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# 凯盛新能源股份有限公司

Triumph New Energy Company Limited

*(Formerly known as “LUOYANG GLASS COMPANY LIMITED 洛陽玻璃股份有限公司”  
(a joint stock limited company incorporated in the People’s Republic of China with limited liability))*

(Stock code: 01108)

## ANNUAL RESULTS ANNOUNCEMENT FOR THE YEAR ENDED 31 DECEMBER 2025

### I. IMPORTANT NOTICE

The board (the “**Board**”) of directors (the “**Directors**”) of Triumph New Energy Company Limited (the “**Company**”) is pleased to announce the consolidated financial results of the Company and its subsidiaries (the “**Group**”) for the year ended 31 December 2025.

The Company’s financial information has been reviewed by the audit and risk committee and the auditor of the Company.

## II. FINANCIAL STATEMENTS AND NOTES THERETO

### (I) Financial Statements

#### Consolidated Balance Sheet

Item	31 December 2025 (RMB)	31 December 2024 (RMB)
<b>Current assets:</b>		
Monetary funds	145,885,053.28	140,369,169.47
Notes receivable	408,441,651.20	651,423,089.16
Accounts receivable	1,242,504,331.20	1,027,209,026.78
Financing receivables	93,041,792.35	168,646,023.76
Prepayments	50,883,040.49	161,479,195.21
Other receivables	199,408,449.13	102,179,903.98
Inventories	744,269,231.33	891,337,553.86
Assets held for sales		
Other current assets	194,197,745.57	159,071,073.95
<b>Total current assets</b>	<b>3,078,631,294.55</b>	<b>3,301,715,036.17</b>
<b>Non-current assets:</b>		
Fixed assets	6,020,670,060.42	4,646,259,534.90
Construction in progress	3,355,196,256.65	3,389,274,950.00
Right-of-use assets	3,715,881.68	6,377,028.57
Intangible assets	955,368,612.53	760,055,029.16
Development expenditure	36,616,681.47	10,469,477.25
Goodwill	15,606,837.23	17,583,473.33
Deferred income tax assets	133,937,912.91	133,895,615.73
Other non-current assets	14,824,540.53	39,580,248.99
<b>Total non-current assets</b>	<b>10,535,936,783.42</b>	<b>9,003,495,357.93</b>
<b>Total assets</b>	<b>13,614,568,077.97</b>	<b>12,305,210,394.10</b>

Item	31 December 2025 (RMB)	31 December 2024 (RMB)
<b>Current liabilities:</b>		
Short-term borrowings	2,454,174,045.98	1,640,538,722.72
Notes payable	201,353,533.91	367,446,043.33
Accounts payable	2,604,821,906.53	1,594,034,225.51
Payments received in advance		
Contract liabilities	28,054,908.00	8,384,812.47
Employee compensation payable	40,587,772.03	51,703,216.46
Taxes payable	28,583,880.43	8,797,215.77
Other payables	207,603,876.34	197,674,301.52
Non-current liabilities due within one year	763,736,849.98	933,914,466.06
Other current liabilities	306,978,107.22	299,204,298.33
<b>Total current liabilities</b>	<b><u>6,635,894,880.42</u></b>	<b><u>5,101,697,302.17</u></b>
<b>Non-current liabilities:</b>		
Long-term borrowings	3,174,291,967.02	2,728,799,119.77
Lease liabilities	3,397,368.72	3,673,630.33
Deferred income	139,820,824.84	62,438,346.08
Deferred income tax liabilities	30,711,137.06	34,454,602.04
<b>Total non-current liabilities</b>	<b><u>3,348,221,297.64</u></b>	<b><u>2,829,365,698.22</u></b>
<b>Total liabilities</b>	<b><u>9,984,116,178.06</u></b>	<b><u>7,931,063,000.39</u></b>

Item	31 December 2025 (RMB)	31 December 2024 (RMB)
<b>Shareholders' equity:</b>		
Share capital	645,674,963.00	645,674,963.00
Capital reserve	3,780,818,962.41	3,780,818,962.41
Surplus reserve	51,365,509.04	51,365,509.04
Undistributed profit (loss is represented by "-")	<u>-1,374,978,572.83</u>	<u>-460,638,287.56</u>
<b>Total equity attributable to shareholders of the Company</b>	<b><u>3,102,880,861.62</u></b>	<b><u>4,017,221,146.89</u></b>
Minority interests	527,571,038.29	356,926,246.82
<b>Total shareholders' equity</b>	<b><u>3,630,451,899.91</u></b>	<b><u>4,374,147,393.71</u></b>
<b>Total liabilities and shareholders' equity</b>	<b><u>13,614,568,077.97</u></b>	<b><u>12,305,210,394.10</u></b>

## Balance Sheet of the Company

Item	31 December 2025 (RMB)	31 December 2024 (RMB)
<b>Current assets:</b>		
Monetary funds	71,381,536.77	126,273,358.73
Notes receivable	10,909,155.36	44,179,682.34
Accounts receivable	162,079,894.20	193,452,354.39
Accounts receivable financing	12,386,664.04	22,590.00
Prepayments	215,475.54	723,018.98
Other receivables	874,283,235.08	921,510,453.52
Inventories	15,037.99	24,232.99
<b>Total current assets</b>	<b><u>1,131,270,998.98</u></b>	<b><u>1,286,185,690.95</u></b>
<b>Non-current assets:</b>		
Long-term equity investments	4,587,415,248.62	4,103,415,248.62
Fixed assets	1,241,774.33	1,330,354.72
Construction in progress		638,667.74
Intangible assets	40,938,994.23	46,456,776.35
Other non-current assets	4,393,445.32	
<b>Total non-current assets</b>	<b><u>4,633,989,462.50</u></b>	<b><u>4,151,841,047.43</u></b>
<b>Total assets</b>	<b><u>5,765,260,461.48</u></b>	<b><u>5,438,026,738.38</u></b>

Item	31 December 2025 (RMB)	31 December 2024 (RMB)
<b>Current liabilities:</b>		
Short-term borrowings	359,890,849.53	286,829,910.99
Notes payable	50,000,000.00	20,000,000.00
Accounts payable	59,035,358.66	128,337,157.12
Contract liabilities	5,754.74	
Employee compensation payable	3,565,824.04	3,702,196.09
Taxes payable	480,044.13	364,716.77
Other payables	230,322,687.08	208,509,309.75
Non-current liabilities due within one year	294,191,362.50	219,064,478.37
Other current liabilities	5,822,049.08	29,531,958.87
<b>Total current liabilities</b>	<b>1,003,313,929.76</b>	<b>896,339,727.96</b>
<b>Non-current liabilities:</b>		
Long-term borrowings	855,067,384.47	641,483,724.47
<b>Total non-current liabilities</b>	<b>855,067,384.47</b>	<b>641,483,724.47</b>
<b>Total liabilities</b>	<b>1,858,381,314.23</b>	<b>1,537,823,452.43</b>
<b>Shareholders' equity:</b>		
Share capital	645,674,963.00	645,674,963.00
Capital reserve	3,857,589,394.08	3,857,589,394.08
Surplus reserve	51,365,509.04	51,365,509.04
Undistributed profit (loss is represented by "-")	-647,750,718.87	-654,426,580.17
<b>Total shareholders' equity</b>	<b>3,906,879,147.25</b>	<b>3,900,203,285.95</b>
<b>Total liabilities and shareholders' equity</b>	<b>5,765,260,461.48</b>	<b>5,438,026,738.38</b>

## Consolidated Income Statement

Item	Amount for current period (RMB)	Amount for previous period (RMB)
<b>I. Operating revenue</b>	<b>3,243,535,078.58</b>	4,594,447,303.71
Less: Operating costs	<b>3,642,150,154.57</b>	4,794,427,861.57
Taxes and surcharges	<b>49,396,883.25</b>	41,584,538.39
Selling expenses	<b>10,037,660.17</b>	16,313,029.27
Administrative expenses	<b>164,889,429.38</b>	150,956,934.26
R&D expenses	<b>133,944,033.93</b>	174,176,284.10
Finance expenses	<b>121,894,253.67</b>	111,115,163.24
Including: Interest expenses	<b>119,030,051.26</b>	112,277,461.24
Interest income	<b>1,999,742.22</b>	3,003,366.72
Add: Other income	<b>174,684,954.59</b>	57,485,781.88
Investment income (loss is represented by “-”)	<b>-9,979,740.89</b>	-11,466,755.54
Impairment losses on credit (loss is represented by “-”)	<b>-159,596,699.28</b>	-6,498,534.43
Impairment losses on assets (loss is represented by “-”)	<b>-97,869,563.30</b>	-129,477,909.53
Gains on disposal of assets	<b>657,336.25</b>	3,391,919.06
<b>II. Operating profit (loss is represented by “-”)</b>	<b>-970,881,049.02</b>	-780,692,005.68
Add: Non-operating income	<b>1,730,580.89</b>	478,303.96
Less: Non-operating expenses	<b>265,583.47</b>	551,843.00
<b>III. Total profit (total loss is represented by “-”)</b>	<b>-969,416,051.60</b>	-780,765,544.72
Less: Income tax expenses (profit is represented by “-”)	<b>13,316,381.25</b>	-117,666,564.14

Item	Amount for current period (RMB)	Amount for previous period (RMB)
<b>IV. Net profit (net loss is represented by “-”)</b>	<b>-982,732,432.85</b>	-663,098,980.58
(I) Classified on a going concern basis:		
1. Net profit from continued operation (net loss is represented by “-”)	<b>-982,732,432.85</b>	-663,098,980.58
2. Net profit from discontinued operation (net loss is represented by “-”)		
(II) Classified by ownership:		
1. Net profit attributable to shareholders of the Company (net loss is represented by “-”)	<b>-914,340,285.27</b>	-609,930,319.66
2. Profit or loss of minority interest (net loss is represented by “-”)	<b>-68,392,147.58</b>	-53,168,660.92
<b>V. Other comprehensive income, net of tax</b>		
(I) Other comprehensive income attributable to shareholders of the Company, net of tax		
(II) Other comprehensive income attributable to minority interests, net of tax		
<b>VI. Total comprehensive income (total loss is represented by “-”)</b>	<b>-982,732,432.85</b>	-663,098,980.58
(I) Total comprehensive income attributable to shareholders of the Company (total loss is represented by “-”)	<b>-914,340,285.27</b>	-609,930,319.66
(II) Total comprehensive income attributable to minority interests (total loss is represented by “-”)	<b>-68,392,147.58</b>	-53,168,660.92
<b>VII. Earnings per share</b>		
(I) Basic earnings per share (RMB/share, loss is represented by “-”)	-1.42	-0.94
(II) Diluted earnings per share (RMB/share, loss is represented by “-”)	-1.42	-0.94

