



重慶機電股份有限公司

CHONGQING MACHINERY & ELECTRIC CO., LTD.*

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

(於中華人民共和國註冊成立的股份有限公司)

Stock Code 股份代碼: 02722



2025 年報

ANNUAL REPORT

* For identification purposes only 僅供識別



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公司資料

CORPORATE INFORMATION

董事

執行董事

岳相軍先生

秦少波先生

鄧 瑞先生 (於2025年6月12日獲委任)

非執行董事

雷 斌先生 (於2025年6月12日獲委任)

朱 穎女士

蔡志濱先生

獨立非執行董事

柯 瑞先生

劉立軍先生 (於2025年6月12日獲委任)

蒲華燕女士 (於2025年6月12日獲委任)

王振華先生 (於2025年6月12日獲委任)

董事會轄下委員會

審計委員會成員

王振華先生 (主席) (於2025年6月12日獲委任)

柯 瑞先生

蒲華燕女士 (於2025年6月12日獲委任)

薪酬委員會成員

柯 瑞先生 (主席) (於2025年6月12日獲委任)

劉立軍先生 (於2025年6月12日獲委任)

王振華先生 (於2025年6月12日獲委任)

雷 斌先生 (於2025年6月12日獲委任)

提名委員會成員

岳相軍先生 (主席)

柯 瑞先生

劉立軍先生 (於2025年6月12日獲委任)

蒲華燕女士 (於2025年6月12日獲委任)

DIRECTORS

Executive Directors

Mr. Yue Xiangjun

Mr. Qin Shaobo

Mr. Deng Rui (appointed on 12 June 2025)

Non-executive Directors

Mr. Lei Bin (appointed on 12 June 2025)

Ms. Zhu Ying

Mr. Cai Zhibin

Independent Non-executive Directors

Mr. Ke Rui

Mr. Liu Lijun (appointed on 12 June 2025)

Ms. Pu Huayan (appointed on 12 June 2025)

Mr. Wong Chun Wa (appointed on 12 June 2025)

COMMITTEES UNDER BOARD OF DIRECTORS

Members of the Audit Committee

Mr. Wong Chun Wa (Chairman) (appointed on 12 June 2025)

Mr. Ke Rui

Ms. Pu Huayan (appointed on 12 June 2025)

Members of the Remuneration Committee

Mr. Ke Rui (Chairman) (appointed on 12 June 2025)

Mr. Liu Lijun (appointed on 12 June 2025)

Mr. Wong Chun Wa (appointed on 12 June 2025)

Mr. Lei Bin (appointed on 12 June 2025)

Members of the Nomination Committee

Mr. Yue Xiangjun (Chairman)

Mr. Ke Rui

Mr. Liu Lijun (appointed on 12 June 2025)

Ms. Pu Huayan (appointed on 12 June 2025)

戰略委員會成員

岳相軍先生(主席)

秦少波先生

鄧 瑞先生

朱 穎女士

蔡志濱先生(於2025年6月12日獲委任)

柯 瑞先生

劉立軍先生(於2025年6月12日獲委任)

蒲華燕女士(於2025年6月12日獲委任)

Members of the Strategy Committee

Mr. Yue Xiangjun (*Chairman*)

Mr. Qin Shaobo

Mr. Deng Rui

Ms. Zhu Ying

Mr. Cai Zhibin (*appointed on 12 June 2025*)

Mr. Ke Rui

Mr. Liu Lijun (*appointed on 12 June 2025*)

Ms. Pu Huayan (*appointed on 12 June 2025*)

法定代表人

岳相軍先生

LEGAL REPRESENTATIVE

Mr. Yue Xiangjun

公司秘書

趙凱珊小姐(執業律師)

COMPANY SECRETARY

Ms. Chiu Hoi Shan (Practicing Solicitor)

合資格會計師

甘俊英先生(註冊會計師)

QUALIFIED ACCOUNTANT

Mr. Kam Chun Ying, Francis (Certified Public Accountant)

授權代表及聯絡資料

鄧 瑞先生

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北部新區

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趙凱珊小姐

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12樓1204-06室

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Ms. Chiu Hoi Shan

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61 Des Voeux Road Central,

Central, Hong Kong

Tel: 852-2155 4820



公司資料 CORPORATE INFORMATION

替任授權代表及聯絡資料

王振華先生
香港
九龍紅磡海逸豪園2座20樓H室
電話：852-60521176

ALTERNATE AUTHORIZED REPRESENTATIVE AND CONTACT INFORMATION

Mr. Wong Chun Wa
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Tel: 852-60521176

註冊辦事處

中國重慶市
北部新區
黃山大道中段60號

REGISTERED OFFICE

No. 60 Middle Section of Huangshan Avenue,
New North Zone,
Chongqing City, the PRC

香港證券登記處

香港中央證券登記有限公司
香港灣仔
皇后大道東183號
合和中心17樓
1712-1716號舖

HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited
Shops 1712-1716,
17th Floor, Hopewell Centre,
183 Queen's Road East,
Wanchai, Hong Kong

核數師

信永中和會計師事務所(特殊普通合夥)
北京市東城區朝陽門
北大街8號
富華大廈A座9層

AUDITORS

ShineWing Certified Public Accountants (Special General Partnership)
9th Floor, Block A, Fuhua Mansion,
No. 8 Chaoyangmen Beidajie,
Dongcheng District, Beijing

法律顧問

趙凱珊律師行(香港法律)
重慶靜昇律師事務所(中國法律)

LEGAL ADVISORS

Chiu & Co. (As to Hong Kong law)
Chongqing Jingsheng Law Firm (As to Chinese law)

公司資料
CORPORATE INFORMATION

香港主要營業地址

香港中環
德輔道中61號
華人銀行大廈
1204-06室

公司網址

www.chinacqme.com

主要往來銀行

中國招商銀行
重慶上清寺支行
中國重慶市渝中區
中山三路162號
中安國際大廈1樓

股份資料

上市地點

香港聯合交易所有限公司(「聯交所」)

股份編號

02722

財務年結日期

十二月三十一日

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room 1204-06, 12th Floor,
The Chinese Bank Building,
61 Des Voeux Road Central,
Central, Hong Kong

WEBSITE OF THE COMPANY

www.chinacqme.com

PRINCIPAL BANKER

China Merchants Bank
Chongqing Shangqingsi Sub-branch
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No.162 Zhongshan Third Road, Yuzhong
District, Chongqing City, the PRC

SHARE INFORMATION

Listing Place

The Stock Exchange of Hong Kong Limited (the "Stock Exchange")

Stock Code

02722

FINANCIAL YEAR END

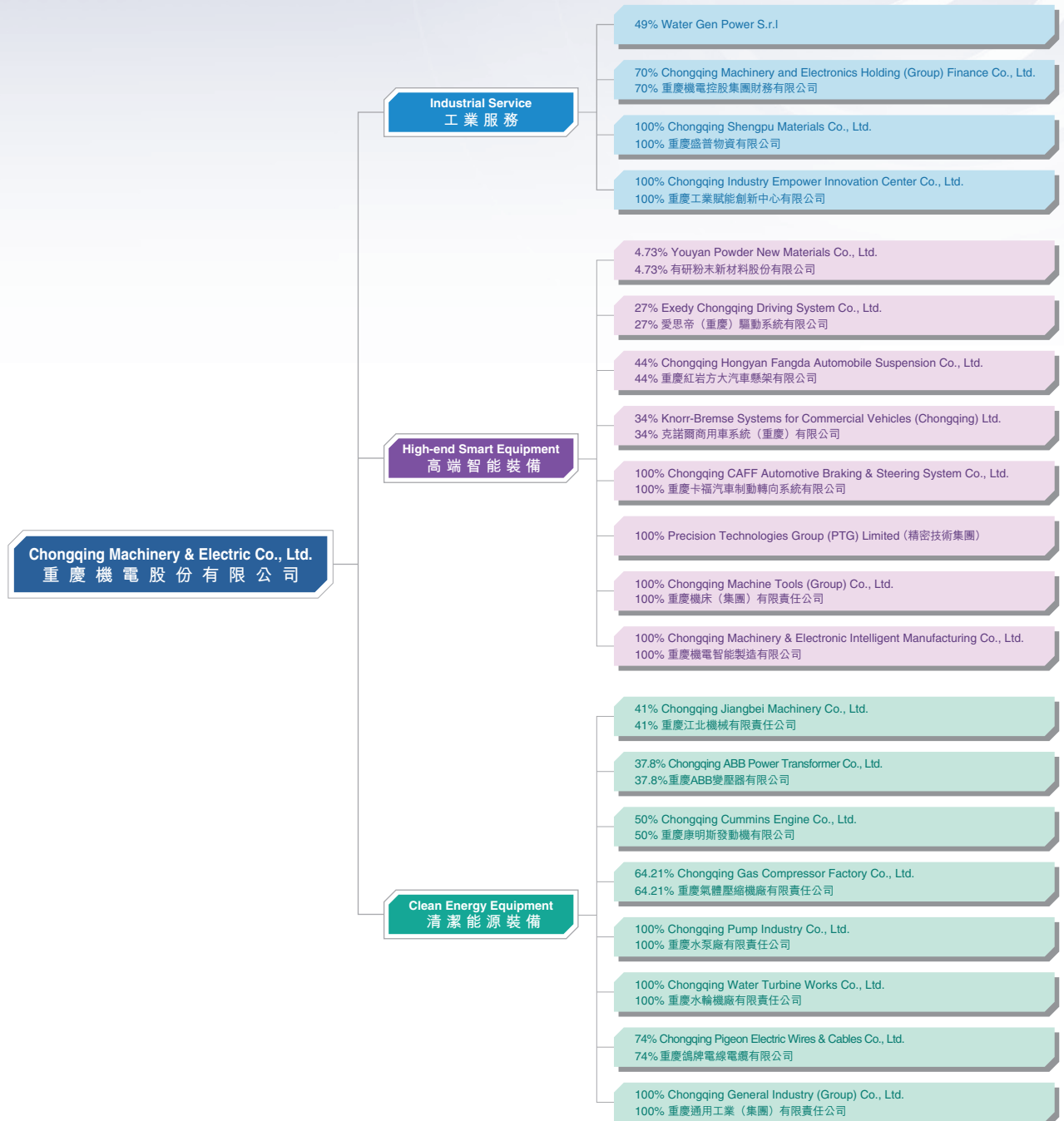
31 December

財務摘要

FINANCIAL HIGHLIGHTS

(人民幣千元)		二零二一年	二零二二年	二零二三年	二零二四年 (經重述)	二零二五年
(RMB'000)		2021	2022	2023	2024 (As restated)	2025
收益和利潤	Revenue and profit					
收入	Revenue	7,410,614	7,205,352	8,058,534	8,978,311	10,044,397
除所得稅前利潤	Profit before income tax	330,142	381,581	387,724	522,303	811,846
所得稅費用	Income tax expense	(12,149)	(61,556)	(47,908)	(61,788)	(26,160)
本年度利潤	Profit for the year	317,993	320,024	339,815	460,514	785,686
分佔於	Attributable to					
公司權益持有者	Owners of the Company	296,511	310,203	303,626	431,838	763,917
非控制性權益	Non-controlling interests	21,481	9,821	36,188	28,677	21,768
股利－擬派末期	Dividends – proposed final dividends	110,539	110,539	73,693	128,962	202,655
公司權益持有者 應佔每股盈利 －基本 (人民幣元)	Earnings per share attributable to owners of the Company – Basic (RMB)	0.08	0.08	0.08	0.12	0.21
資產與負債	Assets and liabilities					
非流動資產	Non-current assets	5,885,672	5,921,410	6,107,315	6,372,119	7,127,817
流動資產	Current assets	10,849,713	11,296,414	11,378,768	11,314,639	12,824,473
流動負債	Current liabilities	6,589,631	7,460,916	7,113,746	7,422,677	9,766,192
流動資產淨值	Net current assets	4,260,082	3,835,498	4,265,022	3,891,962	3,058,281
總資產減流動負債	Total assets less current liabilities	10,145,754	9,756,908	10,372,337	10,264,080	10,186,098
非流動負債	Non-current liabilities	2,332,032	1,739,280	2,132,506	1,645,698	879,266
淨資產	Net assets	7,813,723	8,017,627	8,239,831	8,618,382	9,306,832
公司權益持有者分 佔權益	Equity attributable to owners of the Company	7,348,946	7,558,379	7,711,354	8,101,862	8,811,166
非控制性權益	Non-controlling interests	464,777	459,248	528,477	516,520	495,666

集團架構 GROUP STRUCTURE



本圖僅顯示本公司附屬公司，詳細股權架構及所有附屬公司的子公司資料請參閱綜合財務報表附注八、『在其他主體中的權益』。

This chart only shows the subsidiaries of the Company. For the detailed group structure and information of all sub-subsidiaries, please refer to Note VIII "INTERESTS IN OTHER ENTITIES" to the Consolidated Financial Statements."

業績摘要

RESULTS HIGHLIGHTS

重慶機電股份有限公司(「本公司」或「重慶機電」)及其附屬公司(以下統稱為「本集團」)宣佈以下綜合業績摘要。

Chongqing Machinery & Electric Co., Ltd. (the “Company” or “CQME”) and its subsidiaries (collectively the “Group”) announce the highlights of the consolidated results as set out below.

- 截至二零二五年十二月三十一日止，本集團營業額達約人民幣10,044.4百萬元，比去年同期上升約11.9%。
- 截至二零二五年十二月三十一日止，本集團毛利達約人民幣1,619.2百萬元，比去年同期微升約3.6%。
- 截至二零二五年十二月三十一日止，本公司股東應佔利潤達約人民幣763.9百萬元，比去年同期大幅上升約76.9%。
- 截至二零二五年十二月三十一日止，每股基本盈利達約人民幣0.21元。
- As of 31 December 2025, revenue of the Group amounted to approximately RMB10,044.4 million, representing an increase of approximately 11.9% from the corresponding period of last year.
- As of 31 December 2025, gross profit of the Group amounted to approximately RMB1,619.2 million, representing a slight increase of approximately 3.6% from the corresponding period of last year.
- As of 31 December 2025, profit attributable to the shareholders of the Company amounted to approximately RMB763.9 million, representing a significant increase of approximately 76.9% from the corresponding period of last year.
- As of 31 December 2025, basic earnings per share amounted to approximately RMB0.21.

董事長報告 CHAIRMAN'S STATEMENT



致各位股東：

本人謹代表本公司董事會（「董事會」及各為「董事」）欣然向各位股東宣佈本集團截至二零二五年十二月三十一日（「本期間」或「本年度」）的年度業績。本年度業績已經核數師信永中和會計師事務所（特殊普通合夥）審計。在此，本人很高興向各位本公司股東（「股東」）提呈本集團的業績和本集團持續發展策略及展望。

Dear Shareholders,

On behalf of the board of directors (the “Directors” and each a “Director”) of the Company (the “Board”), I am pleased to announce the annual results of the Group for the year ended 31 December 2025 (the “Period” or the “Year”). The annual results have been audited by the Company’s auditor, ShineWing Certified Public Accountants (Special General Partnership). It is my pleasure to present the results of the Group as well as its sustainable development strategy and outlook to the shareholders of the Company (“Shareholders”).



董事長報告 CHAIRMAN'S STATEMENT

2025年回顧

2025年，世界經濟在全球關稅摩擦、地緣政治緊張等多重壓力下展現出「脆弱的韌性」，步入溫和增長通道。

面對複雜的國際形勢，中國政府堅定不移貫徹新發展理念、推動高質量發展，統籌國內國際兩個大局，實施更加積極有為的宏觀政策，國內經濟展現出強大韌性，實現了「頂壓前行、向新向優」的發展。

本集團在複雜多變的市場環境裏穩中求進，努力克服行業競爭加劇、原材料價格波動等等諸多不利因素影響，圍繞綠色低碳轉型、創新驅動發展等重重大國家戰略以及重慶市「33618」現代製造業集群體系，持續完善融合創新發展平台，加快推進產業結構調整、轉型升級和數字化賦能，開展重大技術裝備科技攻關和創新成果產業化應用，提升產品附加值和市場競爭力，不斷向價值鏈高端邁進。2025年，本集團經營質效持續向好，營業收入、利潤總額、新增訂單等主要指標同口徑均創下歷史新高，為「十五五」良好開局奠定堅實基礎。

2025 IN REVIEW

In 2025, the global economy demonstrated a “fragile resilience” under multiple pressures such as global tariff frictions and geopolitical tensions, entering a moderate growth trajectory.

Facing a complex international landscape, the Chinese government remained committed to implementing the new development philosophy and promoting high-quality development, coordinating both domestic and international dynamics, and adopting more proactive and effective macro policies. China's economy exhibited strong resilience and achieved development marked by “withstanding pressure, moving toward innovation and excellence”.

The Group advanced steadily amid a complex and changing market environment and made efforts to overcome many adverse factors such as intensified industry competition and fluctuations in raw material prices. It focused on major national strategies including green and low-carbon transformation and innovation-driven development, as well as Chongqing's modern manufacturing cluster system of “33618”. The Group continuously improved and integrated innovative development platforms, accelerated industrial structure adjustment, transformation and upgrading, and digital empowerment, tackling key problems in major technological equipment and the industrialization of innovation achievements, enhanced product added value and market competitiveness, and continued to move toward the high end of the value chain. In 2025, the Group's operational quality and efficiency continued to improve, and major indicators such as operating revenue, total profit and new orders reached historical highs on a comparable basis, laying a solid foundation for a good start to the “Fifteenth Five-Year Plan”.

2026年發展策略

本集團二零二六年的發展策略及重點工作如下：

2026年，本集團將緊扣「12358」戰略體系（建設一流現代企業、做好存量產業效能和新產業能級兩大提升、打造三大增長曲線、深化五個重塑、落地落實八項戰略舉措），聚力三大戰略行動，以八項戰略舉措築牢發展底座，推動本集團高質量發展，堅決完成本公司董事會下達的全年目標任務。（註：「3」指三大增長曲線：第一增長曲線指存量業務；第二增長曲線指產業能級提升，包括自主創新佈局新賽道研發、引入技術孵化新產業、併購延鏈補鏈等；第三增長曲線指製造型服務業、工業服務等。「5」指五大重塑：深化系統性變革，破除體制機制障礙、激發內生發展活力。）

DEVELOPMENT STRATEGIES FOR 2026

The development strategies and work of the Group priorities for 2026 are as follows:

In 2026, the Group will closely follow the “12358” strategic framework (building a first-class modern enterprise; improving the effectiveness of existing industries and the capability level of new industries; creating three major growth curves; deepening five areas of reshaping; and implementing eight strategic initiatives). The Group will focus on three major strategic actions and use the eight strategic initiatives to strengthen its development foundation, promote high-quality development, and resolutely accomplish the annual targets assigned by the Board of the Company. (Note: “3” refers to the three growth curves: the first growth curve refers to existing businesses; the second refers to enhancing industrial capability, including pioneering R&D in new frontiers through independent innovation, introducing technologies to incubate new industries, and M&A for extending and supplementing industry chains, etc.; the third refers to manufacturing-related services and industrial services, etc. “5” refers to the five areas of reshaping: deepening systemic reforms, removing institutional and structural barriers, and stimulating endogenous development vitality.)

三大戰略行動

為保持行業競爭優勢及領導地位，本集團在2026年採取以下務實行動，發揮前瞻性先驅者角色：

一、產業能級雙提升行動

一是鞏固拓展第一增長曲線，推動存量產業提質增效。強化清潔能源與智能製造領域產業效能提升，加快建設裝備製造能力、試驗檢測能力的提升，打造大型高端化結構件為核心的系統成套、3D打印等增材製造為核心的通機機加、高端鑄鍛件等3個公共平台，推動核心裝備向智能化、綠色化、融合化升級；深化海外市場拓展和協同營銷能力建設，提升存量產業效能。二是發展壯大第二增長曲線，加快科技創新與成果落地。以科技創新引領產業創新，完善高端科創人才引用機制提升研發能力，聯合高校、科研院所開展核心技術攻關，加快重大產業化項目建設，發展高質量發展的新質生產力。三是培育佈局第三增長曲線，強化資本運作與現代服務業生態構建。前瞻佈局戰略性新興產業和未來產業，推動產業迭代升級、價值鏈延伸；聚焦關鍵核心裝備和系統解決方案，發展成套及系統集成業務，向裝備製造+現代工業服務製造轉型。

THREE STRATEGIC INITIATIVES

To maintain its competitive advantages and leading position in the industry, the Group will adopt the following pragmatic actions in 2026 and play a pioneering and forward-looking role:

I. Dual Enhancement Action for Industrial Capability

First, the Group will consolidate and expand the first growth curve and promote quality enhancement and efficiency improvement of existing industries. It will strengthen the enhancement of industrial efficiency in the areas of clean energy and intelligent manufacturing, accelerate the improvement of equipment manufacturing and testing capabilities, and build three public platforms, including integrated systems centered around large-scale high-end structural components, general machining with additive manufacturing such as 3D printing, and high-end castings and forgings. The Group will drive the upgrading of core equipment towards intelligence, green development and deep integration, further expand overseas market development and coordinated marketing capabilities, and enhance the efficiency of existing industries. Second, the Group will develop and expand the second growth curve and accelerate technological innovation and the implementation of innovation outcomes. The Group will promote industrial innovation through technological innovation, improve the introduction mechanism for high-end scientific and technological talents and enhance R&D capabilities, collaborate with universities and research institutes to tackle core technological challenges, accelerate the construction of major industrialization projects, and cultivate new quality productive forces for high-quality development. Third, the Group will cultivate and deploy the third growth curve and strengthen capital operation and the development of the modern services ecosystem. It will make forward-looking deployments in strategic emerging industries and future industries, promote industrial iteration and upgrading and the extension of the value chain, and focus on key core equipment and system-based solutions to develop system integration businesses and transform towards "equipment manufacturing + modern industrial services".

二、科技創新行動

一是深化創新體系建設，整合企業共性研發資源，建設流體機械、工業控制等公共試驗平台，提升研發協同能力和研發綜合實力；統籌引導創新資源向自主創新突破關鍵核心技術、聯合創新拓展新賽道聚集，完善激勵考核機制，激發創新活力。二是聚焦核心技術攻關，加快核電泵、氫能裝備、大型風電葉片、工業控制系統等戰略產品研發，重點推進四代核電主泵核心技術自主可控和產業化應用、90MPa氫氣壓縮機推向市場及項目應用、130米級海上風電葉片完成量產化試製等項目，2026年推動公司在高端能源裝備領域的全面佈局，加快核心裝備向成套及系統集成轉型，加速從技術突破向市場價值的轉化，穩定新產品的營收佔比，同步開發船用磁懸浮製冷機組、海上平台天然氣壓縮機等產品。三是加速創新成果轉化，加快新產品鑒定與首台套裝備申報，推動技術工程化應用；通過行業展會等推廣核電泵、氫能裝備、高端機床等高價值成果，提升市場滲透率；強化技術標準化、產品化與產業化，構建「研發—應用—迭代」閉環，推動新興產業規模化發展。

II. Technological Innovation Action

First, the Group will deepen the development of the innovation system, integrate common R&D resources across enterprises, build public testing platforms for fluid machinery and industrial control, enhance collaborative R&D capabilities and comprehensive R&D strength, and guide innovation resources in a coordinated manner towards breakthroughs in key core technologies and joint innovation for developing new tracks. The Group will improve the incentive and evaluation mechanisms to stimulate innovation vitality. Second, the Group will focus on tackling core technological challenges and accelerate the R&D of strategic products such as nuclear power pumps, hydrogen energy equipment, large wind turbine blades and industrial control systems. Key initiatives include ensuring autonomous controllability and industrial application of the core technologies of fourth generation nuclear main pumps, launching 90MPa hydrogen compressors to the market and project applications, and completing mass production trial manufacture of 130-meter offshore wind turbine blades. In 2026, the Group will promote the comprehensive deployment of high-end energy equipment, accelerate the transformation of core equipment toward complete sets and system integration, speed up the conversion of technological breakthroughs into market value, stabilize the revenue contribution of new products, and concurrently develop products such as marine magnetic levitation refrigeration units and offshore platform natural gas compressors. Third, the Group will accelerate the transformation of innovation outcomes, expedite new product accreditation and the application for first piece/set of equipment, and promote the engineering application of technologies. Through industry exhibitions and other channels, the Group will promote high-value outcomes such as nuclear power pumps, hydrogen energy equipment and high-end machine tools to enhance market penetration. The Group will strengthen the standardization, productization and industrialization of technologies, form a "R&D – application – iteration" closed loop, and promote the scaled development of emerging industries.

三、數字化轉型行動

一是推進研發數字化。推動PLM系統升級，強化產品數據管理與三維設計協同，建設一體化研發平台，實現創新項目全流程數字化，關鍵控制環節數字化持續提升。二是推進生產數字化。協調解決跨企業資源配置、系統對接與標準統一，重點升級MES、ERP系統，引導附屬公司加快數字化車間和智能工廠建設。三是推進產品數字化。深化智能傳感器、智能控制系統、人工智能等新技術與產品裝備應用融合，重點推進質量安全追溯碼系統、智能模組、智能控制及遠程運維等項目，開展模塊及標準產品AI智能設計試點，培育「知識機電」體驗的應用場景。四是推進管理數字化。聚焦主數據管理、業財融合等12個系統，推動個性化應用實施；優化費控、HSE等系統；加快營銷協同平台建設。

III. Digital Transformation Action

First, the Group will promote the digitalization of R&D. It will upgrade the PLM system to strengthen product data management and three-dimensional design collaboration, build an integrated R&D platform, and realize the full-process digitalization of innovation projects with continuous enhancement of digital capabilities in critical control areas. Second, the Group will promote the digitalization of production. It will coordinate the resolution of issues such as cross-enterprise resource allocation, system interfacing and standards alignment, focus on upgrading MES and ERP systems, and guide subsidiaries to accelerate the construction of digital workshops and intelligent factories. Third, the Group will promote the digitalization of products. It will integrate new technologies such as intelligent sensors, intelligent control systems and artificial intelligence into products and equipment, focus on projects such as quality and safety traceability codes, intelligent modules, intelligent control and remote operation and maintenance, launch pilot AI intelligent design for modular and standardized products, and cultivate application scenarios featuring "intelligent electromechanical knowledge". Fourth, the Group will promote the digitalization of management. Focusing on 12 systems including master data management and business-finance integration, the Group will promote the implementation of customized applications, optimize systems such as expense control and HSE, and accelerate the construction of marketing collaboration platforms.

八項戰略舉措

為加強本集團面對各項危機的防禦及實施嚴格管理，本集團採取以下戰略行動：

一、市場拓展

一是聚焦國內市場，整合大營銷資源，組建細分行業團隊，實行重大項目「大項目經理制」，全程跟進項目對接與實施，提升訂單轉化率。二是拓展國際市場，依托現有海外客戶與平台資源，聚焦重點區域提升市場滲透率，並主動對接大客戶平台，實現「借船出海」。三是完善營銷管理，利用CRM系統實現銷售流程數字化，暢通內部信息渠道，整合直銷、政府、設計院等多方資源獲取商機。優化銷售團隊KPI考核，激發銷售動力。

EIGHT STRATEGIC INITIATIVES

To strengthen the Group's defensive capabilities against various crises and implement rigorous management, the Group has adopted the following strategic actions:

I. Market Expansion

First, the Group will focus on the domestic market by integrating major marketing resources, forming specialized teams for segmented industries, and implementing the "major project manager responsibility system" for significant projects. This ensures end-to-end tracking of project coordination and execution, thereby boosting order conversion rates. Second, the Group will expand into international markets by leveraging existing overseas customers and platform resources, focusing on key regions to enhance market penetration, and proactively connecting with major customer platforms to "expand internationally through partnerships". Third, the Group will improve marketing management by utilizing the CRM system to digitalize the sales process, ensuring smooth internal information flow, and integrating resources such as direct sales, government channels and design institutes to capture business opportunities. The Group will also optimize KPI assessments for the sales team to boost sales motivation.

二、運行管理

一是精益管理。整合附屬公司機加工資源，梳理零部件清單，統籌設備與人才，搭建製造服務平台，實現零部件集約化、專業化加工。推廣精益理念，建立內外部交流比武機制。聚焦核心指標與質量管控，持續開展精益培訓，推進精益人才梯隊建設。二是採購管理。深化供應鏈一體化管控，聚焦供應商准入、履約跟蹤、質量驗收、糾紛處理等環節，推進採購成本精細化管控，實現效益最大化。強化合規監督，常態化開展物資採購專項檢查，防範供應鏈風險。三是HSE管理。落實目標責任，開展雙防控機制運行檢查評估，從源頭防範事故。堅持專家督查，定期組織安全檢查，確保全年無較大及以上安全環保事故發生。四是加強對宏觀經濟形勢、行業發展趨勢分析，積極研判市場機遇與風險，優化資源配置，提前佈局核心業務賽道。

II. Operations Management

First, the Group will enhance lean management. It will integrate machining resources of its subsidiaries, streamline component lists, coordinate equipment and talent, and establish a manufacturing service platform to achieve centralized and specialized processing of components. The Group will promote lean concepts, establish internal and external exchange and benchmarking mechanisms, focus on core indicators and quality control, continue to carry out lean training, and advance the development of a lean talent pipeline. Second, the Group will strengthen procurement management. It will deepen the integrated control of the supply chain by focusing on supplier admission, performance tracking, quality acceptance and dispute resolution, and promote refined procurement cost management to maximize efficiency. The Group will reinforce compliance supervision, carry out regular special inspections on material procurement, and prevent supply chain risks. Third, the Group will reinforce HSE management. It will implement responsibility targets, conduct inspections and evaluations of dual-prevention mechanism operations, and prevent accidents at the source. The Group will adhere to expert supervision, organize periodic safety inspections, and ensure that no major or above-level safety or environmental incidents occur throughout the year. Fourth, the Group will strengthen the analysis of macroeconomic conditions and industry development trends, proactively assess market opportunities and risks, optimize resource allocation, and make early deployments in core business tracks.

三、資本增效

一是市值管理。圍繞優化分紅政策、探索股權激勵等方式，穩妥推進市值管理核心策略。加強與各類投資者的高頻交流和互動，積極傾聽市場聲音，及時響應市場核心訴求。持續全面精準向市場傳導公司價值和理念，取得市場認同，從而促進本公司估值提升。按照ESG最新監管要求，逐步完善ESG治理體系。二是改革與資產盤活。聚焦主業優化整合，持續深入貫徹落實重慶市政府關於市屬重點國有企業聚焦主業、增強核心功能、優化整合的要求，分類盤活存量資產，推進低效無效資產吸收合併或關閉註銷，提升資產運營效率。

III. Capital Efficiency Enhancement

First, the Group will strengthen its market capitalization management. Focusing on optimizing the dividend policy and exploring equity incentive schemes, the Group will steadily advance its core strategies for market value management. It will enhance high-frequency communication and interaction with various types of investors, actively listen to market feedback and respond promptly to key market concerns. By continuously and accurately conveying the Company's value and philosophy to the market, the Group aims to gain greater market recognition and thereby drive improvement in the Company's valuation. In accordance with the latest ESG regulatory requirements, the Group will progressively improve its ESG governance system. Second, the Group will carry out reforms and revitalize assets. It will focus on the optimization and integration of its principal business and continue to thoroughly implement the requirements of Chongqing Municipal Government for municipal state-owned key enterprises to focus on their main business, strengthen core functions and optimize integration. The Group will activate existing assets by category, promote the absorption and merger or closure and deregistration of inefficient or ineffective assets, and enhance asset operation efficiency.

四、投融資管理

一是股權投資。創新市場化投融資模式，圍繞主責主業有序推進戰略性、高質量併購，引入具備協同效應的戰略合作夥伴，加快推動優勢業務或股權的多元化，強化行業資源整合與協同。二是固定資產投資。加快新能源佈局，加大風電項目投資，推進第二期分布式光伏項目建設，探索風光儲一體化發展。同時，按計劃推進風電葉片擴產擴能、油氣田注氣增產等重點項目，確保有序落地。

五、價值管理

一是持續優化資本結構和資產配置。以戰略發展為導向，優化存量資本結構，合理配置增量資產，嚴控資產負債率，防範債務風險。二是著力提升現金創造。通過差異化產品定價、多措並舉降本控費等，提升綜合毛利率水平。強化業財融合和數字化管控，嚴控「兩金」（即應收賬款和存貨），落實「清逾期、降應收、控存貨」工作要求。三是增強現金管理。持續推進司庫體系建設，實現資金的高效集中收付和統一調度，強化資金統籌運用效率，提升資金使用效益。

IV. Investment and Financing Management

First, the Group will strengthen equity investment. It will innovate market-oriented investment and financing models and orderly advance strategic and high-quality mergers and acquisitions around its core responsibilities and businesses. The Group will introduce strategic partners with synergistic effects, accelerate the diversification of advantageous businesses or equity, and reinforce industry resource integration and collaboration. Second, the Group will advance fixed asset investment. It will accelerate its deployment in new energy, increase investment in wind power projects, advance the construction of the second phase of distributed photovoltaic projects, and explore integrated development of wind, solar, and storage. At the same time, the Group will advance key projects such as expanding wind turbine blade production capacity and increasing gas injection in oil and gas fields in accordance with the plan to ensure orderly implementation.

V. Value Management

First, the Group will continue to optimize its capital structure and asset allocation. Guided by strategic development, the Group will optimize the existing capital structure, allocate incremental assets in a reasonable manner, strictly control the gearing ratio and prevent debt risks. Second, the Group will focus on enhancing cash generation. Through differentiated product pricing and multiple measures to reduce costs and control expenses, the Group will improve its overall gross profit margin. It will strengthen the integration of business and finance and enhance digital management and control, strictly control the “accounts receivable and inventory” and implement the requirements of “clearing overdue accounts, reducing receivables and controlling inventories”. Third, the Group will strengthen cash management. It will continue to advance treasury system development to achieve efficient centralized fund collection and disbursement and unified allocation, strengthen the efficiency of consolidated fund utilization and improve the effectiveness of fund utilization.

六、合規與風控管理

一是加強風險信息收集與識別，開展系統性風險分析，實現季度風險排查全覆蓋。落實貫穿式監管要求，確保內控缺陷整改率不低於90%。二是嚴格執行三項重點工作法律審查，強化對重難案件、重大經濟合同等專項監督，推動案件化解，保障合規經營，實現法律送審率100%，法律風險前置識別率不低於90%。三是扎實開展經責審計，確保審計揭示問題整改率不低於90%。

七、人力資源策略

一是聚焦關鍵人才引育。分步推進海外市場、新能源、工業母機、氫能裝備等領域的專業人才引進，重點補充跨境業務、高端研發及「卡脖子」技術領域人才。協同實施優秀青年、領軍、頂尖人才分級引育計劃，儲備青年後備力量。二是聚焦核心人才賦能。圍繞發展需求，堅持「內培+外訓」、「通識+專業」的培訓模式，持續開展「董事大課堂」及戰略規劃、財務管理、產業趨勢等專項培訓。深化與哈爾濱工業大學等高校的工程碩博聯合培養，選拔骨幹參與，拓展博士培養渠道。

VI. Compliance and Risk Control Management

First, the Group will strengthen the collection and identification of risk information, carry out systematic risk analysis, and achieve full coverage of quarterly risk inspections. It will implement comprehensive oversight requirements to ensure that the rectification rate of internal control deficiencies reaches at least 90%. Second, the Group will strictly enforce legal review for the three key tasks, strengthen special supervision over complex and significant cases and major economic contracts, promote case resolution, and safeguard compliant operations. The Group will achieve a 100% legal review rate and ensure that the rate of early identification of legal risks reaches no less than 90%. Third, the Group will carry out accountability audits in a solid manner and ensure that the rectification rate of issues identified through audits reaches no less than 90%.

VII. Human Resources Strategy

First, the Group will focus on the recruitment and development of key talents. It will progressively introduce professional talents in areas such as overseas markets, new energy, industrial mother machines and hydrogen energy equipment, with priority given to strengthening talent in cross-border business, high-end R&D and technology “bottlenecks”. The Group will implement a tiered recruitment and development programs for outstanding young talents, leading experts and top-tier professionals to build a solid reserve of young successors. Second, the Group will focus on empowering core talents. Aligned with development needs, the Group will adhere to a training model combining “internal development + external training” and “general education + professional expertise”, and will continue to carry out “Board of Directors Lecture Series” as well as thematic programs on strategic planning, financial management and industry trends. The Group will deepen joint master's and doctoral engineering education programs with universities such as Harbin Institute of Technology, select key personnel to participate, and expand pathways for doctoral-level talent development.



董事長報告 CHAIRMAN'S STATEMENT

八、黨建文化建設

開展「基層組織價值創造年」活動，常態化開展黨員先鋒崗、責任區、突擊隊等創建活動，抓好陣地建設，提升黨建工作價值創造能力。深入開展「一企一品牌一支部一特色」黨建品牌創建活動，打造「1+N」黨建品牌矩陣，進一步增強基層黨組織的創造力、凝聚力和戰鬥力，打造黨建和生產經營同頻共振的工作格局。

我們堅信，在各方股東的支持下，通過集團上下全體員工的共同努力，以問題為導向，以實幹破難題，推動戰略行動和舉措扎實落地，有效激發組織活力、提升運營效能、強化核心優勢，推動本集團在高質量發展的道路上穩步前行。

在此，本人謹代表董事會，向全體股東、社會各界給予的支持、信任，以及各位董事、監事和所有員工對本集團所付出的努力和貢獻，致以誠摯感謝！

執行董事 董事長
岳相軍先生

中國•重慶
二零二六年三月二十日

VIII. Party Building and Cultural Development

The Group will carry out the “Year of Value Creation for Grassroots Organizations” campaign and continuously promote the establishment of Party member pioneer posts, responsibility zones and commando teams. It will strengthen the construction of organizational platforms and enhance the value-creation capability of Party-building work. The Group will also deepen the “One Enterprise, One Brand; One Branch, One Feature” Party-building brand initiative, build a “1+N” Party-building brand matrix, further enhance the creativity, cohesion and combat effectiveness of grassroots Party organizations, and establish a work pattern in which Party building and production and operation resonate at the same frequency.

We firmly believe that with the support of all Shareholders and through the concerted efforts of all employees across the Group, we will remain problem-oriented, tackle challenges through concrete actions, and ensure the solid implementation of our strategic initiatives and measures. This will effectively invigorate organizational vitality, enhance operational efficiency and strengthen core advantages, enabling the Group to advance steadily along the path of high quality development.

On behalf of the Board, I would like to express my sincere gratitude to all Shareholders and members of the public for their support and trust. My sincere appreciation also goes to our directors, supervisors and all of our staff for their efforts in contributing to the Group.

Mr. Yue Xiangjun
Executive Director and Chairman

Chongqing, the PRC
20 March 2026

管理層討論及分析

MANAGEMENT'S DISCUSSION AND ANALYSIS

一、經營回顧

市場開拓

二零二五年，本集團持續鞏固與戰略客戶合作關係，積極拓展客戶資源，全力與行業頭部企業建立深度合作。新增哈薩克斯坦 tekeli、四川生態環保集團、佳木斯電機等產業鏈上下游的國內外戰略客戶，進一步拓寬了多元化客戶基礎，同時通過產業鏈上下游協同強化了供應鏈穩定性與整體抗風險能力；持續深化同金風科技股份有限公司（「金風科技」）、重慶高速公路集團有限公司、東方電氣股份有限公司、中鐵隧道局集團有限公司等戰略客戶合作，實現戰略級訂單人民幣4,736百萬元。積極踐行「大營銷」戰略，統籌附屬公司與上海嵐澤能源科技有限公司達成合作，資源互補實現產品迭代升級，成功斬獲訂單超人民幣260百萬元，通過新產品撬動新興市場，為公司增長開闢了新路徑，並對下一步深化合作奠定基礎。積極拓展海外市場，在中亞、南亞、中東、拉美等一帶一路國家實現戰略佈局出口額同比增長34%。新增4個海外代理商，對未來承接區域性大型項目奠定客戶基礎，支撐海外收入持續增長。附屬公司中，風電葉片業務持續加強同龍頭企業合

I. BUSINESS REVIEW

Market Development

In 2025, the Group continued to consolidate its cooperation with strategic customers, actively expanded customer resources and made every effort to establish in-depth cooperation with leading enterprises in the industry. We added new domestic and foreign strategic customers across the upstream and downstream segments of the industrial chain, including Tekeli of Kazakhstan, Sichuan Ecological Environmental Protection Group and Jiamusi Electric Machine Ltd, thereby further broadening our diversified customer base. Through strengthened upstream-downstream synergy along the industry chain, we enhanced the stability and overall resilience of the supply chain. We continued to deepen our cooperation with key strategic customers such as Goldwind Science & Technology Co., Ltd. ("Goldwind Science & Technology"), Chongqing Expressway Group Co., Ltd., Dongfang Electric Corporation Limited, China Railway Tunnel Bureau Group Co., Ltd., and secured strategic-level orders amounting to RMB4,736 million. Actively implementing the "grand marketing" strategy, the Group coordinated a partnership between its subsidiaries and Shanghai Lanze Energy Technology Co., Ltd., enabling complementary strengths and product iteration and upgrade, and successfully secured orders of over RMB260 million. Leveraging new products, we unlocked emerging markets and opened new avenues for growth, laying a solid foundation for further cooperation. The Group proactively expanded its overseas presence and achieved a strategic deployment across Belt and Road countries including Central Asia, South Asia, the Middle East and Latin America, with export revenue increasing by 34% year-on-year. Four new overseas distributors were added, establishing a customer foundation for undertaking future large-scale regional projects and supporting sustained growth in overseas revenue. Among our subsidiaries, the wind power blade business continued to strengthen cooperation with industry leaders, with deliveries to Goldwind Science & Technology accounting for 23.7% and deliveries to Windey Energy Technology Group Co., Ltd. accounting for 10%. For the wire, cable and material business, orders from key customers such as Harbin Electric

作，在金風科技供貨佔比23.7%、運達能源科技集團股份有限公司供貨佔比10%；電線電纜及材料業務在哈電、東電等客戶訂單份額佔比達60%，體現了客戶對電線電纜業務的高度認同。同時加速新產品開發及投產，電磁線業務已取得哈電、東電、通用電氣（GE）等客戶訂單，標誌著新產品獲得高端市場認可，打開了新的增長空間；工業泵業務獲得華友鈷業尾渣輸送隔膜泵項目合同金額人民幣141百萬元，標誌著本集團在國外市場鎳鈷高溫、高壓、大流量市場佔據一席之地；水力發電設備業務在海外市場持續發力，獲得紫金礦業集團股份有限公司剛果金萬加三期項目合同金額人民幣83百萬元；氣體壓縮機業務在油氣田領域業績進一步擴大，獲得總包項目約人民幣130百萬元，拓寬了細分市場的深耕維度。低溫壓縮機和大噸位高轉速取得訂單突破，新產品迭代帶動未來市場增長空間與賽道拓展潛力。

and Dongfang Electric accounted for 60% of total, reflecting strong customer recognition of the wire and cable business. Meanwhile, the Group accelerated development and launch of new products, enabling the electromagnetic wire business to secure orders from Harbin Electric, Dongfang Electric and General Electric (GE). This marks the entry of new products into the high-end market and opening new growth opportunities. For industrial pump business, the Group secured the tailings slurry diaphragm pump project from Huayou Cobalt with a contract value of RMB141 million, marking the Group's presence in the high-temperature, high-pressure and high-flow nickel-cobalt markets overseas. In hydroelectric generation equipment business, the Group continued its strong performance overseas and secured the Phase III of Jinwanjia project in the Democratic Republic of the Congo from Zijin Mining Group Company Limited, with a contract value of RMB83 million. For gas compressor business, performance in the oilfield sector further expanded, securing turn-key projects of approximately RMB130 million. These achievements broadened the scope of deep market penetration. Breakthroughs in orders were achieved in low-temperature compressors and large-tonnage high-speed units. New product iterations drive future market growth and unlock potential expansion in new niche areas.

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

營運質量

二零二五年，本集團以精益管理為核心抓手，全面提升運營質效。

一是深化全價值鏈降本增效。強化本部及附屬公司兩級工作責任，嚴抓過程管控，持續開展降本增效及「兩金」管控工作。通過加強採購計劃、控制異常變動、排查呆滯風險，落實盤點制度，盤活積壓物質等方式降庫存，存貨周轉進一步加快。維持穩固的供應商關係，以確保供應鏈的連續性、質量和可靠性，並加強應付中斷情況的能力。持續推動精益管理相關工作。

二是系統推進精益管理與對標一流。健全精益制度體系、夯實組織架構。搭建科學有效的精益指標體系並實現全面應用。以精益課題為抓手，帶動企業全價值鏈提質增效。同時，重視精益人才培育，完成精益人才隊伍梯隊化建設。以提升發展質量為主線，緊扣高質量發展目標要求，全力推進對標一流工作，精準補短板、強弱項，夯實高質量發展根基。

三是堅守安全環保底線。持續健全安全生產、職業健康和環境保護管理體系，安全生產防範到位，本集團全年無因工死亡、無新增職業病、無環境污染事故發生。

Operational Quality

In 2025, the Group made lean management as its core focus, thereby increased operational quality and efficiency.

First, deepening cost reduction and efficiency improvement across the full value chain. The Group strengthened the two-level work responsibilities of its headquarters and subsidiaries, and strictly controlled the process, continued to carry out the work of reducing costs and increasing efficiency and controlling the “accounts receivable and inventory”. The Group has reduced its inventory by strengthening the procurement plans, controlling abnormal changes, checking the risk of inventory obsolescence, implementing the inventory counting system and revitalizing the overstocked materials, further accelerating the inventory turnover. The Group maintained stable relationships with suppliers to ensure continuity, quality and reliability across the supply chain, and strengthened its ability to respond to potential disruptions. The Group continued to advance lean management initiatives.

Second, systemically pushing for lean management and benchmark against the best. The Group improved the lean management system and solidified organizational structures. A scientific and effective lean indicator system was established and put into comprehensive application. Using lean improvement topics as a key driver, the Group enhanced quality and efficiency across the entire enterprise value chain. At the same time, the Group attached great importance to the development of lean talents and completed the tiered construction of a lean talent team. With the objective of improving development quality as the main focus, and guided by the requirements for high-quality development, the Group made every effort to advance benchmarking against top-tier enterprises, precisely addressing weaknesses and reinforcing areas requiring improvement, thereby consolidating the foundation for high-quality development.

Third, upholding the bottom line of safety and environmental protection. The Group continued to maintain a sound production safety, occupational health and environmental protection management system. With proper preventive measures in place for production safety, the Group had no work-related fatalities, new occupational diseases nor environmental pollution accidents throughout the year.

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

技術創新

一、把握宏觀戰略機遇

隨著碳達峰、碳中和「雙碳」目標持續系統推進，以新能源為主體的新型電力系統正在構建，風電、氫能等清潔能源在能源結構中佔比將持續提升，國家電力輸送體系持續建設，重慶地處「成渝氫走廊」、「長江經濟帶氫走廊」、「西部陸海新通道氫走廊」三大戰略通道交匯點，是西南地區氫能網絡的核心節點，以及重慶構建「33618」現代產業體系等重大戰略，本集團產業裝備迎來政策支持、市場需求的雙重機遇。目前，國家正推動氫能從「工業原料」向「能源載體」轉型，為試點項目成功投產加氫儲氫成套裝備帶來大發展機遇；國家「十五五」繼續新增清潔能源發電量，加快能源綠色低碳轉型，以更大力度發展非化石能源，加快西北風電光伏、西南水電、海上風電、沿海核電等清潔能源基地建設，為水輪機組、核電泵、風電葉片等清潔能源裝備持續增長帶來政策支持；數據中心、電力輸送打通、裝備製造業智能化、大規模設備更新等國家戰略專項發展，也為電線電纜、工業風機、冷水機組、智能化產線等裝備可持續發展保駕護航，開闢新增長點。

Technological Innovation

1. Grasp the opportunities brought about by macro strategies

With the continuous and systematic advancement of the national “dual-carbon” objectives of carbon peak and carbon neutrality, a new power system with new energy as the mainstay is being established. The proportion of clean energy such as wind power and hydrogen energy in the energy mix will continue to rise, and the national electricity transmission network continues to expand. Chongqing, located at the intersection of three major strategic corridors – the “Chengdu-Chongqing Hydrogen Corridor”, the “Yangtze River Economic Belt Hydrogen Corridor”, and the “Western Land-Sea New Channel Hydrogen Corridor”, serves as a core node of the hydrogen energy network in Southwest China. Together with major strategies including the establishment of Chongqing’s “33618” modern industrial system, the Group’s industrial equipment segment is presented with both policy support and market opportunities. At present, China is promoting the transition of hydrogen energy from being an “industrial feedstock” to an “energy carrier”, presenting significant development opportunities for the successful commissioning of hydrogen refueling and storage equipment in pilot projects. The “Fifteenth Five-Year Plan” will continue to expand clean energy power generation and accelerate the green and low-carbon transition of the energy sector, with stronger efforts to develop non-fossil energy and speed up the construction of clean energy bases such as wind and photovoltaic power in the northwest, hydropower in the southwest, offshore wind power, and coastal nuclear power. These initiatives provide policy support for sustained growth of clean-energy equipment such as hydropower turbine units, nuclear-grade pumps, and wind turbine blades. The development of national strategic initiatives—such as data centers, power transmission enhancement, intelligent manufacturing in the equipment sector, and large-scale equipment renewal continues to safeguard the sustainable development of equipment including wires and cables, industrial fans, chillers, and intelligent production lines, exploring new growth opportunities.

二、推進重大技術攻關

二零二五年，本集團圍繞清潔能源與高端裝備領域，加快推進重大項目建設，重點包括第四代核電鉛鉍主泵研製、110米級低風速風電葉片研製、100-200kW級船用磁懸浮離心式製冷機組研發、35-70MPa大流量增壓氣舉一體式撬裝高轉速天然氣壓縮機組研發、中小型抽水蓄能機組研發、電磁線系列產品研發項目正在建設，二零二五年本集團重大項目總投資額約人民幣388.04百萬元。

三、創新成果顯著

二零二五年，本集團研發費用投入約人民幣521.60百萬元，佔營業收入的比重達到5.19%。全年新增授權專利106項，其中授權發明專利44項。參與制定或修訂標準共20項，包括國家標準11項，行業標準4項，團體標準5項。通過市級以上新產品鑒定（評價）數29個。核心技術攻關與成果轉化能力持續增強。

2. Advanced major technical breakthroughs

In 2025, the Group focused on the clean energy and high-end equipment sectors and advanced major project development, focusing on the R&D of the fourth-generation nuclear power lead-bismuth primary pumps, 110-meter low-wind-speed wind turbine blades, 100-200kW marine magnetic levitation centrifugal chillers, 35-70MPa high-flow integrated skid-mounted high-speed natural gas compressors for gas-lift boosting, small-to-medium pumped storage units, and the R&D projects for electromagnetic wire series products, all of which are currently under construction. The total investment in the Group's major projects in 2025 was approximately RMB388.04 million.

3. Significant innovation results

In 2025, the Group's R&D expenses amounted to approximately RMB521.60 million, accounting for 5.19% of operating revenue. The Group obtained 106 newly authorized patents, including 44 authorized invention patents. The Group participated in the formulation or revision of a total of 20 standards, including 11 national standards, 4 industry standards and 5 group standards. A total of 29 new products passed appraisal (evaluation) at the municipal level or above. Capabilities in tackling core technical challenges and commercializing research outcomes continue to strengthen.

二零二五年，本集團深度踐行數字化轉型戰略，以「研採產銷服金管」七大服務平台及統一數字底座為核心架構，轉型成效顯著。產業數字化領域，2025年重點推動11個項目提質升級，8個數字化車間升級為智能工廠，3個智能工廠升級為先進級智能工廠，本集團附屬公司重慶盟訊電子科技有限公司、重慶水泵廠有限責任公司實現「數字化車間—智能工廠—先進級智能工廠」三級跨越。核心平台持續賦能，IOT（物聯網）平台已接入超1,200台核心生產設備，設計仿真一體化平台在研發團隊使用率已覆蓋50%需求，業財融合、經濟運行分析等關鍵場景落地見效，推動業務效率提升30%至50%。數據與AI應用縱深突破，建成統一數據中台及工業互聯網標識解析二級節點，為數據驅動業務創新奠定堅實基礎。本集團數字化轉型已全面從「基礎建設」階段邁入「深度賦能、價值創造」的高質量發展新階段，為本集團高質量發展注入強勁數字動能，未來增長潛力持續釋放。

In 2025, the Group deeply advanced its digital transformation strategy, with the seven major service platforms for “R&D, procurement, production, sales, services, finance and management” and a unified digital foundation serving as the core architecture, delivering remarkable transformation results. In the area of industrial digitalization, the Group promoted the quality enhancement and upgrading of 11 key projects in 2025, with 8 digitalized workshops upgraded to intelligent factories and 3 intelligent factories upgraded to advanced-level intelligent factories. Chongqing Unication Electronic Technology Co., Ltd. and Chongqing Pump Industry Co., Ltd., subsidiaries of the Group, completed a three-stage transition from “digitalized workshop to intelligent factory and to advanced-level intelligent factory”. The core platforms continued to empower operations. The IoT (Internet of Things) platform has connected over 1,200 core production equipment units, and the integrated design and simulation platform has achieved usage coverage of 50% of R&D needs. Key application scenarios such as business–finance integration and economic operation analysis have been effectively implemented, supporting improvements in operational efficiency of 30% to 50%. Significant breakthroughs were also made in data and AI applications, with the completion of a unified data middle platform and an industrial internet secondary identification and resolution node, laying a solid foundation for data-driven business innovation. The Group's digital transformation has comprehensively transitioned from the “infrastructure building” stage to a new stage of high-quality development characterized by “deep empowerment and value creation”, injecting strong digital momentum into the Group's high-quality development and continuously unlocking future growth potential.



資源整合

國家明確提出裝備製造業向高端化、智能化、綠色化方向發展，工信部等六部門聯合發佈《機械行業穩增長工作方案》，啟動新一輪穩增長行動，推動行業從「穩住」向「進好」轉變，兩年突破人民幣10萬億元，年均增速3.5%，提出「工業母機+」、「機器人+」應用行動（指以工業母機或機器人為核心，推動百行千業智能化、自動化升級的國家戰略行動），推動重點產業鏈供應鏈韌性和安全水平持續提升，發展質量效益邁上新臺階，這一目標既體現了「穩」的底線思維，也彰顯了「進」的發展決心，直接利好本集團高端數控機床、智能檢測裝備等智能產線，同時清潔能源裝備的系統集成、綠氫裝備、風電葉片及回收資源再利用、磁懸浮熱泵機組、CO₂熱泵系統等系列產品裝備的市場需求將持續穩定增長。

面對上述機遇，本集團將持續強化內外部資源整合。一是加強研發資源統籌，推動共性技術平臺建設；二是深化與產業鏈上下游頭部企業的戰略合作，提升供應鏈韌性；三是優化產能佈局，確保緊抓市場機遇。

Resource Integration

The state has clearly set forth the direction for the equipment manufacturing industry to develop toward high-end, intelligent and green transformation. The Ministry of Industry and Information Technology and five other ministries jointly issued the Work Plan for Stabilizing Growth in the Machinery Industry, launching a new round of initiatives to stabilize growth and promote the industry's shift from "maintaining stability" to "achieving quality improvement". Within two years, it surpassed RMB10 trillion with an average annual growth rate of 3.5%. It proposed the "Industrial Machine Tool+" and "Robotics+" application initiatives (*referring to national strategic initiatives that promote intelligent and automated upgrades across hundreds of industries using industrial machine tools or robots as the core*). These initiatives aim to continuously enhance the resilience and security of key industrial and supply chains and elevate development quality and efficiency to a new level. This objective demonstrates both the bottom-line mindset of ensuring "stability" and the determination to pursue "progress", directly benefiting the Group's intelligent production lines such as high-end CNC machine tools and intelligent testing equipment. Meanwhile, market demand for systems integration of clean-energy equipment, green hydrogen equipment, wind turbine blades and recycling, magnetic levitation heat pump units, CO₂ heat pump systems, and related product series will continue to grow steadily.

In light of the above opportunities, the Group will continuously strengthen the integration of internal and external resources. First, the Group will strengthen resource management in R&D and promote the construction of joint technical platforms. Second, the Group will deepen the strategic cooperation with leading companies upstream and downstream within the industrial chain, thereby increase the robustness of the supply chain. Third, the Group will optimize the layout of product to ensure that it will firmly grasp market opportunities.

二零二五年，本集團整合設計及生產資源，推動平台建設。以建成高端化、高附加值、定制化的大型結構件及系統成套撬裝加工平台為目標，實施生產製造能力升級改造，開展工業泵及核級泵的壓力容器、水輪發電機組的轉輪及蝸殼等系列化成套裝備製造；圍繞國家高端化、智能化、綠色化，建設以定制化解決方案為驅動的工業智能控制技術集成平台，構建「硬件+軟件+平台+服務」的一體化能力，形成可複用的標準化產品與服務。

In 2025, the Group integrated design and production resources to promote platform development. With the goal of establishing a high-end, high value-added, and customized large-scale structural components and integrated skid-mounted processing platform, the Group will implement upgrades to production and manufacturing capabilities and advance the series-based integrated equipment manufacturing for pressure vessels of industrial and nuclear-grade pumps, as well as runners, volutes and related equipment for hydropower generating units. In line with the national direction of high-end, intelligent and green development, the Group established an integrated industrial intelligent control technology platform driven by customized solutions, forming integrated capabilities that combine "hardware + software + platform + services", and developing standardized, replicable products and services.



風險管控

二零二五年，本集團緊緊圍繞發展戰略和年度經營目標，以內控評價、審計監督、風險排查、合規審查、案件管理為抓手，促進公司法人治理、制度體系、經營決策、業務流程等進一步規範、完善，在有效實施風險管理的同時，促進公司生產經營的持續、穩健發展。本集團按照相關監管要求，完成了總部及附屬公司內部控制自查自評，對3戶附屬公司開展了內部控制監督評價，對13戶附屬公司開展了審計監督，及時查找並整改了採購招標、固定資產投資、應收賬款管理等關鍵環節的薄弱點，針對重點風險事項建立台賬，適時跟踪，落實和優化應對措施。本集團深入開展法治宣傳活動，進一步增強全體員工依法治企、合規經營意識，全過程介入附屬公司重大法律糾紛事件，協助其採取多種措施維護自身合法權益，案件債權清收獲得顯著成效。本集團的審計委員會負責定期分析及監察現有及潛在風險，以確保能以及時和充分的方式管理風險。

Risk Management

In 2025, the Group closely focused on strategic development goals and annual business goals, taking internal control evaluation, audit supervision, risk screening, compliance reviews and case management as key levers to further standardize and enhance corporate governance, institutional systems, business decision-making and operational processes. While effectively implementing risk management, the Group promoted the continuous and steady development of the Company's production and operations. In accordance with relevant regulatory requirements, the Group completed the internal control self-inspection and self-assessment of the headquarters and its subsidiaries, carried out internal control supervision and evaluation for 3 subsidiaries, and conducted audit supervision on 13 subsidiaries. The Group promptly identified and rectified weaknesses in key areas such as procurement and tendering, fixed asset investment and accounts receivable management. For major risk items, the Group established a ledger for timely tracking and implemented and optimised corresponding response measures. The Group also conducted extensive legal publicity activities to further enhance employees' awareness of law-based governance and compliant operations. It was fully involved in the handling of major legal disputes of subsidiaries and assisted them in taking various measures to safeguard their legitimate rights and interests, achieving remarkable results in debt recovery. The Audit Committee of the Group is responsible for regularly analyzing and monitoring existing and potential risks to ensure that risks are managed in a timely and adequate manner.

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

發展基礎及優勢

本集團是中國西部最大的綜合裝備製造型企業，在未來的發展中具備以下基礎及優勢：

依托國家「一帶一路」、「成渝地區雙城經濟圈」建設、西部陸海新通道建設的區域優勢，為本集團帶來挖掘潛在市場的良好發展機遇，拓展沿線業務；同時，本集團受益於西部大開發等優惠政策，享有獨特的產業政策優勢及稅收優勢，為業務發展提供成本與資源雙重支持。

本集團聚焦清潔能源裝備和高端智能裝備，契合國家「推動製造業高端化、智能化、綠色化發展」重要發展戰略，聚焦國家「雙碳」目標，致力於推動製造業綠色發展，核電泵、柴油發電機組、水輪發電機組、風電葉片、電線電纜等清潔能源裝備、以及高端數控機床多個產品，因此，本集團在細分市場和海外市場競爭優勢明顯。受益於「一帶一路」沿線國家在能源、交通、水利等領域的基建投入持續加大，直接帶動對發電設備、泵閥系統等產品的需求，從而推動本集團相關銷售訂單實現同比增長超過30%，且本集團作為「成渝地區雙城經濟圈」裝備製造業的本地龍頭企業，深度參與區域產業協同，為市場提供多元化產品組合及服務，增強本集團抵禦綜合風險能力。

Development Foundation and Advantages

As the largest integrative equipment manufacturing company in western China, the Group will have the following foundation and advantages in the future development:

By taking advantage of the regional development plans of “the Belt and Road”, “Chengdu-Chongqing Economic Circle” and the construction of new land and sea corridors in the western region, the Group has favorable development opportunities to explore potential markets and expand business along the route. Meanwhile, the Group benefits from preferential policies such as western development and enjoys unique industrial policy advantages and tax advantages, providing both financial and resource support for business development.

The Group focuses on clean energy equipment and high-end intelligent equipment, aligning with the important national development strategy of “promoting the high-end, intelligent and green development of manufacturing”, and centers on the national carbon peak and carbon neutrality goals, being committed to promoting the green development of manufacturing. The Group's product portfolio includes clean energy equipment such as nuclear power pumps, diesel generator sets, hydro-turbine generator units, wind turbine blades and wires and cables, as well as various high-end CNC machine tools. Therefore, the Group has demonstrated significant competitive advantages in market segments and overseas markets. Infrastructure investment in the fields of energy, transportation and water conservancy in countries along the “Belt and Road” continues to increase, directly driving the demand for power generation equipment, pump and valve systems and other related products, resulting in a year-on-year increase of more than 30% in related sales orders of the Group. As a leading local enterprise in the equipment manufacturing industry of the “Chengdu-Chongqing Economic Circle”, the Group is profoundly involved in regional industrial synergy, providing diversified product portfolios and services to enhance the Group's capability to guard against integrated risks.



本集團高度重視研發創新，現擁有6個國家級企業技術中心、5個中國馳名商標、2個國家級博士後科研工作站為可持續發展和市場競爭提供堅實技術支撐。同時，本集團持續保持合理研發投入，為新技術攻關、新產品研發提供充足資金保障，確保技術領先優勢不斷鞏固。

本集團建立了高效規範的法人治理結構和制度體系，有高效運行與有效治理的良好企業管治及風控機制為穩健經營保駕護航。

本集團具備完善的人力資源管理體系、激勵機制及海外人才培養機制，擁有一批卓越領先的工業技術精英、高素質的員工隊伍及國際化視野的管理隊伍，維持穩定的勞動力，為本公司發展提供穩定可靠的智力支持。本集團圍繞產業佈局，實施人力資源戰略規劃，以「六大」人才工程建設為抓手持續推進人才結構優化，創新人才培養開發機制，完善薪酬分配機制，逐步形成具有重慶機電特色、具備行業競爭力的人才制度體系和生態系統。

本集團的風電葉片營收持續增長，四代核電泵和離心冷水機組項目應用取得新突破，氫能儲氫加氫成套裝備成功投運，電線電纜產品矩陣不斷豐富，抽水蓄能的微型打開市場、中小型技術逐漸成熟，水力發電設備海外市場訂單實現跨域式增長。展望未來，本集團將持續打造協同能力，抓住市場機遇，取得新突破。

The Group values research and innovation and currently possesses 6 state-level enterprise technology centers, 5 well-known trademarks in the PRC, and 2 national-level postdoctoral research stations, providing a solid technological foundation for sustainable development and market competitiveness. Meanwhile, the Group continues to maintain a reasonable level of research and development investment to provide sufficient funding support for breakthrough technological projects and new product development, thereby continuously consolidating its technological leadership.

The Group has established a highly efficient and standardized corporate governance structure and institutional system, and has developed a good corporate governance and risk control mechanism that is efficiently operated and effectively managed, thereby safeguarding the Group's sound operations.

The Group has established a comprehensive human resource management system, incentive mechanism and overseas talent cultivation mechanism. It possesses excellent and leading technical elites, a high-quality staff team and a management team with international vision, ensuring a stable labor force and providing stable and reliable intellectual support for the Company's development. Focusing on the industrial layout, the Group has implemented human resources strategic planning, continuously promoted the optimization of talent structure focusing on the construction of "six major" talent projects, innovated the talent training and development mechanism, improved the remuneration allocation mechanism, and gradually formed a talent system and ecosystem with Chongqing Machinery & Electronic characteristics and industry competitiveness.

The Group's revenue from wind turbine blades has continued to grow, and new breakthroughs have been achieved in the application of fourth-generation nuclear power pumps and centrifugal chiller projects. The integrated hydrogen energy storage and hydrogen refueling equipment has been successfully put into operation, the product matrix of wires and cables has been continuously enriched, the market for micro pumped-storage units has begun to open up, small- and medium-sized technologies have gradually matured, and overseas orders for hydropower equipment have achieved leapfrog growth. Looking ahead, the Group will continue to strengthen its synergistic capabilities, seize market opportunities and achieve new breakthroughs.

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

獎項

在本期間，本集團及附屬公司被頒授以下獎項：

- ◆ 本公司榮獲第十五屆中國證券金紫荊獎「卓越高質量發展上市公司獎」，本公司執行董事、副總經理、董事會秘書鄧瑞先生榮獲「卓越上市公司董事會秘書」；
- ◆ 本公司榮獲第十二屆「港股100強」：「小型企業50強」、「飛騰企業獎」；
- ◆ 本公司榮獲2025年度聚董秘「百佳IRM公司」，本公司執行董事、副總經理、董事會秘書鄧瑞先生榮獲2025年度聚董秘「百佳董秘」，本公司投資者關係經理曹靜女士榮獲2025年度聚董秘「百佳IRD」；
- ◆ 本公司附屬公司重慶機電控股集團財務有限公司獲中國司庫建設標桿企業大獎司南獎—「年度地方司庫建設標桿企業」殊榮，成為重慶市屬國有企業中首個獲此獎項的企業；
- ◆ 本集團附屬公司重慶成飛新材料股份公司獲批第七批專精特新「小巨人」企業；

Awards

During the Period, the Group and its subsidiaries were granted the following awards:

- ◆ The Company received the "Outstanding Listed Company with High Quality Development" at the 15th China Securities Golden Bauhinia Awards, and Mr. Deng Rui, Executive Director, Deputy General Manager and Company Secretary of the Company, was awarded the "Outstanding Company Secretary of Listed Companies";
- ◆ The Company was awarded the "Top 50 Small Enterprises" and the "Promising Corporate" in the 12th "Top 100 Hong Kong Listed Companies";
- ◆ The Company was recognised as one of the "Top 100 IRM Companies" by Ju Dong Mi for 2025. Mr. Deng Rui, Executive Director, Deputy General Manager and Company Secretary of the Company, was awarded "Top 100 Company Secretaries", and Ms. Cao Jing, Investor Relations Manager of the Company, was awarded "Top 100 IRD" by Ju Dong Mi for 2025;
- ◆ Chongqing Mechanical and Electrical Holding Group Finance Co., Ltd., a subsidiary of the Group, received the "Sinan Award – Annual Local Treasury Construction Benchmark Enterprise", becoming the first municipal state-owned enterprise in Chongqing to receive this honor;
- ◆ Chongqing Chengfei New Material Co., Ltd., a subsidiary of the Group, was approved as one of the seventh batch of "Little Giant" enterprises under the Specialized, Refined, Differential and Innovative programme;



- ◆ 本集團附屬公司重慶水泵廠有限責任公司「自適應高效除鱗機關鍵技術及應用」、重慶通用工業(集團)有限責任公司「高效低噪複雜氣體離心透平裝備研發及應用」、重慶盟訊電子科技有限公司「生產過程質量控制系列國家標準研製與應用」等3個項目獲得科技進步二等獎；重慶機床(集團)有限責任公司「高性能五軸數控系統及其重大工程應用」項目獲得2025年度「機械工業科學技術獎」一等獎；
- ◆ 本集團附屬公司重慶通用工業(集團)有限責任公司風光制氫合成氨用製冷壓縮機、重慶氣體壓縮機廠有限責任公司M型高轉速CNG壓縮機、重慶成飛新材料股份公司風力發電機組風輪葉片項目成功認定為首台(套)重大技術裝備；
- ◆ 本集團附屬公司重慶成飛新材料股份公司YD112A風力發電機組風輪葉片、CG195.0C發電機組葉片；重慶通用工業(集團)有限責任公司風光制氫合成氨用製冷壓縮機(MN系列、MD系列、MN+MD系列)、API673石化風機(Y系列、G系列F系列、W系列、CTGXGF系列)；重慶康明斯發動機有限公司Hulk燃氣發動機(K38N&K50N)共5個產品成功入選(2024年度)重慶市重大產業技術創新產品名單；
- ◆ 本集團附屬公司重慶鵲牌電瓷有限公司入選2025年度市級綠色工廠市級綠色工業園區名單；
- ◆ 本集團附屬公司重慶機電智能製造設備運維及分析智能體成功入選重慶市首批「渝派」工業智能體名錄工業智能體產品。
- ◆ Three projects of the Group's subsidiaries – namely “Key Technologies and Applications of Adaptive High-Efficiency Descaling Machine” by Chongqing General Industry (Group) Co., Ltd., “R&D and Application of High-Efficiency Low-Noise Complex Gas Centrifugal Turbine Equipment” by Chongqing General Industry (Group) Co., Ltd., and “Development and Application of a Series of National Standards for Quality Control in Production Processes” by Chongqing Mengxun Electronic Technology Co., Ltd. – received the Second Prize of the Science and Technology Progress Award. The project “High-Performance Five-Axis CNC System and Its Major Engineering Applications” by Chongqing Machine Tools (Group) Co., Ltd. received the First Prize of the “2025 China Machinery Industry Science and Technology Award”;
- ◆ The Group's subsidiaries successfully obtained first-piece (set) major technical equipment recognition for the following: the refrigeration compressors for wind-solar hydrogen production and ammonia synthesis by Chongqing General Industry (Group) Co., Ltd.; the M-type high-speed CNG compressors by Chongqing Gas Compressor Factory Co., Ltd.; and the wind turbine blade projects of Chongqing Chengfei New Material Co., Ltd.;
- ◆ Five products of the Group's subsidiaries were successfully included in the Chongqing Major Industrial Technological Innovation Product List (2024), and they are YD112A wind turbine rotor blades and CG195.0C generator set blades of Chongqing Chengfei New Material Co., Ltd.; refrigeration compressors for wind-solar hydrogen production and ammonia synthesis (MN series, MD series, MN+MD series) and petrochemical blowers under API673 (Y series, G series, F series, W series, CTGXGF series) of Chongqing General Industry (Group) Co., Ltd.; and Hulk gas engines (K38N & K50N) of Chongqing Cummins Engine Co., Ltd.;
- ◆ Chongqing Pigeon Electric Porcelain Co., Ltd., a subsidiary of the Group, was included in the 2025 Municipal Green Factory/Green Industrial Park List;
- ◆ Chongqing Machinery & Electronic Intelligent Manufacturing Equipment Operation & Analysis Intelligent Agent, a subsidiary of the Group, was successfully included in the first batch of Chongqing “Yu-pai” Industrial Intelligent Agent Product Catalogue.

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

二、業務表現

經營分析

下表載列於所示期間本集團主要業務經營分部應佔收入、毛利及分部業績：

II. BUSINESS PERFORMANCE

Operation Analysis

The table below sets forth the revenue, gross profit and segment results attributable to our major business segments for the periods indicated:

		收入 Revenue		毛利 Gross Profit		分部業績 Segment Results	
		截至十二月三十一日 止期間 Period ended 31 December		截至十二月三十一日 止期間 Period ended 31 December		截至十二月三十一日 止期間 Period ended 31 December	
		二零二五年 2025	二零二四年 2024 (重述) (Restated)	二零二五年 2025	二零二四年 2024 (重述) (Restated)	二零二五年 2025	二零二四年 2024 (重述) (Restated)
				(人民幣百萬元，百分比除外) (RMB in millions, except for percentage)			
清潔能源裝備業務	Clean energy equipment business						
通用機械(註1)	General machinery (Note 1)	2,324.1	2,594.7	527.6	779.7	103.6	283.6
風電葉片(註2)	Wind power blades (Note 2)	3,259.0	2,406.4	373.0	264.0	66.7	52.6
電線電纜	Electrical wires and cables	2,308.1	2,011.8	299.5	230.3	73.0	81.6
其他產品(註2)	Other products (Note 2)	410.1	287.5	44.2	(40.5)	6.7	(295.1)
合共	Total	8,301.3	7,300.4	1,244.3	1,233.5	250.0	122.7
佔總額百分比	% of total	82.6%	81.3%	76.8%	79.0%	31.0%	23.7%
高端智能裝備業務	High-end smart equipment business						
智能機床	Smart machine tools	863.0	842.9	210.2	208.1	(52.2)	47.4
智能製造(註2)	Intelligent manufacturing (Note 2)	440.0	494.4	56.3	72.7	(21.3)	3.0
其他產品(註2)	Other products (Note 2)	360.3	278.0	45.7	(3.6)	0.4	(55.3)
合共	Total	1,663.3	1,615.3	312.2	277.2	(73.1)	(5.0)
佔總額百分比	% of total	16.6%	18.0%	19.3%	17.7%	(9.1%)	(0.9%)
工業服務業務	Industrial service business						
金融	Financial services	61.8	53.8	47.2	46.8	8.6	41.6
貿易	Trade business	—	2.5	—	1.6	—	(2.5)
其他服務	Other services	1.5	6.1	(0.2)	3.1	(4.9)	(5.0)
合共	Total	63.3	62.4	47.0	51.5	3.7	34.1
佔總額百分比	% of total	0.6%	0.7%	2.9%	3.3%	0.5%	6.6%
總部	Headquarters						
合共	Total	16.5	0.2	15.7	0.2	624.7	365.2
佔總額百分比	% of total	0.2%	—%	1.0%	—%	77.6%	70.6%
總計	Total	10,044.4	8,978.3	1,619.2	1,562.4	805.3	517.0

註1 — 本集團按合併同類項原則將工業泵、氣體壓縮機和油氣業務合併在通用機械業務表述。

Note 1 — The Group combined the industrial pumps and gas compressors and oil business into the general machinery business based on the principle of combining the same category.

註2 — 本集團按重要性原則將水力發電設備和轉向系統業務在其他產品表述。

Note 2 — The Group presents the hydropower equipment and steering system business in other products according to the principle of materiality.

業務概覽

清潔能源裝備（風電葉片、電線電纜及材料、工業泵、工業風機、氣體壓縮機、水力發電設備及油氣服務等業務）

經營回顧及展望

二零二五年，本集團清潔能源裝備板塊的風電葉片業務持續加大研發投入、加快技術升級迭代，緊扣大兆瓦、大葉型、輕量化發展趨勢及主機廠項目建設需求，提前完成產線佈局，持續優化生產組織，不斷提升葉片產出效率與質量穩定性，獲得行業高度認可，實現業務跨越式增長；電線電纜及材料業務精準把握市場趨勢，加大對銅型材、高壓／特高壓絕緣子、電力電纜等產品的市場拓展力度，有效對沖因房地產市場低迷帶來的電線業務下滑壓力，實現較好增長；水力發電設備業務改革成效顯著，依托「市場拓展+精益管理」雙輪驅動發展，有效激發經營活力，實現業務恢復性增長；工業風機業務面臨頭部企業擠壓，市場低價競爭加劇；工業泵業務受下游鋼鐵行業持續萎縮拖累；氣體壓縮機業務部分項目因客戶進度滯後而延期交付，三個業務板塊業績均有下滑。

該板塊整體營業收入達約人民幣8,301.3百萬元，同比增長約13.7%。增長主要系風電葉片持續優化生產組織，提升葉片產出效率，實現業務快速增長、電線電纜及材料實現業務積極調整市場及產品結構，保持較好增長、水力發電設備深化改革後業務恢復性增長等帶動所致。

BUSINESS OVERVIEW

CLEAN ENERGY EQUIPMENT (WIND POWER BLADES, ELECTRICAL WIRES AND CABLES AND MATERIALS, INDUSTRIAL PUMPS, INDUSTRIAL BLOWERS, GAS COMPRESSORS, HYDROELECTRIC GENERATION EQUIPMENT AS WELL AS OIL AND GAS SERVICES, AND OTHER BUSINESS)

BUSINESS REVIEW AND OUTLOOK

In 2025, the wind power blade business of the Group's clean energy equipment segment continued to increase its investment in research and development, accelerated technology upgrades and iteration, and closely followed industry trends of large-megawatt capacity, large-blade design and lightweight development, while also focusing on the project construction needs of host manufacturers, completed the production line layout in advance, continuously optimized production organization, enhanced blade output efficiency and quality stability, gained strong industry recognition and achieved leapfrog growth. The wire, cable and material business precisely captured market trends, strengthened market expansion for products such as copper profiles, high-voltage/ultra-high-voltage insulators and power cables, effectively offsetting the downward pressure on the wire and cable business arising from the sluggish real estate market and achieving good growth. The hydroelectric equipment business delivered remarkable results from its reforms and, driven by the dual engines of "market expansion + lean management", effectively stimulated operating vitality and achieved restorative growth. The industrial blower business faced pressure from leading enterprises and intensified low-price market competition; the industrial pump business was dragged down by the continued contraction of the downstream steel sector; some projects in the gas compressor business segment have been delayed due to customers falling behind schedule, resulting in a decline in performance across all three business segments.

The overall operating revenue of this segment was approximately RMB8,301.3 million, representing a year-on-year increase of approximately 13.7%. The growth was mainly driven by the continued optimization of production processes for wind power blades, which improved blade output efficiency and led to rapid business growth, proactive adjustments to market and product structures in the wire, cable and material business, which maintained solid growth, and a recovery in the hydroelectric equipment business following in-depth reforms.

管理層討論及分析

MANAGEMENT'S DISCUSSION AND ANALYSIS

本期間，清潔能源裝備經營分部的毛利約人民幣1,244.3百萬元，較二零二四年同期的約人民幣1,233.5百萬元，增加約人民幣10.8百萬元，增幅約0.9%，主要是風電葉片、電線電纜業務規模增長帶動。

在本期間，清潔能源裝備經營分部的業績約人民幣250.0百萬元，較二零二四年同期業績的約人民幣122.7百萬元，增加約人民幣127.3百萬元或約漲幅約103.7%，主要是水力發電業務實現扭虧。

在新產品研發方面，工業風機業務風光制氫合成氨壓縮機成功投運到全球最大152萬噸綠色氫氨項目首期工程，成功破解綠電波動工況匹配難題；海上平台天然氣壓縮機實現主機國產化；首台二氯甲烷有機蒸汽壓縮機組調試成功；幹熄焦循環風機轉子實現國產替代；成功研製100-200kW級磁懸浮離心式冷水機組。這些突破標誌著本集團在高端風機及壓縮裝備領域實現核心技術進口替代與行業技術引領，不僅在綠色能源裝備賽道形成顯著競爭優勢，更為後續承接各類大型標杆示範項目、拓展高端市場築牢技術與業績根基。風電葉片業務成功研發10MW級陸上碳玻混主梁風電葉片（CF110），創新採用風電葉片拉擠板材主梁應力校核方法賦能項目研發，技術達國內行業先進水平；預埋M42葉根連接設計獲得DNV（挪威船級社）認證；創新研發前緣UD（單向鋪層）預製工藝技術，已在多個葉型實現應用與規模化生產，產品質量顯著提升。通過工藝革新與設計優化，大幅提升生產效率、構築成本競爭優勢，直接強化核心產品盈利能力，進一步鞏固本集團在風電葉片高端賽道的市場地位。工業泵領域完成四型「華龍一號」核電站用關鍵泵、鎳礦輸送耐高溫耐腐蝕高溫隔膜泵（用於新能源汽車動力電池製造領域）等新產品研發，並通過中國通用機械工業協會鑒定，達到國際先進水平。水力發電業務集成化水輪發電機組與立式兩支點水輪發電機組研發項目取得突

During the Period, the gross profit of the clean energy equipment operating segment was approximately RMB1,244.3 million, representing an increase of approximately RMB10.8 million or approximately 0.9% as compared with approximately RMB1,233.5 million for the same period of 2024, mainly driven by the business scale growth of wind power blades and wire and cable businesses.

During the Period, the results of the clean energy equipment operating segment was approximately RMB250.0 million, representing an increase of approximately RMB127.3 million or approximately 103.7% as compared with the results of approximately RMB122.7 million for the same period of 2024, mainly due to the turnaround achieved by the hydroelectric power generation business.

In terms of new product R&D, the industrial blower business successfully commissioned the wind-solar hydrogen-ammonia synthesis compressor in the first-phase project of the world's largest 1.52-million-ton green hydrogen and ammonia project, solving the challenge of matching fluctuating green-power operating conditions. The offshore platform natural gas compressor achieved domestic production of the main unit. The first dichloromethane organic vapor compressor unit was successfully commissioned, and the rotor of the dry-quenching circulating blower achieved domestic substitution. A 100–200kW magnetic-levitation centrifugal chiller was successfully developed. These breakthroughs mark the Group's realization of core technology import substitution and technological leadership in the field of high-end blower and compressor equipment, forming a significant competitive advantage in the green energy equipment sector and strengthening the technological and performance foundation for undertaking large benchmark demonstration projects and expanding high-end markets. The wind power blade business successfully developed the 10MW onshore carbon-glass hybrid main-beam blade (CF110), adopting an innovative stress-verification method for pultruded-plate main beams, achieving an advanced level in the domestic industry. The embedded M42 blade-root connection design obtained DNV (Det Norske Veritas) certification. The innovative leading-edge UD (unidirectional layer) prefabrication technology has been applied and scaled across multiple blade types, significantly improving product quality. Through process innovation and design optimization, production efficiency and cost competitiveness were

破性成果，整體達到國內領先水平，成功打開國際市場，斬獲「一帶一路」沿線國家水電項目訂單。技術突破彰顯本公司在高端泵、水電裝備領域的硬核研發實力，顯著提升高端裝備市場競爭力，為業績增長注入強勁技術動能。氣體壓縮機業務已完成自主研發設計1,500rpm高轉速撬裝壓縮機，目前為國內外小噸位撬裝電驅的最高轉速壓縮機；6M35國內外最大噸位、最高轉速壓縮機基礎件已完成三維設計和有限元分析，目前正在工程圖設計；氫能推進成果顯著，完成一座加氫站建設工作並正常投運；電解制氫BOP系統已進入調試準備階段；綠氫耦合CO₂制綠色甲醇標準化工工藝撬已順利完成現場安裝和調試。本年度的新產品研發成果有效拓寬了公司在風能、核能、氫能等戰略新興海外市場的份額，增強了核心產品的綜合競爭力，為集團未來營業收入的持續增長與盈利水平的提升提供了動力。

greatly enhanced, directly strengthening the profitability of core products and further consolidating the Group's market position in the high-end wind blade sector. In the industrial pump field, new product R&D for four key pumps for "Hualong One" nuclear power plants and high-temperature corrosion-resistant diaphragm pumps for nickel-ore slurry (used in new-energy vehicle power battery manufacturing) was completed and certified by the China General Machinery Industry Association, reaching an international advanced level. The hydroelectric equipment business achieved breakthrough results in integrated turbine-generator units and vertical two-pivot turbine-generator units, reaching a leading level in China and successfully entering international markets by securing hydropower project orders from countries along the Belt and Road. These technological breakthroughs demonstrate the Company's strong R&D capabilities in high-end pumps and hydroelectric equipment, significantly enhancing competitiveness in the high-end equipment market and injecting strong technological momentum into performance growth. The gas compressor business completed the independent R&D and design of a 1,500 rpm high-speed skid-mounted compressor, currently the highest-speed compressor for small-tonnage electric-drive skid-mounted units in China and abroad. The base components of the 6M35 compressor, the largest tonnage and highest-speed compressor domestically and overseas, have completed 3D design and finite-element analysis and are currently in engineering-drawing design. Significant progress was made in hydrogen-energy advancement: one hydrogen refueling station was completed and commissioned; the electrolytic hydrogen BOP system entered commissioning preparation. The standard chemical process skid for green methanol production via CO₂ coupling with green hydrogen has been successfully installed and commissioned on-site. The year's new product development achievements effectively expanded the Company's presence in strategic emerging overseas markets such as wind energy, nuclear energy and hydrogen energy, enhanced the overall competitiveness of core products, and provided momentum for the Group's future sustainable revenue growth and profitability improvement.

此外，重慶康明斯發動機有限公司（「重慶康明斯」）為本公司所屬合營企業，主營生產大馬力柴油發動機。二零二五年，重慶康明斯克服市場競爭加劇影響，積極把握海外市場增長機遇，持續開展降本增效，精準對接電力、工業領域，市場拓展成效顯著，營收規模邁上新臺階。電力市場上持續加大在移動電源車、快遞物流行業的市場份額，保持國內大馬力柴油發動機市場的領先地位，海外銷量也實現較好增長；工業市場推動QSK19、QSK50等多款新產品成功進入船機、海工裝備、工程機械、油氣田和軌道市場，部分新產品已實現小批量交付，其中，用於AI數據中心(AIDC)備用電源的新產品已按期上量。開展客戶關愛行活動，為消防、船舶、推土機、油氣田等多個細分市場和行業用戶提供增值保障服務，獲得終端客戶高度認可；同時，積極調整產品結構，聚焦K38/50、QSK38/50等大馬力發動機系列推廣，綠色動力產品加速落地，綜合帶動盈利能力穩步提升。多因素綜合驅動下，重慶康明斯2025年主要指標超額完成董事會目標，營業收入創歷史新高，淨利潤為人民幣12.7億元，同比增長47%。

In addition, Chongqing Cummins Engine Company Limited (重慶康明斯發動機有限公司) ("Chongqing Cummins"), a joint venture of the Company, is principally engaged in the production of high-horsepower diesel engines. In 2025, Chongqing Cummins overcame the impact of intensified market competition, actively seized the growth opportunities in overseas markets, continued to reduce costs and increase efficiency, and accurately matched the needs of the power and industrial sectors. Market expansion achieved remarkable results, and its revenue scale reached a new level. In the power market, it continuously increased its market share in mobile power vehicles and the express logistics industry, maintained its leading position in the domestic high-horsepower diesel engine market, and achieved good growth in overseas sales. In the industrial market, it promoted the successful entry of various new products such as QSK19 and QSK50 into the shipping machinery, offshore equipment, engineering machinery, oil and gas field and rail markets. Some new products have already been delivered in small batches, including new products used for backup power in AI data centers (AIDC), which have ramped up on schedule. It launched customer-care activities and provided value-added guarantee services for firefighting, ships, bulldozers, oil and gas fields and other sub-markets and industry users, and received high recognition from end-users. At the same time, it actively adjusted its product structure, focusing on the promotion of high-horsepower engine series such as K38/50 and QSK38/50, while green-power products were rolled out at an accelerated pace, jointly driving a steady improvement in profitability. Driven by multiple factors, Chongqing Cummins exceeded the Board's targets for its major indicators in 2025, achieved record-high operating revenue and net profit of RMB1.27 billion, representing a year-on-year increase of 47%.

重慶日立能源變壓器有限公司（「重慶日立能源」）為本公司所屬聯營企業，主營生產電力變壓器、電抗器、特高壓直流換流變壓器，重慶日立能源是日立能源在全球最大的變壓器製造基地之一。重慶日立能源自2023年搬遷至新基地後，通過持續投資與產能升級，整體產能增長已超過30%（目前正實施第三期擴產建設）。在滿足中國市場需求的同時，也為全球能源轉型下的關鍵電力項目提供支持，產品已先後出口到新加坡、澳大利亞、沙特、阿聯酋、南非等30多個海外市場。二零二五年，受歐洲電網更換潮、新興市場國家加大電力基礎設施建設、AI算力帶動的分布式電網建設加大等因素驅動，重慶日立能源實現較好的增長，營收同比增長16%，淨利潤為人民幣2.8億元，同比增長172%，成功獲評2025年中國電氣工業100強企業；同時，在重慶日立能源下線的765KV天然酯油變壓器，是目前全球電壓等級最高的天然酯油變壓器，這一技術突破，獲評2025年中國電氣工業綠色低碳解決方案TOP10單項獎。

Chongqing Hitachi Energy Transformer Co., Ltd. ("Chongqing Hitachi Energy"), an associate of the Company, is principally engaged in the production of power transformers, reactors and ultra-high-voltage DC converter transformers. Chongqing Hitachi Energy is one of Hitachi Energy's largest transformer manufacturing bases worldwide. Since its relocation to the new site in 2023, Chongqing Hitachi Energy has continued to invest and upgrade its production capacity, with total capacity increasing by more than 30% (and the third-phase expansion currently under implementation). While meeting the demand of the Chinese market, it also supports key power projects under the global energy transition, with products exported to more than 30 overseas markets including Singapore, Australia, Saudi Arabia, the UAE and South Africa. In 2025, driven by factors such as the wave of grid replacement in Europe, increased power infrastructure construction in emerging markets and the expansion of distributed grids spurred by AI computing power, Chongqing Hitachi Energy achieved good growth, with revenue increasing by 16% year-on-year and net profit reaching RMB280 million, representing a year-on-year increase of 172%, and was recognized as one of the Top 100 China Electrical Industry Enterprises in 2025. Meanwhile, the 765kV natural-ester-oil transformer rolled off the production line at Chongqing Hitachi Energy is currently the world's highest-voltage natural-ester-oil transformer. This technological breakthrough was awarded a 2025 China Electrical Industry Green and Low-carbon Solution TOP 10 award.



一、外部機遇

展望二零二六年，國家《機械行業穩增長工作方案(2025-2026年)》《電力裝備行業穩增長工作方案(2025-2026年)》等政策將深入實施，超長期特別國債資金將精準支持能源電力設備更新，帶動傳統製造業加速向高端化、智能化、綠色化轉型，實現「存量升級+增量擴容」的雙向突破，高度契合本集團發展方向。同時，AI數據中心(AIDC)的算力需求爆發正與能源變革形成共振，推動「算電協同」成為國家戰略新焦點。AI高耗能屬性催生龐大綠電需求，為本集團在數據中心供電系統、智能電網裝備等領域帶來結構性增長機遇。海外市場方面，「一帶一路」共建邁向高質量發展，東南亞、中亞等地能源基建與跨境通道建設需求旺盛，風光儲一體化、綠氫製備等低碳項目加速落地，將帶動本集團出口業務實現兩位數以上增長；區域發展方面，川渝世界級裝備製造產業集群將協同升級，重慶市「十五五」規劃明確建設製造強市，推動裝備製造等數智化轉型。本集團憑藉「發輸配電用」全產業鏈裝備及「裝備+服務」系統解決方案，有望促進關鍵產品進一步實現技術突破與進口替代，助力搶佔高端市場，帶動該板塊全年業績實現較好增長。此外，本集團與電力設備相關的業務具備典型的「重資產、低淘汰風險」(HALO)特徵，在當前市場環境下，此類資產的確定性與防禦價值日益凸顯。

1. External Opportunities

Looking forward to 2026, policies such as the Work Plan for Stabilizing Growth in the Machinery Industry (2025–2026) and the Work Plan for Stabilising Growth in the Power Equipment Industry (2025–2026) will be thoroughly implemented. The funds from ultra-long-term special treasury bonds will precisely support the renewal of energy and power equipment, driving the traditional manufacturing industry to accelerate its transformation toward high-end, intelligent and green development and achieving dual breakthroughs of “stock upgrading + increment expansion”, which are highly aligned with the Group's development direction. Meanwhile, the explosive demand for computing power in AI data centers (AIDCs) is resonating with the ongoing energy transformation, positioning “computing-power-electricity synergy” as a new national strategic focus. The energy-intensive nature of AI is driving substantial demand for green electricity, creating structural growth opportunities for the Group in areas such as data center power supply systems and smart grid equipment. In overseas markets, the “Belt and Road” initiative is moving towards high-quality development. Demand for energy infrastructure and cross-border corridor construction remains strong in Southeast Asia, Central Asia and other regions, while low-carbon projects such as wind-solar-storage integration and green hydrogen production are being accelerated, which will drive the Group's export business to achieve double-digit growth. Regionally, the Sichuan-Chongqing world-class equipment manufacturing industry cluster will undergo coordinated upgrading. Chongqing's “Fifteenth Five-Year Plan” has explicitly set out the goal of building a strong manufacturing city and promoting the digital and intelligent transformation of the equipment manufacturing industry. Leveraging the Group's full industrial-chain equipment for “power generation, transmission and distribution” and its “equipment + service” system solutions, further technological breakthroughs and import substitution for key products are expected, helping the Group capture the high-end market and driving healthy growth in this segment's full-year performance. Furthermore, the Group's power equipment-related businesses exhibit typical ‘Heavy Asset, Low Obsolescence’ (HALO) characteristics. In the current market environment, the certainty and defensive value of such assets are becoming increasingly prominent.

二、風險應對

本集團預測2025年相關行業「內卷」式競爭依然延續至2026年，毛利率面臨持續承壓態勢，將通過優化市場策略（聚焦高毛利細分領域、強化大客戶深度綁定）、持續深化內部精益改善（主要聚焦工藝、流程優化）等舉措，穩步提升盈利水平；地緣政治衝突及匯率波動對海外市場的潛在影響或持續發酵，本集團將聚焦政策友好、需求穩定的重點國別，深耕客戶資源，降低地緣政治影響風險；靈活運用外匯遠期等金融工具，合理規劃跨境結算周期與幣種，鎖定匯率波動風險。

綜上，本集團將在把握機遇的同時穩健應對挑戰，力爭二零二六年實現持續較好增長。

2. Response to Risk

The Group anticipates that the “involution-style” competition seen in related industries in 2025 will continue into 2026, with gross margins remaining under pressure. The Group will steadily improve profitability through optimizing market strategies (focusing on high-margin sub-segments and strengthening deep engagement with major customers) and continuously deepening internal lean improvement (mainly focusing on process and workflow optimization). Geopolitical conflicts and exchange-rate fluctuations may continue to pose potential risks to overseas markets. The Group will focus on key countries with favorable policies and stable demand, cultivate customer resources, and reduce geopolitical risk exposure. It will also flexibly deploy financial instruments such as forward foreign exchange contracts, plan cross-border settlement cycles and currencies appropriately, and hedge against exchange-rate volatility.

To sum up, the Group will grasp opportunities and prudently respond to challenges at the same time, and strive for realizing a continuous good growth in 2026.

高端智能裝備 (智能機床、智能裝備系統集成、智能電子及轉向系統等業務)

二零二五年，本集團的高端智能裝備板塊，智能機床業務緊扣行業發展脈搏，聚焦新能源汽車、風電、摩托車、通用減速機等高需求賽道發力，加大市場開拓與客戶培育力度，推動業務實現穩健向好增長；轉向系統業務深耕商用車市場、築牢基本盤，同步加速拓展乘用車領域、開闢新增長極，實現業務規模增長與盈利能力提升。因本集團計提英國PTG公司商譽減值，導致出現巨額虧損；智能裝備系統集成及智能電子業務受大客戶戰略調整及部分項目進度滯後影響，出現下滑。

該板塊整體實現營業收入達約人民幣1,663.3百萬元，同比增幅約3.0%。主要是智能機床和轉向系統業務增長帶動所致。

本期間，高端智能裝備經營分部的毛利約人民幣312.2百萬元，較二零二四年同期277.2百萬元（經重述），增加約人民幣35.0百萬元，增幅約12.6%，主要是轉向系統業務毛利率增長帶動毛利提升。

HIGH-END SMART EQUIPMENT (SMART MACHINE TOOLS, INTELLIGENT EQUIPMENT SYSTEM INTEGRATION, SMART ELECTRONICS AND STEERING SYSTEMS, AND OTHER BUSINESS)

In 2025, for the high-end smart equipment segment of the Group, the smart machine tool business kept pace with industry development trends, focusing on high-demand sectors such as new-energy vehicles, wind power, motorcycles and general-purpose reducers, increasing efforts in market expansion and customer cultivation, and driving steady and positive business growth. The steering system business deeply cultivated the commercial-vehicle market to strengthen its core foundation, while simultaneously accelerating its expansion into the passenger-vehicle sector to create new growth drivers, achieving business scale growth and improved profitability. Due to the Group's goodwill impairment provision for PTG Company in the UK, a significant loss was incurred. The intelligent equipment system integration and smart electronics businesses experienced a decline due to strategic adjustments of major customers and delays in certain project schedules.

The overall operating revenue of this segment was approximately RMB1,663.3 million, representing a year-on-year increase of approximately 3.0%, mainly driven by the growth of the smart machine tool and steering system businesses.

During the Period, the gross profit of the high-end smart equipment operating segment was approximately RMB312.2 million, representing an increase of approximately RMB35.0 million or approximately 12.6% as compared with RMB277.2 million (restated) for the same period of 2024, mainly driven by higher gross profit margins in the steering systems business, which drove the overall gross profit growth.

在本期間，高端智能裝備經營分部的業績約人民幣-73.1百萬元，較二零二四年同期業績的約人民幣-5百萬元（經重述），虧損同比增加人民幣68.1百萬元，主要是本年無非經常性收益及英國PTG公司計提商譽減值所致。

During the Period, the results of the high-end smart equipment operating segment was approximately RMB-73.1 million, as compared with approximately RMB-5 million (restated) for the same period of 2024, representing a year-on-year increase in loss of RMB68.1 million, mainly due to the absence of non-recurring gains this year and the goodwill impairment provision of PTG Company in the UK.

在新產品研發方面，智能機床業務開展了國產數控系統、時柵檢測元件等關鍵部件國產化應用技術研究，並在YH3115數控滾齒機上實現批量應用，打造出高性價比產品，成功實現了國產替代；Y4818.XP內嚙合強力珩齒機、YT3620臥式滾齒銑複合機床、YMH8060數控車齒機等高端機床試製成功，增強了市場競爭力；智能製造完成防爆伺服擰緊設備和智能真空灌封系統兩項重大產品開發，成功用於國防生產領域；開發的設備運維及分析智能體被重慶市政府認定為「重慶市首批30個工業智能體」。

With respect to the R&D of new products, the smart machine tool business carried out research on the localization application technology of key components such as domestic CNC systems and grating detection elements, and achieved batch application on the YH3115 CNC hobbing machine, creating high-cost-performance products and successfully achieving domestic substitution. The Y4818.XP internal-engagement powerful honing machine, YT3620 horizontal hobbing-milling composite machine tool, YMH8060 CNC gear-turning machine and other high-end machine tools were successfully trial-produced, enhancing market competitiveness. For intelligent manufacturing, two major products – explosion-proof servo tightening equipment and intelligent vacuum potting systems – were successfully developed and applied in the defense production sector; the developed equipment-operation-and-analysis intelligent agent was recognized by the Chongqing Municipal Government as one of the “First 30 Industrial Intelligent Agents in Chongqing”.

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

一、外部機遇

展望二零二六年，隨著國家智能製造領域投資力度持續加大、超長期特別國債對製造業升級的精準賦能，以及重慶市「十五五」規劃聚焦智能製造發展，重大技術改造升級和大規模設備更新工程深入推進，工業母機市場有望迎來加速復蘇與高端化升級機遇期。

二、本公司優勢與舉措

本集團立足重慶產業佈局，在高端智能裝備領域具備較強的產業鏈整合與資源協同能力，可深度對接重慶市「四鏈」融合、「產業大腦+未來工廠」建設部署，深化與區域內優質企業的戰略合作，構建閉環完整的產業鏈生態，持續提升產業集中度與整體核心競爭力。

三、業績預期

在上述多重有利因素共振，預計該板塊2026年業績實現穩步提升。

四、研發驅動與風險應對

本集團研發投入強度R&D保持5%，持續加大新技術、新產品的研發賦能，技術研發與市場拓展深度融合，做到行業應用、人才培養、激勵機制等多重聚焦，應對技術迭代壓力與市場需求錯配的矛盾、以及外部環境不確定性的影響等風險因素。

1. External Opportunities

Looking forward to 2026, as investment in the national intelligent manufacturing field continues to increase, the ultra-long-term special government bonds precisely empower the upgrading of the manufacturing industry, and Chongqing City's "Fifteenth Five-Year Plan" focuses on the development of intelligent manufacturing, with major technological transformation and upgrading and large-scale equipment renewal projects advancing in depth, the industrial machine tool market is expected to usher in a period of accelerated recovery and high-end upgrading opportunities.

2. Strengths and Measures of the Company

The Group, leveraging its industrial layout in Chongqing, has strong industrial chain integration and resource synergy capabilities in high-end intelligent equipment, can deeply align with Chongqing's "four-chain" integration and the "industrial brain + future factory" construction deployments, deepen strategic cooperation with high-quality enterprises in the region, build a closed-loop and complete industrial chain ecosystem, and continuously enhance industry concentration and overall core competitiveness.

3. Expected Results

The above multiple favorable factors resonate, and it is expected that the segment's 2026 results will achieve steady improvement.

4. R&D Drive and Response to Risk

The Group's R&D investment intensity remains at 5%, continues to increase the R&D empowerment of new technologies and new products, with the deep integration of technology R&D and market expansion, and multiple focuses on industry application, talent cultivation and incentive mechanisms, to cope with the pressure of technological iteration and the mismatch of market demand, as well as the impact of uncertainties in the external environment and other risk factors.

工業服務業務(工業賦能、金融、集採及其他服務等業務)

二零二五年，數智採購管理平台全面上線運行，採購過程實現智能化、數字化、可視化、實時化。該板塊實現營業收入達約人民幣63.3百萬元，同比上升1.4%。實現毛利約人民幣47.0百萬元，毛利同比下降約人民幣4.6百萬元，主要系金融業務利率下降，息差收窄，業務規模增大導致撥備增加影響所致。

在本期間，工業服務經營分部的業績約人民幣3.7百萬元，較二零二四年同期業績約人民幣34.1百萬元，大幅減少約人民幣30.4百萬元。

展望二零二六年，金融業務強化金融服務，提高資金使用效率。按照母集團统一部署，集採業務智採平台同母集團其他業務板塊進行整合，進一步釋放採購協同效應、放大規模優勢，持續為本集團附屬公司採購工作賦能，提供穩定可靠的服務支持。預計該板塊全年業績保持穩定運行。

INDUSTRIAL SERVICES BUSINESS (INDUSTRIAL EMPOWERMENT, FINANCING, CENTRALIZED PROCUREMENT, AND OTHER BUSINESS)

In 2025, the digital intelligence procurement management platform was fully online and operational, hence the procurement process was intelligent, digital, visualized and real-time. The operating revenue of this segment amounted to approximately RMB63.3 million, representing a year-on-year increase of 1.4%. The gross profit realized was approximately RMB47.0 million, representing a year-on-year decrease of approximately RMB4.6 million, mainly due to the decline in interest rates in financial business, a narrowing of interest rate spreads and an increase in provisions resulting from expanded business volume.

During the Period, the results of the industrial services operating segment were approximately RMB3.7 million, representing a significant decrease of approximately RMB30.4 million as compared with the results of approximately RMB34.1 million for the same period of 2024.

Looking forward to 2026, for the financial business, we will strengthen the financial services and improve the efficiency of capital utilization. According to the unified deployment of the parent group, the intelligent procurement platform of the centralized procurement business will be integrated with other business segments of the parent group, further releasing procurement synergies and amplifying scale advantages, continuously empowering the procurement work of the Group's subsidiaries and providing stable and reliable service support. It is expected that the annual performance of this segment will remain stable.

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

銷售

截至二零二五年十二月三十一日止年度，本集團整體營業收入約人民幣10,044.4百萬元，較二零二四年同期的約人民幣8,978.3百萬元，增加約人民幣1,066.1百萬元，增幅約11.9%。本集團除工業服務業務同比下降外，其餘業務均保持平穩增長。

本集團預計二零二六年營業收入將保持較好增長趨勢，主要得益於外部市場政策紅利與內部產品競爭力提升的雙輪驅動，各業務板塊均將實現增長態勢。

毛利

二零二五年度的毛利約人民幣1,619.2百萬元，較二零二四年的約人民幣1,562.5百萬元，增加約人民幣56.7百萬元，增幅約3.6%。毛利率約為16.1%，同期下跌約1.3百分點，基本保持平穩。毛利率微降主要是低毛利產品葉片、電線電纜等營收佔比增加所致。

其它收益

在二零二五年度的其它收益約人民幣131.5百萬元，較二零二四年同期的約人民幣194.4百萬元，減少約人民幣62.9百萬元，減幅約32.4%。主要是本期間政府補貼收入減少所致。有關詳情載於合併財務報表附註五、59內。

SALES

For the year ended 31 December 2025, the Group's total operating revenue amounted to approximately RMB10,044.4 million, representing an increase of approximately RMB1,066.1 million or approximately 11.9% as compared with approximately RMB8,978.3 million for the same period of 2024. Save for the industrial services business which declined year-on-year, the other businesses of the Group maintained stable growth.

The Group expects its operating revenue to maintain a favourable growth trend in 2026, mainly driven by the dual engines of policy benefits from the external market and the enhancement of internal product competitiveness, with all business segments expected to achieve a growth momentum.

GROSS PROFIT

The gross profit for 2025 was approximately RMB1,619.2 million, representing an increase of approximately RMB56.7 million or approximately 3.6% as compared with approximately RMB1,562.5 million for 2024. The gross profit margin was approximately 16.1%, representing a year-on-year decrease of approximately 1.3 percentage point(s) as compared with the same period of last year and remained relatively stable. The slight decline in gross profit margin was mainly attributable to an increase in the revenue share of lower-margin products such as blades and wires & cables.

OTHER INCOME

The other income for 2025 was approximately RMB131.5 million, compared with approximately RMB194.4 million for the same period in 2024, representing a decrease of approximately RMB62.9 million, or approximately 32.4%, which was mainly attributable to the decrease in the government subsidy income for the Period. Details are set out in Note V. 59 to the consolidated financial statements.

資產處置收益

在二零二五年度的資產處置收益約人民幣11.5百萬元，較二零二四年同期的收益約人民幣23.4百萬元，減少收益約人民幣11.9百萬元，主要是本期間環保搬遷收益減少所致。有關詳情載於合併財務報表附註五、64內。

GAIN ON DISPOSAL OF ASSET

The gain on disposal of asset for 2025 was approximately RMB11.5 million, representing a decrease of the gain of approximately RMB11.9 million as compared with the gain of approximately RMB23.4 million for the same period of 2024, which was mainly attributable to the decrease of revenue from environmental relocation during the Period. Details are set out in Note V. 64 to the consolidated financial statements.

銷售及管理費用

在二零二五年度的銷售及管理費用約人民幣910.1百萬元，較二零二四年同期的約人民幣894.5百萬元，增加約人民幣15.6百萬元，增幅約1.7%。銷售及管理費用佔營業收入的比率較去年同期略有微降。銷售費用同比減少約人民幣0.9百萬元，管理費用同比增加約人民幣16.5百萬元，主要是勞務費用增加所致。

SELLING AND ADMINISTRATIVE EXPENSES

The selling and administrative expenses for 2025 were approximately RMB910.1 million, representing an increase of approximately RMB15.6 million or approximately 1.7% as compared with approximately RMB894.5 million for the same period of 2024. The proportion of selling and administrative expenses to operating revenue slightly decreased compared with the same period of last year. Selling expenses decrease by approximately RMB0.9 million year-on-year; while administrative expenses increased by approximately RMB16.5 million year-on-year, mainly due to the increase in labor costs.

營業利潤

在二零二五年度的營業利潤約人民幣805.3百萬元，較二零二四年同期的約人民幣517.0百萬元，大幅增加約人民幣288.3百萬元，增幅約55.8%，主要是合營和聯營企業投收益益同比大幅增長約人民幣287.5百萬元所致。

OPERATING PROFIT

The operating profit for 2025 was approximately RMB805.3 million, representing a significant increase of approximately RMB288.3 million or approximately 55.8% as compared with approximately RMB517.0 million for the same period of 2024, mainly due to the significant year-on-year increase in investment income from associated and joint ventures of approximately RMB287.5 million.

財務費用

在二零二五年度的淨利息開支約人民幣60.4百萬元，較二零二四年同期的約人民幣80.8百萬元，減少約人民幣20.4百萬元，減幅約25.2%，主要是票據貼現支出減少所致。有關詳情載於合併財務報表附註五、58內。

FINANCE COSTS

The net interest expenses in 2025 were approximately RMB60.4 million, representing a decrease of approximately RMB20.4 million or approximately 25.2% as compared with approximately RMB80.8 million in the same period of 2024, which was mainly due to the decrease in bill discounting expenses. Details are set out in Note V. 58 to the consolidated financial statements.

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

投資收益

在二零二五年度的投資收益約人民幣789.8百萬元，較二零二四年同期的約人民幣498.6百萬元，大幅增加約人民幣291.2百萬元，主要受益於大馬力柴油發動機業務盈利上升拉動所致。有關詳情載於合併財務報表附註五、60內。

所得稅費用

截至二零二五年十二月三十一日止年度，所得稅費用約人民幣26.2百萬元，較二零二四年同期的約人民幣61.8百萬元，減少約人民幣35.6百萬元，減幅約57.6%，主要是通用機械業務利潤下滑所致。有關詳情載於合併財務報表附註五、67內。

股東應佔利潤

截至二零二五年十二月三十一日止年度，股東應佔利潤約人民幣763.9百萬元，較二零二四年同期的約人民幣431.8百萬元，增加約人民幣332.1百萬元，增幅約76.9%。每股盈利約為人民幣0.21元較去年同期增長約為人民幣0.09元或76.9%。主要是因為投資收益增加及水力發電業務扭虧為盈所致。

可供分派的儲備

根據本公司章程（「章程」），本公司基於利潤的可供分配儲備為香港財務報告準則及中國企業會計準則規定下較低者。

於二零二五年十二月三十一日，本公司可供分配給本公司股東（「股東」）的儲備約為人民幣3,396.4百萬元。

INVESTMENT INCOME

Investment income for 2025 amounted to approximately RMB789.8 million, representing a significant increase of approximately RMB291.2 million as compared with approximately RMB498.6 million for the same period of 2024, mainly benefited from the increase in profitability of the high-horsepower diesel engine business. Details are set out in Note V. 60 to the consolidated financial statements.

INCOME TAX EXPENSES

The income tax expenses for the year ended 31 December 2025 were approximately RMB26.2 million, representing a decrease of approximately RMB35.6 million or approximately 57.6% as compared with approximately RMB61.8 million for the same period of 2024, which was mainly due to the profit of the general machinery business declined. Details are set out in Note V. 67 to the consolidated financial statements.

PROFIT ATTRIBUTABLE TO SHAREHOLDERS

The profit attributable to shareholders for the year ended 31 December 2025 amounted to approximately RMB763.9 million, representing an increase of approximately RMB332.1 million or approximately 76.9% as compared with approximately RMB431.8 million for the same period of 2024. Earnings per share amounted to approximately RMB0.21, representing an increase of approximately RMB0.09 or approximately 76.9% as compared with the same period of last year, mainly due to an increase of investment income and a return to profitability in the hydropower operations.

DISTRIBUTABLE RESERVES

According to the Articles of Association (the “Articles of Association”) of the Company, the Company’s reserves available for distribution based on the Company’s profit are the lower of that determined under Hong Kong Financial Reporting Standards and China Accounting Standards for Business Enterprises.

As at 31 December 2025, the Company’s distributable reserves attributable to shareholders of the Company (the “Shareholders”) amounted to approximately RMB3,396.4 million.

流動資金情況

於二零二五年十二月三十一日，本集團的現金及銀行存款（包括受限制現金）共約人民幣2,684.8百萬元（二零二四年十二月三十一日：約人民幣2,744.9百萬元），減少約人民幣60.1百萬元或約2.2%，主要是銷售回款波動影響。

在本期間，本集團經營業務淨現金所得額約人民幣459.5百萬元（截至二零二四年十二月三十一日止年度：淨現金所得額約人民幣717.7百萬元）；投資活動淨現金所得額約人民幣378.8百萬元（截至二零二四年十二月三十一日止年度：淨現金所得額約人民幣47.9百萬元）；融資活動淨現金額約人民幣-483.8百萬元（截至二零二四年十二月三十一日止年度：淨現金額約人民幣-845.8百萬元）。董事認為，本集團財政穩健，並有足夠資源支持其營運資金需求及應付其可預見的資本開支。

應收賬款及其它應收款

於二零二五年十二月三十一日，本集團應收賬款及其它應收款總額約人民幣4,009.3百萬元，較二零二四年十二月三十一日的約人民幣3,719.8百萬元，增加約人民幣217.5百萬元，主要是清潔能源裝備業務整體增加所致。有關應收賬款的賬齡分析詳細載於合併財務報表附註五、5及五、9。

CASH FLOW

As at 31 December 2025, the cash and bank deposits (including restricted cash) of the Group amounted to approximately RMB2,684.8 million (31 December 2024: approximately RMB2,744.9 million), representing a decrease of approximately RMB60.1 million or approximately 2.2%, mainly due to fluctuations in sales collection.

During the Period, the Group had a net cash inflow from operating activities of approximately RMB459.5 million (for the year ended 31 December 2024: a net cash inflow of approximately RMB717.7 million); a net cash inflow from investing activities of approximately RMB378.8 million (for the year ended 31 December 2024: a net cash inflow was approximately RMB47.9 million); a net cash outflow from financing activities was approximately RMB-483.8 million (for the year ended 31 December 2024: a net cash outflow was approximately RMB-845.8 million). Directors believe that the Group is financially sound and has sufficient resources to meet its operating capital needs and fund any predictable capital expenditure.

ACCOUNTS RECEIVABLE AND OTHER RECEIVABLES

As at 31 December 2025, the total accounts receivable and other receivables of the Group amounted to approximately RMB4,009.3 million, representing an increase of approximately RMB217.5 million as compared with approximately RMB3,719.8 million as at 31 December 2024, mainly due to the overall increase in the clean energy equipment business. Please refer to Note V. 5 and V. 9 to the consolidated financial statements for detailed ageing analysis of accounts receivable.

應付賬款及其它應付款

於二零二五年十二月三十一日，本集團應付賬款及其它應付款總額約人民幣3,611.9百萬元，較二零二四年十二月三十一日的約人民幣3,124.0百萬元，增加約人民幣487.9百萬元，主要是清潔能源裝備業務整體增加所致。有關應付賬款的賬齡分析詳細載於合併財務報表附註五、33及五、35。

ACCOUNTS PAYABLE AND OTHER PAYABLES

As at 31 December 2025, the total accounts payable and other payables of the Group amounted to approximately RMB3,611.9 million, representing an increase of approximately RMB487.9 million as compared with approximately RMB3,124.0 million as at 31 December 2024, mainly due to the overall increase in the clean energy equipment business. Details of the aging analysis of accounts payable are set out in Note V. 33 and V. 35 to the consolidated financial statements.

資產與負債

於二零二五年十二月三十一日，本集團資產總額約人民幣19,952.3百萬元，較二零二四年十二月三十一日約人民幣17,686.8百萬元，增加約人民幣2,265.5百萬元。流動資產總額約人民幣12,824.5百萬元，較二零二四年十二月三十一日約人民幣11,314.6百萬元，增加約人民幣1,509.9百萬元，佔資產總額的約64.3%。然而，非流動資產總額約人民幣7,127.8百萬元，較二零二四年十二月三十一日約人民幣6,372.1百萬元，增加約人民幣755.7百萬元，佔資產總額的約35.7%。

ASSETS AND LIABILITIES

As at 31 December 2025, the total assets of the Group amounted to approximately RMB19,952.3 million, representing an increase of approximately RMB2,265.5 million as compared with approximately RMB17,686.8 million as at 31 December 2024. Total current assets amounted to approximately RMB12,824.5 million, representing an increase of approximately RMB1,509.9 million as compared with approximately RMB11,314.6 million as at 31 December 2024, accounting for approximately 64.3% of total assets. However, the total non-current assets amounted to approximately RMB7,127.8 million, representing an increase of approximately RMB755.7 million as compared with approximately RMB6,372.1 million as at 31 December 2024, accounting for approximately 35.7% of total assets.

於二零二五年十二月三十一日，本集團負債總額約人民幣10,645.5百萬元，較二零二四年十二月三十一日約人民幣9,068.4百萬元，增加約人民幣1,577.1百萬元。流動負債總額為約人民幣9,766.2百萬元，較二零二四年十二月三十一日約人民幣7,422.7百萬元，增加約人民幣2,343.5百萬元，佔負債總額約91.7%。然而，非流動負債總額約人民幣879.3百萬元，較二零二四年十二月三十一日約人民幣1,645.7百萬元，減少約人民幣766.4百萬元，佔負債總額約8.3%。

As at 31 December 2025, the total liabilities of the Group amounted to approximately RMB10,645.5 million, representing an increase of approximately RMB1,577.1 million as compared with approximately RMB9,068.4 million as at 31 December 2024. Total current liabilities were approximately RMB9,766.2 million, representing an increase of approximately RMB2,343.5 million as compared with approximately RMB7,422.7 million as at 31 December 2024, accounting for approximately 91.7% of the total liabilities. However, the total non-current liabilities were approximately RMB879.3 million, representing a decrease of approximately RMB766.4 million as compared with approximately RMB1,645.7 million as at 31 December 2024, and accounting for approximately 8.3% of total liabilities.

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

於二零二五年十二月三十一日，本集團流動資產淨值約人民幣3,058.3百萬元，較二零二四年十二月三十一日約人民幣3,891.9百萬元，減少約人民幣833.6百萬元，主要是流動負債增加所致。

流動比率

於二零二五年十二月三十一日，本集團的流動比率（即流動資產除以流動負債之比率）為1.31:1（二零二四年十二月三十一日：1.52:1）。

負債比率

於二零二五年十二月三十一日，本集團的負債比率按借款除以總資本計算，總資本包括合併資產負債表中的權益加借貸，負債比率為19.5%（二零二四年十二月三十一日（經重述）：20.3%）。

借款情況

於二零二五年十二月三十一日，本集團的銀行及其它借款總額為約人民幣2,259.2百萬元，較二零二四年十二月三十一日約人民幣2,201.7百萬元，增加約人民幣57.5百萬元。

本集團須於一年內償還的借款約人民幣1,953.4百萬元，較二零二四年十二月三十一日約人民幣1,120.5百萬元，增加約人民幣832.9百萬元。須於一年後償還的借款為約人民幣305.8百萬元，較二零二四年十二月三十一日約人民幣1,081.3百萬元，減少約人民幣775.5百萬元。

As at 31 December 2025, the net current assets of the Group were approximately RMB3,058.3 million, representing a decrease of approximately RMB833.6 million as compared with approximately RMB3,891.9 million as at 31 December 2024, mainly due to an increase in current liabilities.

CURRENT RATIO

As at 31 December 2025, the current ratio (the ratio of current assets to current liabilities) of the Group was 1.31:1 (31 December 2024: 1.52:1).

GEARING RATIO

As at 31 December 2025, the gearing ratio of the Group, calculated as borrowings divided by total capital which comprises equity and borrowings as shown in the consolidated balance sheets, was 19.5% (31 December 2024 (restated): 20.3%).

INDEBTEDNESS

As at 31 December 2025, the Group had an aggregate bank and other borrowings of approximately RMB2,259.2 million, representing an increase of approximately RMB57.5 million as compared with approximately RMB2,201.7 million as at 31 December 2024.

Borrowings repayable by the Group within one year were approximately RMB1,953.4 million, representing an increase of approximately RMB832.9 million as compared with approximately RMB1,120.5 million as at 31 December 2024. Borrowings repayable after one year were approximately RMB305.8 million, representing a decrease of approximately RMB775.5 million as compared with approximately RMB1,081.3 million as at 31 December 2024.

