



上海瑛泰醫療器械股份有限公司

Shanghai INT Medical Instruments Co., Ltd.\*

(A joint stock company incorporated in the People's Republic of China with limited liability)

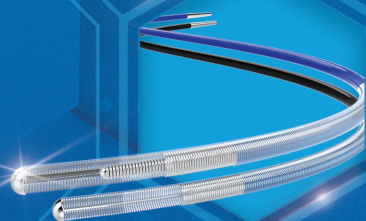
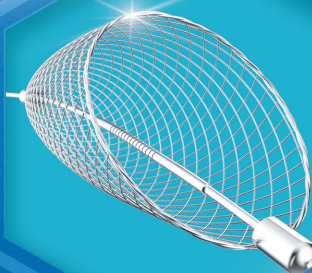
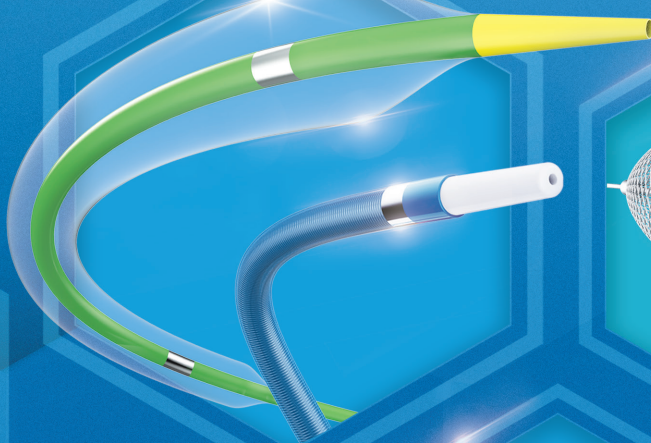
Stock Code : 1501

## ANNUAL REPORT 2025

**INNOVATION**

SERVES HEALTH, **HIGH-QUALITY**

ACHIEVES EXCELLENCE



\*For identification purposes only





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## CORPORATE INFORMATION

### EXECUTIVE DIRECTORS

Dr. Liang Dongke (梁棟科) (*Chairman*)  
Mr. Lin Sen (林森)

### NON-EXECUTIVE DIRECTORS

Dr. Song Yuan (宋媛)  
Mr. Wang Ruiqin (王瑞琴)  
Ms. Chen Hongqin (陳紅琴)  
Mr. Zhang Hong (張泓)  
(*appointed as non-executive Director on 23 May 2025*)  
Mr. Zhang Weixin (張維鑫)  
(*ceased as non-executive Director on 23 May 2025*)

### INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Jian Xigao (蹇錫高)  
Mr. Hui Hung Kwan (許鴻群)  
Mr. Xu Congli (徐從禮)

### SUPERVISORS

Ms. Ma Huifang (馬慧芳) (*Chairperson*)  
Ms. Chen Jie (陳潔)  
Mr. Shen Xiaoru (沈曉如)

### AUDIT COMMITTEE

Mr. Hui Hung Kwan (許鴻群) (*Chairman*)  
Mr. Xu Congli (徐從禮)  
Dr. Song Yuan (宋媛)

### REMUNERATION COMMITTEE

Mr. Jian Xigao (蹇錫高) (*Chairman*)  
Mr. Hui Hung Kwan (許鴻群)  
Dr. Liang Dongke (梁棟科)

### NOMINATION COMMITTEE

Mr. Xu Congli (徐從禮) (*Chairman*)  
(*appointed as Chairman on 23 May 2025*)  
Mr. Jian Xigao (蹇錫高)  
Dr. Song Yuan (宋媛)  
(*appointed as member on 23 May 2025*)  
Dr. Liang Dongke (梁棟科)  
(*ceased as member on 23 May 2025*)

### JOINT COMPANY SECRETARIES

Dr. Song Yuan (宋媛)  
Ms. Leung Shui Bing (梁瑞冰)

### AUTHORIZED REPRESENTATIVES

Dr. Liang Dongke (梁棟科)  
Ms. Leung Shui Bing (梁瑞冰)

### AUDITORS

*International auditor:*

#### KPMG

(*Public Interest Entity Auditor registered in accordance with the Financial Reporting Council Ordinance*)

8th Floor  
Prince's Building  
10 Chater Road  
Central  
Hong Kong

*Domestic auditor:*

#### KPMG Huazhen LLP

Floor 25, Tower II, Plaza 66  
1266 Nanjing West Road  
Shanghai  
PRC

### LEGAL ADVISERS

*As to Hong Kong law:*

#### O'Melveny & Myers

31st Floor, AIA Central  
1 Connaught Road Central  
Hong Kong

*As to PRC law:*

#### DeHeng Shanghai Law Office

Floor 23, Sinar Mas Plaza  
No. 501 East Da Ming Road  
Shanghai  
PRC

### REGISTERED OFFICE IN THE PRC

Block 2, No. 925 Jin Yuan Yi Road  
Jiading District  
Shanghai  
PRC

## CORPORATE INFORMATION

### HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

Block 2, No. 925 Jin Yuan Yi Road  
Jiading District  
Shanghai  
PRC

### PRINCIPAL PLACE OF BUSINESS IN HONG KONG

31/F, Tower Two, Times Square  
1 Matheson Street  
Causeway Bay  
Hong Kong

### H SHARE REGISTRAR

#### Computershare Hong Kong Investor Services Limited

Shops 1712–1716, 17th Floor, Hopewell Centre  
183 Queen's Road East  
Wanchai  
Hong Kong

### PRINCIPAL BANKERS

#### China Construction Bank Corporation

##### Shanghai Jiangqiao Branch

1/F, No. 138 Jiayi Road  
Jiading District  
Shanghai  
PRC

#### Agricultural Bank of China Limited

##### Shanghai Jiading Branch

2/F, No. 355 Tacheng Road  
Jiading District  
Shanghai  
PRC

### STOCK CODE

1501

### COMPANY WEBSITE

[www.int-medical.com](http://www.int-medical.com)

## CHAIRMAN'S STATEMENT

On behalf of the Board, I am pleased to present this annual report of the Group for the year ended 31 December 2025 (herein referred to as the **"Reporting Period"**) for consideration by the Shareholders.

### FINANCIAL REVIEW

The Group's revenue in the Reporting Period was approximately RMB1,065.48 million, representing an increase of approximately 25.06% or approximately RMB213.53 million as compared to approximately RMB851.95 million for the year ended 31 December 2024, due to the increase of number of the Group's new customers and the business combination. The Group's revenue generated from sales of interventional medical devices in the Reporting Period was approximately RMB967.95 million, representing an increase of approximately 25.17% or approximately RMB194.62 million as compared to approximately RMB773.33 million for the year ended 31 December 2024. The Group's profit for the year in the Reporting Period was approximately RMB232.67 million, representing an increase of approximately 22.43% as compared to approximately RMB190.05 million for the year ended 31 December 2024. The basic and diluted earnings per share in the Reporting Period were approximately RMB1.26 and RMB1.26, as compared to approximately RMB1.10 and RMB1.10 for the year ended 31 December 2024.

### OPERATION REVIEW

As at 31 December 2025, the Group was comprised of 24 wholly-owned or holding subsidiaries engaging in the design and development of medical devices used in fields including cardiovascular intervention or implantation, neurological intervention or implantation, peripheral intervention or implantation, ENT intervention or implantation, urinary intervention, and the design and development of equipment and moulds used for the production of medical devices.

In terms of distribution network, as of 31 December 2025, our PRC distributors cover 23 provinces, 4 directly-administered municipalities and 5 autonomous regions in the PRC, covering 4,226 domestic hospitals in the PRC. In addition, we had 333 overseas customers covering over 92 countries and regions.

### RESEARCH AND DEVELOPMENT

In terms of research and development, during the Reporting Period, we have obtained 19 new products certificates, 5 of which have obtained National Medical Products Administration of China ("**NMPA**") registration certificates for Class III medical devices; and 14 of which have obtained Provincial and Municipal Medical Products Administration ("**PMMPA**") registration certificates for Class II medical devices.

As of 31 December 2025, we had 734 registered patents, 237 patents under application and 32 registered software copyrights.

We believe our in-house research and development progress and achievements as detailed above would continue to support development and commercialization of our products and fuel the Group's sustainable development in the future.

## CHAIRMAN'S STATEMENT

### SALES AND MARKETING

During the Reporting Period, the Group held and took part in several online and offline exhibition promotions and other academic promotion meetings. By the end of 2025, our domestic distributors cover 23 provinces, 4 directly-administered municipalities and 5 autonomous regions in the PRC, and covering 4,226 domestic hospitals in the PRC. In addition, we had 333 overseas customers covering over 92 countries and regions.

### OUTLOOK FOR 2026

The Group will continue to deepen its development in various fields of medical devices, and orderly promote the Company's strategic planning and business layout. Looking forward to 2026, we will (1) promote the synergistic development of the Group's various businesses through strategic initiatives combining extensional mergers and acquisitions and endogenous growth to achieve high-quality sustainable development of the Group; (2) continue to expand the product pipeline, increase research and development investment, inject strong impetus into innovation and accelerate the development of core products and obtaining approvals for new products; (3) with the accumulation of brand awareness and the successive launch of new products, we will fully expand our market territory, increase product market share, strengthen the Company's brand building, and further elevate its value; and (4) relying on the research and development center invested and constructed by the Group, deeply explore the potential of automation and large-scale production, and lay a solid foundation for efficient production.

### APPRECIATION

In 2026, we will usher in an important milestone as the Group celebrates its 20th anniversary. Over the past two decades, we have remained deeply committed to the field of interventional and implantable medical devices, striving to become a "globally renowned medical device group driven by technological innovation". All of the Group's achievements would not have been possible without the dedication and diligence of every employee of the Group. On behalf of the Board of Directors, I wish to express my sincere gratitude to shareholders for their long-standing trust and support, and to extend my heartfelt appreciation to all directors, supervisors, senior management and colleagues for their relentless dedication and perseverance. Looking ahead, amid a market environment where opportunities and challenges coexist, we will continue to dedicate to global human health with innovative technology and high quality products!

**Dr. Liang Dongke**

*Chairman*

27 March 2026

## FINANCIAL SUMMARY

|                                                                 | For the year ended 31 December |                 |                 |                 |                 |
|-----------------------------------------------------------------|--------------------------------|-----------------|-----------------|-----------------|-----------------|
|                                                                 | 2025<br>RMB'000                | 2024<br>RMB'000 | 2023<br>RMB'000 | 2022<br>RMB'000 | 2021<br>RMB'000 |
| Revenue                                                         | <b>1,065,477</b>               | 851,954         | 752,836         | 585,883         | 464,675         |
| Gross Profit                                                    | <b>636,787</b>                 | 537,662         | 438,070         | 332,486         | 275,745         |
| Profit from operations                                          | <b>271,451</b>                 | 216,209         | 178,322         | 145,286         | 156,324         |
| Net profit for the year                                         | <b>232,674</b>                 | 190,049         | 153,228         | 133,833         | 140,445         |
| <b>Profitability</b>                                            |                                |                 |                 |                 |                 |
| Gross profit margin                                             | <b>59.77%</b>                  | 63.11%          | 58.19%          | 56.75%          | 59.34%          |
| Net profit margin                                               | <b>21.84%</b>                  | 22.31%          | 20.35%          | 22.84%          | 30.22%          |
| <b>Earnings per share (RMB)</b>                                 |                                |                 |                 |                 |                 |
| Basic                                                           | <b>1.26</b>                    | 1.10            | 0.92            | 0.79            | 0.86            |
| Diluted                                                         | <b>1.26</b>                    | 1.10            | 0.92            | 0.79            | 0.86            |
|                                                                 | As at 31 December              |                 |                 |                 |                 |
|                                                                 | 2025<br>RMB'000                | 2024<br>RMB'000 | 2023<br>RMB'000 | 2022<br>RMB'000 | 2021<br>RMB'000 |
| <b>Assets</b>                                                   |                                |                 |                 |                 |                 |
| Total assets                                                    | <b>3,131,952</b>               | 2,259,881       | 2,029,626       | 1,827,334       | 1,621,545       |
| Total liabilities                                               | <b>1,043,771</b>               | 473,389         | 351,248         | 273,230         | 183,625         |
| Total equity attributable to equity shareholders of the Company | <b>1,995,299</b>               | 1,774,227       | 1,649,241       | 1,512,015       | 1,395,472       |

## MANAGEMENT DISCUSSION AND ANALYSIS

### BUSINESS OVERVIEW

We are a leading Chinese vascular interventional device manufacturer as well as one of the few medical device groups that cover the entire industry chain from design and development of mould and equipment, product injection, product assembly, product packaging to sterilisation in the PRC.

The Chinese government has introduced reform policies to support the healthy and orderly development of the medical industry. The Central Committee of the Communist Party of China and the State Council issued “Opinions on Deepening the Reform of the Medical Security System”, calling for the inclusion of drugs, diagnosis and treatment items, and medical consumables with high clinical value and sound economic evaluation within the scope of medical insurance payment, continued reform of centralized volume and full implementation of volume-based procurement of medical consumables. In 2021, National Healthcare Security Administration issued the “Notice on Issuing the Three-year Action Plan for the Reform of DRG/DIP Payment Mode”, aiming to establish a national unified, top-down linkage and internal and external coordination of payment mechanism, and continue to expand the coverage area of DRG/DIP payment mode. In July 2024, National Healthcare Security Administration issued the “Notice on the 2.0 Version of the Grouping Scheme Based on Diagnosis Related Groups and Diagnosis-Intervention Packet Payment, and the Deepening of Related Work”, aiming to optimize the reform of medical insurance payment modes, refine the grouping standards and execution mechanisms based on Diagnosis Related Groups (DRG) and Diagnosis-Intervention Packet (DIP) payment, and promote the standardization and normalization of medical insurance payment through precise grouping, flexible exemption, and full process management. Therefore, the Company, with comprehensive medical device registration certificates, strong research and development capabilities and leading brand marketing system, is expected to enjoy greater competitive advantage in the normalized DRG/DIP competitive landscape in the future.

The Group’s revenue in the Reporting Period was approximately RMB1,065.48 million, representing an increase of approximately 25.06% or approximately RMB213.53 million as compared to approximately RMB851.95 million for the year ended 31 December 2024, due to increase in the number of the Group’s new customers and the business combination. The Group’s revenue generated from sales of interventional medical devices in the Reporting Period was approximately RMB967.95 million, representing an increase of approximately 25.17% or approximately RMB194.62 million as compared to approximately RMB773.33 million for the year ended 31 December 2024.

### Comprehensive medical device registration certificates

During the Reporting Period, the Group has obtained 5 NMPA registration certificates for Class III medical devices and 14 PMMPA registration certificates for Class II medical devices. As at 31 December 2025, we have an aggregate of 45 NMPA registration certificates for Class III medical devices, 75 PMMPA registration certificates for Class II medical devices, 43 European CE certificates and 26 FDA approvals.

### Strong research and development capabilities

Our research and development team consists of professionals who possess doctorate degrees and master’s degrees and numerous talents who have over 10 years of experience in research and development of production, with adequate capabilities in the development of innovation products and sustainable improvement of research and development. As at 31 December 2025, we had 734 registered patents, 237 patents under application and 32 registered software copyrights.



## MANAGEMENT DISCUSSION AND ANALYSIS

### Extensive distribution and sales network

We have an extensive distribution network and have developed and maintained stable relationships with our distributors. By the end of 2025, our domestic distributors cover 23 (2024: 23) provinces, 4 (2024: 4) directly-administered municipalities and 5 (2024: 5) autonomous regions in the PRC, and covering 4,226 (2024: 3,049) domestic hospitals in the PRC. In addition, we had 333 (2024: 281) overseas customers covering over 92 (2024: 86) countries and regions.

## ACTIVITIES REVIEW

### Subsidiaries

As at 31 December 2025, the Group was comprised of 24 (2024: 19) wholly-owned or holding subsidiaries engaging in the design and development of medical devices used in fields including cardiovascular intervention or implantation, neurological intervention, peripheral intervention or implantation, ENT intervention or implantation, urinary intervention, and the design and development of equipment and moulds used for the production of medical devices.

### Establishment of Limited Partnerships

On 27 February 2025, the Company conditionally entered into the Partnership Agreement with Shanghai Science & Technology Investment Co., Ltd.\* (上海科技創業投資股份有限公司) (as the co-general partner and the fund manager), Shanghai Chenyao Xinchun Enterprise Management Service Co., Ltd.\* (上海辰耀新晨企業管理服務有限公司) (as the co-general partner) and Other Limited Partners (as the limited partners) in relation to the establishment of, and investment in, the Shanghai Chenyao Xinchun Private Investment Fund Partnership (Limited Partnership)\* (上海辰耀新晨私募投資基金合夥企業 (有限合夥)) ("**Chenyao Xinchun Fund**"). The Company participated in the Chenyao Xinchun Fund as the limited partner and made a capital commitment of RMB100.0 million. The Chenyao Xinchun Fund has been registered in the PRC as a limited partnership with the primary objective of achieving investment returns through equity investments in medical devices companies. For details, please refer to the announcement of the Company dated 27 February 2025.

On 6 August 2025, the Company conditionally entered into the Partnership Agreement with Ningbo Huaige Health (as the general partner and the fund manager) and Other Limited Partners (as the limited partners) in relation to the establishment of, and investment in, the Ningbo Huaige Guangtai Equity Investment Partnership (Limited Partnership)\* (寧波懷格廣泰股權投資合夥企業 (有限合夥)) ("**Huaige Guangtai Fund**"). The Company participated in the Huaige Guangtai Fund as one of the limited partners and will make a total capital commitment of not exceed RMB110.0 million, among which the initial capital contribution was RMB50.0 million. As at 31 December 2025, the Company made capital contribution of RMB3.0 million. The Huaige Guangtai Fund has been registered in the PRC as a limited partnership on 20 August 2025 with the primary objective of achieving investment returns through equity investments in companies in the fields of medical devices. As of 6 August 2025, Ningbo Huaige Health was the general partner of Ningbo Huaige Taiyi, a Substantial Shareholder held over 10% equity interest in the Company. As such, Ningbo Huaige Health is an associate of Ningbo Huaige Taiyi and therefore a connected person of the Company under Rule 14A.07 of the Listing Rules. As the highest applicable percentage ratio (as defined in Rule 14.07 of the Listing Rules) in respect of the Partnership Agreement exceeds 0.1% but is less than 5%, the transaction contemplated under the Partnership Agreement constitutes connected transaction of the Company which is subject to the reporting and announcement requirements, but is exempt from the independent shareholders' approval requirement under Chapter 14A of the Listing Rules. For details, please refer to the announcement of the Company dated 6 August 2025.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Acquisition of Hangzhou Weiqiang

On 21 May 2025, the Company, Shanghai Chenyue Weixin Medical Technology Co., Ltd.\* (上海辰躍維新醫療科技有限公司) (“**Chenyue Weixin**”), Hangzhou Weiqiang Medical Technology Co., Ltd.\* (杭州唯強醫療科技有限公司) (“**Hangzhou Weiqiang**”), Endonom Medical Holding Corporation, Endonom Medical (Hong Kong) Co., Limited, Mr. Michael Yi Wei ZHAO (趙亦偉), Mr. Zhenjun Zi (訾振軍), Trio Management Company Limited and Xin Nuo Tong Investment Limited have entered into a formal acquisition agreement, pursuant to which the Company and Chenyue Weixin (as the purchasers) conditionally agreed to acquire from Endonom Medical (Hong Kong) Co., Limited (as the seller) an aggregate of 81.83% equity interest in Hangzhou Weiqiang at a total consideration of approximately RMB512.84 million, of which the Company will acquire the controlling stake with 51.70% equity interest in Hangzhou Weiqiang at a consideration of approximately RMB324.04 million. After the completion of this acquisition, Hangzhou Weiqiang has become a non-wholly owned subsidiary of the Company and its financial results will be consolidated with those of the Group. This acquisition was completed on 21 May 2025.

Hangzhou Weiqiang is a limited liability incorporated in the PRC on 3 May 2016, focusing on the R&D, production, sales and technical support of peripheral vascular interventional and implantation medical devices. Taking into account the enriched product pipelines and R&D capability of the Hangzhou Weiqiang and that peripheral vascular intervention and implantation is one of the important areas of the Company’s industrial layout, this acquisition is expected to further improve the Company’s product layout in the field of peripheral vascular intervention and implantation. As at the date of this report, Hangzhou Weiqiang is owned as to approximately 53.84% equity interest by the Company.

For details, please refer to the announcements of the Company dated 18 December 2024, 21 May 2025 and 16 September 2025.

### Change of Board and Supervisory Committee

The term of office of the members of the Third Session of the Board and the Supervisory Committee of the Company has expired. The Company held the annual general meeting on 23 May 2025 (“**2025 AGM**”) to elect the members of Fourth Session of the Board and the Supervisory Committee of the Company. Dr. Liang Dongke and Mr. Lin Sen be re-elected as executive Directors; Dr. Song Yuan, Mr. Wang Ruiqin and Ms. Chen Hongqin be re-elected as non-executive Directors; Mr. Zhang Hong be appointed as a non-executive Director; Mr. Jian Xigao, Mr. Hui Hung Kwan and Mr. Xu Congli be re-elected as independent non-executive Directors, of the Fourth Session of the Board. Ms. Ma Huifang and Mr. Shen Xiaoru be re-elected as the shareholder representative Supervisors of the Fourth Session of the Supervisory Committee. At the Board meeting held immediately after the 2025 AGM, the Board unanimously elected Dr. Liang Dongke, being an executive Director, as the chairman of the Fourth Session of the Board. The terms of office of the above persons shall commence from 23 May 2025 and end at the conclusion of the Company’s annual general meeting to be held in 2028.

For details, please refer to the announcements of the Company dated 18 March 2025 and 23 May 2025, and the circular of the Company dated 8 May 2025.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Subscription of New Shares in Broncus

On 10 October 2025, the Company and Broncus Holding Corporation ("**Broncus**"), the shares of which are listed on the Main Board of the Stock Exchange (stock code: 2216), entered into a subscription agreement, pursuant to which the Company conditionally agreed to subscribe for, and Broncus conditionally agreed to issue to the Company, an aggregate of 91,093,613 new shares of Broncus, representing approximately 14.38% (or approximately 14.42% if treasury shares are excluded) of the total issued shares of Broncus, at a subscription price of HK\$3.11 per share, representing a total consideration of HK\$283,301,136.43 (excluding transaction costs). The subscription has not yet completed as at the date of this report as the conditions precedent of the subscription of new shares of Broncus including the consents and approvals by competent authorities have not been fulfilled. For details, please refer to the announcement of the Company dated 10 October 2025.

### H Share Full Circulation

On 12 November 2025, the Company made an application to the China Securities Regulatory Commission (then "**CSRC**") on behalf of certain shareholders of the Company for conversion of a total of 71,786,608 Domestic Shares of the Company held by such shareholders into H Shares and the listing of such converted H Shares on the Stock Exchange (the "**Conversion and Listing**"). Upon obtaining all the filings and/or approvals from relevant regulatory authorities (including the CSRC and the Stock Exchange) and having complied with all the applicable laws, regulations and rules, such domestic shares will be converted into H Shares, and such H Shares will be listed and traded on the Main Board of the Stock Exchange. Pursuant to the articles of association of the Company, no general meeting of the Company is required to be convened to approve the Conversion and Listing.

As at the date of this report, details of the implementation plan of the Conversion and Listing have not been finalized. The Company will make further announcement(s) on the progress of the Conversion and Listing in accordance with the requirements under the Listing Rules and/or the Inside Information Provisions under Part XIVA of the Securities and Futures Ordinance as and when appropriate. For details, please refer to the announcement of the Company dated 12 November 2025.

### OUTLOOK FOR 2026

The Group will continue to deepen its development in various fields of medical devices, and orderly promote the Company's strategic planning and business layout. Looking forward to 2026, we will (1) promote the synergistic development of the Group's various businesses through strategic initiatives combining extensional mergers and acquisitions and endogenous growth to achieve high-quality sustainable development of the Group, (2) continue to expand the product pipeline, increase research and development investment, inject strong impetus into innovation and accelerate the development of core products and obtaining approvals for new products; (3) with the accumulation of brand awareness and the successive launch of new products, we will fully expand our market territory, increase product market share, strengthen the Company's brand building, and further elevate its value; and (4) relying on the research and development center invested and constructed by the Group, deeply explore the potential of automation and large-scale production, and lay a solid foundation for efficient production.

### FINANCIAL REVIEW

#### Revenue

The Group's revenue in the Reporting Period was approximately RMB1,065.48 million, representing an increase of approximately 25.06% or approximately RMB213.53 million as compared to approximately RMB851.95 million for the year ended 31 December 2024, due to the increase of number of the Group's new customers and the business combination.

## MANAGEMENT DISCUSSION AND ANALYSIS

With respect to revenue categorized by different products, the Group's revenue generated from sales of interventional medical devices in the Reporting Period was approximately RMB967.95 million (2024: approximately RMB773.33 million), representing approximately 90.85% of the total revenue as compared to approximately 90.77% for the year ended 31 December 2024. The Group's revenue generated from sales of medical accessories was approximately RMB34.91 million (2024: approximately RMB32.36 million), representing approximately 3.28% (2024: approximately 3.80%) of the total revenue. The Group's revenue generated from agent business was approximately RMB58.93 million (2024: approximately RMB39.47 million), representing approximately 5.53% (2024: approximately 4.63%) of the total revenue.

### Cost of Sales

The Group's cost of sales in the Reporting Period was approximately RMB428.69 million, representing an increase of approximately 36.40% or approximately RMB114.40 million as compared to approximately RMB314.29 million for the year ended 31 December 2024. It was mainly due to the increase in the amount of sales during the Reporting Period.

### Gross Profit and Gross Profit Margin

During the Reporting Period, Group's gross profit was approximately RMB636.79 million, as compared to approximately RMB537.66 million for the year ended 31 December 2024. Gross profit margin decreased from approximately 63.11% to approximately 59.77% as compared to the year ended 31 December 2024. The decrease in gross profit margin was mainly due to the decrease in sales prices of intervention products and the decrease in gross profit margin of agent business products.

### Other Net Income

During the Reporting Period, other net income was approximately RMB50.56 million, representing an increase of approximately 85.27% or approximately RMB23.27 million as compared to approximately RMB27.29 million for the year ended 31 December 2024. Net realised and unrealised gains from fair value changes on financial assets measured at fair value through profit or loss for the Reporting Period were approximately RMB7.15 million (2024 Net loss: approximately RMB8.03 million).

### Finance Costs

During the Reporting Period, the finance cost was approximately RMB12.54 million as compared to approximately RMB2.43 million for the year ended 31 December 2024, mainly due to the increase in interests arising from bank loans.

### Distribution Costs

The distribution costs of the Group in the Reporting Period were approximately RMB116.76 million, increased by approximately 47.07% or approximately RMB37.37 million as compared to approximately RMB79.39 million for the year ended 31 December 2024. It constituted approximately 10.96% of the total revenue as compared to approximately 9.32% for the year ended 31 December 2024. The increase in distribution costs was primarily due to the expansion of the sales team from the consolidation of the Group's business.

### Administrative Expenses

The administrative expenses of the Group in the Reporting Period were approximately RMB149.29 million, as compared to approximately RMB120.84 million for the year ended 31 December 2024. The rise was mainly due to the increase in payroll and depreciation and amortisation.



## MANAGEMENT DISCUSSION AND ANALYSIS

### Research and Development Expenses

The research and development expenses of the Group in the Reporting Period were approximately RMB200.14 million, of approximately RMB50.08 million (2024: RMB40.80 million) was capitalised as intangible assets and the remaining approximately RMB150.06 million (2024: RMB149.13 million) was charged to profit or loss, representing an increase of 5.38% or RMB10.21 million as compared to approximately RMB189.93 million for the year ended 31 December 2024. The increase in R&D expenses is primarily due to the consolidation of the Group's business.

### Income Tax Expenses

The income tax expenses in the Reporting Period was approximately RMB25.65 million, representing an increase of approximately 9.90% or approximately RMB2.31 million as compared to approximately RMB23.34 million for the year ended 31 December 2024. The effective income tax rate was approximately 9.93% for the Reporting Period as compared to approximately 10.94% for the year ended 31 December 2024. The increase was due to the increase of profit before taxation.

### Profit for the year

The Group's profit for the year in the Reporting Period was approximately RMB232.67 million, representing an increase of approximately 22.43% as compared to approximately RMB190.05 million for the year ended 31 December 2024.

## LIQUIDITY AND FINANCIAL RESOURCES

The Group has maintained a sound financial position during the Reporting Period. As at 31 December 2025, the Group's cash and bank balance amounted to approximately RMB630.71 million (2024: approximately RMB521.95 million). For the year ended 31 December 2025, net cash flow from operating activities of the Group amounted to approximately RMB348.11 million (2024: approximately RMB225.54 million).

The Group recorded total current assets of approximately RMB1,022.83 million as at 31 December 2025 (31 December 2024: approximately RMB892.13 million) and total current liabilities of approximately RMB810.55 million as at 31 December 2025 (31 December 2024: approximately RMB434.46 million). The current ratio (calculated by dividing the current assets by the current liabilities) of the Group was approximately 1.26 as at 31 December 2025 (31 December 2024: approximately 2.05).

## BORROWINGS AND GEARING RATIO

As at 31 December 2025, the Group's loan of approximately RMB689.77 million was borrowed from banks in the PRC, as compared to approximately RMB227.26 million as at 31 December 2024. As such, the gearing ratio is 34.29% (2024: 13.64%).

## CAPITAL STRUCTURE

Total equity attributable to equity shareholders of the Company amounted to approximately RMB1,995.30 million as at 31 December 2025 as compared to approximately RMB1,774.23 million as at 31 December 2024.

## MANAGEMENT DISCUSSION AND ANALYSIS

### FINAL DIVIDEND

The Board recommended the payment of a final dividend of RMB0.23 per Share (equivalent to HK\$0.26 per Share) (inclusive of applicable tax) (the **“Proposed Final Dividend”**) for the year ended 31 December 2025 (2024: nil). Subject to the approval of the Proposed Final Dividend by the Shareholders at the AGM to be held on Thursday, 28 May 2026, the Proposed Final Dividend will be distributed on or about Tuesday, 30 June 2026 to the Shareholders whose names appear on the register of members of the Company on Wednesday, 10 June 2026 (the **“Record Date”**).

The final dividend shall be denominated and declared in RMB. The holders of domestic shares will be paid in RMB and the holders of H shares will be paid in Hong Kong dollars. The exchange rate for the final dividend to be paid in Hong Kong dollars will be the mean of the exchange rates of Hong Kong dollars to RMB as announced by the People's Bank of China during the five business days prior to the date of the Board meeting for the declaration of the final dividend.

In accordance with the Enterprise Income Tax Law of the PRC (中華人民共和國企業所得稅法) which was passed by the Standing Committee of the National People's Congress on 16 March 2007 and amended on 24 February 2017 and 29 December 2018 (the latest amendment which has taken effect on the even date), and its implementation regulations which came into effect on 1 January 2008, the Company is required to withhold and pay enterprise income tax at the rate of 10% on behalf of the non-resident enterprise Shareholders whose names appear on the register of members for H shares when distributing the cash dividends. Any H shares not registered under the name of an individual Shareholder, including HKSCC Nominees Limited, other nominees, agents or trustees, or other organizations or groups, shall be deemed as shares held by non-resident enterprise Shareholders. Therefore, on this basis, enterprise income tax shall be withheld from dividends payable to such Shareholders. If holders of H shares intend to change its Shareholder status, please enquire about the relevant procedures with your agents or trustees. The Company will strictly comply with the law or the requirements of the relevant government authority and withhold and pay enterprise income tax on behalf of the relevant Shareholders based on the register of members for H shares as of the Record Date.

If the individual holders of H shares are Hong Kong or Macau residents or residents of the countries (regions) which had an agreed tax rate of 10% for the cash dividends to them with the PRC under the relevant tax agreement, the Company should withhold and pay individual income tax on behalf of the relevant Shareholders at a rate of 10%. Should the individual holders of H shares be residents of the countries which had an agreed tax rate of less than 10% with the PRC under the relevant tax agreement, the Company shall withhold and pay individual income tax on behalf of the relevant Shareholders at a rate of 10%. In that case, if the relevant individual holders of H shares wish to reclaim the extra amount withheld due to the application of 10% tax rate, the Company can apply for the relevant agreed preferential tax treatment provided that the relevant Shareholders submit the evidence required by the notice of the tax agreement to Computershare Hong Kong Investor Services Limited. The Company will assist with the tax refund after the approval of the competent tax authority. Should the individual holders of H shares be residents of the countries which had an agreed tax rate of over 10% but less than 20% with the PRC under the tax agreement, the Company shall withhold and pay the individual income tax at the agreed actual rate in accordance with the relevant tax agreement. In the case that the individual holders of H shares are residents of the countries which had an agreed tax rate of 20% with the PRC, or which has not entered into any tax agreement with the PRC, or otherwise, the Company shall withhold and pay the individual income tax at a rate of 20%.

Shareholders are recommended to consult their tax advisers regarding the tax implication in the PRC, Hong Kong and other tax implications arising from their holding and disposal of H shares.

## MANAGEMENT DISCUSSION AND ANALYSIS

### USE OF PROCEEDS FROM THE GLOBAL OFFERING

Upon completion of the Global Offering, the Company raised net proceeds of approximately RMB797.62 million (after deducting the listing fees and other expenses). As at 31 December 2025, the Company has utilized approximately RMB797.62 million of the net proceeds. As disclosed in the section headed “Future Plans and Use of Proceeds” in the prospectus of the Company dated 28 October 2019 and the announcements of the Company dated 7 July 2020, 31 March 2021, 20 June 2022 and 3 March 2023, the details of intended application of net proceeds are set out as follows:

|                                                                                                                       | Revised allocation<br>of the net proceeds<br>(RMB million) | (Approximate<br>percentage) | After revision/<br>unutilized<br>net proceeds<br>as at<br>1 January<br>2025<br>(RMB million) | Utilized<br>net proceeds<br>during the<br>Reporting<br>Period<br>(RMB million) | Utilized<br>net proceeds<br>up to<br>31 December<br>2025<br>(RMB million) | Unutilized<br>net proceeds<br>up to<br>31 December<br>2025<br>(RMB million) | Expected<br>timeline of full<br>utilization of<br>the unutilized<br>net proceeds |
|-----------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|-----------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------|----------------------------------------------------------------------------------|
| Set up a research and development center and an additional production facility in Jiading, Shanghai                   | 328.38                                                     | 41.17%                      | –                                                                                            | –                                                                              | 328.38                                                                    | –                                                                           | Not applicable                                                                   |
| Purchase additional and replacement of existing production equipment and automate production lines                    | 110.07                                                     | 13.80%                      | –                                                                                            | –                                                                              | 110.07                                                                    | –                                                                           | Not applicable                                                                   |
| Expand our distribution network and coverage, collaborate with local distributors and intensify our marketing efforts | 13.00                                                      | 1.63%                       | –                                                                                            | –                                                                              | 13.00                                                                     | –                                                                           | Not applicable                                                                   |
| General corporate purposes and fund our working capital                                                               | 79.84                                                      | 10.01%                      | –                                                                                            | –                                                                              | 79.84                                                                     | –                                                                           | Not applicable                                                                   |
| Zhuhai Derui New Factory Project                                                                                      | 110.00                                                     | 13.79%                      | –                                                                                            | –                                                                              | 110.00                                                                    | –                                                                           | Not applicable                                                                   |
| Construction of the Shandong INT Innovative Medical Instruments Industrial Park                                       | 156.33                                                     | 19.60%                      | 20.21                                                                                        | 20.21                                                                          | 156.33                                                                    | –                                                                           | Not applicable                                                                   |
| Total                                                                                                                 | 797.62                                                     | 100.00%                     | 20.21                                                                                        | 20.21                                                                          | 797.62                                                                    | –                                                                           |                                                                                  |

As at the date of this report, the net proceeds from the global offering had been fully utilized.

## MANAGEMENT DISCUSSION AND ANALYSIS

### EMPLOYEE REMUNERATION AND RELATIONS

As at 31 December 2025, the Group had a total of 2,088 employees, comparing to 1,735 employees as at 31 December 2024. The total cost of employees for the Reporting Period amounted to approximately RMB403.97 million (2024: approximately RMB269.87 million). The Group provides employees with competitive remuneration and benefits, and the Group's remuneration policies are formulated according to the assessment of individual performance and are periodically reviewed. The Group has adopted three share schemes, including the Share Incentive Scheme, the 2023 Share Incentive Scheme and the H Share Award and Trust Scheme to recognize the contributions of certain employees and help in retaining them for the Group's operation and further development. The Group also provides training programs to employees, including new hire training for new employees and continuing technical training after employment to enhance their skill and knowledge.

### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the Reporting Period, the trustee of the H Share Award and Trust Scheme repurchased 163,600 H Shares on the Stock Exchange to satisfy the grant of awards pursuant to the H Share Award and Trust Scheme. No awards was granted as at 31 December 2025 under the H Share Award and Trust Scheme. As at 31 December 2025, there is no treasury shares (as defined under the Listing Rules) held by the Company. Save as disclosed above, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares) during the Reporting Period.



## MANAGEMENT DISCUSSION AND ANALYSIS

### SIGNIFICANT INVESTMENTS AND FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

As at 31 December 2025 and 31 December 2024, the Group had below significant investments.

|                                                                                                                                                         | At 31 December 2025             |                                  |                          |                                                         |                                       |                                 | At 31 December 2024             |                                  |                          |                                                         |                                |                                 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|----------------------------------|--------------------------|---------------------------------------------------------|---------------------------------------|---------------------------------|---------------------------------|----------------------------------|--------------------------|---------------------------------------------------------|--------------------------------|---------------------------------|
|                                                                                                                                                         | Percentage<br>of interests<br>% | Cost of<br>investment<br>RMB'000 | Fair<br>value<br>RMB'000 | Size relative<br>to the<br>Group's<br>total assets<br>% | Accumulated<br>gain/(loss)<br>RMB'000 | Dividend<br>received<br>RMB'000 | Percentage<br>of interests<br>% | Cost of<br>investment<br>RMB'000 | Fair<br>value<br>RMB'000 | Size relative<br>to the<br>Group's<br>total assets<br>% | Accumulated<br>gain<br>RMB'000 | Dividend<br>received<br>RMB'000 |
| Recognised as "financial assets at fair value through profit or loss"                                                                                   |                                 |                                  |                          |                                                         |                                       |                                 |                                 |                                  |                          |                                                         |                                |                                 |
| Jingning Huaige Ruixin Venture Investment Partnership (Limited Partnership)*<br>景寧懷格銳信創業投資合夥企業（有限合夥）（the "Ruixin Fund"）                                 | 15.83                           | 50,000                           | 60,052                   | 1.92                                                    | 10,052                                | -                               | 15.83                           | 50,000                           | 54,696                   | 2.42                                                    | 4,696                          | -                               |
| Shanghai Huaige Int Start-up Investment Limited Partnership (L.P.)*<br>（上海懷格瑞泰創業投資合夥企業（有限合夥））（the "Int Fund"）                                           | 25.00                           | 50,000                           | 47,916                   | 1.53                                                    | (2,084)                               | -                               | 25.00                           | 50,000                           | 49,047                   | 2.17                                                    | 14,436                         | 15,389                          |
| Chengdu Huaige Guosheng Venture Investment Partnership (Limited Partnership)*<br>（成都懷格國生創業投資合夥企業（有限合夥））（the "Chengdu Huaige Fund"）                      | 12.14                           | 50,000                           | 58,191                   | 1.86                                                    | 8,191                                 | 2,151                           | 12.49                           | 25,000                           | 29,790                   | 1.32                                                    | 4,790                          | -                               |
| Hainan Renze Zhenzhi Venture Capital Fund Partnership Enterprise (Limited Partnership)*<br>（海南仁澤真寄創業投資基金合夥企業（有限合夥））（the "Hainan Renze Fund"）            | 27.62                           | 35,000                           | 34,597                   | 1.10                                                    | (403)                                 | -                               | 27.62                           | 17,500                           | 18,082                   | 0.80                                                    | 582                            | -                               |
| Shanghai Chenyao Xinchun Private Equity Investment Fund Partnership Enterprise (Limited Partnership)*（上海辰耀新晨私募基金合夥企業（有限合夥））（the "Chenyao Xinchun Fund"） | 32.26                           | 100,000                          | 98,356                   | 3.14                                                    | (1,644)                               | -                               | -                               | -                                | -                        | -                                                       | -                              | -                               |
| Ningbo Huaige Guangtai Equity Investment Partnership Enterprise (Limited Partnership)*（寧波懷格廣泰股權投資合夥企業（有限合夥））（the "Guangtai Fund"）                       | 41.32                           | 3,000                            | 3,000                    | 0.10                                                    | -                                     | -                               | -                               | -                                | -                        | -                                                       | -                              | -                               |
|                                                                                                                                                         |                                 | 288,000                          | 302,112                  | 9.65                                                    | 14,112                                | 2,151                           |                                 | 142,500                          | 151,615                  | 6.71                                                    | 24,504                         | 15,389                          |

## MANAGEMENT DISCUSSION AND ANALYSIS

The primary objective of the Ruixin Fund is investments in equity interest of entities in the medical devices, pharmaceutical, biologics, medical services and contract research organisation services industries mainly in the PRC and investments in other equity funds with focus of investing in the medical device and biomedical fields.

The primary objective of the Int Fund is venture investment in, among others, equity interests, convertible loans and/or financial assets in relation to start-ups or early-stage businesses in the medical devices industry mainly in the PRC. The investment priorities of the Int Fund include start-ups or early-stage businesses principally engaged in the research and development of cardiovascular interventional devices, neuro interventional procedural medical devices and other interventional medical devices.

The primary objective of the Chengdu Huaige Fund is venture investments in equity interests of early-stage or growth stage businesses in the healthcare and biotechnology sectors. The investment in the Chengdu Huaige Fund provides the Company with an opportunity to facilitate its strategic development in the healthcare and biotechnology and other related industries, enhance its competitiveness, and strengthen its market position.

The primary objective of the Hainan Renze Fund is investments in equity interest of entities in the medical and health field, including biotechnology, innovative drugs, medical services and medical devices, and the main investment stage is the pre-IPO stage.

The primary objective of the Chenyao Xinchun Fund is investments in equity interest of entities in the medical and health field.

The primary objective of the Guangtai Fund is venture investments in equity interests of entities in the medical and health field, including cardiovascular intervention, pulmonary intervention, neuro-intervention and peripheral intervention.

Save as disclosed above, the Group has no other significant investment during the Reporting Period.

### MATERIAL ACQUISITIONS AND DISPOSAL OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

In May 2025, the Company entered into formal acquisition agreement with Endonom Medical (Hong Kong) Co., Limited (the “**Seller**”), which is the 100% shareholder of Hangzhou Weiqiang, pursuant to which the Company agreed to acquire 51.70% equity interests in Hangzhou Weiqiang from the Seller at a consideration of RMB324 million.

The transaction was completed on 21 May 2025, and as a result the Company held an aggregate of 51.70% equity interest in Hangzhou Weiqiang and has the right to appoint three out of five directors on the board of Hangzhou Weiqiang. The Company has determined that it acquired control over Hangzhou Weiqiang from that date. In arriving at this determination, the Company has considered, among other factors, its voting rights including its veto rights over certain decisions of Hangzhou Weiqiang and its board appointment rights, and the operational reliance of Hangzhou Weiqiang on the Group and its key management personnel. Detailed information is disclosed in the Company’s announcement dated 21 May 2025.

The Company made further capital injection into Hangzhou Weiqiang after it becomes a non-wholly owned subsidiary of the Company. As at the date of this report, Hangzhou Weiqiang owned as to approximately 53.84% equity interest by the Company.

## MANAGEMENT DISCUSSION AND ANALYSIS

Save as disclosed above, the Group has no material acquisitions or disposal of subsidiaries, associates and joint ventures during the Reporting Period.

### CONTINGENT LIABILITIES

As at 31 December 2025 and 2024, the Group did not have any material contingent liabilities.

### FINANCIAL INSTRUMENTS

As at 31 December 2025, the Group did not enter into foreign forward contracts.

As at 31 December 2025, the Group did not have any other outstanding hedge contracts or financial derivative instruments.

### CAPITAL EXPENDITURE

The capital expenditure of the Group for property, plant and equipment (the “PPE”), construction in progress, intangible assets, prepaid lease payments and deposits for PPE amounted to approximately RMB114.62 million for the Reporting Period (2024: approximately RMB165.74 million).

### FOREIGN EXCHANGE RISK

During the Report Period, the Group’s operations were primarily based in the PRC. The Group’s assets, liabilities and transactions in the PRC are denominated in RMB, while overseas assets and transactions are mainly denominated in US Dollars. There were currency fluctuations among US Dollars, Euro, RMB and Hong Kong Dollars during the Reporting Period, the Group’s operational results and financial condition may be affected by changes in the exchange rates. As the Group reasonably arranges the currency structure, which effectively reduces foreign exchange risk, the Directors believe that there is no significant foreign exchange risk to the Group at the current stage. Therefore, the Group had not implemented any formal hedging or other alternative policies to deal with such exposure during the Reporting Period. The Group will continuously monitor its foreign exchange exposure and will consider hedging of foreign currency risk should the need arise.

### CHARGE ON GROUP ASSETS

As at 31 December 2025, the Group’s bank mortgage loans of RMB220.3 million (2024: Nil) are obtained through equity pledges of Company’s equity interest in Hangzhou Weiqiang.

### CAPITAL COMMITMENT

The Group’s outstanding capital commitments authorized but not contracted for at 31 December 2025 not provided for in the financial statements amounted to RMB0 (2024: approximately RMB202.15 million). The Group’s outstanding capital commitment contracted for at 31 December 2025 not provided for in the financial statements amounted to approximately RMB320.97 million (2024: approximately RMB89.05 million).

## REPORT OF THE DIRECTORS

The Board is pleased to present this annual report for the year 2025 and the audited consolidated financial statements of the Group for the year ended 31 December 2025. These financial statements were prepared in accordance with Hong Kong Financial Reporting Standards (“**HKFRS**”) and have been audited by KPMG.

### GLOBAL OFFERING

The Company is a joint stock company incorporated in the PRC with limited liability. Its H Shares were listed and traded on the Main Board of the Stock Exchange on 8 November 2019. The Prospectus of the Company dated 28 October 2019 has been published on the websites of the Stock Exchange ([www.hkexnews.hk](http://www.hkexnews.hk)) and the Company ([www.int-medical.com](http://www.int-medical.com)). For use of proceeds from the Global Offering, please refer to the section headed “Management Discussion and Analysis” in this annual report.

### PRINCIPAL ACTIVITIES

The Group is primarily engaged in the manufacturing of vascular interventional or implantable devices, which are mainly used in vascular surgeries.

The activities and particulars of the Company’s principal subsidiaries are shown under note 15 to the consolidated financial statements. An analysis of the Group’s revenue and operating profit for the year by principal activities is set out in the section headed “Management Discussion and Analysis” in this annual report.

### BUSINESS REVIEW

The description of principal risks and uncertainties that the Group may be facing, a fair review of the Group’s business during the Reporting Period, and the probable future business development of the Group are provided in the “Corporate Governance Report” and “Management Discussion and Analysis” on pages 46 to 59 and on pages 7 to 18 of this annual report, respectively.

Also, the financial risk management objectives and policies of the Group can be found in note 29 to the consolidated financial statements. An analysis of the Group’s performance during the Reporting Period using financial key performance indicators is provided in the section headed “Financial Summary” on page 6 of this annual report. In addition, discussions on the relationships with its staff, customers and suppliers is also contained in the section headed “Environmental, Social and Governance Report” on pages 60 to 128 of this annual report.

### ENVIRONMENTAL PROTECTION

The Group is subject to certain environmental laws and regulations in the PRC. The Group has established an administrative team to monitor compliance with legal requirements and internal standards regarding environmental protection. With respect to waste management, the Group has engaged qualified local third parties to collect recyclable part of solid waste from the Group’s production, and as confirmed by the Group’s PRC legal adviser, the Group has satisfied all material requirements for treatment and disposal of waste and discharge from its production. The Group believes that it has maintained a good relationship with the communities in proximity of its production facilities.

To the best of the Group’s knowledge, during the Reporting Period, the Group had complied with the applicable environment laws and regulations in the PRC in all material respects. Please refer to pages 60 to 128 of this annual report for the Environmental, Social and Governance Report of the Company prepared in compliance with the provisions set out in the Environmental, Social and Governance Reporting Guide in Appendix C2 to the Listing Rules.