## Income Statement of the Company

Item	Amount for current period <i>(RMB)</i>	Amount for previous period <i>(RMB)</i>
<b>I. Operating revenue</b>	<b>3,884,902.75</b>	13,393,579.67
Less: Operating costs		2,436,599.41
Taxes and surcharges	<b>586,381.85</b>	565,073.95
Selling expenses	<b>990,181.12</b>	
Administrative expenses	<b>22,673,580.09</b>	26,049,848.03
Finance expenses	<b>9,983,383.79</b>	4,923,145.46
Including: Interest expenses	<b>30,863,426.42</b>	29,683,438.77
Interest income	<b>20,910,331.82</b>	25,119,265.80
Add: Other income	<b>16,226.20</b>	67,217.83
Investment income	<b>40,086,366.65</b>	23,989,079.97
Impairment losses on credit (loss is represented by “-”)	<b>-2,440,590.15</b>	-1,230,968.00
Impairment loss on assets (loss is represented by “-”)	<b>-638,667.74</b>	
Gains on disposal of assets	<b>1,150.44</b>	
<b>II. Operating profit</b>	<b>6,675,861.30</b>	2,244,242.62
Add: Non-operating income		
Less: Non-operating expenses		2,125.52
<b>III. Total profit</b>	<b>6,675,861.30</b>	2,242,117.10
Less: Income tax expenses		

Item	Amount for current period <i>(RMB)</i>	Amount for previous period <i>(RMB)</i>
<b>IV. Net profit</b>	<b>6,675,861.30</b>	2,242,117.10
(I) Net profit from continued operation	<b>6,675,861.30</b>	2,242,117.10
(II) Net profit from discontinued operation		
<b>V. Other comprehensive income net of tax</b>		
<b>VI. Total comprehensive income</b>	<b>6,675,861.30</b>	2,242,117.10
<b>VII. Earnings per share</b>		
(I) Basic earnings per share (RMB/share, loss is represented by “-”)		
(II) Diluted earnings per share (RMB/share, loss is represented by “-”)		

## Consolidated Cash Flow Statement

Item	Amount for current period (RMB)	Amount for previous period (RMB)
<b>I. Cash flows from operating activities:</b>		
Cash received from sales of goods or rendering of services	1,998,138,689.45	3,944,681,003.47
Tax refunds received	21,516,446.40	134,639,765.88
Other cash received from activities related to operation	131,808,310.92	164,601,197.91
Sub-total of cash inflows from operating activities	<u>2,151,463,446.77</u>	<u>4,243,921,967.26</u>
Cash paid for goods purchased and services rendered	2,385,448,008.95	4,097,497,829.19
Cash paid to and on behalf of employees	365,855,097.05	368,712,853.91
Tax payments	69,171,654.91	101,126,252.36
Other cash paid for activities related to operation	67,018,013.45	70,479,552.90
Sub-total of cash outflow from operating activities	<u>2,887,492,774.36</u>	<u>4,637,816,488.36</u>
Net cash flow from operating activities	<u><b>-736,029,327.59</b></u>	<u><b>-393,894,521.10</b></u>
<b>II. Cash flow from investment activities:</b>		
Net cash received from disposal of fixed assets, intangible assets and other long-term assets	300,498.80	65,712,704.98
Net cash received from disposal of subsidiaries and other operating entities		
Cash received from other investment activities	2,249,207.62	
Sub-total of cash inflow from investment activities	<u>2,549,706.42</u>	<u>65,712,704.98</u>
Cash paid for purchase and construction of fixed assets, intangible assets and other long-term assets	430,862,012.73	635,058,419.32
Net cash paid for acquisition of subsidiaries and other operating entities		
Sub-total of cash outflow from investment activities	<u>430,862,012.73</u>	<u>635,058,419.32</u>
Net cash flow from investment activities	<u><b>-428,312,306.31</b></u>	<u><b>-569,345,714.34</b></u>

Item	Amount for current period (RMB)	Amount for previous period (RMB)
<b>III. Cash flows from financing activities:</b>		
Cash received from capital injection	<b>240,780,000.00</b>	
Proceeds from loans	<b>3,958,502,769.42</b>	2,584,544,261.31
Other cash received from financing-related activities	<b>53,106,387.77</b>	70,563,788.60
Sub-total of cash inflow from financing activities	<b><u>4,252,389,157.19</u></b>	<u>2,655,108,049.91</u>
Cash paid for repayment of loans	<b>2,916,716,230.17</b>	1,529,812,498.41
Cash payment for distribution of dividends, profits or repayment of interest	<b>135,093,975.41</b>	131,439,330.95
Including: Dividends and profits paid to minority interests by subsidiaries	<b>4,000,000.00</b>	16,000,000.00
Other cash paid for financing-related activities	<b>45,519,351.49</b>	130,885,148.92
Sub-total of cash outflow from financing activities	<b><u>3,097,329,557.07</u></b>	<u>1,792,136,978.28</u>
Net cash flow from financing activities	<b><u><u>1,155,059,600.12</u></u></b>	<u><u>862,971,071.63</u></u>
<b>IV. Effect of changes in exchange rate on cash and cash equivalents</b>	<b>120,653.07</b>	1,677,186.76
<b>V. Net increase in cash and cash equivalents</b>	<b>-9,161,380.71</b>	-98,591,977.05
Add: Opening balance of cash and cash equivalents	<b>130,564,767.60</b>	229,156,744.65
<b>VI. Closing balance of cash and cash equivalents</b>	<b><u><u>121,403,386.89</u></u></b>	<u><u>130,564,767.60</u></u>

## Cash Flow Statement of the Company

Item	Amount for current period (RMB)	Amount for previous period (RMB)
<b>I. Cash flows from operating activities:</b>		
Cash received from sales of goods or rendering of services	210,464,779.82	432,708,655.64
Other cash received from activities related to operation	1,603,094.34	131,473,255.83
Sub-total of cash inflow from operating activities	<u>212,067,874.16</u>	<u>564,181,911.47</u>
Cash paid for goods purchased and services rendered	137,768,762.03	391,874,639.26
Cash paid to and on behalf of employees	14,389,806.39	17,892,157.10
Tax payments	1,687,333.48	1,543,169.26
Other cash paid for activities related to operation	34,654,882.32	42,242,429.02
Sub-total of cash outflow from operating activities	<u>188,500,784.22</u>	<u>453,552,394.64</u>
Net cash flow from operating activities	<u><u>23,567,089.94</u></u>	<u><u>110,629,516.83</u></u>
<b>II. Cash flows from investment activities:</b>		
Cash received from recovery of investments		
Cash received from investments income	41,000,000.00	24,000,000.00
Net cash received from disposal of fixed assets, intangible assets and other long-term assets	1,300.00	
Sub-total of cash inflow from investment activities	<u>41,001,300.00</u>	<u>24,000,000.00</u>
Cash paid for purchase and construction of fixed assets, intangible assets and other long-term assets	225,210.85	35,113.29
Cash paid for investment	484,000,000.00	200,000,000.00
Sub-total of cash outflow from investment activities	<u>484,225,210.85</u>	<u>200,035,113.29</u>
Net cash flow from investment activities	<u><u>-443,223,910.85</u></u>	<u><u>-176,035,113.29</u></u>

Item	Amount for current period (RMB)	Amount for previous period (RMB)
<b>III. Cash flows from financing activities:</b>		
Proceeds from loans	1,013,638,903.38	371,980,000.00
Other cash received from activities related to financing	3,181,255,571.47	2,082,367,480.77
Sub-total of cash inflow from financing activities	<u>4,194,894,474.85</u>	<u>2,454,347,480.77</u>
Cash paid for repayment of loans	637,423,089.34	261,353,089.34
Cash paid for distribution of dividends, profits, or repayment of interest	29,365,109.83	27,848,590.24
Other cash paid for financing-related activities	3,163,341,276.73	2,026,645,686.32
Sub-total of cash outflow from financing activities	<u>3,830,129,475.90</u>	<u>2,315,847,365.90</u>
Net cash flow from financing activities	<u><u>364,764,998.95</u></u>	<u><u>138,500,114.87</u></u>
<b>IV. Effect of changes in exchange rate on cash and cash equivalents</b>		
<b>V. Net increase in cash and cash equivalents</b>	<b>-54,891,821.96</b>	73,094,518.41
Add: Opening balance of cash and cash equivalents	126,272,358.73	53,177,840.32
<b>VI. Closing balance of cash and cash equivalents</b>	<u><u>71,380,536.77</u></u>	<u><u>126,272,358.73</u></u>



Item	Equity attributable to shareholders of the Company										Total shareholders' equity		
	Share capital	Preference shares	Perpetual bonds	Others	Capital reserve	Less: Treasury shares	Other comprehensive income	Special reserve	Surplus reserve	Undistributed profits		Sub-total	Minority interest
<b>I. Balance at the end of last year</b>	645,674,963.00				3,780,818,962.41				51,365,509.04	149,292,032.10	4,627,151,466.55	426,094,907.74	5,053,246,374.29
<b>II. Balance at the beginning of the year</b>	645,674,963.00				3,780,818,962.41				51,365,509.04	149,292,032.10	4,627,151,466.55	426,094,907.74	5,053,246,374.29
<b>III. Increase/decrease in the period (decrease is represented by "+")</b>													
(I) Total comprehensive income													
(II) Shareholders' contribution and decrease in capital													
(III) Profit distribution													
1. Appropriations to surplus reserve													
2. Distribution to shareholders													
(IV) Internal carry-forward of shareholders' equity													
(V) Special reserve													
<b>IV. Balance at the end of the period</b>	645,674,963.00				3,780,818,962.41				51,365,509.04	-460,638,287.56	4,017,221,146.89	356,926,246.82	4,374,147,393.71

