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YUSEI HOLDINGS LIMITED

友成控股有限公司*

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 96)

**ANNOUNCEMENT OF AUDITED ANNUAL RESULTS
FOR THE YEAR ENDED 31 DECEMBER 2025**

The board of directors of Yusei Holdings Limited (the “Company”) announces the audited results of the Company and its subsidiaries (collectively the “Group”) for the year ended 31 December 2025, which had been reviewed by the audit committee of the Company, together with the comparative figures for the corresponding period of last year, as follows:

Consolidated statement of profit or loss

For the year ended 31 December 2025

	<u>NOTES</u>	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Revenue	3	2,161,944	2,024,350
Cost of sales		<u>(1,817,496)</u>	<u>(1,726,431)</u>
Gross profit		344,448	297,919
Other income and gain	4	42,772	51,001
Net foreign exchange gain (loss)		14,987	(10,214)
Distribution costs		(152,943)	(126,325)
Administrative expenses		(110,232)	(91,265)
Finance costs	5	(38,410)	(30,125)
Share of profits of associates		<u>7,650</u>	<u>5,944</u>
Profit before tax		108,272	96,935
Income tax expense	6	<u>(1,122)</u>	<u>(2,396)</u>
Profit for the year	7	<u>107,150</u>	<u>94,539</u>

* For identification purpose only

Consolidated statement of profit or loss and other comprehensive income
For the year ended 31 December 2025

	<u>NOTE</u>	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Profit for the year		107,150	94,539
Other comprehensive expense:			
Item that may be reclassified subsequently to profit or loss:			
Exchange differences arising on translation of financial statements of foreign operation		<u>(2,527)</u>	<u>(14,339)</u>
Total comprehensive income for the year		<u>104,623</u>	<u>80,200</u>
Profit for the year attributable to:			
Owners of the Company		101,404	89,733
Non-controlling interests		<u>5,746</u>	<u>4,806</u>
		<u>107,150</u>	<u>94,539</u>
Total comprehensive income for the year attributable to:			
Owners of the Company		98,877	75,394
Non-controlling interests		<u>5,746</u>	<u>4,806</u>
		<u>104,623</u>	<u>80,200</u>
		RMB	RMB
Earnings per share			
Basic and diluted	9	<u>0.159</u>	<u>0.141</u>

Consolidated statement of financial position
As at 31 December 2025

	<u>NOTES</u>	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Non-current assets			
Property, plant and equipment		957,290	1,066,227
Right-of-use assets		188,693	188,162
Investment properties		219,403	-
Intangible assets		9,138	11,284
Goodwill		-	-
Deposit for acquisition of property, plant and equipment		6,675	6,648
Deferred tax assets		6,721	5,113
Interests in associates		62,669	56,519
		<u>1,450,589</u>	<u>1,333,953</u>
Current assets			
Inventories		606,641	480,840
Trade and bills receivables, deposits and prepayments	10	1,019,180	940,731
Amount due from a director		891	-
Amounts due from associates		751	774
Income tax recoverables		8,013	4,555
Pledged bank deposits		45,591	55,108
Bank balances and cash		143,266	188,892
		<u>1,824,333</u>	<u>1,670,900</u>
Current liabilities			
Trade and other payables	11	1,324,890	1,280,644
Amount due to an associate		1,403	1,377
Bank and other loans - due within one year		782,059	531,993
		<u>2,108,352</u>	<u>1,814,014</u>
Net current liabilities		<u>(284,019)</u>	<u>(143,114)</u>
Total assets less current liabilities		<u>1,166,570</u>	<u>1,190,839</u>
Non-current liabilities			
Deferred income		5,580	5,719
Bank and other loans – due after one year		96,553	217,041
		<u>102,133</u>	<u>222,760</u>
		<u>1,064,437</u>	<u>968,079</u>
Capital and reserves			
Share capital		5,801	5,801
Reserves		1,038,628	948,016
		<u>1,044,429</u>	<u>953,817</u>
Non-controlling interests		20,008	14,262
		<u>1,064,437</u>	<u>968,079</u>

Notes:

1. CORPORATE INFORMATION AND BASIS OF PREPARATION

The Company is a public limited company incorporated in the Cayman Islands as an exempted company with limited liability on 4 April 2005. Its ultimate and immediate holding company is Conpri Limited (incorporated in Japan). The addresses of the registered office and principal place of business of the Company are disclosed in the corporate information to the annual report.

The principal activities of the Company and its subsidiaries (hereinafter collectively referred to as the “Group”) are moulding fabrication, manufacturing and trading of moulds and plastic components.

The consolidated financial statements are presented in Renminbi (“RMB”). Other than those subsidiaries established in the People’s Republic of China (the “PRC”), Mexico and Serbia whose functional currency is RMB, Mexico Pesos and Serbia Dinars respectively, the functional currency of the Company is Hong Kong dollars (“HK\$”). The Group adopted RMB as its presentation currency as the directors of the Company consider that the major operations are in the PRC and it is appropriate to present the consolidated financial statements in RMB.

