天能

TIANNENG POWER INTERNATIONAL LIMITED
天 能 動 力 國 際 有 限 公 司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 00819)

RESULTS ANNOUNCEMENT
FOR THE YEAR ENDED 31 DECEMBER 2025

FINANCIAL HIGHLIGHTS

- Revenue decreased by approximately 29.83% to approximately RMB53,799 million, of which the revenue of the manufacturing business increased by 10.01% to approximately RMB47,918 million.

- Gross profit increased by approximately 7.48% to approximately RMB5,280 million.

- Profit attributable to Shareholders increased by approximately 25.77% to approximately RMB1,437 million.

- Basic earnings per share increased to approximately RMB1.28.

- A final dividend of HK$36 cents per share is proposed.

2025 ANNUAL RESULTS

The board of directors (the "**Board**") of Tianneng Power International Limited (the "**Company**" or "**Tianneng**") hereby announces the results of the Company and its subsidiaries (collectively the "**Group**") for the year ended 31 December 2025 together with that for the previous financial year as follows:

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2025

		Year ended 31 December	
		2025	2024
	NOTES	***RMB'000***	*RMB'000*
Revenue	*4*	**53,798,904**	76,668,813
Cost of sales		**(48,519,308)**	(71,756,466)
Gross profit		**5,279,596**	4,912,347
Other income		**1,638,636**	2,100,727
Other gains and losses	*5*	**80,049**	61,989
Impairment losses under expected credit loss ("**ECL**") model, net of reversal		**(8,026)**	(38,271)
Distribution and selling expenses		**(1,288,806)**	(1,293,422)
Administrative expenses		**(1,251,939)**	(1,271,128)
Research and development costs		**(2,013,125)**	(2,033,214)
Share of results of associates		**(9,675)**	(485)
Finance costs	*6*	**(433,508)**	(546,530)
Profit before tax		**1,993,202**	1,892,013
Income tax expense	*7*	**(330,250)**	(594,106)
Profit for the year	*8*	**1,662,952**	1,297,907

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME *(Continued)*
For the year ended 31 December 2025

		Year ended 31 December	
		2025	2024
	NOTE	***RMB'000***	*RMB'000*
Other comprehensive (expense) income			
Item that will not be reclassified subsequently to profit or loss:			
Fair value loss on investments in equity instruments at fair value through other comprehensive income ("**FVTOCI**"), net of income tax		**(17,319)**	(69,131)
Item that may be reclassified subsequently to profit or loss:			
Exchange differences arising on translation of foreign operations		**(7,579)**	237
Other comprehensive expense for the year, net of income tax		**(24,898)**	(68,894)
Total comprehensive income for the year		**1,638,054**	1,229,013
Profit for the year attributable to:			
Owners of the Company		**1,436,758**	1,142,405
Non-controlling interests		**226,194**	155,502
		1,662,952	1,297,907
Total comprehensive income attributable to:			
Owners of the Company		**1,411,860**	1,073,511
Non-controlling interests		**226,194**	155,502
		1,638,054	1,229,013
Earnings per share	*10*		
– Basic *(RMB)*		**1.28**	1.01
– Diluted *(RMB)*		**1.28**	1.01

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2025

		As at 31 December	
		2025	2024
	NOTE	**RMB'000**	RMB'000
Non-current Assets			
Property, plant and equipment		**13,969,353**	14,223,807
Right-of-use assets		**1,356,838**	1,338,989
Goodwill		**499**	499
Interests in associates		**342,198**	315,515
Interest in a joint venture		**17,200**	–
Equity instruments at FVTOCI		**212,771**	246,553
Deferred tax assets		**958,162**	917,023
Deposits for acquisition of property, plant and equipment		**217,246**	252,118
Loan receivables		**75,874**	122,452
Pledged/restricted bank deposits		**4,039,280**	4,645,820
		21,189,421	22,062,776
Current Assets			
Inventories		**7,695,627**	8,283,938
Properties under development for sale/properties for sale		**905,743**	1,009,158
Bills, trade and other receivables	*11*	**6,342,613**	4,581,076
Loan receivables		**574,330**	658,540
Amounts due from related parties		**22,347**	13,728
Debt instruments at FVTOCI		**391,142**	397,042
Financial assets at fair value through profit or loss ("**FVTPL**")		**3,018,417**	1,510,436
Pledged/restricted bank deposits		**6,484,383**	7,624,484
Time deposits		**690,000**	–
Cash and cash equivalents		**7,825,395**	9,139,377
		33,949,997	33,217,779

CONSOLIDATED STATEMENT OF FINANCIAL POSITION *(Continued)*
At 31 December 2025

		As at 31 December	
		2025	2024
	NOTE	**RMB'000**	RMB'000
Current Liabilities			
Bills, trade and other payables	*12*	**16,555,647**	13,292,894
Amounts due to related parties		**224,849**	114,969
Taxation liabilities		**202,403**	383,422
Borrowings		**10,309,173**	12,720,516
Derivative financial instruments		**48,812**	–
Lease liabilities		**6,493**	5,427
Provision		**499,067**	500,550
Contract liabilities		**2,072,606**	2,254,577
		29,919,050	29,272,355
Net Current Assets		**4,030,947**	3,945,424
Total Assets less Current Liabilities		**25,220,368**	26,008,200
Non-current Liabilities			
Deferred tax liabilities		**77,869**	80,769
Borrowings		**3,321,713**	5,800,964
Lease liabilities		**29,526**	21,884
Deferred government grants		**1,473,153**	1,195,660
		4,902,261	7,099,277
Net Assets		**20,318,107**	18,908,923
Capital and Reserves			
Share capital		**109,850**	109,850
Share premium and reserves		**17,188,576**	16,050,716
Equity attributable to owners of the Company		**17,298,426**	16,160,566
Non-controlling interests		**3,019,681**	2,748,357
Total Equity		**20,318,107**	18,908,923

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2025

1. GENERAL

Tianneng Power International Limited (the "**Company**") was incorporated and registered as an exempted company with limited liability in the Cayman Islands under the Companies Law of the Cayman Islands on 16 November 2004 and its shares are listed on The Stock Exchange of Hong Kong Limited (the "**Hong Kong Stock Exchange**") with effect from 11 June 2007. The addresses of the registered office and principal place of business of the Company are disclosed in the "Corporation Information" section of the annual report.

The Company is an investment holding company. The principal activities of its subsidiaries are the manufacture and sales of lead-acid battery products, lithium-ion battery products and recycled materials and trading of materials. The Company and its subsidiaries are collectively referred to as the "Group".

The consolidated financial statements are presented in Renminbi ("**RMB**"), which is also the functional currency of the Company.

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

Amendments to an HKFRS Accounting Standard that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to an HKFRS Accounting Standard as issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**") for the first time, which are mandatorily effective for the Group's annual period beginning on 1 January 2025 for the preparation of the consolidated financial statements:

Amendments to HKAS 21	Lack of Exchangeability

The application of the amendments to an HKFRS Accounting Standard in the current year has had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

New and amendments to HKFRS Accounting Standards in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRS Accounting Standards that have been issued but are not yet effective:

Amendments to HKAS 21	Translation to a Hyperinflationary Presentation Currency[3]
Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments[2]
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature – dependent Electricity[2]
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture[1]
Amendments to HKFRS Accounting Standards	Annual Improvements to HKFRS Accounting Standards – Volume 11[2]
HKFRS 18	Presentation and Disclosure in Financial Statements[3]

[1] Effective for annual periods beginning on or after a date to be determined.
[2] Effective for annual periods beginning on or after 1 January 2026.
[3] Effective for annual periods beginning on or after 1 January 2027.

Except for the new HKFRS Accounting Standard mentioned below, the directors of the Company anticipate that the application of all other amendments to HKFRS Accounting Standards will have no material impact on the consolidated financial statements in the foreseeable future.

HKFRS 18 Presentation and Disclosure in Financial Statements

HKFRS 18 *Presentation and Disclosure in Financial Statements*, which sets out requirements on presentation and disclosures in financial statements, will replace HKAS 1 *Presentation of Financial Statements*. This new HKFRS Accounting Standard, while carrying forward many of the requirements in HKAS 1 Presentation of Financial Statements, introduces new requirements to present specified categories and defined subtotals in the statement of profit or loss; provide disclosures on management-defined performance measures (MPMs) in the notes to the financial statements and improve aggregation and disaggregation of information to be disclosed in the financial statements. In addition, some HKAS 1 paragraphs have been moved to HKAS 8 Accounting Policies, Changes in Accounting Estimates and Errors (the title of which will be changed to Basis of Preparation of Financial Statements upon effective of HKFRS 18) and HKFRS 7 Financial Instruments: Disclosures. Minor amendments to HKAS 7 *Statement of Cash Flows* and HKAS 33 *Earnings per Share are* also made.

HKFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted.

HKFRS 18 requires retrospective application with specific transition provisions. The application of HKFRS 18 is not expected to have significant impact on the financial performance and positions of the Group in terms of recognition and measurement. However, it is expected to affect the structure and presentation of the consolidated statement of profit or loss. Additional disclosures required for the Group's MPMs will be disclosed in a separate note to the consolidated financial statements.