## Statement of Changes in Owners' Equity of the Company

Item	Current period							Total Shareholders' equity			
	Share capital	Preference shares	Perpetual bonds	Others	Capital surplus	Less: Treasury shares	Other comprehensive income		Special reserve	Surplus reserve	Undistributed profits
I. Balance at the end of last year	645,674,963.00				3,857,589,394.08				51,365,509.04	-654,426,580.17	3,900,203,285.95
II. Balance at the beginning of the year	645,674,963.00				3,857,589,394.08				51,365,509.04	-654,426,580.17	3,900,203,285.95
III. Increase/decrease in the period (decrease is represented by "-")											
(I) Total comprehensive income										6,675,861.30	6,675,861.30
(II) Shareholders' contribution and decrease in capital										6,675,861.30	6,675,861.30
(III) Profit distribution											
(IV) Internal carry-forward of shareholders' equity											
(V) Special reserve											
IV. Balance at the end of the period	645,674,963.00				3,857,589,394.08				51,365,509.04	-647,750,718.87	3,906,879,147.25

Item	Others equity instruments					Prior period					Total Shareholders' equity	
	Share capital	Preference shares	Perpetual bonds	Others	Capital surplus	Less: Treasury shares	Other comprehensive income	Special reserve	Surplus reserve	Undistributed profits		
<b>I. Balance at the end of last year</b>	645,674,963.00				3,857,589,394.08				51,365,509.04	-656,668,697.27		3,897,961,168.85
<b>II. Balance at the beginning of the year</b>	645,674,963.00				3,857,589,394.08				51,365,509.04	-656,668,697.27		3,897,961,168.85
<b>III. Increase/decrease in the period (decrease is represented by "-")</b>												
(I) Total comprehensive income and decrease in capital												
(II) Shareholders' contribution												
(III) Profit distribution												
(IV) Internal carry-forward of shareholders' equity												
(V) Special reserve												
<b>IV. Balance at the end of the period</b>	645,674,963.00				3,857,589,394.08				51,365,509.04	-654,426,580.17		3,900,203,285.95

## (II) Notes to the Financial Statements (Expressed in RMB)

### 1. *Background of the Company*

Triumph New Energy Company Limited (the “**Company**”) was incorporated in the People’s Republic of China (the “**PRC**”) as a joint stock limited company. The Company is mainly engaged in the manufacturing and sales of new energy materials, and its business scope covers the manufacturing and sale of photovoltaic equipment and components; the manufacturing and sale of non-metallic mineral products; solar energy generation technology services; research and development of new material technology; and research and development of new energy technology.

### 2. *Significant Accounting Policies*

#### (1) *Basis of preparation of the financial statements*

The financial statements of the Company have been prepared on a going concern basis in respect of the actual transactions and events in accordance with the requirements of the Accounting Standards for Business Enterprises, the Application Guidelines for Accounting Standards for Business Enterprises, the Interpretations of the Accounting Standards for Business Enterprises and other regulations issued by the Ministry of Finance, and based on the following significant accounting policies and accounting estimates.

#### (2) *Accounting period*

Accounting year of the Company is the calendar year from 1 January to 31 December.

#### (3) *Functional currency*

The Company’s functional currency is the Renminbi.

(4) *Preparation method of consolidated financial statements*

1. Scope of consolidation

The scope of consolidation of the consolidated financial statements is determined on the basis of control. The term “control” refers to the fact that the Company has power over the investee and is entitled to variable returns from its involvement with the investee and the ability to use its power over the investee to affect the amount of those returns. A subsidiary is an entity controlled by the Company (including an enterprise, a separable part of an investee, a structured entity, etc.).

2. Preparation method of consolidated financial statements

The consolidated financial statements are prepared by the Company based on the financial statements of the Company and its subsidiaries and other relevant information. In preparing the consolidated financial statements, the accounting policies and accounting periods of the Company and its subsidiaries shall be consistent, and intra-company significant transactions and balances are eliminated.

A subsidiary and its business acquired through a business combination involving entities under common control during the Reporting Period shall be included in the scope of the consolidation of the Company from the date of being controlled by the ultimate controlling party, and its operating results and cash flows from the date of being controlled by the ultimate controlling party are included in the consolidated profit or loss statement and the consolidated cash flow statement, respectively.

For a subsidiary and its business acquired through a business combination involving entities not under common control during the Reporting Period, its income, expenses and profits are included in the consolidated profit or loss statement, and cash flows are included in the consolidated cash flow statement from the acquisition date to the end of the Reporting Period.

The shareholders' equity of the subsidiaries that is not attributable to the Company is presented under shareholders' equity in the consolidated balance sheet as minority interest. The portion of net profit or loss of subsidiaries for the period attributable to minority interest is presented in the consolidated income statement under the "profit or loss of minority interest". When the amount of loss attributable to the minority shareholders of a subsidiary exceeds the minority shareholders' portion of the opening balance of owners' equity of the subsidiary, the excess amount shall be allocated against minority interest.

3. Acquisition of minority interests in subsidiaries

The difference between the long-term equity investments costs acquired by the acquisition of non-controlling interests and the share of the net assets from subsidiaries from the date of acquisition or the date of combination based on the new shareholding ratio, as well as the difference between the proceeds from the partial disposal of the equity investment without losing control over its subsidiary and the disposal of the long-term equity investment corresponding to the share of the net assets of the subsidiaries from the date of acquisition or the date of combination, is adjusted to the capital reserve, if the capital reserve is not sufficient, any excess is adjusted to retained earnings.

4. Accounting treatment for loss of control over subsidiaries

For the loss of control over a subsidiary due to disposal of a portion of the equity investment or other reasons, the remaining equity is remeasured at fair value on the date when the control is lost. The difference arising from the sum of consideration received for disposal of equity interest and the fair value of the remaining equity interest less the sum of the share of the carrying amount of net assets of the former subsidiary calculated at the original shareholding percentage on a continuous basis from the date of acquisition and the goodwill shall be recorded into the investment income for the period when the control is lost.

Other comprehensive income related to the equity investment in the original subsidiaries will be transferred to income for the period when the control is lost, excluding other comprehensive income resulting from changes in net liabilities or net assets arising from the designated benefit plan through the re-measurement on the investee.

### **3. *Segment Reporting***

#### *(1) Determination basis and accounting policies of reporting segments*

As of 31 December 2024, the Group had two reportable and operating segments: (i) new energy glass; and (ii) other functional glass. Since the beginning of 2025, the business of the other functional glass segment has gradually transitioned entirely to the production and sales of photovoltaic glass. The Group has reassessed its operating segments in accordance with the requirements for segment division. Based on the Group's internal organizational structure, management requirements, and internal reporting system, the Group's operations and strategies function as an integrated whole, and the financial information provided to the chief operating decision-maker does not include profit or loss information for individual operating activities. Therefore, the management believes that the Group has only one operating segment and segment reporting is not required.

(2) *Operating revenue by customer's geographical location*

	<i>Unit: Yuan Currency: RMB</i>	
<b>Geographical location</b>	<b>Amount for current period</b>	Amount for previous period
PRC (excluding Hong Kong, Macau and Taiwan)	<b>3,229,547,604.29</b>	4,488,486,723.73
Other countries and regions	<b>13,987,474.29</b>	105,960,579.98
Total	<b><u>3,243,535,078.58</u></b>	<b><u>4,594,447,303.71</u></b>

(3) *Non-current assets by its geographical location*

	<i>Unit: Yuan Currency: RMB</i>	
<b>Geographical location</b>	<b>Closing balance</b>	Balance as at the end of last year
PRC (excluding Hong Kong, Macau and Taiwan)	<b>10,386,392,033.28</b>	8,852,016,268.87

(4) *Reliance on major customers*

In 2025, the transaction amount of three customers (customers who are controlled by the same controller are deemed to be the same customer) from the new energy reporting segment exceeds 10% of the Company's revenue, and the amounts were RMB568,485,424.31, RMB495,497,381.57 and RMB355,856,343.63, respectively.

**4. Auditor Remuneration**

	<i>Unit: Yuan Currency: RMB</i>	
<b>Auditor remuneration</b>	<b>Amount for current period</b>	Amount for previous period
Total	<b><u>1,500,000.00</u></b>	<b><u>1,350,000.00</u></b>

## 5. Remuneration of Directors and Senior Management

### (1) Remuneration of Directors and senior management

The remuneration of each Director and senior management in 2025 was as follows:

*Unit: Yuan Currency: RMB*

Name	Position	Salary, allowance and benefit in kind (before tax)	Defined contribution, plan contribution (before tax)	Total (before tax)	Date of resignation or appointment
Xie Jun	Chairman				
Zhang Rong	Executive Director and President	581,360.00	168,422.40	749,782.40	
Chen Peng	Executive Director and Executive Vice President	681,180.00	82,279.24	763,459.24	
He Qingbo	Executive Director				
Chen Hongzhao	Chief Financial Controller and Secretary to the Board	444,420.00	82,279.24	526,699.24	
Wang Gang	Vice President	442,900.00	52,644.92	495,544.92	Appointed on 27 June 2025
Zhang Jiayu	Vice President	649,250.00	119,707.50	768,957.50	Appointed on 27 June 2025
Wu Dan	Non-executive Director				
Yang Jianqiang	Non-executive Director				Appointed on 27 June 2025
Fan Baoqun	Independent Director	100,000.00		100,000.00	
Chen Qisuo	Independent Director	100,000.00		100,000.00	
Yuan Jian	Independent Director	100,000.00		100,000.00	
Zhang Yajuan	Independent Director (resigned)	16,666.67		16,666.67	Resigned on 3 March 2025
Total		<b>2,799,110.00</b>	<b>505,333.30</b>	<b>3,621,109.97</b>	

The remuneration of each Director and senior management in 2024 was as follows:

*Unit: Yuan Currency: RMB*

Name	Position	Salary, allowance and benefit in kind	Defined contribution, plan contribution	Total	Date of resignation or appointment
<b>Directors:</b>					
Xie Jun	Chairman				
Zhang Rong	Executive Director	876,000.00	182,175.21	1,058,175.21	
He Qingbo	Executive Director				
Wang Leilei	Executive Director (resigned)	446,670.00	179,218.12	625,888.12	18 April 2024
Zhang Chong	Non-executive Director (resigned)				6 December 2024
Sun Shizhong	Non-executive Director (resigned)				6 December 2024
Pan Jingong	Non-executive Director (resigned)				6 December 2024
Chen Peng	Executive Director	43,000.00	1,789.50	44,789.50	6 December 2024
Wu Dan	Non-executive Director				30 December 2024
<b>Independent Directors:</b>					
Zhang Yajuan	Independent Director	100,000.00		100,000.00	
Fan Baoqun	Independent Director	100,000.00		100,000.00	
Chen Qisuo	Independent Director	100,000.00		100,000.00	
Yuan Jian	Independent Director (appointed)	50,000.00		50,000.00	25 June 2024
Zhao Hulin	Independent Director (resigned)	50,000.00		50,000.00	25 June 2024
Total		<u><u>1,765,670.00</u></u>	<u><u>363,182.83</u></u>	<u><u>2,128,852.83</u></u>	

(2) *The five individuals whose remunerations were the highest*

The five individuals whose remuneration were the highest during 2025 included two Directors (2024: Five Directors), whose remuneration was set out above.