As at 31 December 2025, the Group’s recorded current liabilities exceeded its current assets by approximately RMB284,019,000 (2024: RMB143,114,000). The directors of the Company are of the opinion that the Group will have adequate funds to finance its future financing requirements and working capital based on the following considerations:

- (a) The Group is expected to be profitable and hence continue to generate operation cash inflows from its future business operations;
- (b) The Group has unutilised bank facilities of approximately RMB494,470,000; and
- (c) The Group has maintained long-term strong business relationship with its major banks to get their continuing support and is actively discussing with these banks for renewal of short-term bank loans or banking facilities, and the directors of the Company are of the opinion that renewal banking facilities is likely to be obtained during the year ending 31 December 2026.

In view of the above, the directors of the Company are confident that there will be sufficient financial resources available to the Group to enable it to meet its liabilities as and when they fall due and to continue to operate for at least the next twelve months from 31 December 2025. Accordingly, the directors of the Company have prepared the consolidated financial statements on a going concern basis. The consolidated financial statements do not include any adjustments relating to the carrying amounts and reclassification of assets and liabilities that might be necessary should the Group be unable to continue as a going concern.

2. APPLICATION OF NEW AND AMENDMENTS TO A HKFRS ACCOUNTING STANDARD

In the current year, the Group has applied, for its first time, the following amendments to a HKFRS Accounting Standard issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”) which are effective for the Group’s financial year beginning on 1 January 2025:

Amendments to HKAS 21	Lack of Exchangeability
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The application of the amendments to HKFRS Accounting Standards in the current year has had no material effect on the Group’s financial performance and positions for the current and prior periods and/or on the disclosures set out in these consolidated financial statements.

3. REVENUE AND SEGMENT INFORMATION

Revenue represents the net amounts received and receivable for goods sold, less discount and value-added tax during the year.

HKFRS 8 *Operating Segments* requires operating segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the chief operating decision maker (“CODM”) (i.e. the chief executive) in order to allocate resources to segments and to assess their performance.

The Group’s operating activities are attributable to a single operating segment focusing on the moulding fabrication, manufacturing and trading of moulds and plastic components. This operating segment has been identified on the basis of internal management reports prepared in accordance with accounting policies which conform to HKFRS Accounting Standards, that are regularly reviewed by the CODM. The CODM monitors the revenue from moulding fabrication, manufacturing and trading of moulds and plastic components for the purpose of making decisions about resources allocation and performance assessment. However, no revenue analysis, operating results and other discrete financial information are available for the resource allocation and performance assessment. The CODM reviews the profit for the year of the Group as a whole for performance assessment. No analysis of segment assets or segment liabilities is presented as they are not regularly provided to the CODM.

3. REVENUE AND SEGMENT INFORMATION (Continued)

The Group derives and recognises all of its revenue from the delivery of goods at a point in time in the following major product types.

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Plastic components	1,817,695	1,778,607
Moulds	<u>344,249</u>	<u>245,743</u>
	<u>2,161,944</u>	<u>2,024,350</u>

Geographical information

During the years ended 31 December 2025 and 2024, the Group's major operations were located in the PRC.

During the year ended 31 December 2025, 92.31% (2024: 95.67%) of the Group's revenue from external customers was generated in the PRC while as at 31 December 2025, 85% (2024: 86%) of the Group's non-current assets was located in the PRC, remaining 8% and 7% (2024: 9% and 5%) of the Group's non-current assets was located in Serbia and Mexico, respectively.

4. OTHER INCOME AND GAIN

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Sales of raw and scrap materials	181,030	144,029
Cost of raw and scrap materials	<u>(172,330)</u>	<u>(134,672)</u>
Gain on sales of raw and scrap materials	<u>8,700</u>	<u>9,357</u>
Quality inspection income	420	4,645
Bank interest income	1,981	1,109
Management services income	301	3,364
Rental income (Note ii)	1,059	-
Gain on disposal of property, plant and equipment	-	2,041
Government subsidies (Note i)	29,647	35,900
Release of government grants for land	139	139
Reversal of (impairment loss) on trade receivables	933	(228)
Impairment on goodwill	-	(5,385)
Others	<u>(408)</u>	<u>59</u>
	<u>42,772</u>	<u>51,001</u>

Note i: During the year ended 31 December 2025, government subsidies of approximately RMB29,647,000 (2024: RMB35,900,000) have been recognised which were designated for the encouragement of business development and high technology development incentive. All conditions in respect of these subsidies had been fulfilled and such government subsidies were recognised in profit or loss and included in other income for the year.

Note ii: An analysis of Group's net rental income is as follows:

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Gross rental income from investment properties	8,169	-
Less:		
direct operating expenses incurred for investment properties that generated rental income during the year	(6,589)	-
direct operating expenses incurred for investment properties that did not generate rental income during the year	<u>(521)</u>	<u>-</u>
	<u>1,059</u>	<u>-</u>

5. FINANCE COSTS

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Interest on:		
Bank and other loans	<u>38,410</u>	<u>30,125</u>

6. INCOME TAX EXPENSE

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Current income tax:		
PRC Enterprise Income Tax (the "EIT")	2,730	1,664
Over - provision in prior years	<u>-</u>	<u>(279)</u>
	2,730	1,385
Deferred tax	<u>(1,608)</u>	<u>1,011</u>
	<u>1,122</u>	<u>2,396</u>

(i) Overseas income tax

The Company is incorporated in the Cayman Islands and is exempted from taxation in the Cayman Islands. No provision for taxation have been made for Mexico and Serbia subsidiaries, as the subsidiaries had no assessable profits for the year ended 31 December 2025 and 2024.