3. SEGMENT INFORMATION

The Group's operating and reportable segments are based on information prepared and reported to the chief operating decision makers ("**CODM**"), being the board of directors of the Company, for the purposes of resources allocation and performance assessment. For the manufacturing operation, there was no further discrete financial information since the financial information provided to the CODM does not contain profit or loss information of each product line or each market segment and the CODM reviews the operating results of the manufacturing operation on a consolidated basis. Therefore, the operation of the Group constitutes two single operating and reportable segments, (1) manufacturing business and (2) trading.

The CODM makes decisions according to operating results of each segment. No analysis of segment assets and segment liabilities is presented as the CODM does not regularly review such information for the purposes of resources allocation and performance assessment. Therefore, only segment revenue and segment results are presented. The accounting policies of the operating and reportable segment are the same as the Group's accounting policies described in note 3. Segment results represent the profits earned by each segment and exclude certain other gains and losses, share of results of associates, corporate administrative expenses and finance costs. Inter-segment sales are charged at cost plus profit approach.

	Year ended 31 December	
	2025	2024
	RMB'000	*RMB'000*
Segment revenue		
Manufacturing business		
– external sales	**47,917,553**	43,559,147
Trading		
– external sales	**5,881,351**	33,109,666
– inter-segment sales	**3,547,318**	6,139,059
Segment revenue	**57,346,222**	82,807,872
Eliminations	**(3,547,318)**	(6,139,059)
Group revenue	**53,798,904**	76,668,813
Segment results		
Manufacturing business	**1,599,348**	1,358,978
Trading	**22,116**	(64,618)
	1,621,464	1,294,360
Unallocated		
Other gains and losses	**80,049**	61,989
Share of results of associates	**(9,675)**	(485)
Corporate administrative expenses	**(8,519)**	(6,836)
Finance costs	**(20,367)**	(51,121)
Profit for the year	**1,662,952**	1,297,907

Geographical information

The Group primarily operates in the PRC. The Group's non-current assets are mainly located in the PRC.

Information about major customers

During the year ended 31 December 2025 and 2024, none of the Group's individual customer contributed more than 10% to the total revenue of the Group.

4. REVENUE

(i) Disaggregation of revenue from contracts with customers

	Year ended 31 December	
	2025	2024
	RMB'000	*RMB'000*
Types of goods or service		
Manufacturing business		
Lead-acid battery products	**39,765,590**	39,853,742
Renewable resources products	**5,549,611**	2,720,533
Lithium-ion battery products	**1,541,265**	478,360
Others *(note)*	**1,061,087**	506,512
Trading	**5,881,351**	33,109,666
	53,798,904	76,668,813
Geographical markets		
Mainland China	**53,258,773**	76,362,071
Others	**540,131**	306,742
	53,798,904	76,668,813
Timing of revenue recognition		
A point in time	**53,716,077**	76,578,901
Over time	**82,827**	89,912
	53,798,904	76,668,813

Note: It includes provision of freight transportation service and sales of other products.

(ii) Performance obligations for contracts with customers and revenue recognition policies

Sales of goods (revenue recognised at a point in time)

The Group sells lead-acid battery products, renewable resources products, lithium-ion battery products and other products to customers. Revenue is recognised when control of the goods has transferred, being when the goods have been shipped to the customer's specific location (delivery). Transportation and handling activities that occur before customers obtain control are considered as fulfilment activities. Following the delivery, the customer has full discretion over the manner of distribution and price to sell the goods, has the primary responsibility when on selling the goods and bears the risks of obsolescence and loss in relation to the goods. The normal credit term is 45 to 90 days upon delivery.

Sales-related warranties associated with lead-acid battery products and lithium-ion battery products cannot be purchased separately and they serve as an assurance type of warranty that the products sold comply with agreed-upon specifications. Accordingly, the Group accounts for warranties in accordance with HKAS 37.

Trading (revenue recognised at a point in time)

The Group recognises revenue from trading of materials when the control of materials has transferred, being when customers collect the materials or obtain the control of the materials at the warehouse. Following the transfer, customers have full discretion over the manner of distribution and price to sell the goods, have the primary responsibility when on selling the goods and bear the risks of obsolescence and loss in relation to the goods. Customers are normally required to make full prepayment before goods delivery.

Development and sales of properties (revenue recognised at a point in time)

Revenue from sales of residential properties is recognised at a point in time when the completed property is transferred to customers, being at the point that the customer obtains the control of the completed property.

Freight transportation service (revenue recognised over time)

The performance obligation is satisfied over time as services are rendered and payment is generally due upon delivery of the shipments and issuance of the invoice to the customers.

(iii) Transaction price allocated to the remaining performance obligation for contracts with customers

All sales contracts with customers are for periods of one year or less. As permitted under HKFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

5. OTHER GAINS AND LOSSES

	Year ended 31 December	
	2025	2024
	RMB'000	*RMB'000*
Net gains (losses) on financial assets at FVTPL		
– structured bank deposits	**93,916**	34,963
– investments in listed equity securities	**49,508**	(6,261)
– commodity derivative contracts	**(22,896)**	49,102
– foreign currency forward contracts	**(48,381)**	4,225
Loss on disposal/written off of property, plant and equipment	**(52,284)**	(46,643)
Net foreign exchange gains (losses)	**30,167**	(1,410)
Others	**30,019**	28,013
	80,049	61,989

6. FINANCE COSTS

	Year ended 31 December	
	2025	2024
	RMB'000	*RMB'000*
Interest on borrowings	**327,654**	368,043
Interest on factorised bills	**104,334**	107,370
Interest on redemption liabilities on ordinary shares of a subsidiary	**–**	68,711
Interest on lease liabilities	**1,520**	2,406
	433,508	546,530

7. INCOME TAX EXPENSE

	Year ended 31 December	
	2025	2024
	RMB'000	*RMB'000*
People's Republic of China (the "**PRC**") Enterprise Income Tax ("**EIT**"):		
– Current tax	**351,796**	552,825
Deferred tax:		
– Current year	**(21,546)**	41,281
	330,250	594,106

The Company was incorporated in the Cayman Islands and Tianneng International Investment Holdings Limited, a wholly owned subsidiary of the Company, was incorporated in the British Virgin Islands (the "**BVI**") and they are tax exempted as no business has been carried out in the Cayman Islands and the BVI under the tax laws of the Cayman Islands and the BVI, respectively.

The subsidiaries of the Company operating in Hong Kong did not have tax assessable profit during both years.

Under the Law of the PRC on Enterprise Income Tax (the "**EIT Law**") and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% for both years. In accordance with the "Notice of the State Tax Bureau of the Ministry of Finance Regarding Certain Preferential Treatment Policies on Enterprise Income Tax", New and High Technical Enterprise is subject to income tax at a preferential tax rate of 15%. Certain subsidiaries of the Company were qualified as New and High Technical Enterprises in accordance with the applicable EIT Law and are subject to income tax at a preferential tax rate of 15% for a period of three years starting from 2022 to 2025 according to the EIT Law.

The tax charge for the year can be reconciled to the profit before tax per the consolidated statement of profit or loss and other comprehensive income as follows:

	Year ended 31 December	
	2025	2024
	RMB'000	*RMB'000*
Profit before tax	**1,993,202**	1,892,013
Tax at the applicable income tax rate of 25% (2024: 25%)	**498,301**	473,003
Tax effect of expenses not deductible for tax purposes	**5,061**	9,034
Tax effect of tax losses not recognised	**186,545**	198,836
Utilisation of tax losses previously not recognised	**(20,545)**	(24,109)
Tax effect of deductible temporary differences not recognised	**47,004**	96,935
Income tax at concessionary rates	**(241,166)**	(16,001)
Tax effect of additional deduction related to research and development costs and certain staff costs	**(164,162)**	(189,940)
Withholding tax on undistributed profits of PRC subsidiaries	**19,212**	46,348
	330,250	594,106

8. PROFIT FOR THE YEAR

The Group's profit for the year is stated after charging the following:

	Year ended 31 December	
	2025	2024
	RMB'000	*RMB'000*
Directors' remuneration	**5,584**	4,685
Other staff costs	**2,656,768**	2,709,549
Retirement benefits scheme contributions, excluding directors	**182,934**	190,013
Share-based payments	**750**	6,746
Total staff costs	**2,846,036**	2,910,993
Depreciation of property, plant and equipment	**1,206,301**	1,076,997
Depreciation of right-of-use assets	**36,625**	39,413
Impairment losses recognised on property, plant and equipment included in cost of sales	**71,048**	266,086
Auditor's remuneration	**2,470**	2,380
Cost of inventories sold	**45,885,139**	68,845,473
Write-down of inventories (included in cost of sales)	**24,554**	122,203

9. DIVIDENDS

	Year ended 31 December	
	2025	2024
	RMB'000	*RMB'000*
Dividends declared during the year:		
2025: 2024 final dividend of HK$17.00 cents (equivalent to RMB15.69 cents)		
2024: 2023 final dividend of HK$43.00 cents (equivalent to RMB39.15 cents)	**176,406**	440,832

Subsequent to the end of the reporting period, a final dividend of HK$36 cents (equivalent to RMB31.81 cents) (2024: HK$17.00 cents (equivalent to RMB15.69 cents)) in respect of the year ended 31 December 2025 per ordinary share has been proposed by the directors and is subject to approval by the shareholders in the forthcoming annual general meeting.

