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MMG LIMITED
五礦資源有限公司

(Incorporated in Hong Kong with limited liability)
(STOCK CODE: 1208)

CONTINUING CONNECTED TRANSACTION
KHOEMACAU COPPER CONCENTRATE SALES AGREEMENT

On 13 January 2026, KCM entered into the Sales Agreement with Minmetals Album in relation to the sale of the Product by KCM.

Minmetals Album is a connected person of the Company under the Listing Rules. As a result, the Sales Agreement constitutes a continuing connected transaction for the Company.

As all of the relevant percentage ratios in respect of the maximum transaction value on an annual basis relating to the Sales Agreement are more than 0.1% but less than 5%, the transactions under the Sales Agreement constitute continuing connected transactions which are subject to the reporting, annual review and announcement requirements, but exempt from the independent shareholders' approval requirements, under Chapter 14A of the Listing Rules.

KHOEMACAU COPPER CONCENTRATE SALES AGREEMENT

As part of its ordinary and usual course of business, the Group sells its products to members of the CMC Group.

On 13 January 2026, KCM entered into the Sales Agreement with Minmetals Album in relation to the sale of the Product. The terms of the Sales Agreement were arrived at after arms' length negotiations between KCM and Minmetals Album. The principal terms of the Sales Agreement are set out below.

Parties	:	(1) Seller: Khoemacau Copper Mining Proprietary Limited (2) Buyer: Minmetals Album Company Limited
Term	:	From the Effective Date for sales during 2026 and 2027 until all obligations of the parties are fulfilled.

Quantity	:	Approximately 36,000-48,000 dry metric tonnes of Product (+/- 10% at Seller's option) per contract year
Pricing	:	The pricing of the Product was determined after arms' length negotiations and is comparable to the prevailing market rates for copper concentrates assessed through general market rates for concentrate qualities such as the Product and with reference to terms for the sale of the Product agreed with a major smelting group which is an independent third party. Such pricing mechanism has been reviewed and considered by the executive committee of the Company and approved by the independent non-executive directors. The pricing includes: • payments for copper and silver based on the relevant metal prices as quoted on the London Metal Exchange (for copper) and the London Bullion Market Association (for silver) averaged over an agreed quotational period; • less agreed treatment and refining charges and penalties which will be consistent with those charges prevailing for comparable copper concentrate contracts and on an arms' length basis.
Delivery Terms	:	CIP (Incoterms 2020®) basis.

The Sales Agreement will also set out, among other things, specifications, delivery terms, payment terms, quotational period and other usual conditions (including those dealing with title and risk, insurance requirements and termination and suspension rights).

The terms under the Khoemacau Copper Concentrate Sales Agreement, including the quantity of Product and the treatment charge, will be negotiated annually and will be consistent with international terms between major smelters and major mining companies, evidenced by reports of third party intelligence. The proposed treatment charge and refining charge structure shall be comparable to other similar agreements for deliveries of the Product to other smelters.

ANNUAL CAPS

The Annual Caps under the Sales Agreement for each of the financial years ending 31 December 2026 and 2027 are as follows:

	For the financial year ending 31 December	
Product to	**2026**	**2027**
	US$'000,000	*US$'000,000*
	(HK$'000,000 equivalent)	(HK$'000,000 equivalent)
Minmetals Album	220.0	220.0
	(1,716.0)	(1,716.0)

The Annual Caps were determined by reference to internal projections of (a) the estimated maximum volume and assays of the Product, (b) the estimated copper and silver prices for 2026 and 2027 having regard to prices quoted on the London Metal Exchange and London Bullion Market Association during November 2025 and forward price projections by the Company and independent market analysts, and (c) treatment and refining charges and penalties agreed between the parties as part of the long term contract commercial negotiations.

The Company's marketing and sales department will ensure that the pricing of each individual transaction is determined in accordance with the terms of the Sales Agreement, and will monitor the Annual Caps to ensure they will be within the applicable threshold.

All of the Company's continuing connected transactions, including their annul caps, are annually reviewed and discussed by the INEDs of the Company, to confirm that the transactions are:

1. in the ordinary and usual course of business of the Company;
2. either on normal commercial terms or better; and
3. in accordance with the terms of the relevant agreements of the Company are fair and reasonable and in the interests of the shareholders of the Company as a whole.

The auditor of the Company conducts an annual review of the transactions and provides such written confirmation to the Company's board of directors before release of the Company's annual report.

REASONS FOR AND BENEFITS OF THE SALES AGREEMENT

The Group's principal activities include the production and sale of metal products, including copper, zinc and molybdenum concentrates. As part of its ordinary and usual course of business, the Group sells some of its products to the CMC Group at prices and on terms which are consistent with prevailing market rates and conditions for the relevant products.

China is an important market for copper concentrate and the CMC Group has investments in copper smelters which are in a position to process Khoemacau copper concentrates. CMC also has blending facilities to receive complex Product that may be occasionally produced by KCM subject to the mining plan.

