cayman Islands and the British Virgin Islands (the “BVI”), the Group is not subject to any income tax in the Cayman Islands and the BVI.
- (c) A PRC subsidiary of the Group was qualified as “Small Low-profit Enterprise” in Guangdong and subject to a concessionary PRC Enterprise Income Tax rate of 20%. A Malaysia subsidiary of the Group is subject to Malaysia Corporate Tax standard rate of 24%.

No provision for PRC Enterprise Income Tax and Malaysia Corporate Tax has been made as the subsidiaries established in the PRC and Malaysia did not have assessable profits subject to PRC Enterprise Income Tax and Malaysia Corporate Tax respectively during the six months ended 30 September 2024 and 2025.

8. DIVIDENDS

A final dividend in respect of the year ended 31 March 2025 of HK\$1.05 cent (2024: HK\$1.00 cent) per ordinary share amounting to HK\$9,215,000 (2024: HK\$8,776,000) was proposed pursuant to a resolution passed by the Board of Directors on 30 June 2025 and was approved by the shareholders at the annual general meeting of the Company on 29 August 2025.

Other than disclosed above, no dividends were paid or declared by the Company for the six months ended 30 September 2025 (for the six months ended 30 September 2024: Nil).

9. EARNINGS PER SHARE

The calculation of basic and diluted earnings per share attributable to equity shareholders of the Company are based on the following data:

	(Unaudited)	
	Six months ended 30 September	
	2025	2024
Profit attributable to equity shareholders of the Company for the purpose of calculating basic and diluted earnings per share (<i>HK\$</i>)	13,357,000	22,015,000
Weighted average number of ordinary shares in issue for the purpose of calculating basic and diluted earnings per share	877,590,312	877,590,312
Basic and diluted earnings per share (<i>HK cents per share</i>)	1.5	2.5

Diluted earnings per share is the same as the basic earnings per share, as the Group has no dilutive potential ordinary shares for the six months ended 30 September 2024 and 2025.

10. TRADE AND OTHER RECEIVABLES

	(Unaudited)	(Audited)
	At 30 September	At 31 March
	2025	2025
	<i>HK\$'000</i>	<i>HK\$'000</i>
Trade receivables	356,227	348,629
Less: impairment loss	(656)	(656)
	355,571	347,973
Other receivables	2,782	1,810
Rental and other deposits	5,635	5,579
Prepayments	38,247	33,425
	402,235	388,787

As of the end of the reporting period, the ageing analysis of trade receivables, based on the invoice date, is as follows:

	(Unaudited) At 30 September 2025 HK\$'000	(Audited) At 31 March 2025 HK\$'000
Within 1 month	319,053	324,025
1 to 3 months	26,474	19,195
Over 3 months	10,044	4,753
	<u>355,571</u>	<u>347,973</u>

Trade receivables are due within 30 days from the date of billing.

11. TRADE AND OTHER PAYABLES

	(Unaudited) At 30 September 2025 HK\$'000	(Audited) At 31 March 2025 HK\$'000
Trade payables	155,165	232,984
Accrued expenses and other payables	55,536	111,337
Dividend payable to non-controlling interests	—	6,983
	<u>210,701</u>	<u>351,304</u>

As of the end of the reporting period, the ageing analysis of trade payables, based on the invoice date, is as follows:

	(Unaudited) At 30 September 2025 HK\$'000	(Audited) At 31 March 2025 HK\$'000
Within 1 month	50,553	81,865
1 to 3 months	75,325	124,555
Over 3 months	29,287	26,564
	<u>155,165</u>	<u>232,984</u>

MANAGEMENT DISCUSSION AND ANALYSIS

The Group is principally engaged in the following businesses: (i) IT application and solution development services; (ii) IT infrastructure solutions services; (iii) IT secondment services; (iv) IT maintenance and support services and (v) property leasing.