10. EARNINGS PER SHARE

The calculation of the basic and diluted earnings per share attributable to owners of the Company is based on the following data:

	Year ended 31 December	
	2025	2024
	RMB'000	*RMB'000*
Earnings:		
Earnings for the purposes of calculating basic and diluted earnings per share – attributable to owners of the Company	**1,436,758**	1,142,405

	Year ended 31 December	
	2025	2024
Number of shares:		
Weighted average number of ordinary shares for the purpose of calculating basic earnings per share	**1,126,124,500**	1,126,124,500
Effect of dilutive potential ordinary shares – share options	**–**	8,177,341
Weighted average number of ordinary shares for the purpose of calculating diluted earnings per share	**1,126,124,500**	1,134,301,841

11. BILLS, TRADE AND OTHER RECEIVABLES

	As at 31 December	
	2025	2024
	RMB'000	*RMB'000*
Bills receivables*	**3,482,491**	1,929,737
Trade receivables	**1,997,508**	1,769,237
Less: Allowance for credit losses	**(272,648)**	(233,315)
	1,724,860	1,535,922
Other receivables	**176,611**	158,681
Less: Allowance for credit losses	**(39,096)**	(51,020)
	137,515	107,661
Prepayments for materials	**332,979**	217,938
PRC value added tax and EIT recoverable	**664,768**	789,818
	6,342,613	4,581,076

* The balance represents bills receivables held by the Group which is measured at amortised cost since the bills are held within a business model whose objective is to collect contractual cash flows and the contractual cash flows are solely payments of principal and interest on the principal amount outstanding. All bills received by the Group are with a maturity period of less than one year.

As at 1 January 2024, trade receivables from contracts with customers amounted to RMB1,810,526,000.

The following is an aged analysis of trade receivables net of allowance for credit losses presented based on the invoice dates.

	As at 31 December	
	2025	2024
	RMB'000	*RMB'000*
0 to 45 days	**1,145,163**	916,782
46 to 90 days	**439,226**	389,176
91 to 180 days	**75,890**	57,194
181 to 365 days	**14,350**	22,401
1 year to 2 years	**47,378**	141,784
Over 2 years	**2,853**	8,585
	1,724,860	1,535,922

12. BILLS, TRADE AND OTHER PAYABLES

	As at 31 December	
	2025	2024
	RMB'000	*RMB'000*
Trade payables	**2,687,641**	2,398,507
Bills payables *(note)*	**10,105,263**	6,808,120
Value added tax payables and other tax payables	**455,668**	663,854
Staff salaries and welfare payables	**583,224**	519,600
Payables for purchase of property, plant and equipment	**1,391,780**	1,759,105
Accrued charges	**646,498**	567,859
Deposits payables	**534,037**	363,335
Dividend payables	**723**	741
Other payables	**150,813**	211,773
	16,555,647	13,292,894

Note: These relate to trade payables in which the Group has issued bills to the relevant suppliers for settlement of trade payables. The suppliers can obtain the invoice amounts from the bank on the maturity date of the bills. The Group continues to recognise these trade payables as the Group are obliged to make payments to the relevant banks on due dates of the bills, under the same conditions as agreed with the suppliers without further extension. In the consolidated statement of cash flows, settlements of these bills by the Group are included within operating cash flows based on the nature of the arrangements.

The Group normally receives credit terms of 5 days to 180 days (2024: 5 days to 180 days) from its suppliers. The following is an aged analysis of trade payables at the end of the reporting period, presented based on the invoice dates:

	As at 31 December	
	2025	2024
	RMB'000	*RMB'000*
0 – 90 days	**2,197,013**	1,970,491
91 – 180 days	**292,252**	162,061
181 – 365 days	**77,601**	148,593
1 – 2 years	**28,919**	35,861
Over 2 years	**91,856**	81,501
	2,687,641	2,398,507

The following is an aged analysis of bills payables from issue dates at the end of the reporting period:

	As at 31 December	
	2025	2024
	RMB'000	*RMB'000*
0 – 180 days	**10,105,263**	6,808,120

MANAGEMENT DISCUSSION AND ANALYSIS

OPERATION REVIEW

During the reporting period ended 31 December 2025 (the "**Reporting Period**"), the Group proactively adapted to changes in the macroeconomic environment and industrial landscape, upholding a strategy centred on strategic guidance and reform. While reinforcing the core competitiveness of its high-end eco-friendly battery business, the Group accelerated the diversified development of its new energy battery business, further strengthened its circular economy system, steadily expanded its global presence, and driving all business segments toward high-quality and sustainable development.

The high-end eco-friendly battery business is an important pillar of the Group's steady operations, consistently providing stable cash flow and operational resilience amid a complex environment. In response to market adjustments arising from the implementation of relevant policies and standards such as the "Safety Technical Specification for Electric Bicycle" (《電動自行車安全技術規範》) (the "**New National Standard**"), the Group leveraged its differentiated product matrix across multiple applications and its well-established distribution network to maintain overall sales stability. By Strengthening intelligent manufacturing upgrades and dynamic cost management, the Group consolidated its core cost advantages. While maintaining its leadership position in the light electric vehicle motive batteries market, the Group actively expanded into application segments such as backup power supply, automotive batteries, and special-purpose industrial motive batteries, continuously deepening customer cooperation and international expansion to unlock broader business growth opportunities.

The new energy battery business serves as an important driver of the Group's growth across diversified technologies and application areas, supporting medium-term expansion while building long-term technology reserves. The lithium-ion ("**Li-ion**") battery business, covering energy storage and motive power applications, has developed around advanced technologies, diverse application scenarios, and ecosystem synergies, with both business scale and operating performance improving. It has achieved in-depth expansion across multiple application scenarios and successfully expanded into overseas markets. The solid-state battery business has steadily advanced in product development and commercialization focusing on specific applications. Products for applications like electric motorcycles, low-altitude aircraft, and robotics have completed sample introduction, and the Group has commenced cooperation with certain downstream customers. Sodium-ion battery R&D has made breakthroughs, with validation underway for automotive starting and start-stop applications, light motive power, and energy storage applications. The hydrogen fuel cell business, guided by a multi-scenario product strategy, has delivered orders across diverse applications, including buses, heavy-duty trucks, two-wheeled vehicles, and power stations. The parallel advancement of multiple technology pathways and progress in market-oriented breakthroughs have injected fresh momentum into the Group's long-term development.

The circular economy system is an important component of the Group's long-term competitive advantage and a key support for promoting synergies with its main businesses and enhancing overall operational efficiency. The Group has consistently deepened its presence in the recycling industry, and has constructed a mature and standardized recycling and process system, as well as an efficient, intensive and coordinated circular economy industrial chain. During the Reporting Period, the lead-acid battery recycling business leveraged the synergies advantages of its full industry chain and a mature cost control system to achieve overall stable operational growth, with annual processing capacity of exceeding one million tonnes. Its recycling network was further consolidated, with both processing scale and profitability improving. The Li-ion battery resource recycling business continued to refine its end-to-end technical system, achieving industry-leading recovery rates for critical metals. The Group completed its first overseas import of regenerated black mass feedstock and progressively built a supply channel network spanning domestic and international markets. Leveraging scalable processing capabilities and industrial chain synergies, the Group has successfully established a national-level green recycling demonstration project and continues to strengthen its recycling business in terms of technological systems, operational capabilities and risk management, thereby gradually reinforcing the supporting role of the recycling business within the Group's overall business structure.

The Group's internationalization strategy is an important lever for extending its value chain on the basis of its existing business framework and enhancing its over all competitiveness. Targeting key markets across Southeast Asia, Europe, Africa, and Latin America, the Group has advanced its localized operational layout tailored to regional market demands, business environments, and channel characteristics. By establishing regional sales networks, engaging local partners, and improving its service systems, the Group has systematically elevated brand recognition while fostering an industrial ecosystem with upstream and downstream synergies. During the Reporting Period, the Group's full-process production base in Vietnam officially commenced operation and its assembly base achieved full capacity ramp-up. Overseas sales now cover more than 100 countries, and entered into strategic cooperation with a number of well-known enterprises in energy storage, motive power, and other application fields, achieving breakthrough growth. The enhancement of the Group's international brand influence and market competitiveness has effectively supported the sustained development of all business lines across diverse market environments.

High-end Eco-friendly Batteries

High-end eco-friendly batteries are sealed maintenance-free lead-acid battery products developed by the Group through continuous R&D and technological innovation. During the Reporting Period, the high-end eco-friendly battery business recorded an operating income of approximately RMB39,766 million.

Lead-acid batteries possess comprehensive advantages in terms of performance and cost. The Group's products include eco-friendly motive batteries, backup power supply, automotive batteries and motive batteries for special industrial vehicles, which are widely used in light electric vehicles, communication base stations, data centers, automobiles and special industrial vehicles. By leveraging a unified technology platform and a lean manufacturing system, the Group has optimized product performance and expanded application scenarios, thereby reinforcing its overall competitiveness across diversified markets.

Eco-friendly Motive Batteries

Eco-friendly motive batteries are a key product category within the Group's high-end eco-friendly batteries business, comprising a diversified portfolio of lead-acid battery products with multiple models and specifications primarily serving applications areas such as light electric vehicles. In 2025, the Group focused on enhancing operational resilience and business stability in this segment by consistently improving production efficiency, advancing technological upgrades, and optimising its product structures.