(ii) Hong Kong Profits Tax

No provision for Hong Kong Profits Tax had been made as the Company did not have any assessable profits subject to Hong Kong Profits Tax for both years and the Company's subsidiaries' income neither arises in, nor is derived from, Hong Kong during both years.

(iii) PRC EIT

Under the Law of the PRC on EIT (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% from 1 January 2008 onwards.

The applicable tax rate of the Company's subsidiaries, 廣州友成機工有限公司 Guangzhou Yusei Machinery Co., Ltd.* ("Guangzhou Yusei"), 杭州友成機工有限公司 Hangzhou Yusei

Machinery Co., Ltd.* (“Hangzhou Yusei”), 湖北友成塑料模具有限公司 Hubei Yusei Plastics & Mould Co., Ltd.* (“Hubei Yusei”), 友成(中國) 模具有限公司 Yusei China Moulding Co., Ltd.* (“Yusei China”), and 杭州友成模具技術研究有限公司 Hangzhou Yusei Moulding Technology Co., Ltd.* (“Yusei Technology”), 蘇州友成機工有限公司 Suzhou Yusei Machinery Co., Ltd.* (“Suzhou Yusei”), 吉林東光友成機工有限公司 Jilin Dongguang Yusei Machanic Co., Ltd.* (“Jilin Yusei”), 杭州友成科技有限公司 Hangzhou Yusei Tech Co., Ltd.* (“Yusei Tech”) and 友成機工(天津)有限公司 Youcheng Machinery (Tianjin) Co., Ltd.* (“Tianjin Yusei”) for the year ended 31 December 2025 was 15% (2024: 15%).

On 9 December 2016, Guangzhou Yusei was approved by Science and Technology Department of Guangdong Province as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 9 December 2016. Guangzhou Yusei has further obtained the renewal of its high technology qualification on 2 December 2019 and 2 December 2022 and is entitled to the concession rate of 15% from 2019 to 2022 and 2022 to 2025 respectively.

On 30 November 2018, Hangzhou Yusei was approved by Science and Technology Department of Zhejiang Province as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 30 November 2018. Hangzhou Yusei has further obtained the renewal of its high technology qualification on 16 December 2021 and 6 December 2024 and is entitled to the concession rate of 15% from 2021 to 2024 and 2024 to 2027.

On 15 November 2021, Hubei Yusei was approved by Science and Technology Department of Hubei Province as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 15 November 2021. Hubei Yusei has further obtained the renewal of its high technology qualification on 27 November 2024 and is entitled to the concession rate of 15% from 2024 to 2027.

On 16 December 2021, Yusei China and Yusei Technology were approved by Science and Technology Department of Zhejiang Province as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 16 December 2021. Yusei China and Yusei Technology have further obtained the renewal of its high technology qualification on 6 December 2024 and is entitled to the concession rate of 15% from 2024 to 2027.

On 12 October 2022, Suzhou Yusei was approved by Science and Technology Department of Jiangsu Province as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 12 October 2022. Suzhou Yusei has further obtained the renewal of its high technology qualification on 18 November 2025 and is entitled to the concession rate of 15% from 2026 to 2029.

On 16 December 2021, Jilin Yusei was approved by Science and Technology Department of Jilin Province as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 21 December 2021. Jilin Yusei has further obtained the renewal of its high technology qualification on 6 December 2024 and is entitled to the concession rate of 15% from 2024 to 2027.

On 24 December 2022, Yusei Tech was approved by Science and Technology Department of Zhejiang Province as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 24 December 2022. Yusei Tech has further obtained the renewal of its high technology qualification on 19 December 2025 and is entitled to the concession rate of 15% from 2025 to 2028.

On 8 December 2023, Tianjin Yusei was approved by Science and Technology Department of Tianjin City as high technology enterprise and therefore is subject to EIT at a concession rate of 15% for three years, with effective from 8 December 2023.

* The English names are for identification purposes only.

7. PROFIT FOR THE YEAR

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Profit for the year has been arrived at after charging (crediting):		
Directors' and the chief executive's remuneration	<u>4,437</u>	<u>3,512</u>
Salaries, wages and other benefits	384,090	281,649
Retirement benefits scheme contributions	<u>29,609</u>	<u>21,343</u>
Other staff costs	<u>413,699</u>	<u>302,992</u>
Total staff costs	<u>418,136</u>	<u>306,504</u>
Depreciation of property, plant and equipment	202,778	163,414
Depreciation of right-of-use assets	4,067	3,989
Depreciation of investment properties	1,310	-
Amortisation of intangible assets (included in administrative expenses)	<u>4,534</u>	<u>4,676</u>
Total depreciation and amortisation expenses	<u>212,689</u>	<u>172,079</u>
Auditor's remuneration	1,200	920
(Reversal of) impairment loss on trade receivables	(933)	228
Reversal of allowance for inventories (included in cost of sales)	(3,537)	(5,429)
Impairment loss on goodwill	-	5,385
Research and development costs recognised as an expense	98,560	91,712
Cost of inventories recognised as an expense	<u>1,821,033</u>	<u>1,731,860</u>

8. DIVIDENDS

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Dividends recognised as distribution during the year:		
2025 Final – RMB1.30 cents (2024 Final – RMB1.30 cents) per share	<u>8,265</u>	<u>8,643</u>

Subsequent to the end of the reporting period, a final dividend of RMB1.30 cents per share in respect of the year ended 31 December 2025 per share has been proposed by the directors of the Company and is subject to approval by the shareholders of the Company in the forthcoming annual general meeting.

