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FAST RETAILING

FAST RETAILING CO., LTD.

迅銷有限公司

(Incorporated in Japan with limited liability)

(Stock code: 6288)

DATE OF BOARD MEETING

The board of directors (the **"Board"**) of Fast Retailing Co., Ltd. (the **"Company"**, and together with its subsidiaries, the **"Group"**) hereby announces that a meeting of the Board will be held on Thursday, January 8, 2026 at 9:00 a.m. (Japan time) / 8:00 a.m. (Hong Kong time) for the purpose of, among other matters, considering and approving the quarterly results of the Group for the three months ended November 30, 2025.

By order of the Board
Fast Retailing Co., Ltd.
Shea Yee Man
Company Secretary

Japan, December 22, 2025

As at the date of this announcement, the Executive Directors are Tadashi Yanai, Takeshi Okazaki, Kazumi Yanai, Koji Yanai, and Daisuke Tsukagoshi, and the Independent Non-executive Directors are Masaaki Shintaku, Naotake Ono, Kathy Mitsuko Koll (aka Kathy Matsui), Joji Kurumado, Yutaka Kyoya, and Takeshi Kunibe.