## REPORT OF THE DIRECTORS

### DIVIDEND

The Board recommended the payment of a final dividend of RMB0.23 per Share (equivalent to HK\$0.26 per Share) (inclusive of applicable tax) for the year ended 31 December 2025.

### FIVE-YEAR FINANCIAL SUMMARY

A summary of the Group's operating results, assets and liabilities for the past five financial years is set out on page 6 of this annual report. This summary does not form part of the audited consolidated financial statements.

### PROPERTY, PLANT AND EQUIPMENT

Details of the movements in the property, plant and equipment of the Group during the Reporting Period are set out in note 11 to the consolidated financial statements.

### MAJOR CUSTOMERS AND SUPPLIERS

For the year ended 31 December 2025, the percentage of the major customers and suppliers in the Group's total sales and purchase are as follows:

|                                            | Percentage in the Group's total |           |
|--------------------------------------------|---------------------------------|-----------|
|                                            | Sales                           | Purchases |
| Largest customer                           | 5.4%                            | —         |
| <b>Total of the five largest customers</b> | 19.1%                           | —         |
| Largest supplier                           | —                               | 18.6%     |
| <b>Total of the five largest suppliers</b> | —                               | 32.5%     |

None of the Directors or any of their close associates (as defined under the Listing Rules) or any Shareholders (which, to the best knowledge of the Directors, owns more than 5% of the Company's issued share capital) has any beneficial interest in the Group's five largest suppliers or the Group's five largest customers.

### TAX RELIEF AND EXEMPTION

The Company is not aware of any tax relief or exemption available to the Shareholders of the Company by reason of their holding of the Company's securities.

## REPORT OF THE DIRECTORS

### SHARE CAPITAL

Share capital of the Company as at 31 December 2025 was as follows:

|                 | Number of<br>shares | Approximate<br>percentage of<br>total issued<br>share capital |
|-----------------|---------------------|---------------------------------------------------------------|
| Domestic Shares | 71,786,608          | 40.79%                                                        |
| H Shares        | 104,213,392         | 59.21%                                                        |

### RESERVES

Details of movements in the reserves of the Company during the Reporting Period are set out in the consolidated statement of changes in equity and note 28 to the consolidated financial statements, respectively.

### DISTRIBUTABLE RESERVE

As at 31 December 2025, the Company had distributable reserve amounting to approximately RMB814.38 million (as at 31 December 2024: approximately RMB594.10 million).

### DIVIDEND POLICY

The Group adopted a dividend policy, pursuant to which dividends may be recommended, declared and paid to the Shareholders from time to time. The declaration of dividends and the dividend amount shall be determined at the sole and absolute discretion of the Board, taking into account the Articles and the following factors:

- the Group's current and future operations and earnings;
- the Group's liquidity position and future commitments at the time of declaration of dividend;
- any contractual restrictions on payment of dividends by the Company to the Shareholders or by the Company's subsidiaries to the Company;
- the retained earnings and distributable reserves of the Company and each of the members of the Group;
- the remaining profit after tax of the Company and each of the members of the Group after recovery of losses (if any) and allocation of the statutory reserve fund;
- the Group's working capital requirements, capital expenditure requirements and future expansion plans;
- the general market conditions; and
- any other factors that the Board deems appropriate.

The Board recommends payment of a final dividend of RMB0.23 per Share (equivalent to HK\$0.26 per Share) (inclusive of applicable tax) for the year ended 31 December 2025.

## REPORT OF THE DIRECTORS

### DIRECTORS AND SUPERVISORS

The Directors and Supervisors during the Reporting Period and as at the date of this annual report are as follows:

#### Executive Directors

Dr. Liang Dongke (梁棟科) (*Chairman*)

Mr. Lin Sen (林森)

#### Non-executive Directors

Dr. Song Yuan (宋媛)

Mr. Wang Ruiqin (王瑞琴)

Ms. Chen Hongqin (陳紅琴)

Mr. Zhang Hong (張泓) (*appointed as non-executive Director on 23 May 2025*)

Mr. Zhang Weixin (張維鑫) (*ceased as non-executive Director on 23 May 2025*)

#### Independent Non-executive Directors

Mr. Jian Xigao (蹇錫高)

Mr. Hui Hung Kwan (許鴻群)

Mr. Xu Congli (徐從禮)

#### Supervisors

Ms. Ma Huifang (馬慧芳) (*Chairperson*)

Ms. Chen Jie (陳潔)

Mr. Shen Xiaoru (沈曉如)

The biographical information of the Directors and Supervisors are set out in the section headed “Directors, Supervisors and Senior Management” on pages 129 to 135 of this annual report.

### DISCLOSURE OF INFORMATION OF DIRECTORS, SUPERVISORS AND CHIEF EXECUTIVES OF THE COMPANY PURSUANT TO RULES 13.51(2) AND 13.51B(1) OF THE LISTING RULES

Save as disclosed in this report, there is no other change of information of Directors, Supervisors and chief executives of the Company during the Reporting Period which is required to be disclosed pursuant to Rules 13.51(2) and 13.51B(1) of the Listing Rules.

### DIRECTORS’ AND SUPERVISORS’ INTERESTS IN TRANSACTION, ARRANGEMENT OR CONTRACTS OF SIGNIFICANCE

The Group has not entered into any transaction agreement or contract of significance in which the Group’s Directors and Supervisors have direct or indirect material interests during the Reporting Period and the year ended 31 December 2025.

## REPORT OF THE DIRECTORS

### **CONTROLLING SHAREHOLDERS' INTERESTS IN CONTRACTS OF SIGNIFICANCE**

During the Reporting Period, the Company did not have a controlling shareholder (as defined under the Listing Rules).

### **DIRECTORS' INTERESTS IN COMPETING BUSINESS**

During the Reporting Period, none of the Directors or their respective associates (as defined under the Listing Rules) had engaged in or had any interest in any business which competes or may compete, either directly or indirectly, with the business of the Group.

### **EMOLUMENTS OF THE DIRECTORS AND THE FIVE HIGHEST PAID INDIVIDUALS**

The Remuneration Committee determines or makes recommendation to the Board (as case may be) on the remuneration and other benefits payable to the Directors and Supervisors by the Group. The Remuneration Committee regularly oversees the remuneration of all Directors and Supervisors to ensure that their remuneration and compensation are at an appropriate level. The Group maintains competitive remuneration packages with reference to the industry standard and according to the business development of the Group, and determines remuneration of the Directors and Supervisors based on their qualifications, experience and contributions, to attract and retain its Directors and Supervisors as well as to control costs.

Details of emoluments of Directors, Supervisors and the top five highest paid individuals are set out in note 8 and note 9 to the consolidated financial statements, respectively. For the year ended 31 December 2025, except for two of the non-executive Directors, Ms. Chen Hongqin and Mr. Zhang Hong, and one of the Supervisors, Mr. Shen Xiaoru, who did not receive remuneration from the Company, none of the Directors and the Supervisors have waived or agreed to waive any emoluments.

### **RETIREMENT AND EMPLOYEES' BENEFIT SCHEME**

Details on retirement and employees' benefit schemes of the Company are set out in note 6(b) to the consolidated financial statements.

### **PERMITTED INDEMNITY PROVISION**

No permitted indemnity provision was in force at any time during the Reporting Period and up to the date of this report for the benefit of any Director or Supervisor of the Company (whether made by the Company or otherwise), or any director or supervisor of an associated corporation of the Company (if made by the Company).

The Company has purchased appropriate liability insurance for its Directors and Supervisors which provides proper protection for the Directors and Supervisors.

## REPORT OF THE DIRECTORS

### INTERESTS AND SHORT POSITIONS OF THE DIRECTORS, SUPERVISORS AND CHIEF EXECUTIVES OF THE COMPANY IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATION

As of 31 December 2025, the interests and short positions of the Directors, the Supervisors and the chief executive of the Company in the Shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO, which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions in which he was deemed or taken to have under such provisions of the SFO), or which were required, pursuant to section 352 of the SFO, to be entered in the register maintained by the Company referred to therein, or which were required, pursuant to the Model Code contained in the Listing Rules, to be notified to the Company and the Stock Exchange were as follows:

| Name                                  | Class of Shares | Nature of Interest                 | Number of Shares held/ interested | Approximate percentage in Domestic Shares <sup>(3)</sup> | Percentage in total number of Shares <sup>(3)</sup> |
|---------------------------------------|-----------------|------------------------------------|-----------------------------------|----------------------------------------------------------|-----------------------------------------------------|
| Dr. Liang Dongke (梁棟科) <sup>(2)</sup> | Domestic Shares | Beneficial owner                   | 12,042,854 (L)                    | 16.78%                                                   | 6.84%                                               |
|                                       |                 | Interest of controlled corporation | 9,900,000 (L)                     | 13.79%                                                   | 5.63%                                               |
| Dr. Song Yuan (宋媛) <sup>(2)</sup>     | Domestic Shares | Interest of spouse                 | 21,942,854 (L)                    | 30.57%                                                   | 12.47%                                              |
| Mr. Lin Sen (林森)                      | Domestic Shares | Beneficial owner                   | 7,142,858 (L)                     | 9.95%                                                    | 4.06%                                               |
| Mr. Wang Ruiqin (王瑞琴)                 | Domestic Shares | Beneficial owner                   | 7,142,858 (L)                     | 9.95%                                                    | 4.06%                                               |

Notes:

(1) The letter "L" stands for long position.

(2) Dr. Song Yuan is the spouse of Dr. Liang Dongke. Under section 316(1)(a) of the SFO, Dr. Song Yuan is deemed to be interested in the equity interests held by Dr. Liang Dongke.

(3) The calculation is based on percentage of shareholding in a total of 176,000,000 Shares, which consist of 71,786,608 Domestic Shares and 104,213,392 H Shares as at 31 December 2025.

Save as disclosed above, as of 31 December 2025, to the best knowledge of the Board, none of the Directors, the Supervisors or chief executives of the Company had any interests or short positions in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be (i) notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which the Directors, the Supervisors and chief executives of the Company were taken or deemed to have under such provisions of the SFO); (ii) recorded in the register kept by the Company pursuant to Section 352 of the SFO; or (iii) notified to the Company and the Stock Exchange pursuant to the Model Code.



## REPORT OF THE DIRECTORS

### INTERESTS OF SUBSTANTIAL SHAREHOLDERS IN THE SHARES AND UNDERLYING SHARES

As of 31 December 2025, according to the register kept by the Company pursuant to Section 336 of the SFO and so far is known to, or can be ascertained after reasonable enquiry by the Directors, the following person/entity had an interests or short positions in the Shares and underlying Shares which would fall to be disclosed to the Company and the Stock Exchange pursuant to Divisions 2 and 3 of Part XV of the SFO, or be directly and indirectly interested in 5% or more of the nominal value of any class of share capital carrying rights to vote on all circumstances at general meetings of the Company (the interests in Shares and/or short positions, if any, disclosed herein are in addition to those disclosed in respect of the Directors, Supervisors and chief executive of the Company):

#### Interests in the Shares of the Company

| Name                                                                                                                                             | Class of Shares | Nature of Interest                 | Number of Shares held/interested | Approximate percentage in the respective class of share capital <sup>(1)</sup> | Percentage in total number of Shares <sup>(1)</sup> |
|--------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|------------------------------------|----------------------------------|--------------------------------------------------------------------------------|-----------------------------------------------------|
| Ningbo Huaige Taiyi Equity Investment Partnership (Limited Partnership)<br>(寧波懷格泰益股權投資合夥企業 (有限合夥))<br>("Ningbo Huaige Taiyi") <sup>(2)</sup>     | Domestic Shares | Beneficial owner                   | 9,843,750 (L)                    | 13.71%                                                                         | 5.59%                                               |
| Ningbo Huaige Gongxin Equity Investment Partnership (Limited Partnership)<br>(寧波懷格共信股權投資合夥企業 (有限合夥))<br>("Ningbo Huaige Gongxin") <sup>(2)</sup> | Domestic Shares | Interest of controlled corporation | 9,843,750 (L)                    | 13.71%                                                                         | 5.59%                                               |
| Ningbo Huaige Health Investment Management Partnership (Limited Partnership) (寧波懷格健康投資管理合夥企業 (有限合夥)) ("Ningbo Huaige Health") <sup>(2)</sup>     | Domestic Shares | Interest of controlled corporation | 9,843,750 (L)                    | 13.71%                                                                         | 5.59%                                               |

## REPORT OF THE DIRECTORS

| Name                                                                                                                                        | Class of Shares | Nature of Interest                 | Number of Shares held/ interested | Approximate percentage in the respective class of share capital <sup>(11)</sup> | Percentage in total number of Shares <sup>(11)</sup> |
|---------------------------------------------------------------------------------------------------------------------------------------------|-----------------|------------------------------------|-----------------------------------|---------------------------------------------------------------------------------|------------------------------------------------------|
| Mr. Wang Kai (王鐸) <sup>(2)</sup>                                                                                                            | Domestic Shares | Beneficial owner                   | 5,571,428 (L)                     | 7.76%                                                                           | 3.17%                                                |
|                                                                                                                                             |                 | Interest of controlled corporation | 9,843,750 (L)                     | 13.71%                                                                          | 5.59%                                                |
| Ms. Zhao Wei (趙威) <sup>(2)</sup>                                                                                                            | Domestic Shares | Interest of spouse                 | 15,415,178 (L)                    | 21.47%                                                                          | 8.76%                                                |
| Ms. Chen Saiying (陳賽英) <sup>(3)</sup>                                                                                                       | Domestic Shares | Interest of spouse                 | 7,142,858 (L)                     | 9.95%                                                                           | 4.06%                                                |
| Ms. Han Chunyan (韓春燕) <sup>(4)</sup>                                                                                                        | Domestic Shares | Interest of spouse                 | 7,142,858 (L)                     | 9.95%                                                                           | 4.06%                                                |
| Mr. Chen Xing (陳星)                                                                                                                          | Domestic Shares | Beneficial owner                   | 7,071,430 (L)                     | 9.85%                                                                           | 4.02%                                                |
| Ms. Han Xue (韓雪) <sup>(5)</sup>                                                                                                             | Domestic Shares | Interest of spouse                 | 7,071,430 (L)                     | 9.85%                                                                           | 4.02%                                                |
| Mr. Huang Chubin (黃楚彬) <sup>(6)</sup>                                                                                                       | Domestic Shares | Beneficial owner                   | 7,071,430 (L)                     | 9.85%                                                                           | 4.02%                                                |
| Ms. Li Xiuqun (李秀群) <sup>(6)</sup>                                                                                                          | Domestic Shares | Interest of spouse                 | 7,071,430 (L)                     | 9.85%                                                                           | 4.02%                                                |
| Ningbo Tongchuang Suwei Investment Partnership (Limited Partnership)<br>(寧波同創速維投資合夥企業 (有限合夥))<br>("Ningbo Tongchuang Suwei") <sup>(7)</sup> | Domestic Shares | Beneficial owner                   | 6,000,000 (L)                     | 8.36%                                                                           | 3.41%                                                |
| Mr. Chai Yanpeng (柴燕鵬) <sup>(7)</sup>                                                                                                       | Domestic Shares | Interest of controlled corporation | 6,000,000 (L)                     | 8.36%                                                                           | 3.41%                                                |
| Shanghai Kindly Enterprise Development Group Co., Ltd. (上海康德萊企業發展集團股份有限公司) ("KDL") <sup>(8)</sup>                                           | H Shares        | Beneficial owner                   | 42,857,142 (L)                    | 41.12%                                                                          | 24.35%                                               |

## REPORT OF THE DIRECTORS

| Name                                                                                   | Class of Shares | Nature of Interest                                                            | Number of Shares held/ interested | Approximate percentage in the respective class of share capital <sup>(11)</sup> | Percentage in total number of Shares <sup>(11)</sup> |
|----------------------------------------------------------------------------------------|-----------------|-------------------------------------------------------------------------------|-----------------------------------|---------------------------------------------------------------------------------|------------------------------------------------------|
| Shanghai Kindly Holding Group Co., Ltd. (上海康德萊控股集團有限公司) (“KDL Holding”) <sup>(8)</sup> | H Shares        | Interest of controlled corporation                                            | 42,857,142 (L)                    | 41.12%                                                                          | 24.35%                                               |
| Kindly Holding Co., Ltd. (康德萊控股有限公司) <sup>(8)</sup>                                    | H Shares        | Interest of controlled corporation                                            | 42,857,142 (L)                    | 41.12%                                                                          | 24.35%                                               |
| Shanghai Gongye Investment Co., Ltd. (上海共業投資有限公司) (“Gongye”) <sup>(8)</sup>            | H Shares        | Interest of controlled corporation                                            | 42,857,142 (L)                    | 41.12%                                                                          | 24.35%                                               |
| Mr. Zhang Xianmiao (張憲淼) <sup>(8)</sup>                                                | H Shares        | Interest of controlled corporation; interest jointly held with another person | 42,857,142 (L)                    | 41.12%                                                                          | 24.35%                                               |
| Ms. Zheng Aiping (鄭愛平) <sup>(8)</sup>                                                  | H Shares        | Interest of controlled corporation; interest jointly held with another person | 42,857,142 (L)                    | 41.12%                                                                          | 24.35%                                               |
| Mr. Zhang Wei (張偉) <sup>(8)</sup>                                                      | H Shares        | Interest of controlled corporation; interest jointly held with another person | 42,857,142 (L)                    | 41.12%                                                                          | 24.35%                                               |
| Ningbo Huaige Taiyi <sup>(2)</sup>                                                     | H Shares        | Beneficial owner                                                              | 12,494,250 (L)                    | 11.99%                                                                          | 7.10%                                                |
| Ningbo Huaige Gongxin <sup>(2)</sup>                                                   | H Shares        | Interest of controlled corporation                                            | 12,494,250 (L)                    | 11.99%                                                                          | 7.10%                                                |
| Ningbo Huaige Health <sup>(2)</sup>                                                    | H Shares        | Interest of controlled corporation                                            | 12,494,250 (L)                    | 11.99%                                                                          | 7.10%                                                |

## REPORT OF THE DIRECTORS

| Name                                                                         | Class of Shares | Nature of Interest                 | Number of Shares held/ interested | Approximate percentage in the respective class of share capital <sup>(11)</sup> | Percentage in total number of Shares <sup>(11)</sup> |
|------------------------------------------------------------------------------|-----------------|------------------------------------|-----------------------------------|---------------------------------------------------------------------------------|------------------------------------------------------|
| Mr. Wang Kai (王鐸) <sup>(2)</sup>                                             | H Shares        | Interest of controlled corporation | 12,494,250 (L)                    | 11.99%                                                                          | 7.10%                                                |
| Ms. Zhao Wei (趙威) <sup>(2)</sup>                                             | H Shares        | Interest of controlled corporation | 12,494,250 (L)                    | 11.99%                                                                          | 7.10%                                                |
| Central Huijin Investment Ltd. <sup>(9)</sup>                                | H Shares        | Interest of controlled corporation | 18,844,200 (L)                    | 18.08%                                                                          | 10.71%                                               |
| China Orient Asset Management (International) Holding Limited <sup>(9)</sup> | H Shares        | Interest of controlled corporation | 18,844,200 (L)                    | 18.08%                                                                          | 10.71%                                               |
| China Orient International Fund Management Limited <sup>(9)</sup>            | H Shares        | Interest of controlled corporation | 18,844,200 (L)                    | 18.08%                                                                          | 10.71%                                               |
| China Orient Multi-Strategy Fund <sup>(9)</sup>                              | H Shares        | Interest of controlled corporation | 13,742,000 (L)                    | 13.19%                                                                          | 7.81%                                                |
| China Orient Multi-Strategy Master Fund <sup>(9)</sup>                       | H Shares        | Beneficial owner                   | 13,742,000 (L)                    | 13.19%                                                                          | 7.81%                                                |
| OrbiMed Capital LLC <sup>(10)</sup>                                          | H Shares        | Investment manager                 | 9,000,000 (L)                     | 8.64%                                                                           | 5.11%                                                |
| Worldwide Healthcare Trust PLC <sup>(10)</sup>                               | H Shares        | Beneficial owner                   | 7,200,000 (L)                     | 6.91%                                                                           | 4.09%                                                |
| Mr. Ke Wei (柯偉)                                                              | H Shares        | Beneficial owner                   | 6,070,000 (L)                     | 5.82%                                                                           | 3.45%                                                |

## REPORT OF THE DIRECTORS

### Notes:

- (1) The letter “L” stands for long position.
- (2) To the best of the Directors’ knowledge, Ningbo Huaige Taiyi is a limited partnership established in the PRC and is owned as to 53.13% by Ningbo Huaige Gongxin as limited partner. Ningbo Huaige Health is the general partner of Ningbo Huaige Taiyi and Ningbo Huaige Gongxin. Mr. Wang Kai has 82.5% interest in Ningbo Huaige Health as a general partner. As such, under the SFO, each of Ningbo Huaige Gongxin, Ningbo Huaige Health, Mr. Wang Kai and Ms. Zhao Wei, the spouse of Mr. Wang Kai, is deemed to be interested in the equity interests held by Ningbo Huaige Taiyi.
- (3) Ms. Chen Saiying is the spouse of Mr. Lin Sen. Under section 316(1)(a) of the SFO, Ms. Chen Saiying is deemed to be interested in the equity interests held by Mr. Lin Sen.
- (4) Ms. Han Chunyan is the spouse of Mr. Wang Ruiqin. Under section 316(1)(a) of the SFO, Ms. Han Chunyan is deemed to be interested in the equity interests held by Mr. Wang Ruiqin.
- (5) Ms. Han Xue is the spouse of Mr. Chen Xing. Under section 316(1)(a) of the SFO, Ms. Han Xue is deemed to be interested in the equity interests held by Mr. Chen Xing.
- (6) Ms. Li Xiuqun is the spouse of Mr. Huang Chubin. Under section 316(1)(a) of the SFO, Ms. Li Xiuqun is deemed to be interested in the equity interests held by Mr. Huang Chubin.
- (7) To the best of the Directors’ knowledge, Ningbo Tongchuang Suwei is a limited partnership established in the PRC. Mr. Chai Yanpeng is the general partner of Ningbo Tongchuang Suwei. As such, under the SFO, Mr. Chai Yanpeng is deemed to be interested in the equity interests held by Ningbo Tongchuang Suwei.
- (8) To the best of the Directors’ knowledge, KDL Holding controls KDL as it owns more than one-third of the voting power at general meetings of KDL. KDL Holding is in turn controlled by each of Gongye and Kindly Holding Co., Ltd. as each of Gongye and Kindly Holding Co., Ltd. owns more than one-third of the voting power at general meetings of KDL Holding. Gongye is held as to 56.43% and Kindly Holding Co., Ltd. is wholly-owned by the Zhang Family (namely Mr. Zhang Xianmiao (張憲淼), Ms. Zheng Aiping (鄭愛平) and Mr. Zhang Wei (張偉)) as concert parties. As such, under the SFO, each of KDL Holding, Gongye, Kindly Holding Co., Ltd., Mr. Zhang Xianmiao, Ms. Zheng Aiping and Mr. Zhang Wei is deemed to be interested in the equity interests held by KDL.
- (9) To the best of the Directors’ knowledge, 13,742,000 H Shares held by China Orient Multi-Strategy Master Fund is controlled as to 100% by China Orient Multi-Strategy Fund, which is in turn controlled as to 100% by China Orient International Fund Management Limited, 100% of the voting power of which is controlled by China Orient Asset Management (International) Holding Limited. 5,102,200 H Shares held by China Orient Enhanced Income Fund is controlled as to 100% by China Orient International Fund Management Limited, 100% of the voting power of which is controlled by China Orient Asset Management (International) Holding Limited. China Orient Asset Management (International) Holding Limited is controlled as to 50% by Dong Yin Development (Holdings) Limited and 50% by Wise Leader Assets Ltd, which is in turn controlled as to 100% by Dong Yin Development (Holdings) Limited. Dong Yin Development (Holdings) Limited is controlled as to 100% by China Orient Asset Management Co. Ltd, which is in turn controlled as to 71.55% by Central Huijin Investment Ltd.. As such, under the SFO, each of Central Huijin Investment Ltd., China Orient International Fund Management Limited and China Orient Asset Management (International) Holding Limited is deemed to be interested in the equity interests held by China Orient Multi-Strategy Master Fund and China Orient Enhanced Income Fund.
- (10) Taking into account the 1,800,000 H Shares and 7,200,000 H Shares held by OrbiMed Partners Master Fund Limited and Worldwide Healthcare Trust PLC, respectively, pursuant to the cornerstone investment agreement as described under the section headed “Cornerstone Investors” in the Prospectus, OrbiMed Capital LLC is deemed to be interested in the above H Shares.
- (11) The calculation is based on the percentage of shareholding in a total of 176,000,000 Shares, which consist of 71,786,608 Domestic Shares and 104,213,392 H Shares as at 31 December 2025.



## REPORT OF THE DIRECTORS

### Substantial shareholders of other members of the Group

| Name                                                                                                             | Member of the Group                                                           | Nature of Interest | Approximate percentage held by the substantial shareholder |
|------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|--------------------|------------------------------------------------------------|
| Jiang Xiannan (姜賢男)                                                                                              | Shanghai Pukon Medical Instruments Co., Ltd. (上海璞康醫療器械有限公司)                   | Beneficial owner   | 15.0%                                                      |
| Chen Linling (陳臨凌)                                                                                               | Shanghai Healing Medical Instruments Co., Ltd. (上海翰凌醫療器械有限公司)                 | Beneficial owner   | 24.5%                                                      |
| Liang Dongke (梁棟科)                                                                                               | Shanghai Puhui Medical Instruments Co., Ltd (上海璞慧醫療器械有限公司) ("Shanghai Puhui") | Beneficial owner   | 21.0%                                                      |
| Ningbo Youtuo Enterprise Management Partnership (Limited Partnership)* (寧波優拓企業管理合夥企業 (有限合夥))                     | Shanghai Puhui                                                                | Beneficial owner   | 20.0%                                                      |
| Sun Peng (孫鵬)                                                                                                    | Shanghai Qimu Medical Instruments Co., Ltd. (上海七木醫療器械有限公司)                    | Beneficial owner   | 10.0%                                                      |
| Lin Peng (林鵬)                                                                                                    | Shanghai Pumei Medical Instruments Co., Ltd. (上海璞鎂醫療器械有限公司)                   | Beneficial owner   | 30.0%                                                      |
| Hengyi Enterprise Management (Wei Fang) Center (Limited Partnership)* (恆熠企業管理 (淮坊) 中心 (有限合夥))                    | Shanghai Pulin Medical Instruments Co., Ltd. (上海璞霖醫療器械有限公司)                   | Beneficial owner   | 35.0%                                                      |
| Ningbo Liufang Enterprise Management Partnership (Limited Partnership)* (寧波六方企業管理合夥企業 (有限合夥)) ("Ningbo Liufang") | Shanghai Puyue Medical Instruments Co., Ltd. (上海璞躍醫療器械有限公司)                   | Beneficial owner   | 40.0%                                                      |

## REPORT OF THE DIRECTORS

| Name                                                                                                 | Member of the Group                                                                                          | Nature of Interest                 | Approximate percentage held by the substantial shareholder |
|------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------------------------------|
| Ningbo Liufang                                                                                       | Zhuhai Puyue Medical Instruments Co., Ltd.* (珠海璞躍醫療器械有限公司)                                                   | Interest of controlled corporation | 40.0%                                                      |
| Xie Guozhu (謝國柱)                                                                                     | Shandong INT New Material Co., Ltd. (山東瑛盛新材料有限公司) (“ <b>INT New Material</b> ”)                              | Beneficial owner                   | 29.0%                                                      |
| Yang Tao (楊濤)                                                                                        | INT New Material                                                                                             | Beneficial owner                   | 20.0%                                                      |
| Shanghai Shurui Technology Co., Ltd.* (上海曙瑞科技有限公司)                                                   | Shanghai Taijiarui Medical Technology Co., Ltd.* (上海泰嘉瑞醫療科技有限公司) (“ <b>Shanghai Taijiarui</b> ”)             | Beneficial owner                   | 39.0%                                                      |
| Ningbo Zhuoguang Enterprise Management Partnership (Limited Partnership)* (寧波卓廣企業管理合夥企業 (有限合夥))      | Shanghai Taijiarui                                                                                           | Beneficial owner                   | 10.0%                                                      |
| Song Yuan (宋媛)                                                                                       | Shanghai INT Life Co., Ltd.* (上海瑛泰昇活商貿有限公司)                                                                  | Beneficial owner                   | 30.0%                                                      |
| Zhuhai Lingfeng Zunhe Investment Partnership Enterprise (Limited Partnership)* (珠海凌峰尊合投資合夥企業 (有限合夥)) | Zhuhai Purui Intelligent Manufacturing Co., Ltd.* (珠海璞瑞智能制造有限公司)                                             | Beneficial owner                   | 25.0%                                                      |
| Song Yuan (宋媛)                                                                                       | Shanghai INT Investment Management Co., Ltd.* (上海瑛泰投資管理有限公司) (“ <b>Shanghai INT Investment Management</b> ”) | Beneficial owner                   | 10.0%                                                      |
| Lin Sen (林森)                                                                                         | Shanghai INT Investment Management                                                                           | Beneficial owner                   | 10.0%                                                      |
| Wang Ruiqin (王瑞琴)                                                                                    | Shanghai INT Investment Management                                                                           | Beneficial owner                   | 10.0%                                                      |

## REPORT OF THE DIRECTORS

| Name                                                                                               | Member of the Group                                                                           | Nature of Interest                 | Approximate percentage held by the substantial shareholder |
|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|------------------------------------|------------------------------------------------------------|
| Shanghai Chenyue Weixin Medical Technology Co., Ltd.* (上海辰躍維新醫療科技有限公司) (“ <b>Chenyue Weixin</b> ”) | Hangzhou Weiqiang Medical Technology Co., Ltd.* (杭州唯強醫療科技有限公司) (“ <b>Hangzhou Weiqiang</b> ”) | Beneficial owner                   | 31.4%                                                      |
| Endonom Medical (Hong Kong) Co., Limited (“ <b>Endonom Medical</b> ”)                              | Hangzhou Weiqiang                                                                             | Beneficial owner                   | 13.9%                                                      |
| Chenyue Weixin                                                                                     | Hangzhou Weixi Medical Technology Co., Ltd.* (杭州唯浙醫療科技有限公司) (“ <b>Hangzhou Weixi</b> ”)       | Interest of controlled corporation | 31.4%                                                      |
| Endonom Medical                                                                                    | Hangzhou Weixi                                                                                | Interest of controlled corporation | 13.9%                                                      |

Save as disclosed above, as of 31 December 2025, to the best knowledge of the Directors, no other person had, or were deemed or taken to have interest or short position in the Shares or underlying Shares which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the registry kept by the Company pursuant to Section 336 of the SFO.

### DIRECTORS’ AND SUPERVISORS’ RIGHTS TO ACQUIRE SHARES OR DEBENTURES

No arrangement has been made by the Company or any of its subsidiaries for any Director or Supervisor to acquire benefits by means of the acquisition of Shares in or debentures of the Company or any other body corporate, and no rights to any share capital or debentures of the Company or any other body corporate were granted to any Director, Supervisor or their respective spouse or children under 18 years of age, nor were any such rights exercised during or at the end of the Reporting Period.

### SHARE INCENTIVE SCHEME

The Board resolved to adopt, and the Shareholders approved, the Share Incentive Scheme of granting no more than 5,000,000 Domestic Shares in the form of restricted share (“**RS**”) to no more than 100 employees of the Group. 2,500,000 Domestic Shares were allotted and issued to each of Dr. Liang Dongke and Share Incentive Platforms for administration of the Share Incentive Scheme. Grantees of the RS (the “**Grantees**”) (other than Dr. Liang Dongke) were admitted as limited partners of the Share Incentive Platforms, which are Jingning Int Chuangyuan Enterprise Management Partnership (Limited Partnership)\* (景寧瑛泰創源企業管理合夥企業（有限合夥）) (“**Int Chuangyuan**”) and Jingning Int Chuangqi Enterprise Management Partnership (Limited Partnership)\* (景寧瑛泰創啟企業管理合夥企業（有限合夥）) (“**Int Chuangqi**”).

## REPORT OF THE DIRECTORS

The Remuneration Committee may select eligible grantees amongst the Directors, Supervisors, senior management of the Group, and employees, which is subject to review and approval by the Board and the Supervisory Committee. The RS were granted to the Grantees at a price equivalent to RMB12.0 per Share. The Grantees shall be subject to certain vesting conditions and a lock-up period of sixty months from (a) the date of allotment of Shares to the Share Incentive Platforms or (b) the date of grant of the RS to the Grantee, whichever is later.

The Company has previously applied to the CSRC for allotment of 2,000,000 Domestic Shares (the **"First Installment"**) to Dr. Liang Dongke and the Share Incentive Platforms, namely Int Chuangyuan and Int Chuangqi pursuant to the Share Incentive Scheme. On 13 May 2022, the Company completed the registration for the First Installment with the CSDC. The total consideration for the grant price of RMB12.0 per Share for the First Installment has been paid by Dr. Liang Dongke and the Share Incentive Platforms.

The Company has applied to the CSRC and has received the CSRC's approval dated 17 October 2023 for the allotment and issuance of the remaining 3,000,000 Award Shares under the Share Incentive Scheme. For more details of the Share Incentive Scheme, please refer to the Company's announcements dated 21 September 2020, 17 May 2021, 19 August 2021, 16 May 2022 and 24 October 2023 and the circulars dated 6 November 2020 and 16 April 2021.

On 30 December 2022, the Board resolved to make certain amendments to the Share Incentive Scheme in light of the Company's proposed adjustment to the performance target provision of the Share Incentive Scheme taking into account the ongoing impact of COVID-19 on the production and operation of the Company in 2022, and the amendments to the Listing Rules to implement the proposals of the "Consultation Conclusions on Proposed Amendments to Listing Rules relating to Share Schemes of Listed Issuers and Housekeeping Rule Amendment" published by the Stock Exchange on 29 July 2022 (the **"New Chapter 17"**), subject to the Shareholders' approval. The Board proposed to seek approval from the Shareholders, to among other things, (i) amend the performance target provision of the Share Incentive Scheme in order to extend the Review Period (as defined under the Share Incentive Scheme) to the fourth financial year ended 31 December 2023 and (ii) bring the Share Incentive Scheme in alignment with the New Chapter 17 of the Listing Rules and make certain minor housekeeping amendments to the Share Incentive Scheme for the purpose of clarifying existing practice and making consequential amendments (the **"Amendments to the Share Incentive Scheme"**). The Amendments to the Share Incentive Scheme was approved by the Shareholders at the annual general meeting held on 18 May 2023. The Board proposed to seek approval from the Shareholders to amend the scheme terms of the Share Incentive Scheme are silent as to whether the RS lapsed due to voluntary withdrawal by the relevant grantees due to inability to pay purchase price notwithstanding of achieving the performance assessment targets and meeting the vesting conditions should be classified as "cancelled" or "lapsed". The scheme terms of the Share Incentive Scheme are also vague as to the repurchase price payable by the general partner of the Share Incentive Platforms in order to repurchase the RS lapsed due to voluntary withdrawal by the relevant grantees due to inability to pay purchase price (the **"Amendments to Scheme Terms"**). The Amendments to Scheme Terms was approved by the Shareholders at the AGM held on 23 May 2025. For more details, please refer to the Company's announcements dated 30 December 2022, 18 May 2023, 4 December 2024 and 23 May 2025, the circulars dated 14 April 2023 and 8 May 2025 and the supplemental circular dated 3 May 2023.

The principal terms of the Share Incentive Scheme are set out below:

## REPORT OF THE DIRECTORS

### ***Purpose of the Share Incentive Scheme***

The purpose of the Share Incentive Scheme is to further establish and improve the incentive mechanism of the Company, fully mobilize the enthusiasm of the Company's management personnel and core backbone personnel at all levels, continuously introduce various excellent technological and senior management talents, and promote the realization of the Company's overall strategic goals at the same time, under the premise of fully protecting the interests of shareholders and pursuant to the current relevant laws and regulations, the Listing Rules and the Articles etc.

### ***Lock-up Period***

RS granted under the Share Incentive Scheme are subject to a lock-up period of 60 months. The lock-up period for the 2,000,000 Domestic Shares granted in the first phase of the Share Incentive Scheme is 60 months commencing from the date of completion of the registration of the granted shares with the CSDC. The lock-up period for the 3,000,000 Shares granted subsequently is the same as that of the first grant, and the unlocking date is the same as that of the first grant.

### ***Maximum Entitlement of Each Grantee***

Where any grant of Domestic Shares to a Grantee would result in the Shares issued and to be issued in respect of all options and awards granted to such grantee (excluding any options and awards lapsed in accordance with the terms of the Share Incentive Scheme or any other share schemes) in the 12-month period up to and including the date of such grant representing in aggregate over 1% of the total issued Shares, such grant must be separately approved by the Shareholders at the general meeting, with such grantee and his/her close associates (or associate if the grantee is a connected person) abstaining from voting, and the Company must send a circular to the Shareholders.

The Board proposed to seek approval from the Shareholders to increase Dr. Liang's individual limit (through the Share Incentive Platforms) from 83,400 RS to 1,000,000 RS ("**Dr. Liang's Individual Limit**"). Dr. Liang's Individual Limit was approved by the Shareholders at the AGM held on 23 May 2025. For more details, please refer to the Company's announcements dated 4 December 2024, 13 December 2024 and 23 May 2025, and the circular dated 8 May 2025.

### ***Determination Basis of Grant Price***

On the basis of completion of financial auditing and assets evaluation, and under the principle that the issuance price shall not be lower than the net assets per share of the Company as of 31 December 2019, taking into account the actual cost factors such as amount of capital contribution required to be paid by the grantee in order to acquire the relevant RS and tax obligations etc., the Company decided to determine the grant price of the RS to be RMB12.0 per Share, and calculate the price of each partnership interest based on the total interest of the employee shareholding platform.

### ***Remaining Life of the Share Incentive Scheme***

The Share Incentive Scheme will expire at the 10th anniversary of the date when the Share Incentive Scheme was approved at the extraordinary general meeting of the Company on 17 December 2020. As at 31 December 2025, the remaining life of the Share Incentive Scheme is approximately 5 years.



## REPORT OF THE DIRECTORS

### Total Number of Shares Available for Issue

As at the date of this annual report, the total number of Shares available for issue under the Share Incentive Scheme was nil, representing 0.00% of the issued Shares (excluding treasury shares) of the Company, because all 5,000,000 Domestic Shares in the form of RS under the Share Incentive Scheme have been fully granted and issued.

Details of the RS granted under the Share Incentive Scheme are set out below:

| Name of Grantee  | Category of Grantee          | Date of Grant  | Lock-up Period <sup>(1)</sup> | Exercise Period                             | Vesting Period | Number of RS         |                                     |                                        |                                       |                                               |           | As at 31 December 2025 | Fair Value of the Award as at the Date of Grant |
|------------------|------------------------------|----------------|-------------------------------|---------------------------------------------|----------------|----------------------|-------------------------------------|----------------------------------------|---------------------------------------|-----------------------------------------------|-----------|------------------------|-------------------------------------------------|
|                  |                              |                |                               |                                             |                | As at 1 January 2025 | Granted during the Reporting Period | Attributed during the Reporting Period | Cancelled during the Reporting Period | Lapsed/ Forfeited during the Reporting Period |           |                        |                                                 |
| Dr. Liang Dongke | Director and general manager | 19 August 2021 | 60 months from 13 May 2022    | 12 months after obtaining the CSRC approval | Nil            | 3,384,300            | Nil                                 | Nil                                    | Nil                                   | Nil                                           | 3,384,300 | RMB12.0                | RMB14.81                                        |
| Mr. Lin Sen      | Director                     | 19 August 2021 | 60 months from 13 May 2022    | 12 months after obtaining the CSRC approval | Nil            | 141,600              | Nil                                 | Nil                                    | Nil                                   | Nil                                           | 141,600   | RMB12.0                | RMB14.81                                        |
| Dr. Song Yuan    | Director                     | 19 August 2021 | 60 months from 13 May 2022    | 12 months after obtaining the CSRC approval | Nil            | 141,600              | Nil                                 | Nil                                    | Nil                                   | Nil                                           | 141,600   | RMB12.0                | RMB14.81                                        |
| Mr. Wang Ruiqin  | Director                     | 19 August 2021 | 60 months from 13 May 2022    | 12 months after obtaining the CSRC approval | Nil            | 100,000              | Nil                                 | Nil                                    | Nil                                   | Nil                                           | 100,000   | RMB12.0                | RMB14.81                                        |
| Others           | Employees                    | 19 August 2021 | 60 months from 13 May 2022    | 12 months after obtaining the CSRC approval | Nil            | 1,232,500            | Nil                                 | Nil                                    | Nil                                   | Nil                                           | 1,232,500 | RMB12.0                | RMB14.81                                        |

Note:

- (1) Pursuant to the Share Incentive Scheme, during the lock-up period, if the domestic shares of the Company are listed on a stock exchange, the shares or partnership interest acquired by the grantees through the Share Incentive Scheme shall not be transferred upon the listing of the domestic shares of the Company, and the lock-up period will be extended until the expiry of 36 months of the listing of the Company's domestic shares (or the lock-up period after the listing of the domestic shares pursuant to the latest laws and regulations at that time).

As at 1 January 2025 and at 31 December 2025, the total number of awards available for grant under the scheme mandate was nil and nil, respectively, because all 5,000,000 Domestic Shares in the form of RS under the Share Incentive Scheme had been fully granted and issued.

The number of Shares that may be issued in respect of awards granted under all schemes of the Company during the Reporting Period divided by the weighted average number of Shares in issue (excluding treasury shares) for the Reporting Period is 0.00%.

## REPORT OF THE DIRECTORS

### 2023 SHARE INCENTIVE SCHEME

On 29 August 2023, the Board resolved to adopt the 2023 Share Incentive Scheme of granting no more than 5,000,000 Domestic Shares in the form of RS representing 2.98% of the Company's then total issued Shares of 168,000,000 Shares and 2.84% of the total Shares after the Company completes the aforesaid direct issuance of 5,000,000 Domestic Shares (including 3,000,000 Shares under the Share Incentive Scheme are issued on 6 November 2023). The grantees of the 2023 Share Incentive Scheme include certain Directors and senior management of the Company, general manager and core management personnel of the subsidiaries of the Company. The Shareholders approved the 2023 Share Incentive Scheme at the extraordinary general meeting of the Company held on 19 December 2023. For further details, please refer to the Company's announcements dated 29 August 2023, 24 November 2023 and 29 November 2023, the circular dated 15 October 2023 and the supplemental circular dated 29 November 2023.

The Company has applied to the CSRC and has received the CSRC's approval dated 13 March 2024 for the allotment and issuance of 5,000,000 new Domestic Shares under the 2023 Share Incentive Scheme. For more details, please refer to the Company's announcement dated 15 March 2024.

The Board proposed to seek approval from the Shareholders to amend the scheme terms of the 2023 Share Incentive Scheme are silent as to whether the RS lapsed due to voluntary withdrawal by the relevant grantees due to inability to pay purchase price notwithstanding of achieving the performance assessment targets and meeting the vesting conditions should be classified as "cancelled" or "lapsed" (the "**Amendments to 2023 Share Incentive Scheme**"). The Amendments to 2023 Share Incentive Scheme was approved by the Shareholders at the AGM held on 23 May 2025. For more details, please refer to the Company's announcements dated 4 December 2024 and 23 May 2025 and the circular dated 8 May 2025.

The principal terms of the 2023 Share Incentive Scheme are set out below:

#### **Purpose of the 2023 Share Incentive Scheme**

The purpose of the 2023 Share Incentive Scheme is to further establish and improve the incentive mechanism of the Group, fully mobilize the enthusiasm of the Group's management personnel, continuously introduce various excellent senior management talents and promote the realization of the Group's overall strategic goals under the premise of fully protecting the interests of Shareholders and pursuant to the current relevant laws and regulations, the Listing Rules and the Articles etc.

#### **Lock-up Period**

The shares obtained by the employees under the 2023 Share Incentive Scheme will be subject to a lock-up period of 60 months (the "**Lock-up Period**") commencing from the date of grant as approved by the Board. If the 2023 Share Incentive Scheme will adopt the approach of issuance in installments, then the Shares to be issued in subsequent installments will be subject to the same Lock-up Period as that of the shares to be issued in the first installment. The Lock-up Period aligns with the Scheme's purpose of promoting the realization of the Company's overall strategic goals and protecting the interests of shareholders.

## REPORT OF THE DIRECTORS

### **Maximum Entitlement of Each Grantee**

Where any grant of Domestic Shares to a Grantee would result in the Shares issued and to be issued in respect of all options and awards granted to such grantee (excluding any options and awards lapsed in accordance with the terms of the 2023 Share Incentive Scheme or any other share schemes) in the 12-month period up to and including the date of such grant representing in aggregate over 1% of the total issued Shares, such grant must be separately approved by the Shareholders at the general meeting, with such grantee and his/her close associates (or associate if the grantee is a connected person) abstaining from voting, and the Company must send a circular to the Shareholders.

Where any grant of Domestic Shares to a grantee that is a Director (other than an independent non-executive Director) or chief executive of the Company, or any of their associates would result in the Shares issued and to be issued in respect of all awards granted (excluding any awards lapsed in accordance with the terms of the scheme) to such person in the 12-month period up to and including the date of such grant, representing in aggregate over 0.1% of the relevant class of Shares in issue, such further grant of awards must be approved by the Shareholders at general meeting, with such grantee, his/her associates and all core connected persons of the Company abstaining from voting in favour at such general meeting.

### **Vesting Period**

The restricted shares granted under the 2023 Share Incentive Scheme will vest immediately on the date of grant. The scheme does not impose a vesting period with regard to the restricted shares granted under the 2023 Share Incentive Scheme in order to provide more incentives for them to achieve their respective performance targets and make long-term contribution to the development of the Company. Considering that such vesting arrangements are appropriate for retaining, incentivizing, rewarding, remunerating and compensating valuable employees and the restricted shares granted under the 2023 Share Incentive Scheme will be subject to a total vesting and holding period (i.e., the Lock-up Period) of more than 12 months, the Remuneration Committee is of the view that such arrangement with no vesting period is justifiable and aligns with the purposes of the scheme.

### **Determination Basis of Grant Price**

On the basis of completion of financial auditing and assets evaluation, and under the principle that the issuance price shall not be lower than the net assets per share of the Company as of 31 December 2022, taking into account the actual cost factors such as amount of capital contribution required to be paid by the grantee in order to acquire the relevant restricted shares and tax obligations etc., the Company decided to determine the grant price of the restricted shares to be RMB12.0 per Domestic Share, and calculate the price of each partnership interest based on the total interest of the employee shareholding platform.

### **Remaining Term of the 2023 Share Incentive Scheme**

The validity period of the 2023 Share Incentive Scheme commences from the date when it is approved at the extraordinary general meeting on 19 December 2023 to the date when all RS granted under the 2023 Share Incentive Scheme are unlocked or repurchased and cancelled, the longest period of which shall not exceed ten (10) years. As at 31 December 2025, the remaining term of the 2023 Share Incentive Scheme is approximately 8 years.

### **Total Number of Shares Available for Issue**

As at the date of this annual report, the total number of Shares available for issue under the 2023 Share Incentive Scheme was nil, representing 0.00% of the issued Shares (excluding treasury shares) of the Company because all 5,000,000 Domestic Shares in the form of RS under the 2023 Share Incentive Scheme have been fully granted and issued.

