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SANDS CHINA LTD.

金沙中國有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1928)

APPOINTMENT OF CHAIRMAN OF THE BOARD AND CHAIRMAN OF THE NOMINATION COMMITTEE

Reference is made to the announcement of Sands China Ltd. (the “**Company**”) dated March 7, 2025 regarding the stepping down of Mr. Robert Glen Goldstein (“**Mr. Goldstein**”) from his position as the Chairman and Non-Executive Director of the Company and as the Chairman and a member of the Nomination Committee of the Company effective March 1, 2026. The board of directors (the “**Board**”) of the Company is pleased to announce the appointment of Mr. Patrick Sydney Dumont (“**Mr. Dumont**”), a Non-Executive Director of the Company, as the Chairman of the Board and the Chairman of the Nomination Committee of the Company effective March 1, 2026.

Biographical information of Mr. Dumont includes the following:

Mr. Dumont, aged 51, has been a Non-Executive Director of the Company since August 8, 2025. He is also the president, chief operating officer and treasurer of Las Vegas Sands Corp. (“**LVS**”) since January 2021, a director of LVS since April 2017 and a director of Venetian Venture Development Intermediate II (“**VVDI (II)**”) since December 2013. Mr. Dumont was appointed as the chairman of the board and chief executive officer of LVS effective March 1, 2026. He previously served as LVS (Nevada) International Holdings, Inc. (“**LVS Nevada**”)'s president from February 2021 to October 2025, LVS Nevada's treasurer from December 2013 to October 2025, LVS' executive vice president and chief financial officer from March 2016 to January 2021, LVS' principal financial officer from February 2016 to March 2016, LVS' senior vice president, finance and strategy from September 2013 to February 2016, and LVS' vice president, corporate strategy from June 2010 to August 2013. Mr. Dumont is also the governor of the Dallas Mavericks, a professional basketball team in the National Basketball Association since December 2023.

Mr. Dumont holds a Bachelor of Science in Mechanical Engineering from the Johns Hopkins University and a Master of Business Administration from the Columbia Business School.

Mr. Dumont was appointed as a Non-Executive Director of the Company with no specific term of appointment, but is subject to retirement by rotation and re-election at the annual general meeting at least once every three years in accordance with the articles of association of the Company.

As at the date of this announcement, Mr. Dumont did not have any interest or short position in the shares, underlying shares or debentures of the Company but had interest of 24,880,887 shares, underlying shares or debentures of LVS (as associated corporation of the Company) within the meaning of Part XV of the Securities and Futures Ordinance (“SFO”) as recorded in the register required to be kept under Section 352 of Part XV of the SFO or as otherwise notified to the Company and The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix C3 of the Rules Governing the Listing of Securities on the Stock Exchange (the “**Listing Rules**”).

As at the date of this announcement and based on information available to the Company, LVS (through LVS Nevada and VVDI II) controlled approximately 74.8% of the voting rights in the Company and is therefore a controlling shareholder of the Company. LVS, LVS Nevada and VVDI II are substantial shareholders of the Company within the meaning of Part XV of the SFO.

Mr. Dumont will not receive any director’s fees/emoluments for services provided to the Company in his capacity as a Non-Executive Director, the Chairman of the Board and the Chairman of the Nomination Committee of the Company. However, Mr. Dumont receives emoluments (inclusive of share-based compensation) from LVS for his service to the LVS group.

Save as disclosed above, Mr. Dumont (i) does not hold any other position with the Company and other members of the Group; (ii) does not have any relationship with any other directors, senior management, or substantial or controlling shareholders of the Company; (iii) has not held any directorship in the last three years in any public companies the securities of which are listed on any securities market in Hong Kong or overseas; and (iv) does not have other major appointments and professional qualifications.

Save for the information disclosed above, there is no information regarding Mr. Dumont that is disclosable pursuant to any of the requirements under Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules, and there are no other matters concerning the appointment of Mr. Dumont that need to be brought to the holders of securities of the Company.

The Board would like to congratulate Mr. Dumont on the appointment to his new positions and would like to express its gratitude to Mr. Goldstein for his service to the Board, the Company and the Company’s holders of securities during his tenure.

By order of the Board
SANDS CHINA LTD.
Dylan James Williams
Company Secretary

Macao, February 13, 2026

As at the date of this announcement, the directors of the Company are:

Executive Directors:

Wong Ying Wai
Chum Kwan Lock Grant

Non-Executive Directors:

Robert Glen Goldstein
Patrick Sydney Dumont
Charles Daniel Forman

Independent Non-Executive Directors:

Chiang Yun
Victor Patrick Hoog Antink
Steven Zygmunt Strasser
Kenneth Patrick Chung
Chung Kit Yi Kitty

In case of any inconsistency between the English version and the Chinese version of this announcement, the English version shall prevail.