BUSINESS REVIEW AND OUTLOOK

For the six months ended 30 September 2025 (“**Interim 2025**”), the Group recognised the profit attributable to equity shareholders of the Company of approximately HK\$13.4 million as compared to the profit attributable to equity shareholders of the Company of approximately HK\$22.0 million for the six months ended 30 September 2024 (“**Interim 2024**”). As compared to Interim 2024, the decrease were primarily attributable to the net effect of: (i) a decrease in gross profit by approximately HK\$3.7 million; (ii) a decrease in other income and other gain/(loss), net by approximately HK\$0.5 million; (iii) a decrease in general and administrative expenses by approximately HK\$0.5 million; (iv) a decrease in reversal of impairment on trade receivables and contract assets by approximately HK\$1.0 million and (v) a decrease in change in fair value of investment property by approximately HK\$3.4 million.

IT application and solution development services

This segment provides design and implementation of IT application solution services and procurement of third party hardware and software. The revenue generated from this segment amounted to approximately HK\$26.5 million, representing approximately 5% of the total revenue for Interim 2025. The revenue derived from this segment decreased by approximately 15% from approximately HK\$31.3 million for Interim 2024 to approximately HK\$26.5 million for Interim 2025.

The significant decrease were primarily due to (i) some implementation phase of large-scale IT projects were completed in previous financial year (for the year ended 31 March 2025). For other large-scale IT projects on hand, they have not commenced the implementation phase or in preliminary stage, so there was not much revenue would be recognised during Interim 2025 and (ii) decreased demand from the Group’s customers in banking and finance sector.

IT infrastructure solutions services

This segment provides IT infrastructure solutions services and sale of IT infrastructure solutions related IT hardware and software. The revenue generated from this segment amounted to approximately HK\$383.8 million, representing approximately 74% of the total revenue for Interim 2025. The revenue from this segment increased by approximately 3% from approximately HK\$373.4 million for Interim 2024 to approximately HK\$383.8 million for Interim 2025.

The slightly increase were primarily due to (i) stable demand from the Group's customers, including several sizable projects in banking and finance sector as well as government departments and (ii) increase in the number of active customers in public services sector of the Group, as a result of the Group's effort to expand its sales channel and customer portfolio during Interim 2025.

IT secondment services

This segment provides IT secondment services for a fixed period of time pursuant to IT secondment services agreements. The revenue generated from this segment amounted to approximately HK\$22.4 million, representing approximately 4% of the total revenue for Interim 2025. The revenue derived from this segment increased by approximately 40% from approximately HK\$16.0 million for Interim 2024 to approximately HK\$22.4 million for Interim 2025.

The significant increase was primarily due to the increase in demand for services from the Group's major customers in banking and finance sector, as well as public services sector and some new IT secondment services contracts awarded to the Group during Interim 2025.

IT maintenance and support services

This segment provides IT maintenance and support services. The revenue generated from this segment amounted to approximately HK\$84.6 million, representing approximately 17% of the total revenue for Interim 2025. The revenue derived from this segment increased by approximately 2% from approximately HK\$83.3 million for Interim 2024 to approximately HK\$84.6 million for Interim 2025.

The slightly increase was primarily due to stable demand from the Group's customers, the increase of new IT maintenance and support services contracts awarded to the Group during Interim 2025 offset the subsequent completion of some contracts.

Property leasing

This segment provides property leasing services. The Company indirectly wholly owns a building (the "**Property**") construction project (the "**Project CKB**") and there was no revenue generated from this segment for Interim 2025. During Interim 2025, the operation team was actively performing the marketing and promotion works, including (i) co-operating with the established local real estate agencies to help promoting the Property; (ii) listing the Property on reputable real estate and business platforms and maintain visibility across social media networks to reach both individual tenants and corporate clients; (iii) approaching organisations and businesses that require space for warehousing, operations, or other usage, which aligned with their requirements and (iv) diversifying leasing options, for example catering short-term warehousing services, in order to meet different needs from potential customers.

PROSPECTS

The Group continues to face various types of risk and uncertainties which may adversely affect its business, results and financial position. The key risks and uncertainties facing by the Group are detailed under the Report of Directors in the annual report of the Company for the year ended 31 March 2025. In order to mitigate the risks, the management would closely monitor the operations and financial position of the Group, as well as maintaining good relationship with customers and suppliers.