## REPORT OF THE DIRECTORS

Details of the RS granted under the 2023 Share Incentive Scheme are set out below:

| Name of Grantee  | Category of Grantee          | Date of Grant | Lock-up period                   | Exercise Period                             | Vesting Period | As at 1 January 2025 | Granted during the Reporting Period | Attributed during the Reporting Period | Cancelled during the Reporting Period | Lapsed/ Forfeited during the Reporting Period | As at 31 December 2025 | Grant price | Fair Value of the Award as at the Date of Grant |
|------------------|------------------------------|---------------|----------------------------------|---------------------------------------------|----------------|----------------------|-------------------------------------|----------------------------------------|---------------------------------------|-----------------------------------------------|------------------------|-------------|-------------------------------------------------|
| Dr. Liang Dongke | Director and general manager | 19 March 2024 | 60 months from the date of grant | 12 months after obtaining the CSRC approval | Nil            | 1,760,000            | Nil                                 | Nil                                    | Nil                                   | Nil                                           | 1,760,000              | RMB12.0     | RMB16.85                                        |
| Mr. Lin Sen      | Director                     | 19 March 2024 | 60 months from the date of grant | 12 months after obtaining the CSRC approval | Nil            | 300,000              | Nil                                 | Nil                                    | Nil                                   | Nil                                           | 300,000                | RMB12.0     | RMB16.85                                        |
| Dr. Song Yuan    | Director                     | 19 March 2024 | 60 months from the date of grant | 12 months after obtaining the CSRC approval | Nil            | 300,000              | Nil                                 | Nil                                    | Nil                                   | Nil                                           | 300,000                | RMB12.0     | RMB16.85                                        |
| Mr. Wang Ruiqin  | Director                     | 19 March 2024 | 60 months from the date of grant | 12 months after obtaining the CSRC approval | Nil            | 100,000              | Nil                                 | Nil                                    | Nil                                   | Nil                                           | 100,000                | RMB12.0     | RMB16.85                                        |
| Others           | Employees                    | 19 March 2024 | 60 months from the date of grant | 12 months after obtaining the CSRC approval | Nil            | 2,540,000            | Nil                                 | Nil                                    | Nil                                   | Nil                                           | 2,540,000              | RMB12.0     | RMB16.85                                        |

As at 1 January 2025 and 31 December 2025, the total number of awards available for grant under the scheme mandate was nil and nil, respectively, because all 5,000,000 Domestic Shares in the form of RS under the 2023 Share Incentive Scheme had been fully granted and issued.

The number of Shares that may be issued in respect of awards granted under all schemes of the Company during the Reporting Period divided by the weighted average number of Shares in issue (excluding treasury shares) for the Reporting Period is 0.00%.

### H SHARE AWARD AND TRUST SCHEME

References are made to the announcements of the Company dated 18 March 2022 and 16 May 2022 and the circular of the Company dated 11 April 2022 in relation to, among others, the adoption of the H Share Award and Trust Scheme. The adoption of H Share Award and Trust Scheme was approved by the Shareholders at the Company's annual general meeting held on 16 May 2022. For the principal terms of the H Share Award and Trust Scheme, please refer to the circular of the Company dated 11 April 2022. The H Share Award and Trust Scheme involves no issue of new shares or granting of option for any new securities of the Company. The H Share Award and Trust Scheme constitutes a share scheme involving existing shares under Chapter 17 of the Listing Rules as effective since 1 January 2023.

## REPORT OF THE DIRECTORS

During the Reporting Period, the trustee of the H Share Award and Trust Scheme repurchased 163,600 H Shares on the Stock Exchange to satisfy the grant of awards pursuant to the H Share Award and Trust Scheme. No awards was granted as at 31 December 2025 under the H Share Award and Trust Scheme.

The principal terms of the H Share Award and Trust Scheme are set out below:

The purposes of the H Share Scheme are: (i) to attract, motivate and retain skilled and experienced personnel to strive for the future development and expansion of the Group by providing them with the opportunity to own equity interests in the Company; (ii) to deepen the reform on the Company's remuneration system and to develop and constantly improve the interests balance mechanism among the Shareholders, the operational and executive management; and (iii) to (a) recognize the contributions of the leadership of the Company including the Directors; (b) encourage, motivate and retain the leadership of the Company whose contributions are beneficial to the continual operation, development and long-term growth of the Group; and (c) provide additional incentive for the leadership of the Company and long standing employee by aligning the interests of the leadership of the Company to those of the Shareholders and the Group as a whole.

Eligible participant who may participate in the H Share Scheme include any full-time PRC or non-PRC employee of any members of the Group, who is a Director (other than independent non-executive Directors), Supervisor, senior management, key operating team member, employee, or, a consultant of the Group.

Subject to the H Share Scheme Rules, the maximum number of H Shares that will be acquired by the Trustee through on-market transactions from time to time at the prevailing market price is 10,420,000 H Shares, which accounts for approximately 4.93% of the Company's total issued Shares (excluding treasury shares) as at the date of this annual report.

Upon approval by the Board or the delegatee, and subject to the vesting conditions set out in the H Share Scheme Rules, all awards under the H Share Scheme shall be vested in multiple tranches as specified in the award letter. The specific commencement and duration of each vesting period and the actual vesting amount of the award granted to a selected participant for the respective vesting periods shall be specified in the award letter approved by the Board or the delegatee.

If the award is vested in the form of award shares, the selected participant shall assume the grant cost for accepting the award shares, namely the grant cost (the product of the grant price of the award shares on the grant date multiplied by the number of award shares granted to a selected participant by the Board of Delegatee (subject to the final determination by the Board or the delegatee), shall be deducted from the actual selling price of the award shares.

### Total Number of Shares Available for Issue

Subject to the terms of the H Share Award and Trust Scheme, the maximum size of the H Share Award and Trust Scheme shall be the maximum number of H Shares that will be acquired by the trustee appointed by the Company (the "Trustee") through on-market transactions from time to time at the prevailing market price, and at any case being 10,420,000 H Shares, which accounts for approximately 4.93% of the Company's total share capital as at the date of this annual report.

### Maximum Entitlement of Each Participant

The total number of non-vested Award Shares granted to the participants under the H Share Award and Trust Scheme shall not exceed 1% of the total number of Shares issued by the Company from time to time.



## REPORT OF THE DIRECTORS

### Purchase Price and Basis of Determination

The source of the Award Shares under the H Share Award and Trust Scheme shall be H Shares to be acquired by the Trustee through on-market transactions at the prevailing market price in accordance with the instructions of the Company and the relevant provisions of the H Share Award and Trust Scheme. The Board may specify in the instructions given to the Trustee with respect to the acquisition of H Shares any conditions or terms, including without limitation, the specified price or range of prices for the acquisition, the maximum amount of funds to be used for the acquisition, and/or the maximum number of H Shares to be acquired. The Company shall as soon as reasonably practicable, for the purposes of satisfying the grant of Awards, transfer to the Trust the necessary funds and instruct the Trustee to acquire H Shares through on-market transactions at the prevailing market price. The Trustee shall as soon as reasonably practicable thereafter proceed to acquire such number of H Shares as instructed by the Company on market at the prevailing market price.

### Remaining Term of the H Share Award and Trust Scheme

The H Share Award and Trust Scheme will expire on the 10th anniversary of 16 May 2022 when it was adopted at the annual general meeting of the Company held on 16 May 2022. As at 31 December 2025, the remaining term of the H Share Award and Trust Scheme is approximately 6 years.

## CONNECTED TRANSACTIONS

### Continuing Connected Transactions

During the year ended 31 December 2025, details of the Group's continuing connected transaction subject to the reporting, annual review, announcement requirements are set out as follows:

| Continuing connected transaction                       | Date           | Connected person | Description and purpose of the transaction                                                                                                        | Annual cap for the year ended 31 December 2025 | Actual transaction value for the year ended 31 December 2025 |
|--------------------------------------------------------|----------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|--------------------------------------------------------------|
| 2025–2027 Sales Framework Agreement (as defined below) | 19 August 2024 | KDL              | Sale of certain intervention medical devices, medical accessories and molds by the Company to KDL and/or its subsidiaries or associated companies | RMB20.00 million                               | RMB12.73 million                                             |

The detailed terms of the non-exempt continuing connected transaction mentioned above are as follows:

### 2025–2027 Sales Framework Agreement

Reference is made to the announcement of the Company dated 19 August 2024 and the supplemental announcement of the Company dated 20 September 2024. As the 2022 Medical Accessories and Molds Sales Framework Agreement was expected to expire on 31 December 2024, the Board resolved to enter into the sales framework agreement dated 19 August 2024 by and between the Company and KDL (the **“2025–2027 Sales Framework Agreement”**) to update and renew the 2022 Medical Accessories and Molds Sales Framework Agreement for a term of three years effective from 1 January 2025, the principal terms of which are set out as follows:

- (i) the Group will sell to KDL and/or its subsidiaries or associated companies (the **“Purchaser”**) certain medical accessories and molds manufactured by the Group;

## REPORT OF THE DIRECTORS

- (ii) with respect to specific product requests that may be identified in the future, the Group and the Purchaser will enter into separate individual agreements or work orders to provide for the specific terms and conditions according to the principles; and
- (iii) unless agreed by both parties after arm's length negotiations and with reference to the market prices, quantities, delivery methods of the medical accessories and/or molds and historical transaction amounts, purchase price for the medical accessories and/or molds shall be calculated according to the price list which had been determined on a cost-plus basis and as set out in the Medical Accessories and Molds Sales Framework Agreement. Such prices shall be no less favourable than prices at which the Group charges independent third parties in comparable transactions; and
- (iv) the 2025–2027 Sales Framework Agreement is effective from 1 January 2025 to 31 December 2027 and may be renewed conditional on the fulfillment of the relevant requirements under the relevant laws, regulations and the Listing Rules.

### **Annual caps**

For the year ended 31 December 2025, the annual transaction amount under the 2025–2027 Sales Framework Agreement shall not exceed RMB20.00 million.

During the Reporting Period, the transaction amount received/receivable by the Group from the Purchaser under the 2025–2027 Sales Framework Agreement was RMB12.73 million.

### **Review by and confirmation of independent non-executive Directors of the Company**

The independent non-executive Directors have reviewed the above continuing connected transactions, and after due and careful enquiry with the management of the Group, confirmed that such transactions were:

- (i) carried out in the ordinary and usual course of business of the Group;
- (ii) made on normal commercial terms or better; and
- (iii) carried out according to the terms in the relevant transaction agreements, which are fair and reasonable, and in the interests of the Shareholders as a whole.

The independent non-executive Directors are satisfied that they have received and reviewed sufficient information to give the confirmations above.

### **Confirmation of the auditor**

The Company's auditor was engaged to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued an unqualified letter containing the findings and conclusions in respect of the above mentioned continuing connected transactions in accordance with Rule 14A.56 of the Listing Rules. A copy of the auditor's letter has been provided by the Company to the Stock Exchange.

## REPORT OF THE DIRECTORS

The auditor of the Company had informed the Board and confirmed nothing has come to their attention that cause them to believe that the continuing connected transactions:

- (i) have not been approved by the Board;
- (ii) are not carried out in accordance with the pricing policies of the Group in all material respects;
- (iii) are not carried out in accordance with the related transaction agreement in any material respects; and
- (iv) exceed the relevant annual caps as set by the Company.

In respect of the above mentioned non-exempt connected transactions, the Directors also confirmed that the Company has complied with the disclosure requirements under Chapter 14A of the Listing Rules.

During the Reporting Period, there was no connected transaction or continuing connected transaction of the Group which has to be disclosed in accordance with the Listing Rules, save as disclosed in this report.

### MATERIAL RELATED PARTY TRANSACTIONS

Save as disclosed in the paragraph headed “Connected Transactions” in this annual report, the related party transactions as set out in note 31 to the consolidated financial statements are not regarded as connected transactions or were exempt from reporting, announcement and Shareholders’ approval requirements under the Listing Rules.

### PRE-EMPTIVE RIGHTS

There is no provision for the pre-emptive rights in the Articles or under the laws of the PRC being the jurisdiction in which the Company was incorporated, which would oblige the Company to offer new Shares on a pro-rata basis to its existing Shareholders.

### PURCHASE, SALE, REDEMPTION OR CANCELLATION OF LISTED SECURITIES

During the Reporting Period, the trustee of the H Share Award and Trust Scheme repurchased 163,600 H shares on the Stock Exchange to satisfy the grant of awards pursuant to the H Share Award and Trust Scheme. No awards was granted as at 31 December 2025 under the H Share Award and Trust Scheme. As at 31 December 2025, there is no treasury shares (as defined under the Listing Rules) held by the Company. Save as disclosed above, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company’s listed securities (including sale of treasury shares) during the Reporting Period.

### EQUITY-LINKED AGREEMENT

Save as disclosed in the paragraphs headed “Share Incentive Scheme”, “2023 Share Incentive Scheme” and “H Share Award and Trust Scheme” above, the Company had not entered into any equity-linked agreement for the year ended 31 December 2025, nor did any equity-linked agreement subsist as at 31 December 2025.

### BANK BORROWINGS

As at 31 December 2025, the Group’s loan of approximately RMB689.77 million was borrowed from banks in the PRC, as compared to approximately RMB227.26 million as at 31 December 2024. As such, the gearing ratio is 34.29% (2024: 13.64%).

## REPORT OF THE DIRECTORS

### DONATIONS

For the year ended 31 December 2025, the Group donated RMB20,000.00 to Shanghai Charity Federation Jiading District Representative Office and RMB60,000.00 for the charity activity of “Beloved under the Blue Sky”.

### MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed for the year ended 31 December 2025.

### CORPORATE GOVERNANCE

The Company is committed to maintaining high standards of corporate governance practices. Save for the deviation from code provision C.2.1 of Part 2 of the CG Code as disclosed in the section headed “Corporate Governance Report” below, the Board is of the opinion that the Company has complied with the applicable code provisions under the CG Code throughout the Reporting Period. Principal corporate governance practices adopted by the Company are set out in the section headed “Corporate Governance Report” on pages 46 to 59 of this annual report.

### SUFFICIENCY OF PUBLIC FLOAT

According to the information that is publicly available to the Company and within the knowledge of the Board, as at the date of this annual report, the Company has maintained the public float as required under the Listing Rules.

### CONTINUING DISCLOSURE OBLIGATIONS PURSUANT TO THE LISTING RULES

The Company does not have any other disclosure obligations under Rules 13.20, 13.21 and 13.22 of the Listing Rules.

### CLOSURE OF THE REGISTER OF MEMBERS

For the purpose of determining the entitlement to attend and vote at the AGM, the register of members of the Company will be closed from Tuesday, 28 April 2026 to Thursday, 28 May 2026, both days inclusive, during which period no transfer of Shares will be effected. In order to determine the identity of the Shareholders who are entitled to attend and vote at the AGM, all share transfer documents accompanied by the relevant share certificates must be lodged with the Company’s H Share Registrar in Hong Kong, Computershare Hong Kong Investor Services Limited at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong (for the holders of H Shares), or the Company’s registered office at Block 2, No. 925 Jin Yuan Yi Road, Jiading District, Shanghai, the PRC (for the holders of Domestic Shares), by no later than 4:30 pm on Monday, 27 April 2026. The record date for determining the entitlement to attend and vote at the AGM is Thursday, 28 May 2026.

For the purpose of determining the identity of the Shareholders who are entitled to receive the Proposed Final Dividend, the register of members of the Company will be closed from Friday, 5 June 2026 to Wednesday, 10 June 2026, both days inclusive, during which period no transfer of shares of the Company will be effected. All transfer accompanied by the relevant share certificates must be lodged with the Company’s H share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong (for holders of H shares), or the Company’s registered office at Block 2, No. 925 Jin Yuan Yi Road Jiading District, Shanghai, PRC (for holders of domestic shares), no later than 4:30 p.m. on Thursday, 4 June 2026.

## REPORT OF THE DIRECTORS

### COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

There was no incident of non-compliance with relevant laws and regulations that had a significant impact on the Group during the Reporting Period.

### MATERIAL EVENTS AFTER THE REPORTING PERIOD

#### Placing of New H Shares

References are made to the announcements of the Company dated 14 January 2026 and 22 January 2026 in relation to the placing of new H shares under the general mandate. On 22 January 2026, the Company completed the placing of 35,200,000 new H shares under the general mandate at the placing price of HK\$26.00 per placing share (the “Placing”). Immediately upon completion of the placing and as at the date of this annual report, the total number of issued shares of the Company was 211,200,000 shares, comprising 139,413,392 H shares and 71,786,608 domestic shares. The gross proceeds and net proceeds (after deducting the Placing commission and other relevant costs and expenses of the Placing) from the Placing, are approximately HK\$915.20 million and HK\$884.31 million, respectively. As disclosed in the announcements, such net proceeds are currently intended to be applied as follows: (a) approximately 56.54% or HK\$500.00 million for funding the Company’s continued expansion of product portfolios through investment and potential acquisition in the medical devices industry; (b) approximately 23.75% or HK\$210.00 million for repayment of existing interest-bearing bank borrowings; and (c) approximately 19.71% or HK\$174.31 million for the Company’s working capital and other general corporate purposes including staff costs and day-to-day operational expenses. The net proceeds from the Placing are expected to be fully utilized by 2027.

Save as disclosed above, there were no other significant events after the Reporting Period.

### AUDITORS

KPMG and KPMG Huazhen LLP had been appointed as the international and domestic auditors of the Company in respect of the financial statements for the years ended 31 December 2023, 2024 and 2025 prepared in accordance with HKFRS and PRC GAAP, respectively. KPMG and KPMG Huazhen LLP will, being eligible, offer themselves for re-appointments as the auditors of the Company at the forthcoming AGM. These financial statements were prepared in accordance with HKFRS and have been audited by KPMG. There was no change in the auditors of the Company in the preceding three years.

By order of the Board  
**Shanghai INT Medical Instruments Co., Ltd.\***  
上海瑛泰醫療器械股份有限公司  
**Dr. Liang Dongke**  
Chairman

Shanghai, the PRC  
27 March 2026



## REPORT OF THE SUPERVISORY COMMITTEE

The Supervisory Committee, in compliance with the relevant requirements of the Company Law of the PRC and the Articles, has conducted its work in accordance with the fiduciary principle, and has taken up an active role to work seriously and with diligence to protect the interests of the Company and the Shareholders.

During the Reporting Period, the Supervisory Committee had reviewed cautiously the development plans of the Company and provided reasonable suggestions and opinions to the Board. It also strictly and effectively monitored and supervised the Company's management in making significant policies and decisions to ensure that they are in compliance with the relevant requirements of the Company Law of the PRC and the Articles, and in the interests of the Shareholders.

We have reviewed and agreed to the report of the Directors, audited financial statements and the dividend to be proposed by the Board for presentation at the forthcoming AGM. We are of the opinion that the Directors, the chief executive officer and other senior management of the Company are able to strictly observe their fiduciary duty, to act diligently, to exercise their authority faithfully in the best interests of the Company and to work in accordance with the Articles. The transactions between the Company and connected persons are in the interests of the Shareholders as a whole and under fair and reasonable terms.

As of today, none of the Directors and senior management of the Company had been found to have abused their authority, damaged the interests of the Company or infringed upon the interests of the Shareholders and employees. None of them was found to be in breach of any laws and regulations or the Articles.

The Supervisory Committee is satisfied with the achievement and cost-effectiveness of the Company in 2025 and has great confidence in the future prospect of the Company.

By Order of the Supervisory Committee  
**Shanghai INT Medical Instruments Co., Ltd.\***  
上海瑛泰醫療器械股份有限公司  
**Ma Huifang**  
*Chairperson of the Supervisory Committee*

Shanghai, the PRC  
27 March 2026

## CORPORATE GOVERNANCE REPORT

The Board is committed to achieve good corporate governance standards to protect the Shareholders' interest and enhance the Company's transparency and accountability. The Company's corporate governance practices are based on the CG Code contained in Appendix C1 of the Listing Rules on the Stock Exchange.

### SUMMARY OF CORPORATE GOVERNANCE

The Company has established a corporate governance structure comprising general meeting, the Board, the Supervisory Committee and the management in accordance with Company Law of the People's Republic of China, the Securities Law of the People's Republic of China and the Listing Rules. Such structure gives a clear division of authority and responsibilities among the authority, decision-making and regulatory bodies and the management, and creates a balanced mechanism and mutual coordination for standard operation.

### CORPORATE GOVERNANCE CODE

The Company's H Shares have been listed on the Stock Exchange since 8 November 2019. During the Reporting Period, save for the deviation from code provision C.2.1 of Part 2 of the CG Code as described in the paragraph headed "Chairman and Chief Executive" below, the Company has complied with all the code provisions set out in Corporate Governance Code in Appendix C1 to the Listing Rules and adopted substantially all the recommended best practices therein.

### THE BOARD

During the Reporting Period and as at the date of this annual report, the composition of the Board is as follows:

#### Executive Directors

Dr. Liang Dongke (梁棟科) (*Chairman*)

Mr. Lin Sen (林森)

#### Non-executive Directors

Dr. Song Yuan (宋媛)

Mr. Wang Ruiqin (王瑞琴)

Ms. Chen Hongqin (陳紅琴)

Mr. Zhang Hong (張泓) (*appointed as non-executive Director on 23 May 2025*)

Mr. Zhang Weixin (張維鑫) (*ceased as non-executive Director on 23 May 2025*)

#### Independent non-executive Directors

Mr. Jian Xigao (蹇錫高)

Mr. Hui Hung Kwan (許鴻群)

Mr. Xu Congli (徐從禮)

The biographical information of the Directors are set out in the section headed "Directors, Supervisors and Senior Management" on pages 129 to 135 of this annual report. Save as disclosed in their respective biographies, the Directors, Supervisors and senior management members do not have financial, business, family or other material relationships with one another.

With regard to the CG code provision requiring directors to disclose the number and nature of offices held in public companies or organizations and other significant commitments as well as the identity and the time involved to the issuer, the Directors have agreed to disclose their commitments and any subsequent change to the Company in a timely manner.

## CORPORATE GOVERNANCE REPORT

### Responsibilities

The Board is responsible for leadership and control of the Company and oversees the Group's businesses, strategic decisions and performance. The Board has delegated to the senior management of the Group the authority and responsibility for the day-to-day management and operation of the Group. In addition, the Board has established Audit Committee, Remuneration Committee and Nomination Committee and has delegated to these Board committees various responsibilities as set out in their respective terms of reference.

All Directors shall ensure that they carry out duties in good faith, in compliance with applicable laws and regulations, and in the interests of the Company and the Shareholders at all times.

### Chairman and Chief Executive

Code provision C.2.1 of Part 2 of the CG Code provides that the roles of Chairman and Chief Executive should be separate and should not be performed by the same individual.

Dr. Liang Dongke is our chairman of the Board and the general manager (same as a chief executive) of the Company. With extensive experience in the medical devices industry and as the founder of the business of the Group, Dr. Liang is in charge of overall management, business, strategic development and scientific research and development of the Group.

The Board considers that vesting the roles of chairman and general manager in the same person is beneficial to the management of our Group. The balance of power and authority is ensured by the Board, the Supervisors and the senior management members of the Company, which comprises experienced and visionary individuals. The Board currently comprises two executive Directors (including Dr. Liang), four non-executive Directors and three independent non-executive Directors, and therefore has a strong independence element in its composition. The Board shall review the structure from time to time to ensure that the structure facilitates the execution of the Group's business strategies and maximizes effectiveness of its operation.

### Board Diversity and Workforce Policy

The Company has adopted the Board Diversity Policy, pursuant to which the Company seeks to achieve board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. All board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board.

As at the date of this annual report, our Board consists of seven male members and two female members with one Director of age 31 to 40 years old, two Directors of age 41 to 50 years old, five Directors of age 51 to 60 years old and one Director of over 60 years old. The Company has reviewed the membership, structure and composition of the Board, and is of the opinion that the structure of the Board is reasonable, and the experiences and skills of the Directors in various aspects and fields can enable the Company to maintain high standard of operation.

The total gender diversity of the Group is balanced, at 62.07%, representing 1,296 female out of 2,088 employees (including senior management) as at 31 December 2025. To support diversity across all facets, the Group is enhancing diversity and inclusion efforts through employee networks, mentoring programmes, equitable hiring practices, policies and awareness raising events and training for all employees to support inclusive behaviours.

## CORPORATE GOVERNANCE REPORT

### Corporate Governance Functions

The Board is responsible for performing the functions set out in the code provision A.2.1 of Part 2 of the CG Code.

During the Reporting Period, the Board had reviewed the Company's corporate governance policies and practices, training and continuous professional development of directors and senior management, the Company's policies and practices on compliance with legal and regulatory requirements, the compliance of the Model Code, and the Company's compliance with the CG Code and disclosure in this Corporate Governance Report.

### Independent Non-executive Directors

Since the Company's Listing in November 2019, the Board has at all times exceeded the requirements of the Listing Rules relating to the appointment of at least three independent non-executive directors representing one-third of the board with one of whom possessing appropriate professional qualifications or accounting or related financial management expertise.

The Company has received annual confirmation on independence from each of the independent non-executive Directors of the Company. The Company considers that each of its independent non-executive Director is independent in accordance with Rule 3.13 of the Listing Rules.

### COMPLIANCE WITH THE MODEL CODE

The Company has adopted the Model Code as set out in Appendix C3 to the Listing Rules as a code of conduct of the Company for Directors' and Supervisors' securities transactions. Having made specific enquiry of all Directors and Supervisors, the Directors and the Supervisors have complied with the required standard set out in the Model Code during the Reporting Period. Employees who are, or likely to be, in possession of unpublished inside information in relation to the Company or the Shares are prohibited from dealing in the Shares during the black-out period.

### Delegation by the Board

The Board undertakes responsibility for decision making in major matters of the Group, including the approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information, appointment of Directors and other significant financial and operational matters. Each Director is normally able to seek independent professional advice in appropriate circumstances at the Company's expense, upon making request to the Board.

The day-to-day management, administration and operation of the Company are delegated to the senior management. The delegated functions and responsibilities are periodically reviewed. Approval has to be obtained from the Board prior to any significant transactions entered into by the aforesaid officers.

The Company has established mechanism to ensure that each Director is normally able to seek independent professional advice, views and input in appropriate circumstances at the Company's expense, upon making request to the Board. During the Reporting Period, the Board reviewed the implementation and effectiveness of such mechanism.

## CORPORATE GOVERNANCE REPORT

### **DIRECTORS' AND SUPERVISORS' SERVICE CONTRACTS**

Each of the Directors has entered into a service contract with our Company for a term of three years and which are renewable upon expiry and subject to re-election upon expiry of their term of office in accordance with the Articles and applicable laws, rules and regulations.

Each of the Supervisors has entered into a service contract with our Company for a term of three years and in respect of, among others, compliance with relevant laws and regulations, observation of the Articles and provision on arbitration.

Save as disclosed above, the Company did not sign any relevant unexpired service contract which is not terminable within a year without payment of any compensation, other than statutory compensation.

### **CONTINUOUS PROFESSIONAL DEVELOPMENT**

Each newly appointed Director shall receive formal and comprehensive induction on the first occasion of his appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of director's responsibilities and obligations under the Listing Rules and relevant statutory requirements.

Mr. Zhang Hong, who was appointed as a non-executive Director on 23 May 2025, has obtained legal advice from O'Melveny & Myers on 22 May 2025 under Rule 3.09D of the Listing Rules in relation to the requirements imposed on, and obligations and responsibilities of a director of a listed company and has confirmed that he understood his obligations as a Director.

Directors will be continuously updated on the statutory and regulatory regime and the business environment to facilitate the discharge of their responsibilities. Directors are also encouraged to participate in continuous professional development to develop and refresh their knowledge and skills. The joint company secretaries of the Company update the Directors on the latest developments regarding the Listing Rules and other applicable regulatory requirements from time to time, to ensure compliance and enhance their awareness of good corporate governance practices.

According to the records maintained by the Company, all Directors participated in trainings regarding the knowledge of the Listing Rules and other legislations, as well as the knowledge in relation to responsibilities of directors of a listed company. In addition, relevant reading materials including legal and regulatory update have been provided to the Directors for their reference and studying.



## CORPORATE GOVERNANCE REPORT

The record of continuous professional development relating to director's duties and regulatory and business development that have been received by the Directors for the year ended 31 December 2025 is summarized as follows:

| Name of Director                                              | Reading materials relevant to corporate governance and regulations | Attending training session(s) relevant to corporate governance and regulations |
|---------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------------------|
| <b>Executive Directors</b>                                    |                                                                    |                                                                                |
| Dr. Liang Dongke (梁棟科) ( <i>Chairman</i> )                    | √                                                                  | √                                                                              |
| Mr. Lin Sen (林森)                                              | √                                                                  | √                                                                              |
| <b>Non-executive Directors</b>                                |                                                                    |                                                                                |
| Dr. Song Yuan (宋媛)                                            | √                                                                  | √                                                                              |
| Mr. Wang Ruiqin (王瑞琴)                                         | √                                                                  | √                                                                              |
| Ms. Chen Hongqin (陳紅琴)                                        | √                                                                  | √                                                                              |
| Mr. Zhang Hong (張泓)                                           |                                                                    |                                                                                |
| ( <i>appointed as non-executive Director on 23 May 2025</i> ) | √                                                                  | √                                                                              |
| Mr. Zhang Weixin (張維鑫)                                        |                                                                    |                                                                                |
| ( <i>ceased as non-executive Director on 23 May 2025</i> )    | √                                                                  | √                                                                              |
| <b>Independent non-executive Directors</b>                    |                                                                    |                                                                                |
| Mr. Jian Xigao (蹇錫高)                                          | √                                                                  | √                                                                              |
| Mr. Hui Hung Kwan (許鴻群)                                       | √                                                                  | √                                                                              |
| Mr. Xu Congli (徐從禮)                                           | √                                                                  | √                                                                              |

### APPOINTMENT AND RE-ELECTION OF DIRECTORS

Pursuant to the requirements of the Articles, Directors (including non-executive Directors) shall be elected at the general meeting with a term of three years. A Director shall be eligible for re-election on the expiry of each term. The Company has implemented a set of effective procedures for appointment of new Directors. The nomination of new Directors shall be first deliberated by the Nomination Committee and then submitted to the Board, subject to approval by election at the general meeting.

### COMPENSATION OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

The emoluments of the Directors, Supervisors and senior management of the Group are decided by the Board with reference to the recommendation given by the Remuneration Committee, having regard to the Group's operating results, individual performance and comparable market statistics.

Details of the Directors' emoluments and emoluments of the five highest paid individuals in the Group are set out in note 8 and note 9 to the consolidated financial statements on pages 176 to 178 of this annual report.

For the Reporting Period, no emoluments were paid by the Group to any Directors, Supervisors or any of the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office. None of the Directors or Supervisors has waived any emoluments for the year ended 31 December 2025.

Except as disclosed above, no other payments have been made or are payable, for the year ended 31 December 2025, by our Group to or on behalf of any of the Directors.

## CORPORATE GOVERNANCE REPORT

### BOARD MEETINGS AND GENERAL MEETING

Pursuant to code provision C.5.1 of Part 2 of the CG Code, the Company has adopted the practice of holding Board meetings for at least four times a year at approximately quarterly intervals. Notice of not less than 14 days is given for all regular Board meetings to provide all Directors with an opportunity to attend and include matters in the agenda for a regular meeting in accordance with code provision C.5.3 of Part 2 of the CG Code.

All Directors are provided with agenda and relevant information not less than three days before a Board meeting. They have access to the senior management and the joint company secretaries of the Company at all times and, upon reasonable request, may seek independent professional advice at the Company's expense.

Minutes of Board meetings are kept by the secretary to the Board with copies circulated to all Directors for information and records. Minutes of Board meetings and committee meetings record sufficient detail of the matters considered by the Board and the committees and the decisions reached, including any concerns raised by the Directors. Draft minutes of Board meetings and committee meetings are sent to the Directors for comments within a reasonable time after the date on which a meeting is held. The minutes of the Board meetings are open for inspection by Directors.

During the Reporting Period, the Company held 8 Board meetings and 2 general meetings in total. The attendance of Directors at Board meetings during the Reporting Period are set out below.

| Directors                                            | Number of<br>Board meetings<br>attended/eligible to<br>attend | Attendance rate |
|------------------------------------------------------|---------------------------------------------------------------|-----------------|
| <b>Executive Directors</b>                           |                                                               |                 |
| Dr. Liang Dongke (梁棟科) (Chairman)                    | 8/8                                                           | 100%            |
| Mr. Lin Sen (林森)                                     | 8/8                                                           | 100%            |
| <b>Non-executive Directors</b>                       |                                                               |                 |
| Dr. Song Yuan (宋媛)                                   | 8/8                                                           | 100%            |
| Mr. Wang Ruiqin (王瑞琴)                                | 8/8                                                           | 100%            |
| Ms. Chen Hongqin (陳紅琴)                               | 8/8                                                           | 100%            |
| Mr. Zhang Hong (張泓)                                  |                                                               |                 |
| (appointed as non-executive Director on 23 May 2025) | 6/6                                                           | 100%            |
| Mr. Zhang Weixin (張維鑫)                               |                                                               |                 |
| (ceased as non-executive Director on 23 May 2025)    | 2/2                                                           | 100%            |
| <b>Independent non-executive Directors</b>           |                                                               |                 |
| Mr. Jian Xigao (蹇錫高)                                 | 8/8                                                           | 100%            |
| Mr. Hui Hung Kwan (許鴻群)                              | 8/8                                                           | 100%            |
| Mr. Xu Congli (徐從禮)                                  | 8/8                                                           | 100%            |

## CORPORATE GOVERNANCE REPORT

| Directors                                                     | Number of<br>general meetings<br>attended/eligible<br>to attend | Attendance rate |
|---------------------------------------------------------------|-----------------------------------------------------------------|-----------------|
| <b>Executive Directors</b>                                    |                                                                 |                 |
| Dr. Liang Dongke (梁棟科) ( <i>Chairman</i> )                    | 2/2                                                             | 100%            |
| Mr. Lin Sen (林森)                                              | 2/2                                                             | 100%            |
| <b>Non-executive Directors</b>                                |                                                                 |                 |
| Dr. Song Yuan (宋媛)                                            | 2/2                                                             | 100%            |
| Mr. Wang Ruiqin (王瑞琴)                                         | 2/2                                                             | 100%            |
| Ms. Chen Hongqin (陳紅琴)                                        | 2/2                                                             | 100%            |
| Mr. Zhang Hong (張泓)                                           |                                                                 |                 |
| ( <i>appointed as non-executive Director on 23 May 2025</i> ) | 2/2                                                             | 100%            |
| Mr. Zhang Weixin (張維鑫)                                        |                                                                 |                 |
| ( <i>ceased as non-executive Director on 23 May 2025</i> )    | 1/1                                                             | 100%            |
| <b>Independent non-executive Directors</b>                    |                                                                 |                 |
| Mr. Jian Xigao (蹇錫高)                                          | 2/2                                                             | 100%            |
| Mr. Hui Hung Kwan (許鴻群)                                       | 2/2                                                             | 100%            |
| Mr. Xu Congli (徐從禮)                                           | 2/2                                                             | 100%            |

### BOARD COMMITTEES

The Board has established three committees, namely, the Audit Committee, the Nomination Committee and the Remuneration Committee, to handle particular responsibilities of the Board and the Company's affairs.

All Board committees of the Company are established with defined written terms of reference that have been uploaded to the respective websites of the Stock Exchange and the Company, and are provided with sufficient resources to discharge their duties.

#### Audit Committee

The Company established the Audit Committee in compliance with Rules 3.21 and 3.22 of the Listing Rules with written terms of reference in compliance with the CG Code and the roles and responsibilities delegated to the Audit Committee by the Board.

The Audit Committee is primarily responsible for the appointment of external auditor; reviewing the Group's financial information and overseeing the Group's financial reporting system, risk management and internal control procedures, supervising the Company's internal audit function and reviewing its effectiveness, reviewing the Company's compliance with the relevant terms and rules, reviewing the interim and annual results of the Group, appointment, re-appointment and removal of external auditor, prior to recommending them to the Board for approval, and other matters that the Board has authorized it to deal with.

The Audit Committee consists of two independent non-executive Directors, Mr. Hui Hung Kwan (chairman of the Audit Committee) and Mr. Xu Congli, and one non-executive Director, Dr. Song Yuan.

## CORPORATE GOVERNANCE REPORT

During the Reporting Period, the Audit Committee held 3 meetings to review the interim, annual financial results and reports systems and significant issues on the financial reporting, operational and compliance controls, the effectiveness of the risk management and internal control systems and internal audit function, appointment of external auditors, connected transactions and arrangements for employees to raise concerns about possible improprieties. A summary of the attendance record of the Audit Committee members is set out in the table below.

| Committee members | Number of meetings attended/<br>eligible to attend | Attendance rate |
|-------------------|----------------------------------------------------|-----------------|
| Mr. Hui Hung Kwan | 3/3                                                | 100%            |
| Dr. Song Yuan     | 3/3                                                | 100%            |
| Mr. Xu Congli     | 3/3                                                | 100%            |

During the Reporting Period, the Audit Committee reviewed and was of the opinion that the Group's consolidated financial statements for the year ended 31 December 2025 and the unaudited condensed consolidated financial statements for the six months ended 30 June 2025 complied with the applicable accounting principles, standards and requirements and that adequate disclosures were made, reviewing the effectiveness of risk management and internal control system in accordance with code provision D.2.1 of the CG Code, considering the appointment and re-appointment of external auditors of the Company, reviewing their independence and their audit scope and fees. The Audit Committee therefore recommend for the Board's approval of the Group's consolidated financial statements for the year ended 31 December 2025.

### Nomination Committee

The Company established the Nomination Committee with written terms of reference in compliance with the requirements of the CG Code and the roles and responsibilities delegated to the Nomination Committee by the Board. The nomination Committee should seek independent professional advice to perform its responsibilities, when necessary, at the Company's expense.

The Nomination Committee is primarily responsible for screening and nominating candidates for Directors and members of the board committees of the Company and assessing the candidates' qualifications, including proposing to the Board on its size and composition in accordance with the Company's operating results, assets and shareholding structure, reviewing the procedures and criteria for determining the candidates for Directors and the chief executive officer of the Company and making proposals to the Board, assisting the Board in assessing and reviewing the independence of the independent non-executive Directors, and performing regular review on contributions made by the Directors and the sufficiency of their time devoted to perform their duties. The Company has adopted nomination policy, which is incorporated in the terms of reference of the Nomination Committee and sets out the selection criteria and nomination procedures for identifying and recommending candidates for appointment or re-appointment of Director. The Nomination Committee conducts extensive searches for candidates for Directors and senior management after considering the Company's requirements. With the consent of the nominees, a meeting of the Nomination Committee will be convened to vet the qualifications of the shortlisted nominees and recommend candidates for Directors and new senior management appointments to the Board and furnish relevant materials.

## CORPORATE GOVERNANCE REPORT

The Nomination Committee currently consists of one independent non-executive Director, Mr. Xu Congli (chairman of the Nomination Committee), one independent non-executive Director, Mr. Jian Xigao, and one non-executive Director, Dr. Song Yuan.

The Board has adopted a board diversity policy, more details of which are set out in “Board Diversity and Workforce Policy” on page 47 of this annual report. When a vacancy in the Board arises, the Nomination Committee evaluates the balance of skills, knowledge and experience of the Board, and identifies any special requirements for the vacancy. The Nomination Committee will then identify suitable candidates and convene a meeting to discuss and vote on the nomination of directors and make recommendation to the Board on the candidate(s) for directorship. During the Reporting Period, the Board and the Nomination Committee had reviewed the implementation of the Board Diversity Policy and confirmed its still effectiveness.

During the Reporting Period, the Nomination Committee held 1 meeting. A summary of the attendance record of the Nomination Committee members is set out in the table below.

| Committee members                                             | Number of meetings attended/<br>eligible to attend | Attendance rate |
|---------------------------------------------------------------|----------------------------------------------------|-----------------|
| Mr. Xu Congli                                                 | 1/1                                                | 100%            |
| Mr. Jian Xigao                                                | 1/1                                                | 100%            |
| Dr. Song Yuan ( <i>appointed as a member on 23 May 2025</i> ) | 0/0                                                | N/A             |
| Dr. Liang Dongke ( <i>ceased as a member on 23 May 2025</i> ) | 1/1                                                | 100%            |

### Remuneration Committee

The Company established the Remuneration Committee with written terms of reference in compliance with the CG Code and the roles and the responsibilities delegated to the Remuneration Committee by the Board.

The Remuneration Committee is primarily responsible for evaluating the remuneration strategies and policies, performance appraisal and share schemes and other matters regarding the remuneration of Directors, Supervisors and senior management, and making relevant recommendations to the Board. Upon the approval by the Board, relevant recommendations will be proposed for consideration at the general meeting. The Remuneration Committee has adopted the second model described in paragraph E.1.2(c) of Part 2 of the CG Code (i.e. make recommendations to the Board on the remuneration packages of individual executive Directors and senior management members).

The Remuneration Committee consists of two independent non-executive Directors, Mr. Jian Xigao (chairman of the Remuneration Committee) and Mr. Hui Hung Kwan, and one executive Director, Dr. Liang Dongke.

Details of the Directors’ emoluments and the five highest paid individuals are set out in notes 8 and 9 to the consolidated financial statements. During the Reporting Period, the remuneration of each of the members of senior management as named in the section headed “Directors, Supervisor and Senior Management” of this annual report within the remuneration band of RMB0.90 million to RMB1.93 million.

## CORPORATE GOVERNANCE REPORT

During the Reporting Period, the Remuneration Committee held 1 meeting. A summary of the attendance record of the Remuneration Committee members is set out in the table below.

| Committee members | Number of meetings attended/<br>eligible to attend | Attendance rate |
|-------------------|----------------------------------------------------|-----------------|
| Mr. Jian Xigao    | 1/1                                                | 100%            |
| Mr. Hui Hung Kwan | 1/1                                                | 100%            |
| Dr. Liang Dongke  | 1/1                                                | 100%            |

### SUPERVISORY COMMITTEE

The Supervisory Committee is a supervisory agency of the company which is responsible for the supervision of the Board and its members and senior management such as the general manager and deputy general manager so as to prevent them from the misuse of authority and infringement upon lawful rights of the Shareholders, the Company and the Company's employees. The number of members and the composition of the Supervisory Committee are in line with the provisions and requirements of the laws, regulations and the Articles. During the Reporting Period, the Supervisory Committee was comprised of three Supervisors, Ms. Ma Huifang (chairperson of the Supervisory Committee), Ms. Chen Jie and Mr. Shen Xiaoru. Ms. Chen was democratically elected as an employee representative Supervisor by our employees, and Ms. Ma and Mr. Shen were appointed as shareholder representative Supervisors. The background and biographical details of the Supervisors are set out in the section headed "Directors, Supervisors and Senior Management" in this annual report.

The Supervisors shall serve a term of three years, and may be re-elected for successive terms. The chairperson of the Supervisory Committee shall be appointed or removed by the votes of more than two thirds of the members of the Supervisory Committee. Resolutions of the meeting of the Supervisory Committee shall be approved by more than two thirds of the members of the Supervisory Committee.

During the Reporting Period, the Supervisory Committee held 5 meetings. A summary of the attendance record of the Supervisory Committee members is set out in the table below.

| Committee members | Number of meetings attended/<br>eligible to attend | Attendance rate |
|-------------------|----------------------------------------------------|-----------------|
| Ms. Ma Huifang    | 5/5                                                | 100%            |
| Ms. Chen Jie      | 5/5                                                | 100%            |
| Mr. Shen Xiaoru   | 5/5                                                | 100%            |

### RISK MANAGEMENT AND INTERNAL CONTROL

The Board is responsible for the risk management and internal control systems of the Group and for reviewing their effectiveness at least annually, with assistance from the Audit Committee in fulfilling its oversight and corporate governance roles in the Group's financial, operational, compliance and risk management.



## CORPORATE GOVERNANCE REPORT

In order to identify, assess and control the risks that may cause impediments to our business, the Group has designed and implemented various policies and procedures to help ensure effective risk management in our operations. Our general manager is ultimately responsible for our risk management. Senior management of the Company implements the risk management policies, strategies and plans set by our general manager. Each business department monitors and evaluates the implementation of risk management and internal control policies and procedures. Our general manager conducts a bi-weekly meeting with senior management and each business department head to discuss among other things, risk management and internal control policies and procedures. At general manager's meetings, depending on the agenda, different department heads will report to our general manager on the relevant agenda items, as necessary. The Directors believe that our corporate structure provides an appropriate system of checks and balances to improve our risk management procedures in a number of important respects.

The Company has an internal audit department, which is responsible for independently reviewing the adequacy and effectiveness of the risk management and internal control system of the Company, and reporting the results to the Audit Committee. Internal control supervisor of the Company is responsible for coordinating the internal control, sorting out and improving the business process and management mechanism, and carrying out the effectiveness evaluation of internal control. In addition to the internal control and internal audit functions, all employees are liable for risk management and internal control within their business scope. Each department shall actively cooperate with the internal control and internal review, report to the management on the important development of the department's business and the implementation of policies and strategies established by the Company, and identify, evaluate and manage major risks in time.

The Company has established risk management and internal control management to build general risk management internal control environment. At present, the Company has built an internal control process framework covering procurement, sales, human resources and compensation management, marketing and promotion management, tax management, capital management, information security and intellectual property rights, financial reporting and disclosure and other business processes and carry out risk assessment regularly to ensure risk management and internal control being in operation effectively.

The Audit Committee was satisfied as to the implementation and effectiveness of the Group's risk management and internal control procedures. There were no matters of material concerns relating to financial, operational or compliance controls. The Board is satisfied with the adequacy of the risk management and internal control procedures of the Group during the Reporting Period.

### **DIRECTORS' AND AUDITOR'S RESPONSIBILITIES FOR FINANCIAL REPORTING IN RESPECT OF FINANCIAL STATEMENTS**

The Directors acknowledge their responsibility for preparing the consolidated financial statements for the year ended 31 December 2025 which give a true and fair view of the affairs of the Company and the Group and of the Group's financial performance and cash flows. The Directors also acknowledge their responsibilities to ensure that the consolidated financial statements of the Group are published in a timely manner.

The management has provided to the Board such explanation and information as are necessary to enable the Board to carry out an informed assessment of the Company's consolidated financial statements for the year ended 31 December 2025 which are put to the Board for approval. The management also provides all members of the Board with monthly updates giving a balanced and understandable assessment of the performance and prospects of the Company.

## CORPORATE GOVERNANCE REPORT

The Directors were not aware of any material uncertainties relating to events or conditions which may cast significant doubt upon the Group's ability to continue as a going concern.

The statement prepared by KPMG, the international auditor of the Company, regarding their reporting responsibilities on the consolidated financial statements of the Company prepared under HKFRS, is set out in the Independent Auditor's Report in this annual report.

### AUDITORS' REMUNERATION

During the Reporting Period, the total fee paid/payable in respect of audit and non-audit services provided by the Group's international and domestic auditors, KPMG and KPMG Huazhen LLP is set out below:

| Service Category   | Fees Paid/Payable<br>(RMB million) |
|--------------------|------------------------------------|
| Audit services     | 3.23                               |
| Non-audit services | 0.10                               |
| <b>Total</b>       | <b>3.33</b>                        |

### MAIN DUTIES OF INTERNAL AUDIT

The Company has established an internal audit department as its dedicated internal audit function, which is also the executive body for the work of the Audit Committee under the Board. The roles and duties of the internal audit are designated to facilitate the effective operation and management of the Company and provide support to the Board and the Audit Committee in discharging their duties.

### JOINT COMPANY SECRETARIES

Dr. Song Yuan, one of our joint company secretaries, is responsible for advising the Board on corporate governance matters and ensuring that Board policy and procedures and applicable laws, rules and regulations are followed.

In order to uphold good corporate governance and ensure compliance with the Listing Rules and applicable Hong Kong laws, the Company has also engaged Ms. Leung Shui Bing, a manager of the Listing Services Department of TMF Hong Kong Limited (a global corporate services provider), as another joint company secretary to assist Dr. Song Yuan in discharging her duties as company secretary of the Company. Ms. Leung Shui Bing's primary contact person at the Company is Dr. Song Yuan.

During the Reporting Period, both of Dr. Song Yuan and Ms. Leung Shui Bing had undertaken not less than 15 hours of relevant professional training in compliance with Rule 3.29 of the Listing Rules.

### SHAREHOLDERS' RIGHTS

#### Procedures for Shareholder(s) to Convene an Extraordinary General Meeting ("EGM")

Shareholders requesting the convening of an EGM shall proceed in accordance with the procedures set forth below.

Two or more Shareholders individually or jointly holding over 10% of the Shares with the voting power at the proposed meeting may sign one or more written requests of identical form of content requesting the Board to hold the EGM or a class meeting.

## CORPORATE GOVERNANCE REPORT

If the Board fails to issue a notice of convening such meeting within 30 days upon receipt of the above written request, the Shareholders who made such request may request the Supervisory Committee to convene the EGM or class meeting.

If the Supervisory Committee fails to issue a notice of convening such meeting within 30 days upon receipt of the above written request, for more than 90 consecutive days, Shareholders individually or jointly holding 10% or more of the shares carrying voting rights at the meeting sought to be held may convene the EGM of their own accord within four months upon the Board having received such request. The convening procedures shall, to the greatest extent possible, be identical to procedures according to which the Shareholders' general meetings are to be convened by the Board.

