KWAN YONG HOLDINGS LIMITED
光榮建築控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 9998)

LIST OF DIRECTORS AND THEIR ROLE AND FUNCTION

With effect from 7 January 2026, the members of the board of directors (the "**Board**") of the Company are set out below:

Executive Director
Mr. Kwan Mei Kam *(Chairman and Chief Executive Officer)*
Ms. Tay Yen Hua
Mr. Jacob Wong San Ta
Ms. Kwan Shu Ming

Non-executive Director
Mr. Chou Sean Yu

Independent Non-executive Director
Mr. Lim Ah Lay
Dr. Wu Dongqing
Mr. Fong Heng Boo

The Board has established the Audit Committee, the Remuneration Committee and the Nomination Committee. The table below provides membership information of these Board Committees on which certain Board members serve:

Board Committees / Directors	Audit Committee	Remuneration Committee	Nomination Committee
Mr. Kwan Mei Kam	–	M	C
Ms. Tay Yen Hua	–	–	–
Mr. Jacob Wong San Ta	–	–	–
Ms. Kwan Shu Ming	–	–	M
Mr. Chou Sean Yu	M	M	–
Mr. Lim Ah Lay	M	C	M
Dr. Wu Dongqing	M	M	M
Mr. Fong Heng Boo	C	M	M

Notes:

C – Chairman of the relevant Board Committees
M – Member of the relevant Board Committees

Singapore, 7 January 2026