Facing an uncertain global economy (intensifying downside risks atmosphere is strong, amid escalating trade tensions and heightened trade policy uncertainty) and a challenging operating environment in 2025, which may affect both short-term and long-term growth prospects. Hence, the Group will steadfastly respond with strategic initiatives, in order to maintain its leading position in the IT industry. We attach great importance to the potential of AI in optimising the operations and improving overall efficiency. By utilising AI tools, we aim to deliver more effective and efficient services to our clients, to keep up with their latest needs.

The Group has maintained a balanced portfolio and stable revenue stream, and the performance kept steady for years. However, the external business environment in Hong Kong remains complicated, it is foreseeable that the demand for Hong Kong clients will decrease due to the reallocation of investment and budgets. Also, the Group anticipates that intense competition in tenders, driven by aggressive pricing strategies from competitors, along with stringent customer budgets, increased direct costs (in hardware and software) and staff costs, will continue to impact the Group's operations and financial performance in the coming year.

Given the current economic uncertainties and difficulties, the Group will regularly review its existing asset structure and business strategies and make necessary adjustments so as to flexibly encounter any challenges in the future. With the aim of optimising resource utilisation, the Group will strictly adhere to its cost control policy and will take necessary actions to control costs and drive efficiency to maintain profitability and competitiveness in the market.

Looking ahead, the Group will stay vigilant and keep on strengthen its market position by expanding its workforce and competing for more potential IT projects in Hong Kong. The management will proactively seek potential business opportunities and explore the possibility to create synergies with its principal businesses, which will broaden the sources of income of the Group and enhance value to the Shareholders. The Board remain confident in the prospects of the Group, by leveraging on its advantages, continue to create long-term and sustainable value for the Company and its shareholders.

FINANCIAL REVIEW

Revenue

The Group's revenue for Interim 2025 amounted to approximately HK\$517.3 million, representing an increase of approximately HK\$13.2 million or 3% as compared to Interim 2024 (Interim 2024: approximately HK\$504.1 million). The increase were mainly due to the increase in revenue generated from (i) IT infrastructure solutions services segment; (ii) IT secondment services segment and (iii) IT maintenance and support services segment of approximately HK\$10.4 million, HK\$6.4 million and HK\$1.3 million respectively, offset the decrease in revenue generated from (i) IT application and solution development services segment and (ii) property leasing segment of approximately HK\$4.8 million and HK\$0.1 million respectively.

Gross profit and gross profit margin

The Group's gross profit for Interim 2025 amounted to approximately HK\$100.9 million, representing a decrease of approximately HK\$3.7 million or 4% as compared to Interim 2024 (Interim 2024: approximately HK\$104.6 million), while the gross profit margin of the Group slightly decreased to approximately 20% for Interim 2025 (Interim 2024: approximately 21%). For IT application and solution development services segment, the gross profits decreased in line with the decrease in corresponding revenue. For IT infrastructure solutions services segment, the gross profit remained stable. For IT secondment services segment, the gross profit increased in line with the increase in revenue. For IT maintenance and support services segment, the gross profit decreased while the revenue was increased.

Due to the increase in staff costs, direct costs in hardware and software during Interim 2025, the gross profit margins were decreased in (i) IT application and solution development services segment and (ii) IT maintenance and support services segment. For IT infrastructure solutions services segment, the gross profit margin remained stable. For IT secondment services segment, with the efficient control in staff costs, direct costs in hardware and software, the gross profit margin was increased during Interim 2025.

Other income and other gain/(loss), net

The Group's other income and other gain/(loss), net for Interim 2025 amounted to approximately HK\$5.5 million, representing a decrease of approximately HK\$0.5 million or 8% as compared to Interim 2024 (Interim 2024: approximately HK\$6.0 million). The decrease were mainly due to (i) the decrease in bank interest income and (ii) the decrease in marketing income and net foreign exchange gain.

General and administrative expenses

The Group's general and administrative expenses for Interim 2025 amounted to approximately HK\$81.4 million, representing a decrease of approximately HK\$0.5 million or 1% as compared to Interim 2024 (Interim 2024: approximately HK\$81.9 million). Although there was an increase in employees during Interim 2025 (as at 30 September 2025: 359, as at 30 September 2024: 338), due to the effective control of staff costs, the general and administrative expenses remained stable in Interim 2025.

