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China Tower Corporation Limited
中國鐵塔股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)
(Stock Code: 0788)

ANNUAL RESULTS ANNOUNCEMENT
FOR THE YEAR ENDED 31 DECEMBER 2025

Highlights

- ❖ Operating revenue maintained steady growth, reaching RMB100,411 million, up by 2.7%, of which:
 - Revenue from TSP business was RMB84,725 million, up by 0.7% over the same period last year, of which, revenue from Tower business system was RMB75,498 million, down by 0.3%; revenue from indoor distributed antenna system (“DAS”) business was RMB9,227 million, up by 9.5%
 - Revenue from Smart Tower business was RMB10,172 million, up by 14.2%
 - Revenue from Energy business was RMB4,813 million, up by 7.5%
- ❖ Profitability remained strong; EBITDA² was RMB65,814 million; profit attributable to owners of the Company was RMB11,630 million, up by 8.4%.
- ❖ Cash flow remained stable and abundant; net cash generated from operating activities was RMB56,116 million; free cash flow³ was RMB26,630 million.

Note 1: The financial information in this announcement is prepared based on the consolidated financial information. The Company and its subsidiaries are collectively referred to as the Group.

Note 2: EBITDA is calculated by operating profit plus depreciation and amortization.

Note 3: Free cash flow is the net cash generated from operating activities minus the capital expenditures.

CHAIRMAN’S STATEMENT

Dear Shareholders,

In 2025, China Tower Corporation Limited (the “**Company**” or “**we**”) continued to anchor its position as a “world-class integrated digital infrastructure service provider and a highly competitive information and new energy applications provider”. We firmly seized the development opportunities brought about by the further advancement of the national strategies of “Cyberpower” and “Digital China” as well as the ongoing progress toward the “Dual Carbon” goals. Guided by the “One Core and Two Wings” strategy, we persistently strengthened our core competitiveness, enhanced the quality and efficiency of growth, and gained upward momentum, achieving solid progress in the Company’s high-quality development.

FINANCIAL PERFORMANCE

In 2025, the Company’s operating revenue maintained stable growth and profitability remained strong. Operating revenue for the year reached RMB100,411 million, an increase of 2.7% year-on-year. EBITDA reached RMB65,814 million, a decrease of 1.1% year-on-year, with an EBITDA margin⁴ of 65.5%. Profit attributable to the owners of the Company reached RMB11,630 million, an increase of 8.4% year-on-year, with a net profit margin of 11.6%.

The Company maintained a strong and stable cash flow. Net cash generated from operating activities for the year amounted to RMB56,116 million, an increase of RMB6,648 million year-on-year. Capital expenditures stood at RMB29,486 million while free cash flow reached RMB26,630 million, up by RMB9,103 million year-on-year.

As at 31 December 2025, our total assets amounted to RMB336,579 million, with interest-bearing liabilities of RMB90,460 million and a gearing ratio⁵ of 27.7%, representing a decrease of 3.3 percentage points from the end of 2024. Our financial position remains healthy and stable.

The Company has always attached great importance to shareholder returns. After considering our profitability, cash flow and future development needs, the board of directors of the Company (the “**Board**”) has recommended a final dividend of RMB0.32539 per share (pre-tax) for the year ended 31 December 2025. Together with the interim dividend distributed, the total full-year dividend amounted to RMB0.45789 per share (pre-tax), equivalent to a payout ratio of 77% of our annual distributable net profit.

Note 4: EBITDA margin is calculated by dividing EBITDA by operating revenue, and multiplying the resulting value by 100%.

Note 5: Gearing ratio is calculated as net debts divided by the sum of total equity and net debt, then multiplying the result by 100%. Net debt is calculated as the amount of interest-bearing liabilities minus the amount of cash and cash equivalents.

BUSINESS PERFORMANCE

In 2025, we remained focused on high-quality development, promoting stability through progress while improving quality and efficiency. As a result, throughout the year our business maintained healthy, steady growth and demonstrated a positive outlook.

Refined operations enabled steady progress in TSP business

We continued to play a leading role in new 5G infrastructure construction, further deployed the Dual-Gigabit network joint-entry implementation, and made solid progress in supporting special projects such as upgrading signal strength, extending broadband coverage to all border areas, forests and grasslands. Capturing the strategic opportunities arising from the wide-area 5G network coverage expansion and enhancement of in-depth coverage, we focused on enhancing intensive sharing of network resources and fully satisfying customers' demands for network construction. As a result, our TSP business maintained stable growth in 2025, recording revenue of RMB84,725 million, an increase of 0.7% year-on-year.

Tower business. The Company seized opportunities arising from customers' ongoing network expansion requirements and leveraged our competitiveness as a service provider by offering efficient delivery, superior maintenance and optimal cost structure, while minimizing management risks. We deepened the embedded service mechanism, precisely captured customers' network planning needs, and comprehensively secured construction demands in key scenarios and key regions. Leveraging our site resources and base station data, we proactively conducted coverage analysis to enhance network optimization capabilities. We also enhanced our collaborations with TSPs to provide customers with better services. By adhering to a customer-oriented philosophy, we continued to optimize end-to-end business processes and management standards to enhance service capabilities across the board. In 2025, revenue from our Tower business amounted to RMB75,498 million, a decrease of 0.3% year-on-year. As at the end of 2025, the Company managed a total of 2.149 million tower sites, an increase of 55,000 from the end of 2024. We have gained 23,000 new TSP tenants since the end of 2024, bringing the total number of TSP tenants to 3.567 million at the end of 2025. Our TSP tenancy ratio was 1.70.

DAS business. We continued to focus on high-value and livelihood-critical scenarios, systematically enhancing resource coordination and sharing, and collaborative construction capabilities, as well as accelerating 5G network upgrades on high-speed railways. At the same time, we deployed shared repeaters at scale in everyday scenarios such as elevators, underground parking lots, tunnels, and residential communities, helping TSPs achieve efficient and low-cost network coverage extension. We continued to optimize the integrated active and passive DAS sharing solutions and promoted the implementation of innovative solutions such as shared frequency shifting in existing DAS 5G upgrades. By doing so, we enhanced product and service competitiveness to efficiently meet customer needs. In 2025, our DAS business achieved relatively high growth, with revenue reaching RMB9,227 million, an increase of 9.5% year-on-year. By the end of 2025, we had covered buildings with a cumulative area of 15.15 billion square meters, up by 19.5% year-on-year, while the coverage in railway tunnels and subways reached a cumulative length of 33,661 kilometers, an increase of 14.8% year-on-year.

Vertical advancement supported strong growth in Two Wings business

In the Two Wings business, we seized market opportunities while continuing to strengthen product competitiveness and drive rapid growth of the business. In 2025, revenue of the Two Wings business reached RMB14,985 million and accounted for 14.9% of our overall operating revenue, an increase of 1.2 percentage points over the same period last year.

Smart Tower business. Focusing on spatial digital intelligence governance and leveraging our rich resources and capabilities, we continued to enhance our Smart Tower business, achieving revenue in excess of RMB10 billion. We continued to deepen our presence in key industries and scenarios, steadily increasing market share in key areas such as straw burning prohibition, farmland protection, and disaster alert. We advanced our nationwide distributed platform, optimizing algorithm service capabilities for mid-to-high point scenarios, with further improvements in platform response speed, algorithm accuracy, and application availability. We maintained our focus on implementing the “AI+” special project, promoting the application of large models for spatial digital intelligence governance, which were included in the first batch of strategic high-value AI scenarios for central state-owned enterprises. Customers are always at the center of everything we do. Therefore, we strengthened the development of product iterations, construction delivery, and operation and maintenance support, as well as expanding our integrated technical support teams, with an aim to respond actively and promptly to customers’ needs.