Lead-acid batteries are highly compatible with the needs of the light electric vehicle market, and have long served as the mainstream power solution in this sector. According to the "2025 Research Report on China's Two-Wheeled Electric Vehicle Industry (《2025年中國兩輪電動車行業研究報告》)" by iResearch, the number of two-wheeled electric vehicles in use in China has exceeded 420 million. Data from Insight and Info indicates that as of the end of 2024, the number of three-wheeled electric vehicles in use in China reached approximately 70 million, with annual sales maintained at around 15 million units, thereby creating stable replacement demand in the existing market for two- and three-wheeled electric vehicles. Following the official implementation of the New National Standard in 2025, adjustments to key indicators such as vehicle weight limits have further enhanced the suitability of lead-acid batteries in eco-friendly mobility applications. Meanwhile, the New National Standard have also fostered industry standardization and the orderly elimination of outdated production capacity. Such developments have a differentiated impact on battery manufacturers with compliant production capabilities, stable manufacturing systems, and sound product quality assurance capabilities, thereby helping to further improve the competitive landscape of the industry.

In terms of products and technology, the Group has fully leveraged the synergistic capabilities of its high-end innovation platforms, including the National-Level Enterprise Technology Center, National-Level Postdoctoral Research Workstation, National Demonstration Academician Workstation, and Provincial Key Enterprise Laboratories, to enhance product performance and expand application scenarios. During the Reporting Period, the Group further enriched its differentiated product matrix covering multiple application scenarios including two-wheeled electric vehicles, three-wheeled vehicles, and low-speed four-wheeled vehicles.

To address the risk of fluctuations in raw material prices, the Group has established a cross-departmental coordination mechanism to dynamically adjusts its procurement and inventory strategies. Through measures such as the application of new materials, processes improvements, equipment upgrades, and refined management, the Group has systematically advanced technology-driven cost reduction to reinforce its cost competitiveness. In terms of production capacity layout, the Group operates more than ten manufacturing bases across China and has established localized manufacturing capabilities overseas, with Vietnam as the starting point. The assembly base in Vietnam has reached full production and full sales, and the production base also successfully held its commissioning ceremony at the end of 2025, providing reliable support for the sustainable development of the Group's business.

By extensively deploying intelligent manufacturing bases and upgrading production equipment, the Group has effectively enhanced manufacturing efficiency, supply chain resilience and cost control capabilities. During the Reporting Period, the Group fully advanced the development of smart factories in Zhejiang, Jiangsu, Henan and other locations, through the deep integration of 5G, IoT and AI technologies, achieving digital and intelligent upgrades across the entire production process. The Group is committed to building and promoting an industry-leading smart factory standard system leveraging its self-developed intelligent manufacturing cloud platform and intelligent solutions for multiple application scenarios. At the end of the Reporting Period, the Group had three national-level "5G Factory" projects; the Taijiang base obtained the Intelligent Manufacturing Maturity Level 3 Certification; and the Puyang base was recognized as a "Super Energy Efficiency Factory" in Henan Province, demonstrating the Group's competitive advantages in the high-end manufacturing sector.

In terms of market expansion and marketing innovation, the Group has solidified its position as an industry-leading brand and improved a service system centred on user value. As at the end of the Reporting Period, the Group had over 3,000 distributors covering more than 400,000 retail outlets, serving hundreds of millions of light electric vehicle users. In addition, the Group has leveraged digital tools to empower terminal operations, becoming the first in the industry to establish an integrated online and offline user service platform that connects service scenarios such as maintenance, repair, inspection and evaluation. This helps optimize value distribution across the value chain and enhance channel efficiency and market competitiveness.

Regarding internationalization strategy, the Group has leveraged the capacity release of its assembly and production bases in Vietnam as an important foothold to advance localized operations in target markets, including Southeast Asia, Europe and Africa. Through a model combining product adaptation, channel development and service expansion overseas, the Group's overseas business has achieved significant growth and received positive market feedback, providing strong support for the Group in building its competitiveness in global markets.

Backup Power Supply Business

In 2025, driven by multiple factors, including energy transition and accelerated development of computing power infrastructure, the backup power supply market underwent rapid expansion. With significant cost advantages and operational stability, lead-acid batteries have been extensively applied in sectors such as communications base stations and data centers. The Group seized industry opportunities and steadily deepened the application of lead-acid batteries in the backup power supply field. During the Reporting Period, the Group advanced material formulation and process upgrades to comprehensively boost product performance, building a product matrix covering multiple applications scenarios. Market expansion yielded notable results, with the successful delivery of multiple orders. In terms of internationalization, the Group accelerated cooperation with leading overseas enterprises and actively built a global cooperation network. As the computing power era continues to develop rapidly, the Group is committed to providing data centers with highly stable and secure power supply solutions.

Automotive Battery Business

The Group's automotive battery business focuses on power system solutions for vehicle starting and start-stop applications, with new technology R&D, new material applications and new product developments as its core drivers. These efforts have led to advancements in key technical indicators, bringing them to industry leading levels. During the Reporting Period, AGM/EFB batteries tailored for start-stop vehicles, EFB parking air-conditioning batteries for commercial vehicles, and high-performance maintenance-free starter batteries developed by the Group won market recognition for their excellent quality. During the Reporting Period, the Group achieved remarkable results in business expansion. The Group has entered into cooperation with multiple vehicle manufacturers, strengthening collaboration with strategic clients, as well as improving its market share in OEMs market. Its channel business has added over 100 new first distributors. By improving the product and service system and applicable new energy vehicle products, the Group further strengthened its market coverage, laying a solid foundation for future growth.

Motive Batteries for Special Industrial Business

The Group steadily expanded its special industrial motive battery business, achieving significant growth in operating results. In terms of product iteration, leveraging industry-leading technologies, the Group focused on developing battery products with key advantages such as a wide temperature range and high rate capability, catering to motive power demands of various sectors, including forklifts, automated guided vehicles ("**AGVs**"), and intelligent warehousing equipment. In market expansion, the Group actively carried out in-depth cooperation with several leading enterprises in the construction machinery industry, while simultaneously accelerating its global expansion by working with international partners to jointly explore global markets. Due to its strong product capabilities and remarkable market performance, the Group was included in multiple authoritative industry rankings, including the "Top 20 Suppliers of Three-Electric Systems for Construction/Mining Machinery 2025" and "Top 20 Components Suppliers for Aerial Work Platforms 2025". These honours further solidified the Group's position among leading global brands in construction machinery components, injecting fresh momentum into business growth.

New Energy Batteries

Li-ion Batteries

The Group has strategically layed out its Li-ion battery business and has now established vertical capabilities spanning from battery cells to system integration, as well as the construction, delivery, operation and maintenance of ESS power stations. Centered on diversified application scenarios in energy storage and motive power, the Group continues to advance capability building and market expansion. The Group's Li-ion battery products and solutions are primarily applied in energy storage projects on the power generation side, grid side and user side. They also serve specialized markets such as low-speed electric vehicles, special industrial vehicles and parking air-conditioning systems. The business is progressively extending into emerging sectors such as marine applications, the low-altitude economy and robotics. During the Reporting Period, the Group's Li-ion battery business recorded operating income of approximately RMB1,541 million, with its operational quality and efficiency improving significantly compared with the previous year.

In terms of capability development, the Group has focused on full-chain technological R&D and process optimization across materials, cells, systems and applications. By iterating its material systems and refining manufacturing processes, the Group has enhanced product performance while effectively managing costs. Regarding the cells, the Group's self-developed high-capacity cells have been certified by the China Electric Power Research Institute and China Classification Society, with single-cell capacity reaching an industry-leading level. Regarding system integration, the Group's self-developed containerized and cabinet-type energy storage products have obtained national standards and overseas export certifications. The energy storage energy management system ("**EMS**") has obtained authoritative certifications, including compliance with national standards (e.g., GB/T 42726), CNAS and CMA certifications. It was also honoured with the "Outstanding Product Award for Large-Scale Energy Storage EMS" by Hangjia Net. Relevant products have obtained both overseas export certifications and certification under the New National Standard, providing fundamental support for market access and large-scale application.

During the Reporting Period, the Group closely monitored evolving market demands and steadily improved capacity utilization and production efficiency of Li-ion battery business through refined capacity layout and production line configuration, along with flexible adjustment of production schedules. Furthermore, based on the product structure and delivery characteristics, the Group further strengthened lean management and process optimization across cell manufacturing, system integration and supply chain coordination. This approach effectively enhanced raw material supply security, strengthens cost control and maintained consistent product quality, thereby comprehensively elevating overall operational stability and project delivery capabilities.

At the market and project level, the Group continued to advance its presence in core markets, achieving a number of substantive results. In the ESS sector, the Group led the construction of several large-scale industrial and commercial ESS projects on both the grid-source side and user side, achieving fully in-house execution across the entire project lifecycle from development to operation and maintenance. Additionally, the Group successfully won bids for equipment supply for major energy storage projects of PowerChina and secured cooperation orders for large-scale photovoltaic-storage power stations in Africa, integrated photovoltaic-storage-computing power stations in Malaysia, and distributed grid-side power stations in Japan. Regarding the motive power segment, the Group launched multiple product solutions tailored to market demands. Notably, the Group's parking Li-ion batteries for start-stop trucks and vehicle-mounted air-conditioning systems, have gained strong market recognition. The industrial motive Li-ion battery product matrix is suitable for forklifts, aerial work platforms, AGVs and other types of equipment, satisfying application requirements under complex operating conditions.