Change in fair value of investment property

On 2 June 2020, the acquisition of Project CKB was completed. As a result, investment property was recognised for the six months ended 30 September 2020. According to the relevant accounting standards, the investment property is required to be remeasured at fair value at the end of each reporting period with the remeasurement gain or loss recognised in profit or loss. The valuation gain or loss was merely result of accounting treatment and does not have any actual impact on the results of the operations and cash flows of the Group.

The Group's change in fair value of investment property for Interim 2025 amounted to nil (Interim 2024: approximately gain of HK\$3.4 million). During Interim 2025, the comparable recent sales transactions (in Malaysia) kept in similar level as 31 March 2025, hence there was no change in fair value during the period.

Finance costs

The Group's finance costs for Interim 2025 amounted to approximately HK\$1.5 million, representing an increase of approximately HK\$0.5 million or 50% as compared to Interim 2024 (Interim 2024: approximately HK\$1.0 million). The finance costs for Interim 2025 and Interim 2024 were mainly comprised of imputed interest expenses arising from amortisation of promissory notes in accordance with the relevant accounting standards. The imputed interest expense was merely result of accounting treatment and does not have any actual impact on the results of the operations and cash flows of the Group.

Income tax

The Group's income tax for Interim 2025 amounted to approximately HK\$4.4 million (Interim 2024: approximately HK\$4.2 million), representing an increase of approximately HK\$0.2 million or 5% as compared to Interim 2024.

Profit for the period

The Group's net profit for Interim 2025 amounted to approximately HK\$19.1 million, representing a decrease of approximately HK\$8.9 million or 32% as compared to Interim 2024 (Interim 2024: approximately HK\$28.0 million). As compared to Interim 2024, the decrease were mainly attributable to the net effect of: (i) a decrease in gross profit by approximately HK\$3.7 million; (ii) a decrease in other income and other gain/(loss), net by approximately HK\$0.5 million; (iii) a decrease in general and administrative expenses by approximately HK\$0.5 million; (iv) a decrease in reversal of impairment on trade receivables and contract assets by approximately HK\$1.0 million and (v) a decrease in change in fair value of investment property by approximately HK\$3.4 million.

INVESTMENT PROPERTY

On 2 June 2020, the acquisition of Project CKB was completed, the Property was classified as investment property in the consolidated statement of financial position. The details are as follows:

Location	Attributable interest of the Group	Current use	Lease term	Gross floor area
Lot 445, 446, 447 and 448 Section 46, Jalan Chow Kit, Kuala Lumpur, Malaysia	100%	Commercial	Long-term	Approximately 49,696 square feet

As at 30 September 2025, with reference to the valuation report prepared by an independent professional valuation firm, the carrying amount of the investment property is approximately HK\$195.7 million, representing approximately 21% of the Group's total assets.

FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

As at 30 September 2025, the Group held financial assets at fair value through profit or loss portfolio (“**Portfolio**”) amounted to approximately HK\$87.3 million (31 March 2025: approximately HK\$41.4 million). During Interim 2025, the Portfolio generated approximately HK\$1.5 million (Interim 2024: approximately HK\$0.5 million) interest income from corporate bonds. The Group recognised fair value gain on financial assets at fair value through profit or loss of approximately HK\$1.2 million (Interim 2024: approximately HK\$0.6 million). Nevertheless, the fair value gain or loss was merely results of accounting treatments and does not have any actual impacts on the results of the operation and cash flows of the Group.

LIQUIDITY AND FINANCIAL RESOURCES

As at 30 September 2025, the working capital represented by the Group's net current assets amounted to approximately HK\$376.5 million (31 March 2025: approximately HK\$364.2 million). By adopting a prudent financial management approach, the Group continued to maintain a healthy financial position. The Group's highly liquid assets, including cash and cash equivalents, time deposit with original maturities over three months and financial assets at fair value through profit or loss, were approximately HK\$242.2 million (31 March 2025: approximately HK\$376.0 million). The total equity of the Group was approximately HK\$598.4 million (31 March 2025: approximately HK\$581.1 million).