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

資產擔保

於二零二五年十二月三十一日，本集團銀行存款中有質押或受限制使用存款為約人民幣百622.9萬元（二零二四年十二月三十一日為約人民幣642.2百萬元）。此外，本集團部分銀行借款以本集團若干土地使用權、不動產、工廠及設備、投資物業及本集團其它資產作質押，於二零二五年十二月三十一日抵押品及質押品的賬面淨值為約人民幣百63.2萬元（二零二四年十二月三十一日為約人民幣33.3百萬元）。

或有負債

於二零二五年十二月三十一日，本集團沒有重大或有負債。

重大事項

本期間事項

(一) 控股股東股權結構變更

本公司於2025年2月26日收到控股股東重慶機電控股（集團）公司（「重慶機電集團」）通知，(i)重慶渝富控股集團有限公司（「渝富控股」）以人民幣500,000萬元對價對重慶機電集團進行增資，出資方式包括現金和非現金方式，增資完成後渝富控股持有重慶機電集團約44.58%股權（「增資事項」）；及(ii)重慶市國資委同意將其所持有重慶機電集團35.42%股權無償劃轉給渝富控股（「無償劃轉」）（連同增資事項統稱「內部重組」）。內部重組完成後，渝富控股持有重慶機電集團80%股權，成為重慶機電集團的直接控股股東，並成為本公司的間接控股股東；而重慶機電集團仍是本公司的直接控股股東，以及重慶市國資委仍是本公司的最終控股股東。

SECURED ASSETS

As at 31 December 2025, approximately RMB622.9 million of the Group's bank deposits was held with pledge or restriction for use (31 December 2024: approximately RMB642.2 million). In addition, certain bank borrowings of the Group were secured by the Group's certain land use rights, properties, plant and equipment, investment properties, and other assets of the Group. The net book value of collateral and pledged assets as at 31 December 2025 was approximately RMB63.2 million (31 December 2024: approximately RMB33.3 million).

CONTINGENT LIABILITIES

As at 31 December 2025, the Group had no significant contingent liabilities.

SIGNIFICANT EVENTS

Events in the Period

(I) *Change in Shareholding Structure of Controlling Shareholder*

The Company received a notification from its controlling Shareholder, Chongqing Machinery and Electronics Holding (Group) Co., Ltd. ("CQMEHG"), on 26 February 2025: (i) Chongqing Yufu Holding Group Co., Ltd.* (重慶渝富控股集團有限公司) ("Yufu Holding") would make a capital increase to CQMEHG with a consideration of RMB5,000 million through cash and non-cash contribution methods. Upon completion of the capital increase, Yufu Holding would hold approximately 44.58% equity interest in CQMEHG (the "Capital Increase"); and (ii) Chongqing SASAC agreed to gratuitously transfer its 35.42% equity interest in CQMEHG to Yufu Holding (the "Gratuitous Transfer") (together with the Capital Increase, collectively referred to as the "Internal Restructuring"). Upon completion of the Internal Restructuring, Yufu Holding holds 80% equity interest in CQMEHG to be the direct controlling Shareholder of CQMEHG, and becomes the indirect controlling Shareholder of the Company, whereas CQMEHG remains the direct controlling Shareholder of the Company, and Chongqing SASAC remains the ultimate controlling Shareholder of the Company.



2025年4月29日，本公司收到重慶機電集團通知，內部重組相關的工商變更登記手續已辦理完成。

詳情請參閱本公司日期分別為2025年2月26日及2025年4月29日刊發在聯交所披露易網站 (<https://www.hkexnews.hk/>) 之公告。

另外，本公司收到控股股東重慶機電集團通知，其已於2025年9月19日與本公司原股東重慶建工集團股份有限公司（「建工集團」）簽署非公開股權轉讓協議，據此，建工集團同意將其持有本公司6.30%股份全部轉讓給重慶機電集團（「本次交易」）。本次交易完成後，建工集團不再持有本公司任何股份，而重慶機電集團持有本公司61.04%股份。本公司的間接控股股東仍為渝富控股，以及重慶市國資委仍是本公司的最終控股股東。

有關該交易詳情請參閱本公司日期為2025年9月19日刊發在聯交所披露易網站 (<https://www.hkexnews.hk/>) 之公告。

On 29 April 2025, the Company received a notification from CQMEHG that the Industrial and Commercial Administration procedures related to the Internal Restructuring had been completed.

For details, please refer to the Company's announcements respectively dated 26 February 2025 and 29 April 2025, which were published on the HKEXnews website of the Stock Exchange (<https://www.hkexnews.hk/>).

In addition, the Company received a notification from its controlling Shareholder, CQMEHG, that it had entered into a non-public equity transfer agreement with the Company's original shareholder, Chongqing Construction Engineering Group Corporation Limited*（重慶建工集團股份有限公司）（“CCEG”），on 19 September 2025, pursuant to which CCEG agreed to transfer all of its 6.30% shares in the Company to CQMEHG (the “Transaction”). Upon completion of the Transaction, CCEG no longer holds any shares in the Company, and CQMEHG holds 61.04% shares in the Company. The indirect controlling shareholder of the Company remains Yufu Holding, and Chongqing SASAC remains the ultimate controlling Shareholder of the Company.

For details of the transaction, please refer to the Company's announcement dated 19 September 2025 published on the HKEXnews website of the Stock Exchange (<https://www.hkexnews.hk/>).



(二) 非執行董事辭任

本公司董事會於2025年9月30日收到非執行董事竇波先生之辭呈。竇波先生因工作安排，申請辭去本公司第七屆董事會非執行董事及審計委員會成員職務。竇波先生的辭任未導致本公司第七屆董事會人數低於法定最低人數要求，其辭任亦不會影響本公司董事會的正常運作，竇波先生的辭任自辭呈送達董事會時實時生效。竇波先生確認，其與本公司董事會、監事會並無意見分歧，亦無任何其他事項需要知會本公司股東及債權人。本公司對竇波先生在任職期間的工作表示充分認可，對其為本公司發展所做的貢獻表示衷心感謝。

有關該交易詳情請參閱本公司日期為2025年9月30日刊發在聯交所披露易網站 (<https://www.hkexnews.hk/>) 之公告。

(II) Resignation of Non-executive Director

The Board of the Company received a resignation letter from Mr. Dou Bo, a non-executive director, on 30 September 2025. Due to work arrangement, Mr. Dou Bo had applied to resign from the positions as a non-executive director of the seventh session of the Board, and a member of the audit committee of the Company. Mr. Dou Bo's resignation did not cause the number of the seventh session of the Board of the Company to fall below the statutory minimum requirement, nor did his resignation affect the normal operation of the Board of the Company. Mr. Dou Bo's resignation took effect immediately upon the delivery of his resignation letter to the Board. Mr. Dou Bo had confirmed that he had no disagreement with the Board and the supervisory committee of the Company, and there were no other matters that need to be brought to the attention of the shareholders and creditors of the Company. The Company fully recognises the effort of Mr. Dou Bo during his tenure and would like to express its sincere gratitude for his contributions to the development of the Company.

For details of the transaction, please refer to the Company's announcement dated 30 September 2025 published on the HKEXnews website of the Stock Exchange (<https://www.hkexnews.hk/>).

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

(三) 修訂《公司章程》暨撤銷監事會

本公司已於2025年10月28日召開臨時股東大會審議批准修訂《公司章程》、股東大會議事規則及董事薪酬管理辦法暨撤銷監事會，即日起，本公司不再設立監事會和監事，刪除《公司章程》、股東大會議事規則及董事薪酬管理辦法中涉及監事會和監事的所有條款，由審計委員會行使《公司法》規定的監事會職權。

上述修改已於2025年10月28日相關決議作出之日生效。

詳情請參閱本公司日期分別為2025年10月8日及2025年10月28日刊發在聯交所披露易網站 (<https://www.hkexnews.hk/>) 之公告及通函。

(四) 關連交易－出售分公司標的資產組

2025年11月27日，本公司與重慶卓越實業發展有限公司(「卓越公司」)(控股股東之全資附屬公司)簽訂了資產轉讓協議，據此，本公司同意出售及卓越公司同意收購重慶機電股份有限公司昇普科技分公司(「昇普科技」)標的資產組，代價為人民幣488.54萬元。

(III) Amendments to the Articles of Association and Abolition of Supervisory Committee

The Company convened the extraordinary general meeting on 28 October 2025 to consider and approve the amendments to the Articles of Association, the Rules of Procedure of General Meeting and the Administration Measures for Directors' Remuneration, and the abolition of Supervisory Committee. Effective immediately, the Company no longer establishes the Supervisory Committee and Supervisors. All provisions in the Articles of Association, the Rules of Procedure of General Meeting and the Administration Measures for Directors' Remuneration which relate to the Supervisory Committee and Supervisors were deleted, and the Audit Committee exercises the powers of the Supervisory Committee as stipulated in the Company Law.

The above amendments became effective on 28 October 2025, being the date on which the relevant resolutions were passed.

For details, please refer to the Company's announcement and circular respectively dated 8 October 2025 and 28 October 2025, which were published on the HKEXnews website of the Stock Exchange (<https://www.hkexnews.hk/>).

(IV) Connected Transaction – Sale of Target Asset Package of a Branch Company

On 27 November 2025, the Company entered into an asset transfer agreement with Chongqing Zhuoyue Industrial Development Co., Ltd.* (重慶卓越實業發展有限公司) ("Zhuoyue Company") (a wholly-owned subsidiary of the Controlling Shareholder), pursuant to which the Company agreed to sell, and Zhuoyue Company agreed to acquire, the target asset package of Shengpu Technology Branch Company of Chongqing Electromechanical Co., Ltd.* (重慶機電股份有限公司昇普科技分公司) ("Shengpu Technology") for a consideration of RMB4,885,400.



卓越公司為本公司的關連人士，出售事項構成上市規則第14A章下本公司的關連交易。由於根據上市規則第14章計算的最高適用百分比率超過0.1%但低於5%，根據上市規則第14A.76(2)條，資產轉讓協議項下的出售事項僅須遵守有關年度審閱、申報及公告的規定，但獲豁免遵守通函(包括獨立財務意見)及獨立股東批准的規定。概無董事於出售事項中擁有重大利益，亦無董事須就董事會批准出售事項之相關決議案放棄投票。資產轉讓協議及其項下的出售事項已獲全體董事一致通過。

有關該交易詳情請參閱本公司日期為2025年11月27日刊發在聯交所披露易網站(<https://www.hkexnews.hk/>)之公告。

除上文所披露者，本期間內本公司並無任何其它重大須予披露事項。

Zhuoyue Company constitutes a connected person of the Company, and the disposal constitutes a connected transaction for the Company under Chapter 14A of the Listing Rules. As the highest applicable percentage ratio calculated in accordance with Chapter 14 of the Listing Rules exceeds 0.1% but is less than 5%, pursuant to Rule 14A.76(2) of the Listing Rules, the disposal under the asset transfer agreement is only subject to the requirements relating to annual review, reporting and announcement, but is exempt from the requirements relating to circular (including independent financial advice) and independent Shareholders' approval. No Director has a material interest in the disposal, nor was any Director required to abstain from voting on the relevant resolution of the Board approving the disposal. The asset transfer agreement and the disposal contemplated thereunder have been unanimously approved by all Directors.

For details of the transaction, please refer to the Company's announcement dated 27 November 2025 published on the HKEXnews website of the Stock Exchange (<https://www.hkexnews.hk/>).

Save as disclosed above, the Company had no other significant discloseable events during the Period.

本期間之後事項

本公司並無本期間之後任何其它重大須予披露事項。

SUBSEQUENT EVENTS

The Company does not have any other significant events after the Period to be disclosed.

資本開支

於二零二五年度，本集團資本開支總額約人民幣239.8百萬元，主要用於擴展廠房、生產技術的提升、生產設備的升級（二零二四年度為約人民幣144.4百萬元）。

CAPITAL EXPENDITURE

In 2025, the total capital expenditure of the Group was approximately RMB239.8 million, which was principally used for plant expansion, improvement of production technology and equipment upgrade (2024: approximately RMB144.4 million).

資本承諾

於二零二五年十二月三十一日，本集團與固定資產及無形資產相關之資本承諾約人民幣百42.5萬元（二零二四年十二月三十一日為約人民幣35.7百萬元）。

CAPITAL COMMITMENTS

As at 31 December 2025, the Group had capital commitments of approximately RMB42.5 million (31 December 2024: approximately RMB35.7 million) in respect of fixed assets and intangible assets.

財資政策

本集團已採用財資政策，透過本集團有金融服務資格的附屬公司集中其不同附屬公司可用的財務資源以應付其不同附屬公司的業務需要。例如，採用集中方式管理有參與附屬公司可得的資金，包括現金、銀行存款、票據及其他金融工具。該等資產（如票據及金融工具）透過合適的背書或轉讓方式於本集團有金融服務資格的附屬公司管理及安排短期融資的額度，使該等資產可以用極低的融資成本全面動用以履行本集團相關附屬公司的付款責任。本集團密切監察使用水平及融資時所需本集團給予財政擔保，而各項有關交易的價值僅相當於本集團其總資產及業務的不重大部分。

TREASURY POLICIES

The Group has adopted treasury policies, which concentrate the financial resources available to its different subsidiaries to meet the business needs of its different subsidiaries through the subsidiaries involved with financial services qualifications of the Group. For example, the Group has adopted a centralised approach in managing the funds available to subsidiaries involved, including cash, bank deposits, bills and other financial instruments. These assets, such as bills and financial instruments, are managed and arranged as short-term financing amongst subsidiaries with financial services qualifications of the Group through proper endorsements or transfers so that they can be fully utilized to meet payment obligations of the Group's relevant subsidiaries with minimal financing cost. The Group closely monitors the level of use and the financial guarantees given by the Group at the time of financing and the value of each of these transactions only represents an immaterial part of its total assets and undertakings.

管理層討論及分析 MANAGEMENT'S DISCUSSION AND ANALYSIS

本集團附屬公司重慶機電控股集團財務有限公司提供金融服務，建立完善風險管理、貸款減值和信貸審批政策，其政策內容載於二零二三年十月十日有關補充公告內。

僱員

於二零二五年十二月三十一日，本集團共有僱員6,215人（二零二四年十二月三十一日共7,880人）。本集團繼續推動技術人才升級，培育／招聘富有技術及管理經驗的人才，完善薪酬與業績掛鈎的分配體系，加強安全培訓，加強防疫措施，保障員工安全和保持良好和諧的勞資關係。

關於本集團與僱員關係、僱員培訓政策、相關法律法規遵守的進一步詳情，可參考分別於聯交所披露易網站www.hkexnews.hk及本公司網站<http://www.chinacqme.com>上載列的本公司「環境、社會及管治報告」。

Chongqing Mechanical and Electrical Holding Group Finance Co., Ltd., a subsidiary of the Group, provides financial services and establishes and improves risk management, loan impairment and credit approval policies, the details of which are set out in the relevant supplemental announcement dated 10 October 2023.

EMPLOYEES

As at 31 December 2025, the Group had a total of 6,215 employees (31 December 2024: 7,880 employees). The Group will continue to upgrade its technical talent base, foster/recruit personnel possessing extensive technical and management experiences, optimise the distribution system that links the remunerations and performance reviews of the management and employees, improve training on safety and strengthen epidemic prevention measures so as to ensure employees' safety and maintain good and harmonious employee-employer relations.

Further details of the Group's relationship with employees, employee training policies and compliance with relevant laws and regulations are set out in "Environmental, Social and Governance Report" of the Company which is available on the HKEXnews website of the Stock Exchange at www.hkexnews.hk and the website of the Company at <http://www.chinacqme.com>.

董事、監事及高級管理人員 DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

下表載列有關本公司現任董事的資料：

The following table sets out information regarding the current Directors of the Company:

姓名	Name	年齡 Age	職位	Position
岳相軍	Yue Xiangjun	49	董事長、執行董事及總經理	Chairman, Executive Director and General Manager
秦少波	Qin Shaobo	58	執行董事兼副總經理	Executive Director and Vice General Manager
鄧瑞	Deng Rui	51	執行董事、副總經理及董事會秘書	Executive Director, Vice General Manager and Secretary to the Board
雷斌	Lei Bin	50	非執行董事	Non-executive Director
朱穎	Zhu Ying	49	非執行董事	Non-executive Director
蔡志濱	Cai Zhibin	53	非執行董事	Non-executive Director
柯瑞	Ke Rui	39	獨立非執行董事	Independent Non-executive Director
劉立軍	Liu Lijun	55	獨立非執行董事	Independent Non-executive Director
蒲華燕	Pu Huayan	43	獨立非執行董事	Independent Non-executive Director
王振華	Wong Chun Wa	51	獨立非執行董事	Independent Non-executive Director

執行董事

岳相軍先生，49歲，本公司黨委書記、董事長、執行董事、總經理。岳先生為高級工程師。於2024年11月至今兼任重慶日立能源變壓器有限公司副董事長；於2024年7月至今兼任重慶成飛新材料股份有限公司董事、重慶康明斯發動機有限公司董事長；於2023年5月至今兼任精密技術集團有限公司（PTG集團）董事、重慶機電智能製造有限公司董事；於2023年5月至2025年9月兼任精密技術集團有限公司（PTG集團）董事長，精密技術集團投資發展有限公司（PTG香港公司）執行董事；於2023年3月至今兼任重慶機電控股集團財務有限公司副董事長、董事，重慶通用工業（集團）有限責任公司董事；於2023年3月至2025年6月兼任重慶工業賦能創新中心有限公司董事。岳先生於2023年3月起擔任本公司執行董事、總經理；於2021年2月至2023年3月擔任重慶機電智能製造有限公司黨支部書記、董事長，重慶盟訊電子科技有限公司董事長；於2020年10月至2021年2月擔任重慶機電智能製造有限公司黨支部書記、董事長，重慶盟訊電子科技

EXECUTIVE DIRECTORS

Mr. Yue Xiangjun (岳相軍), aged 49, is the secretary of the Party Committee, the chairman, an executive Director and the general manager of the Company. Mr. Yue is a senior engineer. Mr. Yue has been the vice chairman of Chongqing Hitachi Energy Transformer Co., Ltd. since November 2024; a director of Chongqing Chengfei New Materials Co., Ltd. and the chairman of Chongqing Cummins Engine Company Limited since July 2024; a director of Precision Technologies Group (PTG) Limited (精密技術集團有限公司) (PTG Group) and a director of Chongqing Machinery & Electronic Intelligent Manufacturing Co., Ltd. (重慶機電智能製造有限公司) since May 2023; the chairman of Precision Technologies Group (PTG) Limited (PTG Group) and an executive Director of PTG Investment Development Company Ltd. (精密技術集團投資發展有限公司) (PTG Hong Kong) from May 2023 to September 2025; the vice chairman and director of Chongqing Mechanical and Electrical Holding Group Finance Co., Ltd. (重慶機電控股集團財務有限公司) and the director of Chongqing General Industry (Group) Co., Ltd. (重慶通用工業（集團）有限責任公司) since March 2023; a director of Chongqing Industrial Enabling Innovation Center Co., Ltd. (重慶工業賦能創新中心有限公司) from March 2023 to June 2025. Mr. Yue served as the executive Director and the general manager of the Party Committee of the Company since March 2023. He served as the Party branch secretary and the chairman of Chongqing Machinery & Electronic Intelligent Manufacturing Co., Ltd. and the chairman of Chongqing Unication Electronic Technology Co., Ltd. from

董事、監事及高級管理人員

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

有限公司黨總支書記、董事長、總經理；於2020年7月至2020年10月擔任重慶機電智能製造有限公司董事長，重慶盟訊電子科技有限公司黨總支書記、董事長、總經理；於2017年7月至2020年7月擔任重慶盟訊電子科技有限公司黨總支書記、總經理兼重慶機電智能製造有限公司董事、副總經理；於2017年2月至2017年7月擔任重慶盟訊電子科技有限公司總經理、黨總支書記；於2012年10月至2017年2月擔任西南計算機有限責任公司副總經理；於2010年2月至2012年10月擔任西南計算機有限責任公司副總經濟師兼經營市場部部長、北京開發部主任；於2008年2月至2010年2月擔任西南計算機有限責任公司副總經濟師兼規劃發展部部長、北京開發部主任；於2005年1月至2008年2月擔任西南計算機有限責任公司北京開發部主任；於2004年2月至2005年1月擔任西南計算機有限責任公司信息技術研究所仿真室主任；於1999年7月至2004年2月在國營第七八九廠信息技術研究所任設計師。岳先生於2014年4月至2014年6月在清華大學經濟管理學院完成工商管理高級課程73期培訓學習；於2006年8月至2011年9月在北京理工大學控制工程領域專業學習，獲工程碩士學位；於1995年8月至1999年7月在西安電子科技大學應用數學系應用數學專業本科學習，獲理學學士學位。

February 2021 to March 2023. He also served as the Party branch secretary and the chairman of Chongqing Machinery & Electronic Intelligent Manufacturing Co., Ltd., and the secretary of Party general branch, the chairman and general manager of Chongqing Unication Electronic Technology Co., Ltd. from October 2020 to February 2021. He served as the chairman of Chongqing Machinery & Electronic Intelligent Manufacturing Co., Ltd., and the secretary of Party general branch, the chairman and general manager of Chongqing Unication Electronic Technology Co., Ltd. from July 2020 to October 2020; he served as the secretary of Party general branch and the general manager of Chongqing Unication Electronic Technology Co., Ltd., a director and a vice general manager of Chongqing Machinery & Electronic Intelligent Manufacturing Co., Ltd. from July 2017 to July 2020, and the general manager and secretary of Party general branch of Chongqing Unication Electronic Technology Co., Ltd. from February 2017 to July 2017. He also served as a vice general manager of Southwest Computer Co., Ltd. from October 2012 to February 2017, the deputy general economist, the head of the business and market department and the officer of Beijing development department of Southwest Computer Co., Ltd. from February 2010 to October 2012, the deputy general economist, the head of the planning and development department and the officer of Beijing development department of Southwest Computer Co., Ltd. from February 2008 to February 2010, the officer of Beijing development department of Southwest Computer Co., Ltd. from January 2005 to February 2008, and the officer of simulation office of information technology institute of Southwest Computer Co., Ltd. from February 2004 to January 2005. Mr. Yue acted as a designer of information technology institute of the State-owned Factory 789 from July 1999 to February 2004. Mr. Yue completed the training and study of the 73rd advanced business management course at School of Economics and Management, Tsinghua University from April 2014 to June 2014. Mr. Yue studied in the Control Engineering Field Major at Beijing Institute of Technology from August 2006 to September 2011 and obtained a master's degree in engineering. He took undergraduate study in the Applied Mathematics Major at the Applied Mathematics Department of XiDian University from August 1995 to July 1999 and obtained a bachelor's degree of science.



董事、監事及高級管理人員 DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

秦少波先生，58歲，為本公司執行董事、副總經理、黨委委員。秦先生為高級工程師。於2025年1月至今兼任重慶機床(集團)有限責任公司董事長；於2024年7月至今，兼任克諾爾商用車系統(重慶)有限公司副董事長；於2023年3月至今兼任重慶卡福汽車制動轉向系統有限公司董事；於2022年11月至今兼任重慶氣體壓縮機廠有限責任公司董事、重慶水輪機廠有限責任公司董事、重慶康明斯發動機有限公司董事；於2020年7月至2022年11月兼任重慶工業賦能创新中心有限公司董事長；於2018年8月至今兼任重慶機床(集團)有限責任公司董事；於2018年6月至今擔任本公司副總經理；於2015年4月至2018年6月擔任重慶市城口縣委常委、縣委副書記；於2009年8月至2015年4月歷任重慶市豐都縣委常委、縣政府黨組成員、統戰部部長、縣委辦公室主任；於2003年2月至2009年8月歷任重慶市經濟委員會高新技術發展與產業化處副處長、教育培訓處處長；於1997年7月至2003年2月歷任中國兵器工業總公司重慶建設工業集團開發部二所副所長、中國兵裝集團國家級企業技術中心常務副主任，中國兵裝集團深圳北方建設摩托車(重慶)製造公司副總經理、中國兵裝集團深圳北方建設摩托車公司技術質量部部長(其間，於1999年3月至2002年3月在重慶大學工商管理學院學習，獲工商管理學碩士學位)；於1996年9月至1997年7月在北京理工大學工業設計系做訪問學者；於1990年7月至1996年9月在重慶建設工業集團任技術員、工程師。

Mr. Qin Shaobo (秦少波), aged 58, is an executive Director, a vice general manager and the member of the Party Committee of the Company. Mr. Qin is a senior engineer. He has served as the chairman of Chongqing Machine Tools (Group) Co., Ltd. since January 2025. He has also served as the vice chairman of Knorr-Bremse Commercial Vehicle Systems (Chongqing) Co., Ltd. since July 2024. He served a director of Chongqing CAFF Automotive Braking & Steering System Co., Ltd. since March 2023 and a director of several companies including Chongqing Gas Compressor Factory Co., Ltd. (重慶氣體壓縮機廠有限責任公司), Chongqing Water Turbine Works Co., Ltd., and Chongqing Cummins Engine Co., Ltd. since November 2022. He served as the chairman of Chongqing Industrial Enabling Innovation Center Co., Ltd. from July 2020 to November 2022, and has served as a director of Chongqing Machine Tools (Group) Co., Ltd. since August 2018. He has served as a vice general manager of the Company since June 2018. He also served as the standing committee member and deputy secretary of the Chengkou County Committee of Chongqing from April 2015 to June 2018; he successively served as the standing committee member, committee member of government, the director of United Front Work Department and office director of Chongqing Fengdu County Committee from August 2009 to April 2015; he successively served as the deputy chief of High-tech Development and Industrialization Division and the chief of the Education and Training Division of the Chongqing Economic Commission from February 2003 to August 2009; he successively served as the deputy director of the Development Department No. 2 of the state-level enterprise technology center in Chongqing Jianshe Industry Group of China North Industries Corporation, the executive deputy director of the National Enterprise Technology Center of China South Industries Group, the vice general manager of Shenzhen North Construction Motorcycle (Chongqing) Manufacturing Company of China South Industries Group and the director of technical quality department of Shenzhen North Jianshe Motorcycle Co., Ltd. of China South Industries Group from July 1997 to February 2003 (during which he studied in the College of Business Administration in Chongqing University from March 1999 to March 2002 and obtained a master's degree in business administration); He was a visiting scholar at the Department of Industrial Design of Beijing Institute of Technology from September 1996 to July 1997; he worked as a technician and engineer in Chongqing Construction Industrial (Group) Co., Ltd. from July 1990 to September 1996.

董事、監事及高級管理人員

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

鄧瑞先生，51歲，本公司執行董事、副總經理、董事會秘書、黨委委員。鄧先生為高級政工師，於2022年10月起擔任本公司副總經理；於2020年7月至2022年10月擔任本公司黨委副書記、紀委書記，於2016年6月至今擔任本公司董事會秘書；於2024年10月至今兼任重慶紅岩方大汽車懸架有限公司副董事長；於2022年11月至今兼任重慶康明斯發動機動有限公司董事；於2022年6月至2022年11月兼任重慶康明斯發動機動有限公司監事；於2018年2月至今兼任重慶江北機械有限公司董事；於2016年7月至今兼任重慶鵲牌電線電纜有限公司、重慶水泵廠有限責任公司董事，兼任愛思帝(重慶)驅動系統有限公司董事、副董事長。鄧先生長期從事人力資源及行政管理工作，擁有豐富的企業管理經驗，於2012年6月至2017年3月歷任重慶機電控股(集團)公司黨委組織部(領導人員管理部)副部長、部長；於2009年6月至2012年5月任重慶機電控股(集團)公司辦公室秘書、副主任；於2007年7月至2009年8月任本公司辦公室秘書、負責人；於2006年2月至2007年7月任重慶機電控股(集團)公司證券領導小組綜合管理部秘書、負責人；於1998年5月至2006年2月歷任重慶軸承工業公司團委書記、宣傳處處長、車間副主任等職務。鄧先生於2014年12月在廈門大學管理學院高級管理人員工商管理碩士專業學習畢業；於2013年1月畢業於廈門大學國際經濟與貿易專業，獲得本科學歷；於2008年12月畢業於重慶市委黨校函授學院經濟管理專業，獲得本科學歷；於2004年畢業於重慶師範大學中文系，獲得專科學歷；於1998年五月畢業於重慶機電工程技術學校機械加工專業，獲得中專學歷。

Mr. Deng Rui (鄧瑞), aged 51, is an executive Director and a vice general manager, the secretary to the Board and the member of the Party Committee of the Company. Mr. Deng is a senior political scientist and has served as a vice general manager of the Company since October 2022. He served as the deputy secretary to the Party Committee and the secretary of the Disciplinary Inspection Committee of the Company from July 2020 to October 2022. He has served as the secretary to the Board since June 2016, the vice chairman of Yanfangda Automobile Suspension Co., Ltd.* (重慶紅岩方大汽車懸架有限公司) since October 2024, and a director of Chongqing Cummins Engine Co., Ltd. since November 2022. He concurrently served as a supervisor of Chongqing Cummins Engine Co., Ltd. from June 2022 to November 2022. He has also served as a director of Chongqing Jiangbei Machinery Co., Ltd. since February 2018. Mr. Deng has served as a director of Chongqing Pigeon Electric Wires & Cables Co. Ltd., and Chongqing Pump Industry Co., Ltd., and concurrently served as the director and deputy chairman of Exedy Chongqing Driving System Co., Ltd. since July 2016. Mr. Deng has been working in human resource and administrative management for a long career with extensive experience in corporate management. He served as the vice minister and minister of the Organization Department of the Party Committee (the Leader Management Department) of Chongqing Machinery and Electrics Holding (Group) Co., Ltd. from June 2012 to March 2017, and the secretary and vice director of Chongqing Machinery and Electric Holding (Group) Co., Ltd. from June 2009 to May 2012. He served as the secretary and head of office of the Company from July 2007 to August 2009, and worked as the secretary and head of the comprehensive management department of securities leading group (證券領導小組綜合管理部) of Chongqing Machinery & Electronics Holding (Group) Co., Ltd. from February 2006 to July 2007, and secretary of the Communist Youth League, the director of promotion division, and deputy workshop supervisor of Chongqing Bearing Industrial Co., Ltd. (重慶軸承工業公司) from May 1998 to February 2006. Mr. Deng graduated from the EMBA Professional Graduate Program in the School of Management of Xiamen University in December 2014 and graduated from Xiamen University, majoring in international economy and trade with a bachelor's degree in January 2013. He graduated from the Correspondence School of the Chongqing Municipal Party School (重慶市委黨校函授學院) in December 2008, majoring in economics and management with a bachelor's degree. He graduated from Department of Chinese Language in Chongqing Normal University with a college degree in 2004 and graduated from Chongqing Machinery & Electric College (重慶機電工程技術學校) in mechanical processing with a technical secondary school education degree in May 1998.

董事、監事及高級管理人員
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非執行董事

雷斌先生，50歲，為高級會計師，於2024年12月至今擔任重慶機電控股(集團)公司黨委委員、財務總監、董事；於2024年10月至2024年12月擔任重慶輕紡控股(集團)公司黨委委員、財務總監、董事；於2020年2月至2024年10月擔任慶鈴汽車(集團)有限公司副總會計師，慶鈴汽車股份有限公司財務總監；於2013年7月至2020年2月擔任慶鈴汽車(集團)有限公司副總會計師、財務部部長；於2011年11月至2013年7月擔任慶鈴汽車(集團)有限公司財務部部長(其間：2012年11月至2013年6月兼任重慶慶鈴鑄造有限公司負責人)；於2005年12月至2011年11月擔任慶鈴汽車(集團)有限公司綜合計劃部副部長(其間：2006年9月至2008年12月在重慶師範學院會計專業大學學習)；於2005年2月至2005年12月擔任慶鈴汽車(集團)有限公司綜合計劃部負責人；於1999年2月至2005年2月擔任慶鈴汽車(集團)有限公司綜合計劃部價格管理員；於1998年4月至1999年2月擔任慶鈴汽車股份有限公司發動機製造部計劃員；於1997年7月至1998年4月擔任慶鈴汽車(集團)有限公司生產管理部調度員。雷先生於2006年9月至2008年12月在重慶師範學院會計專業大學學習；於1993年9月至1997年7月在湖南大學國際金融專業大學學習，獲經濟學學士學位。

NON-EXECUTIVE DIRECTORS

Mr. Lei Bin (雷斌), aged 50, is a senior accountant and has been a member of the Party Committee, Chief Financial Officer and Director of Chongqing Machinery and Electronic Holding (Group) Co., Ltd. since December 2024. He was a member of the Party Committee, Chief Financial Officer and director of Chongqing Light Textile Holdings (Group) Company from October 2024 to December 2024. He served as the Deputy Chief Accountant of Qingling Motors (Group) Co., Ltd. and the Chief Financial Officer of Qingling Motors Co. Ltd from February 2020 to October 2024. He was Deputy Chief Accountant and the head of the finance department of Qingling Motors (Group) Co., Ltd. from July 2013 to February 2020; head of Finance Department of Qingling Motors (Holdings) Ltd. from November 2011 to July 2013 (he was concurrently the principal of Chongqing Qingling Casting Company Limited from November 2012 to June 2013). He served as Deputy Head of the Integrated Planning Department of Qingling Motors (Group) Co., Ltd. from December 2005 to November 2011 (during which time he studied accounting at Chongqing Normal University from September 2006 to December 2008). He was the head of the comprehensive planning department of Qingling Motors (Group) Co., Ltd. from February 2005 to December 2005. He served as a price administrator in the comprehensive planning department of Qingling Motors (Group) Co., Ltd. from February 1999 to February 2005. He worked as a planner of the engine manufacturing department of Qingling Motors Co. Ltd. from April 1998 to February 1999. From July 1997 to April 1998, he served as a scheduler in the production and management department of Qingling Motors (Group) Co., Ltd. Mr. Lei studied at Chongqing Normal University with the major of accounting from September 2006 to December 2008, and at Hunan University with the major of international finance from September 1993 to July 1997, and obtained a bachelor's degree in economics.

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DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

朱穎女士，49歲，為法學博士，於2025年4月起至今擔任渝深創富私募股權投資基金管理公司董事長；於2021年9月至2025年4月擔任重慶渝富資本運營集團有限公司副總經理；於2022年8月至今擔任重慶商社(集團)有限公司及重慶百貨大樓股份有限公司董事；於2021年10月至2023年7月擔任重慶商社商業管理有限公司董事；於2021年7月至2021年9月擔任重慶渝富資本運營集團有限公司中層正職管理層級；於2020年7月至2021年7月擔任重慶渝富控股集團有限公司業務管理部總經理；於2020年4月至2020年7月擔任重慶渝富控股集團有限公司風險合規部部長；於2019年1月至2020年4月擔任重慶渝富資產經營管理集團有限公司風險合規部部長；於2015年5月至2019年1月擔任重慶渝富資產經營管理集團有限公司風險合規部副部長；於2014年1月至2015年5月擔任重慶渝富資產經營管理集團有限公司風險合規部高級主管；於2012年1月至2014年1月在重慶渝富資產經營管理集團有限公司法律事務部工作；於2007年7月至2012年1月為重慶康實律師事務所律師；於2000年9月至2001年9月在瀘州老窖集團工作。朱女士於2004年9月至2007年7月在重慶大學法學院環境與資源保護法學專業學習；於2001年9月至2004年7月在西南政法大學法律碩士專業學習，獲法律碩士學位；於1996年9月至2000年7月在西北紡織工學院經濟管理系工業外貿專業學習，獲工學學士學位。

Ms. Zhu Ying (朱穎), aged 49, a Juris Doctorate degree holder, has been serving as the Chairman of Yushen Chuangfu Private Equity Fund Management Company* (渝深創富私募股權投資基金管理公司) since April 2025. She has served as the deputy general manager of Chongqing Yufu Capital Operation Group Co., Ltd. from September 2021 to April 2025. She has served as a director of Chongqing Shangshe (Group) Co., Ltd. and Chongqing Department Store Co., Ltd. since August 2022, and a director of Chongqing Shangshe Business Management Co., Ltd. (重慶商社商業管理有限公司) from October 2021 to July 2023. She held mid-level management position at Chongqing Yufu Capital Operation Group Co., Ltd. from July 2021 to September 2021. She served as the general manager of the business management department of Chongqing Yufu Holding Group Co., Ltd. from July 2020 to July 2021, and head of the risk compliance department of Chongqing Yufu Holding Group Co., Ltd. from April 2020 to July 2020. She served as head of the risk compliance department of Chongqing Yufu Assets Management Group Co., Ltd. from January 2019 to April 2020, deputy head of the risk compliance department of Chongqing Yufu Assets Management Group Co., Ltd. from May 2015 to January 2019 and senior director of the risk compliance department of Chongqing Yufu Assets Management Group Co., Ltd. from January 2014 to May 2015. She worked at the legal affairs department of Chongqing Yufu Assets Management Group Co., Ltd. from January 2012 to January 2014. She served as a lawyer of Chongqing Kings Attorneys At Law from July 2007 to January 2012 and worked at Luzhou Laojiao Group Co., Ltd. from September 2000 to September 2001. Ms. Zhu studied at School of Law of Chongqing University with the major of the laws of environmental and resource protection from September 2004 to July 2007. She studied at Southwest University of Political Science & Law with the major of law from September 2001 to July 2004 and obtained a master's degree in law. She studied at the Department of Economic Management of Northwest Institute of Textile Technology with the major of industrial foreign trade from September 1996 to July 2000 and obtained a bachelor's degree in engineering.



蔡志濱先生，53歲，於2020年5月至今出任中國華融資產管理股份有限公司（現更名為：中國中信金融資產管理股份有限公司）重慶市分公司總經理助理，於2019年12月至今兼任中國華融資產管理股份有限公司重慶市分公司黨委委員。蔡先生為高級經濟師和工程師，於2017年12月至2019年12月出任中國華融資產管理股份有限公司安徽省分公司計劃財務部高級經理、風險管理部高級經理；於2016年8月至2017年12月出任中國華融資產管理股份有限公司安徽省分公司計劃財務部高級經理；於2014年11月至2016年8月出任中國華融資產管理股份有限公司安徽省分公司計劃財務部高級經理、辦公室副主任；於2013年9月至2014年11月出任中國華融資產管理股份有限公司安徽省分公司計劃財務部高級副經理、辦公室副主任；於2012年10月至2013年9月出任中國華融資產管理股份有限公司安徽省分公司辦公室副主任；於2005年9月至2012年10月先後出任中國華融資產管理公司合肥辦事處資產經營四部副經理、租賃業務部經理、辦公室經理和辦公室副主任；於2005年6月至2005年8月任職於招商銀行合肥分行大鍾樓支行；於1993年7月至2005年5月出任工行銅陵市支行掃把溝辦事處、工行銅陵市分行科技科科員和銅陵工行營業部副總經理。蔡先生於1993年7月畢業於安徽大學電子工程與信息科學系無線電技術專業，獲工學學士學位。

Mr. Cai Zhibin (蔡志濱), aged 53, has been the assistant to general manager at the Chongqing office of China Huarong Asset Management Co., Ltd. (Current name: China CITIC Financial Asset Management Co., Ltd.) since May 2020 up to now. He has been concurrently the member of the Party Committee of the Chongqing office of China Huarong Asset Management Co., Ltd. since December 2019 up to now. Mr. Cai is a senior economist and engineer. He served as the senior manager of planning and finance department and risk management department of the Anhui office of China Huarong Asset Management Co., Ltd. from December 2017 and December 2019. He successively served as the senior manager of planning and finance department of the Anhui office of China Huarong Asset Management Co., Ltd. from August 2016 to December 2017; the senior manager of planning and finance department and office deputy director of the Anhui office of China Huarong Asset Management Co., Ltd. from November 2014 to August 2016; the deputy senior management of planning and finance department and office deputy director of the Anhui office of China Huarong Asset Management Co., Ltd. from September 2013 to November 2014; and the office deputy director of the Anhui office of China Huarong Asset Management Co., Ltd. from October 2012 to September 2013. Mr. Cai successively acted as the deputy manager of No. 4 Asset Operation Division, manager of the leasing affairs department, office manager and office deputy director of the Hefei Office of China Huarong Asset Management Co., Ltd. from September 2005 to October 2012; he worked in Dazhonglou Subbranch, Hefei Branch, China Merchants Bank from June 2005 to August 2005; he acted as a clerk of Saobagou Office, Tongling Sub-branch, ICBC and science and technology division, Tongling Branch, ICBC and deputy general manager of Business Department of Tonglong Branch, ICBC from July 1993 to May 2005. Mr. Cai graduated from the Electronic Engineering and Information Technology Department of Anhui University majoring in Radio Technology with a bachelor's degree in engineering in July 1993.

董事、監事及高級管理人員

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

獨立非執行董事

柯瑞先生，39歲，於2020年12月至今擔任哈爾濱工業大學重慶研究院副院長；於2017年9月至2020年9月擔任成都機器人及智能裝備產業技術研究院副院長；於2014年7月至2017年8月在中國工程物理研究院及機械製造工藝研究所擔任工程師。柯先生於2022年至今兼任重慶市新型研發機構專家決策諮詢委員會副理事、重慶市綠色建築與建築產業化協會建築低碳分會副會長、重慶市環境科學學會常務理事、重慶市新材料產業聯合會專委會委員；於2021年至今兼任重慶市機器人與智能裝備產業聯合會理事。柯先生是一名高級工程師，於2010年9月至2014年7月在哈爾濱工業大學完成工程力學專業學習，獲博士學位；於2008年9月至2010年7月在哈爾濱工業大學完成飛行器設計專業學習，獲碩士學位；於2004年9月至2008年7月在哈爾濱工業大學完成飛行器環境與生命保障工程專業學習，獲學士學位。

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Ke Rui (柯瑞), aged 39, has been the deputy dean of the Chongqing Research Institute of HIT since December 2020. From September 2017 to September 2020, he served as the deputy dean of Chengdu Robotics and Intelligent Equipment Industry Technology Research Institute. From July 2014 to August 2017, he served as an engineer at the China Academy of Engineering Physics and the Machinery Manufacture Art and Craft Institute. Mr. Ke has concurrently served as the deputy director of the Expert Decision-making Advisory Committee of Chongqing New Research and Development Institution, the vice chairman of the Building Low-carbon Branch of Chongqing Green Building and Building Industrialization Association, the executive director of the Chongqing Society for Environmental Sciences, and a member of the special committee of Chongqing New Materials Industry Federation since 2022. He has concurrently served as the director of China Chongqing Robot Industry Alliance since 2021. Mr. Ke is a senior engineer. He completed engineering mechanics at Harbin Institute of Technology from September 2010 to July 2014 and obtained a doctoral degree. He completed the professional study of aircraft design at Harbin Institute of Technology from September 2008 to July 2010 and obtained a master's degree. He completed the professional study of aircraft environment and life protection engineering at Harbin Institute of Technology from September 2004 to July 2008 and obtained a bachelor's degree.



董事、監事及高級管理人員

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

劉立軍先生，55歲，為一名工學博士，於2019年1月至今擔任西安交通大學能源與動力工程學院教授、流體機械及工程系主任；於2012年9月至2018年12月擔任西安交通大學能源與動力工程學院教授、流體機械及工程系副主任；於2007年4月至2012年8月擔任西安交通大學能源與動力工程學院教授；於2002年9月至2007年3月擔任日本九州大學應用力學研究所博士後研究員、助理教授、學術研究員；於2000年4月至2002年8月擔任日本九州工業大學機械工程系日本學術振興會(JSPS)外國人特別研究員、博士後研究員。劉先生於1995年9月至1999年6月在西安交通大學能源學院動力工程及工程熱物理專業學習，獲工學博士學位；於1992年9月至1995年6月在西安交通大學能源學院動力工程及工程熱物理專業學習，獲工學碩士學位；於1988年9月至1992年7月在西安交通大學動力機械工程系流體機械專業學習，獲工學學士學位。

Mr. Liu Lijun (劉立軍), aged 55, a doctor of engineering, has been a professor of the School of Energy and Power Engineering and the Dean of Fluid Machinery and Engineering Department at Xi'an Jiaotong University since January 2019. From September 2012 to December 2018, he served as a professor in the School of Energy and Power Engineering and vice director of the Department of Fluid Machinery and Engineering at Xi'an Jiaotong University. He was a professor of the School of Energy and Power Engineering at Xi'an Jiaotong University from April 2007 to August 2012. Mr. Liu served as a postdoctoral fellow, assistant professor and academic researcher at the Graduate School of Applied Science at Kyushu University in Japan from September 2002 to March 2007. He was a Special Foreign Researcher and Postdoctoral Fellow of the Japan Society for the Promotion of Science and Technology (JSPS) at the Department of Mechanical Engineering at Kyushu Institute of Technology in Japan from April 2000 to August 2002. Mr. Liu received his doctorate degree in Engineering from the School of Energy and Power Engineering of Xi'an Jiaotong University with the major of Engineering Thermophysics from September 1995 to June 1999. He obtained his master's degree in Engineering from the School of Energy and Power Engineering of Xi'an Jiaotong University with the major of Engineering Thermophysics from September 1992 to June 1995. He obtained his bachelor's degree from the Department of Mechanical Engineering of Xi'an Jiaotong University with the major of Fluid Machinery September 1988 to July 1992.

董事、監事及高級管理人員

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

蒲華燕女士，43歲，為一名電子機械工程博士，於2023年1月至今擔任重慶大學高端裝備機械傳動全國重點實驗室教授；於2011年9月至2022年12月擔任上海大學機電工程與自動化學院講師、副教授、教授。蒲女士於2007年9月至2011年7月在華中科技大學機械電子工程專業學習，獲博士學位；於2005年9月至2007年7月在華中科技大學學習，獲碩士學位；於2001年9月至2005年7月在電子科技大學學習，獲學士學位。

Ms. Pu Huayan (蒲華燕), aged 43, is a doctor of electrical mechanical engineering, has been a professor of the National Key Laboratory of High-end Equipment Mechanical Transmission of Chongqing University since January 2023. From September 2011 to December 2022, Ms. Pu was a lecturer, an associate professor and a professor at the School of Electrical and Mechanical Engineering and Automation of Shanghai University. Ms. Pu received her doctorate degree in Mechanical and Electronic Engineering from Huazhong University of Science and Technology from September 2007 to July 2011, her master's degree in Mechanical and Electronic Engineering from Huazhong University of Science and Technology from September 2005 to July 2007, and her bachelor's degree in Electronic Science and Technology from September 2001 to July 2005.

王振華先生，51歲，為香港執業會計師、香港會計師公會資深會員、英國特許公認會計師公會資深會員。王先生於2006年12月至今擔任毅行顧問有限公司董事總經理；於2008年4月至今擔任正衡會計師事務所有限公司董事總經理；於2015年4月至今擔任世紀食品有限公司董事；於2015年6月至2021年7月擔任重慶鋼鐵股份有限公司(01053.HK; 601005)獨立非執行董事；於2008年8月至2021年10月擔任中國忠旺控股有限公司獨立非執行董事及審核委員會主席；於2011年8月至2017年11月擔任馬鞍山鋼鐵股份有限公司(00323.HK; 600808)監事；於2005年8月至2011年8月擔任馬鞍山鋼鐵股份有限公司(00323.HK; 600808)獨立非執行董事及審核委員會主席；於2004年12月至2005年12月擔任修身堂控股有限公司(08200.HK)財務總監；於2001年2月至2004年12月擔任安永會計師事務所經理；於1999年9月至2001年1月擔任畢馬威會計師事務所助理經理；於1996年7月至1999年8月擔任朱永昌朱國正會計師事務所中級審計師。王先生於1993年至1996年在香港理工大學會計專業學習，獲乙級一等文學士(榮譽)學位。

Mr. Wong Chun Wa (王振華), aged 51, is a practising accountant in Hong Kong, a fellow member of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants in the United Kingdom. Mr. Wong has been the Managing Director of ACT Business Consultants Limited since December 2006. Since April 2008, he has been the Managing Director of RIW C.P.A. Limited. He has served as a Director of Century Foods Ltd.* since April 2015. He was an independent non-executive Director of Chongqing Iron & Steel Company Limited (01053.HK; 601005) from June 2015 to July 2021. Mr. Wong served as an independent non-executive Director and the chairman of the audit committee of China Zhongwang Holdings Limited from August 2008 to October 2021. He was a supervisor of Maanshan Iron & Steel Company Limited (00323.HK; 600808) from August 2011 to November 2017, and an independent non-executive Director and the chairman of the audit committee of Maanshan Iron & Steel Company Limited (00323.HK; 600808) from August 2005 to August 2011. He was the Chief Financial Officer of Sau San Tong Holdings Limited (08200.HK) from December 2004 to December 2005. He worked as a manager at Ernst & Young from February 2001 to December 2004, an assistant manager at KPMG from September 1999 to January 2001. Mr. Wong was a senior auditor at Chu and Chu Certified Public Accountants from July 1996 to August 1999. Mr. Wong studied accounting at the Hong Kong Polytechnic University from 1993 to 1996 and obtained a bachelor's degree in accounting with second class honors (Division I).

董事、監事及高級管理人員 DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

高級管理層

下表載列本公司有關高級管理層人員的資料：

SENIOR MANAGEMENT

The following table sets out information regarding our Senior Management officers:

姓名	Name	年齡 Age	職位	Position
岳相軍	Yue Xiangjun	49	執行董事、總經理、 黨委副書記	Executive Director, General Manager, Deputy Secretary to the Party Committee
秦少波	Qin Shaobo	58	執行董事、副總經理	Executive Director, Vice General Manager
鄧瑞	Deng Rui	51	副總經理、董事會 秘書	Vice General Manager, Secretary to the Board
孫文廣	Sun Wenguang	59	副總經理	Vice General Manager
段煉	Duan Lian	50	黨委副書記、紀委書 記、工會主席	Deputy Secretary to the Party Committee, Secretary of the Disciplinary Inspection Committee, the chairman of the union
甘俊英	Kam Chun Ying, Francis	59	合資格會計師	Qualified Accountant

岳相軍先生，49歲，本公司董事長、執行董事兼總經理。有關岳先生的經驗詳情，請參閱上文「執行董事」。

Mr. Yue Xiangjun (岳相軍), aged 49, is the chairman, an executive Director and the general manager of the Company. For details regarding Mr. Yue's experience, please refer to the "Executive Directors" set out above.

秦少波先生，58歲，本公司執行董事、副總經理、黨委委員。有關秦先生的經驗詳情，請參閱上文「執行董事」。

Mr. Qin Shaobo (秦少波), aged 58, is an executive Director, a vice general manager and the member of the Party Committee of the Company. For details regarding Mr. Qin's experience, please refer to the "Executive Directors" set out above.

鄧瑞先生，51歲，本公司執行董事、副總經理、董事會秘書、黨委委員，有關鄧先生的經驗詳情，請參閱上文「執行董事」。

Mr. Deng Rui (鄧瑞), aged 51, is an executive Director, vice general manager, the secretary to the Board and the member of the Party Committee of the Company. For details regarding Mr. Deng's experience, please refer to the "Executive Directors" set out above.

董事、監事及高級管理人員

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

孫文廣先生，59歲，現任本公司副總經理、黨委委員。於2018年8月至2025年10月擔任本公司監事會主席。於2022年11月至2025年10月兼任重慶吉林重通成飛新材料股份公司監事會召集人、監事。於2018年8月至2025年10月兼任重慶通用工業（集團）有限責任公司監事，2018年4月至2025年2月兼任重慶機電控股集團財務有限公司監事會主席。於2016年7月至2018年8月兼任重慶機床（集團）有限責任公司董事，2016年7月至2017年11月兼任重慶變壓器有限責任公司財務總監，2017年2月至2018年8月兼任Precision Technologies Group (PTG) Limited、精密技術集團投資發展有限公司、重慶ABB變壓器有限公司董事。於2016年6月至2018年8月擔任本公司副總經理。於2010年7月至2016年6月任重慶市國有資產監督管理委員會改革與產權管理處（重慶市企業兼並破產工作辦公室）處長；於2005年8月至2010年7月任重慶市國有資產監督管理委員會改革與產權管理處（企業監管二處）

Mr. Sun Wenguang (孫文廣), aged 59, currently serves as the vice general manager and the member of the Party Committee of the Company. He served as the chairman of the Supervisory Committee of the Company from August 2018 to October 2025. He served as the convener of the supervisory committee and supervisor of Chongqing Jilin Chongtong Chengfei New Material Co. (重慶吉林重通成飛新材料股份公司) from November 2022 to October 2025. He served as a supervisor of Chongqing General Industry (Group) Co., Ltd. from August 2018 to October 2025, and the chairman of the supervisory committee of Chongqing Machinery and Electronics Holding (Group) Finance Co., Ltd. from April 2018 to February 2025. He concurrently served as the director of Chongqing Machine Tools (Group) Co., Ltd. from July 2016 to August 2018, concurrently served as the financial controller of Chongqing Power Transformer Co., Ltd. from July 2016 to November 2017, and concurrently served as the director of Precision Technologies Group (PTG) Limited, PTG Investment Development Company Ltd. and ABB Chongqing Transformer Co., Ltd. from February 2017 to August 2018. He served as the vice general manager of the Company from June 2016 to August 2018. He served as the chief of the Reform and Property Rights Administration Division of Chongqing State-owned Assets Supervision and Administration Commission (Chongqing Enterprise Merger and Bankruptcy Office (重慶市企業兼並破產工作辦公室)) from July 2010 to June 2016. He served as the deputy chief of the Reform and Property Rights Administration Division of Chongqing State-owned Assets Supervision and Administration Commission (No. 2 corporate supervision department (企業監管二處)) from August 2005 to July 2010, and worked as chairman and director of Chongqing Luzuofu Equity Fund Management Co., Ltd. (重慶盧作孚股權基金管理有限公司) from March 2010 to June 2016. He served



董事、監事及高級管理人員

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

副處長，期間於2010年3月至2016年6月兼任重慶盧作孚股權基金管理有限公司董事長、董事；於2004年3月至2005年8月任重慶市國有資產監督管理委員會產權管理處（企業監管二處）助理調研員；於2003年11月至2004年3月任重慶市國有資產監督管理委員會產權管理處（企業監管二處）主任科員；於1998年1月至2003年3月任重慶市財政局企業二處主任科員；於1987年8月至1998年1月任重慶市財政局企業一處辦事員、科員、主任科員。孫先生為助理會計師，於1987年7月畢業於四川省財政學校企財專業，獲得中專學歷；於1999年12月畢業於中央黨校函授學院經濟管理專業，獲得本科學歷；於2009年畢業於重慶工商大學工商管理碩士學院工商管理專業，獲得研究生學歷。

as an assistant researcher of the Property Rights Administration Division of Chongqing State-owned Assets Supervision and Administration Commission (No. 2 corporate supervision department) from March 2004 to August 2005 and as a senior staff member of the Property Rights Administration Division of Chongqing State-owned Assets Supervision and Administration Commission (No. 2 corporate supervision department) from November 2003 to March 2004. He served as a senior staff member of the No. 2 corporate department of Chongqing Municipal Finance Bureau from January 1998 to March 2003. He worked as an office clerk, clerk and senior staff member of the No. 1 corporate department of Chongqing Municipal Finance Bureau from August 1987 to January 1998. Mr. Sun is an assistant accountant. He graduated from Sichuan Provincial Fiscal School majoring in corporate and finance in July 1987 with a technical secondary school education degree and graduated with a bachelor's degree in economic management from the Correspondence School of Party School of the CPC Central Committee in December 1999, and from the MBA Institute of Chongqing University (重慶工商管理碩士學院) with a master's degree in 2009.

董事、監事及高級管理人員

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

段煉先生，50歲，為本公司黨委副書記、紀委書記、工會主席，於2023年11月至2025年10月擔任本公司職工監事；於2022年10月至今擔任本公司黨委副書記、紀委書記、工會主席；於2022年11月至今兼任重慶康明斯發動機有限公司監事；於2020年10月至2022年10月擔任重慶機電控股（集團）公司組織人事部部長、重慶市第四屆團市委常委；於2017年3月至2020年10月擔任重慶機電控股（集團）公司辦公室主任；於2016年9月至2017年3月擔任重慶機電控股（集團）公司辦公室副主任；於2013年7月至2014年9月掛職任重慶商社（集團）有限公司研究室副主任；於2010年3月至2016年9月擔任共青團重慶市委城市青年工作部部長，於2010年4月兼任重慶市青年企業家協會副會長兼秘書長；於2008年3月至2010年3月擔任共青團重慶市委城市青年工作部副部長、調研員，於2008年9月兼任市青年企業家協會副秘書長（其間：2009年3月至2009年9月掛職任共青團巴南區委副書記）；於2005年9月至2008年3月擔任共青團重慶市委城市青年工作部副部長、調研員；於2003年10月至2005年9月擔任重鋼（集團）有限責任公司團委書記，於2004年2月兼任市國資委團工委副書記；於2001年12月擔任重鋼（集團）有限責任公司團委副書記（主持工作）、市國資委團工委副書記（兼）；

Mr. Duan Lian (段煉), aged 50, is the deputy secretary to the party committee, the secretary of the disciplinary inspection committee, the chairman of the union and the employee supervisor of the Company. He acted as the employee supervisor of the Company from November 2023 to October 2025, and the deputy secretary to the party committee, the secretary of the disciplinary inspection committee and the chairman of the Union of the Company since October 2022. He has also served as a supervisor of Chongqing Cummins Engine Co., Ltd. (重慶康明斯發動機有限公司) since November 2022. From October 2020 to October 2022, he acted as the head of the organizational and personnel department of Chongqing Machinery and Electronics Holding (Group) Co., Ltd. (重慶機電控股（集團）公司) and a member of the standing committee of the 4th Municipal Committee of the Communist Youth League in Chongqing. He served as the office director of Chongqing Machinery and Electronics Holding (Group) Co., Ltd. (重慶機電控股（集團）公司) from March 2017 to October 2020, and the office deputy director of Chongqing Machinery and Electronics Holding (Group) Co., Ltd. (重慶機電控股（集團）公司) from September 2016 to March 2017. He took a temporary post of deputy director of the research office of Chongqing Shangshe (Group) Co., Ltd. (重慶商社（集團）有限公司) from July 2013 to September 2014. He also served as the head of the Urban Youth Affairs Department of Chongqing Municipal Committee of the Communist Youth League of China from March 2010 to September 2016, and concurrently served as the vice president and secretary general of Chongqing Young Entrepreneurs Association from April 2010. He served as the deputy head and a researcher of the Urban Youth Affairs Department of Chongqing Municipal Committee of the Communist Youth League of China from March 2008 to March 2010, and concurrently served as assistant secretary general of Chongqing Young Entrepreneurs Association from September 2008 (during which he took a temporary post of deputy secretary of Banan District Committee of the Communist Youth League of China from March 2009 to September 2009). He served as the deputy head and a researcher of the Urban Youth Affairs Department of Chongqing Municipal Committee of the Communist Youth League of China from September 2005 to March 2008. He served as the secretary of the Communist Youth League of Chongqing Iron & Steel (Group) Co., Ltd. (重鋼（集團）有限責任公司) from October 2003 to September 2005 and the deputy secretary of the Work Committee of Communist Youth League of the State-



董事、監事及高級管理人員

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

於2001年3月至2001年12月擔任重鋼(集團)有限責任公司團委辦公室副主任；於1999年4月至2001年3月擔任重鋼產業公司團委副書記(副科級)、黨委組織幹事；於1996年2月至1999年4月擔任重鋼產業公司商業貿易公司勞資員、企管員；於1993年8月至1994年8月在重鋼煉鐵廠工作。段先生為高級政工師，於2011年8月至2011年10月完成市級機關第45期處長培訓班學習；於2005年9月至2008年6月在重慶市委黨校完成研究生班區域經濟學專業學習；於2006年5月至2006年6月在重慶市委黨校完成第26期市級機關處長培訓班學習；於2003年9月至2003年12月在清華大學經濟管理學院完成第44期工商管理培訓班學習；於1997年8月至1999年12月在中央黨校函授學院完成本科班經濟管理學習；於1993年9月至1996年10月在重慶廣播電視大學完成會計電算化大專班學習；於1994年8月至1996年2月在重鋼賓館完成骨幹培訓班學習；於1990年7月至1993年8月在重慶鋼鐵公司職工中專技術工人學校學習。

owned Assets Supervision and Administration Commission of the State Council from February 2004. He acted as the deputy secretary (in charge) of the Communist Youth League of Chongqing Iron & Steel (Group) Co., Ltd. and the deputy secretary (concurrent) of the Work Committee of Communist Youth League of Chongqing SASAC from December 2001. He also served as the deputy director of the office of the Communist Youth League of Chongqing Iron & Steel (Group) Co., Ltd. (重鋼(集團)有限責任公司) from March 2001 to December 2001. Mr. Duan acted as the deputy secretary (at deputy chief level) of the Communist Youth League and an officer of the party committee of Chongqing Iron & Steel Group Industries Co., Ltd. (重鋼產業公司) from April 1999 to March 2001, an employment relationship officer and enterprise manager of Commercial and Trade Company of Chongqing Iron & Steel Group Industries Co., Ltd. (重鋼產業公司) from February 1996 to April 1999, and worked in Chongqing Iron Smelting Plant (重鋼煉鐵廠) from August 1993 to August 1994. Mr. Duan is a senior political scientist. He completed the 45th training course for directors of the municipal authorities from August 2011 to October 2011, the studies at Chongqing Municipal Party School with a postgraduate level majoring in regional economics from September 2005 to June 2008, the 26th training course for directors of the municipal authorities from Chongqing Municipal Party School from May 2006 to June 2006, the 44th business administration training course at Tsinghua University School of Economics and Management (清華大學經濟管理學院) from September 2003 to December 2003, the studies at the Correspondence School of Party School of the CPC Central Committee with an undergraduate level majoring in economic management from August 1997 to December 1999, the studies at Chongqing Radio and Television University (重慶廣播電視大學) with a diploma level majoring in accounting computerization from September 1993 to October 1996, the hi-tech talents training course in Chongqing Iron & Steel Hotel (重鋼賓館) from August 1994 to February 1996, and the studies at the Staff Secondary Technical School of Chongqing Iron & Steel Company Limited (重慶鋼鐵公司) from July 1990 to August 1993.

董事、監事及高級管理人員

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

甘俊英先生，59歲，於2008年2月起獲任本公司合資格會計師。於2013年7月至2020年6月兼任英國 Precision Technologies Group (PTG) Limited 首席風險官。於2016年7月至2026年3月止，甘先生為聯交所主板上市公司新明中國控股有限公司（股票代號：02699.HK）公司秘書及於2017年1月兼任首席投資官。彼自2025年2月起擔任奇士達控股有限公司（一間於聯交所主板上市的公司，股份代號：06918.HK）的公司秘書及授權代表。彼亦自2025年5月起擔任山東玲瓏輪胎股份有限公司（一間於上海證券交易所上市的國有企業，股份代號：601966）的獨立非執行董事。甘先生自2026年3月起擔任惠陶集團（控股）有限公司（一間於聯交所創業板上市的公司，股份代號：08238.HK）的執行董事、公司秘書及授權代表。加入本公司前，甘先生為TFH Management Limited 的財務總監，負責該集團私有及上市公司的財務營運及公司法規。甘先生於1986年8月至1989年4月期間擔任德勤•關黃陳方會計師行（前稱Deloitte Haskins Sells）的高級財務助理，擁有逾40年企業及財務管理經驗。自1996年6月起甘先生為香港會計師公會資深會員，自2001年6月起為特許公認會計師公會資深會員。甘先生於2004年11月畢業於英國Heriot-Watt University，獲得工商管理碩士學位。

Mr. Kam Chun Ying, Francis (甘俊英), aged 59, has been appointed as the qualified accountant of our Company since February 2008. He served as the chief risk officer of Precision Technologies Group (PTG) Limited of United Kingdom from July 2013 to June 2020. From July 2016 to March 2026, Mr. Kam served as the Company Secretary of Xinming China Holdings Limited (Stock Code: 02699.HK), a company listed on the Main Board of the Stock Exchange, and concurrently held the position of Chief Investment Officer from January 2017. He has served as the Company Secretary and Authorised Representative of Kiddieland Holdings Limited (Stock Code: 06918.HK), a company listed on the Main Board of the Stock Exchange, since February 2025. He has also served as an Independent Non-executive Director of Shandong Linglong Tyre Co., Ltd. (Stock Code: 601966), a state-owned enterprise listed on the Shanghai Stock Exchange, since May 2025. Mr. Kam has served as an Executive Director, Company Secretary and Authorised Representative of Winto Group (Holdings) Limited (Stock Code: 08238.HK), a company listed on the GEM of the Stock Exchange, since March 2026. Prior to joining the Company, Mr. Kam was the Chief Financial Officer of TFH Management Limited, overseeing the financial operations and corporate compliance of the group's private and listed companies. He served as a Senior Financial Assistant at Deloitte Touche Tohmatsu (formerly Deloitte Haskins Sells) from August 1986 to April 1989. He has over 40 years of experience in corporate and financial management. Mr. Kam has been a Fellow Member of the Hong Kong Institute of Certified Public Accountants since June 1996, and a Fellow Member of the Association of Chartered Certified Accountants since June 2001. He graduated from Heriot-Watt University in the United Kingdom with a Master of Business Administration degree in November 2004.



董事會報告

REPORT OF THE BOARD OF DIRECTORS

董事會欣然提呈本集團截至二零二五年十二月三十一日止年度之年報及經審核財務報表。

The Board is pleased to present the annual report and the audited financial statements of the Group for the year ended 31 December 2025.

主要業務

本集團的主要業務是從事設計、生產及銷售清潔能源裝備、智能製造裝備及工業服務等業務。其主要附屬公司所經營之主要業務載列於合併財務報表附註五、49內。

PRINCIPAL BUSINESSES

The Group is principally engaged in designing, manufacturing and sales of clean energy equipment, smart manufacturing equipment and industrial services. The principal businesses of its major subsidiaries are set out in Note V. 49 to the consolidated financial statements.

業績回顧

本集團截至二零二五年十二月三十一日止年度之業績載列於本年報第178頁至179頁之合併利潤表內。根據香港公司條例附表5所規定，有關本集團的業務表現載於第21頁至第58頁管理層討論與分析中。關於未來可能發展之指引載於第9頁至第20頁董事長報告中。此董事長報告及管理層討論與分析的部分內容構成本董事會報告之一部分。

RESULTS REVIEW

The results of the Group for the year ended 31 December 2025 are set out in the Consolidated Income Statement in this annual report on pages 178 to 179. The business performance regarding the Group required by Schedule 5 to the Hong Kong Companies Ordinance, can be found in "Management Discussion and Analysis" set out on pages 21 to 58. An indication of likely future developments is set out in "Chairman's Statement" on pages 9 to 20. The part of contents on "Chairman's Statement" and "Management Discussion and Analysis" forms part of this "Report of the Board of Directors".

遵守法規

基於本集團業務之性質，董事認為並無有關環境保護的任何特定法律或法規會對本集團之營運造成重大影響。於截至二零二五年十二月三十一日止年度內，本集團已遵守對本集團營運有重大影響的相關法律及法規。

COMPLIANCE WITH LAWS AND REGULATIONS

Due to the nature of the business of the Group, the Directors are of the opinion that no specific laws and regulations related to environmental protection has significant impact on the operations of the Group. During the year ended 31 December 2025, the Group has complied with the relevant laws and regulations that have significant impacts on the operations of the Group.

與僱員、供貨商及客戶之關係

本公司確認我們的僱員、客戶及合作夥伴是我們可持續發展的關鍵。薪酬待遇一般參考現行市場條款及個人資歷制定。薪金及工資一般會每年根據績效表現評估及其它相關因素檢討。除工資外，本集團另有其他員工福利，包括養老金、社會保險及與個人表現掛鈎之花紅。本集團致力與供貨商維持公平及合作之關係，並無任何對其營運有重大影響之主要供貨商。有關上文內容詳細載於環境、社會及管治報告內。

客戶關係乃生意之根本，本集團深悉此原則，故會與客戶保持密切關係以滿足其當下及長期之需要。

RELATION WITH EMPLOYEES, SUPPLIERS AND CUSTOMERS

The Company confirms that its employees, customers and cooperation partners are the key to its sustainable development. Remuneration packages are generally structured with reference to prevailing market terms and individual qualifications. Salaries and wages are normally reviewed on an annual basis based on performance appraisals and other relevant factors. Apart from salary payments, there are other staff benefits including pension, social insurance and performance related bonus. The Group strives to maintain fair and co-operating relationship with the suppliers, and there is no major supplier that has significant influence on the operations. Details of the above are set out in "Environmental, Social and Governance Report".

Relationship with customers is the foundation of business. The Group fully understands this principle and thus maintains close relationship with customers to fulfil their immediate and long-term needs.

主要風險及不確定因素**(1) 本集團在所經營的市場均面對激烈競爭及不景氣，或會對本集團業務不利**

本集團在所經營的市場均面對來自國有企業及私營企業的產品同質化競爭加劇。本集團傳動系統業務受競爭加劇及新能源汽車相關產品研發滯後的影響，未能實現同步增長。由於本集團所經營的業務各個主要市場均有很多競爭者，故此本集團面對相當激烈的競爭。在一些情況下，激烈競爭已導致本集團的部分產品存在調低價格的壓力。本集團的市場地位取決於本集團能否預計及應付各種競爭因素，包括競爭對手推出全新或經改良的產品及服務、競爭對手的定價戰略以及客戶喜好轉變等。本集團無法保證目前或潛在的競爭對手不會以相同或更低的價格，提供與本集團相若或更佳的产品，或較本集團更快適應行業發展趨勢或瞬息萬變的市場要求。競爭加劇或可能導致本集團產品價格下降、毛利率減低及市場佔用率減少。

(2) 經濟風險對本集團之盈利能力有不利

本集團依賴自身經營地區之經濟情況。環球經濟不明朗、利息波動之可能性，以及因中美貿易戰，中國內地經濟增長放緩可能經濟疲弱都會對本集團之盈利能力有不利影響。

PRINCIPAL RISKS AND UNCERTAINTIES**(1) The Group Faces Significant Competition and Recession in Each of the Markets in Which It Operates, Which Could Adversely Affect Its Businesses**

The Group faces significant competition with homogeneous products from both state-owned enterprises and privately owned players in each of the markets in which it operates. Due to intensified competition faced by the Group's transmission systems business and the fact that the research and development of related products of new energy automobile lagged behind, the Group did not experience simultaneous growth. As the number of competitors in each of the main markets in which the Group operates is large, the Group faces intense competition. In some cases, such fierce competition has already caused downward pricing pressure on certain products in the Group's portfolio. The Group's market position depends on its ability to anticipate and respond to various competitive factors, including its competitors' introduction of new or improved products and services, pricing strategies adopted by competitors and changes in customers' preferences. The Group cannot assure that its current or potential competitors will not offer products comparable or superior to those it offers, at the same or lower prices, or adapt more quickly than it does to evolving industry trends or changing market requirements. Increased competition may result in price reductions, decreased gross profit margins and decrease in the Group's market share.

(2) Economic Risk Adversely Affects the Group's Profitability

The Group is dependent on the regional economic conditions in which the Group is operated. The uncertainty of global economy, the probability of interest rate fluctuation and slowing down of economic growth in Mainland China which caused by trade disputes between China and the United States would adversely affect the Group's profitability.

本集團檢視並優化其資產組合，以確保其有足夠成本效益和效率。本集團透過適當監控業務表現，以及持續評估經濟情況及現行投資及業務策略之適合性，來監控經濟逆境風險。

The Group reviews and optimizes its asset portfolio to ensure that it is sufficiently cost effective and efficient. The risk of adverse economic conditions is managed by ensuring proper monitoring of the business performance, and constant assessment of economic conditions and the appropriateness of the prevailing investment and business strategy.

(3) 匯率波動風險

本集團承受多種因不同貨幣而產生的外匯風險，主要涉及美元和英鎊。外匯風險來自採用不同於本集團功能貨幣的貨幣進行的未來商業交易及已確認資產和負債。管理層已制訂外匯套期保值管理制度，要求集團各子公司管理與其功能貨幣有關的外匯風險及使用集團認可的外匯套保工具。

本集團的業務位於中國，其功能貨幣為人民幣。於二零二五年十二月三十一日，本集團的銀行存款包括約值人民幣0.1百萬元的港幣，約值人民幣0.5百萬元的美元，約值人民幣17.7百萬元的英鎊（於二零二四年十二月三十一日，約值人民幣0.08百萬元的港幣，約值人民幣2.7百萬元的美元及約值人民幣100.1百萬元的英鎊）。除此以外，本集團並無曝露於任何重大外匯波動之風險。

(3) Risk of Foreign Exchange

The Group is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to US dollars and GBP. Foreign exchange risk arises when future commercial transactions or recognized assets or liabilities are denominated in a currency that is not the Group's functional currency. The management has set up a management system of foreign exchange hedges, requiring all subsidiaries of the Group to manage the foreign exchange risk against their functional currency and adopt foreign exchange tools recognized by the Group.

The Group's operations are located in China, and its functional currency is Renminbi. As at 31 December 2025, the bank deposits of the Group included HK dollars valued at approximately RMB0.1 million, US dollars valued at approximately RMB0.5 million, GBP valued at approximately RMB17.7 million (as at 31 December 2024: HK dollars valued at approximately RMB0.08 million, US dollars valued at approximately RMB2.7 million and GBP valued at approximately RMB100.1 million). Save as the aforesaid, the Group was not exposed to any significant risk of foreign exchange.

(4) 利率風險

本集團主要貸款來源於銀行貸款及公司債券，因此中國人民銀行公佈的貸款基準利率、倫敦銀行同業拆息及新加坡銀行同業拆息將直接影響本集團的債務成本，未來利率的變化情況將對本集團債務成本產生一定的影響，管理層積極關注信貸政策的變化，提前應對，加強資金管理、拓寬融資渠道，努力降低財務成本。

(5) 財務市場不確定性風險因素

本集團的活動承受著多種的財務風險：市場風險（包括外匯風險、公允價值利率風險及現金流量利率風險）、信貸風險及流動資金風險。本集團的整體風險管理計劃專注於財務市場的不確定性因素難以預測，尋求盡量減低對本集團財務表現的潛在不利影響。有關詳情載於合併財務報表附註九。

(4) Risk of Interest Rate

The loans of the Group mainly derive from bank debentures and corporate bonds. Therefore, the benchmark interest rate for loans as announced by the People's Bank of China, the London Interbank Offered Rate and the Singapore Interbank Offered Rate will directly affect the cost of debts of the Group, and the change in interest rate in the future will have impact on the cost of debts to a certain extent. The management will actively monitor the change of credit policies in order to give early response to the risk, strengthen the capital management, enrich the financing channels, and minimize the financial costs.

(5) Uncertainties in Financial Market

The Group's activities expose it to a variety of financial risks: market risk (including foreign currency risk, fair value interest rate risk and cash flow interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Group's financial performance. Details are set out in Note IX to the consolidated financial statements.

(6) 環保政策不確定性風險因素

本集團的生產經營是國家環保政策重點監控的行業之一，須遵守多項有關空氣、水質、廢料處理、能源耗用、公眾健康安全的環境法律和法規，並接受國家有關環保部門的檢查。本公司目前環保指標均達到國家標準。但是，如果國家的環保政策作出調整，環保標準進一步提高，對公司提出更高的環保要求，這將增加本公司的環保投入，從而可能對公司的經營業績造成不利影響。本集團的整體環保風險管理在初步學習階段，對政策和環境轉變的不確定性因素難以預測，尋求盡量減低對本集團環保表現的潛在不利影響。有關本公司對環境政策目前實施的方針、措施和指標分析將載於環境社會及管治報告內。

(6) Uncertainties in Environmental Policies

The Group's production and operation is one of the key monitoring industries in the national environmental protection policy. It is subject to a number of environmental laws and regulations concerning air, water quality, waste disposal, energy consumption, public health and safety, and is subject to inspection by the relevant national environmental protection authorities. The Company's current environmental indicators have reached national standards. However, if the national environmental protection policy is adjusted and the environmental protection standards are further raised, higher environmental protection requirements will be imposed on the Company, which will increase the Company's environmental protection input, and thus may adversely affect the Company's operating performance. In regard to environmental risk management, as the Group is in an initial learning stage, it is difficult to predict the uncertainties of policy and environmental changes, and the Group seeks to minimize potential adverse effects on its environmental performance. An analysis of the current policies, measures and indicators implemented by the Company on environmental policies will be set out in "Environmental, Social and Governance Report".

末期股利

本公司以提供穩定及可持續回報予股東作為目標。

根據適用法律、規則、法規及章程細則，當董事會決定是否提議派付股息時，將考慮（其中包括）本公司的財務業績、收益、虧損及可分配儲備金、營運及流動資金需求、負債比率及信貸額度可能產生的影響及現時及未來發展計劃。董事會確認董事就股息作出的所有決定均符合本公司股息政策。

董事會亦將不時檢討本股息政策並保留隨時更新、修正、修改及／或取消本股息政策的絕對自主權利。董事會不保證將在任何既定期間派發任何特定金額的股息。

董事會建議截至二零二五年十二月三十一日止年度利潤分配方案，即以2025年末總股本3,684,640,154股為基數，每股派發現金人民幣0.065元（含稅），扣除2025年中期已經分紅的0.01元/股（含稅），本次擬分配股利0.055元/股（含稅），總計人民幣202,655,208.47元（截至二零二四年十二月三十一日止年度：每股人民幣0.035元，總計人民幣128,962,405.39元）。待於二零二六年六月十日召開的股東周年大會上獲股東批准後，擬派的末期股利將於二零二六年七月二十四日派予二零二六年六月二十四日（「股權登記日」）名列本公司股東名冊之股東。

FINAL DIVIDEND

The Company considers stable and sustainable returns to Shareholders to be our goal.

Subject to compliance with the applicable laws, rules, regulations and the Articles of Association, in deciding whether to propose any dividend payout, the Board will take into account, among other things, the financial results, the earnings, losses and distributable reserves, the operations and liquidity requirements, the debt ratio and possible effects on the credit lines, and the current and future development plans of the Company. The Board confirms that all decisions made by the directors regarding dividends comply with the Company's dividend policy.

The Board will review the dividend policy from time to time and reserves its right in its sole and absolute discretion to update, amend, modify and/or cancel the dividend policy. There can be no assurance that dividends will be paid in any particular amount for any given period.

The Board has recommended a profit distribution plan for the year ended 31 December 2025, namely, based on the total share capital of 3,684,640,154 shares as at the end of 2025, to distribute a cash dividend of RMB0.065 per share (tax inclusive), net of the interim dividend of RMB0.01/share (tax inclusive) already distributed in 2025. The proposed dividend for this distribution is RMB0.055/share (tax inclusive), totaling RMB202,655,208.47 (for the year ended 31 December 2024: RMB0.035 per share, totaling RMB128,962,405.39). Subject to the approval by Shareholders at the forthcoming annual general meeting to be convened on 10 June 2026, the proposed final dividend will be paid on 24 July 2026 to Shareholders whose names appear on the register of members of the Company on 24 June 2026 (the "Record Date").

為確定有權收取末期股息的股東名單，本公司將於二零二六年六月十六日(星期二)至二零二六年六月二十四日(星期三)期間(包括首尾兩日)暫停辦理股份過戶登記手續。股東須於二零二六年六月十五日(星期一)下午四時三十分前將所有股份轉讓文件及其股票交回本公司之H股股份過戶登記處，香港中央證券登記有限公司，香港灣仔皇后大道東183號合和中心17樓1712-1716號舖，辦理過戶登記手續。

代扣代繳非居民企業股東企業所得稅

根據《中華人民共和國企業所得稅法》(「《企業所得稅法》」)及其實施條例以及國家稅務總局《關於中國居民企業向境外H股非居民企業股東派發股息代扣代繳企業所得稅有關問題的通知》(國稅函[2008]897號)，本公司向於股權登記日名列本公司H股股東名冊(「H股股東名冊」)之非居民企業股東派發末期股利前，有義務代扣代繳10%的企業所得稅。

任何以非個人股東名義登記的H股股份皆被視為由非居民企業股東所持有，故此，其應得之股利將被扣除企業所得稅。非居民企業股東可以根據適用的稅收安排(如有)向有關稅務機關申請退稅。對於應付予於股權登記日名列H股股東名冊之自然人股東的末期股利，本公司則無需代扣代繳所得稅。本公司向於股權登記日登記在H股股東名冊的H股居民企業股東派發末期股利時，在居民企業股東於規定時間內向本公司提供法律意見書及經本公司確認後，本公司將不代扣代繳企業所得稅。

In order to ascertain the entitlements of the Shareholders to receive the proposed final dividend, the register of members of the Company will be closed from Tuesday, 16 June 2026 to Wednesday, 24 June 2026 (both days inclusive), during which no transfer of shares will be registered. All transfer documents accompanied by share certificates of the Shareholders must be lodged with our H Share Registrar, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong for registration no later than 4:30 p.m. on Monday, 15 June 2026.

WITHHOLDING OF ENTERPRISE INCOME TAX FOR NON-RESIDENT CORPORATE SHAREHOLDERS

Pursuant to the Enterprise Income Tax Law of the People's Republic of China ("EIT Law") and the implementation rules thereof and the Circular on Issues Concerning the Withholding of Enterprise Income Tax by PRC Resident Enterprises on Dividends Payable to H Share Non-resident Corporate Shareholders (Guo Shui Han [2008] No.897), the Company is liable to withhold and pay the enterprise income tax on dividends payable to non-resident corporate holders of H shares whose names appear on the register of holders of H shares of the Company ("H Share Register of Members") on the Record Date at a rate of 10% prior to the payment of such final dividends.

Any H shares registered in the name of non-individual shareholders will be treated as being held by non-resident corporate shareholders and hence the dividends payable to them will be subject to the withholding of enterprise income tax. Non-resident corporate shareholders may apply to the relevant taxation authorities for tax refunds in accordance with the applicable tax treaty (if any). The final dividends payable to natural person shareholders whose names appear on H Share Register of Members on the Record Date is not subject to the withholding of income tax by the Company. For final dividends payable to resident corporate shareholders of H shares whose names appear on H Share Register of Members on the Record Date, the Company will not withhold enterprise income tax on such dividends, provided that a legal opinion is provided by a resident corporate shareholder within the prescribed period and confirmed by the Company.

任何名列H股股東名冊上的依法在中國境內成立，或依照外國（地區）法律成立但實際管理機構在中國境內的居民企業（涵義與《企業所得稅法》定義相同），如不希望本公司代扣代繳上述10%的企業所得稅，請在二零二六年六月十五日下午四時三十分前送達本公司H股股份過戶登記處，香港中央證券登記有限公司（香港灣仔皇后大道東183號合和中心17樓1712-1716號舖），辦理過戶登記手續呈交經合資格的中國大陸執業律師出具的認定其為居民企業的法律意見書（需加蓋律師事務所公章）。任何持有以該等非個人名義登記的H股股份之自然人投資者，倘不希望由本公司代扣代繳企業所得稅，則可考慮將相關H股股份的法定所有權轉至其名下，並應將所有相關H股股票連同過戶文件於二零二六年六月十五日下午四時三十分前送達本公司H股股份過戶登記處辦理過戶登記手續。股東務必向彼等的稅務顧問諮詢有關擁有及處置H股所涉及的中國、香港及其他稅務影響的意見。

暫停辦理股份過戶登記手續

為確定有權出席股東周年大會及投票之股東，本公司將由二零二六年六月五日（星期五）至二零二六年六月十日（星期三），包括首尾兩天在內，將暫停辦理本公司股份過戶登記手續。請將已填妥之股份過戶文件連同有關股票，務必於二零二六年六月四日（星期四）下午四時三十分前送達本公司H股股份過戶登記處，香港中央證券登記有限公司，香港灣仔皇后大道東183號合和中心17樓1712-1716號舖，辦理過戶登記手續。

If any resident enterprise (as defined in the EIT Law) whose name appears on the H Share Register of Members which is duly incorporated in the PRC or under the laws of a foreign country (or a territory) but with a PRC-based de facto management body does not wish to have the 10% enterprise income tax to be withheld by the Company, it should lodge all transfers with and submit a legal opinion issued by a PRC certified lawyer (with affixation of common seal of the law firm thereto) that establishes its resident enterprise status to the Company's H Share Registrar, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong no later than 4:30 p.m. on 15 June 2026. Any natural person investor whose H shares are registered in the name of any such non-individual shareholders and who does not wish to have any enterprise income tax to be withheld by the Company may consider transferring the legal title of the relevant H shares into his or her own name and lodging all relevant transfer instruments accompanied by the H share certificates with the Company's H Share Registrar for registration no later than 4:30 p.m. on 15 June 2026. Shareholders are recommended to consult their tax advisors regarding tax issues in respect of the ownership and disposal of H shares in the PRC and Hong Kong and other tax effects.

CLOSURE OF REGISTER OF MEMBERS

In order to ascertain the entitlements of the Shareholders to attend and vote in the annual general meeting, the register of members of the Company will be closed from Friday, 5 June 2026 to Wednesday, 10 June 2026 (both days inclusive), during which no transfer of shares of the Company will be registered. All duly completed transfers accompanied by the relevant share certificates must be lodged with the Company's H Share Registrar, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong not later than 4:30 p.m. on Thursday, 4 June 2026, to complete the transfer registration procedures.

董事會報告

REPORT OF THE BOARD OF DIRECTORS

財務回顧

流動資金及財務資源

於二零二五年十二月三十一日，本公司之應佔股東資本為約人民幣8,811.2百萬元，而於二零二四年十二月三十一日為約人民幣8,101.9百萬元，增長約人民幣709.3百萬元或約8.8%。在本期間，本集團是以內部營運資金流量為主。於二零二五年十二月三十一日，本集團的負債比率約19.5%，按借貸除以總資本計算，總資本包括合併資產負債表中的權益加借貸（二零二四年十二月三十一日（經重述）約20.3%）。本集團的流動比率（即流動資產除以流動負債之比率）約為1.31:1（二零二四年十二月三十一日約為1.52:1）。

於二零二五年十二月三十一日之現金、銀行結餘及定期存款（包括受限制現金）約為人民幣2,684.8百萬元，財務狀況保持穩健（二零二四年十二月三十一日約為人民幣2,744.9百萬元）。

財務摘要

本集團以往五個財政年度之業績、資產、負債和少數股東權益摘要載列於本年報第6頁。此概要非包括在審計報告之組成部份。

投資物業、不動產、工廠及設備

在本期間，本集團為擴展業務而用於購買不動產、工廠及設備等非流動資產共約人民幣239.8百萬元（截至二零二四年十二月三十一日止年度約為人民幣144.4百萬元）。本集團於本年度之投資物業、不動產、工廠及設備之變動詳情分別列載於合併財務報表附註五、18、附註五、19和附註五、20和附註五、22。

FINANCIAL REVIEW

Liquidity and Financial Resources

As at 31 December 2025, equity attributable to the shareholders of the Company amounted to approximately RMB8,811.2 million (31 December 2024: approximately RMB8,101.9 million), representing an increase of approximately RMB709.3 million or approximately 8.8%. During this Period, the Group's working capital was mainly internal cash flows from operating. As at 31 December 2025, the Group's gearing ratio (calculated as borrowings divided by total capital, total capital comprises equity and borrowings as shown in the consolidated balance sheets) was approximately 19.5% (31 December 2024 (restated): approximately 20.3%). The Group's current ratio (being the current assets as a percentage of current liabilities) was approximately 1.31:1 (31 December 2024: approximately 1.52:1).

As at 31 December 2025, cash, bank balances and time deposits (including restricted cash) were approximately RMB2,684.8 million, indicating a stable financial position (31 December 2024: approximately RMB2,744.9 million).

FINANCIAL HIGHLIGHTS

Summary of the Group's results, assets, liabilities and minority interests for the latest five financial years is set out on page 6 in this annual report, which is not included in the audit report.

INVESTMENT PROPERTIES, REAL PROPERTY, PLANT AND EQUIPMENT

During the Period, the Group invested approximately RMB239.8 million in acquisition of non-current assets, such as real property, plant and equipment, etc. for business expansion (for the year ended 31 December 2024: approximately RMB144.4 million). Details of the changes in investment property, properties, real property, plant and equipment of the Group during the year are set out in Notes V.18, V.19, V.20 and V.22 to the consolidated financial statements respectively.

股本

SHARE CAPITAL

股本結構	Share capital structure	股數 Number of Shares	約佔已發行 股本比例(%) Approximate percentage in issued share capital (%)
內資股	Domestic shares	2,584,452,684	70.14
H股	H Shares	1,100,187,470	29.86
總數	Total	3,684,640,154	100

截至二零二五年十二月三十一日，本公司股本無變動，詳情載於合併財務報表附註五、47。

There was no change in the share capital of the Company as at 31 December 2025, details of which are set out in Note V.47 to the consolidated financial statements.

儲備

本集團於回顧年度儲備之變動詳情列載於合併財務報表附註五、51。

RESERVES

Details of the changes in reserves of the Group during the year under review are set out in Note V.51 to the consolidated financial statements.

慈善捐贈

於本期間，本集團慈善捐贈為約人民幣0.17百萬元（截至二零二四年十二月三十一日止年度為約人民幣0萬元）。

CHARITY DONATIONS

During the Period, the Group made charitable donations of approximately RMB0.17 million (for the year ended 31 December 2024: approximately RMB0 million).

董事會報告

REPORT OF THE BOARD OF DIRECTORS

主要客戶及供貨商

於本報告期間，本集團向主要客戶銷售商品及提供服務之收入佔本集團營業收入之百分比如下：

客戶名稱	Name of Customers	
金風科技股份有限公司	Goldwind Science & Technology Co., Ltd.	22.9%
運達能源科技集團股份有限公司	Yunda Energy Technology Group Co., Ltd.	6.5%
中鐵電氣化局集團有限公司	China Railway Electrification Bureau Group Co., Ltd.	1.4%
CHAOSHIKONG (ASIA) CO., LIMITED	CHAOSHIKONG (ASIA) CO., LIMITED	1.4%
東方電氣集團東方電機有限公司	Dongfang Electric Machinery Company Limited	1.2%
五大客戶總額	Total amount of the top five customers	33.4%

上述五大客戶中無本集團的關連人士。

None of the above top five suppliers are connected persons of the Group.

於本報告期間，本集團向主要供應商採購商品及服務之支出佔本集團銷售成本之百分比如下：

Set out below are expenses derived from procured products and services from major suppliers as a percentage of the Group's sale cost during the reporting period:

供應商名稱	Name of Suppliers	
中銅(昆明)銅業有限公司	China Copper (Kunming) Copper Co., Ltd.	12.9%
中銅國際貿易集團有限公司	China Copper International Trading Group Co., Ltd.	4.9%
康達新材料(集團)股份有限公司	Kangda New Materials (Group) Co., Ltd.	4.7%
泰山玻璃纖維有限公司	Taishan Fiberglass Co., Ltd.	4.3%
重慶星達銅業有限公司	Chongqing Xingda Copper Industry Co., Ltd.	3.3%
五大供應商總額：	Total amount of the top five suppliers:	30.02%

上述五大供應商中無本集團的關連人士。

None of the above top five suppliers are connected persons of the Group.

截至二零二五年十二月三十一日止年度，本公司各董事、監事，及其聯繫人士或董事會所知擁有本公司股本5%及以上的任何主要股東概無於本集團五大客戶及五大供貨商中擁有實益權益。

For the year ended 31 December 2025, none of the Company's Directors, Supervisors, their respective associates, or any substantial shareholders who to the knowledge of the Board own 5% or more of the Company's share capital has a beneficial interest in top five customers and suppliers of the Group.

競爭及利益衝突

截至二零二五年十二月三十一日止年度，母公司重慶機電控股(集團)公司與本公司簽訂的不競爭協議書繼續生效。詳情請參見招股章程。

截至2025年12月31日止年度，本公司非執行董事雷斌先生為重慶機電控股(集團)公司財務總監。重慶機電控股(集團)公司的主營業務包括銷售汽車及零部件、電器機械及器材、電子產品、建築材料、交電、機電、冶金、環保技術諮詢服務等。

由於董事會獨立於重慶機電控股(集團)公司的董事會，而雷斌先生對董事會並無控制權，本集團可獨立於重慶機電控股(集團)公司的業務而基於各自利益來經營本身的業務。

除上文所披露者外，據董事所知，根據上市規則，於截至2025年12月31日止年度，董事及彼等各自的聯繫人概無於與本集團業務互相競爭或可能互相競爭(無論直接或間接)的業務中擁有任何權益。

COMPETITION AND CONFLICT OF INTERESTS

For the year ended 31 December 2025, the non-competition agreement entered into between Chongqing Machinery and Electronics Holding (Group) Co., Ltd., the Parent Company, and the Company remained effective. Please refer to the Prospectus for details.

For the year ended 31 December 2025, Mr. Lei Bin, the non-executive Director of the Company, was the financial controller of Chongqing Machinery and Electronics Holding (Group) Co., Ltd. The main business of Chongqing Machinery and Electronics Holding (Group) Co., Ltd. includes sales of automobiles and automotive parts, electrical machinery and equipment, electronic products, building materials, transportation and electrical appliances, mechanical and electrical equipment, metallurgical products; and provision of technical consulting services in environmental protection, etc..

As the Board is independent of the board of directors of Chongqing Machinery and Electronics Holding (Group) Co., Ltd.,* and Mr. Lei Bin does not have control over the Board, the Group can operate its own business independently of the business of Chongqing Machinery and Electronics Holding (Group) Co., Ltd. for its own interests.

Save as disclosed above, to the knowledge of the Directors and in accordance with the Listing Rules, none of the Directors and their respective associates had any interest in a business that competes or is likely to compete, either directly or indirectly, with that of the Group for the year ended 31 December 2025.

董事會報告 REPORT OF THE BOARD OF DIRECTORS

董事

於本年度內及截至本報告日期在任董事及監事如下：

DIRECTORS

During the year and as at the date hereof, the Directors and Supervisors are as follows:

執行董事	Executive Directors	獲委任的日期	Date of appointment
岳相軍	Yue Xiangjun	於二零二三年三月二十二日	On 22 March 2023
秦少波	Qin Shaobo	於二零二四年十一月二十九日	On 29 November 2024
鄧 瑞	Deng Rui	於二零二五年六月十二日	On 12 June 2025
非執行董事	Non-executive Directors		
雷 斌	Lei Bin	於二零二五年六月十二日	On 12 June 2025
朱 穎	Zhu Ying	於二零二三年三月二十二日	On 22 March 2023
蔡志濱	Cai Zhibin	於二零二一年六月二十四日	On 24 June 2021
獨立非執行董事	Independent non-executive Directors		
柯 瑞	Ke Rui	於二零二四年六月十二日	On 12 June 2024
劉立軍	Liu Lijun	於二零二五年六月十二日	On 12 June 2025
蒲華燕	Pu Huayan	於二零二五年六月十二日	On 12 June 2025
王振華	Wong Chun Wa	於二零二五年六月十二日	On 12 June 2025

獨立非執行董事的獨立身份

本公司已接獲各獨立非執行董事根據上市規則第3.13條就本身獨立身份發出的書面年度獨立性確認書。本公司認為四名獨立非執行董事均屬獨立人士。

INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received from each of the independent non-executive Directors an annual independence written confirmation of their own independence as required by Rule 3.13 of the Listing Rules. The Company is of the opinion that all four independent non-executive Directors are independent.

董事之服務合約

本公司董事長及執行董事根據該服務合約條款及公司章程自受任之日起計任期三年。該等合約可於屆滿時根據本公司的公司章程及上市規則中有關規定續期。董事可在股東周年大會上連選連任。該等合約可由任何一方於三個月前發出書面通知或根據服務合約條款於合約期滿前中止。

除上述以外，概無任何董事與本公司訂立屬本公司於一年內不可在不予賠償（法定賠償除外）的情況下終止之服務合約。

非執行董事及獨立非執行董事之任期

非執行董事及獨立非執行董事的任期為三年。每名董事（包括該等按特定年期委任之董事）任期屆滿後在股東周年大會上可連選連任。

董事酬金

董事酬金由薪酬委員會擬訂，經董事會審議，由股東周年大會批准。其他酬金由本公司薪酬委員會根據各董事職務、責任及本集團經營業績釐定。請參閱本年報第459頁至464頁之合併財務報表附註十二、（四）。

SERVICE CONTRACTS OF DIRECTORS

Pursuant to such service contracts and the Articles of Association, the Chairman and executive Directors of the Company will hold office for a term of three years starting from their respective appointment date. Upon expiry, such contracts can be renewed under the relevant provisions of the Articles of Association of the Company and the Listing Rules, and Directors shall be eligible for re-election at annual general meetings. Such contracts may be terminated by giving three months' written notice in advance by either party in writing or prior to the expiry of the contract in accordance with the terms of the service contract.

Save as mentioned above, none of the Directors have entered into a service contract with the Company which could not be terminated without compensation (other than statutory compensation) within one year.

OFFICE TERM OF NON-EXECUTIVE DIRECTORS AND INDEPENDENT NON-EXECUTIVE DIRECTORS

The office term of non-executive Directors and independent non-executive Directors is three years. Upon expiry of the office term, each Director (including the Directors appointed with specific terms) shall be eligible for re-election at annual general meetings.

DIRECTOR'S REMUNERATION

The remuneration of the Directors is proposed by the Remuneration Committee, reviewed by the Board and approved by the annual general meeting. Other emoluments are determined by the Remuneration Committee of the Company based on the position and responsibilities of each Director and the operating results of the Group. Please refer to Note XII. (IV) to the consolidated financial statements set out on pages 459 to 464 of this annual report.

董事、監事於合約之權益及關連交易

於本年度內，概無本公司董事、監事或與其有關的實體在本公司、其控股公司或其附屬公司或同系子公司所訂立的任何就本集團業務而言屬重要交易、安排或合約中直接或間接地擁有重大權益。

管理合約

截至二零二五年十二月三十一日止年度，並無訂立或存在有關本公司或本集團全部或任何主要部分業務的管理及行政合約。

獲准許的彌償條文

根據章程細則，每名董事在其履行職務或與此有關的其他方面可能蒙受或產生的所有損失或責任，有權從本公司的資產中獲得補償。本公司已為董事購買董事及高級管理人員責任保險。

購回、出售或贖回本公司證券

截至二零二五年十二月三十一日止年度，本集團及其附屬公司概無購回、出售或贖回任何本公司之上市證券。

INTERESTS OF DIRECTORS AND SUPERVISORS IN CONTRACTS AND CONNECTED TRANSACTIONS

During the Year, none of the Company's Directors or Supervisors, or their connected entity had a material interest, either directly or indirectly, in any transaction, arrangement or contract of significance to the business of the Group to which the Company, its holding company, or any of its subsidiaries or fellow subsidiaries was a party.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company or the Group were entered into or existed during the year ended 31 December 2025.

PERMITTED INDEMNITY PROVISION

Pursuant to the Articles of Association, every Director is entitled to be indemnified out of the assets of the Company against all losses or liabilities which he/she may sustain or incur in or about the execution of the duties of his/her office or otherwise in relation thereto. The Company has purchased directors' and senior management's liability insurance for the Directors.

REPURCHASE, SALE OR REDEMPTION OF SECURITIES OF THE COMPANY

During the year ended 31 December 2025, none of the Group and its subsidiaries repurchased, sold or redeemed any listed securities of the Company.

董事及最高行政人員於股份及相關股份的權益

截至二零二五年十二月三十一日止，本公司董事及主要行政人員或監事概無於本公司或其任何相聯法團（定義見證券及期貨條例（香港法例第571章）（「證券及期貨條例」）第XV部）的股份、相關股份或債券中擁有根據證券及期貨條例第XV部第7及8部份須知會本公司及聯交所（包括董事或主要行政人員根據證券及期貨條例的該等規定被列為或被視作擁有的權益或淡倉），或根據證券及期貨條例第352條須記錄於該條例規定而備存的登記冊，或根據聯交所上市規則附錄C3所載《上市公司董事進行證券交易的標準守則》（「標準守則」）須知會本公司及聯交所的權益或淡倉。

董事購買股份及債券之權利

於本年度內，任何本公司董事或其配偶或其未成年子女未獲得收購本集團股份或債券而獲益的權利；本公司、其控股公司或其任何附屬公司及同系子公司亦概無參與任何安排，致使董事能夠在任何其他法人團體取得該等權利。

重大訴訟

本期間，本公司沒有需要提請董事及投資者關注的重大訴訟。

INTERESTS OF THE DIRECTORS AND CHIEF EXECUTIVE IN THE SHARES AND UNDERLYING SHARES

As of 31 December 2025, none of the Directors, Chief Executive or Supervisors of the Company had any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "SFO")) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which the Directors or Chief Executive were taken or deemed to have under such provisions of the SFO), or which were required to be recorded in the register required to be kept under section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code") set out in Appendix C3 of the Rules Governing the Listing of Securities on the Stock Exchange.

DIRECTORS' RIGHTS TO ACQUIRE SHARES AND DEBENTURES

During the Year, none of Directors of the Company or their spouse or underage children was granted the right to make profit by acquiring the shares or debentures of the Group; none of the Company, its holding company, or any of its subsidiaries or fellow subsidiaries was a party to any arrangement which enables the Directors to acquire such rights in any other corporations.

SIGNIFICANT LITIGATION

During the Period, there was no significant litigation that need to be brought to the attention of the Directors and investors.

主要股東及其他人士於股份及相關股份的權益

截至二零二五年十二月三十一日止年度，據本公司董事所知，下列各名人士（並非本公司的董事、行政總裁或監事）於本公司的股份及相關股份中擁有權益及淡倉，而該等權益根據證券及期貨條例第336條的規定而備存的登記冊的記錄：

本公司每股面值人民幣1.00元的內資股及H股的好倉

股東名稱	股份數量	股份類別	身份		佔已發行內資股 總數的百分比 Percentage of total issued domestic shares	佔已發行H股份 總數的百分比 Percentage of total issued H shares	佔已發行股份 總數的百分比 Percentage of total issued shares
Name of shareholders	Number of shares	Stock category	Status	附註 Notes	(%)	(%)	(%)
重慶機電控股(集團)公司 Chongqing Machinery and Electronics Holding (Group) Co., Ltd.	2,156,357,703	內資股 Domestic shares	實益擁有人 Beneficial owner	(1)	83.44 (L)	–	58.52
	92,670,000	H股 H Shares	實益擁有人 Beneficial owner	(1)	–	8.42 (L)	2.52
重慶渝富控股集團有限公司 Chongqing Yufu Holdings Group Co., Ltd.	232,132,514	內資股 Domestic shares	實益擁有人 Beneficial owner	(1)	8.98 (L)	–	6.30
中國中信金融資產管理股份有限 公司 China CITIC Financial Asset Management Co., Ltd.	195,962,467	內資股 Domestic shares	實益擁有人 Beneficial owner	(2)	7.58 (L)	–	5.32
重慶市國有資產監督管理委員會 Chongqing State-owned Assets Supervision and Administration Commission	2,388,490,217	內資股 Domestic shares	受控法團權益 Controlled corporation interest	(1)	92.42 (L)	–	64.82
	92,670,000	H股 H Shares	實益擁有人 Beneficial owner	(1)	–	8.42 (L)	2.52
中國財政部 Ministry of Finance of the PRC	195,962,467	內資股 Domestic shares	受控法團權益 Controlled corporation interest	(2)	7.58 (L)	–	5.32

(L) 指 好倉

INTERESTS OF SUBSTANTIAL SHAREHOLDERS AND OTHER PARTIES IN SHARES AND UNDERLYING SHARES

For the year ended 31 December 2025, so far as the Directors of the Company are aware, the following persons (not being a Director, Chief Executive or Supervisor of the Company) had interests and short positions in the shares and underlying shares of the Company as recorded in the register required to be kept under section 336 of the SFO:

Long position in domestic shares and H shares of RMB1.00 each of the Company

附註：

- (1) 重慶機電控股(集團)公司、重慶渝富控股集團有限公司為重慶市國有資產監督管理委員會全資擁有的公司，因而兩公司分別持有的本公司2,156,357,703股內資股及92,670,000股H股和232,132,514股內資股應視為重慶市國有資產監督管理委員會擁有的權益。

- (2) 中國中信金融資產管理股份有限公司(原中國華融資產管理股份有限公司)為中華人民共和國財政部直接持有63.36%股權和透過其全資擁有的中國人壽保險(集團)公司間接持有4.22%股權，因而中國中信金融資產管理股份有限公司持有的本公司195,962,467股內資股權益應視為中華人民共和國財政部的權益。

除上文所披露者，本公司董事並不知悉有任何人於二零二五年十二月三十一日持有根據證券及期貨條例第336條的規定而備存於當中所述登記冊的股份或相關股份中的任何權益或淡倉。

Notes:

- (1) As Chongqing Machinery and Electronics Holding (Group) Co., Ltd. and Chongqing Yufu Holdings Group Co., Ltd. are wholly owned by Chongqing State-owned Assets Supervision and Administration Commission, Chongqing State-owned Assets Supervision and Administration Commission is deemed to be interested in 2,156,357,703 domestic shares and 92,670,000 H shares as well as 232,132,514 domestic shares of the Company held by the two companies respectively.

- (2) China CITIC Financial Asset Management Co., Ltd. (previously called China Huarong Asset Management Co., Ltd.* (中國華融資產管理股份有限公司)) is held as to 63.36% directly by the Ministry of Finance of the People's Republic of China and as to 4.22% indirectly by the Ministry of Finance of the People's Republic of China through China Life Insurance (Group) Company, its wholly-owned subsidiary. Therefore, the Ministry of Finance of the People's Republic of China is deemed to be interested in 195,962,467 domestic shares of the Company held by China CITIC Financial Asset Management Co., Ltd.

Save as disclosed above, the Directors of the Company are not aware of any persons holding any interests or short positions in the shares or underlying shares of the Company which were required to be recorded in the register pursuant to section 336 of the SFO as at 31 December 2025.

關連交易

截至二零二五年十二月三十一日止年度，按照上市規則第14A章的披露規定，本集團與關連人士（定義見上市規則）訂立多項關連交易，而本公司已遵守上市規則第14A章所規定的披露要求，所作出相關的披露如下：

1. 2025年2月27日，重慶機床（集團）有限責任公司（「機床集團」）（本公司全資附屬公司）與重慶機電控股集團資產管理有限公司（「資產公司」）（本公司控股股東之全資附屬公司）簽訂了股權轉讓協議，據此，機床集團同意收購及資產公司同意出售其持有的標的股權，代價為人民幣3,562.12萬元。

截至本報告日期，資產公司直接持有標的公司100%股權，為標的公司的唯一股東，而機床集團為本公司的直接全資附屬公司，資產公司為本公司控股股東的全資附屬公司，因此股權轉讓協議項下的訂約方皆為本公司的關連人士。故此，收購事項構成上市規則第14A章下本公司的關連交易。

上述交易詳情請參閱本公司刊發在聯交所披露易網站（<https://www.hkexnews.hk/>）日期分別為2025年2月27日的公告及2025年3月18日的補充公告。

CONNECTED TRANSACTIONS

For the year ended 31 December 2025, pursuant to the disclosure requirements of Chapter 14A of the Listing Rules, the Group has entered into multiple connected transactions with connected persons (as defined in the Listing Rules), and the Company has complied with the disclosure requirements under Chapter 14A of the Listing Rules, with the relevant disclosures made as follows:

1. On 27 February 2025, Chongqing Machine Tools (Group) Co., Ltd.* (重慶機床（集團）有限責任公司) (“Chongqing Machine Tools Group”) (a wholly-owned subsidiary of the Company) and CQMEHG Asset Management Co., Ltd.* (重慶機電控股集團資產管理有限公司) (“Asset Company”) (a wholly-owned subsidiary of the Controlling Shareholder of the Company) entered into the equity transfer agreement, pursuant to which Chongqing Machine Tools Group agreed to acquire and the Asset Company agreed to sell the target equity held by it at a consideration of RMB35,621,200.

As of the date of this report, the Asset Company directly holds 100% equity interest in the target company and is the sole shareholder of the target company, whereas Chongqing Machine Tools Group is a direct wholly-owned subsidiary of the Company, and the Asset Company is a wholly-owned subsidiary of the Controlling Shareholder of the Company. All parties under the equity transfer agreement are therefore connected persons of the Company. Accordingly, the acquisition constitutes a connected transaction of the Company under Chapter 14A of the Listing Rules.

For details of the aforementioned transaction, please refer to the Company's announcement dated 27 February 2025 and the supplemental announcement and 18 March 2025, which were published on the HKEXnews website of the Stock Exchange (<https://www.hkexnews.hk/>).

2. 2025年11月27日，本公司與重慶卓越實業發展有限公司（「卓越公司」）（控股股東之全資附屬公司）簽訂了資產轉讓協議，據此，本公司同意出售及卓越公司同意收購重慶機電股份有限公司昇普科技分公司（「昇普科技」）標的資產組，代價為人民幣488.54萬元。

卓越公司為本公司的關連人士，出售事項構成上市規則第14A章下本公司的關連交易。由於根據上市規則第14章計算的最高適用百分比率超過0.1%但低於5%，根據上市規則第14A.76(2)條，資產轉讓協議項下的出售事項僅須遵守有關年度審閱、申報及公告的規定，但獲豁免遵守函函（包括獨立財務意見）及獨立股東批准的規定。概無董事於出售事項中擁有重大利益，亦無董事須就董事會批准出售事項之相關決議案放棄投票。資產轉讓協議及其項下的出售事項已獲全體董事一致通過。

有關該交易詳情請參閱本公司日期為2025年11月27日刊發在聯交所披露易網站 (<https://www.hkexnews.hk/>) 之公告。

除上文所披露者外，本公司沒有其他關連交易事項。

2. On 27 November 2025, the Company entered into an asset transfer agreement with Chongqing Zhuoyue Industrial Development Co., Ltd.* (重慶卓越實業發展有限公司) ("Zhuoyue Company") (a wholly-owned subsidiary of the Controlling Shareholder), pursuant to which the Company agreed to sell, and Zhuoyue Company agreed to acquire, the target asset package of Shengpu Technology Branch Company of Chongqing Electromechanical Co., Ltd.* (重慶機電股份有限公司昇普科技分公司) ("Shengpu Technology") for a consideration of RMB4,885,400.

Zhuoyue Company constitutes a connected person of the Company, and the disposal constitutes a connected transaction for the Company under Chapter 14A of the Listing Rules. As the highest applicable percentage ratio calculated in accordance with Chapter 14 of the Listing Rules exceeds 0.1% but is less than 5%, pursuant to Rule 14A.76(2) of the Listing Rules, the disposal under the asset transfer agreement is only subject to the requirements relating to annual review, reporting and announcement, but is exempt from the requirements relating to circular (including independent financial advice) and independent Shareholders' approval. No Director has a material interest in the disposal, nor was any Director required to abstain from voting on the relevant resolution of the Board approving the disposal. The asset transfer agreement and the disposal contemplated thereunder have been unanimously approved by all Directors.

For details of the transaction, please refer to the Company's announcement dated 27 November 2025 published on the HKEXnews website of the Stock Exchange (<https://www.hkexnews.hk/>).

Save as disclosed above, the Company has no other connected transactions.

持續關連交易

截至二零二五年十二月三十一日止年度，本集團訂立的關聯方交易摘要載於合併財務報表附註內，當中大部分的交易亦構成上市規則第14A章中定義的持續關連交易。本公司已遵守上市規則第14A章所規定的披露要求，除下述的持續關連交易以外，本集團於一般業務過程中進行的關聯方交易，並不屬於上市規則所界定的「關連交易」或「持續關連交易」。

按照上市規則第14A章的披露規定，本集團與若干關連人士（定義見上市規則）訂立下列多項持續關連交易，而本公司已根據上市規則的規定作出相關的披露如下：

總銷售協議

重慶機電控股（集團）公司（下稱「母公司」）為本公司的控股股東。於二零二二年四月七日，本公司與母公司重新訂立總銷售協議（「總銷售協議」）。根據該總銷售協議，本公司同意向母公司及其聯繫人銷售控制閥、轉向系統部件、齒輪、離合器及BV系列電氣組件等若干產品（「產品」）。

此外，倘任何一種或所有產品的價格出現大幅波動，則各方須真誠重新磋商總銷售協議條款，並訂立補充協議，或訂立新的總銷售協議。總銷售協議有效期自協議日期起為期三年，本公司可選擇於協議屆滿前三個月發出通知再續期三年。據此，截至二零二五年十二月三十一日止年度（二零二二年六月二十三日股東周年大會）經批准銷售年度上限設為人民幣250.0百萬元。

CONTINUING CONNECTED TRANSACTIONS

For the year ended 31 December 2025, the summary of the related party transactions entered into by the Group is set out in the notes to the consolidated financial statements, the majority of which constituted continuing connected transactions as defined in Chapter 14A of the Listing Rules. The Company has complied with the disclosure requirements set out in Chapter 14A of the Listing Rules. Except for the continuing connected transactions mentioned below, the related party transactions conducted by the Group in the ordinary course of business do not constitute “connected transactions” or “continuing connected transactions” as defined by the Listing Rules.

Pursuant to the disclosure requirements of Chapter 14A of the Listing Rules, the Group has entered into the following multiple continuing connected transactions with certain connected persons (as defined in the Listing Rules), and the Company has made relevant disclosures in accordance with the requirements under the Listing Rules as follows:

Master Sales Agreement

Chongqing Machinery & Electronics Holding (Group) Co., Ltd.* (重慶機電控股（集團）公司) (hereinafter referred to as the “Parent Company”) is the controlling shareholder of the Company. On 7 April 2022, a master sales agreement (the “Master Sales Agreement”) was renewed and entered between the Company and the Parent Company. Pursuant to the Master Sales Agreement, the Company has agreed to sell certain products such as control valves and parts for steering systems, gears and clutch assemblies and the BV series of electric cables to the Parent Company and its associates (the “Products”).

Additionally, in case where there are material fluctuations in the prices of any or all of the products, the parties shall re-negotiate the terms of the Master Sales Agreement in good faith by way of entering into a supplemental agreement or a new master sales agreement. The Master Sales Agreement is valid for a period of three years from the date of the agreement and can be renewed by the Company for a successive term of three years by giving notice at least three months prior to the expiry of the initial term. Accordingly, the approved annual caps of sales for the year ended 31 December 2025 (as approved at the annual general meeting dated 23 June 2022) was set at RMB250.0 million.

總銷售協議是在本集團日常業務中按一般商業條款訂立。定價基礎為：

- (i) 透過行業網站所報價格取得或於市場查詢(包括阿里巴巴網站(www.1688.com))至少兩家獨立第三方市價(即供應方(本公司及其附屬公司除外)在同一區域於日常業務營運中根據正常商業條款向獨立第三方提供的相同或類似產品的價格)；
- (ii) 倘無獨立第三方釐定的市價，則為本集團與獨立第三方之間的交易價格；
- (iii) 倘上述價格均不適用，則按成本加成法確定價格(計稅價)，即：計稅價=成本*(1+成本利潤率)，其中成本利潤率不低於15%，而15%的成本利潤率乃根據本集團類似產品過往三年的平均毛利率釐定。

截至二零二五年十二月三十一日止年度，本公司向母公司及其聯繫人按總銷售協議之銷售額約人民幣140.5百萬元(截至二零二四年十二月三十一日止年度：約人民幣46.1百萬元)。

由於總銷售協議於2025年12月31日到期，本公司與母公司按近似條款續訂總銷售協議，並於2025年4月23日訂立二零二六至二零二八年總銷售協議。在獲得獨立股東批准的前提下，二零二六至二零二八年總銷售協議自2026年1月1日生效，並將於2028年12月31日屆滿。有關詳情已於本公司日期為2025年4月23日的公告及本公司日期為2025年5月22日的通函披露，並於2025年6月12日舉行的本公司股東特別大會上獲獨立股東批准。

The Master Sales Agreement was entered into in the ordinary course of business of the Group on normal commercial terms. The basis of pricing is as follows:

- (i) The quoted prices in the market through the industry website or enquiry (including the website of Alibaba (www.1688.com)) with at least two independent third parties in the market (i.e. the price of the same or similar products provided by suppliers (except the Company and its subsidiaries) in the same area under daily operations and on normal commercial terms to independent third parties);
- (ii) If there is no market price determined by an independent third party, the transaction price between the Group with the independent third party;
- (iii) If none of the above is applicable, the cost plus a percentage mark-up (tax-inclusive) which is not less than 15% (i.e. price = cost * (1 + percentage mark-up)), whereas the 15% mark-up is determined based on the average gross margin of the Group in the past three years.

For the year ended 31 December 2025, the monetary value of sales under the Master Sales Agreement by the Company to the Parent Company and its associates was approximately RMB140.5 million (for the year ended 31 December 2024: approximately RMB46.1 million).

As the Master Sales Agreement expired on 31 December 2025, the Company renewed the Master Sales Agreement with the Parent Company under the similar terms by entering into the 2026-2028 Master Sales Agreement on 23 April 2025. Subject to the approval being obtained from the independent Shareholders, 2026-2028 Master Sales Agreement became effective from 1 January 2026 and will expire on 31 December 2028. The details were disclosed in the announcement of the Company dated 23 April 2025 and the circular of the Company dated 22 May 2025, and were approved by the independent Shareholders at the Company's extraordinary general meeting held on 12 June 2025.

總供應協議

於二零二二年四月七日，本公司與母公司重新訂立總供應協議（「總供應協議」）。根據該總供應協議，母公司及其聯繫人同意向本公司供應零部件及原材料，如齒輪、零部件、YB2系列發動機、電、水、燃氣及電解銅（「供應品」）。

此外，倘任何一種或所有產品的價格出現大幅波動，則各方須真誠重新磋商總供應協議條款，並訂立補充協議，或訂立新的總供應協議。總供應協議有效期自協議日期起為期三年，本公司可選擇於協議屆滿前三個月發出通知再續期三年。據此，截至二零二五年十二月三十一日止年度（二零二二年三月二十四日董事會）經批准供應年度上限設為人民幣90.0百萬元。

總供應協議是在本集團日常業務中按一般商業條款訂立。定價基礎為：

- (i) 透過行業網站所報價格取得或查詢至少兩家獨立第三方市價（即供應方（母公司及其聯繫人除外）在同一區域於日常業務營運中根據正常商業條款向獨立第三方提供的相同或類似產品的價格）；
- (ii) 倘無獨立第三方釐定的市價，則為本公司及其附屬公司與獨立第三方之間的交易價格；
- (iii) 倘上述價格均不適用，則按成本加成法確定價格（計稅價），即：計稅價=成本*(1+成本利潤率)，其中成本利潤率不超過15%。

Master Supplies Agreement

On 7 April 2022, a master supplies agreement (the “Master Supplies Agreement”) was renewed and entered between the Company and the Parent Company. Pursuant to the Master Supplies Agreement, the Parent Company and its associates have agreed to supply the Company with parts and raw materials such as gears, component parts, YB2 series engines, electricity, water, gas and electrolytic copper (the “Supplies”).

Additionally, in case where there are material fluctuations in the prices of any or all of the products, the parties shall re-negotiate the terms of the Master Supplies Agreement in good faith by way of entering into a supplemental agreement or a new master supplies agreement. The Master Supplies Agreement is valid for a period of three years from the date of the agreement and can be renewed by the Company for a successive term of three years by giving notice at least three months prior to the expiry of the initial term. Accordingly, the approved annual caps of supplies for the year ended 31 December 2025 (as approved at the Board meeting dated 24 March 2022) was set at RMB90.0 million.

The Master Supplies Agreement was entered into in the ordinary course of business of the Group on normal commercial terms. The basis of pricing is as follows:

- (i) The quoted prices in the market through the industry website or enquiry with at least two independent third parties (i.e. the price of the same or similar products provided by suppliers (except the Parent Company and its associates) in the same area under daily operations and on normal commercial terms to independent third parties);
- (ii) If there is no market price determined by an independent third party, the transaction price between the Company and its subsidiaries with the independent third party;
- (iii) If none of the above is not applicable, cost plus a percentage mark-up (tax-inclusive), which shall not exceed 15% (i.e. price = cost * (1 + percentage mark-up)).

截至二零二五年十二月三十一日止年度，母公司及其聯繫人向本公司按總供應協議之供應額約人民幣48.4百萬元（截至二零二四年十二月三十一日止年度：約人民幣29.1百萬元）。

由於總供應協議於2025年12月31日到期，本公司與母公司按近似條款續訂總供應協議，並於2025年4月23日訂立二零二六至二零二八年總供應協議。二零二六至二零二八年總供應協議自2026年1月1日生效，並將於2028年12月31日屆滿。有關詳情已於本公司日期為2025年4月23日的公告披露。

總租賃協議

本公司與母公司於二零二二年四月七日就母公司及其聯繫人向本公司出租作辦公室、生產設施、車間及員工宿舍的土地及樓宇訂立總租賃協議（「總租賃協議」）。

母集團向本集團出租土地及樓宇作為本集團辦公室、生產設施、車間及員工宿舍。據此，截至二零二五年十二月三十一日止年度（二零二二年三月二十四日董事會）經批准租賃年度上限設為人民幣45.0百萬元。

截至二零二五年十二月三十一日止年度，本公司向母公司及其聯繫人按總租賃協議支付租金約人民幣21.6百萬元（截至二零二四年十二月三十一日止年度：約人民幣26.0百萬元）。

由於總租賃協議於2025年12月31日到期，本公司與母公司按相似條款續訂總租賃協議，並於2025年4月23日訂立二零二六至二零二八年總租賃協議。二零二六至二零二八年總租賃協議自2026年1月1日生效，並將於2028年12月31日屆滿。有關詳情已於本公司日期為2025年4月23日的公告披露。

For the year ended 31 December 2025, the monetary value of supplies under the Master Supplies Agreement by the Parent Company and its associates to the Company was approximately RMB48.4 million (for the year ended 31 December 2024: approximately RMB29.1 million).