**6. Turnover**

(1) *Details of operating revenue*

<b>Item</b>	<i>Unit: Yuan    Currency: RMB</i>	
	<b>Amount for current period</b>	Amount for previous period
I. Revenue from principal operating activities	<b>3,238,426,326.27</b>	4,547,588,888.51
II. Revenue from other operating activities	<b>5,108,752.31</b>	46,858,415.20
Total	<b><u>3,243,535,078.58</u></b>	<b><u>4,594,447,303.71</u></b>

(2) *Revenue from principal operating activities by product*

<b>Item</b>	<i>Unit: Yuan    Currency: RMB</i>	
	<b>Amount for current period</b>	Amount for previous period
Photovoltaic glass	<b>3,238,426,326.27</b>	4,525,792,071.25
Other functional glass		21,796,817.26
Total	<b><u>3,238,426,326.27</u></b>	<b><u>4,547,588,888.51</u></b>

**7. Other Income**

	<i>Unit: Yuan</i>	<i>Currency: RMB</i>
<b>Item</b>	<b>Amount for current period</b>	Amount for previous period
Subsidy for production and operation	<b>169,791,638.88</b>	33,953,865.79
Value-added tax input credit	<b>4,337,320.28</b>	17,105,395.36
Subsidy for photovoltaic power generation		5,283,491.38
Subsidy for stabilizing employment	<b>456,654.44</b>	1,056,224.57
Refunds of individual income tax handling fees	<b>99,340.99</b>	86,804.78
Total	<b><u>174,684,954.59</u></b>	<b><u>57,485,781.88</u></b>

**8. Gains on Disposal of Assets**

	<i>Unit: Yuan</i>	<i>Currency: RMB</i>
<b>Item</b>	<b>Amount for current period</b>	Amount for previous period
Gains on disposal of fixed assets	<b>657,336.25</b>	3,394,475.23
Gains on disposal of construction in progress (loss is represented by “-”)		-2,556.17
Total	<b><u>657,336.25</u></b>	<b><u>3,391,919.06</u></b>

## 9. *Non-Operating Income*

<i>Unit: Yuan Currency: RMB</i>			
<b>Item</b>	<b>Amount for current period</b>	Amount for previous period	Amount recognized as non-recurring gain or loss for the period
Payables approved but not payable	<b>1,215,397.28</b>	180,260.91	1,215,397.28
Income from disposal of scrapped and damaged assets	<b>248,854.64</b>		248,854.64
Others	<b>266,328.97</b>	298,043.05	266,328.97
Total	<b><u>1,730,580.89</u></b>	<u>478,303.96</u>	<u>1,730,580.89</u>

## 10. *Profit Before Tax*

Profit before tax is arrived at after (charging)/crediting:

### (1) *Finance expenses*

<i>Unit: Yuan Currency: RMB</i>		
<b>Item</b>	<b>Amount for current period</b>	Amount for previous period
Interest expense	<b>151,882,474.52</b>	146,335,025.75
Less: Interest capitalization	<b>32,852,423.26</b>	34,057,564.51
Interest income	<b>1,999,742.22</b>	3,003,366.72
Exchange gains and losses (profit is represented by “-”)	<b>-47,710.02</b>	-1,705,879.98
Handling charges and other expenses	<b>4,911,654.65</b>	3,546,948.70
Total	<b><u>121,894,253.67</u></b>	<u>111,115,163.24</u>

(2) *Operating costs*

<b>Item</b>	<i>Unit: Yuan    Currency: RMB</i>	
	<b>Amount for current period</b>	Amount for previous period
I. Principal operating costs	<b>3,640,227,865.71</b>	4,764,370,624.70
II. Other operating costs	<b>1,922,288.86</b>	30,057,236.87
Total	<b><u>3,642,150,154.57</u></b>	<b><u>4,794,427,861.57</u></b>

(3) *Business tax and surcharges*

<b>Item</b>	<i>Unit: Yuan    Currency: RMB</i>	
	<b>Amount for current period</b>	Amount for previous period
Property tax	<b>26,862,499.65</b>	21,100,530.26
Land-use tax	<b>14,913,578.14</b>	11,552,824.08
Stamp duty	<b>3,486,413.90</b>	4,523,666.74
Environmental tax	<b>2,153,443.56</b>	866,996.54
Other	<b>1,980,948.00</b>	3,540,520.77
Total	<b><u>49,396,883.25</u></b>	<b><u>41,584,538.39</u></b>

(4) *Selling expenses*

	<i>Unit: Yuan</i>	<i>Currency: RMB</i>
<b>Item</b>	<b>Amount for current period</b>	Amount for previous period
Employee compensation	<b>6,659,840.17</b>	9,462,570.09
Sample and product depletion	<b>1,820,941.70</b>	724,218.14
Business travel expenses	<b>813,567.12</b>	211,879.57
Office expenses	<b>54,501.73</b>	729,029.29
Rental expenses	<b>30,600.00</b>	3,949,920.34
Depreciation charges	<b>17,547.96</b>	18,228.15
Other selling expenses	<b>640,661.49</b>	1,217,183.69
	<hr/>	<hr/>
Total	<b>10,037,660.17</b>	16,313,029.27
	<hr/> <hr/>	<hr/> <hr/>

(5) *Administrative expenses*

<b>Item</b>	<i>Unit: Yuan    Currency: RMB</i>	
	<b>Amount for current period</b>	<b>Amount for previous period</b>
Employee compensation	<b>66,479,321.71</b>	65,763,208.19
Termination benefits	<b>30,232,592.85</b>	11,130,652.49
Depreciation of fixed assets	<b>21,557,296.18</b>	22,896,333.31
Amortization of intangible assets	<b>14,201,830.51</b>	13,867,059.73
Intermediary engagement fees	<b>7,724,086.55</b>	8,924,985.26
Office expenses	<b>2,896,241.32</b>	4,259,128.15
Property management fee	<b>2,485,390.51</b>	1,258,798.49
Labor expenses	<b>2,121,761.40</b>	1,032,799.24
Consultancy fee	<b>1,884,950.26</b>	976,923.18
Utilities	<b>1,866,935.34</b>	2,636,483.22
Business travel expenses	<b>1,818,279.96</b>	1,642,364.12
Business entertainment expenses	<b>1,099,573.16</b>	1,491,343.37
Technical service fee	<b>837,890.09</b>	1,467,277.61
Transportation expenses	<b>263,843.30</b>	548,754.46
Others	<b>9,419,436.24</b>	13,060,823.44
<b>Total</b>	<b><u>164,889,429.38</u></b>	<b><u>150,956,934.26</u></b>

(6) *Impairment loss on credit*

<b>Item</b>	<i>Unit: Yuan    Currency: RMB</i>	
	<b>Amount for current period</b>	<b>Amount for previous period</b>
Bad debt losses on notes receivable	<b>-582,293.58</b>	1,164,053.62
Bad debt losses on accounts receivable (loss is represented by “-”)	<b>-124,855,594.77</b>	-6,476,711.79
Bad debt losses on other receivables (loss is represented by “-”)	<b>-34,158,810.93</b>	-1,185,876.26
<b>Total (loss is represented by “-”)</b>	<b><u>-159,596,699.28</u></b>	<b><u>-6,498,534.43</u></b>

(7) *Impairment loss on assets*

	<i>Unit: Yuan Currency: RMB</i>	
<b>Item</b>	<b>Amount for current period</b>	Amount for previous period
Impairment loss on inventories (loss is represented by “-”)	<b>-27,744,011.93</b>	-129,477,909.53
Impairment loss on fixed assets (loss is represented by “-”)	<b>-66,826,049.26</b>	
Impairment loss on construction in progress (loss is represented by “-”)	<b>-812,454.15</b>	
Impairment loss on intangible assets (loss is represented by “-”)	<b>-510,411.86</b>	
Impairment loss on goodwill (loss is represented by “-”)	<b>-1,976,636.10</b>	
Total (loss is represented by “-”)	<b><u>-97,869,563.30</u></b>	<b><u>-129,477,909.53</u></b>

(8) *Non-operating expenses*

	<i>Unit: Yuan Currency: RMB</i>		
<b>Item</b>	<b>Amount for current period</b>	Amount for previous period	Amount recognized as non-recurring gain or loss for the period
Penalties and overdue fine	<b>260,124.06</b>	101,257.79	260,124.06
Losses on retirement and damage of assets	<b>5,459.41</b>	450,585.21	5,459.41
Total	<b><u>265,583.47</u></b>	<b><u>551,843.00</u></b>	<b><u>265,583.47</u></b>

## 11. Income Tax Expenses

Item	Unit: Yuan Currency: RMB	
	Amount for current period	Amount for previous period
Income tax expenses for the period calculated in accordance with tax laws and relevant regulations	21,285,428.40	3,117,011.11
Deferred income tax expenses (profit is represented by “-”)	<u>-7,969,047.15</u>	<u>-120,783,575.25</u>
Total (profit is represented by “-”)	<u><b>13,316,381.25</b></u>	<u><b>-117,666,564.14</b></u>

## 12. Basic Earnings Per Share

Basic earnings per share is calculated by dividing the consolidated net profit attributable to holders of ordinary share of the Company by the weighted average number of ordinary shares outstanding:

Item	Unit: Yuan Currency: RMB	
	Amount for the period	Amount for previous period
Net profits attributable to the holders of ordinary shares of the Company	-914,340,285.27	-609,930,319.66
Weighted average number of ordinary shares in issue of the Company (net loss is represented by “-”)	645,674,963	645,674,963
Basic earnings per share (RMB/share) (loss is represented by “-”)	<u><b>-1.42</b></u>	<u><b>-0.94</b></u>

No diluted earnings per share was calculated as the Company did not have any potential dilutive shares during the year ended 31 December 2025.