As at 30 September 2025, the Group has unutilised bank facilities amounted to approximately HK\$174.9 million (31 March 2025: approximately HK\$174.9 million). The net asset value per share attributable to equity shareholders of the Company was approximately HK\$0.7 (31 March 2025: approximately HK\$0.6). The Group's gearing ratio, which is calculated on the basis of promissory note payables over total equity, was approximately 9% (31 March 2025: approximately 10%). The Group's liquidity ratio, which is calculated on the basis of current assets over current liabilities, was approximately 2.2 times (31 March 2025: approximately 1.8 times).

CAPITAL STRUCTURE

The share capital of the Company only comprises ordinary shares.

As at 30 September 2025 and 31 March 2025, the Company's issued share capital was approximately HK\$21,940,000. The number of its issued ordinary shares was 877,590,312 shares of HK\$0.025 each.

The Group monitors its capital structure on the basis of an adjusted debt-to-capital ratio. For this purpose, the Group defines adjusted debt as total debt (which includes lease liabilities, promissory note payables and trade and other payables) plus unaccrued proposed dividends, less cash and cash equivalents, time deposit with original maturities over three months and pledged bank deposit. Adjusted capital comprises all components of equity less unaccrued proposed dividends.

During the period, the Group's strategy was to maintain an adjusted debt-to-capital ratio of no more than 100%. In order to maintain or adjust the ratio, the Group may adjust the amount of dividends paid to equity owners of the Company, issue new shares, raise new debt financing or sell assets to reduce debt. At 30 September 2025, the adjusted debt-to-capital ratio of the Group was 19% (31 March 2025: 14%).

Neither the Company nor any of its subsidiaries are subject to any externally imposed capital requirements.

FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

The Group is exploring investment opportunities from time to time that would benefit the shareholders of the Company as a whole. Should there is any concrete plan for material investments and capital assets, the Company shall publish announcement(s) as and when appropriate according to the Listing Rules.

MATERIAL ACQUISITIONS OR DISPOSALS OF SUBSIDIARIES AND AFFILIATED COMPANIES

During Interim 2025 and up to the date of this announcement, the Group did not enter into any material acquisitions or disposals of subsidiaries and affiliated companies.

SIGNIFICANT INVESTMENTS AND CAPITAL ASSETS

Significant investments held as at 30 September 2025

Project CKB

On 6 December 2017, ICO IT Properties (Malaysia) Limited, an indirectly wholly-owned subsidiary of the Company, entered into a sale and purchase agreement with various vendors, at total consideration of Malaysian Ringgit (“RM”) 145 million for the acquisition of Project CKB. The acquisition was completed on 2 June 2020. Upon the completion, (i) the companies in the Project CKB become indirect wholly-owned subsidiaries of the Company and their financial statements were consolidated into the Group; (ii) the Property was classified as investment property in the consolidated statement of financial position and (iii) the business of Project CKB became the new business segment of the Group.

Project CKB provides property leasing services. By acquiring Project CKB, it is expected that the Group shall be able to diversify its revenue sources by receiving stable rental income from the physical stores. During Interim 2024 and Interim 2025, there was no dividend income received from this investment.

The Group assessed the fair value of the Property by the independent valuation firm, B.I. Appraisals Limited (the “**Valuation Firm**”). The Valuation Firm is an independent professional valuation firm and possesses professional qualifications with recent experience in the valuation of similar properties in vicinity. According to the valuation report, the fair value of the Property is approximately RM106.0 million (approximately HK\$185.8 million) as at 31 March 2025 and maintains as approximately RM106.0 million (approximately HK\$195.7 million) as at 30 September 2025.

The fair value of the investment property was principally assessed by using direct comparison approach. Direct comparison approach was being principally applied for the six months ended 30 September 2025 as such approach, being primarily making reference to comparable recent sales transactions as available in the market, is a more widely adopted valuation technique for assessing the fair value of commercial properties which has yet generated stable rental income. Notwithstanding this, for cross referencing purpose, the valuer has performed the valuations for the six months ended 30 September 2025 and for the year ended 31 March 2025 by using both the direct comparison approach and the income capitalisation approach, and the results for both reporting dates under these respective approaches were substantially the same.