### **Procedures for Shareholder(s) to Put Forward Proposals at a General Meeting**

When the Company convenes a shareholders' general meeting, Shareholders individually or jointly holding 3% or more of the total voting shares of the Company are entitled to propose new resolutions in writing to the Company and submit them to the convener 10 days before the meeting. The convener of the Shareholders' general meeting shall issue a supplementary notice of the Shareholders' general meeting to other Shareholders within two days upon the receipt of such proposal and incorporate any matters falling within the scope of duties of the shareholders' general meeting into the agenda of such meeting. The new agenda shall be tabled to the shareholders' general meeting for consideration.

### **Procedures for Directing Shareholders' Enquiries to the Board**

Shareholders may at any time send their enquiries and concerns to the Board in writing to the Company's registered office in the PRC at Block 2, No. 925 Jin Yuan Yi Road Jiading District, Shanghai, PRC. Shareholders may also make enquiries with the Board at the general meetings of the Company.

## **COMMUNICATIONS WITH SHAREHOLDERS**

The Company continuously attaches great importance to maintaining and developing investor relations for a long time, enhances transparency of the corporate information by promptly and effectively releasing the corporate information to the public, which has established effective channels for the Company to communicate with investors.

The Company publishes its announcements, financial information and other relevant information on the website at [www.int-medical.com](http://www.int-medical.com), as a channel to facilitate effective communication.

The Board welcomes Shareholders' views and encourages them to attend general meetings to convey any concerns they might have to the Board or the management. Chairman of the Board and the chairman of all committees (or their proxy) will attend the annual general meeting and other general meetings. At the general meetings, all Shareholders attending the meeting may make enquiries to the Directors and other management in respect of matters relevant to the resolutions. The Company has published detailed contact methods through its website, notices of the general meeting, circulars to the Shareholders and annual reports for Shareholders to express their views or make enquiries.

During the Reporting Period, the Company has reviewed the implementation of the shareholder communication policy and considered such policy is effective.

## CORPORATE GOVERNANCE REPORT

### INVESTOR RELATIONS

The Company considers it crucial to provide investors with accurate information in a timely manner and maintains communication with investors through effective communication channels, with an aim to enhance mutual understanding between investors and the Company and to improve the transparency of the Company's information disclosure.

In accordance with the Listing Rules, the Company shall duly disseminate its corporate information via various channels, including regular reports, announcements and company website.

### CHANGE IN CONSTITUTIONAL DOCUMENTS

There was no change in the constitutional documents of the Company during the Reporting Period.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 1 ABOUT THIS REPORT

### Report Overview

This is the seventh Environmental, Social and Governance Report (“**ESG Report**”) issued by Shanghai INT Medical Instruments Co., Ltd. (hereinafter referred to as the “**Company**” or “**INT Medical**”) and its subsidiaries (hereinafter referred to as the “**Group**”), which aims to present the Group’s management approaches, initiatives, and related performance in environmental, social, and governance aspects in 2025.

### Basis of Preparation

This report is prepared in accordance with Appendix C2 of the Environmental, Social and Governance Reporting Code of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (“**SEHK**”). This report will be posted on the website of SEHK and the official website of the Group.

### Publication Interval

This is the Group’s annual ESG Report. The report in the next Reporting Period (year of 2026) is expected to be released in 2027.

### Scope of Report

This report, which covers the year from 1 January 2025 to 31 December 2025, provides an overview of the Group’s activities over the year.

The reporting entities are Shanghai INT Medical Instruments Co., Ltd. and its subsidiaries. The data in respect of their policies, social responsibilities and environmental protection efforts cover all of the Group’s business lines.

### Sources of Data

The data used in this report are derived from the internal documents and related statistics of Shanghai INT Medical Instruments Co., Ltd. and its subsidiaries.

### Reporting Principles

**Materiality:** The Group identifies major ESG issues through materiality assessment, and the relevant process and results have been disclosed in this report.

**Quantitative:** The Group makes quantitative disclosure of the key performance indicators with historical data in the areas of “environmental” and “social” according to the requirements of the “Key Performance Indicators” in the Appendix C2 the Environmental, Social and Governance Reporting Code of the Rules Governing the Listing of Securities on the SEHK, makes quantitative disclosure of forward-looking information such as targets as much as possible, and will gradually improve the statistical process to achieve full disclosure in the future.

**Balance:** This report objectively, fairly and truly discloses the Group’s work performance and practice in environmental and social matters in 2025, and discloses the problems encountered and improvement measures in a responsible manner.

**Consistency:** The Group adopts a consistent statistical method for disclosure. In this report, we have maintained the same statistical method for the information as disclosed in the previous year’s report. For the information disclosed for the first time, we will adopt a consistent statistical method for ESG information disclosure in subsequent years, in order to facilitate meaningful comparisons from year to year.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### 2 STATEMENT BY THE BOARD

Our development opportunities stem from people's pursuit of longer life and better quality of life. Because of this, we pay special attention to the sustainable development of the Company, and establish and improve the ESG governance system.

As the decision-making level of the ESG governance system, the Board of the Group assumes full responsibility for the Group's ESG strategy and reporting, leads and participates in the review and decision-making of major ESG issues, and is responsible for assessing and determining the Group's ESG-related risks, formulating ESG strategies and policies, establishing management policies and plans, approving and reviewing ESG target management, approving the annual ESG report, and ensuring that the Group has an appropriate and effective system for ESG risk management and internal monitoring.

Based on the external environment and the Group's development strategy, the Group conducted research on internal and external stakeholders during the Reporting Period, identified key ESG issues, clarified work priorities, including: product health and safety, supply chain management, customer privacy, etc., with focus on reviewing the above issues and improving performance in daily work, and carried out target management accordingly. In the future, we will continue to adjust the strategy and promotion method of sustainable development management according to the expectations of stakeholders and the actual operation of the Group, so as to continuously improve the level of sustainable development.

This report disclosed details of the progress and effectiveness of the Group's ESG work in 2025. The Board of the Group, as the highest responsible and decision-making body for ESG matters, warrants that there are no false representations or misleading statements contained in, or material omissions from this report, and accepts all responsibilities for the truthfulness, accuracy and completeness of this report.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### 3 CHAIRMAN'S ADDRESS

To all stakeholders,

2025 marked a pivotal year for INT Medical as it took a crucial step toward the capital market, and also represented an important milestone in deepening innovation-driven development, consolidating our product portfolio and expanding our global footprint. As a leading Chinese enterprise specializing in the vascular intervention sector, we have always adhered to the development philosophy of "Innovation Serves Health, Quality Forges Excellence", committed to providing clinicians with high-quality, differentiated solutions and delivering a superior treatment experience for patients.

#### **Innovation-led, focusing on clinical needs**

We deeply understand that genuine innovation stems from a thorough grasp of clinical pain points. Over the past year, we have continuously increased R&D investment and advanced the registration and commercialization of multiple innovative products in the vascular intervention field.

At present, our product portfolio covers core categories such as cardiovascular intervention/implantation, neurointervention/implantation, and peripheral intervention/implantation. Some of our products have achieved breakthroughs in import substitution and received positive clinical feedback from numerous tertiary Class A hospitals. We are actively advancing the R&D of cutting-edge technologies including the new-generation biodegradable magnesium alloy stent and aortic arch covered stent system, aiming to establish a globally competitive product portfolio within the next five years.

#### **Quality first, safeguarding the line of life**

The safety and efficacy of medical devices are our non-negotiable bottom line. We have established and rigorously implemented a quality management system covering the entire product lifecycle, with every link from raw material selection and production process control to end-use tracking complying with ISO 13485 and China GMP standards.

We are committed to creating a culture of excellence in quality and constantly pursuing excellent operational standards. We will continue to strengthen internal audits and supplier management to ensure every product delivered to hospitals is trustworthy.

#### **Green operations, practicing sustainable development**

We recognize the supporting role of the ESG concept in the long-term value of an enterprise. Environmentally, we have optimized our production energy consumption structure, promoted the application of clean energy, and reduced packaging waste. Socially, we actively participate in international technical exchange activities to continuously drive the dissemination and application of cutting-edge innovative technologies. In terms of governance, we have improved the board structure by establishing independent committees to enhance the transparency of information disclosure.

Since 2019, we have published ESG reports for six consecutive years, systematically disclosing the Company's achievements in environmental protection, employee care, and compliant operations. We also commit to issuing updated reports annually to accept public oversight.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### **Talent-centric, inspiring organizational vitality**

We believe that outstanding talents are the most valuable asset of an enterprise. We have fostered an open and inclusive corporate culture, offering competitive compensation package and career development paths to attract and retain top industry talents.

In 2025, we launched the first session of the INT Qingyun Management Academy, marking the full commencement of the Group's strategic training base for management talents. The academy is dedicated to nurturing interdisciplinary management professionals with an international vision and innovative capabilities. Guided by the mission of "focusing on high-potential talents, systematic training, and continuous empowerment", it features a full-cycle curriculum covering corporate culture, industry and business expertise, general competencies, and diverse practical training programs, aiming to cultivate a sustainable team of professional managers oriented toward the future and the world.

### **Global vision, embracing infinite possibilities**

China's vascular intervention market boasts enormous potential amid intensifying competition. Upholding the corporate vision of "Becoming a world-renowned medical device group led by technological innovation", we are actively expanding into emerging markets including the Belt and Road countries, Southeast Asia, and the Middle East while consolidating our domestic market share. To date, our products have been exported to more than 90 countries and regions, with multiple EU CE certifications and US FDA clearances, laying a solid foundation for global expansion.

Moving forward, we will accelerate the pace of internationalization through mergers and acquisitions, strategic cooperation, and other means, aiming to become a key player in the global vascular intervention industry.

### **Acknowledgments and outlook**

2026 will mark the 20th anniversary of the Group's establishment. On behalf of the Board, I sincerely thank the government departments for their guidance and support, as well as the shareholders for their long-term trust. At the same time, we would like to express our sincerest gratitude to all the hardworking employees, as well as the customers and supplier partners who have been working together.

In the future, facing a market presenting both opportunities and challenges, we will remain true to our original aspiration, take innovation as the engine, quality as the cornerstone, and responsibility as our duty, contributing to the global human health cause.

By order of the Board

**Liang Dongke**

*Chairman*

Shanghai, the PRC

27 March 2026

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### 4 ENVIRONMENTAL, SOCIAL AND GOVERNANCE OVERVIEW

#### 4.1 Group ESG Strategy

The Group focuses on “innovation serves health, high-quality achieves excellence” in the course of business and is committed to the health undertaking of all human beings. The development of human health industry is closely related to the natural environment and social environment. The development of the Group, on one hand, greatly depends on the natural environment. Therefore, we implement energy saving and emission reduction as well as resource conservation during our business process to do our part for the establishment of a resource conserving and environment-friendly society; On the other hand, the development of the Group also relies on the continuous hard work and innovation of our employees. Therefore, we focus on the build-up of a stable core employee team, provide a platform for their development and make timely adjustment to their remuneration package to let them share the benefit of the Group’s development.

We recognize that the development of an enterprise not only depends on itself, but also correlates with the demands of people who use our products and receive our services, as well as the coordinated development of our clients and business partners. Besides, in a long term, the development of an enterprise is not only reflected on the unilateral growth in economic efficiency, but also on the environment efficiency and social efficiency in order to realize sustainable development. Our operation principle is identical with the principle of sustainable development. Growing together, shouldering responsibilities together, and sharing together are not only mutual commitments between the Group and all employees, but also an important commitment made by the Group to its customers and business partners.

The Group has integrated ESG concepts with corporate strategy and operational management to form ten assessment indicators in the areas of finance, business, strategy, compliance, and market environment to regularly measure business development from a results- and value-oriented perspective.

| Assessment dimensions | Assessment of indicators | Content of the assessment                                                                                         |
|-----------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------|
| Financial affairs     | Revenue growth           | Measure the extent to which the Company’s business has expanded and its market share has increased                |
|                       | Profitability            | Reflect the profitability of the Company                                                                          |
|                       | Cash flows               | Measure the liquidity of the Company to ensure that funds are available for day-to-day operations and investments |
| Business              | Customer satisfaction    | Reflect the quality of products and services and the maintenance of customer relationships                        |
|                       | Return rate              | Measure the effectiveness of product quality and customer service                                                 |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

| Assessment dimensions | Assessment of indicators                     | Content of the assessment                                                        |
|-----------------------|----------------------------------------------|----------------------------------------------------------------------------------|
| Strategy              | Number of intellectual property rights       | Reflect the Company's technological strength and market competitiveness          |
|                       | Number of research and development personnel | Reflect the Company's ability to innovate and its potential for long-term growth |
| Compliance            | Compliance training exam pass rate           | Measure employee knowledge of compliance                                         |
|                       | Compliance audit pass rate                   | Reflect the Company's implementation of compliance requirements                  |
| Market environment    | Market share                                 | Measure the Company's competitive position in a specific market                  |

### 4.2 Group ESG Governance Structure

The Group has established a top-down ESG governance structure.

The Board of Directors serves as the decision-making level of the Group's ESG governance structure, bearing decision-making responsibilities. Through risk assessment, prioritization and risk management, it conducts in-depth evaluation of and decision-making on major ESG issues, so as to guide the direction and methods of sustainable development and ensure that the Group's ESG policies and strategies are aligned with its long-term value creation objectives. In addition, the Board of Directors has also assumed the supervisory responsibility for the Group's environmental and social matters, including continuously evaluating and monitoring the progress and effectiveness of ESG efforts, regularly reviewing the Group's ESG strategy and implementation, and monitoring and reviewing the Group's performance in environmental and social matters. For ESG strategies that fail to achieve expected outcomes, the Board of Directors will require the executive team to implement improvements or adjustments, ensuring that it plays its due role in promoting sustainable development and reducing risks. The Board of Directors holds meetings on ESG matters at least once a year, and increases the frequency appropriately based on actual needs.

At the executive level, the Group has also set up an ESG working group led by senior management with the participation of middle management from all major divisions and subsidiaries, which is responsible for collecting data and information on ESG-related aspects of the Company (e.g. energy consumption, water consumption, GHG emissions, employee remuneration, production safety, etc.), and analyzing and calculating the data collected on a quarterly basis or as necessary to assess the Company's sustainability and risks. The ESG working group reports quarterly and may do so at any time in case of exceptional circumstances or urgent needs. The members of the Group's ESG working group are from the General Manager's Office, the Technology Department, the Finance Department, the Administration Department, the Marketing Department, the Quality Department, the Production Department, etc., covering all relevant departments of the Group's daily management.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### 4.3 Risk Management

The Group has continued to improve its risk management system and strengthened the level of risk management in terms of system construction, assessment and analysis, and supervision and improvement, so as to safeguard the sound development of its business and effectively enhance the Company's anti-risk capability.

#### *Clear Structure for Process Assurance*

The Group has established a risk governance structure with a sound organizational structure and clear boundaries of responsibilities, clarified the division of responsibilities between the Board of Directors and the internal audit department in risk management, and established a multi-level, coordinated and effective balanced operational mechanism.

The Group has also clarified its internal risk reporting process. The most senior person responsible for risk management at the operational level reports to the Board of Directors at least annually, and the most senior person in the Internal Audit Department is responsible for monitoring and auditing the performance of risk management, communicating with and listening to feedback based on the reporting process of "General Manager — Chairman of the Board of Directors — Board of Directors — General meetings". At the level of the Board of Directors, ESG-related risks are continuously monitored to ensure that the Company is fully aware of ESG-related risks and has taken comprehensive management measures.

The operational risks of the business line are fully managed by specialized operation roles, such as the head of business department. His/her main responsibilities include: development and continuous optimization of business processes to ensure compliance and efficiency, comprehensive evaluation and real-time monitoring of operational risks, and implementation of control measures according to the risk situation. The department head regularly checks the implementation of business process to accurately identify the risk points and promptly adjusts and improves relevant processes, ensuring the stable operation of business.

#### *Risk Identification for Effective Prevention*

The Group provides risk management training to non-executive directors on a regular basis to ensure that they have a more comprehensive understanding of the risk profile that the Group may face and to assist them in providing more forward-looking strategic guidance for the development of the Group. The training covers the basic concepts, methods and techniques of risk management, as well as how to assess and manage the various risks faced by the business (e.g. market risk, credit risk, operational risk, etc.).

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

|                       | Sensitivity analysis                                                                                                                                                                                               | Pressure test                                                                                                                                                            | Risk profile                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Response                                                                                                                                                                                           |
|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Financial risk</b> | Change the values of key financial variables such as interest rates, exchange rates and stock prices, and observe the extent of impact of changes on the value and returns of the financial assets of the Company. | Simulate extreme market scenarios, such as financial crises, and economic downturns, and assess the Company's financial conditions and risk exposure in these scenarios. | <p>Financial risks arise mainly from liquidity, foreign exchange movements and changes in interest rates.</p> <ul style="list-style-type: none"> <li>— Financial liquidity may affect R&amp;D, production and sales activities;</li> <li>— Foreign exchange fluctuations may affect the costs and revenues of foreign trade operations; and</li> <li>— Changes in interest rates may have an impact on the Company's borrowing and financing costs.</li> </ul> | By establishing close cooperation with financial institutions, expanding diversified financing channels, and carrying out reasonable foreign exchange management to maintain sufficient cash flow. |



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

|                                | Sensitivity analysis                                                                                                                                                                                                                                                                                                                                                                                                                        | Pressure test                                                                                                                                                                                                                                                                                                                                                                            | Risk profile                                                                                                                                                                                                                                                                                         | Response                                                                                                                                                                                                                                                                                                                                                                                                                             |
|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Strategic business risk</b> | Analyze the impacts of key strategic factors (such as changes in market demand, adjustments in competitor strategies, and progress in new product development) on the achievement of the strategic targets of the Company. For example, assess the impact of a decrease in market demand by 20% on the market share and profits of the Company to determine the most critical strategic factor for the business development of the Company. | Set some unfavorable strategic scenarios, such as launching disruptive products by major competitors, and major adjustments of industry policies, and test elasticity and adaptability of strategies of the Company. By evaluating the Company's business performance and response capabilities in these extreme scenarios, develop response strategies and adjustment plans in advance. | Strategic business risks relate to the competitive position of the Company's core business, technological upgrades and changes in customer demand. If the Company's technology and products fail to keep up with market demand or are overtaken by competitors, this may affect its market position. | Continuous R&D and innovation, and introducing new technologies and products to improve production efficiency and product quality;<br><br>Conduct market research, maintain close communication with customers and provide quality products based on market demand; and<br><br>Regularly assess the effectiveness of the Company's strategy and adjust or optimize the strategy in light of industry dynamics and technology trends. |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

|                                                      | Sensitivity analysis                                                                                                                                                                                                                                                     | Pressure test                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Risk profile                                                                                                                                                                                                                                                                                                                       | Response                                                                                                                                                                                                                     |
|------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Market/<br/>business<br/>environment<br/>risk</b> | Investigate the impacts of macroeconomic indicators (such as GDP growth rate, inflation rate, and unemployment rate) and industry environmental factors (such as changes in industry regulations, and speed of technological innovation) on the business of the Company. | Create extreme adverse scenarios in the market/ business environment (such as global economic crisis and large-scale industry decline), and assess the survival and business recovery capabilities of the Company in these scenarios. For example, simulate the higher requirements in industry regulations, resulting in limitation to some businesses of the Company, and test whether the Company can respond to the crisis by adjusting its business structure and operating mode. | Market/business environment risks involve changes in policies and regulations, changes in the economic situation, and social and cultural factors. For example, strict policy regulation of the medical device industry may affect the Company's operations in terms of increased access thresholds and restricted sales channels. | Establish a tracking mechanism for policies and regulations, strengthen communication with government departments, pay timely attention to changes in the external environment, and flexibly adjust our business strategies. |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

|                         | Sensitivity analysis                                                                                                                                                                                                                                                                                                                                                                                                                 | Pressure test                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Risk profile                                                                                                                                                                                                                                   | Response                                                                                                                                                                                                                                           |
|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Operational risk</b> | Notice the impacts of internal operational factors (such as fluctuations in raw material prices, changes in production costs, and employee turnover rates) on the operation performance of the Company. For example, assess the impact of an increase in raw material prices by 10% on the production costs and profits of the Company to identify internal factors that have a significant impact on the operations of the Company. | Simulate possible extreme adverse events in the business process (such as major safety incidents, information system failures, supply chain disruptions, etc.), and assess the Company's ability to respond to these unexpected events. For example, test whether the Company can resume business operations within the specified time in case of supply chain disruptions, as well as the impacts on the customer relationships and market reputation of the Company. | Operational risks relate to production safety, product quality and supply chain management. For example, poor product quality may lead to legal disputes or loss of customers; supply chain-related issues may lead to production disruptions. | Improve the product quality management process, strictly control product quality, and strengthen production safety management; and<br><br>Establish long-term relationship with reliable suppliers to realize diversified supply chain management. |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

|                        | Sensitivity analysis                                                                                                                                                                         | Pressure test                                                                                                                                                                                                                                                                                                                                                                                                                                           | Risk profile                                                                                                                                                                                                          | Response                                                                                                                                                                                                               |
|------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Compliance risk</b> | Analyze the impacts of changes in laws and regulations (such as new regulatory requirements, and adjustments in tax policies) on the compliance costs and business processes of the Company. | Set extreme adverse scenarios in compliant environment. For example, when the Company faces large-scale regulatory investigations, major legal lawsuits, etc. assess the effectiveness and responsiveness of the compliance management system of the Company. Test the response measures and resource allocation capabilities of the Company in these scenarios, to identify weaknesses in compliance management in advance and improve the weaknesses. | Compliance risk is mainly related to whether the Company follows domestic and international laws and regulations and industry standards. Non-compliance may result in fines, loss of reputation or legal proceedings. | Establish a sound internal compliance mechanism, strengthen compliance training, regularly conduct compliance reviews, and cooperate with professional legal advisors to efficiently control compliance related risks. |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

In a complex and changeable business environment, an enterprise faces numerous internal and external risks and challenges. To ensure the stable operation and sustainable development of the enterprise, we have established a comprehensive risk management system, including:

**Risk identification:** Comprehensively identifying possible risks, guaranteeing accurate and complete identification, and recording them in writing. Through SWOT analysis (strengths, weaknesses, opportunities and threats), we accurately identify risk factors related to strategic targets of the Company.

**Risk assessment:** Identify and quantify the risks a company may face, assess the potential impact of these risks on the achievement of the company's strategic objectives, and determine risk priorities and response strategies, which specifically include:

- **Collect information:** Collect information including market trends, competitor profiles, changes in policies and regulations and technological innovations through channels such as market research, industry reports and government announcements.
- **Analyze information:** Classify, filter and interpret information, and conduct a preliminary assessment of potential risk factors.
- **Identify risk factors:** Based on the analysis of information, identify various risk factors that may affect the achievement of strategic objectives, including internal risks (such as management risks, financial risks and operational risks) and external risks (such as market risks, technological risks and policy risks).
- **Assess the impact of risks:** Further evaluate the extent to which these risks may impact the company's strategic objectives. This includes assessing the likelihood of risk occurrence, scope of impact, duration and potential losses.

**Risk mitigation measures:** To mitigate the severity of risks and their negative effects, the following measures are implemented:

**Risk mitigation:** Strengthen internal controls and reduce operational risks.

**Risk transfer:** Transfer risks to a third party through insurance or outsourcing.

**Risk acceptance:** Monitor risks with low possibility and low impact to ensure they are controllable.

Based on the risk management system, the Group has further identified other risks based on our strategic objectives, internal operations and changes in the social environment, and the results of our materiality assessment, and continued to improve the Group's risk management system and risk types.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Based on business development and industry trends, we have identified two long-term (3 to 5 years or more) emerging risks that have a significant impact on our business in the future:

| Type of risks                            | Risk profile                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Response                                                                                                                                                             |
|------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Technology risk</b>                   | With the development and advancement of technology, the medical device industry is also experiencing rapid changes, and the emergence of new technologies may have an impact on the Company's products, which may lead to a decline in the market share of products of the Group.                                                                                                                                                                                                                  | Continuously upgrade our R&D investment to maintain our technological leadership and update our products in time to meet the market demand.                          |
| <b>Regulatory and policy change risk</b> | Changes in regulations and policies in the medical device industry may have a significant impact on the Company's business. For example, the centralized procurement policy promotes a significant increase in the purchasing volume of medical device products, which in turn reduces the purchasing cost of individual products. However, the prices of the products are also suppressed, and the sales profit of the medical device products with higher prices will be significantly affected. | Continuously strengthen research and development innovation, and improve the technical content and added value of products in order to obtain higher profit margins. |

### ***Comprehensive Assessment, Safety and Security***

The Group has formulated the "Risk Management Control Procedures" to clarify the process and requirements for risk management such as analysis, evaluation and control of risks throughout the life cycle of the Company's medical devices.

At the product concept stage, risk management planning is carried out; at the product design and development stage, risk management plans, risk acceptability guidelines, hazard analysis, Design Failure Mode and Effects Analysis (DFMEA), Process Failure Mode and Effects Analysis (PFMEA), etc. are formulated, and a risk management report is formed at the end; at the production and post-production stage, risk management is carried out by monitoring information such as non-conforming product data, customer complaints/feedback, etc., and an annual risk management evaluation report is formed. To further enhance product safety, we increased the number of clinical visits and expanded our coverage, collected more information and feedback after product use, and improved the risk control management process for our products.

Employees play a critical role throughout multiple stages of a product's lifecycle and are therefore an essential component of risk management. In order to enhance employees' risk awareness and ability to respond to risks, we enhance employees' risk awareness through concentrated lectures, case analysis, group discussions and other forms of training on basic risk management concepts, management principles, identification and pre-assessment, response strategies, etc. In addition, we collect employee feedback at each risk analysis stage and during regular risk assessments, and further analyze and evaluate it for continuous product improvement.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### 4.4 Communication with Stakeholders

| Stakeholders                          | Government                                                                                                                                                                                                                                                                                                                                                         | Shareholders                                                                                                                                                                                                                                                                                                                       | Employees                                                                                                                                                                                                                                                                                                                                                    | Customers                                                                                                                                                                                                                                                                                               | Providers                                                                                                                                                                                                                                                                    | Community                                                                                                                                                                                                                                                                                                             |
|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Target and focus                      | <ul style="list-style-type: none"> <li>Respond to relevant state medical policies</li> <li>Operate according to science, laws and regulations</li> <li>Increase medical level</li> <li>Dispose the medical hazardous wastes</li> <li>Perform the duty to pay taxes in accordance with applicable tax laws</li> </ul>                                               | <ul style="list-style-type: none"> <li>Business strategy and financial performance</li> <li>Protect shareholders' legal rights</li> <li>Business sustainability</li> <li>Incubator of emerging industries</li> <li>Sustainable development of Company</li> </ul>                                                                   | <ul style="list-style-type: none"> <li>Payment and welfare</li> <li>Guarantee of rights and interests</li> <li>Career development</li> <li>Safety and health</li> <li>Corporate culture</li> </ul>                                                                                                                                                           | <ul style="list-style-type: none"> <li>Supply precision medical devices</li> <li>Efficient and convenient equipment</li> <li>Improve the efficiency of medical workers</li> <li>Increase the survival rate of patients</li> <li>Improve the service quality continuously</li> </ul>                     | <ul style="list-style-type: none"> <li>Abide by commercial ethics &amp; state laws and rules</li> <li>Be open and fair</li> <li>Keep promises, achieve mutual benefits and create a win-win situation</li> <li>Keep channels transparent</li> </ul>                          | <ul style="list-style-type: none"> <li>Hold community activities</li> <li>Participate in community construction</li> <li>Devote to community welfare</li> <li>Promote community development</li> <li>Assist and support needy students</li> </ul>                                                                     |
| Methods of communication and exchange | <ul style="list-style-type: none"> <li>Take part in discussions when relevant policies of medical devices are being formulated and share enterprise experience</li> <li>Guide and influence the implementation of public policies actively</li> <li>Engage in dialogue with the local government</li> <li>Create an efficient medical and health system</li> </ul> | <ul style="list-style-type: none"> <li>Enhance information disclosures</li> <li>Board meetings, general meetings and investors' meetings</li> <li>Direct communication among shareholders</li> <li>Carry out relevant activities with universities or colleges to promote the incubation and implementation of industry</li> </ul> | <ul style="list-style-type: none"> <li>Employee representative of the Supervisory Committee</li> <li>Labor union</li> <li>Employee representative conference</li> <li>Employee survey and provision of feedback</li> <li>Enhance information disclosures</li> </ul>                                                                                          | <ul style="list-style-type: none"> <li>Feedbacks of user experience on medical devices from medical workers</li> <li>Cure rate of patients upon usage</li> <li>Complaints hotline</li> <li>Enhance information disclosures</li> <li>Feedbacks from hospitals</li> </ul>                                 | <ul style="list-style-type: none"> <li>Announce the supplier management rules</li> <li>Contract negotiation</li> <li>Daily business exchange</li> <li>Enhance information disclosures</li> </ul>                                                                             | <ul style="list-style-type: none"> <li>Engage in dialogues with local government and organizations</li> <li>Visit community and exchange ideas with community members</li> <li>Participate in activities providing assistance and support organized by foundation</li> <li>Enhance information disclosures</li> </ul> |
| Key actions                           | <ul style="list-style-type: none"> <li>Implement state policies and abide by state laws and regulations</li> <li>Accept supervision and check-ups</li> <li>Create more posts to boost the employment rate</li> <li>Monitor the disposal of wastes and pollutants strictly</li> <li>Declare taxes in a timely manner</li> </ul>                                     | <ul style="list-style-type: none"> <li>Convene general meetings regularly</li> <li>Convene board meetings regularly</li> <li>Convene investors' meetings</li> <li>Disclose statutory issues in a timely manner</li> <li>Industry-university research linkage</li> </ul>                                                            | <ul style="list-style-type: none"> <li>Enhance training for employees in respect of culture and technical skills</li> <li>Improve employees living and working environment</li> <li>Guarantee employees' rights and benefits and upgrade their welfare level</li> <li>Health and safety guarantees for employees</li> <li>Establish a labor union</li> </ul> | <ul style="list-style-type: none"> <li>Regulate and standardize services</li> <li>Conduct regular customer satisfaction surveys</li> <li>Respond to customer complaints and provide them with feedback in a timely manner</li> <li>Earnestly protect customer privacy</li> <li>Questionnaire</li> </ul> | <ul style="list-style-type: none"> <li>Set up an open and transparent bid invitation system</li> <li>Set up a communication platform for suppliers</li> <li>Refine the supplier selection system</li> <li>Offer suppliers with opportunities for fair competition</li> </ul> | <ul style="list-style-type: none"> <li>Regularly hold activities to benefit community residents</li> <li>Encourage good deeds</li> <li>Be passionate about public welfare and contribute to society</li> <li>Conduct employee volunteer activities</li> <li>Set up a special foundation</li> </ul>                    |
| Key performance indicators            | <ul style="list-style-type: none"> <li>Conduct centralized disposal of wastes</li> <li>Take action to implement garbage classification</li> <li>Number of persons employed</li> </ul>                                                                                                                                                                              | <ul style="list-style-type: none"> <li>Stock value and dividend returns</li> <li>Stock market value</li> <li>Invest in subsidiaries</li> </ul>                                                                                                                                                                                     | <ul style="list-style-type: none"> <li>Number of participants of employee training</li> <li>Remuneration and welfare system</li> </ul>                                                                                                                                                                                                                       | <ul style="list-style-type: none"> <li>Investments in greening</li> <li>Feedbacks on complaints about disputes between doctors and patients</li> <li>Improve product precision</li> </ul>                                                                                                               | <ul style="list-style-type: none"> <li>Contract performance rate</li> <li>Assessment of suppliers</li> </ul>                                                                                                                                                                 | <ul style="list-style-type: none"> <li>Examples of good deeds</li> <li>Investments in social welfare causes</li> <li>Employee volunteer activities</li> </ul>                                                                                                                                                         |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### 4.5 Materiality Assessment

We carried out the assessment of the materiality from internal stakeholders within the Group with an online questionnaire, and the coverage rate of the assessment in the employees within the Group exceeds 5%. We update the materiality assessments at least once a year, and we will also continually pay attention to all stakeholders, constantly review and update the materiality assessment, and include external stakeholders when the conditions are appropriate, so as to achieve a more accurate and thorough understanding of the demands of various parties, and to provide guidance and direction to the enterprise's business operations and controls over environmental and social governance.

Based on the analysis and summary of the results of the materiality assessment from all stakeholders, we have formed the following materiality assessment matrix. Based on the focus of stakeholders on corporate operations, environment, and social governance, as well as the Environmental, Social and Governance Reporting Code in Appendix C2 of the Main Board Listing Rules of the SEHK, and taking into account national macro policy orientation, capital market focus, and benchmarking analysis of sustainable development reporting standards, the Group's key areas of focus are focused on social issues such as occupational health and safety, supply chain management, product responsibility, information security and privacy protection, and high-excellent customer service, as well as environmental issues such as indirect energy, direct energy, and water resources.

#### INT Medical ESG Materiality Issues Assessment Process

##### 01 ESG Issue Identification and Recognition

- Based on the feedback obtained from communication with stakeholders, the concerns of sustainable development in the industry, and based on the actual development of the Company, we determine the scope of key issues that have a greater impact on both the Company's development and stakeholders; and
- Based on ESG ratings in the capital market and domestic and international sustainability disclosure standards, identify the key concerns and potential risks in the medical device industry in the field of sustainability, and screen and form a list of issues.

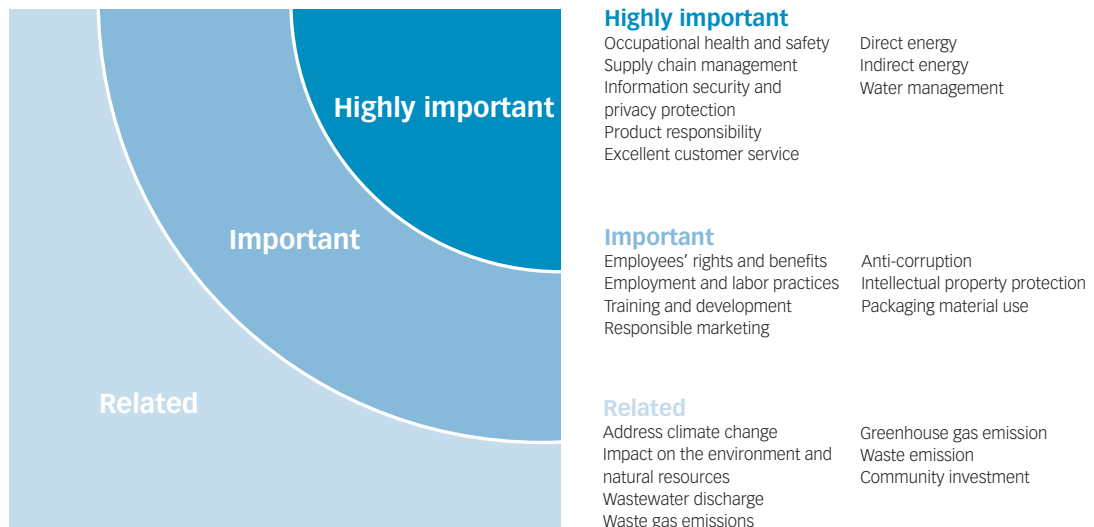
##### 02 Stakeholder Communication and Research

- The list of issues is used as the basis for stakeholder research to prepare the ESG importance issues assessment questionnaire, and internal stakeholders score the importance of the corresponding ESG issues, which is then collated and analyzed to arrive at the final sustainability research results.

##### 03 Important Issues Assessment

- Based on the results of the questionnaire survey, combined with the Group's development situation and the analysis results of peer companies, the assessment of materiality issues was carried out in the aspects of "materiality to stakeholders" and "materiality to management", and the importance of each ESG issue was ranked based on the scores and a matrix was generated.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT



| Category           | Issue                                       | Importance       | Response                        |
|--------------------|---------------------------------------------|------------------|---------------------------------|
| <b>Society</b>     | Occupational health and safety              | Highly important | Health and safety               |
| <b>Society</b>     | Supply chain management                     |                  | Supply chain management         |
| <b>Society</b>     | Product responsibility                      |                  | Product responsibility          |
| <b>Society</b>     | Information security and privacy protection |                  | Focus on needs, protect privacy |
| <b>Society</b>     | Excellent customer service                  |                  | Product responsibility          |
| <b>Environment</b> | Direct energy                               |                  | Use of resources                |
| <b>Environment</b> | Indirect energy                             |                  | Use of resources                |
| <b>Environment</b> | Water management                            |                  | Use of resources                |

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| Category           | Issue                                           | Importance | Response                                             |
|--------------------|-------------------------------------------------|------------|------------------------------------------------------|
| <b>Society</b>     | Employees' rights and benefits                  | Important  | Employment and labor practices                       |
| <b>Society</b>     | Employment and labor practices                  |            | Employment and labor practices                       |
| <b>Society</b>     | Training and development                        |            | Development and training                             |
| <b>Society</b>     | Responsible marketing                           |            | Excellent quality, medical equipment reputation      |
| <b>Society</b>     | Anti-corruption                                 |            | Anti-corruption                                      |
| <b>Society</b>     | Intellectual property protection                |            | Upholding property rights and encouraging innovation |
| <b>Environment</b> | Packaging material use                          |            | Use of resources                                     |
| <b>Environment</b> | Address climate change                          | Related    | Address climate change                               |
| <b>Environment</b> | Impact on the environment and natural resources |            | Environmental responsibility                         |
| <b>Environment</b> | Wastewater discharge                            |            | Wastewater discharge                                 |
| <b>Environment</b> | Waste gas emissions                             |            | Waste gas emissions                                  |
| <b>Environment</b> | Greenhouse gas emission                         |            | Greenhouse gas emission                              |
| <b>Environment</b> | Waste emission                                  |            | Waste                                                |
| <b>Society</b>     | Community investment                            |            | Community investment                                 |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Based on the results of the materiality assessment, the Group focuses on highly important issues and further formulates specific targets in the four areas of occupational health and safety, supply chain management, product responsibility, and excellent customer service. It further clarifies the quantitative indicators for measuring the relevant targets, continuously tracks the Group's progress in the following areas, and correlates the fulfillment of the targets with the management's remuneration:

|                                     | Occupational Health and Safety                                                                                                                                                                                                                                                                                                                       | Supply Chain Management                                                                                                                                                                                                                                                       | Product Quality and Safety                             | Customer Service                                                                                                            |
|-------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|
| <b>Progress towards 2025 target</b> | <ol style="list-style-type: none"> <li>0 accident of serious injuries and fatalities in production throughout the year</li> <li>0 fire, explosion and traffic accident in production throughout the year</li> <li>0 incidence of occupational diseases throughout the year</li> <li>7 accidents of minor injuries</li> </ol>                         | <ol style="list-style-type: none"> <li>Order timely completion rate of 90.4%</li> <li>Product factory qualification rate of 98.1%</li> </ol>                                                                                                                                  | Batch complaint rate of less than 5% for the year      | Please refer to the results of the customer satisfaction survey in the section "Focus on Demands and Protection of Privacy" |
| <b>2026 target</b>                  | <ol style="list-style-type: none"> <li>Zero accidents of serious injuries and fatalities in production throughout the year</li> <li>Zero fire, explosion and traffic accidents in production throughout the year</li> <li>Zero incidence of occupational diseases throughout the year</li> <li>No more than 2 accidents of minor injuries</li> </ol> | <ol style="list-style-type: none"> <li>Improve customer order delivery, shorten the delivery cycle, with order timely completion rate <math>\geq 90\%</math></li> <li>Ensure product delivery quality, with a factory qualification rate of <math>\geq 98\%</math></li> </ol> | Batch complaint rate controlled within 5% for the year | Satisfaction survey, with a satisfaction rate of 90% or above                                                               |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### 5 ENVIRONMENTAL RESPONSIBILITY

The Group strictly complies with the relevant laws and regulations in relation to environment, including the Environmental Protection Law of the PRC (《中華人民共和國環境保護法》) and the Environmental Impact Assessment Law of the People's Republic of China (《中華人民共和國環境影響評價法》), and has formulated the Environmental Management Manual (《環境管理手冊》). Each subsidiary has established an environment management committee and an environmental accident response team consisted of coordinators from each relevant department. The representative of the subsidiary is appointed as the head of the team and the competent department leader as the vice head.

#### 5.1 Responsible Management

As the highest decision-making body, the Group's Board of Directors attaches great importance to the formulation and implementation of environmental policies, and regularly reviews environmental performance, policy implementation and challenges faced. Besides, based on factors such as energy consumption and production processes, the Board of Directors formulates energy saving and emission reduction goals and measures, and supervises their implementation by subordinate units. Each department and subsidiary clearly define environmental protection responsibilities: the production department strictly abides by environmental regulations, reduces emissions and improves efficiency; the procurement department prefers environmentally friendly suppliers; the R&D department is committed to the development of environmentally friendly processes and products; the administrative department monitors environmental indicators in daily activities.

The Group establishes comprehensive environmental indicator system covering multiple dimensions such as energy consumption, pollutant emissions and resource recycling. It regularly organizes internal environmental training, invites experts to explain regulations, policies and operational points, and disseminates environmental protection knowledge and dynamics through internal platforms, to ensure that employees fully understand environmental policies and the impact of their work on environment. In addition, the Group actively communicates with external stakeholders, including reporting environmental performance and policy implementation to government departments, and accepting supervision and guidance, to jointly promote the realization of environmental protection goals.

For the ongoing pollution incident, the Group clearly asks the relevant department to arrange the removal of the pollutants first and then identify the reasons thereof. Except for rectification by the relevant department or company strictly, other companies under the Group shall also take it as a warning and review if there are preventive measures in place and, if not, make timely rectification and improvement.

For a long time, we actively assume environmental protection responsibilities, strictly implement the responsibility management of emissions, and have formed a complete set of top-down and internal-external environmental management system to ensure the effective implementation of environmental policies, specifically including:

1. Attach importance to environmental policies: As the highest decision-making body, the Board of Directors establishes environmental issue discussion at each meeting and regularly listens to environmental reports, develops energy saving and emission reduction plans and target measures according to the actual situation of the Group, and supervises their implementation.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

2. Clarify environmental responsibilities: All departments of the Group clarify their responsibilities in environmental management. The production department abides by regulations in production, reduces emissions, and improves resource utilization; the administrative department monitors environmental indicators in daily activities, promotes environmental protection concepts, and urges all departments to reduce the consumption of energy such as water and electricity; the procurement department selects environmentally friendly raw material suppliers; the R&D department develops environmentally friendly processes and products.
3. Establish environmental indicators: Focusing on environmental goals, we have established a complete set of environmental indicator system, covering energy consumption, pollutant emissions, resource recycling and other aspects, to fully implement environmental protection concepts.
4. Strengthen job training: We incorporate environmental training into the induction training system for new employees, and carry out specific environmental protection training based on the characteristics of different jobs. Frontline production employees mainly learn the environmental protection operations of production processes and the skills of energy saving and emission reduction of equipment; R&D personnel mainly learn green design and material selection (adopting environmentally friendly materials); management mainly learn environmental management decision-making methods, environmental performance evaluation techniques and other topics.
5. Regular internal promotion implementation: The Group regularly organizes internal environmental training activities, invites experts to explain environmental policies and regulations, company management policies and environmentally friendly operation points, and publishes environmental related content through internal websites and bulletin boards. The Group organizes training and assessment for the management and relevant personnel twice a year to ensure that employees have a full understanding of environmental policies and knowledge.
6. Strengthen external communication: We actively communicate with external stakeholders, regularly report environmental performance and policy implementation to government departments, and accept supervision and guidance.

Currently, 1 of the Group's premises (accounting for 25%) has obtained the ISO 14001 Environmental Management System Certificate.

The Group's medical device products are single-use and therefore do not involve in programs related to product recalls. Most products have a shelf life of 3 years and are clearly labelled on the packaging of the product. We endeavour to predict market demand as accurately as possible to minimize the generation of near-expired products. If a product is close to its expiry date and is in the Group's warehouse, we will launch rework procedures according to the process and judge whether it needs to be scrapped or reprocessed through strict quality control, following the standards of the established process documentation. For any products that are close to or exceed their expiry dates in a customer's warehouse, the customer shall be solely responsible for the disposal of the same and the Group will not intervene in the relevant disposal process. The Group ensures that all business activities comply with the applicable environmental laws and regulations in the regions where it operates and local environmental policy requirements.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### 5.2 Emissions Management

Though the Group is not a key pollutant-discharging entity announced by the environment authorities, we still attach great importance to emission management. The Group ensures that all business activities (including production, operations, products and services, logistics and transportation, waste management and other business activities) comply with the applicable environmental laws and regulations in the regions where it operates and local environmental policy requirements.

#### Waste Gas Emissions

The Group strictly complies with the Law of the People's Republic of China on Prevention and Control of Atmospheric Pollution (《中華人民共和國大氣污染防治法》) and has established the Air Pollution Prevention and Control Procedure (《大氣污染防治控制程序》). The emission of non-methane hydrocarbons generated from the Group's production process must comply with relevant standards after activated carbon filtration. There is online monitoring system in place to monitor the emission process and calculate the volume of emissions. The Group's emissions of non-methane hydrocarbons in 2025 were as follows:

|                                                                                                                | 2025   | 2024   |
|----------------------------------------------------------------------------------------------------------------|--------|--------|
| Emission of non-methane hydrocarbons (unit: 10,000 m <sup>3</sup> )                                            | 14,559 | 16,829 |
| Intensity of emission of non-methane hydrocarbons<br>(unit: 10,000 m <sup>3</sup> /RMB ten thousand (revenue)) | 0.14   | 0.19   |

According to the characteristics of different production processes in each link, the Group adopted the working principle of higher requirements, higher standards and stricter measures, and carried out self-inspection, re-inspection and comprehensive benchmarking approach to further reduce the Company's emissions based on the working idea of "source prevention, process control, and strict control at end". In the process of feeding, processing and molding, blending, printing, cleaning and other production operations, we adopt enclosed equipment or confined space operations (take local exhaust gas collection measures if it cannot be enclosed), and discharge waste gas to the waste gas treatment collection system. The waste gas treatment facilities are treated with activated carbon adsorption and kept in normal operation during the whole process of production facility operation (start-up, stopping and maintenance). We regularly check the operating conditions of the waste gas treatment facilities, carry out maintenance work (replacement of activated carbon) in a timely manner based on the results of inspections, and carry out regular monitoring work to ensure that the waste gas emissions comply with national environmental requirements. We also combine the requirements of the "Shanghai Municipal Bureau of Ecology and Environment's Notice on the Supplementary Revision of the Emergency Emission Reduction List for Heavy Pollution Weather for the Year of 2023" to formulate emergency emission reduction measures and make public notice boards to be posted on the bulletin boards, to continue to practice advanced environmental protection concepts, and to do well with our daily environmental management work.

During the Reporting Period, the Group continued to improve its production processes and utilized efficient equipment and advanced technology to reduce the waste gas emissions. Additionally, the Group actively developed solar energy and promoted the use of green energy sources. During the year, the Group utilized renewable energy (such as solar energy) of 358,338 kWh and natural gas of 15,146 m<sup>3</sup>, reducing its dependence on traditional energy.

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During the Reporting Period, there were no instances of non-compliance related to the emission of waste gas.

Emissions of the Group from the use of gasoline and diesel in its vehicles:

|                                        | 2025          | 2024  |
|----------------------------------------|---------------|-------|
| Nitric oxide emission (Unit: kg)       | <b>100.17</b> | 87.43 |
| Sulphide emission (Unit: kg)           | <b>0.03</b>   | 0.03  |
| Particulate matter emission (Unit: kg) | <b>9.59</b>   | 8.45  |

For the management of waste gas emissions target, we aim to comply with emission standards, and considering the new facilities to be put into use in the next 1 to 2 years, we will gradually improve management system, optimize the filtration system in production process, and establish and control waste gas emissions reduction target to reduce waste gas emissions. Meanwhile, we encourage employees to put forward effective energy saving and emission reduction suggestions, and optimize emission reduction measures from different aspects.

### Noises

We use machines during our production, which will inevitably generate noises. Long-term working in a noisy environment will affect the physical condition of our employees. In view of this, we strictly comply with the Law of the People's Republic of China on Prevention and Control of Environmental Noise Pollution (《中華人民共和國環境噪聲污染防治法》), making careful study and identifying the location where the noise comes from. Sound-proof cottons will then be used to decrease the acoustic sound level as well as the impact on our employees. Meanwhile, we purchased some protective equipment, such as earbuds and posted warning signs about wearing protective equipment before entry on the gate to the noise area as a reminder. All production noises are inside the plants and have no significant impact on areas around the plant. In 2025, there was no noise emissions exceeding the standard.

