J&T Global Express Limited
極兔速遞環球有限公司

(A company controlled through weighted voting rights and incorporated in the Cayman Islands with limited liability)

(Stock Code: 1519)

NOTICE OF EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN that the extraordinary general meeting (the "**EGM**") of J&T Global Express Limited (the "**Company**") will be held by way of a virtual meeting through the e-Meeting System on Tuesday, April 21, 2026 at 9:30 a.m. (the "**Extraordinary General Meeting**") (or any adjournment thereof) for the following purposes:

ORDINARY RESOLUTION

1. To consider and, if thought fit, pass the following resolution as an ordinary resolution:

   "**THAT**

   (a) The share subscription agreement (the "**Share Subscription Agreement**") dated January 15, 2026 entered into between the Company and S.F. Holding Co., Ltd. and the acquisition contemplated thereunder, be and hereby confirmed, approved and ratified; and

   (b) any one of the directors of the Company be and is hereby authorized to do all such acts and things incidental to the Share Subscription Agreement and the relevant ancillary agreements as he/she considers necessary, desirable, or expedient in connection with the implementation of or giving effect to the Share Subscription Agreement, the relevant ancillary agreements and the transactions contemplated thereunder."

SPECIAL RESOLUTION

2. To consider and, if thought fit, pass the following resolution as a special resolution:

   "**THAT**

   the eighth amended and restated memorandum and articles of association of the Company (the "**New Articles of Association**") (a copy of which has been produced to this meeting and marked "A" and initialed by the chairman of this meeting for the purpose of identification) be and are hereby approved and adopted in substitution for and to the exclusion of the existing amended and restated memorandum and articles of association of the Company with immediate effect after the close of this meeting and that any one Director be and is hereby authorized to do all things necessary to implement the adoption of the New Articles of Association of the Company."

By order of the Board
J&T Global Express Limited
Mr. Jet Jie Li
Executive Director, Chairman of the Board and Chief Executive Officer

Hong Kong, March 27, 2026

Note:

1. The EGM will be held by way of a virtual meeting. Shareholders can attend the EGM through online access by visiting the e-Meeting System through the Internet by using their computer device, tablet device or smartphone. Each registered shareholder's personalised username and password will be sent to him/her/it under separate letters. Shareholders will be able to attend the EGM, vote and submit questions online via the designated URL (https://evoting.vistra.com/#/519). Non-registered holders whose Shares are held in the CCASS through banks, brokers, custodians or HKSCC may also be able to attend the EGM, vote and submit questions online. In this regard, they should consult directly with their banks, brokers or custodians (as the case may be) for the necessary arrangements and the personalized login and access code will be sent to them by email upon receipt of request through their respective bank, broker, custodian or HKSCC. Shareholders and proxies participating in the Extraordinary General Meeting using the e-Meeting System will also be counted towards the quorum.

2. A Shareholder entitled to attend and vote at the above meeting is entitled to appoint another person as his/her proxy to attend and vote instead of him/her; a proxy need not be a Shareholder of the Company.

3. In the case of joint holders, the vote of the senior who tenders a vote, whether in person through the e-Meeting System or by proxy, will be accepted to the exclusion of the vote(s) of the other joint holder(s) and for this purpose seniority shall be determined as that one of the said persons so present whose name stands first on the register in respect of such share shall alone be entitled to vote in respect thereof.

4. In order to be valid, a form of proxy together with the power of attorney (if any) or other authority (if any) under which it is signed or a certified copy thereof shall be deposited at the Company's Hong Kong branch share registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong not less than 48 hours before the time appointed for the meeting (i.e. no later than 9:30 a.m. on Sunday, April 19, 2026). The proxy form will be published on the website of The Stock Exchange Hong Kong Limited. The completion and return of the form of proxy shall not preclude shareholders of the Company from attending and voting through the e-Meeting System at the above meeting (or any adjourned meeting thereof) if they so wish, and in such case, the form of proxy previously submitted shall be deemed to be revoked.

5. For determining the entitlement to attend and vote at the above meeting, the register of members of the Company will be closed from Thursday, April 16, 2026 to Tuesday, April 21, 2026, both days inclusive, during which period no transfer of shares will be registered. In order to be eligible to attend and vote at the Extraordinary General Meeting, unregistered holders of shares of the Company shall ensure that all transfer documents accompanied by the relevant share certificates must be lodged with the Company's Hong Kong branch share registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration no later than 4:30 p.m. on Wednesday, April 15, 2026.

6. The Company will adopt the following arrangements at the EGM:

(a) All resolutions at the EGM will be decided on a poll. Shareholders are entitled to attend and vote through online access by visiting the e-Meeting System.

(b) Shareholders can cast their votes and submit questions through online access by visiting the website (https://evoting.vistra.com/#/519). The e-Meeting System will be open for Shareholders to log in approximately 30 minutes prior to the commencement of the EGM and can be accessed from any location with internet connection by a smart phone, tablet device or computer device.

(c) Shareholders attending the EGM using the e-Meeting System will be able to submit questions relevant to the Company's proposed resolutions online during the EGM.

(d) Registered shareholders are requested to provide a valid email address of his or her proxy (except appointing "the chairman of the EGM" as proxy) to receive the username and password to cast their votes and submit online questions on the e-Meeting System. Shareholders are requested to complete the form of proxy in accordance with the instructions printed thereon, return it to the Company's Hong Kong branch share registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong as soon as possible but in any event not less than 48 hours before the time appointed for the holding of the meeting (i.e. by no later than 9:30 a.m. on Sunday, April 19, 2026) or any adjournment thereof.

(e) Shareholders of the Company whose names appear on the register of members on Tuesday, April 21, 2026 are entitled to attend and vote at the Extraordinary General Meeting or any adjourned meetings.

(f) References to time and dates in this notice are to Hong Kong time and dates.

(g) The meeting is expected to take one hour. Shareholders attending the Extraordinary General Meeting will bear their own transportation and accommodation expenses.

As at the date of this notice, the Board of Directors of the Company comprises Mr. Jet Jie Li as executive Director, Ms. Alice Yu-fen Cheng, Ms. Qinghua Liao and Mr. Yuan Zhang as non-executive Directors, and Mr. Erh Fei Liu, Mr. Peng Shen and Mr. Peter Lai Hock Meng as independent non-executive Directors.