For the six months ended 30 September 2025, the valuation of the investment property was principally arrived at using direct comparison approach by taking into account the quality of properties such as location, size, level of the properties, physical characteristics and market conditions. The key unobservable inputs includes selling prices based on comparable properties (ranged from RM2,316 to RM4,160 per square foot), adjustments for attributes of the properties such as location and size of the properties (ranged from –1% to 2%) and the floor level of the properties (ranged from 0% to –27%). The higher the quality of properties with reference to comparables, the higher the fair value, and vice versa.

Taking into account the change in fair value of investment property, the Group considered that the fair value of investment property remain the same amount (in terms of RM) as at 31 March 2025 is appropriate.

Other investments held as at 30 September 2025

The interests in associates represented 25% equity interest in Bao Cheng Holdings (HK) Limited, which in turn holds 80% equity interest in 深圳市寶誠生物發展有限公司 (together the “**Bao Cheng Group**”). Bao Cheng Holdings (HK) Limited and 深圳市寶誠生物發展有限公司 (“**Bao Cheng PRC**”) are limited companies incorporated in Hong Kong and the PRC established by the Group and other parties pursuant to an agreement. The Group has discontinued the recognition of its share of losses of associates because the share of losses of the associates exceeded the Group’s interest in the associates and the Group has no obligation to take up further losses. Bao Cheng PRC and Bao Cheng Holdings (HK) Limited deregistered on 14 January 2022 and 2 August 2024. The amounts of the Group’s unrecognised share of losses of Bao Cheng Group for the current period and cumulatively were nil (Interim 2024: nil) and approximately HK\$431,000 (Interim 2024: approximately HK\$431,000), respectively. As at 30 September 2025, the carrying amount of Bao Cheng Group is nil (Interim 2024: nil).

Saved as disclosed above, the Group did not acquire or hold any other significant investments as at 30 September 2025. In the future, the Group will continue to identify suitable targets for investment that (i) are profitable and have growth potentials that would contribute to the future earnings of the Group and (ii) provide collaboration and cross-selling opportunities that would be mutually beneficial for both the Group and the targets.

Capital assets held as at 30 September 2025

The Group acquired an office premise and a carpark space in Kwun Tong during the year ended 31 March 2016 at a consideration of approximately HK\$45.3 million. The Group still held the office premise and the carpark space during Interim 2025 and up to the date of this announcement.

Saved as disclosed above, the Group did not acquire or hold any other significant capital assets during Interim 2024 and Interim 2025.

CONTINGENT LIABILITIES

As at 30 September 2025, the performance bonds amounted to approximately HK\$11.5 million (31 March 2025: approximately HK\$11.5 million) were issued by a bank to customers of the Group to protect the customers from the Group's default on its obligation under the contracts. If customers demand compensation for the Group's default under the performance bond, the Group will be liable to reimburse the bank up to the full amount of the performance bonds.

Saved as disclosed above, the Group had no other material contingent liabilities as at 30 September 2025 and up to the date of this announcement.

EXPOSURE TO EXCHANGE RATE FLUCTUATION

The Group mainly operates in Hong Kong and most of its transactions settled in HKD and USD. Foreign exchange exposure to USD of the Group will continue to be minimal as long as the policy of the Government of the HKSAR to link HKD to USD remains in effect. There was no material exposure to fluctuations in exchange rates and therefore no related hedging financial instrument was applied during Interim 2025 (Interim 2024: same). In case there is any exchange rate fluctuation may cause financial impacts, the Group will closely monitor its foreign exchange exposures and use suitable hedging arrangements, where necessary.

CHARGE ON THE GROUP'S ASSETS

As at 30 September 2025, except for (i) the pledged bank deposit of approximately HK\$2.0 million (31 March 2025: approximately HK\$2.0 million) in relation to guarantee issued by a bank in respect of the Group's IT application and solution development services segment and (ii) property, plant and equipment with net book value of approximately HK\$31.6 million (31 March 2025: approximately HK\$32.3 million) pledged to a bank for facilities of HK\$52.0 million (31 March 2025: HK\$52.0 million) used to finance the working capital of the Group, there was no other charges on the Group's assets.

EMPLOYEES AND REMUNERATION POLICIES

As at 30 September 2025, the Group employed a total of 359 full-time employees (as at 30 September 2024: 338). The staff costs (including Directors' emoluments) of the Group were approximately HK\$102.6 million for Interim 2025 (Interim 2024: approximately HK\$99.4 million). The Group determined the remuneration packages of all employees (including the directors) with reference to individual's performance, qualifications, experience, competence as well as market salary scale.