### Wastewater Discharge

The Group's production does not generate waste water, excluding domestic wastewater primarily from the kitchen of the factory canteen, which is processed by the oil-water separators before discharge. The Group strictly complies with the Water Pollution Prevention and Control Law of the People's Republic of China (《中華人民共和國水污染防治法》) and has obtained a urban drainage permit pursuant to the Administrative Regulations on Drainage (《排水管理條例》), and has established the Water Pollution Prevention and Control Operation Procedure (《水污染防治運行控制程序》). In order to make sure the discharge of domestic wastewater in compliance with relevant standards, the Group makes periodic inspections on the domestic wastewater processing facilities in its factory every year, including sewage discharge standards testing.

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The Group effectively improved the efficiency of wastewater treatment and met the discharge standards through the implementation of systematic water resources management measures:

- Continuously optimize and improve wastewater treatment facilities. Upgrade and renovate the existing wastewater treatment facilities to ensure stable operation, and focus on improving wastewater treatment efficiency.
- Highlight the maintenance and repair of the pipeline network and regularly carry out related operations, effectively reducing water running, emitting, dripping, and leaking from the pipeline network, thereby reducing the amount of wastewater.
- Incorporate water saving into our management system and hold training publicity activities to continuously strengthen employees' awareness of saving water. We have installed water meters in canteen, dormitory, office area, etc., read meter every week and carefully compare the data. Once water usage is abnormal, we quickly identify and analyze the reasons, take timely improvement measures, and thus comprehensively strengthen the supervision of water usage.

The Group's waste water discharge is as below:

|                                                                                          | 2025    | 2024    |
|------------------------------------------------------------------------------------------|---------|---------|
| Waste water discharge (unit: m <sup>3</sup> )                                            | 123,015 | 125,527 |
| Intensity of waste water discharge<br>(unit: m <sup>3</sup> /RMB ten thousand (revenue)) | 1.15    | 1.47    |

*Description:*

During the Reporting Period, no incompliance was identified in relation to the discharge of waste water.

In the management of wastewater discharge targets, the Group aims for compliant discharge. To further reduce wastewater discharge, we plan to strengthen the management and monitoring of production and domestic water, refine the water usage system, and strictly control water consumption in a short term. In addition, we plan to increase water monitoring equipment and frequency to monitor water usage in real time with a view to detecting and resolving abnormal water usage issues. From the perspective of technology, we will continue to explore wastewater reuse technologies, and use treated wastewater that meets standards for non-direct contact purposes such as plant greening, road watering, equipment cooling, etc., to improve the reuse rate of water resources, reduce the consumption of fresh water, thereby reducing wastewater discharge and promoting wastewater reuse and resource utilization. In the long run, we will maintain a sound environmental protection and energy saving and emission reduction management system to clarify the environmental protection responsibilities of all departments, and ensure implementation of our responsibilities level by level. We will require all departments of the Group to clarify their respective areas of responsibility and establish a clear responsibility network system with a view to ensuring effective implementation of responsibilities.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### Wastes

The Group strictly complies with the relevant laws and regulations in relation to environment, including the Law of the People's Republic of China on the Prevention and Control of Environmental Pollution Caused by Solid Wastes (《中華人民共和國固體廢物污染環境防治法》), implementing classification of wastes, including hazardous wastes, non-hazardous wastes (recyclable) and non-hazardous wastes (unrecyclable). For hazardous wastes, the Group has established the Solid Waste Treatment Control Procedure (《固體廢物處理控制程序》) and the Hazardous Waste Emergency Response (《危險廢棄物應急預案》), covering the whole process of hazardous wastes from the source to the final treatment. For non-hazardous waste, the first step is to distinguish whether it can be recycled from the source. For the recyclable parts, each department should concentrate and implement requirements for leakage prevention, rain prevention, dust prevention, etc. Environmental protection graphic signs should be posted in prominent positions and corresponding solid waste categories should be indicated. The administrative department should regularly hand them over to third parties for recycling; For unrecyclable non-hazardous wastes, the Group will increase garbage classification facilities pursuant to the local Administrative Regulation on Domestic Waste (《生活垃圾管理條例》), introduce relevant knowledge on garbage classification in its regular meetings, put up posters in the factory and arrange a watchkeeper responsible for giving garbage classification instructions in the fixed collection points in order to make the employees understand the importance, practiced it in action and support the development of urban garbage classification in an orderly manner.

The hazardous wastes of the Group mainly include wastes of activated charcoal, waste ink, waste saponification solution, waste emulsion, waste solution absorbed by the spray tower and laboratory wastes and waste solution. Given misplacement is the source of pollution accidents, each subsidiary has designated place for the stacking and storing of hazardous wastes. Such hazardous wastes will be removed from our workplace by a qualified third party for disposal. Meanwhile, an environmental safety inspection team has been set up by each of our subsidiaries with a communication mechanism. In case of any incompliance, the inspection team may report to the head of the competent department or the legal representative of each company and any member of the team may also report to the competent department of the company he or she works for. The Group and Zhuhai Derui have formulated emergency response plan for environmental emergencies and filed it with the Environmental Protection Bureau of Jiading District (Filing Number: 02-310114-2022-579-2) in Shanghai and the Zhuhai Ecological Environment Bureau Jinwan Branch (Filing Number: 440404-2024-0011-L) respectively. The plan includes procedures for the disposal of hazardous wastes to further manage the discharge, treatment and disposal of hazardous wastes in a compliant and effective manner.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Group's hazardous waste emission is as below:

|                                                                                | 2025   | 2024   |
|--------------------------------------------------------------------------------|--------|--------|
| Laboratory wastes (unit: kg) <sup>1</sup>                                      | 1,509  | 1,244  |
| Waste ink (unit: kg) <sup>2</sup>                                              | 20     | 85     |
| Wastes of activated charcoal (unit: kg) <sup>3</sup>                           | 6,150  | 900    |
| Waste solution absorbed by the spray tower (unit: kg)                          | 5,000  | 4,655  |
| Waste saponification solution (unit: kg)                                       | 2,125  | 3,548  |
| Waste emulsion (unit: kg)                                                      | 1,000  | 1,240  |
| Hazardous waste emission (unit: kg)                                            | 15,804 | 11,172 |
| Intensity of hazardous waste emission<br>(unit: kg/RMB ten thousand (revenue)) | 0.15   | 0.13   |

The Group's non-hazardous waste emission is as below:

|                                                              | 2025   | 2024   |
|--------------------------------------------------------------|--------|--------|
| Domestic wastes (unit: kg)                                   | 40,970 | 36,720 |
| Wastes of oil-water separators (unit: kg)                    | 6,535  | 6,359  |
| Non-hazardous waste emissions (unit: kg)                     | 47,325 | 43,079 |
| Intensity of non-hazardous waste emissions (unit: kg/person) | 22.67  | 21.16  |

In 2025, the Group generated 1,108 kg of paper packaging waste and 2,806 kg of plastic packaging waste from its procurement activities, and all of them were sorted and disposed of separately, and recycled for resource utilization by third parties. During the Reporting Period, no incompliance was identified in relation to the waste emissions due to our active implementation of the green development concept, waste classification and management, and effective and rational arrangement of production plans.

In terms of target management of waste emission, we have set the target of 100% compliant disposal of hazardous waste and zero accidental leakage of hazardous chemicals. For waste, we comprehensively inspect the generation, collection, transportation and treatment of waste on a regular basis to accurately know the types, quantities, sources, and destinations of waste, in order to identify problems and improvement opportunities in waste management, providing a basis for developing effective waste reduction strategies. On this basis, we classify, collect, store and transport recyclable waste, and then convey it to professional recycling companies for treatment and reuse, while the remaining waste is incinerated after detection to achieve zero waste landfill. In 2025, the resource recovery of waste generated cumulative economic benefits of RMB267,000. Besides, we encourage the sharing and reuse of waste among different departments within the enterprise to improve resource utilization efficiency.

<sup>1</sup> During the Reporting Period, the scope of laboratory waste statistics was expanded to include all subsidiaries and branches of the Group, and the 2024 data was retrospectively adjusted using the same scope.

<sup>2</sup> During the Reporting Period, the Group improved its product packaging, resulting in reduced packaging materials; furthermore, due to adjustments in the product mix, the number of products requiring ink-printed packaging decreased.

<sup>3</sup> During the Reporting Period, the increase in wastes of activated charcoal was primarily impacted by the treatment cycle of wastes of activated charcoal. In addition, the increase was also impacted by the facts that the Group has achieved mass production at its Shandong base and that the Group has acquired Hangzhou Weiqiang.



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In a short term, with the mass production of new facilities in Shandong Rizhao Industrial Park and the acquisition of Hangzhou Weiqiang in 2025, the Group's production capacity and personnel will further increase. Therefore, the waste emissions will also increase at a certain extent. The Company will continue to implement the concept of environmental friendliness, and take management measures such as waste classification and waste reduction to control the growth of waste emissions at the lowest level and promote a decrease in emission density. From the perspective of medium and long term, we will continue to classify and treat waste by different levels of danger, increase the proportion of harmless waste recycling and utilization, and establish and improve our waste treatment system. Besides, we will further optimize the production process to reduce intermediate losses and strengthen production recyclability with a view to finally reducing or controlling absolute emissions of waste. In the Group, we also organize employees to receive training courses on waste management to enhance their awareness and understanding of waste issues, strengthen their awareness of environmental protection and sense of responsibility, and enable them to get correct methods of waste classification, recycling and disposal, so that they can actively participate in waste reduction actions in their daily work.

### 5.3 Use of Resources

Resource conservation and environment protection are the national policies of the PRC.

The Group strictly complies with the Energy Conservation Law of the People's Republic of China (《中華人民共和國節約能源法》) and the Law of the People's Republic of China on Promoting Clean Production (《中華人民共和國清潔生產促進法》). Internal regulations have been in place to help the Group to fulfil its responsibility on energy saving and emission reduction and improve the comprehensive resource utilization rate. As specified in the Social Responsibility Management System (《社會責任管理制度》) of the Group, green production and green office shall be implemented on a group-wide basis to reduce unnecessary resource consumption and avoid environmental pollution. The Employee Handbook (《員工手冊》) of the Group provides the employees shall not destroy equipment and tools and waste raw materials, and the Group shall improve the environment protection and resource conservation awareness of its employees through publicity and training. We practice green office management and regularly compile statistics on the consumption of resources, including paper, water and electricity, office supplies, etc., by all departments of the Group and report them to the higher management so as to adjust and optimize the use of resources in a timely manner.

Purchased electricity, natural gas and liquefied petroleum gas for canteens, oil for service cars and packing materials are the key resources consumed by the Group.

#### **Packing materials**

Package plays a crucial role in protecting product quality from damages. As the nature of medical devices, we cannot avoid the use of packing materials, and use some packing materials, including cardboard cases, boxes, paper pallets, plastic bags and plastic pallets; in selecting packing materials, the Group tries to actively adopt various measures to replace cheaper plastic products with paper or other easily degradable packing materials, and also reduce the consumption of paper packages to realize the recycle and reuse of paper packages.

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The Group's use of packing materials is as below:

|                                                                                     | 2025           | 2024    |
|-------------------------------------------------------------------------------------|----------------|---------|
| Paper consumption (Unit: kg)                                                        | <b>469,935</b> | 462,473 |
| Plastic products consumption (Unit: kg)                                             | <b>47,224</b>  | 40,926  |
| Packing materials consumption (Unit: kg)                                            | <b>517,159</b> | 503,399 |
| Intensity of packing materials consumption<br>(Unit: kg/RMB ten thousand (revenue)) | <b>4.85</b>    | 5.91    |

To deeply practice the concept of green development and promote the sustainable development of packaging design and logistics, we have adopted the following measures:

- Promote the application of environmentally friendly composite materials: Actively use environmentally friendly materials such as paper composite materials and paper plastic composite materials, and fully leverage their characteristic advantages to optimize and upgrade green packaging design and assist the packaging industry in transformation towards low-carbon and environmentally friendly development.
- Optimize the packaging structure design: Conduct scientific design to improve packaging strength and durability and extend the service life of products. Use high-strength cardboard boxes, honeycomb cardboard and other materials to enhance packaging protection performance and reduce product loss caused by packaging damage.
- Rational planning of printing content: In packaging design, strictly control the printing area, and reasonably plan the content to avoid unnecessary decorative printing, reduce ink usage, and minimize environmental pollution.
- Optimize logistics distribution plan: Thoroughly analyze the logistics transportation process and plan reasonable routes to shorten transportation distances, reduce energy consumption and carbon emissions, and improve logistics distribution efficiency and environmental protection level.
- Promote the classification and recycling of packaging waste: Establish a sound classification and recycling system, and accurately classify and recycle packaging waste to improve recycling efficiency, reduce environmental pollution, and promote resource recycling.
- Enhance the promotion and training of environmental protection awareness: Regularly hold environmental protection awareness promotion and training activities to improve environmental protection awareness of employees, so that they can fully know the importance of green packaging design and actively practice it in their daily work, laying a solid foundation for the sustainable development of the enterprise.

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### Other resources

The Group's use of other resources is as below:

|                                                                                                      | 2025       | 2024       |
|------------------------------------------------------------------------------------------------------|------------|------------|
| Gasoline (Unit: L)                                                                                   | 909.7      | 1,182.6    |
| Diesel (Unit: L)                                                                                     | 508.2      | 884.8      |
| External-purchased electricity (Unit: kWh)                                                           | 19,912,132 | 16,014,719 |
| Liquefied gas (Unit: kg)                                                                             | 8,910      | 14,318     |
| Natural gas (Unit: m <sup>3</sup> )                                                                  | 15,146     | 0          |
| Comprehensive energy consumption <sup>4</sup> (Unit: kWh)                                            | 20,213,437 | 16,233,794 |
| Comprehensive energy consumption per RMB ten thousand revenue (Unit: kWh/RMB ten thousand (revenue)) | 190        | 191        |
| Water (unit: m <sup>3</sup> )                                                                        | 123,015    | 125,527    |
| Water consumption per RMB ten thousand revenue (unit: m <sup>3</sup> /RMB ten thousand (revenue))    | 1.15       | 1.47       |

The Group uses fresh water provided by local Urban Water Supply Bureaus, and the Group did not encounter any problem in obtaining water sources.

### Efficiency

In 2025, the Group is well on track to meet its energy use and water efficiency targets.

**Energy efficiency:** During the year, we installed a photovoltaic system and put it into operation at the headquarters of the Group, generating a total of 358.3 MWh of electricity during the Reporting Period, accounting for 3% of the electricity consumption of the headquarters park. As of the end of the Reporting Period, the Group had a total of 6 new energy electric vehicles. We are gradually replacing fuel with clean energy. In order to reduce unnecessary gasoline consumption, we basically use new energy vehicles for short distances and fuel vehicles for long distances and special circumstances, which improved the efficiency of energy use. We also improved energy efficiency in production through the construction of digital factories. In the future, we will further improve the automation of our production and scale up the application of automation to improve energy efficiency.

**Water efficiency:** In 2025, we reused the wastewater from the purified water from the workshops, such as for flushing toilets and watering flowers. The Group projects the numerical value of water usage for the following year and requires the relevant departments to evaluate the data. In 2025, the actual water consumption was lower than predefined target. In the short term, considering the increase in the Group's production capacity and number of employees, the use of water resource will increase accordingly. However, we took a series of water-saving measures such as posting slogans and increasing water inspection to mitigate such growth. In the medium and long term, we will further strengthen the implementation of water conservation management, promote waste water recycling through facility renovation or process upgrading, and take water conservation into account in the design of new production lines and business strategies, so as to improve water efficiency and reduce absolute consumption.

<sup>4</sup> Comprehensive energy consumption was calculated based on the conversion factors in the national standard of the People's Republic of China, "Comprehensive Energy Consumption Calculation Guidelines (GB/T2589-2020)".

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In the future, the Group will further strengthen energy and water resources management by establishing an energy and water resources consumption monitoring system to promptly identify and address issues of energy and water resources waste. An energy efficiency incentive and penalty system will be implemented to motivate employees to propose effective energy-saving and emission-reduction and water conservation suggestions. Furthermore, we will further improve the automation of our production and scale up the application of automation to improve energy and water resources efficiency. We will also improve energy efficiency in production through the construction of digital factories.

### 5.4 Environment and Natural Resources

The Group adheres to the concept of green production, strictly abides by the Environmental Impact Assessment Law of the People's Republic of China, the Regulations on the Administration of Environmental Protection of Construction Projects and other laws and regulations, and takes the protection of biodiversity as an important factor in site selection. At the site selection stage, we select areas with relatively low environmental sensitivity, actively carry out environmental impact assessment, and take appropriate preventive and mitigation measures to reduce impacts on land and habitats. The Group's efforts to conserve resources and reduce emissions have been set out in the two preceding sections. We continue to explore win-win solutions for ecological conservation and business development, and contribute to the sustainable development of the medical device industry. In 2025, the Group had no fines resulting from violations of environmental laws and regulations.

The Group promises to strictly abide by local laws and regulations on ecological protection. In the early stage of project construction, we incorporate biodiversity factors into the assessment to ensure that operations and project sites of us, branches, subsidiaries and supply chain are not located within various natural reserves and ecological conservation habitats in local place, in order to reduce the adverse impact of businesses on biodiversity and ecosystems and protect biodiversity. During the project construction process, we strictly implement the construction noise pollution prevention and control plan, reasonably arrange and use construction machinery, and properly arrange work time. After completing the project construction, workers promptly restore the surface, soil, and vegetation. For community residents who may be affected by the project construction, we fully respect their right to informed consent and carry out various business activities in a legal and orderly manner. In addition, we have also established a transparent and open communication feedback mechanism and negotiation procedure to ensure that emergency situations and incidents can be fully negotiated and complaints and conflicts can be quickly resolved. Therefore, a comprehensive project construction management system has been established.

The Group also enhanced employees' environmental awareness through training programs. In March and October 2025, environmental training sessions were conducted on environmental laws and regulations, as well as solid waste management and disposal. These sessions were designed with department managers as the backbone and employees at all levels as the main participants, covering over 80% of the workforce (department leaders of the Group and relevant personnel of subsidiaries).

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## 5.5 Address Climate Change

Climate change has become a common challenge faced by human beings. The Group always pays close attention to the risks and opportunities relevant to climate change, evaluates their actual and potential impact on our operations, strategies and financial performance, and actively takes countermeasures to further promote the sustainable development of the Company. This section describes our determination to address climate change and the direction of our future efforts by governance, strategy, risk management, indicators and targets.

### Governance

The Group has established a top-down governance structure for climate-related risks and opportunities.

|                                             |                                                                                                                                                                                                                                                       |
|---------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Decision-making level<br>Board              | <ul style="list-style-type: none"><li>• Assume decision-making responsibilities</li><li>• Oversee climate-related risks and opportunities and management duties</li><li>• Communicate with other directors and stakeholders</li></ul>                 |
| Most senior person<br>Chairman of the Board | <ul style="list-style-type: none"><li>• Monitor the Group's climate change-related indicators</li><li>• Evaluate the impacts of climate change</li><li>• Develop climate change response strategies</li><li>• Report regularly to the Board</li></ul> |
| Management<br>ESG working team              | <ul style="list-style-type: none"><li>• Identify, assess and monitor climate change-related issues</li><li>• Implement relevant measures to achieve established objectives</li></ul>                                                                  |

We have initially clarified the Board's responsibilities for oversight of climate-related risks and opportunities, as well as the roles and responsibilities of the management on climate change issues. The Board has recognized the impact of climate change on the global health and healthcare industry and is actively involved in discussions and decision-making on related topics. The Board needs to fully consider climate-related risks and opportunities in the development of the Company's strategy and objectives, the updating of the risk management system, and the planning of the annual budget (including production, research and development, and supply chain management), make relevant decisions, and communicate the Company's performance and commitment to climate change to other directors and stakeholders. The Board typically conducts a comprehensive assessment and review of climate change strategies and objectives on an annual basis, and follows up on significant climate-related events or policy changes to ensure that the Company is able to respond quickly.

The Chairman of the Board is the most senior person in charge of climate-related issues in the Group and is responsible for formulating the strategic direction and business strategies of the Company, as well as overseeing the day-to-day operations and management of the Company. In terms of addressing climate change, the Chairman understands the greenhouse gas emissions and energy consumption generated from the operations of the Company, assesses the impact of climate change on the business of the Company and formulates appropriate response strategies, and regularly reports to the Board on the operations and performance of the Company in order to promote the sustainable development of the Company.

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At the management level, the Board's ESG team is responsible for organizing the identification, assessment and monitoring of climate change-related issues, and for taking appropriate action based on the significance of the risks to ensure that the Company meets its goals. The members of the ESG team usually have expertise and experience in relevant areas (e.g. sustainability, environmental protection, etc.).

To continuously enhance the Group's climate-related expertise, we provide climate-related thematic trainings to members of the Board and ESG team, ensuring that they possess the necessary professional knowledge, understand regulatory requirements and industry developments, and are competent for supervisory and management responsibilities.

### Strategy

Climate-related risks can be divided into transition risks arising from the transition to a low-carbon economy and physical risks arising from climate change. Transition risks can be divided into policy and regulatory risks, market and technology risks, and reputation risks. Physical risks include acute physical risks (e.g. extreme weather such as typhoons and floods) and chronic physical risks (refer to long-term changes in climate patterns such as sea level rise, persistent high temperature).

| Type                  | Climate-related risks |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Impact period         | Potential financial impact  | Response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-----------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Physical risks</b> | Acute                 | Extreme weather events such as typhoons, floods, and high temperatures. On the one hand, the production and delivery of products may be directly affected by extreme weather events on worksites, production equipment, personnel commuting and transportation. On the other hand, they may also be indirectly affected by extreme weather events in the supply chain, e.g. power and water supply in the area where the operation site is located is insufficient or interrupted due to extreme weather, and raw material suppliers cannot deliver materials on time due to the impact of extreme weather, which prevent us from producing as planned due to material shortages. | Short and medium term | Increase in operating costs | <ul style="list-style-type: none"> <li>Business continuity plans are developed, including alternative production locations, backup logistics routes, and alternate power solutions, to ensure that critical business operations can be quickly resumed in the event of a climate-related event.</li> <li>Provide regular training to employees on climate change risks and emergency response to ensure that they understand how to respond properly in an emergency.</li> <li>Build partnerships with local emergency management authorities to obtain timely and accurate climate information and warnings.</li> </ul> |



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| Type                    | Climate-related risks                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Impact period        | Potential financial impact                                | Response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Physical risks</b>   | Chronic                                                                                                                                                                                                                                                                                        | Long-term changes in climate patterns such as sea level rise, persistent high temperature: high-end interventional devices rely in part on special polymer materials (such as PEBAX) and nickel-titanium alloy. If upstream enterprises are located in low-lying coastal areas (being vulnerable to sea-level rise) or regions with high temperatures and water shortages, raw material supplies may be disrupted or prices may fluctuate; prolonged high temperatures may cause a sharp increase in the load on air conditioning refrigeration systems, leading to a significant rise in electricity consumption; and high temperatures may affect the stability of packaging during storage and transportation. | Medium and long term | Higher electricity bills; increased insurance on freight  | <ul style="list-style-type: none"> <li>Regularly review and update to ensure that it always reflects current climate risks and best practices, and that the Group always keeps pace with the times in addressing climate change.</li> <li>Diversify sourcing and establish strategic reserves to maintain a safety stock of critical raw materials sufficient for 3 to 6 months.</li> <li>Upgrade packaging materials to ensure they can withstand extreme weather conditions.</li> </ul> |
| <b>Transition risks</b> | With the deepening of the society's understanding on climate change and the implementation of relevant policies, energy prices and greenhouse gas emissions allowances will be affected, which may further affect production and sales, thereby affecting the entire value chain of the Group. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Medium and long term | Increase in production costs; increase in operating costs | <ul style="list-style-type: none"> <li>Continue to monitor the resulting impact.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                               |

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### Risk Management

| Risk management process     | Process content                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Step 1: Risk identification | Conduct a detailed climate risk assessment of its business operations, including but not limited to the identification and analysis of potential typhoons, floods, persistent high temperatures and other climatic events.                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Step 2: Risk assessment     | Evaluate the specific impacts of risk events on the Group's operations, such as factory shutdowns, logistics disruptions, and power interruptions.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Step 3: Risk response       | According to industry characteristics and geographic location, establish relevant emergency plans (formulating emergency plans for different events under a unified emergency framework, which should include conditions for initiating emergency plans, emergency handling procedures, system recovery procedures, post-event education and training, etc.); ensure sufficient resources for the implementation of the emergency plan, including manpower, equipment, technology and finance; develop business continuity plans and establish back-up plans; provide regular training to employees on climate change risks and emergency response. |
| Step 4: Risk monitoring     | Regularly review and update, and build partnerships with local emergency management authorities to obtain timely and accurate climate information and warnings.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

### Indicators and targets

The Group's greenhouse gas emission is as below:

|                                                                                        | 2025   | 2024  |
|----------------------------------------------------------------------------------------|--------|-------|
| Direct GHG emissions <sup>5</sup> (Unit: tCO <sub>2</sub> e)                           | 65     | 50    |
| Indirect GHG emissions <sup>6</sup> (Unit: tCO <sub>2</sub> e)                         | 10,565 | 9,133 |
| Total GHG emissions (Unit: tCO <sub>2</sub> e)                                         | 10,630 | 9,183 |
| Total GHG emissions intensity<br>(Unit: tCO <sub>2</sub> e/RMB ten thousand (revenue)) | 0.10   | 0.11  |

<sup>5</sup> Direct GHG emissions were calculated based on "Appendix 4 of China Energy Statistics Almanac 2020", GHG Protocol, and the "Energy Statistics Workbook" (Energy Department, National Bureau of Statistics, 2010).

<sup>6</sup> Indirect greenhouse gas emissions were calculated based on the 2023 national average carbon dioxide emission factors for electricity in the "Notice on the Release of the 2023 Carbon Dioxide Emission Factors for Electricity" issued by the Ministry of Ecology and Environment of the People's Republic of China.

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The Group has formulated a greenhouse gas emission reduction policy and explored a new model of low-carbon development from the directions of risk assessment, green production and training and publicity to promote greenhouse gas emission reduction and contribute to our efforts against climate change. Moreover, we continue to improve our policies and measures for adapting to climate change in order to ensure that the Group can quickly recover and stabilize its operations in the face of a climate change event, and to enhance its business resilience; formulate risk management strategies, identify potential climate risks, assess the financial impact of climate change on the Group, reduce the related financial risks and seize business opportunities related to climate change; and promote the research and formulation of a net Zero Emission Target in line with its own development planning, which plans to commit to achieving net-zero carbon emissions at some time in the future, subject to the need to further develop detailed plans and targets, and to take reasonable and efficient measures to reduce carbon emissions.

In the future, we will continue to improve the governance, strategy formulation, risk management, indicator and target identification and management of climate-related risks, and work with all walks of life to address climate change and achieve common sustainable development.

### 5.6 Green Office and Green Production

The greenhouse gas emissions of the Group primarily come from purchased electricity, liquefied petroleum gas ("LPG") and natural gas for canteens and oil for service cars. Although the Group's greenhouse gas emissions as well as the expenses in electricity, LPG and oil consumption are not significant, given that no act of kindness, no matter how small, is ever wasted, we integrate green concept into our daily office operations and production processes.

#### Green office:

- Optimizing the energy consumption of office equipment, adopting LED lamps and lanterns in all public areas, reasonably arranging the location of lamps and lanterns, and installing intelligent elevator system, etc. to reduce unnecessary energy waste;
- Through the air-conditioning system's timed shutdown, system temperature control and other functions, the maximum temperature of the air-conditioner in winter and the minimum temperature of the air-conditioner in summer are limited so that, in principle, it is not higher than 20 degrees in winter and not lower than 26 degrees in summer;
- Advocating paperless office and secondary use of paper. Each department regularly and quantitatively receives paper according to demand. For necessary paper documents, measures such as double-sided printing and waste paper recycling are adopted to reduce paper consumption;
- Promoting electronic office, strengthening the intelligence of office software, optimizing the approval process, and reducing unnecessary energy consumption;
- Encouraging employees to promptly turn off their personal office equipment after work, and requiring the last person leaving the office to check and close doors and windows, and switch off relevant power supplies and lighting;
- Reducing the frequency of business trips and increasing participation in field activities through video conferencing; and
- Enhancing staff training on low-carbon awareness, promoting low-carbon office and lifestyle, and fostering a company-wide low-carbon culture.

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### Green production:

- Formulating a reasonable production scheme based on sales forecast to improve productivity;
- In the procurement of new equipment, priority is given to environmentally friendly and low-carbon suppliers and raw materials, and energy-saving equipment with a lower level of comprehensive energy consumption is procured to reduce carbon emissions at source;
- Improving production processes, optimizing production flows, increasing energy efficiency and reducing unnecessary energy consumption;
- Reducing environmental pollution and carbon emissions through rational segregation, treatment and recycling of wastes;
- Promoting green planting inside the plant; and
- Purchasing additional electric vehicles and advocating for their increased use to reduce the reliance on fuel vehicles and lower tailpipe emissions.

The above measures for the reduction of greenhouse gas emission may temporarily increase our capital expenditure, in the long run, however, we believe they will improve our efficiency and realize win-win of the economic efficiency and environmental efficiency.

## 6 EMPLOYMENT AND LABOR PRACTICE

The establishment, development and listing of the Group greatly depend on the hard work of our employees. We firmly believe employees are the carriers of businesses and teams are the cornerstones of entrepreneurship. Therefore, we endeavor to provide a broad career development space, a safe and healthy working environment and a competitive remuneration package for each employee, expecting to grow together, shoulder responsibilities together, and share together with our employees.

### 6.1 Employment

#### *Open and Fair Employment with Diversified Incentives*

The Group strictly complies with the Labor Law of the People's Republic of China (《中華人民共和國勞動法》), the Labor Contract Law of the People's Republic of China (《中華人民共和國勞動合同法》), the Social Insurance Law of the People's Republic of China (《中華人民共和國社會保險法》), the Interim Regulations on the Human Resources Market (《人力資源市場暫行條例》) and other laws and regulations related to employment, and have established the Employee Handbook (《員工手冊》) and the Administrative Management System (《行政管理制度》) in place. The Group also makes active communication with employees in relation to their requirement, rights and obligations in an opened manner. The labor contract execution rate for the year is 100%.

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The Group protects the lawful rights and interests of employees, including paying remuneration in full and timely, making social security contribution and housing provident fund, with social insurance coverage of 100%; providing critical illness insurance to management, with a coverage rate of 29.11% of all employees; providing liability insurance for directors, supervisors and senior management to directors, supervisors and senior management, with a coverage rate of 100%; and providing financial rewards to outstanding employees. The Group adheres to the principle of equality during human resource management. Employees won't be discriminated for age, gender, physical or mental health condition, marital condition, family condition, race, color, nationality, religion, political group or sexual preference in respect of employment, promotion, training, remuneration and benefit package. To prevent employees from being discriminated, harassed or harmed in the workplace, the Group has established a comprehensive reporting process, including channels such as suggestion box and complaint corner, and actively conducts annual employee interviews to timely understand employee feedback. The Group designates special persons to collect and summarize these feedbacks, and regularly holds leadership meetings to correct and deal with the problems reported, and to ensure a harmonious and safe working environment.

In 2025, the Group provided suitable jobs for 19 disabled persons in the surrounding communities, and among the regular employees, there are 94 individuals from 20 ethnic minorities, including the Miao, Yi and Zhuang. In terms of gender equality, women in STEM (Science, Technology, Engineering, and Math) related fields account for 32.78%, representing 12.27% of the total number of female employees and 7.61% of all employees; 45.16% of middle management positions are held by women; 17.65% of senior management positions are held by women and 43.50% of revenue-generating functional management positions are held by women.

The Group conducts regular performance evaluations on employees and helps them to align their individual interests with the corporate target to create the corporate core values of "dedication, innovation, selflessness and efficiency". We provide housing allowances to employees. For core employees with over three-year service, the Company has a housing fund to help them settle down. For core employees with over five-year service, the Company provides employee stock ownership plan, serious illness insurance and other welfares to encourage them to make remarkable results on their positions.

In order to safeguard the legitimate rights and interests of the employees and promote the healthy development of the enterprise, the Group and the labor union reached a consensus through equal consultation and jointly signed a collective agreement, which includes a collective contract, a special collective contract on wages and a collective contract on the special protection of female workers. During the Reporting Period, the proportion of employees jointed labor unions is 100%. The Group respects and supports the work of labor unions, and protects the legitimate rights and interests of employees. Adhering to the principle of equal pay for equal work, the Group controls that employees in the same position do not have salary differences due to gender, pays special attention to the special interests and legitimate rights and interests of female employees, and signs the Special Collective Contract for the Protection of the Rights and Interests of Female Employees with the labor union by mutual consensus. It has also established corresponding welfare and labor protection measures based on female physiological characteristics, which have been reviewed by the employee representative conference and incorporated into the supplementary provisions of the Collective Contract, subject to annual review by the Women Workers' Committee of the labor union together with the Remuneration Committee. In order to protect the interests and legal rights of special employees, the Group and the labor union sign the Special Collective Contract on Wages by mutual consensus, so as to build up a harmonious and stable labor relationship.

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As at the end of the Reporting Period, the Group has 2,088 full time employees who have signed direct contract with the Group (2024: 1,735), including 17 senior managers and 62 middle managers.

The number and turnover rate of full-time employees by gender are as below:

|        | 2025   |            |               | 2024   |            |               |
|--------|--------|------------|---------------|--------|------------|---------------|
|        | Number | Percentage | Turnover rate | Number | Percentage | Turnover rate |
| Male   | 792    | 37.9%      | 21.8%         | 642    | 37.0%      | 25.8%         |
| Female | 1,296  | 62.1%      | 21.7%         | 1,093  | 63.0%      | 24.5%         |

The number and turnover rate of employees by age are as below:

|          | 2025   |            |               | 2024   |            |               |
|----------|--------|------------|---------------|--------|------------|---------------|
|          | Number | Percentage | Turnover rate | Number | Percentage | Turnover rate |
| Below 20 | 13     | 0.6%       | 33.3%         | 10     | 0.6%       | 31.3%         |
| 20-40    | 1,631  | 78.1%      | 23.2%         | 1,355  | 78.1%      | 26.5%         |
| Above 40 | 444    | 21.3%      | 14.2%         | 370    | 21.3%      | 17.3%         |

The data of employees by region are as below:

|          | 2025                |            |               | 2024                |            |               |
|----------|---------------------|------------|---------------|---------------------|------------|---------------|
|          | Number of employees | Percentage | Turnover rate | Number of employees | Percentage | Turnover rate |
| Zhuhai   | 327                 | 15.7%      | 22.2%         | 274                 | 15.8%      | 31.6%         |
| Shanghai | 1,345               | 64.4%      | 17.9%         | 1,389               | 80.1%      | 23.6%         |
| Rizhao   | 149                 | 7.1%       | 43.8%         | 72                  | 4.1%       | 24.2%         |
| Hangzhou | 267                 | 12.8%      | 23.5%         | —                   | —          | —             |

During the Reporting Period, the Group had a total of 494 new employees in 2025, including 2 new middle managers and 2 new senior managers.

Distribution of new employees by gender:

|                 | 2025 | 2024 |
|-----------------|------|------|
| Male (person)   | 189  | 263  |
| Female (person) | 305  | 465  |



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Distribution of new employees by age:

|                   | 2025 | 2024 |
|-------------------|------|------|
| Below 20 (person) | 10   | 22   |
| 20–40 (person)    | 414  | 625  |
| Above 40 (person) | 70   | 81   |

Distribution of new employees by region:

|                   | 2025 | 2024 |
|-------------------|------|------|
| Zhuhai (person)   | 115  | 142  |
| Shanghai (person) | 199  | 506  |
| Rizhao (person)   | 93   | 80   |
| Hangzhou (person) | 87   | –    |

During the Reporting Period, the average recruitment cost of hiring new employees was RMB620.77/person. The proportion of positions filled by internal candidates (internal recruitment or promotion) among the open positions during the year was 12.29%.

### **Calibre-Based Recruitment and Employee Care**

Employees are the foothold for our sustainable development, and we recognize the value of employees and make efforts to provide humanistic care. During recruitment, the Group adheres to a caliber-based principle and on a willing basis of the parties. The human resources department identifies and recruits suitable people through talent market, employment agency, on-campus employment, online recruitment and news media for departments with any employment needs with reference to the detailed requirements for the jobs, with a view of “making the best and appropriate use of talent”.

The Group values employee opinions and suggestions, and has established multiple channels to collect them, including setting up suggestion box and complaint corner on DingDing process, and conducting annual employee interviews. Special persons are responsible for collecting and summarizing them, with regular leadership meetings held to address and coordinate relevant issues.

In 2025, the Group conducted many online and offline employee satisfaction surveys, with a total of 268 valid questionnaires collected, which have contributed to gaining a deeper understanding of employee feedback, identifying potential issues, optimizing management decisions, and enhancing employee cohesion. The survey indicators comprehensively cover many aspects such as work environment, payment and benefits, career development and teamwork. The survey results are used to systematically evaluate the overall satisfaction of employees. For aspects with high satisfaction, the Group summarizes excellent experiences and continues to maintain the satisfaction. In response to the existing problems, the Group further conducts in-depth analysis, collaborates with relevant departments to discuss improvement plans, proposes targeted measures, and promptly provides feedback to employees on the progress and results of the handling, in order to improve employee satisfaction and loyalty and promote the sustainable development of the Group.

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We pay attention to the physical and mental health of our employees. In addition to the annual free staff physical examination with full coverage, we also provide occupational disease physical examination for the types of workers at risk of developing special diseases (In 2025, the Group had 38 types of work incorporated into occupational diseases). In addition, we provide employees with critical illness insurance and employer's liability insurance. In line with the policies of each region, the accumulated team building activities of each department reach more than 50 times. We improve the working environment of our employees and provide them with working meals and dormitories. By the end of 2025, 502 employees are living in the staff dormitories. We pay attention to the career planning of our employees, provide positive incentives, and give annual seniority allowance awards to frontline employees according to their length of service, and award excellent employee awards to employees with excellent performance in their work at the end of the year. We provide interest-free loans for purchasing houses to employees with over three-year service. The Group provides paid parental leave, with paid parental leave for most primary caregivers reaching 40.7 weeks and paid parental leave for most non-primary caregivers reaching 14.4 weeks during the year.

We have established a comprehensive employee care program from employees' perspectives and in accordance with the needs of them, including:

- monthly food and communication allowance;
- birthday gift coupon;
- gifts for traditional festivals;
- gifts for female employees on Women's Day;
- team building of department;
- team-building activities are organized for employees on their first anniversary of employment and birthdays every month;
- paid annual travelling;
- free annual health check;
- provide high-temperature allowances to outdoor workers engaged in high-temperature operations in accordance with relevant regulations;
- "Talent Housing" for employee in need; and
- establish education support fund to quickly address the problem of schooling for employees' children.

Each holiday gift carries the Company's care for employees. The Group always puts the welfare of employees in the first place and attaches great importance to the humanistic care of employees. Every traditional festive season, we will send gifts and care to employees to thank them for their hard work for the development of the Company, and continuously enhance their sense of satisfaction and happiness. A total of more than 8,000 gifts were distributed in 2025.

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In respect of democratic communication, the Group continues to improve its democratic management system, strictly complies with the Labor Union Law of the People's Republic of China and other relevant requirements, safeguards the rights of employees to democratic communication, provides employees with channels of democratic communication and creates a harmonious and democratic working environment.

### 6.2 Health and Safety

The Group attaches great importance to the health and safety of employees in workplace, strictly abides by relevant laws and regulations related thereto, such as the Work Safety Law of the People's Republic of China (《中華人民共和國安全生產法》), the Law of the People's Republic of China on Prevention and Control of Occupational Diseases (《中華人民共和國職業病防治法》), the Norms for the Management of Labor Protective Articles for Employers (《用人單位勞動防護用品管理規範》), the Management Regulations on Occupational Health in Workplaces (《工作場所職業衛生管理規定》) and the Special Regulations on Female Labor Protection (《女職工勞動保護特別規定》), and formulates the Administrative Management System (《行政管理制度》) and the Safety Production Responsibility System (《安全生產責任制度》). The headquarters of the Group and some subsidiaries have passed the level two enterprise for standardization of production safety certification. In 2025, the Group invested RMB760,000 in work safety and employee health protection.

In 2025, the Group revised various documents and systems such as the Fire Safety Management System Compilation (《消防安全管理制度彙編》), the Electrical Safety Management System (《用電安全管理制度》), the Internal Hazard Reporting Reward System (《事故隱患內部報告獎勵制度》), the Reporting System for Loss, Theft or Transfer of Poisonous Chemicals and Explosives (《易製毒、易制爆危化品丟失、被盜、轉讓報告制度》), the Requisition, Loading/Unloading and Transportation Operation Guidelines of Hazardous Chemicals (《危險化學品領用、裝卸、運輸作業指導書》), the Safety Management System for Cleanroom Fumigation Operation (《淨化車間熏蒸作業安全管理制度》), the Cleanroom Fumigation Operation Procedures (《淨化車間熏蒸作業操作規程》) and the Environmental Management Manual (《環境管理手冊》), and updated relevant website materials and declarations. The Group passed the inspection of the standardization of production safety by Jiading Emergency Management Bureau, the renewal audit of ISO 14001 Environmental Management System and the occupational health management inspection by Jiangqiao Town Health Supervision Office (Grade A Management), and obtained the level three enterprise certification for standardization of production safety.

#### Workplace Safety

The Group has established a "safety-first and prevention-oriented" safety management approach and implemented the enterprise leader responsibility system, the safety leader responsibility system and the hierarchical safety responsibility system, established and improves safety management rules, organized regular and irregular safety training and inspection and eliminated potential safety threats to ensure labor safety during production, property safety of running machines and orderly operating activities. We adopt the following major measures:

- setting up a warning sign at each dangerous place and regularly checking the workplace to ensure the warning sign is updated;

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- formulating special regulations on the storage, usage and disposal of hazardous substances used in production and regularly checking the implementation thereof;
- providing protective equipment to employees on special posts;
- arranging health check on occupational diseases each year for practitioners in special position with occupational disease risk, such as the position of sterilization operations and powder; and
- providing periodic employee safety training and organizing safety drills according to the planned rescue routes.

During the Reporting Period, a total of 301 relevant safety production risks were identified. As of the end of the Reporting Period, the safety risk rectification rate was 93.88%. There was no safety incidents involving suppliers or contractors in the workplace.

### **Safety Education**

The Group attaches great importance to employee safety education, and launches safety production education and assessment for each new employee. The production workshop will carry out safety production education on a quarterly basis by department. 44 safety production education sessions were conducted during the year, with participation coverage exceeding 98%. In 2025, we organized 16 training sessions covering laws and regulations, fire drills, occupational health, hazardous chemicals, etc., including 2 special training sessions on occupational health, 3 special training sessions on environmental protection and hazardous chemicals, and 2 special training sessions on heatstroke prevention and protective equipment knowledge. The training basically covered all production site employees of the Company and its subsidiaries. During the 24th Safety Month in June 2025, the Group conducted educational training headed “everyone pays attention to safety and everyone knows how to respond to emergencies - identifying hidden hazards around us”, played Safety Month promotional videos to all employees at lunch time, and bulletin boards were used to publicize the Safety Month theme and related safety knowledge.

### **Fire Safety**

In 2025, the EHS Working Group held a series of production safety emergency drills to practically improve its emergency response capability. In 2025, nine emergency fire drills were conducted with full participation. In May, emergency drills for sudden incidents in underground spaces and emergency rescue drills for operations in limited spaces were organized. Practical exercises involving fire extinguishers, fire hydrants and other firefighting equipment were held in June, October and November. In August, an emergency drill for hazardous chemicals and occupational health and environmental emergencies was conducted in the Production Department. By carrying out these series of practical drills, we effectively improve the emergency response capability and equipment operation skills of relevant personnel, thereby providing powerful guarantee for production safety of the enterprise.

By 2025, the Group had no work-related deaths for four consecutive years. In 2025, the Group had seven work-related injuries (2024: 3 persons)<sup>7</sup> and 382.5 work days lost (2024: 166 days) due to work-related injuries. During the year, the Group experienced no violations of laws or regulations, nor any accidents related to production safety or occupational health and safety.

<sup>7</sup> During the Reporting Period, the Company had seven work-related injuries, one of these occurred in a traffic accident while commuting home, while the remaining six were injured at the workplace.

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### 6.3 Training and Development

Innovation is a driving force for development. The development of the Group is driven by the innovation of employees. Therefore, the Group provides a series of trainings to the employees based on the Group's development and job requirements, including both internal and external trainings, with coverage rate amounting to 100%. During the reporting year, the Group invested a total of RMB215,000 in training, with total training hours of 38,143.93 hours and an average annual training time of 18.27 hours per employee. Induction training was provided to new employees, with an annual average training time of 12 hours per new employee.

#### Training System

Our training system is provided in the Employee Handbook (《員工手冊》), primarily including the following:

1. Regular training, i.e. new employee induction training, which covers company rules and regulations, professional ethics, process hygiene, operating procedures, production safety, corporate culture, job knowledge, etc. It is mainly organized in the form of on-site training, online video learning, and mentor-apprentice teaching;
2. Training on need, i.e. providing training to staff on operational skills, theoretical knowledge, and management skills as needed, which also can be classified into annual training program and provisional training program, and further classified into internal training and external training according to different trainers (the annual training program refers to a training program formed at the beginning of the second year in accordance with the training requirements of each department collected by the human resources department in December).

In 2025, we carried out 926 offline training courses with 14,099 training participants. Except for the two traditional forms of training, namely training session and seminar, we have also proactively launched online training relying on third-party platform. In 2025, we have organized 211 online trainings, with 3,677 training participants and online training coverage rate of 20.69%, covering all aspects of production and operation. Furthermore, the recording and broadcasting functions of online courses have greatly facilitated the staff in the arrangement of office hours, widen the coverage of trainees and enhanced the effectiveness of training courses. Meanwhile, we encourage employees to be internal trainers to share knowledge and experience and lead team to grow. As of the end of 2025, the Group has a total of 240 internal trainers. The human resources department is responsible for the recording and verification of the effectiveness of training. During the Reporting Period, one employee of the Group was awarded the honorary title of Technical Expert of Jiading District, Shanghai.

As at the end of the Reporting Period, the statistics on the training of employees of the Group are as follows:

Percentage of employees trained and average training hours by gender:

|        | 2025          |                                    | 2024          |                                    |
|--------|---------------|------------------------------------|---------------|------------------------------------|
|        | Coverage rate | Average training hours (hour/year) | Coverage rate | Average training hours (hour/year) |
| Male   | 100%          | 21.5                               | 100%          | 19.8                               |
| Female | 100%          | 16.3                               | 100%          | 17.1                               |



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Percentage of employees trained and average training hours by employee grades:

|                              | 2025          |                                    | 2024          |                                    |
|------------------------------|---------------|------------------------------------|---------------|------------------------------------|
|                              | Coverage rate | Average training hours (hour/year) | Coverage rate | Average training hours (hour/year) |
| Middle and senior management | 100%          | 38.2                               | 100%          | 33.8                               |
| Junior employees             | 100%          | 17.5                               | 100%          | 18.4                               |

### Three-level Assessment for Fair Development

The development of employees themselves is extremely important to the Group's innovative development. The Group adheres to the principles of objectivity, fairness and seeking truth from facts, and has established a scientific three-level assessment management system which decomposes the annual operation target into specific target of departments and employees, and implemented a monthly assessment mechanism, including the formulation of work plans at the beginning of the month, guidance on work progress during the middle of the month, and performance evaluation at the end of the month. We strictly follow standardized processes in the assessment and evaluation process: firstly, employees conduct self-evaluation, department managers score based on their work performance, and the evaluation team organizes communication to confirm the assessment results. If an employee has objections to the assessment results, the employee can submit his/her opinions. The evaluation team will conduct investigation for verification and communicate again. The final assessment results shall be confirmed by the employee. This assessment system effectively ensures the implementation of target tasks at all levels and the objectivity and fairness of performance evaluation.

The Group conducts monthly performance appraisals. Based on specific and measurable work objectives formulated each month and confirmed with supervisors, the authorized appraisal evaluators score the appraisals by evaluating the fulfillment of job duties, the completion of targets, the values, the implementation of the system, the attendance, and the compliance with the Code of Conduct, among other aspects.