As the Master Supplies Agreement expired on 31 December 2025, the Company renewed the Master Supplies Agreement with the Parent Company under the similar terms by entering into the 2026-2028 Master Supplies Agreement on 23 April 2025. 2026-2028 Master Supplies Agreement became effective from 1 January 2026 and will expire on 31 December 2028. The details were disclosed in the announcement of the Company dated 23 April 2025.

Master Leasing Agreement

On 7 April 2022, a master leasing agreement (the "Master Leasing Agreement") was entered into between the Company and the Parent Company for the lease of land and buildings by the Parent Company and its associates to the Company for use as offices, production facilities, workshops and staff quarters.

The Parent Group leases land and buildings to the Group as the Group's offices, production facilities, workshops and staff quarters. Accordingly, the approved annual cap of the lease for the year ended 31 December 2025 (as approved at the Board meeting dated 24 March 2022) was set at RMB45.0 million.

For the year ended 31 December 2025, the rent paid by the Company to the Parent Company and its associates under the Master Leasing Agreement was approximately RMB21.6 million (for the year ended 31 December 2024: approximately RMB26.0 million).

As the Master Leasing Agreement expired on 31 December 2025, the Company renewed the Master Leasing Agreement with the Parent Company under the similar terms by entering into the 2026-2028 Master Leasing Agreement on 23 April 2025. 2026-2028 Master Leasing Agreement became effective from 1 January 2026 and will expire on 31 December 2028. The details were disclosed in the announcement of the Company dated 23 April 2025.

金融服務框架協議

(一) 母集團金融服務框架協議

本公司之附屬公司重慶機電控股集團財務有限公司(「財務公司」)與母公司於二零二二年四月七日訂立之金融服務框架協議(「母集團金融服務框架協議」)項下之(i)貸款服務之交易，於截至二零二五年十二月三十一日止年度(二零二二年六月二十三日股東周年大會)經批准之建議年度貸款上限為人民幣3,056百萬元；(ii)擔保服務之交易於截至二零二五年十二月三十一日止年度(二零二二年三月二十四日董事會)經批准之建議年度擔保上限設為人民幣90百萬元(含相應手續費)；(iii)其他金融服務之交易於截至二零二五年十二月三十一日止年度(二零二二年三月二十四日董事會)經批准之建議年度金融服務費用上限設為人民幣38.5百萬元。

母集團金融服務框架協議是財務公司日常業務中按一般商業條款訂立。定價基礎為：

貸款服務

財務公司向母集團提供的貸款利率將不低於其他在中國的獨立商業銀行向母集團收取同期同類型貸款的利率。

FINANCIAL SERVICES FRAMEWORK AGREEMENT

(I) Parent Group Financial Services Framework Agreement

The Company's subsidiary, Chongqing Mechanical and Electrical Holding Group Finance Co., Ltd. (the "Finance Company"), and the Parent Company entered into the Financial Service Framework Agreement on 7 April 2022 (the "Parent Group Financial Services Framework Agreement"), under which, (i) the approved proposed annual cap for loan services for the year ended 31 December 2025 (as approved at the annual general meeting held on 23 June 2022) was RMB3,056 million; (ii) the approved proposed annual cap for guarantee services for the year ended 31 December 2025 (as approved at the Board meeting held on 24 March 2022) was RMB90 million (including corresponding handling fees); (iii) the approved proposed annual cap for other financial services for the year ended 31 December 2025 (as approved at the Board meeting held on 24 March 2022) was RMB38.5 million.

The Parent Group Financial Services Framework Agreement was entered into in the ordinary course of business of the Finance Company on normal commercial terms. The basis of pricing is as follows:

Loan Services

The interest rates for loans to the Parent Group from the Finance Company will be not lower than the interest rates for loans to those of the same type and under similar terms to the Parent Group from other independent commercial banks in the PRC.

本公司將從與本公司有合作的中國全國性商業銀行及重慶地方性商業銀行中選擇不低於兩家銀行就母集團（銀行對母集團實行統一信貸政策，即母集團所屬企業的信用等級相同）的同類型同期限貸款服務進行詢價，並將詢價結果提交至財務公司，由財務公司結合母集團企業風險度、綜合回報、財務公司資金成本及監管指標等因素，最終評審形成母集團最終服務定價。以確保財務公司向母集團提供的貸款利息符合上述貸款服務定價標準。

擔保服務

根據中國銀行業監督管理委員會《企業集團財務公司風險監管指標考核暫行辦法》的規定，財務公司擔保風險敞口與資本總額之比不得高於100%。財務公司的註冊資本金為人民幣1,000,000,000元，因此，財務公司擔保服務年度上限金額最多為人民幣1,000,000,000元。

其他金融服務（包括票據貼現服務、顧問服務、代理服務及承銷服務等）

財務公司向母集團提供其他金融服務的費用按不低於任何獨立商業銀行向母集團提供同類服務收取的費用。

The Company will choose at least two banks from the national commercial banks in the PRC and the local commercial banks in Chongqing that have business relations with the Company and make inquiries as to the loan services of the same type and under similar terms to the Parent Group (the companies under the Parent Group carry the same credit ratings assessed by the banks as a result of the implementation of a unified credit policy throughout the Parent Group), and submit the results to the Finance Company. The Finance Company will then make the final assessments and determine the final interest rates for the services to the Parent Group by reference to the Parent Group's business risks, comprehensive returns, capital cost of the Finance Company and regulatory indicators and other factors, so as to ensure that the interests for loans provided by the Finance Company to the Parent Group are in line with the above pricing standards for loan services.

Guarantee services

Pursuant to the regulations in the Interim Measures for the Assessment of Risk Supervision Indicators of Finance Company of Enterprise Group set by China Banking Regulatory Commission, the ratio of guarantee risk exposure to total capital in the Finance Company cannot exceed 100%. The registered capital of the Finance Company is RMB1,000,000,000. Thus, the maximum limit amount in respect of annual caps of the guarantee services of the Finance Company is RMB1,000,000,000.

Other financial services (including bill discounting services, consultancy services, agency services and underwriting services, etc.)

The fees charged by the Finance Company on the Parent Group for the provision of other financial services will be not lower than the fees charged by any independent commercial banks on the Parent Group for the same types of services.



於截至二零二五年十二月三十一日止年度，財務公司向母集團按母集團金融服務框架協議提供之貸款服務每日最高金額約人民幣1,863.5百萬元，擔保服務之交易金額約人民幣0百萬元及其他金融服務之交易金額約人民幣0.3百萬元（截至二零二四年十二月三十一日止年度：貸款服務每日最高金額約人民幣812.4百萬元，擔保服務之交易金額約人民幣0百萬元及其他金融服務之交易金額約人民幣0.8百萬元）。

由於母集團金融服務框架協議於2025年12月31日到期，於2025年4月23日，母公司與財務公司訂立二零二六至二零二八年母集團金融服務框架協議。二零二六至二零二八年母集團金融服務框架協議項下之貸款服務之條款在獲得獨立股東批准的前提下，自2026年1月1日生效，並將於2028年12月31日屆滿。二零二六至二零二八年母集團金融服務框架協議項下之存款服務、非融資性保函服務及其他金融服務之條款自2026年1月1日生效，並將於2028年12月31日屆滿。有關詳情已於本公司日期為2025年4月23日的公告及本公司日期為2025年5月22日的通函披露，並於2025年6月12日舉行的本公司股東特別大會上獲獨立股東批准。

For the year ended 31 December 2025, pursuant to the Parent Group Financial Services Framework Agreement, the daily maximum limit amount in respect of the loan services provided by the Finance Company to the Parent Group was approximately RMB1,863.5 million, the transaction amount in respect of guarantee services was approximately RMB0 million and the transaction amount of other financial services was approximately RMB0.3 million (for the year ended 31 December 2024: the daily maximum limit amount in respect of loan services was approximately RMB812.4 million, the transaction amount in respect of guarantee services was approximately RMB0 million and the transaction amount of other financial services was approximately RMB0.8 million).

As the Parent Group Financial Services Framework Agreement expired on 31 December 2025, on 23 April 2025, the Parent Company and the Finance Company entered into the 2026-2028 Parent Group Financial Services Framework Agreement. Subject to the approval being obtained from the independent Shareholders, the terms of loan services under the 2026-2028 Parent Group Financial Services Framework Agreement became effective from 1 January 2026 and will expire on 31 December 2028. The terms of deposit services, non-financing guarantee letter services and other financial services under the 2026-2028 Parent Group Financial Services Framework Agreement became effective from 1 January 2026 and will expire on 31 December 2028. The details were disclosed in the announcement of the Company dated 23 April 2025 and the circular of the Company dated 22 May 2025, and were approved by the independent Shareholders at the Company's extraordinary general meeting held on 12 June 2025.

(二) 本集團金融服務框架協議

財務公司與本公司於二零二五年四月二十三日訂立之金融服務框架協議（「本集團金融服務框架協議」）項下，(i)存款服務之交易於截至二零二五年十二月三十一日止年度（二零二二年六月二十三日股東周年大會）經批准之建議年度存款上限為人民幣3,552百萬元；(ii)其他金融服務之交易於截至二零二五年十二月三十一日止年度（二零二二年三月二十四日董事會）經批准之建議年度金融服務費用上限為人民幣39百萬元。

本集團金融服務框架協議是財務公司日常業務中按一般商業條款訂立。定價基礎為：

存款服務

財務公司向本集團提供的存款利率將不低於其他在中國的獨立商業銀行向本集團提供同期同類型存款的利率。

本公司將從與本公司有合作的中國全國性商業銀行及重慶地方性商業銀行中選擇不低於2家銀行就同類型同期限存款獲取利率，並將之與財務公司向本集團就同類型同期限存款提供的存款利率進行比較，以確保本集團就其存款收取的利息符合上述存款服務定價標準。

(II) Group Financial Services Framework Agreement

The Finance Company entered into a financial services framework agreement (the “Group Financial Services Framework Agreement”) with the Company on 23 April 2025, under which, (i) the approved proposed annual cap for the transactions in respect of the deposit services for the year ended 31 December 2025 (as approved at the annual general meeting held on 23 June 2022) was RMB3,552 million; (ii) the approved proposed annual cap for the transactions in respect of other financial services for the year ended 31 December 2025 (as approved at the Board meeting held on 24 March 2022) was RMB39 million.

The Group Financial Services Framework Agreement was entered into in the ordinary course of business of the Finance Company on normal commercial terms. The basis of pricing is as follows:

Deposit services

The interest rates for deposits offered by the Finance Company to the Group will be not lower than the interest rates for deposits of the same type and under similar terms offered to the Group by other independent commercial banks in the PRC.

The Company will choose at least two banks from the national commercial banks in the PRC as well as the local commercial banks in Chongqing that have business relations with the Company and obtain the interest rates for deposits of the same type and under similar terms, and compare those with the interest rates offered by the Finance Company to the Group for deposits of the same type and under similar terms, so as to ensure that the interests received by the Group for its deposits are in line with the above pricing standards for deposit services.

其他金融服務 (包括票據貼現服務、顧問服務、代理服務及承銷服務等)

財務公司向本集團提供其他金額服務的費用將不高於任何獨立第三方向本集團提供同類服務收取的費用。

於截至二零二五年十二月三十一日止年度，財務公司向本集團按本集團金融服務框架協議提供之存款服務每日最高金額約人民幣2,181.5百萬元及其他金融服務金額約人民幣0.7百萬元 (截至二零二四年十二月三十一日止年度：存款服務每日最高金額約人民幣2,223.6百萬元及其他金融服務金額約人民幣4.1百萬元)。

由於本集團金融服務框架協議於2025年12月31日到期，於2025年4月23日，本公司與財務公司訂立二零二六至二零二八年本集團金融服務框架協議。二零二六至二零二八年本集團金融服務框架協議項下之貸款服務之條款在獲得獨立股東批准的前提下，自2026年1月1日生效，並將於2028年12月31日屆滿。二零二六至二零二八年本集團金融服務框架協議項下之貸款服務、非融資性保函服務及其他金融服務之條款自2026年1月1日生效，並將於2028年12月31日屆滿。有關詳情已於本公司日期為2025年4月23日的公告及本公司日期為2025年5月22日的通函披露，並於2025年6月12日舉行的本公司股東特別大會上獲獨立股東批准。

Other financial services (including bill discounting services, consultancy services, agency services and underwriting services, etc.)

The fees charged by the Finance Company on the Group for the provision of other financial services will be not higher than the fees charged by any independent third party on the Group for the same types of services.

For the year ended 31 December 2025, pursuant to the Group Financial Services Framework Agreement, the daily maximum limit amount in respect of deposit services provided by the Finance Company to the Group was approximately RMB2,181.5 million and the amount of the other financial services was approximately RMB0.7 million (for the year ended 31 December 2024: the daily maximum limit amount in respect of deposit services was approximately RMB2,223.6 million and the amount of other financial services was approximately RMB4.1 million).

As the Group Financial Services Framework Agreement expired on 31 December 2025, on 23 April 2025, the Company and the Finance Company entered into the 2026-2028 The Group Financial Services Framework Agreement. Subject to the approval being obtained from the independent Shareholders, the terms of deposit services under the 2026-2028 The Group Financial Services Framework Agreement became effective from 1 January 2026 and will expire on 31 December 2028. The terms of loan services, non-financing guarantee letter services and other financial services under the 2026-2028 The Group Financial Services Framework Agreement became effective from 1 January 2026 and will expire on 31 December 2028. The details were disclosed in the announcement of the Company dated 23 April 2025 and the circular of the Company dated 22 May 2025, and were approved by the independent Shareholders at the Company's extraordinary general meeting held on 12 June 2025.

獨立非執行董事柯瑞先生、劉立軍先生、蒲華燕女士及王振華先生已審閱上述持續關連交易，並確認有關交易：

- (1) 上述建議年度上限公平合理；
- (2) 在本集團日常及一般業務中訂立；
- (3) 按一般商業條款或不遜於本公司向獨立第三方提供或獲得（視乎情況而定）的條款進行；及
- (4) 根據相關協議進行，而有關條款均屬公平合理且符合股東整體利益。

根據香港會計師公會發佈的香港鑒證業務準則3000號（修訂）「歷史財務資料審核或審閱以外的鑒證工作」並參考實務說明740號「香港上市規則規定的持續關連交易的核數師函件」，本公司核數師已受聘對本集團持續關連交易作出報告。根據上市規則第14A.56條，核數師已就年報中所載本集團披露的持續關連交易，發出無保留意見的函件。核數師認為：

- (a) 並無注意到任何事項令其相信該等已披露的持續關連交易未獲本公司董事會批准。

The independent non-executive Directors, namely Mr. Ke Rui, Mr. Liu Lijun, Ms. Pu Huayan and Mr. Wong Chun Wa, have reviewed the abovementioned continuing connected transactions and confirmed that such transactions are:

- (1) fair and reasonable in respect of the abovementioned proposed annual caps;
- (2) entered into in the ordinary and usual course of business of the Group;
- (3) on normal commercial terms or on terms no less favourable than terms available to or from (as the case may be) independent third parties; and
- (4) in accordance with the relevant agreements governing them and on terms that are fair and reasonable and in the interests of the Shareholders as a whole.

The auditor of the Company was engaged to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued an unqualified letter containing findings and conclusions in respect of the continuing connected transactions disclosed by the Group in the annual report in accordance with Rule 14A.56 of the Listing Rules. They conclude that:

- (a) nothing has come to their attention that causes them to believe that the disclosed continuing connected transactions have not been approved by the Board of the Company.

(b) 就本集團提供貨品或服務所涉及的交易，核數師並無注意到任何事項令其相信該等交易在各重大方面沒有按照本集團的定價政策進行。

(c) 並無注意到任何事項令其相信該等交易在各重大方面沒有根據有關該等交易的協議進行。

(d) 就每項持續關連交易的總金額而言，核數師並無注意到任何事項令其相信該等持續關連交易的金額超逾本公司訂立的全年上限。

就持續關連交易而言，本公司已遵守香港上市規則中不時規定的披露要求，並於截至二零二五年十二月三十一日止年度進行交易時所制定的價值及交易條款已依從聯交所指引信HKEx-GL73-14中所規定的定價政策和指引。

上述持續關連交易的詳情已於本公司日期分別為2022年4月7日及2025年4月23日的公告，以及日期分別為2022年5月24日及2025年5月22日的通函披露。

(b) for transactions involving the provision of goods or services by the Group, nothing has come to their attention that causes them to believe that the transactions were not, in all material respects, in accordance with the pricing policies of the Group.

(c) nothing has come to their attention that causes them to believe that the transactions were not entered into, in all material respects, in accordance with the relevant agreements governing such transactions.

(d) with respect to the aggregate amount of each of the continuing connected transactions, nothing has come to their attention that causes them to believe that the disclosed continuing connected transactions have exceeded the annual cap as set by the Company.

For the purpose of continuing connected transactions, the Company has complied with the disclosure requirements of the Listing Rules from time to time, and the value and the transaction terms of the transactions for the year ended 31 December 2025 have been determined in accordance with the pricing policies and guidelines set out in the Stock Exchange's Guidance Letter HKEx-GL73-14.

The details of the aforementioned continuing connected transactions have been disclosed in the announcements of the Company dated 7 April 2022 and 23 April 2025 respectively as well as the circulars of the Company dated 24 May 2022 and 22 May 2025 respectively.

(i) 商業模式，包括貸款服務的性質、客戶檔案、風險管理政策；以及貸款減值政策

商業模式及貸款服務性質

財務公司，一間本公司的子公司，是經中國銀保監會批准的持牌非銀行金融機構，服務對象僅為本集團及母集團成員單位，為本集團及母集團成員單位提供結算、貸款、票據、中間業務等獲批開展的金融服務，加強本集團及母集團資金集中管理和提高內部資金使用效率。

風險管理政策

財務公司根據貸審分離、分級審批、相互制約的內部控制原則，建立了貸前、貸中、貸後管理制度。開展信貸業務主要分為授信申請受理、授信前調查、審貸委員會風險評估、具體業務辦理審批、貸後管理等步驟。同時，建立了貸款回收、逾期催收等管理機制，若發現影響借款人還款的重大變化、可能危及財務公司債權安全的情形時，可根據貸款合同約定採取債權保障相關措施。

(i) *Business models, including the nature of lending services; customer profiles; risk management policy; and loan impairment policy*

Business models and nature of money lending services

The Finance Company, a subsidiary of the Company, is a licensed non-banking financial institution approved by the China Banking and Insurance Regulatory Commission. Finance Company only serves the members of the Group and the Parent Group and provides them with approved financial services such as settlement, loans, bills and intermediary business, so as to strengthen the centralizing management of funds of the Group and the Parent Group, and improves the efficiency of the use of internal funds.

Risk management policy

The Finance Company has established a pre-lending, lending and post-lending management system based on the internal control principles of lending and examination separation, hierarchical approval and mutual restraint. Credit business process is mainly divided into credit application acceptance, pre-credit investigation, risk assessment by the Loan Review Committee, specific business approval, post-lending management. At the same time, management mechanisms such as loan recovery and overdue collection had been established. If substantial changes affecting the repayment of borrowers are identified, which may imperil the security of the creditor's rights of the Finance Company, relevant measures for creditor's rights protection can be taken according to the loan agreements.

貸款減值政策

財務公司根據國家《企業會計準則》、《金融企業準備金計提管理辦法》、《商業銀行貸款損失準備管理辦法》等相關管理規定，制定了《準備金計提管理辦法》。

根據中國財政部發佈的《企業會計準則第22號—金融工具確認和計量》要求，結合自身情況建立預期信用損失減值模型，對貸款進行減值測試後計提減值準備。因《商業銀行貸款損失準備管理辦法》規定，正常類貸款減值準備比率為2.5%，財務公司按照2.5%和模型計提比例孰高的規則最終確定計提比例。

Loan impairment policy

The Finance Company formulated the “Management Measures for Reserve Provisions” (《準備金計提管理辦法》) in accordance with relevant management regulations such as the National “Accounting Standards for Business Enterprises” (《企業會計準則》), “Management Measures for Financial Enterprise Reserve Provisions” (《金融企業準備金計提管理辦法》), “Administrative Measures for Loan Loss Provisions of Commercial Banks”(《商業銀行貸款損失準備管理辦法》).

According to the requirements of “Accounting Standards for Business Enterprises No. 22 – Recognition and Measurement of Financial Instruments” (《企業會計準則第22號—金融工具確認和計量》) issued by the Ministry of Finance of the People's Republic of China, an expected credit loss impairment model is established based on the Finance Company's own situation, and provision for impairment is made after conducting impairment tests on loans. As required by the “Administrative Measures for Loan Loss Provisions of Commercial Banks” (《商業銀行貸款損失準備管理辦法》), the normal loan impairment provision ratio is 2.5%. The Finance Company determines the provision ratio according to the rule of the higher provision ratio of 2.5% and the provision ratio of the model.

信貸審批

財務公司的信貸風險評估主要由審貸委員會負責，其由五名具有財務、風控合規、金融、法律背景的委員會成員組成。審貸委員會將獨立及綜合評估借款人的經營狀況、違約風險、資金需求合理性、財務公司的風險管控措施、借款人的信用評級及具體授信方案，並報授權管理層審批。根據崗位分類、相互制約的內部控制原則，信貸審批經不同職能部門、多個層級審查審批。

(ii) 貸款組合的細分，包括未償貸款應收款總額和借款人數量；貸款的主要條款；按類別劃分的貸款明細；借款人的規模和多樣性；以及未償還貸款的賬齡分析

截至2025年12月31日，財務公司向本集團非上市成員公司發放的貸款，為本集團與財務公司抵銷後的合併報表金額人民幣1,714.9百萬元（含貼現）。該數據嚴格控制在股東於相關股東大會上批准的年度上限內。貸款的類型包括信用貸款、保證擔保貸款及抵押貸款。抵押貸款中涉及的抵押品包括土地使用權及房產。

二零二五年末，保證貸款及抵押貸款總額分別佔財務公司總貸款組合約2.7%及4.9%。二零二五年財務公司提供的貸款利率介乎2.1%至3.5%。

Credit approval

The credit risk assessment of the Finance Company is mainly carried out by the Loan Review Committee which comprises of five committee members with financial, risk control compliance, financial and legal backgrounds. It will independently and comprehensively assess the borrower's operating conditions, risk of defaults, rationality of capital needs and risk management and control measures of the Finance Company, as well as the borrower's credit rating and specific credit plan, and report the above to the authorized management for approval. According to the internal control principle of job separation and mutual restriction, credit approval is reviewed and approved by different functional departments and at multiple management levels.

(ii) Breakdowns of loan portfolios, including the total outstanding loan receivables and number of borrowers; major terms of the loans; breakdown of loans by categories; size and diversity of borrowers; and ageing analysis of the outstanding loans

As of 31 December 2025, the loans issued by the Finance Company to non-listed members of the Group, which is the figure of the Group's consolidated statements after offsetting between the Group and the Finance Company, is amounted to RMB1,714.9 million (including discounting balance). The amount is strictly controlled within the annual cap approved by shareholders at the relevant general meeting. Types of loans include credit loans, guaranteed and secured loans and mortgage loans. The collaterals involved in the mortgage loan include land use rights and real estate.

At the end of 2025, the total amount of guaranteed loans and mortgage loans are accounted for approximately 2.7% and 4.9% of the entire loan portfolio of the Finance Company respectively. The interest rate of loans provided by the Finance Company in 2025 ranged from 2.1% to 3.5%.

於截至二零二五年十二月三十一日止年度，本集團已授出貸款，涉及11家客戶，每筆貸款本金額介乎約人民幣1.5百萬元至約人民幣210.0百萬元。於截至二零二五年十二月三十一日止年度，本集團應收貸款的年利率介乎約2.11%至3.45%，到期期限介乎一至三年。

按企業劃分，合共涉及51筆貸款，涉及11家客戶，其中客戶資產規模超過人民幣1,000百萬元有3家，涉及貸款規模人民幣1,522.0百萬元。

按貸款集中劃分，貸款餘額佔財務公司總貸款餘額比例超過10%的客戶共有2家，涉及總貸款規模人民幣1,379.7百萬元。二零二五末，財務公司前五大客戶獲授的總貸款佔財務公司總貸款規模約92.0%。

按貸款期限劃分，二零二五年末，存續貸款到期日均在3年以內，其中一年內到期的貸款餘額人民幣803.5百萬元；兩至三年內到期的貸款餘額人民幣911.4百萬元。

從放款日至二零二五年末，一年以內的貸款餘額為人民幣803.5百萬元，一年以上兩年以內的貸款餘額為人民幣522.0百萬元。

For the year ended 31 December 2025, the Group has granted loans involving 11 customers, each with a principal amount ranging from approximately RMB1.5 million to approximately RMB210.0 million. For the year ended 31 December 2025, the annual interest rate of loans receivable by the Group ranged from approximately 2.11% to 3.45% and the maturity period ranged from one to three years.

In terms of enterprises, a total of 51 loans were involved across 11 customers. Among these, 3 customers had assets exceeding RMB1,000 million, accounting for RMB1,522.0 million of the loan size.

In terms of concentration of loan, there are 2 customers whose loan balance accounts for more than 10% of the total loan balance of the Finance Company, involving a total loan scale of RMB1,379.7 million. The total amount of loans granted to the top five customers of the Finance Company accounted for approximately 92.0% of the total loan size of the Finance Company as at the end of 2025.

In terms of loan term, at the end of 2025, the maturity dates of existing loans were all within 3 years, among which the balance of loans due within one year was RMB803.5 million; and the balance of loans due within two to three years was RMB911.4 million.

From the grant date to the end of 2025, the balance of loans within one year is RMB803.5 million; the balance of loans for more than one year and within two years is RMB522.0 million.

(iii) 應收賬款減值評估的基礎

二零二五年末所有貸款分類為正常，不存在重大貸款減值情況。根據中國財政部發佈的《企業會計準則第22號—金融工具確認和計量》要求，結合自身情況建立預期信用損失減值模型，對貸款進行減值測試後計提減值準備。在考慮宏觀經濟運行情況的前提下，參考企業信用評級，綜合違約風險、違約概率、違約損失率等因素，計算貸款減值準備。因《商業銀行貸款損失準備管理辦法》規定，正常類貸款減值準備比率為2.5%，財務公司按照2.5%和模型計提比例孰高的規則最終確定計提比例。截至二零二五年末，本集團貸款減值準備餘額為人民幣43.9百萬元。

(iii) *The basis of impairment assessment of accounts receivables*

All loans are classified as normal at the end of 2025 and there are no significant loan impairments. According to the requirements of “Accounting Standards for Business Enterprises No. 22 – Recognition and Measurement of Financial Instruments” (《企業會計準則第22號—金融工具確認和計量》) issued by the Ministry of Finance of the People's Republic of China, an expected credit loss impairment model is established based on the Finance Company's own situation, and provision for impairment is made after conducting impairment tests on loans. In considering the operation of the macro economy, the Finance Company has made reference to the corporation credit rating, and has comprehensively considered the default risk, default probability, default loss rate and other factors to calculate the loan impairment provision. As required by the “Administrative Measures for Loan Loss Provisions of Commercial Banks” (《商業銀行貸款損失準備管理辦法》), the normal loan impairment provision ratio is 2.5%. The Finance Company determines the provision ratio according to the rule of the higher provision ratio of 2.5% and the provision ratio of the model. As of the end of 2025, the loan impairment provision balance of the Group was RMB43.9 million.



董事會報告

REPORT OF THE BOARD OF DIRECTORS

股份計劃

截至二零二五年十二月三十一日止年度，本公司並無任何股份計劃。

SHARE SCHEME

For the year ended 31 December 2025, the Company had no share schemes.

優先購買權

本公司組織章程細則及中國法律並無載有關於本公司須向現有股東按持股比例發售新股的優先購買權規定。

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Company's Articles of Association or the PRC laws which require the Company to offer new shares on a pro rata basis to existing Shareholders.

董事委員會

本公司董事會已成立審計委員會、薪酬委員會、提名委員會及戰略委員會（「董事委員會」），有關董事委員會的詳情，請參閱本年報第128頁至第138頁企業管治報告一節的相關內容。所有董事委員會的職權範圍及成員名單已於本公司網站<http://www.chinacqme.com>及聯交所披露易網站www.hkexnews.hk登載。

BOARD COMMITTEES

The Board of the Company has established Audit Committee, Remuneration Committee, Nomination Committee and Strategy Committee ("Board Committees"). Details of the Board Committees are set out in the section of Corporate Governance Report on pages 128 to 138 of this annual report. The terms of reference and list of members of all Board Committees have been published on the Company's website <http://www.chinacqme.com> and the Stock Exchange's HKEXnews website www.hkexnews.hk.

僱員及薪酬政策

截至二零二五年十二月三十一日，本集團之僱員共6,215人（二零二四年十二月三十一日共7,880人）。薪酬按市場趨勢及僱員表現而釐定，福利包括保險、退休等計劃，嚴格按國家法規執行。

EMPLOYEE AND REMUNERATION POLICY

As of 31 December 2025, the Group had a total of 6,215 employees (31 December 2024: 7,880 employees). Salaries were determined based on market trends and their performance. Welfare benefits included insurance, pension schemes, etc., which were strictly executed in accordance with national regulations.

本公司董事之酬金乃由薪酬委員會經考慮本公司之經營業績及可比較市場統計資料後釐定。請參閱本年報第88頁董事會報告。

Remunerations of the Directors of the Company were determined by the Remuneration Committee, taking into consideration the operating results of the Company and comparable market statistics. Please refer to the Report of the Board of Directors set out on page 88 in this annual report.

本公司有關非執行董事的酬金政策為確保彼等為本公司付出的精神及時間可獲得充分補償，而僱員（包括執行董事及高級管理人員）之薪酬政策則旨在確保所提供薪酬與職責相符並符合市場慣例。訂立薪酬政策旨在確保薪金水平具競爭力並能有效地吸引、留聘及激勵僱員。董事或其任何聯繫人士以及行政人員均不得參與釐定本身的薪酬。

退休金計劃

本集團的退休金計劃主要與本集團參與由政府部門根據規例設立的社會保險計劃有關。該計劃被視為設定提存計劃。

提存計劃的資金來源主要來自本集團的日常流動資金。相應的支出於發生當日計入損益或相關資產成本。養老金乃參考上一年的每月平均薪金計算。倘每月平均薪金低於社會平均工資水平的60%，則養老金應按社會平均工資水平的60%計算。由本公司供款的養老金金額為該數額的16%。

有關本集團二零二五年設定提存計劃的金額及結餘詳情，請參閱合併財務報表主要項目附註五項目(37)應付職工薪酬項下的子項目(3)設定提存計劃。

The Company's policies relating to remunerations of non-executive Directors are to ensure that they can be fully compensated for their efforts made and time spent on the Company, and policies relating to remunerations of employees (including executive Directors and senior management) are to ensure that remunerations are offered in line with their duties and market practice. Remuneration policies are designed to ensure the competitiveness of remuneration levels, and to effectively attract, retain and motivate employees. Directors or any of their associates and the executives are not allowed to participate in the determination of their own remuneration.

PENSION SCHEME

The pension scheme of the Group mainly relates to the participation of the Group in the social insurance plan set up by the government authorities in accordance with the regulations. The plan shall be regarded as a defined contribution scheme.

The source for the contribution scheme mainly comes from the Group's daily liquidity funds. The corresponding expenditure is included in the profit and loss or the cost of related assets as at the date when incurred. The pension is calculated with reference to the monthly average salary in the previous year. If the monthly average salary is lower than 60% of the average wage level in the society, the pension shall be calculated based on 60% of the average wage level in the society. The amount of pension to be contributed by the Company is 16% of such sum.

For details of the amount and balance of the Group's defined contribution plan for 2025, please refer to sub-item (3) defined contribution plan under Note V to Major Items (37) employee benefits payables of the Consolidated Financial Statements.

除了上述社會保險計劃外，本集團亦向接受內部退休安排的職工提供內退福利。內退福利被視為設定受益計劃。內退福利是指，向未達到國家規定的退休年齡但經本集團管理層批准自願退出工作崗位的職工支付的工資及為其繳納的社會保險費。

有關本集團二零二五年設定受益計劃的金額及結餘詳情，請參閱合併財務報表主要項目附註五項目(44)長期應付職工薪酬。

本集團參與由政府部門設立的社會保險計劃被視為設定提存計劃。根據該計劃的規定，本集團不得使用任何沒收供款減低現有供款水平。倘職工因任何原因於實際收到相關供款前退出該計劃，則本集團將不再代其繳納養老金及失業保險費。內退福利計劃被視為設定受益計劃。該受益計劃的資金來源主要來自本集團的日常流動資金。可獲款額並無規範計算方法，且本集團各企業可按其內部政策決定其各自的供款標準。

本集團的設定受益計劃並無計劃資產。因此，如計劃內的資產市值、以百分比列示的供款水平或於評估或估值當日的供款水平所示，不存在任何重大盈餘或短缺。有關設定受益計劃義務現值及負債詳情，請參閱合併財務報表主要項目附註五項目(44)長期應付職工薪酬。該項目所列數字為參考受益計劃項下須予支付的貼現金額而非根據任何計劃資產計算得出的估計價值。

In addition to the social insurance plan mentioned above, the Group also provides early retirement benefits to employees who accept internal retirement arrangements. The early retirement benefits shall be regarded as defined benefit plans. The early retirement benefits refer to the wages and social insurance premiums paid to the employees who have not reached the retirement age prescribed by the state but have voluntarily retired from their jobs with the approval of the management of the Group.

For details of the amount and balance of the Group's defined benefit plans for 2025, please refer to Note V to Major Items (44) long-term employee benefits payables of the Consolidated Financial Statements.

The Group's participation in the social insurance plans set up by the government authorities shall be regarded as a defined contribution plan. According to the regulations under the plan, the Group shall not use any forfeited contributions to reduce the existing level of contribution. If employees withdraw from the plan for whatever reason before they have actually received the relevant contributions, the Group will no longer pay on their behalf the endowment insurance and unemployment insurance premiums. The early retirement benefit plan is regarded as a defined benefit plan. The source for the benefit plan mainly comes from the Group's daily liquidity funds. There is no standardized calculation of the entitlement, and each member of the Group decides its own standard of contribution based on its internal policy.

The Group has no plan assets for the defined benefit plan. As such, there does not exist any significant surplus or shortfall as shown by the market value of the assets in the plan, the contribution level expressed in percentage or the contribution level on the day of assessment or valuation. For details of the present value and liabilities of defined benefit plan obligations, please refer to Note V to Major Items (44) long-term employee benefits payables of the Consolidated Financial Statements. The figures therein represent the estimated value calculated with reference to the discounted amount required to be paid under the benefit plan, but not calculated based on any plan assets.

稅項減免

本集團依據現行有效及不時更新的稅務法規繳納相關稅項，並根據實際情況享受可能的稅項減免，並應就具體繳納事宜諮詢其專業稅務和法律顧問意見。具體詳情請參閱合併財務報表附註四。

公眾持股量

根據本公司可獲得的公開資料及據董事所知，於本報告日，本公司於截至二零二五年十二月三十一日止年度，H股數量為1,100,187,470股，其中重慶機電控股（集團）公司持有H股92,670,000股，總股本為3,684,640,154股，公眾持股比例為27.34%，一直維持足夠公眾持股量。

可供分派儲備

於二零二五年十二月三十一日，本公司可供分配給本公司所有者的儲備約為人民幣3,396.4百萬元。

核數師

經本公司二零二四年度股東周年大會批准，本公司已聘任信永中和會計師事務所（特殊普通合夥）為本公司截至二零二五年十二月三十一日止年度的核數師。信永中和會計師事務所（特殊普通合夥）已審核根據中國財務報告準則編製的本集團合併財務報表。本公司於過去三年內任何一年，並沒有更換核數師。

TAX REDUCTION

The Group pays relevant taxes in accordance with the tax regulations currently in force and updated from time to time, and enjoys possible tax reductions based on the actual situation, and should consult its professional tax and legal advisers for advice on specific payment matters. Please refer to Note IV to the consolidated financial statements for specific details.

PUBLIC FLOAT

Based on the information publicly available to the Company and to the best knowledge of the Directors, as at the date of this report, for the year ended 31 December 2025, the Company had 1,100,187,470 H shares of which Chongqing Machinery and Electronics Holding (Group) Co., Ltd.* held 92,670,000 H shares in its total share capital of 3,684,640,154 shares. The public shareholding was 27.34%, indicating a sufficient public float throughout the year.

DISTRIBUTABLE RESERVES

The Company's reserves available for distribution to its owners as at 31 December 2025 were approximately RMB3,396.4 million.

AUDITORS

As approved by the Company at the 2024 annual general meeting, the Company has appointed ShineWing Certified Public Accountants (Special General Partnership) as the auditor for the year ended 31 December 2025. ShineWing Certified Public Accountants (Special General Partnership) has performed audit on the Group's consolidated financial statements prepared in accordance with the PRC Financial Reporting Standards. The Company has not changed its auditors in any of the previous three years.



董事會報告 REPORT OF THE BOARD OF DIRECTORS

於聯交所披露易網站和本公司網站公佈年度業績

本年度業績公告已刊載於本公司網站(<http://www.chinacqme.com>)及聯交所披露易網站(www.hkexnews.hk)。年度報告亦已於2026年4月14日或前後在本公司網站及聯交所披露易網站刊載，其後按股東選擇收取通訊方式處理寄發予本公司股東。

承董事會命
重慶機電股份有限公司
執行董事 董事長
岳相軍先生

中國•重慶
二零二六年三月二十日

PUBLICATION OF ANNUAL RESULTS ON THE WEBSITES OF THE STOCK EXCHANGE'S HKEXNEWS AND THE COMPANY

The annual results announcement has been published on the Company's website (<http://www.chinacqme.com>) and the Stock Exchange's HKEXnews website (www.hkexnews.hk). The annual report has also been published on the Company's and the Stock Exchange's HKEXnews websites on or around 14 April 2026 and was dispatched to the Shareholders thereafter according to the means they choose to receive communications.

By Order of the Board
Chongqing Machinery & Electric Co., Ltd.
Mr. Yue Xiangjun
Executive Director and Chairman of the Board

Chongqing, the PRC
20 March 2026



企業管治報告

CORPORATE GOVERNANCE REPORT

遵守企業管治守則

本公司相信不斷提升企業管治水平對保障股東與投資者利益以及提升本公司企業價值重要而關鍵。本公司遵守《中華人民共和國公司法》、上市規則、《公司章程》及其他相關法例及規定，並考慮到本身特點及需要，一直致力提高企業管治水平。

就董事所知，並無任何資訊合理顯示本公司現時或曾經於截至二零二五年十二月三十一日止年度任何時間不遵守上市規則附錄C1所載的《企業管治守則》之守則條文。

證券交易的標準守則

本公司已遵守上市規則附錄C3所載的《標準守則》，採納監管董事進行證券交易之程序。本公司已取得全體董事發出之個別確認，確認在截至二零二五年十二月三十一日止年度內遵守《標準守則》之規定。

COMPLIANCE WITH CORPORATE GOVERNANCE CODE

The Company believes that the continuous improvement of its standard of corporate governance is the underlying cornerstone for safeguarding the interests of Shareholders and investors as well as enhancing the corporate value of the Company. In compliance with the Company Law of the People's Republic of China, the Listing Rules, the Articles of Association and other relevant laws and regulations, and taking into consideration its own characteristics and needs, the Company has been making continuous efforts in enhancing its standard of corporate governance.

None of the Directors is aware of any information that would reasonably indicate that the Company is not, or was not at any time during the year ended 31 December 2025 in compliance with the code provisions under the Corporate Governance Code set out in Appendix C1 to the Listing Rules.

MODEL CODE FOR SECURITIES TRANSACTION

The Company has adopted procedures governing directors' securities transactions in compliance with the Model Code as set out in Appendix C3 to the Listing Rules. Individual confirmation has been obtained from all Directors of the Company to confirm compliance with the Model Code during the year ended 31 December 2025.



企業管治報告 CORPORATE GOVERNANCE REPORT

董事會

本公司董事會負責制訂及檢討本公司治理規章、監控本公司業務、決定財務策略、企業管治政策及常規、並向董事會提出建議、向股東大會彙報工作。同時，董事會負責檢討及監察本公司在遵守法律及監管規定方面的政策及常規，以及遵守《企業管治守則》的情況及在《企業管治報告》內的披露，並定期評核其表現。董事會已賦予管理層管理本集團之權力及職責。此外，本公司董事會亦已明確審計委員會、提名委員會、薪酬委員會及戰略委員會各自之職責。有關上述委員會之詳情載於本報告。本公司董事會負責履行《企業管治守則》第A.2.1條職權範圍所載的企業管治職責，董事會已於年內履行有關的職責。

根據企業管治守則第2部第C.2.1段，主席與行政總裁的職責應有區分，不應由同一人兼任，聯交所上市公司應遵守有關規定，但亦可選擇偏離該規定行事。

THE BOARD

The Board of the Company is responsible for formulating and reviewing the Company's governance rules, overseeing the Company's business, making financial decisions, corporate governance policies and practices, making recommendations to the Board and reporting to the general meetings. At the same time, the Board is responsible for reviewing and monitoring the Company's policies and practices regarding compliance with legal and regulatory requirements, as well as adherence to the Corporate Governance Code and its disclosures in the Corporate Governance Report, and regularly assessing its performance. The management was delegated the authority and responsibility by the Board for the management of the Group. In addition, the Board of the Company has also specified the respective responsibilities of the Audit Committee, Nomination Committee, Remuneration Committee and the Strategy Committee. Details of the above-mentioned committees are set out in this report. The Board of the Company is responsible for fulfilling the corporate governance duties as set out in Provision A.2.1 of the Corporate Governance Code, and the Board has carried out its relevant responsibilities during the year.

Pursuant to paragraph C.2.1 of Part 2 of the Corporate Governance Code, companies listed on the Stock Exchange are expected to comply with, but may choose to deviate from the requirement that the responsibilities between chairman and chief executive should be segregated and should not be performed by the same individual.

董事長負責本集團整體策略規劃、投資、審計及領導董事會，確保董事會有效運作、及時地討論和批准所有重大事項包括項目投資、年度預算和業務計劃等，以及負主要責任，確保本公司制定良好的企業管治常規及程序，並鼓勵所有董事全力投入貢獻董事會事務，並以身作則，確保董事會行事符合本公司最佳利益。主席同時鼓勵持不同意見的董事均表達出本身關注的事宜、給予這些事宜充足時間討論，以及確保董事會的決定能公正反映董共識。按本公司董事會工作細則所定，董事會負責執行股東大會的決議，決定本公司的中長期發展戰略規劃、年度經營和投資計劃方案；制訂本公司的年度財務預算方案、利潤分配方案、融資收購合併方案和重要事項。董事長授權董事會秘書釐定並批准每次董事會會議的議程，並在適當情況下計及其他董事提議加入議程的任何事項。總經理負責本集團日常營運及業務管理。

The chairman of the Company is responsible for the Group's overall strategic planning, investment and audit, and provides leadership to the Board so that the Board can operate effectively and discuss and approve all significant matters in a timely manner, including project investment, annual budgeting and business planning, the primary responsibility for ensuring that the Company establishes sound corporate governance norms and procedures, encouraging all Directors to fully engage in contributing to the affairs of the Board, and leading by example to ensure that the Board acts in the best interests of the Company. The Chairman also encourages Directors with differing opinions to express their concerns, to allow sufficient time for discussion on these matters, and to ensure that the decisions of the Board fairly reflect the consensus of the Directors. In accordance with the working rules of the Board of the Company, the Board is responsible for executing the resolutions of general meetings, deciding on strategic planning for medium- and long-term development, annual operation and investment plans and schemes of the Company; and preparing annual financial budget plans, profit distribution plans, financing, acquisition and merger plans and significant events of the Company. The chairman authorizes the secretary of the Board to determine and approve the agenda for each Board meeting and, where appropriate, to consider any matters proposed by other Directors for inclusion in the agenda. The general manager is responsible for the Group's daily operations and business management.



企業管治報告 CORPORATE GOVERNANCE REPORT

自岳相軍先生獲委任為本公司總經理後，由於岳相軍先生目前同時擔任董事會主席及本公司總經理，有關安排偏離香港聯合交易所有限公司證券上市規則（經不時修訂）（「上市規則」）附錄C 1所載之企業管治守則（「企業管治守則」）之守則條文第C.2.1條。岳相軍先生自2023年1月起擔任本公司總經理，彼於本集團業務營運及管理方面擁有豐富經驗。董事會相信，鑒於岳相軍先生的經驗、個人資歷及在本公司的角色，岳相軍先生作為本公司總經理，對本公司業務有著廣泛的了解，是最適合識別董事會策略機遇及工作重點的董事。董事會亦相信，由同一人兼任董事長及總經理的角色，有利於(i)確保本集團內部領導貫徹一致，(ii)使董事會的整體策略規劃及執行更有效及更具效率，及(iii)促進本集團管理層與董事會之間的信息交流。董事會亦進一步相信，現有安排不會損害權力與職能兩者之平衡，因現時由經驗豐富之優秀人才組成之董事會（其中具備充足之人數擔任獨立非執行董事）亦能有效確保兩者平衡。因此，董事會認為於有關情況下偏離企業管治守則之守則條文第C.2.1條實屬妥當。此外，在由2名執行董事、3名非執行董事及4名獨立非執行董事組成之董事會監察下，董事會具備適當之權力制衡架構，可提供足夠制約以保障本公司及股東之利益。

Since Mr. Yue Xiangjun was appointed as the General Manager of the Company, the arrangement deviates from the code provisions under Provision C.2.1 of the Corporate Governance Code (the “Corporate Governance Code”) as set out in Appendix C1 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, as amended from time to time (the “Listing Rules”) as Mr. Yue Xiangjun currently serves as both the Chairman of the Board and the General Manager of the Company. Mr. Yue Xiangjun has assumed the role of general manager of our Company since January 2023. He has extensive experience in the business operations and management of our Group. Our Board believes that, in view of his experience, personal profile and his roles in our Company, Mr. Yue Xiangjun is the Director best suited to identify strategic opportunities and focus of the Board due to his extensive understanding of our business as our general manager. The Board also believes that vesting the roles of both chairman and general manager in the same person has the benefit of (i) ensuring consistent leadership within the Group, (ii) enabling more effective and efficient overall strategic planning and execution of strategic initiatives of the Board, and (iii) facilitating the flow of information between the management and the Board for the Group. The Board further believes that the existing arrangement does not compromise the balance between powers and functions, as the Board, currently comprised of experienced and capable individuals (including a sufficient number of independent non-executive Directors), can effectively ensure such balance. Therefore, the Board considers it appropriate to deviate from Provision C.2.1 of the Corporate Governance Code under the relevant circumstances. Moreover, under the supervision of a Board comprising 2 executive Directors, 3 non-executive Directors and 4 independent non-executive Directors, the Board possesses an appropriate system of checks and balances that provides sufficient constraints to safeguard the interests of the Company and the Shareholders.

董事會負責監察本集團的業務、整體策略方針、企業管治、風險管理及內部監控、環境、社會及管治、以及營運及財務表現。管理人員獲授權並負責本公司的日常運作及管理，並由執行董事監督。

The Board is responsible for overseeing the Group's business, overall strategic policies, corporate governance, risk management and internal control, environmental, social and governance, as well as operational and financial performance. The management is authorized and responsible for the daily operations and management of the Company, under the supervision of the executive Directors.

在董事會定期會議舉行前，董事會會議通知至少10天前通知各董事。本公司備有適當安排，讓董事提出商討事項以納入董事會會議議程內。會議議程及隨附的董事會文件至少在擬舉行定期董事會會議日期的10天前送交給所有董事以確保董事全面及遍時取得有關資料。會議結束後，董事會會議紀要的最終定稿及時送達全體董事以使其閱示和留存。

Notice of Board meetings shall be delivered to each Director at least 10 days prior to the date of regular Board meetings. The Company has made proper arrangements to ensure matters proposed by Directors to be included into the agenda of a Board meeting. The agenda of the meeting and the accompanying Board documents shall be delivered to all Directors at least 10 days prior to the date of the regular Board meeting to ensure that the Directors have comprehensive and timely access to the relevant information. Upon the conclusion of a meeting, the finalized minutes will be delivered to all Directors in a timely manner for their review and record.

本公司董事會辦公室負責編製所有會議記錄，於會議記錄記錄獲董事會審議的所有事宜、達成的決策以及董事提出的任何疑問或表達的不同觀點，並於會議後，請與會董事簽署會議記錄以作存檔，董事亦可查閱歷次會議記錄。

All minutes of Board meetings shall be prepared by Board Office of the Company. All matters discussed by the Board, the decisions reached, and any questions raised or differing views expressed by the Directors shall be recorded in the minutes of the meeting. Upon the conclusion of the meetings, the minutes shall be signed by Directors present at the meeting for archiving. Minutes for each meeting are also available to Directors for their inspection.

本公司全體董事可全面適時索閱所有相關信息，如管理層提供的每月最新數據、董事會轄下不同委員會的定期彙報，以及對本集團構成影響的重大法律、監管或會計事宜的簡報。董事可尋求獨立專業意見，費用由本公司負責。對於董事提出的問題，本公司必須盡可能作出迅速及全面的回應。

All Directors of the Company have full and timely access to all relevant information, including updated monthly data from the management, regular reports from the Board committees and briefs on significant legal, regulatory or accounting issues affecting the Group. Directors may take independent professional advice, which will be paid for by the Company. The Company must respond as quickly and comprehensively as possible to the questions raised by the Directors.

本公司已為董事及高層人員安排適當的董事及高層人員責任保險。

The Company has arranged appropriate director and senior officer liability insurance for Directors and senior officers.

企業管治報告 CORPORATE GOVERNANCE REPORT

現任董事的簡歷詳情載於本年報「董事、監事及高級管理人員」一節及本公司網站<http://www.chinacqme.com>。此外，列明董事姓名及其角色和職能的董事名單已於本公司網站<http://www.chinacqme.com>及聯交所披露易網站www.hkexnews.hk登載。

The biographical details of the current Directors are set out in the section headed “Directors, Supervisors and Senior Management” of this annual report and on the Company’s website <http://www.chinacqme.com>. In addition, the list of directors, detailing their names and roles, has been published on the Company’s website <http://www.chinacqme.com> and the Stock Exchange’s HKExnews website www.hkexnews.hk.

本公司董事會由十名董事組成，其中執行董事三名，非執行董事三名，獨立非執行董事四名。所有董事之間（特別是主席及董事總經理之間）並無任何財務、業務、家屬或其他重大／相關的關係。

The Board of the Company consists of 10 Directors, including 3 executive Directors, 3 non-executive Directors and 4 independent non-executive Directors. There are no financial, business, family or other material/relevant relationships among all Directors (especially between the Chairman and the Managing Director).

截至二零二五年十二月三十一日止年度，本公司新委任了5名董事，以下為每名獲委任董事取得上市規則第3.09D條所述法律意見的日期（「有關日期」），並且本公司已收到每名以下董事確認明白其作為本公司董事的責任之聲明及承諾表。

For the year ended 31 December 2025, the Company has newly appointed 5 Directors. The following are the dates on which each appointed Director obtained the legal opinions referred to in Rule 3.09D of the Listing Rules (the “Relevant Dates”), and the Company has received a statement and commitment from each of the following Directors confirming their understanding of their responsibilities as Directors of the Company.

董事姓名	Name of Director	職位	Position	獲委任日期 Dates of Appointment	有關日期 Relevant Dates
鄧瑞	Deng Rui	執行董事	Executive Director	2025年6月12日 12 June 2025	2025年6月12日 12 June 2025
雷斌	Lei Bin	非執行董事	Non-executive Director	2025年6月12日 12 June 2025	2025年6月12日 12 June 2025
劉立軍	Liu Lijun	獨立非執行董事	Independent Non-executive Director	2025年6月12日 12 June 2025	2025年6月12日 12 June 2025
蒲華燕	Pu Huayan	獨立非執行董事	Independent Non-executive Director	2025年6月12日 12 June 2025	2025年6月12日 12 June 2025
王振華	Wong Chun Wa	獨立非執行董事	Independent Non-executive Director	2025年6月12日 12 June 2025	2025年6月12日 12 June 2025

本公司董事會已接獲各獨立非執行董事發出之獨立性身份書面確認書，並信納根據上市規則第3.13條，截至本報告批准日期止，彼等均為獨立人士。

The Board of the Company has received from each independent non-executive Director a written confirmation of their independence and has been satisfied of their independence as at the approval date of this report in accordance with Rule 3.13 of the Listing Rules.

董事會多元化政策

本公司設有董事會多元化政策，其於當中肯定並接受董事會成員多元化之裨益。有關政策致力確保董事會具備均衡的技巧、經驗及多元化思維，以符合本公司之業務要求。所有董事會成員之委任將繼續在充分體現董事會成員多元化之利益下，以候選人的表現為依歸。候選人將依據一系列多元化因素（包括但不限於性別、年齡、文化及教育背景、專業經驗、技能及知識）獲挑選。提名委員會負責每年檢討董事會在董事會成員多元化層面之組成、多元化政策的實施及有效性。

截至二零二五年十二月三十一日，董事會包括10名董事，其中2名為女性，各董事教育背景涉及工學、理學、會計、工商管理、新能源與儲能、機械傳動等方面，董事會中已包括女性董事，根據不同的董事會成員多元化可計量目標，包括（但不限於）性別、年齡、文化及教育背景、專業經驗、技能、知識及服務年期，最終將按人選之長處及可為董事會提供之貢獻而作決定。提名委員會認為本公司已實現董事會成員多元化。

本集團男性員工數量為4,412人，約佔全體員工總人數的70.98%；女性員工數量為1,803人，約佔全體員工總人數的29.02%，而高級管理層的性別比例為男性管理者78.51%，女性管理者21.49%；全體員工（不包括高級管理層）的性別比例為男性員工70.86%，女性員工29.14%。本集團的招聘策略為合適的崗位聘用合適的員工，從員工的性別、年齡、文化及教育背景、專業經驗、技能及知識等方面實現全體員工（包括高級管理人員）的多元化。

截至二零二五年十二月三十一日，本集團女性員工數量約佔全體員工總人數的29.02%，提名委員會認為本公司已實現員工性別多元化，而本集團目前並無設定任何特定的員工性別目標。

BOARD DIVERSITY POLICY

The Company has a Board Diversity Policy which recognizes and embraces the benefits of a diversity of Board members. It endeavors to ensure that the Board has a balance of skills, experience and diversity of perspectives appropriate to the requirements of the Company's business. All Board appointments will continue to be made on a merit basis with due regard for the benefits of diversity of the Board members. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, professional experience, skills and knowledge. The Nomination Committee is responsible for reviewing the Board's composition in terms of diversity as well as the implementation and effectiveness of the diversity policy annually.

As of 31 December 2025, the Board consists of 10 Directors, of whom 2 are female. The educational backgrounds of the Directors include engineering, science, accounting, business administration, new energy and energy storage, and mechanics. The Board already includes female Directors. According to various measurable diversity objectives for Board members, including (but not limited to) gender, age, cultural and educational background, professional experience, skills, knowledge, and years of service, the final decision will be based on the candidates' strengths and the contributions they can make to the Board. The Nomination Committee believes that the Company has achieved diversity among its Board members.

The number of male employees in the Group is 4,412, accounting for approximately 70.98% of the total number of employees; the number of female employees is 1,803, accounting for approximately 29.02% of the total number of employees. The gender ratio of senior management is 78.51% male and 21.49% female; for the entire workforce (excluding senior management), the gender ratio is 70.86% male and 29.14% female. The Group's recruitment strategy is to employ suitable employees for appropriate positions, achieving diversity among all employees (including senior management) in aspects such as gender, age, cultural and educational background, professional experience, skills, and knowledge.

As of 31 December 2025, the number of female employees in the Group accounted for approximately 29.02% of the total number of employees. The Nomination Committee believes that the Company has achieved gender diversity among its employees, and the Group currently has no specific gender targets for its workforce.

企業管治報告 CORPORATE GOVERNANCE REPORT

董事獲取獨立觀點

本公司已建立機制，以確保董事會獲得獨立觀點和意見，包括但不限於：

- (i) 非執行董事（包括獨立非執行董事）參與董事會及／或董事會轄下委員會會議（包括戰略委員會、審計委員會、薪酬委員會、提名委員會會議）以就與本公司相關的重要議題提出獨立觀點、建議和判斷；
- (ii) 提名委員會每年根據《上市規則》的要求評核所有獨立非執行董事的獨立性；
- (iii) 對於任何在任超過九年的獨立非執行董事，提名委員會進一步評核其作為獨立非執行董事的角色，以確保其符合有關獨立性之要求；
- (iv) 獨立專業意見－董事會所有成員在必要時可根據公司政策尋求獨立專業意見以履行職責，費用由公司承擔；
- (v) 利益衝突－由於董事會獨立於重慶機電控股（集團）公司的董事會，而雷斌先生對董事會並無控制權，本集團可獨立於重慶機電控股（集團）公司的業務而基於各自利益來經營本身的業務。鑒於良好的企業管治常規，同時身為重慶機電控股（集團）公司高級管理人員的非執行董事雷斌先生在有關與重慶機電控股（集團）公司和／或其聯繫人交易的董事會決議案中回避投票；

Directors obtaining independent perspectives

The Company has established mechanisms to ensure that the Board receives independent views and opinions, including but not limited to:

- (i) Non-executive Directors (including independent non-executive Directors) participate in meetings of the Board and/or committees under the Board (including the Strategic Committee, Audit Committee, Remuneration Committee, and Nomination Committee meetings) to provide independent views, recommendations, and judgments on important issues related to the Company;
- (ii) The Nomination Committee assesses the independence of all independent non-executive Directors annually in accordance with the requirements of the Listing Rules;
- (iii) For any independent non-executive Director who has served for more than nine years, the nomination committee shall further assess their role as an independent non-executive director to ensure compliance with the relevant independence requirements;
- (iv) Independent professional advice – all members of the Board may seek independent professional advice as necessary to fulfil their duties in accordance with the Company's policy, with the costs borne by the Company;
- (v) Conflict of interest – as the Board is independent from the board of directors of Chongqing Machinery and Electronics Holding (Group) Co., Ltd.* and Mr. Lei Bin has no control over the Board, the Group can operate its own business independently from the business of Chongqing Machinery and Electronics Holding (Group) Co., Ltd.* based on their respective interests. In light of good corporate governance practices, Mr. Lei Bin, a non-executive director and senior management personnel of Chongqing Machinery and Electronics Holding (Group) Co., Ltd.*, abstained from voting on the board resolution concerning transactions with Chongqing Machinery and Electronics Holding (Group) Co., Ltd.* and/or its associates;

(vi) 關連交易—若有大股東或董事在董事會將予考慮的事項中存有董事會認為重大的利益衝突，有關事項應以舉行董事會會議（而非書面決議）方式處理。在交易中本身及其緊密聯繫人均沒有重大利益的獨立非執行董事應出席有關的董事會會議。另外，本公司亦根據上市規則在需要時委任獨立財務顧問及／或成立獨立董事委員會，向股東提供意見。獨立非執行董事及核數師已根據上市規則每年審閱持續關連交易；

(vii) 主席與獨立非執行董事的會議—必須至少每年在沒有其他董事出席下舉行一次；及

(viii) 與高級管理人員的關係—董事會及個別董事均有自行接觸高級管理人員的獨立途徑。

董事會每年檢討該機制的實施及有效性，並已於截至2025年12月31日止年度檢討上述機制的實施及成效。

本公司至少每兩年對董事會表現進行正式的評核。本公司在報告期內未有進行評核，下一次董事會表現評核及其結果將於二零二六年報披露。

(vi) Connected transactions – if a substantial Shareholder or Director has a material conflict of interest in respect of matters to be considered by the Board, such matters shall be dealt with by convening a Board meeting (rather than by written resolution). Independent non-executive Directors without any material interest in the transaction itself and its close associates should attend the relevant Board meeting. In addition, the Company also appoints independent financial advisers and/or establishes an Independent Board Committee as necessary in accordance with the Listing Rules to provide advice to the Shareholders. The independent non-executive Directors and the auditor shall review the continuing connected transactions annually in accordance with the Listing Rules;

(vii) Meetings between the Chairman and independent non-executive Directors must be held at least once a year in the absence of other Directors; and

(viii) Relationship with senior management – the Board and individual Directors have independent channels to contact senior management.

The Board reviews the implementation and effectiveness of the mechanism annually, and has reviewed the implementation and effectiveness of the above mechanism for the year ended 31 December 2025.

The Company conducts a formal evaluation of the Board's performance at least once every two years. No such evaluation was conducted during the reporting period. The next evaluation of the Board's performance and its results will be disclosed in the Annual Report 2026.

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董事於股東大會之出席情況

從二零二五年一月一日至二零二五年十二月三十一日止，本公司召開了兩次股東大會。

董事之股東大會出席情況如下：

ATTENDANCE OF DIRECTORS TO GENERAL MEETING

From 1 January 2025 to 31 December 2025, the Company held two general meetings.

Attendance of Directors in the general meeting is as follows:

董事姓名	Name of Director	職位	Position	次數／會議舉行總次數 Number of meetings attended/total number of meetings held
岳相軍	Yue Xiangjun	執行董事	Executive Director	2/2
秦少波	Qin Shaobo	執行董事	Executive Director	2/2
鄧瑞 (於2025年 6月12日獲任)	Deng Rui (appointed on 12 June 2025)	執行董事	Executive Director	2/2
雷斌 (於2025年 6月12日獲任)	Lei Bin (appointed on 12 June 2025)	非執行董事	Non-executive Director	2/2
朱穎	Zhu Ying	非執行董事	Non-executive Director	2/2
竇波 (於2025年 9月30日辭任)	Dou Bo (resigned on 30 September 2025)	非執行董事	Non-executive Director	1/2
蔡志濱	Cai Zhibin	非執行董事	Non-executive Director	2/2
柯瑞	Ke Rui	獨立非執行董事	Independent Non-executive Director	2/2
劉立軍 (於2025年 6月12日獲任)	Liu Lijun (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	2/2
蒲華燕 (於2025年 6月12日獲任)	Pu Huayan (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	2/2
王振華 (於2025年 6月12日獲任)	Wong Chun Wa (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	2/2

董事於董事會會議之出席情況

從二零二五年一月一日至二零二五年十二月三十一日止，董事會共召開十一次會議。

董事之董事會會議出席情況如下：

ATTENDANCE OF DIRECTORS TO BOARD MEETING

From 1 January 2025 to 31 December 2025, the Company held eleven Board meetings.

Attendance of Directors to the Board meetings is as follows:

董事姓名	Name of Director	職位	Position	次數／會議舉行總次數 Number of meetings attended/total number of meetings held
岳相軍	Yue Xiangjun	執行董事	Executive Director	11/11
秦少波	Qin Shaobo	執行董事	Executive Director	11/11
鄧瑞 (2025年 6月12日獲任)	Deng Rui (appointed on 12 June 2025)	執行董事	Executive Director	7/11
符義紅 (2025年 6月12日辭任)	Fu Yihong (resigned on 12 June 2025)	原非執行董事	Former Non-executive Director	4/11
雷斌 (2025年 6月12日獲任)	Lei Bin (appointed on 12 June 2025)	非執行董事	Non-executive Director	7/11
朱穎	Zhu Ying	非執行董事	Non-executive Director	11/11
竇波 (2025年 9月30日辭任)	Dou Bo (resigned on 30 September 2025)	原非執行董事	Former Non-executive Director	8/11
蔡志濱	Cai Zhibin	非執行董事	Non-executive Director	11/11
盧華威 (2025年 6月12日辭任)	Lo Wah Wai (resigned on 12 June 2025)	原獨立非執行董事	Former Independent Non-executive Director	4/11
任曉常 (2025年 6月12日辭任)	Ren Xiaochang (resigned on 12 June 2025)	原獨立非執行董事	Former Independent Non-executive Director	4/11
劉偉 (2025年 6月12日辭任)	Liu Wei (resigned on 12 June 2025)	原獨立非執行董事	Former Independent Non-executive Director	4/11
柯瑞	Ke Rui	獨立非執行董事	Independent Non-executive Director	11/11
劉立軍 (2025年 6月12日獲任)	Liu Lijun (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	7/11
蒲華燕 (2025年 6月12日獲任)	Pu Huayan (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	7/11
王振華 (2025年 6月12日獲任)	Wong Chun Wa (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	7/11

董事之個人資料詳情載於本報告第59至68頁。

Biographical details of Directors are set out on pages 59 to 68 of this report.

獨立非執行董事的任期

本公司所有現任獨立非執行董事通過股東大會任命產生，任期為三年。任期結束後可在股東周年大會上連選連任。本公司第七屆董事會任期將於二零二八年六月到期。

OFFICE TERM OF INDEPENDENT NON-EXECUTIVE DIRECTORS

All the current Independent Non-executive Directors of the Company are appointed at the general meeting with an office term of three years. Upon expiry of the term, each independent non-executive Director may offer himself/herself for re-election at annual general meetings. The term of the seventh session of the Board of the Company will expire in June 2028.



薪酬委員會

本公司董事會薪酬委員會根據《企業管治守則》的要求擔當公司董事會顧問角色，委員會章程訂有書面的職權範圍以清楚界定薪酬委員會的權力及職責，並可於聯交所披露易網站及本公司網站查閱。目前，本公司薪酬委員會由三名獨立非執行董事即柯瑞先生、劉立軍先生及王振華先生及一名非執行董事雷斌先生組成，主席由獨立非執行董事柯瑞先生擔任。薪酬委員會主要負責制定公司董事和高級管理層的薪金政策及評估執行董事的表現和服務合同條款；就其他執行董事的薪酬建議諮詢董事長及／或總經理；就本公司董事及高級管理人員的全體薪酬政策及架構，及就設立正規而具透明度的程序制訂薪酬政策，向董事會提出建議；因應董事會所訂企業方針及目標而檢討及批准管理層的薪酬建議；就非執行董事的薪酬向董事會提出建議；考慮同類公司支付的薪酬、須付出的時間及職責以及本集團內其他職位的僱用條件；檢討及批准向執行董事及高級管理人員就其喪失或終止職務或委任而須支付的賠償，以確保該等賠償與合約條款一致（如適用）；以及檢討及批准因董事行為失當而解僱或罷免有關董事所涉及的賠償安排，以確保該等安排與合約條款一致（如適用）。執行董事及其聯繫人不參與與其自身薪酬有關的決議制定。根據本公司之公司章程，董事薪酬方案須經股東大會批准。

REMUNERATION COMMITTEE

In accordance with the Corporate Governance Code, the Remuneration Committee under the Board of the Company assumes the role of the consultant of the Board and it has written terms of reference which clearly define the powers and responsibilities of the Remuneration Committee and are available for inspection on the websites of the Stock Exchange's HKEXnews and the Company. The Remuneration Committee of the Company currently consists of 3 independent non-executive Directors (namely Mr. Ke Rui, Mr. Liu Lijun and Mr. Wong Chun Wa) and 1 non-executive Director (namely Mr. Lei Bin), with the chairman being Mr. Ke Rui, an independent non-executive Director. The primary duties of the Remuneration Committee are to formulate the Company's policies for remuneration of the Directors and senior management, and evaluate the performance of executive Directors and the terms of their service contracts; to consult the Chairman and/or the General Manager about their remuneration proposals for other executive Directors; to make recommendations to the Board on the Company's policy and structure for all remuneration of Directors and senior management and on the establishment of a formal and transparent procedure for developing policy on such remuneration; to review and approve management's remuneration proposals with reference to the Board's corporate goals and objectives; to make recommendations to the Board on the remuneration of non-executive Directors; to consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Group; to review and approve compensation payable to executive Directors and senior management for any loss or termination of office or appointment to ensure that it is consistent with contractual terms (where applicable); and to review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that they are consistent with contractual terms (where applicable). Executive Directors and their associates would not participate in the preparation of resolutions related to their own remuneration. In accordance with the Articles of Association of the Company, remuneration packages of Directors shall be subject to the approval at the general meeting.

企業管治報告 CORPORATE GOVERNANCE REPORT

在本年度，薪酬委員會已獲供給充足資源以履行其職責，負責審核本公司個別執行董事及高級管理層的表現、釐定其待遇方案並經董事會批准。

During the Year, the Remuneration Committee has been provided with sufficient resources to fulfill its responsibilities, which include reviewing the performance of individual executive Directors and the senior management of the Company and determining their remuneration packages which were approved by the Board.

薪酬委員會在本年度召開了三次會議，會議出席情況如下：

The Remuneration Committee convened three meetings during the Year and the attendance record is as follows:

				出席次數／會議 舉行總次數 Number of meetings attended/total number of meetings held
董事姓名	Name of Director	職位	Position	
柯 瑞 (主席)	Ke Rui (Chairman)	獨立非執行董事	Independent Non-executive Director	3/3
劉立軍 (於2025年 6月12日獲任)	Liu Lijun (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	2/3
王振華 (於2025年 6月12日獲任)	Wong Chun Wa (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	2/3
雷 斌 (於2025年 6月12日獲任)	Lei Bin (appointed on 12 June 2025)	非執行董事	Non-executive Director	2/3
任曉常 (於2025年 6月12日辭任)	Ren Xiaochang (resigned on 12 June 2025)	原獨立非執行董事	Former Independent Non-executive Director	1/3
符義紅 (於2025年 6月12日辭任)	Fu Yihong (resigned on 12 June 2025)	原非執行董事	Former Non-executive Director	1/3

董事及高級管理人員薪酬待遇

執行董事及高級管理人員的薪酬待遇包括基本薪金、酌情花紅及退休金。酌情花紅乃根據本集團年度業績情況及僱員的工作表現而定。

Remuneration of Directors and Senior Management

The remuneration of executive Directors and senior management includes basic salaries, discretionary bonuses and pensions. Discretionary bonuses are determined based on the Group's annual performance and the work performance of employees.

截至二零二五年十二月三十一日止年度的董事酬金詳情載於綜合財務報表附註十二、(三)。

The details of the directors' remuneration for the year ended 31 December 2025 are set out in Note XII.(III) to the consolidated financial statements.

根據企業管治守則條文第E.1.5條，截至2025年12月31日止年度並非為執行董事的高級管理人員的薪酬按範圍載列如下：

According to the provisions of the Corporate Governance Code, paragraph E.1.5, the remuneration for senior management who are not executive Directors for the year ended 31 December 2025 is listed as follows:

薪酬範圍

Remuneration range

人民幣1,000,000以內
Within RMB1,000,000
人民幣1,000,001至人民幣1,500,000
RMB1,000,001 to 1,500,000

2025年人數 Headcount in 2025

1

1

提名委員會

本公司董事會提名委員會根據《企業管治守則》的要求擔當董事會顧問角色，委員會章程訂有書面的職權範圍以清楚界定提名委員會的權力及職責，並可於聯交所披露易網站和公司網站查閱。目前，本公司提名委員會由一名執行董事及三名獨立非執行董事即岳相軍先生、柯瑞先生、劉立軍先生及蒲華燕女士組成，主席由執行董事岳相軍先生擔任。提名委員會主要負責物色及評估合適人選，以委任或續聘為董事、高級管理人員，並負責發展及維持本公司整體企業管治方針與慣例。

提名委員會就委任新董事加入董事會遵循正式、公平及高透明度之程序。委員會將就董事會之架構、規模、組成、如何配合本公司策略及組成首先考慮必要變動，協助董事會編製的董事會技能表，並經考慮彼等之專業知識、技能及行業經驗、個人專業操守、誠信及個人技能、對董事會投入的時間及貢獻、能否有效履行職責作出的評估、現有在本板或GEM上市的發行人董事職位及該董事其他重大外部事務所涉及時間投入以及其他與董事的個性、品格、獨立性及經驗有關的因素或情況物色合適資格人選，且向董事會提供推薦意見。根據本公司之公司章程，每名新委任董事均須於股東大會上膺選出任，以及支持本公司定期評估董事會表現。對獨立非執行董事的獨立性進行審查。

NOMINATION COMMITTEE

In accordance with the Corporate Governance Code, the Nomination Committee under the Board of the Company assumes the role of the consultant of the Board and it has written terms of reference which clearly define the powers and responsibilities of the Nomination Committee and are available for inspection on the websites of the Stock Exchange's HKEXnews and the Company. The Nomination Committee of the Company currently consists of 1 executive Director, 3 independent non-executive Directors (namely Mr. Yue Xiangjun, Mr. Ke Rui, Mr. Liu Lijun and Ms. Pu Huayan), with the chairman being Mr. Yue Xiangjun, an executive Director. The Nomination Committee is mainly responsible for the identification and evaluation of appropriate candidates for appointment or reappointment as Directors and senior management, as well as the development and maintenance of the Company's overall corporate governance policies and practices.

The Nomination Committee follows a formal, fair and transparent procedure for the appointment of new Directors to the Board. The committee will first consider necessary changes in respect of the structure, size, composition and alignment with the Company's strategy and composition of the Board, assist the Board in preparing a Board skills matrix, identify appropriate and qualified candidates by considering their professional knowledge, skills and industry experience, personal and professional ethics, integrity and personal skills, time and contribution committed to the Board, assessment of their ability to effectively discharge their duties, existing directorships in issuers listed on the Main Board or GEM and the time involved in other material external commitments of the Director, and other factors or circumstances relating to the Director's character, integrity, independence and experience, and makes recommendations to the Board. In accordance with the Articles of Association of the Company, each newly appointed Director is subject to election at the general meetings, and to support the Company in conducting regular assessments of the performance of the Board. The independence of independent non-executive Directors shall be examined.

於評核董事會組成時，提名委員會考慮董事會多元化政策所述的多個範疇，包括但不限於性別、年齡、文化及教育背景、專業經驗、技能及知識。提名委員會將檢討董事會多元化政策的實施以達致對本公司有利而訂下的目標。

In assessing the Board composition, the Nomination Committee takes into account various aspects set out in the Board diversity policy, including but not limited to gender, age, cultural and educational background, professional experience, skills and knowledge. The Nomination Committee will review the implementation of the Board diversity policy in achieving the objectives set for the benefit of the Company.

截止到二零二五年十二月三十一日，本公司提名委員會在本年度召開了三次會議，會議出席情況如下：

As of 31 December 2025, the Nomination Committee of the Company convened three meetings during the Year and the attendance record is as follows:

				出席次數／會議 舉行總次數 Number of meetings attended/total number of meetings held
董事姓名	Name of Director	職位	Position	
岳相軍(主席)	Yue Xiangjun (Chairman)	執行董事、總經理	Executive Director, General Manager	3/3
柯 瑞	Ke Rui	獨立非執行董事	Independent Non-executive Director	3/3
劉立軍(於2025年 6月12日獲任)	Liu Lijun (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	2/3
蒲華燕(於2025年 6月12日獲任)	Pu Huayan (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	2/3
任曉常(2025年 6月12日辭任)	Ren Xiaochang (resigned on 12 June 2025)	原獨立非執行董事	Former Independent Non-executive Director	1/3
劉 偉(2025年 6月12日辭任)	Liu Wei (resigned on 12 June 2025)	原獨立非執行董事	Former Independent Non-executive Director	1/3

董事提名政策

董事會提名委員會(「提名委員會」)根據提名委員會職權範圍第7.1(B)段訂定此政策旨在列明提名委員會於作出任何有關建議時所採用的主要甄選標準及原則如下：

DIRECTOR NOMINATION POLICY

This policy is formulated by the Nomination Committee of the Board (the "Nomination Committee") in accordance with paragraph 7.1(B) of the terms of reference of the Nomination Committee, aiming to set out the key selection criteria and principles adopted by the Nomination Committee when making any relevant recommendation as follows:

甄選標準

提名委員會在評估候選人是否適合任命董事或重新任命董事時，應考慮下列因素，這些因素並非詳盡無遺，董事會認為適當時候可酌情決定：

- (A) 誠信的聲譽；
- (B) 在商業和行業中的成就、經驗和聲譽；
- (C) 對本公司及其子公司的業務給予足夠的時間、興趣和關注的承諾；
- (D) 參考本公司的董事會成員多元化政策（經董事會採納並不時修訂），考慮其所有方面的多樣性，包括但不限於性別、年齡、文化／教育和專業背景、種族、專業經驗、獨立性、技能、知識及服務期長短；
- (E) 就本公司獨立非執行董事候選人而言，將予評估：(I)有關候選人的獨立性（參考（其中包括）上市規則第3.13條所載的獨立性標準）；及(II)上市規則附錄C1守則條文第B.3.4條及香港聯合交易所有限公司所公佈的「董事會及董事指引」所載的有關獨立非執行董事之指引及規定；及
- (F) 提名委員會或董事會不時酌情決定的任何其他相關因素。

Selection Criteria

The Nomination Committee shall consider the following factors, which are not exhaustive and the Board has discretion if it considers appropriate, in assessing the suitability of the proposed candidate regarding the appointment of directors or re-appointment of any existing Board member(s):

- (A) Reputation for integrity;
- (B) Accomplishment, experience and reputation in the business and industry;
- (C) Commitment in respect of sufficient time, interest and attention to the businesses of the Company and its subsidiaries;
- (D) Considering diversity in all aspects with reference to the Board Diversity Policy of the Company (adopted and amended from time to time by the Board), including but not limited to gender, age, cultural/educational and professional background, race, professional experience, independence, skills, knowledge and length of service;
- (E) in case of a candidate for an independent non-executive director of the Company, to assess: (I) the independence of such candidate with reference to, among other things, the independence criteria as set out in Rule 3.13 of the Listing Rules; and (II) the guidance and requirements relating to independent non-executive directors as set out in Code Provision B.3.4 of Appendix C1 to the Listing Rules and in the "Guidance for Boards and Directors" published by The Stock Exchange of Hong Kong Limited; and
- (F) Any other relevant factors as may be determined by the Nomination Committee or the Board from time to time as appropriate.

提名程序

甄選及推薦本公司董事候選人的提名程序可概述如下：

(A) 提名委員會主席將出於自願或於獲得董事會成員提名(視情況而定)時，召開提名委員會會議或向提名委員會成員傳閱書面決議案，以根據職權範圍考慮有關事項。

(B) 填補董事會的臨時空缺或為董事會增補董事時，提名委員會將對獲提名的候選人執行相關甄選程序(連同相關甄選標準)，並向董事會提出推薦意見以供考慮，而董事會屆時將決定獲提名候選人是否有資格獲委任為本公司董事。

(C) 於重選本公司董事時：

提名委員會將對擬獲重選董事執行相關甄選程序及甄選標準，並向董事會提出推薦意見以供考慮，而董事會屆時將決定董事是否有資格獲重新委任為本公司董事；及

Nomination Procedures

The nomination procedures to select and recommend candidates for Directors of Company could be summarized as follows:

(A) The chairman of the Nomination Committee will, upon his/her own motion or receipt of a nomination from a Board member (as the case may be), convene a meeting of the Nomination Committee or circulate a resolution in writing to the members of the Nomination Committee to consider the same in accordance with the terms of reference.

(B) For filling a casual vacancy to the Board or as an addition to the Board, the Nomination Committee will conduct the relevant selection process (coupled with the relevant selection criteria) against the nominated candidate and make recommendations to the Board for consideration, and the Board will then make a decision as to whether the nominated candidate shall be eligible to be appointed as a director of the Company.

(C) For re-appointing a director of the Company:

The Nomination Committee will conduct the relevant selection process and selection criteria against the director proposed to be re-appointed and make recommendations to the Board for consideration, and the Board will then make a decision as to whether the director shall be eligible to be re-appointed as a director of the Company; and

倘因根據本公司組織章程細則輪席告退而擬獲重新委任或重選的董事為出任董事會逾9年的獨立非執行董事，則提名委員會亦應評估董事就上市規則而言是否仍屬獨立及應否於本公司下屆股東大會上膺選連任，並向董事會提出推薦意見以供考慮。董事會屆時將決定董事就上市規則而言是否仍屬獨立，倘屬獨立，將於本公司下屆股東大會向本公司股東推薦擬重新委任／重選董事。根據上市規則附錄C1守則條文第B.2.3及B.3.4條，有關擬重新委任有關董事的本公司通函應包括董事會相信董事仍屬獨立且應獲選之理由、用以物色該名人士的流程、董事會認為應選任該名人士的理由以及他們認為該名人士屬獨立人士的原因；該名人士可為董事會帶來的觀點與角度、技能及經驗；及該名人士如何促進董事會成員多元化。

If the director proposed to be re-appointed or re-elected due to retirement by rotation under the Company's Articles of Association is an independent non-executive director of the Company who has served the Board for more than 9 years, the Nomination Committee shall also assess whether the director has remained independent in the context of Listing Rules and should be re-elected at the next general meeting of the Company and make recommendations to the Board for consideration. The Board will then make a decision as to whether the director has remained independent in the context of the Listing Rules, and if so, recommend the proposed reappointment/re-election of the director to the Company's shareholders for consideration at the next general meeting of the Company. According to Code Provisions B.2.3 and B.3.4 of Appendix C1 to the Listing Rules, the Company's circular relating to the proposed re-appointment of such director shall include the reasons why the Board believes that the director is still independent and should be elected, the process used to identify the individual, the reasons the Board believes the individual should be appointed, and their reasons for considering the individual as independent; the perspectives and insights, skills, and experience that the individual can bring to the Board; and how the individual can promote diversity among Board members.

審計委員會

根據《企業管治守則》的要求及其最新修訂，本公司董事會已成立審計委員會，委員會訂有書面的職權範圍，並可於聯交所披露易網站和本公司網站查閱。目前，審計委員會由三名獨立非執行董事組成，即王振華先生、柯瑞先生及蒲華燕女士。王振華先生為審計委員會主席。審計委員會的主要職能為就委任、重新委任及罷免外聘核數師向董事會提出建議，批准其酬金及聘用條款；檢討及監察外聘核數師是否獨立客觀及核數程序的有效性；檢討及監察本公司之財務資料、財務申報程序、風險管理及內部監控制度，並向本公司董事提供意見及建議；以及擔任本公司與外聘核數師之間的主要代表，負責監察二者之間的關係。

本公司已於2025年10月28日臨時股東大會審議通過撤銷監事會和監事，由審計委員會行使《中華人民共和國公司法》規定的監事會職權。

審計委員會已獲供給充足資源以履行其職責，並已審閱本公司截至二零二五年十二月三十一日止年度的全年業績。

AUDIT COMMITTEE

The Board of the Company has established the Audit Committee in accordance with the requirements and the latest revision of the Corporate Governance Code. The committee has written terms of reference which are available for inspection on the websites of the Stock Exchange's HKEXnews and the Company. The Audit Committee currently consists of 3 independent non-executive Directors (namely, Mr. Wong Chun Wa, Mr. Ke Rui and Ms. Pu Huayan), with Mr. Wong Chun Wa serving as the chairman of the Audit Committee. The major responsibilities of the Audit Committee are to make recommendations to the Board regarding the appointment, reappointment, and removal of external auditors, approve their remuneration and terms of engagement; review and monitor the independence and objectivity of external auditors and the effectiveness of the audit process; review and monitor the Company's financial information, financial reporting processes, risk management, and internal control systems, and provide advice and suggestions to the Directors of the Company; and act as the primary liaison between the Company and its external auditor, responsible for overseeing the relationship between the two parties.

At the extraordinary general meeting held on 28 October 2025, the Company resolved to abolish the Supervisory Committee and Supervisors. The Audit Committee exercises the powers of the Supervisory Committee as stipulated in the Company Law of the People's Republic of China.

The Audit Committee has been provided with sufficient resources to fulfill its responsibilities and has reviewed the Company's annual results for the year ended 31 December 2025.

企業管治報告 CORPORATE GOVERNANCE REPORT

審計委員會在本年度召開了兩次會議，會議出席情況如下：

The Audit Committee convened two meetings during the Year and the attendance record is as follows:

				出席次數／會議 舉行總次數 Number of meetings attended/total number of meetings held
董事姓名	Name of Director	職位	Position	
王振華 (主席) (於2025年 6月12日獲任)	Wong Chun Wa (Chairman) (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	1/2
柯 瑞	Ke Rui	獨立非執行董事	Independent Non-executive Director	2/2
蒲華燕 (於2025年 6月12日獲任)	Pu Huayan (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	1/2
竇 波 (2025年 9月30日辭任)	Dou Bo (resigned on 30 September 2025)	原非執行董事	Former Non-executive Director	1/2
盧華威 (2025年 6月12日辭任)	Lo Wah Wai (resigned on 12 June 2025)	原獨立非執行董事	Former Independent Non-executive Director	1/2
劉 偉 (2025年 6月12日辭任)	Liu Wei (resigned on 12 June 2025)	原獨立非執行董事	Former Independent Non-executive Director	1/2

在本年度，審計委員會批准通過了本公司經信永中和會計師事務所（特殊普通合夥）審計的二零二四年度合併財務報告和經審閱的二零二五年中期簡明合併財務報告，與外部核數師、合資格會計師和公司管理層審議和討論財務報告所載的會計政策和公司財務、風險管理及內部監控狀況，檢討內部審核功能的有效性和履行《企業管治守則》所列其他責任。

During the year, the Audit Committee approved the 2024 Consolidated Financial Report audited by ShineWing Certified Public Accountants (Special General Partnership) and the reviewed 2025 Interim Condensed Consolidated Financial Report of the Company, considered and discussed the accounting policies as set out in the financial reports and the Company's financial position, risk management and internal control with external auditors, qualified accountants and the management of the Company, and reviewed the effectiveness of the internal audit function and fulfilled other responsibilities as outlined in the Corporate Governance Code.

審計委員會於截至二零二五年十二月三十一日止年度進行的主要工作包括根據其職責及授權審閱以及(倘適用)向董事會提出建議及批准下列事項：

- 年報所載財務報表，以及外聘核數師審核結果。
- 中期報告所載中期財務報表，以及外聘核數師審閱結果。
- 內部審核工作計劃及報告。
- 風險管理工作計劃及報告。
- 本集團風險管理及內部監控系統的有效性。
- 外聘核數師的重新委任及其酬金。
- 本公司在會計、內部審核、財務彙報職能方面以及環境、社會及管治表現和彙報相關的資源、員工資歷及經驗、培訓課程及預算開支的充足程度。
- 外聘核數師提供的非核數服務。

The Audit Committee's main work for the year ended 31 December 2025 includes reviewing and, if applicable, making recommendations to and obtaining the approval of the Board regarding the following matters in accordance with its duties and authority:

- The financial statements contained in the annual report, as well as the results of the external auditor's audit.
- The interim financial statements contained in the interim report, as well as the results of the external auditor's review.
- Internal audit work plan and report.
- Risk management work plan and report.
- The effectiveness of the Group's risk management and internal control systems.
- Reappointment of external auditors and their remuneration.
- The Company ensures the adequacy of resources, staff qualifications and experience, training programs and budget expenditure related to accounting, internal audit, financial reporting functions, as well as environmental, social and governance performance and reporting.
- Non-audit services provided by external auditors.

企業管治報告 CORPORATE GOVERNANCE REPORT

戰略委員會

本公司董事會根據本公司戰略發展需要，成立了董事會戰略委員會，委員會訂有書面的職權範圍，並可於聯交所披露易網站和本公司網站查閱。目前，本公司戰略委員會包括三名執行董事即岳相軍先生、秦少波先生及鄧瑞先生，兩名非執行董事朱穎女士、蔡志濱先生以及三名獨立非執行董事柯瑞先生、劉立軍先生及蒲華燕女士，岳相軍先生為戰略委員會主席。戰略委員會的主要職責是對本公司長期發展戰略和重大投資決策等進行研究並提出建議，提供董事會決策參考。

戰略委員會在本年度共召開三次會議，會議出席情況如下：

STRATEGY COMMITTEE

In response to the Company's needs of strategic development, the Board of the Company has established the Strategy Committee of the Board. The committee has written terms of reference which are available for inspection on the websites of the Stock Exchange's HKEXnews and the Company. The Strategy Committee of the Company currently consists of 3 executive Directors (namely Mr. Yue Xiangjun, Mr. Qin Shaobo and Mr. Deng Rui), 2 non-executive Directors (namely Ms. Zhu Ying and Mr. Cai Zhibin), and 3 independent non-executive Directors (namely Mr. Ke Rui, Mr. Liu Lijun and Ms. Pu Huayan). Mr. Yue Xiangjun serves as the chairman of the Strategy Committee. The major responsibilities of the Strategy Committee are to carry out research and propose suggestions on the Company's long-term development strategies and material investment decisions etc. for the Board's reference in decision-making.

The Strategy Committee convened three meetings during the Year and the attendance record is as follows:

董事姓名	Name of Director	職位	Position	出席次數／會議 舉行總次數
				Number of meetings attended/total number of meetings held
岳相軍 (主席)	Yue Xiangjun (Chairman)	執行董事、董事長	Executive Director, Chairman	3/3
秦少波	Qin Shaobo	執行董事	Executive Director	3/3
鄧 瑞 (於2025年 6月12日獲任)	Deng Rui (appointed on 12 June 2025)	執行董事	Executive Director	3/3
朱 穎	Zhu Ying	非執行董事	Non-executive Director	3/3
蔡志濱	Cai Zhibin	非執行董事	Non-executive Director	3/3
柯 瑞	Ke Rui	獨立非執行董事	Independent Non-executive Director	3/3
劉立軍 (於2025年 6月12日獲任)	Liu Lijun (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	2/3
蒲華燕 (於2025年 6月12日獲任)	Pu Huayan (appointed on 12 June 2025)	獨立非執行董事	Independent Non-executive Director	2/3
符義紅 (2025年 6月12日辭任)	Fu Yihong (resigned on 12 June 2025)	原非執行董事	Former Non-executive Director	1/3
任曉常 (2025年 6月12日辭任)	Ren Xiaochang (resigned on 12 June 2025)	原獨立非執行董事	Former Independent Non-executive Director	1/3
劉 偉 (2025年 6月12日辭任)	Liu Wei (resigned on 12 June 2025)	原獨立非執行董事	Former Independent Non-executive Director	1/3

監事會 (已於2025年10月28日撤銷)

本公司監事會包括五名監事，即孫文廣先生、王海兵先生、曹興權先生、段煉先生、劉道華先生。孫文廣先生為監事會主席。本公司監事會負責監察本公司財務活動、董事會及其成員與高級管理人員履職行為，以保障股東的利益。於二零二五年，監事會已檢討本公司的財務狀況及業務的合法性，並通過召開監事會會議及列席董事會會議、股東大會等重要會議、建立履職檔案等，對高級管理人員進行盡職審查。監事會按審慎的原則仔細周詳地履行職責。

監事會在本年度召開了兩次會議，會議出席情況如下：

SUPERVISORY COMMITTEE (ABOLISHED ON 28 OCTOBER 2025)

The Supervisory Committee of the Company comprised five supervisors, namely Mr. Sun Wenguang, Mr. Wang Haibing, Mr. Cao Xingquan, Mr. Duan Lian and Mr. Liu Daohua. Mr. Sun Wenguang served as the chairman of the Supervisory Committee. To safeguard the interests of the Shareholders, the Company's Supervisory Committee was responsible for the supervision of the Company's financial activities and duty fulfillment of the Board, its members and senior management. In 2025, the Supervisory Committee reviewed the Company's financial situation and legality of the business. Through convening the meetings of the Supervisory Committee and attending the Board meetings as observers, general meetings and other important meetings and establishing duty performance archives, etc., the Supervisory Committee conducted the due diligence on senior management personnel. The Supervisory Committee carefully and thoroughly performed their duties according to the principle of prudence.

The Supervisory Committee held two meetings during the Year, the attendance to which is as follows:

監事姓名	Name of Supervisor	職位	Position	出席次數／會議 舉行總次數
				Number of meetings attended/total number of meetings held
孫文廣	Sun Wenguang	監事會主席	Chairman of the Supervisory Committee	2/2
王海兵	Wang Haibing	獨立監事	Independent Supervisor	2/2
曹興權	Cao Xingquan	獨立監事	Independent Supervisor	1/2
段煉	Duan Lian	職工監事	Employee Supervisor	2/2
劉道華 (於2025年 6月12日獲委任)	Liu Daohua (appointed on 12 June 2025)	職工監事	Employee Supervisor	2/2

審計委員會及董事會之審閱

審計委員會及董事會已審閱本公司本年度之財務監控、內部監控及風險管理系統。董事會確保本集團在會計、內部審核及財務彙報職能方面的資源、員工資歷及經驗，以及員工所接受的培訓課程及有關預算是足夠的。審計委員會認為內部監控系統屬有效及足以讓董事會監察本集團之整體財務狀況及可合理確定資產不會被未授權使用或虛報重大財務數據；交易乃根據管理層之授權簽立；及會計記錄能可靠地編製供業務內使用或作刊發之財務數據，並反映資產及負債之可表述性。董事會確認該等系統能有效及充分地達成《企業管治守則》原則D2所述及內部監控系統有效的目的。審計委員會及董事會已考慮本公司外部核數師就財務報表審核過程中識別的任何重大監控缺陷進行溝通，以為檢討本集團風險管理及內部監控系統的充足性及有效性形成基礎。審計委員會及董事會將每年繼續檢討對內部審核職能的需求。

問責制及核數

本公司董事會負責帳目編製及監察管理層進行各財政期間之帳目編製工作。本公司董事會亦負責根據上市規則作出適當公佈，以向股東披露評估本公司財務狀況及其他事宜所必需之全部資料。彼等並不知悉任何重大不確定事件或情況，可能導致對本公司持續經營能力存疑。

本公司已委任信永中和會計師事務所(特殊普通合夥)作為本公司獨立核數師。上述核數師於截至二零二五年十二月三十一日止年度向本集團提供的核數服務收費約人民幣2.38百萬元(二零二四年約人民幣2.6百萬元)，且並未向本公司提供非核數服務。

REVIEW OF THE AUDIT COMMITTEE AND THE BOARD OF DIRECTORS

The Audit Committee and the Board of Directors have reviewed the financial control, internal control and risk management systems of the Company for the year. The Board ensured the adequacy of resources, staff qualifications and experience, training programmes and budget expenditure of the Group's accounting, internal audit and financial reporting function. The Audit Committee considered the internal control systems effective and adequate as they allowed the Board to monitor the Group's overall financial position and to provide reasonable assurance that assets are safeguarded against unauthorized use or material financial misstatement; transactions were executed in accordance with management's authorization; and the accounting records were reliable for preparing financial information used within the business or for publication and reflecting accountability for assets and liabilities. The Board confirmed that the systems are effective and adequate for the purpose of effective internal control as described in Principle D2 of the Corporate Governance Code. The Audit Committee and the Board have considered the communications from the Company's external auditors regarding any significant control deficiencies identified during the audit of the financial statements, in order to form a basis for reviewing the adequacy and effectiveness of the Group's risk management and internal control systems. The Audit Committee and the Board will continue to review the need for an internal audit function on an annual basis.

ACCOUNTABILITY AND AUDIT

The Board of the Company is responsible for preparing accounts and overseeing the management's preparation of accounts for each financial period and making appropriate announcement in accordance with the Listing Rules to disclose to shareholders all information necessary for their evaluation of the Company's financial position and other matters. They are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern.

The Company has appointed ShineWing Certified Public Accountants (Special General Partnership) as the independent auditor of the Company. The fees for the audit services provided by the above auditor to the Group for the year ended 31 December 2025 amounted to approximately RMB2.38 million (2024: approximately RMB2.6 million), and the auditor has not provided non-audit services to the Company.

股東大會

本公司的股東大會擁有最高權力。本公司十分重視股東大會的職能，視為董事會與本公司投資者的直接有效溝通渠道，因此鼓勵全體股東出席股東大會。本公司章程明確規定股東權利，包括出席股東大會、接收會議通知及於會議上表決的權利。

本公司鼓勵股東參與股東大會，如未能出席，可委派代表代其出席並於會上投票。本公司會監察及定期檢討股東大會程序，如有需要會作出改動，以確保其切合股東需要。本公司董事會成員、高級管理人員及本公司外聘核數師的代表會出席股東周年大會回答股東提問。本公司獨立董事委員會主席及獨立財務顧問的代表（如有）會出席股東大會，就於大會上提出尋求獨立股東批准的決議案回答股東的提問。召開股東大會之通告及隨附文件須於舉行有關大會前之指定期限內於本公司網站及聯交所披露易網站登載。本公司召開股東大會已預留足夠時間向股東發出通知，並提供足夠的資料，讓股東得知有關投票表決的詳細程序，同時亦應安排在股東大會議上回答股東的問題。

GENERAL MEETINGS

The General Meeting holds the highest authority of the Company. The Company highly values the functions of the general meetings, which serve as a direct and effective communication channel between the Board and the investors of the Company, and therefore encourages all shareholders to attend the general meetings. The Articles of Association of the Company expressly provide for the rights of the shareholders, including the rights to attend, to receive notices of, and to vote at general meetings.

The Company encourages the Shareholders to participate in the general meeting of Shareholders. If they are unable to attend, they may appoint a representative to attend and vote on their behalf at the meeting. The Company will monitor and periodically review the procedures of the general meetings of Shareholders, and will make changes as necessary to ensure they meet the needs of the Shareholders. The members of the Board of the Company, senior management, and representatives of the Company's external auditors will attend the Annual General Meeting to answer questions from the Shareholders. The Chairman of the Independent Board Committee of the Company and the representative of the independent financial adviser (if any) will attend the general meeting of Shareholders to answer questions from Shareholders regarding the resolutions proposed at the meeting seeking approval from the independent Shareholders. The notice of the meeting of Shareholders and the accompanying documents must be published on the Company's website and the Stock Exchange's HKEXnews website within the specified timeframe before the relevant meeting. The Company has allowed sufficient time to give notice of the general meeting to shareholders and has provided sufficient information to enable shareholders to understand the detailed procedures for voting; it should also make arrangements to answer shareholders' questions at the meeting.

企業管治報告 CORPORATE GOVERNANCE REPORT

截至於二零二五年十二月三十一日止年度，薪酬委員會及提名委員會各自的主席，以及本公司外聘核數師均已出席於二零二五年六月十二日舉行的本公司股東周年大會（「2024年股東周年大會」）及於二零二五年十月二十八日舉行的本公司二零二五年第一次臨時股東大會，以回答股東的提問。根據企業管治守則條文F.2.2，董事長應出席股東大會，並邀請審計委員會、薪酬委員會、提名委員會、戰略委員會的主席出席，若有關委員會主席未出席，董事會主席應邀請另一名委員出席。該等人士須在股東大會上回答提問。

股東權利

本公司平等對待所有股東，確保股東能充分行使權利，保護其合法權益；能夠嚴格按照相關法律法規的要求召集、召開股東大會。本公司的治理結構確保所有股東，特別是中小股東享有平等的權利，並承擔相應的義務。

For the year ended 31 December 2025, the respective chairpersons of the Remuneration Committee and the Nomination Committee, as well as the Company's external auditor, attended the Company's Annual General Meeting ("2024 Annual General Meeting") held on 12 June 2025 and the Company's first extraordinary general meeting of 2025 held on 28 October 2025 to answer questions from the Shareholders. According to Code Provision F.2.2 of the Corporate Governance Code, the Chairman should attend the general meeting and invite the Chairpersons of the Audit Committee, Remuneration Committee, Nomination Committee and Strategic Committee to attend. If the Chairperson of the relevant committee is unable to attend, the Chairman of the Board should invite another member to attend. These individuals must answer questions at the general meeting.

RIGHTS OF SHAREHOLDERS

The Company treats all shareholders equally to ensure that Shareholders can fully exercise their rights and protect their legitimate interests, and that shareholders' general meetings can be convened and held in strict compliance with the relevant laws and regulations. The Company's governance structure ensures that all Shareholders, especially minority Shareholders, enjoy equal rights and undertake corresponding obligations.

由股東召開股東特別大會

根據本公司章程之規定，董事會可於其認為恰當情況下召開臨時股東大會。股東要求召集臨時股東大會，應當按照下列程序辦理：

(一) 合計持有在該擬舉行的會議上有表決權的股份百分之十以上(含百分之十)的兩個或者兩個以上的股東，可以簽署一份或者數份同樣格式內容的書面要求，提請董事會召集臨時股東大會，並闡明會議的議題。董事會在收到前述書面要求後應當儘快召集臨時股東大會。前述持股數按股東提出書面要求日計算。

(二) 如果董事會在收到前述書面要求後三十日內沒有發出召集會議的通告，提出該要求的股東可以參照上述第(一)項規定提請監事會召集臨時股東大會；如果監事會在收到前述書面要求後五日內不依法召集和主持臨時股東大會，則提出該要求且連續九十日以上單獨或者合計持有公司百分之十以上股份的股東可以在董事會收到該要求後四個月內自行召集會議，召集的程序應當儘可能與董事會召集股東大會的程序相同。

EXTRAORDINARY GENERAL MEETING CONVENED BY SHAREHOLDERS

Pursuant to the Articles of Association, the Board may convene an extraordinary general meeting as it thinks fit. Shareholders requisitioning extraordinary general meetings shall abide by the following procedures:

(1) Two or more shareholders jointly holding 10% or more of the voting shares relating to a proposed extraordinary general meeting may request the Board to convene such meeting by signing and submitting one or more written requests with the same format and contents in which the matters for consideration at the meeting shall be set out clearly. The Board shall proceed to convene the extraordinary general meeting as soon as possible after receiving the aforesaid written request. For the purpose of the preceding requirement relating to the number of voting shares held, such number shall be calculated on the basis of the number of shares held shall be calculated based on the date of submission of the written request by the Shareholders.

(2) If the Board fails to issue a notice of such meeting within 30 days from the date of the receipt of the written request, the shareholders submitting such request may require the Supervisory Committee to convene an extraordinary general meeting pursuant to the requirement in the above subparagraph (1). If the Supervisory Committee fails to convene and preside over an extraordinary general meeting according to law within 5 days from the date of the receipt of the written request, the shareholders submitting such request and holding over 10% of the Company's shares more than 90 consecutive days individually or shareholders together may convene such a meeting by themselves within 4 months from the date of receipt of the request by the Board, and the convening procedure shall be as similar as possible to the procedure for convening a general meeting by the Board.

企業管治報告 CORPORATE GOVERNANCE REPORT

股東因董事會未應前述要求舉行會議而自行召集並舉行會議的，其所發生的合理費用，應當由本公司承擔，並從本公司欠付失職董事的款項中扣除。

Any reasonable expenses incurred by the shareholders in convening and holding such meeting due to the failure of the Board to convene such meeting in response to the aforesaid request shall be borne by the Company. Such expenses shall be deducted from the amounts owed by the Company to the Directors in default.

股東查詢的程序

股東可依照公司章程的規定獲得有關信息，包括：

1. 在繳付成本費用後得到公司章程複印；
2. 在繳付了合理費用後有權查閱和複印：
 - (1) 所有各部分股東的名冊；
 - (2) 本公司董事、監事、總經理和其他高級管理人員的個人資料，包括：
 - a) 現在及以前的姓名、別名；
 - b) 主要地址(住所)；
 - c) 國籍；
 - d) 專職及其他全部兼職的職業、職務；
 - e) 身份證明文件及其號碼。
 - (3) 本公司股本狀況；

Procedures to Put Forward Enquiries

Shareholders shall have the right to receive information as provided in the Articles of Association, including:

1. copy of the Articles of Association upon payment of the costs thereof;
2. the right to inspect and copy, subject to payment of reasonable charge:
 - (1) all parts of the register of shareholders;
 - (2) personal particulars of the Directors, supervisors, general managers and other senior management members of the Company, including:
 - a) present and former names and aliases;
 - b) principal address (domicile);
 - c) nationality;
 - d) full-time and all part-time occupations and positions;
 - e) identification documents and their number.
 - (3) status of the share capital of the Company;

(4) 自上一會計年度以來公司購回自己每一類別股份的票面總值、數量、最高價和最低價，以及本公司為此支付的全部費用的報告； (5) 股東大會議的會議記錄、董事會會議決議、監事會會議決議； (6) 本公司債券存根； (7) 財務報告。	(4) reports showing the total nominal value and number of shares repurchased by the Company since the end of the last financial year, the highest and the lowest prices paid and the aggregate amount paid by the Company in respect of each class of its shares repurchased; (5) minutes of the general meetings as well as resolutions passed at the meetings of the Board and the Supervisory Committee; (6) receipts of debentures of the Company; (7) financial reports.

股東提出查閱上述有關信息或者索取資訊的，應當向本公司提供證明其持有公司股份的種類以及持股數量的書面檔，本公司經核實股東身份後按照股東的要求予以提供。股東可透過ob@chinacqme.com直接送交查詢事宜。

Where a shareholder requests to refer to the above-mentioned relevant information or demands information, the written documents stating the class and number of the held shares of the Company shall be submitted to the Company. Upon the verification of the identity of the shareholder, the Company will provide to the shareholder as requested. Shareholders may submit enquiries directly via ob@chinacqme.com.

股東在股東大會提出建議的程序

本公司召開股東大會，單獨或合計持有公司有表決權的股份總額百分之十以上（含百分之十）的股東，有權在股東大會召開十日以前以書面形式提出臨時提案並提交召集人，股東大會召集人應當在收到提案後二日內發出股東大會補充通知，通知其他股東，並將提案中屬於股東大會職責範圍內的事項，列入該次會議的議程提交股東大會審議。

Procedures to Put Forward Motions at General Meeting

When the Company convenes a general meeting, Shareholders individually or jointly holding 1% or more (including 1%) of the total voting shares of the Company shall have the right to submit provisional proposals in writing to the convener 10 days before the convening of the general meeting. The convener of the general meeting shall issue a supplemental notice of the general meeting within 2 days from receipt of the proposal to notify other shareholders and include such proposed motions into the agenda for such general meeting if they are matters falling within the functions and powers of general meeting.



企業管治報告 CORPORATE GOVERNANCE REPORT

股東大會提案應當符合下列條件：

(一) 內容與法律、法規的規定不相抵觸，並且屬於公司經營範圍和股東大會職責範圍；

(二) 有明確議題和具體決議事項；

(三) 以書面形式提交或送達董事會。

股東可透過ob@chinacqme.com直接送交建議事宜。

Proposals at the general meeting shall meet the following conditions:

(1) Free of conflicts with the provisions of laws and administrative regulations, and fall into the business scope of the Company and the terms of reference of the general meeting;

(2) With definite topics to discuss and specific matters to resolve;

(3) Submitted in writing or served to the Board.

A shareholder may submit and serve the motions directly through ob@chinacqme.com.

向董事會作出查詢的程序

本公司鼓勵股東與本公司保持直接溝通。股東如欲向董事會提出任何問題，可將書面查詢電郵至ob@chinacqme.com，收件人為投資者關係部。

Procedures for Making Inquiries to the Board

The Company encourages shareholders to maintain direct communication with the Company. If shareholders wish to raise any questions to the Board, they may send written enquiries by email to ob@chinacqme.com, addressed to the Investor Relations Department.

信息披露及投資者關係

本公司根據上市規則的披露規定，在有關監管當局指定的網站準時就任何須予披露及重要事項作出準確完整的資料披露，以保障股東的知情權及參與權。

本公司亦已設立以下多個途徑與股東溝通並跟進溝通、互動結果：

1. 企業通訊如年度報告、中期報告及通函均以印刷形式刊發，同時於聯交所披露易網站及本公司網站可供瀏覽；
2. 定期透過聯交所作出公佈，並將公佈分別刊載於聯交所及本公司之網站；
3. 於本公司網站提供企業資訊；
4. 股東周年會及股東特別會為股東提供平台向董事及高級管理層反映意見及交流觀點；及
5. 本公司之香港股份過戶登記處可為股東提供股份過戶登記、股息派付及相關事宜之服務。

INFORMATION DISCLOSURE AND INVESTOR RELATIONS

In respect of any discloseable and significant event, the Company makes accurate and complete disclosure in a timely manner on the websites as specified by the relevant supervisory authorities for information disclosure pursuant to the disclosure requirements under the Listing Rules. This is to ensure the rights to information and participation of the shareholders.

The Company has also established the following channels to communicate with shareholders and follow up on the results of such communication and interaction:

1. Corporate communications, such as annual reports, interim reports, and circulars, are published in printed form and are also available for browsing on the Stock Exchange's HKEXnews website and the Company's website;
2. Regular announcements are made through the Stock Exchange, and such announcements are posted on the websites of the Stock Exchange and the Company;
3. Corporate information is available on the website of the Company;
4. Annual general meetings and extraordinary general meetings provide shareholders with a platform to convey their views and exchange opinions with the Directors and senior management; and
5. The Hong Kong Share Registrar of the Company provides services to shareholders regarding share registration, dividend payments, and related matters.



企業管治報告 CORPORATE GOVERNANCE REPORT

本公司設有專職部門，負責維護投資者關係，與投資者保持開放及持續的溝通。對信息披露和內幕交易程序嚴格把控。本公司通過年度、中期業績實地路演、投資者推介會、反向路演、現場會議及電話會談等多種方式與共計37會次、644人次交流，加強了本集團與投資者的關係，增進了投資者對本集團營運及發展的了解及信心（本公司董事長、執行董事、董事會秘書及業務部門負責人均有參與以上的互動活動）。二零二五年，本公司與《新華網》《重慶日報》《新浪財經》《華龍網》等做好媒體溝通宣傳交流。為促進本公司與投資者的良好關係，以及提高企業運作的透明度，本公司透過對外網站、宣傳畫冊、形象片等宣傳，推介本公司發展戰略和美好未來，引導社會公眾及投資者持續關注本公司發展。本公司會定期跟進公司網站留言、新聞媒體輿論等，根據實際情況進行反饋；同時，公司會利用業績路演、反向路演等與各投資者交流機會，積極掌握投資者對本公司發展及運營的建議意見，並及時向公司管理層傳遞。

於本年度，本公司已檢討股東通訊政策的實施和有效性，在綜合各方投資者通過上述渠道反饋的基礎上，本公司認為其股東通訊政策行之有效。

The Company has established a specific department responsible for maintaining investor relations, and an open and on-going communication with investors. The Company strictly controls the procedures of information disclosure and insider trading. The Company engaged in 37 sessions with 644 participants in various ways including on-site roadshow of annual and interim results, investor presentations, reverse roadshows, on-site meetings and telephone interviews. The communication strengthened the Group's relationship with investors and allowed them to have a better understanding and enhanced confidence in operations and developments of the Group (Chairman, executive Directors, secretary of the Board and head of the business department participated in the above interaction). In 2025, the Company strengthened the communications and promotions with a number of media including news.cn, Chongqing Daily, finance.sina.com.cn, Hualong Net, etc. To strengthen the relationship between the Company and investors, and improve the transparency of corporate operations, the Company promoted its development strategy and promising outlook by means of website, publicity pamphlet, image building videos, etc., to draw continuous attention from the public and investors on the growth of the Company. The Company regularly monitors comments on its website and media coverage, and provides feedback based on actual circumstances. At the same time, the Company takes advantage of opportunities to engage with investors, such as earnings roadshows, reverse roadshows and investor briefings, to actively gather their suggestions and opinions regarding the Company's development and operations, and promptly communicates these to management of the Company.

In this year, the Company has reviewed the implementation and effectiveness of the shareholder communication policy. Based on the feedback from various investors through the aforementioned channels, the Company believes that its shareholder communication policy is effective.

公司章程修訂

於二零二五年十月二十八日，本公司召開臨時股東大會上審議通過關於修訂《公司章程》暨撤銷監事會的議案。

上述修改已於二零二五年十月二十八日相關決議作出之日生效。

上述章程修改內容請參考本公司於香港聯交所披露易網站網站(www.hkexnews.hk)發佈的相關公告。

董事培訓

本公司遵照《企業管治守則》之規定，對本公司董事、監事及高級管理人員進行了上市規則等相關法律法規的培訓及持續專業發展，使董事得以增進及重溫彼等的職責及責任，並鼓勵全體董事參加相關培訓課程，費用由本公司承擔。本年度本公司均已收到所有董事（包括新委任之董事）接受培訓的書面記錄，確認所有董事參與適合的持續專業發展。

各董事於首次接受委任時均已獲提供正式、全面及特為其而設的就任須知，以確保其對本公司的運作及業務均有適當的理解，及完全清楚董事根據法規及普通法、上市規則、其他法律及監管規定須承擔的責任以及本公司業務及管治政策。

Amendment to the Articles of Association

On 28 October 2025, the Company held an extraordinary general meeting to consider and approve the proposal on amending the Articles of Association and abolishing the Supervisory Committee.

The above amendments came into effect on 28 October 2025, the date on which the relevant resolutions were made.

For the above-mentioned amendments to the Articles of Association, please refer to the relevant announcement published by the Company on the Hong Kong Stock Exchange's HKEXnews website (www.hkexnews.hk).

TRAINING OF DIRECTORS

In accordance with the provisions of the Corporate Governance Code, the Company arranged trainings and continuous professional development on relevant laws and regulations including the Listing Rules for Directors, supervisors and members of senior management of the Company, enabling Directors to enhance and refresh their understanding of their duties and responsibilities and encouraging all Directors to participate in relevant training courses, with the costs borne by the Company. During the year, the Company has received the written training records of all Directors (including newly appointed Directors), confirming that all Directors have participated in appropriate continuing professional development.

Upon their initial appointment, each Director has been provided with a formal, comprehensive, and personalized induction guide to ensure that they have a proper understanding of the Company's operations and business and are fully aware of the responsibilities incumbent upon Directors under statute and common law, the Listing Rules, other laws and regulatory requirements, as well as the Company's business and governance policies.

企業管治報告

CORPORATE GOVERNANCE REPORT

董事的培訓記錄如下：

Training of Directors is recorded as follows:

董事姓名	Name of Director	培訓主題	Training Topic	培訓總時長 Total Training Hours	培訓類型 Training Type
岳相軍	Yue Xiangjun	精益管理、年報審計、依法治企、《企業管治守則》修訂、內幕信息管理、紀檢大講堂、國有企業監管解讀、戰略解碼、5C價值管理等	Lean Management, Annual Report Auditing, Corporate Governance by Law, Revisions to the Corporate Governance Code, Inside Information Management, Discipline Inspection Lecture Series, Interpretation of State-Owned Enterprise Supervision, Strategic Decoding, 5C Value Management, etc.	13	A · B
秦少波	Qin Shaobo	精益管理、年報審計、內幕信息管理、紀檢大講堂、國有企業監管解讀、戰略解碼、5C價值管理、依法治企等	Lean Management, Annual Report Auditing, Inside Information Management, Discipline Inspection Lecture Series, Interpretation of State-Owned Enterprise Supervision, Strategic Decoding, 5C Value Management, Corporate Governance by Law, etc.	12	A · B
鄧 瑞 (2025年 6月12日 獲任)	Deng Rui (appointed on 12 June 2025)	ESG價值核算、市值管理、監管處罰解析、董事會效能評價、《企業治理守則》修訂、可持續信息財務影響披露、董事的責任、須予公佈的交易、關連交易、內幕信息管理、紀檢大講堂等	ESG Value Accounting, Market Capitalization Management, Regulatory Penalty Analysis, Board Effectiveness Evaluation, Revisions to the Corporate Governance Code, Disclosure of Financial Impact of Sustainability Information, Directors' Responsibilities, Discloseable Transactions, Connected Transactions, Inside Information Management, Discipline Inspection Lecture Series, etc.	16	A · B
雷 斌 (2025年 6月12日 獲任)	Lei Bin (appointed on 12 June 2025)	精益管理、年報審計、內幕信息管理、市值管理、投資並購監管重點解析、依法治企、紀檢大講堂、企業風險管控等、廉潔從業等	Lean Management, Annual Report Auditing, Inside Information Management, Market Capitalization Management, Key Analysis of Investment M&A Regulation, Corporate Governance by Law, Discipline Inspection Lecture Series, Enterprise Risk Management, Integrity in Business Conduct, etc.	12	A · B
朱 穎	Zhu Ying	經營管理能力、ESG價值核算、市值管理、監管處罰解析、董事會效能評價、《企業治理守則》修訂、可持續信息財務影響披露等	Operational Management Capabilities, ESG Value Accounting, Market Capitalization Management, Regulatory Penalty Analysis, Board Effectiveness Evaluation, Revisions to the Corporate Governance Code, Disclosure of Financial Impact of Sustainability Information, etc.	13	A · B
蔡志濱	Cai Zhibin	《上市規則》修訂、《企業管治守則》修訂、《公司法》、金融科技與數字化轉型、金融監管合規實務、廉潔從業等	Revisions to the Listing Rules, Revisions to the Corporate Governance Code, the Company Law, Fintech and Digital Transformation, Financial Regulatory Compliance Practices, Integrity in Business Conduct, etc.	12	A · B

企業管治報告 CORPORATE GOVERNANCE REPORT

董事姓名	Name of Director	培訓主題	Training Topic	培訓總時長 Total Training Hours	培訓類型 Training Type
柯 瑞	Ke Rui	董事的責任、《企業管治守則》修訂、年報審計、ESG治理、企業風險管控、薪酬管理等	Directors' Responsibilities, Revisions to the Corporate Governance Code, Annual Report Auditing, ESG Governance, Enterprise Risk Management, Remuneration Management, etc.	13	B
劉立軍 (2025年 6月12日 獲任)	Liu Lijun (appointed on 12 June 2025)	ESG價值核算、市值管理、監管處罰解析、董事會效能評價、《企業治理守則》修訂、可持續信息財務影響披露、董事的責任、須予公佈的交易、關連交易	ESG Value Accounting, Market Capitalization Management, Regulatory Penalty Analysis, Board Effectiveness Evaluation, Revisions to the Corporate Governance Code, Disclosure of Financial Impact of Sustainability Information, Directors' Responsibilities, Discloseable Transactions, Connected Transactions	15.5	A + B
蒲華燕 (2025年 6月12日 獲任)	Pu Huayan (appointed on 12 June 2025)	董事的責任、須予公佈的交易、內幕信息管理、關連交易、企業風險管控等	Directors' Responsibilities, Discloseable Transactions, Inside Information Management, Connected Transactions, Enterprise Risk Management, etc.	12	B
王振華 (2025年 6月12日 獲任)	Wong Chun Wa (appointed on 12 June 2025)	董事的責任、須予公佈的交易、關連交易、內幕消息、香港傳統與創新金融、IFRS 18概覽—新的列報與披露要求、香港利得稅的實務經驗、氣候金融與地緣政治、企業風險管控等	Directors' Responsibilities, Discloseable Transactions, Connected Transactions, Inside Information Management, Hong Kong Traditional and Innovative Finance, IFRS 18 Overview – New Presentation and Disclosure Requirements, Practical Experience with Hong Kong Profits Tax, Climate Finance and Geopolitics, Enterprise Risk Management, etc.	23.5	A + B

培訓類型

Training Type

A：出席座談會／會議／論壇

A: Attend seminars/meetings/forums

B：閱讀有關經濟、一般商務、風險管理、企業管治以及董事職務與職責的書籍、期刊及最新資料

B: Read books, journals and the latest materials on economics, general business, risk management, corporate governance, and the duties and responsibilities of directors

風險及內控管治報告

RISK AND INTERNAL CONTROL AND GOVERNANCE REPORT

方針及目標

董事會確認其須對風險管理及內部監控系統負責，並有責任檢討該等制度的有效性，以處理所識別的風險、保障本公司資產、預防及偵測詐騙、不當行為和損失、確保發行人財務報告準確無誤以及遵守適用法律及規例。董事會亦應闡釋該等系統旨在管理而非消除未能達成業務目標的風險，而且只能就不會有重大的失實陳述或損失作出合理而非絕對的保證。

已制定風險管理政策落實本集團的風險管理，建立標準及有效風險管理系統，提升防範風險能力，從而確保本集團於安全穩定的環境中經營業務，經營管理水平可獲提升，且可達成本集團的經營策略及目標。現有慣例將被定期審閱及更新，以遵循企業管治中的最新慣例。

董事會已將其風險管理及內部監控的職責（與相關權力）轉授予審計委員會。截至二零二五年十二月三十一日止年度，審計委員會（代表董事會）持續監督管理層對風險管理及內部監控系統的設計、實施及監察，並有責任確保本公司及其附屬公司至少每年檢討風險管理及內部監控系統的有效性，以及有足夠的資源就本公司及其附屬公司的風險管理及內部監控系統的效能進行（至少每年一次）的檢討。

POLICIES AND GOALS

The Board acknowledges that it is responsible for the risk management and internal control systems and reviewing the effectiveness of such systems to address identified risks, safeguard the Company's assets, prevent and detect fraud, misconduct and losses, ensure the accuracy of the issuer's financial reports, and comply with applicable laws and regulations. The Board shall also explain that such systems are designed for managing risks rather than eliminating the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

Risk management policies have been formulated for the risk management of the Group, establishing standardized and effective risk management system is established to enhance the risk prevention capacity, thus ensuring that the Group operates in a safe and stable environment, improving the operation management level and achieving the operation strategies and objectives of the Group. The existing practices will be reviewed and updated on a regular basis in accordance with the latest corporate governance practices.

