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**RETIREMENT OF INDEPENDENT NON-EXECUTIVE DIRECTOR AND
NON-EXECUTIVE DIRECTOR
AND
CHANGE IN COMPOSITION OF THE BOARD COMMITTEE**

The board of directors (the “**Board**” or the “**Directors**”) of Sun Hung Kai & Co. Limited (the “**Company**”) announces the following:

- (1) the retirement of Ms. Vivian Alexa Kao as an Independent Non-Executive Director and a member of each of the Risk Management Committee and the Environmental, Social and Governance Committee with effect from 27 May 2026;
- (2) the retirement of Mr. Simon Chow Wing Charn as a Non-Executive Director with effect from 27 May 2026; and
- (3) the appointment of Mr. William Thomas Royan as a member of the Risk Management Committee with effect from 19 March 2026.

**RETIREMENT OF INDEPENDENT NON-EXECUTIVE DIRECTOR AND
NON-EXECUTIVE DIRECTOR**

Retirement of Ms. Vivian Alexa Kao

At the conclusion of the forthcoming annual general meeting of the Company to be held on 27 May 2026 (the “**2026 AGM**”), Ms. Kao will retire as an Independent Non-Executive Director of the Company and step down as a member of the Risk Management Committee and the Environmental, Social and Governance Committee upon her retirement.

Ms. Kao is subject to retirement by rotation at the 2026 AGM. She has informed the Company that, in order to devote more time to pursue her personal activities and commitments, she will not be seeking re-election at the 2026 AGM and will therefore retire at its conclusion. Ms. Kao has confirmed that she has no disagreement with the Board and is not aware of any matter in relation to her retirement that needs to be brought to the attention of the shareholders of the Company.

Retirement of Mr. Simon Chow Wing Charn

At the conclusion of the 2026 AGM, Mr. Chow will retire as a Non-Executive Director of the Company.

Mr. Chow was an Executive Director of the Company from 3 June 2015 and was re-designated as a Non-Executive Director on 1 July 2023 upon his retirement from his executive role. He is subject to retirement by rotation at the 2026 AGM. Mr. Chow has informed the Company that, in order to devote more time to pursue his personal activities and commitments, he will not be seeking re-election at the 2026 AGM and will therefore retire at its conclusion. Mr. Chow has confirmed that he has no disagreement with the Board and is not aware of any matter in relation to his retirement that needs to be brought to the attention of the shareholders of the Company.

The Board would like to thank Ms. Kao and Mr. Chow for their invaluable contributions to the Board, the Company and our shareholders during their tenure of services.

CHANGE IN COMPOSITION OF THE BOARD COMMITTEE

The Board announces that Mr. William Thomas Royan, an Independent Non-Executive Director of the Company, has been appointed as a member of the Risk Management Committee with effect from 19 March 2026.

On behalf of the Board
Sun Hung Kai & Co. Limited
Lee Seng Huang
Group Executive Chairman

Hong Kong, 19 March 2026

As at the date of this announcement, the Board comprises:

Executive Directors:

Messrs. Lee Seng Huang (*Group Executive Chairman*), Antony James Edwards and Brendan James McGraw

Non-Executive Directors:

Messrs. Simon Chow Wing Charn and Peter Anthony Curry

Independent Non-Executive Directors:

Mr. Evan Au Yang Chi Chun, Mr. David Craig Bartlett, Mr. Alan Stephen Jones, Ms. Vivian Alexa Kao, Ms. Jacqueline Alee Leung, Mr. Wayne Robert Porritt and Mr. William Thomas Royan