9. EARNINGS PER SHARE

The calculation of the basic and diluted earnings per share attributable to the owners of the Company is based on the following data:

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
<u>Earnings</u>		
Earnings for the purpose of basic and diluted earnings per share	<u>101,404</u>	<u>89,733</u>
<u>Number of shares</u>		
	<u>2025</u> '000	<u>2024</u> '000
Weighted average number of ordinary shares for the purposes of basic and diluted earnings per share	<u>636,550</u>	<u>636,550</u>

Diluted earnings per share is same as basic earnings per share for the years ended 31 December 2025 and 2024 as there is no potential ordinary shares outstanding.

10. TRADE AND BILLS RECEIVABLES, DEPOSITS AND PREPAYMENTS

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Trade receivables	847,660	741,667
Less: impairment loss recognised	<u>(9,799)</u>	<u>(10,732)</u>
Bills receivables	837,861	730,935
Advance to suppliers	62,791	75,262
Prepayments	32,610	47,822
Tax recoverable	26,458	24,060
Other receivables and deposits	13,386	32,639
	<u>46,074</u>	<u>30,013</u>
	<u>1,019,180</u>	<u>940,731</u>

Note:

The Group allows a general credit period of 30 to 90 days to its customers. For customers who purchased moulds from the Group and have established good relationships with the Group, the credit period may be extended to the range from 90 days to 270 days. The Group does not hold any collateral over these balances.

The Group has a policy of providing allowance for impairment loss which is based on the evaluation of collectability and age of accounts and on management's judgement including credit worthiness and past collection history of each customer.

10. TRADE AND BILLS RECEIVABLES, DEPOSITS AND PREPAYMENTS (Continued)

The ageing analysis of trade receivables, net of impairment loss recognised presented based on the invoice date, which is approximated to revenue recognition date is as follows:

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Within 30 days	281,068	229,471
31 to 60 days	216,487	189,302
61 to 90 days	163,474	131,241
91 to 180 days	102,657	122,786
181 to 365 days	44,695	39,469
Over 365 days	29,480	18,666
	<u>837,861</u>	<u>730,935</u>
Trade receivables	<u>837,861</u>	<u>730,935</u>

11. TRADE AND OTHER PAYABLES

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Trade payables and bills payables	962,531	932,135
Value added tax payables	2,932	6,986
Contract liabilities	109,959	76,296
Payables on property, plant and equipment	60,689	88,057
Interest payables	1,253	3,231
Other payables	86,272	76,170
Accrued staff costs	60,980	56,626
Accrued charges	40,274	41,143
	<u>1,324,890</u>	<u>1,280,644</u>

The ageing analysis of trade payables based on the invoice date at the end of the reporting period is as follows:

	<u>2025</u> RMB'000	<u>2024</u> RMB'000
Within 30 days	372,776	286,710
31 to 60 days	215,777	157,964
61 to 90 days	115,921	129,381
91 to 180 days	206,378	129,637
181 to 365 days	33,557	222,891
Over 365 days	18,122	5,552
	<u>962,531</u>	<u>932,135</u>

The average credit period on purchase of goods is 30 to 120 days. The Group has financial risk management policies in place to ensure that all payables are settled within the credit timeframe.

MANAGEMENT DISCUSSION AND ANALYSIS

Business review

During the year ended 31 December 2025, the Group is principally engaged in the design, development and fabrication of precision plastic injection moulds, and the manufacture of plastic components in the Peoples' Republic of China (the "PRC"). The Group also provides services for certain assembling and further processing of plastic components for its customers. The Group's customers are mainly the manufacturers of branded auto parts and components.

During the year ended 31 December 2025, the Group has been benefited from the steady growth in revenue due to domestic and overseas customers' increased orders. As a result, the Group's revenue and its profit attributable to shareholders of the Company for the year ended 31 December 2025 was approximately RMB2,161,944,000 and RMB101,404,000, respectively.

For the year ended 31 December 2025, the Group incurred research and development expenses of approximately RMB98,560,000 (2024: RMB91,712,000). The Group will continue to carry out research and development of moulding as the core, actively consolidate the technological advantages, and continue to strengthen the automated production, and improve the production processes so as to improve production efficiency. In addition, to enhance the cost advantage, the Group constructs production plants near to the main customers for providing fast and efficient services to the main customers. The Group had set up Yusei Mexico and Yusei Serbia (both are the Group's overseas subsidiaries) and installed the production lines for production and sales of the moulding and of auto parts and components in American and European markets, in order to become a global automotive parts supplier.

Meanwhile, in order to maintain the competitive advantage in the market segment, the Group continues to invest in purchasing more advanced equipment. In addition, we continue to put effort to develop the existing business and to explore new business.

Financial review

Revenue

The Group's revenue for the year ended 31 December 2025 increased by 6.8% to approximately RMB2,161,944,000 as compared to that of approximately RMB2,024,350,000 for the year ended 31 December 2024 which was mainly benefited from the steady growth in the demand on the Group's products during the year. The revenue recorded by the regions outside PRC contributed approximately 7.69% (2024: 4.33%) to the Group's total revenue, i.e. increased by 3.36 percentage points.