### 13. Accounts Receivable and Notes Receivable

#### (1) Accounts receivable:

	<i>Unit: Yuan    Currency: RMB</i>	
<b>Item</b>	<b>Closing balance</b>	Opening balance
Accounts receivable	<b>1,458,826,730.53</b>	1,122,022,619.69
Less: Provision for bad debts	<b><u>216,322,399.33</u></b>	<u>94,813,592.91</u>
Accounts receivable, net	<b><u><u>1,242,504,331.20</u></u></b>	<b><u><u>1,027,209,026.78</u></u></b>

The aging of accounts receivable based on their recording dates is analysed as below:

	<i>Unit: Yuan    Currency: RMB</i>	
<b>Aging</b>	<b>Closing balance</b>	Opening balance
Within 1 year	<b>1,111,721,380.91</b>	1,014,046,411.03
1-2 years	<b>257,251,751.34</b>	24,436,460.85
2-3 years	<b>14,071,787.43</b>	8,630,747.39
3-4 years	<b>7,598,042.14</b>	9,542.82
4-5 years	<b>9,542.82</b>	3,444,857.69
Over 5 years	<b>68,174,225.89</b>	71,454,599.91
Subtotal	<b><u>1,458,826,730.53</u></b>	<u>1,122,022,619.69</u>
Less: Provision for bad debts	<b><u>216,322,399.33</u></b>	<u>94,813,592.91</u>
Total	<b><u><u>1,242,504,331.20</u></u></b>	<b><u><u>1,027,209,026.78</u></u></b>

(2) Notes receivable by category

Unit: Yuan Currency: RMB

Category of notes	Closing balance			Opening balance		
	Book balance	Provision for bad debt	Book value	Book balance	Provision for bad debt	Book value
Bank acceptance	332,794,958.31		332,794,958.31	486,103,130.49		486,103,130.49
Trade acceptance	76,759,708.66	1,113,015.77	75,646,692.89	165,850,680.86	530,722.19	165,319,958.67
Total	<u>409,554,666.97</u>	<u>1,113,015.77</u>	<u>408,441,651.20</u>	<u>651,953,811.35</u>	<u>530,722.19</u>	<u>651,423,089.16</u>

(3) Accounts receivable financing

Unit: Yuan Currency: RMB

Item	Closing balance	Opening balance
Bank acceptance	16,234,640.10	101,944,495.77
Receivable from electronic creditor's rights certificate	76,807,152.25	66,701,527.99
Less: Other comprehensive income – changes in fair value		
Fair value at the end of the period	<u>93,041,792.35</u>	<u>168,646,023.76</u>

#### **14. Accounts Payable and Notes Payable**

(1) *The aging of accounts payable based on their recording dates is analysed as below*

	<i>Unit: Yuan Currency: RMB</i>	
<b>Item</b>	<b>Closing balance</b>	<b>Opening balance</b>
Within 1 year (inclusive)	<b>1,755,070,109.63</b>	1,428,937,451.94
1-2 years (inclusive)	<b>727,839,382.93</b>	130,506,698.62
2-3 years (inclusive)	<b>92,992,149.22</b>	20,749,755.12
Over 3 years	<b>28,920,264.75</b>	13,840,319.83
Total	<b><u>2,604,821,906.53</u></b>	<b><u>1,594,034,225.51</u></b>

(2) *Notes payable by category*

	<i>Unit: Yuan Currency: RMB</i>	
<b>Category</b>	<b>Closing balance</b>	<b>Opening balance</b>
Trade acceptance	<b>162,321,006.04</b>	326,761,016.73
Bank acceptance	<b>39,032,527.87</b>	40,685,026.60
Total	<b><u>201,353,533.91</u></b>	<b><u>367,446,043.33</u></b>

## 15. Reserves

### (1) Capital reserve

Unit: Yuan Currency: RMB

Item	Opening balance	Increase in the period	Decrease in the period	Closing balance
Share capital premium	3,538,238,816.69			<b>3,538,238,816.69</b>
Other capital reserves	<u>242,580,145.72</u>			<u>242,580,145.72</u>
Total	<u>3,780,818,962.41</u>			<u>3,780,818,962.41</u>

### (2) Surplus reserve

Unit: Yuan Currency: RMB

Item	Opening balance	Increase in the period	Decrease in the period	Closing balance
Statutory surplus reserve	<u>51,365,509.04</u>			<u>51,365,509.04</u>

### (3) Undistributed profit

Unit: Yuan Currency: RMB

Item	Amount for current period	Amount for previous period
Undistributed profit at the end of the previous period before adjustment (loss is represented by "-")	<b>-460,638,287.56</b>	149,292,032.10
Adjustment for total undistributed profit at the beginning of the period (increase expressed with +, and decrease expressed with -)		
Undistributed profit at the beginning of the period after adjustment (loss is represented by "-")	<b>-460,638,287.56</b>	149,292,032.10
Add: Net profit attributable to shareholders of the Company for the period (net loss is represented by "-")	<b>-914,340,285.27</b>	-609,930,319.66
Undistributed profit at the end of the period (loss is represented by "-")	<u><b>-1,374,978,572.83</b></u>	<u>-460,638,287.56</u>

## **16. Subsequent Matters**

Not applicable

### **III. DISCUSSION AND ANALYSIS OF THE OPERATIONS DURING THE REPORTING PERIOD**

#### **Business review**

The year 2025 was a year in which the Company tackled difficulties and forged ahead under pressure. Facing multiple challenges such as a pronounced supply-demand imbalance, the overlap of cyclical and phased overcapacity, and intensifying involution-style competition, the Company actively responded to industry policies aimed at combating “involution” and deeply implemented the “three major battles” of cash flow improvement, cost reduction, and loss control. New breakthroughs were made in capacity optimization, operations management, and green and low-carbon transformation. However, impacted by fluctuating downstream demand and declining market prices, during the Reporting Period, the Group achieved total operating revenue of RMB3.2 billion, representing a decrease of approximately 29%; net loss attributable to shareholders of the Company was RMB0.9 billion, with the loss further widening. As of the end of the Reporting Period, the Group’s total assets were RMB13.6 billion, an increase of approximately 11% compared to the end of the previous year; net assets attributable to shareholders of the Company were RMB3.1 billion, a decrease of approximately 23% compared to the end of the previous year.

In terms of capacity optimization, as of the end of the Reporting Period, the Company had 6,100 t/d of in-production PV glass capacity, with kilns of 1,200 t/d accounting for nearly 80% of this capacity. The capacity layout and production line structure were further optimized. During the Reporting Period, the Company continued to resolutely advance the strategy of decommissioning small-capacity lines while building large-capacity ones, increasing the proportion of large-tonnage capacity, improving production efficiency, and reducing unit manufacturing costs. The acquisition of a 74.60% equity interest in Jiangsu Triumph New Material Co., Ltd.\* (江蘇凱盛新材料有限公司) (“**Jiangsu Triumph**”) was completed, facilitating the first phase of Jiangsu Triumph’s annual 1.5 million tons of ultra-thin encapsulation materials for PV modules project, with its first 1,200 t/d ultra-thin rolled PV glass production line successfully commencing operation. The 1,200 t/d ultra-thin rolled PV glass production line at Qinhuangdao North Glass Co., Ltd.\* (秦皇島北方玻璃有限公司) (“**North Glass**”) was ignited and put into operation in April 2025, filling the gap in the North China regional layout. Simultaneously, the Company is planning a next-generation large-tonnage PV glass production line to high standards. The 2,000 t/d ultra-thin encapsulation materials for PV modules project of Kaisheng (Zigong) New Energy Co., Ltd.\* (凱盛(自貢)新能源有限公司) (“**Zigong New Energy**”) has completed preliminary procedures including project

initiation, registration, demonstration, and approval. Upon completion, this project is expected to further enhance the Company's competitive advantages in terms of process technology, production line scale, and product variety, enabling it to actively and effectively address current challenges.

In terms of operations management, in 2025, the comprehensive unit manufacturing cost of PV glass products decreased by 16% year-on-year, and the proportion of double-coated high-transmittance product sales exceeded 60%. During the Reporting Period, the Company focused on promoting the development and construction of a benchmarking analysis platform and an intelligent cockpit. Supported by the establishment of an internal control system, centered on centralized fund management, and driven by enhancements in operational capabilities, the Company strengthened the unified and centralized management and control over "procurement, sales, production, and finance" to improve operational efficiency and management standards. On the procurement side, the supply chain system was restructured, with centralized procurement coverage exceeding 90%. Significant cost reductions were achieved in the procurement of major raw materials such as silica sand and soda ash, as well as auxiliary and packaging materials. On the sales side, a centralized and coordinated allocation of product orders was implemented to facilitate nearby sales, reduce logistics and transportation costs, respond quickly to the market, and enhance the product competitiveness of each production base. A unified analytical system for production, technology, and standards was fully established, deepening comprehensive, multi-level benchmarking. Real-time tracking of key indicators and timely formulation of improvement measures led to initial success in precisely controlling production costs. The Company also actively promoted the informatization and standardization of financial management, resulting in a steady reduction in average financing costs.

In terms of green and low-carbon transformation. During the Reporting Period, the Group added two provincial-level green factories, bringing the cumulative number of established provincial-level green factories to five. The power generation from photovoltaic and waste heat sources increased by 30% and 12% year-on-year, respectively. CNBM (Luoyang) New Energy Resources Co., Ltd.\* (中建材(洛陽)新能源有限公司) ("**Luoyang New Energy**") was awarded the title of "Green Manufacturing Demonstration Enterprise in the Bohai Rim Building Materials Industry".

### **Industrial landscape during the Reporting Period**

In 2025, the PV industry remained in a new phase of deep adjustment. Following over two years of intense price wars triggered by a market characterized by strong supply and weak demand, the underlying supply-demand mismatch in the industry remained unresolved. Most manufacturing enterprises continued to face significant operational challenges, making the fight against "involution" the core consensus for overcoming difficulties.