In terms of international expansion, the Group has focused on emerging markets spanning South Africa, Latin America, Europe, Australia, the Middle East and Southeast Asia. Tailored to regional demands, the Group has propelled project execution through diversified models such as EPC consortia, build-transfer model and equipment sales. Additionally, the Group has entered into long-term framework agreements with key local partners to progressively improve its business layout in multiple target markets. Moreover, the Group has showcased its products at international exhibitions, deepening exchanges with international research institutions and industry associations, alongside localized cooperation with overseas governments and major energy companies, continuously reinforcing foundational capabilities in technical standards, service networks and industrial synergies.

As the Group's Li-ion battery business has made solid progress across product R&D, project delivery and market expansion, the achievements it has made have also garnered attention and recognition from industry institutions. During the Reporting Period, the Group was honoured with authoritative industry awards, including the "Leading Enterprise in Energy Storage Batteries (儲能電池領先企業)" and "Quality Gold Award for Energy Storage Industry (儲能產業品質金獎)" at the Golden Storage Award (金儲獎) presented by China Electric Power Technology Market Association (中國電力技術市場協會) and Energy Storage China Network (儲能中國網), as well as the "Annual Emerging Enterprise Award (年度新銳企業)" presented by Northstar Energy Storage Network (北極星儲能).

Solid-State Batteries

As demand for high-performance batteries continues to grow across diverse applications, solid-state batteries, as a next-generation battery technology, possess broad development prospects. At the beginning of China's 15th Five-Year Plan period, the Ministry of Industry and Information Technology of the PRC (the "**MIIT**") explicitly proposed accelerating breakthroughs in key technologies such as solid-state batteries, enhancing the independence and controllability of industrial and supply chains, and promoting high-quality industry development. Leveraging the dual drivers of policy guidance and industrial transformation, the Group has actively intensified its R&D efforts and explored commercial applications in hybrid solid-liquid batteries and solid-state batteries technologies.

In terms of technological R&D, the Group has focused on achieving technical breakthroughs in areas such as high specific energy, long cycle life and high rate performance, advancing the optimization of material systems and manufacturing processes. It also participated in the research and formulation of multiple international and national standards. During the Reporting Period, the Group's products successfully passed the first batch of solid-state battery tests organized by the MIIT, with the tested cells demonstrating industry-leading levels in safety and stability.

Regarding commercialization exploration, the Group has attained phased progress across various specific application scenarios. In the two-wheeled electric vehicle segment, the Group's newly launched hybrid solid-liquid battery products have demonstrated outstanding performance in safety, energy density, low-temperature adaptability, and charging efficiency. Strategic cooperation has been established with several prominent two-wheeled electric vehicle enterprises, with the relevant products have entered the sample delivery and small-batch trial sales stage. In the unmanned aerial vehicles (UAVs) and robotics sectors, the Group's battery solutions featuring long cycle life are being jointly advanced with key industry clients for product validation and small-batch sales, continuously accumulating practical application experience.

Furthermore, by participating in industry events such as the 2025 China International Battery Technology Exchange Conference/Exhibition ("**CIBF**") and the 2026 Summit Forum on Silicon-Based Anode and Solid-State Batteries (2026矽基負極與固態電池高峰論壇) (the "**Forum**"), the Group has introduced new products and engaged in thematic exchanges thereby continuously enhancing its brand influence. In recognition of its early-stage commercialization and outstanding performance in the commercialization process, the Group was honoured with the "Pioneer Award for Solid-State Battery Industrialization (固態電池產業化先鋒獎)" at the Forum.

Sodium-ion Batteries

Against the backdrop of the continuous evolution in new energy technology pathways, sodium-ion batteries, as an essential component of diversified electrochemical systems, are entering a critical stage of transition from technological validation to large-scale application. In 2025, eight departments, including the MIIT, issued the Action Plan for the High-Quality Development of Emerging Energy Storage Manufacturing Industry, explicitly proposing to accelerated integration and application of large-scale sodium battery energy storage technologies to support the construction of new power systems. The Group has integrated sodium-ion batteries as a complementary focus within its existing business system, steadily advancing its deployment in application scenarios with practical demand and feasible implementation conditions.

The Group has achieved full-chain technological deployment and industrialization of sodium-ion batteries, encompassing core materials, cell design, and system integration, with its overall technological level at the forefront of the industry. Besides, building on its accumulated experience in motive power and ESS businesses, the Group has further focused on automotive starter and start-stop systems. Leveraging its extensive channel network, the Group advanced various demonstration applications and market expansion.

In terms of technology reserves, the Group has continuously advanced R&D efforts targeting key performance indicators. Self-developed polyanion system battery cells have demonstrated remarkable performance in cycle life, rate capability and wide-temperature performance. Development of new prismatic battery cells and other products is underway at the same time, laying the foundation for expansion into diversified application scenarios. Moreover, the Group has actively participated in the formulation of standards, contributing to multiple international and national standards during the Reporting Period. These efforts have helped to gradually clarify technology pathways and industry standards, thereby forming a development pattern in which technology R&D and standards development reinforce each other.

Regarding scenario-based validation, the Group upholds a practice-oriented approach to verify commercial feasibility. In the automotive starter and start-stop battery sector, the Group's "Tianna (天鈉)" series products have demonstrated excellent performance, and have achieved market sales, with penetration in the automotive aftermarket continuing to increase. In the light motive power and special industrial power fields, engagement with prominent vehicle manufacturers and sample testing have commenced, progressively accumulating application data. In the ESS segment, technical validation and product development focused on high safety and low cost have been completed. The Group has also undertaken provincial-level science and technology projects, with demonstration applications to be carried out in the next phase.

During the Reporting Period, the Group's sodium-ion battery business achieved positive progress in market expansion and application practice, receiving multiple industry awards including the GGII Sodium Battery Golden Globe Awards (高工鈉電金球獎) for "Annual Market Development Award (年度市場開拓獎)" and "Sodium Battery Application Development Pioneer (鈉電應用開拓先鋒)", as well as the Qidian Sodium Battery Golden Tripod Award (起點鈉電金鼎獎) for "Leadership Brand in Cell Technology of Sodium Battery (鈉電池電芯技術領導品牌)" and "Pioneer Brand in Downstream Application Development of Sodium Battery (鈉電池下遊應用開拓先鋒品牌)". These awards reflect the phased progress and industry recognition acheieved by the Group's sodium-ion battery business.

Hydrogen Fuel Cells Business

China Hydrogen Energy Development Report (2025) (《中國氫能發展報告(2025)》) explicitly identifies 2025 as a pivotal year for tackling the hydrogen energy industry's "economic inflection point". In response to changes in the pace of industry development, the Group has consistently maintained a dual-core focus on long-term technological accumulation and commercially viable applications. Leveraging a full-chain forward R&D system, the Group has assembled a specialized R&D team led by national-level talents and seasoned industry experts, continuously reinforcing our technological foundation and development momentum during this period of industrial adjustment.

In terms of technology and products, the Group has systematically advanced its development around core hydrogen fuel cell technologies, establishing a full-chain self-developed R&D and industrialization system spanning membrane electrode assemblies (MEAs), bipolar plates, stacks, and fuel cell systems. The performance of the core products has reached an advanced level domestically. A series of fuel cell system products have been finalised, which have performed well in demonstration applications. Particularly, the 80kW fuel cell system was successfully selected for inclusion in the 2025 List of Innovative Product Application Demonstration Cases in the Yangtze River Delta Region (2025年度長三角區域創新產品應用示範案例名單) and was officially recognized as the 2024 First Set of Equipment in Zhejiang Province's Manufacturing Industry. Moreover, the 160kW fuel cell engine won the First Prize of New Industrial Products of Zhejiang Provincial Industrial New Products (浙江省工業新產品一等獎).

In terms of market expansion, the Group has advanced market promotion aligning with the current commercialization conditions of the hydrogen energy industry, focusing on application scenarios with practical demand and a basis for implementation. During the Reporting Period, the Group prioritized initial delivery and application validation for high-power generation systems catering to hydrogen energy storage demands and hydrogen-powered two-wheelers in specific application scenarios. Meanwhile, the Group has continuously improved its customer service system and industrial collaboration ecosystem, deepening coordination with OEMs, and other upstream and downstream industry partners. We have successfully secured and fulfilled orders in multiple regions for fuel cell heavy-duty truck systems, hydrogen-powered two-wheeler motive systems, fuel cell power generation systems for power stations, and hydrogen storage systems, laying a solid market foundation for subsequent large-scale commercialization.

Recycling Industry

Recycling of High-End Eco-Friendly Batteries

As a globally leading manufacturer and recycler of high-end eco-friendly batteries, the Group has consistently positioned its resource recycling business as a core strategic priority, supporting the sustainable development of its core business and the implementation of the Extended Producer Responsibility system. During the Reporting Period, the Group's high-end eco-friendly battery recycling and utilization business recorded external operating income of approximately RMB4,340 million.

In 2025, amidst industry-wide challenges such as overcapacity in the lead recycling and processing industry and fluctuations in metal prices, the Group leveraged the synergistic advantages of its full closed-loop industry chain spanning lead-acid battery manufacturing, recycling, regeneration and utilization, together with its forward-looking strategic layout, industry-leading cost control capabilities, cross-cycle inventory management and a mature recycling system, driving steady growth in the recycling business and demonstrating strong development resilience. Against the backdrop of the deepening implementation of the "Dual Carbon" goals and the systematic upgrading of the resource recycling strategy, the Group's lead-acid battery recycling operations have maintained efficient operations, supported by four circular economy industrial bases across China and more than fifteen years of industry experience.