Gross profit

The Group achieved a gross profit of approximately RMB344,448,000 for the year ended 31 December 2025, representing an increase of approximately 15.6% as compared to that of approximately RMB297,919,000 for the year ended 31 December 2024.

Increase in gross profit was mainly due to increase in revenue and increase in average gross profit margin during the year.

The Group's average gross profit margin was increased to approximately 15.9% for the year ended 31 December 2025 from approximately 14.7% for the year ended 31 December 2024. Such increase was mainly due to the Group's effective control over labour costs leading to lowering the average unit costs of products, and the average gross profit margin achieved in the overseas market was slightly higher than that of domestic market.

Distribution costs

Distribution costs for the year ended 31 December 2025 increased by approximately 21.1% to approximately RMB152,943,000 as compared to that of approximately RMB126,325,000 for the year ended 31 December 2024. The distribution costs were increased in line with increase in revenue.

Net foreign exchange gain/loss

Net foreign exchange gain/loss mainly represented the gain/loss arising from foreign currency translation of sales and purchases denominated in Japanese Yen (“JPY”), Euro Dollars and United State dollars (“US\$”) into RMB.

Administrative expenses

Administrative expenses for the year ended 31 December 2025 increased approximately by 20.8% to RMB110,232,000 as compared to that of approximately RMB91,265,000 for the year ended 31 December 2024. Such increase was mainly attributable to the increase in overall administrative expenses of subsidiaries as a result of increase in operating capacity.

Finance costs

Finance costs for the year ended 31 December 2025 increased approximately by 27.5% to RMB38,410,000 as compared to that of approximately RMB30,125,000 for the year ended 31 December 2024 due to net effect of increase in bank loans for business expansion purposes and decrease in average borrowing interest rate.

Profit attributable to owners of the Company

The profit attributable to owners of the Company increased by approximately 13.0% from approximately RMB89,733,000 for the year ended 31 December 2024 to approximately RMB101,404,000 for the year ended 31 December 2025.

Financial resources and liquidity

As at 31 December 2025, the equity amounted to approximately RMB1,064,437,000 (2024: RMB968,079,000). Current assets amounted to approximately RMB1,824,333,000 (2024: RMB1,670,900,000), of which bank balances and cash totaling approximately RMB143,266,000 (2024: RMB188,892,000), pledged bank deposits of approximately RMB45,591,000 (2024: RMB55,108,000), inventories of approximately RMB606,641,000 (2024: RMB480,840,000) and trade and bill receivables, deposits and prepayments of approximately RMB1,019,180,000 (2024: RMB940,731,000). The Group had non-current assets of approximately RMB1,450,589,000 (2024: RMB1,333,953,000) and its current liabilities amounted to approximately RMB2,108,352,000 (2024: RMB1,814,014,000), comprising mainly its creditors and accrued charges, and bank and other borrowings. Non-current liabilities amounted to approximately RMB102,133,000 (2024: RMB222,760,000). The net asset value per share was RMB1.67 (2024: RMB1.52). The Group expresses its gearing ratio as a percentage of borrowings over total assets. As at 31 December 2025, the Group had a gearing ratio of 26.8% (2024: 24.9%).

Segment information

The sole principal activity of the Group is moulding fabrication, manufacturing and trading of moulds and plastic components. All the Group’s operations are located and carried out in the PRC, Mexico and Serbia and the Group operated in a single operating segment. Segmental analysis has been presented in the relevant paragraph of this announcement accordingly.

Employment and remuneration policy

As at 31 December 2025, the total number of the Group's staff was approximately 3,910 (2024: 3,243). The total staff costs (including directors' remuneration) amounted to approximately RMB418,136,000 (2024: RMB306,504,000) for the year. The Group remunerates its employees based on their performance, experience and prevailing industry practice. The Group provides retirement benefit for its employees in Hong Kong in form of mandatory provident fund and provides similar schemes for its employees in the PRC, Mexico and Serbia.

Charge on group assets

As at 31 December 2025, the Group's bank loans are secured by right-of-use assets, property, plant and equipment and investment properties of the Group with net carrying values of approximately RMB67,957,000 (2024: RMB69,443,000), RMB306,510,000 (2024: RMB152,539,000) and RMB219,403,000 (2024: nil), respectively.

As at 31 December 2025, the Group's other loans of approximately RMB577,000 (2024: RMB7,293,000) were secured under sales and leaseback agreements by the Group's property, plant and equipment with net carrying value of RMB4,658,000 (2024: RMB7,929,000). The remaining other loans of approximately RMB50,000,000 (2024: RMB50,000,000) were secured by the Group's interest in associates with carrying values of approximately RMB61,501,000 (2024: RMB54,357,000).

Foreign currency risk

The Group carries on business in RMB, US\$ and JPY and therefore the Group is exposed to foreign currency risk as the values of these currencies fluctuate in the international market.

The Group's exposure to foreign currency risk is attributable to the trade and bills receivables, deposits and other receivables; bank balances and cash; trade and other payables, bank and other loans of the Group which are denominated in foreign currencies of US\$, JPY and EUR. The functional currencies of the relevant group entities are RMB, HK\$, MXN and RSD. The Group currently does not have a foreign currency hedging policy in respect of foreign currency exposure. However, the directors monitor the related foreign currency exposure and will consider hedging significant foreign currency exposure should the need arise.