In 2025, our Smart Tower business generated revenue of RMB10,172 million, up by 14.2% year-on-year, among which, revenue from our Tower Monitoring business reached RMB6,327 million, accounting for 62.2% of the Smart Tower business revenue.

Energy business. We focused on key business segments such as battery exchange and power backup. By improving refined operations and strengthening core capabilities and competitive advantages in products, services, and platforms, we continued to develop our specialty in the Energy business. For the battery exchange business, we continued to expand our share in the food delivery mass market while accelerating the expansion of our corporate customer base, resulting in stable user growth. As at 31 December 2025, we had approximately 1.477 million battery exchange users, an increase of 173,000 since the end of 2024, further solidifying our leading position in the low-speed electric vehicle battery exchange market. We accelerated the construction of a community-based low-speed electric vehicle charging facility network while optimizing operational efficiency, resulting in expanded service coverage and user scale. For the power backup business, we continued to focus on pivotal industries and our premium customer base, creating the China Tower “energy butler” integrated industry solutions and enhancing the value of our “energy butler” brand.

In 2025, our Energy business achieved revenue of RMB4,813 million, a year-on-year increase of 7.5%, of which the battery exchange business accounted for RMB3,029 million, an increase of 21.2% year-on-year, and with its contribution to the Energy business reaching 62.9%.

Innovation strategy resulted in remarkable technology empowerment

We made concrete progress in developing the “four lists” working mechanism of competencies and capabilities, task and project planning, resource allocation, and the commercialization of research outcomes. Focusing on the “One Core and Two Wings” businesses, we continued to intensify our efforts to address the challenges in key and core technologies, and accelerated the transformation of technological achievements to inject new momentum into high-quality business development. In 2025, our R&D investment and the number of R&D personnel increased by 82% and 22% respectively, compared to 2024. The number of patent applications and the cumulative number of patent authorizations increased by 77% and 54%, respectively, compared to the year before. We participated in the formulation of multiple international standards. A range of innovative products were commercialized and deployed at scale such as shared micro repeaters, monitoring platforms, and “one code for all”. Our technological innovation system continued to strengthen, as shown in the high-quality construction and development of six regional technological innovation centers, the expansion and quality improvement of joint innovation platforms, and the steady enhancement of innovation efficiency and performance.

CORPORATE GOVERNANCE AND SOCIAL RESPONSIBILITY

We uphold a high standard in practicing the principles of environmental, social and corporate governance (ESG), deeply integrating ESG into our operations to lay the foundation for sustainable development. We strictly complied with listing rules and regulations, continued to advance the implementation of legal and compliance management frameworks, strengthened our operational risk control, and maintained a high standard of corporate governance.

We fulfill our social responsibilities by enhancing people’s livelihoods and well-being through communications and network information security services, digital empowerment, and green development. During emergency rescue and natural disaster relief missions such as bushfire prevention, typhoon response, and flood control, we ensured communications and network information security and supported the government’s disaster relief command and deployment, ensuring smooth rescue operation and onsite command that are crucial for social safety. We continued to improve telecommunication infrastructure in rural and remote areas, and upgraded telecommunication towers into digital towers to support rural governance and industrial development, effectively contributing to the national rural revitalization strategy. We promoted energy conservation and emission reduction at base stations, and expanded the applications of green energy by deploying photovoltaic power generation and energy storage systems at base stations. Through these initiatives, we put green operations into practice.

OUTLOOK

Looking ahead, we will continue to uphold the philosophy of resource sharing and adhere to the “One Core and Two Wings” strategy to further enhance our core competitiveness, promote high-quality development, and create value for shareholders, customers, and society.

TSP business: Looking ahead to the 15th Five-Year Plan period, with increased 5G network penetration, extended service scenarios, improved network coverage, and expanded 5G-A construction scale by TSPs, we will proactively capture the opportunities presented by the forward-looking development of new infrastructure, and actively address the digital intelligence needs of various sectors. We will reinforce our advantages in resource coordination, construction delivery, and service solutions innovation to solidify our competitiveness as a service provider

offering efficient delivery, superior maintenance, and optimal cost structure, while minimizing management risks. This will ensure we fulfill customers' needs, create more opportunities for business development and achieve stable development in our TSP business.

Smart Tower business: By focusing on our core resources and capabilities in “location + computing + power + security”, we will continue to strengthen our foundation, explore new opportunities, and enhance our capabilities in order to further refine our Smart Tower business. We will continue to increase our presence in advantageous segments, further explore key verticals, and reinforce our established competitive advantages in traditional scenarios. At the same time, we will actively expand into new industries and explore new application scenarios. We will develop innovative growth drivers by accelerating the low-altitude economy business, driving the scaled and orderly expansion of our edge computing business, proactively exploring the development of our “DAS+” business, and advancing our planning and entry into emerging industries. We will also forge our competencies by enhancing product offering, technological innovation, and “companion” service, thereby strengthening core functions and competitiveness to fully support the development of “Digital China”.

Energy business: We will continue to optimize our battery exchange network, streamlining the operation and enhancing value to our VIP user base, comprehensively improving service quality to strengthen customer loyalty, and further cementing our market leadership in the segment. We will further explore the typical scenarios required by key customers in pivotal industries such as telecommunications and finance, enhance our platform and service capabilities, and step up promotion for our China Tower “energy butler” integrated industry solutions to drive the rapid development of the power backup business. We will also accelerate the development of the photovoltaic business and promote the site-specific implementation of energy storage business at base stations, supporting the scaled development of the Energy business.

Guided by technological innovation, we will focus on emerging industries such as next-generation mobile communications, AI, the low-altitude economy, and edge computing networks. We will proactively advance breakthroughs in new technologies and products. Through effective integration of innovation between technology and industry, we will nurture and grow new quality productive forces and provide strong support and empowerment for the Company's high-quality development.

On behalf of the Board, I would like to extend our sincere gratitude to Mr. Liu Guiqing who has resigned from the role of director of the Company. We thank Mr. Liu for his remarkable contribution to the Company's development during his tenure. We also take this opportunity to warmly welcome Mr. Luan Xiaowei to the Board.

The Company's achievements and progress over the past year would not have been possible without the hard work of our employees, the strong support of our customers, and the trust of our shareholders. Finally, on behalf of the Board, I would like to thank all our shareholders, customers, and the public for their support, and express my sincere gratitude to all our employees for their hard work and dedication.

Zhang Zhiyong
Chairman

Beijing, China, 18 March 2026

GROUP RESULTS

China Tower Corporation Limited (the “**Company**”) is pleased to announce the consolidated results of the Company and its subsidiaries (the “**Group**”) for the year ended 31 December 2025 extracted from the audited consolidated financial statements of the Group as set out in its 2025 annual report to be published in due course.

