TAI PING CARPETS INTERNATIONAL LIMITED

(incorporated in Bermuda with limited liability)
(Stock Code: 146)

TAI PING

LIST OF DIRECTORS AND THEIR ROLE AND FUNCTION

The members of the board of directors (the "Board") of Tai Ping Carpets International Limited (the "Company") are set out below:

Executive Director
Mr. Mark Stuart Worgan *(Chief Executive Officer)*
Mr. Lung Chi Sing Alex *(Chief Financial Officer)*

Non-executive Directors
Mr. Nicholas Timothy James Colfer *(Chairman)*
Mr. Tong Chi Leung David
Mr. Frederick Edward Elkin Mocatta

Independent Non-executive Directors
Mr. Daniel George Green
Mr. Nicholas James Debnam
Ms. Yung Ka Sing Kathryn
Mr. Yuan Ren

The Board has set up four committees and their memberships are set out below:

Executive Committee
Mr. Nicholas Timothy James Colfer *(Committee Chairman)*
Mr. Mark Stuart Worgan
Mr. Tong Chi Leung David
Mr. Frederick Edward Elkin Mocatta

Audit Committee
Mr. Nicholas James Debnam *(Committee Chairman)*
Ms. Yung Ka Sing Kathryn

Remuneration Committee
Mr. Daniel George Green *(Committee Chairman)*
Mr. Tong Chi Leung David
Mr. Nicholas James Debnam

Nomination Committee
Mr. Nicholas Timothy James Colfer *(Committee Chairman)*
Ms. Yung Ka Sing Kathryn
Mr. Yuan Ren

Hong Kong, 5 December 2025