Material acquisitions and disposal

Save as those disclosed above, the Group did not make any significant investments or material acquisitions and disposals of subsidiaries during the year ended 31 December 2025.

Contingent liabilities

As at 31 December 2025, the Group did not have any significant contingent liabilities.

Outlook

The Group believes that 2026 will be a challenging year. The ongoing Middle East conflict has led to a sharp rise in crude oil prices, inevitably impacting the price of plastic raw materials and adding significant risks to the Group's operating costs. Furthermore, the decline in domestic sales of traditional gasoline-powered vehicles will also pose uncertainties to the Group's business in some regions. However, the Group will closely monitor these risks and promptly develop relevant strategies to mitigate their impact.

Management will actively adopt the Group's strategy to leverage on the experience of its management team in the plastic component manufacturing industry and its expertise in mould development to enhance the

quality of its products, expand its customer base and strengthen the leading position in the high-end mould industry and its overall core competitiveness in relation to the one-stop services ranging from products development, plastic injection, aluminium-plating and assembling, with determination to become a globally competitive automotive parts supplier.

As a service provider to the well-known international branded manufacturers, the management believes that the Group possesses the managerial characteristics which our major customers may appreciate, including: (i) high-level demand on the quality of the products, particularly in the automotive parts and components, office automation machines like assembling parts of photocopies and printers must meet a high standard of precision in order to ensure the machine work effectively; (ii) emphasis on production efficiency to shorten the production cycle; (iii) active participation in production process of the suppliers to ensure the product quality and the mutual communication to improve the suppliers' production efficiency; and (iv) the Group constructs the factories of automation with automation machineries based on our own needs. It enhances the production efficiency and reduces the labour costs. In addition, to deliver the parts and components of high precision to the customers, the Group put much efforts in acquisition of advanced production machineries which were made by the international well-known branded manufacturers. Meanwhile, the Group self-developed an information system and has become a high-quality service provider for the digital transformation of various manufacturing companies.

For keeping abreast of the current development in the market and the customers' needs, the Group strengthens the communication with customers in USA and Japan. Apart from seconding technicians to Japan for training, the Group employed experienced salesmen and technicians from Europe, America and Japan to improve the capability of marketing and technical ability.

Meanwhile, the Group continues to strengthen intelligent construction in order to improve the operating efficiency of the enterprise. The Group introduced high-level software talents and self-developed ERP, MES and other information systems, with combination of upgrades and transformation on automation, to achieve digitalization and visualization of processes across product development, production process, inventory warehousing and delivery. It greatly improved production efficiency and ensured quality stability.

As regards the quality of the products, the Group had adopted ERP system to facilitate the production flow and monitor the product quality. To response the changing technology in the industry, the Company will continue to acquire and install advanced machinery and equipment and to increase the ability to design and develop precision plastic injection moulds. The Company will rely on the one-stop solution from precision mould, plastic injection, aluminium plating to assembling to improve the sales network to capture opportunities in order to increase market share and to enlarge the customer bases. Nevertheless, the Group is cautious in accepting the new customers and we take into account of all factors in the process, including product pricing and the reputation of the potential customers and so on. For market exploring, the Group will continue to promote its business internationally.

In order to keep up with the development of auto industry and to further meet customer demand, the Group, penetrating in 3 largest automobile manufacturing markets in Europe, Asia and America, will continue to put resources, when appropriate, to develop new business. In response to the development pace of their customers, the Group will install additional production lines for production for moulding and of auto parts and components in PRC, American and European markets, when appropriate.

The Company's subsidiary, Hangzhou Yusei Tech Co., Ltd. ("Yusei Tech"), is dedicated to developing and building SaaS cloud computing software systems for manufacturing enterprises. These systems leverage cloud computing and big data analytics to manage all aspects of the enterprise's production chain and ultimately deliver data.

Yusei Tech has been recognized as a National High-Tech Enterprise, a Provincial-Level Intelligent Manufacturing Supplier, a Provincial-Level Industrial Digitalization Service Provider, a Provincial-Level Industrial Internet Creation Unit, a Provincial-Level Science and Technology-based SME, a Municipal-Level High-Tech Enterprise, a Municipal-Level Emerging Enterprise, a Municipal-Level High-Tech

Enterprise R&D Center, a Municipal-Level High-Quality Digitalization Service Provider, a Municipal-Level High-Tech Enterprise Digital Transformation City Solution Excellent Service Provider, a leading solution provider for the municipal government's AI large-scale model in manufacturing, a district-level key industrial internet platform, a district-level technology-related enterprise, and a district-level refined industrial digitalization general contractor. Furthermore, Yusei Tech has obtained ISO 9001 Quality Management System, ISO 20000 Information Technology Service System, ISO 27001 Information Security Management System, and CMMI Level 3 Software Development Maturity Certification.

Since its establishment in 2017, Yusei Tech has served more than 200 automotive parts and high-end equipment manufacturing companies. It has also established a deep ecosystem partnership with Alibaba's DingTalk, using industrial artificial intelligence as a support to create an intelligent application platform for the automotive parts industry, becoming another growth driver for the Group.

Principal risks and uncertainties

Below are principal risks and uncertainties that may have a material and adverse effect on the Group's business, financial conditions and results of operations and the Group's risk management measures:

1. The Group may not be able to maintain its historical growth rates or profit margins, and its results of operations may fluctuate.