Consolidated statement of comprehensive income

For the year ended 31 December 2025

(Expressed in RMB)

| | | Year ended 31 December | |
|--------------------------------------|------|------------------------|-----------------|
| | Note | 2025 | 2024 |
| | | RMB million | RMB million |
| Operating revenue | 4 | <u>100,411</u> | <u>97,772</u> |
| Operating expenses | | | |
| Depreciation and amortisation | | (48,454) | (50,229) |
| Repairs and maintenance | | (7,103) | (6,992) |
| Employee benefits and expenses | | (10,077) | (9,573) |
| Site operation and support expenses | 5 | (6,125) | (5,504) |
| Other operating expenses | 6 | <u>(11,292)</u> | <u>(9,144)</u> |
| | | <u>(83,051)</u> | <u>(81,442)</u> |
| Operating profit | | <u>17,360</u> | <u>16,330</u> |
| Other gains, net | | 415 | 365 |
| Interest income | | 36 | 63 |
| Finance costs | | <u>(2,446)</u> | <u>(2,639)</u> |
| Profit before income taxation | | 15,365 | 14,119 |
| Income tax expense | 7 | <u>(3,734)</u> | <u>(3,389)</u> |
| Profit for the year | | <u>11,631</u> | <u>10,730</u> |
| Profit attributable to: | | | |
| Owners of the Company | | 11,630 | 10,729 |
| Non-controlling interests | | <u>1</u> | <u>1</u> |

Consolidated statement of comprehensive income (continued)

For the year ended 31 December 2025

(Expressed in RMB)

| | <i>Note</i> | Year ended 31 December | |
|---|-------------|-------------------------------|--------------------|
| | | 2025 | 2024 |
| | | RMB million | RMB million |
| Other comprehensive income for the year, net of tax | | | |
| <i>Item that will not be reclassified to profit or loss</i> | | | |
| Remeasurements of post-retirement benefit obligations | | <u>(2)</u> | <u>(3)</u> |
| Other comprehensive income for the year | | <u>(2)</u> | <u>(3)</u> |
| Total comprehensive income for the year | | <u>11,629</u> | <u>10,727</u> |
| Total comprehensive income for the year attributable to: | | | |
| Owners of the Company | | 11,628 | 10,726 |
| Non-controlling interests | | <u>1</u> | <u>1</u> |
| | | <u>11,629</u> | <u>10,727</u> |
| Basic and diluted earnings per share (in RMB Yuan) | | | |
| Basic/diluted | 8 | <u>0.6653</u> | <u>0.6138</u> |

Consolidated statement of financial position

As at 31 December 2025

(Expressed in RMB)

| | | As at 31 December | |
|---|------|-----------------------|-----------------------|
| | Note | 2025 | 2024 |
| | | RMB million | RMB million |
| Assets | | | |
| Non-current assets | | | |
| Property, plant and equipment | 9 | 184,099 | 192,770 |
| Construction in progress | | 11,676 | 12,718 |
| Right-of-use assets | 10 | 31,873 | 32,247 |
| Deferred income tax assets | | 3,052 | 2,618 |
| Other non-current assets | | 1,810 | 1,121 |
| | | <u>232,510</u> | <u>241,474</u> |
| Current assets | | | |
| Trade and other receivables | 11 | 88,510 | 85,907 |
| Prepayments and other current assets | | 3,247 | 2,855 |
| Cash and cash equivalents | | 12,312 | 2,598 |
| | | <u>104,069</u> | <u>91,360</u> |
| Total assets | | <u>336,579</u> | <u>332,834</u> |
| Equity attributable to owners of the Company | | | |
| Share capital | | 17,601 | 176,008 |
| Reserves | | 186,305 | 23,970 |
| Total equity attributable to owners of the Company | | <u>203,906</u> | <u>199,978</u> |
| Non-controlling interests | | <u>2</u> | <u>1</u> |
| Total equity | | <u>203,908</u> | <u>199,979</u> |

Consolidated statement of financial position (continued)

As at 31 December 2025

(Expressed in RMB)

| | | As at 31 December | |
|-------------------------------------|-------------|--------------------|--------------------|
| | <i>Note</i> | 2025 | 2024 |
| | | <i>RMB million</i> | <i>RMB million</i> |
| Liabilities | | | |
| Non-current liabilities | | | |
| Borrowings | | 36,025 | 41,084 |
| Lease liabilities | <i>10</i> | 15,650 | 15,555 |
| Deferred government grants | | 395 | 380 |
| Employee benefit obligations | | 36 | 37 |
| | | <hr/> | <hr/> |
| | | 52,106 | 57,056 |
| Current liabilities | | | |
| Borrowings | | 31,409 | 28,525 |
| Lease liabilities | | 7,376 | 7,378 |
| Accounts payable | <i>13</i> | 34,545 | 33,269 |
| Accrued expenses and other payables | | 6,818 | 6,280 |
| Current income tax payable | | 417 | 347 |
| | | <hr/> | <hr/> |
| | | 80,565 | 75,799 |
| Total liabilities | | 132,671 | 132,855 |
| | | <hr/> <hr/> | <hr/> <hr/> |
| Total equity and liabilities | | 336,579 | 332,834 |
| | | <hr/> <hr/> | <hr/> <hr/> |

Notes to the Consolidated Financial Statements

(Expressed in RMB unless otherwise indicated)

1. Basis of preparation

The consolidated financial statements of the Group have been prepared in accordance with all applicable IFRS Accounting Standards issued by International Accounting Standards Board (“IASB”). IFRS Accounting Standards comprise International Financial Reporting Standards (“IFRS”), International Accounting Standards (“IAS”), and Interpretations. The consolidated financial statements also comply with the applicable disclosure requirements of the Hong Kong Companies Ordinance (Cap. 622) and the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

The consolidated financial statements of the Group have been prepared under the historical cost convention.

The preparation of financial statements in conformity with IFRS Accounting Standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgement or complexity, or areas where estimates are significant to the financial statements are disclosed in Note 4 of Notes to the Consolidated Financial Statements of the Company’s 2025 Annual Report.

2. Summary of material accounting policies

2.1 New and amended standards adopted by the Group

The following new and amended IFRS Accounting Standards is mandatory for the first time for the Group’s financial year beginning on 1 January 2025 and are applicable for the Group:

- Amendments to IAS 21, *The effects of changes in foreign exchange rates: Lack of exchangeability*

The adoption of the above new and amended IFRS Accounting Standards effective for the financial year beginning on 1 January 2025 does not have a material impact on the Group.

3. Segment information

The executive directors and senior management of the Company, as a decision-making group has been identified as the Group's chief operating decision-maker ("CODM"). The Group has determined the operating segments based on the information reviewed by the CODM for the purposes of allocating resources and assessing performance. The CODM reviews the revenue from revenue stream perspective including Tower business, DAS business, Smart Tower business and Energy business. However, the CODM does not make the decision related to resource allocation or performance evaluation solely based on the revenue generated from the different businesses. Rather, the CODM reviews the Group's performance and budget as a whole. Therefore, the CODM concludes that the Group has one operating segment.

Substantially all the Group's long-lived assets are located in the mainland China and all the Group's revenue and operating profit are derived from the mainland China during the year.

The Group's revenue is primarily generated from the three telecommunications service providers in China ("Three TSPs"), namely China Mobile Communications Group Co., Ltd. and all their subsidiaries ("CMCC Group"), China United Network Communications Group Company Limited and all their subsidiaries ("CUC Group"), and China Telecommunications Corporation and all their subsidiaries ("CTC Group"), respectively.

The major customers that contribute more than 10% of the total revenue of the Group are listed as below:

| | Year ended 31 December | |
|------------|------------------------|--------------------|
| | 2025 | 2024 |
| | <i>RMB million</i> | <i>RMB million</i> |
| CMCC Group | 42,541 | 42,460 |
| CTC Group | 22,137 | 21,369 |
| CUC Group | 20,827 | 20,928 |
| | <u>85,505</u> | <u>84,757</u> |

For the year ended 31 December 2025, the revenue generated from the Three TSPs accounted for 85.15% (2024: 86.69%) of the total revenue.