The Board has delegated its responsibilities (with relevant authorities) of risk management and internal control to the Audit Committee. During the year ended 31 December 2025, the Audit Committee (on behalf of the Board) continuously oversaw management in the design, implementation and monitoring of the risk management and internal control systems, and is responsible for ensuring that the Company and its subsidiaries review the effectiveness of the risk management and internal control systems at least annually and that sufficient resources are available to conduct (at least annually) a review of the effectiveness of the risk management and internal control systems of the Company and its subsidiaries.

風險及內控管治報告 RISK AND INTERNAL CONTROL AND GOVERNANCE REPORT

風險管理及內部監控系統的主要特點

本集團之風險管治架構以及架構內各階層的主要職責簡介如下：

董事會

- 董事會在審計委員會協助下負責維持及檢討內部監控及風險管理制度的成效，以及衡量實現策略目標可能承擔的重大風險性質和程度；
- 確保本集團建立及維持合適及有效的風險管理及內部監控系統；及
- 監督管理層對風險管理及內部監控系統的設計、實施及監察。

審計委員會

- 協助董事會執行其風險管理及內部監控的職責；
- 持續監督本集團的風險管理及內部監控系統；
- 最少每年檢討一次本集團的風險管理及內部監控系統是否有效，有關檢討應涵蓋所有重要的監控方面，包括財務監控、運作及合規監控，特別考慮：
 - (i) 本報告期內有關(i)本公司的風險評估(包括環境、社會及管治風險)以及(ii)風險管理及內部監控系統的任何重大變更；

MAIN FEATURES OF THE RISK MANAGEMENT AND INTERNAL CONTROL SYSTEMS

The Group's risk governance structure and the main responsibilities of each level of the structure are summarized below:

The Board

- Maintains and reviews the effectiveness of internal control and risks management systems under the assistance of the Audit Committee, and measures the nature and extent of significant risks it is likely to take in achieving the strategic objectives;
- Ensures that the Group establishes and maintains appropriate and effective risk management and internal control systems; and
- Oversees management in the design, implementation and monitoring of the risk management and internal control systems.

Audit Committee

- Assists the Board to perform its responsibilities of risk management and internal control;
- Oversees the Group's risk management and internal control systems on an ongoing basis;
- Reviews the effectiveness of the Group's risk management and internal control systems at least once annually, and such review should cover all material controls including financial control, operational and compliance control, with particular consideration given to:
 - (i) Any significant changes during this reporting period regarding (i) the Company's risk assessment (including environmental, social and governance risks) and (ii) the risk management and internal control systems;



- (ii) 自上年檢討後，重大風險（包括環境、社會及管治風險）的性質及嚴重程度的轉變、以及本公司應付其業務轉變及外在環境轉變的能力；
 - (iii) 管理層持續監察風險（包括環境、社會及管治風險）及內部監控系統的工作範疇及素質，及（如適用）內部審核功能及其他保證；
 - (iv) 向董事會（或其轄下委員會）傳達監控結果的詳盡程度及次數，以助董事會評核本公司的風險管理及內部監控系統是否充足及有效；
 - (v) 檢討風險管理及內部監控系統期間發現的重大監控失誤或弱項，以及因此導致未能預見的後果或緊急情況的嚴重程度，而該等後果或情況對發行人的財務表現或情況已產生、可能已產生或將來可能會產生的重大影響，以及為解決有關監控失誤或弱項而採取的任何措施；
 - (vi) 本公司有關財務報告及遵守《上市規則》規定的程序是否有效；及
 - (vii) 本公司用於設計、實施及監察風險管理及內部監控系統的內部及外部資源（包括員工資歷及經驗、培訓課程以及本公司在會計、內部審核及財務彙報職能方面的預算）以及與本公司環境、社會及管治表現和彙報相關的資源是否足夠。
- (ii) Changes in the nature and severity of material risks (including environmental, social, and governance risks) since the last review, as well as the Company's ability to adapt to changes in its business and the external environment;
 - (iii) The scope and quality of management's ongoing monitoring of risks (including environmental, social, and governance risks) and the internal control system, as well as, where applicable, the internal audit function and other assurance activities;
 - (iv) The level of detail and frequency with which the results of monitoring are communicated to the Board (or its committees) to assist the Board in assessing the adequacy and effectiveness of the Company's risk management and internal control systems;
 - (v) Any material control failures or weaknesses identified during the review of the risk management and internal control systems, as well as the severity of any unforeseen consequences or emergencies resulting therefrom, where such consequences or emergencies have had, may have had, or may in the future have a material impact on the issuer's financial performance or condition, and any measures taken to address such control failures or weaknesses;
 - (vi) Whether the Company's procedures regarding financial reporting and compliance with the Listing Rules are effective; and
 - (vii) Whether the Company's internal and external resources used to design, implement and monitor its risk management and internal control systems (including staff qualifications and experience, training programs and the Company's budgets for accounting, internal audit and financial reporting functions) as well as resources related to the Company's environmental, social, and governance performance and reporting are adequate.

風險及內控管治報告 RISK AND INTERNAL CONTROL AND GOVERNANCE REPORT

- 評估公司內部監控系統的成效，其中包括財務彙報的可靠性、營運效益及效率、適用法令及法規的遵從，以及公司內部審計部、風險控制與法務部及財務部的資源、員工資格與經驗、員工培訓課程，以及有關預算是否足夠；
- Evaluates the effectiveness of the internal control system of the Company, including the reliability of financial reporting, effectiveness and efficiency of operations, compliance with applicable laws and regulations, and adequacy of resources, staff qualifications and experience, training programmes and adequacy of budget of the Company's internal audit department, risk control and legal affairs department and financial department;
- 考慮有關風險管理及內部監控事宜的重要調查結果，並向董事會彙報及作出建議；及
- Considers major findings on risk management and internal control matters, and reports and makes recommendations to the Board; and
- 行使《中華人民共和國公司法》規定的監事會職權。
- Exercises the powers of the Supervisory Committee as stipulated in the Company Law of the People's Republic of China.

管理層

- 設計、實施及維持合適及有效的風險管理及內部監控系統；
- Designs, implements and maintains appropriate and effective risk management and internal control systems;
- 識別、評估及管理可能對運作之主要程序構成潛在影響之風險及不時可能隨著業務發展而出現的新風險；
- Identifies, evaluates and manages the risks that may potentially impact the major processes of the operations and such new risks arising from the business development from time to time;
- 監察風險並採取措施降低日常營運風險；
- Monitors risks and takes measures to mitigate risks in day-to-day operations;
- 對內部審計團隊或外部風險管理及內部監控審閱顧問提出之有關風險管理及內部監控事宜之調查結果，作出及時的響應及跟進；及
- Gives prompt responses to, and follow up the findings on risk management and internal control matters raised by the internal audit team or the external risk management and internal control review adviser; and
- 向董事會及審計委員會提供有關風險管理及內部監控系統是否有效的確認。
- Provides confirmation to the Board and Audit Committee on the effectiveness of the risk management and internal control systems.

Management

內部審核及風險管理團隊

- 審閱本集團風險管理及內部監控系統是否足夠及有效；
- 評價經濟運行效能，不斷檢視經營活動及管理行為，識別業務風險、內控缺陷，制訂定期稽核計劃以釐定稽核之重點及頻率；
- 向審計委員會彙報審閱結果並向董事會及管理層作出建議，以改善制度之重大不足之處或所發現之監控缺失；
- 審查重大決策項目的風險，按照內部控制框架和全面風險管理框架，持續改善控制環境的政策及標準，確保風險的有效防控；及
- 進行監控環境、風險評估、監控活動、信息及溝通，以及監察五大範疇，評估本集團之內部監控系統。年度檢討之方法、識別、發現、分析及結果經已向審計委員會及董事會彙報。

Internal Audit and Risk Management Team

- Reviews the adequacy and effectiveness of the Group's risk management and internal control systems;
- Evaluates the efficiency of economic operation, continuously inspects business activities and management behaviours, identifies business risks and defects in internal control, formulates regular audit plans to determine the focus and frequency of audit;
- Reports to the Audit Committee the findings of the review and makes recommendations to the Board and management to improve the material systems deficiencies or control weaknesses identified;
- Investigates the risks of significant decision-making projects, continuously refines the policies and standards for the control environment based on the internal control framework and comprehensive risk management framework to ensure the effective prevention and control of risks; and
- Assesses the Group's internal control system against the five elements of control environment, risk assessment, control activities, information and communication, and monitoring. The approach, identification, findings, analysis and results of these annual reviews have been reported to the Audit Committee and the Board.

用於識別、評估及管理重大風險的程序

作為常規程序及風險管理及內部監控系統的一部分，執行董事及高級管理層將至少每季度聽取各部門工作彙報，實時掌握本集團運營情況，附屬公司的高級管理層亦定期向執行董事彙報其業務的重大發展、財務及營運業績。

PROCESS USED TO IDENTIFY, EVALUATE AND MANAGE SIGNIFICANT RISKS

As a part of routines and the risk management and internal control systems, executive Directors and senior management shall hear at least once a quarter the work reporting of each department, to understand the operating condition of the Group in time, and the senior management of the subsidiaries shall also report to the executive Directors the material progress of its business, financial and operation performance on a regular basis.

風險及內控管治報告 RISK AND INTERNAL CONTROL AND GOVERNANCE REPORT

風險管理、內部監控和內部審核

本公司風險管理和內部審計部門定期對本集團經營活動及管理行為進行檢查監督，識別業務風險、內控缺陷，提供改善意見和建議。本期間，進行一系列專項風險管理、內部監控和審核工作包括：

風險管理

審查本集團重大決策項目的風險，採用業務部門審查、風控法務部門審查、外部律師顧問審查、管理層審查等多個層級，確保風險的有效防控，加強規章制度、經濟合同、重要決策三項重點風險及法律審核工作，全年審查各類合同174份。

對於海外企業監管工作，本公司委派員工執行評估、監控、監督內部控制流程及制度；檢視經營活動缺陷及業務風險。對從財務、營運、法律、質量、人力資源等方面去識別、評估可能存在的風險，向董事會彙報合規風險管控情況。

RISK MANAGEMENT, INTERNAL CONTROL AND INTERNAL AUDIT

The risk management and internal audit departments of the Company review the business activities and management behaviors of the Group on a regular basis, to identify the business risks, internal control defects, and offer improvement opinions and suggestions. During the Period, the Company conducted a series of specific risk management, internal control and audit works, among other things, including:

Risk Management

Risks on major decision-making projects of the Group were assessed through adopting assessment via various hierarchies such as the business department, risk control and legal affairs department, external legal advisors and the management, so as to ensure effective prevention and control of risks. The risk and legal audit works were reinforced for three key aspects such as rules and policies, economic contracts and major decisions. During the year, a total of 174 copies of contracts were reviewed.

For the supervision on overseas subsidiaries, the Company assigned employees to execute internal control process and system of assessment, monitoring and supervision, and monitored operational activities deficiencies and business risks. For the potential risks identified and assessed from perspective of finance, operation, legal, quality and human resources, the compliance risk management practices shall be reported to the Board.

內部監控

於本期間，本集團嚴格按照香港聯交所上市規則及中國政府財政部等五部委的相關規定，強化本集團國內和國外企業的風險管控，本集團於本年度的內控工作重心是，指導附屬子公司持續完善、優化內控體系，強化風險防控主體責任的落實以及企業治理能力的不斷提升，內控運行已形成自查自評、專業評價、檢查改進的常態化，並組織專業評價團隊開展了對公司總部、附屬子公司的內部控制及風險管理有效性評價；對附屬子公司進行了內控體系自查與風險分析。在對子公司進行內控評價的同時開展企業戰略投資風險、營運管理風險、財務金融風險、法律合規風險分析；形成了「風控法務審計合規部、監事會辦公室、董事會辦公室、黨群工作部」、「五位一體」的風險防控聯動機制進一步深化，多角度審視和防範、應對各項風險；本集團內部監控初步形成了高度融合的全覆蓋監督機制，大風控、大監督作用得到有效發揮，實現內部監控體系「建設、評價、檢查、整改、提升」的良性循環。總體認為，本集團內部控制有效且風險得以及時監測。

Internal Control

During the Period, in strict compliance with the requirements of the Listing Rules of the Hong Kong Stock Exchange and the five ministries and commissions of the PRC including the Ministry of Finance, the Group strengthened the risk control and management of its domestic and overseas subsidiaries. The focus of internal control of the Group for the year was to guide its subsidiaries to continuously improve and optimize the internal control system, strengthen the clarification of responsibilities of departments and persons in charge of preventing and controlling risks and the continuous improvement of the corporate governance capacity. A norm of self-inspection, self-assessment, professional evaluation and inspection and improvement has been established within the internal control system. In addition, a professional evaluation team organized evaluation to the effectiveness of internal control and risk management of the headquarter of the Company and subsidiaries. At the same time, a self-inspection on internal control system and risk analysis were conducted on subsidiaries of the Group. While carrying out the assessment on the internal control of subsidiaries, the Company also conducted analysis on the corporate strategic and investment risk, operation and management risk, financial risk and legal compliance risk of those companies. The Group has further strengthened the “five-in-one” system of risk prevention and control with linkage of “risk control and legal affairs and audit and compliance department, office of the Supervisory Committee, office of the Board and the party and mass work department” and, to examine, prevent and respond to various risks from multiple perspectives. The internal control of the Group has initially established a full-coverage supervisor system with a high degree of integration, and the role of significant risk control and supervision has been effectively played to achieve a virtuous cycle “construction, evaluation, inspection, rectification and improvement” of the internal control system. In general, the internal control system of the Group is effective and the risks have been monitored in time.



要求附屬子公司的董事會加強對風控工作的關注，企業自查報告必須提交本企業總經理辦公會、董事會審議，並報本公司備案，企業風控自查質量得到較好保障。組織專人研究招投標法規、招標模板，審查附屬企業大型基建項目、設備採購和技改、重大項目的招標文件，樹立了招標審核工作的權威性。

內部審核

本公司內部審核部門在董事會及審計委員會的直接領導下，獨立、客觀、科學、有效地審閱整個公司的內部監控系統。內部審核部門就本公司的財務資訊披露、經營及內部監控程序進行定期或臨時調查及監察，以確保資訊披露、經營效率及企業監控制度的效能，和履行《企業管治守則》所列其他責任。

於本期間，內部審核圍繞公司經營目標和「減存量、遏增量、識變量」工作措施，堅持以風險和目標為導向、監督與服務為手段，開展經濟責任審計、專項審計及整改檢查、建設項目審計等，切實履行監督職責防範企業重大風險。本期間，本集團共完成審計項目53個，審計金額人民幣7344百萬元，提出並被採納建議82條，建設項目審減約人民幣311百萬元。完成董事會批准的審計工作計劃，充分發揮了審計在本集團風險防範中第三道防線的作用。

The Company requires the board of the subsidiaries to enhance risk control works, their self-inspection reports must be submitted to the general manager office and the board for approval, and report to the Company for filing, accordingly, the quality of internal control self-inspection of entities has been guaranteed. The Company has organized professional personnel to do research on bidding and tendering regulations as well as their cases, review the tender documents of large-scale infrastructure projects, equipment procurement and technological innovations and major projects of the subsidiaries, establishing the authority for the review work of tender.

Internal Audit

The internal audit department of the Company has reviewed, in an independent, objective, scientific and effective manner, the Company's internal control systems under the direct leadership of the Board and the Audit Committee. The internal audit department carries out inspection and monitoring of the Company's financial information disclosures, operations and internal control procedures on a regular or an ad hoc basis, with a view to ensuring transparency in information disclosures, operational efficiencies and the effectiveness of the corporate control system and fulfilling the other responsibilities listed in the Corporate Governance Code.

During the Period, focusing on the business objectives of the Company and the "reducing stock, restraining increment and identifying variables" work measures, the internal audit department adhered to conduct economic responsibility review, special audit and rectification inspection, and construction project audit with risks and objectives as the guidance and by means of supervision and services, to effectively perform supervisory responsibilities to prevent major risks of the Company. During the Period, the Group completed 53 audit projects with the audit amount totaled RMB7,344 million, 82 proposed points were adopted and the amount of construction projects upon auditing deducted by RMB311 million. The audit work plan approved by the Board was completed, which fully exerted the effect of the audit in the third line of defense of risk prevention of the Group.

風險及內控管治報告

RISK AND INTERNAL CONTROL AND GOVERNANCE REPORT

截至二零二五年十二月三十一日止年度，本公司已對本集團的風險管理及內部監控系統進行年度檢討。董事會認為本集團的風險管理及內部監控系統及程序有效，足以應付本公司當前業務環境的需求，且未有發現任何導致董事會相信本集團風險管理及內部監控體系並不充分之事宜。

During the year ended 31 December 2025, the Company has conducted an annual review of the Group's risk management and internal control systems. The Board considers that risk management and internal control systems and procedures of the Group are sufficient to satisfy the current demands on business environment of the Company, and there is no finding that causes the Board to believe risk management and internal control systems of the Group are insufficient.

信息披露制度

本公司訂有信息披露制度及突發事項報告制度，確保能實時掌握本集團潛在內幕消息並加以保密，直至按上市規則作出一致且適時的披露為止。該制度規管處理及發放內幕消息的方式，其中包括以下各項：

- 特設彙報渠道，讓不同營運單位向指定部門彙報潛在內幕消息的信息；
- 指定人士及部門按需要決定進一步行動及披露方式；及
- 指定人士為發言人，響應外界查詢。

INFORMATION DISCLOSURE POLICY

An information disclosure policy and contingent reporting policy of the Company are in place to ensure potential inside information of the Group being captured and confidentiality of such information being maintained until consistent and timely disclosure are made in accordance with the Listing Rules. The policy regulates the handling and dissemination of inside information, which includes:

- Designated reporting channels from different operations informing any potential inside information to designated departments;
- Designated persons and departments to determine further escalation and disclosure as required; and
- Designated persons authorized to act as spokespersons and respond to external enquiries.



風險及內控管治報告 RISK AND INTERNAL CONTROL AND GOVERNANCE REPORT

公司秘書

公司秘書為本公司僱員並向董事長及總經理彙報，負責透過董事長及／或總經理向董事會提出管治事宜方面的意見、安排董事的入職培訓及專業發展，並確保董事之間信息交流良好及遵守董事會的政策及程序。所有董事均可獲公司秘書提供意見和服務，以確保董事會程序及所有適用法律、規則及規例均獲得遵守。公司秘書的遴選、委任或解僱應經由董事會批准。

公司秘書為趙凱珊律師。截至2025年12月31日止年度，公司秘書已參加超過15小時的相關專業培訓，符合上市規則第3.29條的規定。

Company Secretary

The company secretary is an employee of the Company and reports to the Chairman and General Manager, responsible for providing governance-related advice to the Board through the Chairman and/or General Manager, arranging onboarding training and professional development for directors, and ensuring effective communication among directors and compliance with the policies and procedures of the Board. All Directors may obtain advice and services from the Company Secretary to ensure that the procedures of the Board and all applicable laws, rules, and regulations are complied with. The selection, appointment, or dismissal of the company secretary shall be approved by the Board.

The company secretary is Ms. Chiu Hoi Shan. As at 31 December 2025, the company secretary has participated in over 15 hours of relevant professional training, in compliance with the requirements of Rule 3.29 of the Listing Rules.

獨立核數師報告 INDEPENDENT AUDITOR'S REPORT



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審計報告

XYZH/2026CQAA1B0079

AUDITOR'S REPORT

XYZH/2026CQAA1B0079

重慶機電股份有限公司全體股東：

To the Shareholders of Chongqing Machinery & Electric Co., Ltd:

一、審計意見

我們審計了重慶機電股份有限公司(以下簡稱重慶機電)財務報表，包括2025年12月31日的合併及母公司資產負債表，2025年度的合併及母公司利潤表、合併及母公司現金流量表、合併及母公司股東權益變動表，以及相關財務報表附註。

我們認為，後附的財務報表在所有重大方面按照企業會計準則的規定編制，公允反映了重慶機電2025年12月31日的合併及母公司財務狀況以及2025年度的合併及母公司經營成果和現金流量。

1. OPINION

We have audited the accompanying financial statements of Chongqing Machinery & Electric Co., Ltd (the "Company"), which comprise the consolidated and the Company's balance sheet as at 31 December 2025, the consolidated and the Company's income statements, the consolidated and the Company's cash flow statement and the consolidated and the Company's statement of changes in equity for the year then ended and related notes to financial statements.

In our opinion, the accompanying financial statements of the Company present fairly, in all material respects, the consolidated and the Company's financial position as at 31 December 2025, the consolidated and the Company's results of operations and cash flows for the year then ended in accordance with Accounting Standards for Business Enterprises.

二、形成審計意見的基礎

我們按照中國註冊會計師審計準則的規定執行了審計工作。審計報告的「註冊會計師對財務報表審計的責任」部分進一步闡述了我們在這些準則下的責任。按照中國註冊會計師獨立性準則和中國註冊會計師職業道德守則中適用於公眾利益實體財務報表審計的獨立性要求，我們獨立於重慶機電，並履行了獨立性和職業道德方面的其他責任。我們相信，我們獲取的審計證據是充分、適當的，為發表審計意見提供了基礎。

三、關鍵審計事項

關鍵審計事項是我們根據職業判斷，認為對本期財務報表審計最為重要的事項。這些事項的應對以對財務報表整體進行審計並形成審計意見為背景，我們不對這些事項單獨發表意見。

2. BASIS FOR OPINION

We conducted our audit in accordance with China Standards on Auditing for Chinese Certified Public Accountants. Our responsibilities under those standards are further described in the “Auditor’s Responsibilities for the Audit of the Financial Statements” section of our report. In accordance with the independence requirements of the China Standards on Independence for Certified Public Accountants and the China Code of Ethics for Certified Public Accountants applicable to audits of financial statements of public interest entities, we are independent of the Company and have fulfilled other ethical responsibilities regarding independence and professional ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit.

3. KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole and, in forming our audit opinion thereon, and we do not express a separate opinion on these matters.

獨立核數師報告(續)

INDEPENDENT AUDITOR'S REPORT (Continued)

三、關鍵審計事項(續)

關鍵審計事項

審計中的應對

1. 存貨跌價準備計提

截至2025年12月31日，如重慶機電合併財務報表附註五、10所述，存貨賬面餘額為人民幣2,584,405,569.20元，已計提的存貨跌價準備金額為人民幣349,501,194.01元，跌價準備計提是否充分對財務報表影響較為重大。

存貨按照成本和可變現淨值孰低計量。可變現淨值按照所生產的產成品預計售價減去至完工時預計將要發生的成本、估計的銷售費用和相關稅費後的金額確定。管理層在確定預計售價需要運用重大判斷，並綜合考慮歷史售價預計未來的市場變化趨勢。由於該項目涉及金額重大，為此我們確定存貨的減值為關鍵審計事項。

我們執行的主要審計程序如下：

- 評價並測試重慶機電與存貨跌價準備計提相關的關鍵內部控制的設計和運行有效性；
- 對重慶機電存貨實施監盤，檢查存貨的數量、狀況及產品有效期等；
- 結合重慶機電存貨的庫齡，對庫齡較長的存貨進行分析性復核，分析存貨跌價準備是否合理；
- 獲取重慶機電產品跌價準備計算表，執行存貨減值測試，檢查是否按重慶機電相關會計政策執行，檢查以前年度計提的存貨跌價本期的變化情況等，分析存貨跌價準備計提是否充分；
- 結合期後銷售訂單抽樣檢查，將存貨成本與預計售價進行比較；
- 評估重慶機電管理層對存貨跌價準備的會計處理以及相關信息在財務報表中的列報和披露是否恰當。

3. KEY AUDIT MATTERS (CONTINUED)

Key Audit Matters

Responding measures

1. Provision for decline in value of inventories

As of December 31, 2025, as stated in Note V.10 of the Company's Consolidated Financial Statements, the carrying amount of inventories was RMB2,584,405,569.20, and the provision for decline in value of inventories was RMB349,501,194.01. It has a significant impact on the financial statements.

Inventories are measured at the lower of cost and net realisable value. The net realisable value of finished goods is determined by the estimated selling price in the ordinary course of business less the estimated costs of completion, the estimated selling expenses and relevant taxes. When determining the estimated selling price, the Management used significant judgments and predicted the future market trends by considering the historical market price. Since this issue involves material amounts, we consider provision for decline in value of inventories depreciation as a key audit matter.

The main audit procedures we have implemented are as follows:

- Evaluate and test the effectiveness of the design and operation of key internal control related to the Company and inventory depreciation provision;
- Supervise the stocktaking of the Company and check the quantity, status and the expiration date of the inventories;
- Combine the aging and expiration date of the Company's inventories, conducts an analytical review of the long-age inventories to analysis the reasonableness of provision for decline in value of inventories.
- Obtain the calculation table of provision for decline in value of inventories of the Company; perform the inventory impairment test; check whether it is executed in accordance with the relevant accounting policies of the Company; exam the current period movement of provision for decline in value of inventories recognized in the previous years; and analyze whether the provision for decline in value of inventories is sufficient;
- Combined with sampling inspection of sales orders after the period to compare inventory cost with estimated selling price;
- Evaluate whether the accounting treatment of provision for decline in value of inventories by the Management and the presentation and disclosure of relevant information in the financial statements are appropriate.

三、關鍵審計事項(續)

關鍵審計事項

審計中的應對

2. 收入的確認

2025年度，如重慶機電合併財務報表附註五、53所述，重慶機電營業收入總額10,044,396,854.10元。

收入確認對淨利潤的影響為重較大。收入確認存在固有風險，收入是否完整、準確的計入恰當的會計期間存在重大錯報風險，為此我們將收入的確認作為關鍵審計事項。

我們執行的主要審計程序如下：

- 了解並評價重慶機電與收入確認相關的關鍵內部控制的設計和運行有效性；
- 獲取重慶機電與客戶簽訂的協議，對發貨及驗收、付款及結算政策等關鍵條款進行檢查，評價重慶機電收入確認方法是否適當；
- 結合重慶機電所屬行業發展情況和公司實際經營特點，執行分析性復核程序，以判斷銷售收入和毛利變動的合理性；
- 區別產品和銷售類型，分別抽取樣本，選取重要樣本檢查收入確認相關支持性文件，包括財務憑證、銷售記錄、合同、銷售發票、發運單據、收款單據、簽收記錄等，以驗證收入確認的真實性、準確性；
- 對資產負債表日前後的銷售收入執行截止性測試，以評價銷售收入是否記錄於恰當的會計期間；
- 評估重慶機電管理層對收入確認的會計處理以及相關信息在財務報表中的列報和披露是否恰當。

3. KEY AUDIT MATTERS (CONTINUED)

Key Audit Matters	Responding measures
2. Revenue recognition In 2025, as stated in Note V.53 of the Company's Consolidated Financial Statements, the total revenue is RMB10,044,396,854.10. Revenue recognition has a significant impact on net profit. Revenue recognition has inherent risks, and there is a significant risk of material misstatement if revenue is not recognized completely and accurately in the appropriate accounting period. Therefore, we consider revenue recognition as a key audit matter.	The main audit procedures we have implemented are as follows: – Understand and evaluate the design and operation effectiveness of key internal controls related to revenue recognition; – Obtain the agreement signed by the Company and customers, check the key terms such as delivery and acceptance, payment and settlement policies, and evaluate whether the revenue recognition method of the Company is appropriate; – Combined with the development of the Company and the actual operating characteristics of the company, the analytical review procedure is implemented to judge the rationality of the change in sales revenue and gross profit; – Distinguish products and sales types, select samples respectively, and select important samples to check the relevant supporting documents for revenue recognition, including financial vouchers, sales records, contracts, sales invoices, delivery documents, receipt documents, receipt records, etc., to verify the authenticity and accuracy of revenue recognition; – Implement a closing test on sales revenue before and after the balance sheet to evaluate whether sales revenue is recorded in the appropriate accounting period; – Evaluate whether the accounting treatment of revenue recognition by the Company's Management and the presentation and disclosure of relevant information in the financial statements is appropriate.

四、其他信息

重慶機電管理層(以下簡稱管理層)對其他信息負責。其他信息包括重慶機電2025年年度報告中涵蓋的信息,但不包括財務報表 and 我們的審計報告。

我們對財務報表發表的審計意見不涵蓋其他信息,我們也不對其他信息發表任何形式的鑒證結論。

結合我們對財務報表的審計,我們的責任是閱讀其他信息,在此過程中,考慮其他信息是否與財務報表或我們在審計過程中了解到的情況存在重大不一致或者似乎存在重大錯報。

基於我們已執行的工作,如果我們確定其他信息存在重大錯報,我們應當報告該事實。在這方面,我們無任何事項需要報告。

4. OTHER INFORMATION

The management of Chongqing Machinery & Electric Co., Ltd (hereinafter referred to as the "Management") is responsible for the other information. The other information comprises the information included in the Company 2025 annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact. We have nothing to report in this regard.

五、管理層和治理層對財務報表的責任

管理層負責按照企業會計準則的規定編制財務報表，使其實現公允反映，並設計、執行和維護必要的內部控制，以使財務報表不存在由於舞弊或錯誤導致的重大錯報。

在編制財務報表時，管理層負責評估重慶機電的持續經營能力，披露與持續經營相關的事項，並運用持續經營假設，除非管理層計劃清算重慶機電、終止運營或別無其他現實的選擇。

治理層負責監督重慶機電的財務報告過程。

5. RESPONSIBILITIES OF THE MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL STATEMENTS

The Management is responsible for the preparation of the financial statements in accordance with Accounting Standards for Business Enterprises to achieve fair presentation; and designing, implementing and maintaining internal control which is necessary to enable that the financial statements are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management either intends to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible to overseeing the Company's financial reporting process.



六、註冊會計師對財務報表審計的責任

我們的目標是對財務報表整體是否不存在由於舞弊或錯誤導致的重大錯報獲取合理保證，並出具包含審計意見的審計報告。合理保證是高水平的保證，但並不能保證按照審計準則執行的審計在某一重大錯報存在時總能發現。錯報可能由於舞弊或錯誤導致，如果合理預期錯報單獨或匯總起來可能影響財務報表使用者依據財務報表作出的經濟決策，則通常認為錯報是重大的。

在按照審計準則執行審計工作的過程中，我們運用職業判斷，並保持職業懷疑。同時，我們也執行以下工作：

- (1) 識別和評估由於舞弊或錯誤導致的財務報表重大錯報風險，設計和實施審計程序以應對這些風險，並獲取充分、適當的審計證據，作為發表審計意見的基礎。由於舞弊可能涉及串通、偽造、故意遺漏、虛假陳述或凌駕於內部控制之上，未能發現由於舞弊導致的重大錯報的風險高於未能發現由於錯誤導致的重大錯報的風險。

6. AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are generally considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

During the course of audit in accordance with auditing standards, we exercise professional judgment and maintain professional skepticism. We also carry out the following works:

- (1) Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our audit. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



六、註冊會計師對財務報表審計的責任(續)

- (2) 了解與審計相關的內部控制，以設計恰當的審計程序，但目的並非對內部控制的有效性發表意見。
- (3) 評價管理層選用會計政策的恰當性和作出會計估計及相關披露的合理性。
- (4) 對管理層使用持續經營假設的恰當性得出結論。同時，根據獲取的審計證據，就可能導致對重慶機電持續經營能力產生重大疑慮的事項或情況是否存在重大不確定性得出結論。如果我們得出結論認為存在重大不確定性，審計準則要求我們在審計報告中提請報表使用者注意財務報表中的相關披露；如果披露不充分，我們應當發表非無保留意見。我們的結論基於截至審計報告日可獲得的信息。然而，未來的事項或情況可能導致重慶機電不能持續經營。
- (5) 評價財務報表的總體列報、結構和內容，並評價財務報表是否公允反映相關交易和事項。

6. AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

- (2) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances.
- (3) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- (4) Conclude on the appropriateness of the Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements in accordance with the auditing standards or, if such disclosures are inadequate, we shall modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- (5) Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and also whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

六、註冊會計師對財務報表審計的責任(續)

- (6) 就重慶機電中實體或業務活動的財務信息獲取充分、適當的審計證據，以對財務報表發表審計意見。我們負責指導、監督和執行集團審計，並對審計意見承擔全部責任。

我們與治理層就計劃的審計範圍、時間安排和重大審計發現等事項進行溝通，包括溝通我們在審計中識別出的值得關注的內部控制缺陷。

我們還就已遵守與獨立性相關的職業道德要求向治理層提供聲明，並與治理層溝通可能被合理認為影響我們獨立性的所有關係和其他事項，以及相關的防范措施。

6. AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

- (6) Obtain sufficient and appropriate audit evidence on the financial information of entities or business activities of Chongqing Mechanical and Electric to issue an audit opinion on the financial statements. We are responsible for directing, supervising and performing group audits, and we are fully responsible for our audit opinions.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings etc., including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with those relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and related safeguards.

六、註冊會計師對財務報表審計的責任(續)

從與治理層溝通的事項中，我們確定哪些事項對本期財務報表審計最為重要，因而構成關鍵審計事項。我們在審計報告中描述這些事項，除非法律法規禁止公開披露這些事項，或在極少數情形下，如果合理預期在審計報告中溝通某事項造成的負面後果超過在公眾利益方面產生的益處，我們確定不應在審計報告中溝通該事項。

ShineWing Certified Public Accountants
(Special General Partnership)
信永中和會計師事務所(特殊普通合夥)

China, Beijing
中國北京

6. AUDITOR'S RESPONSIBILITIES FOR THE
AUDIT OF THE FINANCIAL STATEMENTS
(CONTINUED)

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation prohibited public disclosure about the matter or when, in rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

CICPA :
中國註冊會計師：
(項目合夥人)

CICPA :
中國註冊會計師：

20 March 2026
二〇二六年三月二十日

合併資產負債表

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編製單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	31/12/2025 31 December 2025	31/12/2024 31 December 2024 (經重述) (As restated)
流動資產	Current assets			
貨幣資金	Cash and cash equivalents	五、1 V.1	2,684,848,724.06	2,744,890,888.34
交易性金融資產	Financial assets held for trade	五、2 V.2	481,903,004.05	571,813,953.57
買入返售金融資產	Redemptory monetary capital for sale	五、3 V.3	400,000,000.00	-
應收票據	Notes receivable	五、4 V.4	450,313,850.25	214,166,733.38
應收賬款	Accounts receivable	五、5 V.5	3,537,482,209.04	3,353,221,618.15
應收款項融資	Receivable financing	五、7 V.7	577,953,307.77	635,619,888.90
預付款項	Prepayments	五、8 V.8	219,468,819.98	187,576,858.21
其他應收款	Other receivables	五、9 V.9	471,762,116.80	438,631,705.26
其中：應收股利	Including: Dividends receivable	五、9.1 V.9.1	318,306,219.23	288,932,461.02
發放貸款和墊款	Loans and advances to customers	五、13.1 V.13.1	803,527,866.73	375,714,067.65
存貨	Inventories	五、10 V.10	2,234,904,375.19	1,890,769,371.53
合同資產	Contract assets	五、6 V.6	905,200,864.78	862,088,748.62
一年內到期的非流動資產	Non-current assets due within one year	五、11 V.11	9,577,353.27	17,998,806.45
其他流動資產	Other current assets	五、12 V.12	47,530,264.15	22,146,100.99
流動資產合計	Total current assets		12,824,472,756.07	11,314,638,741.05
非流動資產	Non-current assets			
發放貸款和墊款	Loans and advances to customers	五、13.2 V.13.2	911,373,433.89	493,116,088.78
其他債權投資	Other debt investments	五、15 V.15	90,634,147.67	-
長期應收款	Long-term receivables	五、16 V.16	-	8,999,403.23
長期股權投資	Long-term equity investments	五、17 V.17	1,795,978,203.93	1,573,555,281.47
其他權益工具投資	Other equity instruments investment	五、14 V.14	380,768,850.00	164,319,503.68
投資性房地產	Investment properties	五、18 V.18	186,873,380.38	190,832,462.77
固定資產	Property, plant and equipment	五、19 V.19	2,560,370,817.02	2,598,427,309.26
在建工程	Construction in progress	五、20 V.20	96,594,376.03	125,535,386.16
使用權資產	Right-of-use assets	五、21 V.21	359,017,648.35	381,607,675.93
無形資產	Intangible assets	五、22 V.22	398,812,084.90	415,060,747.34
開發支出	Development expenditures	五、23 V.23	-	5,001,525.86
商譽	Goodwill	五、24 V.24	22,471,679.55	75,422,670.83
長期待攤費用	Long-term deferred expenses	五、25 V.25	29,406,119.64	24,605,657.15
遞延所得稅資產	Deferred tax assets	五、26 V.26	181,616,841.14	168,925,380.33
其他非流動資產	Other non-current assets	五、27 V.27	113,899,671.59	146,709,428.69
非流動資產合計	Total assets		7,127,817,254.09	6,372,118,521.48
資產總計	Deferred tax assets		19,952,290,010.16	17,686,757,262.53

合併資產負債表 (續)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION (*Continued*)

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編製單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	31/12/2025 31 December 2025	31/12/2024 31 December 2024 (經重述) (As restated)
流動負債	Current liabilities			
短期借款	Short-term loans	五、29 V.29	917,276,809.50	416,935,361.78
交易性金融負債	Financial liabilities held for sale	五、30 V.30	3,666,800.00	—
吸收存款及同業存放	Due to customers, banks and other financial institutions	五、31 V.31	2,089,410,941.87	816,169,265.81
應付票據	Notes payable	五、32 V.32	1,233,896,902.18	1,451,609,682.01
應付賬款	Accounts payable	五、33 V.33	3,199,277,627.34	2,729,113,660.66
預收款項	Advances from customers	五、34 V.34	1,342,998.21	—
合同負債	Contract liabilities	五、36 V.36	566,192,214.41	605,086,641.54
應付職工薪酬	Employee benefits payables	五、37 V.37	115,480,598.84	124,539,482.40
應交稅費	Taxes and levies payables	五、38 V.38	91,460,580.55	110,776,922.56
其他應付款	Other payables	五、35 V.35	412,583,535.12	394,896,077.03
其中：應付股利	Including: Dividends payable	五、35.1 V.35.1	46,717,853.19	44,010,810.13
一年內到期的非流動負債	Non-current liabilities due within one year	五、39 V.39	1,064,529,600.09	723,590,380.09
其他流動負債	Other current liabilities	五、40 V.40	71,073,477.91	49,959,782.98
流動負債合計	Total current liabilities		9,766,192,086.02	7,422,677,256.86
非流動負債	Non-current liabilities			
長期借款	Long-term loans	五、41 V.41	305,778,912.95	1,081,259,202.78
租賃負債	Lease liabilities	五、42 V.42	185,478,880.99	190,502,425.32
長期應付款	Long-term payables	五、43 V.43	3,071,813.20	3,893,230.00
長期應付職工薪酬	Long-term employee benefits payable	五、44 V.44	4,817,000.00	5,256,000.00
預計負債	Provisions	五、45 V.45	84,549,088.51	73,980,194.67
遞延收益	Deferred revenue	五、46 V.46	151,371,954.34	187,006,166.10
遞延所得稅負債	Deferred tax liabilities	五、26 V.26	144,198,237.36	103,800,349.28
非流動負債合計	Total non-current liabilities		879,265,887.35	1,645,697,568.15
負債合計	Total liabilities		10,645,457,973.37	9,068,374,825.01
股東權益	Shareholder's equity			
股本	Share capital	五、47 V.47	3,684,640,154.00	3,684,640,154.00
資本公積	Capital reserves	五、48 V.48	71,895,231.12	99,207,782.69
其他綜合收益	Other comprehensive income	五、49 V.49	215,858,948.45	78,089,477.42
專項儲備	Special Reserve	五、51 V.51	6,373,702.62	5,635,596.35
盈餘公積	Surplus reserves	五、50 V.50	585,724,520.62	515,265,278.90
未分配利潤	Undistributed profit	五、52 V.52	4,246,673,428.10	3,719,023,999.29
歸屬於母公司股東權益合計	Total equity attributable to shareholders of the Company		8,811,165,984.91	8,101,862,288.65
少數股東權益	Non-controlling interests		495,666,051.88	516,520,148.87
股東權益合計	Total shareholder's equity		9,306,832,036.79	8,618,382,437.52
負債和股東權益總計	Total liabilities and shareholder's equity		19,952,290,010.16	17,686,757,262.53

Legal Representative:

法定代表人：

Person in charge of accounting function:

主管會計工作負責人：

Person in charge of accounting department:

會計機構負責人：

母公司資產負債表

STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編製單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	31日12月2025年 31 December 2025	31日12月2024年 31 December 2024
流動資產：	Current assets:			
貨幣資金	Cash and cash equivalents		1,384,491,495.79	1,080,848,826.94
應收賬款	Accounts receivable		2,222,296.62	—
應收票據	Notes receivable		—	4,865,000.00
應收款項融資	Receivable financing		—	4,492,301.05
預付款項	Prepayments		98,641.59	99,550.64
其他應收款	Other receivables	十七、1 XVII.1	413,302,400.13	443,225,062.75
其中：應收股利	Including: Dividends receivable	十七、1.1 XVII.1.1	352,941,873.85	330,447,825.54
一年內到期的非流動資產	Non-current assets due within one year		566,366,370.07	269,683,373.51
其他流動資產	Other current assets		5,947,039.77	3,341,922.04
流動資產合計	Total current assets		2,372,428,243.97	1,806,556,036.93
非流動資產：	Non-current assets:			
長期應收款	Long-term receivables		—	906,922,355.41
長期股權投資	Long-term equity investments	十七、2 XVII.2	6,029,364,374.17	5,687,418,480.93
其他權益工具投資	Other equity instruments investment		380,768,850.00	162,892,620.00
投資性房地產	Investment properties		102,396,828.45	105,881,680.35
固定資產	Property, plant and equipment		511,912,530.77	239,556,087.82
在建工程	Construction in progress		17,213,509.04	8,540,391.03
使用權資產	Right-to-use assets		—	4,078,829.49
無形資產	Intangible assets		141,534,953.83	97,395,363.83
遞延所得稅資產	Deferred tax assets		—	1,019,707.37
非流動資產合計	Total non-current assets		7,183,191,046.26	7,213,705,516.23
資產總計	Total assets		9,555,619,290.23	9,020,261,553.16

母公司資產負債表 (續) STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編製單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	31日12月2025年 31 December 2025	31日12月2024年 31 December 2024
流動負債：	Current liabilities			
短期借款	Short-term loans		167,096,539.73	50,230,555.56
應付賬款	Accounts payable		9,645,395.85	14,023,411.72
合同負債	Contract liabilities		52,390.22	52,390.22
應付職工薪酬	Employee benefits payables		5,875,886.42	5,448,026.31
應交稅費	Taxes and levies payables		963,379.80	275,746.82
其他應付款	Other payables		32,025,512.60	41,267,413.17
一年內到期的非流動負債	Non-current liabilities due within one year		1,021,101,293.16	572,623,429.28
其他流動負債	Other current liabilities		7,828.42	7,828.42
流動負債合計	Total current liabilities		1,236,768,226.20	683,928,801.50
非流動負債：	Non-current liabilities			
長期借款	Long-term loans		294,699,509.60	1,066,241,077.78
遞延所得稅負債	Deferred tax liabilities		91,885,997.25	38,436,647.12
非流動負債合計	Total non-current liabilities		386,585,506.85	1,104,677,724.90
負債合計	Total liabilities		1,623,353,733.05	1,788,606,526.40
股東權益：	Shareholder's equity			
股本	Share capital		3,684,640,154.00	3,684,640,154.00
其他綜合收益	Other comprehensive income		251,088,629.55	87,681,457.05
盈餘公積	Surplus reserves		600,099,896.53	529,640,654.81
未分配利潤	Undistributed profit		3,396,436,877.10	2,929,692,760.90
股東權益合計	Total shareholder's equity		7,932,265,557.18	7,231,655,026.76
負債和股東權益總計	Total liabilities and shareholder's equity		9,555,619,290.23	9,020,261,553.16

Legal Representative:

法定代表人：

Person in charge of accounting
function:

主管會計工作負責人：

Person in charge of accounting
department:

會計機構負責人：

合併利潤表

CONSOLIDATED INCOME STATEMENT

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編製單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	2025年1-12月 From January- December, 2025	2024年1-12月 From January- December, 2024 (經重述) (As restated)
一、營業總收入	1. Total operating revenue	五·53 V. 53	10,044,396,854.10	8,978,311,091.93
其中：營業收入	Including: Operating revenue	五·53 V. 53	9,982,629,238.92	8,924,550,849.28
利息收入	Interest income	五·53 V. 53	61,741,477.99	53,726,121.01
手續費及佣金收入	Transaction fees and commission income	五·53 V. 53	26,137.19	34,121.64
二、營業總成本	2. Total operating cost		9,977,074,700.83	8,915,254,357.87
其中：營業成本	Including: Operating cost	五·53 V. 53	8,410,606,308.79	7,408,905,793.44
利息支出	Interest expenses	五·53 V. 53	14,391,364.89	6,722,252.33
手續費及佣金支出	Transaction cost and commission fees	五·53 V. 53	205,261.06	234,634.52
税金及附加	Business taxes and surcharges	五·54 V. 54	59,730,953.82	68,779,844.39
銷售費用	Selling and distribution expenses	五·55 V. 55	240,323,780.47	241,159,805.79
管理費用	Administrative expenses	五·56 V. 56	669,828,150.17	653,311,852.69
研發費用	Research and development expenses	五·57 V. 57	521,570,797.10	455,364,963.69
財務費用	Financial expenses	五·58 V. 58	60,418,084.53	80,775,211.02
其中：利息費用	Including: Interest expenses	五·58 V. 58	65,095,284.78	70,802,987.57
利息收入	Interest income	五·58 V. 58	11,950,201.63	16,316,726.09
加：其他收益	Add: Other income	五·59 V. 59	131,458,477.61	194,440,601.48
投資收益(損失以「-」號填列)	Investment income (Loss listed with "-")	五·60 V. 60	789,793,526.55	498,599,334.14
其中：對聯營企業和合營企業的投資收益	Including: Income from investments in associates and joint ventures	五·60 V. 60	786,324,792.51	498,827,482.58
公允價值變動收益(損失以「-」號填列)	Gain arising from the changes in fair value (Loss listed with "-")	五·61 V. 61	-5,758,026.74	13,608,521.37
信用減值損失(損失以「-」號填列)	Impairment loss of credit (Loss is listed by "-")	五·62 V. 62	-47,418,770.78	-71,992,701.66
資產減值損失(損失以「-」號填列)	Impairment loss of assets (Loss is listed by "-")	五·63 V. 63	-141,624,351.71	-204,151,482.93
資產處置收益(損失以「-」號填列)	Gain on disposal of assets (Loss listed with "-")	五·64 V. 64	11,493,981.79	23,392,978.65
三、營業利潤(虧損以「-」號填列)	3. Operating profit (Loss listed with "-")		805,266,989.99	516,953,985.11
加：營業外收入	Add: Non-operating income	五·65 V. 65	13,715,512.00	9,373,485.36
減：營業外支出	Less: Non-operating expenses	五·66 V. 66	7,136,448.71	4,024,849.62
四、利潤總額(虧損總額以「-」號填列)	4. Total profit (Total loss listed with "-")		811,846,053.28	522,302,620.85
減：所得稅費用	Less: Income tax expenses	五·67 V. 67	26,160,312.05	61,788,371.72
五、淨利潤(淨虧損以「-」號填列)	5. Net profit (Net loss listed with "-")		785,685,741.23	460,514,249.13
(一)按經營持續性分類	(1) Classification by continuing or discontinued operation		785,685,741.23	460,514,249.13
1.持續經營淨利潤(淨虧損以「-」號填列)	1.Net profit attributable to continuing operation (Net loss listed with "-")		785,685,741.23	460,514,249.13
2.終止經營淨利潤(淨虧損以「-」號填列)	2.Net profit attributable to discontinued operation (Net loss listed with "-")		-	-
(二)按所有權歸屬分類	(2) Classification by ownership		785,685,741.23	460,514,249.13
1.歸屬於母公司所有者的淨利潤	1.Net profit attributable to shareholders of the controlling company		763,917,477.33	431,837,743.23
2.少數股東損益	2.Net profit attributable to non-controlling interests		21,768,263.90	28,676,505.90

合併利潤表 (續)

CONSOLIDATED INCOME STATEMENT (Continued)

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編製單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	2025年1-12月 From January- December, 2025	2024年1-12月 From January- December, 2024 (經重述) (As restated)
六、其他綜合收益的稅後淨額	6. Net other comprehensive income after tax	五、49 V. 49	136,044,243.09	16,245,853.47
歸屬母公司所有者的其他綜合收益的稅後淨額	Net other comprehensive income after tax attributable to shareholders of the Company	五、49 V. 49	137,769,471.03	16,302,873.54
(一)不能重分類進損益的其他綜合收益	(1) Other comprehensive incomes that cannot be reclassified into profit or loss	五、49 V. 49	163,266,339.47	19,010,101.25
1.重新計量設定受益計劃變動額	1.Changes from recalculation of defined benefit plan	五、49 V. 49	-140,833.03	460,802.20
2.設定受益計劃變動額結轉留存收益	2.Transfer changes of defined benefit plan to retained earnings	五、49 V. 49		
3.其他權益工具投資公允價值變動	3.Changes in fair value of other equity instrument investments	五、49 V. 49	163,407,172.50	18,549,299.05
(二)將重分類進損益的其他綜合收益	(2) Other comprehensive income that can be reclassified into profit or loss	五、49 V. 49	-25,496,868.44	-2,707,227.71
1.其他債權投資公允價值變動	1.Changes in fair value of other debt investments	五、49 V. 49	-1,187,967.13	-
2.金融資產重分類計入其他綜合收益的金額	2.Amount reclassified to other comprehensive income for financial assets	五、49 V. 49	-3,017,452.80	-
3.現金流量套期有效部分	3.Effective part of cash flow hedging	五、49 V. 49	-5,441,955.51	-345,337.13
4.外幣財務報表折算差額	4.Translation differences of financial statements in foreign currencies	五、49 V. 49	-15,849,493.00	-2,361,890.58
歸屬於少數股東的其他綜合收益的稅後淨額	Net other comprehensive income after tax attributable to non-controlling interests	五、49 V. 49	-1,725,227.94	-57,020.07
七、綜合收益總額	7. Total comprehensive income		921,729,984.32	476,760,102.60
(一)歸屬於母公司股東的綜合收益總額	1.Total comprehensive income attributable to shareholders of the Company		901,686,948.36	448,140,616.77
(二)歸屬於少數股東的綜合收益總額	2.Total comprehensive income attributable to non-controlling interests		20,043,035.96	28,619,485.83
八、每股收益：	8. Earnings per share			
(一)基本每股收益(元/股)	1. Basic earnings per share		0.21	0.12
(二)稀釋每股收益(元/股)	2. Diluted earnings per share		0.21	0.12

Legal Representative:

法定代表人：

Person in charge of accounting function:

主管會計工作負責人：

Person in charge of accounting department:

會計機構負責人：

母公司利潤表

INCOME STATEMENT OF THE COMPANY

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編制單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	2025年1-12月 From January- December, 2025	2024年1-12月 From January- December, 2024
一、營業收入	1. Operating revenue	十七、3 XVII.3	18,493,175.25	8,247,328.44
減：營業成本	Less: operating cost	十七、3 XVII.3	653,785.70	42,363.75
税金及附加	Business taxes and surcharges		7,878,024.38	4,645,016.73
銷售費用	Selling and distribution expenses		949,092.57	122,548.10
管理費用	Administrative expenses		101,563,767.46	78,380,236.91
研發費用	Research and development expenses		-	14,556,773.78
財務費用	Financial expenses		3,221,510.07	1,856,313.97
其中：利息費用	Including: Interest expenses		31,752,317.50	42,428,962.33
利息收入	Interest income		28,291,956.45	41,652,648.93
加：其他收益	Add: Other income		15,906.56	135,815.24
投資收益（損失以「-」號填列）	Investment income (Loss listed with "-")	十七、4 XVII.4	915,692,891.22	813,912,210.51
其中：對聯營企業和合營企業的投資收益	Including: Income from investments in associates and joint ventures	十七、4 XVII.4	774,553,316.81	494,899,378.30
信用減值損失（損失以「-」號填列）	Impairment loss of credit (Loss is listed by "-")		-2,012,123.39	-1,123,193.30
資產減值損失（損失以「-」號填列）	Impairment loss of assets" (Loss is listed by "-")		-114,025,970.44	-365,854,845.90
資產處置收益（損失以「-」號填列）	Gain on disposal of assets (Loss listed with "-")		-625,624.30	-
二、營業利潤（虧損以「-」號填列）	2. Operating profit (Loss listed with "-")		703,272,074.72	355,714,061.75
加：營業外收入	Add: Non-operating income		9,224.34	5.99
減：營業外支出	Less: Non-operating expenses		217,472.16	-
三、利潤總額（虧損總額以「-」號填列）	3. Total profit (Loss listed with "-")		703,063,826.90	355,714,067.74
減：所得稅費用	Less: Income tax expenses		51,662.18	602.30
四、淨利潤（淨虧損以「-」號填列）	4. Net profit (Net loss listed with "-")		703,012,164.72	355,713,465.44
（一）持續經營淨利潤（淨虧損以「-」號填列）	(1) Net profit attributable to continuing operation (Net loss listed with "-")		703,012,164.72	355,713,465.44
（二）終止經營淨利潤（淨虧損以「-」號填列）	(2) Net profit attributable to discontinued operation (Net loss listed with "-")		-	-

母公司利潤表 (續)

INCOME STATEMENT OF THE COMPANY (*Continued*)

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編製單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	2025年1-12月 From January- December, 2025	2024年1-12月 From January- December, 2024
五、其他綜合收益的稅後淨額	5. Net other comprehensive income after tax		163,407,172.50	18,549,299.05
(一) 不能重分類進損益的其他綜合收益	1. Other comprehensive incomes that cannot be reclassified into profit or loss		163,407,172.50	18,549,299.05
1. 重新計量設定受益計劃變動額	(1) Changes from recalculation of defined benefit plan		-	-
2. 設定受益計劃變動額結轉留存收益	(2) Transfer changes of defined benefit plan to retained earnings		-	-
3. 其他權益工具投資公允價值變動	(3) Changes in fair value of other equity instrument investments		163,407,172.50	18,549,299.05
(二) 將重分類進損益的其他綜合收益	2. Other comprehensive income that can be reclassified into profit or loss		-	-
1. 淨投資套期損益的有效部分	1. Effective portion of net investment hedging gains and losses		-	-
2. 外幣財務報表折算差額	2. Translation differences of financial statements in foreign currencies		-	-
六、綜合收益總額	6. Total comprehensive income		866,419,337.22	374,262,764.49

Legal Representative:

法定代表人：

Person in charge of
accounting function:

主管會計工作負責人：

Person in charge of
accounting department:

會計機構負責人：

合併現金流量表

CONSOLIDATED STATEMENT OF CASH FLOWS

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編制單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	2025年1-12月 From January- December, 2025	2024年1-12月 From January- December, 2024 (經重述) (As restated)
一、經營活動產生的現金流量：	1. Cash flows from operating activities			
銷售商品、提供勞務收到的現金	Cash received from sales of goods and rendering of services		9,220,217,064.11	8,065,528,066.36
客戶存款和同業存放款項淨增加額	Net increase in customer deposits and interbank deposits		1,273,241,676.06	151,058,910.82
收取利息、手續費及佣金的現金	Cash received from interest, surcharges and commission fee		64,295,388.20	56,781,748.40
收到的稅費返還	Cash received from tax refund		13,688,285.61	15,032,360.38
收到其他與經營活動有關的現金	Cash received relating to other operating activities		368,529,783.69	442,617,721.30
經營活動現金流入小計	Sub-total of cash inflows from operating activities		10,939,972,197.67	8,731,018,807.26
購買商品、接受勞務支付的現金	Cash paid for goods and services		7,529,426,163.45	6,049,313,438.11
客戶貸款及墊款淨增加額	Net increase in loans and advances to customers		862,677,647.08	6,543,779.00
存放中央銀行和同業款項淨增加額	Net increase in central bank and interbank payments		58,746,644.47	-38,874,343.88
支付利息、手續費及佣金的現金	Cash paid for interest, surcharges and commission fee		13,777,525.99	6,118,470.55
支付給職工以及為職工支付的現金	Cash paid to and on behalf of employees		1,128,485,619.93	1,106,929,486.94
支付的各项稅費	Payments of taxes and surcharges		351,723,843.43	339,544,248.32
支付其他與經營活動有關的現金	Cash paid relating to other operating activities		535,677,929.83	543,788,391.33
經營活動現金流出小計	Sub-total of cash outflows from operating activities		10,480,515,374.18	8,013,363,470.37
經營活動產生的現金流量淨額	Net cash flows from operating activities		459,456,823.49	717,655,336.89
二、投資活動產生的現金流量：	2. Cash flows from investment activities			
收回投資收到的現金	Cash received from return of investments		1,809,178,089.62	1,496,363,793.34
取得投資收益收到的現金	Cash received from investments income		554,738,381.63	365,572,474.53
處置固定資產、無形資產和其他長期資產收回的現金淨額	Net cash received from disposal of fixed assets, intangible assets and other long-term assets		18,770,872.64	116,385,380.69
收到其他與投資活動有關的現金	Cash received relating to other investing activities		23,250,000.00	112,351,667.66
投資活動現金流入小計	Sub-total of cash inflows from investing activities		2,405,937,343.89	2,090,673,316.22
購建固定資產、無形資產和其他長期資產支付的現金	Cash paid to acquire fixed assets, intangible assets and other long-term assets		228,542,026.12	202,613,685.14
投資支付的現金	Cash paid for investments		1,798,607,126.96	1,837,153,182.99
支付其他與投資活動有關的現金	Cash paid relating to other investing activities		-	2,997,647.31
投資活動現金流出小計	Sub-total of cash outflow from investing activities		2,027,149,153.08	2,042,764,515.44
投資活動產生的現金流量淨額	Net cash flows from investing activities		378,788,190.81	47,908,800.78

合併現金流量表 (續)

CONSOLIDATED STATEMENT OF CASH FLOWS (Continued)

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編製單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	2025年1-12月 From January- December, 2025	2024年1-12月 From January- December, 2024 (經重述) (As restated)
三、籌資活動產生的現金流量：	3. Cash flows from financing activities			
吸收投資收到的現金	Cash received from investments		5,200,000.00	—
其中：子公司吸收少數股東投資收到的現金	Including: cash received by subsidiaries from investment of non-controlling interests		5,200,000.00	—
取得借款所收到的現金	Cash received from loans granted		1,086,321,691.71	644,906,368.97
籌資活動現金流入小計	Sub-total of cash inflows from financing activities		1,091,521,691.71	644,906,368.97
償還債務所支付的現金	Cash paid for repayment of borrowings		1,218,293,859.27	1,187,351,710.83
分配股利、利潤或償付利息所支付的現金	Cash paid for dividends, profits or payments of interests		241,364,767.60	178,015,461.28
其中：子公司支付給少數股東的股利、利潤	Including: dividends and profits paid to non-controlling interests by subsidiaries		19,737,998.54	21,055,850.05
支付其他與籌資活動有關的現金	Cash paid relating to other financing activities		115,637,620.85	125,386,116.97
籌資活動現金流出小計	Sub-total of cash outflows from financing activities		1,575,296,247.72	1,490,753,289.08
籌資活動產生的現金流量淨額	Net cash flows from financing activities		-483,774,556.01	-845,846,920.11
四、匯率變動對現金及現金等價物的影響	4. Effects of changes in exchange rate on cash and cash equivalents		1,292,975.10	-288,434.41
五、現金及現金等價物淨增加額	5. Net increase in cash and cash equivalents		355,763,433.39	-80,571,216.85
加：期初現金及現金等價物餘額	Add: opening balance of cash and cash equivalents		2,101,118,496.96	2,181,689,713.81
六、期末現金及現金等價物餘額	6. Balance of cash and cash equivalents at the end of this period	五、69(2)V.69(2)	2,456,881,930.35	2,101,118,496.96

Legal Representative:

法定代表人：

Person in charge of
accounting function:
主管會計工作負責人：

Person in charge of
accounting department:
會計機構負責人：

母公司現金流量表

CASH FLOWS STATEMENT OF THE COMPANY

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編制單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	2025年1-12月 From January- December, 2025	2024年1-12月 From January- December, 2024
一、經營活動產生的現金流量：	1. Cash flows from operating activities			
銷售商品、提供勞務收到的現金	Cash received from sales of goods and rendering of services		3,035,681.51	107,447.17
收到的稅費返還	Cash received from tax refund		-49,793.44	135,815.24
收到其他與經營活動有關的現金	Cash received relating to other operating activities		101,175,475.37	49,536,252.44
經營活動現金流入小計	Sub-total of cash inflows from operating activities		104,161,363.44	49,779,514.85
購買商品、接受勞務支付的現金	Cash paid for goods and services		1,395,932.71	6,323,273.30
支付給職工以及為職工支付的現金	Cash paid to and on behalf of employees		31,526,195.30	25,010,251.84
支付的各項稅費	Payments of taxes and surcharges		31,486,362.87	6,824,462.43
支付其他與經營活動有關的現金	Cash paid relating to other operating activities		108,562,461.06	54,283,378.76
經營活動現金流出小計	Sub-total of cash outflows from operating activities		172,970,951.94	92,441,366.33
經營活動產生的現金流量淨額	Net cash flows from operating activities		-68,809,588.50	-42,661,851.48
二、投資活動產生的現金流量：	2. Cash flows from investment activities			
收回投資收到的現金	Cash received from return of investments		-	17,400,000.00
取得投資收益收到的現金	Cash received from obtaining investment returns		701,774,222.38	668,888,742.03
收到其他與投資活動有關的現金	Cash received relating to other investing activities		623,127,684.91	458,233,702.74
投資活動現金流入小計	Sub-total of cash inflows from investing activities		1,324,901,907.29	1,144,522,444.77
購建固定資產、無形資產和其他長期資產所支付的現金	Cash paid to acquire fixed assets, intangible assets and other long-term assets		2,050,265.32	5,563,996.33
投資支付的現金	Cash paid for investments		205,412,244.90	52,076,755.10
支付其他與投資活動有關的現金	Cash paid relating to other investing activities		366,874,377.43	962,668,344.35
投資活動現金流出小計	Sub-total of cash outflow from investing activities		574,336,887.65	1,020,309,095.78
投資活動產生的現金流量淨額	Net cash flows from investing activities		750,565,019.64	124,213,348.99

母公司現金流量表 (續)
CASH FLOWS STATEMENT OF THE COMPANY (Continued)

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編製單位：重慶機電股份有限公司 單位：人民幣元

項目	Items	附註 Notes	2025年1-12月 From January- December, 2025	2024年1-12月 From January- December, 2024
三、籌資活動產生的現金流量：	3. Cash flows from financing activities			
取得借款收到的現金	Cash received from loans granted		452,000,000.00	385,000,000.00
收到其他與籌資活動有關的現金	Cash received relating to other financing activities		—	—
籌資活動現金流入小計	Sub-total of cash inflows from financing activities		452,000,000.00	385,000,000.00
償還債務支付的現金	Cash paid for repayment of borrowings		644,500,000.00	761,400,000.00
分配股利、利潤或償付利息支付的現金	Cash paid for dividends, profits or payments of interests		187,893,981.88	114,337,990.10
支付其他與籌資活動有關的現金	Cash paid relating to other financing activities		61,595,833.64	48,483,621.75
籌資活動現金流出小計	Sub-total of cash outflows from financing activities		893,989,815.52	924,221,611.85
籌資活動產生的現金流量淨額	Net cash flows from financing activities		-441,989,815.52	-539,221,611.85
四、匯率變動對現金及現金等價物的影響	4. Effects of changes in exchange rate on cash and cash equivalents		1,124,414.73	-474,719.76
五、現金及現金等價物淨增加額	5. Net increase in cash and cash equivalents		240,890,030.35	-458,144,834.10
加：期初現金及現金等價物餘額	Add: opening balance of cash and cash equivalents		880,834,203.18	1,338,979,037.28
六、期末現金及現金等價物餘額	6. Balance of cash and cash equivalents at the end of this period		1,121,724,233.53	880,834,203.18

Legal Representative:

法定代表人：

Person in charge of
accounting function:
主管會計工作負責人：

Person in charge of
accounting department:
會計機構負責人：

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編制單位：重慶機電股份有限公司 單位：人民幣元

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合併股東權益變動表 (續)
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (Continued)

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編製單位：重慶機電股份有限公司 單位：人民幣元

2024年度(續重述) From January-December 2024 (As restated)											
項目	Items	歸屬於母公司股東權益 Equity attributable to the equity holders of the controlling Company							其他權益工具 Other equity instruments		
		股本 State capital	優先股 Preferred shares	其他權益工具 Other equity instruments		資本公積 Capital reserves	減：庫存股 Less: treasury shares	其他綜合收益 Other comprehensive income	專項儲備 Special reserves	盈餘公積 Surplus reserves	一般風險準備 General risk provision
				債券 Bond	其他 Others						
一、2023年12月31日餘額	1. Balance at 31 December 2023	3,684,640,154.00	-	-	-	80,940,073.14	-	61,786,803.88	-	479,951,957.61	-
加：會計政策變更	Add: Changes in accounting policies	-	-	-	-	-	-	-	-	-	-
前期差錯更正	Correction of prior-period errors	-	-	-	-	-	-	-	-	-	-
同一控制下企業合併	Business combination under common control	-	-	-	-	39,579,902.62	-	-	589,425.11	-	-
其他	Others	-	-	-	-	-	-	-	-	-	-
二、2024年1月1日餘額	2. Balance at 1 January 2024	3,684,640,154.00	-	-	-	120,520,975.76	-	61,786,803.88	589,425.11	479,951,957.61	-
三、本年增減變動金額(減少以“-”號填列)	3. Increase/Decrease for the period (Decrease listed with "-")	-	-	-	-	-21,321,193.07	-	16,302,873.54	5,086,171.24	35,413,321.29	-
(一)綜合收益總額	(1) Total comprehensive income	-	-	-	-	-	-	16,302,873.54	-	-	-
(二)股東投入和減少資本	(2) Capital contribution and reduction from shareholders	-	-	-	-	-21,321,193.07	-	-	-	-	-
1. 股東投入的普通股	1. Common stock capital contribution from shareholders	-	-	-	-	-	-	-	-	-	-
2. 其他權益工具持有者投入資本	2. Capital contribution from holders of other equity instruments	-	-	-	-	-	-	-	-	-	-
3. 股份支付计入股東權益的金額	3. Equity increase from Share-based payments	-	-	-	-	-21,321,193.07	-	-	-	-	-
4. 其他	4. Others	-	-	-	-	-	-	-	-	-	-
(三)利潤分配	(3) Profit appropriations	-	-	-	-	-	-	-	-	-	-
1. 提取盈餘公積	1. Appropriation to statutory reserve	-	-	-	-	-	-	-	-	-	-
2. 提取職工獎勵及福利基金	2. Appropriation to staff bonus and welfare	-	-	-	-	-	-	-	-	-	-
3. 對股東的分配	3. Appropriation to shareholders	-	-	-	-	-	-	-	-	-	-
4. 其他	4. Others	-	-	-	-	-	-	-	-	-	-
(四)股東權益內部結構	(4) Transfer	-	-	-	-	-	-	-	-	-	-
1. 資本公積轉增資本	1. Transfer of capital reserves to share capital	-	-	-	-	-	-	-	-	-	-
2. 盈餘公積轉增資本	2. Transfer of surplus reserves to share capital	-	-	-	-	-	-	-	-	-	-
3. 盈餘公積轉增利潤	3. Surplus reserves transfer to make up for losses	-	-	-	-	-	-	-	-	-	-
4. 其他綜合收益結轉留存收益	4. Transfer other comprehensive income to retained earnings	-	-	-	-	-	-	-	-	-	-
5. 其他	5. Others	-	-	-	-	-	-	-	-	-	-
(五)專項儲備	(5) Special reserves	-	-	-	-	-	-	-	-	-	-
1. 本年提取	1. Appropriation	-	-	-	-	-	-	-	-	-	-
2. 本年使用	2. Used	-	-	-	-	-	-	-	-	-	-
(六)其他	(6) Others	-	-	-	-	-	-	-	-	-	-
四、2024年12月31日餘額(重述)	4. Balance at 31 December 2024 (As restated)	3,684,640,154.00	-	-	-	99,207,782.69	-	78,089,677.42	5,086,596.35	515,265,279.90	-

會計機構負責人：
Person in charge of accounting department:

主管會計工作負責人：
Person in charge of accounting function:

法定代表人：
Legal Representative:

母公司股東權益變動表

STATEMENT OF CHANGES IN EQUITY OF THE COMPANY

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編制單位：重慶機電股份有限公司 單位：人民幣元

2025年度
From January-December, 2025

項目	Items	其他權益工具 Other equity instruments					資本公積 Capital reserves	減：庫存股 Less: treasury shares	其他綜合收益 Other comprehensive income	專項儲備 Special reserves	盈餘公積 Surplus reserves	未分配利潤 Retained profits	股東權益合計 Total equity
		股本 Share capital	優先股 Preferred shares	永續債 Perpetual bond	其他 Others	資本公積 Capital reserves							
一、2024年12月31日餘額	1. Balance at 31 December 2024	3,584,540,154.00	-	-	-	-	-	-	87,881,657.05	-	529,540,654.81	2,929,692,780.90	7,231,655,026.76
加：會計政策變更	Add: Changes in accounting policies	-	-	-	-	-	-	-	-	-	-	-	-
前期差異更正	Correction of prior-period errors	-	-	-	-	-	-	-	-	-	-	-	-
其他	Others	-	-	-	-	-	-	-	-	-	-	-	-
二、2025年1月1日餘額	2. Balance at 1 January 2025	3,584,540,154.00	-	-	-	-	-	-	87,881,657.05	-	529,540,654.81	2,929,692,780.90	7,231,655,026.76
三、本年增減變動金額（減少以“-”號填列）	3. Increase/Decrease for the period (Decrease listed with “-”)	-	-	-	-	-	-	-	163,407,772.50	-	70,453,241.72	466,744,116.20	700,610,530.42
（一）綜合收益總額	(1) Total comprehensive income	-	-	-	-	-	-	-	163,407,772.50	-	-	700,012,164.72	866,419,337.22
（二）股東投入和減少資本	(2) Capital contribution and reduction from shareholders	-	-	-	-	-	-	-	-	-	-	-	-
1. 股東投入的普通股	1. Common stock capital contribution from shareholders	-	-	-	-	-	-	-	-	-	-	-	-
2. 其他權益工具持有者投入資本	2. Capital contribution from holders of other equity instruments	-	-	-	-	-	-	-	-	-	-	-	-
3. 股份支付计入股東權益的金額	3. Equity increase from Share-based payments	-	-	-	-	-	-	-	-	-	-	-	-
4. 其他	4. Others	-	-	-	-	-	-	-	-	-	-	-	-
（三）利潤分配	(3) Profit appropriations	-	-	-	-	-	-	-	-	-	-	-	-
1. 提取盈餘公積	1. Appropriation to statutory reserve	-	-	-	-	-	-	-	-	-	-	-	-
2. 提取應付分配	2. Appropriation to shareholders	-	-	-	-	-	-	-	-	-	-	-	-
3. 其他	3. Others	-	-	-	-	-	-	-	-	-	-	-	-
（四）股東權益內部結構	(4) Transfer	-	-	-	-	-	-	-	-	-	-	-	-
1. 資本公積轉增資本	1. Transfer of capital reserves to share capital	-	-	-	-	-	-	-	-	-	-	-	-
2. 盈餘公積轉增資本	2. Transfer of surplus reserves to share capital	-	-	-	-	-	-	-	-	-	-	-	-
3. 盈餘公積轉增利潤	3. Surplus reserves transfer to make up for losses	-	-	-	-	-	-	-	-	-	-	-	-
4. 設定受益計劃變動額結轉留存收益	4. Transfer changes of defined benefit plan to retained earnings	-	-	-	-	-	-	-	-	-	-	-	-
5. 其他綜合收益轉留存收益	5. Transfer other comprehensive income to retained earnings	-	-	-	-	-	-	-	-	-	-	-	-
6. 其他	6. Others	-	-	-	-	-	-	-	-	-	-	-	-
（五）專項儲備	(5) Special reserves	-	-	-	-	-	-	-	-	-	-	-	-
1. 本年提取	1. Appropriation	-	-	-	-	-	-	-	-	-	-	-	-
2. 本年使用	2. Used	-	-	-	-	-	-	-	-	-	-	-	-
（六）其他	(6) Others	-	-	-	-	-	-	-	-	-	-	-	-
四、2025年12月31日餘額	4. Balance at 31 December 2025	3,584,540,154.00	-	-	-	-	-	-	251,088,229.55	-	600,093,896.53	3,396,406,877.10	7,832,265,557.18

STATEMENT OF CHANGES IN EQUITY OF THE COMPANY (Continued)

母公司股東權益變動表 (續)

Prepared by: Chongqing Machinery & Electric Co., Ltd. Unit: RMB
編製單位：重慶機電股份有限公司 單位：人民幣元

2024年度
From January-December, 2024

項目	項目	其他權益工具 Other equity instruments					資本公積 Capital reserves	減：庫存股 Less treasury shares	其他綜合收益 Other comprehensive income	專項儲備 Special reserves	盈餘公積 Surplus reserves	未分配利潤 Retained profits	股東權益合計 Total equity
		股本 Share capital	優先股 Preferred shares	永續債 Perpetual bond	其他 Others	資本公積 Capital reserves							
一、2023年12月31日結轉 加：會計政策變更 前期差錯更正 其他	1. Balance at 31 December 2023	3,684,640,154.00	-	-	-	141,221,053.70	-	-	60,182,158.00	-	494,227,333.52	2,740,307,724.14	7,129,528,423.36
	Add: Changes in accounting policies	-	-	-	-	-	-	-	-	-	-	-	-
	Correction of prior-period errors	-	-	-	-	-	-	-	-	-	-	-	-
	Others	-	-	-	-	-	-	-	-	-	-	-	-
二、2024年1月1日總額	2. Balance at 1 January 2024	3,684,640,154.00	-	-	-	141,221,053.70	-	-	60,182,158.00	-	494,227,333.52	2,740,307,724.14	7,129,528,423.36
三、本年增減變動金額(減少以“-”號填列) (一)綜合收益總額 (二)資本投入和減少資本 1. 股東投入的普通股 2. 其他權益工具持有者投入資本 3. 股份支付計入股東權益的金額 4. 其他 (三)利潤分配 1. 提取盈餘公積 2. 對股東分配 3. 其他 (四)股東權益內部結構 1. 資本公積轉增股本 2. 盈餘公積轉增股本 3. 盈餘公積彌補虧損 4. 設定受益計劃變動轉入留存收益 5. 其他綜合收益轉入留存收益 6. 其他 (五)專項儲備 1. 本年提取 2. 本年使用 (六)其他	3. Increase/Decrease for the period (Decrease listed with “-”)	-	-	-	-	-41,221,053.70	-	18,549,299.05	-	-	35,413,321.29	189,385,036.76	102,126,803.40
	(1) Total comprehensive income	-	-	-	-	-	-	-	18,549,299.05	-	-	35,413,321.29	374,292,764.49
	(2) Capital contribution and reduction from shareholders	-	-	-	-	-41,221,053.70	-	-	-	-	-	-5,222,304.31	-198,443,353.01
	1. Common stock capital contribution from shareholders	-	-	-	-	-	-	-	-	-	-	-	-
	2. Capital contribution from holders of other equity instruments	-	-	-	-	-	-	-	-	-	-	-	-
	3. Equity increase from State-based payments	-	-	-	-	-	-	-	-	-	-	-	-
	4. Others	-	-	-	-	-141,221,053.70	-	-	-	-	-	-5,222,304.31	-198,443,353.01
	(3) Profit appropriations	-	-	-	-	-	-	-	-	-	-	-	-
	1. Appropriation to statutory reserve	-	-	-	-	-	-	-	-	-	-	-	-
	2. Appropriation to shareholders	-	-	-	-	-	-	-	-	-	-	-	-
	3. Others	-	-	-	-	-	-	-	-	-	-	-	-
	(4) Transfer	-	-	-	-	-	-	-	-	-	-	-	-
	1. Transfer of capital reserves to share capital	-	-	-	-	-	-	-	-	-	-	-	-
	2. Transfer of surplus reserves to share capital	-	-	-	-	-	-	-	-	-	-	-	-
	3. Surplus reserves transfer to make up for losses	-	-	-	-	-	-	-	-	-	-	-	-
	4. Transfer changes of defined benefit plan to retained earnings	-	-	-	-	-	-	-	-	-	-	-	-
	5. Transfer other comprehensive income to retained earnings	-	-	-	-	-	-	-	-	-	-	-	-
	6. Others	-	-	-	-	-	-	-	-	-	-	-	-
	(5) Special reserves	-	-	-	-	-	-	-	-	-	-	-	-
	1.本年提取	-	-	-	-	-	-	-	-	-	-	-	-
	2.本年使用	-	-	-	-	-	-	-	-	-	-	-	-
	(六)其他	-	-	-	-	-	-	-	-	-	-	-	-
四、2024年12月31日結轉	4. Balance at 31 December 2024	3,684,640,154.00	-	-	-	-	-	-	87,631,457.05	-	529,640,654.81	2,929,692,760.90	7,231,655,026.76

Legal Representative:
法定代表人：

Person in charge of accounting function:
主管會計工作負責人：

Person in charge of accounting department:
會計機構負責人：

財務報表附註

NOTES TO THE FINANCIAL STATEMENTS

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日

(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

一、公司的基本情况

重慶機電股份有限公司(以下簡稱本公司，在包含子公司時統稱本集團)是由重慶機電控股(集團)公司(以下簡稱「重慶機電集團」)、重慶渝富資本運營集團有限公司(以下簡稱「渝富資本」，原重慶渝富資產經營管理有限公司)、中國中信金融資產管理股份有限公司(以下簡稱「中信資產」，原中國華融資產管理股份有限公司)以及重慶建工集團股份有限公司(以下簡稱「建工集團」，原重慶建工集團有限公司)於2007年7月27日共同發起設立的股份有限公司，註冊地址為中華人民共和國重慶市北部新區黃山大道中段60號，總部地址為中華人民共和國重慶市。設立時的總股本為人民幣2,679,740,154元，每股面值人民幣1元。

根據中國證券監督管理委員會證監許可(2008)285號文件批准，本公司於2008年6月13日完成了向境外投資者發行股票(H股)1,004,900,000股，並在香港聯合交易所有限公司(「聯交所」)掛牌上市交易，發行後總股本增至人民幣3,684,640,154元。

本公司的母公司為重慶機電集團，重慶機電集團為中國註冊的公司。截至2025年12月31日，本公司的註冊資本為人民幣3,684,640,154元，本集團主要從事清潔能源裝備、高端智能裝備的製造、銷售及服務。

本財務報表由本公司董事會於2026年3月20日批准報出。

I. GENERAL INFORMATION

Chongqing Machinery & Electric Co., Ltd. (hereinafter referred to as the "Company", and collectively referred to as the Group when including subsidiaries) was established on 27 July 2007 as a joint share company with limited liability by Chongqing Machinery & Electronics Holding (Group) Co., Ltd. ("CQMEHG"), Chongqing Yufu Capital Operation Group Co., Ltd. ("Yufu Company", previously named as Chongqing Yufu Assets Management Co., Ltd.), China CITIC Financial Asset Management Co., Ltd. ("CITIC Company", previously named as China Huarong Asset Management Co., Ltd.), and Chongqing Construction Engineering Group Co. Ltd. ("CEEG", previously named as Chongqing Construction Engineering Group Corp., Ltd.). The address of the Company's registered office is No. 60, Middle Section of Huangshan Avenue, New North Zone, Chongqing City, the PRC. The Company's headquarter is located in Chongqing, the PRC. The Group was established with a registered capital of RMB2,679,740,154 (RMB1 per share).

Approved by the China Securities Regulatory Commission under document No. 285 (2008), the Company completed the issuance of 1,004,900,000 H shares to overseas investors on 13 June 2008. The shares were listed and traded on the The Stock Exchange of Hong Kong Limited ("Stock Exchange"), and the total share capital increased to RMB3,684,640,154 after the issuance.

CQMEHG which is a registered company in China is the parent company of the Company. As of 31 December 2025, the registered capital of the Company was RMB3,684,640,154. The Group is mainly engaged in the manufacturing, sales and services of clean energy equipment and high-end intelligent equipment.

The consolidated financial statements have been approved for issue by the Board of the Company on 20 March 2026.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

二、財務報表的編製基礎

1. 編製基礎

本集團財務報表根據實際發生的交易和事項，按照財政部頒佈的《企業會計準則》及其應用指南、解釋及其他相關規定（以下合稱「企業會計準則」），中國證券監督管理委員會（以下簡稱「證監會」）《公開發行證券的公司信息披露編報規則第15號—財務報告的一般規定》（2023年修訂）及相關規定，以及香港《公司條例》和香港聯合交易所有限公司證券上市規則（「上市規則」）所要求之相關披露，並基於本附註「三、重要會計政策及會計估計」所述會計政策和會計估計編製。

2. 持續經營

本集團對自2025年12月31日起12個月的持續經營能力進行了評價，未發現對持續經營能力產生重大懷疑的事項和情況。本財務報表以持續經營為基礎列報。

II. BASIS FOR THE PREPARATION OF FINANCIAL STATEMENTS

1. Basis of preparation

The financial statements are prepared in accordance with the Accounting Standard for Business Enterprises – Basic Standard, and the specific accounting standards and other relevant regulations issued by the Ministry of Finance (hereinafter collectively referred to as the “Accounting Standards for Business Enterprises”), the relevant requirements in the Preparation Convention of Information Disclosure by Companies Offering Securities to the Public No.15 – General Rules on Financial Reporting issued by the China Securities Regulatory Commission (hereinafter collectively referred to as “CSRC”) and the relevant provisions, and the relevant disclosures required by the Hong Kong Companies Ordinance and the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited from time to time in force (the “Listing Rules”).

2. Going concern

The Group has evaluated its ability to continue operating for 12 months from December 31, 2025, and has not found any significant doubts or circumstances regarding its ability to continue operating. This financial statement is presented on a going concern basis.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

三、重要會計政策及會計估計

具體會計政策和會計估計提示：本集團根據實際生產經營特點制定的具體會計政策和會計估計包括營業周期、應收款項壞賬準備的確認和計量、發出存貨計量、存貨可變現淨值的計量、固定資產分類及折舊方法、無形資產攤銷、研發費用資本化條件、收入確認和計量等。

1. 遵循企業會計準則的聲明

本財務報表符合企業會計準則的要求，真實、準確、完整地反映了本集團於2025年12月31日的財務狀況以及2025年度經營成果和現金流量等有關信息。

2. 會計期間

本集團的會計期間為公曆1月1日至12月31日。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES

Specific accounting policies and accounting estimates are formulated by the Group based on actual manufacturing and operating characteristics including business cycle, recognition and measurement of provision for bad debts of accounts receivable, inventory cost flow assumptions, measurement of net realizable value of inventory, classification and depreciation method of fixed assets, amortization of intangible assets, capitalization of research and development expenses, recognition and measurement of revenue, etc.

1. Declaration on Compliance with CAS

This financial statement complies with the requirements of the Accounting Standards for Business Enterprises and truthfully, accurately, and completely reflects the financial position of the Group as of December 31, 2025, as well as relevant information such as operating results and cash flows for the year 2025.

2. Accounting Period

The Group's accounting period is from 1 January to 31 December.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

三、重要會計政策及會計估計(續)

3. 營業周期

本集團營業周期為12個月，並以其作為資產和負債的流動性劃分標準。

4. 記帳本位幣

本集團記帳本位幣和編制本財務報表所採用的貨幣均為人民幣。除有特別說明外，均以人民幣元為單位表示。

本集團下屬子公司、合營企業及聯營企業，根據其經營所處的主要經濟環境自行決定其記帳本位幣，編制財務報表時按照三、9所述方法折算為人民幣。

5. 重要性標準確定方法和選擇依據

本集團編制和披露財務報表遵循重要性原則。本集團從性質和金額兩方面判斷財務報表披露事項的重要性。判斷性質的重要性時，本集團考慮該事項是否屬於本集團日常活動等因素。判斷金額大小的重要性時，本集團根據單項金額≥500萬元確定。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

3. Business Cycle

The Group treats 12 months as a business cycle and the criteria for classifying current and non-current assets and liabilities.

4. Functional Currency

The Group's accounting base currency and the currency used in the preparation of these financial statements are both RMB. Unless otherwise specified, all units are expressed in RMB yuan.

The subsidiaries, joint ventures, and associated enterprises of the Group shall determine their accounting base currency based on the main economic environment in which they operate. When preparing financial statements, they shall be converted into RMB according to the methods described in III.9.

5. Method and selection basis for determining importance standards

The preparation and disclosure of financial statements by the Group follows the principle of materiality. The Group assesses the importance of financial statement disclosures from both nature and amount perspectives. When determining the importance of nature, the Group considers factors such as whether the matter belongs to its daily activities. When determining the importance of the amount, the Group determines based on whether the individual amount is greater than or equal to RMB5 million.

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

三、重要會計政策及會計估計(續)

6. 同一控制下和非同一控制下企業合併的會計處理方法

本集團作為合併方，在同一控制下企業合併中取得的資產和負債，在合併日按被合併方在最終控制方合併報表中的賬面價值計量。取得的淨資產賬面價值與支付的合併對價賬面價值的差額，調整資本公積；資本公積不足沖減的，調整留存收益。

在非同一控制下企業合併中取得的被購買方可辨認資產、負債及或有負債在收購日以公允價值計量。合併成本為本集團在購買日為取得對被購買方的控制權而支付的現金或非現金資產、發行或承擔的負債、發行的權益性證券等的公允價值以及在企業合併中發生的各項直接相關費用之和(通過多次交易分步實現的企業合併，其合併成本為每一單項交易的成本之和)。合併成本大於合併中取得的被購買方可辨認淨資產公允價值份額的差額，確認為商譽；合併成本小於合併中取得的被購買方可辨認淨資產公允價值份額的，首先對合併中取得的各項可辨認資產、負債及或有負債的公允價值、以及合併對價的非現金資產或發行的權益性證券等的公允價值進行覆核，經覆核後，合併成本仍小於合併中取得的被購買方可辨認淨資產公允價值份額的，將其差額計入合併當期營業外收入。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

6. Measurement for Business Combinations under Common Control and Business Combinations not under Common Control

As the merging party, assets acquired and liabilities obtained by the Group through a business combination under common control shall be measured at their carrying amounts of the combined party in the ultimate controlling party's consolidated financial statements at the consolidation date. The differences between the carrying amount of the net assets acquired and the carrying amount of the consideration paid should be adjusted in the capital reserve. If the capital reserve is not sufficient for offsetting, the retained earnings shall be adjusted.

The identifiable assets, liabilities and contingent liabilities acquired in the merger of enterprises not under the same control are measured at fair value on the acquisition date. The consolidation cost is the sum of the fair value of cash paid or non-cash assets paid to get control of the acquiree, liabilities issued or assumed, equity securities issued and all other direct costs during a business combination (for those business combinations achieved in stages, the consolidation cost equals to the sum of each transaction). The excess of consolidation cost over the fair value of net identifiable assets of the acquiree shall be recognised as goodwill. It should reassess the fair value of all identifiable assets achieved through business consolidation, liabilities or contingent liabilities, non-cash assets or equity securities issued if the consolidation cost is less than the fair value of net identifiable assets. After reassessment, if the consolidation cost is still less than the fair value of the net identifiable assets of the acquiree, the excess shall be recognised in non-operating income.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

三、重要會計政策及會計估計(續)

7. 合併財務報表的編制方法

本集團將所有控制的子公司納入合併財務報表範圍。

在編制合併財務報表時，子公司與本集團採用的會計政策或會計期間不一致的，按照集團的會計政策或會計期間對子公司財務報表進行必要的調整。

合併範圍內的所有重大內部交易、往來餘額及未實現利潤在合併報表編制時予以抵銷。子公司的所有者權益中不屬於母公司的份額以及當期淨損益、其他綜合收益及綜合收益總額中屬於少數股東權益的份額，分別在合併財務報表「少數股東權益、少數股東損益、歸屬於少數股東的其他綜合收益及歸屬於少數股東的綜合收益總額」項目列示。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

7. Preparation of Consolidated Financial Statements

The consolidated financial statements included all subsidiaries and special purpose entities that the Company has effective control over.

In preparing the consolidated financial statements, where the accounting policies and the accounting periods of the Group and subsidiaries are inconsistent, the financial statements of the subsidiaries are adjusted in accordance with the accounting policies and the accounting period of the Group.

All major internal transactions, current balances and unrealized profits within the scope of the merger shall be offset at the time of preparation of the consolidated statements. The share of the owner's equity of a subsidiary that does not belong to the parent company and the current net profit and loss, other comprehensive income and the share of the total comprehensive income that belongs to the minority shareholders' equity shall be listed as "Minority Interests", "Non-controlling Interest" and "Other Comprehensive Income" attributable to "Non-controlling Interest and total comprehensive income" attributable to non-controlling interest in the consolidated financial statements.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

三、重要會計政策及會計估計(續)

7. 合併財務報表的編制方法(續)

對於同一控制下企業合併取得的子公司，其經營成果和現金流量自合併當期期初納入合併財務報表。編制比較合併財務報表時，對上年財務報表的相關項目進行調整，視同合併後形成的報告主體自最終控制方開始控制時點起一直存在。

對於非同一控制下企業合併取得子公司，經營成果和現金流量自本集團取得控制權之日起納入合併財務報表。在編制合併財務報表時，以購買日確定的各項可辨認資產、負債及或有負債的公允價值為基礎對子公司的財務報表進行調整。

本集團在不喪失控制權的情況下部分處置對子公司的長期股權投資，在合併財務報表中，處置價款與處置長期股權投資相對應享有子公司自購買日或合併日開始持續計算的淨資產份額之間的差額，調整資本溢價或股本溢價，資本公積不足沖減的，調整留存收益。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

7. Preparation of Consolidated Financial Statements (continued)

For the subsidiaries consolidated under common control, its operating results and cash flows shall be included in the consolidated financial statements from the beginning of the consolidated period. When preparing comparative consolidated financial statements, adjust the related items of prior year's financial statements are adjusted. The reporting subject formed after the merger is always present since the time when the ultimate controlling party began to control.

For the subsidiary acquired through the business combination not under common control, operating results and cash flows should be included in the consolidated financial statements from the date on which control is transferred to the Group. When preparing consolidated financial statements, it shall adjust the financial statements of the subsidiary company on the basis of the fair values of the identifiable assets, liabilities and contingent liabilities determined on the acquisition date.

The Group partially disposes of the long-term equity investments in subsidiaries without loss of control. In the consolidated financial statements, the difference between the disposal price and the disposal of long-term equity investments shall be subject to the share of net assets that the subsidiaries continue to calculate from the date of purchase or the date of combination shall adjust capital premium or equity premium. If the capital is not sufficient for offsetting, the retained earnings shall be adjusted.

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

7. 合併財務報表的編制方法(續)

本集團因處置部分股權投資等原因喪失了對被投資方的控制權的，在編制合併財務報表時，對於剩餘股權，按照其在喪失控制權日的公允價值進行重新計量。處置股權取得的對價與剩餘股權公允價值之和，減去按原持股比例計算應享有原有子公司自購買日或合併日開始持續計算的淨資產的份額之間的差額，計入喪失控制權當期的投資損益，同時沖減商譽。與原有子公司股權投資相關的其其他綜合收益等，在喪失控制權時轉為當期投資損益。

本集團通過多次交易分步處置對子公司股權投資直至喪失控制權的，如果處置對子公司股權投資直至喪失控制權的各項交易屬於一攬子交易的，應當將各項交易作為一項處置子公司並喪失控制權的交易進行會計處理；但是，在喪失控制權之前每一次處置價款與處置投資對應的享有該子公司淨資產份額的差額，在合併財務報表中確認為其他綜合收益，在喪失控制權時一並轉入喪失控制權當期的投資損益。

7. Preparation of Consolidated Financial Statements (continued)

When disposing of part of the equity investment and losing control of the entity, the Group shall re-measure the fair value of the remaining equity investment subsequent to the disposal at the date when the Group lost control. When preparing the consolidated financial statements, the sum of the disposal consideration amount and the fair value of the remaining equity investment less the difference between the share of the net assets that the original subsidiary from the acquisition date or the combination date, the difference is recorded in the loss of control investment income in the current period and write down the goodwill. Other comprehensive income related to the equity investment of the original subsidiaries shall be transferred to investment profit and loss in the current period when control was lost.

The Group disposes of the equity investment in the subsidiary through multiple transactions until it loses control. When several transactions related to the disposal of equity investment in a subsidiary until the control over the subsidiary is lost belong to transactions in a basket, each of which is accounted for as a disposal of a subsidiary with a transaction until the control over a subsidiary is lost; however, the difference between the amount of disposal prior to the loss of control and the net assets of a subsidiary attributable to the disposal investment shall be recognized as other comprehensive income in consolidated financial statements and transferred to profit or loss at the time when the control is lost.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

三、重要會計政策及會計估計(續)

7. 合併財務報表的編制方法(續)

本集團內所有重大往來餘額、交易及未實現利潤在合併財務報表編制時予以抵銷。子公司的股東權益、當期淨損益及綜合收益中不屬於本集團所擁有的部分分別作為少數股東權益、少數股東損益及歸屬於少數股東的綜合收益總額在合併財務報表中股東權益、淨利潤及綜合收益總額項下單獨列示。本集團向子公司出售資產所發生的未實現內部交易損益，全額抵銷歸屬於母公司股東的淨利潤；子公司向本集團出售資產所發生的未實現內部交易損益，按本集團對該子公司的分配比例在歸屬於母公司股東的淨利潤和少數股東損益之間分配抵銷。子公司之間出售資產所發生的未實現內部交易損益，按照母公司對出售方子公司的分配比例在歸屬於母公司股東的淨利潤和少數股東損益之間分配抵銷。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

7. Preparation of Consolidated Financial Statements (continued)

All significant intra-group balances, transactions and unrealized profits are eliminated in the consolidated financial statements. The portion of subsidiaries' equity and the portion of subsidiaries' net profits and losses and comprehensive incomes for the period not attributable to the Company are recognized as non-controlling interests and presented separately in the consolidated financial statements under equity, net profits and total comprehensive income respectively. Unrealized profits and losses resulting from the sale of assets by the Company to its subsidiaries are fully eliminated against net profit attributable to shareholders of the Company. Unrealized profits and losses resulting from the sale of assets by a subsidiary to the Company are eliminated and allocated between net profit attributable to shareholders of the Company and minority interests in accordance with the allocation proportion of the parent in the subsidiary. Unrealized profits and losses resulting from the sale of assets by one subsidiary to another are eliminated and allocated between net profit attributable to shareholders of the Company and minority interests in accordance with the allocation proportion of the parent in the subsidiary.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

8. 現金及現金等價物

本集團現金流量表之現金指庫存現金以及可以隨時用於支付的存款。現金流量表之現金等價物指持有期限不超過3個月、流動性強、易於轉換為已知金額現金且價值變動風險很小的投資。

8. Cash and Cash Equivalents

Cash in the Group's cash flows statement represents cash on hand and deposits that can be readily draw on demand. Cash equivalents in the cash flow statement represent short-term (3 months or less), and highly liquid investments that are readily convertible to known amounts of cash and which are subject to insignificant risk of change in value.

9. 外幣業務和外幣財務報表折算

(1) 外幣交易

本集團外幣交易按交易發生日的即期匯率將外幣金額折算為人民幣金額。於資產負債表日，外幣貨幣性項目採用資產負債表日的即期匯率折算為人民幣，所產生的折算差額除了為購建或生產符合資本化條件的資產而借入的外幣專門借款產生的匯兌差額按資本化的原則處理外，直接計入當期損益。

9. Foreign currency transactions and translation of financial statements denominated in foreign currency

(1) Foreign currency transactions

Foreign currency transactions are translated into RMB at the spot exchange rate of the transaction dates. On balance sheet date, foreign currency monetary items are translated into RMB at the spot exchange rate of balance sheet date. Exchange differences arising from these translations are recognised in profit or loss for the current period, except for those attributable to foreign currency borrowings that have been taken out specifically for the acquisition or construction of qualifying assets, which are capitalised as part of the cost of those assets.

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三、重要會計政策及會計估計(續)

9. 外幣業務和外幣財務報表折算(續)

(2) 外幣財務報表的折算

外幣資產負債表中資產、負債類項目採用資產負債表日的即期匯率折算；所有者權益類項目除「未分配利潤」外，均按業務發生時的即期匯率折算；利潤表中的收入與費用項目，採用交易發生日的即期匯率折算。上述折算產生的外幣報表折算差額，在其他綜合收益項目中列示。外幣現金流量採用現金流量發生日的即期匯率折算。匯率變動對現金的影響額，在現金流量表中單獨列示。

10. 金融資產和金融負債

本集團成為金融工具合同的一方時確認一項金融資產或金融負債。

(1) 金融資產

1) 金融資產分類、確認依據和計量方法

本集團根據管理金融資產的業務模式和金融資產的合同現金流特徵，將金融資產分類為：①攤餘成本計量的金融資產；②以公允價值計量且其變動計入其他綜合收益的金融資產；③以公允價值計量且其變動計入當期損益的金融資產。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

9. Foreign currency transactions and translation of financial statements denominated in foreign currency (continued)

(2) Translation of foreign currency financial statements

Asset and liability items in the balance sheet of foreign operations are translated at the spot exchange rates at the balance sheet date; equity items other than undistributed profits are translated at the spot exchange rates at the date of the transactions. Income and expense items in the income statements are translated at the spot exchange rate at the date of the transactions. The foreign currency statement translation difference arising from the above conversion shall be listed in the other comprehensive income item. The impact of the foreign currency translation on the cash is presented in the cash flow statement separately.

10. Financial Assets and Financial Liabilities

The Group recognizes a financial asset or liability when it enters into a financial instrument contract.

(1) Financial assets

1) Classification, recognition basis and measurement of financial assets

Based on the business mode for management of the Group and cash flow characteristics of contracts, the financial assets are classified into the following categories: (i) financial assets measured at amortized cost; (ii) financial assets at fair value through other comprehensive income; (iii) financial assets at fair value through profit or loss.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) Financial assets (continued)

1) 金融資產分類、確認依據和計量方法(續)

1) Classification, recognition basis and measurement of financial assets (continued)

本集團將同時符合下列條件的金融資產分類為以攤餘成本計量的金融資產：①管理該金融資產的業務模式是以收取合同現金流量為目標。②該金融資產的合同條款規定，在特定日期產生的現金流量，僅為對本金和以未償付本金金額為基礎的利息的支付。此類金融資產按照公允價值進行初始計量，相關交易費用計入初始確認金額；以攤餘成本進行後續計量。除被指定為被套期項目的，按照實際利率法攤銷初始金額與到期金額之間的差額，其攤銷、減值、匯兌損益以及終止確認時產生的利得或損失，計入當期損益。此類金融資產主要包括貨幣資金、應收票據、應收賬款、其他應收款、合同資產、債權投資和長期應收款等。本集團將自資產負債表日起一年內(含一年)到期的債權投資和長期應收款，列示為一年內到期的非流動資產；取得時期限在一年內(含一年)的債權投資，列示為其他流動資產。

The Group classifies the financial assets into financial assets as subsequently measured at amortized cost if all the following conditions are met: a) The objective of the business model within which the asset is held is to hold assets in order to collect contractual cash flows, and b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding. Such financial asset is measured initially at its fair value, and the relating transaction costs shall be recognized in the initial amount of the financial asset, and is subsequently measured at amortized cost. Except for the case that the financial asset is designated for hedging project, gain or loss arising from derecognition, impairment or amortization for the difference between the initial amount and the amount due using the effective interest method are recorded in current profit or loss. These financial assets include cash at bank and on hand, notes receivable, accounts receivable, other receivables, contractual assets, debt investments and long-term receivables. Debt investments and long-term receivables due within 1 year (inclusive) at the balance sheet date are listed as the current portion of non-current assets; at acquisition date, debt investments with maturities within one year (inclusive) are listed as other current assets.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) Financial assets (continued)

1) 金融資產分類、確認依據和計量方法(續)

1) Classification, recognition basis and measurement of financial assets (continued)

本集團將同時符合下列條件的金融資產分類為以公允價值計量且其變動計入其他綜合收益的金融資產：①管理該金融資產的業務模式既以收取合同現金流量為目標又以出售該金融資產為目標。②該金融資產的合同條款規定，在特定日期產生的現金流量，僅為對本金和以未償付本金金額為基礎的利息的支付。此類金融資產按照公允價值進行初始計量，相關交易費用計入初始確認金額。除被指定為被套期項目的，此類金融資產，除信用減值損失或利得、匯兌損益和按照實際利率法計算的該金融資產利息之外，所產生的其他利得或損失，均計入其他綜合收益；金融資產終止確認時，之前計入其他綜合收益的累計利得或損失應當從其他綜合收益中轉出，計入當期損益。此類金融資產列示為應收款項融資及其他權益工具投資。

The Group classifies the financial assets into financial assets as measured at fair value through other comprehensive income if all the following conditions are met: a) the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets, and b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Such financial asset is measured initially at its fair value, and the relating transaction costs shall be recognized into the initial amount of the financial asset. Gain or loss incurred by financial assets measured at fair value through other comprehensive income excepting the case that the financial asset is designated for hedging project shall be recognized in other comprehensive income except for impairment losses or gains, foreign exchange profit or loss, and interest calculated by the effective interest rate method of financial assets. When the financial asset is derecognized, accumulated gains or losses previously recognized in other comprehensive income shall be transferred to current profit or loss from other comprehensive income. These financial assets are listed as receivables financing and other equity instrument investments.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) Financial assets (continued)

1) 金融資產分類、確認依據和計量方法(續)

1) Classification, recognition basis and measurement of financial assets (continued)

除上述以攤餘成本計量和以公允價值計量且其變動計入其他綜合收益的金融資產外，本集團將其餘所有的金融資產分類為以公允價值計量且其變動計入當期損益的金融資產。在初始確認時，如果能夠消除或顯著減少會計錯配，本集團可以將本應以攤餘成本計量或以公允價值計量且其變動計入其他綜合收益的金融資產不可撤銷地指定為以公允價值計量且其變動計入當期損益的金融資產。

The Group lists those debt instruments that do not meet the criteria for amortised cost or fair value through other comprehensive income as financial assets held for trading that are measured at fair value through profit or loss. At the initial recognition, to eliminate or dramatically reducing accounting mismatch, the Group specifies parts of financial assets as those measured at fair value through current profit or loss.

2) 權益工具

2) Equity instruments

本集團將其沒有控制、共同控制和重大影響的權益工具投資按照公允價值計量且其變動計入當期損益，列示為交易性金融資產；自資產負債表日起預期持有超過一年的，列示為其他非流動金融資產。

The Group recognises its equity instruments that have no control, joint control and significant influence on the fair value through profit or loss and lists them as financial assets held for trading; the equity instruments that are expected to be held for more than a year from the balance sheet date are listed as other non-current financial assets.

此外，本集團將部分非交易性權益工具投資指定為以公允價值計量且其變動計入其他綜合收益的金融資產，列示為其他權益工具投資。該類金融資產的相關股利計入當期損益。

Besides, the Group specifies certain non-tradable equity instrument investments as financial assets that are measured at fair value through other comprehensive income and presented as other equity instrument investments. The relevant dividend income of such financial assets is included in the current profit and loss.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) Financial assets (continued)

3) 金融資產轉移的確認依據和計量方法

本集團將滿足下列條件之一的金融資產終止確認：(1)收取該金融資產現金流量的合同權利終止；(2)金融資產發生轉移，本集團轉移了金融資產所有權上幾乎所有風險的報酬；(3)金融資產發生轉移，本集團既沒有轉移也沒有保留金融資產所有權上幾乎所有風險和報酬，且未保留對該金融資產控制的。

金融資產整體轉移滿足終止確認條件的，將所有轉移金融資產的賬面價值，與因轉移而收到的對價及原直接計入其他綜合收益的公允價值變動累計額中對應終止確認部分的金額(涉及轉移的金融資產的合同條款規定，在特定日期產生的現金流量，僅為對本金和以未償付本金金額為基礎的利息的支付)之和的差額計入當期損益。

3) Recognition basis and measurement of transferring financial assets

The Group will derecognize the financial asset if one of the following conditions is satisfied: (a) The contractual rights to collect the cash flows from the financial asset terminate; (b) When the financial asset is transferred, and the Group transfers substantially all the risks and rewards of ownership of the financial asset; (c) When the financial asset is transferred, the Group neither transfers nor retains substantially all the risks and rewards of ownership of the financial asset and has not retained control.

When a transfer of the financial asset qualifies for derecognition, the difference between the carrying amount of the financial asset transferred and the sum of the consideration received from the transfer and the cumulative amount of changes in fair value that has been previously recorded in other comprehensive income, is recorded in current profit or loss (the contractual terms of the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding).

NOTES TO THE FINANCIAL STATEMENTS (*Continued*)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) *Financial assets (continued)*

3) 金融資產轉移的確認依據和計量方法(續)

3) *Recognition basis and measurement of transferring financial assets (continued)*

金融資產部分轉移滿足終止確認條件的，將所轉移金融資產整體的賬面價值，在終止確認部分和未終止確認部分之間，按照各自的相對公允價值進行分攤，並將因轉移而收到的對價及應分攤至終止確認部分的原計入其他綜合收益的公允價值變動累計額中對應終止確認部分的金額(涉及轉移的金融資產的合同條款規定，在特定日期產生的現金流量，僅為對本金和以未償付本金金額為基礎的利息的支付)之和，與分攤的前述金融資產整體賬面價值的差額計入當期損益。

If a transfer of part of a financial asset qualifies for derecognition, the carrying amount of the entire financial asset transferred is allocated between the part that is derecognized and the part that continues to be recognized, based on the respective fair values of those parts. The difference between the sum of consideration received from the transfer and cumulative amount of changes in fair value that shall be allocated to the part derecognized which has been previously recognized in other comprehensive income and the above allocated carrying amount, is recorded in current profit or loss (the contractual terms of the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding).

4) 金融資產減值

4) *Impairment of financial assets*

本集團以預期信用損失為基礎，對以攤餘成本計量的金融資產、合同資產、貸款承諾及財務擔保合同進行減值處理並確認損失準備。

The Group conducts impairment treatment and recognizes loss provisions for financial assets, contract assets, loan commitments, and financial guarantee contracts measured at amortized cost based on expected credit losses.

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) Financial assets (continued)

4) 金融資產減值(續)

4) Impairment of financial assets (continued)

預期信用損失，是指以發生違約的風險為權重的金融工具信用損失的加權平均值。信用損失，是指本集團按照原實際利率折現的、根據合同應收的所有合同現金流量與預期收取的所有現金流量之間的差額，即全部現金短缺的現值。本集團考慮預期信用損失計量方法時反映如下要素：①通過評價一系列可能的結果而確定的無偏概率加權平均金額；②貨幣時間價值；③在資產負債表日無須付出不必要的額外成本或即可獲得的有關過去事項、當前狀況以及未來經濟狀況預測的合理且有依據的信息。

Expected credit loss refers to the weighted average of credit losses of financial instruments weighted by the risk of default. Credit loss refers to the present value of all cash shortages, which is the difference between all contractual cash flows receivable under the contract and all expected cash flows received, discounted at the original effective interest rate by the Group. When considering the method of measuring expected credit losses, the Group reflects the following elements: (a) an unbiased probability weighted average amount determined by evaluating a series of possible outcomes; (b) The time value of money; (c) Reasonable and evidence-based information about past events, current conditions, and future economic conditions that can be obtained without incurring unnecessary additional costs on the balance sheet date.

本集團基於單項和組合評估金融工具的預期信用損失，以組合為基礎進行評估時，本集團基於共同信用風險特徵將金融工具分為不同組別。本集團採用的共同信用風險特徵包括：金融工具類型、信用風險評級、逾期信息、應收款項賬齡等。

The Group evaluates the expected credit losses of financial instruments based on individual and combination evaluations. When evaluating a combination basis, the Group divides financial instruments into different groups based on common credit risk characteristics. The common credit risk characteristics adopted by the Group include: financial instrument type, credit risk rating, overdue information, accounts receivable aging, etc.

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債 (續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產 (續)

(1) Financial assets (continued)

4) 金融資產減值 (續)

4) Impairment of financial assets (continued)

本集團採用預期信用損失模型對金融工具和合同資產的減值進行評估需要做出重大判斷和估計，需考慮所有合理且有依據的信息，包括前瞻性信息。在做出這些判斷和估計時，本集團根據歷史還款數據結合經濟政策、宏觀經濟指標、行業風險等因素推斷債務人信用風險的預期變動。不同的估計可能會影響減值準備的計提，已計提的減值準備可能並不等於未來實際的減值損失金額。

The Group's assessment of impairment of financial instruments and contract assets using the expected credit loss model requires significant judgment and estimation, taking into account all reasonable and evidence-based information, including forward-looking information. When making these judgments and estimates, the Group infers expected changes in the debtor's credit risk based on historical repayment data combined with economic policies, macroeconomic indicators, industry risks, and other factors. Different estimates may affect the provision for impairment, and the provision for impairment that has already been made may not be equal to the actual amount of future impairment losses.

A. 應收款項和合同資產的減值測試方法

對於因銷售商品、提供勞務等日常經營活動形成的不含重大融資成分的應收賬款、應收票據、應收款項融資、合同資產等應收款項，本集團運用簡化計量方法，按照相當於整個存續期內的預期信用損失金額計量損失準備。

A. Impairment testing method for accounts receivable and contract assets

For accounts receivable, notes receivable, accounts receivable financing, contract assets, and other receivables that do not contain significant financing components formed from daily business activities such as selling goods and providing services, the Group adopts a simplified measurement method to measure the provision for losses based on the expected credit loss amount equivalent to the entire existence period.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) Financial assets (continued)

4) 金融資產減值(續)

4) Impairment of financial assets (continued)

A. 應收款項和合同資產的
減值測試方法(續)

對於包含重大融資成分的應收款項以及合同資產，本集團選擇運用簡化計量方法，按照相當於整個存續期內的預期信用損失金額計量損失準備。

對於應收款項，除對已發生信用減值的款項單項確定其信用損失外，通常按照共同信用風險特徵組合的基礎上，考慮預期信用損失計量方法應反映的要素，參考歷史信用損失經驗，編制應收賬款賬齡與違約損失率對照表，以此為基礎計算預期信用損失。若某一客戶信用風險特徵與組合中其他客戶顯著不同，或該客戶信用風險特徵發生顯著變化，例如客戶發生嚴重財務困難，應收該客戶款項的預期信用損失率已顯著高於其所處於賬齡區間的預期信用損失率等，本集團對應收該客戶款項按照單項計提損失準備。

A. *Impairment testing method for accounts
receivable and contract assets (continued)*

For accounts receivables containing significant financing components and contract assets, the Group chooses to use a simplified measurement method to measure loss provisions based on the expected credit loss amount equivalent to the entire duration.

For accounts receivable, except for those with credit impairment that have been individually determined, credit losses are usually determined based on a combination of common credit risk characteristics. Considering the elements that should be reflected in the expected credit loss measurement method and referring to historical credit loss experience, a comparison table between accounts receivable aging and default loss rate is prepared to calculate expected credit losses based on this. If a customer's credit risk characteristics are significantly different from those of other customers in the portfolio, or if the customer's credit risk characteristics undergo significant changes, such as severe financial difficulties, and the expected credit loss rate of accounts receivable from the customer is significantly higher than the expected credit loss rate in the aging range, the Group shall make a provision for losses on a single item basis for the accounts receivable from the customer.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) Financial assets (continued)

4) 金融資產減值(續)

4) Impairment of financial assets (continued)

A. 應收款項和合同資產的

A. Impairment testing method for accounts

減值測試方法(續)receivable and contract assets (continued)

- ① 應收賬款(與合同資產)
的組合類別及確定依據

- ① The combination category and determination
basis of accounts receivable (with contract
assets)

組合名稱
Name of groups

組合劃分依據
Basis of determination of groups

關聯公司款項
Related company funds

與關聯公司交易形成的款項
Funds formed from transactions with related
companies

風險較低組合
Low-risk portfolio

船用等應收款項
Receivables related to shipbuilding

一般客戶款項組合
General customer fund combination

其他一般客戶
Other general customers

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) Financial assets (continued)

4) 金融資產減值(續)

4) Impairment of financial assets (continued)

A. 應收款項和合同資產的
減值測試方法(續)A. Impairment testing method for accounts
receivable and contract assets (continued)

- ① 應收賬款(與合同資產)
的組合類別及確定依據
(續)

- ① The combination category and determination
basis of accounts receivable (with contract
assets) (continued)

本集團根據應收賬款(與合同資產)的賬齡、款項性質、信用風險敞口、歷史回款情況等信息為基礎，按信用風險特徵的相似性和相關性進行分組。a.與關聯公司交易形成的應收款項，本集團評價該類款項具有較低的信用風險，不確認預期信用損失；b.船用等應收款項，本集團評價該類款項具有較低的信用風險，不確認預期信用損失增加，或參照一般客戶款項組合1年內預期損失率計提損失準備；c.對於其他一般客戶，本集團判斷賬齡為其信用風險主要影響因素，因此，本集團以賬齡組合為基礎評估其預期信用損失。本集團根據開票日期確定賬齡。

Based on information such as the age of accounts receivable (and contract assets), nature of payments, credit risk exposure, and historical collection status, this group is grouped according to the similarity and correlation of credit risk characteristics. a. The Group evaluates accounts receivable formed from transactions with related companies as having low credit risk and does not recognize expected credit losses; b. Receivables related to shipbuilding, our group evaluates such payments as having low credit risk and does not confirm expected credit losses or calculate the loss provision based on the expected loss rate of general customer payment portfolios within one year; c. For other general customers, the Group determines that aging is the main influencing factor of their credit risk. Therefore, the Group evaluates their expected credit losses based on an aging combination. The Group determines the aging of accounts based on the invoicing date.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) Financial assets (continued)

4) 金融資產減值(續)

4) Impairment of financial assets (continued)

A. 應收款項和合同資產的

A. Impairment testing method for accounts

減值測試方法(續)

receivable and contract assets (continued)

- ② 應收票據的組合類別及
確定依據

- ② Combination categories and determination
basis of accounts receivable

組合名稱
Name of groups

組合劃分依據
Basis of determination of groups

銀行承兌匯票
Bank acceptance bill

信用風險較低銀行票據
Bank notes with lower credit risk

關聯方承兌匯票
Related party acceptance bills

關聯方承兌票據
Related party acceptance bills

一般票據組合
Other bill combinations

其他單位的票據
Notes from other units

- ③ 應收款項融資的組合類
別及確定依據

- ③ The portfolio categories and determination
basis of receivables financing

組合名稱
Name of groups

組合劃分依據
Basis of determination of groups

銀行承兌匯票
Bank acceptance bill

信用風險較低銀行票據
Bank notes with lower credit risk

債權轉讓憑證
Claim assignment certificate

取得的雲信、融信等不附追索權的數字化債權憑證
Non-recourse digital creditor's right certificates
such as Yunxin and Rongxin obtained

其中：關聯方票證組合
Including: Related party bill portfolio

關聯方債權轉讓憑證
Related party claim assignment documents

一般票證組合
General bill portfolio

其他單位的債權轉讓憑證
Claim assignment documents of other entities

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) Financial assets (continued)

4) 金融資產減值(續)

4) Impairment of financial assets (continued)

A. 應收款項和合同資產的
減值測試方法(續)A. Impairment testing method for accounts
receivable and contract assets (continued)③ 應收款項融資的組合類
別及確定依據(續)③ The portfolio categories and determination
basis of receivables financing (continued)

本集團基於應收票據／應收款項融資的承兌人信用風險作為共同風險特徵，將其劃分為不同組合，並確定預期信用損失會計估計政策：a. 承兌人為商業銀行的銀行承兌匯票，本集團評價該類款項具有較低的信用風險，不確認預期信用損失；b. 承兌人為關聯方的票據／債權轉讓憑證，本集團評價該類款項具有較低的信用風險，不確認預期信用損失；c. 承兌人為其他單位的票據／債權轉讓憑證，參照本集團應收賬款政策確認預期損失率計提損失準備，與應收賬款的組合劃分相同。

Based on the credit risk of the acceptor of notes receivable/receivable financing as a common risk feature, the Group divides them into different combinations and determines the accounting estimation policy for expected credit losses: a. The acceptor is a bank acceptance bill of a commercial bank, and the Group evaluates this type of payment as having lower credit risk, but does not recognize expected credit losses; b. The group evaluates bills/certificate of assignment of creditor's rights with related parties as having low credit risk and does not confirm expected credit losses; c. The acceptor shall recognize the expected loss rate and make provisions for losses in accordance with the Group's accounts receivable policy for bills/certificate of assignment of creditor's rights issued by other units, which shall be the same as the combination of accounts receivable.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債 (續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產 (續)

(1) Financial assets (continued)

4) 金融資產減值 (續)

4) Impairment of financial assets (continued)

B. 貸款承諾及財務擔保合同的減值測試方法

除上述採用簡化計量方法以外的金融資產、貸款承諾及財務擔保合同，本集團採用一般方法（三階段法）計提預期信用損失。在每個資產負債表日，本集團評估其信用風險自初始確認後是否已經顯著增加，如果信用風險自初始確認後未顯著增加，處於第一階段，本集團按照相當於未來12個月內預期信用損失的金額計量損失準備，並按照賬面餘額和實際利率計算利息收入；如果信用風險自初始確認後已顯著增加但尚未發生信用減值的，處於第二階段，本集團按照相當於整個存續期內預期信用損失的金額計量損失準備，並按照賬面餘額和實際利率計算利息收入；如果初始確認後發生信用減值的，處於第三階段，本集團按照相當於整個存續期內預期信用損失的金額計量損失準備，並按照攤餘成本和實際利率計算利息收入。對於資產負債表日只具有較低信用風險的金融工具，本集團假設其信用風險自初始確認後未顯著增加。

B. Impairment testing methods for loancommitments, and financial guarantee contracts

Except for financial assets, loan commitments, and financial guarantee contracts that use simplified measurement methods, the Group adopts the general method (three-stage method) to calculate expected credit losses. On each balance sheet date, the Group assesses whether its credit risk has significantly increased since initial recognition. If the credit risk has not significantly increased since initial recognition and is in the first stage, the Group measures the provision for losses based on an amount equivalent to the expected credit loss for the next 12 months, and calculates interest income based on the book balance and actual interest rate; If credit risk has significantly increased since initial recognition but credit impairment has not yet occurred, in the second stage, the Group measures loss provisions at an amount equivalent to the expected credit loss over the entire existence period, and calculates interest income based on the book balance and actual interest rate; If credit impairment occurs after initial recognition, in the third stage, the Group measures the provision for losses at an amount equivalent to the expected credit loss for the entire existence period, and calculates interest income at amortized cost and actual interest rate. For financial instruments with lower credit risk on the balance sheet date, the Group assumes that their credit risk has not significantly increased since initial recognition.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(1) 金融資產(續)

(1) Financial assets (continued)

4) 金融資產減值(續)

4) Impairment of financial assets (continued)

B. 貸款承諾及財務擔保合
同的減值測試方法(續)

B. Impairment testing methods for loan
commitments, and financial guarantee contracts
(continued)

整個存續期預期信用損失，是指因金融工具整個預計存續期內所有可能發生的違約事件而導致的預期信用損失。未來12個月內預期信用損失，是指因資產負債表日後12個月內(若金融工具的預計存續期少於12個月，則為預計存續期)可能發生的金融工具違約事件而導致的預期信用損失，是整個存續期預期信用損失的一部分。

The expected credit loss for the entire expected lifespan of a financial instrument refers to the expected credit loss caused by all possible default events that may occur throughout the expected lifespan of the financial instrument. The expected credit loss within the next 12 months refers to the expected credit loss that may occur due to a default event of a financial instrument within the next 12 months after the balance sheet date (if the expected maturity of the financial instrument is less than 12 months, then the expected maturity), which is a part of the expected credit loss for the entire maturity period.