Building on its existing client base, the Group will continue to seek new customers. In addition, the Group leverages on the expertise and experience of its senior management to deliver efficient operation and management, so as to reduce the risk of instability.

2. The Group's business depends on its ability to retain key personnel.

The Group maintains good relationship with its senior management and provides its staff with sufficient professional trainings. Staff remuneration and benefits are in line with the prevailing market rates and subject to regular review by the Group.

3. Labour shortages and increase in labour costs may have an adverse effect on the Group's business operations.

The Group will step up efforts to recruit appropriate employees through various channels. The Group is committed to cultivating employees with great potential to become more productive senior staff.

In addition, the Group's activities are exposed to a variety of financial risks including foreign currency risk, interest rate risk, credit risk and liquidity risk. Details of the financial risks are set out in the Company's annual report.

PROPOSED DIVIDENDS

The Directors recommended the payment of a final dividend of RMB1.30 cents per share in respect of the year ended 31 December 2025.

Upon approval from the forthcoming annual general meeting to be held on 26 June 2026 (the "AGM"), the final dividends, which are payable to shareholders whose names appear on the register of members of the Company on 10 July 2026, will be paid on or about 7 August 2026.

CLOSURE OF REGISTER OF MEMBERS

For the purpose of ascertaining shareholders' right to attend and vote at the AGM of the Company, the registers of members of the Company will be closed from 22 June 2026 to 26 June 2026 (both days inclusive) during which period no transfer of shares will be effected. In order for a shareholder to be eligible to attend and vote at the AGM, all instrument of transfer must be lodged with Computershare Hong Kong Investor Services Limited, the Company's Hong Kong branch share registrar and transfer office, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, not later than 4:30 p.m. on 18 June 2026.

For the purpose of ascertaining shareholders' entitlement to the proposed final dividends, the register of members of the Company will be closed from 6 July 2026 to 10 July 2026, both days inclusive, during which period no transfer of shares will be effected. In order to qualify for the proposed final dividends (subject to shareholders' approval at the AGM), all instrument of transfer must be lodged with Computershare Hong Kong Investor Services Limited, the Company's Hong Kong branch share registrar and transfer office, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, not later than 4:30 p.m. on 3 July 2026.

DIRECTORS' RIGHT TO ACQUIRE SHARES OR DEBENTURES

None of the Directors or their respective associates was granted by the Company or its subsidiary any right to acquire shares or debentures of the Company or any other body corporate, or had exercised any such right as at 31 December 2025.

CODE OF CONDUCT REGARDING SECURITIES TRANSACTIONS BY DIRECTORS

During the year ended 31 December 2025, the Company had adopted a code of conduct regarding securities transactions by directors on terms no less exacting than the required standard of dealings set out in Appendix 10 to the Listing Rules. The Company also had made specific enquiry of all directors and the Company was not aware of any non-compliance with the required standard of dealings and its code of conduct regarding securities transactions by directors.

AUDIT COMMITTEE

The Company has established an audit committee comprising of the three independent non-executive directors, namely Mr. Hisaki Takabayashi, Mr. Fan Xiaoping and Mr. He Xiangli, with written terms of reference in compliance with Rules 3.21 to 3.22 of the Listing Rules. The primary duties of the audit committee are (i) to review, in draft form, the Company's annual report and accounts, half-yearly report and quarterly reports (if prepared) and providing advice and comments thereon to the Board; and (ii) to review and supervise the Company's financial reporting and internal control procedures. Mr. HE Xiangli is the chairman of the audit committee.

The Audit Committee has considered and reviewed the Group's annual results for the year ended 31 December 2025, the accounting principles and practices adopted by the Company and the Group and discussed matters in relation to internal control and financial reporting with the management. The Audit Committee considers that the annual financial results for the year ended 31 December 2025 are in compliance with the relevant accounting standards, rules and regulations and appropriate disclosures have been duly made.

SCOPE OF WORK OF AUDITORS

The figures in respect of the Group's consolidated statement of financial position, consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income and the related notes thereto for the year ended 31 December 2025 as set out in the preliminary announcement have been agreed by the Group's auditor, SHINEWING (HK) CPA Limited, to the amounts set out in the Group's audited consolidated financial statements for the year as approved by the Board of Directors. The work performed by SHINEWING (HK) CPA Limited in this respect did not constitute an assurance engagement and consequently no opinion or assurance conclusion has been expressed by SHINEWING (HK) CPA Limited on the preliminary announcement.

PURCHASE, SALES OR REDEMPTION OF LISTED SECURITIES

During the year ended 31 December 2025, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed shares.

DIRECTORS' INTEREST IN A COMPETING BUSINESS

Conpri Limited ("Conpri") beneficially owns approximately 36.65% equity interest of the Company. In addition, Conpri is owned as to 40.0% by Mr. Masuda, as to 40.0% by Mr. Toshimitsu Masuda and as to 20.0% (non-voting) by a staff organization of Yusei Machinery Corporation ("Yusei Japan"), respectively.

With its production and business operations based in Japan, Yusei Japan is principally engaged in the design, fabrication and sales of plastic injection moulds, and, to a lesser extent, the manufacture and sales of plastic component products. The plastic injection moulds fabricated by Yusei Japan are mainly applicable for the manufacture of headlight components including glass lens and reflector, automobile gauge board and other interior components for automobiles. Furthermore, Yusei Japan also fabricates plastic injection moulds for the manufacturing of peripheral plastic components for air conditioners and component parts for fishing tools.

