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SWIRE PACIFIC LIMITED
太古股份有限公司

(Incorporated in Hong Kong with limited liability)
(Stock Codes: 00019 and 00087)

DATE OF BOARD MEETING

This is to announce that a meeting of the Board of Directors of Swire Pacific Limited (the "**Company**") will be held at 9:30 a.m. on Thursday, 12th March 2026 at the registered office of the Company, for the purpose of, among other matters, announcing the annual results for the year ending 31st December 2025 and considering the payment of second interim dividends (in lieu of final dividends) for 2025.

In accordance with Rule A.3 of Appendix C3 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, Directors of the Company are not allowed to deal in the securities of the Company from 11th January 2026 to 12th March 2026 (both days inclusive).

As at the date of this announcement, the Directors of the Company are:

Executive Directors: Guy Bradley (Chairman), David Cogman, Patrick Healy, Martin Murray;
Non-Executive Directors: Gordon McCallum, Merlin Swire; and
Independent Non-Executive Directors: Paul Etchells, Edith Ngan, Gordon Orr, Xu Ying and Bonnie Zhang.

By Order of the Board
SWIRE PACIFIC LIMITED
太古股份有限公司
Bernadette Lomas
Company Secretary

Hong Kong, 3rd December 2025