We focus on the development of our employees by providing incentive mechanisms. The mechanism is divided into two parts: short term and medium and long term. Short term mechanism refers to the monthly performance index, which is based on the Company's strategic plan to develop the annual tabulation of the department and decompose to the monthly index, which also becomes the post assessment bonus. The medium and long term mechanism is the share incentive, which is used for some employees who have reached a certain length of service and salary level. In 2025, the term for granting long-term incentives to employees below senior management level is 10 years. Employees below management level eligible for incentive measures account for 63.41% (including 52 employees below management level and 82 employees eligible for incentive measures).



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### 6.4 Labor Standards

The Group advocated a partnership culture where employees and enterprises grow together, shoulder responsibilities together, and share together, so as to arouse their passion at work. However, forced labours are strictly prohibited by the Group.

#### *Employment in Compliance with Laws*

The Group recognizes employment is an agreement entered into between an employer and an employee on a willing basis. The Group respects the rights of its employees. Withholding of valid documentation, charge of deposits and forced labour are strictly prohibited by the Group during employment. In compliance with the relevant laws and regulations of the government, we implement a standard, comprehensive or flexible working system respectively subject to different jobs, and protect our employees' rights of rest and holiday. During the reporting year, the Group provided an average of 6 paid holiday days (2024: 6 days) to employees.

No forced labour was employed by the Group during the reporting year.

#### *Prohibition of Child Labour with Careful Examinations*

In accordance with the relevant laws and regulations, such as the Law of the People's Republic of China on the Protection of Minors (《未成年人保護法》) and the Provisions on the Prohibition of Child Labour (《禁止使用童工規定》), the Group and its subsidiaries explicitly prohibit the employment of persons under the age of 18 and conduct strict examinations in the recruitment process so as to avoid the employment of child labour. All of the Group's employees should show the original identity card and submit the copy with the employee's signature for filing on enrolment, for the purpose of ensuring the recruited employee is above 18 years old. The human resource department of the Group conducts irregular inspection on the recruitment procedures and employee information of the Group and its subsidiaries and a mutual supervision and whistle-blowing system is implemented among different departments. Where the misuse of child labour is discovered, the Group will immediately terminate the employment and conduct an investigation on the relevant people involved therein.

No child labour was employed by the Group during the reporting year.

## 7 SUPPLY CHAIN MANAGEMENT

Adhering to a quality-oriented and customer-based principle of development, the Group maintains high standards and strict requirements on product quality and extends to the supply chain management. The Group has established the Supplier Management System (《供方管理制度》) for the purpose of reasonable selection and assessment of suppliers, and the system is continuously updated to take into account the actual situation of the Company.

To ensure the product quality, safety and reliability, the Group continuously promotes the establishment of a comprehensive supplier management system, carries out evaluation, classification management and supervision of suppliers, and continuously improves the quality and service level of suppliers.

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### 7.1 Strict Admission Threshold and Pursuit of Quality

As a medical device manufacturer, our products are not only of commercial nature, but also charged with the sacred mission of disease treatment and health recovery. Therefore, the Group insists on safety first and efficiency second in respect of supply chain management. Safety refers to reliable product quality and continuous product supply. Therefore, we conduct supplier investigation, on-site inspection and multi-dimensional evaluation for supplier admission to maintain high-quality supply.

In selecting suppliers, the purchasing department, quality department and technology department form a joint appraisal group responsible for new supplier investigation and on-site inspection, including the verification of general qualification materials, quality system assessment, sample test and sample verification, to ensure production quality.

The Group has established a multi-dimensional evaluation system for suppliers. In terms of occupational health and safety management, the Group selects suppliers who strictly comply with relevant national laws, regulations and industry standards, establish and improve an occupational health and safety management system, and ensure that the workplace meets quality, health, and safety requirements. Suppliers are required to systematically identify hazardous factors in the work environment, scientifically assess risk levels, and take effective control measures to actively prevent occupational injuries and diseases, and strive to create a work environment without accidents.

Business ethics are also a key aspect in the Group's evaluation of suppliers, suppliers are required to adhere to the principle of commercial integrity, and ensure that their operation activities, products and services fully comply with national laws and regulations. The rights and obligations of the contract shall not be transferred and subcontracted without written authorization from the purchaser. Any form of violations of law and discipline such as corruption, bribery, fraud, extortion, etc. are strictly prohibited. We shall effectively maintain a good commercial order. Suppliers are also required to establish a sound internal supervision mechanism to ensure that the above requirements are effectively met throughout the entire production and operation process.

We also incorporate environmental indicators into the assessment system, including assessing energy efficiency of production processes, sewage treatment facilities, and renewable energy of suppliers. We require suppliers to provide detailed production process instructions to introduce their energy usage, raw material sources and pollutant emissions. Besides, we will check their environmental certificates and green product certificates, such as ISO 14000 environmental management system certificate. In addition, we also investigate suppliers' factories to check the operation of environmental facilities and environmental management of suppliers, and refer to industry reputation and reports from third-party evaluation agencies. For qualified suppliers, we conduct regular audits and supervision to promote their continuous improvement. Meanwhile, due to the differences in environmental policies and regulations among different countries and regions, we fully understand and comply with local environmental requirements to respond to country risks. For example, we actively respond to the introduction of the European Union's life cycle cost method and the UK's green procurement policy to ensure that suppliers comply with relevant environmental standards.

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The distribution of the Company's suppliers is as below:

| Unit: supplier                  | 2025 | 2024 |
|---------------------------------|------|------|
| Domestic suppliers <sup>8</sup> | 169  | 86   |
| of which, Northern China        | 2    | 1    |
| Eastern China                   | 135  | 63   |
| Southern China                  | 27   | 14   |
| Central China                   | 2    | 1    |
| Northwest China                 | 2    | 0    |
| Southwest China                 | 1    | 0    |
| Overseas suppliers              | 5    | 7    |

In 2025, we added 11 new suppliers and conducted a total of 5 on-site inspections, the coverage rate of new supplier inspection was 100%, and the pass rate was 100%. For new suppliers that fail the investigation or on-site inspection, they will be eliminated directly by the Group without re-inspection. This not only sets high standards for suppliers, but also demonstrates a strong commitment to the products and supply chain of the Group.

### 7.2 Channel Stabilization and Emergency Management

We deeply understand that the stability of product quality is closely related to the stability of supply chain. The stability of supply chain is not only related to products but the supplier's environmental and social condition and its management as well.

#### Stable Delivery

The Group has established the Supply Chain Environmental and Social Risk Management System (《供應鏈環境及社會風險管理制度》) and the Supply Disruption Emergency Management Method (《供應中斷應急計劃管理辦法》). During our daily work, we keep frequent communication with our selected suppliers, pay attention to changes in the production conditions and processes of the said suppliers and other crucial factors which may affect quality, and keep an eye on the social responsibility performance of suppliers and the effect thereof on their product supply in order to ensure the Group's normal production and delivery to meet the market needs in the event of disruption of supply of products originally purchased.

#### Stable Quality

Suppliers who pass the admission review will be included in our List of Qualified Suppliers (《合格供方名錄》). Meanwhile, subject to the extent of effect of raw materials on the quality of products, the Group divides the suppliers into several categories for management. The two key categories of suppliers having a crucial and auxiliary effect on product quality will be re-appraised annually. The reappraisal of suppliers involves five aspects: qualification, reputation, quality, price, delivery and service, and further their production capacity, experience, quality system certification, constraints and other indicators are analyzed, then a Supplier Reappraisal List (《供方再評價記錄表》) will be produced after reappraisal. For supplier evaluation and development, the Group establishes performance indicators including incoming inspection passing rate, on-time delivery rate, response time, complaint resolution rate, price fluctuation range and cost reduction rate. By setting these supplier performance indicators, it drives continuous supplier development, and enhances quality and reliability, thereby achieving stable and high-quality supply.

<sup>8</sup> During the Reporting Period, the increase in supplier data was due to the fact that the Group expanded its scope of reporting to cover the entire Group. For cost-effectiveness reasons, no retrospective adjustments were made to the 2024 data.

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The Group conducts an inspection based on the information submitted by suppliers, and the frequency is once a year. For existing suppliers, when the supplier's production, process and other factors lead to the provision of substandard materials or a quality risk, the Company will once again organize an onsite inspection on the supplier. In 2025, the Company organized 13 on-site re-inspections on suppliers.

### **Stable Cooperation**

Before signing a contract, we conduct sufficient negotiation and consultation with the suppliers in order to clarify the responsibilities and obligations of the suppliers and stipulate clear delivery deadlines, quality standards and prices of the products, etc. After identifying the suppliers, we will promote the signing of a formal contract in a timely manner and fulfill our obligations in strict accordance with the terms of the contracts to avoid disputes and breach of contracts.

## **8 PRODUCT RESPONSIBILITY**

Quality is a silent advertising of products and a cornerstone for an enterprise to establish product reputation, industry position and corporate reputation. For a medical device enterprise, we assume great responsibility for the management of product quality, as the quality of medical device represents the confidence for health recovery and carries the hopes for the quality and length of life for billions of users. With our outstanding achievements and innovative strength in the field of biopharmaceuticals, we were honored to be selected into the List of the Second Batch of Innovative Enterprise Headquarters in Shanghai, becoming one of the 10 outstanding innovative enterprises in the field of biopharmaceuticals.

### **8.1 Outstanding Quality and Reliable Reputation in Medical Device Industry**

The Group strictly complies with the Product Quality Law of the People's Republic of China (《中華人民共和國產品質量法》), the Medical Device Supervision and Administration Regulations of the People's Republic of China (《中華人民共和國醫療器械監督管理條例》), the Measures on the Administration of Medical Device Registration (《醫療器械註冊管理辦法》), the Medical Device Supervision and Administration Provisions (《醫療器械監督管理規定》), the Medical Device Supervision and Administration Regulations (《醫療器械監督管理條例》), the Administration Regulations on Medical Device Production Quality (《醫療器械生產質量管理規範》), the European Medical Device Regulation (MDR), the US Quality System Regulation (QSR820) and other laws and regulations in relation to product quality. Based on relevant regulatory requirements, the Group has developed associated standards and procedural requirements for the Quality Manual (《質量手冊》) and the Risk Management Control Procedures (《風險管理控制程序》). A quality management system has also been established, and the system is continuously improved and managed using a process approach from identification of production requirements to customer satisfaction evaluation to ensure its effectiveness, suitability and adequacy.

Currently, all of the Group's 4 premises (accounting for 100%) have obtained the ISO 13485 Quality Management System Certificate.

### **Full-process Control**

In terms of control of product quality, the Group has established the Monitoring and Measuring Device Control Procedures (《監視和測量裝置控制程序》), the Work Environment Control Procedures (《工作環境控制程序》) and the Production and Service Control Procedures (《生產和服務提供的控制程序》), pursuant to which, the Group implements quality control over three key processes, namely raw material selection, production, and recall of non-conforming products.

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At the stage of selection of raw materials, we not only adhere to the concept of environmental protection, but also avoid the use of materials containing heavy metals and toxic chemicals that are harmful to the environment and human health, so as to produce medical devices safe for use, and reduce environmental pollution during the production, use and waste disposal of products.

At the production stage, the Group implements quality control over incoming materials, production process and finished products. All incoming materials will not be accepted until inspection, and each production process is monitored and each finished product shall receive final quality test, thus realizing full-process quality control. Meanwhile, we are committed to using green production processes, and actively introducing clean production technologies to reduce energy consumption and waste gas emissions, and realize green management of the production process. We improve the automation level of production equipment to reduce the impact of human factors on the production environment. In addition, we highlight energy saving and adopt efficient energy management systems. By taking many measures, such as using energy-saving equipment and optimizing process flows, we effectively reduce energy consumption in the production process, thereby reducing carbon emissions.

At the stage of recall of non-conforming products, the Group has formulated the Procedures for Control of Non-Conforming Products, which stipulates the input, review and processing procedures for non-conforming products. If any unqualified product is found before delivery, the relevant product will be identified, recorded, isolated and inspected. The Quality Department will cooperate with the responsible department to investigate the cause, and the responsible department will formulate reasonable measures to deal with it. If any unqualified product is found after delivery, relevant enterprises and downstream terminal hospitals will be notified in a timely manner, and measures to recall or destroy products will be taken. At the same time, we have also formulated the Medical Device Product Alert Control Procedures, setting out early warning plans for post-market products, and such products are regularly monitored and evaluated to ensure product safety. Pursuant to the Measures on the Adverse Events Monitoring and Re-Evaluation of Medical Device (《醫療器械不良事件監測和再評價管理辦法》), the Group has established the Reporting Procedures for Adverse Events Control (《不良事件控制報告程序》) and the Product Return and Replacement System (《退換貨管理制度》), to ensure the effectiveness of the product recall mechanism. Generally, the Group has the following two forms of product return:

- (1) Product recall: the management organizes the relevant department to make a comprehensive assessment on the suspected adverse event and, if the result shows that a handicap exists and a recall must be made, will issue a recall notice immediately and report to the National Medical Products Administration; and
- (2) Product return and replacement: any product with any quality problem before the expiry date may be returned or replaced unconditionally, if proved to be true, or in other cases, the marketing department shall identify the reasons for return and replacement and address appropriately.

In addition, during storage and transportation, we optimize packaging design and use environmentally friendly packaging materials to reduce the packaging wastes. In addition, through reasonable packaging design, we improve the protection performance and transportation efficiency of the package, reduce the possible damages during transportation, and reduce the need for secondary packaging.



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During the reporting year, the Group has not had any incidents requiring product recalls due to safety and health reasons.

### **Sterility Requirements**

The sterile performance of medical devices and their packaging is the basic guarantee of product safety and efficacy. The Group has clarified the special requirements on sterile medical devices, and formulated the Ethylene Oxide Sterilization Confirmation and Routine Control Procedures for the sterilization methods of products. The sterilization records of medical devices can be traced back to each production batch. The Group ensures conformance with product standard requirements, by standardizing the sterilization process, setting the sterilization parameters reasonably, and verifying the sterilization effect of the product by the review team. The packaging of medical devices is also an important barrier to maintain the sterility and effectiveness of products. The Group has established and implemented the Procedure for Control of Sterile Barrier System Confirmation, clarifying the requirements on packaging verification scheme, in order to achieve the functions of microbial barrier and physical protection, and to ensure the safety and reliability of products.

### **Reject False Advertising**

Medical device is a special category of commodity closely related to life safety and physical health. The Group strictly abides by the Advertisement Law of the People's Republic of China (《中華人民共和國廣告法》), the Administrative Regulations on Medical Device Instruction and Label (《醫療器械說明書和標籤管理規定》), the Review Measures for Medical Device Advertising (《醫療器械廣告審查辦法》) and other relevant laws and regulations, and has established the Label and Instructions Management System (《標籤、說明書管理制度》) to ensure the correct use of labels and advertisings and prohibit false advertising. In 2025, as the Group began exploring the consumer sector (health supplements and cosmetics), we gained a profound understanding that the products we sell in the consumer sector directly impact consumers' health, appearance, and emotional well-being. Consequently, in the future, we will regard responsible marketing as fundamental to our corporate survival and development, committing to building a comprehensive responsibility system grounded in legal compliance, scientific evidence, and consumer-centric principles.

The Group's responsibility begins with rigorous internal compliance systems. We have established a joint content review mechanism involving our Legal and Marketing departments to ensure every advertisement and product description undergoes rigorous scrutiny before publication. We provide regular regulatory and ethical training for our marketing and customer service teams, and have implemented a clear "negative list" for promotional materials, which strictly prohibits the use of absolute language and any explicit or implied statements that suggest disease treatment capabilities, eliminating false and exaggerated claims at their source.

In promotion of consumer-oriented products, the Group upholds scientific rigor and transparency. All efficacy claims are substantiated by publicly published scientific research, clinical trial data, or legally filed documentation, with no exaggerated interpretations. We provide complete and clear labeling of product ingredients, target user groups, and precautions to safeguard consumers' right to be informed.



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To achieve a balance between commercial value and social value, we make differentiated expenditure allocations in different markets by prioritizing operational excellence in mature markets, and actively fulfilling our social responsibility to create jobs in growth markets. The specific proportion of marketing expenditures for 2025 is as follows:

|                                     | Mature markets | Growth markets |
|-------------------------------------|----------------|----------------|
| Salary (%)                          | 53             | 70             |
| Exhibition marketing (%)            | 33             | 13             |
| Business travel and hospitality (%) | 13             | 13             |

During the reporting year, no false promotion or untrue advertising in respect of advertising and labels occurred within the Group.

### 8.2 Industry Exchange, Science and Technology Leading

In the medical device industry, driving technological advancement and fostering industry exchange are increasingly becoming key drivers in shaping a sustainable future. We recognize that corporate sustainability is inextricably linked to industry development, and technological innovation serves as the inexhaustible engine of progress.

#### *Enhancing Accessibility*

The Group is committed to enhancing the accessibility of our medical and healthy supplements. To this end, we continuously increase R&D investment and product innovation, keeping its leadership in patent quantity and quality. In addition, the Company constantly enriches and rapidly updates its product lines to meet market demand changes and improve product accessibility.

Meanwhile, we actively expanded into overseas markets. By obtaining multiple international certifications, we successfully entered the global market, reducing reliance on any single market and enabling our products to reach a broader geographic coverage. Moreover, as a publicly listed company, INT Medical maintains relative transparency regarding its financial status and product sales, which enables all market participants, including underdeveloped countries, in accessing more accurate market information and making reasonable procurement decisions, thus further enhancing the accessibility of medical and healthcare products globally.

During the Reporting Period, INT Medical successfully applied for the “Project for the Industrialization and Equipment Renewal & Reconstruction of High-End Interventional and Implantable Medical Devices” under the 2025 Ultra-Long-Term Special Treasury Bonds Program for Equipment Renewal in the Industrial Sector. This marks the Company’s formal elevation to the ranks of the “national team” in terms of its technical strength and industrialization capabilities within the high-end interventional and implantable medical devices sector. This national-level strategic endorsement will not only inject substantial low-cost capital to accelerate the intelligent upgrading of production lines but also solidify our position as an industry leader in breaking import monopolies and spearheading the process of domestic substitution.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### *Promoting technological innovation*

We are actively enhancing our technological strength. During the Reporting Period, the Group invested RMB200 million in technological innovation.

INT Medical is committed to cooperating with top universities and hospitals to integrate frontier clinical needs with our strengths in scientific research and technology, as well as accelerating the commercialization of high-end medical devices. Currently, we have launched three projects for medical device innovation as follows:

- High-performance tumor embolization microspheres: Developed in collaboration with Dalian University of Technology, these microspheres are specifically designed for the interventional embolization treatment of malignant tumors. The project aims to overcome the limitations of existing materials, deliver drugs with greater precision, and achieve more effective embolization, thereby addressing key challenges in solid tumor treatment.
- Modular embedded aortic arch covered stent system: Developed in collaboration with Professor Guo Wei, the chief of the vascular surgery at the Chinese PLA General Hospital, and his team, this system was specifically designed for complex aortic arch lesions.
- ZIPPER aortic arch stent system: Developed in collaboration with Professor Zhang Wei, the director of the cardiovascular disease research laboratory at the Chinese Institutes for Medical Research, Beijing, a chief expert of the vascular surgery at Beijing Anzhen Hospital and a professor from the University of Washington School of Medicine, and his team, this system explores cutting-edge technologies for aortic arch stents.

Through the above in-depth collaboration, INT Medical has achieved a seamless integration of clinical experience, scientific research resources and technological strengths. By promoting deep integration of industry, university and research, we have accelerated our R&D process, and driven technological innovation in critical medical fields. Through these efforts, we have not only enhanced our market competitiveness but also responded to and met societal needs in healthcare-related domains, fostering mutual progress for both our organization and society.

In terms of product process innovation, we have also made significant progress. By adding automated equipment to the production line, the coverage of automated equipment has been significantly improved. It is estimated that the cost saved by production process optimization or automation levels improvement in 2025 is approximately RMB1.74 million, accounting for 0.41% of sales costs. We continue to optimize and innovate our products. The revenue generated by newly certified products between 2021 and 2025 accounted for 33% of the overall revenue for the reporting year, while the revenue generated by optimized products during the same period accounted for 67% of the annual revenue.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Group has adopted a range of measures to promote medical innovation and resource optimization:

- **Innovation in cooperation mode:** During the Reporting Period, our Shandong INT Innovative Medical Instruments Industrial Park was put into operation in Rizhao. For this project, the building area is larger than 48,000 square meters, with products covering many fields such as high-end cardiovascular interventional medical devices, cosmetics and food. Through hospital and enterprise cooperation as well as university and enterprise cooperation modes, the resources of all parties are integrated to promote local collaboration of medicine and engineering and the transformation of medical achievements, thus driving the comprehensive development of the entire biomedical industrial chain.
- **Recognition as an innovative enterprise headquarters:** In February 2025, we were selected as one of the top 10 innovative enterprise headquarters in Shanghai in the biopharmaceutical sector. This recognition focuses on strategic emerging industries and requires companies to independently own core intellectual property rights, possess industry-leading technological capabilities, demonstrate significant competitive advantages and high growth potential, and make important contributions to local economic and social development or serve as industry leaders. This selection highlights our innovative capabilities and industry standing in the field of cardiovascular intervention, further solidifying the Group's leading position in the high-end medical device sector.
- **Support for and cooperation with primary medical resources:** By actively responding to the national call, we deeply participate in many inter-provincial volume-based procurement projects, including coronary, neurological, and peripheral medical consumables. By participating in volume-based procurement, our products can enter primary medical institutions at more reasonable prices, effectively improving the accessibility of primary medical resources. This measure is of great significance for low-income social groups and minority groups.

### 8.3 Focus on Demands and Protection of Privacy *Focus on Demands and Optimization of Services*

Customer demands serve as the driving force for us to allocated resources to research and development for further improvement. Accordingly, we focus on customer demands by working closely with doctors, hospitals and research institutions in research and development of products, and understand the requirements for product delivery including performance, delivery time, packaging materials, etc. to develop clinically effective products that meet clinical needs. We also attach great importance to customers' feedbacks. The Group has established a Feedback Control Procedure to collect customer satisfaction and complaints at any time with a view of improving product quality.

The Group collects feedback information in a variety of ways, mainly including visits and surveys, questionnaires, direct customer feedback, market information, research reports, etc., to further understand customer feedback on product quality, contract performance, etc., thus better respond to the market changes in demand and enhance competitiveness. We collect Customer Satisfaction Survey from our cooperative customers in December annually, register the Customer Feedback Record Form in time to collect and analyze feedback information, and evaluate the final disposal results.

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In terms of handling customer complaints, the Group has established the Procedures for Complaint Handling Control (《投訴處理控制程序》) to standardize the handling and process of customer complaint information feedback, providing customers with various communication channels including mail, telephone and WeChat, etc., and requesting response to customers within 1 week to provide information support for the Company's products and services. The Company has set up a special post to accept the complaint information, and record the content of the complaint. After preliminary screening, the complaint that is judged to be reasonable will be investigated within the Company, and relevant products will be disposed of in a timely manner. In addition, the Company will initiate corrective and preventive measures according to the severity of the incident, clarify the specific responsible department and person in charge, and track customers' recognition of the handling measures and results.

The Group attaches great importance to the utilization of customer complaints and feedback information. The marketing department undertakes the responsibility to conduct analysis on product quality, attitude towards customers, timeliness of delivery, timeliness of reply and other aspects, to assess whether the customer's comprehensive evaluations are in line with the Group's quality objective, and then provide classified feedbacks to respective departments for them to develop improvement measures. For instance, all information about product design including change of packaging, addition to model and other aspects, is required to inform the technology department, so that the technology department will alter design in case of necessity. Additionally, all the proposals relating to product design put forward by clinical organization as well as quality supervision and inspection centre during their daily work, shall inform the technology department by registration department, so that the technology department will alter design in case of necessity. Upon settlement of the events by responsible departments, the outcome shall be fed back to the provider of feedback in a timely manner.

The Company actively carries out customer satisfaction surveys in the aspects of product quality, logistics efficiency, response timeliness, customer service and others respectively, and further follows up by mail or phone. During the Reporting Period, the Group issued 814 Customer Satisfaction Survey (2024: 378) with 523 collected (2024: 283), and achieved a high overall satisfaction rate of 96.0% (2024: 95.0%). During the reporting year, the Group had not received any complaints on products and services.

### **Protection of Privacy to Ensure Security**

In strict compliance with Law of the PRC on the Protection of the Rights and Interests of Consumers (《中華人民共和國消費者權益保護法》) as well as relevant laws and regulations at the places where it operates, the Group formulated Information Security Management System (《信息安全管理制度》) and Confidentiality Management System (《保密管理制度》). For the Company's technical information, business information and other information that belongs to others but the Company should bear the obligation of confidentiality in accordance with the provisions of the law or relevant agreements, the Company has set three confidential levels of "top secret", "confidential" and "privacy". The middle management and above in the company are required to take the lead in consciously adhering to the confidentiality system, and regularly provide confidentiality education to employees in various forms to enhance their awareness of confidentiality.

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The Chairman of the Board of Directors is in charge of privacy and data security, information security and cyber security governance of the Group at the Board level. The executive management team is the network administrator of the Administration Department, whose duties are to ensure the normal operation of the network, configure various types of network services, and be responsible for the deployment and follow up of internal and external network information security systems (specifically including system security configuration, vulnerability scanning and remediation, intrusion detection and prevention, data encryption and backup and security technology research), the implementation of various types of information security laws and regulations, and the implementation of the patented project, while supervising and guiding the cybersecurity and user privacy protection work of each business line. In terms of hardware, the Group restricts the staff to bring the data in the computer out of the Group, installs encryption software on office staff's work computers, and the network administrator of the Administration Department is fully responsible for the unified setup of computer user accounts, passwords, hardware and software configurations of the Company, and keeps them confidential; all documents are encrypted, and the encrypted documents cannot be opened by other external devices even if they are sent out. They can only be decrypted by department head through the system to reduce the possibility of information leakage and ensure customer privacy. In terms of the system, employees in positions involving trade secrets and technical secrets have signed confidentiality agreements upon entry. Employees are responsible for confidentiality of information related to customer property and privacy that they come into contact with (including unintentional contact) during work. This year, we improved our records, encrypted customer information, and established a management system to protect customer privacy. The Group provides information security training for all employees once a year to improve their security awareness and response capability.

In 2025, the Group took a series of measures to protect customer privacy and reduce information collection and storage. In terms of privacy protection, the Company has formulated clear privacy policies to inform customers of the purpose and scope of information collection and use, and obtain explicit consent from customers; at the same time, the data is encrypted and strict access control is implemented to ensure data security; in addition, we conducted privacy awareness training for employees to reduce the risk of privacy leakage caused by human error. In terms of information collection and storage, the Company follows the principle of minimization of collection and only collects customer information that is relevant and necessary for the business; data is classified for storage to facilitate retrieval and use, while reducing unnecessary information collection; besides, it establishes a regular data cleaning mechanism to delete expired and useless information in a timely manner to reduce the risk of data leakage.

To ensure the timely and effective handling of information security incidents, we have formulated the following reporting processes. When any suspicious information security incident is found, employees should promptly discover it through the monitoring system or daily operations, and immediately report the time, place and phenomenon of the suspicious incident to their direct superiors. After receiving the report, the superior should quickly organize relevant personnel to collect detailed information, including the affected system, the impact caused and the preliminary cause, and report it in detail to the IT department within 1 hour. During the incident handling process, if there are new important situations or the investigation makes phased progress, it should be reported in a timely manner. Within 5 working days after the incident handling is finished, the incident should be comprehensively analyzed and summarized, and a report should be formed and reported through the original channels.



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The Group will not provide patient outcome data to all stakeholders. We will disclose the progress of some clinical trials on our official website and public platform to ensure that stakeholders can obtain the latest information in a timely manner. However, due to confidentiality requirements, other patient outcome data will not be made public. This includes clinical trials, patient-level clinical research data related to safety and effectiveness, cost-effectiveness analysis, etc. INT Medical adopts different data access and transparency strategies for different stakeholders such as the payers, regulators, healthcare professionals, patient advocacy groups and patients. For regulators and healthcare professionals, we may provide certain data when necessary, but such data are typically de-identified to protect patient privacy. For patient advocacy groups and patients, we may provide some general information to help them understand the safety and effectiveness of our products, while ensuring the data security and privacy.

There was no violation of customer privacy protection in the Group during the reporting year.

### 8.4 Safeguard of Intellectual Property Rights and Encouragement of Innovation

For a medical device enterprise whose development depends on highly professional efforts and long-lasting concentration, innovation is the source of development, while sustained innovation is where the enterprise vitality lies. Therefore, the Group not only fosters and supports innovation, but also protects innovation achievements made.

In strict compliance with the Patent Law of the PRC (《中華人民共和國專利法》), the Implementation Regulations for the Patent Law of the PRC (《中華人民共和國專利法實施細則》) and other laws and regulations, and by reference to Certain Opinions on More Strict Patent Protection (《關於嚴格專利保護的若干意見》) issued by the State Intellectual Property Office and the 13th Five-Year National Intellectual Property Rights Protection and Application Planning (《「十三五」國家知識產權保護與運用規劃》) published by the State Council, the Group has established a series of management policies, including Administrative System for Intellectual Property Rights (《知識產權管理制度》), Administrative System for Patents (《專利管理制度》), Trademarks Management Policy (《商標管理制度》), Management System for Corporate Copyrights (《企業著作權管理制度》), Trade Secret Management Policy (《商業秘密管理制度》), Reward and Penalty Policy for Intellectual Property Rights (《知識產權獎罰制度》), Intellectual Property Contingency Plan (《知識產權應急方案》), Intellectual Property Contract Management Method (《知識產權合同管理辦法》) and Intellectual Property Utilization Management Method (《知識產權運用管理方法》) to strengthen safeguard of the Group's intellectual property rights, inspire initiative from our staff to make inventions and innovations and boost the promotion and utilization of technical achievements. As of the end of the Reporting Period, the Group had a total of 177 R&D positions and nearly 500 R&D personnel.



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The intellectual property management of our Group follows the principles of unified management, division of labour and cooperation, and orderly regulation. The Group's intellectual property rights related matters are managed by the general manager office. The general manager office takes the responsibility to develop and protect the Group's intellectual property rights such as trademarks, reputation and achievements, and to make sure that the Company has effectively conducted intellectual property rights protection works mainly by adoption of the following measures:

- Strengthening the publicity of intellectual property rights protection: We have arranged courses on intellectual property rights and its related laws, and organized regular or irregular training for management and technicians at the headquarters and from subsidiaries of the Group, to enable them to get familiar with and grasp intellectual property rights related laws, such as the Patent Law and Trademark Law, thereby promoting their awareness of intellectual property rights protection. During the Reporting Period, two employees of the Group participated in one intellectual property training organized externally;
- Encouraging technicians to devote to innovation: We have set up awards such as the "Innovation Achievement Award", "Technology Improvement Award", "Technology Invention Award", "Design Program Award", "Computer Program Award", "Transformation of Achievements Award" and "Intellectual Property Information Award" to reward outstanding individuals who actively devote to creation in their positions and inventions with evident economic efficiency, bright market prospects and prominent energy-saving and environment-friendly effects;
- Protecting the Group's intellectual property rights: We have formulated the Intellectual Property Management Measures (《知識產權管理辦法》) and confidentiality-related systems, adopted measures related to non-competition, and stipulated confidentiality-related clauses and clauses related to the attribution of intellectual property rights at the time of signing an agreement to avoid the disclosure of technological secrets. We apply for patent protection for newly developed technologies, register trademarks timely. The Technology Department is responsible for the management of intellectual property rights and technicians shall report their service inventions in a timely manner. A patent engineer position was set up to be responsible for patent related affairs, while the general manager office shall assist them in the file and protection of patents. In case of external infringement, the general manager office will work with the legal department for settlement, with no exclusion of litigation; and
- Avoiding infringement of intellectual property rights: We will conduct patent searches and investigate the existing patent protection of relevant technologies before technology development; if new technology development is involved in cooperation with external parties, we will agree on the legal and compliant provisions of intellectual property rights in the contract to avoid infringing on intellectual property rights by the cooperation partner.

The Company invests a certain proportion of funds every year in scientific research and development for new products, technical equipment renovation and other aspects. During the reporting year, the Group applied for 68 new patents. As of the end of the Reporting Period, the Group has applied for 1,022 patents in total, including 237 patents under application (195 invention patents, 35 utility model patents and 7 design patents), 734 granted patents (247 invention patents, 434 utility model patents and 53 design patents), 11 newly added software copyrights and 32 registered software copyrights. The Group has obtained the certification of intellectual property management system, with an accumulation of 237 registered trademarks obtained.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### 9 ANTI-CORRUPTION

Any misconduct in commercial activities, such as corruption, bribery, extortion, fraud or money laundering, violating the enterprise's interests, violating the principle of fair trade or damaging the enterprise's reputation, will seriously disrupt the Group's normal management and operations. The Group therefore firmly opposes and expressly prohibits these kinds of misconducts.

#### 9.1 Policy-based Anti-corruption and Prevention First

The Group strictly complies with the Law of the People's Republic of China Against Unfair Competition (《反不正當競爭法》) and follows the rules of fair competition. According to the enterprise's actual situation, the Group formulated Administrative Measures for Anti-corruption and Anti-bribery (《反腐敗反賄賂管理辦法》). Concurrently, we have established the Administrative Management System (《行政管理制度》) to regulate corporate conduct. For conflicts of interest, anti-monopoly, and anti-competitive behaviors, we have implemented the Independence and Conflicts of Interest Management System (《獨立性及利益衝突管理制度》) for oversight and supervision. Regarding insider trading, we have enacted the Administrative Regulations on Information Disclosure-Related Affairs (《信息披露事務管理規定》) and the Model Code for Securities Transactions by Directors (《董事進行證券交易標準守則》) for regulatory compliance. The Group has incorporated anti-corruption and anti-bribery measures into its employee performance evaluation: the performance evaluation system includes a provision prohibiting the acceptance of gifts, cash gifts or other forms of bribery, and violations of which will result in a deduction from performance evaluation scores, which are linked to compensation. Furthermore, the Administrative Measures for Anti-Corruption and Anti-Commercial Bribery (《反腐敗反商業賄賂管理辦法》) clearly stipulates the requirements for the management departments and their responsible personnel, as well as the handling methods for employees who violate the regulations.

Based on the full identification of corruption risks, we intensified the management of key processes vulnerable to more frequent corruptions such as materials procurement, outsourcing, infrastructure project, marketing and sales, equipment procurement and maintenance, quality supervision and other economic activities, and of key post personnel during the processes. In view of that, the Group adopts the following measures:

- In organization structure, a leading organization to control commercial bribery is established under the leadership of internal audit department in cooperation with respective departments to combat commercial bribery. The internal audit department is responsible for the supervision over and inspection of commercial bribery prevention;
- In publicity and education, personnel in key process and at key posts are required to sign the Undertakings for Prevention of Commercial Bribery (《預防商業賄賂承諾書》) with units that they have economic interactions with. It is explicitly prohibited to have private money exchanges with suppliers, which regulates the behaviour of both parties to achieve the purpose of integrity and self-discipline, in order to strengthen the publicity and education of policy-based anti-corruption;

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- In terms of people management, each department strengthened the management of personnel in key positions. In August 2023, directors, supervisors, senior management, key staff of purchasing and sales in the Parent Company and subsidiaries were requested to sign the Undertaking for Prevention of Commercial Bribery and fulfil the obligations under the anti-corruption related provisions. The Group shall take their performance of the Undertaking for Prevention of Commercial Bribery as an important part of inspection and assessment, and as the important basis of appointment and removal;
- For the sake of prevention first, we conduct investigation and research, such as investigating relevant departments openly and secretly, to grasp the characteristics and rules of dirty dealing and commercial bribery. We also study and put forward specific solutions and measures to realize effective prevention from education, policy, supervision and other aspects;
- Set up a report box for the prevention of commercial bribery, and publicize the report phone +86 21 5914 0056;
- Timely handling of issues discovered in the prevention of commercial bribery. In the prevention of commercial bribery, departments are required to promptly stop or handle any violations, and report to the anti-commercial bribery leader. Those suspected of committing crimes should be transferred to judicial authorities for processing;
- The Company's internal audit department conducts supervision and inspection based on its responsibility and authority, and deals with or makes recommendations on non-compliance with the Undertaking for Prevention of Commercial Bribery for personnel in important positions; and
- If the persons of units engaged in economic activities refuse to fulfil the Undertaking for Prevention of Commercial Bribery, they shall be held responsible in accordance with relevant regulations. If it constitutes a crime of commercial bribery, they shall be handed over to judicial organs for criminal responsibility.

The Group advocates an honest corporate culture, guides employees to act in accordance with the law, be honest and trustworthy in their respective positions, and conduct anti-corruption training for all new employees. In 2025, 2 anti-corruption trainings were conducted for management personnel, with a single training duration of 1 hour and a total of 100 participants, including the Group's core management and production managers from various subsidiaries, achieving 100% coverage of management personnel.

During the Reporting Period, the Group conducted 1 anti-corruption training session for directors and supervisors, with a total of 12 participants, achieving 100% coverage, with total training hours of 12 hours. Furthermore, the Group required employees and management at all levels to sign anti-corruption agreements or employee integrity commitment letters, achieving a 100% signing rate of management personnel.

No incidents of corruption-related violations occurred during the year. During the Reporting Period, no litigated cases related to corruption occurred, and no valid reports of corruption were received.

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### 9.2 Enhanced Supervision and Honesty and Self-discipline

In terms of anti-fraud, the Group has formulated the Anti-Fraud Management System to promote the integrity and self-discipline of all employees, and reduce the operational risks of the company. The anti-fraud behaviour norms clearly prohibit employees from taking advantage of their power and position to seek improper benefits, including using their position or company resources, business channels, trade secrets, intellectual property, etc. to engage in profit-making activities or benefit transmission for themselves or others, accepting various types of rebates, handling fees, commissions, and personal ownership of marketable securities. The General Manager's Office is the anti-fraud management organization of the company, responsible for investigating, collecting evidence, accepting reviews, and publishing investigation results for violations of this system; as the first responsible person for anti-fraud, department heads should promptly report to the General Manager's Office when relevant violations are discovered.

In order to improve supervision mechanism, the Group set up a report box and announces the report hotline to prevent commercial bribery and accept whistle-blowing of corruption cases among the Group's employees and external partners. Once reported, the administration department shall curb or deal with the case timely upon careful investigation and prudent consideration, and notify such case to relevant departments. In case that the reported act involves criminal activities, it shall be transferred to the judiciary authorities. At the same time, we well protect whistleblowers and has clarified a series of measures to protect whistleblowers. We promise to strictly keep confidential for personal information of whistleblowers and reported information, conduct investigations based on the principle of least informed, and strictly prohibit any retaliation in any form. The supervision measures are not just intended to identify corruption, embezzlement and commercial bribery issues in business activities, but also intended to correct the wrong doers' misconduct and relief them from crime risk. The strict institutional construction, rigorous supervision mechanism and down-to-earth publicity and education enable our staff to truly feel a kind of corruption-free, self-disciplined clean and upright enterprise culture, where they dare not, must not and want not to commit corruption.

During the Reporting Period, there was no misconduct detected in the Group's commercial activities, and no relevant reports received.

## 10 COMMUNITY INVESTMENT

Community is the macro environment on which enterprises depend for survival.

The Group has put in place the Corporate Social Responsibility Task Management Policy (《企業社會責任工作管理制度》) and Management Policy on Community Engagement and Community Investment (《社區參與及社區投資管理制度》), and has integrated corporate social responsibility task into its daily management and work plan, including that each of the primary business department organically integrates social responsibility task with its own work, penetrate social responsibility task into its principal business as well as seriously conducting environment protection, employees' volunteer activities, protection of the stakeholders' interests, the collection and report of information about corporate social responsibility and other works each subordinated company take charge of. The leading group of corporate social responsibility at headquarters of the Group is responsible for the overall guidance, implementation and supervision of corporate social responsibility task, and also makes decisions with respect to specific matters.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### Enhancing Healthcare Accessibility

Medical devices, as an important part of medical services, are of great significance in improving the accessibility of medical products at the social level, especially for people in remote and needy areas and underdeveloped countries to be able to enjoy quality medical products and services.

The Group actively promotes medical accessibility and supports programs to improve the accessibility of medical products, and is committed to improving access to medicines involving disadvantaged groups or underdeveloped countries. In the domestic market, on the hospital end, medical products are sold with price on online platforms, the manufacturer does not have the right to set the price and price difference is relatively small overall. The Group increases the coverage of terminal patients in needy and underdeveloped areas by expanding the scope of the corresponding distributors. In the foreign market, pricing of products is different in developing countries and developed countries. Sales price is reduced by about 20% in developing countries. At the same time, the Group also continues to explore the developing countries and underdeveloped countries to increase the coverage of terminal patients.

### Social Welfare

are passionate about social welfare and actively fulfill our corporate responsibilities by making contribution to society. In 2025, our Group donated RMB80,000 to the society, including RMB20,000 to the Jiading District Office of the Shanghai Charity Foundation and RMB60,000 to the Shanghai Charity Foundation for the “Beloved Under the Blue Sky (藍天下的至愛)” charity initiative, supporting social welfare undertakings. During the Spring Festival visits to veteran Party members and comrades in Jiangqiao Town, three members of the Group’s Party branch participated, covering 30 Party member households. In addition, two science popularization activities were held, attracting approximately 100 participants from Hong Kong, Macao and Taiwan youth volunteer service team and professional nursing staff in the 8th China International Import Expo. Themed on “Safeguarding Life (守護生命)”, the two activities systematically presented modern treatment approaches for critical conditions such as myocardial infarction, stroke and arterial aneurysm through theoretical lectures and hands-on PCI surgical demonstrations, garnering positive feedback. The Group’s science education base for primary and secondary school students has attracted more than 30 representatives of teachers and students to visit the Group. Through immersive tours and interactive experiences, the base demystifies medical devices and effectively helps improve teenagers’ scientific literacy.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### ESG GENERAL DISCLOSURE REFERENCE LIST

| Environmental, Social and Governance Reporting Code set out in Appendix C2 of the SEHK Listing Rules |                                                                                                                                                                                                                                                                                                  |                            |
|------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| Aspect                                                                                               | Content                                                                                                                                                                                                                                                                                          | Chapters                   |
| <b>Part B: Mandatory Disclosure Requirements</b>                                                     |                                                                                                                                                                                                                                                                                                  |                            |
|                                                                                                      | Statement from the Board                                                                                                                                                                                                                                                                         | STATEMENT BY THE BOARD     |
|                                                                                                      | Reporting Principles                                                                                                                                                                                                                                                                             | ABOUT THIS REPORT          |
|                                                                                                      | Reporting Boundary                                                                                                                                                                                                                                                                               | ABOUT THIS REPORT          |
| <b>Part C: “Comply or Explain” Provisions</b>                                                        |                                                                                                                                                                                                                                                                                                  |                            |
| <b>Aspect A</b>                                                                                      |                                                                                                                                                                                                                                                                                                  |                            |
| A1<br>Emissions                                                                                      | General Disclosure Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste. | 5.1 Responsible Management |
|                                                                                                      | A1.1 The types of emissions and respective emissions data.                                                                                                                                                                                                                                       | 5.2 Emissions Management   |
|                                                                                                      | A1.3 Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).                                                                                                                                                            | 5.2 Emissions Management   |
|                                                                                                      | A1.4 Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).                                                                                                                                                        | 5.2 Emissions Management   |
|                                                                                                      | A1.5 Description of emission target(s) set and steps taken to achieve them.                                                                                                                                                                                                                      | 5.2 Emissions Management   |
|                                                                                                      | A1.6 Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.                                                                                                                                            | 5.2 Emissions Management   |



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

| Environmental, Social and Governance Reporting Code set out in Appendix C2 of the SEHK Listing Rules |                                                                                                                                                                                 |                                       |
|------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| Aspect A                                                                                             |                                                                                                                                                                                 |                                       |
| A2<br>Use of Resources                                                                               | General Disclosure<br>Policies on the efficient use of resources, including energy, water and other raw materials.                                                              | 5.3 Use of Resources                  |
|                                                                                                      | A2.1 Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility). | 5.3 Use of Resources                  |
|                                                                                                      | A2.2 Water consumption in total and intensity (e.g. per unit of production volume, per facility).                                                                               | 5.3 Use of Resources                  |
|                                                                                                      | A2.3 Description of energy use efficiency target(s) set and steps taken to achieve them.                                                                                        | 5.3 Use of Resources                  |
|                                                                                                      | A2.4 Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.                       | 5.3 Use of Resources                  |
|                                                                                                      | A2.5 Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.                                                   | 5.3 Use of Resources                  |
| A3<br>The Environment and Natural Resources                                                          | General Disclosure<br>Policies on minimising the issuer's significant impacts on the environment and natural resources.                                                         | 5.4 Environment and Natural Resources |
|                                                                                                      | A3.1 Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.                                        | 5.4 Environment and Natural Resources |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### Environmental, Social and Governance Reporting Code set out in Appendix C2 of the SEHK Listing Rules

| Aspect B                       |                                                                                                                                                                                                                                                                                                                                                     |                              |
|--------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| B1<br>Employment               | General Disclosure<br>Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare. | 6.1 Employment               |
|                                | B1.1 Total workforce by gender, employment type (for example, full- or part-time), age group and geographical region.                                                                                                                                                                                                                               | 6.1 Employment               |
|                                | B1.2 Employee turnover rate by gender, age group and geographical region.                                                                                                                                                                                                                                                                           | 6.1 Employment               |
| B2<br>Health and Safety        | General Disclosure<br>Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards.                                                                               | 6.2 Health and Safety        |
|                                | B2.1 Number and rate of work-related fatalities occurred in each of the past three years (including reporting year).                                                                                                                                                                                                                                | 6.2 Health and Safety        |
|                                | B2.2 Lost days due to work injury.                                                                                                                                                                                                                                                                                                                  | 6.2 Health and Safety        |
|                                | B2.3 Description of occupational health and safety measures adopted, and how they are implemented and monitored.                                                                                                                                                                                                                                    | 6.2 Health and Safety        |
| B3<br>Development and Training | General Disclosure<br>Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.<br><i>Note:</i> Training refers to vocational training. It may include internal or external courses paid by the employer.                                                                           | 6.3 Development and Training |
|                                | B3.1 The percentage of employees trained by gender and employee category (e.g. senior management, middle management).                                                                                                                                                                                                                               | 6.3 Development and Training |
|                                | B3.2 The average training hours completed per employee by gender and employee category.                                                                                                                                                                                                                                                             | 6.3 Development and Training |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

| Environmental, Social and Governance Reporting Code set out in Appendix C2 of the SEHK Listing Rules |                                                                                                                                                                                                                  |                                                       |
|------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|
| Aspect B                                                                                             |                                                                                                                                                                                                                  |                                                       |
| B4<br>Labor Standards                                                                                | General Disclosure<br>Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour. | 6.4 Labor Standards                                   |
|                                                                                                      | B4.1 Description of measures to review employment practices to avoid child and forced labour.                                                                                                                    | 6.4 Labor Standards                                   |
|                                                                                                      | B4.2 Description of steps taken to eliminate such practices when discovered.                                                                                                                                     | 6.4 Labor Standards                                   |
| B5<br>Supply Chain Management                                                                        | General Disclosure<br>Policies on managing environmental and social risks of the supply chain.                                                                                                                   | 7 Supply Chain Management                             |
|                                                                                                      | B5.1 Number of suppliers by geographical region.                                                                                                                                                                 | 7.1 Strict Admission Threshold and Pursuit of Quality |
|                                                                                                      | B5.2 Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored.                                         | 7.1 Strict Admission Threshold and Pursuit of Quality |
|                                                                                                      | B5.3 Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.                                                                | 7.2 Channel Stabilization and Emergency Management    |
|                                                                                                      | B5.4 Description of practices used to promote environmentally friendly products and services when selecting suppliers, and how they are implemented and monitored.                                               | 7.1 Strict Admission Threshold and Pursuit of Quality |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### Environmental, Social and Governance Reporting Code set out in Appendix C2 of the SEHK Listing Rules

#### Aspect B

|                                 |                                                                                                                                                                                                                                                                                                               |                                                                               |
|---------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|
| B6<br>Product<br>Responsibility | General Disclosure<br>Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress. | 8.1 Outstanding Quality and Reliable Reputation in Medical Device Industry    |
|                                 | B6.1 Percentage of total products sold or shipped subject to recalls for safety and health reasons.                                                                                                                                                                                                           | 8.1 Outstanding Quality and Reliable Reputation in Medical Device Industry    |
|                                 | B6.2 Number of products and service related complaints received and how they are dealt with.                                                                                                                                                                                                                  | 8.1 Outstanding Quality and Reliable Reputation in Medical Device Industry    |
|                                 | B6.3 Description of practices relating to observing and protecting intellectual property rights.                                                                                                                                                                                                              | 8.4 Safeguard of Intellectual Property Rights and Encouragement of Innovation |
|                                 | B6.4 Description of quality assurance process and recall procedures.                                                                                                                                                                                                                                          | 8.1 Outstanding Quality and Reliable Reputation in Medical Device Industry    |
|                                 | B6.5 Description of consumer data protection and privacy policies, and how they are implemented and monitored.                                                                                                                                                                                                | 8.3 Focus on Demands and Protection of Privacy                                |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

| Environmental, Social and Governance Reporting Code set out in Appendix C2 of the SEHK Listing Rules |                                                                                                                                                                                                                              |                                                          |
|------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|
| Aspect B                                                                                             |                                                                                                                                                                                                                              |                                                          |
| B7<br>Anti-Corruption                                                                                | General Disclosure<br>Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering. | 9.1 Policy-based Anti-corruption and Prevention First    |
|                                                                                                      | B7.1 Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the Reporting Period and the outcomes of the cases.                                                      | 9.1 Policy-based Anti-corruption and Prevention First    |
|                                                                                                      | B7.2 Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored.                                                                                                          | 9.2 Enhanced Supervision and Honesty and Self-discipline |
|                                                                                                      | B7.3 Description of anti-corruption training provided to directors and staff.                                                                                                                                                | 9.1 Policy-based Anti-corruption and Prevention First    |
| B8<br>Community Investment                                                                           | General Disclosure<br>Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.                 | 10 Community Investment                                  |
|                                                                                                      | B8.1 Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).                                                                                                             | 10 Community Investment                                  |
|                                                                                                      | B8.2 Resources (e.g. money or time) contributed to the focus area.                                                                                                                                                           | 10 Community Investment                                  |

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### Environmental, Social and Governance Reporting Code set out in Appendix C2 of the SEHK Listing Rules

#### Part D: Climate-Related Disclosures

|                       |                                                                                                                                                                                                                          |                            |
|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| D-I Governance        | Governance body responsible for oversight of climate-related risks and opportunities                                                                                                                                     | 5.5 Address Climate Change |
|                       | Management's role in the governance processes, controls and procedures used to monitor, manage and oversee climate-related risks and opportunities                                                                       | 5.5 Address Climate Change |
| D-II Strategy         | Climate-related risks and opportunities.                                                                                                                                                                                 | 5.5 Address Climate Change |
|                       | Business model and value chain                                                                                                                                                                                           | 5.5 Address Climate Change |
|                       | Strategy and decision-making                                                                                                                                                                                             | Note 1                     |
|                       | Financial position, financial performance and cash flows                                                                                                                                                                 | Note 2                     |
|                       | Climate resilience                                                                                                                                                                                                       | Note 2                     |
| D-III Risk Management | The processes and related policies used to identify, assess, prioritise and monitor climate-related risks                                                                                                                | 5.5 Address Climate Change |
|                       | The processes used to identify, assess, prioritise and monitor climate-related opportunities                                                                                                                             | 5.5 Address Climate Change |
|                       | The extent to which, and how, the processes for identifying, assessing, prioritising and monitoring climate-related risks and opportunities are integrated into and inform the issuer's overall risk management process. | 5.5 Address Climate Change |



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### Environmental, Social and Governance Reporting Code set out in Appendix C2 of the SEHK Listing Rules

#### Part D: Climate-Related Disclosures

|                          |                                  |                            |
|--------------------------|----------------------------------|----------------------------|
| D-IV Metrics and Targets | Greenhouse gas emissions         | 5.5 Address Climate Change |
|                          | Climate-related transition risks | Note 2                     |
|                          | Climate-related physical risks   | Note 2                     |
|                          | Climate-related opportunities    | Note 2                     |
|                          | Capital deployment               | Note 3                     |
|                          | Internal carbon prices           | Note 3                     |
|                          | Remuneration                     | Note 3                     |
|                          | Climate-related targets          | Note 3                     |

*Note 1:* Based on our preliminary analysis, the Group is of the opinion that the impact of climate change on our business is not significant. the Group has not yet initiated any transition plans or set any emission reduction targets; however, we will do so in due course when conditions are ripe and will include the information in our disclosures.

