



CATHAY PACIFIC AIRWAYS LIMITED

國泰航空有限公司

(Incorporated in Hong Kong with limited liability)

(Stock Code: 293)

FORM OF PROXY for use at the Annual General Meeting on 13th May 2026

I/We _____

of _____

being the registered holder(s) of ordinary shares in the share capital of Cathay Pacific Airways Limited (the "Company"), hereby

appoint the Chair of the Meeting or (see Note 1) _____

of _____

as my/our proxy to vote for me/us and on my/our behalf at the Annual General Meeting of the Company to be held on Wednesday, 13th May 2026 at 9:00 a.m. at the Ballroom, Level 3, JW Marriott Hotel Hong Kong, Pacific Place, 88 Queensway, Hong Kong and at any adjournment thereof on the undermentioned resolutions as indicated:

Ordinary Resolutions	For (see Note 3)	Against (see Note 3)
1. (a) To re-elect LAM, Siu Por Ronald as a Director.		
(b) To re-elect LAU, Hoi Zee Lavinia as a Director.		
(c) To re-elect MCCALLUM, Gordon Douglas as a Director.		
(d) To re-elect MCGOWAN, Alexander James John as a Director.		
(e) To re-elect MUELLER, Christoph Romanus as a Director.		
(f) To re-elect SWIRE, Merlin Bingham as a Director.		
(g) To re-elect XIAO, Feng as a Director.		
(h) To elect LIU, Tiexiang as a Director.		
2. To re-appoint KPMG as auditors and to authorise the Directors to fix their remuneration.		
3. To grant a general mandate to the Directors to buy back shares.		
4. To grant a general mandate to the Directors to allot, issue and deal with additional shares in the Company.		
Special Resolutions	For (see Note 3)	Against (see Note 3)
5. To approve the amendments to the Articles of Association of the Company.		
6. To approve the Proposed Capital Reduction.		

Number of ordinary shares to which this proxy relates
(see Note 4)

Signature: _____ (see Notes 5 and 6)

Date: _____ 2026

Notes:

- If you wish to appoint another person (who need not be a Member of the Company) as proxy other than the Chair of the Meeting, please strike out the words "the Chair of the Meeting" and insert the name and address of the proxy desired in the space provided.
- The full text of the resolutions are set out in the Notice of Annual General Meeting dated 20th April 2026. Terms defined in the Company's circular to shareholders dated 20th April 2026 have the same meanings when used in this form of proxy.
- Please indicate with "✓" in the appropriate space opposite each resolution how you wish the proxy to vote on your behalf. If this form of proxy is signed and returned without any indication as to how the proxy shall vote, he/she will exercise his/her discretion as to whether or not he/she abstains from voting and, if appropriate, as to how he/she votes. Unless instructed otherwise, your proxy may also vote or abstain from voting as he/she thinks fit on any other business (including any amendment to any resolution) which may properly come before the meeting.
- Please insert the number of ordinary shares to which this form of proxy relates in the box provided. If a number is inserted, this form of proxy will be deemed to relate only to those shares. If no number is inserted, this form will be deemed to relate to all the ordinary shares in the Company which are registered in your name (whether alone or jointly with others).
- In the case of joint shareholders, this form of proxy must be signed by the shareholder whose name stands first in the register of members.
- In the case of a corporation, this form of proxy should be under its common seal or under the hand of an officer of the corporation duly authorised.
- To be valid, this form of proxy together with the power of attorney or other authority (if any) under which it is signed or a notarially certified copy of such power or authority must be deposited with the Company's share registrars, Computershare Hong Kong Investor Services Limited, 17M Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong, not less than 48 hours before the time appointed for the holding of the meeting or any adjourned meeting thereof. In calculating the period mentioned for depositing the form of proxy, no account is to be taken of any part of a day that is a public holiday.
- Whether or not you intend to be present at the Annual General Meeting, you are requested to complete the form of proxy. The completion of the form of proxy and returning it to the Company's share registrars will not preclude you from attending and voting in person at the meeting and, in such event, the appointment of the proxy will be deemed to be revoked.
- The vote at the Annual General Meeting will be taken by poll.