In term of recycling network and channel development, the Group has systematically advanced its strategy, focusing on regulatory compliance and network sinking. Recycling pilot qualifications have been obtained in key regions, including Zhejiang Province, Jiangsu Province and Anhui Province, solidifying the foundation for business operations. Building upon existing industrial presence, the Group has established a sinking recycling network covering critical regions, with over 300 cooperative collection points that have significantly improved recycling reach and regional response efficiency. Moreover, by capitalizing on the comprehensive advantages of brand credibility and standardized disposal capabilities, the Group has strengthened its ability to secure high-quality scrap resources through market-oriented approaches. While actively pursuing diversified cooperation models, the Group has continuously enhanced raw material security and overall stability of the recycling system under strict adherence to the National Hazardous Waste Management Specifications.

In terms of technological R&D and production operations, the Group has established an integrated technology and operational system covering the entire recycling and processing process, achieving coordinated operation from pretreatment, crushing and sorting, smelting and purification, as well as environmentally sound disposal. The production base integrates oxygen-enriched side-blown smelting process with automated crushing and sorting equipment. By applying key technologies such as side-blown furnace efficiency enhancement and purification of refined lead, combined with refined operational management, the Group has continuously improved production efficiency and optimized its cost structure. On this foundation, the lead-acid battery recycling business has maintained a relatively strong position in the industry across core indicators including metal recovery rates and energy utilization efficiency, providing support for the stable operation and long-term development of the business.

As environmental protection regulations and industry standards become increasingly stringent, the trend of industry consolidation is gradually emerging. Enterprises possessing compliance qualifications, scalable operations, and technological capabilities and industry-chain synergies will maintain relative competitive advantages. Looking ahead, the Group will continue to further improve its recycling network and production system on the existing foundation, steadily advance process optimization and cost structure improvements, and prudently respond to changes in the external environment. The Group is committed to steering its recycling operations toward greater operational stability, with profitability and risk resilience continuing to improve, reinforcing the strategic supporting role of this business segment within the Group's overall business structure.

Recycling of Li-ion Batteries

The Group attaches importance to the development of its Li-ion battery resource recycling and regeneration system. It is steadily advancing the transition of its resource recycling business towards a high-quality operating stage by actively responding to national policy guidance. During the Reporting Period, the Group systematically advanced process optimization, production line upgrades, channel expansion and customer development. The Li-ion battery recycling business recorded operating income of approximately RMB1,210 million.

In 2025, the industry policy framework became increasingly comprehensive. The General Office of the State Council of the PRC issued the Action Plan for Improving the Recycling System of New Energy Vehicle Power Batteries, which is guiding the industry towards standardized and large-scale development. The Ministry of Ecology and Environment of the PRC issued the Announcement on Matters Relating to the Import Management of Regenerated Black Mass and Regenerated Steel Materials for Lithium-Ion Batteries, which for the first time opened the import of regenerated black mass, creating strategic opportunities for enterprises with international supply chain capabilities. According to forecasts by ASKCI Consulting Co, Ltd., the volume of retired motive batteries in China is expected to reach 1.04 million tonnes by 2025, with a small peak in retirements expected between 2025 to 2027, and will reach 3.50 million tonnes by 2030. The systematic policy support and vast market growth potential provide strong momentum for the sustainable development of the Group's Li-ion battery recycling business.

In terms of the recycling technology system, the Group has established a full-process technical framework, covering performance testing of retired Li-ion batteries, live crushing and sorting, pyrolysis enrichment, deep reduction, and high-efficiency separation. This system achieves recycling rates of not lower than 99% for cobalt, nickel, and manganese, and not lower than 94% for lithium, maintaining an industry-leading position in the recover rates of critical metals. By applying proprietary innovative technologies, including live crushing and low-temperature pyrolysis, the Group has effectively enhanced the recovery efficiency and purity of valuable metals. During the Reporting Period, process iterations and R&D projects progressed in an orderly manner. The Group's self-developed "Method and Device for Copper-Aluminum Separation from Spent Lithium-Ion Batteries" was granted a national patent, significantly improving the efficiency and precision of copper-aluminum separation. Through collaboration with research institutions such as the Institute of Process Engineering of the Chinese Academy of Sciences and Central South University, the Group deepened industry-university-research (I-U-R) collaboration. The project "Key Technologies and Applications for High-Value Clean Recycling of Retired Ternary Lithium-Ion Batteries" won the Zhejiang Provincial Science and Technology Progress Award, affirming the Group's technological capabilities within the industry.

In terms of recycling channel development, the Group has continuously improved the systematic layout of its recycling network with a focus on ensuring the stability and sustainability of raw material sourcing. Leveraging its dual white-list qualifications for "echelon utilization" and "recycling and reutilization" of waste power batteries granted by the MIIT, the Group has actively implemented an "urban mining" development strategy, establishing an extensive network comprising integrated dry-wet disposal bases, regional circular economy bases and recycling points. In terms of channel expansion, the Group explored diverse models such as reverse recycling via collection outlets, collaboration with ride-hailing platforms, and integration with battery-swapping networks to enhance end-point recycling efficiency. Meanwhile, the Group has established strategic cooperation with mainstream vehicle manufacturers, battery producers, insurance companies and automobile dismantling enterprises, while actively expanding multi-dimensional channels including overseas imports and social recycling channels. During the Reporting Period, the Group successfully completed its first overseas import of regenerated black mass feedstock, further diversifying its raw material sourcing structure and continuously strengthening the stability of its recycling and supply systems.

The Group currently possesses an annual processing capacity of 73,000 tonnes for waste Li-ion batteries treatment, with stable batch delivery capabilities. The products comply with prevailing industry standards and have passed the supplier qualification systems of multiple key clients, while steadily gaining market recognition. Leveraging its comprehensive competitive advantages, including brand reputation, production scale, channel networks and operational efficiency, the Group has forged deep cooperative relationships with leading industry customers, laying a solid customer foundation for business development.

Amid cyclical fluctuations and challenges within industry development, the Group has maintained strategic resolve by expanding domestic and international channels, deepening R&D innovation, and strengthening judgment on metal price trends and risk management. The Group is committed to progressively unlocking the environmental and economic value of recycling operations in the course of the industry's standardized and large-scale development. As the large-scale battery retirement cycle approaches, the Group strives to develop into a leading enterprise in the battery recycling industry with global resource integration capabilities.

STRATEGIC PLANNING AND DEVELOPMENT DIRECTION

Looking ahead, the Group will steadfastly implement a development philosophy centered on strategic guidance and reform, systematically establishing a four-dimensional development framework encompassing technology-driven innovation, intelligent manufacturing upgrades, circular ecosystem synergy and global market expansion. The Group will reinforce the core competitive advantages of its lead-acid battery business while accelerating R&D, application and market expansion across diversified technology pathways, including Li-ion batteries, solid-state batteries, sodium-ion batteries and hydrogen fuel cells. It will strengthen battery recycling and regeneration capabilities, optimize industrial chain integration and collaborative efficiency, and expedite overseas market expansion and localized operations. The Group is committed to developing into a green energy solutions leader with an international vision and overall competitiveness.

Multi-technology synergy to build an innovation engine for change. The Group will adhere to the synergistic development of multiple technology roadmaps, including lead-aid, lithium-ion, solid-state, sodium-ion and hydrogen fuel cell technologies, strengthening independent innovation capabilities across materials, cells, systems, and application scenarios. In the lead-acid battery sector, the Group will consolidate its market leadership by leveraging innovative marketing models, reinforcing cost advantages and optimizing product structures to capture growth opportunities in sub-segments. In the new energy sector, we will focus on cost reduction and efficiency enhancement for Li-ion batteries alongside iterative upgrades and business model innovation, deepening project development and market expansion; steadily advance frontier R&D for solid-state batteries while expanding into diversified scenarios such as ESS to strengthen innovation and commercialization capabilities; prioritize breakthroughs in key sodium-ion battery technologies, accelerate application validation and business model exploration to achieve breakthroughs in advantageous niche-segments; and refine the multi-scenario layout of hydrogen fuel cells while prudently advancing demonstration projects and risk management. The Group will intensify industry-academia-research collaboration with leading research institutions, actively participate in the formulation of standards, and construct a forward-looking, systematic innovation system to provide robust support for emerging business incubation and long-term growth.

Digital and Intelligent upgrading and green manufacturing will consolidate the foundation for high-quality development. Intelligent manufacturing and green production are key to building the Group's sustainable competitiveness. The Group will comprehensively advance the construction of smart factories by integrating cutting-edge technologies such as 5G, IoT and AI, and promoting advanced manufacturing models such as "5G factory" projects. It aims to achieve digital-intelligent upgrading across the entire production process, thereby enhancing operational efficiency, supply chain resilience and energy utilization efficiency. Meanwhile, the Group will actively promote the adoption of clean energy and the development of carbon asset management systems to improve environmental performance, striving to build a resource-efficient and environmentally friendly green manufacturing system that injects sustainable momentum into the Group's development.

