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中国铁建

中國鐵建股份有限公司

China Railway Construction Corporation Limited

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

(Stock Code: 1186)

NOTICE OF 2026 FIRST EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 2026 first extraordinary general meeting (the "**EGM**") of China Railway Construction Corporation Limited (the "**Company**") will be held at the CRCC Bureau Building, No. 40 Fuxing Road, Haidian District, Beijing, the People's Republic of China (the "**PRC**") at 9:00 a.m. on Friday, 20 March 2026 for the purpose of considering, and if thought fit, passing the following resolution:

SEPARATE ORDINARY RESOLUTION

1. The resolution in relation to the addition of executive Directors of the Company:

   1.1 The resolution in relation to the addition of Mr. PEI Minshan as executive Director of the Company

1.2 The resolution in relation to the addition of Mr. CHEN Zhiming as executive Director of the Company

By order of the Board
China Railway Construction Corporation Limited
DAI Hegen
Chairman

Beijing, the PRC
2 March 2026

As at the date of this notice, the board of directors comprises Mr. DAI Hegen (Chairman and Executive Director), Mr. GAO Lieyang (Non-executive Director), Mr. MA Chuanjing (Independent Non-executive Director), Mr. XIE Guoguang (Independent Non-executive Director), Mr. TSIN Wai Lun Kenneth (Independent Non-executive Director), Mr. WANG Jun (Independent Non-executive Director) and Ms. ZHU Lin (Employee Director).

Notes:

(a) Unless otherwise specified, details of the resolution are set out in the circular of the Company dated 2 March 2026 (the "**Circular**"). Terms defined in the Circular shall have the same meanings when used in this notice unless the context otherwise requires.

(b) The H Share register of members of the Company will be temporarily closed from Tuesday, 17 March 2026 to Friday, 20 March 2026 (both days inclusive), during which period no transfer of H Shares of the Company will be registered. Any H Shareholders, whose names appear on the Company's register of members at the close of business on Monday, 16 March, are entitled to attend and vote at the EGM after completing the registration procedures for attending and voting at the EGM. For unregistered H Shareholders of the Company who intend to attend the EGM, all share certificates and the relevant transfer documents must be lodged with the Company's H Share registrar, Computershare Hong Kong Investor Services Limited, not later than 4:30 p.m. on Monday, 16 March 2026.

The address of Computershare Hong Kong Investor Services Limited, the H Share registrar of the Company, is as follows:

Shops 1712–1716
17/F, Hopewell Centre
183 Queen's Road East
Wanchai, Hong Kong

(c) A Shareholder(s) or H Shareholder(s) of the Company, who intend to attend the EGM, must complete the reply slips for attending the EGM and return the same to the Office of the Board of the Company not later than two business days before the date of the EGM, i.e. on or before Wednesday, 18 March 2026.

Details of the Office of the Board of the Company are as follows:

East, No. 40 Fuxing Road
Haidian District
Beijing
The People's Republic of China
Postal code: 100855
Fax: (8610) 5268 8302

(d) Each H Shareholder who has the right to attend and vote at the EGM is entitled to appoint in writing one or more proxies, whether a Shareholder or not, to attend and vote on his behalf at the EGM. A proxy of a Shareholder who has appointed more than one proxy shall only vote on a poll.

(e) The instrument appointing a proxy by the Shareholders must be signed by the person appointing the proxy or an attorney duly authorised by such person in writing. If the instrument is signed by an attorney of the person appointing the proxy, the power of attorney authorising to sign, or other documents of authorisation, shall be notarially certified.

(f) To be valid, for H Shareholder(s), the form of proxy, and if the form of proxy is signed by a person under a power of attorney or other authority on behalf of the appointer, a notarially certified copy of that power of attorney or other authority, must be delivered to the Company's H Share registrar, Computershare Hong Kong Investor Services Limited, the address of which is 17M Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, not less than 24 hours before the time fixed for holding the EGM or any adjournment thereof.

(g) Each A Shareholder is entitled to appoint in writing one or more proxies, whether a Shareholder or not, to attend and vote on his behalf at the EGM. Notes (d) and (e) also apply to A Shareholder(s), only that the form of proxy or other documents of authorisation must be delivered to the Office of the Board of the Company, the address of which is set out in Note (c) above, not less than 24 hours before the time fixed for holding the EGM or any adjournment thereof in order for such documents to be valid.

(h) If a proxy is authorised to attend the EGM on behalf of a Shareholder, such authorised proxy shall produce his identification document and the instrument or document signed by the appointer or his legal representative, and specifying the date of its issuance. If a legal person Shareholder appoints a corporate representative to attend the EGM, such representative shall produce his identification document and the notarised copy of the resolution passed by the board of directors or other authority or other notarised copy of the license issued by such legal person Shareholder.

(i) Shareholders attending the EGM are responsible for their own transportation and accommodation expenses.

(j) The cumulative voting method shall be adopted for the voting of resolution No. 1. The cumulative voting method refers to the voting for the election of executive Directors, non-executive Directors or independent non-executive Directors at general meetings where each share is entitled to the same number of votes which equals to the total number of executive Directors, non-executive Directors or independent non-executive Directors to be elected, and the entire votes, represented by the shares held by each Shareholder, can be equally cast for each candidate or can be consolidated to vote for one or certain candidate(s). For example, if a Shareholder holds 100 Shares, then he/she is entitled to 200 votes for resolution No. 1. He/she may cast his/her respective votes equally to each of the Director Candidates with 100 votes for each; or cast respective votes entirely for one of the Director Candidates.

Please note with particular attention that the sum of your votes cast for all Director Candidates shall not exceed the entire votes represented by the shares held by each Shareholder. That is, if the total votes a Shareholder cast for one, certain or all Director Candidates exceed his/her entire votes represented by the shares held by him/her, then all the votes will be invalid; if the total votes a Shareholder cast for one, certain or all Director Candidates are fewer than his/her entire votes represented by the shares held by him/her, then the votes cast by him/her shall be valid, and the votes not cast shall be deemed to have been waived by him/her. If a Director Candidate obtains more than half of the votes representing total number of shares with voting rights (assuming the cumulative voting has not been adopted) from the Shareholders attending the EGM, he/she will be deemed as elected.