Notwithstanding that the Group and Yusei Japan are engaged in similar business activities to certain extent, there is a clear delineation and independence of the Group's business from that of Yusei Japan. In particular, the Group's target markets (being the PRC, Taiwan, Hong Kong and the Macau Special Administrative Region of the PRC) are territorially different from that of Yusei Japan. The locations of the production facilities are different and separate between the Group and Yusei Japan. The management responsible for the day-to-day operations of the Group and Yusei Japan is also different. The Directors believe that Yusei Japan does not compete with the Group.

Notwithstanding that the Directors believe that Yusei Japan does not compete with the Group, to clearly delineate the business operations of the Group from that of Yusei Japan and to avoid any possible future competition with the Group, Yusei Japan and its shareholders (collectively "the Covenantors") have entered into a deed of non-competition dated 19 September 2005 (the "Deed of Non-competition"), pursuant to which each of the Covenantors irrevocably and unconditionally undertakes and covenants with the Company that each of the Covenantors shall:

- (1) not either on his/her/its own account or for any other person, firm or company, and (if applicable) shall procure that its subsidiaries (other than the Company and any member of the Group) or companies controlled by each of the Covenantors shall not either on its own behalf or as agent for any person, firm or company and either directly or indirectly (whether as a shareholder, partner, consultant or otherwise and whether for profit, reward or otherwise) at any time solicit, interfere with or endeavour to entice away from any member of the Group any person, firm, company or organisation who to its knowledge is from time to time or has at any time been a customer or supplier or a business partner of any member of the Group;

- (2) not either alone or jointly with any other person, firm or company, carry on (including but not limited to making investments, setting up distribution channels and/or liaison offices and creating business alliances), participate, be engaged, concerned or interested in or in any way assist in or provide support (whether financial, technical or otherwise) to any business similar to or which competes (either directly or indirectly) or is likely to compete with the business of the design, development and fabrication of precision plastic injection moulds or the manufacturing of plastic components in the Group's Exclusive Markets or the provision of certain assembling and further processing of plastic components for customers (the "Business") from time to time carried out by any member of the Group (provision of assistance and support to the Group excepted) including the entering into of any contracts, agreements or other arrangements in relation to any of the above;
- (3) not directly or indirectly sell, distribute, supply or otherwise provide products that are within the Group's Product Portfolio to any purchaser or potential purchaser of any products within the Group's Product Portfolio in the Group's Exclusive Markets (the "Customers") and upon receipt of any enquiry from Customers for products which are within the Group's Product Portfolio, to refer to the Company or any member of the Group all such business opportunities received by the Covenantors and provide sufficient information to enable the Company or any member of Group to reach an informed view and assessment on such business opportunities;
- (4) not directly or indirectly sell, distribute, supply or otherwise provide any products that are within the Group's Product Portfolio where the relevant Covenantor(s) know(s), or is reasonably regarded as should have known, that such products are destined to be re-sold, re-distributed or re-supplied for the purpose of commercial exploitation in the Group's Exclusive Markets;
- (5) upon receipt of any order or enquiry from customers outside the Group's Exclusive Markets for products which are within the Group's Product Portfolio and where the relevant Covenantor(s) know(s), or is reasonably regarded as should have known, that such products are destined to be re-sold, re-distributed or re-supplied for the purpose of commercial exploitation in the Group's Exclusive Markets, the relevant Covenantor shall inform the Group in writing of such order or enquiry and refer such customer to contract directly with the Group for the order of the relevant product;
- (6) not do or say anything which may be harmful to the reputation of any member of the Group or which may lead any person to reduce their level of business with any member of the Group or seek to improve their terms of trade with any member of the Group; and
- (7) not solicit or entice or endeavour to solicit or entice any of the employees of or consultants to the Group to terminate their employment or appointment with any member of the Group.

Saved as disclosed above, none of the directors of the Company had an interest in a business which competes or may compete with the business of the Group.

CORPORATE GOVERNANCE

The Directors confirmed that, throughout the year, the Company was in compliance with the Code on Corporate Governance Practices as set out in Appendix 14 of the Listing Rules, save for the deviation from the code provision A.1.8 of the Code. The Board and the senior management of the Group have earnestly appraised the requirements of the Code and reviewed the practices of the Group to ensure full compliance with the Code.

Under the code provision A.1.8, the Group should arrange appropriate insurance cover in respect of legal action against its directors. However, as the Group's business are relatively unitary, the Directors can easily comprehend these businesses. At the same time, the Directors are equipped with the adequate spirit and expertise in making corporate decisions. Furthermore, the Directors consider that the management has placed emphasis on control cover corporate risks from time to time, and has strictly complied with the Listing Rules and the relevant regulations. Therefore, it is not necessary to purchase insurance for the Directors and Chief Executive.

By order of the Board
Yusei Holdings Limited
XU Yong
Chairman

PRC, 31 March 2026

As at the date of this announcement, the executive directors are Mr. Xu Yong, Mr. Manabu Shimabayashi and Ms. Shiny Xu Xiaoying; the non-executive directors are Mr. Katsutoshi Masuda and Mr. Toshimitsu Masuda, the independent non-executive directors are Mr. Fan Xiaoping, Mr. Hisaki Takabayashi and Mr. He Xiangli.