HOME CONTROL INTERNATIONAL LIMITED

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1747)

(I) RESIGNATION OF INDEPENDENT NON-EXECUTIVE DIRECTORS; (II) APPOINTMENT OF INDEPENDENT NON-EXECUTIVE DIRECTOR; AND (III) CHANGE IN COMPOSITION OF BOARD COMMITTEES

(I) RESIGNATION OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The board (the "**Board**") of directors (the "**Directors**", each a "**Director**") of Home Control International Limited (the "**Company**", together with its subsidiaries, the "**Group**") hereby announces that with effect from 31 December 2025, (i) Dr. Shou Kang CHEN ("**Dr. Chen**") has tendered his resignation as an independent non-executive Director and ceased to act as the chairman of the audit committee of the Board (the "**Audit Committee**") due to the mutual agreed change in Company strategies and his other business commitment; and (ii) Ms. Keet Yee LAI ("**Ms. Lai**") has tendered her resignation as an independent non-executive Director and ceased to act as a member of the nomination committee of the Board (the "**Nomination Committee**") due to her personal health concerns and plans to scale back from all work-related commitments.

Each of Dr. Chen and Ms. Lai confirmed to the Company that (i) there is no disagreement between them and the Board; and (ii) there are no matters that need to be brought to the attention of The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") and the shareholders of the Company in relation to their resignation.

The Board would like to take this opportunity to express its sincere gratitude to Dr. Chen and Ms. Lai for their contributions to the Group during their tenure of service with the Company.

(II) APPOINTMENT OF INDEPENDENT NON-EXECUTIVE DIRECTOR

The Board hereby announces that, with effect from 31 December 2025, Mr. Bernard Eng Chuan LIM ("**Mr. Lim**") has been appointed as an independent non-executive Director.

Mr. Bernard Eng Chuan LIM, aged 57, is currently the Finance Director of RB Capital Pte. Ltd., a Singapore-based private investment group managing a diversified real estate portfolio across Asia. Mr. Lim is a Chartered Accountant (Singapore) with over 30 years of professional experience, including extensive senior finance leadership roles across multinational listed companies and private investment groups, with experience spanning corporate finance, controllership, governance and strategic planning.

Mr. Lim has held senior finance leadership roles across multiple organisations. He has been serving as Finance Director of RB Capital Pte. Ltd. since January 2024. Prior to this, he served as Business Controller (Finance) at Pacific Eagle Real Estate from September 2021 to February 2023, and as Chief Financial Officer at Tsao Family Office Pte. Ltd. from July 2019 to August 2021.

Earlier, Mr. Lim served at OUE Limited, a diversified real estate group listed on the Singapore Exchange, from May 2009 to June 2019, including as Chief Financial Officer. During his tenure, he worked closely with the Board and senior management on significant corporate actions, capital markets initiatives and strategic investments. This included OUE Limited's entry into the healthcare real estate sector through the acquisition of International Healthway Corporation Limited (IHC), a healthcare services and facilities provider with operations across Southeast Asia, where Mr. Lim was involved from a finance, governance and capital management perspective.

Mr. Lim obtained a Bachelor's Degree in Accountancy from Nanyang Technological University and is an Associate Chartered Valuer and Appraiser.

Mr. Lim has entered into a letter of appointment as an independent non-executive Director with the Company for a term of one year and renewable automatically thereafter for successive terms of one year each commencing from the date next after the expiry of the then current term of office, subject to rotation, removal, vacation or termination of such office as set out in the articles of association of the Company and the Rules Governing the Listing of Securities on the Stock Exchange (the "**Listing Rules**").

Mr. Lim shall hold office until the next following annual general meeting of the Company and shall be eligible for re-election at that meeting. Mr. Lim is entitled to an annual remuneration of HK$150,000, which shall be subject to review by the remuneration committee of the Board with reference to his duties, responsibilities and expected time commitment to the Company's affairs.

Save as disclosed above, as at the date of this announcement, Mr. Lim has confirmed that he (i) does not hold any directorships in any public companies the securities of which are listed on any securities market in Hong Kong and overseas in the past three years, nor any other major appointments or professional qualifications; (ii) does not hold any other positions in the Company and other members of the Group; (iii) is not related to any directors, senior management, or substantial or controlling shareholders (as defined in the Listing Rules) of the Company; and (iv) is not interested or deemed to be interested in any shares, underlying shares or debentures of the Company or its associated corporations within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

Mr. Lim has confirmed (a) his independence as regards the factors in Rule 3.13(1) to (8) of the Listing Rules; (b) that he has no past or present financial or other interest in the business of the Company or its subsidiaries or any connection with any core connected persons (as defined in the Listing Rules) of the Company; and (c) that there are no other factors that may affect his independence at the time of his appointment.

Save as disclosed above, Mr. Lim has confirmed there are no matters concerning his appointment that need to be brought to the attention of the shareholders of the Company or the Stock Exchange and there is no other information in respect of him which is discloseable pursuant to Rule 13.51(2) of the Listing Rules.

The Board would like to extend a warm welcome to Mr. Lim on his appointment.

(III) CHANGE IN COMPOSITION OF THE BOARD COMMITTEES

Following the appointment of Mr. Lim as an independent non-executive Director, the Board hereby announces that, with effect from 31 December 2025:

(i) Mr. Lim has been appointed as the chairman of the Audit Committee; and

(ii) Mr. Yi Chung CHEN has been appointed as a member of the Nomination Committee.

By Order of the Board
Home Control International Limited
Kwok Hoong SIU
Chief Executive Officer and Executive Director

Hong Kong, 31 December 2025

As of the date of this announcement, the Board comprises Mr. Kwok Hoong SIU and Mr. Haofang YANG as executive Directors; Ms. Ying MA as non-executive Director; and Mr. Min YE, Mr. Yi Chung CHEN and Mr. Bernard Eng Chuan LIM as independent non-executive Directors.