4. Operating revenue

The table below summarises the Group's operating revenue by business types:

| | Year ended 31 December | |
|-------------------------------------|------------------------|--------------------|
| | 2025 | 2024 |
| | <i>RMB million</i> | <i>RMB million</i> |
| Tower business (<i>Note (ii)</i>) | 75,498 | 75,689 |
| DAS business | 9,227 | 8,430 |
| Smart Tower business | 10,172 | 8,911 |
| Energy business | 4,813 | 4,477 |
| Others | 701 | 265 |
| | <u>100,411</u> | <u>97,772</u> |

Note:

(i) Disaggregation of operating revenue:

| | Year ended 31 December | |
|--|------------------------|--------------------|
| | 2025 | 2024 |
| | <i>RMB million</i> | <i>RMB million</i> |
| Operating revenue | | |
| Rental income under IFRS 16 | 63,740 | 64,103 |
| Revenue from contract with customers under IFRS 15 | 36,671 | 33,669 |
| Including: revenue recognised over time | 35,807 | 32,896 |
| revenue recognised at a point in time | 864 | 773 |
| | <u>100,411</u> | <u>97,772</u> |

(ii) The table below summarises the Group's Tower business revenue by nature of services:

| | Year ended 31 December | |
|--|------------------------|--------------------|
| | 2025 | 2024 |
| | <i>RMB million</i> | <i>RMB million</i> |
| Revenue from provision of Site Space | 63,740 | 64,103 |
| Revenue from Maintenance services and Power services | 11,758 | 11,586 |
| | <u>75,498</u> | <u>75,689</u> |

5. Site operation and support expenses

| | Year ended 31 December | |
|--|------------------------|--------------------|
| | 2025 | 2024 |
| | <i>RMB million</i> | <i>RMB million</i> |
| Site usage expenses | 1,758 | 1,376 |
| IT service charge | 2,340 | 1,965 |
| Costs of site power supply using diesel oil generation | 1,080 | 1,284 |
| Others | 947 | 879 |
| | <u>6,125</u> | <u>5,504</u> |

6. Other operating expenses

| | Year ended 31 December | |
|--|------------------------|--------------------|
| | 2025 | 2024 |
| | <i>RMB million</i> | <i>RMB million</i> |
| Technical support charges (<i>Note (i)</i>) | 4,903 | 3,915 |
| Gains on write-off/disposal of property and equipment | (283) | (541) |
| Utilities in other business operation (<i>Note (ii)</i>) | 522 | 754 |
| Credit loss allowance | 1,991 | 1,445 |
| Marketing expenses | 845 | 782 |
| Property management expenses and utilities | 597 | 537 |
| Cost of equipment lease and sold | 1,050 | 792 |
| Other taxes and surcharges | 451 | 392 |
| Impairment of assets | 110 | 15 |
| Auditors' remuneration | 8 | 8 |
| Others | 1,098 | 1,045 |
| | <u>11,292</u> | <u>9,144</u> |

Note:

- (i) Technical support charges mainly are payments made to third-party service providers for building platforms for customers in Smart Tower business and Energy business, in which the Group was a primary obligator.
- (ii) Utilities in other business operation incurred are mainly for providing battery exchange services and battery charging services in Energy business.

7. Income tax expenses

The Company and its subsidiaries file the PRC enterprise income tax on a consolidated basis with their provincial branches. The provision for the PRC enterprise income tax is based on the applicable tax rate on the estimated taxable profits determined in accordance with the relevant enterprise income tax rules and regulations of the PRC.

Taxation in the consolidated statement of comprehensive income represents:

| | Year ended 31 December | |
|---|------------------------|---------------------|
| | 2025 | 2024 |
| | RMB million | RMB million |
| Current tax | | |
| Current tax on estimated taxable profits for the year | <u>4,168</u> | <u>3,799</u> |
| Deferred tax | | |
| Origination of temporary differences | <u>(434)</u> | <u>(410)</u> |
| Income tax expenses | <u>3,734</u> | <u>3,389</u> |

Reconciliation between tax expenses and accounting profit at applicable tax rates:

| | Year ended 31 December | |
|---|------------------------|---------------------|
| | 2025 | 2024 |
| | RMB million | RMB million |
| Profit before taxation | 15,365 | 14,119 |
| Tax at PRC statutory tax rate of 25% | 3,841 | 3,530 |
| Tax effect of preferential tax rate (<i>Note</i>) | (226) | (208) |
| Tax effect of non-deductible expenses | 150 | 97 |
| Others | <u>(31)</u> | <u>(30)</u> |
| Income tax expenses | <u>3,734</u> | <u>3,389</u> |

Note:

The Group's PRC statutory income tax rate is 25%.

According to the circular of "Continuing to Implement Preferential Corporate Income Tax Policies for Western Development" (Ministry of Finance announcement [2020] No. 23) issued by the Ministry of Finance, the State Administration of Taxation and the National Development and Reform Commission and relevant PRC enterprise income tax regulations, branches that are qualified and located in certain western provinces of mainland China are entitled to a preferential income tax rate of 15%. Certain provincial branches of the Group obtained the approval were entitled to this preferential income tax rate of 15% until the end of 2030.

According to the notice of "Concerning Preferential Enterprise Income Tax Policies of Hainan Free Trade Port" (Cai Shui [2020] No. 31) and "Concerning Continued Preferential Enterprise Income Tax Policies of Hainan Free Trade Port" (Cai Shui [2025] No. 3) issued by the Ministry of Finance and the State Administration of Taxation, Hainan Province branch is entitled to a preferential income tax rate of 15% after obtaining the approval until the end of 2027.

According to the circular of “Implementation of Preferential Enterprise Income Tax Policies for High-tech Enterprises” (The State Administration of Taxation [2017] No. 24) issued by the State Administration of Taxation and relevant PRC enterprise income tax regulations, the Company’s subsidiary Smart Tower Corporation Limited is qualified and entitled to a preferential tax rate of 15% for high-tech enterprises. Smart Tower Corporation Limited obtained the certificate of high-tech enterprises which is valid until 31 December 2027.

8. Basic and diluted earnings per share

(a) Basic

Basic earnings per share is calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the years, excluding the shares held for the restricted share incentive scheme.

On 23 December 2024, the resolutions in relation to the share consolidation and capital reduction on the basis that (i) every ten (10) shares with a par value of RMB1.00 each of the Company be consolidated into one (1) share with a par value of RMB1.00 each of the Company; and (ii) the total issued share capital of the Company be reduced from RMB176,008,471,024 to RMB17,600,847,102 (the “**Share Consolidation and Capital Reduction**”) was duly passed at the extraordinary general meeting, the class meeting of the holders of H shares and the class meeting of the holders of domestic shares, respectively. The Share Consolidation and Capital Reduction became effective on 20 February 2025.

In addition, the weighted average number of ordinary shares in issue throughout the reporting periods presented has been adjusted retrospectively for the impact of the Share Consolidation and Capital Reduction.

| | Year ended 31 December | |
|--|-------------------------------|--------|
| | 2025 | 2024 |
| Profit attributable to owners of the Company (RMB million) | 11,630 | 10,729 |
| Weighted average number of ordinary shares in issue, after adjusting for the Share Consolidation and Capital Reduction (million) | 17,481 | 17,481 |
| Basic earnings per share (in RMB Yuan) | 0.6653 | 0.6138 |

(b) Diluted

Diluted earnings per share for the years ended 31 December 2025 and 2024 were computed by dividing the profit attributable to owners of the Company by the above weighted average number of ordinary shares outstanding during the years, after adjusting for the effects of the dilutive potential ordinary shares. There were no dilutive potential ordinary shares for the years ended 31 December 2025 and 2024 as all restricted shares granted before were forfeited in 2022. Therefore, the diluted earnings per share was the same as basic earnings per share.

9. Property, plant and equipment

As at 31 December 2025, the cost of towers and DAS fully depreciated but still in use amounted to RMB113,718 million (2024: RMB4,610 million).

On 16 October 2025, the Board of Directors of the Company approved to adjust the estimated useful lives of DAS assets. Based on detailed assessment with respect to the technology and asset utilisation, as well as TSPs’ practices, the Company changed the estimated useful lives of DAS Assets from 7 years to 10 years with effect from 1 July 2025. The change in accounting estimates is accounted for prospectively without retrospective adjustment. This change in accounting estimate reduced depreciation expenses for the year by RMB890 million (2024: NA).

