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S.F. Holding Co., Ltd.
順豐控股股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 6936)

PLEDGE OF SHARES BY CONTROLLING SHAREHOLDER

This announcement is made by S.F. Holding Co., Ltd. (the "**Company**") under Note (3) to Rule 10.07(2) of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**").

On January 7, 2026, the Company was notified that Shenzhen Mingde Holding Development Co., Ltd.* (深圳明德控股發展有限公司) ("**Mingde Holding**"), the controlling shareholder (as defined in the Listing Rules) of the Company, has pledged 15,500,000 A shares of the Company it holds (representing approximately 0.31% of the total issued share capital of the Company) in favor of China CITIC Bank Corporation Limited Shenzhen Branch (中信銀行股份有限公司深圳分行) (the "**Pledgee**"), an authorized institution as defined in the Banking Ordinance (Chapter 155 of the Laws of Hong Kong), for its bona fide commercial loan on January 6, 2026. To the best knowledge of the directors of the Company, the Pledgee is an independent third party of the Company and is not a connected person of the Company.

As of the date of this announcement, Mingde Holding has pledged a total of 853,092,980 A shares of the Company it holds (representing approximately 16.93% of the total issued share capital of the Company). The shares of the Company held by Mingde Holding are not subject to any freezing, and as of the date of this announcement, Mingde Holding has a good credit standing and possesses the corresponding repayment capacity. The pledged shares do not face the risk of being liquidated or forcibly transferred, and the pledge risk is controllable. If the pledged shares face the risk of liquidation, Mingde Holding will promptly notify the Company and strictly fulfil information disclosure obligations in accordance with relevant regulations.

By Order of the Board
S.F. Holding Co., Ltd.
GAN Ling
Joint Company Secretary

Shenzhen, the PRC, January 7, 2026

As at the date of this announcement, the Board of the Company comprises Mr. Wang Wei as chairman and executive director, Mr. Ho Chit and Mr. Xu Bensong as executive directors; and Mr. Chan Charles Sheung Wai, Mr. Lee Carmelo Ka Sze and Dr. Ding Yi as independent non-executive directors.

* *For identification purposes only*