關於本集團對信用風險顯著增加判斷標準、已發生信用減值資產的定義等披露參見附註十、1。

Please refer to note X, 1 for the disclosure of the criteria for significantly increasing credit risk and the definition of credit impairment assets that have occurred in the Group.

NOTES TO THE FINANCIAL STATEMENTS (*Continued*)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債 (續)

10. Financial Assets and Financial Liabilities (continued)

(2) 金融負債

(2) *Financial liabilities*

1) 金融負債分類、確認依據和計量方法

1) *Classification, recognition basis and measurement of financial liabilities*

本集團的金融負債於初始確認時分類為以公允價值計量且其變動計入當期損益的金融負債和其他金融負債。

The group classifies the financial liabilities upon initial recognition as financial liabilities measured at fair value through profit or loss and other financial liabilities.

以公允價值計量且其變動計入當期損益的金融負債，包括交易性金融負債和初始確認時指定為以公允價值計量且其變動計入當期損益的金融負債（相關分類依據參照金融資產分類依據進行披露）。按照公允價值進行後續計量，公允價值變動形成的利得或損失以及與該金融負債相關的股利和利息支出計入當期損益。

Financial liabilities measured at fair value through profit or loss, including financial liabilities held for trading and those designated as measured at fair value through profit or loss upon initial recognition, (relevant classification basis is disclosed according to the classification basis of financial assets), are measured subsequently at fair value, and profits or losses resulting from changes in fair value and dividends and interest expense related to financial liabilities are recognized in current profits and losses.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(2) 金融負債(續)

(2) Financial liabilities (continued)

1) 金融負債分類、確認依據和計量方法(續)

1) Classification, recognition basis and measurement of financial liabilities (continued)

其他金融負債，(根據實際情況進行披露具體金融負債內容)。採用實際利率法，按照攤餘成本進行後續計量。除下列各項外，本集團將金融負債分類為以攤餘成本計量的金融負債：①以公允價值計量且其變動計入當期損益的金融負債，包括交易性金融負債(含屬於金融負債的衍生工具)和指定為以公允價值計量且其變動計入當期損益的金融負債。②不符合終止確認條件的金融資產轉移或繼續涉入被轉移金融資產所形成的金融負債。③不屬於以上①或②情形的財務擔保合同，以及不屬於以上①情形的以低於市場利率貸款的貸款承諾。

Other financial liabilities, (specific disclosure of financial liabilities according to actual situation), are subsequently measured at amortized cost using effective interest method. The Group classifies all financial liabilities as subsequently measured at amortised cost, except for: (a) Financial liabilities measured at fair value through profit or loss, including financial liabilities held for trading (including derivatives that are liabilities) and those designated as measured at fair value through profit or loss upon initial recognition; (b) Financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies. (c) financial guarantee contracts that do not satisfy (a) and (b), and commitments to provide a loan at a below-market interest rate that do not satisfy (a).

本集團將在非同一控制下的企業合併中作為購買方確認的或有對價形成金融負債的，按照以公允價值計量且其變動計入當期損益進行會計處理。

The financial liability constituted by contingent consideration confirmed by the buyer through a business combination not under common control by the Group is measured at fair value through current profit or loss.



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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(2) 金融負債(續)

(2) Financial liabilities (continued)

2) 金融負債終止確認條件

2) Derecognition criteria of financial liabilities

當金融負債的現時義務全部或部分已經解除時，終止確認該金融負債或義務已解除的部分。本集團與債權人之間簽訂協議，以承擔新金融負債方式替換現存金融負債，且新金融負債與現存金融負債的合同條款實質上不同的，終止確認現存金融負債，並同時確認新金融負債。本集團對現存金融負債全部或部分的合同條款作出實質性修改的，終止確認現存金融負債或其一部分，同時將修改條款後的金融負債確認為一項新金融負債。終止確認部分的賬面價值與支付的對價之間的差額，計入當期損益。

When the present obligation or a part of the present obligation of a financial liability is discharged, a financial liability or a part of a financial liability shall be derecognized. A contract is entered into between the Group and the creditor to replace the existing financial liability with a new financial liability. And if the contract terms of new financial liability are substantially different from those in the existing financial liability, it shall derecognize the existing financial liability and recognize a new financial liability. When the Group performs substantive changes to all or part of the contract terms of the existing financial liabilities, the existing financial liabilities or part of it shall be derecognized. And financial liabilities after term revision will be recognized as a new financial liability. The difference between the carrying amount of the financial liability derecognized and the consideration paid is recognized in current profit or loss.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(3) 金融資產和金融負債的公允價值確定方法

本集團以主要市場的價格計量金融資產和金融負債的公允價值，不存在主要市場的，以最有利市場的價格計量金融資產和金融負債的公允價值，並且採用當時適用並且有足夠可利用數據和其他信息支持的估值技術。公允價值計量所使用的輸入值分為三個層次，即第一層次輸入值是計量日能夠取得的相同資產或負債在活躍市場上未經調整的報價；第二層次輸入值是除第一層次輸入值外相關資產或負債直接或間接可觀察的輸入值；第三層次輸入值是相關資產或負債的不可觀察輸入值。本集團優先使用第一層次輸入值，最後再使用第三層次輸入值，其他權益工具股權投資使用第一層次輸入值。公允價值計量結果所屬的層次，由對公允價值計量整體而言具有重大意義的輸入值所屬的最低層次決定。

(3) *Methods for determination of the fair value of financial assets and financial liabilities*

The Group measures the fair value of financial assets and financial liabilities at the prices in the principal market, or in the absence of a principal market, measures the fair value at the prices in the most advantageous market, and uses valuation techniques that are appropriate in the circumstances and for which sufficient data and other information are available to measure fair value. The input value used in fair value measurement is divided into three levels: the first level of input value is the unadjusted quotation of the same assets and liabilities that can be obtained on the measurement day in the active market; the second level of input value is the direct or indirect observable input value of related assets and liabilities in addition to the first level input value; the third level of input value is the unobservable input level of related assets and liabilities. The Group prefers the first level of input values, and uses the third level of input values at last. Investment of other equity instruments uses the first level of input values. The level of fair value measurement results is determined by the lowest level of input values which are of great significance to fair value measurement as a whole.

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債 (續)

(3) 金融資產和金融負債的公允價值確定方法 (續)

本集團對權益工具的投資以公允價值計量。但在有限情況下，如果用以確定公允價值的近期信息不足，或者公允價值的可能估計金額分布範圍很廣，而成本代表了該範圍內對公允價值的最佳估計的，該成本可代表其在該分布範圍內對公允價值的恰當估計。

(4) 金融資產和金融負債的抵銷

本集團的金融資產和金融負債在資產負債表內分別列示，不相互抵銷。但同時滿足下列條件時，以相互抵銷後的淨額在資產負債表內列示：1) 本集團具有抵銷已確認金額的法定權利，且該種法定權利是當前可執行的；2) 本集團計劃以淨額結算，或同時變現該金融資產和清償該金融負債。

10. Financial Assets and Financial Liabilities (continued)

(3) *Methods for determination of the fair value of financial assets and financial liabilities (continued)*

The Group measures the investment of equity instruments at fair value. But in limited cases, if the short-term information used to determine fair value is insufficient, or if the possible estimated amount of fair value is widely distributed, and the cost represents the best estimate of fair value in the range, the cost can represent its proper estimate of fair value in the range of distribution.

(4) *Elimination between financial assets and financial liabilities*

The financial assets and liabilities of the Group are shown separately in the balance sheet and are not offset by each other. However, when the following conditions are met at the same time, the net amount offset shall be shown in the balance sheet: 1) the Group has a statutory right to set off the recognized amount, and the statutory right is currently enforceable. 2) the Group intends to settle its financial assets and liabilities in net amount, or liquidate the financial assets and settle the financial liabilities at the same time.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(5) 金融負債與權益工具的區分及相關處理方法

本集團按照以下原則區分金融負債與權益工具：1) 如果本集團不能無條件地避免以交付現金或其他金融資產來履行一項合同義務，則該合同義務符合金融負債的定義。有些金融工具雖然沒有明確地包含交付現金或其他金融資產義務的條款和條件，但有可能通過其他條款和條件間接地形成合同義務。2) 如果一項金融工具須用或可用本集團自身權益工具進行結算，需要考慮用於結算該工具的本集團自身權益工具，是作為現金或其他金融資產的替代品，還是為了使該工具持有方享有在發行方扣除所有負債後的資產中的剩餘權益。如果是前者，該工具是發行方的金融負債；如果是後者，該工具是發行方的權益工具。在某些情況下，一項金融工具合同規定本集團須用或可用自身權益工具結算該金融工具，其中合同權利或合同義務的金額等於可獲取或需交付的自身權益工具的數量乘以其結算時的公允價值，則無論該合同權利或義務的金額是固定的，還是完全或部分地基於除本集團自身權益工具的市場價格以外的變量(例如利率、某種商品的價格或某項金融工具的價格)的變動而變動，該合同分類為金融負債。

(5) *Difference between financial liabilities and equity instruments and relevant measurement*

The Group distinguishes between financial liabilities and equity instruments in accordance with the following principles : 1) If the Group cannot unconditionally avoid fulfilling a contractual obligation by delivering cash or other financial assets, the contractual obligation meets the definition of financial liability. Although some financial instruments do not explicitly contain terms and conditions for the obligation to deliver cash or other financial assets, they may indirectly form contractual obligations through other terms and conditions. 2) If a financial instrument is to be settled with the Group's own equity instruments, it is necessary to consider whether the Group's own equity instruments used to settle the instrument are to be used as a substitute for cash or other financial assets, or to enable the holder of the instrument to take residual equity in the assets after the issuer deducts all liabilities. If the former is the case, the instrument is the issuer's financial liabilities. If the latter is the case, the instrument is the issuer's equity instrument. In some cases, a financial instrument contract sets that the group shall use or use its own equity instruments to settle the financial instrument, in which the amount of contractual rights or obligations is equal to the number of its own equity instruments available or to be delivered multiplied by the fair value at the time of settlement, whether the amount of the contractual rights or obligations is fixed or changes totally or partially based on the division of this set variables other than the market price of the group's own equity instruments (such as interest rates, the price of a commodity or the price of a financial instrument), the contract is classified as financial liabilities.



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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

10. 金融資產和金融負債(續)

10. Financial Assets and Financial Liabilities (continued)

(5) 金融負債與權益工具的區分及相關處理方法(續)

(5) *Difference between financial liabilities and equity instruments and relevant measurement (continued)*

本集團在合併報表中對金融工具(或其組成部分)進行分類時，考慮了集團成員和金融工具持有方之間達成的所有條款和條件。如果集團作為一個整體由於該工具而承擔了交付現金、其他金融資產或者以其他導致該工具成為金融負債的方式進行結算的義務，則該工具應當分類為金融負債。

In classifying financial instruments (or their components) in the consolidated statements, the Group takes into account all terms and conditions reached between the members of the Group and the holders of financial instruments. If the group as a whole assumes the obligation to deliver cash, other financial assets or settle accounts in other ways that result in the instrument becoming a financial liability, the instrument should be classified as a financial liability.

金融工具或其組成部分屬於金融負債的，相關利息、股利(或股息)、利得或損失，以及贖回或再融資產生的利得或損失等，本集團計入當期損益。

Where financial instruments or their components are financial liabilities, the relevant interest, dividends (or stock bonus), gains or losses, as well as gains or losses arising from redemption or refinancing, shall be included in the profits and losses of the current period.

金融工具或其組成部分屬於權益工具的，其發行(含再融資)、回購、出售或註銷時，本集團作為權益的變動處理，不確認權益工具的公允價值變動。

Where a financial instrument or its components belong to an equity instrument, when it is issued (including refinancing), repurchased, sold or cancelled, the Group shall account as a change of equity, and shall not recognize the change of the fair value of the equity instrument.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

11. 存貨

本集團存貨主要包括原材料、在產品、庫存商品、周轉材料、委托加工物資、發出商品、合同履約成本等。

存貨實行永續盤存制，存貨在取得時按實際成本計價；領用或發出存貨，採用加權平均法、個別計價法確定其實際成本。低值易耗品和包裝物採用一次轉銷法進行攤銷。

庫存商品、在產品和用於出售的材料等直接用於出售的商品存貨，其可變現淨值為根據庫齡或按該存貨的估計售價減去估計的銷售費用和相關稅費後的金額確定；用於生產而持有的材料存貨，其可變現淨值為根據庫齡或按所生產的產成品的估計售價減去至完工時估計將要發生的成本、估計的銷售費用和相關稅費後的金額確定。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

11. Inventories

The inventory of the Group mainly includes raw materials, work in progress, inventory goods, turnover materials, commissioned processing materials, issued goods, contract performance costs, etc.

Perpetual inventory system is adopted by the Group. Inventory is valued at actual cost when acquired. Weighted average method and individual valuation method are used to determine the actual cost of the inventory used or issued. Low-value consumption goods and packaging material are amortized at one time when they are used.

The net realizable value of inventory of goods, products in progress, and materials used for sale, which are directly used for sale, is determined based on the age of the inventory or the estimated selling price of the inventory minus the estimated selling expenses and related taxes. The net realizable value of material inventory held for production is determined based on the age of the inventory or the estimated selling price of the produced products minus the estimated costs to be incurred until completion, estimated sales expenses, and related taxes.

NOTES TO THE FINANCIAL STATEMENTS (*Continued*)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

12. 合同資產與合同負債

12. Contract assets and Contract liabilities

(1) 合同資產

合同資產，是指本集團已向客戶轉讓商品而有權收取對價的權利，且該權利取決於時間流逝之外的其他因素。如本集團向客戶銷售兩項可明確區分的商品，因已交付其中一項商品而有權收取款項，但收取該款項還取決於交付另一項商品的，本集團將該收款權利作為合同資產。

本集團對合同資產的預期信用損失的確定方法詳見附註三、10金融資產和金融負債(1)金融資產4)金融資產減值

(2) 合同負債

合同負債反映本集團已收或應收客戶對價而應向客戶轉讓商品的義務。本集團在向客戶轉讓商品之前，客戶已經支付了合同對價或本集團已經取得了無條件收取合同對價權利的，在客戶實際支付款項與到期應支付款項孰早時點，按照已收或應收的金額確認合同負債。

(1) Contract assets

Contract assets refer to the Group's right (depends on factors other than passage of time) to collect costs from customers in exchange for goods or services transferred by the Group. If the Group sells two clearly distinguishable goods to its customers, it has the right to collect payment for one of the goods delivered, but the collection depends on the delivery of another commodity, the Group regards the right to collect payment as a contractual asset.

The method for determining the expected credit losses of the Group on the contract assets is as shown in note III.10.Financial Assets and Financial Liabilities (1) Financial assets 4) Impairment of financial assets.

(2) Contract liabilities

Contract liabilities reflect the obligation of the Group to transfer goods to customers for consideration received or receivable from customers. If the customer has already paid the contract consideration or the group has obtained the unconditional right to receive the contract consideration before transferring the goods to the customer, the contract liability shall be recognized based on the received or receivable amount at the earlier of the actual payment by the customer or the due payment.

三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

13. 合同成本

13. Contractual costs

(1) 與合同成本有關的資產金額的確定方法

本集團與合同成本有關的資產包括合同履約成本和合同取得成本。

合同履約成本，即本集團為履行合同發生的成本，不屬於其他企業會計準則規範範圍且同時滿足下列條件的，作為合同履約成本確認為一項資產：該成本與一份當前或預期取得的合同直接相關，包括直接人工、直接材料、製造費用(或類似費用)、明確由客戶承擔的成本以及僅因該合同而發生的其他成本；該成本增加了本集團未來用於履行履約義務的資源；該成本預期能夠收回。

(1) Method for determining the amount of assets related to contractual costs

The Group's assets related to contractual costs include contract performance costs and contract acquisition costs.

The cost of contract performance, that is, the cost incurred by the Group for the performance of the contract, does not fall within the scope of other enterprise accounting standards and meets the following conditions at the same time, is recognized as an asset as the cost of contract performance: the cost is directly related to a current or expected contract, including direct labor, direct materials, manufacturing costs (or similar costs), costs and other costs incurred solely as a result of the contract and is clearly undertaken by the customer. The cost increases the Group's resources for future performance obligations; the cost is expected to be recovered.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

13. 合同成本 (續)

(1) 與合同成本有關的資產金額的確定方法 (續)

合同取得成本，即本集團為取得合同發生的增量成本預期能夠收回的，作為合同取得成本確認為一項資產；該資產攤銷期限不超過一年的，在發生時計入當期損益。增量成本，是指本集團不取得合同就不會發生的成本（如銷售佣金等）。本集團為取得合同發生的、除預期能夠收回的增量成本之外的其他支出（如無論是否取得合同均會發生的差旅費等），在發生時計入當期損益，但是，明確由客戶承擔的除外。

(2) 與合同成本有關的資產的攤銷

本集團與合同成本有關的資產採用與該資產相關的商品收入確認相同的基礎進行攤銷，計入當期損益。

13. Contractual costs (continued)

(1) Method for determining the amount of assets related to contractual costs (continued)

The acquisition cost of a contract, is the incremental cost expected to be recovered by the Group in order to obtain the contract, and is recognized as an asset as the acquisition cost of the contract; if the amortization period of the asset does not exceed one year, the profits and losses of the current period shall be included in the occurrence of the asset. Incremental cost refers to the cost (such as sales commission) that will not occur if the group does not obtain a contract. Expenditures incurred by the Group for the purpose of obtaining a contract other than the incremental costs expected to be recovered (e.g. travel expenses incurred regardless of whether the contract was acquired) are recorded in the current profits and losses at the time of occurrence, except those clearly undertaken by the customer.

(2) Amortization of assets related to contractual costs

The Group's assets related to contract costs shall be amortized on the same basis as the commodity income recognition related to the assets, and shall be included in the current profits and losses.

三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

13. 合同成本(續)

13. Contractual costs (continued)

(3) 與合同成本有關的資產的減值

本集團在確定與合同成本有關的資產的減值損失時，首先對按照其他相關企業會計準則確認的、與合同有關的其他資產確定減值損失；然後根據其賬面價值高於本集團因轉讓與該資產相關的商品預期能夠取得的剩餘對價以及為轉讓該相關商品估計將要發生的成本這兩項差額的，超出部分應當計提減值準備，並確認為資產減值損失。

以前期間減值的因素之後發生變化，使得前述差額高於該資產賬面價值的，轉回原已計提的資產減值準備，並計入當期損益，但轉回後的資產賬面價值不應超過假定不計提減值準備情況下該資產在轉回日的賬面價值。

(3) *Impairment of assets related to contractual costs*

In determining impairment losses of assets related to contract costs, the Group first determines impairment losses in accordance with other relevant enterprise accounting standards and other assets related to the contract; then determines impairment losses in accordance with their book value higher than the residual consideration expected by the Group for the transfer of commodities related to the asset and estimates the costs to be incurred for the transfer of the related commodities. If the difference between the two items exceeds the allowance for impairment, the provision for impairment shall be calculated and the impairment loss of assets shall be considered.

After the factors of impairment in the previous period have changed, and the above-mentioned balance is higher than the book value of the asset, the provision for asset impairment which was originally calculated shall be transferred back to the current profit and loss, but the book value of the asset after the transfer shall not exceed the book value of the asset on the transfer date assumed that the provision for asset impairment is not included.

NOTES TO THE FINANCIAL STATEMENTS (*Continued*)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

13. 合同成本(續)

(3) 與合同成本有關的資產的減值(續)

本集團為客戶定制的壓鑄模具，與產品生產構成一項履約義務，模具成本計入合同履約成本。採用工作量法(按產品產量)攤銷，以實際產量佔預計總產量比計算攤銷額計入主營業務成本。模具預計總生產量根據客戶長期訂單、模具技術壽命綜合確定。

14. 長期股權投資

本集團長期股權投資主要是對子公司的投資、對聯營企業的投資和對合營企業的投資。

本集團對共同控制的判斷依據是所有參與方或參與方組合集體控制該安排，並且該安排相關活動的政策必須經過這些集體控制該安排的參與方一致同意。

13. Contractual costs (continued)

(3) *Impairment of assets related to contractual costs (continued)*

The group's custom-cast molds for clients constitute a performance obligation in product manufacturing, with mold costs included in contractual performance costs. Amortization is calculated using the workload method (based on output volume), with unit amortization amounts determined by the ratio of actual output to estimated total output and is recorded as part of the main business costs. The estimated total production capacity is determined through a comprehensive analysis of long-term orders and the technical lifespan of the molds.

14. Long-term Equity Investment

Long-term equity investments of the Group comprise investments towards subsidiaries and investments towards associates and joint ventures.

The Group's judgment on joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of parties sharing control.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

14. 長期股權投資(續)

本集團直接或通過子公司間接擁有被投資單位20%(含)以上但低於50%的表決權時，通常認為對被投資單位具有重大影響。持有被投資單位20%以下表決權的，還需要綜合考慮在被投資單位的董事會或類似權力機構中派有代表、或參與被投資單位財務和經營政策制定過程、或與被投資單位之間發生重要交易、或向被投資單位派出管理人員、或向被投資單位提供關鍵技術資料等事實和情況判斷對被投資單位具有重大影響。

對被投資單位形成控制的，為本集團的子公司。通過同一控制下的企業合併取得的長期股權投資，在合併日按照取得被合併方在最終控制方合併報表中淨資產的賬面價值的份額作為長期股權投資的初始投資成本。被合併方在合併日的淨資產賬面價值為負數的，長期股權投資成本按零確定。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

14. Long-term Equity Investment (continued)

If the Group holds, directly or indirectly (e.g. through subsidiaries) more than 20% but lower than 50% of the voting power of the investee, it is presumed that the entity has significant influence. If the Group holds, directly or indirectly (e.g. Through subsidiaries) less than 20% of the voting power of the investee, the representation on the board of directors or equivalent governing body of the investee, or participation in financial and operational policy-making process, or the material transaction between the entity and the investee, or expedition of management personnel, or the provision of essential technical information will be considered.

A subsidiary company of the Group is the entity that controls the invested unit. As for long-term equity investment acquired through a business combination under common control, the initial recognition is measured in accordance with the proportion of the book value of the owner's equity of the merged party in ultimately controlling party's consolidated financial statements. If the book value of the net assets of the merged party is negative on the date of merger, the cost of long-term equity investment shall be fixed at zero.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

14. 長期股權投資(續)

通過多次交易分步取得同一控制下被投資單位的股權，最終形成企業合併的，應在取得控制權的報告期，補充披露在母公司財務報表中的長期股權投資的處理方法。例如：通過多次交易分步取得同一控制下被投資單位的股權，最終形成企業合併，屬於一攬子交易的，本集團將各項交易作為一項取得控制權的交易進行會計處理。不屬於一攬子交易的，在合併日，根據合併後享有被合併方淨資產在最終控制方合併財務報表中的賬面價值的份額作為長期股權投資的初始投資成本。初始投資成本與達到合併前的長期股權投資賬面價值加上合併日進一步取得股份新支付對價的賬面價值之和的差額，調整資本公積，資本公積不足沖減的，沖減留存收益。

通過非同一控制下的企業合併取得的長期股權投資，以合併成本作為初始投資成本。

14. Long-term Equity Investment (continued)

If a company acquires the equity of the invested entity under common control step by step through multiple transactions and eventually forms a merger, it shall supplement the method of dealing with the long-term equity investment disclosed in the financial statements of the parent company during the reporting period of acquiring the control right. For example, the investee's equity is acquired step by step under common control through multiple transactions, and eventually the enterprise merges, which belongs to a package transaction. The Group will treat all transactions as control transactions. If it does not belong to the package transaction, the initial investment cost of the long-term equity investment shall be the share of the net assets of the merged party in the book value of the final controlling party's consolidated financial statements on the date of merger. The capital reserve is adjusted by the difference between the initial investment cost and the book value of the long-term equity investment before the merger, plus the sum of the book value of the new share payment on the merger day, and if the capital reserve is insufficient to be reduced, the retained earnings shall be reduced.

The initial investment cost is the actual acquisition cost if the long-term equity investment is acquired through a business combination not under common control.

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三、重要會計政策及會計估計(續)

14. 長期股權投資(續)

通過多次交易分步取得非同一控制下被投資單位的股權，最終形成企業合併的，應在取得控制權的報告期，補充披露在母公司財務報表中的長期股權投資成本處理方法。例如：通過多次交易分步取得非同一控制下被投資單位的股權，最終形成企業合併，屬於一攬子交易的，本集團將各項交易作為一項取得控制權的交易進行會計處理。不屬於一攬子交易的，按照原持有的股權投資賬面價值加上新增投資成本之和，作為改按成本法核算的初始投資成本。購買日之前持有的股權採用權益法核算的，原權益法核算的相關其他綜合收益暫不做調整，在處置該項投資時採用與被投資單位直接處置相關資產或負債相同的基礎進行會計處理。購買日之前持有的股權在可供出售金融資產中採用公允價值核算的，原計入其他綜合收益的累計公允價值變動在合併日轉入當期投資損益。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

14. Long-term Equity Investment (continued)

If a company acquires the equity of the invested entity not under common control step by step through multiple transactions and eventually forms a merger, it shall supplement the method of dealing with the cost of long-term equity investment disclosed in the financial statements of the parent company during the reporting period of acquiring the control right. For example, the investee's shares are acquired step by step through multiple transactions, and eventually a merger of enterprises is formed, which belongs to a package transaction. The Group will treat all transactions as control transactions. If the transaction does not belong to the package transaction, the initial investment cost shall be accounted for according to the book value of the original equity investment and the sum of the additional investment cost. If the equity held is accounted for by equity method before the acquisition date, the other comprehensive income accounted by the original equity method will not be adjusted temporarily, and when dealing with the investment, the same basis as the assets or liabilities directly disposed of by the invested entity shall be adopted for accounting treatment. If the equity held prior to the purchase date is accounted for at fair value in the financial assets available for sale, the cumulative changes in fair value originally included in other comprehensive gains are transferred to the current investment gains and losses on the consolidation date.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

14. 長期股權投資(續)

除上述通過企業合併取得的長期股權投資外，以支付現金取得的長期股權投資，按照實際支付的購買價款作為投資成本；以發行權益性證券取得的長期股權投資，按照發行權益性證券的公允價值作為投資成本；投資者投入的長期股權投資，按照投資合同或協議約定的價值作為投資成本。

本集團對子公司投資採用成本法核算，對合營企業及聯營企業投資採用權益法核算。

後續計量採用成本法核算的長期股權投資，在追加投資時，按照追加投資支付的成本額公允價值及發生的相關交易費用增加長期股權投資成本的賬面價值。被投資單位宣告分派的現金股利或利潤，按照應享有的金額確認為當期投資收益。

14. Long-term Equity Investment (continued)

In addition to the above-mentioned long-term equity investments obtained through enterprise mergers, long-term equity investments obtained by paying cash shall be regarded as investment costs according to the purchase price actually paid; long-term equity investments obtained by issuing equity securities shall be regarded as investment costs according to the fair value of issuing equity securities; long-term equity investments invested by investors shall be regarded as investment costs in accordance with investment contracts or agreements.

The Group adopts cost method to account for subsidiary investment and equity method to account for joint venture and joint venture investment.

The book value of the cost of long-term equity investment which based on cost method in subsequent measurement will increase according to the fair value of the cost paid by the additional investment and the related transaction costs when additional investment is made. The cash dividend or profit declared by the invested entity shall be recognized as the current investment income according to the amount taken.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

14. 長期股權投資(續)

後續計量採用權益法核算的長期股權投資，隨著被他投資單位所有者權益的變動相應調整增加或減少長期股權投資的賬面價值。其中在確認應享有被投資單位淨損益的份額時，以取得投資時被投資單位各項可辨認資產等的公允價值為基礎，按照本集團的會計政策及會計期間，並抵銷與聯營企業及合營企業之間發生的內部交易損益按照持股比例計算歸屬於投資企業的部分，對被投資單位的淨利潤進行調整後確認。

處置長期股權投資，其賬面價值與實際取得價款的差額，計入當期投資收益。採用權益法核算的長期股權投資，因被投資單位除淨損益以外所有者權益的其他變動而計入所有者權益的，處置該項投資時將原計入所有者權益的部分按相應比例轉入當期投資損益。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

14. Long-term Equity Investment (continued)

The book value of long-term equity investment which uses equity method in subsequent measurement will increase or decrease accordingly with the change of owner's equity of other invested units. Among them, when confirming the share of the net profit and loss of the invested unit, based on the fair value of the identifiable assets of the invested unit at the time of acquiring the investment, and in accordance with the accounting policies and accounting period of the group, and offsetting the internal transaction gains and losses occurring between the joint venture and the joint venture, which belong to the invested enterprise according to the share-holding ratio, the net value of the invested unit shall be calculated. Profit is confirmed after adjustment.

When the long-term equity investment is disposed of, the difference between its book value and the actual price obtained shall be included in the current investment income. If a long-term equity investment calculated by the equity method is included in the owner's rights and interests due to other changes in the owner's rights and interests other than net profit and loss of the invested entity, the portion originally included in the owner's rights and interests shall be transferred to the current investment profit and loss according to the corresponding proportion when disposing of the investment.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

14. 長期股權投資(續)

因處置部分股權投資等原因喪失了對被投資單位的共同控制或重大影響的，處置後的剩餘股權改按可供出售金融資產核算，剩餘股權在喪失共同控制或重大影響之日的公允價值與賬面價值之間的差額計入當期損益。原股權投資因採用權益法核算而確認的其他綜合收益，在終止採用權益法核算時採用與被投資單位直接處置相關資產或負債相同的基礎進行會計處理。

因處置部分長期股權投資喪失了對被投資單位控制的，處置後的剩餘股權能夠對被投資單位實施共同控制或施加重大影響的，改按權益法核算，處置股權賬面價值和處置對價的差額計入投資收益，並對該剩餘股權視同自取得時即採用權益法核算進行調整；處置後的剩餘股權不能對被投資單位實施共同控制或施加重大影響的，改按可供出售金融資產的有關規定進行會計處理，處置股權賬面價值和處置對價的差額計入投資收益，剩餘股權在喪失控制之日的公允價值與賬面價值間的差額計入當期投資損益。

14. Long-term Equity Investment (continued)

If the joint control or significant influence on the invested unit is lost due to the disposal of part of the equity investment, the residual equity after disposal shall be accounted for financial assets available for sale. The difference between the fair value and book value of the remaining equity on the date of the loss of joint control or significant influence shall be included in the current profits and losses. The other comprehensive income of the original equity investment confirmed by the equity method shall be accounted for on the same basis as the assets or liabilities directly disposed of by the invested entity when the equity method is terminated.

If the disposal of part of the long-term equity investment loses control over the invested entity, the residual equity after disposal can exercise joint control or exert significant influence on the invested entity, the balance between the book value of the disposal equity and the disposal consideration shall be accounted for as the investment income, and the residual equity shall be accounted for by the equity method after disposal. If the residual equity cannot exert joint control or exert significant influence on the invested unit, it shall be accounted for according to the relevant provisions of the financial assets available for sale. The difference between the book value of the disposal equity and the book value of the disposal equity shall be included in the investment income. The difference between the fair value of the residual equity on the day of losing control and the book value shall be included in the current investment profit and loss.

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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三、重要會計政策及會計估計(續)

14. 長期股權投資(續)

本集團對於分步處置股權至喪失控股權的各項交易不屬於一攬子交易的，對每一項交易分別進行會計處理。屬於「一攬子交易」的，將各項交易作為一項處置子公司並喪失控制權的交易進行會計處理，但是，在喪失控制權之前每一次交易處置價款與所處置的股權對應的長期股權投資賬面價值之間的差額，確認為其他綜合收益，到喪失控制權時再一並轉入喪失控制權的當期損益。

15. 投資性房地產

投資性房地產包括已出租的土地使用權和以出租為目的的建築物以及正在建造或開發過程中將來用於出租的建築物，以成本進行初始計量。與投資性房地產有關的後續支出，在相關的經濟利益很可能流入本集團且其成本能夠可靠的計量時，計入投資性房地產成本；否則，於發生時計入當期損益。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

14. Long-term Equity Investment (continued)

If the transaction from step-by-step disposal to the loss of controlling rights does not belong to the package of transaction, each transaction is accounted for separately. In a "package transaction", transactions are treated as a transaction to dispose of subsidiaries and lose control rights. However, before the loss of control rights, the difference between the disposal price of each transaction and the book value of the long-term equity investment corresponding to the disposed equity is recognized as other comprehensive income, and when the control rights are lost, it will be transferred to current profits and losses of losing control rights.

15. Investment Properties

Investment properties comprise land-use rights and buildings which are held for long-term rental yields and not occupied by the Group, and uncompleted buildings which are intended to be held for rent. Investment properties are initially recognized at cost. The subsequently costs shall be added to the initial costs of the investment properties when the economic benefit related is likely to realize and is measurable. Or else, it should be stated in current profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

15. 投資性房地產 (續)

投資性房地產折舊 (攤銷) 採用年限平均法並按其入帳價值減去預計淨殘值後在預計使用壽命內計提。投資性房地產的預計使用壽命、淨殘值率及年折舊 (攤銷) 率列示如下：

類別	預計使用壽命	預計淨殘值率 (%)	年折舊率 (%)
Category	Estimated useful life	Estimated residual value rates (%)	Annual depreciation rate (%)
房屋及建築物 Buildings	30-50年 30-50 years	0.00-5.00	1.90-3.33

投資性房地產的用途改變為自用時，自改變之日起，將該投資性房地產轉換為固定資產或無形資產。自用房地產的用途改變為賺取租金或資本增值時，自改變之日起，將固定資產或無形資產轉換為投資性房地產。發生轉換時，以轉換前的賬面價值作為轉換後的入帳價值。

15. Investment Properties (continued)

Depreciation (or amortization) of investment properties is calculated using a straight-line method to allocate the depreciable amounts (cost less residual value) over the estimated useful life. Below is the table of estimated useful lives, residual value rate and annual depreciation (amortization) rates:

If the usage is changed into owner-occupied, the investment property is reclassified as property, plant and equipment or an intangible asset from the day the change has been made. On the contrary, the fixed or intangible asset is transferred into investment property if the usage of these properties is to earn rentals or capital appreciations. When a transfer occurs, the previous carrying amount shall be used as the new book value.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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三、重要會計政策及會計估計(續)

15. 投資性房地產(續)

對投資性房地產的預計使用壽命、預計淨殘值和折舊方法於每年年度終了進行覆核並作適當調整。

當投資性房地產被處置、或者永久退出使用且預計不能從其處置中取得經濟利益時，終止確認該項投資性房地產。投資性房地產出售、轉讓、報廢或毀損的處置收入扣除其賬面價值和相關稅費後計入當期損益。

當投資性房地產的可收回金額低於其賬面價值時，賬面價值減記至可收回金額。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

15. Investment Properties (continued)

The estimated useful lives, estimated residual value rates and depreciation method shall be annually reviewed and adjusted properly.

An investment property shall be derecognized on disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposal. The gains from sale, transfer, written-off or destroy of the investment properties less the carrying amount and relevant taxes shall be recognized in current profit or loss.

When an investment property's recoverable amount is lower than its carrying amount, the carrying amount shall be decreased to the recoverable amount.

NOTES TO THE FINANCIAL STATEMENTS (*Continued*)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

16. 固定資產

(1) 固定資產確認及初始計量

固定資產包括房屋及建築物、機器設備、運輸工具、辦公設備等。本集團固定資產是指同時具有以下特徵，即為生產商品、提供勞務、出租或經營管理而持有的，使用年限超過一年的有形資產。

固定資產在與其有關的經濟利益很可能流入本集團、且其成本能夠可靠計量時予以確認。購置或新建的固定資產按取得時的成本進行初始計量。本集團在進行公司制改建時，國有股股東投入的固定資產，按國有資產管理部門確認的評估值作為入帳價值。

與固定資產有關的後續支出，在與其有關的經濟利益很可能流入本集團且其成本能夠可靠計量時，計入固定資產成本；對於被替換的部分，終止確認其賬面價值；所有其他後續支出於發生時計入當期損益。

16. Property, Plant and Equipment

(1) *Recognition and Initial measurement of property, plant and equipment*

Property, plant and equipment comprise buildings, machineries, transportations, office equipments end etc. Property, plant and equipment of the group refer to the tangible assets with a service life of more than one year held for the production of goods, provision of labor services, lease or operation and management.

Property, plant and equipment are recognized when it is probable that the future economic benefits associated with the assets will flow into the entity, and the cost of the asset can be measured reliably. It is recognized at purchase cost or construction cost for the initial cost. The state owned property, plant and equipment were recognized at the evaluation price during the system-changing of the state-owned enterprise.

Subsequent recognition is recorded when the future economic benefits associated with the asset are likely to flow into the entity and the cost of the asset can be measured reliably. The value of the replaced part shall be derecognized its carrying amount. The other subsequent expenses are recognized in the current profit or loss.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

16. 固定資產(續)

(2) 固定資產的折舊方法

固定資產折舊採用年限平均法並按其入帳價值減去預計淨殘值後在預計使用壽命內計提。對計提了減值準備的固定資產，則在未來期間按扣除減值準備後的賬面價值及依據尚可使用年限確定折舊額。

16. Property, Plant and Equipment (continued)

(2) Depreciation of property, plant and equipment

Depreciation is calculated using a straight-line method to allocate the depreciable amounts (cost less residual value) over the estimated useful life. As for the property, plant and equipment with impairment provisions, depreciation is calculated using a straight-line method to allocate the depreciable amounts (cost less residual and impairment value) over the estimated useful life.

序號 Number	類別 Category	折舊年限(年) Estimated useful lives(years)	預計殘值率(%) Estimated residual value (%)	年折舊率(%) Annual depreciation rate (%)
1	房屋及建築物 Buildings	20-50年 20-50	3.00-5.00	1.90-4.85
2	機器設備 Machinery equipments	7-28年 7-28	5.00	3.39-13.57
3	運輸工具 Transportations	6-12年 6-12	5.00	7.92-15.83
4	辦公設備 Office equipments	3-14年 3-14	5.00	6.79-31.67

對固定資產的預計使用壽命、預計淨殘值和折舊方法於每年年度終了進行覆核並作適當調整。

The estimated useful lives, estimated residual value rate and depreciation method shall be annually reviewed and adjusted properly.

當固定資產的可收回金額低於其賬面價值時，賬面價值減記至可收回金額。

When the recoverable amount of property, plant and equipment is lower than the carrying amounts, the carrying amounts shall be decreased to the recoverable amounts.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

16. 固定資產(續)

(3) 固定資產的處置

當固定資產被處置、或者預期通過使用或處置不能產生經濟利益時，終止確認該固定資產。固定資產出售、轉讓、報廢或毀損的處置收入扣除其賬面價值和相關稅費後的金額計入當期損益。

17. 在建工程

在建工程在達到預定可使用狀態之日起，根據工程預算、造價或工程實際成本等，按估計的價值結轉固定資產，次月起開始計提折舊，待辦理了竣工決算手續後再對固定資產原值差異進行調整。

16. Property, Plant and Equipment (continued)

(3) Disposal of property, plant and equipment

The property, plant and equipment should be derecognized on disposal or when the property, plant and equipment is permanently withdrawn from use and no future economic benefits are expected from its disposal. The gains from sale, transfer, written-off or destroy of the property, plant and equipment less the carrying amount and relevant taxes shall be recognized in current profit or loss.

17. Construction in Progress

Construction in progress is recognized according to the actual costs. The actual costs include construction cost, installment cost, borrowing costs eligible for capitalization and other necessary expenses incurred in order to make the construction in progress ready to use. When construction in progress reaches the predetermined usable state, it should be transferred to fixed asset and be depreciated from the next month. When the recoverable amount of construction in progress is lower than the carrying amount, the carrying amount shall be decreased to the recoverable amount.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

18. 借款費用

本集團發生的可直接歸屬於需要經過相當長時間的購建活動才能達到預定可使用狀態之資產的購建的借款費用，在資產支出及借款費用已經發生、為使資產達到預定可使用狀態所必要的購建活動已經開始時，開始資本化並計入該資產的成本。當購建的資產達到預定可使用狀態時停止資本化，其後發生的借款費用計入當期損益。如果資產的購建活動發生非正常中斷，並且中斷時間連續超過3個月，暫停借款費用的資本化，直至資產的購建活動重新開始。

專門借款當期實際發生的利息費用，扣除尚未動用的借款資金存入銀行取得的利息收入或進行暫時性投資取得的投資收益後的金額予以資本化；一般借款根據累計資產支出超過專門借款部分的資產支出加權平均數乘以所佔用一般借款的資本化率，確定資本化金額。資本化率根據一般借款加權平均利率計算確定。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

18. Borrowings costs

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalized during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale. Capitalization should cease when substantially all of the activities necessary to prepare the asset for its intended use or sale are complete. Capitalization should be suspended during periods in which active development is interrupted abnormally for more than 3 months. And it is recapitalized when the abnormal interruption is over.

The actual interest costs incurred by the funds borrowed specifically less the interest earned by the unused part deposited in the bank or any income earned on the temporary investment shall be capitalized; where funds are part of a general pool, the eligible amount is determined by applying a capitalization rate to the expenditure on that asset. The capitalization rate will be the weighted average of the borrowing costs applicable to the general pool.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

19. 使用權資產

使用權資產，是指本集團作為承租人可在租賃期內使用租賃資產的權利。本集團租賃資產的類別主要包括房屋建築物、機器設備及場地使用權。

(1) 初始計量

在租賃期開始日，本集團按照成本對使用權資產進行初始計量。該成本包括下列四項：①租賃負債的初始計量金額，即將尚未支付的租賃付款額的現值確認為租賃負債，短期租賃和低價值資產租賃除外；②在租賃期開始日或之前支付的租賃付款額，存在租賃激勵的，扣除已享受的租賃激勵相關金額；③發生的初始直接費用，即為達成租賃所發生的增量成本；④為拆卸及移除租賃資產、復原租賃資產所在場地或將租賃資產恢復至租賃條款約定狀態預計將發生的成本，屬於為生產存貨而發生的除外。

19. Right-of-use assets

Right-of-use assets refer to the right of the Group as a lessee to use leased assets during the lease term. The types of leased assets of the Group mainly include buildings, machinery and equipment and site use rights.

(1) Initial measurement

At the start of the lease period, the Group initially measures the right-of-use asset at cost. The cost includes the following four items: (i) The initial measurement amount of the lease liability, that is, the present value of the outstanding lease payments is recognized as the lease liability, except for short-term leases and leases of low-value assets; (ii) Lease payments paid on or before the start of the lease period, where lease incentives exist, deduct the relevant amount of lease incentives already enjoyed; (iii) The initial direct costs incurred, that is, the incremental costs incurred to reach the lease; (iv) Expected costs incurred to demolish and remove leased assets, rehabilitate the site where the leased assets are located, or restore leased assets to the state agreed in the lease terms, except for costs incurred for the production of inventory.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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三、重要會計政策及會計估計(續)

19. 使用權資產(續)

(2) 後續計量

在租賃期開始日後，本集團採用成本模式對使用權資產進行後續計量，即以成本減累計折舊及累計減值損失計量使用權資產。

本集團按照租賃準則有關規定重新計量租賃負債的，相應調整使用權資產的賬面價值。

(3) 使用權資產的折舊

自租賃期開始日起，本集團對使用權資產計提折舊。使用權資產通常自租賃期開始的當月計提折舊。計提的折舊金額根據使用權資產的用途，計入相關資產的成本或者當期損益。

本集團在確定使用權資產的折舊方法時，根據與使用權資產有關的經濟利益的預期消耗方式做出決定，以直線法對使用權資產計提折舊。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

19. Right-of-use assets (continued)

(2) Subsequent measurement

After the start of the lease period, the Group adopts a cost model for subsequent measurement of the right-of-use asset, that is, the cost-of-use asset is measured at cost less accumulated depreciation and accumulated impairment losses.

If the Group remeasures the lease liability in accordance with the relevant provisions of the lease standards, the book value of the right-of-use asset shall be adjusted accordingly.

(3) Depreciation of right-of-use assets

From the start of the lease period, the Group depreciates the right-of-use assets. The right-of-use asset is generally depreciated from the month in which the lease term begins. The amount of depreciation accrued is included in the cost of the relevant asset or the current profit or loss based on the use of the right-of-use asset.

When determining the depreciation method of the right-of-use asset, the Group makes a decision based on the expected consumption of the economic benefits related to the right-of-use asset, and depreciates the right-of-use asset on a straight-line basis.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

19. 使用權資產(續)

(3) 使用權資產的折舊(續)

本集團在確定使用權資產的折舊年限時，遵循以下原則：能夠合理確定租賃期屆滿時取得租賃資產所有權的，在租賃資產剩餘使用壽命內計提折舊；無法合理確定租賃期屆滿時能夠取得租賃資產所有權的，在租賃期與租賃資產剩餘使用壽命兩者孰短的期間內計提折舊。

如果使用權資產發生減值，本集團按照扣除減值損失之後的使用權資產的賬面價值，進行後續折舊。

19. Right-of-use assets (continued)

(3) Depreciation of right-of-use assets (continued)

When determining the depreciation period of the right-of-use asset, the Group adheres to the following principles: If it can reasonably determine the ownership of the leased asset at the end of the lease period, depreciation will be accrued within the remaining useful life of the leased asset; it cannot be reasonably determined that the lease can be obtained when the lease period expires. For asset ownership, depreciation is accrued during the shortest period between the lease term and the remaining useful life of the leased asset.

If the right-of-use asset is impaired, the Group depreciates the book value of the right-of-use asset after deducting impairment losses.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

20. 無形資產

無形資產包括土地使用權、專有技術、商標、客戶關係、特許經營權及軟件等，以成本計量。公司制改建時國有股股東投入的無形資產，按國有資產管理部門確認的評估值作為入帳價值。

20. Intangible Assets

Intangible assets comprise the land-use rights, technical know-how, brand, customer relationships, franchise rights and software etc, and are recognized at cost. The state-owned intangible assets were recognized at the evaluation price during the system-changing of the state-owned enterprise.

(1) 無形資產類別

(1) Categories of intangible assets

1) 土地使用權

土地使用權按使用年限30至50年平均攤銷。外購土地及建築物的價款難以在土地使用權與建築物之間合理分配的，全部作為固定資產。

1) Land-use right

Depreciation is calculated using a straight-line method to allocate the depreciable amounts over the useful life of 30 to 50 years. If it is difficult to identify the purchase price of the land-use right to that of the building, the whole price is recognized as a fixed asset.

2) 專有技術

所有者投入的專有技術按照投資時投資雙方確認的價值入帳，外購所取得的專有技術，按照購入時的成本入帳。採用直線法按預計使用年限5至10年平均攤銷。

2) Technical know-how

The proprietary technology invested by the owner shall be recorded at the value confirmed by both parties at the time of investment, and shall be evenly amortized over an estimated useful life of 5-10 years. The proprietary technology acquired by the Group through external purchases is accounted for at the time of purchase and amortized on a straight-line basis over an estimated useful life of 5 to 10 years.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

20. 無形資產(續)

20. Intangible Assets (continued)

(1) 無形資產類別(續)

(1) Categories of intangible assets (continued)

3) 商標及客戶關係

3) Brand and customer relationships

商標及客戶關係主要為本集團收購子公司產生，按照收購時評估的結果入帳。其中商標為使用壽命不確定的無形資產，於持有期間無需攤銷，在每個會計期間進行減值測試；客戶關係採用直線法按預計使用年限10-12年平均攤銷。

The brand and customer relationships were mainly generated by the acquisition of subsidiaries by the Group, and were recorded based on the evaluation results at the time of acquisition. The trademark is an intangible asset with an uncertain useful life, which does not need to be amortized during the holding period and is subject to impairment testing in each accounting period; Customer relationships are amortized on a straight-line basis over an estimated useful life of 10-12 years.

4) 軟件

4) Software

軟件按取得時實際支付的價款入帳，並按預計使用年限2-10年平均攤銷。

Software licenses are capitalized by the purchase price and are amortized over their estimated useful lives of 2-10 years.

5) 特許經營權

5) Franchise rights

本集團涉及若干服務特許經營安排，本集團按照授權當局所訂的預設條件，為授權當局開展工程建設，以換取有關資產的經營權。特許經營安排下的資產列示為無形資產或應收特許經營權的授權當局的款項。

The Group engages in certain service concession arrangements in which the Group carries out construction work for the granting authority and receives in exchange a right to operate the assets concerned in accordance with the pre-established conditions set by the granting authority. The franchise rights are classified as intangible assets or accounts receivable from the granting authority.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

20. 無形資產(續)

20. Intangible Assets (continued)

(1) 無形資產類別(續)

(1) Categories of intangible assets (continued)

5) 特許經營權(續)

5) Franchise rights (continued)

合同規定基礎設施建成後的
一定期間內，可以無條件地
自授權當局收取確定金額的
貨幣資金或其他金融資產的；
或在提供經營服務的收費低
於某一定額金額的情況下，
授權當局按照合同規定負責
補償有關差價的，在確認收
入的同時確認金融資產。

According to the contract, in a certain period
after the construction, the Group is entitled to
receive a certain amount of monetary resources
or other financial assets from the granting
authority; or when the charge for the user is
lower than a certain limitation, the granting
authority will compensate for the difference,
which is shown as financial assets while the
Group recognizes the revenue.

合同規定在有關基礎設施建
成後，從事經營的一定期間
內有權利向獲取服務的對象
收取費用，但收費金額不確
定的，該權利不構成一項無
條件收取現金的權利，在確
認收入的同時確認無形資產。

Also if the operator receives a right to charge
user within a certain period, but the amount
is uncertain and unable to claim a right for
accounts receivable, it is stated as an intangible
asset while recognizing the revenue.

如適用無形資產模式，則本
集團會將該等特許經營安排
下相關的非流動資產於資產
負債表內列作無形資產類別
中的特許經營使用權。於特
許經營安排的相關基建項目
落成後，特許經營使用權根
據無形資產模式在特許經營
期內以直線法進行攤銷。

If the intangible assets model is applicable, the
Group classifies the relevant non-current assets
linked to the long-term investment in these
franchise arrangements as "franchise rights"
within under intangible assets classification
on the consolidated balance sheet. Once
the relevant infrastructure projects under the
franchise arrangements have been completed,
the franchise rights will be amortized over the
term of the franchise period on the straight-line
basis under the intangible assets model.

NOTES TO THE FINANCIAL STATEMENTS (*Continued*)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

20. 無形資產 (續)

20. Intangible Assets (continued)

(1) 無形資產類別 (續)

(1) *Categories of intangible assets (continued)*

5) 特許經營權 (續)

5) *Franchise rights (continued)*

如適用金融資產模式，則本集團將該等特許經營安排下的資產於資產負債表內列做金融資產。於特許經營安排的相關基建項目落成後，金融資產在特許經營期內按照實際利率法計算利息並確認損益。

If the financial assets model is applicable, the Group classifies the assets under these franchise arrangements as financial assets on the consolidated balance sheet. Once the relevant infrastructure projects under the franchise arrangements have been completed, the interest of financial assets will be calculated using effective interest rate method and related gain/(loss) will be charged to the profit or loss within the franchise period.

6) 研究與開發

6) *Research and development*

內部研究開發項目支出根據其性質以及研發活動最終形成無形資產是否具有較大不確定性，被分為研究階段支出和開發階段支出。

Internal research and development costs will be separated into research expenditure and development cost based on their nature and whether there is great uncertainty of the research and development will finally form an intangible asset.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

20. 無形資產(續)

20. Intangible Assets (continued)

(1) 無形資產類別(續)

(1) Categories of intangible assets (continued)

6) 研究與開發(續)

6) Research and development (continued)

研究階段的支出，於發生時計入當期損益；開發階段的支出，同時滿足下列條件的，予以資本化：

Research expenditure is recognized as expenses as incurred. Costs incurred on development projects are recognized as intangible assets when all the following criteria are fulfilled:

- ① 完成該無形資產以使其能夠使用或出售在技術上具有可行性；
- ② 管理層具有完成該無形資產並使用或出售的意圖；
- ③ 能夠證明該無形資產將如何產生經濟利益；
- ④ 有足夠的技術、財務資源和其他資源支持，以完成該無形資產的開發，並有能力使用或出售該無形資產；
- ⑤ 歸屬於該無形資產開發階段的支出能夠可靠地計量。

- (a) It is technically feasible to complete the intangible asset so that it will be available for use or sale;
- (b) Management intends to complete the intangible asset to use or sell it;
- (c) It can be demonstrated how the intangible asset will generate probable future economic benefits;
- (d) Adequate technical, financial and other resources are available to complete the development and to use or sell the intangible asset;
- (e) The expenditure attributable to the intangible asset during its development can be reliably measured.

NOTES TO THE FINANCIAL STATEMENTS (*Continued*)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

20. 無形資產 (續)

20. Intangible Assets (continued)

(1) 無形資產類別 (續)

(1) *Categories of intangible assets (continued)*

6) 研究與開發 (續)

6) *Research and development (continued)*

不滿足上述條件的開發階段的支出，於發生時計入當期損益。以前期間已計入損益的開發支出不在以後期間重新確認為資產。已資本化的開發階段的支出在資產負債表上列示為開發支出，自該項目達到預定用途之日起轉為無形資產。

If development costs don't meet the above criteria, they are recognized as an expense as incurred. Development costs previously recognized as an expense cannot be reclassified as an intangible asset in subsequent periods. Capitalized costs are recorded as development expenditures on balance sheet and are transferred into intangible assets only after technical and commercial feasibility of the asset for sale or use have been established.

(2) 無形資產減值

(2) *Impairment of intangible assets*

當無形資產的可收回金額低於其賬面價值時，賬面價值減記至可收回金額。

When the recoverable amount is lower than its carrying amount, the carrying amount of the asset shall be written down to the recoverable amount.

(3) 定期覆核使用壽命和攤銷方法

(3) *Regular review of the useful lives and the amortization method*

對使用壽命有限的無形資產的預計使用壽命及攤銷方法於每年年度終了進行覆核並作適當調整。

As for intangible asset with a definite useful life, the useful lives and depreciation method shall be annually reviewed and adjusted properly.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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三、重要會計政策及會計估計(續)

21. 長期資產減值

本集團於每一資產負債表日對長期股權投資、採用成本模式計量的投資性房地產、固定資產、在建工程、使用權資產、使用壽命有限的無形資產、經營租賃資產等項目進行檢查，當存在減值跡象時，本集團進行減值測試。對商譽和使用壽命不確定的無形資產，無論是否存在減值跡象，每期末均進行減值測試。

可收回金額根據資產的公允價值減去處置費用後的淨額與資產預計未來現金流量的現值兩者之間較高者確定。本集團以單項資產為基礎估計其可收回金額；難以對單項資產的可收回金額進行估計的，以該資產所屬的資產組為基礎確定資產組的可收回金額。資產組的認定，以資產組產生的主要現金流入是否獨立於其他資產或者資產組的現金流入為依據。當資產或者資產組的可收回金額低於其賬面價值時，本集團將其賬面價值減記至可收回金額，減記的金額計入當期損益，同時計提相應的資產減值準備。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

21. Impairment of long-term assets

At the end of each reporting period, long-term equity investments, investment property carried at cost, property, plant and equipment, construction in progress, right-of-use asset, intangible assets with definite useful lives and operating lease assets are assessed for impairment by the Group when there is any indication that an asset may be impaired. Goodwill and intangible assets with indefinite useful lives shall be assessed for impairment at the end of each reporting period no matter whether there is any indication for impairment or not.

The recoverable amount is the higher of an asset's fair value less costs of disposal and its value in use. The recoverable amount should be determined for an individual asset. If it is not possible to determine the recoverable amount for an individual asset, the recoverable amount shall be determined for cash-generating units in which the asset is included. The identification of an asset's cash-generating unit shall be based on whether the main cash inflows generated by the asset's cash-generating unit are independent of the cash inflows from other assets or cash-generating units. When the recoverable amount of an asset or a cash-generating unit is less than its carrying amount, the carrying amount shall be written down to its recoverable amount. The reduction shall be recognised as the current profit or loss, and the corresponding provision for impairment of assets is also recognised.

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

21. 長期資產減值 (續)

對包含商譽的相關資產組或者資產組組合進行減值測試時，如與商譽相關的資產組或者資產組組合存在減值跡象的，首先對不包含商譽的資產組或者資產組組合進行減值測試，計算可收回金額，確認相應的減值損失。然後對包含商譽的資產組或者資產組組合進行減值測試，比較其賬面價值與可收回金額，如可收回金額低於賬面價值的，減值損失金額首先抵減分攤至資產組或者資產組組合中商譽的賬面價值，再根據資產組或者資產組組合中除商譽之外的其他各項資產的賬面價值所佔比重，按比例抵減其他各項資產的賬面價值。

上述資產的減值損失一經確認，在以後會計期間不予轉回。

21. Impairment of long-term assets (continued)

When testing the impairment of relevant cash-generating units or groups of cash-generating units containing goodwill, if there are signs of impairment of cash-generating units or groups of cash-generating units related to goodwill, the impairment test of cash-generating units or cash-generating units without goodwill is carried out first, and the recoverable amount is calculated to confirm the corresponding impairment loss. Then the impairment test is carried out on the cash-generating units or groups of cash-generating units containing goodwill, and the carrying amount and the recoverable amount are compared. If the recoverable amount is lower than the carrying amount, the impairment loss is allocated first to reduce the carrying amount of goodwill allocated to the cash-generating units or groups of cash-generating units; and then, reduce the carrying amounts of the other assets included in the cash-generating units or groups of cash-generating units pro rata on the basis.

Reversal of an impairment loss for the above assets is prohibited.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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三、重要會計政策及會計估計(續)

22. 長期待攤費用

長期待攤費用包括經營租入固定資產改良及其他已經發生但應由本期和以後各期負擔的、分攤期限在一年以上的各項費用，按預計受益期間分期平均攤銷，並以實際支出減去累計攤銷後的淨額列示。

對於長期待攤費用中的模具，採用年限平均法分攤至受益期間。

23. 職工薪酬

職工薪酬是本集團為獲得職工提供的服務或解除勞動關係而給予的各種形式的報酬或補償，包括短期薪酬、離職後福利、辭退福利和其他長期職工福利等。

短期薪酬包括工資、獎金、津貼和補貼、職工福利費、醫療保險費、工傷保險費、生育保險費、住房公積金、工會和教育經費、短期帶薪缺勤等。本集團在職工提供服務的會計期間，將實際發生的短期薪酬確認為負債，並計入當期損益或相關資產成本。其中，非貨幣性福利按照公允價值計量。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

22. Long-term deferred expenses

Long-term deferred expenses include the improvement expenditures of property, plant and equipment under operating lease, and other expenses which are incurred in the current period but are required to be amortized for more than one fiscal period. Long-term deferred expenses are amortized on the straight-line basis over the expected benefit period and are recorded as the actual expenses less the accumulated amortization.

As for the molds stated in the long-term deferred expenses, the service life average method is used to apportion them to the benefit period.

23. Employee Benefits

Employee benefits of the Group refer to rewards or compensations paid for services provided by employees or employer layoffs benefits, which include short-term employee benefits, post-employment benefits, termination benefits and other long-term employee benefits.

Short-term employee benefits include salaries, bonuses, allowance and subsidies, staff benefits, medical insurance, employment injury insurance, maternity insurance, housing fund, union and educational appropriations, short-term paid absences, etc. Short-term benefits are recognized as liabilities during the accounting period when employees render service to the Group. Employee benefits are recognized as profit or loss in the current period or allocated to the cost of related assets. The non-monetary benefits are measured at fair value.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

23. 職工薪酬(續)

本集團將離職後福利計劃分類為設定提存計劃和設定受益計劃。設定提存計劃是本集團向獨立的基金繳存固定費用後，不再承擔進一步支付義務的離職後福利計劃；設定受益計劃是除設定提存計劃以外的離職後福利計劃。於報告期內，本集團的離職後福利主要是為員工繳納的基本養老保險和失業保險，均屬於設定提存計劃。

本集團職工參加了由當地勞動和社會保障部門組織實施的社會基本養老保險。本集團以當地規定的社會基本養老保險繳納基數和比例，按月向當地社會基本養老保險經辦機構繳納養老保險費。職工退休後，當地勞動及社會保障部門有責任向已退休員工支付社會基本養老金。本集團在職工提供服務的會計期間，將根據上述社保規定計算應繳納的金額確認為負債，並計入當期損益或相關資產成本。

23. Employee Benefits (continued)

Post-employment benefit schemes are classified as defined contribution plan and defined benefit plan. Defined contribution plans of the Group are a kind of post-employment benefit scheme in which the Group pays fixed fees to an independent fund and is no longer obligated to make further payments. Defined benefit plans are post-employment benefit plans other than a defined contribution plans. The post-employment benefits of the Group mainly refer to basic pension and unemployment insurance during this reporting period, both of which belong to the defined contribution plan.

Employees of the Group are all involved in employee's endowment insurance policy implemented by local labour and social security department. The Group makes the monthly payment to the local institution of employee's endowment insurance at a regulated base and proportion. After employees retired, the local labour and social security department has the obligation to pay their basic pension. The payment made according to the policy when an employee renders service to the Group is recognized as a liability and stated as profit or loss or allocated to the cost of related assets during the period.

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三、重要會計政策及會計估計(續)

23. 職工薪酬(續)

本集團在職工勞動合同到期之前解除與職工的勞動關係、或者為鼓勵職工自願接受裁減而提出給予補償，在本集團不能單方面撤回解除勞動關係計劃或裁減建議時和確認與涉及支付辭退福利的重組相關的成本費用時兩者孰早日，確認因解除與職工的勞動關係給予補償而產生的負債，同時計入當期損益。

本集團向接受內部退休安排的職工提供內退福利。內退福利是指，向未達到國家規定的退休年齡、經本集團管理層批准自願退出工作崗位的職工支付的工資及為其繳納的社會保險費等。本集團自內部退休安排開始之日起至職工達到正常退休年齡止，向內退職工支付內部退養福利。對於內退福利，本集團比照辭退福利進行會計處理，在符合辭退福利相關確認條件時，將自職工停止提供服務日至正常退休日期間擬支付的內退職工工資和繳納的社會保險費等，確認為負債，一次性計入當期損益。內退福利的精算假設變化及福利標準調整引起的差異於發生時計入當期損益。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

23. Employee Benefits (continued)

Termination benefits are the compensations made to employees when the Group terminates the employment relationship with employees prior to the expiration of the employment contracts or provides compensations as an offer to encourage employees to accept voluntary layoffs. When the Group provides termination benefits, the employment benefit liabilities generated from termination benefits are recognized to profit or loss in the current period on the early date of the following: (a) when the Group can no longer withdraw the offer of those benefits or layoff plans unilaterally; and (b) when the Group recognizes costs for a restructuring related to termination benefits.

The Group offers early retirement benefits for the employees who accept the internal retirement arrangement. Early retirement benefit refers to the wages and social insurance paid for the employees who do not attain the statutory retirement age and are approved by the Group's management team for retirement. The Group will pay such retirement benefit for the early retired employee from the date of early retirement to the date where statutory retirement age is attained. The basis of accounting treatment for early retirement benefits shall be the same as the termination benefits. If the recognition conditions for termination benefits were satisfied, the employment benefit liabilities generated from wages and social insurance paid for the early retired employees shall be recognized to profit or loss in the current period all at once. Any difference arising from the changes of actuarial assumptions or adjustment of the welfare standard shall be included in the profit and loss in the current period.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

24. 租賃負債

(1) 初始計量

本集團按照租賃期開始日尚未支付的租賃付款額的現值對租賃負債進行初始計量，短期租賃和低價值資產租賃除外。

1) 租賃付款額

租賃付款額，是指本集團向出租人支付的與在租賃期內使用租賃資產的權利相關的款項，包括：①固定付款額及實質固定付款額，存在租賃激勵的，扣除租賃激勵相關金額；②取決於指數或比率的可變租賃付款額，該款額在初始計量時根據租賃期開始日的指數或比率確定；③本集團合理確定將行使購買選擇權時，購買選擇權的行權價格；④租賃期反映出本集團將行使終止租賃選擇權時，行使終止租賃選擇權需支付的款項；⑤根據本集團提供的擔保餘值預計應支付的款項。

24. Lease liabilities

(1) Initial measurement

The Group initially measures lease liabilities based on the present value of lease payments that have not been paid at the start of the lease period, except for short-term leases and leases of low-value assets.

1) Lease payment

Lease payments refer to payments made by the Group to the lessor related to the right to use leased assets during the lease period, including: (i) fixed payments and substantial fixed payments, where lease incentives exist, deductions related to lease incentives; (ii) A variable lease payment that depends on the index or ratio, which is determined at the initial measurement based on the index or ratio on the start date of the lease period; (iii) The Group reasonably determines the exercise option purchase price when the purchase option is exercised; (iv) The lease term reflects the amount to be paid when the Group will exercise the option to terminate the lease; (v) The amount expected to be paid based on the residual value of the guarantee provided by the Group.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

24. 租賃負債(續)

24. Lease liabilities (continued)

(1) 初始計量(續)

(1) Initial measurement (continued)

2) 折現率

2) Discount rate

在計算租賃付款額的現值時，本集團因無法確定租賃內含利率的，採用增量借款利率作為折現率。該增量借款利率，是指本集團在類似經濟環境下為獲得與使用權資產價值接近的資產，在類似期間以類似抵押條件借入資金須支付的利率。該利率與下列事項相關：①本集團自身情況，即集團的償債能力和信用狀況；②「借款」的期限，即租賃期；③「借入」資金的金額，即租賃負債的金額；④「抵押條件」，即標的資產的性質和質量；⑤經濟環境，包括承租人所處的司法管轄區、計價貨幣、合同簽訂時間等。本集團以銀行貸款利率為基礎，考慮上述因素進行調整而得出該增量借款利率。

In calculating the present value of lease payments, the Group uses the incremental borrowing rate as the discount rate because it cannot determine the interest rate inherent in the lease. The incremental borrowing interest rate refers to the interest rate payable by the Group to borrow funds with similar mortgage conditions in similar periods in order to obtain assets close to the value of the right-of-use asset in a similar economic environment. The interest rate is related to the following: (i) The Group's own situation, namely the group's solvency and credit status; (ii) The term of the "borrowing", that is, the lease term; (iii) The amount of "borrowed" funds, that is, the amount of the lease liability; (iv) "Mortgage conditions", that is, the nature and quality of the underlying assets; (v) The economic environment, including the jurisdiction in which the lessee is located, the currency of valuation, the time of signing the contract, etc. Based on the bank loan interest rate, the Group adjusted the above factors to obtain the incremental borrowing interest rate.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

24. 租賃負債 (續)

(2) 後續計量

在租賃期開始日後，本集團按以下原則對租賃負債進行後續計量：① 確認租賃負債的利息時，增加租賃負債的賬面金額；② 支付租賃付款額時，減少租賃負債的賬面金額；③ 因重估或租賃變更等原因導致租賃付款額發生變動時，重新計量租賃負債的賬面價值。

按照固定的周期性利率計算租賃負債在租賃期內各期間的利息費用，並計入當期損益，但應當資本化的除外。周期性利率是指本集團對租賃負債進行初始計量時所採用的折現率，或者因租賃付款額發生變動或因租賃變更而需按照修訂後的折現率對租賃負債進行重新計量時，本集團所採用的修訂後的折現率。

24. Lease liabilities (continued)

(2) Subsequent measurement

After the start of the lease period, the Group conducts subsequent measurement of the lease liability according to the following principles: (i) When confirming the interest of the lease liability, increase the carrying amount of the lease liability; (ii) When paying the lease payment, reduce the carrying amount of the lease liability; (iii) When the lease payment changes due to revaluation or lease change, the book value of the lease liability is remeasured.

The interest expense of the lease liability in each period of the lease period is calculated at a fixed periodic interest rate and is included in the current profit and loss, except for those that should be capitalized. Recurring interest rate refers to the discount rate used by the Group in the initial measurement of lease liabilities, or when lease payments need to be remeasured at a revised discount rate due to changes in lease payments or lease changes, The revised discount rate adopted by the group.

三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

24. 租賃負債(續)

24. Lease liabilities (continued)

(3) 重新計量

在租賃期開始日後，發生下列情形時，本集團按照變動後租賃付款額和修訂後的折現率計算的現值重新計量租賃負債，並相應調整使用權資產的賬面價值。使用權資產的賬面價值已調減至零，但租賃負債仍需進一步調減的，本集團將剩餘金額計入當期損益。①實質固定付款額發生變動；②保餘值預計的應付金額發生變動；③用於確定租賃付款額的指數或比率發生變動；④購買選擇權的評估結果發生變化；⑤續租選擇權或終止租賃選擇權的評估結果或實際行使情況發生變化。

(3) Remeasurement

After the start of the lease period, when the following circumstances occur, the Group remeasures the lease liability based on the changed lease payments and the present value calculated by the revised discount rate, and adjusts the book value of the right-of-use asset accordingly. If the carrying value of the right-of-use asset has been reduced to zero, but the lease liability still needs to be further reduced, the Group will include the remaining amount in the current profit and loss. (i) Changes in the actual fixed payment amount; (ii) Changes in the expected payable amount of the residual value; (iii) Changes in the index or ratio used to determine the lease payment amount; (iv) The evaluation result of the purchase option changes; (v) Changes in the evaluation results or actual exercise of lease options.

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

25. 預計負債

因對外擔保、未決訴訟或仲裁、產品質量保證、承兌匯票轉貼現等形成的現時義務，當履行該義務很可能導致經濟利益的流出，且其金額能夠可靠計量時，確認為預計負債。

預計負債按照履行相關現時義務所需支出的最佳估計數進行初始計量，並綜合考慮與或有事項有關的風險、不確定性和貨幣時間價值等因素。貨幣時間價值影響重大的，通過對相關未來現金流出進行折現後確定最佳估計數；因隨著時間推移所進行的折現還原而導致的預計負債賬面價值的增加金額，確認為利息費用。

於資產負債表日，對預計負債的賬面價值進行覆核並作適當調整，以反映當前的最佳估計數。

預期在資產負債表日起一年內需支付的預計負債，列示為流動負債。

25. Provisions

Current obligations arising from external guarantees, pending litigation or arbitration, product quality assurance, acceptance bills converted into cash, etc., are recognized as estimated liabilities when the fulfillment of such obligations is likely to result in the outflow of economic benefits and the amount can be reliably measured.

The amount recognized as a provision is the best estimate of the expenditure required to perform the present obligation. Lots of factors, such as risks and uncertainties that surround the underlying events and the time value of money etc, are taken into account. Where the effect of time value of money is material, the best estimate shall be the present value of the future cash flow. Where discounting is used, the increase of a provision to reflect the passage of time shall be recognized as borrowing costs.

Provisions shall be reviewed as at balance sheet date and adjusted to reflect the current best estimates.

Provisions expected to be paid within a year since balance sheet day are presented as current liabilities.

三、重要會計政策及會計估計(續)

26. 收入確認原則和計量方法

本集團的營業收入主要包括商品銷售收入、提供服務收入、建造合同收入、利息收入、租賃收入等。

(1) 收入確認原則

本集團在履行了合同中的履約義務，即在客戶取得相關商品或服務的控制權時，確認收入。取得相關商品或服務的控制權，是指能夠主導該商品的使用或該服務的提供並從中獲得幾乎全部的經濟利益。

合同中包含兩項或多項履約義務的，本集團在合同開始時，按照個單項履約義務所承諾商品或服務的單獨售價的相對比例，將交易價格分攤至各單項履約義務，按照分攤至各單項履約義務的交易價格計量收入。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

26. Revenue Recognition and Measurement

The Group's operating revenue mainly includes sales revenue of goods, revenue of providing services construction contract, interest income, revenue of leasing contract, etc.

(1) Revenue recognition

The Group shall recognize revenue when the Group satisfies the performance obligation of the contract, that is, the customer obtains control of relevant goods or services. Control of a good or service refers to the ability to direct the use of the good or service, and obtain substantially all of the benefits from the goods or services.

When the contract contains two or more performance obligations, on the inception of the contract, the transaction price is allocated to each separate performance obligation in proportion to the stand-alone price of the promised goods or services, and the revenue is recognized according to the transaction price allocated to each performance obligation.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

26. 收入確認原則和計量方法(續)

26. Revenue Recognition and Measurement (continued)

(1) 收入確認原則(續)

交易價格是本集團因向客戶轉讓商品或服務而預期有權收取的對價金額，不包括代第三方收取的款項。本集團確認的交易價格不超過在相關不確定性消除時累計已確認收入極可能不會發生重大轉回的金額。預期將退還給客戶的款項作為負債不計入交易價格。合同中存在重大融資成分的，本集團按照假定客戶在取得商品或服務控制權時即以現金支付的應付金額確定交易價格。該交易價格與合同對價之間的差額，在合同期間內採用實際利率法攤銷。合同開始日，本集團預計客戶取得商品或服務控制權與客戶支付價款間隔不超過一年的，不考慮合同中存在的重大融資成分；預計客戶取得商品或服務控制權與客戶支付價款間隔超過一年的，考慮合同中存在的重大融資成分。

(1) Revenue recognition (continued)

The transaction price is the amount of consideration to which an entity expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties. The transaction price confirmed by the Group does not exceed the amount that is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is subsequently resolved. An entity shall recognize a refund liability if the entity expects to refund some or all of the consideration to the customer which is not included in the transaction price. Where there is a significant financing component in the contract, the Group shall determine the transaction price on the basis of the amount payable in cash when the customer assumes control of the goods or services. The difference between the transaction price and the contract consideration shall be amortized by the effective interest rate method during the contract period. The Group shall not take into account the existence of a significant financing component in the contract if the Group expects, at contract inception, that the period between when the customer acquires the control of a promised good or service and when the customer pays for that good or service will be one year or less. If the customer is expected to acquire control of the goods or services more than one year after the customer pays the price, the Group shall consider the significant financing element in the contract.

三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

26. 收入確認原則和計量方法(續)

26. Revenue Recognition and Measurement (continued)

(1) 收入確認原則(續)

滿足下列條件之一時，本集團屬於在某一時段內履行履約義務；否則，屬於在某一時點履行履約義務：①客戶在本集團履約的同時即取得並消耗本集團履約所帶來的經濟利益。②客戶能夠控制本集團履約過程中在建的商品。③在本集團履約過程中所產出的商品具有不可替代用途，且本集團在整個合同期間內有權就累計至今已完成的履約部分收取款項。

對於在某一時段內履行的履約義務，本集團在該段時間內按照履約進度確認收入，並按照投入法確定履約進度。履約進度不能合理確定時，本集團已經發生的成本預計能夠得到補償的，按照已經發生的成本金額確認收入，直到履約進度能夠合理確定為止。

(1) Revenue recognition (continued)

The Group satisfies a performance obligation over time, if one of the following criteria is met; otherwise, it satisfies a performance obligation at a point in time: (i) the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs; (ii) the customer can control the asset which is created by the Group's performance; (iii) the Group's performance does not create an asset with an alternative use and the Group has an enforceable right to payment for performance completed to date during the whole contract period.

For a performance obligation satisfied over time, the Group shall recognize revenue over time by measuring the process towards complete satisfaction of the performance obligation. If the Group cannot be able to reasonably measure the progress towards complete satisfaction of a performance obligation and the costs incurred by the Group can be expected to be compensated, the revenue shall be recognized according to the costs incurred until such time that it can reasonably measure the process towards complete satisfaction of the performance obligation.

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

26. 收入確認原則和計量方法 (續)

26. Revenue Recognition and Measurement (continued)

(1) 收入確認原則 (續)

對於在某一時點履行的履約義務，本集團在客戶取得相關商品或服務控制權時點確認收入。在判斷客戶是否已取得商品或服務控制權時，本集團考慮下列跡象：①本集團就該商品或服務享有現時收款權利；②本集團已將該商品的法定所有權轉移給客戶；③本集團已將該商品的實物轉移給客戶；④本集團已將該商品所有權上的主要風險和報酬轉移給客戶；⑤客戶已接受該商品或服務等。

(2) 與本集團取得收入的主要活動相關的具體會計政策描述如下：

① 銷售商品收入

本集團與客戶之間的銷售商品合同通常僅包含轉讓商品的履約義務。本集團通常在綜合考慮了下列因素的基礎上，以客戶接受商品時點確認收入。取得商品的現時收款權利、商品所有權上的主要風險和報酬的轉移、商品的法定所有權的轉移、商品實物資產的轉移、客戶接受該商品。

(1) Revenue recognition (continued)

For a performance obligation satisfied at a point in time, the Group shall recognize revenue when the customer obtains control of relevant goods or services. In judging whether customers obtain control of promised goods or services, the Group considers the following indications: (a) the Group has a present right to the payment for the goods or services; (b) the Group has transferred the legal title of the goods to customers; (c) the Group has transferred physical possession of the goods to customers; (d) the group has transferred the significant risks and rewards of the ownership to the customers; (e) customers have accepted the goods or services.

(2) Specific accounting policies related to the Group's main revenue-generating activities are described below:

① Sales contracts

Sales contracts between the Group and its customers usually contain only the performance obligation to transfer goods. The Group usually takes into account the following factors and identifies revenue at the time when the customer accepts the goods: the present right to the payment for the goods; the transfer of the significant risks and rewards in the ownership of commodities; the transfer of legal ownership of commodities; the transfer of physical possession of the goods, and the acceptance of goods by customers.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

26. 收入確認原則和計量方法(續)

26. Revenue Recognition and Measurement (continued)

(2) 與本集團取得收入的主要活動相關的具體會計政策描述如下：(續)

(2) *Specific accounting policies related to the Group's main revenue-generating activities are described below: (continued)*

② 提供服務收入

本集團與客戶之間的提供服務合同通常包含技術服務、產品售後維護服務等履約義務，由於本集團履約的同時客戶即取得並消耗本集團履約所帶來的經濟利益，且本集團在整個合同期間內有權就累計至今已完成的履約部分收入款項，本集團將其作為在某一時段內履行的履約義務，按照履約進度確認收入，履約進度不能合理確定的除外。本集團按照投入法確定提供服務的履約進度。對於履約進度不能合理確定時，本集團已經發生的成本預計能夠得到補償的，按照已經發生的成本金額確認收入，直到履約進度能夠合理確定為止。

② *Service contracts*

Services contracts between the Group and its customers usually include performance obligations such as technical services, product after-sales maintenance services, etc. Since the Group's customers simultaneously receive and consume the benefits provided by the Group's performance as the Group performs, and the Group has an enforceable right to payment for performance completed to date during the whole contract period, the Group will recognize it as a performance obligation satisfied over time and recognize revenue according to the progress of performance, except that the progress of performance cannot be reasonably determined. The Group determines the progress of service delivery according to the input method. If the costs incurred by the Group can be expected to be compensated, the revenue shall be recognized according to the costs incurred until such time that it can reasonably measure the process towards complete satisfaction of the performance obligation.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

26. 收入確認原則和計量方法(續)

26. Revenue Recognition and Measurement (continued)

(2) 與本集團取得收入的主要活動相關的具體會計政策描述如下：(續)

(2) Specific accounting policies related to the Group's main revenue-generating activities are described below: (continued)

③ 建造合同收入(僅適用於控制權在一段時間內轉移的情形)

③ Revenue from construction contracts (Only applicable if control is transferred over a period of time)

本集團對與客戶之間的項目業務合同在某一時段內履行的履約義務，按照項目的履約進度確認收入。履約進度是指資產負債表日累計實際發生的合同成本佔合同預計總成本的比例(投入法)。按照項目的履約進度，本集團以實際發生的合同成本加上合同毛利確認為項目業務合同收入。若合同總成本很可能超過合同總收入，本集團將預期損失立即確認為當期費用。若實際發生的成本與已確認的合同毛利之和超過合同結算價款，則超過部分計入合同資產。若合同結算價款超過實際發生的成本與已確認的合同毛利之和，則超過部分計入合同負債。當對於項目業務合同的履約進度不能合理確定時，本集團已經發生的成本預計能夠得到補償的，按照已經發生的成本金額確認收入，直到履約進度能夠合理確定為止。若已經發生的成本預計不可能收回的，本集團在合同成本發生時立即確認為當期費用。對於合同變更、索賠、獎勵等，本集團只有在其可能發生且金額能夠可靠估計時才確認為收入。

For the project business contracts between the Group and its customers, the Group recognizes revenue according to progress of performance within such period for satisfying such performance obligations during a period of time. Progress of performance refers to the contract cost actually incurred on a cumulative basis as of the balance sheet date as a percentage of the expected total cost under contract (the input method). Based on the progress of performance of the project, revenue from project business contracts is recognized as the contract cost actually incurred plus the gross profit margin under contract. If the total contract cost is likely to exceed total contract revenue, the expected loss is recognized as expenses for the current period immediately. If the sum of the cost actually incurred and the recognized gross profit margin under contract exceed the contract settlement fee, the excess is taken to contract assets. Where the contract settlement fee exceeds the sum of the cost actually incurred and the recognized gross profit margin under contract, the excess is taken to contract liabilities. When the progress of performance of project business contracts cannot be reasonably determined, if the costs incurred are expected to be compensated, the Group recognizes revenue based on the amount of costs incurred, until the progress of performance can be reasonably determined. If the costs incurred are not expected to be recovered, they are recognized as expenses for the current period immediately when the contract cost is incurred. For changes, claims and awards under contract, revenue is recognized only when it is likely to happen and the amount can be reliably estimated.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

26. 收入確認原則和計量方法(續)

26. Revenue Recognition and Measurement (continued)

(2) 與本集團取得收入的主要活動相關的具體會計政策描述如下：(續)

(2) *Specific accounting policies related to the Group's main revenue-generating activities are described below: (continued)*

④ 質保義務

④ *Warranty obligations*

根據合同約定、法律規定等，本集團為所銷售的商品或所建造的資產等提供質量保證。對於為向客戶保證所銷售的商品符合既定標準的保證類質量保證，本集團按照三、25進行會計處理。對於為向客戶保證所銷售的商品符合既定標準之外提供了一項單獨服務的服務類質量保證，本集團將其作為一項單項履約義務，按照提供商品和服務類質量保證的單獨售價的相對比例，將部分交易價格分攤至服務類質量保證，並在客戶取得服務控制權時確認收入。在評估質量保證是否在向客戶保證所銷售商品符合既定標準之外提供了一項單獨服務時，本集團考慮該質量保證是否為法定要求、質量保證期限以及本集團承諾履行任務的性質等因素。

In accordance with contractual arrangements and legal requirements, the Group provides warranty for goods that it sells and assets that it builds. For the guarantee-type warranties under which the Group warrants to the customers that the goods sold satisfy certain pre-set criteria, accounting treatments are as set out in Note IV.25. For the service-type warranties under which the Group provides a separate service in addition to the warranty to the customers that the goods sold satisfy certain pre-set criteria, it is treated as a standalone performance obligation and part of the transaction price is apportioned to the service-type warranty based on the proportion of the separate selling prices under the guarantee-type and service-type warranties, and revenue is recognized when the customer acquires control of the service. In assessing whether a separate service is provided to the customer in addition to the warranty that the goods sold satisfy certain pre-set criteria, the Group considers whether the warranty is a statutory requirement, the validity period of the warranty and the nature of the Group's commitment to perform.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

26. 收入確認原則和計量方法(續)

26. Revenue Recognition and Measurement (continued)

(2) 與本集團取得收入的主要活動相關的具體會計政策描述如下：(續)

(2) Specific accounting policies related to the Group's main revenue-generating activities are described below: (continued)

⑤ 主要責任人／代理人

⑤ Principal/Agent

對於本集團自第三方取得商品控制權後，再轉讓給客戶，或通過提供重大的服務將採購的商品與其他商品整合成某組合產出轉讓給客戶，本集團有權自主決定所交易商品的價格，即本集團在向客戶轉讓商品前能夠控制該商品，因此本集團是主要責任人，按照已收或應收對價總額確認收入。否則，本集團為代理人，按照預期有權收取的佣金或手續費的金額確認收入，該金額應當按照已收或應收對價總額扣除應支付給其他相關方的價款後的淨額，或者按照既定的佣金金額或比例等確定。

For the Group, after acquiring control of the goods from a third party, it transfers them to customers or integrates the purchased goods with other goods into a portfolio of output through the provision of significant services. The Group has the right to decide the price of the goods or services it trades independently, that is, it can control the goods or services before transferring them to customers. Therefore, the Group is the main principal, and revenue is recognized by the total consideration received or receivable. Otherwise, the Group, as an agent, shall recognize revenue in the amount of any fee or commission to which it expects to be entitled. The amount shall be determined based on net amount of total consideration received or receivable less amounts payable to other interested parties, or based on the established amount or proportion of commission.

⑥ 利息收入

⑥ Interest income

按照他人使用本集團貨幣資金的時間和實際利率計算確定。

It is calculated and determined according to the time when other people use the Group's monetary fund and the actual interest rate.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

26. 收入確認原則和計量方法(續)

26. Revenue Recognition and Measurement (continued)

(2) 與本集團取得收入的主要活動相關的具體會計政策描述如下：(續)

(2) *Specific accounting policies related to the Group's main revenue-generating activities are described below: (continued)*

⑦ 租賃收入

⑦ *Rental income*

經營租賃的租金收入在租賃期內各個期間按照直線法確認，或有租金在實際發生時計入當期損益。

The rental income of operating lease is recognized by the straight line method during each period of the lease term, and the contingent rental is included in the profits and losses of the current period when it actually occurs.

27. 政府補助

27. Government grants

本集團的政府補助包括稅費返還、財政補貼等。

The Group's government grants include tax return, financial subsidies etc.

本集團的政府補助包括與收益相關的政府補助和與資產相關的政府補助。其中，與資產相關的政府補助，是指本集團取得的、用於購建或以其他方式形成長期資產的政府補助；與收益相關的政府補助，是指除與資產相關的政府補助之外的政府補助。如果政府文件中未明確規定補助對象，本集團按照上述區分原則進行判斷，難以區分的，整體歸類為與收益相關的政府補助。

The Group's government grants include government grants related to assets and government grants related to income. Government grants obtained by the Group which are relevant to purchase, construction or acquisition of long-term assets in other ways are classified as government grants related to assets; all other government grants are classified as government grants related to income. If the subsidies are not specified in the government documents, the Group judges them according to the above distinction principle. If it is difficult to distinguish, the whole is classified as government grants related to income.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

27. 政府補助 (續)

政府補助為貨幣性資產的，按照實際收到的金額計量，對於按照固定的定額標準撥付的補助，或對期末有確鑿證據表明能夠符合財政扶持政策規定的相關條件且預計能夠收到財政扶持資金時，按照應收的金額計量；政府補助為非貨幣性資產的，按照公允價值計量，公允價值不能可靠取得的，按照名義金額（1元）計量。

與資產相關的政府補助，確認為遞延收益，確認為遞延收益的與資產相關的政府補助，在相關資產使用壽命內按照平均年限方法分期計入當期損益。

相關資產在使用壽命結束前被出售、轉讓、報廢或發生毀損的，將尚未分配的相關遞延收益餘額轉入資產處置當期的損益。

與收益相關的政府補助，用於補償以後期間的相關成本費用或損失的，確認為遞延收益，並在確認相關成本費用或損失的期間計入當期損益。與日常活動相關的政府補助，按照經濟業務實質，計入其他收益或沖減相關成本費用。與日常活動無關的政府補助，計入營業外收支。

27. Government grants (continued)

If the government grants are monetary assets, they shall be measured according to the amount actually received. For the government grants allocated according to the fixed quota standard, or for the end of the year, when there is conclusive evidence that it meets the relevant conditions stipulated by the financial support policy and is expected to receive the financial support funds, it shall be measured according to the amount receivable. If the government grants are non-monetary assets, it shall be measured at fair value; if the fair value cannot be reliably obtained, it shall be measured at a nominal amount.

Government grants related to assets shall be recognized as deferred income and amortized to profits or losses of the current period using the straight-line method within the useful life of the relevant assets.

If the relevant assets are sold, transferred, scrapped or damaged before the end of their useful life, the balance of related deferred income that has not been allocated shall be transferred to the profits and losses of the current period of asset disposal.

Government grants related to income, as compensation for costs and expenses in subsequent periods, are recognised as deferred income and shall be recorded in profit or loss over the period in which the relevant costs or losses are recognized. The government grants related to daily activities shall be recognized as other income or offset the relevant costs and expenses according to the essence of economic business. Those that are not related to daily activities shall be recognized in non-operating income and expenses.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

27. 政府補助(續)

本集團取得政策性優惠貸款貼息的，區分財政將貼息資金撥付給貸款銀行和財政將貼息資金直接撥付給本集團兩種情況，分別按照以下原則進行會計處理：

(1) 財政將貼息資金撥付給貸款銀行，由貸款銀行以政策性優惠利率向本集團提供貸款的，本集團以實際收到的借款金額作為借款的入帳價值，按照借款本金和該政策性優惠利率計算相關借款費用(或以借款的公允價值作為借款的入帳價值並按照實際利率法計算借款費用，實際收到的金額與借款公允價值之間的差額確認為遞延收益。遞延收益在借款存續期內採用實際利率法攤銷，沖減相關借款費用)。

(2) 財政將貼息資金直接撥付給本集團，本集團將對應的貼息沖減相關借款費用。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

27. Government grants (continued)

If the Group obtains the policy-based preferential loan discount, it shall distinguish between the cases where the finance allocates the discount funds to the lending bank and that the finance allocates the discount funds directly to the Group. The accounting treatment shall be carried out according to the following principles:

(1) If the finance allocates the discount funds to the lending bank and the lending bank provides loans to the Group at the policy-based preferential interest rate, the group shall use the amount actually received as the entry value of the loan, and then calculate the relevant borrowing costs according to the borrowing principal and the policy preferential interest rate (or use the fair value of the loan as the entry value of the loan and calculate the borrowing costs according to the effective interest method. The difference between the amount actually received and the fair value of the loan is recognized as deferred income. The deferred income is amortized by the effective interest method during the duration of the loan, and the related borrowing costs are reduced.)

(2) The finance will directly allocate the discount funds to the Group, which will deduct the related borrowing costs from the corresponding discount.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

27. 政府補助(續)

本集團已確認的政府補助需要退回的，在需要退回的當期分情況按照以下規定進行會計處理：

- 1) 初始確認時沖減相關資產賬面價值的，調整資產賬面價值。
- 2) 存在相關遞延收益的，沖減相關遞延收益賬面餘額，超出部分計入當期損益。
- 3) 屬於其他情況的，直接計入當期損益。

27. Government grants (continued)

If the government grants confirmed by the Group need to be returned, the accounting treatment shall be conducted in accordance with the following provisions in the current period in which it needs to be returned:

- 1) Adjust the book value of assets if the book value of the relevant assets is written off at the time of initial confirmation.
- 2) If there are related deferred incomes, the carrying amount of related deferred income shall be deducted and the excess part shall be included in the current profits and losses.
- 3) If it belongs to other circumstances, it shall be directly included in the profits and losses of the current period.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

28. 遞延所得稅資產和遞延所得稅負債

本集團遞延所得稅資產和遞延所得稅負債根據資產和負債的計稅基礎與其賬面價值的差額(暫時性差異)計算確認。對於按照稅法規定能夠於以後年度抵減應納稅所得額的可抵扣虧損，確認相應的遞延所得稅資產。對於商譽的初始確認產生的暫時性差異，不確認相應的遞延所得稅負債。對於既不影響會計利潤也不影響應納稅所得額(或可抵扣虧損)的非企業合併的交易中產生的資產或負債的初始確認形成的暫時性差異，不確認相應的遞延所得稅資產和遞延所得稅負債。於資產負債表日，遞延所得稅資產和遞延所得稅負債，按照預期收回該資產或清償該負債期間的適用稅率計量。

本集團以很可能取得用來抵扣可抵扣暫時性差異、可抵扣虧損和稅款抵減的未來應納稅所得額為限，確認遞延所得稅資產。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

28. Deferred tax assets and deferred tax liabilities

Deferred tax assets and deferred tax liabilities are recognized based on the temporary differences between the tax bases and the carrying amount of assets and liabilities. A deferred tax asset shall be recognized for deductible losses to the extent that it is probable that tax profit will be available against which the deductible losses can be utilized in accordance with tax law. Deferred tax liabilities for temporary taxable differences relating to goodwill are not recognized to the extent they arise from the initial recognition of goodwill. Deferred tax assets and liabilities are not recognized if the temporary differences arise from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. As at balance sheet date, deferred tax assets and deferred tax liabilities are determined using the applicable tax rates that are expected to apply when the related deferred income tax asset is realized, or the deferred income tax liability is settled.

Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

29. 租賃

在合同開始日，本集團評估合同是否為租賃或包含租賃，如果合同中一方讓渡了在一定期間內控制一項或多項已識別資產使用的權利以換取對價，則該合同為租賃或者包含租賃。為確定合同是否讓渡了在一定期間內控制已識別資產使用的權利，本集團評估合同中的客戶是否有權獲得在使用期間內因使用已識別資產所產生的幾乎全部經濟利益，並有權在該使用期間主導已識別資產的使用。

合同中同時包含多項單獨租賃的，本集團將合同予以分拆，並分別各項單獨租賃進行會計處理。同時符合下列條件的，使用已識別資產的權利構成合同中的一項單獨租賃：

- 承租人可從單獨使用該資產或將其與易於獲得的其他資源一起使用中獲利；
- 該資產與合同中的其他資產不存在高度依賴或高度關聯關係。

合同中同時包含租賃和非租賃部分的，本集團作為出租人和承租人時，將租賃和非租賃部分分拆後進行會計處理。

29. Lease

On the contract start date, the Group evaluates whether the contract is a lease or includes a lease. If one party in the contract transfers the right to control the use of one or more identified assets within a certain period in exchange for consideration, the contract is a lease or contains a lease. In order to determine whether the contract has given up the right to control the use of the identified assets within a certain period of time, the Group assesses whether the customers in the contract are entitled to receive almost all of the economic benefits arising from the use of the identified assets during the period of use and have the right to This use period dominates the use of identified assets.

If the contract includes multiple separate leases, the Group will split the contract and account for each separate lease. If the following conditions are met at the same time, the right to use the identified assets constitutes a separate lease in the contract:

- The lessee can profit from using the asset alone or with other resources that are readily available;
- The asset is not highly dependent or highly related to other assets in the contract.

Where the contract contains both the leased and non-leased parts, the group, as lessor and lessee, shall conduct accounting treatment after splitting the leased and non-leased parts.

三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

29. 租賃(續)

29. Lease (continued)

(1) 作為承租人

本集團租賃資產的類別主要包括房屋建築物、機器設備及場地使用權。

(1) Lessee

The types of leased assets of the Group mainly include buildings, machinery and equipment and site use rights.

(a) 初始計量

在租賃開始日，本集團將其可在租賃期內使用租賃資產的權利確認為使用權資產，將尚未支付的租賃付款額的現值確認為租賃負債，短期租賃和低價值資產租賃除外。在計算租賃付款額的現值時，本集團採用內含利率作為折現率；無法確定租賃內含利率的，採用承租人增量借款利率作為折現率。

(a) Initial measurement

On the lease start date, the Group recognizes its right to use the leased asset during the lease term as a right-of-use asset, and recognizes the present value of outstanding lease payments as lease liabilities, except for short-term leases and leases of low-value assets. When calculating the present value of lease payments, the Group uses the embedded interest rate as the discount rate; if it cannot determine the leased interest rate, the lessee's incremental borrowing interest rate is used as the discount rate.

NOTES TO THE FINANCIAL STATEMENTS (*Continued*)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

29. 租賃 (續)

29. Lease (continued)

(1) 作為承租人 (續)

(1) Lessee (continued)

(a) 初始計量 (續)

(a) Initial measurement (continued)

租賃期是本集團有權使用租賃資產且不可撤銷的期間。本集團有續租選擇權，即有權選擇續租該資產，且合理確定將行使該選擇權的，租賃期還包含續租選擇權涵蓋的期間。本集團有終止租賃選擇權，即有權選擇終止租賃該資產，但合理確定將不會行使該選擇權的，租賃期包含終止租賃選擇權涵蓋的期間。發生本集團可控範圍內的重大事件或變化，且影響本集團是否合理確定將行使相應選擇權的，本集團對其是否合理確定將行使續租選擇權、購買選擇權或不行使終止租賃選擇權進行重新評估。

The lease term is the period during which the Group is entitled to use the leased asset and is irrevocable. If the Group has a renewal option, that is, it has the right to choose to renew the asset and it is reasonably determined that the option will be exercised, the lease period also includes the period covered by the renewal option. The Group has the option to terminate the lease, that is, has the right to choose to terminate the lease of the asset, but it is reasonably determined that the option will not be exercised. The lease period includes the period covered by the termination lease option. If a major event or change occurs within the Group's control and affects whether the Group is reasonably certain that the corresponding option will be exercised, the Group will reasonably determine whether it will exercise the lease renewal option, purchase option or not terminate the lease option rights for reassessment.

三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

29. 租賃(續)

29. Lease (continued)

(1) 作為承租人(續)

(1) Lessee (continued)

(b) 後續計量

(b) Subsequent measurement

本集團採用年限平均法對使用權資產計提折舊。能夠合理確定租賃期屆滿時取得租賃資產所有權的，本集團在租賃資產剩餘使用壽命內計提折舊。無法合理確定租賃期屆滿時能夠取得租賃資產所有權的，本集團在租賃期與租賃資產剩餘使用壽命兩者孰短的期間內計提折舊。

The Group uses the straight-line method to depreciate the right-of-use assets. If it is reasonably possible to determine the ownership of the leased asset at the expiry of the lease term, the Group depreciates it over the remaining useful life of the leased asset. If it is not possible to reasonably determine that the ownership of the leased asset can be obtained when the lease term expires, the Group depreciates it within the shortest period between the lease term and the remaining useful life of the leased asset.

本集團按照固定資產的周期性利率計算租賃負債在租賃期內各期間的利息費用，並計入當期損益。

The Group calculates the interest expense of the lease liability in each period of the lease period based on the cyclical interest rate of the fixed assets, and calculates it into the current profit and loss.

未納入租賃負債計量的可變租賃付款額於實際發生時計入當期損益。

The variable lease payments not included in the measurement of lease liabilities are included in the current profit and loss when they actually occur.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

29. 租賃(續)

29. Lease (continued)

(1) 作為承租人(續)

(1) Lessee (continued)

(b) 後續計量(續)

(b) Subsequent measurement (continued)

租賃期開始日後，當實質固定付款額發生變動、擔保餘值預計的應付金額發生變化、用於確定租賃付款額的指數或比率發生變動、購買選擇權、續租選擇權或終止選擇權的評估結果或實際行權情況發生變化時，本集團按照變動後的租賃付款額的現值重新計量租賃負債，並相應調整使用權資產的賬面價值。使用權資產賬面價值已調減至零，但租賃負債仍需進一步調減的，本集團將剩餘金額計入當期損益。

After the start of the lease period, when the actual fixed payment amount changes, the estimated residual payable amount of the guarantee changes, the index or ratio used to determine the lease payment amount changes, the purchase option, the lease renewal option, or the termination option evaluation When the result or the actual exercise situation changes, the Group remeasures the lease liability based on the present value of the changed lease payments and adjusts the book value of the right-of-use asset accordingly. If the book value of the right-of-use asset has been reduced to zero, but the lease liability still needs to be further reduced, the Group will include the remaining amount in the current profit and loss.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

29. 租賃(續)

29. Lease (continued)

(1) 作為承租人(續)

(1) Lessee (continued)

(c) 租賃變更

(c) Lease changes

租賃變更是原合同條款之外的租賃範圍、租賃對價、租賃期限的變更，包括增加或終止一項或多項租賃資產的使用權，延長或縮短合同規定的租賃期等。

Lease changes are changes in the lease scope, lease consideration, and lease duration that are outside of the original contract terms, including adding or terminating the right to use one or more leased assets, extending or shortening the lease period stipulated in the contract.

租賃發生變更且同時符合下列條件的，本集團將該租賃變更作為一項單獨租賃進行會計處理：

When a lease is changed and the following conditions are also met, the Group accounts for the lease change as a separate lease:

- 該租賃變更通過增加一項或多項租賃資產的使用權而擴大租賃範圍；
- 增加的對價與租賃範圍擴大部分的單獨價格按合同情況調整後的金額相當。

- The lease change expands the scope of the lease by adding the right to use one or more lease assets;
- The increased consideration is equivalent to the individual price of the enlarged part of the lease scope adjusted for the contract.

NOTES TO THE FINANCIAL STATEMENTS (*Continued*)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

29. 租賃 (續)

29. Lease (continued)

(1) 作為承租人 (續)

(1) Lessee (continued)

(c) 租賃變更 (續)

(c) Lease changes (continued)

租賃變更未作為一項單獨租賃進行會計處理的，在租賃變更生效日，本集團重新確定租賃期，並採用修訂後的折現率對變更後的租賃付款額進行折現，以重新計量租賃負債。在計算變更後租賃付款額的現值時，本集團採用剩餘租賃期間的租賃內含利率作為折現率；無法確定剩餘租賃期間的租賃內含利率的，採用租賃變更生效日的本集團增量借款利率作為折現率。

If the lease change is not accounted for as a separate lease, on the effective date of the lease change, the Group re-determines the lease term and uses the revised discount rate to discount the changed lease payment to remeasure the lease liability. In calculating the present value of lease payments after the change, the Group uses the leased interest rate in the remaining lease period as the discount rate; if it is not possible to determine the leased interest rate in the remaining lease period, the Group's increment on the lease change effective date. The borrowing rate is used as the discount rate.

就上述租賃負債調整的影響，本集團區分以下情形進行會計處理：

Regarding the impact of the above adjustments on lease liabilities, the Group distinguishes the following situations for accounting treatment:

- 租賃變更導致租賃範圍縮小或租賃期縮短的，本集團調減使用權資產的賬面價值，以反映租賃的部分終止或完全終止。本集團將部分終止或完全終止租賃的相關利得或損失計入當期損益。
- 其他租賃變更，本集團相應調整使用權資產的賬面價值。

- If the lease change results in a reduction in the scope of the lease or a shortened lease term, the Group reduces the book value of the right-of-use asset to reflect the partial or complete termination of the lease. The Group counts the gains or losses related to the termination or partial termination of the lease in the current profit and loss.
- For other lease changes, the Group adjusts the book value of the right-of-use asset accordingly.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

29. 租賃(續)

29. Lease (continued)

(1) 作為承租人(續)

(1) Lessee (continued)

(d) 短期租賃和低價值資產租賃

(d) Short-term leases and leases of low-value assets

本集團在租賃開始日，租賃期不超過12個月，且不包含購買選擇權的租賃認定為短期租賃；將單項租賃資產為全新資產時價值不超過人民幣30,000元的租賃認定為低價值資產租賃。本集團轉租或預期轉租租賃資產的，原租賃不認定為低價值資產租賃。本集團對短期租賃和低價值資產租賃選擇不確認使用權資產和租賃負債。在租賃期內各個期間按照直線法計入相關資產成本或當期損益，或有租金在實際發生時計入當期損益。

On the lease start date, the Group's lease term does not exceed 12 months, and leases that do not include purchase options are considered short-term leases; leases whose single leased assets are brand new assets that do not exceed RMB30,000 are considered low-value asset leases. Where the Group subleases or anticipates subleasing leased assets, the original lease is not recognized as a low value asset lease. The Group does not recognize right-of-use assets and lease liabilities for short-term leases and leases of low-value assets. In each period of the lease term, the relevant asset costs or the current profit and loss are calculated in accordance with the straight-line method, and the contingent rent is included in the current profit and loss when it actually occurs.

(2) 作為出租人

(2) Lessor

本集團報告期內均為經營租賃，經營租賃的租金收入在租賃期內各個期間按直線法確認為當期損益，或有租金在實際發生時計入當期損益。

During the reporting period of the Group, all leases were operating leases, and the rental income from operating leases was recognized in the current period's profit and loss on a straight-line basis during each period of the lease term. Contingent rent was recognized in the current period's profit and loss when it was actually incurred.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

30. 分部信息

本集團以內部組織結構、管理要求、內部報告制度為依據確定經營分部，以經營分部為基礎確定報告分部並披露分部信息。

經營分部是指本集團內同時滿足下列條件的組成部分：(1)該組成部分能夠在日常活動中產生收入、發生費用；(2)本集團管理層能夠定期評價該組成部分的經營成果，以決定向其配置資源、評價其業績；(3)本集團能夠取得該組成部分的財務狀況、經營成果和現金流量等有關會計信息。兩個或多個經營分部具有相似的經濟特徵，並且滿足一定條件的，則可合併為一個經營分部。

30. Segment Information

The Group determines the operating segment based on internal organizational structure, management requirements and internal reporting system. The reportable segment and disclosing the information are determined based on the operating segment.

Operating segment refers to the components within the Group that satisfy all the following conditions:(1) the components can generate income and expenses in daily activities;(2) the operating results of the components are regularly reviewed by the management of the Group to make decisions about resources to be allocated to the segment and assess its performance;(3) The Group is able to obtain relevant accounting information such as the financial position, operating results and cash flows of that component. If two or more operating segments have similar economic characteristics and meet certain conditions, they can be merged into one operating segment.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

31. 財務擔保合同

財務擔保合同要求提供者為合同持有人提供償還保障，即在被擔保人到期不能履行合同條款時，代為償付合同持有人的損失。本集團將財務擔保合同提供給銀行、金融機構和其他實體，為關聯公司貸款、透支和取得其他銀行額度提供保證。

財務擔保合同在擔保提供日按公允價值進行初始確認。在資產負債表日按合同的攤餘價值和對本集團履行擔保責任所需準備金的最佳估計孰高列示，與該合同相關負債的增加計入當期利潤表。這些估計基於類似交易經驗、過去損失歷史和管理層判斷而得出。

32. 重要會計估計和判斷

本集團根據歷史經驗和其他因素，包括對未來事項的合理預期，對所採用的重要會計估計進行持續的評價。本集團對於未來所進行的估計和假設可能不能完全等同於與之相關的實際結果。下列重要會計估計及關鍵假設存在會導致下一會計年度資產和負債的賬面價值出現重大調整的重要風險：

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

31. Financial Guarantee Contracts

Financial guarantee contracts are contracts that require the issuer to make specific payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due. Such financial guarantees are given to banks, financial institutions and other entities to secure related party' loans, overdrafts and other bank facilities.

The financial guarantee contract is initially recognized at fair value on the date the guarantee was given, and shall be subsequently measured at the higher of amortized value and the best estimate of the reserves required for the performance of the group's guarantee obligations on balance sheet date. The increased liabilities associated with the contract and shall be recorded in current profit or loss. These estimates are based on similar business experience, past losses and management judgment.

32. Critical Accounting Estimates and Judgments

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

32. 重要會計估計和判斷 (續)

32. Critical Accounting Estimates and Judgments (continued)

(1) 稅項

本集團在多個國家適用多項稅項，如：企業所得稅及增值稅等。確定該等稅項的計提時需要作出判斷。在日常業務過程中，許多交易及計算所涉及的最終稅項並不確定。本集團根據對預期稅收事項的估計，判斷未來是否需承擔額外的稅金以確認稅收事項的負債。若該等事項的最終稅務結果與初始記錄金額不同，其差額將影響作出判斷有關期間的稅項。

遞延所得稅資產的確認系由於管理層預期將有可使用的應納稅所得額以實現其暫時性差異。若該等事項的預期與初始預期不同，其差額將影響作出預期有關期間的所得稅及遞延稅款。

(1) Taxation

The Group is subject to various taxes in many countries, such as income tax and VAT. Significant judgment is required in determining the account for such taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. Based on the estimates of anticipated tax items, the Group determines whether additional taxes are required in the future to recognize the liabilities of tax items. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will affect the tax amount for the period in which the judgment is made.

Deferred tax assets are recognized as management considers it is probable that future taxable profit will be available against which the temporary differences or tax losses can be utilized. Where the expectation is different from the original estimate, such differences will impact the recognition of deferred tax assets and income tax in the periods in which such estimate is changed.

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

32. 重要會計估計和判斷(續)

32. Critical Accounting Estimates and Judgments (continued)

(2) 建造合同履約進度的確定方法(僅適用於控制權在一段時間內轉移的情形)

本集團按照投入法或產出法確定提供建造合同的履約進度，具體而言，本集團按照累計實際發生的建造成本佔預計總成本的比例確定履約進度，累計實際發生的成本包括本集團向客戶轉移商品過程中所發生的直接成本和間接成本。本集團認為，與客戶之間的建造合同價款以建造成本為基礎確定，實際發生的建造成本佔預計總成本的比例能夠如實反映建造服務的履約進度。本集團按照累計實際發生的建造成本佔預計總成本的比例確定履約進度，並據此確認收入。鑒於建造合同存續期間較長，可能跨越幾個會計期間，本集團會隨著建造合同的推進覆核並修訂預算，相應調整收入確認金額。

(2) Method of ascertaining of performance progress for construction contracts (Only applicable to situations where control is transferred within a period of time)

The input method is adopted by the Group to ascertain the progress of performance of construction contracts. Specifically, the construction costs actually incurred on a cumulative basis as a percentage of estimated total costs is used to ascertain progress of performance. Costs actually incurred on a cumulative basis include direct and indirect costs incurred by the Group in the course of transfer of goods to customers. The Group considers that the consideration of construction contracts signed with customers is determined based on construction costs. The construction costs actually incurred on a cumulative basis as a percentage of estimated total costs can practically reflect the progress of performance of the construction service. The Group determines progress of performance by referring to the construction costs actually incurred on a cumulative basis as a percentage of estimated total costs, and recognizes revenue accordingly. As the period of validity of construction contracts is relatively long and may span over a number of accounting periods, the Group shall review and revise budget as the duration of the construction contracts continues, and adjust the amount of recognized revenue accordingly.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

32. 重要會計估計和判斷(續)

32. Critical Accounting Estimates and Judgments (continued)

(3) 金融資產減值

本集團採用預期信用損失模型對金融工具的減值進行評估，應用預期信用損失模型需要做出重大判斷和估計，需考慮所有合理且有依據的信息，包括前瞻性信息。在做出該等判斷和估計時，本集團根據歷史還款數據結合經濟政策、宏觀經濟指標、行業風險等因素推斷債務人信用風險的預期變動。

實際的結果與原先估計的差異將在估計被改變的期間影響金融資產的賬面價值及金融資產壞賬準備的計提或轉回。

(3) *Impairment of financial assets*

The Group uses the expected credit loss model to evaluate the impairment of financial instruments. The application of the anticipated credit loss model requires significant judgments and estimates. All reasonable and evidence-based information, including forward-looking information, should be taken into account. In making such judgments and estimates, the Group infers the expected changes in the debtor's credit risk based on historical repayment data combined with economic policies, macroeconomic indicators, industry risks and other factors.

The difference between the actual results and the original estimates will affect the carrying amount of financial assets and the provision or reversal for bad debts of financial assets during the estimated period of change.

三、重要會計政策及會計估計(續)

32. 重要會計估計和判斷(續)

(4) 非金融資產減值

1) 商譽減值準備的會計估計

本集團每年對商譽進行減值測試。包含商譽的資產組和資產組組合的可收回金額為其預計未來現金流量的現值，其計算需要採用會計估計(附註三、21)。

如果管理層對資產組和資產組組合未來現金流量計算中採用的毛利率進行重新修訂，修訂後的毛利率低於目前採用的毛利率，本集團可能需對商譽計提減值準備。

如果管理層對應用於現金流量折現的稅前折現率進行重新修訂，修訂後的稅前折現率高於目前採用的折現率，本集團可能需對商譽計提減值準備。

如果實際毛利率或稅前折現率高於或低於管理層的估計，本集團不能轉回原已計提的商譽減值損失。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

32. Critical Accounting Estimates and Judgments (continued)

(4) Impairment of non-financial assets

1) Provision of impairment on goodwill

The Group conducts an annual impairment test on goodwill. The recoverable amount of cash-generating units or groups of cash-generating units to which goodwill has been allocated is the present value of its future cash flows estimated on the basis of (Notes III(21)).

If the management modified the gross profit rate used in the calculation of the future cash flow of cash-generating units or groups of cash-generating units, the Group shall recognize the provision of impairment on goodwill when the modified gross profit rate is lower than the current gross profit rate.

If the management modified the pre-tax discount rate used for cash flow discounting, the Group shall recognize the provision of impairment on goodwill when the modified pre-tax discount rate is higher than the current discount rate.

The provision of impairment on goodwill cannot be reversed if the actual gross profit rate or pre-tax discount rate is higher or lower than the estimates of the management.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

32. 重要會計估計和判斷 (續)

32. Critical Accounting Estimates and Judgments (continued)

(4) 非金融資產減值 (續)

(4) Impairment of non-financial assets (continued)

2) 長期資產減值

2) Impairment of long-term assets

本集團每年會根據本集團的會計政策對長期資產進行減值測試，資產或產生現金單位的可收回金額按資產公允價值減去處置費用後的淨額與資產預計未來現金流量的現值兩者之間的較高者計算。計算使用價值需要企業根據管理層的假設及估計，估計預期產生現金單位的未來現金流量及合適的貼現率。經過敏感度分析後，管理層相信有關資產的賬面價值將可全數收回。

Long-term assets are reviewed for impairment annually according to the accounting policy of the Group. The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs of disposal and the present value of the expected future cash flow. The calculation of value in use requires the company to estimate the future cash flows expected to be derived from the cash-generating unit and the appropriate discount rate based on the assumptions and estimates of the management. After sensitivity analysis, the management believes that the carrying amount of the asset will be fully recovered.

如果管理層對資產組和資產組組合未來現金流量計算中採用的毛利率進行修訂，修訂後的毛利率低於目前採用的毛利率，本集團需對長期資產增加計提減值準備。

If the management modified the gross profit rate used in the calculation of the future cash flow of cash-generating units or groups of cash-generating units, the Group shall recognize the provision of impairment on long-term assets when the modified gross profit rate is lower than the current gross profit rate.

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三、重要會計政策及會計估計(續)

32. 重要會計估計和判斷(續)

(5) 存貨的計價

本集團的存貨按照成本與可變現淨值孰低計量。存貨的可變現淨值結合庫齡及存貨的估計售價減去至完工時估計將要發生的成本、估計的銷售費用以及相關稅費後的金額確定。

(6) 固定資產及無形資產的預計可使用年限

本集團至少於每年年度終了，對固定資產及無形資產的預計使用壽命進行覆核。預計使用壽命是管理層基於對同類資產歷史經驗並結合預期技術更新而確定的。當以往的估計發生重大變化時，則相應調整未來期間的折舊及攤銷費用。

(7) 質量保證

本集團對具有類似特徵的合同組合，根據歷史保修數據、當前保修情況，考慮產品改進、市場變化等全部相關信息後，對保修費率予以合理估計。本集團至少於每一資產負債表日對保修費率進行重新評估，並根據重新評估後的保修費率確定預計負債。

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

32. Critical Accounting Estimates and Judgments (continued)

(5) Valuation of inventory

Inventories are measured at the lower of cost and net realizable value. The net realizable value of inventory is determined by taking into account the age of the inventory and the estimated selling price of the inventory, minus the estimated costs to be incurred until completion, estimated sales expenses, and relevant taxes and fees.

(6) Estimated use

The Group reviews the estimated useful lives of fixed assets and intangible assets at least once at the end of the year. Estimated useful lives are determined by the management based on historical experience of similar assets and expected technological advancement. Corresponding adjustment to depreciation expenses for future periods will be made in case of substantial changes in previous estimates.

(7) Quality warranty

For groups of contracts with similar characteristics, the Group reasonably estimates maintenance fee charge based on historical data on and current situation of maintenance, and taking into account all relevant data including product upgrades and market changes. The Group re-assesses maintenance fee charge at least on every balance sheet date and determines accruals and provisions based on the re-assessed maintenance fee charge.

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三、重要會計政策及會計估計 (續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

32. 重要會計估計和判斷 (續)

32. Critical Accounting Estimates and Judgments (continued)

(8) 設定受益計劃

(8) Defined benefit plan

本集團的管理層依據模型計算的設定受益義務的現值減計劃資產的公允價值確定設定受益計劃淨負債。設定受益義務的現值計算包含多項假設，包括受益期限及折現率。倘若未來事項與該等假設不符，可能導致對於資產負債表日設定受益計劃淨負債的重大調整。

The management of the Group determines the net liabilities of the defined benefit plan based on the present value of the defined benefit obligation minus the fair value of the planned assets calculated by the model. The calculation of the present value of the defined benefit obligation includes a number of assumptions, including the benefit period and the discount rate. If future events are inconsistent with these assumptions, they may lead to significant adjustments to the net liabilities of the defined benefit plan set on the balance sheet date.

(9) 安全生產費

(9) Work safety expenses

安全生產費本公司按照國家規定提取的安全生產費，計入相關產品的成本或當期損益，同時記入「專項儲備」科目。使用提取的安全生產費時，屬於費用性支出的，直接沖減專項儲備。形成固定資產的，通過「在建工程」科目歸集所發生的支出，待安全項目完工達到預定可使用狀態時確認為固定資產；同時，按照形成固定資產的成本沖減專項儲備，並確認相同金額的累計折舊。該固定資產在以後期間不再計提折舊。

The Company recognizes work safety expenses withdrawn in accordance with state regulations as part of the cost of relevant products or current profit or loss, and simultaneously records them in the "Special reserve" account. When the withdrawn work safety expenses are used, any expenditures of a revenue nature are directly charged against the special reserve. Where the expenditures result in the formation of fixed assets, the related outlays are accumulated in the "Construction in progress" account. Upon completion of the safety project and when the asset is ready for its intended use, it is recognized as a fixed asset. At the same time, the special reserve is reduced by the cost of the fixed asset so formed, and an equal amount of accumulated depreciation is recognized. This fixed asset shall not be depreciated in subsequent periods.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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三、重要會計政策及會計估計(續)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (CONTINUED)

33. 重要會計政策和會計估計變更

- (1) 本集團本年無會計政策變更情況。
- (2) 本集團本年無重大會計估計變更情況。
- (3) 本集團本年無重大的前期會計差錯調整情況。

33. Changes in critical accounting policies and estimates

- (1) There are no changes in accounting policies of the Group in the current period.
- (2) There are no significant changes in accounting estimates of the Group in the current period.
- (3) There are no major adjustments of prior accounting errors of the Group in the current period.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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四、稅項

IV. TAXATION

1. 主要稅種及稅率

1. Main categories of tax and corresponding tax rate

稅種 Category of tax	計稅依據 Tax base	稅率 Tax rate
中國大陸企業所得稅 Chinese enterprise	—	—
—企業所得稅 Enterprise income tax	應納稅所得額 Taxable income	15%、25%及0% 15%、25% and 0%
—增值稅 Value-added tax ("VAT")	應納稅增值額(應納稅額按應納稅銷售額乘以適用稅率扣除當期允許抵扣的進項稅後的餘額計算) Taxable value-added amount (Tax payable is calculated using the taxable sales amount multiplied by the applicable tax rate less deductible VAT input of the current period)	13%、9%、6%
—增值稅(簡易徵收) VAT (easy to collect)	應納稅增值額乘以增值稅徵收率 Taxable value-added amount multiplied by VAT collection rate	5%、3%
—城市維護建設稅 City maintenance and construction tax	按實際繳納增值稅計稅 Taxable amounts of VAT	5%及7% 5% and 7%
—教育費附加 Educational surcharge	按實際繳納增值稅計稅 Taxable amounts of VAT	2%及3% 2% and 3%
—房產稅 Property tax	房產原值的70%或租賃收入 70% of the original value of the property or rental income	1.2%或12% 1.2% or 12%
—土地使用稅 Land use tax	土地佔用面積 Land occupation area	人民幣3.2元—20元/平方米/年 RMB3.2-20 yuan/m ² /year
中國香港利得稅 Profit tax in Hong Kong	—	16.5%
其他地區/國家利得稅 Profit tax for other regions/countries	—	15%、16.5%、19%、26%

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

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四、稅項(續)

IV. TAXATION (CONTINUED)

1. 主要稅種及稅率(續)

不同企業所得稅稅率納稅主體說明

納稅主體名稱
Taxpayers

重慶機電股份有限公司
Chongqing Machinery & Electric Co., Ltd.

重慶成飛新材料股份公司
Chongqing Chengfei New Materials Co., Ltd.

重慶機電控股集團財務有限公司
Chongqing Electromechanical Holding Group Finance Co., Ltd..