On the supply side, the industry has shifted from “incremental expansion” to “stock-based competition”. In 2025, nominal production capacity across the entire PV industry chain exceeded 1,100 GW, while actual global installed demand was only approximately 600 GW. The PRC, as the source of 85% of global PV production capacity, saw capacity utilization rates below 60% across all segments. Among these, the operating rates for polysilicon and modules stood at 47% and 48%, respectively. According to data from the China Photovoltaic Industry Association, from January to December 2025, polysilicon production was approximately 1.34 million tons, down 26.4% year-on-year; wafer production was approximately 680 GW, down 9.7% year-on-year; and module production was approximately 620 GW, up 5.4% year-on-year.

From the application perspective, industry scale and end-user applications continued to grow in 2025, with both newly added and cumulative installed PV capacity reaching record highs. In February 2025, the National Development and Reform Commission (NDRC) and the National Energy Administration (NEA) jointly issued the “Notice on Deepening Market-Oriented Reform of Feed-in Tariffs for New Energy to Promote High-Quality Development of New Energy”. This notice clarified that, in principle, all new energy electricity would be integrated into the electricity market, with feed-in tariffs determined through market transactions. Consequently, domestic PV installations exhibited a pattern of “rising first and then falling”. From the beginning of the year to May, PV installation growth accelerated, providing significant support for the year’s installation scale, with newly added installations in the first five months increasing by approximately 150% year-on-year. In May alone, the year-on-year growth rate of newly added installations reached 388%, serving as a key driver for the year’s installation growth. In terms of quarterly distribution, installations were concentrated in the second quarter, fell sharply in the third quarter (down over 50% year-on-year and over 80% quarter-on-quarter), and saw a modest recovery in the fourth quarter.

Regarding policy environment, facing a complex market environment, the state introduced a series of multi-dimensional policy documents in 2025 to vigorously promote the deep integration of new energy with digitalization and intelligence, focusing on resolving consumption bottlenecks, curbing disorderly price competition, and guiding the industry towards healthy and orderly development. In April 2025, the NDRC and NEA issued the “Guiding Opinions on Accelerating the Development of Virtual Power Plants”. As the first national-level policy specifically targeting virtual power plants, this document provides crucial guidance for systematically advancing the standardized, large-scale, market-oriented, and normalized development of virtual power plants. In September 2025, the NDRC and NEA issued a notice “On Improving Pricing Mechanisms to Promote the Nearby Consumption of New Energy Power Generation”, which established clear requirements: for nearby consumption projects, the proportion of annual self-generated and self-consumed new energy electricity to total available generation must be no less than 60%, and its proportion to total electricity consumption must be no less than 30%, with a requirement of no less than

35% for new projects added from 2030 onwards. The Ministry of Industry and Information Technology (MIIT), the State Administration for Market Regulation (SAMR), and the NEA jointly issued the “Work Plan for Stable Growth in the Power Equipment Industry (2025–2026)”. This document specified measures to expand effective domestic demand and accelerate the integrated development of large wind and solar bases and distributed PV. In October 2025, the NDRC and SAMR issued the “Announcement on Curbing Disorderly Price Competition and Maintaining a Sound Market Price Order”, clarifying that warnings, cost investigations, and even lawful penalties would be applied to acts of disorderly price competition.

### **Analysis of major operations during the Reporting Period**

The Company is mainly engaged in research and development, manufacturing and sales of new energy materials. The main products include front glass (super white embossed glass) for solar photovoltaic modules and back glass for photovoltaic double-glass modules. Currently, the Company has established eight intelligent photovoltaic glass production bases in East China, Central China, North China and Southwest China. As of the end of 2025, the Company had a production capacity of 6,100 tonnes/day for raw photovoltaic glass, 55 deep-processed production lines, with an output of approximately 280 million square meters and sales volume of approximately 310 million square meters of deep-processed products.

During the Reporting Period, the Group’s operating revenue amounted to RMB3,243,535,078.58, representing a year-on-year decrease of RMB1,350,912,225.13; operating loss amounted to RMB970,881,049.02, representing a year-on-year profit decrease of RMB190,189,043.34; net loss attributable to shareholders of the Company amounted to RMB914,340,285.27, representing a year-on-year profit decrease of RMB304,409,965.61 and basic loss per share attributable to shareholders of the Company amounted to RMB1.42. The gearing ratio was 73.33%, representing an increase of 8.88 percentage points from the end of 2024.

## (I) Principal operating activities

### 1. Analytical statement of changes in relevant items in the income statement and cash flow statement

Unit: Yuan Currency: RMB

Item	Amount for current period	Amount for the same period last year	Change (%)
Operating revenue	<b>3,243,535,078.58</b>	4,594,447,303.71	-29.40
Operating costs	<b>3,642,150,154.57</b>	4,794,427,861.57	-24.03
Selling expenses	<b>10,037,660.17</b>	16,313,029.27	-38.47
Administrative expenses	<b>164,889,429.38</b>	150,956,934.26	9.23
Finance expenses	<b>121,894,253.67</b>	111,115,163.24	9.70
R&D expenses	<b>133,944,033.93</b>	174,176,284.10	-23.10
Other income	<b>174,684,954.59</b>	57,485,781.88	203.88
Impairment losses on credit (loss is represented by “-”)	<b>-159,596,699.28</b>	-6,498,534.43	2,355.89
Impairment losses on assets (loss is represented by “-”)	<b>-97,869,563.30</b>	-129,477,909.53	-24.41
Income tax expenses (profit is represented by “-”)	<b>13,316,381.25</b>	-117,666,564.14	111.32
Net cash flow from operating activities	<b>-736,029,327.59</b>	-393,894,521.10	86.86
Net cash flow from investment activities	<b>-428,312,306.31</b>	-569,345,714.34	-24.77
Net cash flow from financing activities	<b>1,155,059,600.12</b>	862,971,071.63	33.85

Reason for change in operating revenue: During the Reporting Period, the supply-demand pressure in the photovoltaic glass market persisted, leading to a further decline in the Company's prices of photovoltaic glass, along with a year-on-year decrease in sales volume.

Reason for change in operating costs: During the Reporting Period, procurement prices for key bulk raw materials decreased year on year, reducing production costs, while sales volume also declined year on year.

Reason for change in selling expenses: During the Reporting Period, sales personnel compensation and related expenses decreased year on year.

Reason for change in administrative expenses: During the Reporting Period, severance benefits increased due to workforce restructuring initiatives.

Reason for change in finance expenses: During the Reporting Period, the scale of interest-bearing liabilities increased year on year.

Reason for change in R&D expenses: During the Reporting Period, there was a year-on-year decrease in newly initiated R&D projects.

Reason for change in other income: During the Reporting Period, government subsidies and other income increased year on year.

Reason for change in impairment losses on credit: During the Reporting Period, due to changes in supply and demand in the photovoltaic industry, the credit risk of certain customers increased, prompting the Company to increase the corresponding provision for bad debts.

Reason for change in impairment losses on assets: In accordance with the relevant provisions of the Accounting Standards for Business Enterprises and the Company's accounting policies, and adhering to the principle of prudence, on one hand, the Company increased the provision for impairment of long-term assets. On the other hand, both inventory levels and costs decreased compared to the end of the same period, leading to a year-on-year reduction in the provision for inventory write-downs.

Reason for change in income tax expenses: During the Reporting Period, subsidiaries with profitable operations recognised current income tax, while the deferred tax expenses recognised by subsidiaries operating at a loss decreased significantly.

Reason for change in net cash flow from operating activities: During the Reporting Period, the scale of operating revenue decreased, and operating losses widened.

Reason for change in net cash flow from investment activities: During the Reporting Period, as projects were progressively completed, cash outflows for purchasing fixed assets and other long-term assets decreased year on year.

Reason for change in net cash flow from financing activities: During the Reporting Period, new financing (including borrowings) increased year on year.

## 2. Analysis of revenue and costs

During the Reporting Period, the Group recorded operating revenue of RMB3,243,535,078.58, representing a decrease of 29.40% as compared with the corresponding period of the previous year, and operating costs of RMB3,642,150,154.57, representing a decrease of 24.03% as compared with the corresponding period of the previous year. During the Reporting Period, the photovoltaic glass industry continued to face an oversupply situation, with prices remaining under pressure and declining significantly year-on-year. Insufficient end-user demand support led to a year-on-year decrease in overall sales volume, resulting in a substantial year-on-year decline in operating revenue. During the Reporting Period, although procurement prices for key bulk raw materials fell year on year, reducing production and selling costs, the cost reduction margin remained narrower than the decline in product selling prices. Consequently, the overall gross profit margin of the Company's core products decreased.

### (1) Principal operations by industry, by product, by region and sales pattern

Unit: Yuan Currency: RMB

Principal operations by industry						
By industry	Operating revenue	Operating costs	Gross profit margin (%)	Increase/ decrease of operating revenue as compared with last year (%)	Increase/ decrease of operating costs as compared with last year (%)	Increase/decrease of gross profit margin as compared with last year (%)
New materials	3,238,426,326.27	3,640,227,865.71	-12.41	-28.79	-23.59	Decreased by 7.64 percentage points

Principal operations by product						
By product	Operating revenue	Operating costs	Gross profit margin (%)	Increase/ decrease of operating revenue as compared with last year (%)	Increase/ decrease of operating costs as compared with last year (%)	Increase/decrease of gross profit margin as compared with last year (%)
Photovoltaic glass	3,238,426,326.27	3,640,227,865.71	-12.41	-28.45	-23.24	Decreased by 7.62 percentage points

Principal operations by region						
By region	Operating revenue	Operating costs	Gross profit margin (%)	Increase/decrease of operating revenue as compared with last year (%)	Increase/decrease of operating costs as compared with last year (%)	Increase/decrease of gross profit margin as compared with last year (%)
PRC (excluding Hong Kong, Macau and Taiwan)	3,224,438,851.98	3,624,567,341.40	-12.41	-27.40	-22.24	Decreased by 7.47 percentage points
Other countries and regions	13,987,474.29	15,660,524.31	-11.96	-86.80	-84.85	Decreased by 14.40 percentage points

Principal operations by sales mode						
Sales model	Operating revenue	Operating costs	Gross profit margin (%)	Increase/decrease of operating revenue as compared with last year (%)	Increase/decrease of operating costs as compared with last year (%)	Increase/decrease of gross profit margin as compared with last year (%)
Direct sales	3,049,472,558.45	3,429,053,234.61	-12.45	-29.80	-24.50	Decreased by 7.90 percentage points
Distributor sales	188,953,767.82	211,174,631.10	-11.76	-7.25	-5.25	Decreased by 2.36 percentage points