OTHER INFORMATION

CORPORATE GOVERNANCE PRACTICES

The Board recognised that transparency and accountability is important to a listed company. Therefore, the Company is committed to establish and maintain good corporate governance practices and procedures. The Directors believe that good corporate governance provides a framework that is essential for effective management, successful business growth and a healthy corporate culture which would benefit to the Company's stakeholders as a whole. The Board will continue to review its corporate governance practices in order to enhance its corporate governance standard, to comply with the regulatory requirements from time to time, and meet the expectation of shareholders and other stakeholders of the Company.

The Company has complied with the code provisions of the Corporate Governance Code (the “**CG Code**”) as set out in Appendix C1 to the Rules Governing the Listing of Securities (the “**Listing Rules**”) on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) during the six months ended 30 September 2025, except the deviation with considered reasons as given below.

The code provision C.2.1 of the CG Code stipulates that the roles of chairman and chief executive should be separate and should not be performed by the same individual. The division of responsibilities between the chairman and chief executive should be clearly established and set out in writing.

The Chairman is responsible for overseeing the general operations of the Group. The Board will meet regularly to consider major matters affecting the operations of the Group. The Board considers that this structure will not impair the balance of power and authority between the Board and the management of the Group. The roles of the respective executive Directors and senior management, who are in charge of different functions, complement the role of chief executive officer. In addition, there are three independent non-executive Directors on the Board offering their experience, expertise, independent advice and views from different perspectives. The Board is therefore of the view that there are adequate balance of power and safeguards in place.

The Company understands the importance to comply with the code provision C.2.1 of the CG Code and will continue to consider the feasibility to nominate appropriate person for the role of chief executive officer.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) set out in Appendix C3 of the Listing Rules as its own code of conduct regarding securities transactions by Directors. In response to specific enquiry by the Company, all Directors confirmed that they have complied with the required standard set out in the Model Code throughout the six months ended 30 September 2025.

UPDATED INFORMATION ON DIRECTORS PURSUANT TO RULE 13.51B(1) OF THE LISTING RULES

Save for the changes to Directors’ information as set out below, since the Company’s annual report for the year ended 31 March 2025, there has been no material change in the information of the Directors that is required to be disclosed under Rule 13.51B(1) of the Listing Rules:

- (i) Dr. Choi Chiu Fai Stanley has retired as a non-executive Director and the vice chairman of the Board with effect from 29 August 2025;
- (ii) Ms. Yvonne Low Win Kum has retired as an independent non-executive Director with effect from 29 August 2025;
- (iii) Mr. Chan Wai Sang has been appointed as an executive Director with effect from 1 September 2025 and
- (iv) Ms. Liew Meiqi has been appointed as an independent non-executive Director with effect from 1 September 2025.

For details of the above retirement and appointment, please refer to the announcements published by the Company on 29 August 2025 and 1 September 2025.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES

During Interim 2024 and 2025, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any securities of the Company.

COMPETING INTERESTS

The Directors are not aware of any business or interest of the Directors nor the substantial shareholders of the Company nor any of their respective associates (as defined in the Listing Rules) that compete or may compete with the business of the Group and any other conflicts of interest which any such person has or may have with the Group during Interim 2024 and 2025.

PUBLICATION OF INTERIM RESULTS AND INTERIM REPORT

This interim results announcement is published on the websites of the Stock Exchange (www.hkexnews.hk) and the Company (www.1460.hk) respectively. The interim report of the Company for the six months ended 30 September 2025 containing all the information required by the Listing Rules will be despatched to the Company's shareholders and published on the above websites in due course.

By order of the Board
ICO Group Limited
Lee Cheong Yuen
Chairman and Executive Director

Hong Kong, 26 November 2025

As at the date of this announcement, the executive Directors of the Company are Mr. Lee Cheong Yuen; Mr. Pun Shing Cheung and Mr. Chan Wai Sang; and the independent non-executive Directors of the Company are The Hon. Ip Kwok Him, G.B.M., G.B.S., JP., Mr. Chan Kai Wing and Ms. Liew Meiqi.