重慶卡福汽車制動轉向系統有限公司
Chongqing CAFF Automotive Braking & Steering System Co., Ltd.

重慶鴿牌電線電纜有限公司
Chongqing Pigeon Brand Electric Wire & Cable Co., Ltd.

甘肅重通成飛新材料有限公司
Gansu Chong Tong Chengfei New Material Co., Ltd.

重慶水泵廠有限責任公司
Chongqing Pump Industry Co., Ltd.

重慶氣體壓縮機廠有限責任公司
Chongqing Gas Compressor Factory Co., Ltd.

重慶盟訊電子科技有限公司
Chongqing Mengxun Electronic Technology Co., Ltd.

新疆中鑫鴻能源服務有限責任公司
Xinjiang Zhongxin Hong Energy Service Co., Ltd.

重慶機床(集團)有限責任公司
Chongqing Machine Tool (Group) Co., Ltd.

重慶霍洛伊德精密螺桿製造有限公司
Chongqing Holroyd Precision Rotors Manufacturing Co., Ltd.

重慶鴿牌電瓷有限公司
Chongqing Pigeon Brand Electric Porcelain Co., Ltd.

重慶順昌通用電器有限責任公司
Chongqing Shunchang General Electric Equipment Co., Ltd.

重慶工具廠有限責任公司
Chongqing Tool Factory Co., Ltd.

1. Main categories of tax and corresponding tax rate (continued)

Explanation of taxpayers of different enterprise income tax rates:

所得稅稅率
Income tax rate

所得稅優惠政策
Income tax preference

25%

25%

25%

15%

所得稅優惠政策(1)
Income tax preference (1)

15%

15%

15%

15%

15%

15%

15%

所得稅優惠政策(2)
Income tax preference (2)

15%

15%

15%

15%

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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四、稅項(續)

IV. TAXATION (CONTINUED)

1. 主要稅種及稅率(續)

1. Main categories of tax and corresponding tax rate
(continued)

納稅主體名稱 Taxpayers	所得稅稅率 Income tax rate	所得稅優惠政策 Income tax preference
重慶水輪機廠有限責任公司 Chongqing Water Turbine Works Co., Ltd.	15%	
重慶通用工業(集團)有限責任公司 Chongqing General Industry (Group) Co., Ltd.	15%	
重通成飛風電設備江蘇有限公司 Chong Tong Chengfei Wind Power Equipment Jiangsu Co., Ltd.	15%	
重慶機電智能製造有限公司 Chongqing Machinery & Electronic Intelligent Manufacturing Co., Ltd.	15%	
重慶工業賦能創新中心有限公司 Chongqing Industrial Empowerment and Innovation Center Co., Ltd.	15%	
吉林成飛新材料有限公司 Jilin Chengfei New Materials Co., Ltd.	15%	
新疆福保田採棉服務有限公司 Xinjiang Fubaotian Cotton Harvesting Service Co., Ltd.	免企業所得稅 Exemption	所得稅優惠政策(3) Income tax preference (3)
精密技術集團有限公司(「英國PTG集團」) Precision Technologies Group (UK) Limited.	19%	—
精密技術集團(「美國PTG」) Precision Technologies Group (US) Limited (PTG US)	21%	—
霍洛伊德精密有限公司 Holroyd Precision Screw and Rotors Company	19%	—
米羅威投資有限公司 Milnrow Investments Ltd.	19%	—
精密零部件加工有限公司 Precision Components Manufacturing Co., Ltd.	19%	—
PTG德國公司 PTG Deutschland GmbH	15%	—
精密技術集團投資發展有限公司 Precision Technology Group Investment Development Co., Ltd	16.50%	—

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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四、稅項(續)

2. 企業所得稅稅收優惠

- (1) 根據財政部、稅務總局、國家發展改革委關於延續西部大開發企業所得稅政策的公告》(財政部、稅務總局、國家發展改革委公告2020年第23號)規定，自2021年1月1日至2030年12月31日，對設在西部地區的鼓勵類產業企業減按15%的稅率徵收企業所得稅。本集團已按西部地區的鼓勵類產業企業向重慶市國家稅務局備案享有優惠企業所得稅稅率15%的子公司，因主營業務未發生重大變化，2025年度持續減按15%的優惠企業所得稅稅率。
- (2) 根據國家對高新技術企業的相關稅收優惠政策，認定合格的高新技術企業可享受企業所得稅優惠政策，減按15%稅率繳納企業所得稅。

IV. TAXATION (CONTINUED)

2. Corporate income tax preferences

- (1) According to the Announcement of the Ministry of Finance, the State Administration of Taxation, and the National Development and Reform Commission on Continuing the Enterprise Income Tax Policy for Western Development (Announcement No. 23 of 2020), from January 1, 2021 to December 31, 2030, the enterprise income tax will be levied at a reduced rate of 15% on encouraged industrial enterprises located in the western region. The Group has filed with the Chongqing State Taxation Bureau for a subsidiary enjoying a preferential corporate income tax rate of 15% for encouraged industrial enterprises in the western region. Due to no significant changes in the main business, the preferential corporate income tax rate of 15% will continue to apply in 2025.
- (2) According to the relevant tax preferential policies of the state for high-tech enterprises, certified high-tech enterprises can enjoy preferential policies of enterprise income tax and pay enterprise income tax at a reduced rate of 15%.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

四、稅項 (續)

IV. TAXATION (CONTINUED)

2. 企業所得稅稅收優惠 (續)

本集團內下列公司因取得《高新技術企業證書》，本年享受15%的優惠稅率，具體情況如下：

2. Corporate income tax preferences (continued)

The following companies in this Group enjoy a preferential tax rate of 15% in this period because they have obtained the Certificate of High-tech Enterprises:

納稅主體名稱 Name	高新技術企業證書編號 Certificate of high-tech enterprises
重慶機床(集團)有限責任公司 Chongqing Machine Tool (Group) Co., Ltd	GR202451102460
重慶霍洛伊德精密螺桿製造有限公司 Chongqing Holroyd Precision Rotors Manufacturing Co., Ltd.	GR202351101402
重慶鴿牌電瓷有限公司 Chongqing Pigeon Brand Electric Porcelain Co., Ltd.	GR202551101256
重慶順昌通用電器有限責任公司 Chongqing Shunchang General Electric Equipment Co., Ltd	GR202351101160
重慶工具廠有限責任公司 Chongqing Tool Factory Co., Ltd.	GR202551102082
重慶水輪機廠有限責任公司 Chongqing Water Turbine Works Co., Ltd.	GR202351102408
重慶通用工業(集團)有限責任公司 Chongqing General Industry (Group) Co.,Ltd	GR202351100798
重通成飛風電設備江蘇有限公司 Chong Tong Chengfei Wind Power Equipment Jiangsu Co., Ltd.	GR202432000253
重慶機電智能製造有限公司 Chongqing Machinery & Electronic Intelligent Manufacturing Co., Ltd.	GR202351102911
重慶工業賦能創新中心有限公司 Chongqing Industrial Empowerment and Innovation Center Co., Ltd.	GR202451101028
吉林成飛新材料有限公司 Jilin Chengfei New Materials Co., Ltd.	GR202522000319

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

四、稅項(續)

2. 企業所得稅稅收優惠(續)

- (3) 根據《中華人民共和國企業所得稅法》第二十七條第(一)項：從事農、林、牧、漁業項目的所得可以免徵、減徵企業所得稅。本集團子公司新疆福保田採棉服務有限公司從事農機作業，其所得免徵企業所得稅。

IV. TAXATION (CONTINUED)

2. Corporate income tax preferences (continued)

- (3) According to Article 27 (1) of the Enterprise Income Tax Law of the People's Republic of China, income from agricultural, forestry, animal husbandry, and fishery projects can be exempted or reduced from enterprise income tax. The Group's subsidiary, Xinjiang Fubao Tian Cotton-picking Service Co., Ltd. is engaged in agricultural machinery operations and its income is exempted from enterprise income tax.

五、合併財務報表主要項目註釋

下列所披露的財務報表數據，除特別註明之外，「年初」系指2024年12月31日，「年末」系指2025年12月31日，「本年」系指2025年1月1日至12月31日，「上年」系指2024年1月1日至12月31日，貨幣單位為人民幣元。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS

Unless otherwise stated, among the following disclosed data in the financial statements, "Beginning balance" refers to the amount on December 31, 2024 and "Ending balance" refers to the amount on December 31, 2025. "Current period" refers to the period from January 1, 2025 to December 31, 2025. "Last period" refers to the period from January 1, 2024 to December 31, 2024. Currency unit is RMB.

1. 貨幣資金

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
現金	Cash in hand	59,151.79	46,398.29
銀行存款	Cash at bank	2,238,399,622.20	2,192,385,712.64
其他貨幣資金	Other monetary assets	444,964,701.55	550,693,225.77
應計利息	Accrued interest on cash at bank	1,425,248.52	1,765,551.64
合計	Total	2,684,848,724.06	2,744,890,888.34
其中：存放在境外的 款項總額	Including: cash deposited abroad	3,299,098.19	86,306,682.11

註：本集團存放境外的款項匯回不受限制，本集團貨幣資金受限情況詳見本附註「五、69.(4)」所述。

1. Cash and Cash Equivalents

Note: The Group has unrestricted remittance rights for overseas deposits. For details on restricted monetary funds, please refer to Note V, 69.(4) in this Appendix.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. 交易性金融資產

2. Financial assets held for trade

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
以公允價值計量且其變動計入當期損益的金融資產	Financial assets at fair value through profit or loss	481,903,004.05	571,813,953.57
其中：權益工具投資	Including: Equity instrument investment	5,241,562.55	2,644,701.72
債券	Bonds	279,367,010.14	440,716,755.27
同業存單	Interbank negotiable certificate of deposit	197,294,431.36	128,452,496.58
合計	Total	481,903,004.05	571,813,953.57

3. 買入返售金融資產

3. Redemptory monetary capital for sale

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
國債逆回購	Treasury reverse repurchase	400,000,000.00	—
合計	Total	400,000,000.00	—

4. 應收票據

4. Notes receivable

(1) 應收票據分類列示

(1) Classification of notes receivable

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
銀行承兌匯票	Bank acceptance bills	63,169,518.54	34,874,135.84
商業承兌匯票	Commercial acceptance bills	393,088,178.00	181,515,003.21
原值合計	Total original value	456,257,696.54	216,389,139.05
減：減值準備	Less: provision for bad debts	5,943,846.29	2,222,405.67
合計	Total	450,313,850.25	214,166,733.38

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

4. 應收票據(續)

(2) 按壞賬計提方法分類列示

類別	Items	年末餘額 31 Dec 2025				
		賬面餘額 Book Balance		壞賬準備 Provision for bad debts		賬面價值 Carrying amount
		金額	比例(%)	金額	壞賬準備比例(%) Proportion of bad debt provision	
		Amount	Proportion (%)	Amount	(%)	
按組合計提壞賬準備	Provision for bad debts by portfolio	456,257,696.54	100.00	5,943,846.29	1.30	450,313,850.25
其中：銀行承兌匯票	Including: Bank acceptance bill	63,169,518.54	13.85	—	—	63,169,518.54
一般票據組合	General bill combination	393,088,178.00	86.15	5,943,846.29	1.51	387,144,331.71
合計	Total	456,257,696.54	100.00	5,943,846.29	1.30	450,313,850.25

類別	Items	年初餘額 31 Dec 2024				
		賬面餘額 Book Balance		壞賬準備 Provision for bad debts		賬面價值 Carrying amount
		金額	比例(%)	金額	壞賬準備比例(%) Proportion of bad debt provision	
		Amount	Proportion (%)	Amount	(%)	
按組合計提壞賬準備	Provision for bad debts by portfolio	216,389,139.05	100.00	2,222,405.67	1.03	214,166,733.38
其中：銀行承兌匯票	Including: Bank acceptance bill	34,874,135.84	16.12	—	—	34,874,135.84
一般票據組合	General bill combination	181,515,003.21	83.88	2,222,405.67	1.22	179,292,597.54
合計	Total	216,389,139.05	100.00	2,222,405.67	1.03	214,166,733.38

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

4. 應收票據 (續)

(3) 本年度計提、收回、轉回的應收票據壞賬準備

類別	Items	年初餘額 31 Dec 2024	本年變動金額 Change amount for the current period		年末餘額 31 Dec 2025
			加：計提 Add: accrual	減：轉回 Less: reversal	
應收票據壞賬準備	Provision for bad debts of notes receivable	2,222,405.67	3,721,440.62	-	5,943,846.29
合計	Total	2,222,405.67	3,721,440.62	-	5,943,846.29

4. Notes receivable (continued)

(3) Provision for bad debts of notes receivable that are accrued, collected or transferred back in this year:

(4) 年末本集團質押的應收票據

(4) The Group have pledged notes receivable at the end of the year

項目	Items	年末已質押金額 Pledged amount on 31 Dec 2025	年初已質押金額 Pledged amount on 31 Dec 2024
銀行承兌匯票	Bank acceptance bills	63,169,518.54	33,289,624.49
合計	Total	63,169,518.54	33,289,624.49

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

4. 應收票據(續)

- (5) 年末本集團已經背書或貼現且在資產負債表日尚未到期的應收票據

項目	Items	年末 終止確認金額 Termination confirmation amount on 31 Dec 2025	年末 未終止確認金額 The confirmed amount not terminated on 31 Dec 2025
商業承兌匯票	Commercial acceptance bills	—	87,495,142.37
合計	Total	—	87,495,142.37

- (6) 本集團本年無實際核銷的應收票據。

(7) 年末應收票據的賬齡

本集團上述年末應收票據的賬齡均為一年以內。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

4. Notes receivable (continued)

- (5) At the end of the year, the Group's notes receivable have endorsed or discounted and have not matured

- (6) There are no notes receivable that have been actually written off by the Group this year

(7) Aging of year-end notes receivable

The age of accounts receivable for the above-mentioned year-end notes of the Group is within one year.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

5. 應收賬款

5. Accounts receivable

(1) 應收賬款按賬齡列示

(1) Accounts receivable listed by aging

		年 末 餘 額 31 Dec 2025		
賬 齡	Aging	應收賬款 Accounts receivable	壞賬準備 Provision for bad debts	壞賬準備比例(%) Percentage(%)
1年以內	Within 1 year	2,827,060,787.58	63,778,711.49	2.26
1-2年	1-2 years	560,307,299.46	68,125,363.65	12.16
2-3年	2-3 years	266,637,880.31	97,680,342.01	36.63
3年以上	Over 3 years	691,901,681.04	578,848,022.20	83.66
其中：3-4年	Including: 3-4 years	125,219,203.24	83,429,644.01	66.63
4-5年	4-5 years	55,153,750.17	41,767,303.09	75.73
5年以上	Over 5 years	511,528,727.63	453,644,075.10	88.68
合 計	Total	4,345,907,648.39	808,425,439.35	18.60

		年 初 餘 額 31 Dec 2024		
賬 齡	Aging	應收賬款 Accounts receivable	壞賬準備 Provision for bad debts	壞賬準備比例(%) Percentage(%)
1年以內	Within 1 year	2,612,068,394.35	86,777,798.81	3.32
1-2年	1-2 years	586,730,951.39	40,052,361.92	6.83
2-3年	2-3 years	228,510,811.18	51,921,232.77	22.72
3年以上	Over 3 years	701,023,130.56	596,360,275.83	85.07
其中：3-4年	Including: 3-4 years	93,091,679.59	46,038,132.12	49.45
4-5年	4-5 years	192,426,995.93	156,944,817.62	81.56
5年以上	Over 5 years	415,504,455.04	393,377,326.09	94.67
合 計	Total	4,128,333,287.48	775,111,669.33	18.78

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

5. 應收賬款(續)

(2) 應收賬款按壞賬計提方法分類列示

組合分類	Classification	年末餘額 31 Dec 2025			
		原值 Original value	壞賬準備比例(%) Percentage(%)	壞賬準備 Provision for bad debts	賬面價值 Carrying amount
按單項計提壞賬準備	Provision for bad debts is recognized separately	598,676,697.98	84.57	506,284,501.53	92,392,196.45
按組合計提壞賬準備	Provision for bad debts is recognized by group	3,747,230,950.41	8.06	302,140,937.82	3,445,090,012.59
其中：關聯公司款項	Including: Related parties	81,625,727.73	—	—	81,625,727.73
風險較低組合	Customers with good credit	78,047,119.63	1.36	1,060,753.67	76,986,365.96
一般客戶款項組合	General customers	3,587,558,103.05	8.39	301,080,184.15	3,286,477,918.90
其中：1年以內	Including: Within 1 year	2,658,297,890.12	1.99	52,909,626.86	2,605,388,263.26
1-2年	1-2 years	543,675,524.21	10.96	59,612,166.31	484,063,357.90
2-3年	2-3 years	183,248,248.22	11.98	21,961,643.34	161,286,604.88
3-4年	3-4 years	69,433,008.28	55.93	38,834,785.45	30,598,222.83
4-5年	4-5 years	21,494,298.74	76.08	16,352,828.71	5,141,470.03
5年以上	Over 5 years	111,409,133.48	100.00	111,409,133.48	—
合計	Total	4,345,907,648.39	18.60	808,425,439.35	3,537,482,209.04

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

5. Accounts receivable (continued)

(2) Accounts receivable classified by bad debt provision method

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

5. 應收賬款(續)

5. Accounts receivable (continued)

(2) 應收賬款按壞賬計提方法分類列示
(續)(2) Accounts receivable classified by bad debt provision
method (continued)

組合分類	Classification	年初餘額 31 Dec 2024			
		原值 Original value	壞賬準備比例(%) Percentage(%)	壞賬準備 Provision for bad debts	賬面價值 Carrying amount
按單項計提壞賬準備	Provision for bad debts is recognized separately	576,974,139.90	87.95	507,449,020.75	69,525,119.15
按組合計提壞賬準備	Provision for bad debts is recognized by group	3,551,359,147.58	7.54	267,662,648.58	3,283,696,499.00
其中：關聯公司款項	Including: Related parties	69,409,302.55	—	—	69,409,302.55
風險較低組合	Customers with good credit	1,800,000.00	—	—	1,800,000.00
一般客戶款項組合	General customers	3,480,149,845.03	7.69	267,662,648.58	3,212,487,196.45
其中：1年以內	Including: Within 1 year	2,595,169,830.57	2.17	56,437,083.50	2,538,732,747.07
1-2年	1-2 years	483,346,633.78	5.03	24,320,443.17	459,026,190.61
2-3年	2-3 years	183,141,386.10	11.61	21,263,511.18	161,877,874.92
3-4年	3-4 years	70,518,839.12	42.30	29,828,923.98	40,689,915.14
4-5年	4-5 years	30,186,480.34	59.72	18,026,011.63	12,160,468.71
5年以上	Over 5 years	117,786,675.12	100.00	117,786,675.12	—
合計	Total	4,128,333,287.48	18.78	775,111,669.33	3,353,221,618.15

註：本集團始終按照相當於整個存續期內預期信用損失的金額計量應收賬款的減值準備，並以逾期天數與違約損失率為基礎計算其預期信用損失。違約損失率基於過去3-5年的實際信用損失經驗計算，並根據歷史數據收集期間的經濟狀況、當前的經濟狀況與本集團所預估的預計存續期內的經濟狀況三者之間的差異進行調整。

Note: The Group always measures the impairment allowance of accounts receivable at an amount equivalent to the expected credit loss over the entire duration, and calculates its expected credit loss based on the number of overdue days and the default loss rate. The LGD is calculated based on the actual credit loss experience in the past 3-5 years, and is based on the differences between the economic conditions during the historical data collection period, the current economic conditions, and the economic conditions estimated by the Group during the expected duration Make adjustments.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

5. 應收賬款(續)

(2) 應收賬款按壞賬計提方法分類列示 (續)

1) 應收賬款按單項計提壞賬準備

單位名稱	Company	年末餘額 31 Dec 2025			計提理由 Reason for provision
		賬面餘額 Book balance	壞賬準備 Provision for bad debts	壞賬準備比例(%) Percentage(%)	
龍海集團有限公司	NongHai Group Ltd.	121,655,047.53	72,993,028.52	60.00	預計無法全額收回 Not expected to be fully recoverable
北京萬源工業有限公司及其子公司	Beijing Wanyuan Industry Co., Ltd and its subsidiaries	108,392,413.49	108,392,413.49	100.00	預計無法收回 Not expected to be recoverable
綦江齒輪傳動有限公司	Qijiang Gear Transmission Co., Ltd.	65,447,654.87	65,447,654.87	100.00	預計無法收回 Not expected to be recoverable
華儀風能有限公司	Huayi Wind Energy Co., Ltd.	34,705,986.18	34,705,986.18	100.00	預計無法收回 Not expected to be recoverable
江蘇德龍鎳業有限公司	Jiangsu Delong Nickel Industry Co., Ltd.	19,170,000.00	13,732,619.00	71.64	預計無法全額收回 Not expected to be fully recoverable
山東國風風電設備有限公司	Shandong Guofeng Wind Power Equipment Co., Ltd.	12,598,900.00	12,598,900.00	100.00	預計無法收回 Not expected to be recoverable
成都明然智能科技有限公司	Chengdu Mingran Intelligent Technology Co., Ltd.	12,493,959.01	7,150,990.85	57.24	預計無法全額收回 Not expected to be fully recoverable
重慶鵝牌電線電纜有限公司成都經營部	Chongqing Gepai Electric Wire and Cable Co., Ltd. Chengdu Business Department	11,151,012.11	11,151,012.11	100.00	預計無法收回 Not expected to be recoverable
吉林省中通電力工程有限公司	Jilin Zhongtong Electric Power Engineering Co., Ltd.	10,528,389.04	10,528,389.04	100.00	預計無法收回 Not expected to be recoverable
重慶江北機械有限責任公司	Chongqing Jiangbei Machinery Co., Ltd.	10,075,071.36	10,075,071.36	100.00	預計無法收回 Not expected to be recoverable
WaterGenPower S.r.l.(WGP)	Water Gen Power S.r.l.(WGP)	8,343,351.78	8,343,351.78	100.00	預計無法收回 Not expected to be recoverable
中建五局第三建設有限公司	The Third Construction Co., Ltd. of China Construction Fifth Engineering Bureau	7,358,802.23	1,203,163.98	16.35	預計無法全額收回 Not expected to be fully recoverable
重慶工業設備安裝集團有限公司	Chongqing Industrial Equipment Installation Group Co., Ltd.	7,265,174.14	3,269,328.36	45.00	預計無法全額收回 Not expected to be fully recoverable
托克托縣宏昌機械製造有限公司	Tokto County Hongchang Machinery Manufacturing Co., Ltd.	7,011,308.09	7,011,308.09	100.00	預計無法收回 Not expected to be recoverable
重慶華浩冶煉有限公司	Chongqing Huahao Smelting Co., Ltd.	6,285,499.20	6,285,499.20	100.00	預計無法收回 Not expected to be recoverable
重慶中港商業有限公司	Chongqing Zhongzhan Commercial Co., Ltd.	5,048,726.50	5,048,726.50	100.00	預計無法收回 Not expected to be recoverable
其他零星客商	Other miscellaneous customers	151,145,402.45	128,347,058.20	84.92	預計無法全額收回 Not expected to be fully recoverable
合計	Total	598,676,697.98	506,284,501.53	84.57	

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

5. Accounts receivable (continued)

(2) Accounts receivable classified by bad debt provision method (continued)

1) Accounts receivable are provisioned for bad debts on a single basis

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

5. 應收賬款 (續)

(2) 應收賬款按壞賬計提方法分類列示 (續)

1) 應收賬款按單項計提壞賬準備 (續)

註：本集團本年按單項計提壞賬準備的應收款主要為由於債務方發生財務困難或款項賬齡較長收回或全額收回可能性較低款項。

(3) 本年計提、轉回(或收回)的壞賬準備情況

5. Accounts receivable (continued)

(2) Accounts receivable classified by bad debt provision method (continued)

1) Accounts receivable are provisioned for bad debts on a single basis (continued)

Note: The Group's receivables based on single item provision for bad debts in this year are mainly due to financial difficulties of the debtor or a longer ageing of the account or a lower probability of full recovery.

(3) Bad debt reserves provisioned, reversed (or recovered) this period

類別	Items	年初餘額 31 Dec 2024	本年變動金額 Movement in current period					年末餘額 31 Dec 2025
			計提 Provision	加：其他非流動 資產壞賬準備 重分類金額 Add: The amount reclassified for impairment of other non- current assets	減：收回或轉回 Less: Withdrawal or reversal	減：核銷或轉銷 Less: Write-off or transfer	加：其他變動 Add: Other decreases	
應收賬款壞 賬準備	Bad debt provision for accounts receivable	775,111,669.33	25,249,349.24	17,093,155.27	2,018,354.56	5,114,895.62	-1,895,484.31	808,425,439.35
合計	Total	775,111,669.33	25,249,349.24	17,093,155.27	2,018,354.56	5,114,895.62	-1,895,484.31	808,425,439.35

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

5. 應收賬款(續)

(4) 本年實際核銷的應收賬款

項目 Items	核銷金額 Written-off Amount
實際核銷的應收賬款 Actually written-off accounts receivable	1,891,115.37

其中重要的應收賬款核銷情況：無。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

5. Accounts receivable (continued)

(4) Accounts receivable actually written off this year

Significant accounts receivable written-off particulars : No.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

5. 應收賬款(續)

5. Accounts receivable (continued)

(5) 按欠款方歸集的年末餘額前五名的應收賬款和合同資產情況

(5) Accounts receivable and contract assets of the top five year-end balances collected by the debtor

單位名稱	Company	應收賬款 年末餘額 The ending balance of accounts receivable	合同資產 年末餘額 The ending balance of contract assets	應收賬款 和合同資產 年末餘額 The ending balance of accounts receivable and contract assets	佔應收賬款 和合同資產 年末餘額合 計的比例 (%) Proportion to the total ending balance of accounts receivable and contract assets(%)	應收賬款和 合同資產壞賬 準備年末餘額 The ending balance of bad debt provisions for accounts receivable and contract assets
金風科技股份有限公司	Goldwind Science & Technology Co., Ltd.	534,150,714.58	134,160,463.21	668,311,177.79	12.49	9,418,542.61
中國船舶重工集團公司	China Shipbuilding Industry Corporation	76,627,119.63	64,636,579.62	141,263,699.25	2.64	1,965,665.78
運達能源科技集團股份有限公司	Yunda Energy Technology Group Co., Ltd.	85,163,250.01	47,748,840.00	132,912,090.01	2.48	1,860,769.26
NONGHAIGROUPCO. LTD.	NONGHAIGROUPCO.LTD.	121,655,047.53		121,655,047.53	2.27	72,993,028.52
中鐵電氣化局集團有限公司	China Railway Electrification Bureau Group Co., Ltd.	61,735,164.85	41,155,844.28	102,891,009.13	1.92	123,469.21
合計	Total	879,331,296.60	287,701,727.11	1,167,033,023.71	21.80	86,361,475.38

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

6. 合同資產

(1) 合同資產情況

項目	Items	年末餘額 31 Dec 2025		
		Book balance 賬面餘額	Provision for impairment 減值準備	Carrying amount 賬面價值
與建造合同相關的 合同資產	Contract assets related to construction contracts	12,575,892.05	140,047.23	12,435,844.82
一般業務形成的合 同資產	Contract assets formed by general business	990,508,264.65	97,743,244.69	892,765,019.96
合計	Total	1,003,084,156.70	97,883,291.92	905,200,864.78

項目	Items	年初餘額 31 Dec 2024		
		Book balance 賬面餘額	Provision for impairment 減值準備	Carrying amount 賬面價值
與建造合同相關的 合同資產	Contract assets related to construction contracts	18,321,668.60	—	18,321,668.60
一般業務形成的合 同資產	Contract assets formed by general business	941,480,154.12	97,713,074.10	843,767,080.02
合計	Total	959,801,822.72	97,713,074.10	862,088,748.62

(2) 本年內賬面價值發生的重大變動金額和原因

除因完成履約義務或結算手續轉入應收賬款外，合同資產的賬面價值在本年內未發生重大變動。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

6. Contract assets

(1) The situation of contractual assets

		年末餘額 31 Dec 2025		
		Book balance 賬面餘額	Provision for impairment 減值準備	Carrying amount 賬面價值
與建造合同相關的 合同資產	Contract assets related to construction contracts	12,575,892.05	140,047.23	12,435,844.82
一般業務形成的合 同資產	Contract assets formed by general business	990,508,264.65	97,743,244.69	892,765,019.96
合計	Total	1,003,084,156.70	97,883,291.92	905,200,864.78

		年初餘額 31 Dec 2024		
		Book balance 賬面餘額	Provision for impairment 減值準備	Carrying amount 賬面價值
與建造合同相關的 合同資產	Contract assets related to construction contracts	18,321,668.60	—	18,321,668.60
一般業務形成的合 同資產	Contract assets formed by general business	941,480,154.12	97,713,074.10	843,767,080.02
合計	Total	959,801,822.72	97,713,074.10	862,088,748.62

(2) The amount and reasons for significant changes in book value during this year

Except for transferring into account receivable due to the fulfillment of obligation or settlement procedure, the carrying amount of contractual assets has not changed significantly during this year.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

6. 合同資產(續)

(3) 合同資產按壞賬計提方法分類列示

類別	Items	年末餘額 31 Dec 2025				
		賬面餘額 Book balance		壞賬準備 Provision for bad debts		賬面價值 Carrying amount
		金額	比例(%)	金額	計提比例(%)	
		Amount	Proportion (%)	Amount	Provision ratio (%)	
按單項計提壞賬準備	Provision for bad debts based on individual items	8,154,396.42	0.81	8,154,396.42	100.00	-
其中：一般客戶款項組合	Including: General customer fund combination	8,154,396.42	0.81	8,154,396.42	100.00	-
按組合計提壞賬準備	Provision for bad debts by combination	994,929,760.28	99.19	89,728,895.50	9.02	905,200,864.78
其中：與建造合同相關的合同資產	Including: Contract assets related to construction contracts	12,575,892.05	1.25	140,047.23	1.11	12,435,844.82
一般客戶款項組合	General customer fund combination	982,353,868.23	97.94	89,588,848.27	9.12	892,765,019.96
合計	Total	1,003,084,156.70	100.00	97,883,291.92	9.76	905,200,864.78

類別	Items	年初餘額 31 Dec 2024				
		賬面餘額 Book balance		壞賬準備 Provision for bad debts		賬面價值 Carrying amount
		金額	比例(%)	金額	計提比例(%)	
		Amount	Proportion (%)	Amount	Provision ratio (%)	
按單項計提壞賬準備	Provision for bad debts based on individual items	15,479,220.22	1.61	15,479,220.22	100.00	-
其中：一般客戶款項組合	Including: General customer fund combination	15,479,220.22	1.61	15,479,220.22	100.00	-
按組合計提壞賬準備	Provision for bad debts by combination	944,322,602.50	98.39	82,233,853.88	8.71	862,088,748.62
其中：與建造合同相關的合同資產	Including: Contract assets related to construction contracts	18,321,668.60	1.91	-	-	18,321,668.60
一般客戶款項組合	General customer fund combination	926,000,933.90	96.48	82,233,853.88	8.88	843,767,080.02
合計	Total	959,801,822.72	100.00	97,713,074.10	10.18	862,088,748.62

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

6. 合同資產(續)

6. Contract assets (continued)

(3) 合同資產按壞賬計提方法分類列示
(續)(3) Contract assets are classified and presented according to
the bad debt provision method (continued)

1) 合同資產按單項計提壞賬準備

1) Provision for bad debts on a single basis for contract
assets

名稱 Company	年初餘額 31 Dec 2024		年末餘額 31 Dec 2025			
	賬面餘額 Book balance	壞賬準備 Provision for bad debts	賬面餘額 Book balance	壞賬準備 Provision for bad debts	計提比例(%) Provision ratio (%)	計提理由 Reason for provision
上海福伊特水電設備有限公司 Shanghai Fuyite Hydroelectric Equipment Co., Ltd	7,331,423.80	7,331,423.80	-	-	-	
淘沙寨開發股份有限公司 THAO SA CHAI DEVELOPMENT JOINT STOCK COMPANY	479,040.30	479,040.30	479,040.30	479,040.30	100.00	預計無法收回 Not expected to be recoverable
HPDTanLocJSC HPD Tan Loc JSC	1,324,814.13	1,324,814.13	1,324,814.13	1,324,814.13	100.00	預計無法收回 Not expected to be recoverable
酉陽縣興源水電開發有限公司 Youyang County Xingyuan Hydropower Development Co., Ltd	389,000.00	389,000.00	389,000.00	389,000.00	100.00	預計無法收回 Not expected to be recoverable
臨潭縣資堡水利發電有限責任公司 Lintan County Zibao Water Conservancy and Power Generation Co., Ltd	5,700,000.00	5,700,000.00	5,700,000.00	5,700,000.00	100.00	預計無法收回 Not expected to be recoverable
貴州中水建設管理股份有限公司 Guizhou Zhongshui Construction Management Co., Ltd.	65,000.00	65,000.00	65,000.00	65,000.00	100.00	預計無法收回 Not expected to be recoverable
陝西派思燃氣產業裝備製造有限公司 Shaanxi Paisi Gas Industry Equipment Manufacturing Co., Ltd.	189,941.99	189,941.99	189,941.99	189,941.99	100.00	預計無法收回 Not expected to be recoverable
上海電力建設有限責任公司 Shanghai Electric Power Construction Co., Ltd.	-	-	6,600.00	6,600.00	100.00	預計無法收回 Not expected to be recoverable
合計 Total	15,479,220.22	15,479,220.22	8,154,396.42	8,154,396.42		

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

6. 合同資產(續)

(3) 合同資產按壞賬計提方法分類列示
(續)

2) 合同資產按組合計提壞賬準備

名稱	Company	年末餘額 31 Dec 2025		
		賬面餘額 Book balance	壞賬準備 Provision for bad debts	計提比例(%) Provision ratio (%)
與建造合同相關的 合同資產	Contract assets related to construction contracts	12,575,892.05	140,047.23	1.11
一般客戶款項組合	General customer fund combination	982,353,868.23	89,588,848.27	9.12
合計	Total	994,929,760.28	89,728,895.50	9.02

名稱	Company	年初餘額 31 Dec 2024		
		賬面餘額 Book balance	壞賬準備 Provision for bad debts	計提比例(%) Provision ratio (%)
與建造合同相關的 合同資產	Contract assets related to construction contracts	18,321,668.60	—	—
一般客戶款項組合	General customer fund combination	926,000,933.90	82,233,853.88	8.88
合計	Total	944,322,602.50	82,233,853.88	8.71

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

6. 合同資產(續)

(4) 合同資產本年計提、收回或轉回的壞賬準備情況

項目	Items	本年計提 Provision for this period	本年收回 或轉回 Recovered or reversed for this period	本年轉銷/ 核銷 Transfer or write off for this period	其他變動 Other changes	原因 Reason
合同資產壞賬準備	Bad debt provision for contract assets	1,891,439.23	374,450.27	186,069.80	-1,160,701.34	Changes in the consolidation scope 合併範圍變動
合計	Total	1,891,439.23	374,450.27	186,069.80	-1,160,701.34	-

6. Contract assets (continued)

(4) The provision for bad debts of contract assets provisioned, recovered or reversed during this year.

(5) 本年實際核銷的合同資產

項目	Items	核銷金額 write-off amount
實際核銷的合同資產	contractual assets written off	186,069.80

(5) Actual contract assets written off during this period.

其中重要的合同資產核銷情況：無。

Key write-off events of contract assets: No.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

7. 應收款項融資

7. Receivable financing

(1) 應收款項融資分類列示

(1) Classification of receivables financing

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
按公允價值計量的銀行 承兌匯票	Banker's acceptance measured at fair value	442,091,775.87	320,803,304.33
按公允價值計量的債權 轉讓憑證	Debt assignment certificate measured at fair value	135,861,531.90	314,816,584.57
合計	Total	577,953,307.77	635,619,888.90

(2) 應收款項融資本年增減變動及公允
價值變動情況：(2) Changes in receivables financing and fair value
fluctuations for the current year:

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
成本	Cost	581,260,096.82	635,619,888.90
公允價值	Fair value	577,953,307.77	635,619,888.90
累計計入其他綜合收益 的公允價值變動金額	Cumulative amount of fair value changes recognized in other comprehensive income	-3,306,789.05	—

註1：本集團視日常資金管理的需要，
將銀行承兌匯票及債權轉讓憑證
分類為以公允價值計量且其變動
計入其他綜合收益的金融資產。

Note1: According to the needs of daily fund management,
the Group classifies bank acceptance bills and
the debt transfer certificate into financial assets
measured at fair value and the changes of which
are included in other comprehensive income. Since
the change of fair value at the end of the period has
little impact on the statements, the group presents
receivables financing according to book value.

註2：債權轉讓憑證系指本集團取得的
雲信、迪鏈等不附追索權的數字
化債權憑證。

Note2: The creditor's rights transfer certificates refer to
the digitized certificates with no recourse, such as
“Yunxin” and “Dilian”, obtained by the Group.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

7. 應收款項融資(續)

(3) 應收款項融資按壞賬計提方法分類 列示

		年末餘額 31 Dec 2025				
		賬面餘額 Book balance		壞賬準備 Provision for bad debts		
		金額	比例(%)	金額	計提比例(%)	賬面價值
類別	Items	Amount	Percentage (%)	Amount	Provision ratio (%)	Carrying amount
按組合計提壞賬準備	Provision for bad debts by combination	579,012,514.78	100.00	1,059,207.01	0.18	577,953,307.77
其中：銀行承兌匯票	Including: Bank acceptance bill	442,091,775.87	76.35			442,091,775.87
債權轉讓憑證	Debt transfer certificate	136,920,738.91	23.65	1,059,207.01	0.77	135,861,531.90
其中：關聯方票證組合	Including: Combination of related party tickets	393,115.07	0.07			393,115.07
一般票證組合	General ticket combination	136,527,623.84	23.58	1,059,207.01	0.78	135,468,416.83
合計	Total	579,012,514.78	100.00	1,059,207.01	0.18	577,953,307.77

		年初餘額 31 Dec 2024				
類別	Items	賬面餘額 Book balance		壞賬準備 Provision for bad debts		賬面價值 Carrying amount
		金額	比例(%)	金額	計提比例(%)	
		Amount	Percentage (%)	Amount	Provision ratio (%)	
按組合計提壞賬準備	Provision for bad debts by combination	638,910,758.89	100.00	3,290,869.99	0.52	635,619,888.90
其中：銀行承兌匯票	Including: Bank acceptance bill	320,803,304.33	50.21	–	–	320,803,304.33
債權轉讓憑證	Debt transfer certificate	318,107,454.56	49.79	3,290,869.99	1.03	314,816,584.57
其中：關聯方票證組合	Including: Combination of related party tickets	944,660.87	0.15	–	–	944,660.87
一般票證組合	General ticket combination	317,162,793.69	49.64	3,290,869.99	1.04	313,871,923.70
合計	Total	638,910,758.89	100.00	3,290,869.99	0.52	635,619,888.90

註：本集團無單項計提減值準備的應收款項融資。年末本集團按照整個存續期預期信用損失計量壞賬準備。本集團認為所持的銀行承兌匯票不存在重大信用風險，不會因銀行違約而產生重大損失。

Note: The Group does not have a single bank acceptance bill for impairment provision. At the end of the year, the Group measures bad debt provisions based on the expected credit losses throughout its lifetime. The Group believes that the bank acceptance bills held do not have significant credit risk and will not cause significant losses due to bank defaults.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

7. 應收款項融資(續)

7. Receivable financing (continued)

(4) 應收款項融資本年計提、收回或轉回的壞賬準備情況

(4) The provision for bad debts in the annual provision, recovery or reversal of accounts receivable financing

類別	Items	年初餘額 31 Dec 2024	本年變動金額 Movement in current period				年末餘額 31 Dec 2025
			計提 Provision	收回或轉回 Withdrawal or reversal	轉銷或核銷 Transfer or write off	其他變動 Other changes	
減值準備	Impairment provision	3,290,869.99	-2,103,662.98	-	-	128,000.00	1,059,207.01
合計	Total	3,290,869.99	-2,103,662.98	-	-	128,000.00	1,059,207.01

註：其他減少系對子公司世瑪德喪失
控制權出表影響

Note: The other changes are primarily due to the
deconsolidation of the subsidiary, Sino – Germany
Smart, following the loss of control over it.

(5) 年末已用於質押的應收款項融資

(5) Receivable financing already used for pledge at the end of the period

無。

None.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

7. 應收款項融資(續)

(6) 年末本集團已經背書或貼現且在資產負債表日尚未到期的應收款項融資

項目	Items	終止確認金額 Termination confirmation amount	未終止確認金額 The confirmed amount is not terminated
銀行承兌匯票	Bank acceptance bill	2,291,939,202.34	—
債權轉讓憑證	Document of creditor's rights transfer	488,044,217.10	—
合計	Total	2,779,983,419.44	—

註：年末本集團背書予供貨商以支付其材料採購款未到期的應收款項融資人民幣2,779,983,419.44元，本集團管理層認為：(1)已背書轉讓或貼現但尚未到期的銀行承兌匯票和債權轉讓憑證所有權的風險及回報已實質轉移，故而完全終止確認該等應收款項融資及應付供貨商款項，本集團對該等完全終止確認的未到期應收款項融資的繼續涉入程度以出票銀行無法向票據持有人結算款項為限。本集團繼續涉入所承受的可能最大損失為本集團背書予供貨商的未到期應收款項融資款項年末人民幣2,779,983,419.44元。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

7. Receivable financing (continued)

(6) Receivable financing that have been endorsed or discounted by the Group and have not expired at the end of the year:

Note: As of the end of the year, the Group has endorsed unexpired trade receivables financing amounting to RMB2,779,983,419.44 to suppliers for payment of material purchase prices. The management of the Group is of the view that: The risks and rewards of ownership of bank acceptance drafts that have been endorsed, transferred, or discounted but are not yet due, as well as the rights to creditor's rights transfer certificates, have been substantially transferred. Therefore, such trade receivables financing and payables to suppliers have been completely derecognized. The Group's continuing involvement in such completely derecognized unexpired trade receivables financing is limited to the scenario where the issuing bank fails to settle the amount with the bill holder. The maximum possible loss that the Group may bear due to such continuing involvement is the ending balance of the unexpired trade receivables financing endorsed by the Group to suppliers, which is RMB2,779,983,419.44.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

7. 應收款項融資(續)

(7) 本年實際核銷的應收款項融資

無。

8. 預付款項

(1) 預付款項賬齡分析

項目	Items	年末金額 31 Dec 2025	年初金額 31 Dec 2024
1年以內	Within 1 year	211,757,470.41	179,134,225.50
1-2年	1-2 years	6,550,401.92	8,204,816.07
2-3年	2-3 years	3,302,320.65	1,224,148.48
3年以上	More than 3 years	5,127,356.53	4,315,195.42
合計	Total	226,737,549.51	192,878,385.47
減：減值準備	Less: Provision for diminution in value	7,268,729.53	5,301,527.26
預付帳款淨值	Net value	219,468,819.98	187,576,858.21

註：年末本集團賬齡超一年以上的預付帳款金額為人民幣14,980,079.10元(年初金額：人民幣13,744,159.97元)，主要為預付材料貨款，供貨周期較長，材料尚未到貨。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

7. Receivable financing (continued)

(7) Financing of accounts receivable actually written off during the period.

None.

8. Prepayments

(1) Aging analysis

Note: As of the end of the year, the Group's prepaid accounts with an age of more than one year were RMB14,980,079.10 (The beginning of the period: RMB13,744,159.97), which were mainly prepayments for materials, because the delivery cycle was long and the materials had not arrived.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

8. 預付款項(續)

(2) 按預付對象歸集的年末餘額前五名的預付款情況

8. Prepayments (continued)

(2) Prepaid accounts with an aging of over 1 year and significant amounts

債務單位 Name of debtors	年末餘額 31 Dec 2025	賬齡 Aging	佔預付款項年末餘額合計數的比例(%) Percentage (%)
中銅國際貿易集團有限公司 China Copper International Trade Group Co., Ltd.	19,031,622.93	1年以內 Within one year	8.39
中銅(昆明)銅業有限公司 China Copper (Kunming) Copper Co., Ltd.	13,193,784.49	1年以內 Within one year	5.82
國網重慶市電力公司市南供電分公司 State Grid Chongqing Electric Power Company Shinan Power Supply Branch	9,500,000.00	1年以內 Within one year	4.19
西門子(中國)有限公司 Siemens (China) Co., Ltd.	8,510,442.91	1年以內 Within one year	3.75
重慶興騰機電設備有限公司 Chongqing Xingteng Mechanical and Electrical Equipment Co., Ltd.	6,722,975.68	1年以內 Within one year	2.97
合計 Total	56,958,826.01	—	25.12

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

8. 預付款項(續)

(3) 本年度計提、轉回(或收回)的壞賬準備

類別	年初餘額	本年計提	轉回或收回	其他變動	年末餘額
Name of debtors	31 Dec 2024	Accrued	Collected or transferred back	Other changes	31 Dec 2025
預付帳款壞賬準備 Prepayment account provision for bad debts	5,301,527.26	1,967,202.27	-	-	7,268,729.53
合計 Total	5,301,527.26	1,967,202.27	-	-	7,268,729.53

8. Prepayments (continued)

(3) Provision made for bad debts, transferred or recovered this period

9. 其他應收款

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
應收股利	Dividend receivable	320,243,675.61	288,932,461.02
其他應收款	Other receivables	211,528,826.60	490,315,670.13
合計	Total	531,772,502.21	779,248,131.15
減：減值準備	Less: provision for bad debts	60,010,385.41	340,616,425.89
淨額	Net value	471,762,116.80	438,631,705.26

9. Other receivables

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

9. 其他應收款(續)

9. Other receivables (continued)

9.1 應收股利

9.1 Dividend receivable

(1) 應收股利分類

(1) The classification of dividend receivable

項目(或被投資單位)	Items (or Investees)	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶康明斯發動機有限公司	Chongqing Cummins Engine Co., Ltd.	318,306,219.23	286,995,004.64
重慶紅岩方大汽車懸架有限公司	Chongqing Hongyan Fangda Automobile Suspension Co., Ltd.	1,937,456.38	1,937,456.38
合計	Total	320,243,675.61	288,932,461.02
減：減值準備	Less: provision for bad debts	1,937,456.38	—
淨額	Net value	318,306,219.23	288,932,461.02

(2) 重要的賬齡超過1年的應收股利

(2) The major dividend receivable aged over 1 year

項目(或被投資單位)	年末餘額 31 Dec 2025	賬齡 Aging	未收回原因 The reason for not receiving	是否發生減值及其判斷依據 Whether the impairment occurs and its judgment basis
重慶紅岩方大汽車懸架有限公司 Chongqing Hongyan Fangda Automobile Suspension Co., Ltd.	1,937,456.38	5年以上 Over 5 years	對方尚未支付 No payment	預計無法收回 Not expected to be recoverable
合計 Total	1,937,456.38			

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

9. 其他應收款(續)

9. Other receivables (continued)

9.2 其他應收款

9.2 Other receivables

(1) 其他應收款按款項性質分類

(1) Other receivables are classified by the nature of the amount listed below :

款項性質	Nature	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
代收代付款項	Collection and payment on agency basis	20,318,313.21	202,728,461.68
資產、土地處置款	Assets and land disposal receivable	1,500,000.00	12,327,550.00
關聯公司款項	Amounts due from related companies	62,051,885.10	45,399,018.48
借款及利息	Borrowing and interest	—	88,531,658.42
保證金	Deposit receivable	50,184,084.46	47,502,011.70
住房修理基金	Housing repair fund	25,482,076.41	25,168,211.66
備用金	Imprest fund	2,192,147.92	8,594,215.06
預付購房款	Prepayment for house purchase	12,622,437.20	12,622,437.20
其他	Others	37,177,882.30	47,442,105.93
其他應收款賬款餘額合計	Total	211,528,826.60	490,315,670.13
減：減值準備	Less: provision for bad debts	58,072,929.03	340,616,425.89
其他應收款賬面淨值合計	Net value	153,455,897.57	149,699,244.24

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

9. 其他應收款(續)

9.2 其他應收款(續)

(2) 按賬齡分析如下

賬齡	Aging	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
1年以內	Within 1 year	103,383,606.14	82,481,031.44
1至2年	1-2 years	19,384,016.05	19,959,559.27
2至3年	2-3 years	5,223,958.06	27,933,983.15
3年以上	Over 3 years	83,537,246.35	359,941,096.27
其中：3至4年	Including: 3-4 years	23,177,760.99	22,190,846.88
4至5年	4-5 years	20,849,199.04	208,431,070.83
5年以上	Over 5 years	39,510,286.32	129,319,178.56
其他應收款賬款餘額合計	Total balance of other accounts receivable	211,528,826.60	490,315,670.13
減：壞賬準備	Less: provision for bad debts	58,072,929.03	340,616,425.89
其他應收款賬面淨值合計	Total net book value of other receivables	153,455,897.57	149,699,244.24

註：本集團其他應收款賬齡自
其他應收款確認日開始計
算。

Note: The ageing of other receivables of the Group
is calculated from the date when other
receivables are recognized.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

9. 其他應收款(續)

9. Other receivables (continued)

9.2 其他應收款(續)

9.2 Other receivables (continued)

(3) 按預期信用風險特徵計提壞
賬準備的其他應收款

(3) The other receivables recognized provision for bad
debts according to expected credit risk characters

壞賬準備	Bad Debt provision	第一階段 未來12個月 預期信用損失 The First Stage Expected credit loss within 12 months	第二階段 整個存續期 預期信用損失 (未發生信用減值) The Second Stage Expected credit loss within the entire duration (No credit impairment has occurred)	第三階段 整個存續期 預期信用損失 (已發生信用減值) The Third Stage Expected credit loss within the entire duration (Credit impairment has occurred)	合計 Total
年初餘額	Balance on 31 Dec 2024	1,026,648.04	9,444,876.76	330,144,901.09	340,616,425.89
年初其他應收款壞賬準備賬面餘額在本期	The book balance of bad debt provision for other receivables as of December 31, 2024 in the current period				
—轉入第二階段	— Moving on to the second stage				
—轉入第三階段	— Moving on to the third stage	-	-1,180,000.00	1,180,000.00	-
—轉回第二階段	— Switch back to the second stage				
—轉回第一階段	— Switch back to the first stage				
本期計提	Provision	-591,067.58	-1,025,238.74	6,349,039.50	4,732,733.18
本期轉回	Transferred back				
本期轉銷	Transfer				
本期核銷	Write-off	-	-	287,276,230.04	287,276,230.04
其他變動	Other changes				
年末餘額	Balance on 31 Dec 2025	435,580.46	7,239,638.02	50,397,710.55	58,072,929.03

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

9. 其他應收款(續)

9.2 其他應收款(續)

(3) 按預期信用風險特徵計提壞賬準備的其他應收款(續)

1) 單獨進行預期信用測試的款項

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

9. Other receivables (continued)

9.2 Other receivables (continued)

(3) The other receivables recognized provision for bad debts according to expected credit risk characters (continued)

1) The other receivables recognized provision for bad debts separately:

名稱	Name of debtors	年末餘額 31 Dec 2025				計提理由
		賬面餘額 Book balance	壞賬準備 Provision for bad debts	比例(%) Percentage (%)	Reason	
綦江齒輪傳動有限公司	Qijiang Gear Transmission Co., Ltd.	19,325,365.24	19,325,365.24	100.00	Not expected to be recoverable	預計無法收回
重慶港天物業有限公司	Chongqing Gangtian Property Co., Ltd.	9,680,000.00	9,680,000.00	100.00	Not expected to be recoverable	預計無法收回
重慶錦牌電工材料有限公司	Chongqing Gepai Electrical Materials Co., Ltd.	7,187,100.61	7,187,100.61	100.00	Not expected to be recoverable	預計無法收回
重慶泉海機械有限公司等	Chongqing Quanhai Machinery Co., Ltd.	4,981,900.79	4,981,900.79	100.00	Not expected to be recoverable	預計無法收回
重慶重大高科物業發展有限公司	Chongqing University High-tech Property Development Co., Ltd.	2,942,437.20	2,942,437.20	100.00	Not expected to be recoverable	預計無法收回
重慶鼎晉電力工程技術有限公司	Chongqing Dingjin Electric Power Engineering Technology Co., Ltd.	1,500,000.00	1,500,000.00	100.00	Not expected to be recoverable	預計無法收回
其他客商	Others	4,780,906.71	4,780,906.71	100.00	Not expected to be recoverable	預計無法收回
合計	Total	50,397,710.55	50,397,710.55			

註：本集團本年單項計提壞賬準備的其他應收款主要系由於債務人發生財務困難或賬齡較長款項，本集團管理層預計無法收回或無法全額收回。

Note: The provision for bad debts of the other receivable made individually during this year were mainly due to financial difficulties or long-aging accounts of the debtor. The management of the Group is expected to be unable to recover them or to recover them in full.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

9. 其他應收款(續)

9. Other receivables (continued)

9.2 其他應收款(續)

9.2 Other receivables (continued)

(4) 本年計提、轉回(或收回)的
壞賬準備情況

(4) Provision for bad debts that are accrued, collected or
transferred back during this year:

類別	Items	年初餘額 31 Dec 2024	本年變動情況 Movement in current period					年末餘額 31 Dec 2025
			計提 Accrued	收回或轉回 Collected or transferred back	核銷 Write-off	重分類至 預付賬款 Reclassified to prepaid accounts	其他減少 Other decreases	
其他應收賬款 壞賬準備	Provision for bad debts of other receivable	340,616,425.89	4,732,733.18	-	287,276,230.04	-	-	58,072,929.03
合計	Total	340,616,425.89	4,732,733.18	-	287,276,230.04	-	-	58,072,929.03

(5) 本集團本年核銷的其他應收
款情況

(5) Other receivables written off by the Group during this
period

項目	Items	核銷金額 Write-off amount
實際核銷的其他應收款	contractual assets written off	287,276,230.04

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

9. 其他應收款(續)

9.2 其他應收款(續)

(5) 本集團本年核銷的其他應收款情況(續)

其中重要的其他應收款核銷情況：

單位名稱	其他應收款性質	核銷金額	核銷原因	履行的核銷程序	款項是否由關聯交易產生
Company	Contractual asset nature	Write-off amount	Write-off reason	Procedures for write-off of performance	Whether the amount is generated from related party transactions
重慶商社化工有限公司	借款及利息	287,276,230.04	預計無法收回	第七屆董事會2025年第五次臨時會議決議	否
Chongqing Commercial Group Chemical Co., Ltd.	Loan and interest	287,276,230.04	Not expected to be recoverable	Resolution of the Fifth Interim Meeting of the Seventh Board of Directors in 2025	No
合計 Total		287,276,230.04			

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

9. Other receivables (continued)

9.2 Other receivables (continued)

(5) Other receivables written off by the Group during this period (continued)

Key write-off events of contract assets:

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

9. 其他應收款(續)

9. Other receivables (continued)

9.2 其他應收款(續)

9.2 Other receivables (continued)

(6) 按欠款方歸集的年末餘額前五名的其他應收款情況

(6) Top five debtors of other receivables collected according to the arrears

對方單位	款項性質	年末餘額	賬齡	佔其他應收款年末餘額合計數的比例(%)	壞賬準備金額
Name of debtors	Nature	31 Dec 2025	Aging	Percentage (%)	Provision for bad debts amount
重慶機電控股集團機電工程技術有限公司	關聯公司款項	32,371,293.00	4-5年	15.30	-
Chongqing Mechanical & Electrical Holding Group Mechanical & Electrical Engineering Technology Co., Ltd.	Amounts due from related parties		4-5 years		
綦江齒輪傳動有限公司	關聯公司款項	19,841,743.24	4-5年	9.38	19,841,743.24
Qijiang Gear Transmission Co., Ltd.	Amounts due from related parties		4-5 years		
重慶市住房公積金管理中心	住房修理基金	15,359,114.28	1年以內、1-2年、2-3年、3-4年、4-5年、5年以上	7.26	-
Chongqing Housing Provident Fund Management Center	Housing Maintenance Fund		Within year, 1-2 years, 2-3 years, 3-4 years, 4-5 years, over 5 years		
如東縣財政局	保證金	14,306,070.00	3-4年、4-5年	6.76	-
Rudong County Finance Bureau	Security deposit		3-4 years, 4-5 years		
重慶港天物業有限公司	預付購房款	9,680,000.00	5年以上	4.58	9,680,000.00
Chongqing Gangtian Property Co., Ltd.	Advance payment for property purchase		Over 5 years		
合計		91,558,220.52		43.28	29,521,743.24
Total					

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

9. 其他應收款(續)

9.2 其他應收款(續)

- (7) 因資金集中管理而列報於其
他應收款
無。

(8) 應收員工借款情況

借款人姓名 Name of borrower	
借款用途 Usage of loan	
借款金額 Loan amount	
— 本年度(人民幣元) — This year (RMB)	
— 上年度(人民幣元) — Last year (RMB)	
壞賬準備金額(人民幣元) Bad debt provision amount (RMB)	

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

9. Other receivables (continued)

9.2 Other receivables (continued)

- (7) Reported as other receivables due to centralized fund
management
None.

(8) Receivable employee loans

本集團下屬員工 Employees under the Group	
備用金 Reserved fund	
	2,192,147.92
	8,594,215.06

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

10. 存貨

(1) 存貨分類

項目	Items	年末餘額 31 Dec 2025		
		賬面餘額 Book balance	存貨跌價準備／ 合同履約成本減值準備 Provision for impairment	賬面價值 Carrying amount
原材料	Raw materials	467,948,012.66	77,551,261.42	390,396,751.24
在產品	Work in progress	817,297,047.85	199,718,386.17	617,587,848.72
庫存商品	Finished goods	1,032,448,917.67	71,488,379.80	960,960,537.87
周轉材料	Revolving materials	6,795,342.19	—	6,795,342.19
委托加工物資	Consigned processing materials	28,949,216.98	20,530.97	28,928,686.01
發出商品	Release products	197,853,687.97	722,635.65	197,131,052.32
合同履約成本	Contract performance cost	33,113,343.88	—	33,113,343.88
合計	Total	2,584,405,569.20	349,501,194.01	2,234,904,375.19

項目	Items	年初餘額 31 Dec 2024		
		賬面餘額 Book balance	存貨跌價準備／ 合同履約成本減值準備 Provision for impairment	賬面價值 Carrying amount
原材料	Raw materials	463,594,827.92	75,046,570.94	388,548,256.98
在產品	Work in progress	801,655,818.78	182,484,855.24	619,170,963.54
庫存商品	Finished goods	802,588,331.59	67,219,005.04	735,369,326.55
周轉材料	Revolving materials	5,565,993.19	—	5,565,993.19
委托加工物資	Consigned processing materials	24,588,635.27	20,530.97	24,568,104.30
發出商品	Release products	19,131,714.58	1,096,183.61	18,035,530.97
合同履約成本	Contract performance cost	99,511,196.00	—	99,511,196.00
合計	Total	2,216,636,517.33	325,867,145.80	1,890,769,371.53

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

10. 存貨(續)

10. Inventory (continued)

(2) 本年度計提、轉回(或收回)的存貨跌價準備情況

(2) Provision of impairment that are accrued, collected or transferred back during this period:

項目	Items	年初餘額 31 Dec 2024	本年增加 Increase 計提 Accrued	其他 Other	本年減少 Decrease 轉回或轉銷 Collected or Transferred Back	其他轉出 Other transfers out	年末餘額 31 Dec 2025
原材料	Raw materials	75,046,570.94	3,742,572.69	125,755.25	1,363,637.46	-	77,551,261.42
在產品	Work in progress	182,484,855.24	19,550,904.51	-	2,244,518.58	72,855.00	199,718,386.17
庫存商品	Finished goods	67,219,005.04	7,383,090.62	-	3,113,715.86	-	71,488,379.80
委托加工物資	Consigned processing materials	20,530.97	-	-	-	-	20,530.97
發出商品	Release products	1,096,183.61	17,483.65	-	-	391,031.61	722,635.65
合計	Total	325,867,145.80	30,694,051.47	125,755.25	6,721,871.90	463,886.61	349,501,194.01

存貨跌價準備計提標準如下：

The provision standards for inventory depreciation reserves are as follows:

項目	確定可變現淨值的具體依據	本期轉回或轉銷原因
Items	The determine basic of net realizable value	The reasons of collected and transferred back
原材料	結合庫齡及生產的產品估計售價減去至完工估計發生的成本	最終生產產品售價上漲，跌價準備予以轉回。
Raw materials	Subtract the estimated cost incurred until completion from the estimated selling price based on inventory age and production of products	The price of the final product rose, provision for impairment is transferred back
在產品	結合庫齡及生產的產品估計售價減去至完工估計發生的成本	最終生產產品售價上漲，跌價準備予以轉回。
Work in progress	Subtract the estimated cost incurred until completion from the estimated selling price based on inventory age and production of products	The price of the final product rose, provision for impairment is transferred back
庫存商品	結合庫齡及可變現淨值低於庫存商品賬面價值的差額	以前年度計提了存貨跌價準備的產成品可變現淨值上升
Finished goods	Combining inventory age and the difference between the net realizable value and the book value of inventory goods	The net realizable value of finished good with provision impairment for inventory in previous year is increased
發出商品	結合庫齡及可變現淨值低於發出商品賬面價值的差額	以前年度計提了存貨跌價準備的產成品可變現淨值上升
Goods in transit	Combining inventory age and the difference between the net realizable value and the book value of goods	The net realizable value of goods with provision impairment for inventory in previous year is increased

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

10. 存貨(續)

(3) 本集團年末存貨餘額中無借款費用資本化情況。

(4) 本集團合同履約成本本年攤銷金額為150,318,090.34元。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

10. Inventory (continued)

(3) The situation where the end of period inventory balance of the Group does not include the capitalization amount of borrowing costs.

(4) The performance cost of this contract in this year is amortized in the amount of RMB150,318,090.34.

11. 一年內到期的非流動資產

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024	性質	Nature
一年內到期的借款	Loans due within one year	8,700,000.00	17,400,000.00	合營公司借款	Loan of a joint venture
一年內到期的借款利息	Interest on loans due within one year	877,353.27	598,806.45	合營公司借款利息	Joint venture company loan interest
合計	Total	9,577,353.27	17,998,806.45		

11. Non-current assets due within one year

12. 其他流動資產

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
待抵扣增值稅	Unused deductible VAT	47,212,682.88	19,164,847.95
預繳企業所得稅	Prepaid corporate income tax	185,166.11	2,822,067.50
其他項目	Others	132,415.16	159,185.54
合計	Total	47,530,264.15	22,146,100.99

12. Other current assets

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

13. 發放貸款及墊款

13. Loans and advances to customers

13.1 一年以內的發放貸款及墊款

13.1 Loans and advances to customers aged within one year

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
企業貸款和墊款	Loans and advances to corporations		
— 貸款	— Loans	823,420,000.00	379,522,320.00
— 貼現資產	— Deposit of capital discounted	99,640.01	7,319,672.93
— 應計利息	— Accrued interest	596,226.72	358,456.87
貸款和墊款總額	Total	824,115,866.73	387,200,449.80
減：貸款損失準備	Less: provision for impairment	20,588,000.00	11,486,382.15
貸款和墊款賬面價值	Carrying amount	803,527,866.73	375,714,067.65

(1) 貸款和墊款總額按行業分布情況

(1) Industrial-based classification of loans and advances to customer

行業分布	Industry	年末餘額 31 Dec 2025	比例(%) Percentage (%)	年初餘額 31 Dec 2024	比例(%) Percentage (%)
製造業	Manufacturing	824,115,866.73	100.00	387,200,449.80	100.00
貸款和墊款總額	Total	824,115,866.73	100.00	387,200,449.80	100.00

(2) 貸款和墊款總額按地區分布情況

(2) Location-based classification of loans and advances to customer

地區分布	Area	年末餘額 31 Dec 2025	比例(%) Percentage (%)	年初餘額 31 Dec 2024	比例(%) Percentage (%)
西南地區	Southwest	824,115,866.73	100.00	387,200,449.80	100.00
貸款和墊款總額	Total	824,115,866.73	100.00	387,200,449.80	100.00

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

13. 發放貸款及墊款(續)

13. Loans and advances to customers (continued)

13.1 一年以內的發放貸款及墊款(續)

13.1 Loans and advances to customers aged within one year (continued)

(3) 貸款和墊款按擔保方式分布
情況

(3) Guarantee type based classification of loans and
advances to customers

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
信用貸款	Unsecured loan	690,583,035.01	172,174,002.35
保證貸款	Guaranteed loan	47,550,045.96	99,243,701.89
附擔保物貸款	Collateral loan	85,982,785.76	115,782,745.56
其中：抵押貸款	Including: Mortgaged loan	85,982,785.76	115,782,745.56
貸款和墊款總額	Gross loans and advances	824,115,866.73	387,200,449.80

(4) 本集團年末、年初均無逾期
貸款。

(4) No overdue loans of both beginning balance and
ending balance.

(5) 本年度計提、轉回(或收回)
的減值準備情況

(5) Provision of impairment that are accrued, collected
or transferred back during this year:

項目	Items	本年 From Jan-Dec 2025		上年 From Jan-Dec 2024	
		單項 Single item	預期信用損失 expected credit loss	單項 Single item	預期信用損失 Expected credit loss
年初餘額	31 Dec 2024	-	11,486,382.15	-	12,466,641.89
加：本年計提	Add: Accrued in current period	-	9,101,617.85	-	-980,259.74
年末餘額	31 Dec 2025	-	20,588,000.00	-	11,486,382.15

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

13. 發放貸款及墊款(續)

13. Loans and advances to customers (continued)

13.2 一年以上發放貸款及墊款

13.2 Loans and advances to customers aged over one year:

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
企業貸款和墊款	Loans and advances to corporations		—
— 貸款	— Loans	934,000,000.00	508,000,000.00
— 應計利息	— Accrued interest	723,433.89	454,850.00
貸款和墊款總額	Gross loans and advances	934,723,433.89	508,454,850.00
減：貸款損失準備	Less: Provision for impairment	23,350,000.00	15,338,761.22
貸款和墊款賬面價值	Carrying amount of loans and advance	911,373,433.89	493,116,088.78

(1) 貸款和墊款總額按行業分布情況

(1) Industrial-based classification of loans and advances to customer

行業分布	Industry	年末餘額 31 Dec 2025	比例(%) Proportion (%)	年初餘額 31 Dec 2024	比例(%) Proportion (%)
製造業	Manufacturing	934,723,433.89	100.00	508,454,850.00	100.00
貸款和墊款總額	Total	934,723,433.89	100.00	508,454,850.00	100.00

(2) 貸款和墊款總額按地區分布情況

(2) Location-based classification of loans and advances to customer

地區分布	Area	年末餘額 31 Dec 2025	比例(%) Proportion (%)	年初餘額 31 Dec 2024	比例(%) Proportion (%)
西南地區	Southwest	934,723,433.89	100.00	508,454,850.00	100.00
貸款和墊款總額	Total	934,723,433.89	100.00	508,454,850.00	100.00

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

13. 發放貸款及墊款 (續)

13.2 一年以上發放貸款及墊款 (續)

- (3) 貸款和墊款總額按擔保方式
分布情況

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
信用貸款	Credit loans	934,723,433.89	508,454,850.00
貸款和墊款總額	Total	934,723,433.89	508,454,850.00

- (4) 本集團年末、年初均無逾期
貸款。

- (5) 本年度計提、轉回 (或收回)
的減值準備情況

項目	Items	本年 From Jan-Dec 2025		上年 From Jan-Dec 2024	
		單項 Single item	預期信用損失 Expected credit loss	單項 Single item	預期信用損失 Expected credit loss
年初餘額	31 Dec 2024	-	15,338,761.22	-	9,756,043.40
加：本年計提	Add: Accrued in current period	-	8,011,238.78	-	5,582,717.82
年末餘額	31 Dec 2025	-	23,350,000.00	-	15,338,761.22

13. Loans and advances to customers (continued)

13.2 Loans and advances to customers aged over one year:
(continued)

- (3) Guarantee type based classification of loans and
advances to customers

- (4) The beginning balance and ending balance of the
group are no overdue loans.

- (5) Provision of impairment that are accrued, collected
or transferred back during this period:

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS
(CONTINUED)

14. 其他權益工具投資

14. Other equity instruments investment

(1) 其他權益工具投資情況

(1) Investment situation of other equity instruments

本年增減變動										
Increase or decrease in the current period										
項目	年末餘額	追加投資	減少投資	計入其他綜合收益		本年確認的 股利收入	本年未實現計入 其他綜合收益的 利得	本年未實現計入 其他綜合收益的 損失	指定為以公允價值計量且其變動計入其他綜合收益的原因	Reasons for designating fair value measurement with changes recognized in other comprehensive income
				溢利利得	溢利損失					
Items	31 Dec 2024	Additional investment	Reduce investment	Gains recognized in other comprehensive income	Losses recognized in other comprehensive income	31 Dec 2025	Dividend income recognized this year	Accumulated gains recognized in other comprehensive income at the end of this year	Accumulated losses recognized in other comprehensive income at the end of this year	
有研粉末新材料股份有限公司 股權投資	162,892,620.00	-	-	217,876,230.00	-	380,768,850.00	980,427.75	334,075,789.00	-	非交易性投資 Non-trading investment
重慶能投清研三號企業管理合夥企業 (有限合夥)	1,426,883.68	-	-	-	-	-	-	-	-	非交易性投資 Non-trading investment
Enterprise Management Partnership Enterprise (Limited Partnership)										
Total	164,319,503.68	-	-	217,876,230.00	-	380,768,850.00	980,427.75	334,075,789.00	-	

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日

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NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

15. 其他債權投資

15. Other debt investments

(1) 其他債權投資情況

(1) Other debt investment situations

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
債券	Bond	90,634,147.67	—
合計	Total	90,634,147.67	—

(2) 期末重要的其他債權投資

(2) Significant other debt investments at period-end

其他債權投資項目	面值	攤餘成本	公允價值	累計計入其他 綜合收益的公允 價值變動金額 Accumulated amount of changes in fair value recorded in other comprehensive income	已計提減值準備金額 The amount of impairment provision already made
Items	Par value	Amortized cost	Fair value		
23國開10 CDB BOND 2023 10	30,000,000.00	32,643,114.38	31,784,010.00	-339,915.35	
25國開15 CDB BOND 2025 15	50,000,000.00	50,155,001.91	48,691,700.00	-1,018,027.93	
25超長特別國債05 2025 Ultra-long Special Treasury Bonds 05	10,000,000.00	10,098,825.92	9,105,490.00	-904,851.26	
合計 Total	90,000,000.00	92,896,942.21	89,581,200.00	-2,262,794.54	

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

16. 長期應收款

16. Long-term receivable

(1) 長期應收款情況

(1) Situation of Long-term receivable

項目	Items	31 Dec 2025			31 Dec 2024		
		賬面餘額	減值準備	賬面價值	賬面餘額	減值準備	賬面價值
		Book balance	Provision for Impairment	Carrying amount	Book balance	Provision for impairment	Carrying amount
應收關聯方借款(註)	Receivable loans from related parties (Note1)	8,700,000.00		8,700,000.00	26,100,000.00	-	26,100,000.00
應收關聯方借款利息	Receivable interest on related party loans	877,353.27		877,353.27	898,209.68	-	898,209.68
減：一年內到期的長期應收款	Less: long-term receivables due within one year	9,577,353.27		9,577,353.27	17,998,806.45	-	17,998,806.45
合計	Total	-	-	-	8,999,403.23	-	8,999,403.23

註：為建設大馬力發動機技術研發中心和大馬力發動機生產線項目，國開發基金有限公司委託國家開發銀行股份有限公司向本集團發放委托貸款作為項目資本金對該項目進行投入。該筆貸款金額合計122,000,000元，借款期限為2016年3月14日至2026年3月14日，僅限用於重慶康明斯大馬力發動機技術研發中心和大馬力發動機生產線項目建設，貸款利率為固定年利率1.2%，按季結息。本集團將該筆貸款資金以股東借款方式借給合營企業重慶康明斯發動機有限公司。

Note: In order to construct the R&D center of high-powered engine technology and production line project of high-powered engine, National Development Fund Co., Ltd entrusted China Development bank Co., Ltd to issue the entrusted loan to the Group for project capital investment. The total amount of this loan is RMB122,000,000 which is restricted to the construction of the R&D center of high-powered engine technology and production line project of high-powered engine. The term of the loan is from 14 March 2016 to 14 March 2026. The loan interest shall be calculated at the fixed annual rate of 1.2% and paid quarterly. Chongqing Cummins borrowed from the Group through shareholder loan.

(2) 長期應收款按壞賬計提情況

本集團長期應收款系對關聯方借款，根據本集團金融資產會計政策，未計提壞賬準備。

(2) Long term receivables provisioned for bad debts

The Group's long-term receivables are loans to related parties. According to the Group's financial asset accounting policies, no provision for bad debts is made.

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS
(CONTINUED)

17. 長期股權投資

17. Long-term equity investment

(1) 長期股權投資情況

(1) Long term equity investment situation

公司名稱	核算方法	持股比例(%)	表決權比例(%)	投資成本	年初餘額 31 Dec 2024	本年增減變動			其他減少	年末餘額
						增加或減少投資	其他增加	按權益法 調整的淨損益 Investment gain or loss	宣告分配的 現金股利	
Name of investee	Accounting method	Percentage of shareholdings	Voicing rights	Cost of investment	31 Dec 2024	Increase or decrease in investment	Other changes in equity	Investment method declared	Cash dividend declared	Others
合譽公業 重慶萊明斯發動機有限公司	-	-	-	-	-	-	-	635,612,438.43	535,348,777.77	725,197,085.89
	Equity method 權益法	50	50	370,180,551.00	623,933,426.23	-	-	-	-	-
小計	-	-	-	-	-	-	-	635,612,438.43	535,348,777.77	725,197,085.89
時譽公業 重慶日立能源變壓器有限公司	-	-	-	-	-	-	-	-	-	-
	Equity method 權益法	37.8	37.8	236,651,166.00	409,122,632.21	-	-	104,758,806.10	28,768,073.30	485,112,765.01
重慶紅岩方大汽車整裝有限公司	-	-	-	-	-	-	-	1,936,646.88	-	125,035,485.21
	Equity method 權益法	44	44	51,306,166.00	123,098,842.33	-	-	-	-	-
重慶紅岩方大汽車整裝有限公司	-	-	-	-	-	-	-	-	-	-
	Equity method 權益法	27	22.22	16,880,157.00	80,531,607.06	-	-	-5,581,687.95	1,350,000.00	73,599,919.11
愛思泰(重慶)發動機系統有限公司	-	-	-	-	-	-	-	-	-	-
	Equity method 權益法	34	34	44,231,369.00	74,965,087.95	-	-	22,297,473.89	12,648,000.00	84,614,561.84
克諾爾商用車系統(重慶)有限公司	-	-	-	-	-	-	-	-	-	-
	Equity method 權益法	41	41	57,933,966.00	96,144,016.08	-	-	13,111,477.40	6,953,717.40	104,301,776.08
重慶江北機機有限公司	-	-	-	-	-	-	-	-	-	-
	Equity method 權益法	49	49	6,058,193.00	-	-	-	-	-	-
意大利WPG(註2)	-	-	-	-	-	-	-	-	-	-
	Equity method 權益法	49	49	81,340,000.00	81,340,000.00	-	-	1,418,162.06	-	82,758,162.06
民勤國能風力發電有限公司	-	-	-	-	-	-	-	-	-	-
	Equity method 權益法	19.12	19.12	85,808,049.00	82,419,669.61	-	509,102.24	10,617,345.59	-	93,546,117.44
雙環機動(重慶)精密科技 有限公司	-	-	-	-	-	-	-	-	-	-
	Equity method 權益法	40	40	20,658,196.18	-	20,658,196.18	-	1,154,130.11	-	21,812,326.29
重慶世尊德智能製造有限公司	-	-	-	-	-	-	-	-	-	-
	Equity method 權益法	-	-	-	-	-	-	-	-	-
小計	-	-	-	-	-	-	-	-	-	-
	-	-	-	600,867,264.18	949,621,855.24	20,658,196.18	509,102.24	149,712,354.08	49,720,980.70	1,070,781,117.04
合計	-	-	-	971,056,815.18	1,573,555,281.47	20,658,196.18	509,102.24	786,324,792.51	585,069,168.47	1,795,978,203.93

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

17. 長期股權投資(續)

(1) 長期股權投資情況(續)

註1：持股比例與表決權比例差異系權利機構席位與持股比例的差異。

註2：本集團已在2018年度對意大利WGP股權投資全額確認投資損失，由於WGP經營困難，該公司已於2019年8月6日向意大利相關法院提交自願破產清算申請，截止2025年12月31日該公司尚未清算完畢。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

17. Long-term equity investment (continued)

(1) Long term equity investment situation (continued)

Note1: Difference between the percentage of shareholding and voting rights is derived from the difference between numbers of shareholders in the board of directors and the percentage of shareholding.

Note2: The Group has fully recognized the investment loss of Italian WGP equity investment in 2018. Due to WGP's operating difficulties, the company has submitted a voluntary bankruptcy liquidation application to the relevant Italian court on August 6, 2019. The company has not completed liquidation on December 31, 2025.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

18. 投資性房地產

18. Investment property

(1) 採用成本計量模式的投資性房地產

(1) Investment property at cost measurement model

項目	Items	房屋、建築物 Buildings	合計 Total
一、賬面原值	I. Book balance		
年初餘額	Balance on 31 Dec 2024	258,207,531.88	258,207,531.88
本年增加金額	Increase this year	11,364,106.49	11,364,106.49
其中：固定資產轉入	Including: Transfer from fixed assets	9,405,808.69	9,405,808.69
購置	Purchase	1,958,297.80	1,958,297.80
本年減少金額	Reduced this year	11,332,045.21	11,332,045.21
其中：轉為自用房地產	Including: Transfer to owner-occupied property	11,332,045.21	11,332,045.21
年末餘額	Balance on 31 Dec 2025	258,239,593.16	258,239,593.16
二、累計折舊	II. Accumulated depreciation		
年初餘額	Balance on 31 Dec 2024	67,375,069.11	67,375,069.11
本年增加金額	Increase this year	8,747,762.79	8,747,762.79
其中：計提或攤銷	Including: Accrued or amortized	6,813,223.35	6,813,223.35
固定資產轉入	Transfer from fixed assets	1,934,539.44	1,934,539.44
本年減少金額	Reduced this year	4,756,619.12	4,756,619.12
其中：轉為自用房地產	Including: Transfer to owner-occupied property	4,756,619.12	4,756,619.12
年末餘額	Balance on 31 Dec 2025	71,366,212.78	71,366,212.78
三、賬面價值	III. Net carrying amount		
1. 年末餘額賬面價值	1. Balance on 31 Dec 2025	186,873,380.38	186,873,380.38
2. 年初餘額賬面價值	2. Balance on 31 Dec 2024	190,832,462.77	190,832,462.77

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

18. 投資性房地產(續)

- (2) 年末本集團無未辦妥產權證書的投資性房地產。
- (3) 年末本集團投資性房地產不存在重大的減值跡象。

19. 固定資產

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
固定資產	PPE	2,560,370,817.02	2,598,427,309.26
固定資產清理	Disposal of fixed assets	—	—
合計	Total	2,560,370,817.02	2,598,427,309.26

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

18. Investment property (continued)

- (2) The Group had no investment real estate without a property right certificate on December 31, 2025.
- (3) There is no significant impairment in the group's investment property and no accrued is made for related impairment on December 31, 2025.

19. Property, Plant and Equipment

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

19. 固定資產(續)

19. Property, Plant and Equipment (continued)

(1) 固定資產情況

(1) The situation of the Property, plant and equipment

項目	Items	房屋建築物 Buildings	機器設備 Machinery Equipment	運輸工具 Transportation	辦公設備 Office Equipment	合計 Total
一、賬面原值						
I. Book balance						
1.年初餘額	1.Balance on 31 Dec 2024	2,489,204,913.85	1,977,355,955.93	51,476,294.54	85,056,273.29	4,603,093,437.61
2.本年增加金額	2.Increase	50,870,127.78	197,484,983.84	3,635,081.90	13,567,466.50	265,557,660.02
(1)購置	(1) Purchase	1,076,507.28	78,064,926.01	2,734,838.51	2,272,754.82	84,149,026.62
(2)在建工程轉入	(2) Transfer from CIP	43,483,206.12	117,095,360.56	900,243.39	9,915,575.98	171,394,386.05
(3)從投資性房地產轉入	(3) Transferred from investment property	6,532,045.21	-	-	-	6,532,045.21
(4)其他	(4) Others	-221,630.83	2,324,697.27	-	1,379,135.70	3,482,202.14
3.本年減少金額	3.Decreases	27,845,782.41	62,554,598.44	1,395,330.21	4,743,410.59	96,539,121.65
(1)處置或報廢	(1) Disposal or scrap	18,439,973.72	49,580,198.53	1,395,330.21	3,436,545.92	72,852,048.38
(2)轉出至投資性房地產	(2) Transfer into Investment properties	9,405,808.69	-	-	-	9,405,808.69
(3)轉出至在建工程	(3) Transfer into CIP	-	779,347.91	-	-	779,347.91
(4)合併範圍變化	(4) Changes in the scope of consolidation	-	1,526,451.78	-	1,077,221.16	2,603,672.94
(5)其他	(5) Others	-	10,668,600.22	-	229,643.51	10,898,243.73
4.年末餘額	4.Balance on 31 Dec 2025	2,512,229,259.22	2,112,286,341.33	53,716,046.23	93,880,329.20	4,772,111,975.98
二、累計折舊						
II. Accumulated depreciation and amortization						
1.年初餘額	1.Balance on 31 Dec 2024	636,105,206.75	1,255,532,227.02	39,158,331.17	59,727,688.74	1,990,523,453.68
2.本年增加金額	2.Increase	76,226,053.78	119,281,752.14	2,325,134.63	12,793,215.73	210,626,156.28
(1)計提	(1) Accrue	69,139,745.67	118,020,366.71	2,305,604.86	12,494,740.17	201,960,457.41
(2)從投資性房地產轉入	(2) Transferred from investment property	2,740,619.12	-	-	-	2,740,619.12
(3)其他	(3) Others	4,345,688.99	1,261,385.43	19,529.77	298,475.56	5,925,079.75
3.本年減少金額	3.Decreases	3,188,381.59	40,216,223.26	1,305,908.98	4,231,714.60	48,942,228.43
(1)處置或報廢	(1) Disposal or scrap	1,253,842.15	35,119,660.64	1,305,908.98	3,325,776.65	41,005,188.42
(2)轉出至投資性房地產	(2) Transfer into Investment property	1,934,539.44	-	-	-	1,934,539.44
(3)轉出至在建工程	(3) Transfer into CIP	-	573,974.58	-	-	573,974.58
(4)合併範圍變化	(4) Changes in the scope of consolidation	-	868,163.52	-	905,937.95	1,774,101.47
(5)其他	(5) Others	-	3,654,424.52	-	-	3,654,424.52
4.年末餘額	4.Balance on 31 Dec 2025	709,142,878.94	1,334,597,755.90	40,177,556.82	68,289,189.87	2,152,207,381.53
三、減值準備						
III. Provision for impairment						
1.年初餘額	1.Balance on 31 Dec 2024	4,273,577.17	9,836,547.80	-	32,549.70	14,142,674.67
2.本年增加金額	2.Increase	41,476,024.77	4,386,858.18	-	-	45,862,882.95
(1)計提	(1) Accrue	41,476,024.77	3,169,442.26	-	-	44,645,467.03
(2)其他	(2) Others	-	1,217,415.92	-	-	1,217,415.92
3.本年減少金額	3.Decreases	-	471,780.19	-	-	471,780.19
(1)處置或報廢	(1) Disposal or scrap	-	471,780.19	-	-	471,780.19
4.年末餘額	4.Balance on 31 Dec 2025	45,749,601.94	13,751,625.79	-	32,549.70	59,533,777.43
四、賬面價值						
IV. Net carrying amount						
1.年末賬面價值	1.Balance on 31 Dec 2024	1,757,336,778.34	763,936,959.64	13,538,489.41	25,558,589.63	2,560,370,817.02
2.年初賬面價值	2.Balance on 31 Dec 2025	1,848,826,129.93	711,987,181.11	12,317,963.37	25,296,034.85	2,598,427,309.26

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

19. 固定資產(續)

(1) 固定資產情況(續)

註：本年固定資產其他變動主要系決算金額變動、資產重分類及匯率變化等。

(2) 暫時閑置的固定資產

項目	Items	賬面原值 Book balance	累計折舊 Accumulated depreciation	減值準備 Provision for impairment	賬面價值 Carrying amount
房屋建築	Buildings	573,670,733.85	127,875,750.63	45,749,601.94	400,045,381.28
機器設備	Machinery equipment	22,044,861.88	12,840,901.54	9,024,772.49	179,187.85
運輸工具	Transportation	53,448.28	50,775.87	—	2,672.41
辦公設備	Office Equipment	20,790.26	20,038.35	751.91	—
合計	Total	595,789,834.27	140,787,466.39	54,775,126.34	400,227,241.54

(3) 本集團本年通過經營租賃租出的固定資產

無。

(4) 未辦妥產權證書的固定資產

無。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

19. Property, Plant and Equipment (continued)

(1) The situation of the Property, plant and equipment (continued)

Note: The other changes in fixed assets this year are primarily due to adjustments in the final settlement amount, asset reclassification, and changes in exchange rates.

(2) Temporarily idle property, plant and equipment

(3) The property, plant and equipment leased out by the Group through operating leases this period

None.

(4) The property, plant and equipment without completed property ownership certificates

None.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

19. 固定資產(續)

19. Property, Plant and Equipment (continued)

(5) 固定資產的減值測試情況

(5) Impairment testing of fixed assets

本集團於年末對固定資產進行了減值測試，減值計提情況如下：

The Group conducted impairment testing on idle fixed assets at the end of the year, and the provision for impairment is as follows:

項目	Items	賬面價值 Carrying amount	可收回金額 Recoverable amount	減值金額 Impairment amount	減值原因 Reason for impairment
辦公設備	Office equipment	34,710.52	2,160.82	32,549.70	Pending scrap 待報廢
房屋建築物	Buildings	16,088,552.64	15,672,309.78	416,242.86	Pending scrap 待報廢
機器設備	Machinery equipment	14,032,175.10	286,079.29	13,746,095.81	Pending scrap 待報廢
綦江、珞璜工具廠區、 珞璜鑄鍛廠區、重 水廠區、機床科技 大樓房屋資產	Impairment provisions for the company's property assets in the Qijiang, Luohuang Tool Plant Area, Luohuang Casting and Forging Plant Area, Zhongshui Plant Area, and Machine Tool Technology Building.	445,383,479.67	400,044,590.61	45,338,889.06	Note 註
合計	Total	475,538,917.93	416,005,140.50	59,533,777.43	

註：本集團本年度對房屋及土地資產進行了清查，並委託第三方評估機構對相關資產進行了評估，根據評估結果及綜合判斷，上述房屋資產存在減值45,338,889.06元。

Note: This year, the Group conducted a physical inventory of its buildings and land assets and engaged a third-party appraisal agency to evaluate the relevant assets. Based on the evaluation results and comprehensive judgment, an impairment loss of RMB 45,338,889.06 was identified for the above building assets.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

20. 在建工程

20. Construction In Progress

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
在建工程	Construction in progress	96,594,376.03	125,535,386.16
工程物資	Project material	—	—
合計	Total	96,594,376.03	125,535,386.16

(1) 在建工程情況

(1) The situation of construction in progress:

項目	Items	年末餘額 31 Dec 2025			年初餘額 31 Dec 2024		
		賬面餘額 Book balance	減值準備 Provision for impairment	賬面價值 Carrying amount	賬面餘額 Book balance	減值準備 Provision for impairment	賬面價值 Carrying amount
新疆採棉機項目	Xinjiang Cotton Picking	68,169,005.61	68,169,005.61	—	68,169,005.61	68,169,005.61	—
發鉛鉍轉子壽命測試平台	Lead-Bismuth Rotor Life Test Platform	18,596,576.42	—	18,596,576.42			
機電股份光伏開發項目	Mechanical & Electrical Photovoltaic Development Project	15,850,301.48	—	15,850,301.48			
數字化車間項目	Digital workshop project	14,976,684.00	750,442.57	14,226,241.43	13,612,647.81	1,217,415.92	12,395,231.89
加氫站成套設備項目	Hydrogen Refueling Station Complete Set of Equipment Project	6,290,392.17	—	6,290,392.17			
電磁線建設項目	Electromagnetic Wire Construction Project	5,677,439.90	—	5,677,439.90			
寧德時代生產線項目	Ningde Times Production Line Project	2,672,566.37		2,672,566.37	6,375,536.88	—	6,375,536.88
大型往復隔膜泵擴能改造項目	Large scale reciprocating diaphragm pump project	—	—	—	46,068,016.38	—	46,068,016.38
其他	Others	40,078,552.26	6,797,694.00	33,280,858.26	67,494,295.01	6,797,694.00	60,696,601.01
合計	Total	172,311,518.21	75,717,142.18	96,594,376.03	201,719,501.69	76,184,115.53	125,535,386.16

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

20. 在建工程 (續)

(2) 重要在建工程項目本年變動情況

工程名稱	Project Name	年初餘額	本年增加	本年減少 Decrease 轉入固定資產/ 轉入無形資產 Transferred to fixed assets or intangible assets or Long-term deferred expenses	其他減少 Other decreases	年末餘額
發鉛鉍轉子壽命測試平台	Lead-Bismuth Rotor Life Test Platform	-	18,596,576.42	-	-	18,596,576.42
機電股份光伏開發項目	Mechanical & Electrical Photovoltaic Development Project		15,850,301.48		-	15,850,301.48
數字化車間項目	Digital workshop project	13,612,647.81	3,393,062.74	2,029,026.55	-	14,976,684.00
加氫站成套設備項目	Hydrogen Refueling Station Complete Set of Equipment Project		6,290,392.17	-	-	6,290,392.17
電磁線建設項目	Electromagnetic Wire Construction Project	3,713,002.94	17,469,445.22	15,505,008.26	-	5,677,439.90
合計	Total	17,325,650.75	61,599,778.03	17,534,034.81	-	61,391,393.97

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

20. 在建工程(續)

20. Construction In Progress (continued)

(3) 本年計提在建工程減值準備情況

(3) Provision for impairment of construction in progress this year

類別	Items	年初餘額 31 Dec 2024	本年增加 Increase	本年減少 Decrease	年末餘額 31 Dec 2025	計提原因 Reason for provision
新疆採棉機項目	Xinjiang Cotton Picking Machine Project	68,169,005.61	-	-	68,169,005.61	No practical value 無使用價值
鑄造工程	Casting and relocation engineering	2,557,627.00	-	-	2,557,627.04	Has ceased 已停止
待安裝機器設備	Machinery and equipment pending installation	4,069,126.78	-	-	4,069,126.78	No practical value 無使用價值
打磨機器人設備	Polishing robot equipment	1,217,415.92	750,442.57	1,217,415.92	750,442.57	Unused 閒置
水輪生產設備及 配套項目等	Hydraulic turbine production equipment and supporting projects, etc	170,940.22	-	-	170,940.18	Unused 閒置
合計	Total	76,184,115.53	750,442.57	1,217,415.92	75,717,142.18	

(4) 在建工程的減值測試情況

本集團於年末對停工在建工程進行了減值測試，減值計提情況如下：

(4) Impairment testing of construction in progress

At the end of the year, the Group conducted an impairment test on suspended construction in progress, and the provision for impairment is as follows:

項目	Items	賬面價值 Carrying amount	可收回金額 Recoverable amount	減值金額 Impairment amount	減值原因 Reason for impairment
新疆採棉機項目	Xinjiang Cotton Picking Machine Project	68,169,005.61	-	68,169,005.61	No practical value 無使用價值
鑄造工程	Casting and relocation engineering	2,557,627.04	-	2,557,627.04	Has ceased 已停止
待安裝機器設備	Machinery and equipment pending installation	4,069,126.78	-	4,069,126.78	No practical value 無使用價值
打磨機器人設備	Polishing robot equipment	1,217,415.92	466,973.35	750,442.57	Unused 閒置
水輪生產設備及 配套項目等	Hydraulic turbine production equipment and supporting projects, etc	170,940.18	-	170,940.18	Unused 閒置
合計	Total	76,184,115.53	466,973.35	75,717,142.18	

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

21. 使用權資產

21. Right-of-use Assets

(1) 使用權資產情況

(1) Usage rights and asset situation

項目	Items	房屋建築物 Buildings	機器設備 Machinery equipment	場地使用權 Right to use of site	合計 Total
一、原值	I Book balance				
年初餘額	Book balance on 31 Dec 2024	492,152,693.82	16,583,279.73	7,519,345.94	516,255,319.49
1.本年增加金額	1. Increase	40,856,029.79	13,741,436.26	19,366,862.71	73,964,328.76
其中：租入	Including: leased	40,856,029.79	13,741,436.26	19,366,862.71	73,964,328.76
2.本年減少金額	2. Decrease	37,122,905.71	—	183,430.93	37,306,336.64
其中：終止合同	Including: Termination of contract	37,122,905.71	—	—	37,122,905.71
其他	Others	—	—	183,430.93	183,430.93
年末餘額	Book balance on 31 Dec 2025	495,885,817.90	30,324,715.99	26,702,777.72	552,913,311.61
二、累計折舊	II Accumulated depreciation				
年初餘額	Book balance on 31 Dec 2024	128,860,270.34	3,289,887.49	2,497,485.73	134,647,643.56
1.本年增加金額	1. Increase	84,808,581.14	5,273,061.70	5,241,197.18	95,322,840.02
其中：本年計提	Including: accrued	84,808,581.14	5,273,061.70	5,241,197.18	95,322,840.02
2.本年減少金額	2. Decrease	36,074,820.32	—	—	36,074,820.32
其中：終止合同	Including: termination of contract	36,074,820.32	—	—	36,074,820.32
年末餘額	Book balance on 31 Dec 2025	177,594,031.16	8,562,949.19	7,738,682.91	193,895,663.26
三、賬面價值	III. Carrying amount				
年末餘額	1. Carrying amount on 31 Dec 2025	318,291,786.74	21,761,766.80	18,964,094.81	359,017,648.35
年初餘額	2. Carrying amount on 31 Dec 2024	363,292,423.48	13,293,392.24	5,021,860.21	381,607,675.93

(2) 使用權資產的減值測試情況

(2) Impairment testing of right of use assets

無。

None.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

22. 無形資產

(1) 無形資產明細

項目	Items	土地使用權 Land-use rights	軟件 Software	專有技術 Technical know-how	商標 Brand	客戶關係 Customer relationships	特許經營資產 Others	其他 Total	合計 Total
一、賬面原值	I Gross carrying amount								
1.年初餘額	1. Book balance on 31 Dec 2024	475,394,348.39	72,472,027.92	204,150,204.26	11,060,540.62	51,195,711.42	-	14,392,058.80	828,664,891.41
2.本年增加金額	2. Increase	5,790,706.09	19,750,663.51	130,061.52	-	-	-	847,169.81	26,518,600.93
(1)購置	(1) Purchase	311,320.76	6,235,506.84	11,320.75	-	-	-	847,169.81	7,405,318.16
(2)在建工程轉入	(2) Transfer from CIP	679,385.33	12,015,156.67	-	-	-	-	-	12,694,542.00
(3)其他	(3) Others	4,800,000.00	1,500,000.00	118,740.77	-	-	-	-	6,418,740.77
3.本年減少金額	3. Decrease	2,487,538.94	5,466,055.79	6,083,341.96	-	-	-	37,562.57	14,074,498.26
(1)處置	(1) Disposal	2,487,538.94	4,826,417.51	6,083,341.96	-	-	-	-	13,397,298.41
(2)其他	(2) Others	-	639,638.28	-	-	-	-	37,562.57	677,200.85
4.年末餘額	4. Book balance on 31 Dec 2025	478,697,515.54	86,756,635.64	198,196,923.82	11,060,540.62	51,195,711.42	-	15,201,666.04	841,108,993.08
二、累計攤銷	II Accumulated amortization								
1.年初餘額	1. Book balance on 31 Dec 2024	117,621,180.14	49,373,546.84	169,283,419.56	10,921,723.57	51,195,711.42	-	14,020,103.17	412,415,684.70
2.本年增加金額	2. Increase	11,722,697.86	8,996,574.21	4,460,659.94	-	-	-	36,280.68	25,216,212.69
(1)計提	(1) Accrual	9,706,697.86	8,996,574.21	4,238,972.40	-	-	-	36,280.68	22,978,525.15
(2)其他	(2) Others	2,016,000.00	-	221,687.54	-	-	-	-	2,237,687.54
3.本年減少金額	3. Decrease	2,211,994.05	1,604,094.82	-	-	-	-	-	3,816,088.87
(1)處置	(1) Disposal	2,211,994.05	1,026,397.37	-	-	-	-	-	3,238,391.42
(2)其他	(2) Others	-	577,697.45	-	-	-	-	-	577,697.45
4.年末餘額	4. Book balance on 31 Dec 2025	127,131,883.95	56,766,026.23	173,744,079.50	10,921,723.57	51,195,711.42	-	14,056,383.85	433,815,808.52
三、減值準備	III Provision for impairment								
1.年初餘額	1. Book balance on 31 Dec 2024	-	-	905,773.72	-	-	-	282,685.65	1,188,459.37
2.本年增加金額	2. Increase	7,292,640.29	-	-	-	-	-	-	7,292,640.29
(1)計提	(1) Accrual	7,292,640.29	-	-	-	-	-	-	7,292,640.29
3.本年減少金額	3. Decrease	-	-	-	-	-	-	-	-
(1)處置	(1) Disposal	-	-	-	-	-	-	-	-
4.年末餘額	4. Book balance on 31 Dec 2025	7,292,640.29	-	905,773.72	-	-	-	282,685.65	8,481,099.66
四、賬面價值	IV Net carrying amount								
1.年末賬面價值	1. Carrying amount on 31 Dec 2025	344,272,991.30	29,990,609.41	23,547,070.60	138,817.05	-	-	862,596.54	398,812,084.90
2.年初賬面價值	2. Carrying amount on 31 Dec 2024	357,773,168.25	23,098,481.08	33,961,010.98	138,817.05	-	-	89,269.98	415,060,747.34

註：本年無形資產其他變動主要系合並範圍變化，資產科目重分類。

Note: The other changes in intangible assets this year are mainly attributable to changes in the scope of consolidation and reclassification of asset accounts.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

22. 無形資產(續)

- (2) 本集團年末無未辦妥產權證書的土地使用權。

(3) 無形資產的減值測試情況

本集團於期末對無形資產進行了減值測試，減值計提情況如下：

項目	Items	賬面價值 Carrying amount	可收回金額 Recoverable amount	減值金額 Impairment amount	公允價值和處置 費用的確定方式 Methods for determining fair value and disposal costs	關鍵參數的 確定依據 Key parameters
採棉頭試製採棉機專有技術	Proprietary Technology for Cotton Picker Spindle Trial Production	905,773.72		905,773.72	-	-
採棉機頭試製	Trial production of cotton picker head	282,685.65		282,685.65	-	-
綦江、珞璜工具廠區、珞璜鑄鍛廠區、重水廠區、機床科技大樓、土地資產	Qijiang, Luohuang Tool Factory Area, Luohuang Casting and Forging Factory Area, Heavy Water Factory Area, Machine Tool Technology Building, Land Assets	132,127,749.68	124,835,109.39	7,292,640.29	Note 註	-
合計	Total	133,316,209.05	124,835,109.39	8,481,099.66		

註：本集團本年度對房屋及土地資產進行了清查，並委託第三方評估機構對相關資產進行了評估，根據評估結果及綜合判斷，上述資產存在減值7,292,640.29元。

22. Intangible Assets (continued)

- (2) The Group has no land-use rights without a property right certificate at the end of this year.

(3) Impairment testing of intangible assets

The Group conducted impairment testing on idle intangible assets at the end of the year, and the provision for impairment is as follows:

Note: This year, the Group conducted a physical inventory of its buildings and land assets and engaged a third-party appraisal agency to evaluate the relevant assets. Based on the evaluation results and comprehensive judgment, an impairment loss of RMB7,292,640.29 was identified for the above assets.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

23. 開發支出

23. Development expenditure

項目	Items	年初餘額 31 Dec 2024	本年增加 Increase 內部開發支出 Internal development expenditure	其他 Others	本年減少 Decrease 轉入無形資產 Transfer into intangible assets	轉入當期損益 Transfer into current profit and loss	年末餘額 31 Dec 2025
基於雲平台的車間物聯網制 程系統建設	Construction of workshop lot process system based on cloud platform	5,001,525.86	123,559.83	-	1,500,000.00	3,625,085.69	-
合計	Total	5,001,525.86	123,559.83	-	1,500,000.00	3,625,085.69	-

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

24. 商譽

(1) 商譽原值

被投資單位名稱	Name of the invested entity	年初餘額 31 Dec 2024	本年增加 Increase	本年減少 Decrease	年末餘額 31 Dec 2025
PTG五家公司	PTG five entities	127,650,489.00	—	—	127,650,489.00
卡福制動	CAFF brake	15,368,000.00	—	—	15,368,000.00
變壓器	Power Transformer	293,946.00	—	—	293,946.00
合計	Total	143,312,435.00	—	—	143,312,435.00

24. Goodwill

(1) Original value of goodwill

(2) 商譽減值準備

被投資單位名稱	Name of the invested entity	年初餘額 31 Dec 2024	本年增加 Increase	本年減少 Decrease	年末餘額 31 Dec 2025
PTG五家公司	PTG five entities	67,595,818.17	52,950,991.28	—	120,546,809.45
變壓器	Transformer	293,946.00	—	—	293,946.00
合計	Total	67,889,764.17	52,950,991.28	—	120,840,755.45

(2) Provision for impairment of goodwill

(3) 商譽所在資產組或資產組組合的相關信息

PTG五家公司包括：霍洛伊德、米羅威投資、精密零部件、PTG高級發展以及PTG德國。PTG五家公司歸屬於數控機床分部，卡福制動和變壓器均歸屬於其他分部。

(3) Information related to the asset group or combination of asset groups where goodwill is located

PTG's five companies include: Holloway, Miloway Investments, Precision Components, PTG Advanced Development, and PTG Germany. The five PTG companies belong to the CNC machine tool division, while CAFF brake and Transformer belong to other divisions.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

24. 商譽(續)

(4) 可收回金額的具體確定方法

在進行商譽減值測試時，本集團將相關資產或資產組組合(含商譽)的賬面價值與其可收回金額進行比較，如果可收回金額低於賬面價值，相關差額計入當期損益。本集團的商譽分攤於本年度未發生變化。

資產組和資產組組合的可收回金額是基於管理層批准的五年期預算，之後採用固定的增長率(如下表所述)為基礎進行估計，採用現金流量預測方法計算。

採用未來現金流量折現方法的主要假設：

項目	Items	PTG五家公司
穩定期增長率	Growth rate	0%
毛利率	Gross profit rate	35.50%-44.25%
折現率	Discount rate	13.07%

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

24. Goodwill (continued)

(4) The specific method for determining the recoverable amount

When conducting a goodwill impairment test, the Group compares the book value of the relevant assets or asset group portfolio (including goodwill) with its recoverable amount. If the recoverable amount is lower than the book value, the relevant difference is included in the current profit and loss. The Group's allocation of goodwill has not changed at the end of this year.

The recoverable amount of cash-generating units or groups of cash-generating units is determined based on the five-year budget approved by the management and calculated using cash flow forecasting method. As for the cash flow over five years, the below estimated growth rate is applied for calculation.

Major assumptions for discounted cash flow method:

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

24. 商譽(續)

(4) 可收回金額的具體確定方法(續)

本集團根據歷史經驗及對市場發展的預測確定增長率和毛利率，並採用能夠反映相關資產組和資產組組合的特定風險的稅前利率為折現率。預測期增長率採用相關資產組和資產組組合經批准的銷售收入的五年期預算平均增長率-0.37%-13.83%確定，穩定期增長率為本集團預測五年期預算後的現金流量所採用的加權平均增長率0%，與行業報告所載的預測數據一致，不超過各產品的長期平均增長率。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

24. Goodwill (continued)

(4) *The specific method for determining the recoverable amount (continued)*

The Group determines the growth rate and gross profit margin based on historical experience and market development forecasts, and adopts a pre tax interest rate that reflects specific risks of relevant asset groups and asset group combinations as the discount rate. The growth rate during the forecast period is determined by the average five-year budget growth rate of -0.37% of the approved sales revenue for the relevant asset groups and asset group combinations. The stable period growth rate is the weighted average growth rate of -13.83% used by the Group to predict the cash flow after the five-year budget, which is consistent with the forecast data in industry reports and does not exceed the long-term average growth rate of each product.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

25. 長期待攤費用

25. Long-term deferred expenses

項目	Items	年初餘額 31 Dec 2024	本年增加 Increase	本年攤銷 Amortization	本年其他減少 Other decreases	年末餘額 31 Dec 2025
模具	Mold	852,961.40	-	-	852,961.40	-
設備裝修改造	Equipment decoration and renovation	2,247,965.37	4,702,611.23	2,401,060.26	-	4,549,516.34
供暖費	Heating fee	2,984,722.59	7,873,293.58	6,957,467.88	-	3,900,548.29
其他	Others	18,520,007.79	11,053,721.38	8,617,674.16	-	20,956,055.01
合計	Total	24,605,657.15	23,629,626.19	17,976,202.30	852,961.40	29,406,119.64
減：減值準備	Less: Provision for impairment - Mold	-	-	-	-	-
賬面價值	Net Carrying Amount	24,605,657.15	23,629,626.19	17,976,202.30	852,961.40	29,406,119.64

26. 遞延所得稅資產和遞延所得稅負債

26. Deferred tax assets and deferred tax liabilities

(1) 未經抵銷的遞延所得稅資產、負債

(1) Deferred income tax assets and liabilities without set-off

項目	Items	可抵扣暫時性 (可抵扣虧損) 差異 Deductible temporary differences (Deductible tax losses)	遞延所得稅資產 (負債) Deferred tax assets (Deferred tax liabilities)
一、遞延所得稅資產	I Deferred tax assets	1,163,397,078.17	181,616,841.14
資產減值準備	Provision for impairment	739,594,073.56	115,690,907.94
可抵扣虧損	Deductible tax loss	110,629,893.95	16,616,924.54
租賃負債	Lease liabilities	213,898,146.86	32,084,722.03
遞延收益	Deferred revenue	48,333,873.49	7,744,080.31
退休及辭退福利	Retirement and termination benefit	4,867,273.52	979,918.38
預提費用	Accrued expenses	37,270,369.69	6,953,491.41
公允價值變動	Change in fair value	8,803,447.10	1,546,796.53
二、遞延所得稅負債	II Deferred tax liabilities	710,406,674.73	144,198,237.36
其他權益工具投資公允價值變動	Changes in fair value of other equity instrument investments	334,075,789.00	83,518,947.25
資產評估增值	Appreciation of assets valuation	75,596,458.14	15,627,572.09
稅前一次性扣除土地	One-time deduction of land use	58,427,863.40	8,764,179.51
使用權賬面價值	right before tax		
稅前一次性扣除機器	One-off deduction of book value		
設備賬面價值	of machinery and equipment		
	before tax	18,424,935.57	2,763,740.33
公允價值變動	Changes in fair value	587,935.70	123,481.36
使用權資產	Right of Use Assets	223,293,692.92	33,400,316.82

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

26. 遞延所得稅資產和遞延所得稅負債(續)

(1) 未經抵銷的遞延所得稅資產、負債
(續)

26. Deferred tax assets and deferred tax liabilities (continued)

(1) Deferred income tax assets and liabilities without set-off
(continued)

項目	Items	年初餘額 31 Dec 2024	
		可抵扣暫時性 (可抵扣虧損) 差異 Deductible temporary differences (Deductible tax losses)	遞延所得稅資產 (負債) Deferred tax assets (Deferred tax liabilities)
一、遞延所得稅資產	I Deferred tax assets	1,057,074,959.17	168,925,380.33
資產減值準備	Provision for impairment	656,160,146.07	102,829,689.84
可抵扣虧損	Deductible tax loss	110,629,893.93	16,616,924.54
租賃負債	Lease liabilities	198,637,928.74	33,599,182.75
遞延收益	Deferred revenue	32,730,490.64	5,403,572.87
退休及辭退福利	Retirement and termination benefit	10,915,278.01	1,912,891.09
預提費用	Accrued expenses	45,374,248.34	8,169,073.22
公允價值變動	Changes in fair value	2,626,973.44	394,046.02
二、遞延所得稅負債	II Deferred tax liabilities	554,944,750.50	103,800,349.28
其他權益工具投資公 允價值變動	Changes in fair value of other equity instrument investments	116,199,559.00	29,049,889.75
資產評估增值	Appreciation of assets valuation	74,656,807.04	15,474,034.95
稅前一次性扣除土地 使用權賬面價值	One-time deduction of land use right before tax	138,283,004.61	20,742,450.69
稅前一次性扣除機器 設備賬面價值	One-off deduction of book value of machinery and equipment before tax	14,627,755.08	2,194,163.24
公允價值變動	Changes in fair value	11,004,098.73	2,350,684.68
使用權資產	Right of Use Assets	200,173,526.04	33,989,125.97

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

26. 遞延所得稅資產和遞延所得稅負債(續)

26. Deferred tax assets and deferred tax liabilities (continued)

(2) 未確認遞延所得稅資產明細

(2) Unrecognized deferred tax assets

項目	Items	年末金額 31 Dec 2025	年初金額 31 Dec 2024
可抵扣暫時性差異	Deductible temporary differences	1,034,136,676.45	1,123,670,693.52
可抵扣虧損	Deductible tax losses	1,517,729,617.24	1,723,690,784.69
合計	Total	2,551,866,293.69	2,847,361,478.21

(3) 未確認遞延所得稅資產的可抵扣虧損將於以下年度到期

(3) Deductible tax losses unrecognized in deferred tax assets will be expired in the following years

年份	Year	年末金額 31 Dec 2025	年初金額 31 Dec 2024
2025年	2025		61,670,115.25
2026年	2026	151,883,384.81	154,150,767.83
2027年	2027	44,590,272.54	44,590,272.54
2028年	2028	68,916,866.25	70,164,718.62
2029年	2029	200,206,860.29	271,694,531.22
2030年	2030	282,266,408.12	202,038,433.35
2031年	2031	91,066,871.08	112,647,600.09
2032年	2032	210,041,905.65	213,338,639.34
2033年	2033	118,712,209.96	126,719,604.14
2034年	2034	133,917,120.77	466,676,102.31
2035年	2035	216,127,717.77	—
合計	Total	1,517,729,617.24	1,723,690,784.69

註：PTG集團累計虧損無到期日，故上述數據不含PTG集團年末未確認遞延所得稅資產的累計虧損394,547,508.01人民幣元(年初累計虧損人民幣320,488,936.83元)。

Note: The accumulated loss of PTG Group has no expiry date, so the above data does not include the accumulated loss of PTG Group's unrecognized deferred income tax assets at the end this period of RMB394,547,508.01 (the accumulated loss at the beginning of the period was RMB320,488,936.83).

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

27. 其他非流動資產

27. Other non-current assets

項目	Items	年末餘額 31 Dec 2025		
		賬面餘額 Book balance	減值準備 Impairment provision	賬面價值 Carrying amount
預付設備及工程款	Prepaid equipment and engineering	7,253,344.49	309,400.00	6,943,944.49
合同履約成本	Contract performance costs	96,384,726.78	—	96,384,726.78
抵債房屋	Debt housing	8,002,837.00	8,002,837.00	—
建造合同形成的合同資產	Contract assets formed by construction contracts	36,836,244.94	36,836,244.94	—
預付租賃款稅額	Prepaid lease payments	10,571,000.32	—	10,571,000.32
合計	Total	159,048,153.53	45,148,481.94	113,899,671.59

項目	Items	年初餘額 31 Dec 2024		
		賬面餘額 Book balance	減值準備 Impairment provision	賬面價值 Carrying amount
預付設備及工程款	Prepaid equipment and engineering	22,893,477.11	309,400.00	22,584,077.11
合同履約成本	Contract performance costs	76,994,418.26	—	76,994,418.26
抵債房屋	Debt housing	8,002,837.00	8,002,837.00	—
建造合同形成的合同資產	Contract assets formed by construction contracts	68,751,997.80	55,985,696.66	12,766,301.14
預付租賃款	Prepaid lease payments	34,364,632.18	—	34,364,632.18
合計	Total	211,007,362.35	64,297,933.66	146,709,428.69

註：建造合同形成的合同資產，主要系本集團二級子公司水輪公司開展EPC項目形成，年末對已停工的項目進行減值測試，累計計提減值準備36,836,244.94元。

Note: The contract assets formed by the construction contract are mainly formed by the EPC project carried out by the second level subsidiary of the Group, the Water Turbine Company. At the end of the year, impairment tests were conducted on projects that have been suspended, and a cumulative provision for impairment was made of RMB36,836,244.94.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

28. 所有權或使用權受到限制的資產

28. Assets with restricted ownership or usage rights

項目	Items	賬面餘額 Book balance	賬面價值 Carrying amount	年末 31 Dec 2025 受限情況 Restricted situation
貨幣資金	Monetary funds	622,874,745.19	622,874,745.19	銀行開具承兌匯票保證金額、央行法定存款準備金、保函保證金、信用證保證金、質押存單。 As a guarantee amount for issuing acceptance bills by banks, the central bank's statutory reserve requirement, guarantee deposit, letter of credit deposit, pledge of fixed deposit certificates.
應收票據	Notes receivable	63,169,518.54	63,169,518.54	票據質押銀行開具承兌匯票 Acceptance bills issued by banks pledging bills of exchange

項目	Items	賬面餘額 Book balance	賬面價值 Carrying amount	年初 31 Dec 2024 受限情況 Restricted situation
貨幣資金	Monetary funds	642,156,043.25	642,156,043.25	銀行開具承兌匯票保證金額、央行法定存款準備金、保函保證金、信用證保證金、質押存單。 As a guarantee amount for issuing acceptance bills by banks, the central bank's statutory reserve requirement, guarantee deposit, letter of credit deposit, pledge of fixed deposit certificates.
應收票據	Notes receivable	33,289,624.49	33,289,624.49	票據質押銀行開具承兌匯票 Acceptance bills issued by banks pledging bills of exchange

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

29. 短期借款

29. Short-term loans

(1) 短期借款分類

(1) The category of short-term loans

借款類別	Category	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
質押借款	Pledged loans	209,020,831.87	185,876,718.53
抵押借款	Mortgage loans	—	—
信用借款	Unsecured loans	708,130,774.09	230,600,304.99
應計利息	Accrued interest	125,203.54	458,338.26
合計	Total	917,276,809.50	416,935,361.78

註：本集團上述借款的年末借款年
利率為2.11%-5.65%（年初為：
2.50%-3.85%）。

Note: On June 30, 2025, the annual interest rate of the
above borrowings of the Group was 2.11%-5.65% (31
Dec 2024:2.50%-3.85%).

(2) 本集團年末無已逾期未償還的短期借款。

(2) At the end of this year, there is no overdue short-term loan.

30. 交易性金融負債

30. Financial liabilities held for sale

項目	Category	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
交易性金融負債	Financial liability for transaction	3,666,800.00	—
其中：期貨浮動虧損	Including: floating loss on futures	3,666,800.00	—
合計	Total	3,666,800.00	—

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

31. 吸收存款及同業存放

31. Due to customers, banks and other financial institutions

票據種類	Category	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
企業活期存款	Current deposit	1,532,905,719.86	408,088,941.32
定期存款(含通知存款)	Time deposit (including notification deposit)	552,060,000.00	405,330,000.00
應計利息	Accrued interest	4,445,222.01	2,750,324.49
合計	Total	2,089,410,941.87	816,169,265.81

32. 應付票據

32. Notes payable

票據種類	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
銀行承兌匯票	Bank acceptance bill	1,231,006,615.82	1,433,852,853.05
商業承兌匯票	Commercial acceptance bill	2,890,286.36	17,756,828.96
合計	Total	1,233,896,902.18	1,451,609,682.01

註1：本集團年末無已到期未支付的應付票據。

Note1: The Group has no bills payable due and unpaid at the end of this period.