(2) *Analytical statement of production and sales volume*

*Currency: RMB*

Major product	Unit	Production volume	Sales volume	Storage volume	Increase/decrease of production volume as compared with last year (%)	Increase/decrease of sales volume as compared with last year (%)	Increase/decrease of storage volume as compared with last year (%)
New energy glass	'0,000 square meters	29,906	31,186	3,384	-12.56	-8.29	-13.63

(3) Analytical statement of costs

Unit: Yuan Currency: RMB

By industry							
By industry	Component of cost	Amount for current period	Percentage over total cost for the current period (%)	Amount for the same period last year	Percentage over total cost for the same period last year (%)	Percentage of changes in amount for the current period over the same period last year (%)	Explanation
New materials	Raw materials/energy power/direct labour/manufacturing expenses	3,640,227,865.71	100.00	4,764,370,624.70	100.00	-23.59	None

By product							
By product	Component of cost	Amount for current period	Percentage over total cost for the current period (%)	Amount for the same period last year	Percentage over total cost for the same period last year (%)	Percentage of changes in amount for the current period over the same period last year (%)	Explanation
Photovoltaic glass	Raw materials/energy power/direct labour/manufacturing expenses	3,640,227,865.71	100.00	4,764,370,624.70	100.00	-23.59	None

*(4) Major sales to customers and major suppliers*

During the Reporting Period, the amount of sales to the top five customers (customers under the control of the same controller are regarded as the same customer) amounted to RMB1,763,130,000 (tax exclusive), representing 54% of the annual total sales revenue of the Group, in particular, the largest customer accounted for approximately 17% of the Group's annual total sales revenue.

Among the top five customers, the purchase amount was calculated on a consolidated basis based on the principle that the Company's de facto controller, China National Building Material Group Co., Ltd.\* (中國建材集團有限公司) (“CNBMG”), and its subsidiaries were considered as the same customer, and total annual sales revenue of CNBMG accounted for approximately 0.16% of the Group's annual operating revenue. All sales revenues in the section are excluded from taxes.

During the Reporting Period, the Group's purchases from the top five suppliers (suppliers under the control of the same controller are regarded as the same supplier) amounted to RMB1,375,220,000 (tax exclusive), representing 45% of the total annual purchases. In particular, the largest supplier accounted for approximately 26% of the Group's total annual purchase amount.

Among the top five suppliers, the purchase amount was calculated on a consolidated basis based on the principle that the Company's de facto controller, CNBMG, and its subsidiaries were considered as the same supplier, and CNBMG was the largest supplier of the Group. All purchase amounts in the section are excluded from taxes.

Save as disclosed above, as at 31 December 2025, none of the Directors of the Company or any of their associates or any shareholders who, to the knowledge of the Directors, owned more than 5% of the issued shares of the Company had any beneficial interest in the Group's top five largest customers and suppliers.

### 3. Expenses

Unit: Yuan Currency: RMB

Item	2025	2024	Changes (%)	Reasons for changes
Selling expenses	<b>10,037,660.17</b>	16,313,029.27	-38.47	Year-on-year decrease of sales personnel compensation and related expenses during the Reporting Period
Administrative expenses	<b>164,889,429.38</b>	150,956,934.26	9.23	Increase of severance benefits during the Reporting Period due to workforce restructuring initiatives
R&D expenses	<b>133,944,033.93</b>	174,176,284.10	-23.10	Year-on-year decrease in newly initiated R&D projects during the Reporting Period
Finance expenses	<b>121,894,253.67</b>	111,115,163.24	9.70	Year-on-year increase of scale of interest-bearing liabilities during the Reporting Period
Income tax expenses (profit is represented by “-”)	<b>13,316,381.25</b>	-117,666,564.14	111.32	Provision of current income tax by profitable subsidiaries, and significant decrease in the deferred tax expenses recognized by subsidiaries operating at a loss during the Reporting Period

#### **4. R&D expenditures**

*Unit: Yuan Currency: RMB*

Expensed R&D investment in current period	128,888,200.35
Capitalized R&D investment in current period	42,915,739.14
Total of R&D investment	171,803,939.49
Percentage of total R&D investment to operating revenue (%)	5.30
Number of the Company's R&D staff	421
Percentage of R&D staff number to the Company's total number of employees (%)	18
Proportion of capitalization of R&D investment (%)	24.98

#### **5. Cash flow**

- (1) Net cash flow from operating activities was a net outflow of RMB736,029,327.59 during the Reporting Period, representing an increase in net outflow of RMB342,134,806.49 as compared with a net outflow of RMB393,894,521.10 in the corresponding period of the previous year, which was mainly attributable to the decrease in revenue and worsening of operating losses during the Reporting Period.
- (2) Net cash flow from investment activities was a net outflow of RMB428,312,306.31 during the Reporting Period, representing a decrease in net outflow RMB141,033,408.03 as compared with a net outflow of RMB569,345,714.34 in the corresponding period of the previous year, which was mainly attributable to the year-on-year decrease in cash outflows from the purchase of fixed assets and other long-term assets as projects was progressively completed during the Reporting Period.
- (3) Net cash flow from financing activities was a net inflow of RMB1,155,059,600.12 during the Reporting Period, representing an increase in net inflow of RMB292,088,528.49 as compared with a net inflow of RMB862,971,071.63 in the corresponding period of the previous year, which was mainly attributable to the year-on-year increase in financing such as new borrowings during the Reporting Period.

## (II) Assets and liabilities

Unit: Yuan Currency: RMB

Item	Closing balance of current period	Percentage of closing balance of current period over the total assets (%)	Closing balance of last period	Percentage of closing balance of last period over the total assets (%)	Percentage of changes in closing balance of current period over the closing balance of last period (%)	Explanation
Notes receivable	408,441,651.20	3.00	651,423,089.16	5.29	-37.30	Revenue decreased, and collections correspondingly declined
Accounts receivable financing	93,041,792.35	0.68	168,646,023.76	1.37	-44.83	Revenue decreased, and collections correspondingly declined
Prepayments	50,883,040.49	0.37	161,479,195.21	1.31	-68.49	Prepayments for raw materials etc. were written off upon receipt of goods
Other receivables	199,408,449.13	1.46	102,179,903.98	0.83	95.15	Receivables such as government grants increased
Fixed assets	6,020,670,060.42	44.22	4,646,259,534.90	37.76	29.58	Newly constructed projects were transferred to fixed assets
Intangible assets	955,368,612.53	7.02	760,055,029.16	6.18	25.70	Land was acquired for proposed construction projects, and the consolidation scope expanded
Development expenditure	36,616,681.47	0.27	10,469,477.25	0.09	249.75	Capitalized investments in special R&D projects increased

Item	Closing balance of current period	Percentage of closing balance of current period over the total assets (%)	Closing balance of last period	Percentage of closing balance of last period over the total assets (%)	Percentage of changes in closing balance of current period over the closing balance of last period (%)	Explanation
Other non-current assets	<b>14,824,540.53</b>	0.11	39,580,248.99	0.32	-62.55	Increase in prepayment for acquisition of long-term assets transferred to construction in progress as completion progressed
Short-term borrowings	<b>2,454,174,045.98</b>	18.03	1,640,538,722.72	13.33	49.60	Bank borrowings increased
Notes payable	<b>201,353,533.91</b>	1.48	367,446,043.33	2.99	-45.20	Notes matured and were honored
Accounts payable	<b>2,604,821,906.53</b>	19.13	1,594,034,225.51	12.95	63.41	The consolidation scope expanded
Contract liabilities	<b>28,054,908.00</b>	0.21	8,384,812.47	0.07	234.59	Advances from customers increased
Taxes payable	<b>28,583,880.43</b>	0.21	8,797,215.77	0.07	224.92	Profitable subsidiaries during the Reporting Period provided current income tax; fixed assets increased, and provided property tax etc. also increased year on year
Deferred income	<b>139,820,824.84</b>	1.03	62,438,346.08	0.51	123.93	The consolidation scope expanded
Undistributed profit	<b>-1,374,978,572.83</b>	-10.10	-460,638,287.56	-3.74	-198.49	Operating losses
Minority interests	<b>527,571,038.29</b>	3.87	356,926,246.82	2.90	47.81	A controlled subsidiary absorbed capital contributions from non-controlling shareholders during the Reporting Period

### (III) Major controlled companies

Unit: 0'000 Currency: RMB

Company name	Industry	Major products or services	Registered capital	Total assets	Net assets	Operating revenue	Net profit (net loss is represented by “-”)
CNBM (Hefei) New Energy Co., Ltd.* (中建材(合肥)新能源有限公司)	New materials	Photovoltaic glass	86,800	186,303	63,435	45,297	-29,453
CNBM (Tongcheng) New Energy Materials Co., Ltd.* (中國建材桐城新能源材料有限公司)	New materials	Photovoltaic glass	93,339	232,233	91,432	112,398	-16,116
CNBM (Yixing) New Energy Resources Co., Ltd.* (中建材(宜興)新能源有限公司)	New materials	Photovoltaic glass	31,370	233,808	10,117	62,167	-29,038
Kaisheng (Zigong) New Energy Co., Ltd.* (凱盛(自貢)新能源有限公司)	New materials	Photovoltaic glass	100,000	123,657	82,282	39,221	597
Kaisheng (Zhangzhou) New Energy Co., Ltd.* (凱盛(漳州)新能源有限公司)	New materials	Photovoltaic glass	55,000	64,903	12,738	20,113	-14,664
CNBM (Luoyang) New Energy Resources Co., Ltd.* (中建材(洛陽)新能源有限公司)	New materials	Photovoltaic glass	80,000	242,730	68,356	65,442	-11,232
Qinhuangdao North Glass Co., Ltd.* (秦皇島北方玻璃有限公司)	New materials	Photovoltaic glass	64,390	172,094	36,655	30,781	481
Jiangsu Triumph New Material Co., Ltd.* (江蘇凱盛新材料有限公司)	New materials	Photovoltaic glass	50,000	172,931	54,067	35,795	5,307

## IV. CAPITAL LIQUIDITY AND FINANCIAL RESOURCES

### Liquidity and Capital Resources

As at 31 December 2025, the Group's cash and cash equivalents amounted to RMB121,403,386.89, including deposits dominated in US\$ of RMB47.80 (31 December 2024: deposits dominated in US\$ of RMB662,758.12). Compared with the balance of RMB130,564,767.60 as at 31 December 2024, cash and cash equivalents decreased by RMB9,161,380.71.