10. Lease

- (a) The consolidated statement of financial position shows the following amounts relating to leases where the Group is a lessee:

| | Sites <i>RMB million</i> | Buildings <i>RMB million</i> | Land use rights <i>RMB million</i> | Total <i>RMB million</i> |
|--|------------------------------------|--|--|------------------------------------|
| Right-of-use assets: | | | | |
| As at 1 January 2024 | 92,644 | 1,316 | 1,363 | 95,323 |
| Additions | 13,032 | 322 | 5 | 13,359 |
| Termination of lease contracts | (3,935) | (334) | (4) | (4,273) |
| | <u>101,741</u> | <u>1,304</u> | <u>1,364</u> | <u>104,409</u> |
| Accumulated depreciation: | | | | |
| As at 1 January 2024 | (63,305) | (632) | (303) | (64,240) |
| Charge for the year | (11,076) | (263) | (48) | (11,387) |
| Write-off upon termination of lease contracts | 3,171 | 292 | 2 | 3,465 |
| | <u>(71,210)</u> | <u>(603)</u> | <u>(349)</u> | <u>(72,162)</u> |
| Closing net book amount: | | | | |
| As at 31 December 2024 | <u>30,531</u> | <u>701</u> | <u>1,015</u> | <u>32,247</u> |
| Right-of-use assets: | | | | |
| As at 1 January 2025 | 101,741 | 1,304 | 1,364 | 104,409 |
| Additions | 11,301 | 180 | 7 | 11,488 |
| Termination of lease contracts | (3,920) | (334) | – | (4,254) |
| | <u>109,122</u> | <u>1,150</u> | <u>1,371</u> | <u>111,643</u> |
| Accumulated depreciation: | | | | |
| As at 1 January 2025 | (71,210) | (603) | (349) | (72,162) |
| Charge for the year | (10,747) | (171) | (47) | (10,965) |
| Write-off upon termination of lease contracts | 3,086 | 271 | – | 3,357 |
| | <u>(78,871)</u> | <u>(503)</u> | <u>(396)</u> | <u>(79,770)</u> |
| Closing net book amount: | | | | |
| As at 31 December 2025 | <u>30,251</u> | <u>647</u> | <u>975</u> | <u>31,873</u> |

| | As at 31 December 2025 <i>RMB million</i> | As at 31 December 2024 <i>RMB million</i> |
|--------------------------|--|--|
| Lease Liabilities | | |
| – Current | 7,376 | 7,378 |
| – Non-current | <u>15,650</u> | <u>15,555</u> |
| | <u>23,026</u> | <u>22,933</u> |

- (b) The consolidated statement of comprehensive income shows the following amounts relating to leases where the Group is a lessee:

| | Year ended 31 December | |
|--|-----------------------------------|----------------------------|
| | 2025 <i>RMB million</i> | 2024 <i>RMB million</i> |
| Depreciation charge of right-of-use assets | 10,965 | 11,387 |
| Interest expense | 1,061 | 1,169 |
| Expense relating to short-term leases and low-value leases | 1,160 | 1,074 |

- (c) The total cash payment of principal and interest of lease liabilities for the year ended 31 December 2025 was RMB10,506 million (2024: RMB10,896 million).
- (d) The Group's leasing activities:

The Group mainly leases buildings and site properties for its telecommunication towers (as lessee). Lease contracts of buildings and site properties are typically made for periods of 3 to 10 years, and generally do not have extension and termination options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants, but leased assets may not be used as security for borrowing purposes. Substantially all of the lease contracts held by the Group are with fixed lease payment.

11. Trade and other receivables

| | As at 31 December 2025 <i>RMB million</i> | As at 31 December 2024 <i>RMB million</i> |
|--|--|--|
| Bills receivables (<i>Note (a)</i>) | 13,549 | 35,536 |
| Trade receivables (<i>Note (b)</i>) | 74,113 | 48,034 |
| Allowance for expected credit losses | <u>(5,822)</u> | <u>(4,134)</u> |
| Trade and bills receivables – net | <u>81,840</u> | <u>79,436</u> |
| Deposits (<i>Note (c)(ii)</i>) | 2,535 | 1,872 |
| Payments on behalf of customers (<i>Note (c)(i)</i>) | 4,136 | 4,600 |
| Allowance for expected credit losses | <u>(1)</u> | <u>(1)</u> |
| Other receivables – net | <u>6,670</u> | <u>6,471</u> |
| Trade and other receivables | <u>88,510</u> | <u>85,907</u> |

(a) Bills receivables

As at 31 December 2025, acceptance notes issued by banks and other finance companies, and commercial acceptance bills amounted to RMB2,238 million and RMB11,311 million, respectively (2024: RMB6,119 million and RMB29,417 million, respectively).

(b) Trade receivables

Aging analysis of the Group's gross trade receivables based on the billing date, as at the end of the reporting period, are as follows:

| | As at 31 December 2025 <i>RMB million</i> | As at 31 December 2024 <i>RMB million</i> |
|--------------------|--|--|
| 1 to 3 months | 25,084 | 10,190 |
| 3 to 6 months | 14,466 | 15,196 |
| 6 months to 1 year | 15,452 | 11,580 |
| 1 year to 2 years | 15,179 | 8,251 |
| 2 years to 3 years | 2,121 | 1,485 |
| Over 3 years | <u>1,811</u> | <u>1,332</u> |
| | <u>74,113</u> | <u>48,034</u> |

Trade receivables are analysed by customers:

| | As at 31 December 2025 RMB million | As at 31 December 2024 RMB million |
|------------|---|---|
| CMCC Group | 35,687 | 20,115 |
| CUC Group | 12,901 | 9,654 |
| CTC Group | 10,964 | 6,756 |
| Others | 14,561 | 11,509 |
| | <u>74,113</u> | <u>48,034</u> |

(c) Other receivables

- (i) Payments on behalf of customers mainly represent payments made by the Group on behalf of the Three TSPs to their suppliers for certain sites electric power charges when the Group provides the services of power access to its customers and acts as an agent. Such customers usually make payment to the Group within 1-3 months.
- (ii) Deposits primarily include deposits for site ground lease, office premises lease, and equipment purchase.

12. Dividends

(i) Dividends declared

| Year ended 31 December | |
|------------------------|--------------------|
| 2025 | 2024 |
| <i>RMB million</i> | <i>RMB million</i> |

Ordinary shares:

Final dividend declared for the year ended 31 December 2024 of RMB0.30796 (2023: RMB0.37390, after adjusting for the Share Consolidation and Capital Reduction) per ordinary share and interim dividend declared for the six months ended 30 June 2025 of RMB0.13250 (2024: RMB0.10900, after adjusting for the Share Consolidation and Capital Reduction) per ordinary share

7,700 8,442

Total dividends are calculated by deducting shares held under the restricted share incentive scheme from the total share capital of the Company.

(ii) Dividends proposed and not recognised as liabilities at the end of reporting period

On 18 March 2026, the Board of Directors of the Company proposed to the shareholders of the Company a final dividend of RMB0.32539 per ordinary share for the year ended 31 December 2025, approximately RMB5,688 million in total. As the final dividend is declared after the end of the reporting period, such dividend is not recognised as liability as at 31 December 2025.

| Year ended 31 December | |
|------------------------|--------------------|
| 2025 | 2024 |
| <i>RMB million</i> | <i>RMB million</i> |

Dividends not recognised at the end of reporting period:

Proposed final dividend after the end of the reporting periods:
RMB0.32539 (2024: RMB0.30796) per ordinary share

5,688 5,384

13. Accounts payable

Accounts payable primarily include payables for construction expenditures, repairs and maintenance and other operation expenditures. Accounts payable are unsecured, non-interest bearing and are repayable in accordance with contractual terms.