註2：本集團年末應付票據的賬齡均在1年以內。

Note2: The age of notes payable of the Group at the end of this period is within one year.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

33. 應付帳款

33. Accounts payable

(1) 應付帳款列示

(1) The types of accounts payable

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
應付材料款	Material payable	2,971,131,686.56	2,539,426,958.80
應付運費	Freight payable	35,125,970.75	38,915,746.07
應付設備款	Equipment payable	116,478,683.71	96,064,410.09
應付工程款	Project payable	2,632,542.82	4,556,207.53
其他	Others	73,908,743.50	50,150,338.17
合計	Total	3,199,277,627.34	2,729,113,660.66

(2) 賬齡超過1年的重要應付帳款

(2) Important accounts payable with an age of over 1 year at the end of this period:

單位名稱	Company name	年末餘額 31 Dec 2025	未償還或結轉的原因 Unpaid and untransferred reasons
中機中聯工程有限公司	CMCU Engineering Co., Ltd.	8,122,229.21	尚未結算 Unsettled
重慶大和榮基機電有限公司	Chongqing Dahe Rongji Mechanical & Electrical Co., Ltd.	7,864,278.50	尚未結算 Unsettled
寶雞西工鈦科技股份 有限公司	Baoji Xigong Titanium Technology Co., Ltd.	6,384,442.41	尚未結算 Unsettled
武漢重型機床集團 有限公司	Wuhan Heavy Machine Tool Group Co., Ltd.	5,919,000.00	尚未結算 Unsettled
重慶任志商貿有限公司	Chongqing Renzhi Trading Co., Ltd.	5,466,834.65	尚未結算 Unsettled
合計	Total	33,756,784.77	

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

33. 應付帳款(續)

(3) 應付帳款按賬齡列示

賬齡	Aging	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
1年以內	Within 1 year	2,719,057,319.38	2,269,111,108.17
1至2年	1-2 years	284,820,784.03	270,560,938.39
2至3年	2-3 years	78,298,825.32	57,918,042.10
3年以上	More than 3 years	117,100,698.61	131,523,572.00
合計	Total	3,199,277,627.34	2,729,113,660.66

34. 預收賬款

34. Advance from Customers

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
預收租金	Rent Received in Advance	1,342,998.21	—
合計	Total	1,342,998.21	—

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

35. 其他應付款

35. Other payables

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
應付股利	Dividends payable	46,717,853.19	44,010,810.13
其他應付款	Other payables	365,865,681.93	350,885,266.90
合計	Total	412,583,535.12	394,896,077.03

35.1 應付股利

35.1 Dividends payable

項目	Item	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
普通股股利	Common stock dividends	46,717,853.19	44,010,810.13
合計	Total	46,717,853.19	44,010,810.13

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

35. 其他應付款(續)

35. Other payables (continued)

35.2 其他應付款

35.2 Other payables

(1) 其他應付款按款項性質分類

(1) Classification of other payables by the nature

款項性質	Nature of Payables	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
應付工程設備款	Purchase of Engineering equipment	43,208,225.64	44,202,405.35
應付關聯公司款項	Payable to related parties	155,333,006.83	91,657,322.61
應付保證金	Margin payable	36,390,413.51	49,187,905.57
應付風險責任金及其他應付員工款	Risk funds and staff payable	25,430,288.20	28,823,039.36
應付代付款	Payable on behalf of others	11,262,234.36	12,458,604.74
應付職工集資房款	Staff housing fund payable	8,634,843.81	8,330,599.18
應付住房及設備修理費	Maintenance of housing and equipment	615,609.37	2,695,295.75
應付項目經費	Project funds payable	503,864.60	2,595,719.09
應付運輸費	Transportation fee	9,469,504.15	17,860,893.12
票據質押托收	Notes pledge collection	903,000.00	28,000.00
應付審計費	Audit fees payable	1,112,698.07	1,216,471.66
搬遷人員社保款	Relocation staff social security cost	—	14,972,469.41
其他	Others	73,001,993.39	76,856,541.06
合計	Total	365,865,681.93	350,885,266.90

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

35. 其他應付款(續)

35. Other payables (continued)

35.2 其他應付款(續)

35.2 Other payables (continued)

(2) 賬齡超過1年的重要的其他應付款

(2) Important other payables with an age of over one year

單位名稱	Company name	年末餘額 31 Dec 2025	未償還或結轉的原因 Reason for unpaid or carried forward
重慶機電控股集團資產管理有限公司	Chongqing Electronic & Machinery Holding Group Asset Management Co., Ltd.	30,915,342.57	未結算 Unsettled
重慶機電集團控股有限公司	Chongqing Machinery & Electronics Holding (Group) Co., Ltd.	14,997,032.24	未結算 Unsettled
巴南區房改辦	Banan District Housing System Reform Office	4,142,837.24	未結算 Unsettled
四川凱泓水利機械製造有限公司	Sichuan Kaihong Hydraulic Machinery Manufacturing Co., Ltd.	901,264.12	未結算 Unsettled
南京江標集團有限責任公司	Nanjing Jiangbiao Group Co., Ltd.	900,282.00	未結算 Unsettled
合計	Total	51,856,758.17	

36. 合同負債

36. Contract liabilities

(1) 合同負債情況

(1) The situation of contract liabilities

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
合同負債	Contract liabilities	566,192,214.41	605,086,641.54
合計	Total	566,192,214.41	605,086,641.54

註：合同負債主要系本集團從客戶的銷售合同中收取的預收款，該預收款根據與客戶簽訂的合同收取，該合同的相關收入將在本集團履行履約義務後確認，本集團管理層預計截止年末形成的合同負債大部分將於一年內轉收入。

Note: Contract liabilities mainly represent advances received by the Group from sales contracts with customers. The advance payment is collected according to the contract with the customer. The relevant revenue of the contract will be recognized after the Group fulfills its performance obligations. The management of the Group expects that most of the estimated liabilities formed by the end of this period will be transferred to income within one year.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

36. 合同負債(續)

36. Contract liabilities (continued)

(2) 賬齡超過1年的重要合同負債

(2) Important contract liabilities with an age of over 1 year at the end of this year:

單位名稱	Company name	年末餘額 31 Dec 2025	未償還或結轉的原因 Unpaid and untransferred reasons
中國葛洲壩集團股份有限公司玉龍喀什機電金結項目部	China Gezhouba Group Co., Ltd. Yulong Kashgar Electromechanical and Metal Structures Project Department	19,239,314.14	未結算 Unsettled
內蒙古經安有色金屬材料有限公司	Inner Mongolia Jing'an Nonferrous Metals Materials Co., Ltd.	6,595,000.00	未結算 Unsettled
西藏華夏礦業有限公司	Tibet Huaxia Mining Co., Ltd.	6,172,566.38	未結算 Unsettled
攀枝花市立宇礦業有限公司	Panzhihua City Liyu Mining Co., Ltd.	4,500,000.00	未結算 Unsettled
華山鎳鈷有限公司	Huashan Nickel & Cobalt Company Co., Ltd.	4,478,848.12	未結算 Unsettled
合計	Total	40,985,728.64	

(3) 合同負債的賬面價值在本年度未發生重大變動。

(3) The book value of the contract liabilities has not changed significantly during the current year

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

37. 應付職工薪酬

37. Employee benefits payables

(1) 應付職工薪酬分類

(1) Classification of employee benefits payables

項目	Items	年初餘額 31 Dec 2024	本年增加 Increase	本年減少 Decrease	年末餘額 31 Dec 2025
短期薪酬	Short-term employee benefits payables	117,859,337.19	1,004,876,451.29	1,008,363,142.80	114,372,645.68
離職後福利 — 設定提存計劃	Post-employment benefits — defined contribution plan	585,545.60	114,351,853.66	114,338,446.10	598,953.16
辭退福利	Dismissal welfare	6,094,599.61	198,431.42	5,784,031.03	509,000.00
合計	Total	124,539,482.40	1,119,426,736.37	1,128,485,619.93	115,480,598.84

(2) 短期薪酬

(2) Short-term employee benefits

項目	Items	年初餘額 31 Dec 2024	本年增加 Increase	本年減少 Decrease	年末餘額 31 Dec 2025
工資、獎金、津貼和補貼	Salaries, bonuses, allowances and subsidies	90,838,555.11	810,179,821.54	807,941,192.37	93,077,184.28
職工福利費	Staff welfare	8,407,664.21	28,971,866.27	32,047,130.52	5,332,399.96
社會保險費	Social insurance	3,473,308.56	69,224,483.22	69,485,202.80	3,212,588.98
其中：醫療保險費	Including: Medical insurance	3,451,229.74	60,847,625.59	61,108,887.78	3,189,967.55
工傷保險費	Employment Injury Insurance	22,078.82	8,376,857.63	8,376,315.02	22,621.43
住房公積金	Housing provident fund	200,524.84	52,815,620.92	52,575,022.92	441,122.84
工會經費和職工教育經費	trade union and educational funds	14,939,284.47	13,227,687.48	15,857,622.33	12,309,349.62
其他短期薪酬	Other short-term benefits	—	30,456,971.86	30,456,971.86	—
合計	Total	117,859,337.19	1,004,876,451.29	1,008,363,142.80	114,372,645.68

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

37. 應付職工薪酬(續)

(3) 設定提存計劃

本集團按規定參加政府機構設立的社會保險計劃。根據計劃，本集團按照當地政府的有關規定向該等計劃繳存費用。除上述繳存費用外，本集團不再承擔進一步支付義務。相應的支出於發生時計入當期損益或相關資產成本。

本集團本年應分別向養老保險、年金、失業保險計劃繳存費用如下：

項目	Items	年初餘額 31 Dec 2024	本年增加 Increase	本年減少 Decrease	年末餘額 31 Dec 2025
基本養老保險	Basic endowment insurance	561,871.33	97,582,343.91	97,575,576.21	568,639.03
失業保險費	Unemployment insurance	23,674.27	3,134,872.36	3,134,740.92	23,805.71
企業年金繳費	Corporate annuity contributions	—	13,634,637.39	13,628,128.97	6,508.42
合計	Total	585,545.60	114,351,853.66	114,338,446.10	598,953.16

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

37. Employee benefits payables (continued)

(3) Defined contribution plan

The group participates in the social insurance program established by government. Under the program, the group will deposit the relevant expense to the scheme in accordance with the relevant provisions for the local government. In addition to the above deposit fees, the group shall not undertake any further payment obligation. The corresponding expenditure is recorded into the current profit and loss or the cost of related assets when it is incurred.

The group's contributions to the endowment insurance, annuity and unemployment insurance plans, respectively, for the year are as follows:

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

37. 應付職工薪酬(續)

(3) 設定提存計劃(續)

本集團本年應向參與的設定提存計劃繳存費用人民幣114,351,853.66元(2024年：人民幣106,992,264.14元)。於2025年12月31日，本集團尚有人民幣598,953.16元(2024年12月31日：人民幣585,545.60元)的應繳存費用是於本報告期間到期而未支付的，有關應繳存費用已於報告期後支付。

於截至2024年及2025年12月31日止兩個財政年度各年，本集團無界定供款計劃項下的沒收供款(由僱主代表於完全歸屬該供款前離開計劃的僱員)可供本集團以減低現有的供款水平。

38. 應交稅費

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
企業所得稅	Enterprise income tax	14,636,951.49	24,375,172.24
增值稅	Value-added tax	63,370,410.02	76,353,257.30
城市建設維護稅	City maintenance and construction tax	849,997.15	2,282,358.38
土地使用稅	City land use tax	229,928.55	229,906.39
房產稅	Real estate tax	456,747.32	455,959.94
個人所得稅	Individual Income Tax	8,968,989.59	3,408,874.08
其他	Others	2,947,556.43	3,671,394.23
合計	Total	91,460,580.55	110,776,922.56

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

37. Employee benefits payables (continued)

(3) Defined contribution plan (continued)

The Group shall pay a fee of RMB114,351,853.66 (December 31, 2024: RMB106,992,264.14). On December 31, 2025, the Group's fees of RMB598,953.16(December 31, 2024: RMB585,545.60) were not paid at the expiration of this reporting period, and the fees have been paid after the reporting period.

During the two periods ending on December 31, 2024 and December 31, 2025, the Group has no forfeited contributions (the employee represented by the Employer leaving the Plan) available to the Group to reduce the existing contribution level.

38. Taxes and levies payables

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

39. 一年內到期的非流動負債

39. Non-current liabilities due within one year

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
一年內到期的長期借款	Long-term Loans due within one year	1,035,900,000.00	703,306,750.00
一年內到期的租賃負債	Lease liabilities due within one year	28,419,265.83	20,049,676.46
一年內到期的其他長期負債	Other long-term liabilities due within one year	210,334.26	233,953.63
合計	Total	1,064,529,600.09	723,590,380.09

40. 其他流動負債

40. Other current liabilities

項目	Item	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
待轉銷項稅	Pending VAT	71,073,477.91	49,959,782.98
合計	Total	71,073,477.91	49,959,782.98

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

41. 長期借款

41. Long-term loans

借款類別	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
保證借款	Guaranteed loans		34,000,000.00
信用借款	Unsecured loans	305,270,000.00	1,046,600,000.00
本金合計	Total principal	305,270,000.00	1,080,600,000.00
加：應計利息	Add: Accrued interest	508,912.95	659,202.78
合計	Total	305,778,912.95	1,081,259,202.78

上述借款的本金須於以下期間償還：

Above loans need be repaid in following year:

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
一年以內	Within 1 year	1,035,900,000.00	703,306,750.00
資產負債表日後超過一年， 但不超過兩年	1 year after balance sheet date, but no more than 2 years	282,700,000.00	1,059,900,000.00
資產負債表日後超過兩年， 但不超過五年	2 years after balance sheet date, but no more than 5 years	11,500,000.00	13,800,000.00
資產負債表日後超過五年	5 years after balance sheet date	11,070,000.00	6,900,000.00
減：流動負債項下所示 一年內到期的借款	Less: Loans due within one year under current liabilities	1,035,900,000.00	703,306,750.00
長期借款淨額	Net amount of long-term loans	305,270,000.00	1,080,600,000.00

註1：本集團年末長期借款的利率區間為
1.2%-2.34%（期初為1.20%至4.35%）。

Note1: The interest range of the group's long-term borrowing
is 1.2%-2.34% at the end of this period (from 1.20% to
4.35% at the beginning of the year).

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

42. 租賃負債

42. Lease liabilities

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
房屋建築物	Buildings	185,333,294.06	172,484,356.81
機器設備	Mechanical equipment	145,586.93	13,479,706.39
場地	Site	—	4,538,362.12
合計	Total	185,478,880.99	190,502,425.32

上述租賃負債的賬面值須於以下期間償

Above lease liabilities need to be paid in following period:

還：

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
一年內	Within 1 year	28,419,265.83	20,049,676.46
資產負債表日後超過一年， 但不超過兩年	1 year after balance sheet date, but no more than 2 years	27,606,675.82	1,377,921.14
資產負債表日後超過兩年， 但不超過五年	2 years after balance sheet date, but no more than 5 years	93,914,459.67	87,367,863.65
資產負債表日後超過五年	5 years after balance sheet date	63,957,745.50	101,756,640.53
合計	Total	213,898,146.82	210,552,101.78
減：流動負債項下所示一年 內到期的租賃負債款項	Less: Amounts shown under current liabilities for lease liabilities due within one year	28,419,265.83	20,049,676.46
非流動負債項下所示租賃 負債	Lease liabilities shown under non current liabilities	185,478,880.99	190,502,425.32

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

43. 長期應付款

43. Long-term payables

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
專項應付款	Special payables	3,071,813.20	3,893,230.00
合計	Total	3,071,813.20	3,893,230.00

43.1 專項應付款

43.1 Special payables

項目	Items	年初餘額 31 Dec 2024	本年增加 Increases	本年減少 Decreases	年末餘額 31 Dec 2025	形成原因 Reason
國家項目撥款	National project funding	3,893,230.00	-	821,416.80	3,071,813.20	詳見註釋 Note
合計	Total	3,893,230.00	-	821,416.80	3,071,813.20	

註：根據重慶市住房和城鄉建設委員會發佈的《關於印發重慶市保障性租賃住房項目資金補助實施細則的通知》，年末本集團國家項目撥款人民幣3,071,813.20元，將用於支持保障性租賃住房建設及運營管理。

Note: According to the Notice on Printing and Distributing Implementation Rules of Fund Subsidy for Indemnity Rental Housing Projects issued by Chongqing Housing and Urban-Rural Development Commission, the Group will allocate RMB3,071,813.20 for national projects at the end of the year, which will be used to support the construction, operation and management of indemnificatory rental housing.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

44. 長期應付職工薪酬

44. Long-term employee benefits payables

(1) 長期應付職工薪酬分類

(1) Classification of long-term employee benefits payables

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
應付離退休人員及新增 直通車人員福利	Benefits payable to retirees and new through trains	5,320,000.00	5,789,000.00
減：將於一年內支付的 部分	Less: amounts paid within 1 year	503,000.00	533,000.00
合計	Total	4,817,000.00	5,256,000.00

註： 將於一年內支付的應付退休人員
福利和應付辭退福利在應付職工
薪酬列示。

Note: Retired employee benefits payable and dismissal
benefits payable within one year are listed in the
employee compensation payable.

(2) 設定受益計劃變動情況 - 設定受
益計劃義務現值(2) Settled Benefit Plan Changes-Present Value of
Obligations

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
年初餘額	Beginning balance	5,789,000.00	5,909,000.00
加：計入當期損益的設定 受益成本	Add: cost of benefit determined	97,000.00	139,000.00
1. 當期服務成本	1. Current service cost		-
2. 過去服務成本	2. Past service costs		-
3. 結算利得 (損失以「-」表示)	3. Settlement gain (loss is indicated by "-")		-
4. 利息淨額	4. net interest	97,000.00	139,000.00
減：計入其他綜合收益的 設定收益成本	Decrease: cost of fixed income recognized in other comprehensive income	162,000.00	-163,000.00
1. 精算利得(損失以 「-」表示)	1. Actuarial gain (loss is indicated by "-")	162,000.00	-163,000.00
減：其他變動	Less: other changes	907,000.00	955,000.00
1. 結算時支付的對價	1. consideration paid at settlement		-
2. 已支付的福利	2. Paid benefits	404,000.00	422,000.00
3. 預計一年內支付金 額及其他	3. Estimated payment amount within one year and other	503,000.00	533,000.00
年末餘額	Year-end balance	4,817,000.00	5,256,000.00

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

44. 長期應付職工薪酬(續)

44. Long-term employee benefits payables (continued)

(3) 設定受益計劃變動情況－設定受益計劃淨負債(淨資產)

(3) Settlement Plan Changes-Net Liability (Net Assets) of the Settlement Plan

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
年初餘額	Beginning balance	5,789,000.00	5,909,000.00
加：計入當期損益的設定 受益成本	Add: cost of benefit determined	97,000.00	139,000.00
減：計入其他綜合收益的 設定收益成本	Less: cost of fixed income recognized in other comprehensive income	162,000.00	-163,000.00
減：其他變動	Other changes	907,000.00	955,000.00
年末餘額	Year-end balance	4,817,000.00	5,256,000.00

45. 預計負債

45. Provisions

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
表外資產減值	Off-balance sheet asset impairment	28,329.75	1,092,173.97
賠償款	Compensation	—	1,909,618.12
預提三包費用	Accrued expenses of three guarantees	84,520,758.76	70,978,402.58
合計	Total	84,549,088.51	73,980,194.67

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

46. 遞延收益

46. Deferred revenue

(1) 遞延收益分類

(1) Classification of deferred revenue

項目	Items	年初餘額 31 Dec 2024	本年增加 Increase this period		本年減少 Decrease this period		年末餘額 31 Dec 2025
			收到政府撥款 Government grant received	其他增加 Other increases	本年攤銷金額 Amortization during this period	其他減少 Other decreases	
政府補助—政府撥款	Government subsidies-Government Grant	140,389,070.74	54,093,876.03	-	44,391,875.76	32,967,299.36	117,123,771.65
政府補助—搬遷補助	Government subsidies-Relocation	40,906,980.77	-	-	11,168,914.79	-	29,738,065.98
土地處置收益	Proceeds of land disposal	5,710,114.59	-	-	117,400.00	1,082,597.88	4,510,116.71
合計	Total	187,006,166.10	54,093,876.03	-	55,678,190.55	34,049,897.24	151,371,954.34

(2) 政府補助項目

(2) Government grants projects

政府補助分類	Government subsidies projects	年初餘額 31 Dec 2024	新增補助 金額 Newly added subsidy amount	計入營業外 收入 Recorded in non-operating income	計入其他 收益 Recorded in other income	沖減成本 費用金額 Amount offset against costs and expenses	其他減少 Other decreases	年末餘額 31 Dec 2025	與資產相關/ 與收益相關 Asset- related/earnings- related
廠房建設補助資金	subsidy for factory construction	36,431,294.20	-	-	2,120,468.64	-	-	34,310,825.56	與資產相關 Related to asset
創新技術獎	Innovation Technology Award	859,641.80	840,000.00	-	550,424.89	-	-	1,149,216.91	與收益相關 Related to income
技改項目補助	Subsidies for technological transformation projects	5,950,443.94	21,007,050.00	-	11,678,487.96	-	-	15,279,005.98	與收益相關 Related to income
通用搬遷補償	Universal Relocation Compensation	43,163,665.01	-	-	11,589,852.71	-	-	31,573,812.30	與資產相關 Related to asset
項目補助資金	Project grant funds	82,633,783.90	27,395,021.00	-	24,587,350.80	-	24,800,000.00	60,641,454.10	與資產相關 Related to asset
政府扶持檢測中心項目	Government Support Testing Center Project	-	910,000.00	-	-	-	-	910,000.00	與資產相關 Related to asset
智能製造項目	Smart Manufacturing Project	1,210,073.56	-	-	1,107,733.12	-	-	102,340.44	與資產相關 Related to asset
水力發電示範基地 建設項目	Hydropower demonstration base construction project	-	-	-	-	-	-	-	與資產相關 Related to asset
其他政府補助	Other government grants	11,047,149.10	3,941,805.03	-	3,926,472.43	-	8,167,299.36	2,895,182.34	與收益相關 Related to income
合計	Total	181,296,051.51	54,093,876.03	-	55,560,790.55	-	32,967,299.36	146,861,837.63	

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

47. 股本

47. Share capital

項目	Items	年初餘額 31 Dec 2024	發行新股 Issue new shares	本年變動增減(+/-) Changes in current period (+ or -)		其他 Others	小計 Subtotal	年末餘額 31 Dec 2025
				送股 Share donation	公積金轉股 Reserved funds converted into shares			
有限售條件股份	Restricted shares- state-owned							
—國有法人持股	legal person shareholdings	-	-	-	-	-	-	
其中：重慶機電集團	Including: CQMEHG	1,924,225,189.00	-	-	-	232,132,514.00	-	2,156,357,703.00
中信資產	CITIC Company	195,962,467.00	-	-	-	-	-	195,962,467.00
渝富控股	Yufu Company	232,132,514.00	-	-	-	-	-	232,132,514.00
建工集團	CCEG	232,132,514.00	-	-	-	-232,132,514.00	-	-
有限售條件股份合計	Total restricted shares	2,584,452,684.00	-	-	-	-	-	2,584,452,684.00
無限售條件股份	Non-restricted shares	-	-	-	-	-	-	-
其中：境外上市H股	Including: Overseas listing H shares	1,100,187,470.00	-	-	-	-	-	1,100,187,470.00
無限售條件股份合計	Total non-restricted shares	1,100,187,470.00	-	-	-	-	-	1,100,187,470.00
股份總額	Total	3,684,640,154.00	-	-	-	-	-	3,684,640,154.00

48. 資本公積

48. Capital Reserve

項目	Items	年初餘額 31 Dec 2024	本年增加 Increase in current period	本年減少 Decrease in current period	年末餘額 31 Dec 2025
原制度資本公積轉入	The capital reserve of the original system is transferred	-15,166,711.00	-	-	-15,166,711.00
其他資本公積	Others capital reserve	114,374,493.69	21,844,302.24	49,156,853.81	87,061,942.12
合計	Total	99,207,782.69	21,844,302.24	49,156,853.81	71,895,231.12

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

48. 資本公積(續)

註1：重慶水泵廠有限責任公司收到政府研發資本性補助，根據撥款文件規定計入資本公積，其他資本公積增加21,335,200.00元。

註2：根據《重慶鴿牌電線電纜有限公司增資協議書》約定，鴿牌註冊資本由人民幣32,800.00萬元增加至人民幣48,703.0303萬元，新增註冊資本15,903.0303萬元由重慶機電股份有限公司按以下方式認繳：(1)本次增資定價以經重慶天健資產評估房地產估價有限公司出具的《重慶鴿牌電線電纜有限公司資產評估報告》(評估基準日2024年10月31日)所確認的評估價值為8.25億元為基礎，最終確認每股價格為2.515244元。(2)重慶機電股份有限公司以現金增資的方式，以每股2.515244元出資4億元認繳鴿牌公司新增註冊資本，增資4億元後，鴿牌公司將增加註冊資本15,903.0303萬元，註冊資本由32,800.00萬元增至48,703.0303萬元，增加資本公積24,096.9697萬元。其中2025年3月實際到位第一筆增資款2億元，鴿牌公司增加實收資本7951.51515萬元，增加資本公積12,048.48485萬元。2026年3月底前完成第二筆增資款2億元的實繳。股利分紅以鴿牌公司各股東實繳到位的出資比例。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

48. Capital Reserve (continued)

Note 1: Chongqing Pump Works Co., Ltd. received government capital grants for R&D, resulting in an increase of RMB21,335,200.00 in other capital surplus reserve.

Note 2: Pursuant to the Capital Increase Agreement of Chongqing Pigeon Brand Electric Wire & Cable Co., Ltd., the registered capital of Pigeon Brand will be increased from RMB328 million to RMB487.030303 million. The newly added registered capital of RMB159.030303 million will be subscribed by Chongqing Machinery & Electronics Co., Ltd. in the following manner:(1)The pricing of this capital increase is based on the assessed value of RMB825 million confirmed in the "Asset Appraisal Report of Chongqing Pigeon Brand Electric Wire & Cable Co., Ltd." issued by Chongqing Tianjian Assets Appraisal & Real Estate Valuation Co., Ltd. (with the appraisal benchmark date of October 31, 2024), and the final price per share is determined as RMB2.515244.(2)Chongqing Machinery & Electronics Co., Ltd. will make the capital increase in cash, contributing RMB400 million at the price of RMB2.515244 per share to subscribe for the above-mentioned newly added registered capital of Pigeon Brand. After the completion of this capital increase, the registered capital of Pigeon Brand will increase by RMB159.030303 million, from RMB328 million to RMB487.030303 million, with a simultaneous increase in capital reserve of RMB240.969697 million. Among them, the first installment of the capital increase of RMB200 million was actually paid in March 2025, which resulted in an increase in paid-in capital of RMB79.5151515 million and an increase in capital reserve of RMB120.4848485 million for Pigeon Brand; the second installment of RMB200 million will be fully paid by the end of March 2026.Dividend distribution will be implemented in accordance with the proportion of paid-in capital contributions of each shareholder of Pigeon Brand.



NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

48. 資本公積(續)

註2：(續)

重慶機電股份有限公司2025年3月5日向重慶鴿牌電線電纜有限公司實際注資2億元，在合併報表中，母公司因增資新取得的長期股權投資與按照新增持股比例計算應享有子公司自購買日(或合併日)開始持續計算的淨資產份額之間的差額，根據企業會計準則相關規定，減少本集團其他資本公積13,535,653.81元。

註3：重慶機電股份有限公司第六屆董事會2025年第一次臨時會議審議通過並報重慶機電控股(集團)公司批准，同意重慶機床(集團)有限責任公司按重慶機電控股集團資產管理有限公司委托中介機構出具的評估報告確定的評估值3,562.12萬元(最終以集團備案值為準)以非公開協議方式收購重慶機電控股集團資產管理有限公司所持重慶磐聯傳動科技有限公司100%股權，該交易於2025年4月完成交割，合併報表中形成同一控制下企業合併，該合併事項應從設立起就被重慶機電股份有限公司控制納入合併範圍，增加2024年初其他資本公積35,621,200.00元，減少2025年合併日當期其他資本公積35,621,200.00元。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

48. Capital Reserve (continued)

Note 2: (continued)

Chongqing Machinery & Electronics Co., Ltd. actually injected RMB200,000,000 into Chongqing Pigeon Brand Electric Wire & Cable Co., Ltd. on March 5, 2025. In the consolidated financial statements, according to the relevant provisions of the Accounting Standards for Business Enterprises, the difference between the newly acquired long-term equity investment from the parent company due to the capital increase and the share of the subsidiary's net assets that should be enjoyed, calculated based on the newly increased shareholding ratio and continuously measured from the acquisition date (or combination date), resulted in a decrease of RMB13,535,653.81 in the Group's other capital surplus.

Note 3: The first interim meeting of the Sixth Board of Directors of Chongqing Machinery & Electronics Co., Ltd. in 2025 reviewed and approved the matter, which was then reported to Chongqing Machinery & Electronics Holding (Group) Co., Ltd. for approval. It was agreed that Chongqing Machine Tool (Group) Co., Ltd. would acquire 100% equity of Chongqing Panlian Transmission Technology Co., Ltd. held by Chongqing Machinery & Electronics Holding Group Asset Management Co., Ltd. through a non-public agreement, with the consideration determined based on the appraisal value of RMB35,621,200 as stated in the appraisal report issued by an intermediary institution entrusted by Chongqing Machinery & Electronics Holding Group Asset Management Co., Ltd. (the final amount shall be subject to the record-filed value of the Group). The transaction was completed and delivered in April 2025. In the consolidated financial statements, this constitutes a business combination under common control. This combination should be considered as having been controlled by Chongqing Machinery & Electronics Co., Ltd. since its establishment and thus included in the consolidated scope. As a result, other capital surplus as of the beginning of 2024 increased by RMB35,621,200.00, and other capital surplus for the current period as of the combination date in 2025 decreased by RMB35,621,200.00.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日

(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

49. 其他綜合收益

49. Other Comprehensive Income.

項目	Items	31 Dec 2024	年初餘額	本年所得 稅前發生額	減：前期計入 其他綜合收益 轉當期損益	本年發生額 Amount of this period	減：所得稅費用	稅後歸屬於 母公司	稅後歸屬於 少數股東	31 Dec 2025
				Amount incurred before income tax for the current period	Minus: Other comprehensive income is included in the previous period and converted into profit or loss for the current period		Minus: Income tax expense	After tax attribution to the parent company	After tax attribution to minority shareholders	
一、以後不能重分類進 損益的其他綜合收益	1. Other comprehensive income that cannot be reclassified into profit or loss in the future	87,782,561.37	217,708,180.00	-	54,469,057.50	163,266,339.47	-27,216.97	251,048,900.84		
其中：重新計算設 定受益計劃淨負 債和淨資產的變 動	Including: Recalculation of changes in net liabilities and net assets of the set benefit plan	717,744.32	-168,050.00	-	-	-140,833.03	-27,216.97	576,911.29		
其他權益工具投資 公允價值變動	Changes in fair value of other equity instrument investments	87,064,817.05	217,876,230.00	-	54,469,057.50	163,407,172.50	-	250,471,989.55		
二、以後將重分類進損 益的其他綜合收益	2. Other comprehensive income that will be reclassified into profit and loss in the future	-9,693,083.95	-29,089,276.58	-	-1,894,397.17	-25,496,868.44	-1,698,010.97	-35,189,952.39		
其中：權益法下在 被投資單位以後 將重分類進損益 的其他綜合收益 中享有的份額	Including: The share of other comprehensive income under the equity method that will be reclassified into profit or loss after the investee unit	616,639.00	-	-	-	-	-	616,639.00		
金融資產重分類計 入其他綜合收益 的金額	Amount of financial assets reclassified to other comprehensive income	-	-3,306,789.05	-	-178,168.55	-3,017,452.80	-111,167.70	-3,017,452.80		
其他債權投資公允 價值變動	Fair value changes of other debt investments	-	-2,262,794.53	-	-565,698.62	-1,187,967.13	-509,128.78	-1,187,967.13		
外幣財務報表折算 差額	Foreign currency financial statements translate the difference	-12,804,132.12	-15,849,493.00	-	-	-15,849,493.00	-	-28,653,625.12		
現金流量套期有效 部分	The effective portion of the cash flow hedge	2,494,409.17	-7,670,200.00	-	-1,150,530.00	-5,441,955.51	-1,077,714.49	-2,947,546.34		
其他綜合收益合計	Total other comprehensive income	78,089,477.42	188,618,903.42	-	52,574,660.33	137,769,471.03	-1,725,227.94	215,858,948.45		

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

50. 盈餘公積

50. Surplus Reserves

項目	Items	年初餘額 31 Dec 2024	本年增加 Increase in this period	本年減少 Decrease in this period	年末餘額 31 Dec 2025
法定盈餘公積	Statutory surplus reserves	515,265,278.90	70,459,241.72	—	585,724,520.62
合計	Total	515,265,278.90	70,459,241.72	—	585,724,520.62

51. 專項儲備

51. Special Reserve

項目	Items	年初餘額 31 Dec 2024	本年增加 Increase in this period	本年減少 Decrease in this period	年末餘額 31 Dec 2025
安全生產專項儲備	Work safety pecial Reserve	5,635,596.35	18,626,802.39	18,485,321.02	5,777,077.72
研發準備金	R&D reserve	—	596,624.90	—	596,624.90
合計	Total	5,635,596.35	19,223,427.29	18,485,321.02	6,373,702.62

52. 未分配利潤

52. Undistributed profit

項目	Items	本年 Jan-Dec 2025	上年 Jan-Dec 2024
年初未分配利潤(調整前)	Undistributed profit as of 31 December 2024 (before adjustment)	3,726,134,583.84	3,404,126,480.53
加：同一控制下企業合併調整比較報表	Add: Accounting policy changes and adjustments	-7,110,584.55	-7,665,528.97
年初未分配利潤(調整後)	Undistributed profit as of 1 January 2025 (adjusted)	3,719,023,999.29	3,396,460,951.56
加：本年歸屬於母公司所有者的淨利潤	Add: Net profit attributable to owners of the parent company for the period	763,917,477.33	431,837,743.23
減：提取法定盈餘公積	Less: Withdrawal of statutory surplus reserve	70,459,241.72	35,413,321.29
提取職工獎勵及福利基金	Withdrawal of employee incentive and welfare funds	—	168,571.13
應付普通股股利	Dividends payable on common stock	165,808,806.80	73,692,803.08
年末未分配利潤	Undistributed profit as of 31 December 2025	4,246,673,428.10	3,719,023,999.29

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

52. 未分配利潤(續)

註1：根據本集團2025年6月12日召開2024年度股東周年大會，會議審議並批准本集團2024年度利潤分配方案，即每股派發人民幣0.035元(含稅)，按照已發行股份3,684,640,154股計算，共計需派發股利人民幣128,962,405.39元。本集團已於2025年7月向各股東派發上述股利。

註2：根據本集團2025年10月28日召開臨時股東大會，會議審議並批准本集團2025年度中期利潤分配方案，即每股派發人民幣0.01元(含稅)，按照已發行股份3,684,640,154股計算，共計需派發股利人民幣36,846,401.40元。本集團已於2025年11月向各股東派發上述股利。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

52. Undistributed profit (continued)

Note 1: According to the annual general meeting of the Group for the year 2024 held on 12 June 2025, the meeting considered and approved the Group's profit distribution plan for the year 2024, i.e., RMB0.035 (inclusive of tax) per share, which based on the 3,684,640,154 shares in issue, resulted in a total amount of RMB128,962,405.39 required to be distributed as dividend. The Group has paid the aforesaid dividends in July 2025 to each of the shareholders.

Note 2: At the extraordinary shareholders' meeting held on October 28, 2025, the Group reviewed and approved its interim profit distribution plan for 2025, which includes a dividend of RMB0.01 per share (tax inclusive). Based on the total number of issued shares of 3,684,640,154, the total dividend payable amounts to RMB36,846,401.40. The Group has already distributed this dividend to all shareholders in November 2025.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

52. 未分配利潤(續)

註3：根據財政部《金融企業準備金計提管理辦法》(財金[2012]20號)，本集團子公司重慶機電控股集團財務有限公司在提取資產減值準備的基礎上，設立一般風險準備用以彌補其尚未識別的與風險資產相關的潛在可能損失。該一般風險準備作為利潤分配處理，是所有權權益的組成部分，原則上應不低於風險資產年末餘額的1.5%。同時該辦法規定：金融企業一般準備餘額佔風險資產年末餘額的比例，難以一次性達到1.5%的，可以分年到位，原則上不得超過5年。年末餘額重慶機電控股集團財務有限公司一般風險準備提取的比例為1.5% (2024年：1.5%)。

年末本集團未分配利潤中包括子公司重慶機電控股集團財務有限公司計提一般風險準備金額為人民幣69,077,956.74元 (年初金額為人民幣49,333,995.67元)。

52. Undistributed profit (continued)

Note 3: According to the Measures for the Administration of Reserves and Provisions of Financial Enterprises issued by the Ministry of Finance (Finance [2012] No.20), Chongqing Mechanical and Electrical Holding Group Finance Co., Ltd., a subsidiary of the Group, sets up a general risk preparation on the basis of extracting the asset impairment provision to make up for the unidentified potential losses related to the risky assets. The general risk provision, as a profit distribution treatment, is a component part of the owner's equity, and in principle should not be less than 1.5% of the balance of the risky assets at the end of the year. At the same time, the measure stipulates that the proportion of the general reserve balance of financial enterprises in the year-end balance at the end of risky assets, which is difficult to reach 1.5% at one time, can be in place by year, in principle shall not exceed 5 years. The year-end balance of general risk preparation withdrawal of Chongqing Electromechanical Holding Group Finance Co., LTD. is 1.5% (2024:1.5%).

At the end of the year, the undistributed profits of the Group included the subsidiary Chongqing Machinery & Electronics Holding (Group) Co., Ltd. with general risk provision of RMB69,077,956.74 (Initial amount, RMB49,333,995.67).

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

53. 營業收入、營業成本

(1) 營業收入和營業成本情況

項目	Items	本年發生額 Jan-Dec 2025		上年發生額 Jan-Dec 2024	
		收入 Revenue	成本 Cost	收入 Revenue	成本 Cost
主營業務	Main business	9,803,216,615.14	8,324,650,770.40	8,786,501,903.15	7,337,804,344.13
其他業務	Other business	179,412,623.78	85,955,538.39	138,048,946.13	71,101,449.31
利息	Interest income	61,741,477.99	14,391,364.89	53,726,121.01	6,722,252.33
手續費及佣金	Transaction fees and commission income	26,137.19	205,261.06	34,121.64	234,634.52
合計	Total	10,044,396,854.10	8,425,202,934.74	8,978,311,091.93	7,415,862,680.29

註：利息收入和手續費及佣金收入均來源於財務公司業務；利息支出和手續費及佣金支出均來源於財務公司相關成本。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

53. Operating Revenue & Operating Cost

(1) The situation of operating income and operating costs

Note: Interest income and fee and commission income are derived from the business of the financial company; Interest expense and handling fees and commission expenses are derived from the costs associated with the finance company.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

53. 營業收入、營業成本(續)

(2) 合同產生的收入的情況

合同分類	Classification of contract	高端智能裝備業務 High-end intelligent equipment business		清潔能源裝備業務 Clean energy equipment business	
		營業收入 Revenue	營業成本 Cost	營業收入 Revenue	營業成本 Cost
按經營地區分類	Classified by region	1,663,277,672.10	1,351,043,907.60	8,301,340,774.02	7,057,030,430.63
其中：中國大陸	Including: Mainland of China	1,492,819,912.49	1,248,303,508.77	7,939,588,574.58	6,749,813,373.66
其他地區	Others	170,457,759.61	102,740,398.83	361,752,199.44	307,217,056.97
按合同類型	Types of contracts	1,663,277,672.10	1,351,043,907.60	8,301,340,774.02	7,057,030,430.63
其中：設備銷售合同	Including: Equipment				
	sales contract	720,825,213.11	574,736,351.49	5,675,148,032.48	4,826,698,710.88
服務合同	Service contract	23,191,936.33	7,218,280.66	228,774,278.38	165,605,393.29
材料銷售合同	Materials sales				
	contract	919,260,522.66	769,089,275.45	2,397,418,463.16	2,064,726,326.46
按收入確認時間分類	Classified by time of revenue recognition	1,663,277,672.10	1,351,043,907.60	8,301,340,774.02	7,057,030,430.63
其中：在某一個時點轉讓	Including: Recognizes revenue at a point in time	1,591,161,933.28	1,316,800,397.02	8,280,559,953.33	7,044,047,752.07
在某一時段內提供	Provide during a certain period of time	72,115,738.82	34,243,510.58	20,780,820.69	12,982,678.56
按銷售渠道分類	Classified by sales channel	1,663,277,672.10	1,351,043,907.60	8,301,340,774.02	7,057,030,430.63
其中：直銷	Including: Direct sales	1,607,928,045.90	1,305,600,420.04	8,282,119,788.49	7,040,049,509.75
經銷	Distribution	55,349,626.20	45,443,487.56	19,142,607.84	16,931,163.02
網絡銷售	Internet sales	-	-	78,377.69	49,757.86

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

53. 營業收入、營業成本(續)

53. Operating Revenue & Operating Cost (continued)

(2) 合同產生的收入的情況(續)

(2) Income from contracts (continued)

合同分類	Classification of contract	工業服務業務 Industrial service business		本部 Headquarters		合計 Total	
		營業收入 Revenue	營業成本 Cost	營業收入 Revenue	營業成本 Cost	營業收入 Revenue	營業成本 Cost
按經營地區分類	Classified by region	63,323,841.58	16,311,149.18	16,454,566.40	817,447.33	10,044,396,854.10	8,425,202,934.74
其中：中國大陸	Including: Mainland of China	63,323,841.58	16,311,149.18	16,454,566.40	817,447.33	9,512,186,895.05	8,015,245,478.94
其他地區	Others	-	-	-	-	532,209,959.05	409,957,455.80
按合同類型	Types of contracts	63,323,841.58	16,311,149.18	16,454,566.40	817,447.33	10,044,396,854.10	8,425,202,934.74
其中：設備銷售合同	Including: Equipment sales contract	-	-	-	-	6,395,973,245.59	5,401,435,062.37
服務合同	Service contract	63,323,841.58	16,311,149.18	16,454,566.40	817,447.33	331,744,622.69	189,952,270.46
材料銷售合同	Materials sales contract	-	-	-	-	3,316,678,985.82	2,833,815,601.91
按收入確認時間分類	Classified by time of revenue recognition	63,323,841.58	16,311,149.18	16,454,566.40	817,447.33	10,044,396,854.10	8,425,202,934.74
其中：在某一個時點轉讓	Including: Recognizes revenue at a point in time	59,611,954.81	15,082,934.18	3,813,901.51	817,447.33	9,937,303,403.30	8,376,748,530.60
在某一時段內提供	Recognizes revenue over time	3,711,886.77	1,228,215.00	12,640,664.89	-	107,093,450.80	48,454,404.14
按銷售渠道分類	Classified by sales channel	63,323,841.58	16,311,149.18	16,454,566.40	817,447.33	10,044,396,854.10	8,425,202,934.74
其中：直銷	Including: Direct sales	63,323,841.58	16,311,149.18	16,454,566.40	817,447.33	9,969,826,242.37	8,362,778,526.30
經銷	Distribution	-	-	-	-	74,492,234.04	62,374,650.58
網絡銷售	Internet sales	-	-	-	-	78,377.69	49,757.86

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

53. 營業收入、營業成本(續)

53. Operating Revenue & Operating Cost (continued)

(3) 與履約義務相關的信息

(3) Information related to performance obligations

本集團涉及履約義務的交易類型為銷售商品、提供服務和材料銷售，本集團在履行了合同中的履約義務，即在客戶取得相關商品或服務的控制權時，確認收入。

The Group's transactions involving performance obligations are in the form of the sale of goods, services and materials, and the Group has fulfilled its contractual obligations to recognize revenue when the customer acquires control of the relevant goods or services.

本報告期內，本集團對財務公司業務、租賃業務及PTG公司部分業務合同按照準則規定判定為在某一時段內履行的履約義務合同，按照項目的履約進度確認收入，即按照項目的履約進度，本集團以實際發生的合同成本加上合同毛利確認為項目業務合同收入。

During this reporting period, the Group determines that certain business contracts of the financial company, leasing business, and some business contracts of PTG constitute performance obligations satisfied over time in accordance with the standards. Revenue is recognized based on the performance progress of the project, that is, based on the performance progress of the project, the Group recognizes the actual contract costs incurred plus the contract gross profit as project business contract revenue.

本集團銷售商品及設備履約時間在3-4天至2年左右，相關履約條款為根據客戶的類型，先預收部分投料款，產品完工後，在預收部分貨款後發貨。通常情況下產品交付承運人後產品控制權已轉移。

The Group's sales of goods and equipment performance time is 3-4 days to about 2 years, the relevant performance terms are according to the type of customer, first receive part of the feeding payment, after the completion of the product, in advance receipt of part of the payment after delivery. Typically, control of the product has been transferred after it has been delivered to the carrier.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

53. 營業收入、營業成本(續)

(4) 與分攤至剩餘履約義務的交易價格相關的信息

本集團本年已簽訂合同但尚未履行或尚未履行完畢的履約義務所對應的收入金額為人民幣6,135,859,581.16元(其中已簽訂合同但尚未履行完畢的履約義務對應的收入金額為人民幣5,553,179,087.68元、已簽訂但尚未履約的履約義務對應收入金額為人民幣582,680,493.48元)，其中人民幣3,986,419,941.37元預計將於2026年度確認收入，人民幣2,149,439,639.79元預計將於2027年度確認收入。

(5) 合同中可變對價相關信息

無。

(6) 重大合同變更或重大交易價格調整

無。

(7) 屬於日常活動的試運行銷售的收入和成本

無。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

53. Operating Revenue & Operating Cost (continued)

(4) Information about the transaction price allocated to the remaining performance obligations

The amount of revenue corresponding to the Group's performance obligations that have been signed but have not yet been performed or have not been fulfilled in the current period is RMB6,135,859,581.16 (of which the amount of income corresponding to the performance obligations that have been signed but not yet fulfilled is RMB5,553,179,087.68, and the corresponding income amount of the performance obligations that have been signed but not yet performed is RMB582,680,493.48). Among them, RMB3,986,419,941.37 is expected to be recognized as revenue in 2026; RMB2,149,439,639.79 is expected to be recognized as revenue in 2027.

(5) Information related to variable consideration in the contract

None.

(6) Significant contract changes or significant transaction price adjustments

None.

(7) Revenue and costs from trial operation sales that belong to daily activities

None.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

54. 税金及附加

54. Taxes and surcharges

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
城市維護建設稅	Urban maintenance and construction tax	9,298,581.08	13,818,971.92
教育費附加	Education surcharge	6,202,250.26	10,472,315.79
房產稅	Property tax	21,238,044.31	20,659,793.97
土地使用稅	Land use tax	11,849,233.68	12,483,183.48
印花稅	Stamp duty	9,452,969.36	9,759,184.88
其他	Others	1,689,875.13	1,586,394.35
合計	Total	59,730,953.82	68,779,844.39

55. 銷售費用

55. Selling and Distribution Expenses

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
職工薪酬	Employee Compensation	118,222,167.35	117,411,407.97
差旅費	Travel expenses	23,356,712.71	32,219,879.59
銷售服務費	Sales service fee	30,027,776.54	20,683,431.65
業務招待費	Business entertainment expenses	16,210,085.46	17,053,888.27
廣告及宣傳費	Advertising and publicity expenses	8,586,880.81	7,060,284.32
財產保險費	Property insurance premium	10,090,205.80	8,050,304.08
倉儲保管費	Storage fees	4,797,487.70	3,769,792.37
辦公費	Office expenses	2,664,809.58	4,216,305.31
勞務費	Labor costs	3,447,900.81	9,154,977.82
投標費	Bidding fees	6,518,330.19	8,071,221.61
裝卸費	Loading and unloading expenses	6,124,640.30	3,184,958.82
其他	Others	10,276,783.22	10,283,353.98
合計	Total	240,323,780.47	241,159,805.79

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

56. 管理費用

56. Administrative expenses

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
職工薪酬	Employee compensation	367,986,606.38	382,681,739.17
折舊費	Depreciation expenses	77,348,226.31	71,844,542.19
修理費	Repair costs	34,380,249.05	23,262,079.94
勞務費	Labor costs	33,547,039.01	23,258,671.29
辦公費用	Office expenses	20,212,695.26	25,051,322.43
無形資產攤銷	Amortization of intangible assets	9,900,674.91	12,486,239.27
諮詢費	Consulting fees	23,328,022.90	18,469,866.22
其中：其他服務費用	– Other service fees	19,742,800.78	13,449,674.03
審計服務費用	– Audit service fees	3,405,246.43	4,124,127.32
稅務服務費用	– Tax service fees	179,975.69	896,064.87
差旅費	Travel expenses	7,854,063.42	7,759,787.12
租賃費	Rental fees	5,684,332.86	7,165,050.16
其他	Others	89,586,240.07	81,332,554.90
合計	Total	669,828,150.17	653,311,852.69

57. 研發費用

57. Research and Development Expenses

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
材料費	Material costs	291,740,228.03	228,568,889.60
人工成本	Employee compensation	174,420,202.47	167,243,588.30
無形資產攤銷	Amortization of Intangible assets	5,007,333.63	8,617,621.54
折舊費	Depreciation expenses	11,811,565.50	11,532,972.13
辦公費	Office expenses	5,937,963.46	5,367,096.13
勞務費	Labor costs	3,057,091.90	7,298,512.09
動力費用	Power expenses	4,871,399.11	6,309,611.33
其他	Others	24,725,013.00	20,426,672.57
合計	Total	521,570,797.10	455,364,963.69

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

58. 財務費用

58. Financial Expenses

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
利息支出	Interest expense	65,095,284.78	70,802,987.57
減：利息收入	Less: Interest income	11,950,201.63	16,316,726.09
利息收支淨額	Net income and expenditure	53,145,083.15	54,486,261.48
加：匯兌損失	Add: Exchange loss	-2,663,928.40	-836,973.61
加：票據貼現支出	Add: Bill discount expenses	1,112,153.17	13,280,470.43
加：其他支出	Add: Other expenses	7,696,160.42	14,007,757.53
加：租賃負債攤銷	Add: Amortization of lease liabilities	1,128,616.19	-162,304.81
合計	Total	60,418,084.53	80,775,211.02

59. 其他收益

59. Other Income

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
政府補貼	Government subsidies	99,480,426.37	147,211,182.80
債務重組收益	Gain on debt restructuring	15,509.73	32,583.30
增值稅加計抵扣及減免	Value added tax deduction and exemption	30,962,089.19	41,563,523.62
其他	Others	1,000,452.32	5,633,311.76
合計	Total	131,458,477.61	194,440,601.48

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

60. 投資收益

60. Investment Income

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
權益法核算的長期股權投資收益	Income from long-term equity investments accounted for by the equity method	786,324,792.51	498,827,482.58
處置成本法長期股權投資收益	Income from the disposal of long-term equity investments accounted for by the cost-method	—	579,327.60
債務重組收益	Gain on debt restructuring	542,291.64	-3,692,093.84
其他權益工具投資分紅	Dividends on investments in other equity instruments	980,427.75	980,100.00
處置交易性金融資產產生的投資收益	Income from the disposal of trading financial assets	1,936,606.11	1,904,517.80
處置其他債權投資取得的投資收益	Gain on disposal of other debt investments	9,408.54	—
合計	Total	789,793,526.55	498,599,334.14

61. 公允價值變動損益

61. Gain arising from the changes in fair value

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
產生公允價值變動的金融資產	Financial assets at fair value through profit or loss	-5,758,026.74	13,608,521.37
合計	Total	-5,758,026.74	13,608,521.37

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

62. 信用減值損失

62. Impairment loss of credit

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
存放同業款項	Deposit inter-bank payments	149,203.51	2,325,468.52
應收票據壞賬準備	Bad debt provision for note receivable	-3,721,440.62	543,559.49
應收賬款壞賬準備	Bad debt provision for accounts receivable	-23,230,994.68	-73,433,904.20
應收款項融資減值準備	Provision for impairment of accounts receivable financing	2,103,662.98	-2,767,477.97
其他應收款壞賬準備	Bad debt provision for other receivables	-4,732,733.18	6,606,471.01
應收股利壞賬準備	Allowance for dividends receivable	-1,937,456.38	—
發放貸款及墊款壞賬準備	Provision for bad debts in loans and advances issued	-17,112,856.63	-4,602,458.08
信貸承諾	Credit commitment	1,063,844.22	-664,360.43
合計	Total	-47,418,770.78	-71,992,701.66

63. 資產減值損失

63. Impairment losses of assets

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
存貨跌價準備	Provision for inventory write-down	-30,694,051.47	-173,812,654.68
合同資產壞賬準備	Provision for bad debts of contract assets	-1,516,988.96	-21,745,930.74
固定資產減值準備	Provision for impairment of fixed assets	-44,645,467.03	-3,863,373.19
無形資產減值準備	Provision for impairment of intangible assets	-7,292,640.29	—
在建工程減值準備	Provision for impairment of projects under construction	-750,442.57	-1,388,356.14
其他非流動資產減值準備	Provision for impairment of other non-current assets	-1,806,567.84	19,391,150.81
商譽減值準備	Provision for impairment of goodwill	-52,950,991.28	-13,376,566.42
預付賬款減值準備	Provision for impairment of prepaid accounts	-1,967,202.27	-9,355,752.57
合計	Total	-141,624,351.71	-204,151,482.93

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

64. 資產處置收益

64. Gains on disposals of assets

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024	計入本年非經常性 損益的金額 Amount recorded in extraordinary profit and loss
未劃分為持有待售的非 流動資產處置收益	Disposal income of non- current assets not classified as held for sale	11,493,981.79	23,392,978.65	11,493,981.79
其中：環保搬遷收益	Including: Loss from environmental relocation (Loss listed with "-")	9,671,527.92	24,454,490.29	9,671,527.92
固定資產處置 收益	Income from disposal of fixed assets	806,153.02	-1,282,692.79	806,153.02
無形資產處置 收益	Income from disposal of intangible assets	1,017,680.42	-	1,017,680.42
使用權資產處置 收益	Income from disposal of right of use assets	-1,379.57	221,181.15	-1,379.57
		11,493,981.79	23,392,978.65	11,493,981.79

65. 營業外收入

65. Non-operating income

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024	計入本年非經常性 損益的金額 Amount recorded in extraordinary profit and loss
罰款收入、違約金及 賠償金等	Penalty income, penalty and compensation, etc	9,184,270.81	2,783,292.35	9,184,270.81
無法支付的應付款	Unpaid payables	1,055,139.61	2,216,301.55	1,055,139.61
政府補助	Government grants	14,596.00	-	14,596.00
其他	Others	3,461,505.58	4,373,891.46	3,461,505.58
合計	Total	13,715,512.00	9,373,485.36	13,715,512.00

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

66. 營業外支出

66. Non-operating expenses

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024	計入本年非經常性 損益的金額 Amount recorded in extraordinary profit and loss
罰款及滯納金支出	Penalty and overdue surcharge	6,668,363.13	2,233,718.79	6,668,363.13
非流動資產毀損報廢損失	Loss from damage and scrapping of non-current assets	298,085.58	1,262,813.07	298,085.58
公益性捐贈支出	Donation for public welfare	170,000.00	1,000.00	170,000.00
其他	Others	—	527,317.76	—
合計	Total	7,136,448.71	4,024,849.62	7,136,448.71

67. 所得稅費用

67. Income tax expense

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
按稅法及相關規定計算的當期所得稅	Current income tax calculated according to tax law and provision	51,594,270.90	86,142,982.44
—中國大陸企業所得稅	— Chinese mainland corporate income tax	51,594,270.90	86,142,982.44
遞延所得稅費用	Deferred income tax	-25,433,958.85	-24,354,610.72
合計	Total	26,160,312.05	61,788,371.72

註：本集團於年度內在境外無應納企業所得稅收入(上年度內：無)，無境外企業所得稅。

Note: The Group had no overseas corporate income tax payable during the year (previous year: none) and there is no overseas corporate income tax.

68. 其他綜合收益

詳見本附註「五、49其他綜合收益」相關內容。

68. Other comprehensive income

Please refer to V. 49 Other comprehensive income for details.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

69. 合併現金流量表補充資料

69. Supplementary information to the consolidated cash flow statement

(1) 現金流量表補充資料

(1) Supplementary information to the cash flow statement

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
1. 將淨利潤調節為經營活動現金流量	1. Reconciliation of net profit to cash flows from operating activities		
淨利潤	Net profit	785,685,741.23	460,514,249.13
加：資產減值準備	Add: Provisions for asset impairment	141,624,351.71	204,151,482.93
信用減值準備	Add: Impairment loss on credit	47,418,770.78	71,992,701.66
固定資產折舊	Depreciation of PP&E	201,960,457.41	203,108,836.17
投資性房地產折舊	Depreciation of investment property	6,813,223.35	6,411,997.09
使用權資產折舊	Depreciation of right-of-use assets	95,322,840.02	78,821,568.66
無形資產攤銷	Amortization of intangible assets	22,978,525.15	46,018,521.18
長期待攤費用攤銷	Amortization of long-term deferred expenses	17,976,202.30	48,109,853.38
處置固定資產、無形資產和其他長期資產的損失(收益以「-」填列)	Losses on disposal of property, plant and equipment, intangible assets and other long-term assets (gain listed as "-")	-11,493,981.79	-23,392,978.65
固定資產報廢損失(收益以「-」填列)	Losses on retirement of property, plant and equipment (gain listed as "-")	298,085.58	1,262,813.07
公允價值變動損益(收益以「-」填列)	Gains or losses on changes in fair value (gain listed as "-")	5,758,026.74	-13,608,521.37
財務費用(收益以「-」填列)	Financing expenses (gain listed as "-")	65,095,284.78	70,651,033.44
投資損失(收益以「-」填列)	Investment losses (gain listed as "-")	-789,793,526.55	-498,599,334.14
遞延所得稅資產的減少(增加以「-」填列)	Decrease in deferred tax assets (increase listed as "-")	-12,691,460.81	-8,782,319.60
遞延所得稅負債的增加(減少以「-」填列)	Increase in deferred tax liabilities (decrease listed as "-")	-14,071,169.42	-15,572,291.12
存貨的減少(增加以「-」填列)	Decrease in inventories (increase listed as "-")	-367,769,051.87	299,243,419.67
合同資產的減少(增加以「-」填列)	Decrease in contractual assets (increase listed as "-")	-43,282,333.98	-67,954,917.96
經營性應收項目的減少(增加以「-」填列)	Decrease in operating receivables (increase listed as "-")	-614,916,574.89	-472,806,727.18
經營性應付項目的增加(減少以「-」填列)	Increase in operating payables (decrease listed as "-")	961,437,840.88	424,247,130.40
合同負債的增加(減少以「-」填列)	Increase in Contractual liabilities (decrease listed as "-")	-38,894,427.13	-96,161,179.87
其他	Others		
經營活動產生的現金流量淨額	Net cash flows from operating activities	459,456,823.49	717,655,336.89
2. 不涉及現金收支的重大投資和籌資活動	2. Significant non-cash investing and financing activities:		
債務轉為資本	Debt converted to capital	-	-
一年內到期的可轉換公司債券	Convertible corporate bonds due within one year	-	-
融資租入固定資產	Leased fixed assets through financing	-	-
3. 現金及現金等價物淨變動情況	3. Changes in cash equivalents:		
現金的期末餘額	Ending balance of cash	2,056,881,930.35	2,101,118,496.96
減：現金的期初餘額	Less: Beginning balance of cash	2,101,118,496.96	1,781,689,713.81
加：現金等價物的期末餘額	Add: Ending balance of cash equivalents	400,000,000.00	
減：現金等價物的期初餘額	Less: Beginning balance of cash equivalents		400,000,000.00
現金及現金等價物淨增加額	Net increase in cash and cash equivalents	355,763,433.39	-80,571,216.85

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

69. 合併現金流量表補充資料(續)

69. Supplementary information to the consolidated cash flow statement (continued)

(2) 現金和現金等價物

(2) Cash and cash equivalents

項目	Items	年末餘額 31 Dec 2025	年初餘額 30 Dec 2024
現金	Cash	2,056,881,930.35	2,101,118,496.96
其中：庫存現金	Including: Cash in hand	59,151.79	46,398.29
可隨時用於支付的銀行存款	Bank deposits available for use on demand	1,980,646,001.78	1,982,134,993.45
可隨時用於支付的其他貨幣資金	Other monetary funds available for use on demand	76,176,776.78	118,937,105.22
現金等價物	Cash equivalents	400,000,000.00	—
其中：原三個月內到期的買入返售金融資產	Including: Financial assets for resale due within three months	400,000,000.00	—
年末現金和現金等價物餘額	Ending balance of cash and cash equivalents	2,456,881,930.35	2,101,118,496.96
其中：母公司或集團內子公司使用受限制的現金和現金等價物	Including: Restricted cash and cash equivalent in parent company or subsidiaries of the Company	3,071,813.20	3,893,230.00

(3) 使用範圍受限但仍屬於現金及現金等價物列示的情況

(3) Restricted but still classified as cash and cash equivalents

項目	Items	本年金額 31 Dec 2025	上年金額 30 Dec 2024	屬於現金及現金等價物的理由 Reasons for belonging to cash and cash equivalents
保障性租賃住房撥款	Funding for affordable rental housing	3,071,813.20	3,893,230.00	具有專用用途 Dedicated use
合計	Total	3,071,813.20	3,893,230.00	

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

五、合併財務報表主要項目註釋(續)

69. 合併現金流量表補充資料(續)

(4) 不屬於現金及現金等價物的貨幣資金

項目	Items	本年金額 31 Dec 2025	上年金額 31 Dec 2024	不屬於現金及現金等價物的理由 Reasons for belonging to cash and cash equivalents
銀行承兌匯票保證金	Bank acceptance guarantee deposit	86,034,782.93	197,453,841.02	使用受限 Restricted use
保函保證金	Letter of guarantee margin	103,642,105.13	101,644,836.50	使用受限 Restricted use
法定準備金	Statutory reserve	170,105,796.33	111,359,151.86	使用受限 Restricted use
定期存款質押	Fixed deposit pledge	257,753,620.42	200,014,623.76	使用受限 Restricted use
訴訟凍結	Litigation freeze	—	10,385,298.94	使用受限 Restricted use
期貨保證金	Futures margin	5,338,440.00	9,637,726.50	使用受限 Restricted use
信用證保證金	Letter of credit deposit	0.38	11,660,564.67	使用受限 Restricted use
合計	Total	622,874,745.19	642,156,043.25	

註：上述貨幣資金包含在附註五.1其他貨幣資金中，其他貨幣資金還包括財務公司超額存款準備金等款項。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

69. Supplementary information to the consolidated cash flow statement (continued)

(4) Monetary funds that do not belong to cash and cash equivalents

Note: The above-mentioned monetary funds are included in Note V.1 Other monetary funds, which also include funds such as excess deposit reserves of financial companies.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

70. 股東權益變動表項目

無。

71. 外幣貨幣性項目

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

70. Items in the Statement of Changes in Shareholders' Equity

None.

71. Foreign currency monetary items

項目	Items	期末餘額 31 Dec 2025		
		外幣餘額 Foreign currency balance	折算匯率 Exchange rate	人民幣餘額 CNY balance
庫存現金	Cash in hand			28,869.88
英鎊	GBP	3,060.00	9.43	28,869.88
銀行存款	Cash at bank			18,205,123.32
美元	USD	66,699.80	7.03	468,819.55
港幣	HKD	87,564.43	0.90	79,089.94
英鎊	GBP	1,871,538.15	9.43	17,657,213.83
應收賬款	Accounts receivable			56,507,200.63
美元	USD	2,905,394.82	7.03	20,421,439.13
英鎊	GBP	3,824,832.16	9.43	36,085,761.50
其他應收款	Other receivables			580,683.40
英鎊	GBP	61,548.28	9.43	580,683.40
短期借款	Short-term loans			308,151,605.96
英鎊	GBP	32,661,862.29	9.43	308,151,605.96
應付帳款	Accounts payable			31,890,409.50
美元	USD	6,095.79	7.03	42,846.09
英鎊	GBP	3,375,613.53	9.43	31,847,563.41
其他應付款	Other payables			4,845,889.92
英鎊	GBP	513,629.61	9.43	4,845,889.92

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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五、合併財務報表主要項目註釋(續)

72. 其他

無。

V. NOTES TO MAJOR ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

72. Others

None.

六、研發支出

VI. R&D EXPENDITURE

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
費用化研發支出(註)	Expensed R&D expenses (Note)	521,570,797.10	455,364,963.69
資本化研發支出	Capitalized R&D expenditure	123,559.83	5,001,525.86
合計	Total	521,694,356.93	460,366,489.55

註：本集團研發支出明細詳見附註五、57。

Note: The R&D expenditure details of the Group are detailed in Note V, 57.

1. 符合資本化條件的研發項目

1. R&D project eligible for capitalization

項目	Items	本年增加金額			本年減少金額		年末餘額
		年初餘額	Increase for the year	其他	Amount reduced in the current year	Transfer to current profit and loss	
		31 Dec 2025	Internal development expenditure	Other	Confirm as intangible assets		31 Dec 2025
智能數據集成平台	Intelligent data integration platform	3,501,525.86	123,559.83	-	-	3,625,085.69	-
監管和智能決策系統	Regulatory and intelligent decision system	659,292.04	-	-	659,292.04	-	-
基於工業大數據的設備智能服務平台	Equipment Intelligent service platform based on industrial big data	840,707.96	-	-	840,707.96	-	-
合計	Total	5,001,525.86	123,559.83	-	1,500,000.00	3,625,085.69	-

2. 重要外購在研項目

無。

2. Important externally procured research projects

None.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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七、合併範圍的變化

VII. CHANGES IN CONSOLIDATION SCOPE

1. 本集團本年無非同一控制下企業合併

1. No business combination not under common control in the current year.

2. 本集團本年同一控制下企業合併

2. No business combination under common control in the current year.

(1) 本年發生的同一控制下企業合併

(1) Business combinations under common control in the current year

被合併方名稱	企業合併中 取得的權益 比例	構成同一控制下 企業合併的依據	合併日	合併日的確定依據	合併當年年初 至合併日被合 併方的收入	合併當年年初 至合併日被合 併方的淨利潤	比較期間被 合併方的收入	比較期間被 合併方的淨利潤
Name of the acquired party	Proportion of Equity Obtained in the Business Combination	Basis for Determining a Business Combination under Common Control	Date of Combination	Basis for Determining the Date of Combination	Revenue of the Acquired Party from the Beginning of the Year to the Date of Combination	Net Profit of the Acquired Party from the Beginning of the Year to the Date of Combination	Revenue of the Acquired Party during the Comparable Period	Net Profit of the Acquired Party during the Comparable Period
重慶磐聯傳動科技 有限公司 Chongqing Panlink Transmission Technology Co., Ltd	100%	受機電集團控制 Controlled by Electromechanical Group	2025-4-30	股權轉讓協議 Equity Transfer Agreement	25,234,524.61	482,692.38	59,073,913.17	554,944.42

(2) 合併成本

(2) Consolidation Cost

項目	Items	重慶磐聯傳動 科技有限公司 Chongqing Panlink Transmission Technology Co., Ltd.
現金	Cash	35,621,200.00
合併成本合計	Total Consolidation Cost	35,621,200.00

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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七、合併範圍的變化(續)

VII. CHANGES IN CONSOLIDATION SCOPE
(CONTINUED)

2. 本集團本年同一控制下企業合併(續)

2. No business combination under common control in the current year. (continued)

(3) 合併日被合併方資產、負債的賬面
價值

(3) Carrying amount of the acquiree's assets and liabilities at the acquisition date

		重慶磐聯傳動科技有限公司 Chongqing Panlink Transmission Technology Co., Ltd.	
項目	Items	合併日 Acquisition date	上年年末 The end of last year
資產：	Assets:		
貨幣資金	Cash and cash equivalents	879,349.68	259,810.65
應收票據	Notes receivable	3,810,529.98	15,484,303.21
應收賬款	Accounts receivable	34,610,325.64	27,851,650.68
應收款項融資	Receivable financing		874,177.38
預付款項	Prepayments		399,957.37
其他應收款	Other receivables	7,184.84	153,453.83
存貨	Inventories	18,900,359.29	20,633,408.11
其他流動資產	Other current assets		314,405.19
固定資產	Property, plant and equipment	2,168,138.86	1,757,715.75
在建工程	Construction in progress	1,546,017.70	1,654,017.70
無形資產	Intangible assets	37,562.57	37,562.57
遞延所得稅資產	Deferred tax assets	604,684.66	604,684.66
資產總計	Total assets	62,564,153.22	70,025,147.10
負債：	Liabilities:		
短期借款	Short-term loans		3,402,750.00
應付賬款	Accounts payable	22,166,516.06	19,565,264.32
預收款項	Advances from customers	3,209,089.35	
合同負債	Contract liabilities		4,249,692.51
應交稅費	Taxes and levies payables	84,033.27	
其他應付款	Other payables	3,668,129.58	568,882.44
其他流動負債	Other current liabilities		9,283,602.58
負債合計	Total liabilities	29,127,768.26	37,070,191.85
淨資產	Total shareholder's equity	33,436,384.96	32,954,955.25
其中：未分配利潤	Including: Undistributed profit	-6,627,892.17	-7,110,584.55
減：少數股東權益	Less: non-controlling interest	-	-
取得的淨資產	Acquired net assets	33,436,384.96	32,954,955.25

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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七、合併範圍的變化(續)

VII. CHANGES IN CONSOLIDATION SCOPE
(CONTINUED)

3. 本集團本年無同一控制下發生的吸收合併

3. No absorption combination under common control in the current year

4. 在本年度其他原因的合併範圍變動

4. Changes in the Consolidated Scope of the Group for other reasons during this year

根據重慶世瑪德智能製造有限公司(以下簡稱「世瑪德公司」)2025年4月10日股東會《2025年度第一次會議決議》會議決議：「下列事項須經全體董事一致通過，除此之外的事項需由三分之二以上董事表決通過即可」。世瑪德公司董事會由五人組成，其中三名由重慶機床(集團)有限責任公司推薦，修改後的公司章程約定董事會決議需由三分之二以上董事表決通過，重慶機床(集團)有限責任公司無法控制董事會，喪失對世瑪德公司的控制權，於2025年4月末不再將世瑪德公司納入合併範圍。

According to the Resolution of the First Shareholders' Meeting in 2025 of Chongqing Sino – Germany Smart Factory Solutions Co., Ltd. (hereinafter referred to as 'Sino – Germany') dated April 10, 2025: "The following matters shall require unanimous approval by all directors, while other matters shall require approval by more than two-thirds of the directors". The board of directors of Sino – Germany consists of five members, three of whom are nominated by Chongqing Machine Tool (Group) Co., Ltd. With the revised Articles of Association stipulating that board resolutions now require approval by more than two-thirds of the directors, Chongqing Machine Tool (Group) Co., Ltd. can no longer control the board and has consequently lost control over Sino – Germany. As a result, Sino – Germany was excluded from the consolidated financial statements at the end of April 2025.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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八、在其他主體中的權益

VIII. INTERESTS IN OTHER ENTITIES

1. 在子公司中的權益

1. Interests in Subsidiaries

(1) 企業集團的構成

(1) Group structure

級次 No.	子公司名稱 Name of subsidiaries	企業法人類別 Business category	主要經營地 Major business location	註冊地 Place of registration	業務性質 Nature of business	註冊資本(萬元) Registered capital (RMB'0000)	持股比例(%) Shareholding (%)		取得方式 Acquisition method
							直接 Direct	間接 Indirect	
1	重慶卡福汽車制動轉向系統有限公司 Chongqing CAFF Automotive Braking & Steering System Co., Ltd.	有限責任公司(非自然人投資或控股的法人獨資) Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	重慶市兩江新區 Chongqing Liangjiang New Area	重慶市渝北區 Yubei district, Chongqing	製造、銷售、研發汽車零部件 Manufacturing, sale and R&D of vehicle parts and components	23,280.00	100	-	投資 Invest
2	重慶機電智能製造有限公司 Chongqing Machinery & Electronic Intelligent Manufacturing Co., Ltd.	有限責任公司(外商投資企業投資) Limited liability company (Investment by a foreign-invested enterprise)	重慶市南岸區 Nan'an district, Chongqing	重慶市南岸區 Nan'an district, Chongqing	設計、製造、銷售工業機器人、智能化設備等 Design, manufacture and sale of industrial robots, intelligent equipment, etc.	16,161.04	100	-	同一控制下的企業合併 Business combinations under common control
2.1	重慶盟訊電子科技有限公司 Chongqing Mengxun Electronic Technology Co., Ltd.	有限責任公司(中外合資) Limited liability company (Sino-foreign joint venture)	重慶市南岸區 Nan'an district, Chongqing	重慶市南岸區 Nan'an district, Chongqing	加工電子產品 Processing Electronic Products	5,431.24	-	66.26	同一控制下的企業合併 Business combinations under common control
3	重慶機床(集團)有限責任公司 Chongqing Machine Tools (Group) Co., Ltd.	有限責任公司(非自然人投資或控股的法人獨資) Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	重慶市南岸區 Nan'an district, Chongqing	重慶市南岸區 Nan'an district, Chongqing	齒輪加工機床、車床研發、製造與銷售 R&D, Manufacturing and Sales of Gear Processing Machine Tools and Lathes	59,424.13	100	-	投資 Invest
3.1	新疆福保田採棉服務有限公司 Fu Baotian Cotton picking services Co., Ltd.	其他有限責任公司 Other limited liability companies	新疆塔城地區 Tacheng district, Xinjiang	新疆塔城地區 Tacheng district, Xinjiang	棉花機械化採摘服務：採棉機及零配件的銷售、維修 Mechanized picking services for cotton; Cotton machinery and spare parts sales, maintenance	500	-	51	投資 Invest
3.2	重慶工具廠有限責任公司 Chongqing Tool Factory Co., Ltd.	有限責任公司(非自然人投資或控股的法人獨資) Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	重慶市南岸區 Nan'an district, Chongqing	重慶市南岸區 Nan'an district, Chongqing	切削工具 Cutting tool	5,500.00	-	100	投資 Invest

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
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八、在其他主體中的權益 (續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

1. 在子公司中的權益 (續)

1. Interests in Subsidiaries (continued)

(1) 企業集團的構成 (續)

(1) Group structure (continued)

級次 No.	子公司名稱 Name of subsidiaries	企業法人類別 Business category	主要經營地 Major business location	註冊地 Place of registration	業務性質 Nature of business	註冊資本(萬元) Registered capital (RMB'0000)	持股比例(%) Shareholding (%)		取得方式 Acquisition method
							直接 Direct	間接 Indirect	
3.3	重慶霍洛伊德精密螺桿製造有限公司 Chongqing Holroyd Precision Rotors Manufacturing Co., Ltd.	有限責任公司(中外合資) (Sino-foreign joint venture)	重慶市南岸區 Nan'an district, Chongqing	重慶市南岸區 Nan'an district, Chongqing	精密螺桿的設計、製造、銷售 Precision screw design, manufacturing, marketing	4,000.00	-	100	投資 Invest
4	(PTG) Limited Precision Technologies Group (PTG) Limited.	有限責任公司 Limited liability company	英國 United Kingdom	英國 United Kingdom	殼公司 Shell company	2,000萬英鎊 GBP 20 million	100	-	非同一控制下的合併 Business combination not under common control
4.1	Precision Components Ltd. (精密零部件)	有限責任公司	英國	英國	螺桿和各種複雜零件 Screw and various complex parts	1英鎊 GBP 1	-	100	非同一控制下的合併 Business combination not under common control
4.2	Milnrow Investments Ltd. (米羅威投資)	有限責任公司	英國	英國	物業持有 Leasing of properties	198英鎊 GBP 198	-	100	非同一控制下的合併 Business combination not under common control
4.3	PTG Deutschland GmbH (PTG德國)	有限責任公司	德國	德國	機床生產與銷售 Machine Tool Production and Sales	2.5萬歐元 EUR 25,000	-	100	非同一控制下的合併 Business combination not under common control
4.4	PTG Investment Development Company Ltd. (PTG香港)	有限責任公司	香港	香港	機械和原材料貿易 Trade in machinery and raw materials	60萬港元 HKD 600,000	-	100	投資 Invest
4.5	Holroyd Precision Limited. (“HPL”英國)	有限責任公司	英國	英國	機床製造 Manufacturing of machine tools	100英鎊 GBP 100	-	100	非同一控制下的合併 Business combination not under common control
4.6	精密技術集團公司(美國)有限公司 (USHolding美國)	有限責任公司	英國	英國	為美國工廠設的一級SPV First class SPV built for American plant	1英鎊 GBP 1	-	100	投資 Invest

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
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八、在其他主體中的權益(續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

1. 在子公司中的權益(續)

1. Interests in Subsidiaries (continued)

(1) 企業集團的構成(續)

(1) Group structure (continued)

級次 No.	子公司名稱 Name of subsidiaries	企業法人類別 Business category	主要經營地 Major business location	註冊地 Place of registration	業務性質 Nature of business	註冊資本(萬元) Registered capital (RMB'0000)	持股比例(%) Shareholding (%)		取得方式 Acquisition method
							直接 Direct	間接 Indirect	
4.6.1	Precision Technologies Group Inc (PTG美國)	有限責任公司	美國	美國	為美國工廠設的二級SPV	1,000美元	-	100	投資
	Precision Technologies Group Inc (PTG US)	Limited liability company	The United States	The United States	Second class SPV built for American plant	USD 1,000			Invest
4.6.1.1	霍諾伊德精密螺桿公司 ("USHPR"美國)	有限責任公司	美國	美國	螺桿製造	1美元	-	100	投資
	Holroyd Precision Screw and Rotors Company (US HPR)	Limited liability company	The United States	The United States	Manufacturing of screws	USD 1			Invest
5	重慶水輪機廠有限責任公司	有限責任公司(非自然人投資或控股的法人獨資)	重慶市江津區	重慶市江津區	設計、開發、製造水輪機、調速器及輔助裝置	14,709.71	100	-	投資
	Chongqing Water Turbine Works Co., Ltd.	Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	Jiangjin district, Chongqing	Jiangjin district, Chongqing	Design, Development and Manufacture of Turbines, Governors and Auxiliary Devices				Invest
6	重慶鴿牌電線電纜有限公司	有限責任公司(國有控股)	重慶市渝北區	重慶市渝北區	電線電纜生產銷售	48,703.03	83.47	-	投資
	Chongqing Pigeon Brand Electric Wire & Cable Co., Ltd.	Limited liability company (State-controlled)	Yubei district, Chongqing	Yubei district, Chongqing	Manufacture electric wires and cables				Invest
6.1	重慶鴿牌電瓷有限公司	有限責任公司(自然人投資或控股的法人獨資)	重慶市長壽區	重慶市長壽區	高壓線電瓷	5,300.00	-	100	投資
	Chongqing Pigeon Brand Electric Porcelain Co., Ltd.	Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	Changshou district, Chongqing	Changshou district, Chongqing	Manufacture electrical porcelain				Invest
7	重慶通用工業(集團)有限責任公司	有限責任公司(非自然人投資或控股的法人獨資)	重慶南岸區	重慶南岸區	生產風機冷機等	51,509.01	100	-	投資
	Chongqing General Industry (Group) Co., Ltd.	Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	Nan'an district, Chongqing	Nan'an district, Chongqing	Production of fan coolers, etc.				Invest
7.1	重慶順昌通用電器有限責任公司	有限責任公司(國有控股)	重慶市南岸區	重慶市南岸區	網絡產品、環保產品和輸氣產品的銷售	100	-	100	投資
	Chongqing Shunchang General Electrical Equipment Co., Ltd.	Limited liability company (State-controlled)	Nan'an district, Chongqing	Nan'an district, Chongqing	Network products, environmental products and gas products sales				Invest
8	重慶成飛新材料股份公司	其他股份有限公司(非上市)	重慶市南岸區	重慶市南岸區	風力發電機組葉片	89,250.62	97.05	-	非同一控制下的合併
	Chongqing Chengfei New Material Co., Ltd.	Other corporations (unlisted)	Nan'an district, Chongqing	Nan'an district, Chongqing	Manufacturing of wind-power equipment				Business Combination not under Common Control

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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八、在其他主體中的權益 (續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

1. 在子公司中的權益 (續)

1. Interests in Subsidiaries (continued)

(1) 企業集團的構成 (續)

(1) Group structure (continued)

級次 No.	子公司名稱 Name of subsidiaries	企業法人類別 Business category	主要經營地 Major business location	註冊地 Place of registration	業務性質 Nature of business	註冊資本(萬元) Registered capital (RMB'0000)	持股比例(%) Shareholding (%)		取得方式 Acquisition method
							直接 Direct	間接 Indirect	
8.1	甘肅重通成飛新材料有限公司 Gansu Chongtong Chengfei New Material Co., Ltd.	有限責任公司(非自然人投資或控股的法人獨資) Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	甘肅省武威市 Weiwu City, Gansu	甘肅省武威市 Weiwu City, Gansu	風力發電機組葉片 Manufacturing of wind-power equipment	5,000.00	-	100	投資 Invest
8.2	重通成飛風電設備江蘇有限公司 Chongtong Chengfei Wind Power Equipment Jiangsu Co., Ltd.	有限責任公司(非自然人投資或控股的法人獨資) Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	江蘇省如東經濟開發區 Rudong district, Jiangsu	江蘇省如東經濟開發區 Rudong district, Jiangsu	風力發電機組葉片 Manufacturing of wind-power equipment	10,000.00	-	100	投資 Invest
8.3	新疆成飛新材料有限公司 Xinjiang Chengfei New Material Co., Ltd.	有限責任公司(非自然人投資或控股的法人獨資) Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	新疆昌吉回族自治州昌吉市 Changji, Xinjiang	新疆昌吉回族自治州昌吉市 Changji, Xinjiang	電氣機械和器材製造業 Electrical machinery and equipment manufacturing industry	5,000.00	-	100	投資 Invest
8.4	吉林成飛新材料有限公司 Jilin Chengfei New Materials Co., Ltd.	有限責任公司(非自然人投資或控股的法人獨資) Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	吉林省白城市大安市 Da'an City, Baicheng City, Jilin Province	吉林省白城市大安市 Da'an City, Baicheng City, Jilin Province	電力、熱力生產和供應業 Electricity, heat production and supply industry	10,815.00	-	100	投資 Invest
9	重慶水泵廠有限責任公司 Chongqing Pump Industry Co., Ltd.	有限責任公司(非自然人投資或控股的法人獨資) Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	重慶市沙坪壩區 Shapingba district, Chongqing	重慶市沙坪壩區 Shapingba district, Chongqing	工業泵及零部件、壓力容器的設計和製造 Design and Manufacture of Industrial Pumps and Parts and Pressure Vessels	19,641.15	100	-	投資 Invest

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

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八、在其他主體中的權益(續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

1. 在子公司中的權益(續)

1. Interests in Subsidiaries (continued)

(1) 企業集團的構成(續)

(1) Group structure (continued)

級次 No.	子公司名稱 Name of subsidiaries	企業法人類別 Business category	主要經營地 Major business location	註冊地 Place of registration	業務性質 Nature of business	註冊資本(萬元) Registered capital (RMB'0000)	持股比例(%) Shareholding (%)		取得方式 Acquisition method
							直接 Direct	間接 Indirect	
10	重慶氣體壓縮機廠有限責任公司 Chongqing Gas Compressor Factory Co., Ltd.	有限責任公司(非自然人投 資或控股的法人獨資) Limited liability company (Wholly-owned by a legal person/Non-natural person investor)	重慶市南岸區 Shapingba district, Chongqing	重慶市南岸區 Shapingba district, Chongqing	製造氣體壓縮機及零部件 Manufacturing of Gas Compressors and Components	18,721.39	100	-	投資 Invest
11	重慶工業賦能創新中心有限公 司 Chongqing Industrial Enabling Innovation Center Co., Ltd.	有限責任公司(外商投資企 業投資) Limited liability company (Investment by a foreign- invested enterprise)	重慶市兩江新區 Chongqing Liangjiang New Area	重慶北部新區 Northern new district, Chongqing	機電裝備技術研發諮詢 Consultation on Research and Development of Mechanical and Electrical Equipment Technology	3,000.00	100	-	同一控制下的企業合併 Business combinations under common control
12	重慶機電控股集團財務有限公 司 Chongqing Machinery & Electric Holding Group Finance Co., Ltd.	有限責任公司(國有控股) Limited liability company (State-controlled)	重慶市兩江新區 Chongqing Liangjiang New Area	重慶北部新區 Northern new district, Chongqing	為成員單位提供財務和融資服務 Providing financial and financing services to member units	100,000.00	70	-	投資 Invest
13	新疆中鑫鴻能源服務有限責任 公司 Xinjiang Zhongxin Hong Energy Service Co., Ltd.	有限責任公司(國有控股) Limited liability company (State-controlled)	新疆阿克蘇地區 Aksu prefecture, Xinjiang	新疆阿克蘇地區 Aksu prefecture, Xinjiang	石油、天然氣及其他燃料加工 Processing of Petroleum, Natural Gas and Other Fuels	3,000.00	51	-	投資 Invest

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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八、在其他主體中的權益 (續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

1. 在子公司中的權益 (續)

1. Interests in Subsidiaries (continued)

(2) 重要的非全資子公司

(2) Significant partly-owned subsidiaries

子公司名稱	Name of subsidiary	少數股東的 持股比例(%)	年初少數 股東權益	本年屬於 少數股東的損益	其他權益變動屬 於少數股東金額	本年向少數 股東分派股利	年末餘額少數 股東權益
		Shareholding of minority shareholders (%)	31 Dec 2024 of non-controlling interest	Profit or loss attributable to minority shareholders	Change in defined income plan belongs to non-controlling interest	Dividends distributed to minority shareholders	31 Dec 2025 of non-controlling interest
重慶鴿牌電線電纜有限公司	Chongqing Pigeon Brand Electric Wire & Cable Co., Ltd.	16.53	100,843,940.31	11,726,995.29	-1,105,350.44	14,065,503.18	97,400,081.98
重慶成飛新材料股份有限公司	Chongqing Chengfei New Material Co., Ltd.	1.58	5,809,909.95	868,698.83	-49,266.01	-	6,629,342.77
重慶機電控股(集團)財務有限公司	Chongqing Machinery & Electric Holding Group Finance Co., Ltd.	30	347,903,111.77	5,459,749.77	-509,128.77	-	352,853,732.77

(3) 重要非全資子公司的主要財務信息

(3) Key financial information of significant partly-owned subsidiaries

子公司名稱	Name of subsidiaries	年末餘額 31 Dec 2025				
		流動資產 Current assets	非流動資產 Non-current assets	資產合計 Total assets	流動負債 Current liabilities	非流動負債 Non-current liabilities
重慶鴿牌電線電纜有限公司	Chongqing Pigeon Brand Electric Wire & Cable Co., Ltd.	1,644,703,742.04	225,124,297.80	1,869,828,039.84	1,186,361,251.22	11,387,581.48
重慶成飛新材料股份有限公司	Chongqing Chengfei New Materials Co., Ltd.	2,378,295,190.88	910,265,396.75	3,288,560,587.63	2,003,512,204.03	296,350,994.25
重慶機電控股(集團)財務有限公司	Chongqing Machinery & Electric Holding Group Finance Co., Ltd.	4,223,139,742.18	1,130,235,320.76	5,353,375,062.94	4,188,050,095.49	7,351,694.15

子公司名稱	Name of subsidiaries	年初餘額 31 Dec 2024				
		流動資產 Current assets	非流動資產 Non-current assets	資產合計 Total assets	流動負債 Current liabilities	非流動負債 Non-current liabilities
重慶鴿牌電線電纜有限公司	Chongqing Pigeon Brand Electric Wire & Cable Co., Ltd.	1,430,343,865.89	202,596,430.46	1,632,940,296.35	910,820,572.54	231,096,277.37
重慶成飛新材料股份有限公司	Chongqing Chengfei New Materials Co., Ltd.	2,153,416,450.76	952,579,379.94	3,105,995,830.70	1,644,820,055.02	524,390,507.18
重慶機電控股(集團)財務有限公司	Chongqing Machinery & Electric Holding Group Finance Co., Ltd.	3,380,874,006.53	549,050,856.31	3,929,924,862.84	2,758,122,618.94	12,084,118.49

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

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八、在其他主體中的權益(續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

1. 在子公司中的權益(續)

1. Interests in Subsidiaries (continued)

(3) 重要非全資子公司的主要財務信息 (續)

(3) Key financial information of significant partly-owned subsidiaries (continued)

子公司名稱	Name of subsidiaries	本年發生額 Jan-Dec 2025			
		營業收入 Operating revenue	淨利潤 Net profit	綜合收益總額 Total comprehensive income	經營活動現金流量 Cash flows from operating activities
重慶鴿牌電線電纜有限公司	Chongqing Pigeon Brand Electric Wire & Cable Co., Ltd.	2,328,214,235.17	70,942,851.80	63,755,997.21	-180,255,038.37
重慶成飛新材料股份有限公司	Chongqing Chengfei New Materials Co., Ltd.	3,259,619,805.18	55,033,185.33	53,253,158.46	271,671,459.89
重慶機電控股(集團)財務有限公司	Chongqing Machinery & Electric Holding Group Finance Co., Ltd.	87,292,196.09	18,199,165.89	16,502,069.99	638,257,443.44

子公司名稱	Name of subsidiaries	上年發生額 Jan-Dec 2024			
		營業收入 Operating revenue	淨利潤 Net profit	綜合收益總額 Total comprehensive income	經營活動現金流量 Cash flows from operating activities
重慶鴿牌電線電纜有限公司	Chongqing Pigeon Brand Electric Wire & Cable Co., Ltd.	2,030,818,770.14	68,899,794.41	68,622,189.41	13,487,723.34
重慶成飛新材料股份有限公司	Chongqing Chengfei New Materials Co., Ltd.	2,406,454,277.06	38,376,222.06	38,376,222.06	284,245,148.52
重慶機電控股(集團)財務有限公司	Chongqing Machinery & Electric Holding Group Finance Co., Ltd.	88,591,769.26	36,493,844.20	36,493,844.20	494,166,531.02

(4) 本集團無使用企業集團資產和清償企業集團債務的重大限制。

(4) The Group has no significant restrictions on the use of corporate group assets and settlement of corporate group debts.

(5) 本集團無向納入合併財務報表範圍的結構化主體提供的財務支持或其他支持。

(5) The Group has no financial or other support to structured entities included in the scope of consolidated financial statements.

(6) 本集團無納入合併財務報表範圍的結構化主體。

(6) The Group has no structured entities included in the scope of consolidated financial statements.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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八、在其他主體中的權益 (續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

1. 在子公司中的權益 (續)

(7) 本集團及附屬公司概無發行股本或債務證券。

2. 在子公司的所有者權益份額發生變化且仍控制子公司的情况

無。

3. 在合營企業或聯營企業中的權益

(1) 重要的合營企業或聯營企業

1. Interests in Subsidiaries (continued)

(7) The Group and its subsidiaries have not issued equity or debt securities.

2. The situation in which the owner's equity share of a subsidiary company changes and the subsidiary company is still under control

None.

3. Interests in Joint Ventures or Associates

(1) Significant joint ventures or associates

合營企業或聯營企業名稱 Name of associates or joint venture	企業法人類別 Business category	主要經營地 Principal place of business	註冊地 Place of registration	業務性質 Nature of business	持股比例(%) Proportion of shareholding (%)		
					直接 Directly	間接 Indirectly	對合營企業或聯營企業投資的會計處理方法 Accounting method
合營企業- Joint ventures- 重慶康明斯發動機有限公司	有限責任公司 (外商投資、非獨資)	重慶市兩江新區	重慶市兩江新區	大馬力發動機	50	-	權益法
Chongqing Cummins Engine Co., Ltd.	Limited Liability Company (Foreign-invested, non-wholly-owned)	Chongqing Liangjiang New Area	Chongqing Liangjiang New Area	High-horsepower engine			Equity method
聯營企業- Associates- 重慶日立能源變壓器有限公司	有限責任公司 (外商投資、非獨資)	重慶市兩江新區	重慶市江北區	電力變壓器、電抗器、高壓直流換流變壓器、特高壓交流變壓器、成套絕緣件	37.8	-	權益法
Hitachi Energy Chongqing Transformer Co., Ltd.	Limited Liability Company (Foreign-invested, non-wholly-owned)	Chongqing Liangjiang New Area	Chongqing Liangjiang New Area	Power transformer, reactor, HVDC converter transformer, UHV AC transformer, sets of insulator			Equity method
重慶江北機械有限公司	有限責任公司 (自然人投資或控股)	重慶市兩江新區	重慶市江北區	大型分離機械及其系統的製造銷售	41	-	權益法
Chongqing Jiangbei Machinery Co., Ltd. ("Chongqing Jiangbei Machinery")	Limited Liability Company (Invested or controlled by natural persons)	Chongqing Liangjiang New Area	Jiangbei District, Chongqing	Manufacturing and sale of large separation machinery and its systems			Equity method
愛思帝(重慶)驅動系統有限公司	有限責任公司 (外商投資、非獨資)	重慶市兩江新區	重慶市北部新區	生產銷售離合器、離合器泵	27	-	權益法
Exedy (Chongqing) Drive System Co., Ltd.	Limited Liability Company (Foreign-invested, non-wholly-owned)	Chongqing Liangjiang New Area	Northern new district, Chongqing	Manufacturing and sale of clutch and clutch pump			Equity method
重慶紅巖方大汽車懸架有限公司	有限責任公司 (自然人投資或控股)	重慶市銅梁區	重慶市銅梁區	開發、製造、銷售汽車鋼板彈簧、汽車空氣懸架、導向臂等汽車零部件	44	-	權益法
Chongqing Hongyan Fangda Automotive Suspension Co., Ltd.	Limited Liability Company (Invested or controlled by natural persons)	Tongliang district, Chongqing	Tongliang district, Chongqing	Development, manufacturing and sales of car leaf spring, auto air suspension, guide arm and other auto parts			Equity method

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

八、在其他主體中的權益(續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

3. 在合營企業或聯營企業中的權益(續)

3. Interests in Joint Ventures or Associates (continued)

(1) 重要的合營企業或聯營企業(續)

(1) Significant joint ventures or associates (continued)

合營企業或聯營企業名稱 Name of associates or joint venture	企業法人類別 Business category	主要經營地 Principal place of business	註冊地 Place of registration	業務性質 Nature of business	持股比例(%) Proportion of shareholding (%)		對合營企業或聯營企業 投資的會計處理方法 Accounting method
					直接 Directly	間接 Indirectly	
雙環傳動(重慶)精密科技有限責任公司 Chongqing Arrows Auto Transmission Parts Co., Ltd.	有限責任公司 (自然人投資或控股) Limited Liability Company (Invested or controlled by natural persons)	重慶南岸區 Nanan district, Chongqing	重慶南岸區 Nanan district, Chongqing	汽車傳動件 Automobile transmission	-	19.12	權益法 Equity method
克諾爾商用車系統(重慶)有限公司 Knorr Bremse Commercial Vehicle Systems (Chongqing) Co., Ltd.	有限責任公司 (臺灣與境內合資) Limited liability company (Taiwan, Hong Kong, Macao and domestic joint venture)	重慶市兩江新區 Chongqing Liangjiang New Area	重慶市北部新區 Northern new district, Chongqing	商用車閥類產品生產銷售 Manufacturing and sale of commercial vehicle valves	34	-	權益法 Equity method
民勤國能風力發電有限責任公司 Minqin Guoneng Wind Power Co., Ltd.	其他有限責任公司 Other Limited Liability Companies	甘肅省武威市民勤縣 Minqin County, Wuwei City, Gansu Province	甘肅省武威市民勤縣 Minqin County, Wuwei City, Gansu Province	電力、熱力生產和供應業 Electricity, heat production and supply industry	49	-	權益法 Equity method

(2) 不重要聯營企業

(2) Unimportant associates

聯營企業名稱 Name of associates	企業法人類別 Business category	主要經營地 Principal place of business	註冊地 Place of registration	業務性質 Nature of business	持股比例(%) Proportion of shareholding (%)		對合營企業或聯營企業 投資的會計處理方法 Accounting method
					直接 Directly	間接 Indirectly	
WaterGenPowerS.r.l.	有限責任公司 limited liability company	意大利 Italy	意大利 Italy	電力變壓器、電抗器、高壓直流換流變壓器、特高壓交流變壓器、成套絕緣件 Power transformer, reactor, HVDC converter transformer, UHVAC transformer, complete set of insulation	49	-	權益法 Equity method
重慶世瑪德智能製造有限公司 Chongqing Sino-German Smart Factory Solutions Co., Ltd.	有限責任公司 (外商投資、非獨資) Limited Liability Company (Foreign-invested, non-wholly-owned)	重慶市南岸區 Nanan district, Chongqing	重慶市南岸區 Nanan district, Chongqing	自動化、智能化設備及配件的生產和銷售 Production and sales of automated and intelligent equipment and accessories	-	40	權益法 Equity method

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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八、在其他主體中的權益(續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

3. 在合營企業或聯營企業中的權益(續)

3. Interests in Joint Ventures or Associates (continued)

(3) 重要的合營企業的主要財務信息

(3) Key financial information of significant joint ventures

		康明斯 CQ Cummins	
項目	Items	年末餘額／本年度 31 Dec 2025/ Jan-Dec 2025	年初餘額／上年度 31 Dec 2024/ Jan-Dec 2024
流動資產	Current assets	3,201,608,457.95	2,460,809,927.13
其中：現金和現金等價物	Including: cash and cash equivalents	958,732,614.17	688,527,028.11
非流動資產	Non-current assets	1,482,684,677.75	1,478,036,505.54
資產合計	Total assets	4,684,293,135.70	3,938,846,432.67
流動負債	Current liabilities	3,151,378,625.34	2,585,729,421.99
非流動負債	Non-current liabilities	84,430,408.06	107,160,229.71
負債合計	Total liabilities	3,235,809,033.40	2,692,889,651.70
少數股東權益	Non-controlling interest	—	—
歸屬於母公司股東權益	Total equity attributable to shareholders of the Company	1,448,484,102.30	1,245,956,780.97
按持股比例計算的淨資產	Net assets calculated based on shareholding ratio	724,242,051.14	622,978,390.49
調整事項	Adjustments	955,035.75	955,035.75
— 商譽	— Goodwill	—	—
— 內部交易未實現利潤	— Unrealized profit in internal transactions	—	—
— 其他	— Others	955,035.75	955,035.75
對合營企業權益投資的賬面價值	Book value of the equity investment in the equity associates	725,197,086.89	623,933,426.23
存在公開報價的聯營企業投資的公允價值	Fair value of an associate investment with a public quotation	—	—
營業收入	Operating revenue	5,201,829,834.52	4,318,796,737.43
財務費用	Financial expenses	-5,264,407.53	-4,757,033.66
所得稅費用	Income tax expense	215,423,454.71	148,731,347.51
淨利潤	Net profit	1,273,224,876.86	868,170,234.26
歸屬於母公司的淨利潤	Net profit attributable to shareholders of the controlling company	1,273,224,876.86	868,170,234.26
綜合收益總額	Total comprehensive income	1,273,224,876.86	868,170,234.26
本集團確認來自合營企業宣告分配的股利	Recognized dividends from joint ventures	535,348,777.77	217,042,558.58
本集團本年度收到的來自合營企業的股利	Received dividends from joint ventures in the year	504,037,563.18	333,185,037.08

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

八、在其他主體中的權益(續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

3. 在合營企業或聯營企業中的權益(續)

3. Interests in Joint Ventures or Associates (continued)

(4) 重要的聯營企業的主要財務信息

(4) Key financial information of significant associates

項目	Items	ABB		紅岩方大 Hongyan fangda		愛思帝 EXEDY	
		年末餘額/本年度 31 Dec 2025/ Jan-Dec 2025	年初餘額/上年度 31 Dec 2024/ Jan-Dec 2024	年末餘額/本年度 31 Dec 2025/ Jan-Dec 2025	年初餘額/上年度 31 Dec 2024/ Jan-Dec 2024	年末餘額/本年度 31 Dec 2025/ Jan-Dec 2025	年初餘額/上年度 31 Dec 2024/ Jan-Dec 2024
流動資產	Current assets	2,659,675,794.88	2,317,974,147.41	421,369,501.80	426,738,748.09	283,958,040.95	280,451,832.12
其中：現金和現金等價物	Including: cash and cash equivalents	36,481,940.22	49,227,417.26	26,098,497.67	14,491,867.86	41,056,064.04	46,472,212.09
非流動資產	Non-current assets	812,820,444.40	737,948,545.88	209,424,860.08	220,681,119.29	105,954,595.98	105,518,826.48
資產合計	Total assets	3,472,496,239.28	3,055,922,693.29	630,794,361.88	647,419,867.38	389,912,636.93	385,970,658.60
流動負債	Current liabilities	1,898,240,632.67	1,696,473,121.08	284,219,912.83	305,906,933.28	58,986,128.98	53,355,165.04
非流動負債	Non-current liabilities	369,780,577.32	356,006,640.28	552,696.47	624,048.83	1,590,592.65	3,002,766.57
負債合計	Total liabilities	2,268,021,209.99	2,052,479,761.36	284,772,609.30	306,530,982.11	60,576,721.63	56,357,931.61
少數股東權益	Non-controlling interest	-	-	25,307,113.42	24,575,716.29	-	-
歸屬於母公司股東權益	Total equity attributable to shareholders of the Company	1,204,475,029.29	1,003,442,931.93	320,714,639.16	316,313,168.98	329,335,915.30	329,612,726.99
按持股比例計算的淨資產份額	Net assets calculated based on shareholding ratio	455,291,560.50	379,301,428.27	141,114,441.23	139,177,794.35	82,063,748.33	88,995,436.28
調整事項	Adjustments	29,821,204.51	29,821,204.51	-16,078,952.02	-16,078,952.02	-8,463,829.22	-8,463,829.22
—商譽	— Goodwill	-	-	-	-	-	-
—內部交易未實現利潤	— Unrealized profit in internal transactions	-	-	-	-	-	-
—其他	— Others	29,821,204.51	29,821,204.51	-16,078,952.02	-16,078,952.02	-8,463,829.22	-8,463,829.22
對聯營企業權益投資的賬面價值	Book value of the equity investment in the equity associates	485,112,765.01	409,122,632.78	125,035,489.21	123,098,842.33	73,599,919.11	80,531,607.06
存在公開報價的聯營企業投資的公允價值	Fair value of an associate investment with a public quotation	-	-	-	-	-	-
營業收入	Operating revenue	2,531,438,723.11	2,191,613,558.67	504,523,150.41	465,488,098.59	302,422,024.85	366,004,307.89
財務費用	Financial expenses	37,404,015.77	-532,690.83	3,341,892.14	4,526,284.31	-1,078,899.92	329,886.70
所得稅費用	Income tax expense	57,461,176.97	10,108,280.70	-359,819.32	770,272.17	-3,568,006.23	230,353.07
淨利潤	Net profit	277,139,698.68	102,093,846.70	2,225,445.68	-8,218,992.75	-20,672,918.32	-487,819.45
歸屬於母公司的淨利潤	Net profit attributable to shareholders of the controlling company	277,139,698.68	102,093,846.70	1,765,371.64	-8,567,806.91	-20,672,918.32	-487,819.45
綜合收益總額	Total comprehensive income	277,139,698.68	102,093,846.70	2,225,445.68	-8,218,992.75	-20,672,918.32	-487,819.45
本集團確認來自合營企業宣告分配的股利	Recognized dividends from joint ventures	28,768,673.30	3,160,137.64	-	-	1,350,000.00	2,962,383.24
本集團本年度收到的來自合營企業的股利	Received dividends from joint ventures in the year	28,768,673.30	3,160,137.64	-	-	1,350,000.00	2,962,383.24

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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八、在其他主體中的權益(續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

3. 在合營企業或聯營企業中的權益(續)

3. Interests in Joint Ventures or Associates (continued)

(4) 重要的聯營企業的主要財務信息
(續)(4) Key financial information of significant associates
(continued)

項目	Items	克諾爾		江北機械		雙環(重慶)	
		Knorr		Chongqing Jiangbei Machinery		Arrows Auto Transmission Double Ring Transmission (Chongqing)	
		年末餘額/本年度 31 Dec 2025/ Jan-Dec 2025	年初餘額/上年度 30 Jun 2024/ Jan-Dec 2024	年末餘額/本年度 31 Dec 2025/ Jan-Dec 2025	年初餘額/上年度 30 Jun 2024/ Jan-Dec 2024	年末餘額/本年度 31 Dec 2025/ Jan-Dec 2025	年初餘額/上年度 30 Jun 2024/ Jan-Dec 2024
流動資產	Current assets	510,884,777.93	395,889,873.21	346,108,859.57	354,550,104.52	394,437,346.30	281,171,428.75
其中：現金和現金等價物	Including: cash and cash equivalents	72,791,580.47	106,460,670.08	68,294,690.69	49,988,896.50	24,124,768.28	3,494,057.55
非流動資產	Non-current assets	66,438,253.79	62,253,172.67	113,251,907.05	122,785,662.28	581,567,933.37	437,747,413.58
資產合計	Total assets	577,323,031.72	458,143,045.88	459,360,766.62	477,335,766.80	976,005,279.67	718,918,842.33
流動負債	Current liabilities	312,300,737.27	227,491,374.62	250,846,583.18	285,127,507.41	333,022,070.29	304,051,810.27
非流動負債	Non-current liabilities	39,922,621.90	33,932,804.27	121,301.28	2,145,390.90	178,710,334.17	8,786,875.59
負債合計	Total liabilities	352,223,359.17	261,424,178.89	250,967,884.46	287,272,898.31	511,732,404.46	312,838,685.86
少數股東權益	Non-controlling interest	-	-	-	-	-	-
歸屬於母公司股東權益	Total equity attributable to shareholders of the Company	225,099,672.55	196,718,866.99	208,392,882.16	190,062,868.49	464,272,875.21	406,080,156.47
按持股比例計算的淨資產份額	Net assets calculated based on shareholding ratio	76,533,888.67	66,884,414.78	85,441,081.69	77,925,776.08	88,768,973.75	77,642,525.92
調整事項	Adjustments	8,080,673.17	8,080,673.17	18,860,694.39	20,218,240.00	4,777,143.69	4,777,143.69
— 商譽	Goodwill	-	-	-	-	-	-
— 內部交易未實現利潤	Unrealized profit in internal transactions	-	-	-	-	-	-
— 其他	Others	8,080,673.17	8,080,673.17	18,860,694.39	20,218,240.00	4,777,143.69	4,777,143.69
對聯營企業權益投資的賬面價值	Book value of the equity investment in the equity joint venture	84,614,561.84	74,965,087.95	104,301,776.08	98,144,016.08	93,546,117.44	82,419,669.61
存在公開報價的聯營企業投資的公允價值	Fair value of an associate investment with a public quotation	-	-	-	-	-	-
營業收入	Operating revenue	542,477,746.51	462,335,921.36	390,852,694.40	353,112,153.97	397,737,972.41	407,352,491.43
財務費用	Financial expenses	-374,195.96	203,933.74	2,387,200.20	3,053,455.31	2,092,418.48	7,799,759.43
所得稅費用	Income tax expense	10,360,058.26	4,928,324.77	5,963,509.99	4,098,040.17	-3,906,448.59	125,989.51
淨利潤	Net profit	65,580,805.56	40,173,826.24	29,771,353.70	25,446,788.37	55,530,050.14	15,411,890.61
歸屬於母公司的淨利潤	Net profit attributable to shareholders of the controlling company	65,580,805.56	40,173,826.24	29,771,353.70	25,446,788.37	55,530,050.14	15,411,890.61
綜合收益總額	Total comprehensive income	65,580,805.56	40,173,826.24	29,771,353.70	25,446,788.37	55,530,050.14	15,411,890.61
本集團確認來自合營企業宣告分配的股利	Recognized dividends from joint ventures	12,648,000.00	8,996,400.00	6,953,717.40	6,157,768.00	-	-
本集團本年度收到的來自合營企業的股利	Received dividends from joint ventures in the year	12,648,000.00	8,996,400.00	6,953,717.40	6,157,768.00	-	-

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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八、在其他主體中的權益(續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

3. 在合營企業或聯營企業中的權益(續)

3. Interests in Joint Ventures or Associates (continued)

(4) 重要的聯營企業的主要財務信息
(續)(4) Key financial information of significant associates
(continued)

項目	Items	民勤國能 CQ Cummins	
		年末餘額／本年度 31 Dec 2025/ Jan-Dec 2025	年初餘額／上年度 31 Dec 2024/ Jan-Dec 2024
流動資產	Current assets	50,231,735.56	55,668,436.26
其中：現金和現金等價物	Including: cash and cash equivalents	5,562,562.16	8,368,995.37
非流動資產	Non-current assets	486,862,911.68	443,150,721.98
資產合計	Total assets	537,094,647.24	498,819,158.24
流動負債	Current liabilities	177,706,903.04	222,116,063.51
非流動負債	Non-current liabilities	219,993,535.91	140,203,094.73
負債合計	Total liabilities	397,700,438.95	362,319,158.24
少數股東權益	Non-controlling interest	—	—
歸屬於母公司股東權益	Total equity attributable to shareholders of the Company	139,394,208.29	136,500,000.00
按持股比例計算的淨資產份額	Net assets calculated based on shareholding ratio	68,303,162.06	66,885,000.00
調整事項	Adjustments	—	—
— 商譽	— Goodwill	—	—
— 內部交易未實現利潤	— Unrealized profit in internal transactions	—	—
— 其他	— Others	14,455,000.00	14,455,000.00
對聯營企業權益投資的賬面價值	Book value of the equity investment in the equity associates	82,758,162.06	81,340,000.00
存在公開報價的聯營企業投資的公允價值	Fair value of an associate investment with a public quotation	—	—
營業收入	Operating revenue	16,432,089.23	—
財務費用	Financial expenses	5,484,083.54	—
所得稅費用	Income tax expense	432.90	—
淨利潤	Net profit	2,761,380.50	-663,396.21
歸屬於母公司的淨利潤	Net profit attributable to shareholders of the controlling company	2,761,380.50	-663,396.21
綜合收益總額	Total comprehensive income	2,761,380.50	-663,396.21
本集團確認來自合營企業宣告分配的股利	Recognized dividends from joint ventures	—	—
本集團本年度收到的來自合營企業的股利	Received dividends from joint ventures in the year	—	—



NOTES TO THE FINANCIAL STATEMENTS (*Continued*)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

八、在其他主體中的權益(續)

VIII. INTERESTS IN OTHER ENTITIES (CONTINUED)

3. 在合營企業或聯營企業中的權益(續)

(5) 本集團合營企業或聯營企業向公司轉移資金能力不存在的重大限制。

(6) 本集團合營企業或聯營企業未發生超額虧損。

(7) 本集團無與合營企業投資相關的未確認承諾。

(8) 本集團無與合營企業或聯營企業投資相關的或有負債。

4. 本集團無重要的共同經營。

5. 本集團無未納入合併財務報表範圍的結構化主體。

3. Interests in Joint Ventures or Associates (*continued*)

(5) *No significant restrictions on the ability of the Group's joint ventures or associates to transfer funds to the company.*

(6) *No excess losses incurred by the Group's joint ventures or associates.*

(7) *The Group has no unconfirmed commitments related to joint venture investment.*

(8) *The Group has no contingent liabilities related to investments in joint ventures or associates.*

4. The Group has no significant joint operations.

5. The Group has no structured entities that are not included in the scope of consolidated financial statements.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

九、政府補助

1. 年末按應收金額確認的政府補助

無。

2. 涉及政府補助的負債項目

IX. GOVERNMENT GRANTS

1. Government subsidies recognized at the end of the year based on the amount receivable

None.

2. Debt items related to government subsidies

政府補助分類	Accounting subjects	年初餘額 31 Dec 2024	新增補助 金額 New subsidy amount for this year	計入營業 外收入 Amount included in non operating income this year	計入其他收益 Amount transferred to other income this year	沖減成本 費用金額 Amount of cost reduction	其他減少 Other changes this year	年末餘額 31 Dec 2025	與資產相關/ 與收益相關 Related to assets/ income
廠房建設補助 資金	Subsidy for factory construction	36,431,294.20	-	-	2,120,468.64	-	-	34,310,825.56	與資產相關 Related to assets
創新技術獎	Innovation Technology Award	859,641.80	840,000.00	-	550,424.89	-	-	1,149,216.91	與收益相關 Related to income
技改項目補助	Subsidy for technical upgrading project	5,950,443.94	21,007,050.00	-	11,678,487.96	-	-	15,279,005.98	與收益相關 Related to income
通用搬遷補償	General relocation compensation	43,163,665.01	-	-	11,589,852.71	-	-	31,573,812.30	與資產相關 Related to assets
項目補助資金	Project subsidy	82,633,783.90	27,395,021.00	-	24,587,350.80	-	24,800,000.00	60,641,454.10	與資產相關 Related to assets
政府扶持檢測 中心項目	Government-supported testing center project	-	910,000.00	-	-	-	-	910,000.00	與資產相關 Related to assets
智能製造項目	Intelligent Manufacturing Project	1,210,073.56	-	-	1,107,733.12	-	-	102,340.44	與資產相關 Related to assets
水力發電示範 基地建設項目	Hydropower Demonstration Base Construction Project	-	-	-	-	-	-	-	與資產相關 Related to assets
其他政府補助	Other government grants	11,047,149.10	3,941,805.03	-	3,926,472.43	-	8,167,299.36	2,895,182.34	與收益相關 Related to income
合計	Total	181,296,051.51	54,093,876.03	-	55,560,790.55	-	32,967,299.36	146,861,837.63	

3. 計入當期損益的政府補助

3. Government subsidies included in current profit and loss

會計科目	Accounting subjects	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
其他收益 營業外收入	Other income Non operating income	101,519,197.42 14,596.00	146,029,773.52 -
合計	Total	101,533,793.42	146,029,773.52

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十、與金融工具相關風險

本集團在日常活動中面臨各種金融工具風險，主要包括市場風險（主要為外匯風險和利率風險）、信用風險和流動性風險等。與這些金融工具有關的風險，以及本集團為降低這些風險所採取的風險管理政策如下所述。本集團管理層對這些風險敞口進行管理和監控以確保將上述風險控制在限定的範圍之內。

1. 各類風險管理目標及政策

本集團從事風險管理的目標是在風險和收益之間取得適當的平衡，將風險對本集團經營業績的負面影響降低到最低水平，使股東及其它權益投資者的利益最大化。基於該風險管理目標，本集團風險管理的基本策略是確定和分析本集團所面臨的各種風險，建立適當的風險承受底線並進行風險管理，並及時可靠地對各種風險進行監督，將風險控制在限定的範圍之內。

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS

The Group faces various financial instrument risks in its daily activities, including market risk (foreign exchange risk and interest rate risk), credit risk and liquidity risk, etc. The risks associated with these financial instruments, as well as the risk management policies adopted by the Group to mitigate these risks, are described below. The management of this group manages and monitors these risk exposures to ensure that the above risks are controlled within a limited range.

1. Various risk management objectives and policies

The goal of the Group's risk management is to achieve an appropriate balance between risk and return, minimize the negative impact of risk on our group's business performance, and maximize the interests of shareholders and other equity investors. Based on this risk management objective, the basic strategy of the Group's risk management is to identify and analyze various risks faced by the Group, establish appropriate risk tolerance thresholds and carry out risk management, and timely and reliably supervise various risks to control them within a limited range.

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(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十、與金融工具相關風險(續)**X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)****1. 各類風險管理目標及政策(續)****1. Various risk management objectives and policies (continued)****(1) 市場風險****(1) Market risk****1) 外匯風險****1) Foreign exchange risk**

本集團的主要經營位於中國境內，主要業務以人民幣結算。但本集團已確認的外幣資產和負債及未來的外幣交易(外幣資產和負債及外幣交易的計價貨幣主要為美元、英鎊)存在外匯風險。本集團總部財務部門負責監控集團外幣交易和外幣資產及負債的規模，以最大程度降低面臨的外匯風險；為此，本集團可能會以簽署遠期外匯合約或貨幣互換合約的方式來達到規避外匯風險的目的。期末本集團未簽署任何遠期外匯合約或貨幣互換合約。

The principal operations of the Group are located in China, and its primary business transactions are settled in RMB. However, the Group is exposed to foreign exchange risk arising from its recognized foreign currency assets and liabilities, as well as future foreign currency transactions (which are primarily denominated in USD and GBP). The Group's headquarters finance department is responsible for monitoring the scale of foreign currency transactions, assets, and liabilities to minimize foreign exchange risk. To mitigate this risk, the Group may enter into forward foreign exchange contracts or currency swap agreements. As of the end of the reporting period, the Group had not entered into any forward foreign exchange contracts or currency swap agreements.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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十、與金融工具相關風險(續)

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

1. 各類風險管理目標及政策(續)

1. Various risk management objectives and policies (continued)

(1) 市場風險(續)

(1) Market risk (continued)

1) 外匯風險(續)

1) Foreign exchange risk (continued)

本集團持有的外幣金融資產
和外幣金融負債折算成人民
幣的金額列示如下：

The amount of foreign currency financial assets
and liabilities held by the Group converted into
RMB are shown follows:

項目	Items	年末餘額 31 Dec 2025			
		美元項目 USD	港幣項目 HKD	英鎊項目 GBP	合計 Total
外幣金融資產	Foreign currency financial assets				
貨幣資金	Cash and cash equivalents	468,819.55	79,089.94	17,686,083.71	18,233,993.20
應收賬款	Accounts receivable	20,421,439.13		36,085,761.50	56,507,200.63
其他應收款	Other receivables		—	580,683.40	580,683.40
合計	Total	20,890,258.68	79,089.94	54,352,528.61	75,321,877.23
外幣金融負債	Foreign currency financial liabilities				
短期借款	Short-term loans	—	—	308,151,605.96	308,151,605.96
應付賬款	Accounts payable	42,846.09	—	31,847,563.41	31,890,409.50
其他應付款	Other payables	—	—	4,845,889.92	4,845,889.92
合計	Total	42,846.09	—	344,845,059.29	344,887,905.38

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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十、與金融工具相關風險(續)

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

1. 各類風險管理目標及政策(續)

1. Various risk management objectives and policies (continued)

(1) 市場風險(續)

(1) Market risk (continued)

1) 外匯風險(續)

1) Foreign exchange risk (continued)

項目	Items	年初餘額 31 Dec 2024			合計 Total
		美元項目 USD	港幣項目 HKD	英鎊項目 GBP	
外幣金融資產	Foreign currency financial assets	-	-	-	-
貨幣資金	Cash and cash equivalents	2,650,577.03	81,079.97	100,141,654.68	102,873,311.68
應收賬款	Accounts receivable	3,122,631.74	-	31,904,706.36	35,027,338.10
其他應收款	Other receivables	-	4,357.44	14,550,954.60	14,555,312.04
合計	Total	5,773,208.77	85,437.41	146,597,315.64	152,455,961.82
外幣金融負債	Foreign currency financial liabilities	-	-	-	-
短期借款	Short-term loans	-	-	278,215,341.54	278,215,341.54
應付賬款	Accounts payable	311,658.55	-	39,185,889.67	39,497,548.22
其他應付款	Other payables	-	-	3,448,221.30	3,448,221.30
一年內到期的 非流動負債	Non current liabilities due within one year	-	-	86,226,750.00	86,226,750.00
合計	Total	311,658.55	-	407,076,202.51	407,387,861.06

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十、與金融工具相關風險(續)

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

1. 各類風險管理目標及政策(續)

(1) 市場風險(續)

2) 利率風險

本集團利率風險來自計息銀行存款及借款。按浮動利率計算的銀行存款及借款令本集團承受現金流量利率風險。按固定利率計算的銀行存款及借款令本集團承受公允價值利率風險。本集團根據現行市場環境決定固定及浮動利率合同比例。本集團以浮動利率計息的銀行存款及借款以人民幣、美元、歐元、港幣、英鎊呈列。本集團現時並無對沖利率風險。

本集團浮動利率銀行借款及固定利率銀行借款列報如下：

款項性質	Nature of borrowings	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
浮動利率借款	Borrowings at floating rates	1,495,547,881.47	1,865,041,652.51
固定利率借款	Borrowings at fixed rates	763,618,175.24	332,774,119.62
合計	Total	2,259,166,056.71	2,197,815,772.13

1. Various risk management objectives and policies (continued)

(1) Market risk (continued)

2) Interest rate risk

The Group's interest rate risk arises from interest bearing bank deposits and borrowings. Floating rates on bank deposits and borrowings expose the Group to cash flow interest rate risk. Fixed rates on bank deposits and borrowings expose the Group to fair value interest rate risk. The Group determines the proportion of its fixed and floating rate contracts depending on the current market conditions. The Group's bank deposits and borrowings at floating rates were denominated in RMB, USD, EUR, HKD, and GBP. The Group currently does not hedge its exposure to interest rate risk.

The Group's bank borrowings at floating rates and at fixed rates are as follows:

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十、與金融工具相關風險(續)

1. 各類風險管理目標及政策(續)

(2) 信用風險

本集團對信用風險按組合分類進行管理。信用風險主要產生於貨幣資金、應收票據、應收賬款、應收款項融資、其他應收款、合同資產、長期應收款等。

為降低信用風險，本集團成立專門部門確定信用額度、進行信用審批，並執行其它監控程序以確保採取必要的措施回收過期債權。此外，本集團於每個資產負債表日審核每一單項應收款的回收情況，以確保就無法回收的款項計提充分的壞賬準備。因此，本集團管理層認為本集團所承擔的信用風險已經大為降低。

本集團的流動資金存放在信用評級較高的銀行，故流動資金的信用風險較低。

本集團採用了必要的政策確保所有銷售客戶均具有良好的信用記錄。除應收賬款及合同資產金額前五名外，本集團無其他重大信用集中風險。本集團應收賬款及合同資產中，前五名金額合計：1,167,033,023.71元，佔本集團應收賬款及合同資產總額的21.80%。

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

1. Various risk management objectives and policies (continued)

(2) Credit risk

The Group manages the credit risk by portfolio. Credit risk mainly arises from cash and cash equivalents, notes receivable, accounts receivable, accounts receivable financing, other receivables, contract assets and long-term receivables, etc.

To reduce credit risk, the Group has established a dedicated department to determine credit limits, conduct credit approvals, and implement other monitoring procedures to ensure necessary measures are taken to recover expired debts. In addition, the Group reviews the recovery status of each individual receivable on each balance sheet date to ensure that sufficient bad debt provisions are made for uncollectible amounts. Therefore, the management of the Group believes that the credit risk undertaken by the Group has been significantly reduced.

The fluid capital of the Group is stored in banks with higher credit ratings, so the credit risk of fluid capital is relatively low.

The Group has adopted necessary policies to ensure that all sales customers have a good credit record. Except for the top five accounts receivable and contract asset amounts, the Group has no other significant credit concentration risks. The total amount of the top five accounts receivable and contract assets of the Group is RMB1,167,033,023.71, accounting for 21.80% of the total accounts receivable and contract assets of the Group.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十、與金融工具相關風險(續)

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

1. 各類風險管理目標及政策(續)

1. Various risk management objectives and policies (continued)

(2) 信用風險(續)

(2) Credit risk (continued)

1) 信用風險顯著增加判斷標準

1) Criteria for judging significant Increase in credit risk

本集團在每個資產負債表日，通過比較金融工具在初始確認時所確定的預計存續期內的違約概率和該工具在資產負債表日所確定的預計存續期內的違約概率，來判定金融工具信用風險自初始確認後是否顯著增加。但是，如果本集團確定金融工具在資產負債表日只具有較低的信用風險的，可以假設該金融工具的信用風險自初始確認後並未顯著增加。

On each balance sheet date, the Group determines whether the credit risk of financial instruments has significantly increased since initial recognition by comparing the probability of default within the expected lifespan determined at initial recognition and the probability of default within the expected lifespan determined at the balance sheet date. However, if the Group determines that financial instruments only have a lower credit risk on the balance sheet date, it can be assumed that the credit risk of the financial instrument has not significantly increased since initial recognition.

本集團判斷信用風險顯著增加的主要標準為以下一個或多個指標發生顯著變化：債務人所處的經營環境、內外部信用評級、實際或預期經營成果出現重大不利變化等。

The main criteria for judging a significant increase in credit risk by the Group are significant changes in one or more of the following indicators: the operating environment in which the debtor operates, internal and external credit ratings, and significant adverse changes in actual or expected operating results.