Upgrading the circular economy system to drive value chain integration and sustainable development. The Group is dedicated to establishing a globally leading battery circular ecosystem, positioning the circular business as a critical component of its core competitiveness. In the high-end eco-friendly battery recycling segment, the Group will continue to leverage the synergies of its full industry chain by refining recycling channel development and production process upgrades, expanding diversified high-value product portfolios to enhance anti-cyclical resilience, and steadily advancing its international presence. In the Li-ion battery recycling segment, the Group will accelerate channel expansion and technological iteration, strengthen its overseas resource layout, and deepen strategic cooperation with industry leaders. Building upon this foundation, the Group will continuously enhance resource security capabilities and full life-cycle value creation and extraction, steering circular operations toward greater operational stability, clearer profitability drivers and progressively strengthened risk resilience.

Deepening global expansion to unlock new long-term growth opportunities. Globalization is one of the core drivers of the Group's future growth. The Group will focus on key markets across Southeast Asia, Europe, Africa and Latin America, promoting the overseas expansion of its products, manufacturing, services and brand according to local market conditions. The release of capacity at the Group's assembly and production bases in Vietnam will provide solid support for deepening its presence in regional market. The Group will actively expand collaboration with international partners across technology standards, service networks and industrial collaboration to build a global ecosystem featuring integration and mutual benefit, bringing its self-developed technologies, competitive products and integrated solutions to global markets while steadily expanding global market share and brand influence.

Facing the historic opportunities presented by energy transformation and industrial evolution, the Group remains resolute in its confidence. The Group will consistently uphold its mission to deliver sustainable solutions for the global green energy transition, driving industrial advancement through technological innovation, enhancing operational excellence via digital and intelligent manufacturing, reshaping value chains through circular ecosystems, and opening up new opportunities through its global layout. Ultimately, the Group strives to achieve the common growth of corporate and social value, advancing toward a new phase of sustainable, high-quality development.

MANAGEMENT ANALYSIS

Gross profit

The Group's gross profit increased by approximately 7.48% to approximately RMB5,280 million in 2025 from approximately RMB4,912 million in 2024, mainly due to the increase in gross profit of the Li-ion battery business. The overall gross profit margin increased by 3.40 percentage points to 9.81% in 2025 from 6.41% in 2024. Among them, the gross profit margin of the manufacturing business was 11.01%, mainly due to the lower gross profit margin in the trading business and the increase in gross profit margin of the Li-ion battery business.

Other income

Other income of the Group decreased by approximately 22.00% from approximately RMB2,101 million in 2024 to approximately RMB1,639 million in 2025. The decrease was mainly attributable to the decrease in government grants and interest income. Government grants decreased from approximately RMB1,476 million in 2024 to approximately RMB1,292 million in 2025. The decrease was mainly attributable to the extra deduction of VAT input and decrease in tax refunds received. Interest income decreased from approximately RMB485 million in 2024 to approximately RMB273 million in 2025. The decrease was mainly attributable to the decrease in interest rate of deposit.

Distribution and selling expenses

Distribution and selling expenses of the Group decreased by approximately 0.36% from approximately RMB1,293 million in 2024 to approximately RMB1,289 million in 2025. The decrease in selling and distribution costs was mainly due to the decrease in transportation fees and staff remuneration.

Administrative expenses

Administrative expenses decreased by approximately 1.51% from approximately RMB1,271 million in 2024 to approximately RMB1,252 million in 2025. Such decrease was mainly due to the decrease in staff remuneration and office expenses.

Finance costs

Finance costs decreased by approximately 20.68% from approximately RMB547 million in 2024 to approximately RMB434 million in 2025, which was mainly due to the decrease in loan size during the Reporting Period.

Taxation

Income tax charges of the Group decreased by approximately 44.41% from approximately RMB594 million in 2024 to approximately RMB330 million in 2025, which was mainly due to the decrease in taxable profit during the Reporting Period.

Liquidity and Financial Resources

The net cash from operating activities for the Reporting Period was approximately RMB5,191 million (2024: approximately RMB549 million). The increase was mainly attributable to decrease in inventories and increase in payables of the Group.

As at 31 December 2025, the cash and cash equivalents, time deposits and pledged/restricted bank deposits of the Group was approximately RMB19,039 million (31 December 2024: approximately RMB21,410 million). As at 31 December 2025, the Group obtained undrawn banks facilities of approximately RMB30,165 million (31 December 2024: approximately RMB19,645 million). In cash and cash equivalents, time deposits and pledged/restricted bank deposits, amounts equivalent to approximately RMB18,521 million, RMB14.0 million, RMB420 million, RMB85.0 million, RMB11,200 and RMB27,500 were denominated in Renminbi, Hong Kong Dollars, US Dollars, VND, Euros and Singapore dollars, respectively. As the bank balances of currencies other than RMB accounted for approximately 2.72% of the total balances, the Group's relevant exchange risk is low.

As at 31 December 2025, the net current assets of the Group were approximately RMB4,030 million (31 December 2024: net current assets of approximately RMB3,945 million). The increase was primarily attributable to the decrease in borrowings. As at 31 December 2025, the interest bearing loans of the Group with maturity of within one year amounted to approximately RMB10,309 million (31 December 2024: approximately RMB12,726 million). The interest-bearing loans of the Group with maturity of more than one year amounted to approximately RMB3,322 million (31 December 2024: approximately RMB5,823 million). Loans were amounted to approximately RMB13,631 million (31 December 2024: approximately RMB18,549 million). The interest-bearing loans carried fixed and variable interest rates ranging from 1.38% to 5.5% (2024: 2.22% to 5.50%) per annum. As at 31 December 2025, the Group had a loan denominated in Japanese Yen in the equivalent amount of RMB355 million (31 December 2024: Nil of foreign currency).

The objective of the Company's financial policy is to maintain healthy capital structure to minimize the capital cost through prudent financial management. During the Reporting Period, the Group continued to further make use of long-term loans in order to optimize its loan structure.

FINANCIAL POSITION

Assets

As at 31 December 2025, the total assets of the Group were approximately RMB55,139 million, representing decrease of approximately 0.26% as compared to approximately RMB55,281 million as at 31 December 2024. Among them, non-current assets decreased by approximately 3.96% to approximately RMB21,189 million and current assets increased by approximately 2.20% to approximately RMB33,950 million. The major reason for the decrease of non-current assets was due to decrease in restricted bank deposits. The increase in current assets was mainly attributable to the increase in bills receivables.

Liabilities

As at 31 December 2025, the total liabilities of the Group were approximately RMB34,821 million, representing a decrease of approximately 4.26% as compared to approximately RMB36,372 million as at 31 December 2024. Among them, non-current liabilities decreased by approximately 30.95% to approximately RMB4,902 million, mainly due to the decrease in long-term interest-bearing borrowings; current liabilities increased by approximately 2.21% to approximately RMB29,920 million, mainly due to the increase in bills payable and receivables.

ANALYSIS BY KEY FINANCIAL KPIS

Profitability:

	2025	2024
Return on equity	**8.48%**	6.95%
Gross profit margin	**9.81%**	6.41%
– Sales of batteries and battery related sales	**11.01%**	11.33%
– Trading	**0.10%**	-0.07%
Net profit margin	**3.09%**	1.69%

Liquidity:

	2025	2024
Current ratio	**1.13**	1.13
Quick ratio	**0.88**	0.85

Both the ratios above in 2025 remained the same when compared with those in 2024, mainly due to increment of current assets lower than to that of the current liabilities.

Operating Cycle:

	2025	2024
Inventory turnover days	**60**	38
Account receivables turnover days	**11**	8
Account payables turnover days	**19**	12
Account and bills receivables turnover days	**32**	19
Account and bills payables turnover days	**83**	45

The inventory turnover days increased by 22 days to 60 days in 2025 due to the increase in production capacity and inventory in 2025. Account receivables turnover days increased by 3 days from 2024 to 11 days in 2025 due to the increase in the proportion of primary customers with long credit terms. The increase in account payables turnover days by 7 days in 2025 was mainly due to extended credit terms granted to suppliers as a result of favorable credit standing. The increase in bills receivables and accounts receivable turnover days by 13 days to 32 days was mainly due to the increase in bills receivables. The bills payable and accounts payable turnover days increased by 38 days to 83 days primarily due to the higher proportion of payments made using notes by the Company.

Capital:

	2025	2024
Net debt ratio	**-41.21%**	-22.46%
Interest coverage ratio *(note)*	**8.46**	6.50

Note: EBITDA divided by total interest expenses.

As the interest-bearing debt ("**Debt**") and the cash and bank balance as at 31 December 2025 were approximately RMB13,631 million and approximately RMB22,005 million, respectively, the net debt was approximately RMB-8,374 million. There was adequate total capital during the Reporting Period. The interest coverage ratio is 8.46 times, and the ability to make interest payments still remain strong.

Return of Shareholders:

	2025	2024
Earning per share (Basic) *(RMB)*	**1.28**	1.01
Dividend per share *(HK$ cents/share)*	**36**	17

Note: Representing the dividend proposed by the Company's board of directors (the "**Board**") for 2025, which is subject to approval at the forthcoming annual general meeting.

CAPITAL EXPENDITURE

The capital expenditure in 2025 was approximately RMB1,512 million (2024: approximately RMB2,503 million). A majority of the expenditure was incurred in the lithium-ion battery segments, lead-carbon ESS construction, lead-acid intelligent manufacturing and enhancement segments, and construction investment in the recycling segments.