The aging analysis of accounts payable is based on the invoice date as follows:

| | As at 31 December 2025 <i>RMB million</i> | As at 31 December 2024 <i>RMB million</i> |
|--------------------|--|--|
| Within 6 months | 24,286 | 24,418 |
| 6 months to 1 year | 4,377 | 4,095 |
| Over 1 year | 5,882 | 4,756 |
| | 34,545 | 33,269 |

FINANCIAL OVERVIEW

(Expressed in RMB unless otherwise indicated)

1. Summary

In 2025, the Company actively contributed to the implementation of the national strategies of building a Cyberpower, Digital China, and the “Dual Carbon” goals. We continued to deepen the “One Core and Two Wings” development strategy, steadily enhanced resource coordination and product innovation, and strengthened cost reduction management by referencing to benchmarks and lean operation of assets. We have maintained stable and healthy growth in full-year performance.

In 2025, the operating revenue of the Company amounted to RMB100,411 million (expressed in RMB in this financial overview unless otherwise indicated), up by 2.7% over last year; the operating profit amounted to RMB17,360 million, up by 6.3% over last year; profit attributable to owners of the Company amounted to RMB11,630 million, up by 8.4% over last year; the EBITDA was RMB65,814 million, down by 1.1% over last year; the operating cash flow amounted to RMB56,116 million, up by 13.4% over last year; and the capital expenditures were RMB29,486 million.

2. Operating Revenue

In 2025, the Company gave full play to the capabilities of resource coordination and sharing. We maintained a full-coverage approach to capturing market demand, further consolidated our leading position in the tower business, and scaled up the application of innovative DAS products, continuously improving market competitiveness of our DAS products. We maintained a steady growth in the revenue of our TSP business. The Company strived to excel and specialize in the Two Wings business by focusing on the key sectors, and enhanced its product innovation and service capacity, achieving continuous and positive growth in the revenue of the Two Wings business. Our operating revenue for the year reached RMB100,411 million, up by 2.7% over last year. Our revenue structure continued to improve, revenue from our non-tower businesses, including the DAS business and the Two Wings business, maintained a double-digit growth with the proportion in operating revenue increasing from 22.6% last year to 24.8%.

The table below summarises the changes in the composition of the Company’s operating revenue for the years of 2025 and 2024:

| <i>(RMB million)</i> | 2025 | | 2024 | |
|--------------------------|--------------|---------------------------------|--------------|---------------------------------|
| | Total amount | Proportion in operating revenue | Total amount | Proportion in operating revenue |
| Operating revenue | 100,411 | 100.0% | 97,772 | 100.0% |
| Of which: Tower business | 75,498 | 75.2% | 75,689 | 77.4% |
| DAS business | 9,227 | 9.2% | 8,430 | 8.6% |
| Smart Tower business | 10,172 | 10.1% | 8,911 | 9.1% |
| Energy business | 4,813 | 4.8% | 4,477 | 4.6% |
| Other business | 701 | 0.7% | 265 | 0.3% |

Revenue from Tower business

In 2025, the Company's revenue from Tower business reached RMB75,498 million, down by 0.3% over last year, mainly due to the decrease in social costs such as site fees and power supply fees, as well as the increase in lease terminations resulting from the "Telecom-Unicom One Single Network". The Company maintained a full-coverage approach to capturing new demand and strengthened end-to-end management from demand identification to lease commencement, thereby enhancing the operation of existing Tower business. Leveraging its strong maintenance capabilities and extensive tower site resources, the Company actively provided integrated services including telecommunication infrastructure-related maintenance and network optimization to strengthen customer. As a result, the overall scale of revenue from Tower business remained stable.

Revenue from DAS business

In 2025, the Company fully leveraged our advantages in unified cooperation and coordinated site entry, actively captured the demand for indoor coverage in key sectors such as transportation, cultural tourism and healthcare, and implemented special campaigns for covering elevators and underground parking lots and 5G upgrades on high-speed railways. Revenue from DAS business for the year amounted to RMB9,227 million, up by 9.5% over last year.

Revenue from Smart Tower business

In 2025, the Company further deepened its presence in key industries and scenarios, and advanced the digital infrastructure from "industry-level sharing" to "society-wide sharing". By strengthening the building of its Smart Tower business platform and centralized algorithm research and development, the Company enhanced its capability of companion services. The Company consistently expanded its market share in key sectors including straw burning prohibition, cultivated land protection and disaster early warning. Revenue from the Smart Tower business for the year amounted to RMB10,172 million, up by 14.2% over last year.

Revenue from Energy business

In 2025, by leveraging our capabilities and advantages in power supply security services, the Company expedited the iteration of battery exchange products, and optimized the layout of battery exchange network in high-demand delivery areas. The Company focused on providing integrated "power backup +" industry solutions for key sectors including telecommunications, healthcare and finance, while stepping up efforts to expand high-quality customer base. Revenue from the Energy business for the year amounted to RMB4,813 million, up by 7.5% over last year.

Revenue from other business

In 2025, the Company provided other services such as agent construction for transmission facilities, achieving an operating revenue of RMB701 million.

3. Operating Expenses

In 2025, the Company carried out in-depth special campaigns to reduce costs and improve efficiency, implemented rigorous revenue-expenditure alignment management, giving priority to production-related expenditures directly supporting the development of the “One Core and Two Wings” business. The Company also reasonably extended the service life of aging assets, ensuring the continued sound operation of assets. In 2025, operating expenses were RMB83,051 million, up by 2.0% over last year. Operating expenses accounted for 82.7% of operating revenue, representing a decrease of 0.6 percentage point compared to that of last year.

The table below summarises the changes in the composition of the Company’s operating expenses for the years of 2025 and 2024:

| <i>(RMB million)</i> | 2025 | | 2024 | |
|---|--------------|---------------------------------|--------------|---------------------------------|
| | Total amount | Proportion in operating revenue | Total amount | Proportion in operating revenue |
| Operating expenses | 83,051 | 82.7% | 81,442 | 83.3% |
| Of which: Depreciation and amortisation | 48,454 | 48.3% | 50,229 | 51.4% |
| Repairs and maintenance expenses | 7,103 | 7.1% | 6,992 | 7.2% |
| Employee benefits and expenses | 10,077 | 10.0% | 9,573 | 9.8% |
| Site operation and support expenses | 6,125 | 6.1% | 5,504 | 5.6% |
| Other operating expenses | 11,292 | 11.2% | 9,144 | 9.3% |

Depreciation and amortisation

In 2025, depreciation and amortisation totaled RMB48,454 million, representing a year-on-year decrease of 3.5% or RMB1,775 million. Following a comprehensive assessment of the utilization of DAS assets, and to reflect their actual useful lives more objectively and fairly, the Company adjusted the estimated useful lives of DAS assets from 7 years to 10 years with effect from 1 July 2025. This change in accounting estimate reduced depreciation expenses for the year by RMB890 million. Meanwhile, the tower assets acquired by the Company in 2015 were fully depreciated by the end of October 2025, which further reduced depreciation expenses for the year by RMB1,710 million. As of the end of 2025, the original value of fixed assets fully depreciated but still in use amounted to approximately RMB105,600 million. Going forward, the Company will continue to extend the service life and reuse of the existing assets, so as to enhance their useful lives and operational performance of those assets and the continued use of these assets will have a positive impact on the Company’s profitability.

Repairs and maintenance expenses

As the tower assets acquired by the Company are fully depreciated, the Company reasonably extended the service life of aged assets, strengthened the special rectification of potential asset hazards, and continuously promoted the development and application of intelligent operation and maintenance. With the growth of integrated service revenue related to telecommunication infrastructure maintenance, maintenance and repair expenses increased accordingly. In 2025, repairs and maintenance expenses were RMB7,103 million, up by 1.6% over last year.

Employee benefits and expenses

In 2025, employee benefits and expenses for the year amounted to RMB10,077 million, up by 5.3% over last year, which was primarily due to the Company's efforts in advancing R&D innovation and regional management reform, appropriately introducing middle and high-end scientific and technological talents as well as adding regional managerial personnel for business development, while simultaneously strengthening performance-linked incentives, thereby further boosting its development momentum.