As at 31 December 2025, the Group's current liabilities amounted to RMB6,635,894,880.42 (31 December 2024: RMB5,101,697,302.17), representing an increase of 30.07% from the end of 2024; non-current liabilities amounted to RMB3,348,221,297.64 (31 December 2024: RMB2,829,365,698.22), representing an increase of 18.34% from the end of 2024; and equity attributable to the shareholders of the Company amounted to RMB3,102,880,861.62 (31 December 2024: RMB4,017,221,146.89), representing a decrease of 22.76% from the end of 2024.

As at 31 December 2025, the Group's liquidity ratio was 0.46 (31 December 2024: 0.65) and quick ratio was 0.31 (31 December 2024: 0.41). The accounts receivable turnover rate for 2025 was 2.51 times (2024: 3.63 times); and the inventory turnover rate was 3.80 times (2023: 5.40 times).

### Bank Borrowings and Other Borrowings

As at 31 December 2025, the Group's interest-bearing liabilities amounted to RMB6,395,600,231.70 (31 December 2024: RMB5,306,925,938.88).

The balance of short-term borrowings totaled RMB2,454,174,045.98, including: bank borrowings of RMB2,110,045,192.54, accrued interest on bank borrowings of RMB1,548,524.86, discounted notes that have not been derecognised of RMB321,081,815.92, and discounted letters of credit of RMB21,498,512.66.

The balance of long-term borrowings totaled RMB3,936,968,598.82 (including the balance of long-term borrowings due within one year of RMB762,676,631.80) (31 December 2024: the balance of long-term borrowings of RMB3,660,444,547.71).

## V. GEARING RATIO

As at 31 December 2025, the Group's gearing ratio (total liabilities divided by total assets) was 73.33% (31 December 2024: 64.45%), representing an increase of 8.88 percentage points.

Gearing ratio is calculated based on the total liabilities at the end of the period less the balance of cash and cash equivalents and divided by net assets attributable to the Company. The gearing ratio of the Group calculated under this formula was 317.86% as at 31 December 2025, representing an increase of 123.68 percentage points as compared to that of 194.18% as at 31 December 2024.

## VI. MAJOR RESTRICTED ASSETS AS AT THE END OF THE REPORTING PERIOD

*Unit: Yuan Currency: RMB*

Item	Book balance	Book value	Restricted type
Monetary funds	<b>24,481,666.39</b>	24,481,666.39	Security deposit, housing maintenance fund and ETC deposit
Accounts receivable financing	<b>45,484,093.01</b>	45,484,093.01	Pledge of receivable from electronic creditor's rights certificate
Fixed assets	<b>653,313,068.30</b>	584,965,685.02	Mortgage
Construction in progress	<b>348,640,000.00</b>	348,640,000.00	Mortgage
Intangible assets	<b>190,867,234.28</b>	173,928,939.19	Mortgage
Total	<b><u>1,262,786,061.98</u></b>	<b><u>1,177,500,383.61</u></b>	/

## **VII. CONTINGENT LIABILITIES**

As at 31 December 2025, the Group did not have any material contingent liabilities.

## **VIII. EMPLOYEES AND REMUNERATION POLICY**

As at 31 December 2025, the total number of employees in the Group was 2,336. An annual remuneration system is adopted for the management of the Company and its subsidiaries while a position plus skill-based salary system is adopted for the employees. In addition, according to relevant national, provincial and municipal policies, employees of the Company are also entitled to the “five insurance payments and housing provident fund”, paid leave, paid training and other benefits.

## **IX. DIVIDENDS**

The Board did not recommend any distribution of dividends for the year ended 31 December 2025.

## **X. DISCUSSION AND ANALYSIS OF THE FUTURE DEVELOPMENT OF THE COMPANY**

### **Industry landscape and trend**

During the 14th Five-Year Plan period (2021–2025), the PRC’s PV industry achieved leapfrog development, further consolidating its global leadership position. According to data released by the China Photovoltaic Industry Association, as of December 2025, the PRC’s cumulative installed PV capacity exceeded 1,200 GW, a year-on-year increase of 35.4%. For three consecutive years from 2023 to 2025, the annual newly installed PV capacity exceeded the cumulative total for the entire 13th Five-Year Plan period; in 2025, newly installed capacity surpassed 300 GW, reaching a record high.

At the same time, the industry has entered a new phase of deep adjustment. In the short term, the imbalance between strong supply and weak demand is evident, and enterprises are facing significant operational challenges. However, from a medium- to long-term perspective—driven by the goal of achieving carbon peak and carbon neutrality, accelerated breakthroughs in a new round of technological revolution and industrial transformation, and the overarching trend of green and low-carbon transition in energy development—there remains vast room for growth.

According to the 2025–2026 National Electricity Supply and Demand Analysis and Forecast Report released by the China Electricity Council, solar power capacity in the PRC will surpass coal power capacity for the first time in 2026, and by the end of the year, the combined installed capacity of wind and solar power will account for half of the country’s total power generation capacity. In 2026, greater efforts will be made to develop non-fossil energy, increase the share of non-fossil energy consumption, and gradually cover new electricity demand with incremental clean energy generation.

According to the China PV Industry Development Roadmap (2025–2026) released by the China Photovoltaic Industry Association, the PRC’s new PV installed capacity in 2026 is expected to reach between 180 GW and 240 GW, a decline from 2025 levels. It is projected to return to a growth trajectory after 2027. During the 15th Five-Year Plan period, the average annual new PV installed capacity in the PRC is expected to range from 238 GW to 287 GW.

The industry is currently at a critical juncture, transitioning from quantitative expansion to qualitative advancement. Looking ahead, under the guidance of national strategies and with the collective efforts of the industry, the central themes driving industry development will be shifting from scale competition to value competition, advancing intelligent, green, and integrated development, and opening up new arenas to forge new competitive advantages.

### **Business plan in 2026**

The year 2026 marks the first year of the 15th Five-Year Plan and a critical year for comprehensively advancing the high-quality development of Triumph New Energy. The Company will align with the 15th Five-Year development plan of China National Building Material Group and the glass new materials strategic layout of Triumph Science & Technology, and will continue to drive the three critical campaigns—cash flow improvement, cost reduction, and loss management—toward tangible outcomes. It will strengthen goal management, quantify task breakdowns, and optimize closed-loop control. The Company will focus on enhancing the competitiveness of core regions and advantaged production lines, reinforce strategies targeting top-tier key customers, optimize existing assets, control incremental capacity, improve product quality, increase resource allocation efficiency, and raise capacity utilization. With a deep understanding of the new requirements arising from the strategic function advancement phase, the critical period of deep transformation, the pressure-bearing stage of risk prevention and control, and the window of opportunity for seizing growth, the Company will solidly advance innovation-driven development, capacity upgrading, value enhancement, and market expansion. It will maintain reasonable growth in volume and effective improvement in quality, and address market uncertainties with certainty in its operations and management, ensuring a strong start to the 15th Five-Year period.

## **XI. CORPORATE GOVERNANCE CODE**

During the Reporting Period, the Company had complied strictly with the requirements of Part 2 of the Corporate Governance Code as set out in Appendix C1 of the Rules Governing the Listing of Securities (the “**Stock Exchange Listing Rules**”) on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”). The Company regularly reviews its corporate governance practices to ensure its compliance with the Corporate Governance Code.

The Board is of the view that the Company has adopted and has always complied with all the applicable code provisions as set out in the Corporate Governance Code for the year ended 31 December 2025.

## **XII. SECURITIES TRANSACTIONS BY DIRECTORS**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers in Appendix C3 to the Stock Exchange Listing Rules as its own code of conduct regarding securities transactions by the Directors. During the Reporting Period, all the Directors had strictly complied with the code of conduct in relation to securities transactions by the Directors under the Model Code for Securities Transactions by Directors of Listed Issuers.

## **XIII. AUDIT AND RISK COMMITTEE**

The audit and risk committee of the Company has reviewed the audited annual results for the year ended 31 December 2025 and the 2025 annual report.

## **XIV. PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY**

During the Reporting Period, the Company and its subsidiaries did not purchase, sell or redeem any listed securities of the Company.

## **XV. CONTINUING CONNECTED TRANSACTIONS IN 2025**

For the year 2025, the total amount of continuing connected transactions incurred by the Group was RMB1.568 billion, and the total annual cap for the year as reviewed and approved was RMB13.933 billion, and the continuing connected transactions did not exceed their respective annual caps as announced.

All continuing connected transactions of the Group in 2025 were inseparable from the Group's ordinary and usual course of business, and were carried out on normal commercial terms or terms that not inferior to the terms available to or provided by independent third parties. The transaction prices were fair and reasonable, and in the interests of the shareholders of the Company as a whole. Such continuing connected transactions were all conducted in accordance with the agreements governing the transactions during 2025.

The Group's continuing connected transaction projects in 2025 have satisfied the review and approval procedures according to the relevant provisions of the Stock Exchange Listing Rules and the Rules Governing the Listing of Stocks on the Shanghai Stock Exchange, and the actual total transaction volumes have not exceeded the approved upper limit. The Company's independent auditor has reviewed the relevant continuing connected transactions and has issued an audit report of the projects. The independent non-executive Directors have also reviewed and confirmed the continuing connected transactions in 2025.

## **XVI. AUDITED ANNUAL RESULTS ANNOUNCEMENT AND ANNUAL REPORT**

The data contained in the annual results announcement of the Company for the year ended 31 December 2025 has been agreed by Grant Thornton LLP, the auditor of Company, and is consistent with the data set out in the Company's 2025 annual report. The 2025 annual report will be despatched to the shareholders of the Company and published on the website of the Stock Exchange by the Company in due course.

By order of the Board  
**Triumph New Energy Company Limited**  
**Xie Jun**  
*Chairman*

30 March 2026

*As at the date of this announcement, the Board comprises three executive Directors: Mr. Xie Jun, Mr. Chen Peng and Mr. He Qingbo; two non-executive Directors: Ms. Wu Dan and Mr. Yang Jianqiang; and three independent non-executive Directors: Mr. Chen Qisuo, Mr. Fan Baoqun and Ms. Yuan Jian.*

*\* For identification purpose only*