CAPITAL COMMITMENTS

The amount contracted for but not stated in the consolidated financial statements in respect of the acquisition of property, plant and equipment as at 31 December 2025 was approximately RMB757 million (31 December 2024: approximately RMB1,592 million).

GEARING RATIO

The Group's gearing ratio (which is based on the amount of total interest-bearing loans divided by total assets multiplied by 100%) as at 31 December 2025 was approximately 24.72% (31 December 2024: approximately 33.55%).

EXPOSURE TO EXCHANGE RATE FLUCTUATION

As the Group's operations were mainly conducted in China and the majority of businesses were transacted in Renminbi, the Group has set up policies to strike a balance between uncertainty and the risk of opportunity loss due to the growing significance of its exposures to fluctuations in foreign currencies. Foreign currency forward contracts can be used to eliminate the currency exposures. During the Reporting Period, the Group has entered into certain foreign currency forward contracts and closely monitored the movement of foreign currency rates. The Board is of the view that the Company's operating cash flow and liquidity are not subject to significant foreign exchange rate risk.

CONTINGENT LIABILITIES

The Group did not have any significant contingent liabilities as at 31 December 2025 (31 December 2024: Nil).

PLEDGE OF ASSETS

As at 31 December 2025, the bank facilities of the Group were secured by bank deposits, bills receivables, property, plant and equipment and prepaid lease payments. The aggregate net book value of the assets pledged amounted to approximately RMB13,449 million (31 December 2024: approximately RMB14,039 million).

EMPLOYEE AND REMUNERATION POLICIES

As at 31 December 2025, the Group employed a total of 20,698 employees (31 December 2024: 20,676 employees). Staff costs excluding directors' emoluments of the Group for the Reporting Period amounted to approximately RMB2,840 million (2024: approximately RMB2,906 million). The costs included basic salaries and benefits as well as staff benefits such as discretionary bonus, medical and insurance plans, pension scheme (including the schemes under the statutory requirement of the government such as pension insurance in China and mandatory provident fund in Hong Kong), unemployment insurance plans and share option scheme, etc. Competitive remuneration packages were offered to the employees. The Company has adopted incentive programs (including share option scheme) to encourage employee performance and provided a range of training programs for the development of its staff.

SIGNIFICANT INVESTMENTS HELD

There were no other significant investments held by the Group as at 31 December 2025.

MATERIAL ACQUISITION AND DISPOSAL

The Group has no material acquisition or disposal of subsidiaries, associates and joint ventures during the Reporting Period.

PRINCIPAL RISKS AND UNCERTAINTIES

Many economic experts closely monitor whether the global and Chinese economy growth will slow down in the coming years. The Group's traditional business such as the sale of e-bike battery may be under uncertainties if the consumer market downturn exists. It is the reason that the Group started industry chain transformation and upgrade a few years ago, aiming to diversify the risk of over reliance on any single business segment.

In the past few years, labour cost in China continuously increased and the production-oriented entities in China were facing increasing pressure of higher production cost. The Group will make use of more resources in establishing production automation system in order to reduce manpower needed per production unit. At the same time, the employee incentive scheme will be used as the other way to improve manpower efficiency.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SHARES

During the Reporting Period, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

FUTURE DEVELOPMENT

For the Group's future plans and development, please refer to the paragraph headed "Strategic Planning and Development Direction" in the "Management Discussion and Analysis" of this announcement.

EVENT AFTER THE REPORTING PERIOD

Issuance of Bonds by a Subsidiary

On 16 March 2026, Tianneng Holding Group Co., Ltd.* (天能控股集團有限公司), an indirect wholly-owned subsidiary of the Company, has completed the registration of creditor's rights and debtor's obligations in respect of the "Tranche 1 of 2026 Targeted Green Technology Innovation Bonds of Tianneng Holding Group Co., Ltd." with a final issuance size of RMB500 million and a tenor of 1 year.

PROPOSED FINAL DIVIDEND

The Board has proposed the payment of a final dividend of HK$36 cents per share (2024: HK$17 cents per share). The financial statements do not reflect the dividend payable. The proposed final dividend is subject to approval by the Company's shareholders at the forthcoming annual general meeting of the Company to be held on Monday, 8 June 2026. If the resolution for the proposed final dividend is passed at the annual general meeting, the proposed final dividend is expected to be paid on or before Friday, 10 July 2026.

CLOSURE OF REGISTER OF MEMBERS

The register of members of the Company will be closed from Wednesday, 3 June 2026 to Monday, 8 June 2026 (both days inclusive), during which period no transfer of shares of the Company will be registered and the record date for the annual general meeting of the Company of this year will be Monday, 8 June 2026. In order to qualify for attending the annual general meeting of the Company of this year, all share certificates, together with duly completed transfer forms, must be lodged with the Company's Hong Kong branch share registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, no later than 4:30 p.m. on Tuesday, 2 June 2026.

Further, the register of members of the Company will be closed from Monday, 15 June 2026 to Thursday, 18 June 2026 (both days inclusive), during which period no transfer of the shares of the Company will be registered and the record date will be Thursday, 18 June 2026. In order to establish entitlements to the proposed final dividend, all transfers accompanied by the relevant share certificates must be lodged with the Company's Hong Kong branch share registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong not later than 4:30 p.m. on Friday, 12 June 2026. Subject to the approval of the shareholders at the annual general meeting of the Company to be held on Monday, 8 June 2026, the proposed final dividend is expected to be paid on or before Friday, 10 July 2026.

AUDIT COMMITTEE

The Audit Committee was established in accordance with the requirements of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**") for the purposes of reviewing and providing supervision over the Group's financial reporting process and internal controls. The Audit Committee currently comprises three independent non-executive Directors, namely, Mr. Huang Dongliang (Chairman), Mr. Zhang Yong and Mr. Xiao Gang.

The Audit Committee meets regularly with the Company's senior management and the Company's auditors to consider the Company's financial reporting process, the effectiveness of internal controls, the audit process and risk management.

The Audit Committee has reviewed the annual results of the Group for the Reporting Period.

CORPORATE GOVERNANCE CODE

The Company has adopted and met the code provisions in Part 2 of the Corporate Governance Code (the "**Code**")* as contained in Appendix C1 to the Listing Rules that is applicable to the corporate governance report for the Reporting Period, except for the code provision C.2.1 in Part 2 of the Code as set out below.

Dr. Zhang Tianren is both the chairman and CEO of the Company who is responsible for managing the Group's business. The Board considers that vesting the roles of chairman and CEO in the same person facilitates the execution of the Company's business strategies and maximizes the effectiveness of its operation. With the present Board structure and scope of business, the Board considers that there is no imminent need to separate the roles into two individuals. However, the Board will continue to review the effectiveness of the Group's corporate governance structure to assess whether the separation of the position of the chairman and CEO is necessary.

* The amendments to the Code effective on 1 July 2025 will apply to the corporate governance reports and annual reports of the Company for financial years commencing on or after 1 July 2025.

SCOPE OF WORK OF MESSRS. DELOITTE TOUCHE TOHMATSU

The figures in respect of the Group's consolidated statement of financial position, consolidated statement of profit or loss and other comprehensive income and the related notes thereto for the year ended 31 December 2025 as set out in the preliminary announcement have been agreed by the Group's auditor, Messrs. Deloitte Touche Tohmatsu, to the amounts set out in the audited consolidated financial statements of the Group for the year as approved by the Board of Directors on 27 March 2026. The work performed by Messrs. Deloitte Touche Tohmatsu in this respect did not constitute an assurance engagement and consequently no opinion or assurance conclusion has been expressed by Messrs. Deloitte Touche Tohmatsu on the preliminary announcement.

COMPLIANCE WITH THE MODEL CODE OF THE LISTING RULES

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") as set out in Appendix C3 to the Listing Rules. Having made specific enquiry, all directors of the Company confirmed that they have complied with the required standards as set out in the Model Code throughout the Reporting Period.

ANNUAL GENERAL MEETING

The forthcoming annual general meeting of the Company will be held at Conference Room, 3/F, Tianneng Group Building, Huaxi Industrial Function Zone, Changxing County, Zhejiang Province, the PRC on Monday, 8 June 2026 at 2:00 p.m.. Notice of annual general meeting will be published on the Company's website at www.tianneng.com.hk and the website of the Hong Kong Stock Exchange at www.hkexnews.hk and despatched to the Shareholders as soon as practicable.

PUBLICATION

This announcement will be published on the website of the Company at www.tianneng.com.hk and the website of the Hong Kong Stock Exchange at www.hkexnews.hk.

The annual report containing all the information as required by Appendix D2 to the Listing Rules will be published on the Company's website at www.tianneng.com.hk and the website of the Hong Kong Stock Exchange at www.hkexnews.hk as soon as practicable.

By Order of the Board
TIANNENG POWER INTERNATIONAL LIMITED
ZHANG Tianren
Chairman

Hong Kong, 27 March 2026

As at the date of this announcement, the executive directors of the Company are Dr. ZHANG Tianren, Mr. ZHANG Aogen, Mr. ZHANG Kaihong, Mr. SHI Borong and Mr. ZHOU Jianzhong; and the independent non-executive directors of the Company are Mr. HUANG Dongliang, Mr. ZHANG Yong, Mr. XIAO Gang and Dr. GUO Yuantao.