In view of the continuing nature of the transactions which are the subject of the Sales Agreement, the Directors (including the independent non-executive Directors) believe that the entry into the Sales Agreement has the benefit of reducing the administrative burden and costs associated with compliance with laws and regulations to which the Group is subject.

IMPLICATIONS UNDER THE LISTING RULES

Minmetals Album is a wholly-owned subsidiary of CMC, the ultimate controlling shareholder of the Company, and is therefore an associate of CMC and a connected person of the Company under the Listing Rules. As a result, the Sales Agreement constitutes a continuing connected transaction for the Company.

As all of the relevant percentage ratios in respect of the maximum transaction value on an annual basis relating to the Sales Agreement are more than 0.1% but less than 5%, the transactions under the Sales Agreement constitute continuing connected transactions of the Company under the Listing Rules which are subject to the reporting, annual review and announcement requirements, but exempt from the independent shareholders' approval requirements, under Chapter 14A of the Listing Rules.

The Directors (Including the independent non-executive Directors but excluding the Interested Directors) are of the view that the terms of the Sales Agreement – including the pricing mechanism which is consistent with market practice for copper concentrates – and the transactions contemplated thereunder (together with the Annual Caps) are on normal commercial terms, and are fair and reasonable and in the interests of the shareholders of the Company as a whole.

The Interested Directors, each holding position(s) at CMC and/or CMN, have abstained from voting on the Board resolution approving the Sales Agreement in order to avoid any possible conflict of interest issue.

INFORMATION ABOUT THE GROUP

The Group is engaged in the exploration, development and mining of copper, zinc, cobalt, gold, silver, molybdenum and lead deposits around the world. KCM operates the Khoemacau mine in Botswana which produces copper concentrates.

INFORMATION ABOUT THE BUYER

Minmetals Album is engaged in the purchase and sale of a wide range of copper products, including concentrate, cathode, blister and scrap.

DEFINITIONS

In this announcement, the following expressions have the meanings set out below unless the context requires otherwise.

Annual Caps	the maximum aggregate annual amount payable by Minmetals Album to KCM under the Sales Agreement for each of the financial years ending 31 December 2026 and 2027
associate(s)	has the meaning ascribed to it under the Listing Rules
Board	the board of directors of the Company
CMC	中國五礦集團有限公司 (China Minmetals Corporation), a state-owned enterprise incorporated under the laws of the PRC and the ultimate controlling shareholder of the Company
CMC Group	CMC and its subsidiaries and associates from time to time (excluding the Group)

CMN	五礦有色金屬股份有限公司 (China Minmetals Non-Ferrous Metals Co., Ltd.), a company incorporated under the laws of the PRC and a controlling shareholder of the Company
Company	MMG Limited, a company incorporated in Hong Kong, the shares of which are listed and traded on the main board of the Stock Exchange
connected person	has the meaning ascribed to it under the Listing Rules
controlling shareholder	has the meaning ascribed to it under the Listing Rules
Director(s)	the director(s) of the Company
Effective Date	1 January 2026 subject to execution of the Sales Agreement
Group	the Company and its subsidiaries from time to time
Hong Kong	the Hong Kong Special Administrative Region of the PRC
Interested Directors	Cao Liang, Zhang Shuqiang and Zhao Jing Ivo
KCM	Khoemacau Copper Mining Proprietary Limited, a company incorporated in Botswana, a subsidiary of the Company, which operates the Khoemacau mine
Listing Rules	the Rules Governing the Listing of Securities on the Stock Exchange
Minmetals Album	Minmetals Album Company Limited, a company incorporated in Macau Special Administrative Region of the PRC, and an indirect wholly-owned subsidiary of CMC
PRC	the People's Republic of China (for the purpose of this announcement, excluding Hong Kong, the Macau Special Administrative Region of the PRC and Taiwan)
Product	copper concentrates produced by KCM at the Khoemacau mine in Botswana
Sales Agreement	the sales agreement dated 13 January 2026 between KCM and Minmetals Album in relation to the sale of the Product by KCM
Stock Exchange	The Stock Exchange of Hong Kong Limited
subsidiary(ies)	has the meaning ascribed to it under the Companies Ordinance (Chapter 622 of the Laws of Hong Kong)

%	Percentage

Unless otherwise specified, conversion of US$ into HK$ in this announcement is based on the exchange rate of US$1.00 = HK$7.80, for the purpose of illustration only. No representation is made and there is no assurance that US$ or HK$ can be purchased or sold at such rate.

By order of the Board
MMG Limited
Zhao Jing Ivo
CEO and Executive Director

Hong Kong, 13 January 2026

As at the date of this announcement, the Board comprises seven directors, of which one is an executive director, namely Mr Zhao Jing Ivo; two are non-executive directors, namely Mr Zhang Shuqiang and Mr Cao Liang (Chairman); and four are independent non-executive directors, namely Dr Peter William Cassidy, Mr Leung Cheuk Yan, Mr Chan Ka Keung, Peter and Ms Chen Ying.