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十、與金融工具相關風險(續)

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

1. 各類風險管理目標及政策(續)

1. Various risk management objectives and policies (continued)

(2) 信用風險(續)

(2) Credit risk (continued)

2) 已發生信用減值資產的定義

2) Definition of credit impairment assets that have occurred

當對金融資產預期未來現金流量具有不利影響的一項或多項事件發生時，該金融資產成為已發生信用減值的金融資產。本集團判斷已發生信用減值的主要標準為：發行方或債務人發生重大財務困難；債務人違反合同，如償付利息或本金違約或逾期等；本集團出於與債務人財務困難有關的經濟或合同考慮，給予債務人在任何其他情況下都不會做出的讓步；債務人很可能破產或進行其他財務重組；發行方或債務人財務困難導致該金融資產的活躍市場消失。

When one or more events that have an adverse impact on the expected future cash flows of a financial asset occur, the financial asset becomes a financial asset that has experienced credit impairment. The main criteria for determining credit impairment in the Group are: significant financial difficulties of the issuer or debtor; the debtor violates the contract, such as paying interest or principal in default or overdue; due to economic or contractual considerations related to the financial difficulties of the debtor, the Group will not make concessions to the debtor in any other circumstances; the debtor is likely to go bankrupt or undergo other financial restructuring; the financial difficulties of the issuer or debtor have led to the disappearance of the active market for the financial asset.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十、與金融工具相關風險(續)

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

1. 各類風險管理目標及政策(續)

(2) 信用風險(續)

3) 信用風險敞口

於2025年12月31日，可能引起本集團財務損失的最大信用風險敞口主要來自於合同另一方未能履行義務而導致本集團金融資產產生的損失以及本集團承擔的財務擔保。

本集團的信用風險敞口包括涉及信用風險的資產負債表內項目和表外項目。在資產負債表日，本集團金融資產的賬面價值已代表其最大信用風險敞口。資產負債表表外的最大信用風險敞口情況(不考慮可利用的擔保物或其他信用增級)如下：

項目	Items	年末餘額 31 Dec 2025	年初金額 31 Dec 2024
信貸承諾	Credit Commitment	458,487,892.83	754,024,529.54

1. Various risk management objectives and policies (continued)

(2) Credit risk (continued)

3) Credit risk exposure

As of December 31, 2025, the maximum credit risk exposure that may cause financial losses to the Group mainly comes from the losses incurred by the Group's financial assets due to the failure of the other party to fulfill its obligations under the contract, as well as the financial guarantees assumed by the Group.

The credit risk exposure of the Group includes on balance sheet items and off balance sheet items related to credit risk. On the balance sheet date, the book value of the Group's financial assets represents its maximum credit risk exposure. The maximum credit risk exposure outside the balance sheet (excluding available collateral or other credit enhancements) is as follows:

十、與金融工具相關風險(續)

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

1. 各類風險管理目標及政策(續)

1. Various risk management objectives and policies (continued)

(3) 流動性風險

流動風險為本集團在到期日無法履行其財務義務的風險。本集團管理流動性風險的方法是確保有足夠的資金流動性來履行到期債務，而不至於造成不可接受的損失或對企業信譽造成損害。本集團定期分析負債結構和期限，以確保有充裕的資金。本集團管理層對銀行借款的使用情況進行監控並確保遵守借款協議。同時與金融機構進行融資磋商，以保持一定的授信額度，減低流動性風險。

(3) Liquidity risk

Liquidity risk refers to the risk that the Group is unable to fulfill its financial obligations on the due date. The method of managing liquidity risk in this group is to ensure sufficient liquidity to fulfill maturing debts, without causing unacceptable losses or damaging the reputation of the enterprise. The Group regularly analyzes its debt structure and maturity to ensure sufficient funding. The management of this group monitors the use of bank loans and ensures compliance with loan agreements. At the same time, negotiate financing with financial institutions to maintain a certain credit limit and reduce liquidity risk.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十、與金融工具相關風險 (續)

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

1. 各類風險管理目標及政策 (續)

(3) 流動性風險 (續)

本集團各項金融資產、金融負債以
未折現的合同現金流量按到期日
列示如下：

1. Various risk management objectives and policies (continued)

(3) Liquidity risk (continued)

The various financial assets and financial liabilities of
the Group are presented as undiscounted contract
cash flows at maturity as follows:

項目	Items	年末餘額 31 Dec 2025				合計 Total
		一年以內 Within 1 year	一到二年 1-2 years	二到五年 2-5 years	五年以上 Over 5 years	
金融資產	Financial assets					
貨幣資金	Monetary funds	2,520,125,348.17	-	-	170,105,796.33	2,690,231,144.50
交易性金融資產	Trading financial assets	481,903,004.05	-	-	-	481,903,004.05
應收票據	Notes receivable	456,257,696.54	-	-	-	456,257,696.54
應收賬款	Accounts receivable	4,345,907,648.39	-	-	-	4,345,907,648.39
應收款項融資	Receivable financing	579,012,514.78	-	-	-	579,012,514.78
其他流動資產	Other current assets	47,530,264.15	-	-	-	47,530,264.15
其他應收款	Other receivables	211,528,826.60	-	-	-	211,528,826.60
一年內到期的非流動資產	Non-current assets due within one year	9,598,523.27	-	-	-	9,598,523.27
發放貸款及墊款	Loans and advances granted	887,480,404.83	946,171,464.17	23,359,272.23	-	1,857,011,141.23
買入返售金融資產	buy back financial assets	400,256,142.47	-	-	-	400,256,142.47
其他非流動資產	Other non current assets	159,048,153.53	-	-	-	159,048,153.53
其他權益工具投資	Other equity instruments investment	-	-	-	380,768,850.00	380,768,850.00
合計	Total	10,098,648,526.78	946,171,464.17	23,359,272.23	550,874,646.33	11,619,053,909.51
金融負債	Financial liabilities					
短期借款	Short-term loans	923,759,350.72	-	-	-	923,759,350.72
吸收存款及同業存放	Receipt of deposits and deposits from other banks	2,089,508,392.69	-	-	-	2,089,508,392.69
應付票據	Notes payable	1,233,896,902.18	-	-	-	1,233,896,902.18
應付賬款	Accounts payable	3,199,277,627.34	-	-	-	3,199,277,627.34
其他應付款	Other payables	365,865,681.93	-	-	-	365,865,681.93
一年內到期的非流動負債	Non-current liabilities due within one year	1,064,529,600.09	-	-	-	1,064,529,600.09
長期借款	Long-term loans	-	286,878,658.95	14,826,238.00	12,020,838.00	313,725,734.95
租賃負債	Lease liabilities	-	29,150,628.62	98,294,250.83	64,986,239.90	192,431,119.35
合計	Total	8,876,837,554.95	316,029,287.57	113,120,488.83	77,007,077.90	9,382,994,409.25

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十、與金融工具相關風險(續)

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

1. 各類風險管理目標及政策(續)

1. Various risk management objectives and policies (continued)

(3) 流動性風險(續)

(3) Liquidity risk (continued)

項目	Items	年初餘額 31 Dec 2024				合計 Total
		一年以內 Within 1 year	一到二年 1-2 years	二到五年 2-5 years	五年以上 Over 5 years	
金融資產	Financial assets					
貨幣資金	Cash and cash equivalents	2,743,274,540.21	-	-	-	2,743,274,540.21
交易性金融資產	Trading financial assets	571,813,953.57	-	-	-	571,813,953.57
應收票據	Notes receivable	216,389,139.05	-	-	-	216,389,139.05
應收賬款	Accounts receivable	4,119,184,963.31	-	-	-	4,119,184,963.31
應收款項融資	Receivable financing	638,910,758.89	-	-	-	638,910,758.89
其他應收款	Other receivables	490,315,670.13	-	-	-	490,315,670.13
一年內到期的非流動資產	Non-current assets due within one year	17,998,806.45	-	-	-	17,998,806.45
發放貸款及墊款	Loans and advances	410,749,234.37	222,821,819.45	303,183,577.77	-	936,754,631.59
長期應收款	Long-term receivables	-	9,068,423.23	-	-	9,068,423.23
其他權益工具投資	Other equity instruments investment	-	-	-	164,319,503.68	164,319,503.68
合計	Total	9,208,637,065.98	231,890,242.68	303,183,577.77	164,319,503.68	9,908,030,390.11
金融負債	Financial liabilities					
短期借款	Short-term loans	425,192,474.21	-	-	-	425,192,474.21
吸收存款及同業存放	Receipt of deposits and deposits from other banks	817,201,985.75	-	-	-	817,201,985.75
應付票據	Notes payable	1,451,609,682.01	-	-	-	1,451,609,682.01
應付帳款	Accounts payable	2,729,113,660.66	-	-	-	2,729,113,660.66
其他應付款	Other payables	350,885,266.90	-	-	-	350,885,266.90
一年內到期的非流動負債	Non-current liabilities due within one year	723,590,380.09	-	-	-	723,590,380.09
長期借款	Long-term loans	-	1,084,823,756.72	14,379,600.00	7,010,400.00	1,106,213,756.72
租賃負債	Lease liabilities	-	9,063,472.79	111,469,169.75	113,130,153.97	233,662,796.51
合計	Total	6,497,593,449.62	1,093,887,229.51	125,848,769.75	120,140,553.97	7,837,470,002.85

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十、與金融工具相關風險(續)

2. 敏感性分析

本集團採用敏感性分析技術分析風險變量的合理、可能變化對當期損益或股東權益可能產生的影響。由於任何風險變量很少孤立的發生變化，而變量之間存在的相關性對某一風險變量變化的最終影響金額將產生重大作用，因此下述內容是在假設每一變量的變化是獨立的情況下進行的。

(1) 外匯風險敏感性分析

外匯風險敏感性分析假設：所有境外經營淨投資套期及現金流量套期均高度有效。

在上述假設的基礎上，在其它變量不變的情況下，匯率可能發生的合理變動對當期損益和權益的稅後影響如下：

項目 Items	匯率變動 Change in exchange rate	年末餘額 31 Dec 2025		年初金額 31 Dec 2024	
		對淨利潤的影響 Effect on net profit	對股東權益的影響 Effect on owners' equity	對淨利潤的影響 Effect on net profit	對股東權益的影響 Effect on owners' equity
美元	匯率上漲5%	1,042,370.63	1,042,370.63	273,077.51	273,077.51
USD	Exchange rate up 5%				
美元	匯率下跌5%	-1,042,370.63	-1,042,370.63	-273,077.51	-273,077.51
USD	Exchange rate down 5%				
英鎊	匯率上漲5%	-14,524,626.53	-14,524,626.53	-13,023,944.34	-13,023,944.34
GBP	Exchange rate up 5%				
英鎊	匯率下跌5%	14,524,626.53	14,524,626.53	13,023,944.34	13,023,944.34
GBP	Exchange rate down 5%				

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

2. Sensitivity analysis

The Group applies sensitivity to analyze the rationality of technical risk variables and the effect of possible changes on the current profit and loss or shareholders' equity. As any risk variable seldom varies independently, and correlation among variables could affect significantly the ultimate amount of a certain risk variable. Therefore, following tests are carrying out on the assumed condition that each variable changes independently.

(1) Sensitivity analysis of foreign exchange risk

The hypothesis of sensibility analysis of foreign exchange risk: all the foreign operations and investments and cash flows are highly effective.

The influence of reasonable movements of exchange rates on the current net profit and loss and equity under above assumptions with other variables as a constant is listed as following:

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十、與金融工具相關風險(續)

2. 敏感性分析(續)

(2) 利率風險敏感性分析

利率風險敏感性分析基於下述假設：

市場利率變化影響可變利率金融工具的利息收入或費用；

對於以公允價值計量的固定利率金融工具，市場利率變化僅僅影響其利息收入或費用；

以資產負債表日市場利率採用現金流量折現法計算衍生金融工具及其它金融資產和負債的公允價值變化。

在上述假設的基礎上，在其它變量不變的情況下，利率可能發生的合理變動對當期損益和權益的稅後影響如下：

項目 Items	利率變動 Change in interest rate	本年發生額 Jan-Dec 2025		上年發生額 Jan-Dec 2024	
		對淨利潤的影響 Effect on net profit	對股東權益的影響 Effect on owners' equity	對淨利潤的影響 Effect on net profit	對股東權益的影響 Effect on owners' equity
浮動利率借款 Borrowings with floating interest rate	增加1% Increase by 1%	-308,490.73	-308,490.73	-532,825.81	-532,825.81
浮動利率借款 Borrowings with floating interest rate	減少1% Decrease by 1%	308,490.73	308,490.73	532,825.81	532,825.81

X. RISKS ASSOCIATED WITH FINANCIAL INSTRUMENTS (CONTINUED)

2. Sensitivity analysis (continued)

(2) Sensitivity analysis of interest rate risk

The sensitivity analysis of interest rate risk is based on the following assumptions:

The fluctuation of market interest rate has an impact on interest income or expense of variable interest-rate financial instrument;

For the fixed interest-rate financial instrument measured at fair value, the changes of market interest rate can only affect its interest income or expense;

The changes in fair value of the derivative financial instrument and other financial assets and liabilities are calculated on discounted cash flow method, based on the market interest rate at the balance sheet date.

The after-tax influence of reasonable movements of interest rate on the current net profit and loss and equity under above assumptions with other variables as a constant is listed as following:

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十一、公允價值估計

XI. DISCLOSURE OF FAIR VALUE

1. 以公允價值計量的資產和負債的期末公允價值

期末持續的以公允價值計量的資產和負債的金額和公允價值計量層次

項目	Items	第一層次 Level 1 fair value measurement	第二層次 Level 2 fair value measurement	第三層次 Level 3 fair value measurement	合計 Total
交易性金融資產	Financial assets held for sale	5,241,562.55	476,661,441.50		481,903,004.05
其中：股票投資	Including: Stock investment	5,241,562.55			5,241,562.55
債券	Money market fund		279,367,010.14		279,367,010.14
同業存單	Debenture		197,294,431.36		197,294,431.36
應收款項融資	Receivable financing			579,012,514.78	579,012,514.78
其他權益工具投資	Other equity instruments investment	380,768,850.00			380,768,850.00
其他債權投資	Other debt investments		90,634,147.67		90,634,147.67
資產合計	Total	386,010,412.55	567,295,589.17	579,012,514.78	1,532,318,516.50

上表列示了本集團在每個資產負債表日持續和非持續以公允價值計量的資產和負債於本報告期末的公允價值信息及其公允價值計量的層次。公允價值計量結果所屬層次取決於對公允價值計量整體而言具有重要意義的最低層次的輸入值。三個層次輸入值的定義如下：

第一層次輸入值：在計量日能夠取得的相同資產或負債在活躍市場上未經調整的報價；

1. Fair value of assets and liabilities measured at fair value at the end of this period:

Amounts of assets and liabilities measured at fair value at the end of this period and the corresponding levels of fair value measurement are listed as following:

The above table shows the fair value information and the level of fair value measurement of the group's assets and liabilities measured at fair value continuously and non continuously on each balance sheet date at the end of the reporting period. The level of fair value measurement results depends on the input value of the lowest level which is of great significance to fair value measurement as a whole. The three levels of input values are defined as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date.

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十一、公允價值估計(續)

XI. DISCLOSURE OF FAIR VALUE (CONTINUED)

1. 以公允價值計量的資產和負債的期末公允價值(續)

第二層次輸入值：除第一層次輸入值外相關資產或負債直接或間接可觀察的輸入值；

第三層次輸入值：相關資產或負債的不可觀察輸入值。

2. 持續和非持續第一層次公允價值計量項目市價的確定依據

在活躍市場中交易的金融工具的公允價值根據資產負債表日的市場報價確定。當報價可實時和定期從證券交易所、交易商、經紀、業內人士、定價服務者或監管機構獲得，且該報價代表基於公平交易原則進行的實際和常規市場交易報價時，該市場被視為活躍市場。本集團持有的金融資產的市場報價為現行買盤價。此等金融工具列示在第一層級。期末列入第一層級的工具系分類為交易性金融資產的股票投資和其他權益工具投資。

1. Fair value of assets and liabilities measured at fair value at the end of this period: (continued)

Level 2: The direct or indirect observable inputs, which fail to meet level 1, for related assets or liabilities.

Level 3: Fair value measured using significant unobservable inputs.

2. Basis for determining the market value of continuous and non-continuous first-level fair value measurement projects

The fair value of financial instruments traded in active markets is determined based on market quotes at the balance sheet date. When a quote is available in real time and on a regular basis from a stock exchange, dealer, broker, industry insider, pricing service provider, or regulator, and the quote represents an actual and regular market transaction quote based on fair trade principles, the market is considered Active market. The quoted market price of financial assets held by the Group is the current bid price. These financial tools are listed on the first level. The instruments included in the first level at the end of this period were classified as stock investments in tradable financial assets and other equity instruments investment.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十一、公允價值估計 (續)

3. 持續和非持續第二層次公允價值計量項目，採用的估值技術和重要參數的定性及定量信息

沒有活躍市場的金融工具的公允價值利用估值技術確定。估值技術盡量利用可獲得的可觀測市場數據，盡量少依賴主體的特定估計。當確定某項金融工具的公允價值所需的所有重大數據均為可觀測數據時，該金融工具列入第二層級。期末本集團列入第二層級的金融工具系分類為交易性金融資產的債券、同業存單和其他債權投資。

4. 持續和非持續第三層次公允價值計量項目，採用的估值技術和重要參數的定性及定量信息

列入第三層級的金融工具主要是本集團持有的應收款項融資。本集團對重大投資採用估值技術確定其公允價值，所使用的估值模型主要為現金流量折現模型和同行業上市公司類比法，估值技術的輸入值主要包括預期收益、預期收益期限及加權平均資本成本、不可流動性折扣率等。

XI. DISCLOSURE OF FAIR VALUE (CONTINUED)

3. On-going and non-on-going second-level fair value measurement projects, qualitative and quantitative information on valuation techniques and important parameters used

The fair value of financial instruments without active markets is determined by using valuation techniques. Valuation techniques make the best use of available observable market data and rely as little as possible on specific estimates from entities. When all significant data required to determine the fair value of a financial instrument is observable, the financial instrument is listed in the second level. At the end of the reporting period, the Group's financial instruments classified into Level 2 are bonds, interbank certificates of deposit and other debt investments that are classified as financial assets held for trading.

4. On-going and non-on-going third-level fair value measurement projects, qualitative and quantitative information on valuation techniques and important parameters used

The financial instruments included in the third level are mainly unlisted equity investments and receivables financing held by the Group. The Group use valuation techniques to determine their fair value for major investments. The valuation models used are mainly discounted cash flow models and the analogy of listed companies in the same industry. The input values of valuation techniques mainly include expected income, Expected return maturity, weighted average cost of capital, illiquidity discount rate, etc.

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十一、公允價值估計(續)

5. 本集團持續的第三層次公允價值計量項目，無年初與期末賬面價值間的調節信息及不可觀察參數敏感性分析。
6. 本集團持續的公允價值計量項目，本期內未發生各層級之間的轉換。
7. 本集團本期內未發生估值技術變更。
8. 本集團無不以公允價值計量但以公允價值披露的資產和負債。

XI. DISCLOSURE OF FAIR VALUE (CONTINUED)

5. The Group's continuous third-level fair value measurement project has no adjustment information between the beginning and end of the year and the sensitivity analysis of unobservable parameters.
6. No conversion happened between different levels during this period among Group's continuous fair value measurement items.
7. No changes occurred in valuation technology during this period.
8. The Group has no assets and liabilities that are not measured at fair value but disclosed at fair value.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十二、關聯方及關聯交易

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS

(一) 關聯方關係

1. 控股股東及最終控制方

(1) 控股股東

控股股東名稱	註冊地	業務性質	註冊資本 (萬元) Registered capital (RMB'0000)	對本集團的 持股比例(%) Shareholding proportion (%)	對本集團的 表決權比例(%) Voting rights (%)
Controlling shareholder	Place of Registration	Business nature			
重慶機電控股(集團)公司 Chongqing Machinery & Electronics Holding (Group) Co., Ltd.	重慶市北部新區黃山 大道中段60號 No. 60 Middle Section of Huangshan Avenue, New North Zone, Chongqing	對重慶市國資委授權範圍內 的國有資產進行經營管理 Managing state-owned assets authorized by the Chongqing SASAC	368,604.4202	61.04	61.04

註1：重慶機電控股(集團)公司對本集團持股比例為61.04%，其中持有限售股佔本集團總股本的比例為58.52%，持有境外上市H股佔本集團總股本的比例為2.52%。

註2：本集團最終控制方為重慶市國資委。

Note 1: CQMEHG holds 61.04% of the Company's shares, of which the proportion of restricted shares in the Company's total equity is 58.52%, and the overseas listed H shares of the Company's total equity is 2.52 %.

Note 2: The ultimate controlling party of the Group is Chongqing State-owned Assets Supervision and Administration Commission.

(2) 控股股東的註冊資本及其變化(單位：萬元)

(2) Registered capital of the controlling shareholder and the change(Unit: RMB'0000)

控股股東	Controlling shareholder	年初餘額 31 Dec 2024	本年增加 Increase this year	本年減少 Decrease this year	年末餘額 31 Dec 2025
重慶機電控股(集團)公司	Chongqing Machinery & Electronics Holding (Group) Co., Ltd.	204,288.4982	164,315.9220	-	368,604.4202

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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十二、關聯方及關聯交易(續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(一) 關聯方關係(續)

(I) RELATED PARTIES (continued)

1. 控股股東及最終控制方(續)

1. Controlling Shareholder and Ultimate-controlling Party (continued)

(3) 控股股東的所持限售股份或
權益及其變化(單位：萬元)

(3) Shareholdings attributable to controlling
shareholders (Unit: RMB'0000)

控股股東	Controlling shareholder	持股股數 Number of shareholding shares		持股比例(%) Shareholding proportion (%)	
		年末餘額 31 Dec 2025	年初餘額 31 Dec 2024	年末餘額比例 Proportion as of December 31, 2025	年初比例 Proportion as of December 31, 2024
重慶機電控股(集團) 公司	Chongqing Machinery & Electronics Holding (Group) Co., Ltd.	224,902.77	201,689.52	61.04	54.74

註：控股股東所持股份包含限
售股215,635.77萬股及境外
上市H股流通股9,267.00萬
股。

Note: The shares held by the controlling
shareholders include 215,635.77 million shares
of restricted shares and 92.67 million shares of
H shares listed overseas.

2. 子公司

子公司情況詳見本附註「八、1.(1)
企業集團的構成」相關內容。

2. Subsidiaries

Please refer to "VIII.1. (1) Group structure" for
information about subsidiaries.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
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十二、關聯方及關聯交易(續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(一) 關聯方關係(續)

(I) RELATED PARTIES (continued)

3. 合營企業及聯營企業

本集團重要的合營或聯營企業詳見本附註「八、1.(1)重要的合營企業或聯營企業」相關內容。本年度與本集團發生關聯方交易，或上年度與本集團發生關聯方交易形成餘額的合營或聯營企業情況如下：

3. Joint Ventures and Associates

Please refer to “VIII.1. (1) Significant joint ventures or associates” for information about joint ventures and associates. The other joint ventures or associates that entered into transactions in current or previous year with the Group are addressed below.

合營或聯營企業名稱

Joint venture or associates

與本集團關係

Relationship with the Group

重慶康明斯發動機有限公司
Chongqing Cummins Engine Co., Ltd.
重慶江北機械有限責任公司
Chongqing Jiangbei Machinery Co., Ltd.
克諾爾商用車系統(重慶)有限公司
Knorr-Bremse Systems for Commercial Vehicles (Chongqing) Ltd.
民勤國能風力發電有限責任公司
Minqin Guoneng Wind Power Co., Ltd.
重慶紅巖方大汽車懸架有限公司
Chongqing Hongyan Fangda Automobile Suspension Co., Ltd.
重慶世瑪德智能製造有限公司
Chongqing Sino-German Smart Factory Solutions Co., Ltd.
雙環傳動(重慶)精密科技有限責任公司
(曾用名：重慶神箭汽車傳動件有限責任公司)
Chongqing Arrows Auto Transmission Parts Co., Ltd
(previously called Chongqing Shenjian Automobile
Transmission Parts Co., Ltd.)

合營企業
Joint venture
聯營企業
Associate
聯營企業
Associate
聯營企業
Associate
聯營企業
Associate
子公司之聯營公司
Associate of subsidiary
子公司之聯營公司
Associate of subsidiary

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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十二、關聯方及關聯交易(續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(一) 關聯方關係(續)

(I) RELATED PARTIES (continued)

4. 其他關聯方

4. Other Related Parties

其他關聯方名稱 Other related parties	與本集團關係 Relationship with the Group
重慶鴿牌電工材料有限公司 Chongqing Pigeon Brand Electrical Materials Co., Ltd.	受同一母公司控制 Controlled by the same parent company
西南計算機有限責任公司 Southwest Computer Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶重變電器有限責任公司 Chongqing Transformer Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶標準件工業有限責任公司重慶汽車標準件廠分公司 Chongqing Standard Parts Industry Co., Ltd. Chongqing Automobile Standard Parts Factory Branch	受同一母公司控制 Controlled by the same parent company
重慶起重機械廠有限責任公司 Chongqing Crane Factory Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶軍通汽車有限責任公司 Chongqing JunTong Automobile Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶通用機械工業有限公司 Chongqing General Machinery Industry Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶重型汽車集團專用汽車有限責任公司 Chongqing Heavy Duty Automobile Group Special Vehicle Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶標準件工業有限責任公司銷售分公司 Chongqing Standard Parts Industry Co., Ltd. Sales Branch	受同一母公司控制 Controlled by the same parent company
重慶標準件工業有限責任公司 Chongqing Standard Parts Industry Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶標準件工業有限責任公司重慶高強度標準件廠分公司 Chongqing Standard Parts Industry Co., Ltd. Chongqing High-Strength Standard Parts Factory Branch	受同一母公司控制 Controlled by the same parent company
綦江綦齒鑫欣福利有限責任公司 Qijiang Qichi Xinxin Welfare Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶長江軸承工業有限公司 Chongqing Yangtze River Bearing Industry Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶機電控股集團機電工程技術有限公司 Chongqing Electromechanical Holding Group Electromechanical Engineering Technology Co., Ltd.	受同一母公司控制 Controlled by the same parent company
綦江齒輪傳動有限公司 Qijiang Gear Transmission Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶登康口腔護理用品股份有限公司 Chongqing Dengkang Dental Care Products Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶長江軸承股份有限公司 Chongqing Yangtze River Bearing Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶機電控股集團機電工程技術有限公司數智科技分公司 Chongqing Electromechanical Holding Group Electromechanical Engineering Technology Co., Ltd. Digital Intelligence Technology Branch	受同一母公司控制 Controlled by the same parent company
重慶機電控股集團資產管理有限公司通用能源科技分公司 Chongqing Electromechanical Holding Group Asset Management Co., Ltd. General Energy Technology Branch	受同一母公司控制 Controlled by the same parent company
重慶建安儀器有限責任公司 Chongqing Jidian Property Management Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶機電控股集團資產管理有限公司雙橋企業管理分公司 Chongqing Electromechanical Holding Group Asset Management Co., Ltd. Shuangqiao Enterprise Management Branch	受同一母公司控制 Controlled by the same parent company
重慶基殿物業管理有限責任公司 Chongqing Jianan Instrument Co., Ltd.	受同一母公司控制 Controlled by the same parent company

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十二、關聯方及關聯交易 (續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(一) 關聯方關係 (續)

(I) RELATED PARTIES (continued)

4. 其他關聯方 (續)

4. Other Related Parties (continued)

其他關聯方名稱 Other related parties	與本集團關係 Relationship with the Group
重慶機電控股集團資產管理有限公司兩江企業管理分公司 Chongqing Electromechanical Holding Group Asset Management Co., Ltd. Liangjiang Enterprise Management Branch	受同一母公司控制 Controlled by the same parent company
重慶機電控股(集團)公司科技創新分公司 Chongqing Electromechanical Holding (Group) Company Science and Technology Innovation Branch	受同一母公司控制 Controlled by the same parent company
重慶輕紡控股(集團)公司 Chongqing Light Textile Holding (Group) Company	受同一母公司控制 Controlled by the same parent company
重慶卓越實業發展有限公司 Chongqing Zhuoyue Industrial Development Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶江廈置業有限公司 Chongqing Jiangxia Real Estate Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶輕紡資產管理有限公司 Chongqing Light Textile Asset Management Co., Ltd.	受同一母公司控制 Controlled by the same parent company
上海三毛國際網購生活廣場貿易有限公司 Shanghai Sanmao International Online Shopping Life Plaza Trading Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶興渝投資有限責任公司 Chongqing Xingyu Investment Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶機電控股集團動力科技有限公司 Chongqing Mechanical and Electrical Holding Group Power Technology Co., Ltd.	受同一母公司控制 Controlled by the same parent company
北京君聯天縱科技有限公司 Beijing Junlian Tianzong Technology Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶北源玻璃股份有限公司 Chongqing Beiyuan Glass Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶輕紡資產管理有限公司兩江新區企業管理分公司 Chongqing Light Textile Asset Management Co., Ltd. Liangjiang New Area Enterprise Management Branch	受同一母公司控制 Controlled by the same parent company
重慶鑫美樂置業代理有限公司 Chongqing Xinmeile Real Estate Agency Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶機電控股集團信博投資管理有限公司 Chongqing Mechanical and Electrical Holding Group Xinbo Investment Management Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶軍工產業集團有限公司 Chongqing Military Industry Group Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶工合實業有限公司 Chongqing Gonghe Industrial Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶匯信商貿有限公司 Chongqing Huixin Trading Co., Ltd.	受同一母公司控制 Controlled by the same parent company
薩固密(中國)投資有限公司 Sagumi (China) Investment Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶市基齒齒輪研究院有限公司 Chongqing Qici Gear Research Institute Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶機電控股集團資產管理有限公司綦江企業管理分公司 Chongqing Mechanical and Electrical Holding Group Asset Management Co., Ltd. Qijiang Enterprise Management Branch	受同一母公司控制 Controlled by the same parent company
重慶輕紡資產管理有限公司南岸區企業管理分公司 Chongqing Light Textile Asset Management Co., Ltd. Nan'an District Enterprise Management Branch	受同一母公司控制 Controlled by the same parent company
重慶輕紡資產管理有限公司渝中物業管理分公司 Chongqing Light Textile Asset Management Co., Ltd. Yuzhong Property Management Branch	受同一母公司控制 Controlled by the same parent company

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十二、關聯方及關聯交易(續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(一) 關聯方關係(續)

(I) RELATED PARTIES (continued)

4. 其他關聯方(續)

4. Other Related Parties (continued)

其他關聯方名稱 Other related parties	與本集團關係 Relationship with the Group
重慶機電控股集團資產管理有限公司南岸企業管理分公司 Chongqing Electromechanical Holding Group Asset Management Co., Ltd. Nan'an Enterprise Management Branch	受同一母公司控制 Controlled by the same parent company
重慶標準件工業有限責任公司華展金屬材料改制分公司 Chongqing Standard Parts Industry Co., Ltd. Huazhan Metal Materials Restructuring Branch	受同一母公司控制 Controlled by the same parent company
薩固密渝錦(重慶)橡塑制品有限公司分公司 Sagumi Yujin (Chongqing) Rubber and Plastic Products Co., Ltd. Branch	受同一母公司控制 Controlled by the same parent company
重慶輕紡資產管理有限公司第一分公司 Chongqing Light Textile Asset Management Co., Ltd. First Branch	受同一母公司控制 Controlled by the same parent company
重慶汽車標準件廠有限責任公司 Chongqing Automobile Standard Parts Factory Co., Ltd.	受同一母公司控制 Controlled by the same parent company
北京君融創新科技有限公司 Beijing Junrong Innovation Technology Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶軌道交通產業投資有限公司 Chongqing Rail Transit Industry Investment Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶龍環紙業有限公司 Chongqing Longjing Paper Industry Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶機電控股集團資產管理有限公司 Chongqing Mechanical and Electrical Holding Group Asset Management Co., Ltd.	受同一母公司控制 Controlled by the same parent company
重慶機器人有限公司 Chongqing Robotics Co., Ltd	母公司所屬聯營公司 Affiliated companies of the parent company
重慶特種電機廠有限責任公司 Chongqing Special Motor Factory Co., Ltd	母公司所屬聯營公司 Affiliated companies of the parent company
重慶通用航空產業集團有限公司 Chongqing General Aviation Industry Group Co., Ltd	母公司所屬聯營公司 Affiliated companies of the parent company
重慶交運機電物流有限公司 Chongqing Jiaoyun Electromechanical Logistics Co., Ltd	母公司所屬聯營公司 Affiliated companies of the parent company
重慶通用航空有限公司 Chongqing General Aviation Co., Ltd	母公司所屬聯營公司 Affiliated companies of the parent company
重慶安吉紅巖物流有限公司 Chongqing Anji Hongyan Logistics Co., Ltd	母公司所屬聯營公司 Affiliated companies of the parent company
重慶市三峽水務有限責任公司 Chongqing Three Gorges Water Affairs Co., Ltd.	受間接控股股東控制 A company controlled by its indirect controlling shareholder
重慶遠通電子技術開發有限公司 Chongqing Yuanlong Electronic Technology Development Co., Ltd.	受間接控股股東控制 A company controlled by its indirect controlling shareholder
重慶三峰百果園環保發電有限公司 Chongqing Sanfeng Baiguoyuan Environmental Protection Power Generation Co., Ltd.	受間接控股股東控制 A company controlled by its indirect controlling shareholder
慶鈴汽車股份有限公司 Qingling Motors Co., Ltd.	受間接控股股東控制 A company controlled by its indirect controlling shareholder
重慶市自來水有限公司 Chongqing Water Supply Co., Ltd.	受間接控股股東控制 A company controlled by its indirect controlling shareholder
慶鈴汽車(集團)有限公司 Qingling Motors (Group) Co., Ltd.	受間接控股股東控制 A company controlled by its indirect controlling shareholder
重慶市排水有限公司 Chongqing Drainage Co., Ltd.	受間接控股股東控制 A company controlled by its indirect controlling shareholder

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十二、關聯方及關聯交易(續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(二) 關聯交易

(II) RELATED PARTY TRANSACTIONS

1. 採購商品

1. Procurement of goods

關聯方 Related parties	關聯交易內容 Transactions	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
重慶卓越實業發展有限公司*	採購貨物	22,003,727.44	—
Chongqing Zhuoyue Industrial Development Co., Ltd.*	Purchasing goods		
重慶重變電器有限責任公司*	採購貨物	5,112,154.80	5,405,917.14
Chongqing Transformer Co., Ltd.*	Purchasing goods		
西南計算機有限責任公司*	採購貨物	4,303,616.55	7,865,075.50
Southwest Computer Co., Ltd.*	Purchasing goods		
其他不重要的受同一母公司控制企業小計*	採購貨物	13,127,644.75	6,429,787.47
Subtotal of other non-material enterprises controlled by the same parent company*	Purchasing goods		
其他不重要的合營／聯營企業小計*	採購貨物	718,239.50	120,825.69
Subtotal of other non-material joint ventures/subsidiaries*	Purchasing goods		
其他不重要的同受間接控股股東控制的公司小計	採購貨物	107,659.91	—
Subtotal of other insignificant companies under common control of the same indirect controlling shareholder	Purchasing goods		
合計 Total	—	45,373,042.94	19,821,605.80

註：帶*關聯交易亦構成上市規則第14A章下的持續關聯交易，而本集團已就此等交易遵守上市規則第14A章的規定。

Note: Transactions marked with * constitute ongoing related-party transactions under Chapter 14A of the Listing Rules, and the Group has complied with the relevant provisions of Chapter 14A for such transactions.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十二、關聯方及關聯交易(續)

XII.RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(二) 關聯交易(續)

(II) RELATED PARTY TRANSACTIONS (continued)

2. 接受勞務或服務

2. Accepting labor or services

關聯方 Related parties	關聯交易內容 Transactions	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
不重要的合營／聯營企業小計*	接受服務、勞務	1,403,785.88	4,604,867.83
Unsignificant joint/associated enterprises subtotals*	Accepting labor or services		
不重要的合營／聯營企業小計	接受服務、勞務	—	3,728,504.28
Unsignificant joint/associated enterprises subtotals	Accepting labor or services		
不重要的受同一母公司控制企業小計*	接受服務、勞務	1,709,261.92	4,703,272.58
non significant controlled by same parent company*	Accepting labor or services		
合計 Total	—	3,113,047.80	13,036,644.69

註：帶*關聯交易亦構成上市規則第14A章下的持續關聯交易，而本集團已就此等交易遵守上市規則第14A章的規定。

Note: Transactions marked with * constitute ongoing related-party transactions under Chapter 14A of the Listing Rules, and the Group has complied with the relevant provisions of Chapter 14A for such transactions.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易 (續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(二) 關聯交易 (續)

(II) RELATED PARTY TRANSACTIONS (continued)

3. 銷售商品

3. Sale of goods

關聯方 Related parties	關聯交易內容 Transactions	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
重慶機電控股集團機電工程技術有限公司* Chongqing Electromechanical Holding Group Electromechanical Engineering Technology Co., Ltd.*	銷售貨物 Sale of goods	107,138,181.26	15,647,081.41
重慶市三峽水務有限責任公司 Chongqing Three Gorges Water Affairs Co., Ltd.	銷售貨物 Sale of goods	15,052,203.19	—
重慶機電控股(集團)公司* Chongqing Electromechanical Holding (Group) Company*	銷售貨物 Sale of goods	12,394,679.39	3,046,336.78
重慶康明斯發動機有限公司 Chongqing Cummins Engine Co., Ltd.*	銷售貨物 Sale of goods	11,984,175.74	—
重慶世瑪德智能製造有限公司* Chongqing Sino-German Smart Factory Solutions Co., Ltd.*	銷售貨物 Sale of goods	5,996,083.29	—
重慶長江軸承股份有限公司* Chongqing Yangtze River Bearing Co., Ltd.*	銷售貨物 Sale of goods	2,590,872.78	7,987,247.70
西南計算機有限責任公司* Southwest Computer Co., Ltd.*	銷售貨物 Sale of goods	—	5,718,662.39
其他不重要的受同一母公司控制企業小計* Subtotal of other non-material enterprises controlled by the same parent company*	銷售貨物 Sale of goods	12,395,437.81	11,843,028.48
其他不重要的合營/聯營企業小計* Subtotal of other unimportant joint ventures and associates*	銷售貨物 Sale of goods	—	1,832,518.67
其他不重要的合營/聯營企業小計 Subtotal of other unimportant joint ventures and associates	銷售貨物 Sale of goods	489,585.78	4,280,560.48
其他不重要的同受間接控股股東控制的公司小計 Subtotal of other insignificant companies under common control of the same indirect controlling shareholder	銷售貨物 Sale of goods	84,479.77	—
合計 Total	—	168,125,699.01	50,355,435.91

註：帶*關聯交易亦構成上市規則第14A章下的持續關聯交易，而本集團已就此等交易遵守上市規則第14A章的規定。

Note: Transactions marked with * constitute ongoing related-party transactions under Chapter 14A of the Listing Rules, and the Group has complied with the relevant provisions of Chapter 14A for such transactions.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易(續)

XII.RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(二) 關聯交易(續)

(II) RELATED PARTY TRANSACTIONS (continued)

4. 收取管理費及提供勞務

4. Collect management fees and provide labor services

關聯方 Related parties	關聯交易內容 Transactions	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
其他不重要的合營/聯營企業小計 unimportant joint venture/associated enterprise subtotals	提供服務、勞務 Providing services and labor services	1,279,979.92	3,879,770.28
其他不重要的合營/聯營企業小計 unimportant joint venture/associated enterprise subtotals	提供服務、勞務 Providing services and labor services	7,159.29	—
其他不重要的受同一母公司控制企業小計* Subtotal of unimportant enterprises controlled by the same parent company*	提供服務、勞務 Providing services and labor services	746,433.59	53,945.14
合計 Total	—	2,033,572.80	3,933,715.42

註：帶*關聯交易亦構成上市規則第
14A章下的持續關聯交易，而本
集團已就此等交易遵守上市規則
第14A章的規定。

Note: Transactions marked with * constitute ongoing related-
party transactions under Chapter 14A of the Listing Rules,
and the Group has complied with the relevant provisions
of Chapter 14A for such transactions.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易 (續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(二) 關聯交易 (續)

(II) RELATED PARTY TRANSACTIONS (continued)

5. 手續費及佣金收入

5. Fee and commission income

關聯方 Related parties	關聯交易內容 Transactions	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
不重要的合營/聯營企業小計 Subtotal of other unimportant joint ventures and associates	手續費 Fee	188.68	700.00
不重要的受同一母公司控制企業小計* Subtotal of unimportant enterprises controlled by the same parent company*	手續費 Fee	25,948.51	35,178.03
合計 Total	-	26,137.19	35,878.03

註：帶*關聯交易亦構成上市規則第14A章下的持續關聯交易，而本集團已就此等交易遵守上市規則第14A章的規定。

Note: Transactions marked with * constitute ongoing related-party transactions under Chapter 14A of the Listing Rules, and the Group has complied with the relevant provisions of Chapter 14A for such transactions.

6. 發放貸款及墊款利息收入

6. Interest income from loans and advances

關聯方 Related parties	關聯交易內容 Transactions	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
重慶機電控股(集團)公司* Chongqing Electromechanical Holdings (Group) Company*	發放貸款及墊款 Granting loans and advances	14,733,164.83	10,174,326.52
重慶輕紡控股(集團)公司* Chongqing Light Textile Holding (Group) Company*	發放貸款及墊款 Granting loans and advances	7,717,177.68	-
其他不重要的合營/聯營企業小計* Subtotal of other unimportant joint ventures and associates*	發放貸款及墊款 Granting loans and advances	2,478,028.70	4,071,988.15
其他不重要的受同一母公司控制企業小計* Subtotal of other unimportant enterprises controlled by the same parent company*	發放貸款及墊款 Granting loans and advances	6,763,214.71	7,192,747.80
合計 Total	-	31,691,585.92	21,439,062.46

註：帶*關聯交易亦構成上市規則第14A章下的持續關聯交易，而本集團已就此等交易遵守上市規則第14A章的規定。

Note: Transactions marked with * constitute ongoing related-party transactions under Chapter 14A of the Listing Rules, and the Group has complied with the relevant provisions of Chapter 14A for such transactions.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易(續)

XII.RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(二) 關聯交易(續)

(II) RELATED PARTY TRANSACTIONS (continued)

7. 吸收存款利息支出

7. Deposit interest payments

關聯方 Related parties	關聯交易內容 Transactions	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
重慶機電控股(集團)公司*	存款利息	2,605,655.26	2,113,411.22
Chongqing Machinery & Electronics Holding (Group) Co., Ltd*	Deposit interest		
其他不重要的合營/聯營企業小計	存款利息	2,333,490.75	688,015.79
Subtotal of other unimportant joint ventures and associates	Deposit interest		
其他不重要的受同一母公司控制企業小計*	存款利息	9,452,218.88	3,879,042.97
Subtotal of other unimportant enterprises controlled by the same parent company*	Deposit interest		
合計 Total	-	14,391,364.89	6,680,469.98

註：帶*關聯交易亦構成上市規則第14A章下的持續關聯交易，而本集團已就此等交易遵守上市規則第14A章的規定。

Note: Transactions marked with * constitute ongoing related-party transactions under Chapter 14A of the Listing Rules, and the Group has complied with the relevant provisions of Chapter 14A for such transactions.

8. 關聯方資金拆借

8. Related party lending

關聯方 Related Parties	拆借金額 Lending amount	起始日 Start date	到期日 Termination date	本年利息收入 Interest income for this year
重慶康明斯發動機有限公司	8,700,000.00	2016-3-14	2026-3-14	169,940.00
Chongqing Cummins Engine Company				
雙環傳動(重慶)精密科技有限責任公司	5,850,000.00	2024/1/1	2025/12/31	230,067.83
Chongqing Arrows Auto Transmission Parts Co., Ltd.				
合計 Total	14,550,000.00			400,007.83

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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十二、關聯方及關聯交易 (續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(二) 關聯交易 (續)

(II) RELATED PARTY TRANSACTIONS (continued)

9. 關聯租賃情況

9. The Related Party Rent

(1) 本集團作為出租方

(1) Related parties renting

無。

None.

(2) 本集團作為承租方

(2) Related parties leasing

出租方名稱	承租方名稱	租賃資產種類	租賃起始日	租賃終止日	使用權資產 原值	使用權資產 本期折舊	租賃使用權 資產累計折舊	租賃負債 賬面價值	租賃負債賬面 價值其中： 一年內到期的 Including: lease liabilities due within one year
Name of lessor	Name of lessee	Types of leased assets	Lease start date	Termination date	Original value of the right-of-use asset	Right-of- use asset depreciation	Accumulated depreciation of lease right assets	Book value of lease liability	
西南計算機有限責任公司 Southwest Computer Co., Ltd.	重慶機床(集團)有限責任公司 磐聯傳動科技分公司 Chongqing Machine Tool (Group) Co., Ltd. Panlink Transmission Technology Branch	房屋建築物 Building	2025/1/1	2026/12/31	4,609,821.33	945,869.19	3,663,952.14	959,388.27	959,388.27
重慶機電控股集團資產管理 有限公司 COMEHG Asset Management Co., Ltd.	重慶卡福汽車制動轉向系統 有限公司 Chongqing CAFF Automotive Braking&Steering Systems Co., Ltd.	房屋建築物 Building	2025/1/1	2025/12/31	9,967,995.85	9,967,995.85	9,967,995.85	-	-
重慶機電控股(集團)公司 Chongqing Machinery & Electronics Holding (Group) Co., Ltd	重慶機電股份有限公司 Chongqing Machinery & Electric Co., Ltd.	房屋建築物 Building	2022/1/1	2025/12/31	18,067,277.79	4,078,829.52	18,067,277.79	-	-
	重慶工業賦能創新中心有限公司 Chongqing Industrial Empowerment and Innovation Center Co., Ltd.	房屋建築物 Building	2022/6/1	2025/3/31	4,013,305.21		2,965,219.60		
	重慶機電控股集團財務有限公司 Chongqing Electromechanical Holding Group Finance Co., Ltd.	房屋建築物 Building	2023/1/1	2025/12/31	4,740,311.16	1,580,103.72	4,740,311.16	-	-
		房屋建築物 Building	2023/1/1	2025/12/31	120,464.48	40,154.83	120,464.48	-	-
		房屋建築物 Building	2023/1/1	2025/12/31	213,551.22	71,183.69	213,551.22	-	-
合計 Total					41,732,727.04	16,684,136.80	39,738,772.24	959,388.27	959,388.27

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易(續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(二) 關聯交易(續)

(II) RELATED PARTY TRANSACTIONS (continued)

10. 關聯擔保情況

10. Guarantees

(1) 本集團作為擔保方的擔保

(1) The guarantee provided by the Group as the guarantor

無。

None.

(2) 本集團作為被擔保方

(2) The Group as guaranteed party

擔保方	被擔保方	擔保金額	擔保起始日	擔保到期日	擔保是否已經履行完畢 Whether guarantee has been fulfilled
Guarantor	Guaranteed party	Guaranteed amount	Starting date	Due date	
重慶機電控股(集團)公司 Chongqing Machinery & Electronics Holding (Group) Co., Ltd	重慶機電股份有限公司 Chongqing Machinery & Electric Co., Ltd.	25,300,000.00	2016-3-14	2031-3-14	否 No
		8,700,000.00	2016-3-14	2026-3-14	否 No
合計 Total		34,000,000.00			

(三) 關聯方往來餘額

(III) BALANCES WITH RELATED PARTIES

1. 應收賬款

1. Accounts receivable

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶機電控股集團機電工程技術有限公司	Chongqing Electromechanical Holding Group Electromechanical Engineering Technology Co., Ltd.	67,806,523.04	13,880,921.76
綦江齒輪傳動有限公司	Qijiang Gear Transmission Co., Ltd.	65,447,654.87	65,449,154.87
重慶機電控股(集團)公司	Chongqing Machinery & Electronics Holding (Group) Company	1,086,700.00	2,677.00
雙環傳動(重慶)精密科技有限責任公司	Shuanghuan Transmission (Chongqing) Precision Technology Co., Ltd.	851,713.23	6,166,157.93
重慶江北機械有限責任公司	Chongqing Jiangbei Machinery Co., Ltd.	126,527.85	10,361,092.36
重慶軌道交通產業投資有限公司	Chongqing Rail Transit Industry Investment Co., Ltd.	-	17,434,986.25
其他不重要的合營/聯營企業小計	Subtotal of other unimportant joint ventures and associates	2,305,976.25	306,965.38
其他不重要的受同一母公司控制企業小計	Subtotal of other unimportant enterprises controlled by the same parent company	10,743,572.50	19,094,395.95
其他不重要的同受間接控股股東控制的公司小計	Subtotal of other insignificant companies under common control of the same indirect controlling shareholder	2,283,288.86	-
合計	Total	150,651,956.60	132,696,351.50

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十二、關聯方及關聯交易 (續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(三) 關聯方往來餘額 (續)

(III) BALANCES WITH RELATED PARTIES (continued)

2. 預付款項

2. Prepayments

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
其他不重要的受同一母公司控制企業小計	Subtotal of other unimportant enterprises controlled by the same parent company	3,309,695.58	—
其他不重要的同受間接控股股東控制的公司小計	Subtotal of other insignificant companies under common control of the same indirect controlling shareholder	5.40	—
合計		3,309,700.98	

3. 其他應收款

3. Other receivables

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶機電控股集團機電工程技術有限公司	Chongqing Electromechanical Holding Group Electromechanical Engineering Technology Co., Ltd.	32,371,293.00	—
重慶鵲牌電工材料有限公司	Chongqing Ge Brand Electrician Materials Co., Ltd.	7,187,100.61	17,375,624.59
綦江齒輪傳動有限公司	Qijiang Gear Transmission Co., Ltd.	19,841,743.24	19,841,743.24
重慶機電控股(集團)公司	Chongqing Machinery & Electronics Holding (Group) Co., Ltd.	371,720.00	419,947.59
雙環傳動(重慶)精密科技有限責任公司	Chongqing Arrows Auto Transmission Parts Co., Ltd.	52,902.01	6,482,312.96
其他不重要的受同一母公司控制企業小計	Subtotal of other unimportant affiliated companies of parent companies	1,172,652.96	1,110,178.35
其他不重要的合營/聯營企業小計	Subtotal of other unimportant joint ventures and associates	1,054,473.28	169,211.75
總計	Total	62,051,885.10	45,399,018.48

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易(續)

XII.RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(三) 關聯方往來餘額(續)

(III) BALANCES WITH RELATED PARTIES (continued)

4. 應收股利

4. Dividends receivable

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶康明斯發動機有限公司	Chongqing Cummins Engine Co., Ltd	318,306,219.23	286,995,004.64
其他不重要的合營/聯營企業小計	Subtotal of other unimportant joint ventures and associates	1,937,456.38	1,937,456.38
合計	Total	320,243,675.61	288,932,461.02

5. 合同資產

5. Contract assets

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶機電控股(集團)公司	Chongqing Machinery & Electronics Holding (Group) Co., Ltd.	935,700.00	—
其他不重要的合營/聯營企業小計	Subtotal of other unimportant joint ventures and associates	—	1,044,937.14
其他不重要的受同一母公司控制企業小計	Subtotal of other unimportant enterprises controlled by the same parent company	3,201,844.32	6,803,217.57
其他不重要的受間接控股股東控制的公司小計	Subtotal of other insignificant companies under common control of the same indirect controlling shareholder	1,045,497.26	—
合計	Total	5,183,041.58	7,848,154.71

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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十二、關聯方及關聯交易 (續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(三) 關聯方往來餘額 (續)

(III) BALANCES WITH RELATED PARTIES (continued)

6. 一年內到期的非流動資產

6. Non-current assets due within one year

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶康明斯發動機有限公司	Chongqing Cummins Engine Co., Ltd.	9,577,353.27	17,998,806.45
合計	Total	9,577,353.27	17,998,806.45

7. 長期應收款

7. Long-term receivables

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶康明斯發動機有限公司	Chongqing Cummins Engine Co., Ltd.	—	8,999,403.23
合計	Total	—	8,999,403.23

8. 發放貸款及墊款

8. Loans and advances to customers

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶輕紡控股(集團)公司	Chongqing Light Textile Holding (Group) Corporation	750,607,291.67	—
重慶機電控股(集團)公司	Chongqing Machinery & Electronics Holding (Group) Co., Ltd.	664,459,464.44	508,454,850.00
重慶長江軸承股份有限公司	Chongqing Changjiang Bearing Co., Ltd.	108,070,345.00	154,795,100.25
重慶標準件工業有限責任公司	Chongqing Standard Parts Industry Co., Ltd.	50,124,817.79	—
重慶重變電器有限責任公司	Chongqing Transformer Co., Ltd.	44,947,707.98	61,980,633.05
重慶江北機械有限責任公司	Chongqing Jiangbei Machinery Co., Ltd.	41,035,077.78	46,042,166.68
重慶紅巖方大汽車懸架有限公司	Chongqing Hongyan Fangda Automotive Suspension Co., Ltd.	33,024,750.00	70,066,305.55
重慶軍通汽車有限責任公司	Chongqing Juntong Automobile Co., Ltd.	27,024,750.00	15,013,750.00
重慶龍環紙業有限公司	Chongqing Longjing Paper Industry Co., Ltd.	15,012,008.33	—
重慶重型汽車集團專用汽車有限責任公司	Chongqing Heavy Duty Truck Group Special Vehicle Co., Ltd.	14,525,295.96	—
薩固密渝錦(重慶)橡塑製品有限公司	Saguimi Yujin (Chongqing) Rubber and Plastic Products Co., Ltd.	10,007,791.67	—
其他不重要的合營/聯營企業小計	Subtotal of other unimportant joint ventures and associates	—	1,557,769.02
其他不重要的受同一母公司控制企業小計	Subtotal of other unimportant enterprises controlled by the same parent company	—	807,383.08
合計	Total	1,758,839,300.62	858,717,957.63

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易(續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(三) 關聯方往來餘額(續)

(III) BALANCES WITH RELATED PARTIES (continued)

9. 應付帳款

9. Accounts payable

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶世瑪德智能製造有限公司	Chongqing Shimade Intelligent Manufacturing Co., Ltd.	13,210,477.77	—
西南計算機有限責任公司	Chongqing Shimade Intelligent Manufacturing Co., Ltd.	5,894,810.35	—
重慶交運機電物流有限公司	Chongqing Jiaoyun Electromechanical Logistics Co., Ltd.	—	6,868,910.75
其他不重要的合營/聯營企業小計	Subtotal of other unimportant joint ventures and associates	1,568,334.63	2,128,546.10
其他不重要的受同一母公司控制企業小計	Subtotal of other unimportant enterprises controlled by the same parent company	13,912,577.30	18,846,324.39
其他不重要的同受間接控股股東控制的公司小計	Subtotal of other insignificant companies under common control of the same indirect controlling shareholder	342,648.29	—
合計	Total	34,928,848.34	27,843,781.24

10. 其他應付款

10. Other payables

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶機電控股集團資產管理有限公司	Chongqing Electromechanical Holding Group Asset Management Co., Ltd.	94,992,550.51	49,285,771.99
重慶機電控股(集團)公司	Chongqing Machinery & Electronics Holding (Group) Co., Ltd.	26,184,697.34	25,131,593.14
重慶機電控股集團機電工程技術有限公司	Chongqing Electromechanical Holding Group Asset Management Co., Ltd.	15,361,232.42	—
民勤國能風力發電有限責任公司	Minqin Guoneng Wind Power Co., Ltd.	14,455,000.00	14,552,866.47
其他不重要的受同一母公司控制企業小計	Subtotal of unimportant joint ventures and associates	4,100,122.56	2,437,780.28
其他不重要的合營/聯營企業小計	Subtotal of other unimportant enterprises controlled by the same parent company	239,404.00	84,196.81
合計	Total	155,333,006.83	91,492,208.69

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易 (續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(三) 關聯方往來餘額 (續)

(III) BALANCES WITH RELATED PARTIES (continued)

10. 吸收存款

10. Deposit taking

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶建安儀器有限責任公司	Chongqing Jian'an Instrument Co., Ltd.	499,543,016.31	207,733,604.24
重慶機電控股(集團)公司	Chongqing Machinery & Electronics Holding (Group) Co., Ltd.	350,894,660.96	30,680,291.48
西南計算機有限責任公司	Southwest Computer Co., Ltd.	268,122,639.68	21,094,491.50
重慶輕紡控股(集團)公司	Chongqing Light Textile Holding (Group) Company	127,311,641.00	—
重慶機電控股集團機電工程技術有限公司	Chongqing Electromechanical Holding Group Electromechanical Engineering Technology Co., Ltd.	122,471,405.04	202,676,204.14
重慶康明斯發動機有限公司	Chongqing Cummins Engine Co., Ltd.	101,249,822.91	—
重慶軍工產業集團有限公司	Chongqing Military Industry Group Co., Ltd.	71,878,925.38	87,193,573.74
重慶標準件工業有限責任公司	Chongqing Standard Parts Industrial Co., Ltd. Chongqing Standard Parts Factory Branch	68,956,443.15	50,769.04
重慶機電控股集團信博投資管理有限公司	Chongqing Electromechanical Holding Group Xinbo Investment Management Co., Ltd.	68,449,480.10	85,747,194.66
重慶通用航空產業集團有限公司	Chongqing General Aviation Industry Group Co., Ltd.	67,192,990.37	52,680,383.67
重慶卓越實業發展有限公司	Chongqing Zhuoyue Industrial Development Co., Ltd.	62,829,046.34	—
重慶江廈置業有限公司	Chongqing Jiangxia Real Estate Co., Ltd.	59,576,628.24	—
重慶登康口腔護理用品股份有限公司	Chongqing Dengkang Dental Care Products Co., Ltd.	50,003,750.00	—
重慶長江軸承股份有限公司	Chongqing Changjiang Bearing Co., Ltd.	44,634,959.15	2,263,836.79
重慶軍通汽車有限責任公司	Chongqing Juntong Automobile Co., Ltd.	38,412,226.83	44,082,138.19
重慶機電控股集團動力科技有限公司	Chongqing Mechanical and Electrical Holding Group Power Technology Co., Ltd.	29,843,809.07	—
重慶輕紡資產管理有限公司	Chongqing Light Textile Asset Management Co., Ltd.	12,138,887.10	—
重慶龍璟紙業有限公司	Chongqing Longjing Paper Industry Co., Ltd.	11,565,970.61	—
上海三毛國際網購生活廣場貿易有限公司	Shanghai Sanmao International Online Shopping Life Plaza Trading Co., Ltd.	6,387,741.83	—
重慶興渝投資有限責任公司	Chongqing Xingyu Investment Co., Ltd.	5,810,270.00	—
重慶標準件工業有限責任公司重慶標準件廠分公司	Chongqing Standard Parts Industrial Co., Ltd. Chongqing Standard Parts Factory Branch	87,498.45	21,661,602.39
重慶汽車標準件廠有限責任公司	Chongqing Automobile Standard Parts Factory Co., Ltd.	—	16,418,389.10
其他不重要的合營/聯營企業小計	Subtotal of other unimportant joint ventures and associates	1,475,127.17	32,740,395.20
其他不重要的受同一母公司控制企業小計	Subtotal of other unimportant enterprises controlled by the same parent company	20,574,002.18	9,371,010.44
合計	Total	2,089,410,941.87	814,393,884.58

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易(續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(三) 關聯方往來餘額(續)

(III) BALANCES WITH RELATED PARTIES (continued)

12. 合同負債

12. Contractual liabilities

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶機電控股集團機電工程技術有限公司	Chongqing Electromechanical Holding Group Electromechanical Engineering Technology Co., Ltd.	5,366,455.88	6,112,665.55
重慶機電控股(集團)公司	Chongqing Machinery & Electronics Holding (Group) Co., Ltd.	294,893.31	-
其他不重要的合營/聯營企業小計	Subtotal of unimportant joint ventures and associates	-	8,849.56
其他不重要的受同一母公司控制企業小計	Subtotal of other unimportant enterprises controlled by the same parent company	21,000.00	60,343.08
其他不重要的同受間接控股股東控制的 公司小計	Subtotal of other insignificant companies under common control of the same indirect controlling shareholder	39,731.06	-
合計	Total	5,722,080.25	6,181,858.19

13. 一年內到期的非流動負債

13. Non-current liabilities due within one year

關聯方單位名稱	Related parties	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
重慶機電控股集團資產管理有限公司	Chongqing Electromechanical Holding Group Asset Management Co., Ltd.	-	10,130,102.52
重慶機電控股(集團)公司	Chongqing Machinery & Electronics Holding (Group) Co., Ltd.	-	7,564,561.81
其他不重要的受同一母公司控制 企業小計	Subtotal of other unimportant enterprises controlled by the same parent company	959,388.27	-
合計	Total	959,388.27	17,694,664.33

14. 關聯方承諾

14. Related party commitments

本集團於資產負債表日無關聯方
承諾事項。

The Group has no related party commitments on the
balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易 (續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(四) 董事、監事及職工薪酬

(IV) REMUNERATION OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

1. 本年度董事及監事薪酬詳情如下：

1. Remuneration of directors and supervisors of current year:

姓名	職務	薪金及津貼	社會保險、 住房基金及 退休金 Social insurance, housing fund and pensions	企業年金	獎金	支付股利	合計	備註
Name	Duty	Salaries and allowances	and pensions	Enterprise annuity	Bonus	Distribution	Total	Notes
岳相軍 Mr. Yue Xiangjun	執行董事、總經理 Executive Director, and General Manager	420,804.00	118,029.43	28,377.36	637,104.00	-	1,204,314.79	
秦少波 Mr. Qin Shaobo	執行董事、副總經理 Executive director and deputy general manage	337,116.00	118,029.43	28,377.36	640,569.00	-	1,124,091.79	
鄧瑞 Mr. Deng Rui	執行董事、副總經理、董事會秘書 Executive director, deputy general manage and board secretary	337,116.00	118,029.43	28,377.36	652,825.00	-	1,136,347.79	2025年6月任職執行董事 Appointed as an executive director in June 2025
竇波 Mr. Dou Bo	非執行董事 Non executive director	50,000.00	-	-	-	-	50,000.00	2025年9月卸任 Resignation in September 2025
蔡志濱 Mr. Cai Zhibin	非執行董事 Non executive director	60,000.00	-	-	-	-	60,000.00	
朱穎 Ms. ZhuYin	非執行董事 Non executive director	60,000.00	-	-	-	-	60,000.00	
符義紅 Mr. Fu Yihong	非執行董事 Non executive director	25,000.00	-	-	-	-	25,000.00	2025年6月卸任 Resignation in June 2025
雷斌 Mr. Lei Bin	非執行董事 Non executive director	35,000.00	-	-	-	-	35,000.00	2025年6月任職 Appointment in June 2025
盧華威 Mr. Lu Huawei	獨立非執行董事 Independent non-executive director	58,414.83	-	-	-	-	58,414.83	2025年6月卸任 Resignation in June 2025
任曉常 Mr. Ren Xiaochang	獨立非執行董事 Independent non-executive director	37,896.55	-	-	-	-	37,896.55	2025年6月卸任 Resignation in June 2025
劉偉 Mr. Liu Wei	獨立非執行董事 Independent non-executive director	37,896.55	-	-	-	-	37,896.55	2025年6月卸任 Resignation in June 2025
柯瑞 Mr. Ke Rui	獨立非執行董事 Independent non-executive director	84,000.00	-	-	-	-	84,000.00	
王振華 Mr. Wang Zhenhua	獨立非執行董事 Independent non-executive director	75,530.00	-	-	-	-	75,530.00	2025年6月任職 Appointment in June 2025
劉立軍 Mr. Liu Lijun	獨立非執行董事 Independent non-executive director	49,000.00	-	-	-	-	49,000.00	2025年6月任職 Appointment in June 2025
蒲華燕 Ms. Pu Huayan	獨立非執行董事 Independent non-executive director	49,000.00	-	-	-	-	49,000.00	2025年6月任職 Appointment in June 2025
孫文廣 Mr. Sun Wen guang	副總經理、監事會主席 Deputy general manage, supervisory board chairman	401,676.00	118,029.43	28,377.36	762,140.00	-	1,310,222.79	2025年10月卸任監事會主席， 任公司副總經理 Resignation supervisory board chairman and appointed as deputy general manage in October 2025
曹興權 Mr. Cao Xingquan	獨立監事 Independent supervisor	50,000.00	-	-	-	-	50,000.00	2025年10月卸任 Resignation in October 2025
王海兵 Mr. Wang Haibing	獨立監事 Independent supervisor	50,000.00	-	-	-	-	50,000.00	2025年10月卸任 Resignation in October 2025
李方忠 Mr. Li Fangzhong	職工監事 Employee supervisor	406,500.00	117,442.20	16,912.20	1,171,674.00	-	1,712,528.40	2025年5月卸任 Resignation in May 2025
劉道華 Mr. Liu Daohua	職工監事 Employee supervisor	406,056.00	102,885.48	2,546.64	687,476.00	-	1,198,964.12	2025年6月任職職工監事，2025年10月卸任 Appointed as employee supervisor in June 2025 and resignation in October 2025
段煉 Mr. Duan Lian	職工監事、黨委副書記、紀委書記、工會主席 Employee supervisor, deputy secretary of the party committee, secretary of the discipline inspection commission, and chairman of the trade union	337,116.00	118,029.43	28,377.36	341,877.00	-	825,399.79	2025年10月卸任職工監事 Resignation employee supervisor in October 2025
合計	Total	3,368,121.93	810,474.83	161,345.64	4,893,665.00	-	9,233,607.40	

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易(續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(四) 董事、監事及職工薪酬(續)

(IV) REMUNERATION OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT (continued)

1. 本年度董事及監事薪酬詳情如下：
(續)1. Remuneration of directors and supervisors of current year:
(continued)

上年度董事及監事薪酬詳情如下：

Remuneration of directors and supervisors of last year:

姓名	職務	薪金及津貼	社會保險、 住房基金及 退休金 Social insurance, housing fund and pensions	企業年金	獎金	支付股利	合計	備註
Name	Duty	Salaries and allowances	housing fund and pensions	Enterprise annuity	Bonus	Distribution	Total	Notes
張福倫 Mr. Zhang Fulun	執行董事、董事長 Executive director and chairman	233,100.00	52,791.33	10,028.16	291,216.00	-	587,135.49	2024年7月卸任 Resignation in July 2024
岳相軍 Mr. Yue Xiangjun	執行董事、總經理 Executive director and general manager	444,720.00	111,577.74	21,137.76	384,589.00	-	962,024.50	暫代董事長 Acting Chairman
秦少波 Mr. Qin Shaobo	執行董事、副總經理 Executive director and deputy general manager	373,440.00	111,577.74	21,137.76	323,040.00	-	829,195.50	2024年11月任執行董事 Appointed as Executive Director in November 2024
楊泉 Mr. Yang Quan	執行董事、副總經理 Executive director and deputy general manager	190,320.00	52,791.33	10,028.16	229,127.00	-	482,266.49	2024年7月卸任 Resignation in July 2024
竇波 Mr. Dou Bo	非執行董事 Non executive director	60,000.00	-	-	-	-	60,000.00	-
蔡志濱 Mr. Cai Zhibin	非執行董事 Non executive director	60,000.00	-	-	-	-	60,000.00	-
朱穎 Mr. ZhuYin	非執行董事 Non executive director	60,000.00	-	-	-	-	60,000.00	-
符義紅 Mr. Fu Yihong	非執行董事 Non executive director	60,000.00	-	-	-	-	60,000.00	-
盧華威 Mr. Lu Huawei	獨立非執行董事 Independent non-executive director	129,480.00	-	-	-	-	129,480.00	-
任曉常 Mr. Ren Xiaochang	獨立非執行董事 Independent non-executive director	84,000.00	-	-	-	-	84,000.00	-
靳景玉 Mr. Jin Jingyu	獨立非執行董事 Independent non-executive director	35,000.00	-	-	-	-	35,000.00	2024年6月卸任 Resignation in June 2024
柯瑞 Mr. Ke Rui	獨立非執行董事 Independent non-executive director	49,000.00	-	-	-	-	49,000.00	2024年6月任職 Assumed the position in June 2024
劉偉 Mr. Liu Wei	獨立非執行董事 Independent non-executive director	84,000.00	-	-	-	-	84,000.00	-
孫文廣 Mr. Sun Wen guang	監事會主席 Supervisory board chairman	444,720.00	111,577.74	21,137.76	384,589.00	-	962,024.50	-
吳怡 Ms. Wu Yi	獨立監事 Independent supervisor	25,000.00	-	-	-	-	25,000.00	2024年6月卸任 Resignation in June 2024
曹興權 Mr. Cao Xingquan	獨立監事 Independent supervisor	35,000.00	-	-	-	-	35,000.00	2024年6月任職 Assumed the position in June 2024
王海兵 Mr. Wang Haibing	獨立監事 Independent supervisor	60,000.00	-	-	-	-	60,000.00	-
李方忠 Mr. Li Fangzhong	職工監事 Employee supervisor	364,800.00	111,175.40	16,045.08	1,691,640.00	-	2,183,660.48	-
段煉 Mr. Duan Lian	職工監事、黨委副書記、紀委書記、 工會主席 Employee supervisor, deputy secretary of the party committee, secretary of the discipline inspection commission, and chairman of the trade union	373,440.00	111,577.74	21,137.76	291,889.00	-	798,044.50	-
合計	Total	3,166,020.00	663,069.02	120,652.44	3,596,090.00	-	7,545,831.46	

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易 (續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(四) 董事、監事及職工薪酬 (續)

(IV) REMUNERATION OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT (continued)

2. 主要管理層薪酬

本年度主要管理層薪酬如下：

2. Key management compensation

The remuneration of key management personnel during the year (including amounts paid and payable to directors, supervisors and senior management) is as follows:

姓名	職務	薪金及津貼	社會保險、 住房基金及 相關退休金成本 Social insurance, housing fund and pensions	企業年金	獎金	合計
Name	Duty	Salaries and allowances	housing fund and pensions	Enterprise annuity	Bonus	Total
岳相軍 Mr. Yue Xiangjun	執行董事、總經理 Executive director and general manager	420,804.00	118,029.43	28,377.36	637,104.00	1,204,314.79
孫文廣 Mr. Sun Wenguang	副總經理、監事會主席 Deputy general manager supervisory board chairman	401,676.00	118,029.43	28,377.36	762,140.00	1,310,222.79
秦少波 Mr. Qin Shaobo	執行董事、副總經理 Executive director and deputy general manager	337,116.00	118,029.43	28,377.36	640,569.00	1,124,091.79
鄧瑞 Mr. Deng Rui	執行董事、副總經理、董事會秘書 Executive director, deputy general manager and secretary of the board of directors	337,116.00	118,029.43	28,377.36	652,825.00	1,136,347.79
段煉 Mr. Duan Lian	職工監事、黨委副書記、紀委書記、工會主席 Employee supervisor, deputy secretary of the party committee, secretary of the discipline inspection commission, and chairman of the trade union	337,116.00	118,029.43	28,377.36	341,877.00	825,399.79
合計	Total	1,833,828.00	590,147.15	141,886.80	3,034,515.00	5,600,376.95

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十二、關聯方及關聯交易(續)

XII.RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(四) 董事、監事及職工薪酬(續)

(IV) REMUNERATION OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT (continued)

2. 主要管理層薪酬(續)

2. Key management compensation (continued)

上年度主要管理層薪酬如下：

Key management remuneration for the last year:

姓名	職務	薪金及津貼	社會保險、 住房基金及 相關退休金成本 Social insurance, housing fund and pensions	企業年金	獎金	合計	備註
Name	Duty	Salaries and allowances	housing fund and pensions	Enterprise annuity	Bonus	Total	Notes
張福倫 Mr. Zhang Fulun	執行董事、董事長 Executive director and chairman	233,100.00	52,791.33	10,028.16	291,216.00	587,135.49	2024年7月卸任 Resignation in July 2024
岳相軍 Mr. Yue Xiangjun	執行董事、總經理 Executive director and general manager	444,720.00	111,577.74	21,137.76	384,589.00	962,024.50	暫代董事長 Acting Chairman
秦少波 Mr. Qin Shaobo	執行董事、副總經理 Executive director and deputy general manage	373,440.00	111,577.74	21,137.76	323,040.00	829,195.50	2024年11月任執行董事 Appointed as Executive Director in November 2024
孫文廣 Mr. Sun Wen guang	監事會主席 Supervisory board chairman	444,720.00	111,577.74	21,137.76	384,589.00	962,024.50	-
楊泉 Mr. Yang Quan	執行董事、副總經理 Executive director and deputy general manager	190,320.00	52,791.33	10,028.16	229,127.00	482,266.49	2024年7月卸任 Resignation in July 2024
鄧瑞 Mr.Deng Rui	副總經理、董事會秘書 Deputy General Manager and Secretary of the Board of Directors	373,440.00	111,577.74	21,137.76	292,921.00	799,076.50	-
劉忠堂 Ms.Liu Zhongtang	副總經理、財務總監 Deputy General Manager and Chief Financial Officer	342,320.00	105,802.60	19,376.28	221,392.00	688,890.88	2024年11月卸任 Resignation in November 2024
段煉 Mr.Duan Lian	職工監事、黨委副書記、紀委書記、 工會主席 Employee Supervisor, Deputy Secretary of the Party Committee, Secretary of the Discipline Inspection Commission, and Chairman of the Trade Union	373,440.00	111,577.74	21,137.76	291,889.00	798,044.50	-
合計	Total	2,775,500.00	769,273.96	145,121.40	2,418,763.00	6,108,658.36	

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十二、關聯方及關聯交易 (續)

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(四) 董事、監事及職工薪酬 (續)

(IV) REMUNERATION OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT (continued)

3. 本年度薪酬最高五位人士明細

3. Five most well-rewarded employees of current year

姓名	職務	薪金及津貼	社會保險、 住房基金及 相關退休金成本 Social insurance, housing fund and pensions	企業年金	獎金	支付股利	合計
Name	Duty	Salaries and allowances	housing fund and pensions	Enterprise annuity	Bonus	Distribution	Total
李方忠 Mr. Li Fangzhong	職工監事 Employee supervisor	406,500.00	117,442.20	16,912.20	1,171,674.00	-	1,712,528.40
孫文廣 Mr. Sun Wen guang	副總經理、監事會主席 Deputy general manager and supervisory board chairman	401,676.00	118,029.43	28,377.36	762,140.00	-	1,310,222.79
岳相軍 Mr. Yue Xiangjun	執行董事、總經理 Executive director and general manager	420,804.00	118,029.43	28,377.36	637,104.00	-	1,204,314.79
鄧瑞 Mr. Deng Rui	執行董事、副總經理、董事會秘書 Executive director, deputy general manager and secretary of the board of directors	337,116.00	118,029.43	28,377.36	652,825.00	-	1,136,347.79
秦少波 Mr. Qin Shaobo	執行董事、副總經理 Executive director and deputy general manage	337,116.00	118,029.43	28,377.36	640,569.00	-	1,124,091.79
合計	Total	1,903,212.00	589,559.92	130,421.64	3,864,312.00	-	6,487,505.56

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
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十二、關聯方及關聯交易(續)

XII.RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(四) 董事、監事及職工薪酬(續)

(IV) REMUNERATION OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT (continued)

3. 本年度薪酬最高五位人士明細(續)

3. Five most well-rewarded employees of current year (continued)

上年度薪酬最高五位人士明細：

Five most well-rewarded employees of last year:

姓名	職務	薪金及津貼	社會保險、 住房基金及 相關退休金成本 Social insurance, housing fund and pensions	企業年金	獎金	支付股利	合計
Name	Duty	Salaries and allowances		Enterprise annuity	Bonus	Distribution	Total
李方忠 Mr. Li Fangzhong	職工監事 Employee supervisor	364,800.00	111,175.40	16,045.08	1,691,640.00	-	2,183,660.48
岳相軍 Mr. Yue Xiangjun	執行董事、總經理 Executive director and general manager	444,720.00	111,577.74	21,137.76	384,589.00	-	962,024.50
孫文廣 Mr. Sun Wen guang	監事會主席 Supervisory board chairman	444,720.00	111,577.74	21,137.76	384,589.00	-	962,024.50
秦少波 Mr. Qin Shaobo	執行董事、副總經理 Executive director and deputy general manage	373,440.00	111,577.74	21,137.76	323,040.00	-	829,195.50
鄧瑞 Mr.Deng Rui	副總經理、董事會秘書 Deputy General Manager and Secretary of the Board of Directors	373,440.00	111,577.74	21,137.76	292,921.00	-	799,076.50
合計	Total	2,001,120.00	557,486.36	100,596.12	3,076,779.00	-	5,735,981.48

4. 薪酬範圍

4. Salary range

項目	本年人數 Number of Current Year	上年人數 Number of Last Year
Item		
人民幣1,000,000以內 Within 1,000,000 RMB	15人	20人
人民幣1,000,001至人民幣1,500,000 RMB1,000,001 to 1,500,000	5人	0人
人民幣1,500,001至人民幣2,000,000 RMB1,500,001 to 2,000,000	1人	1人

NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十二、關聯方及關聯交易(續)

(五) 應收董事、董事關聯企業借款

1. 本集團無應收董事、董事關聯企業提供借款情況。
2. 本集團無為董事、董事關聯企業借款提供擔保情況。

XII. RELATED PARTIES AND RELATED-PARTY TRANSACTIONS (CONTINUED)

(V) BORROWINGS RECEIVABLE OF DIRECTORS AND DIRECTORS' RELATED PARTIES

1. The Group has no receivables from directors and director-related corporate loans.
2. The Group does not provide guarantees for directors and director-related corporate loans.

十三、股份支付

無。

XIII. SHARE-BASED PAYMENT

None.

十四、承諾及或有事項

1. 重要承諾事項

以下為本集團於資產負債表日，已簽約而尚不必在資產負債表上列示的資本性支出承諾：

XIV. COMMITMENTS AND CONTINGENCIES

1. Important commitments

Capital expenditure contracted during the reporting period but not yet incurred by the Group:

項目	Item	年末餘額 31 Dec 2025	年初金額 31 Dec 2024
房屋、建築物及機器設備	House, building and equipment	42,476,745.30	35,707,805.73
合計	Total	42,476,745.30	35,707,805.73

以下為本集團於資產負債表日，已簽約而尚不必在資產負債表上列示的信貸承諾：

The following are the credit commitments signed by the Group and not yet listed on the balance sheet:

項目	Item	年末餘額 31 Dec 2025	年初金額 31 Dec 2024
銀行承兌匯票	Bank acceptance	365,789,650.81	370,194,782.25
非融資性保函	Non financing guarantee letter	92,698,242.02	110,294,703.94
賣斷式轉貼現	Sell out discount	—	273,535,043.35
合計	Total	458,487,892.83	754,024,529.54

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十四、承諾及或有事項(續)

2. 或有事項

截止2025年12月31日，本集團無需披露的重大或有事項。

XIV. COMMITMENTS AND CONTINGENCIES (CONTINUED)

2. Contingencies

As of Dec 31, 2025, there are no material contingent liabilities of the Group that require disclosure.

十五、資產負債表日後事項

1. 重要的非調整事項：

(1) 控股股東股權結構變更

無。

XV. EVENTS OCCURRING AFTER THE BALANCE SHEET DATE

1. Important non-adjusting events

(1) Change in the Shareholding Structure of the Controlling Shareholder

None.

2. 利潤分配情況：

2. Profit distribution:

項目	Item	金額 Amount
擬分配的利潤或股利	profit or dividend to be distributed	202,655,208.47

註：本集團於2026年3月20日召開第六屆董事會2026年第一次會議，會議提議本集團按照人民幣0.055元/股(含稅)向全體股東分配股利，擬分配股利金額合計人民幣202,655,208.47元(含稅)，該股利分配方案尚需通過本集團擬於2026年6月10日召開的年度股東大會批准，因此該擬分配股利尚未在本財務報表中確認為負債。

Note: The Group convened the First Meeting of the Sixth Board of Directors on March 20, 2026, at which it was proposed that the Group distribute dividends to all shareholders at RMB0.055 per share (tax inclusive). The total proposed dividend amount is RMB202,655,208.47 (tax inclusive). This dividend distribution proposal is subject to approval by the Group's shareholders' meeting scheduled to be held on June 10, 2026. Accordingly, the proposed dividend has not been recognized as a liability in these financial statements.

3. 本集團無資產負債表日後重大銷售退回。

3. The Group has no significant sales returns after the balance sheet date.

4. 除存在上述資產負債表日後事項披露事項外，本集團無其他重大資產負債表日後事項。

4. Except for the disclosure of events after the balance sheet date mentioned above, the Group has no other significant events after the balance sheet date.



NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十六、其他重要事項

1. 本集團年金計劃建立情況

根據本集團第五屆董事會2021年第一次會議記錄及決議，同意公司本部自2021年起建立企業年金，並按照《重慶機電股份有限公司(本部)企業年金方案實施細則》進行管理，截止2025年12月31日，公司本部及子公司參與年金計劃的人數分別為3,476人。

2. 分部信息

本集團的報告分部是根據不同產品或服務、或在不同地區經營的業務單元。由於各種業務或地區需要不同的技術和市場戰略，因此，本集團分部獨立管理各個報告分部的生產經營活動，並評價其經營成果，以決定向其配置資源並評價其業績。

本集團有9個報告分部，分別為：

發動機分部，負責生產並銷售發動機產品；

通用機械分部，負責生產並銷售通用機械產品；

風電葉片分部，負責生產並銷售風電葉片；

XVI. OTHER SIGNIFICANT EVENTS

1. The Group's annuity plan establishment

According to the fifth session of the board of directors in 2021 first meeting minutes and resolution, agreed to the company headquarters since 2021 to establish enterprise annuity, and in accordance with the Chongqing electromechanical co., LTD. (headquarters) enterprise annuity plan rules for management, as of Dec 31, 2025, the company headquarters and subsidiary to participate in the annuity plan number of 3,476 people respectively.

2. Segment information

The group's reporting segments are business units operating on the basis of different products or services, or in different regions. As various businesses or regions require different technologies and market strategies, the group's divisions independently manage the production and operation activities of each reporting division and evaluate its operating results in order to determine the allocation of resources to it and evaluate its performance.

The Group has 9 reporting divisions which are:

Engine division, responsible for the production and sales of engine products;

General machinery division, responsible for producing and selling general mechanical products;

Wind turbine blade division, responsible for producing and selling wind turbine blades;

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

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十六、其他重要事項(續)

2. 分部信息(續)

電線電纜分部，負責生產並銷售電線電纜產品；

智能製造分部，負責生產並銷售高端智能裝備產品；

數控機床分部，負責在中國和歐洲生產並銷售數控機床產品；

高壓變壓器分部，負責生產並銷售高壓變壓器產品；

材料銷售分部，負責材料銷售；

金融服務分部，負責提供貸款等金融服務；

其他分部，負責生產並銷售其他產品。

分部間轉移價格經雙方協商後確定。

資產、負債、收入及費用根據分部的經營進行分配。

XVI. OTHER SIGNIFICANT EVENTS (CONTINUED)

2. Segment information (continued)

Wire and cable division, responsible for the production and sales of wire and cable products;

Intelligent manufacturing division, responsible for producing and selling high-end intelligent equipment products;

CNC machine tools division, responsible for the production and sales of CNC machine tools in China and Europe;

High voltage transformer division, responsible for the production and sales of high voltage transformer products;

Material sales division, responsible for material sales;

Financial services division, responsible for providing financial services such as loans;

Other divisions, responsible for producing and selling other products.

The inter-division transfer price shall be determined by both parties through negotiation.

Assets, liabilities, revenues and expenses are allocated according to the operations of the segment.

十六、其他重要事項 (續)

XVI. OTHER SIGNIFICANT EVENTS (CONTINUED)

2. 分部信息 (續)

2. Segment information (continued)

本年報告分部的財務信息：

Financial Information of reportable segments of the current year as follows:

項目	Items	Engine	General machinery	turbine blades	Wind	Wire and cable	CNC machine tools	Intelligent manufacturing	High voltage transformer	Financial service	Material sales	Other divisions	Offset	Total
對外交易收入	External transaction income	-	2,352,340,185.72	3,259,619,805.18	2,328,214,235.17	881,588,106.39	454,505,728.67	-	87,292,195.09	-	-	798,801,655.89	-	10,162,341,914.11
分部間交易收入	Inter-segment revenue	-	-28,216,802.48	-435,517.23	-20,091,855.57	-18,392,411.91	-14,513,489.55	-	-25,524,580.91	-	-	-10,370,192.36	-	-117,945,060.01
來自外部交易收入	Revenue from external customers	-	2,324,123,383.24	3,258,993,287.95	2,308,123,169.60	862,975,694.48	439,992,240.12	-	61,767,615.18	-	-	788,431,463.53	-	10,044,396,854.10
主營業務成本	Operating costs	-	1,818,420,354.70	2,866,265,589.94	2,028,760,789.95	670,272,503.00	393,921,976.58	-	35,117,176.93	-	-	692,457,939.00	-	8,525,216,489.10
分部間交易成本	Inter-segment transaction cost	-	-21,924,951.60	-308,443.14	-20,091,855.57	-17,523,016.54	-10,267,011.84	-	-20,520,550.98	-	-	-9,378,514.69	-	-100,013,554.36
來自外部交易成本	External transaction cost	-	1,796,495,803.10	2,865,957,125.80	2,008,669,704.38	652,749,486.46	383,653,964.74	-	14,596,625.95	-	-	683,079,424.31	-	8,425,202,934.74
來自外部交易毛利	Gross profit from external transactions	-	527,627,780.14	373,026,182.15	299,453,465.22	210,226,208.02	56,327,275.38	-	47,700,989.23	-	-	106,352,039.22	-	1,619,193,919.36
毛利率(%)	Gross profit rates (%)	-	22.70	11.45	12.97	24.36	12.80	-	76.37	-	-	13.36	-	16.12
營業利潤	Operating (loss)/profit	636,612,438.43	103,634,352.76	66,693,411.14	72,991,320.85	-52,248,959.00	-21,276,571.27	104,738,006.10	8,546,722.78	-	-	-114,443,531.80	-	805,265,989.99
利息收入	Interest income	-	1,505,646.16	3,355,688.80	1,465,789.64	118,311.58	213,071.32	-	-	-	-	5,301,774.13	-	11,950,201.63
利息費用	Interest costs	-	417,293.84	15,422,946.71	4,868,335.32	25,550,404.57	232,588.63	-	-	-	-	18,593,515.71	-	65,095,284.78
對合資企業投資收益	Investment income from associates and joint ventures	636,612,438.43	-	-	-	-	11,592,505.63	-	104,738,006.10	-	-	33,182,072.28	-	786,145,822.44
利潤總額	Total profit	636,612,438.43	104,303,393.92	66,910,342.44	80,304,070.66	-52,276,142.19	-21,450,613.70	104,738,006.10	8,572,816.57	-	-	-115,889,860.95	-	811,846,053.28
所得稅費用	Income tax expense	-	13,136,312.30	8,730,269.94	4,753,448.82	-7,400,135.47	2,114,630.36	-	3,464,010.13	-	-	1,391,775.97	-	26,160,312.05
淨利潤	Net profit	636,612,438.43	91,167,081.62	58,180,072.50	75,551,421.84	-44,846,006.72	-23,565,244.06	104,738,006.10	5,108,806.44	-	-	-117,281,636.92	-	785,685,741.23

其他項目	Other items	Engine	通用機械 General machinery	風電葉片 Wind turbine blades	電線電纜 Wire and cable	數控機床 CNC machine tools	智能製造 Intelligent manufacturing	高壓變壓器 High voltage transformer	金融服務 Financial service	材料銷售 Material sales	其他分部 Other divisions	分部間抵消 Offset	合計 Total
固定資產、使用權資產以及投資性房地產折舊	Depreciation of Property, plant and equipment and investment property		44,764,187.19	100,207,922.07	15,318,549.35	49,181,256.07	13,227,404.79	-	2,265,337.20	-	79,131,864.11	-	304,096,520.78
無形資產攤銷	Amortisation of intangible assets		5,446,912.08	3,187,775.20	956,886.89	5,408,219.32	724,542.59	-	923,121.95	-	6,391,267.12	-	22,978,525.15
存貨跌價準備	Provision on inventory		-12,845,454.50	-8,263,345.61	-4,175,932.18	-3,806,187.77	-1,763,083.90	-	-	-	158,952.49	-	-30,694,051.47
應收賬款及其他應收款減值準備/轉回	Provision for (reversal of) impairment of accounts receivables and other receivables		-20,002,278.92	-1,633,993.58	-18,042,286.07	6,035,765.65	-12,387,386.12	-	-	-	18,068,431.18	-	-27,963,727.86
非流動資產增加 (不包括金融資產、長期股權投資和長期附屬投資)	Additions to non-current assets (other than financial instruments, long term equity investments and long term equity investments)												
遞延所得稅資產	Deferred income tax assets		222,161,230.31	-41,725,420.32	18,440,893.14	-69,893,363.78	-7,565,314.73	-	90,205,830.13	-	-316,945,969.61	-	-105,122,938.86

財務報表附註 (續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

2. 分部信息 (續)

上年報告分部的財務信息：

Financial information of reportable segments of the last year as follows:

項目	Items	發動機	通用機械	風電葉片	電纜電纜	數控機床	智能製造	高壓變壓器	金融服務	材料銷售	其他分部	分部間抵消	合計
		Engine	General machinery	Wind turbine blades	Wire and cable	CNC machine tools	Intelligent manufacturing	High voltage transformer	Financial service	Material sales	Other divisions	Offset	Total
對外交易收入	External transaction income	-	2,601,040,259.69	2,406,454,277.06	2,030,818,770.14	867,275,626.21	535,849,826.46	-	88,597,769.26	3,663,544.53	594,520,155.76	-	9,086,214,209.11
分部間交易收入	Inter-segment revenue	-	-3,103,588.38	-	-19,055,460.99	-14,300,376.72	-11,461,413.56	-	-34,831,526.61	-1,181,512.56	-26,899,553.36	-	-109,903,117.18
來自外部交易收入	Revenue from external customers	-	2,597,936,671.31	2,406,454,277.06	2,011,763,309.15	842,885,264.49	494,388,412.90	-	53,761,242.65	2,482,031.97	568,620,882.40	-	8,976,311,091.93
主營業務成本	Operating costs	-	1,819,756,194.64	2,142,593,324.52	1,800,594,206.22	647,877,754.08	433,194,165.19	-	33,486,364.19	943,376.88	624,139,466.21	-	7,502,594,851.93
分部間交易成本	Inter-segment transaction cost	-	-3,290,807.38	-200,718.68	-19,067,924.39	-13,177,055.44	-11,461,413.56	-	-26,539,477.34	-108,786.18	-12,885,988.67	-	-86,732,171.64
來自外部交易成本	External transaction cost	-	1,816,465,387.26	2,142,392,605.84	1,781,526,281.83	634,700,696.64	421,732,751.63	-	6,896,886.85	834,530.70	611,253,477.54	-	7,415,862,630.29
來自外部交易毛利	Gross profit from external transactions	-	781,471,284.05	264,061,671.22	230,257,027.32	208,984,566.85	72,655,661.27	-	46,803,355.80	1,647,441.27	-42,632,955.14	-	1,582,448,411.64
毛利率(%)	Gross profit rates (%)	-	30.08	10.97	11.45	24.70	14.70	-	87.06	66.37	-7.50	-	17.40
營業利潤	Operating (loss)/profit	434,085,117.13	285,103,661.60	52,655,272.30	81,575,228.85	47,370,458.12	3,027,797.91	38,591,474.05	41,580,804.67	-2,495,957.09	-464,540,370.43	-	516,953,985.11
利息收入	Interest income	-	2,585,000.41	1,479,988.68	1,258,088.92	65,990.35	135,647.67	-	-	24,707.22	10,767,322.84	-	16,316,726.09
利息費用	Interest costs	-	1,008,325.26	7,389,930.46	6,643,323.77	24,465,864.40	504,430.81	-	-	3,545.93	30,867,480.84	-	70,903,701.47
對聯營和合營企業的投資收益	Investment income from associates and joint ventures	434,085,117.13	-	-	-	3,928,104.28	-	38,591,474.05	-	-	22,222,781.12	-	498,827,462.58
利潤總額	Total profit	434,085,117.13	286,571,997.53	52,734,079.19	81,853,896.03	49,485,379.11	2,556,829.51	38,591,474.05	41,280,777.03	-2,486,204.96	-482,059,723.77	-	522,302,620.85
所得稅費用	Income tax expense	-	44,470,356.00	5,747,999.31	7,406,465.25	1,145,307.61	907,716.64	-	15,214,303.03	-99.38	-13,103,681.74	-	61,788,371.72
淨利潤	Net profit	434,085,117.13	242,101,641.53	46,986,079.88	74,447,430.78	48,040,071.50	1,649,112.87	38,591,474.05	26,065,463.00	-2,486,105.58	-449,956,042.03	-	460,514,249.13

其他項目	Items	發動機	通用機械	風電葉片	電纜電纜	數控機床	智能製造	高壓變壓器	金融服務	材料銷售	其他分部	分部間抵消	合計
		Engine	General machinery	Wind turbine blades	Wire and cable	CNC machine tools	Intelligent manufacturing	High voltage transformer	Financial service	Material sales	Other divisions	Offset	Total
固定資產、使用權資產以及投資性房地產折舊	Depreciation of Property, plant and equipment and investment property	-	40,482,747.68	84,976,224.58	15,657,888.51	54,539,135.39	11,611,646.73	-	2,504,714.54	18,848.98	77,647,158.36	-	287,436,374.27
無形資產攤銷	Amortisation of intangible assets	-	4,666,096.16	18,768,825.04	679,556.69	13,182,038.37	391,655.24	-	914,653.33	399,339.14	6,823,402.21	-	46,016,521.18
存貨跌價準備	Provision on inventory	-	-21,690,453.71	-4,199,334.25	-2,854,483.49	-6,206,714.43	-1,775,849.81	-	-	-	-137,085,008.99	-	-173,812,654.68
應收賬款及其他應收款減值準備	Provision for (reversal of) impairment of accounts and other receivables	-	-53,736,325.33	15,834,514.91	-8,673,823.83	1,878,582.48	-11,469,644.57	-	-	198,654,501.19	-209,285,438.04	-	-66,827,433.19
非流動資產增加(不包括金融資產、長期股權投資、長期股權投資和遞延所得稅資產)	Additions to non-current assets (other than financial instruments, long term equity investments and deferred income tax assets)	-	1,150,609.73	3,680,460.50	-10,057,341.05	-45,545,530.95	219,209.39	-	-1,257,586.79	-3,858,966.76	-73,477,781.50	-	-120,145,988.43

十六、其他重要事項 (續)

XVI. OTHER SIGNIFICANT EVENTS (CONTINUED)

2. 分部信息 (續)

2. Segment information (continued)

各報告分部資產負債情況：

Information on the assets and liabilities of reported segments as follows:

期次餘額	31 Dec 2025	發動機	通用機械	風電葉片	電纜電線	數控機床	智能製造	高壓變壓器	金融服務	材料銷售	其他分部	分部間抵消	合計
資產總額		725,197,086.89	4,556,160,631.33	3,285,560,597.63	1,662,940,286.35	1,917,894,502.29	709,650,110.89	409,122,632.21	5,833,375,062.84	-	9,447,943,934.44	-8,401,432,712.20	19,932,230,010.16
負債總額		2138,072,941.56	2,299,663,198.28	1,197,748,832.70	1,397,885,416.91	1,384,237,306.11	429,886,583.51	-	4,195,401,783.64	-	2,660,959,705.11	-3,660,712,483.54	10,645,457,973.37
聯營及合營企業投資		725,197,086.89	-	-	-	115,358,443.73	-	409,122,632.21	-	-	470,309,908.30	-	1,795,978,203.93
期次餘額	31 Dec 24	623,933,426.23	4,385,833,555.81	3,105,995,830.70	1,622,940,286.35	2,060,361,067.93	764,237,394.82	409,122,632.21	3,929,924,662.84	-	9,647,357,198.95	-8,673,540,023.31	17,686,757,262.53
負債總額		2,088,219,617.97	2,163,210,562.20	1,141,916,849.91	1,397,885,416.91	1,384,237,306.11	454,731,004.95	-	2,770,205,737.43	-	3,346,145,275.45	-4,279,740,639.81	9,088,374,825.01
聯營及合營企業投資		623,933,426.23	-	-	-	82,419,663.61	-	409,122,632.21	-	-	438,079,533.42	-	1,573,555,281.47

3. 除上述事項外，本集團不存在重大的應披露的其他重要事項。

3. Except for the matters above, the Group does not have any other important matters that should be disclosed.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十七、母公司財務報表主要項目註釋

XVII. NOTES TO MAJOR ITEMS OF THE FINANCIAL STATEMENTS OF THE COMPANY

1. 其他應收款

1. Other Receivables

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
應收股利	Dividend receivables	354,879,330.23	330,447,825.54
其他應收款	Other receivables	140,742,282.22	478,614,927.92
合計	Total	495,621,612.45	809,062,753.46
減：減值準備	Less: Provision for bad debts	82,319,212.32	365,837,690.71
合計	Total	413,302,400.13	443,225,062.75

1.1 應收股利

1.1 Dividend receivables

項目 Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024	未收回原因 Reasons for not yet recovered	是否發生減值及其判斷依據 Whether impaired and criterion
賬齡1年以內的應收股利 Within 1 year	352,941,873.85	258,557,923.10	-	-
其中：康明斯 Including: Cummins	318,306,219.23	217,042,558.58	-	-
鴿牌公司 Pigeon Brand Company	34,635,654.62	37,685,364.52	-	-
智能製造 Smart Manufacturing		3,830,000.00	-	-
賬齡1年以上的應收股利 Over 1 year	1,937,456.38	71,889,902.44	-	-
其中：重慶康明斯 Including: CQ Cummins		69,952,446.06		
紅岩方大 Hongyan Fangda	1,937,456.38	1,937,456.38	對方未支付 Payment from the counterparty remained unpaid.	已全額計提減值 Full provision for impairment has been made
合計 Total	354,879,330.23	330,447,825.54		

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
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十七、母公司財務報表主要項目註釋(續)

XVII. NOTES TO MAJOR ITEMS OF THE FINANCIAL STATEMENTS OF THE COMPANY (CONTINUED)

1. 其他應收款(續)

1. Other Receivables (continued)

1.2 其他應收款

1.2 Other receivables

項目	Items	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
其他應收款	Other receivables	140,742,282.22	478,614,927.92
減：減值準備	Less: provision for bad debts	80,381,755.94	365,837,690.71
合計	Carrying amount	60,360,526.28	112,777,237.21

(1) 其他應收款按款項性質分類
情況

(1) Classification of other receivables by nature

款項性質	Nature	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
應收關聯公司	Receivables related party	136,394,250.59	85,763,624.45
對外部借款及利息	For external borrowing and interest	—	391,653,932.29
備用金	Imprest	—	147,001.69
其他	Others	4,348,031.63	1,050,369.49
合計	Total	140,742,282.22	478,614,927.92
減：減值準備	Less: Provision for impairment	80,381,755.94	365,837,690.71
賬面價值	Book value	60,360,526.28	112,777,237.21

(2) 其他應收款賬齡分析

(2) Aging analysis

賬齡	Aging	年末餘額 31 Dec 2025	年初餘額 31 Dec 2024
1年以內	Within one year	24,146,772.20	110,855,194.32
1年至2年	1-2 years	35,627,411.12	60,053,121.51
2年至3年	2-3 years	59,941,420.66	225,399.22
3年以上：	Over 3 years:	21,026,678.24	307,481,212.87
其中：3年至4年	Including: 3-4 years	150,624.22	19,365,365.24
4年至5年	4-5 years	19,325,365.24	199,707,525.83
5年以上	Over 5 years	1,550,688.78	88,408,321.80
其他應收款合計	Total	140,742,282.22	478,614,927.92
減：壞賬準備	Less: Provision for impairment	80,381,755.94	365,837,690.71
其他應收款賬面淨值	Carrying amount	60,360,526.28	112,777,237.21

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十七、母公司財務報表主要項目註釋(續)

XVII. NOTES TO MAJOR ITEMS OF THE FINANCIAL STATEMENTS OF THE COMPANY (CONTINUED)

1. 其他應收款(續)

1. Other Receivables (continued)

1.2 其他應收款(續)

1.2 Other receivables (continued)

(3) 其他應收款按壞賬計提方法
分類列示

(3) Other receivables with provision for bad debts based
on the expected credit risk portfolio

		第一階段 stage I 未來12個月預期 信用損失 Expect credit loss for the next 12 months	第二階段 stage II 整個存續期預期 信用損失(未發 生信用減值) Expected credit loss for the entire duration (no credit impairment occurred)	第三階段 phase III 整個存續期預期 信用損失(已發 生信用減值) Expected credit loss for the entire duration (credit impairment has occurred)	合計 Total
壞賬準備	Bad debt provision				
年初餘額	Balance of 31 December 2024	-	-	365,837,690.71	365,837,690.71
其他應收款壞賬準備賬面 餘額在本期	The book balance of bad debt provision for other receivables in the current period	-	-	-	-
- 轉入第二階段	- converts into the second stage	-	-	-	-
- 轉入第三階段	- converts into the third stage	-	-	-	-
- 轉回第二階段	- converts back to the second stage	-	-	-	-
- 轉回第一階段	- converts back to the first stage	-	-	-	-
本期計提	Accrued	-	1,820,295.27	-	1,820,295.27
本期轉回	Collected back	-	-	-	-
本期轉銷	Transferred back	-	-	-	-
本期核銷	Write off	-	-	287,276,230.04	287,276,230.04
其他變動	Other changes	-	-	-	-
年末餘額	Balance of 31 Dec 2025	-	1,820,295.27	78,561,460.67	80,381,755.94

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十七、母公司財務報表主要項目註釋 (續)

XVII. NOTES TO MAJOR ITEMS OF THE FINANCIAL STATEMENTS OF THE COMPANY (CONTINUED)

1. 其他應收款 (續)

1.2 其他應收款 (續)

(3) 其他應收款按壞賬計提方法
分類列示 (續)

1) 單獨進行預期信用損失
測試的款項明細

名稱	Name	賬面餘額 Book balance	年未餘額 31 Dec 2025		計提理由 Reason
			壞賬準備 Provision for bad debts	壞賬準備比例(%) Percentage(%)	
綦江齒輪傳動有限公司	Qijiang Gear Transmission Co., Ltd	78,561,460.67	78,561,460.67	100.00	預計無法收回 not expected to be recoverable
合計	Total	78,561,460.67	78,561,460.67	100.00	

(4) 其他應收款本年計提、收回
或轉回的壞賬準備情況

(4) Other accounts receivable bad debt reserves
provisioned, recovered or reversed this period

類別	Items	本年變動金額 Current period's change amount					年未餘額 31 Dec 2025
		年初餘額 31 Dec 2024	計提 Accrued	收回或轉回 Withdrawal or reversal	轉銷或核銷 Transfer or write off	其他 Others	
其他應收款壞賬準備	Provision for impairment	365,837,690.71	1,820,295.27	-	287,276,230.04	-	80,381,755.94
合計	Total	365,837,690.71	1,820,295.27	-	287,276,230.04	-	80,381,755.94

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十七、母公司財務報表主要項目註釋(續)

XVII. NOTES TO MAJOR ITEMS OF THE FINANCIAL STATEMENTS OF THE COMPANY (CONTINUED)

1. 其他應收款(續)

1. Other Receivables (continued)

1.2 其他應收款(續)

1.2 Other receivables (continued)

(5) 本公司本年實際核銷的其他
應收款情況

(5) The company has other accounts receivable that have
been actually written off this period

項目	Item	核銷金額 write-off amount
實際核銷的其他應收款	Other receivable written off	287,276,230.04

其中重要的其他應收款核銷
情況：

Other significant write-offs of receivables:

單位名稱	其他應收款性質	核銷金額	核銷原因	履行的核銷 程序	款項是否由關 聯交易產生 Whether the amount is generated from related party transactions
Name	Nature of other receivables	Write-off amount	Write-off reason	Procedures for write-off of performance	
重慶商社化工有限公司	借款及利息	287,276,230.04	預計無法收回	第七屆董事會2025年 第五次臨時會議決議	否
Chongqing Commercial Society Chemical Co., Ltd.	Loan and interest	287,276,230.04	Not expected to be recoverable	Resolution of the Fifth Extraordinary Meeting of the Seventh Board of Directors in 2025	No
合計 Total		287,276,230.04			

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十七、母公司財務報表主要項目註釋(續)

XVII. NOTES TO MAJOR ITEMS OF THE FINANCIAL STATEMENTS OF THE COMPANY (CONTINUED)

1. 其他應收款(續)

1. Other Receivables (continued)

1.2 其他應收款(續)

1.2 Other receivables (continued)

(6) 按欠款方歸集的年末餘額前五名的其他應收款情況

(6) Top 5 other receivables at the end of this period

單位名稱	款項性質	年末餘額	賬齡	佔其他應收款 年末餘額合 計數的比例(%) Percentage of Other receivables ending balance (%)	壞賬準備 年末餘額 Ending balance of bad debt provision
Name of debtors	Nature	31 Dec 2025	Aging		
綦江齒輪傳動有限公司 Qijiang Gear Transmission Co., Ltd	借款及利息 Borrowings and interest	78,561,460.67	2-3年、4-5年 2-3 year, 4-5 years	55.82	78,561,460.67
重慶機床(集團)有限責任公司 Chongqing Machine Tool (Group) Co., Ltd	借款及利息 Borrowings and interest	26,377,929.00	1-2年 1-2 years	18.74	1,040,735.00
重慶通用工業(集團)有限責任公司 Chongqing General Industry (Group) Co., Ltd.	借款及利息 Borrowings and interest	23,928,361.02	1年以內、1-2年 Within 1 year, 1-2 years	17.00	-
重慶機電智能製造有限公司 Chongqing Electromechanical Intelligent Manufacturing Co., Ltd.	借款及利息 Borrowings and interest	4,273,900.00	1年以內 Within 1 year	3.04	-
重慶乾涌再生資源綜合利用有限公司 Chongqing Qian Yong Renewable Resources Comprehensive Utilization Co., Ltd	租金 Rent	3,225,171.06	1年以內 Within 1 year	2.29	-
合計 Total	-	136,366,821.75	-	96.89	79,602,195.67

(7) 因資金集中管理而列報於其他應收款

(7) Reported as other receivables due to centralized fund management

無。

None.

(8) 應收員工借款情況

(8) Receivable employee loans

無。

None.

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十七、母公司財務報表主要項目註釋(續)

XVII. NOTES TO MAJOR ITEMS OF THE FINANCIAL STATEMENTS OF THE COMPANY (CONTINUED)

2. 長期股權投資

2. Long-term equity investments

(1) 長期股權投資分類

(1) Classification of long-term equity investments

項目	Items	賬面餘額 Book balance	年末餘額 31 Dec 2025 減值準備 Impairment	賬面價值 Book value
對子公司投資	Investment in subsidiaries	4,885,925,376.98	520,024,597.65	4,365,900,779.33
對聯營、合營企業投資	Investment in associates and joint ventures	1,663,463,594.84	—	1,663,463,594.84
合計	Total	6,549,388,971.82	520,024,597.65	6,029,364,374.17

項目	Items	賬面餘額 Book balance	年初餘額 31 Dec 2024 減值準備 Impairment	賬面價值 Book value
對子公司投資	Investment in subsidiaries	4,680,513,132.08	467,074,097.65	4,213,439,034.43
對聯營、合營企業投資	Investment in associates and joint ventures	1,473,979,446.50	—	1,473,979,446.50
合計	Total	6,154,492,578.58	467,074,097.65	5,687,418,480.93

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十七、母公司財務報表主要項目註釋(續)

XVII. NOTES TO MAJOR ITEMS OF THE FINANCIAL STATEMENTS OF THE COMPANY (CONTINUED)

2. 長期股權投資(續)

2. Long-term equity investments (continued)

(2) 對子公司投資

(2) Investments in subsidiaries

被投資單位	Investee	年初餘額 (賬面價值) 31 Dec 2024 (Carrying amount)	減值準備 年初餘額 Impairment provision at the beginning of the year balance	本年增減變動 Increase and decrease in the current period			其他	年末餘額 (賬面價值) 31 Dec 2025 (Carrying amount)	減值準備 年末餘額 31 Dec 2025 (Balance of impairment provision)
				追加投資 Increase	減少投資 Decrease	減值準備變動 Provision for impairment			
重慶卡福汽車制動轉向 系統有限公司	Chongqing CAFF Automotive Braking & Steering System Co., Ltd	264,485,219.18	-	-	-	-	-	264,485,219.18	-
重慶水輪機廠有限公司	Chongqing Water Turbine Works Co., Ltd.	166,516,113.89	372,398,204.11	-	-	-	-	166,516,113.89	372,398,204.11
重慶錦牌電線電纜有限公司	Chongqing Pigeon Electric Wires & Cables Co., Ltd	171,743,240.27	-	200,000,000.00	-	-	-	371,743,240.27	-
重慶通用工業(集團) 有限責任公司	Chongqing General Industry (Group) Co., Ltd	664,215,717.15	-	-	-	-	-	664,215,717.15	-
重慶成飛新材料股份公司	Chongqing Chengfei New Materials Co., Ltd.	651,423,978.00	-	-	-	-	-	651,423,978.00	-
重慶水泵廠有限責任公司	Chongqing Pump Industry Co., Ltd.	197,411,466.90	-	-	-	-	-	197,411,466.90	-
重慶氣體壓縮機廠有限 責任公司	Chongqing Gas Compressor Factory Co., Ltd.	187,313,860.15	-	-	-	-	-	187,313,860.15	-
重慶機床(集團)有限 責任公司	Chongqing Machine Tools (Group) Co., Ltd.	1,061,137,386.00	-	-	-	-	-	1,061,137,386.00	-
重慶盛普物資有限公司	Chongqing Shengpu Materials Co., Ltd.								
重慶機電控股(集團) 財務有限公司	Chongqing Machinery and Electronics Holding Group Finance Co., Ltd.	551,087,852.58	-	-	-	-	-	551,087,852.58	-
精密技術集團有限公司 (PTG)	Precision Technologies Group (PTG) Limited	126,841,332.21	67,595,605.54	-	-	52,950,500.00	-	73,890,832.21	120,546,105.54
重慶工業賦能創新中心 有限公司	Chongqing Industrial Enabling Innovation Center Co., Ltd.	-	27,080,288.00	-	-	-	-	-	27,080,288.00
重慶機電智能製造 有限公司	Chongqing Machinery & Electronic Intelligent Manufacturing Co., Ltd.	161,375,113.00	-	-	-	-	-	161,375,113.00	-
新疆中鑫鴻能源服務 有限責任公司	Xinjiang ZhongxinHong Energy Service Co., Ltd.	9,887,755.10	-	5,412,244.90	-	-	-	15,300,000.00	-
合計	Total	4,213,439,034.43	467,074,097.65	205,412,244.90	-	52,950,500.00	-	4,365,900,779.33	520,024,597.65

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十七、母公司財務報表主要項目註釋(續)

XVII. NOTES TO MAJOR ITEMS OF THE FINANCIAL STATEMENTS OF THE COMPANY (CONTINUED)

2. 長期股權投資(續)

2. Long-term equity investments (continued)

(3) 對聯營、合營企業投資

(3) Investment in associates and joint ventures

被投資單位	Investee	投資成本	年初餘額	權益法下確認 的投資損益 Investment profit and loss recognized under equity method	本年增減變動 Changes in the year 宣告發放現金 股利或利潤 Cash dividends declared in current year	計提減值準備 Provision for impairment this year	年末餘額	減值準備 年末餘額 Balance of impairment
		Cost of investment	31 Dec 2024				31 Dec 2025	
一、合營企業	1. Joint venture							
重慶康明斯發動機 有限公司	Chongqing Cummins Engine Co., Ltd.	370,189,551.00	623,933,426.23	636,612,438.43	535,348,777.77	-	725,197,086.89	-
小計	Sub Total	370,189,551.00	623,933,426.23	636,612,438.43	535,348,777.77	-	725,197,086.89	-
二、聯營企業	2. Associates							
重慶日立能源變壓器 有限公司	Chongqing Hitachi Energy Transformer Co., Ltd. (formerly: Chongqing ABB Transformer Co., Ltd.)	236,651,166.00	409,122,632.21	104,758,806.10	28,768,673.30	-	485,112,765.01	-
重慶紅巖方大汽車懸架 有限公司	Chongqing Hongyan Fangda Automobile Suspension Co., Ltd.	51,306,166.00	123,098,842.33	1,936,646.88	-	-	125,035,489.21	-
愛思帝(重慶)驅動系統 有限公司	Exedy (Chongqing) Drive System Co., Ltd.	16,880,157.00	80,531,607.06	-5,581,687.95	1,350,000.00	-	73,599,919.11	-
克諾爾商用車系統 (重慶)有限公司	Knorr-Bremse Commercial Vehicle Systems (Chongqing) Co., Ltd.	44,231,369.00	74,965,087.95	22,297,473.89	12,648,000.00	-	84,614,561.84	-
重慶江北機械有限責任 公司	Chongqing Jiangbei Machinery Co., Ltd.	57,933,968.00	80,987,850.72	13,111,477.40	6,953,717.40	-	87,145,610.72	-
意大利WPG	WPG Italy	6,058,193.00	-	-	-	-	-	-
民勤國能風力發電有限 責任公司	Minqin Guoneng Wind Power Generation Co., Ltd.	81,340,000.00	81,340,000.00	1,418,162.06	-	-	82,758,162.06	-
小計	Sub Total	494,401,019.00	850,046,020.27	137,940,878.38	49,720,390.70	-	938,266,507.95	-
合計	Total	864,590,570.00	1,473,979,446.50	774,553,316.81	585,069,168.47	-	1,663,463,594.84	-

XVII. NOTES TO MAJOR ITEMS OF THE FINANCIAL STATEMENTS OF THE COMPANY (CONTINUED)

2. 長期股權投資(續)

2. Long-term equity investments (continued)

(3) 對聯營、合營企業投資(續)

(3) Investment in associates and joint ventures (continued)

可收回金額按預計未來現金流量的現值確定：

The recoverable amount is determined by the present value of projected future cash flows:

項目 Item	賬面價值 Book value	可收回金額 Recoverable amount	減值金額 Amount of impairment	預測期的年限 Years of forecast	預測期的關鍵參數 Key parameters of forecast period	穩定期的關鍵參數 Key parameters of the stable phase	穩定期的關鍵參數的確定依據 Determination basis of key parameters in stable phase
精密技術集團有限公司(PTG)	194,436,937.75	73,890,832.21	120,546,105.54	5年	收入增長率：2.24%-21.19%； 毛利率：41.70%-44.27%； 折現率：10.59%	收入增長率：0%； 毛利率：44.35%； 折現率：10.59%	對未來的合理預測
Precision Technologies Group (PTG) Limited				5 years	Revenue growth rate: 2.24%-21.19%; Gross margin: 41.70%-44.27%; Discount rate: 10.59%	Revenue growth rate: 0%; Gross margin: 44.35%; Discount rate: 10.59%	reasonable prediction of the future
重慶水輪機廠有限公司	538,914,318.00	166,516,113.89	372,398,204.11	5年	收入增長率：9.09%-39.07%； 利率：16.46%-18.06%； 折現率：5.84%	收入增長率：0%； 毛利率：18.08%； 折現率：5.84%	對未來的合理預測
Chongqing Water Turbine Works Co., Ltd.				5 years	Revenue growth rate: 9.09%-39.07%; Rate: 16.46%-18.06%; Discount rate: 5.84%	Revenue growth rate: 0%; Gross margin: 18.08%; Discount rate: 5.84%	reasonable prediction of the future
重慶工業試驗創新中心有限公司 Chongqing Industrial Enabling Innovation Center Co., Ltd.	27,080,288.00	-	27,080,288.00	-	-	-	-
合計 Total	760,431,543.75	240,406,946.10	520,024,597.65				

財務報表附註(續)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025年1月1日至2025年12月31日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

財務報表附註(續) NOTES TO THE FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

十七、母公司財務報表主要項目註釋(續)

XVII. NOTES TO MAJOR ITEMS OF THE FINANCIAL STATEMENTS OF THE COMPANY (CONTINUED)

3. 營業收入和營業成本

3. Operating revenue & operating cost

項目	Item	本年發生額 Jan-Dec 2025 收入 Revenue	成本 Cost	上年發生額 Jan-Dec 2024 收入 Revenue	成本 Cost
主營業務收入	Operation revenues	1,180,961.91	587,192.78	117,247.04	42,363.75
其他業務收入	Other operations	17,312,213.34	66,592.92	8,130,081.40	—
合計	Total	18,493,175.25	653,785.70	8,247,328.44	42,363.75

4. 投資收益

4. Investment income

項目	Items	本年發生額 Jan-Dec 2025	上年發生額 Jan-Dec 2024
權益法核算的長期股權投資收益	Investment income from long-term equity investments in equity method	774,553,316.81	494,899,378.30
成本法核算的長期股權投資收益	Investment income of long-term equity investments in cost method	140,156,130.85	318,032,732.21
其他權益工具投資分紅	Investment dividend of other equity instrument	980,427.75	980,100.00
其他	Other	3,015.81	—
合計	Total	915,692,891.22	813,912,210.51

註：本公司不存在投資收益匯回的重大限制。

Note: No significant restriction of investment income of the Group.

本財務報告於2026年3月20日由本集團
董事會批准報出。

The financial statements was approved by the Board of
Directors of the Group for disclosure on March 20, 2026.

合併財務報表補充資料

SUPPLEMENTARY INFORMATION TO CONSOLIDATED FINANCIAL STATEMENTS

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

1. 本期非經常性損益明細表

1. Details of Extraordinary Profit or Loss for the period

項目	Items	本年金額 Jan-Dec 2025
非流動性資產處置損益(包括已計提資產減值準備的沖銷部分)	Non current asset disposal gains and losses (including the offsetting portion of the provision for impairment of assets)	11,647,785.35
計入當期損益的政府補助(與公司正常經營業務密切相關、符合國家政策規定、按照確定的標準享有、對公司損益產生持續影響的政府補助除外)	Government subsidies included in the current period's profit and loss (excluding government subsidies closely related to the company's normal business operations, in compliance with national policies and regulations, enjoyed according to determined standards, and having a continuous impact on the company's profit and loss)	99,495,022.37
除同公司正常經營業務相關的有效套期保值業務外，非金融企業持有金融資產和金融負債產生的公允價值變動損益以及處置金融資產和金融負債產生的損益	Except for effective hedging business related to the normal operation of the company, the fair value gains and losses arising from the holding of financial assets and financial liabilities by non-financial enterprises, as well as the gains and losses arising from the disposal of financial assets and financial liabilities	2,929,458.21
計入當期損益的對非金融企業收取的資金佔用費	Funds occupation fees charged to non-financial enterprises included in current profit and loss	400,007.83
債務重組損益	Profit and loss from debt restructuring	557,801.37
企業因相關經營活動不再持續而發生的一次性費用，如安置職工的支出等	The one-time expenses incurred by the enterprise due to the discontinuation of related business activities, such as expenses for resettling employees, etc	
除上述各項之外的其他營業外收入和支出	Other non operating income and expenses other than the above items	6,410,663.73
小計	Subtotal	121,437,723.05
減：所得稅影響額	Less : Income tax impact amount	18,671,503.06
少數股東權益影響額(稅後)	Minority shareholder equity impact (after tax)	2,706,757.11
合計	Total	100,059,462.88

合併財務報表補充資料(續)

SUPPLEMENTARY INFORMATION TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

From 1 January 2025 to 31 December 2025 2025 年 1 月 1 日至 2025 年 12 月 31 日
(All amounts are presented in RMB except otherwise stated) (本財務報表附註除特別註明外，均以人民幣元列示)

2. 淨資產收益率及每股收益

2. Return on Net Assets and Earnings Per Share

報告期利潤	Profit for the reporting period	加權平均淨 資產收益率(%) Weighted mean Return on equity (%)	每股收益(元/股) Earnings per share (RMB/share)	
			基本每股收益 Basic earnings per share	稀釋每股收益 Diluted earnings per share
歸屬於母公司普通股股東的淨利潤	Net profit attributable to shareholders of the company	9.06	0.21	0.21
扣除非經常性損益後歸屬於母公司 普通股股東的淨利潤	Net profit attributable to the common shareholders of the parent company after deducting non-recurring gains and losses	7.88	0.18	0.18

重慶機電股份有限公司

二零二六年三月二十日

Chongqing Machinery & Electric Co., Ltd.

20 March 2026



重慶機電股份有限公司
CHONGQING MACHINERY & ELECTRIC CO., LTD.*