Site operation and support expenses

In 2025, site operation and support expenses for the year amounted to RMB6,125 million, representing a year-on-year increase of 11.3% or RMB621 million. Among them, with the development of base station access transmission business, site operation expenses increased by RMB382 million over last year. The Company accelerated the advancement of site operation and digital capability building and related IT support expenses increased by RMB375 million over last year.

Other operating expenses

In 2025, the Company's other operating expenses totaled RMB11,292 million, representing a year-on-year increase of 23.5% or RMB2,148 million. Among these, business development costs rose by RMB1,076 million year-on-year, mainly due to efforts to support the development of the Two Wings business, advance the companion service system and platform operation and management capabilities, which led to an increase in integrated and technical support service fees, marketing expenses and other related expenses. Other costs increased by RMB1,072 million year-on-year. This was primarily due to a corresponding increase in bad debts provision of RMB546 million, which was made in line with the prudent principle following the growth in accounts receivable, and a year-on-year decrease of RMB258 million in net gains from asset disposals.

4. Finance Costs

As the Company enhanced centralized fund management and actively advanced the return of funds, the interest-bearing liabilities decreased by RMB2,082 million as compared to the beginning of the year. The Company stepped up its efforts in exploring low-cost financing channels, due to which finance costs remained at a relatively low level. The Company's net finance costs amounted to RMB2,410 million for the whole year, down by 6.4% over last year.

5. Profitability

Operating profit and EBITDA

In 2025, adhering to a profit-oriented approach, the Company intensified benchmarking of individual site costs and efforts to reduce costs and improve efficiency, maintaining steady profit growth. The Company's operating profit amounted to RMB17,360 million, up by 6.3% over last year. EBITDA was RMB65,814 million, down by 1.1% over last year, which accounted for 65.5% of the operating revenue, remaining at a high level.

Profit attributable to owners of the Company

In 2025, profit attributable to owners of the Company amounted to RMB11,630 million, up by 8.4% over last year. The Company's basic earnings per Share was RMB0.6653.

6. Capital Expenditures and Cash Flow

Capital expenditures

In 2025, the Company insisted on a "gross amount + project" lean investment management model, allocating the gross investment amount in alignment with the business development and capability building needs. The Company continued to refine the mechanism for pre-assessment and post-evaluation for projects. Capital expenditures for the year were RMB29,486 million, down by 7.7% over last year, among which, capital expenditures for new site construction and augmentation were RMB15,127 million, down by 15.8% over last year. This was mainly driven by changes in demand scale of TSPs, and the Company's continuous optimization of construction plans and application of innovative products, which effectively reduced investment. Building on the large-scale efforts in the early stage to enhance battery backup capacities for key scenarios, the Company steadily carried out safety hazard inspections, rectifications and equipment upgrades based on the operational status of physical assets. Capital expenditures for site replacement and improvement were RMB5,474 million, down by 19.9% over last year. Capital expenditure for the Two Wings business reached RMB5,970 million, up by 24.8% over last year. This mainly reflected the Company's response to the development needs of the Two Wings business: accelerating the development of Smart Tower business platforms and product iteration, enhancing core competitiveness, strengthening the construction of battery swap and charging infrastructure networks, and expanding service coverage. The Company continued to intensify research on key technologies and increase effective investments in IT and R&D. Capital expenditure for IT support and purchase of comprehensive building for production amounted to RMB2,915 million, representing a year-on-year increase of RMB567 million.

The table below summarises the major items of the Company’s capital expenditures for the years of 2025 and 2024:

| <i>(RMB million)</i> | 2025 | | 2024 | |
|--|--------------|------------|--------------|------------|
| | Total amount | Proportion | Total amount | Proportion |
| Capital expenditures | 29,486 | 100.0% | 31,941 | 100.0% |
| Of which: New site construction and augmentation | 15,127 | 51.3% | 17,972 | 56.3% |
| Site replacement and improvement | 5,474 | 18.6% | 6,837 | 21.4% |
| Facilities for Smart Tower and Energy business | 5,970 | 20.2% | 4,784 | 15.0% |
| IT support and purchase of comprehensive building for production | 2,915 | 9.9% | 2,348 | 7.3% |

Cash flow generated from operating activities and free cash flow

In 2025, the Company steadily promoted the regular payment collection across its “One Core and Two Wings” business and accelerated the recovery of funds. Net cash flow generated from operating activities for the year amounted to RMB56,116 million, up by RMB6,648 million over last year. Free cash flow amounted to RMB26,630 million, up by RMB9,103 million over last year.

7. Balance Sheet Status

As at the end of 2025, the Company’s total assets were RMB336,579 million while the total liabilities were RMB132,671 million, of which net debts were RMB78,148 million. The liabilities to assets ratio was 39.4%, down by 0.5 percentage point as compared to the end of last year. The gearing ratio was 27.7%, down by 3.3 percentage points as compared to the end of last year.

OTHER INFORMATION

Purchase, Sale or Redemption of the Company's Listed Securities

For the year ended 31 December 2025, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares within the meaning of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**")).

For the year ended 31 December 2025 and up to the date of this announcement, the Company did not hold any such treasury shares.

Audit Committee

The audit committee of the Board (the "**Audit Committee**"), together with the management of the Company, have reviewed the accounting principles and practices adopted by the Group, and discussed internal control and financial reporting matters, including the review of the annual results and the audited consolidated financial statements for the financial year ended 31 December 2025.

The figures in respect of the Group's consolidated results for the year ended 31 December 2025 as set out in this announcement have been agreed by the Company's auditor, KPMG, to the amounts set out in the Company's audited consolidated financial statements for the year ended 31 December 2025.

Compliance with the Corporate Governance Code

The Company is committed to maintaining a high standard of corporate governance. For the year ended 31 December 2025, the Company had complied with the code provisions set out in the Corporate Governance Code as contained in Appendix C1 to the Listing Rules.

Compliance with the Model Code

The Company has adopted the Code of Conduct for Securities Transactions by the Directors, Supervisors and Relevant Employees of China Tower Corporation Limited (the "**Company Code**") which is substantially based on the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") set out in Appendix C3 to the Listing Rules and is on terms no less exacting than those in the Model Code.

The Company has made specific enquiries to all directors and supervisors, and all directors and supervisors have confirmed that they have complied with the Company Code and the Model Code during the year ended 31 December 2025.

Contingent Liabilities

As at 31 December 2025, the Company had no contingent liabilities.

Material Legal Proceedings

For the year ended 31 December 2025, the Company was not involved in any material litigation or arbitration, and as far as the Company is aware, no material litigation or claims were pending or threatened or made against the Company.

Annual General Meeting

The Company will hold the annual general meeting on 15 May 2026 (the “**2025 AGM**”). Notice of the 2025 AGM will be published on the website of the Company (www.china-tower.com) and the website of the Hong Kong Stock Exchange (www.hkexnews.hk), and will be made available to the shareholders of the Company (the “**Shareholders**”) in due course.

Final Dividend

The Board proposes a final dividend of RMB0.32539 (pre-tax) per share for the year ended 31 December 2025. The dividend proposal will be proposed to the 2025 AGM for the Shareholders’ consideration. The proposed final dividends, if approved, will be denominated and declared in Renminbi, which are expected to be paid on or around 30 June 2026 upon approval at the 2025 AGM.

Dividends will be paid in Renminbi for holders of domestic shares and the Southbound Shareholders⁶, and dividends for H share Shareholders other than the Southbound Shareholders will be paid in Hong Kong dollars. The relevant exchange rate will be the average of the mid-point rates of Renminbi to Hong Kong dollars as announced by the People’s Bank of China for the week prior to the date of approval of declaration of dividends by the 2025 AGM. The record date for entitlement to the Shareholders’ rights and the relevant arrangements of dividend distribution for Southbound Shareholders are the same as those for the Company’s H share Shareholders.

Under the requirements of the Law of the People’s Republic of China on Enterprise Income Tax (《中華人民共和國企業所得稅法》), the Regulations for the Implementation of the Law of the People’s Republic of China on Enterprise Income Tax (《中華人民共和國企業所得稅法實施條例》), the Company has the obligation to withhold and pay the enterprise income tax at a rate of 10% on dividends when it pays the proposed final dividend for 2025 to its H share Shareholders who are overseas non-resident enterprises (including HKSCC Nominees Limited, other institutional nominees and trustees, or other organizations or groups) listed on the H share register of members on 28 May 2026.

According to the requirement under Guo Shui Han [2011] No. 348 issued by the State Administration of Taxation (國家稅務總局國稅函[2011]348號規定) and the relevant laws and regulations, for individual H share Shareholders who are Hong Kong or Macau residents and whose country of domicile is a country which has entered into a tax treaty with the PRC stipulating a dividend tax rate of 10%, the Company will withhold and pay the individual income tax at the rate of 10%. For individual H share Shareholders whose country of domicile is a country which has entered into a tax treaty with the PRC stipulating a dividend tax rate lower than 10%, the Company will withhold and pay the individual income tax at a tax rate of 10% of dividend. For individual H share Shareholders whose country of domicile is a country which has entered into a tax treaty with the PRC stipulating a dividend tax rate higher than 10% but lower than 20%, the Company will withhold and pay the individual income tax at the effective tax rate under the relevant tax treaty. For individual H share Shareholders whose country of domicile is a country which has entered into a tax treaty with the PRC stipulating a dividend tax rate of 20%, or a country which has not entered into any tax treaties with PRC, or under any other circumstances, the Company will withhold and pay individual income tax at the rate of 20% on behalf of the individual H share Shareholders.

Note 6: Southbound Shareholders means the holders of H shares of the Company (including enterprises and individuals) who invest in the H shares of the Company listed on the Hong Kong Stock Exchange through the Southbound Trading.

The Company will determine the country of domicile of the individual H share Shareholders based on the registered address as recorded in the H share register of members of the Company on 28 May 2026. If the country of domicile of an individual H share Shareholder is not the same as the registered address or if the individual H share Shareholder would like to apply for a refund of the additional amount of tax finally withheld and paid, the individual H share Shareholder shall notify and provide relevant supporting documents to the Company on or before 21 May 2026. Upon examination of the supporting documents by the relevant tax authorities, the Company will follow the guidance given by the tax authorities to implement relevant tax withholding and payment provisions and arrangements. Individual H share Shareholders may either personally or appoint a representative to attend to the procedures in accordance with the requirements under the tax treaties notice if they do not provide the relevant supporting documents to the Company within the time period stated above.

For Southbound Investors (including enterprises and individuals), the Shanghai branch of China Securities Depository and Clearing Corporation Limited and the Shenzhen branch of China Securities Depository and Clearing Corporation Limited, as the nominees of the Shareholders of the Southbound Trading⁷, will receive all dividends distributed by the Company and will distribute the dividends to the relevant Shareholders under the Southbound Trading through its depository and clearing system. According to the relevant provisions under the “Notice on Taxation Policies for Shanghai-Hong Kong Stock Connect Pilot Programme (Cai Shui [2014] No. 81) (《關於滬港股票市場交易互聯互通機制試點有關稅收政策的通知(財稅[2014]81號)》)” and “Notice on Taxation Policies for Shenzhen-Hong Kong Stock Connect Pilot Programme (Cai Shui [2016] No. 127) (《關於深港股票市場交易互聯互通機制試點有關稅收政策的通知(財稅[2016]127號)》)”, the Company shall withhold and pay individual income tax at the rate of 20% with respect to dividends received by the Mainland individual investors for investing in the H shares of the Company listed on the Hong Kong Stock Exchange through the Southbound Trading. In respect of the dividends for the investment of Mainland securities investment funds in the H shares of the Company listed on Hong Kong Stock Exchange through the Southbound Trading, the tax levied on dividends derived from such investment shall be ascertained by reference to the rules applicable to the treatment of individual income tax. The Company is not required to withhold and pay income tax on dividends derived by the Mainland enterprise investors under the Southbound Trading, and such enterprises shall report the income and make tax payment by themselves. The record date for entitlement to the Shareholders’ rights and the relevant arrangements of dividend distribution for the Southbound Investors are the same as those for the Company’s H share Shareholders.

The Company assumes no responsibility and disclaims all liabilities whatsoever in relation to the tax status or tax treatment of the H share Shareholders and for any claims arising from any delay in or inaccurate determination of the tax status or tax treatment of the H share Shareholders or any disputes relating to the tax withholding and payment mechanism or arrangements.

Note 7: Southbound Trading means the trading of H shares of the Company listed on the Hong Kong Stock Exchange through the Shanghai Stock Exchange or Shenzhen Stock Exchange.

Closure of Register of Members

For the purpose of ascertaining the H share Shareholders' rights to attend and vote at the 2025 AGM (and any adjournment thereof), and H share Shareholders' entitlement to the 2025 final dividend, the H share's register of members of the Company will be closed. Details of such closures are set out below:

- (1) For ascertaining the H share Shareholders' rights to attend and vote at the 2025 AGM (and any adjournment thereof)

| | |
|--|----------------------------|
| Latest time to lodge transfer documents for registration | 4:30 p.m. on 11 May 2026 |
| Closure of register of members (both days inclusive) | 12 May 2026 to 15 May 2026 |
| Record date | 15 May 2026 |

- (2) For ascertaining the H share Shareholders' entitlement to the 2025 final dividend

| | |
|--|----------------------------|
| Latest time to lodge transfer documents for registration | 4:30 p.m. on 21 May 2026 |
| Closure of register of members (both days inclusive) | 22 May 2026 to 28 May 2026 |
| Record date | 28 May 2026 |

During the above closure periods, no transfer of H shares of the Company will be registered. To be eligible to attend and vote at the 2025 AGM, and to qualify for the 2025 final dividend, all transfer documents, accompanied by the relevant certificates, must be lodged with the Company's H share registrar, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, by no later than the aforementioned latest times.

Publication of Annual Results Announcement and Annual Report

This announcement is published on the website of the Company (www.china-tower.com) and the website of the Hong Kong Stock Exchange (www.hkexnews.hk).

The 2025 annual report will be published on the website of the Company (www.china-tower.com) and the website of the Hong Kong Stock Exchange (www.hkexnews.hk), and will be made available to the Shareholders in due course.

Forward Looking Statements

The performance and the results of the operations of the Company contained in this announcement are historical in nature, and past performance is no guarantee of the future results of the Company. Any forward-looking statements and opinions contained within this announcement are based on current plans, estimates and projections, and therefore involve risks and uncertainties. Actual results may differ materially from expectations discussed in such forward-looking statements and opinions. The Company, the directors and the employees of the Company assume (a) no obligation to correct or update the forward-looking statements or opinions contained in this announcement; and (b) no liability in the event that any of the forward-looking statements or opinions do not materialise or turn out to be incorrect.

By Order of the Board
China Tower Corporation Limited
Zhang Zhiyong
Chairman

Beijing, China, 18 March 2026

As at the date of this announcement, the Board of the Company comprises:

| | | |
|--|---|--|
| <i>Executive directors</i> | : | <i>Zhang Zhiyong (Chairman of the Board) and Chen Li (General Manager)</i> |
| <i>Non-executive directors</i> | : | <i>Cheng Jianjun, Miao Shouye, Luan Xiaowei and Fang Xiaobing</i> |
| <i>Independent non-executive directors</i> | : | <i>Pei Zhenjiang, Hu Zhanghong, Zhang Wei and Wen Bugao</i> |