*Note 2:* Based on our preliminary analysis, the Group is of the opinion that the financial impact of climate change on the Group is not material. The Group has not yet conducted systematic scenario analysis or works related to financial quantification in respect of addressing climate change; however, we will do so in due course when conditions are ripe and will include the information in our disclosures.

*Noted 3:* The Group has not yet conducted any works related to the capital deployment of climate-related risks and opportunities, internal carbon prices, the factoring of climate-related considerations into remuneration policy, the set of climate-related targets; however, we will conduct relevant works when conditions are ripe and will disclose such information in the report.

## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

### DIRECTORS

#### Executive Directors

**Dr. Liang Dongke** (梁棟科, “Dr. Liang”), aged 48, is the founder of the business of the Group. He was appointed as a Director on 7 June 2006 and as the general manager of the Company on 30 June 2010, appointed as the Chairman of the Board on 26 April 2016 and designated as an executive Director on 8 December 2018. Dr. Liang is primarily in charge of the overall management, business, strategic development, and scientific research and development of the Group. In addition, Dr. Liang holds the following positions in the subsidiaries of the Group:

| Name of subsidiary                                                       | Position                               | Period                      |
|--------------------------------------------------------------------------|----------------------------------------|-----------------------------|
| Zhuhai Derui Medical Instruments Co., Ltd.*<br>(珠海德瑞醫療器械有限公司)            | Executive Director                     | 26 February 2016 to present |
| Shanghai Qimu Medical Instruments Co., Ltd.*<br>(上海七木醫療器械有限公司)           | Executive Director and General Manager | 17 August 2018 to present   |
| Shanghai Puhui Medical Instruments Co., Ltd.*<br>(上海璞慧醫療器械有限公司)          | Executive Director                     | 14 November 2018 to present |
| Shanghai Healing Medical Instruments Co., Ltd.*<br>(上海翰凌醫療器械有限公司)        | Chairman and General Manager           | 15 February 2019 to present |
| Hongkong INT Medical Instruments Company Limited* (香港瑛泰醫療器械有限公司)         | Executive Director                     | 21 February 2019 to present |
| Shanghai INT Medical Instruments Automation Co., Ltd.* (上海瑛泰醫療器械自動化有限公司) | Executive Director                     | 22 March 2019 to present    |
| Shanghai Pumei Medical Instruments Co., Ltd.*<br>(上海璞鎂醫療器械有限公司)          | Executive Director                     | 12 March 2020 to present    |
| Shandong INT Medical Instruments Co., Ltd.*<br>(山東瑛泰醫療器械有限公司)            | Executive Director                     | 13 January 2021 to present  |
| Shanghai Yikai Medical Instruments Co., Ltd.*<br>(上海益凱醫療器械有限公司)          | Executive Director                     | 23 June 2021 to present     |
| Shanghai INT Pureray Medical Instruments Co., Ltd.* (上海瑛泰璞潤醫療器械有限公司)     | Director                               | 24 November 2022 to present |
| Shandong Insant New Material Co., Ltd.*<br>(山東瑛盛新材料有限公司)                 | Chairman and General Manager           | 31 March 2023 to present    |
| Shanghai Taijiarui Medical Technology Co., Ltd.*<br>(上海泰嘉瑞醫療科技有限公司)      | Chairman and General Manager           | 25 April 2024 to present    |
| Shanghai INT Property Management Co., Ltd.*<br>(上海瑛泰實業有限公司)              | Director                               | 25 April 2025 to present    |
| Hangzhou Weiqiang Medical Technology Co., Ltd.* (杭州唯強醫療科技有限公司)           | Chairman                               | 21 May 2025 to present      |
| Shanghai INT Enterprise Management Co., Ltd.*<br>(上海瑛泰企業管理有限公司)          | Director                               | 3 April 2026 to present     |

## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

Dr. Liang has nearly 20 years of experience in the medical devices industry. Dr. Liang obtained a Bachelor of Engineering in material science and engineering from Shandong Industrial University (山東工業大學) (now part of Shandong University) in Shandong, the PRC and a Master of Engineering in material science from Shandong University in Shandong, the PRC in July 2000 and December 2002, respectively, and a Ph.D. in biomedical engineering from Dalian University of Technology in Liaoning, the PRC in July 2006. Dr. Liang was qualified as a professor-level senior engineer by the Shanghai Municipal Human Resources and Social Security Bureau (上海市人力資源和社會保障局) in February 2025. Dr. Liang also served as the director of Shanghai Kindly Enterprise Development Group Co., Ltd.\* (上海康德萊企業發展集團股份有限公司) (“KDL”) from 16 February 2017 to 4 May 2017 and has served as an executive director of Shanghai INT Medical Technology Co., Ltd.\* (上海英泰醫療科技有限公司) (“Shanghai INT”) since September 2021 and has served as the director of Shanghai GelBond Medtech Co., Ltd.\* (上海吉爾邦醫學科技有限公司) since June 2024.

His awards and recognitions include “Shanghai Pioneer in Outstanding Technologies” (上海市優秀技術帶頭人) awarded by the Shanghai Science and Technology Committee (上海市科學技術委員會) in April 2014, “Entrepreneur Talents in Technological Innovation” (科技創新創業人才) awarded by the Ministry of Science and Technology of the PRC (中華人民共和國科學技術部) in February 2015, and being selected as one of the scientific and technological innovation leaders in “The Plan for Ten Thousand Talents” (萬人計劃) in June 2016.

Dr. Liang is the husband of Dr. Song Yuan. Please refer to the paragraph headed “Non- executive Directors” below for her biographical details.

**Mr. Lin Sen (林森, “Mr. Lin”),** aged 56, was appointed as an executive Director and vice general manager on 16 May 2022. Mr. Lin has served as the chief technology officer of the Company since July 2010, the general manager of Shanghai INT Medical Instruments Automation Co., Ltd.\* (上海英泰醫療器械自動化有限公司) since July 2010, the executive director of Shanghai Puyue Medical Instruments Co., Ltd.\* (上海璞躍醫療器械有限公司) since April 2021 and the director of Shandong Insant New Material Co., Ltd.\* (山東英盛新材料有限公司) since March 2023. He successively served as the section chief of Taizhou Luqiao Huakangda Plastic Products Factory\* (台州市路橋華康達塑膠製品廠) from April 1996 to May 1998, the head of Yuhuan County Qinggang Wumu Plastic Factory\* (玉環縣清港五木塑膠廠) from June 1998 to January 2000, and the chief engineer of Shanghai Wonderful Medical Instruments Automation Research Institute Co., Ltd.\* (上海萬德福醫療器械自動化研究所有限公司), the predecessor of Shanghai INT Medical Instruments Automation Co., Ltd.\* (上海英泰醫療器械自動化有限公司) from February 2000 to June 2010. Mr. Lin obtained his bachelor’s degree in economics from China University of Geosciences (中國地質大學) in the PRC in 2007.

### Non-executive Directors

**Dr. Song Yuan (宋媛, “Dr. Song”),** aged 46, was appointed as the secretary to the Board on 28 September 2018, as the vice general manager of the Company on 9 December 2018 and as one of the joint company secretaries on 22 May 2019. Dr. Song was appointed as a non-executive Director on 16 May 2022. Dr. Song is in charge of information disclosure, investor relations, equity investment and convention of Board meetings and shareholder meetings of the Group. She has served as the vice general manager of Shandong INT Medical Instruments Co., Ltd.\* (山東英泰醫療器械有限公司) since January 2021, the executive director and general manager of Shanghai INT Biotechnology Co., Ltd.\* (上海英泰生物科技有限公司) since September 2022, the director of Shandong Insant New Material Co., Ltd.\* (山東英盛新材料有限公司) since March 2023, the executive director of Shandong INT Medical Technology Co., Ltd.\* (山東英泰醫療科技有限公司) since October 2024, the director of Shanghai INT Life Co., Ltd.\* (上海英泰昇活商貿有限公司) since November 2024, the director and manager of Shanghai INT Investment Management Co., Ltd.\* (上海英泰投資管理有限公司) since March 2025, and the director of Hangzhou Weiqiang Medical Technology Co., Ltd.\* (杭州唯強醫療科技有限公司) since May 2025. Dr. Song has also been the supervisor of Shanghai INT since September 2021.

## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

Dr. Song graduated with a bachelor's degree in polymer material science and engineering from Shandong University in Shandong, the PRC in July 2002, and obtained a Ph.D. in material science and engineering (polymer) in Dalian University of Technology in Liaoning, the PRC in October 2008. Dr. Song was qualified as a senior engineer by the Shanghai Municipal Human Resources and Social Security Bureau (上海市人力資源和社會保障局) in January 2026. She worked as a clerk in Shanghai Kindly Holding Group Co., Ltd.\* (上海康德萊控股集團有限公司) ("KDL Holding"), one of the Controlling Shareholders, from February to July 2010. Dr. Song was the secretary to the board of directors of KDL from August 2010 to September 2018, and had held directorship in the Company from May 2017 to December 2018.

Dr. Song is the wife of Dr. Liang Dongke. Please refer to the paragraph headed "Executive Directors" above for his biographical details.

**Mr. Wang Ruiqin (王瑞琴, "Mr. Wang")**, aged 54, was appointed as a non-executive Director on 16 May 2022. He has served as the Supply Chain Director of the Company since April 2018. He successively served as the production manager of Shanghai Fuersai Medical Plastic Co., Ltd.\* (上海賽爾富醫械塑膠有限公司) from September 1999 to September 2002, the manager of Shanghai Meihua Medical Instruments Co., Ltd.\* (上海美華醫療器具股份有限公司) from September 2002 to April 2003, the general manager of Shanghai Wonderful Medical Instruments Automation Research Institute Co., Ltd.\* (上海萬德福醫療器械自動化研究所有限公司) (predecessor of Shanghai INT Medical Instruments Automation Co., Ltd.\* (上海瑛泰醫療器械自動化有限公司)) from April 2003 to August 2010, the vice general manager of Shanghai INT Medical Instruments Automation Co., Ltd.\* (上海瑛泰醫療器械自動化有限公司) (formerly known as Shanghai Kindly Medical Instruments Automation Research Institute Co., Ltd.\* (上海康德萊醫療器械自動化研究所有限公司)) from August 2010 to April 2018, and the vice general manager of the Company from August 2010 to April 2018. He obtained his bachelor's degree in business administration from Jinggangshan University\* (井岡山大學) in the PRC in January 2009.

**Ms. Chen Hongqin (陳紅琴, "Ms. Chen")**, aged 56, was a Director from 21 September 2015 to 25 May 2017, and was reappointed as a non-executive Director on 8 December 2018. Ms. Chen is primarily responsible for supervising the management of the Board.

Ms. Chen has over 24 years of experience in equipment manufacturing and management in the medical devices industry. Ms. Chen obtained her bachelor's degree in mining equipment from the Guizhou Institute of Technology (貴州工學院) in Guizhou Province, the PRC in July 1991 and obtained a senior engineer qualification certificate granted by the Shanghai Municipal Human Resources and Social Security Bureau in October 2012.

Ms. Chen has served as the director of Shanghai Kindly Moulding Co., Ltd.\* (上海康德萊制管有限公司) since April 2020, the director of KDL Holding since May 2020, the director of Shanghai Gongye Investment Co., Ltd.\* (上海共業投資有限公司) since February 2023, the chairman of Zhejiang Kindly Medical Devices Co., Ltd.\* (浙江康德萊醫療器械股份有限公司) since September 2024 and the chairman of KDL since December 2025.

## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

Ms. Chen worked as an assistant engineer at State-Run No.126 Factory (國營第一二六廠) from October 1992 to March 1997 and as an engineer at China Guihang Group Xin'an Machinery Factory (中國貴航集團新安機械廠) from March 1997 to December 2001. Ms. Chen has held a number of management positions since 2002, including the quality director and management representative of KDL from January 2002 to March 2016, the officer of the general manager office of KDL Holding, one of the Controlling Shareholders, from March to December 2016, the vice general officer and manager of the general manager office of KDL from January 2017 to February 2018, the assistant to the manager of KDL Holding from March 2018 to December 2018, and the assistant to the Chairman of KDL from January 2019 to October 2020, the assistant to the executive director and the general manager of Shanghai Kindly Enterprise Development Medical Investment Co., Ltd.\* (上海康德萊企業發展集團醫療投資有限公司) from September 2020 to June 2022, the executive director and the general manager of Shanghai Kindly Enterprise Development Medical Investment Co., Ltd.\* (上海康德萊企業發展集團醫療投資有限公司) from February 2023 to December 2025, and the vice chairman of KDL from February 2023 to December 2025.

**Mr. Zhang Hong (張泓, "Mr. Zhang")**, aged 37, was appointed as a non-executive Director on 23 May 2025. Mr. Zhang has served as the Investment Director of Shanghai Kindly Enterprise Development Group Medical Investment Co., Ltd.\* (上海康德萊企業發展集團醫療投資有限公司) since November 2020, the director of Shanghai Wuheng Biotechnology Co., Ltd.\* (上海嫵珩生物科技有限公司) since October 2022, and the General Manager of the Investment Department of KDL since January 2024. He successively served as a senior auditor of BDO China Shu Lun Pan Certified Public Accountants LLP\* (立信會計師事務所(特殊普通合夥)) from September 2011 to August 2017, an investment manager of KDL from September 2017 to February 2018, a capital operations manager of KDL Holding from March 2018 to December 2018, an investment director of KDL from January 2019 to October 2020, a supervisor of Guoke Xinheng Supply Chain Management (Tianjin) Co., Ltd.\* (國科信恒供應鏈管理(天津)有限公司) from August 2021 to December 2024, a director of Meixiebao Medical Beauty Platform Technology Chengdu Co., Ltd.\* (美械寶醫美平臺科技成都有限公司) from June 2022 to June 2023, and a director of Shenzhen Enmind Technology Co., Ltd.\* (深圳影邁科技有限公司) from May 2024 to December 2025. Mr. Zhang received his bachelor's degree in financial management from Shanghai Lixin University of Accounting and Finance\* (上海立信會計金融學院) in 2011.

### Independent non-executive Directors

**Mr. Jian Xigao (蹇錫高, "Mr. Jian")**, aged 80, was appointed as an independent non-executive Director on 8 December 2018. Mr. Jian is primarily responsible for supervising and providing independent advice to the Board.

Mr. Jian obtained his bachelor's degree in polymer chemical engineering and master's degree in polymer materials science from Dalian University of Technology (formerly known as Dalian Institute of Technology) in Liaoning, the PRC in 1969 and 1981, respectively.

Mr. Jian is currently a professor at the Dalian University of Technology, the head of its Polymer Materials Research Institute (高分子材料研究所所長) and director of the Liaoning High Performance Resin Engineering Technology Research Center (遼寧省高性能樹脂工程技術研究中心主任). From September 2016 to November 2022, he was an independent director of Red Avenue New Materials Group Co., Ltd.\* (彤程新材料集團股份有限公司), a chemical manufacturer listed on the Shanghai Stock Exchange (stock code: 603650).

Mr. Jian has received a number of state level awards, including a Second Class State Technological Invention Award granted by the State Council of the PRC in January 2004, a Second Class State Technological Invention Award granted by the State Council of the PRC in December 2011, a Patent Gold (專利金獎) Award for Chinese Outstanding Patented Invention granted by World Intellectual Property Organization and State Intellectual Property Office of the PRC in November 2015 and an extraordinary gold medal (特別金獎) at the Geneva International Exhibition of Inventions in April 2016. Mr. Jian has been admitted as an academician of the Chinese Academy of Engineering (中國工程院院士) in January 2013.



## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

**Mr. Hui Hung Kwan (許鴻群, “Mr. Hui”)**, aged 54, was appointed as an independent non-executive Director on 8 December 2018. Mr. Hui is primarily responsible for supervising and providing independent advice to the Board.

Mr. Hui has more than 30 years of experience in accounting. After graduating with a bachelor’s degree in business administration from the Chinese University of Hong Kong in Hong Kong in December 1994, he has held various positions, including audit manager at Li, Tang, Chen & Co. from June 1994 to June 2004. From June 2004 to October 2010, Mr. Hui served as the chief financial officer of C&G Environmental Protection Holdings Limited, a company listed on the main board of the Singapore Exchange Limited (stock code: D79). He was the chief financial officer of Premiere Eastern Energy Pte. Limited (東潤能源有限公司) from November 2010 to December 2012, the independent non-executive director of Titan Invo Technology Limited (formerly known as Tus International Limited and/or Jinheng Automotive Safety Technology Holdings Limited), a company listed on the Main Board of the Stock Exchange (stock code: 872) from July 2009 to June 2015, the chief financial officer of China Creative Global Holdings Limited, a company listed on the Main Board of the Stock Exchange (stock code: 1678) from June 2013 to May 2020, the independent non-executive director of Gansu Qingheyuan Halal Food Co., Ltd. (甘肅清河源清真食品股份有限公司) from September 2018 to June 2021, the company secretary of Shengli Mining Co. Ltd. (勝利礦業股份有限公司) from May 2020 to January 2021, the chief financial officer of Maiyue Technology Limited (邁越科技股份有限公司) from March 2021 to April 2021, the company secretary of Idea Knack Cultural Communication Holding Limited (金鎧文化傳播控股有限公司) from May 2021 to January 2022, the company secretary of King International Investment Limited (帝王國際投資有限公司), a company listed on the Main Board of the Stock Exchange (stock code: 0928) from August 2023 to March 2024, and the company secretary of Wuxi Life International Holdings Group Limited (悟喜生活國際控股集團有限公司), a company listed on the GEM of the Stock Exchange (stock code: 8148) from May 2021 to August 2024. Mr. Hui also served as the independent non-executive director of Life Concepts Holdings Limited (生活概念控股有限公司), a company listed on the GEM of the Stock Exchange (stock code: 8056) since August 2023, the company secretary of Baoji Health Holdings Limited\* (保集健康控股有限公司), a company listed on the Main Board of the Stock Exchange (stock code: 1246) from December 2024, and the joint company secretary of Jiangsu Horizon Chain Supermarket Co., Ltd.\* (江蘇宏信超市連鎖股份有限公司), a company listed on the Main Board of the Stock Exchange (stock code: 2625) since March 2025. Mr. Hui has been an associate of the Hong Kong Institute of Certified Public Accountants (formerly known as the Hong Kong Society of Accountants) and a fellow of the Association of Chartered Certified Accountants since September 1997 and October 2002, respectively.

**Mr. Xu Congli (徐從禮, “Mr. Xu”)**, aged 55, was appointed as an independent non-executive Director on 16 May 2022. Mr. Xu has served as a partner of Zhongshen Zhonghuan Certified Public Accountants LLP\* (中審眾環會計師事務所 (特殊普通合夥)) since August 2024. He successively served as a clerk in the Audit Department of Yantai Port Authority\* (煙臺港務局) from July 1994 to April 2000, a department manager of Shandong Fangzheng Accounting Firm Co., Ltd.\* (山東方正會計師事務所有限公司) from May 2000 to May 2005, a senior manager of Shanghai Branch of Yuehua Accounting Firm Co., Ltd.\* (嶽華會計師事務所有限公司上海分公司) from June 2005 to January 2006, a senior manager of BDO China Shu Lun Pan Certified Public Accountants LLP\* (立信會計師事務所 (特殊普通合夥)) from February 2006 to June 2015, a partner of Ruihua Certified Public Accountants LLP\* (瑞華會計師事務所 (特殊普通合夥)) from July 2015 to April 2020, and a partner of Da Hua Certified Public Accountants LLP\* (大華會計師事務所 (特殊普通合夥)) from May 2020 to August 2024. He obtained his bachelor’s degree in finance from Changsha University of Science & Technology (長沙理工大學) in the PRC in June 1994. He became Certified Public Accountant of China in December 2002.



## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

### SUPERVISORS

**Ms. Ma Huifang (馬慧芳, “Ms. Ma”)**, aged 57, was appointed as a Supervisor on 16 May 2022. Ms. Ma has served as the financial director of Shanghai INT Medical Instruments Automation Co., Ltd.\* (上海瑛泰醫療器械自動化有限公司) since 2004, and the financial director of Shandong Insant New Material Co., Ltd.\* (山東瑛盛新材料有限公司) since March 2023. She successively served as an accountant of Jiangqiao Roast Duck Restaurant\* (江橋烤鴨館) from July 1988 to October 1992, an accountant of Shanghai Qunwei Children’s Car Factory\* (上海群偉童車廠) from November 1992 to September 1997, an accountant of Shanghai Haoda Plastics Products Co., Ltd.\* (上海浩達塑膠製品有限公司) from October 1997 to June 2000, and an accountant of Shanghai Yanji Chemical Co., Ltd.\* (上海焱基化工有限公司) from July 2000 to September 2004. Ms. Ma obtained an associate degree (專科) in accounting from Shanghai Lixin Accounting School (上海市立信會計學校) (currently known as Shanghai Lixin University of Accounting and Finance (上海立信會計金融學院)) in the PRC in June 1988.

**Mr. Shen Xiaoru (沈曉如, “Mr. Shen”)**, aged 42, was appointed as a Supervisor on 16 May 2022. Mr. Shen has served as the supervisor of Guangdong Kindly Medical Device Group Co., Ltd.\* (廣東康德萊醫療器械集團有限公司) since August 2011, the chief financial officer of KDL since January 2019, the supervisor of Zhejiang Kindly Medical Devices Co., Ltd.\* (浙江康德萊醫療器械股份有限公司) since June 2019, the chief financial officer of Guangxi Ouwen Medical Technology Group Co., Ltd.\* (廣西歐文醫療科技集團有限公司) since June 2023, and the finance chief of Shanghai Kindly Enterprise Development Group Medical Investment Co., Ltd.\* (上海康德萊企業發展集團醫療投資有限公司) since July 2023. He successively served as the financial director of Shanghai Kaiaifu Medical Polymer Equipment Co., Ltd.\* (上海開愛富醫用高分子器材有限公司) from March 2005 to August 2006, the vice general manager of finance of KDL from September 2006 to December 2010, the manager of the finance department of Shanghai Kindly International Trading Co., Ltd.\* (上海康德萊國際商貿有限公司) from January 2011 to December 2017, a supervisor of Shanghai Kindly Enterprise Development Group Medical Investment Co., Ltd.\* (上海康德萊企業發展集團醫療投資有限公司) from June 2021 to July 2023. Mr. Shen obtained his bachelor’s degree in accounting from East China Normal University (華東師範大學) in the PRC in January 2010. Mr. Shen obtained the qualification of senior accountant in November 2021.

**Ms. Chen Jie (陳潔, “Ms. Chen”)**, aged 44, was elected by the employee representatives and appointed as an employee representative Supervisor on 16 May, 2022. Ms. Chen obtained an associate degree (專科) in accounting from Shanghai Lixin University of Accounting and Finance (formerly known as Shanghai Lixin Institute of Commerce) in Shanghai, the PRC in July 2004 and a bachelor’s degree from Tongji University in Shanghai, the PRC in January 2011. She served as an accountant in Shanghai Sieton (Group) Co., Ltd. (上海協通(集團)有限公司) from July 2004 to August 2005 and in Shanghai Sieton Toyota Motor Sales Service Co., Ltd. (上海協通豐田汽車銷售服務有限公司) from June 2005 to March 2007. Ms. Chen joined the Company as the manager of the administrative department in December 2008. Ms. Chen received a preliminary-level accounting qualification accredited by the Ministry of Finance of the PRC in May 2006. Moreover, Ms. Chen has been the supervisor of Shanghai Qimu Medical Instruments Co., Ltd.\* (上海七木醫療器械有限公司), Shanghai Puhui Medical Instruments Co., Ltd.\* (上海璞慧醫療器械有限公司), Shanghai Healing Medical Instruments Co., Ltd.\* (上海翰凌醫療器械有限公司), Shandong Int Medical Instruments Co., Ltd.\* (山東瑛泰醫療器械有限公司), Shanghai Puyue Medical Instruments Co., Ltd.\* (上海璞躍醫療器械有限公司), Shanghai INT Biotechnology Co., Ltd.\* (上海瑛泰生物科技有限公司), Shandong Insant New Materials Co., Ltd.\* (山東瑛盛新材料有限公司), Zhuhai Puyue Medical Instruments Co., Ltd.\* (珠海璞躍醫療器械有限公司), Shandong INT Medical Technology Co., Ltd.\* (山東瑛泰醫療科技有限公司) and Shanghai INT Property Management Co., Ltd.\* (上海瑛泰實業有限公司) since August 2018, November 2018, February 2019, January 2021, March 2021, September 2022, March 2023, September 2023, October 2024 and April 2025 respectively, and has been the director of Shanghai Pukon Medical Instruments Co., Ltd.\* (上海璞康醫療器械有限公司) since February 2020.

## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

### SENIOR MANAGEMENT

**Dr. Liang Dongke (梁棟科)** is the general manager of the Company. Please refer to the paragraph headed “Directors — Executive Directors” above for his biographical details.

**Mr. Lin Sen (林森)** is the deputy general manager of the Company. Please refer to the paragraph headed “Directors — Executive Directors” above for his biographical details.

**Dr. Song Yuan (宋媛)** is the secretary to the Board and the deputy general manager and joint company secretary of the Company. Please refer to the paragraph headed “Directors — Non-executive Directors” above for her biographical details.

**Ms. Zhao Yan (趙燕, “Ms. Zhao”)**, aged 50, is the chief financial officer of the Company since May, 2023 and is in charge of the management of financial affairs of the Group. In addition, Ms. Zhao has served as the supervisor of Zhuhai Derui since 26 February 2016, the financial controller of Shanghai Puhui since November 2018, the financial controller of Shanghai Healing since February 2019, the financial controller of Shanghai Qimu since May 2021, the financial controller of Shanghai INT Investment Management Co., Ltd.\* (上海瑛泰投資管理有限公司) since March 2025, the supervisor of Hangzhou Weiqiang since May 2025, and the financial controller of Shanghai INT Enterprise Management Co., Ltd.\* (上海瑛泰企業管理有限公司) since April 2026. Ms. Zhao obtained an associate degree (大專) in accounting from Xi'an Jiaotong University (西安交通大學) in Xi'an, the PRC in December 2000 and a bachelor's degree in finance from Shanghai Jiaotong University (上海交通大學) in August 2005. She received the senior accountant title certified by the Shanghai Human Resources and Social Security Bureau (上海市人力資源和社會保障局) in December 2023.

Ms. Zhao has over 20 years of experience in accounting and finance. Ms. Zhao joined KDL in May 2000 and served as the accounting manager from May 2000 to November 2007. She joined the Company in April 2007, and served as the finance controller of the Company from April 2007 to February 2020, and was the head of general manager office of the Company from February 2020 to April 2023. She had held directorship in the Company from May 2017 to December 2018.

### JOINT COMPANY SECRETARIES

**Dr. Song Yuan (宋媛)** was appointed as one of the joint company secretaries of the Company on 22 May 2019. Please refer to the paragraph headed “Non-executive Directors” above for her biographical details.

**Ms. Leung Shui Bing (梁瑞冰, “Ms. Leung”)**, was appointed as one of the joint company secretaries of the Company on 22 May 2019. Ms. Leung is a manager of the Listing Services Department of TMF Hong Kong Limited (a global corporate services provider).

She has over 20 years of experience in the company secretarial field. Ms. Leung obtained a bachelor's degree in Business and Management Studies (Accounting and Finance) from the University of Bradford in the United Kingdom in July 2008, and a master's degree in Corporate Governance from The Open University of Hong Kong (currently known as Hong Kong Metropolitan University) in August 2017.

She is a Chartered Secretary, Chartered Governance Professional and an associate member of The Hong Kong Chartered Governance Institute and The Chartered Governance Institute in the United Kingdom.

## INDEPENDENT AUDITOR'S REPORT



### **Independent auditor's report to the shareholders of Shanghai INT Medical Instruments Co., Ltd.**

*(Incorporated in the People's Republic of China)*

#### **OPINION**

We have audited the consolidated financial statements of Shanghai INT Medical Instruments Co., Ltd. ("the Company") and its subsidiaries ("the Group") set out on pages 142 to 229, which comprise the consolidated statement of financial position as at 31 December 2025, the consolidated statement of profit or loss, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes, comprising material accounting policy information and other explanatory information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2025 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards as issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") as issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## INDEPENDENT AUDITOR'S REPORT

### KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### Revenue recognition

*Refer to note 4 to the consolidated financial statements and the accounting policies on page 163 to 164.*

#### The Key Audit Matter

The Group's revenue primarily derived from the sale of interventional medical devices to domestic customers and for export.

The Group recognises revenue at the point in time when control of the goods is transferred to the customer. Depending on the terms of the contracts, this point in time will either be when the goods are delivered to the customer's premises or a location designated by the customer and accepted by customers for domestic sales, or in accordance with the terms and conditions of sales for export sales.

We identified the recognition of revenue as a key audit matter because revenue is a key performance indicator of the Group and its significance to the consolidated financial statements which increase the risk of misstatement of revenue recognition.

#### How the matter was addressed in our audit

Our audit procedures to assess the recognition of revenue included the following:

- obtaining an understanding of and assessing the design, implementation and operating effectiveness of key internal controls in relation to revenue recognition;
- inspecting sales contracts with key customers to identify terms and conditions relating to goods acceptance and assessing the Group's policies in respect of the recognition of revenue with reference to the requirements of the prevailing accounting standards;
- comparing, on a sample basis, specific revenue transactions recorded before and after the financial year end date with underlying documentation, including goods acceptance notes, shipping documents and customs declarations, as well as relevant sales contracts, to assess whether the related revenue had been recognised in the appropriate financial period on the basis of the terms of sale as set out in the respective sales contracts;
- on a sample basis, obtaining confirmations from customers of the Group, on sales transactions during the year and, for unreturned confirmations, performing alternative procedures by comparing details of the transactions with relevant underlying documentation; and
- inspecting manual journal entries relating to revenue recognition during the year which were considered to meet specific risk-based criteria, enquiring of management the reasons for such adjustments and comparing the details of the adjustments with relevant underlying documentation.

## INDEPENDENT AUDITOR'S REPORT

### Impairment assessment of goodwill and capitalised development costs

*Refer to note 13 and 14 to the consolidated financial statements and the accounting policies on page 157 to 158.*

#### The Key Audit Matter

The total carrying values of the Group's goodwill and capitalised development costs as included in intangible assets was RMB597,305,000 as at 31 December 2025, amounting to approximately 28% of the total non-current assets.

Management performs impairment assessment of the goodwill and the intangible assets that are not yet available for use at least annually, or when there is an indication of impairment, by comparing the carrying values of cash generating unit ("CGU") to which goodwill has been allocated or respective assets against their respective recoverable amount, which is the higher of fair value less costs of disposal and value in use based on discounted cashflow forecast to determine the amount of impairment which should be recognised, if any.

The preparation of discounted cash flow forecasts involves the exercise of management judgment, particularly in determining future revenue growth, discount rates and royalty rates.

We identified the impairment assessment of goodwill and capitalised development costs as a key audit matter because such assessment involves a significant degree of management judgement, which can be inherently uncertain and subject to management bias.

#### How the matter was addressed in our audit

Our audit procedures to assess potential impairment of goodwill and capitalised development costs included the following:

- evaluating management's identification of the impairment indicators related to the goodwill and capitalised development costs with reference to the requirements of the prevailing accounting standards;
- engaging KPMG valuation specialists in assessing the appropriateness of the impairment assessment models with reference to the requirements of the prevailing accounting standards, and the reasonableness of the discount rates applied by benchmarking against those of comparable companies and external market data and royalty rates by benchmarking against those of comparable transactions, of cash generating units and development projects which were considered to meet specific risk-based criteria;
- engaging KPMG industry experts in evaluating the reasonableness of future revenue growth by comparing with budget approved by management and/or with available industry statistics of cash generating units and development projects which were considered to meet specific risk-based criteria; and
- performing sensitivity analysis of key assumptions and considering the resulting impact of changes in the key assumptions to the conclusions reached in the impairment assessments and whether there were any indications of management bias of cash generating units and development projects which were considered to meet specific risk-based criteria.



## INDEPENDENT AUDITOR'S REPORT

### INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon as part of our engagement to audit the consolidated financial statements. We have performed an assurance engagement on the continuing connected transactions that forms part of the other information and provided a separate assurance practitioner's conclusion thereon that is included within the other information.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards as issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.



## INDEPENDENT AUDITOR'S REPORT

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

## INDEPENDENT AUDITOR'S REPORT

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Tse, Wong Pui (practising certificate number: P05157).

*Certified Public Accountants*

8th Floor, Prince's Building  
10 Chater Road  
Central, Hong Kong

27 March 2026

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS

for the year ended 31 December 2025  
(Expressed in Renminbi Yuan)

|                                                              | Note | 2025<br>RMB'000  | 2024<br>RMB'000 |
|--------------------------------------------------------------|------|------------------|-----------------|
| <b>Revenue</b>                                               | 4    | <b>1,065,477</b> | 851,954         |
| Cost of sales                                                |      | <b>(428,690)</b> | (314,292)       |
| <b>Gross profit</b>                                          |      | <b>636,787</b>   | 537,662         |
| Other net income                                             | 5    | <b>50,559</b>    | 27,287          |
| Distribution costs                                           |      | <b>(116,760)</b> | (79,389)        |
| Administrative expenses                                      |      | <b>(149,286)</b> | (120,842)       |
| Research and development expenses                            |      | <b>(150,058)</b> | (149,134)       |
| Reversal of impairment losses on trade and other receivables |      | <b>209</b>       | 625             |
| <b>Profit from operations</b>                                |      | <b>271,451</b>   | 216,209         |
| Finance costs                                                | 6(a) | <b>(12,544)</b>  | (2,430)         |
| Share of loss of an associate                                |      | <b>(585)</b>     | (395)           |
| <b>Profit before taxation</b>                                | 6    | <b>258,322</b>   | 213,384         |
| Income tax                                                   | 7    | <b>(25,648)</b>  | (23,335)        |
| <b>Profit for the year</b>                                   |      | <b>232,674</b>   | 190,049         |
| <b>Attributable to:</b>                                      |      |                  |                 |
| Equity shareholders of the Company                           |      | <b>218,786</b>   | 191,914         |
| Non-controlling interests                                    |      | <b>13,888</b>    | (1,865)         |
| <b>Profit for the year</b>                                   |      | <b>232,674</b>   | 190,049         |
| <b>Earnings per share (RMB)</b>                              | 10   |                  |                 |
| Basic (RMB)                                                  |      | <b>1.26</b>      | 1.10            |
| Diluted (RMB)                                                |      | <b>1.26</b>      | 1.10            |

The notes on pages 148 to 229 form part of these financial statements. Details of dividends payable to equity shareholders of the Company attributable to the profit for the year are set out in note 28(e).

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**

for the year ended 31 December 2025  
(Expressed in Renminbi Yuan)

|                                                                                                 | 2025<br>RMB'000 | 2024<br>RMB'000 |
|-------------------------------------------------------------------------------------------------|-----------------|-----------------|
| <b>Profit for the year</b>                                                                      | <b>232,674</b>  | 190,049         |
| <b>Other comprehensive income for the year<br/>(after tax and reclassification adjustments)</b> |                 |                 |
| Item that will be reclassified subsequently to profit or loss:                                  |                 |                 |
| Exchange differences on translation of financial statements of<br>an overseas subsidiary        | (926)           | 783             |
| <b>Other comprehensive income for the year</b>                                                  | <b>(926)</b>    | 783             |
| <b>Total comprehensive income for the year</b>                                                  | <b>231,748</b>  | 190,832         |
| <b>Attributable to:</b>                                                                         |                 |                 |
| Equity shareholders of the Company                                                              | 217,860         | 192,697         |
| Non-controlling interests                                                                       | 13,888          | (1,865)         |
| <b>Total comprehensive income for the year</b>                                                  | <b>231,748</b>  | 190,832         |

The notes on pages 148 to 229 form part of these financial statements.

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

at 31 December 2025

(Expressed in Renminbi Yuan)

|                                                                            |       | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|----------------------------------------------------------------------------|-------|--------------------------------|--------------------------------|
|                                                                            | Note  |                                |                                |
| <b>Non-current assets</b>                                                  |       |                                |                                |
| Property, plant and equipment                                              | 11    | 828,861                        | 811,263                        |
| Right-of-use assets                                                        | 12(a) | 111,733                        | 105,396                        |
| Intangible assets                                                          | 13    | 442,235                        | 168,739                        |
| Goodwill                                                                   | 14    | 306,100                        | –                              |
| Interests in associates                                                    |       | –                              | 585                            |
| Certificate of deposits                                                    | 22(b) | 40,000                         | 40,106                         |
| Other non-current assets                                                   | 18    | 31,752                         | 52,674                         |
| Deferred tax assets                                                        | 26(b) | 39,329                         | 30,370                         |
| Financial assets measured at fair value through<br>profit or loss ("FVPL") | 21    | 309,112                        | 158,615                        |
|                                                                            |       | <b>2,109,122</b>               | <b>1,367,748</b>               |
| <b>Current assets</b>                                                      |       |                                |                                |
| Inventories                                                                | 19    | 194,999                        | 162,339                        |
| Trade and other receivables                                                | 20    | 112,124                        | 118,881                        |
| Other current assets                                                       |       | 64,133                         | 56,399                         |
| Financial assets measured at FVPL                                          | 21    | –                              | 30,000                         |
| Cash and cash equivalents                                                  | 22(a) | 630,706                        | 521,954                        |
| Certificate of deposits and restricted bank deposits                       | 22(b) | 20,868                         | 2,560                          |
|                                                                            |       | <b>1,022,830</b>               | <b>892,133</b>                 |
| <b>Current liabilities</b>                                                 |       |                                |                                |
| Trade and other payables                                                   | 23    | 228,623                        | 163,740                        |
| Contract liabilities                                                       | 24    | 26,491                         | 18,751                         |
| Loans and borrowings                                                       | 25    | 518,430                        | 227,261                        |
| Lease liabilities                                                          | 12(b) | 9,656                          | 900                            |
| Deferred income                                                            | 27    | 3,597                          | 2,290                          |
| Current taxation                                                           | 26(a) | 23,749                         | 21,514                         |
|                                                                            |       | <b>810,546</b>                 | <b>434,456</b>                 |
| <b>Net current assets</b>                                                  |       | <b>212,284</b>                 | <b>457,677</b>                 |
| <b>Total assets less current liabilities</b>                               |       | <b>2,321,406</b>               | <b>1,825,425</b>               |

The notes on pages 148 to 229 form part of these financial statements.

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

at 31 December 2025  
(Expressed in Renminbi Yuan)

|                                                                        |       | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|------------------------------------------------------------------------|-------|--------------------------------|--------------------------------|
|                                                                        | Note  |                                |                                |
| <b>Non-current liabilities</b>                                         |       |                                |                                |
| Loans and borrowings                                                   | 25    | 171,339                        | —                              |
| Lease liabilities                                                      | 12(b) | 16,530                         | 15,524                         |
| Deferred income                                                        | 27    | 32,475                         | 23,409                         |
| Deferred tax liabilities                                               | 26(b) | 12,881                         | —                              |
|                                                                        |       | <b>233,225</b>                 | 38,933                         |
| <b>Net assets</b>                                                      |       | <b>2,088,181</b>               | 1,786,492                      |
| <b>Capital and reserves</b>                                            |       |                                |                                |
| Share capital                                                          | 28(b) | 176,000                        | 176,000                        |
| Reserves                                                               |       | 1,819,299                      | 1,598,227                      |
| <b>Total equity attributable to equity shareholders of the Company</b> |       | <b>1,995,299</b>               | 1,774,227                      |
| <b>Non-controlling interests</b>                                       |       | <b>92,882</b>                  | 12,265                         |
| <b>Total equity</b>                                                    |       | <b>2,088,181</b>               | 1,786,492                      |

Approved and authorised for issue by the board of directors on 27 March 2026.

**LIANG DONG KE**  
Director

**LIN SEN**  
Director

(Company Stamp)

The notes on pages 148 to 229 form part of these financial statements.



## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2025  
(Expressed in Renminbi Yuan)

| Note                                                  | Attributable to equity shareholders of the Company |                 |                 |                           |                  |                  |                  | Non-controlling interests | Total equity     |
|-------------------------------------------------------|----------------------------------------------------|-----------------|-----------------|---------------------------|------------------|------------------|------------------|---------------------------|------------------|
|                                                       | Share capital                                      | Treasury shares | Capital reserve | Statutory surplus reserve | Exchange reserve | Retained profits | Total            |                           |                  |
|                                                       | RMB'000                                            | RMB'000         | RMB'000         | RMB'000                   | RMB'000          | RMB'000          | RMB'000          | RMB'000                   | RMB'000          |
| <b>Balance at 1 January 2024</b>                      | 171,000                                            | (21,259)        | 990,808         | 81,593                    | 1,191            | 425,908          | 1,649,241        | 29,137                    | 1,678,378        |
| <b>Changes in equity for 2024</b>                     |                                                    |                 |                 |                           |                  |                  |                  |                           |                  |
| Profit/(loss) for the year                            | -                                                  | -               | -               | -                         | -                | 191,914          | 191,914          | (1,865)                   | 190,049          |
| Other comprehensive income                            | -                                                  | -               | -               | -                         | 783              | -                | 783              | -                         | 783              |
| Equity-settled share-based payment                    | 17                                                 | -               | 6,281           | -                         | -                | -                | 6,281            | 508                       | 6,789            |
| Subscription of restricted shares                     | 28(b)                                              | 5,000           | 55,000          | -                         | -                | -                | 60,000           | -                         | 60,000           |
| Repurchase of shares for share award scheme           | 28(c)                                              | -               | (18,919)        | -                         | -                | -                | (18,919)         | -                         | (18,919)         |
| Acquisition of non-controlling interests              | 16                                                 | -               | (67,958)        | -                         | -                | -                | (67,958)         | (11,015)                  | (78,973)         |
| Dividends to holders of non-controlling interests     |                                                    | -               | -               | -                         | -                | -                | -                | (4,500)                   | (4,500)          |
| Dividends approved in respect of previous year        | 28(e)                                              | -               | -               | -                         | -                | (47,520)         | (47,520)         | -                         | (47,520)         |
| Dividends received by treasury share holders          | 28(e)                                              | -               | -               | -                         | -                | 405              | 405              | -                         | 405              |
| Appropriation for surplus reserve                     | 28(d)                                              | -               | -               | -                         | 6,617            | (6,617)          | -                | -                         | -                |
| <b>Balance at 31 December 2024 and 1 January 2025</b> | <b>176,000</b>                                     | <b>(40,178)</b> | <b>984,131</b>  | <b>88,210</b>             | <b>1,974</b>     | <b>564,090</b>   | <b>1,774,227</b> | <b>12,265</b>             | <b>1,786,492</b> |
| <b>Changes in equity for 2025</b>                     |                                                    |                 |                 |                           |                  |                  |                  |                           |                  |
| Profit for the year                                   | -                                                  | -               | -               | -                         | -                | 218,786          | 218,786          | 13,888                    | 232,674          |
| Other comprehensive income                            | -                                                  | -               | -               | -                         | (926)            | -                | (926)            | -                         | (926)            |
| Equity-settled share-based payment                    | 17                                                 | -               | 7,430           | -                         | -                | -                | 7,430            | 639                       | 8,069            |
| Capital injection from non-controlling interests      | 28(f)                                              | -               | -               | -                         | -                | -                | -                | 59,221                    | 59,221           |
| Repurchase of shares for share award scheme           | 28(c)                                              | -               | (3,610)         | -                         | -                | -                | (3,610)          | -                         | (3,610)          |
| Acquisition of non-controlling interests              | 15                                                 | -               | (608)           | -                         | -                | -                | (608)            | (892)                     | (1,500)          |
| Acquisition of subsidiaries                           | 16                                                 | -               | -               | -                         | -                | -                | -                | 16,761                    | 16,761           |
| Dividends to holders of non-controlling interests     |                                                    | -               | -               | -                         | -                | -                | -                | (9,000)                   | (9,000)          |
| <b>Balance at 31 December 2025</b>                    | <b>176,000</b>                                     | <b>(43,788)</b> | <b>990,953</b>  | <b>88,210</b>             | <b>1,048</b>     | <b>782,876</b>   | <b>1,995,299</b> | <b>92,882</b>             | <b>2,088,181</b> |

The notes on pages 148 to 229 form part of these financial statements.

## CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 31 December 2025  
(Expressed in Renminbi Yuan)

|                                                                           | Note  | 2025<br>RMB'000  | 2024<br>RMB'000 |
|---------------------------------------------------------------------------|-------|------------------|-----------------|
| <b>Operating activities</b>                                               |       |                  |                 |
| Cash generated from operations                                            | 22(c) | 380,812          | 264,274         |
| Tax paid                                                                  | 26(a) | (32,702)         | (38,730)        |
| <b>Net cash generated from operating activities</b>                       |       | <b>348,110</b>   | 225,544         |
| <b>Investing activities</b>                                               |       |                  |                 |
| Payment for purchase of property, plant and equipment                     |       | (64,483)         | (125,740)       |
| Proceeds from disposal of property, plant and equipment                   |       | 1,532            | 3,716           |
| Payment for purchase of intangible assets                                 |       | (50,134)         | (40,002)        |
| Net cash outflow arising from the acquisition of subsidiaries             | 16    | (300,179)        | –               |
| Interest received from bank deposits                                      |       | 12,096           | 9,134           |
| Net increase of bank deposits                                             |       | (18,308)         | (235)           |
| Payment for purchase of financial assets measured at FVPL                 |       | (306,600)        | (30,000)        |
| Proceeds from redemption of financial assets measured at FVPL             |       | 336,600          | –               |
| Dividend received from financial assets measured at FVPL                  |       | 2,151            | 15,389          |
| Payment for the investment in an associate                                |       | –                | (980)           |
| Payment for the investment in unlisted funds                              | 21    | (145,500)        | (7,500)         |
| Payment for the investment deposits                                       | 18    | (17,208)         | (11,092)        |
| <b>Net cash used in investing activities</b>                              |       | <b>(550,033)</b> | (187,310)       |
| <b>Financing activities</b>                                               |       |                  |                 |
| Issuance of restricted shares                                             | 28(b) | –                | 60,000          |
| Proceeds from loans and borrowings                                        | 22(d) | 738,790          | 228,020         |
| Repayments of loans and borrowings                                        | 22(d) | (447,246)        | (80,000)        |
| Capital injection received from non-controlling interests                 | 28(h) | 59,221           | –               |
| Interest of loans and borrowings paid                                     | 22(d) | (12,317)         | (1,544)         |
| Payment for capital element of lease rentals                              | 22(c) | (6,521)          | –               |
| Payment for Interest element of lease rentals                             | 22(c) | (518)            | –               |
| Dividends paid to equity shareholders of the Company                      | 28(e) | –                | (47,115)        |
| Dividends paid to holders of non-controlling interests                    |       | (9,000)          | (4,500)         |
| Payment for the acquisition of non-controlling interests                  | 15    | (1,500)          | (78,973)        |
| Payment for repurchase of the Company's own shares for share award scheme | 28(c) | (3,610)          | (18,919)        |
| <b>Net cash generated from financing activities</b>                       |       | <b>317,299</b>   | 56,969          |
| <b>Net increase in cash and cash equivalents</b>                          |       | <b>115,376</b>   | 95,203          |
| <b>Cash and cash equivalents at the beginning of the year</b>             | 22(a) | <b>521,954</b>   | 423,668         |
| <b>Effects of foreign exchange rate changes</b>                           |       | <b>(6,624)</b>   | 3,083           |
| <b>Cash and cash equivalents at the end of the year</b>                   | 22(a) | <b>630,706</b>   | 521,954         |

The notes on pages 148 to 229 form part of these financial statements.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 1 GENERAL INFORMATION

Shanghai INT Medical Instruments Co., Ltd. was established in Shanghai, People's Republic of China (the "PRC") on 7 June 2006 as a limited liability company. The registered office and principal place of business of the Company is Block 2, No.925 Jin Yuan Yi Road, Jiading District, Shanghai PRC.

The Company and its subsidiaries (together, "the Group") are principally engaged in the research and development, manufacturing and sales of interventional and implantable medical devices in the PRC.

The H shares of the Company were listed on the Main Board of the Stock Exchange of Hong Kong Limited (the "Stock Exchange") on 8 November 2019. The stock code of the Company on the Stock Exchange is "01501".

### 2 MATERIAL ACCOUNTING POLICIES

#### (a) Statement of compliance

These financial statements have been prepared in accordance with HKFRS Accounting Standards, which collective term includes all applicable individual Hong Kong Financial Reporting Standards ("HKFRSs"), Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the disclosure requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "Listing Rules"). Material accounting policies adopted by the Group are disclosed below.

The HKICPA has issued certain amendments to HKFRSs that are first effective or available for early adoption for the current accounting period of the Group. Note 2(c) provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current accounting period reflected in these financial statements.

#### (b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 December 2025 comprise the Company and its subsidiaries and the Group's interest in an associate.

The measurement basis used in the preparation of the financial statements is the historical cost basis except that the assets and liabilities are stated at their fair value as explained in the accounting policies set out in notes 2(f) and 2(g).

The preparation of financial statements in conformity with HKFRS Accounting standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (b) Basis of preparation of the financial statements (Continued)

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of HKFRS Accounting standards that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in note 3.

#### (c) Changes in accounting policies

The Group has applied amendments to HKAS 21, *The effects of changes in foreign exchange rates — Lack of exchangeability* issued by the HKICPA to these financial statements for the current accounting period. The amendments do not have a material impact on these financial statements as the Group has not entered into any foreign currency transactions in which the foreign currency is not exchangeable into another currency.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

#### (d) Subsidiaries and non-controlling interests

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

Intra-group balances and transactions, and any unrealised income and expenses (except for foreign currency transaction gains or losses) arising from intra-group transactions are eliminated. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

For each business combination, the Group can elect to measure any non-controlling interests ("NCI") either at fair value or at the NCI's proportionate share of the subsidiary's net identifiable assets. NCI are presented in the consolidated statement of financial position within equity, separately from equity attributable to the equity shareholders of the Company. NCI in the results of the Group are presented on the face of the consolidated statement of profit or loss and the consolidated statement of profit or loss and other comprehensive income as an allocation of the total profit or loss and total comprehensive income for the year between NCI and the equity shareholders of the Company.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES *(Continued)*

#### (d) Subsidiaries and non-controlling interests *(Continued)*

Changes in the Group's interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

When the Group loses control of a subsidiary, it derecognises the assets and liabilities of the subsidiary, and any related NCI and other components of equity. Any resulting gain or loss is recognised in profit or loss. Any interest retained in that former subsidiary is measured at fair value when control is lost.

In the Company's statements of financial position, an investment in a subsidiary is stated at cost less impairment losses (see note 2(k)(ii)).

#### (e) Associate

An associate is an entity in which the Group or the Company has significant influence, but not control or joint control, over the financial and operating policies.

An interest in an associate is accounted for using the equity method. They are initially recognised at cost, which includes transaction costs. Subsequently, the consolidated financial statements include the Group's share of the profit or loss and other comprehensive income ("OCI") of the investee, until the date on which significant influence ceases.

When the Group's share of losses exceeds its interest in the associate, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the investee. For this purpose, the Group's interest is the carrying amount of the investment under the equity method, together with any other long-term interests that in substance form part of the Group's net investment in the associate, after applying the expected credit loss ("ECL") model to such other long-term interests where applicable (see note 2(k)(i)).

Unrealised gains arising from transactions with equity-accounted investee are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent there is no evidence of impairment.

In the Company's statement of financial position, an investment in an associate is stated at cost less impairment losses (see note 2(k)(ii)).

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES *(Continued)*

#### (f) Other investments in securities

The Group's policies for investments in securities, other than investments in subsidiaries and associates, are set out below.

Investments in securities are recognised/derecognised on the date the Group commits to purchase/sell the investment. The investments are initially stated at fair value plus directly attributable transaction costs, except for those investments measured at FVPL for which transaction costs are recognised directly in profit or loss. For an explanation of how the Group determines fair value of financial instruments, see note 29(e). These investments are subsequently accounted for as follows, depending on their classification.

#### (i) Non-equity investments

Non-equity investments are classified into one of the following measurement categories:

- amortised cost, if the investment is held for the collection of contractual cash flows which represent solely payments of principal and interest. Expected credit losses, interest income calculated using the effective interest method (see note 2(u)(ii)), foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.
- fair value through other comprehensive income ("FVOCI") — recycling, if the contractual cash flows of the investment comprise solely payments of principal and interest and the investment is held within a business model whose objective is achieved by both the collection of contractual cash flows and sale. Expected credit losses, interest income (calculated using the effective interest method) and foreign exchange gains and losses are recognised in profit or loss and computed in the same manner as if the financial asset was measured at amortised cost. The difference between the fair value and the amortised cost is recognised in OCI. When the investment is derecognised, the amount accumulated in OCI is recycled from equity to profit or loss.
- FVPL if the investment does not meet the criteria for being measured at amortised cost or FVOCI (recycling). Changes in the fair value of the investment (including interest) are recognised in profit or loss.

#### (ii) Equity investments

An investment in equity securities is classified as FVPL, unless the investment is not held for trading purposes and on initial recognition the Group makes an irrevocable election to designate the investment at FVOCI (non-recycling) such that subsequent changes in fair value are recognised in OCI. Such elections are made on an instrument-by-instrument basis, but may only be made if the investment meets the definition of equity from the issuer's perspective. If such election is made for a particular investment, at the time of disposal, the amount accumulated in the fair value reserve (non-recycling) is transferred to retained earnings and not recycled through profit or loss. Dividends from an investment in equity securities, irrespective of whether classified as at FVPL or FVOCI, are recognised in profit or loss as other income (see note 2(u)(ii)).



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (g) Derivative financial instruments

The Group holds derivative financial instruments to manage its risk exposures. Embedded derivatives are separated from the host contract and accounted for separately if the host contract is not a financial asset and certain criteria are met.

Derivatives are initially measured at fair value. Subsequently, they are measured at fair value with changes therein recognised in profit or loss, except where the derivatives qualify for cash flow hedge accounting or hedges of net investment in a foreign operation.

#### (h) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses (see note 2(k)(ii)). The cost of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to working condition and location for its intended use. Subsequent expenditure relating to an item of property, plant and equipment that has already been recognised is added to the carrying amount of the asset when it is probable that the future economic benefits, in excess of the original assessed standard of performance of the existing asset, will flow to the Group. All other subsequent expenditure is recognised as expenses in profit or loss in the period in which it is incurred.

Items may be produced while bringing an item of property, plant and equipment to the location and condition necessary for it to be capable of operating in the manner intended by management. The proceeds from selling any such items and the related costs are recognised in profit or loss.

If significant parts of an item of property, plant and equipment have different useful lives, then they are accounted for as separate items (major components).

Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual values, if any, using the straight-line method over their estimated useful lives, and is generally recognised in profit or loss.

The estimated useful lives for the current and comparative periods are as follows:

|                                  |             |
|----------------------------------|-------------|
| Buildings held for own use       | 11–30 years |
| Machinery                        | 3–10 years  |
| Motor vehicles                   | 4–10 years  |
| Furniture, fixture and equipment | 3–10 years  |
| Leasehold improvements           | 2–10 years  |

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (i) Intangible assets

Expenditure on research activities is recognised in profit or loss as incurred. Development expenditure is capitalised only if the expenditure can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable and the Group intends to and has sufficient resources to complete development and to use or sell the resulting asset. Otherwise, it is recognised in profit or loss as incurred. Capitalised development expenditure is subsequently measured at cost less accumulated amortisation and any accumulated impairment losses.

Other intangible assets, including patents and trademarks, that are acquired by the Group and have finite useful lives are measured at cost less accumulated amortisation and any accumulated impairment losses (see note 2(k)).

Expenditure on internally generated goodwill and brands, is recognised in profit or loss as incurred.

Amortisation is calculated to write off the cost of intangible assets less their estimated residual values using the straight-line method over their estimated useful lives, if any, and is generally recognised in profit or loss.

The estimated useful lives for the current and comparative periods are as follows:

|                               |                |
|-------------------------------|----------------|
| Software                      | 3–10 years     |
| Patents and licenses          | 4.3–16.6 years |
| Capitalised development costs | 5–10 years     |

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

Intangible assets with finite useful lives are tested for impairment when there is an indicator of impairment. Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually and when there is an indicator of impairment (see note 2(k)(ii)).

#### (j) Leased assets

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. This is the case if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (j) Leased assets (Continued)

##### (i) As a lessee

Where the contract contains lease component(s) and non-lease component(s), the Group has elected not to separate non-lease components and accounts for each lease component and any associated non-lease components as a single lease component for all leases.

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for leases that have a short lease term of 12 months or less, and leases of low-value items. When the Group enters into a lease in respect of a low-value item, the Group decides whether to capitalise the lease on a lease-by-lease basis. If not capitalised, the associated lease payments are recognised in profit or loss on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is recognised using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability, and are charged to profit or loss as incurred.

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses (see note 2(k)(ii)).

Refundable rental deposits are accounted for separately from the right-of-use assets in accordance with the accounting policy applicable to investments in non-equity securities carried at amortised cost (see notes 2(f)(i) and 2(u)(ii)). Any excess of the nominal value over the initial fair value of the deposits is accounted for as additional lease payments made and is included in the cost of right-of-use assets.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or if the Group changes its assessment of whether it will exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (j) Leased assets (Continued)

##### (i) As a lessee (Continued)

The lease liability is also remeasured when there is a lease modification, which means a change in the scope of a lease or the consideration for a lease that is not originally provided for in the lease contract, if such modification is not accounted for as a separate lease. In this case, the lease liability is remeasured based on the revised lease payments and lease term using a revised discount rate at the effective date of the modification.

In the consolidated statement of financial position, the current portion of long-term lease liabilities is determined as the present value of contractual payments that are due to be settled within twelve months after the reporting period.

##### (ii) As a lessor

The Group determines at lease inception whether each lease is a finance lease or an operating lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to the ownership of an underlying assets to the lessee. Otherwise, the lease is classified as an operating lease.

When a contract contains lease and non-lease components, the Group allocates the consideration in the contract to each component on a relative stand-alone selling price basis. The rental income from operating leases is recognised in accordance with note 2(u)(ii)(a).

#### (k) Credit losses and impairment of assets

##### (i) Credit losses from financial instruments

The Group recognises a loss allowance for ECLs on financial assets measured at amortised cost (including cash and cash equivalents, trade and other receivables that are held for the collection of contractual cash flows which represent solely payments of principal and interest).

##### **Measurement of ECLs**

ECLs are a probability-weighted estimate of credit losses. Generally, credit losses are measured as the present value of all expected cash shortfalls between the contractual and expected amounts.

The expected cash shortfalls are discounted using the following rates if the effect is material:

- fixed-rate financial assets and trade and other receivables: effective interest rate determined at initial recognition or an approximation thereof;
- variable-rate financial assets: current effective interest rate;

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (k) Credit losses and impairment of assets (Continued)

##### (i) Credit losses from financial instruments (Continued)

###### **Measurement of ECLs (Continued)**

ECLs are measured on either of the following bases:

- 12-month ECLs: these are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months); and
- lifetime ECLs: these are the ECLs that result from all possible default events over the expected lives of the items to which the ECL model applies.

The Group measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured at 12-months ECLs:

- financial instruments that are determined to have low credit risk at the reporting date; and
- other financial instruments for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

Loss allowances for trade receivables and contract assets are always measured at an amount equal to lifetime ECLs.

###### **Significant increases in credit risk**

When determining whether the credit risk of a financial instrument has increased significantly since initial recognition and when measuring ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment, that includes forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is aged over 90 days.

The Group considers a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or
- the financial asset is aged over 270 days.

ECLs are remeasured at each reporting date to reflect changes in the financial instrument's credit risk since initial recognition. Any change in the ECL amount is recognised as an impairment gain or loss in profit or loss. The Group recognises an impairment gain or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (k) Credit losses and impairment of assets (Continued)

##### (i) Credit losses from financial instruments (Continued)

###### **Credit-impaired financial assets**

At each reporting date, the Group assesses whether a financial asset is credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable events:

- significant financial difficulties of the debtor;
- a breach of contract, such as a default or being past due;
- the restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- it is probable that the debtor will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties of the issuer.

###### **Write-off policy**

The gross carrying amount of a financial asset is written off to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognised as a reversal of impairment in profit or loss in the period in which the recovery occurs.

##### (ii) Impairment of other non-current assets

At each reporting date, the Group reviews the carrying amounts of its non-financial assets (other than inventories and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or cash-generating units ("CGU"s).

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs of disposal. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (k) Credit losses and impairment of assets (Continued)

##### (ii) Impairment of other non-current assets (Continued)

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. They are allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis.

An impairment loss is reversed only to the extent that the resulting carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

##### (iii) Interim financial reporting and impairment

Under the Listing Rules, the Group is required to prepare an interim financial report in compliance with HKAS 34, *Interim financial reporting*, in respect of the first six months of the financial year. At the end of the interim period, the Group applies the same impairment testing, recognition, and reversal criteria as it would at the end of the financial year (see notes 2(k)(i) and (ii)).

Impairment losses recognised in an interim period in respect of goodwill are not reversed in a subsequent period. This is the case even if no loss, or a smaller loss, would have been recognised had the impairment been assessed only at the end of the financial year to which the interim period relates.

#### (l) Inventories and other contract costs

##### (i) Inventories

Inventories are measured at the lower of cost and net realisable value.

Cost is calculated using the weighted average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

##### (ii) Other contract costs

Other contract costs are either the incremental costs of obtaining a contract with a customer or the costs to fulfil a contract with a customer which are not capitalised as inventory (see note 2(l)(i)), property, plant and equipment (see note 2(h)) or intangible assets (see note 2(i)).

Incremental costs of obtaining a contract, e.g. sales commissions, are capitalised if the costs relate to revenue which will be recognised in a future reporting period and the costs are expected to be recovered. Other costs of obtaining a contract are expensed when incurred.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (l) Inventories and other contract costs (Continued)

##### (ii) Other contract costs (Continued)

Costs to fulfil a contract are capitalised if the costs relate directly to an existing contract or to a specifically identifiable anticipated contract; generate or enhance resources that will be used to provide goods or services in the future; and are expected to be recovered. Otherwise, costs of fulfilling a contract, which are not capitalised as inventory, property, plant and equipment or intangible assets, are expensed as incurred.

Capitalised contract costs are stated at cost less accumulated amortisation and impairment losses. Amortisation of capitalised contract costs is recognised in profit or loss when the revenue to which the asset relates is recognised (see note 2(u)).

#### (m) Contract assets and contract liabilities

A contract asset is recognised when the Group recognises revenue (see note 2(u)) before being unconditionally entitled to the consideration under the terms in the contract. Contract assets are assessed for ECLs (see note 2(k)(i)) and are reclassified to receivables when the right to the consideration becomes unconditional (see note 2(n)).

A contract liability is recognised when the customer pays non-refundable consideration before the Group recognises the related revenue (see note 2(u)). A contract liability is also recognised if the Group has an unconditional right to receive non-refundable consideration before the Group recognises the related revenue. In such latter cases, a corresponding receivable is also recognised (see note 2(n)).

When the contract includes a significant financing component, the contract balance includes interest accrued under the effective interest method (see note 2(u)).

#### (n) Trade and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration and only the passage of time is required before payment of that consideration is due.

Trade receivables that do not contain a significant financing component are initially measured at their transaction price. Trade receivables that contain a significant financing component and other receivables are initially measured at fair value plus transaction costs. All receivables are subsequently stated at amortised cost (see note 2(k)(i)).

#### (o) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Cash and cash equivalents are assessed for ECL (see note 2(k)(i)).

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (p) Trade and other payables (other than refund liabilities)

Trade and other payables are initially recognised at fair value. Subsequent to initial recognition, trade and other payables are stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at invoice amounts.

#### (q) Interest-bearing borrowings

Interest-bearing borrowings are measured initially at fair value less transaction costs. Subsequently, these borrowings are stated at amortised cost using the effective interest method. Interest expense is recognised in accordance with note 2(w).

#### (r) Employee benefits

##### (i) Short-term employee benefits and contributions to defined contribution retirement plans

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Obligations for contributions to defined contribution retirement plans are expensed as the related service is provided.

Loans given to employees at lower-than-market interest rates are generally short-term employee benefits. Loans granted to employees are financial instruments in the scope of HKFRS 9 Financial instruments. Therefore, low-interest loans to employees are measured at fair value initially, any difference between the fair value of the loan and the amount advanced is an employee benefit.

##### (ii) Share-based payments

The grant-date fair value of equity-settled share-based payments granted to employees is measured at grant date using the applicable valuation technique/models, taking into account the terms and conditions upon which the equity-settled share-based payment awards were granted. The amount is generally recognised as an expense, with a corresponding increase in equity, over the vesting period of the awards. The amount recognised as an expense is adjusted to reflect the number of awards for which the related service conditions are expected to be met, such that the amount ultimately recognised is based on the number of awards that meet the related service conditions at the vesting date. The equity amount is recognised in the capital reserve until either the option is exercised (when it is included in the amount recognised in share capital for the shares issued) or the option expires (when it is released directly to retained profits).

Where the equity-settled share-based payment awards granted vest immediately, the employees are not required to complete a specified period of service before becoming unconditionally entitled to those equity instruments. The Group presumes that services rendered by the employees as consideration for the equity instruments have been received. In this case, on grant date the Group shall recognise the services received in full, with a corresponding increase in equity.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (r) Employee benefits (Continued)

##### (ii) Share-based payments (Continued)

Where the Group modify its original granted equity-settled share-based payment awards during the vesting period, the effects of modifications that increase the total fair value of equity-settled share-based payment awards or are otherwise beneficial to the employees are required to recognise over the remaining vesting period. A package of modifications might include several changes to the terms of a grant, some of which are favourable to the employees and some not, it is appropriate to net the effects of both modifications. If the net effect is beneficial, then this net effect should be accounted for by applying the requirements for beneficial modifications to the net change. If the modification increases the fair value of the equity instruments granted, the Group is required to measure immediately before and after the modification and include the incremental fair value granted in the measurement of the amount recognised for services received as consideration for the equity instruments granted.

If a modification increases the number of equity instruments granted, then the Group recognises the fair value of the additional equity instruments measured at the date of modification. The additional share-based payment cost is attributed over the period from the date of modification to the end of the vesting period of the additional equity instruments.

If the modification changes a service condition or non-market performance condition in a manner that is beneficial to an employee, then the remaining grant-date fair value is recognised using the revised vesting expectations with true-up to actual outcomes.

Where equity-settled share-based payment awards are forfeited due to a failure by the employees to satisfy the vesting conditions, the accumulated expenses previously recognised in relation to such awards are reversed at the date of the forfeiture. Where equity-settled share-based payment awards are cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately.

Share-based payment transactions in which the Company grants share based payment awards to subsidiaries' employees are accounted for as an increase in value of investment in subsidiaries in the Company's financial position which is eliminated on consolidation.

##### (iii) Termination benefits

Termination benefits are expensed at the earlier of when the Group can no longer withdraw the offer of those benefits and when the Group recognises costs for a restructuring.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (s) Income tax

Income tax expense comprises current tax and deferred tax. It is recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in OCI.

Current tax comprises the estimated tax payable or receivable on the taxable income or loss for the year and any adjustments to the tax payable or receivable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects any uncertainty related to income taxes. It is measured using tax rates enacted or substantively enacted at the reporting date. Current tax also includes any tax arising from dividends.

Current tax assets and liabilities are offset only if certain criteria are met.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences;
- temporary differences related to investment in subsidiaries, associates and joint venture to the extent that the Group is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and
- taxable temporary differences arising on the initial recognition of goodwill.

The Group recognised deferred tax assets and deferred tax liabilities separately in relation to its lease liabilities and right-of-use assets.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for individual subsidiaries in the Group. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Deferred tax assets and liabilities are offset only if certain criteria are met.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES *(Continued)*

#### (t) Provisions and contingent liabilities

Generally provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessment of the time value of money and the risks specific to the liability.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, a separate asset is recognised for any expected reimbursement that would be virtually certain. The amount recognised for the reimbursement is limited to the carrying amount of the provision.

#### (u) Revenue and other income

Income is classified by the Group as revenue when it arises from the sale of goods or the use by others of the Group's assets under leases in the ordinary course of the Group's business.

The Group is the principal for its revenue transactions and recognises revenue on a gross basis, including the sale of medical devices, accessories and moulds that are sourced externally. In determining whether the Group acts as a principal or as an agent, it considers whether it obtains control of the products before they are transferred to the customers. Control refers to the Group's ability to direct the use of and obtain substantially all of the remaining benefits from the products.

Further details of the Group's revenue and other income recognition policies are as follows:

##### (i) Revenue from contracts with customers

Revenue is recognised when control over a product is transferred to the customer at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes.

##### ***Sale of medical devices, accessories and moulds***

Revenue is recognised when the customer takes possession of and accepts the products. Payment terms and conditions vary by customers and are based on the billing schedule established in the contracts or purchase orders with customers, but the Group generally provides credit terms to customers within one to three months upon customer acceptance. The Group takes advantage of the practical expedient in paragraph 63 of HKFRS 15 and does not adjust the consideration for any effects of a significant financing component if the period of financing is 12 months or less.



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (u) Revenue and other income (Continued)

##### (i) Revenue from contracts with customers (Continued)

##### **Sale of medical devices, accessories and moulds (Continued)**

The Group offers retrospective volume rebates to certain major customers when certain criteria has been reached and offers rights of return upon customer acceptance occasionally. Such rights of return and volume rebates give rise to variable consideration. The Group uses an expected value approach to estimate variable consideration based on the Group's current and future performance expectations and all information that is reasonably available. This estimated amount is included in the transaction price to the extent it is highly probable that a significant reversal of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is resolved. At the time of sale of medical devices, accessories and moulds, the Group recognises revenue after taking into account adjustment to transaction price arising from returns and rebates as mentioned above. A refund liability is recognised for the expected rebates, and is included in other payables (see note 23). A right to recover returned goods and corresponding adjustment to cost of sales are also recognised for the right to recover products from customers. This right to recover returned goods is measured at the former carrying amount of the inventory less any expected costs to recover goods (including potential decreases in the value of the returned goods).

##### (ii) Revenue from other sources and other income

##### (a) Rental income from operating leases

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease. Variable lease payments that do not depend on an index or a rate are recognised as income in the accounting period in which they are earned.

##### (b) Interest income

Interest income is recognised using the effective interest method. The "effective interest rate" is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the gross carrying amount of the financial asset. In calculating interest income, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired). However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (u) Revenue and other income (Continued)

##### (ii) Revenue from other sources and other income (Continued)

##### (c) Government grants

Government grants are recognised in the consolidated statement of financial position initially when there is reasonable assurance that they will be received and that the Group will comply with the conditions attaching to them. Grants that compensate the Group for expenses incurred are recognised as income in profit or loss on a systematic basis in the same periods in which the expenses are incurred. Grants that compensate the Group for the cost of an asset are recognised initially as deferred income and amortised to profit or loss on a straight-line basis over the useful life of the asset by way of being recognised in other income.

##### (d) Dividends

- Dividend income from unlisted investments is recognised when the shareholder's right to receive payment is established.
- Dividend income from listed investments is recognised when the share price of the investment goes ex-dividend.

#### (v) Translation of foreign currencies

Transactions in foreign currencies are translated into the respective functional currencies of group companies at the exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at the reporting date. Non-monetary assets and liabilities that are measured at fair value in a foreign currency are translated into the functional currency at the exchange rate when the fair value was determined. Non-monetary assets and liabilities that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction. Foreign currency differences are generally recognised in profit or loss.

The assets and liabilities of foreign operations are translated into RMB at the exchange rates at the reporting date. The income and expenses of foreign operations are translated into RMB at the exchange rates at the dates of the transactions.

Foreign currency differences are recognised in OCI and accumulated in the exchange reserve, except to the extent that the translation difference is allocated to NCI.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES (Continued)

#### (v) Translation of foreign currencies (Continued)

When a foreign operation is disposed of in its entirety or partially such that control, significant influence or joint control is lost, the cumulative amount in the exchange reserve related to that foreign operation is reclassified to profit or loss as part of the gain or loss on disposal. On disposal of a subsidiary that includes a foreign operation, the cumulative amount of the exchange differences relating to that foreign operation that have been attributed to the NCI shall be derecognised, but shall not be reclassified to profit or loss. If the Group disposes of part of its interest in a subsidiary but retains control, then the relevant proportion of the cumulative amount is reattributed to NCI. When the Group disposes of only part of an associate or joint venture while retaining significant influence or joint control, the relevant proportion of the cumulative amount is reclassified to profit or loss.

#### (w) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset. Other borrowing costs are expensed in the period in which they are incurred.

#### (x) Related parties

- (a) A person, or a close member of that person's family, is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) An entity is related to the Group if any of the following conditions applies:
  - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 2 MATERIAL ACCOUNTING POLICIES *(Continued)*

#### (x) Related parties *(Continued)*

##### (b) *(Continued)*

- (vi) The entity is controlled or jointly controlled by a person identified in (a).
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

#### (y) Segment reporting

Operating segments, and the amounts of each segment item reported in the financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 3 ACCOUNTING JUDGEMENTS AND ESTIMATES

#### (a) Critical accounting judgements in applying the Group's accounting policies

In the process of applying the Group's accounting policies, management has made the following accounting judgements:

##### *Capitalisation of research and development expenses*

Development expenses incurred on the Group's pipelines are capitalised and deferred only when the product or process is technically and commercially feasible and the Group has sufficient resources and the intention to complete development. Development expenses which do not meet these criteria are expensed when incurred. Management will assess the progress of each of the research and development projects and determine the criteria met for capitalisation.

#### (b) Sources of estimation uncertainty

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Notes 17 and 29 contain information about the assumptions and risk factors relating to fair value of equity-settled share-based payment awards and financial instruments. Other judgements made by management in the application of HKFRS Accounting Standards that have significant effects on the financial statement and major sources of estimation uncertainty are discussed as follows:

##### *(i) Impairment of goodwill and capitalised development costs*

Goodwill and intangible assets not ready for use are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. An impairment loss is recognised for the carrying values of CGU to which goodwill has been allocated or intangible assets exceed their respective recoverable amount. The recoverable amount is the higher of an intangible asset's fair value less costs of disposal and value in use. The impairment assessment of goodwill and intangible assets involves significant management's estimates and judgements.

##### *(ii) Revenue recognition*

As explained in policy note 2(u), revenue from sales of medical devices is after the deduction of sales discounts. Such revenue recognition is dependent on estimating the sales rebates granted to customers which are primarily volume based or related to volume-based purchases. Based on the Group's experience, the Group has made estimates to the extent which it considered that it is highly probable that the customer will satisfy the rebate entitlement criteria within the rebate period. These estimates are based on the historical information as well as prevailing market conditions. Management reassessed the estimation based on related available information at the reporting period end. Changes in facts and circumstances may result in revisions to the conclusion, which would affect profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 4 REVENUE AND SEGMENT REPORTING

The Group derives revenue principally from the sales of interventional medical devices. Sales returns are only allowed under certain specific circumstances, which is determined and approved by management and within certain period of time agreed by buyer and seller.

#### (a) Disaggregation of revenue

(i) Disaggregation of revenue from contracts with customers by major products is as follows:

|                                                                           | 2025<br>RMB'000 | 2024<br>RMB'000 |
|---------------------------------------------------------------------------|-----------------|-----------------|
| <b>Revenue from contracts with customers within the scope of HKFRS 15</b> |                 |                 |
| Disaggregated by major products                                           |                 |                 |
| — Sales of interventional medical devices                                 |                 |                 |
| Vascular intervention devices                                             | 956,060         | 763,444         |
| Non-vascular intervention devices                                         | 11,888          | 9,889           |
| Subtotal                                                                  | 967,948         | 773,333         |
| — Sales of medical accessories                                            | 34,913          | 32,357          |
| — Agent business                                                          | 58,930          | 39,473          |
| — Moulds and others                                                       | 182             | 3,943           |
|                                                                           | 1,061,973       | 849,106         |
| <b>Revenue from other source</b>                                          |                 |                 |
| Rental income                                                             | 3,504           | 2,848           |
|                                                                           | 1,065,477       | 851,954         |

The Group's customer base is diversified. There is no individual customer with whom transactions have exceeded 10% of the Group's revenue for the years ended 31 December 2025 and 31 December 2024.

The Group recognised its revenue from contract with customers at point in time in accordance with the accounting policies as set forth in note 2(u)(i). The Group has applied the practical expedient in paragraph 121 of HKFRS 15 to its sales contracts for medical devices, accessories and moulds, as the Group will be entitled to those revenue when it satisfies the remaining performance obligations under the contracts sales that had an original expected duration of one year or less.



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 4 REVENUE AND SEGMENT REPORTING (Continued)

#### (a) Disaggregation of revenue (Continued)

(ii) Disaggregation of revenue by geographical location of external customers is as follows:

|                             | 2025<br>RMB'000  | 2024<br>RMB'000 |
|-----------------------------|------------------|-----------------|
| Chinese Mainland            | 809,004          | 599,415         |
| Europe                      | 58,987           | 50,682          |
| The United States           | 46,056           | 55,191          |
| Other countries and regions | 151,430          | 146,666         |
|                             | <b>1,065,477</b> | 851,954         |

The geographical location of customers is based on the location at which the customers operate. All of the non-current assets of the Group are physically located in Chinese Mainland.

#### (b) Segment reporting

The Group manages its businesses by divisions, which are organised by business lines. In a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and performance assessment, the Group has identified one reportable segment, the cardiovascular interventional business, which is primary engaged in sales, manufacture, research and development of cardiovascular interventional medical devices as well as related accessories and moulds. Other segments, which are currently engaged in research and development of other interventional and implantable medical devices, such as neurological interventional medical devices and peripheral interventional and implantation medical devices, etc, are combined in all other segments.

##### (i) Segment results, assets and liabilities

For the purposes of assessing segment performance and allocating resources between segments, the Group's most senior executive management monitors the results attributable to segment on "segment net profit".

In addition to receiving segment information concerning segment net profit, management is provided with segment information concerning revenue from external customers used by the segments in their operations.

A measurement of segment assets and liabilities is not provided regularly to the Group's most senior executive management and accordingly, no segment assets or liabilities information is presented.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 4 REVENUE AND SEGMENT REPORTING (Continued)

#### (b) Segment reporting (Continued)

##### (i) Segment results, assets and liabilities (Continued)

Information regarding the Group's segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for the years ended 31 December 2025 and 2024 is set out below:

|                                 | 2025                                                    |                       |                  |
|---------------------------------|---------------------------------------------------------|-----------------------|------------------|
|                                 | Cardiovascular<br>interventional<br>business<br>RMB'000 | All others<br>RMB'000 | Total<br>RMB'000 |
| Revenue from external customers | 794,510                                                 | 270,967               | 1,065,477        |
| Inter-segment revenue           | 82,419                                                  | 33,207                | 115,626          |
| <b>Segment revenue</b>          | <b>876,929</b>                                          | <b>304,174</b>        | <b>1,181,103</b> |
| <b>Segment net profit</b>       | <b>207,612</b>                                          | <b>27,259</b>         | <b>234,871</b>   |

|                                 | 2024                                                    |                       |                  |
|---------------------------------|---------------------------------------------------------|-----------------------|------------------|
|                                 | Cardiovascular<br>interventional<br>business<br>RMB'000 | All others<br>RMB'000 | Total<br>RMB'000 |
| Revenue from external customers | 736,802                                                 | 115,152               | 851,954          |
| Inter-segment revenue           | 35,127                                                  | 48,422                | 83,549           |
| <b>Segment revenue</b>          | <b>771,929</b>                                          | <b>163,574</b>        | <b>935,503</b>   |
| <b>Segment net profit</b>       | <b>189,147</b>                                          | <b>7,398</b>          | <b>196,545</b>   |

##### (ii) Reconciliation of revenue and segment profit

|                                         | 2025<br>RMB'000  | 2024<br>RMB'000 |
|-----------------------------------------|------------------|-----------------|
| <b>Revenue</b>                          |                  |                 |
| Segment revenue                         | 1,181,103        | 935,503         |
| Elimination of inter-segment revenue    | (115,626)        | (83,549)        |
| <b>Consolidated revenue</b>             | <b>1,065,477</b> | <b>851,954</b>  |
| <b>Profit</b>                           |                  |                 |
| Segment net profit                      | 234,871          | 196,545         |
| Elimination of inter-segment net profit | (2,197)          | (6,496)         |
| <b>Consolidated net profit</b>          | <b>232,674</b>   | <b>190,049</b>  |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 5 OTHER NET INCOME

|                                                                                             | 2025<br>RMB'000 | 2024<br>RMB'000 |
|---------------------------------------------------------------------------------------------|-----------------|-----------------|
| Government grants ( <i>note</i> )                                                           | 38,011          | 26,599          |
| Interest income                                                                             | 11,990          | 9,108           |
| Net realised and unrealised gains/(losses) from fair value changes on financial instruments | 7,148           | (8,028)         |
| Foreign exchange (losses)/gains                                                             | (5,981)         | 3,109           |
| Impairment losses on intangible assets                                                      | (207)           | (620)           |
| Others                                                                                      | (402)           | (2,881)         |
|                                                                                             | 50,559          | 27,287          |

*Note:* Government grants mainly include subsidies received from government for encouragement of research and development projects and compensation on the capital expenditure of medical device production lines.

During the year ended December 31, 2025, the Group received unconditional government grants of RMB34,494,000 (2024: RMB23,931,000).

During the year ended December 31, 2025, the Group received conditional grants amounting to RMB13,890,000 (2024: RMB9,824,000) from the local government. The Group also recognised amortisation of government grants related to assets of RMB3,517,000 (2024: RMB2,668,000) during the year ended 31 December 2025 (see Note 27).

### 6 PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging:

|                                                                | 2025<br>RMB'000 | 2024<br>RMB'000 |
|----------------------------------------------------------------|-----------------|-----------------|
| <b>(a) Finance costs</b>                                       |                 |                 |
| Interest on lease liabilities                                  | 1,093           | 768             |
| Interest on loans and borrowings                               | 11,451          | 1,662           |
|                                                                | 12,544          | 2,430           |
| <b>(b) Staff costs</b>                                         |                 |                 |
| Salaries, wages and other benefits                             | 360,820         | 233,641         |
| Equity-settled share-based payment expenses ( <i>note 17</i> ) | 8,069           | 6,789           |
| Contributions to defined contribution retirement plan          | 35,081          | 29,435          |
|                                                                | 403,970         | 269,865         |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 6 PROFIT BEFORE TAXATION (Continued)

- (i) Pursuant to the relevant labour rules and regulations in the PRC, the Company and its subsidiaries in the PRC participate in defined contribution retirement benefit schemes (the “Schemes”) organised by the local government authorities whereby the Company and its subsidiaries in the PRC are required to make contributions to the Schemes based on certain percentages of the eligible employee’s salaries. The local government authorities are responsible for the entire pension obligations payable to the retired employees. The Group has no other obligations for payments of retirement and other post-retirement benefits of employees other than the contributions described above.
- (ii) Staff costs includes remuneration of directors and senior management (notes 8 and 31(a)).

|                                                          | 2025<br>RMB'000 | 2024<br>RMB'000 |
|----------------------------------------------------------|-----------------|-----------------|
| <b>(c) Other items</b>                                   |                 |                 |
| Depreciation and amortisation                            |                 |                 |
| — property, plant and equipment (note 11)                | 82,580          | 71,870          |
| — right-of-use assets (note 12(a))                       | 7,681           | 3,805           |
| — intangible assets (note 13)                            | 13,965          | 4,189           |
|                                                          | <b>104,226</b>  | 79,864          |
| Reversal of impairment losses on                         |                 |                 |
| — trade and other receivables                            | (209)           | (625)           |
| Auditors’ remuneration                                   |                 |                 |
| — audit services                                         | 3,230           | 3,000           |
| — other services                                         | 100             | 100             |
| Research and development costs <sup>#</sup>              | 200,143         | 189,931         |
| Less: costs capitalised into intangible assets (note 13) | (50,085)        | (40,797)        |
|                                                          | <b>150,058</b>  | 149,134         |
| Cost of inventories <sup>##</sup>                        | <b>428,690</b>  | 314,292         |

<sup>#</sup> During the year ended 31 December 2025, research and development costs includes staff costs and depreciation and amortisation of RMB120,263,000 (2024: RMB117,870,000), which amount is also included in the respective total amounts disclosed separately above.

<sup>##</sup> During the year ended 31 December 2025, cost of inventories includes staff costs and depreciation and amortisation expenses of RMB144,272,000 (2024: RMB105,402,000), which amount is also included in the respective total amounts disclosed separately above.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 7 INCOME TAX IN THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS

(a) Taxation in the consolidated statement of profit or loss represents:

|                                              | 2025<br>RMB'000 | 2024<br>RMB'000 |
|----------------------------------------------|-----------------|-----------------|
| Current tax-PRC corporate income tax ("CIT") | 34,937          | 37,826          |
| Deferred tax                                 | (9,289)         | (14,491)        |
| Total                                        | 25,648          | 23,335          |

(b) Reconciliation between tax expenses and accounting profit at applicable tax rates:

|                                                                                                                             | 2025<br>RMB'000 | 2024<br>RMB'000 |
|-----------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|
| Profit before taxation                                                                                                      | 258,322         | 213,384         |
| Notional tax on profit before taxation, calculated at the rates applicable to profits in the countries concerned (note (i)) | 64,532          | 53,346          |
| Effect of preferential tax rates (notes (ii) & (iii))                                                                       | (21,419)        | (23,251)        |
| Effect of super deduction on research and development expenses (note (iv))                                                  | (20,550)        | (20,033)        |
| Effect of unused tax losses not recognised as deferred tax assets                                                           | 10,743          | 11,614          |
| Recognition or utilisation of tax losses previously not recognised                                                          | (9,436)         | –               |
| Effect of tax rate changed in recognition of deferred tax                                                                   | –               | 700             |
| Others                                                                                                                      | 1,778           | 959             |
| Actual tax expenses                                                                                                         | 25,648          | 23,335          |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 7 INCOME TAX IN THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS

(Continued)

#### (b) Reconciliation between tax expenses and accounting profit at applicable tax rates: (Continued)

Notes:

##### PRC CIT

- (i) Effective from 1 January 2008, under the PRC Corporate Income Tax Law, the PRC statutory income tax rate is 25%. The Group's subsidiaries in the PRC are subject to PRC income tax at 25% unless otherwise specified.

- (ii) High and New Technology Enterprise ("HNTe")

According to the PRC income tax law and its relevant regulations, entities that qualified as HNTe are entitled to a preferential income tax rate of 15%. The Company obtained its certificate of HNTe on 15 November 2022 and its renewed certificate of HNTe on 25 December 2025 and is subject to income tax at 15% for the years ended 31 December 2025 and 2024.

Zhuhai Derui Medical Instruments Co., Ltd. ("Zhuhai Derui") obtained its certificate of HNTe on 22 December 2022 and its renewed certificate of HNTe on 19 December 2025 and is subject to income tax at 15% for the years ended 31 December 2025 and 2024.

Shanghai Pukon Medical Instruments Co., Ltd. ("Shanghai Pukon") obtained its renewed certificate of HNTe on 15 November 2023 and is subject to income tax at 15% for the years ended 31 December 2025 and 2024.

Shanghai Puhui Medical Instruments Co., Ltd. ("Shanghai Puhui") obtained its certificate of HNTe on 15 November 2023 and is subject to income tax at 15% for the years ended 31 December 2025 and 2024.

Shanghai Puyue Medical Instruments Co., Ltd. ("Shanghai Puyue") obtained its certificate of HNTe on 26 December 2024 and is subject to income tax at 15% for the years ended 31 December 2025 and 2024.

Shanghai INT Medical Instruments Automation Co., Ltd. obtained its certificate of HNTe on 26 December 2024 and is subject to income tax at 15% for the years ended 31 December 2025 and 2024.

Shanghai Qimu Medical Instruments Co., Ltd. ("Shanghai Qimu") obtained its certificate of HNTe on 26 December 2024 and is subject to income tax at 15% for the years ended 31 December 2025 and 2024.

Hangzhou Weiqiang Medical Technology Co., Ltd. ("Hangzhou Weiqiang") obtained its certificate of HNTe on 6 December 2024 and is subject to income tax at 15% for the year ended 31 December 2025.

The 15% preferential tax rate applicable to HNTe is subject to renewal approval by the relevant authorities, upon expiry of the three-year grant period, according to the then prevailing income tax regulations.

- (iii) Small and Micro Enterprise ("SME")

According to the PRC income tax law and its relevant regulations issued in 2019 and renewed policy issued in 2023, entities that qualified as SME are entitled to a preferential income tax rate of 5% for taxable income less than RMB3,000,000.

During the year ended 31 December 2025, certain subsidiaries of the Group are qualified as small and low profit enterprise and enjoyed a preferential tax rate of 5% (2024: 5%), whereas applicable.

- (iv) According to the PRC income tax law and its relevant regulations, an additional 100% of qualified research and development expenses for manufacturing enterprises and High-tech SMEs so incurred is allowed to be deducted from taxable income.

##### Hong Kong Profits Tax

During the years ended 31 December 2025 and 2024, the Company's subsidiary incorporated in Hong Kong is subject to Hong Kong Profits Tax at 8.25% of the taxable profit less than HKD2,000,000 or 16.50% of the taxable profit exceeding HKD2,000,000.



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 8 DIRECTORS' AND SUPERVISORS' EMOLUMENTS

Directors' and supervisors' emoluments disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation are as follows:

| For the year ended 31 December 2025                                       | Directors' fees<br>RMB'000 | Salaries, allowances and benefits in kind<br>RMB'000 | Retirement scheme contributions<br>RMB'000 | Share-based payments<br>(note ii and note 17)<br>RMB'000 | 2025 Total<br>RMB'000 |
|---------------------------------------------------------------------------|----------------------------|------------------------------------------------------|--------------------------------------------|----------------------------------------------------------|-----------------------|
| <b>Executive directors</b>                                                |                            |                                                      |                                            |                                                          |                       |
| Dr. Liang Dongke (梁棟科)                                                    | –                          | 1,929                                                | 73                                         | 4,008                                                    | 6,010                 |
| Mr. Lin Sen (林森)                                                          | –                          | 946                                                  | 73                                         | 446                                                      | 1,465                 |
| <b>Non-executive directors</b>                                            |                            |                                                      |                                            |                                                          |                       |
| Mr. Zhang Weixin (張維鑫) (resigned on May 23, 2025) (note i) and (note iii) | –                          | –                                                    | –                                          | –                                                        | –                     |
| Ms. Chen Hongqin (陳紅琴) (note i)                                           | –                          | –                                                    | –                                          | –                                                        | –                     |
| Dr. Song Yuan (宋媛)                                                        | –                          | 1,196                                                | 73                                         | 369                                                      | 1,638                 |
| Mr. Wang Ruiqin (王瑞琴)                                                     | –                          | 708                                                  | 73                                         | 207                                                      | 988                   |
| Mr. Zhang Hong (張泓) (appointed on May 23, 2025) (note i) and (note iv)    | –                          | –                                                    | –                                          | –                                                        | –                     |
| <b>Independent non-executive directors</b>                                |                            |                                                      |                                            |                                                          |                       |
| Mr. Xu Congli (徐從禮)                                                       | 120                        | –                                                    | –                                          | –                                                        | 120                   |
| Mr. Jian Xigao (蹇錫高)                                                      | 120                        | –                                                    | –                                          | –                                                        | 120                   |
| Mr. Hui Hung Kwan (許鴻群)                                                   | 120                        | –                                                    | –                                          | –                                                        | 120                   |
| <b>Supervisors</b>                                                        |                            |                                                      |                                            |                                                          |                       |
| Ms. Chen Jie (陳潔)                                                         | –                          | 441                                                  | 52                                         | 15                                                       | 508                   |
| Ms. Ma Huifang (馬慧芳)                                                      | –                          | 350                                                  | –                                          | 38                                                       | 388                   |
| Mr. Shen Xiaoru (沈曉如)                                                     | –                          | –                                                    | –                                          | –                                                        | –                     |
|                                                                           | 360                        | 5,570                                                | 344                                        | 5,083                                                    | 11,357                |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 8 DIRECTORS' AND SUPERVISORS' EMOLUMENTS (Continued)

| For the year ended 31 December 2024        | Directors' fees<br>RMB'000 | Salaries, allowances and benefits in kind<br>RMB'000 | Retirement scheme contributions<br>RMB'000 | Share-based payments<br>(note ii and note 17)<br>RMB'000 | 2024 Total<br>RMB'000 |
|--------------------------------------------|----------------------------|------------------------------------------------------|--------------------------------------------|----------------------------------------------------------|-----------------------|
| <b>Executive directors</b>                 |                            |                                                      |                                            |                                                          |                       |
| Dr. Liang Dongke (梁棟科)                     | –                          | 1,379                                                | 115                                        | 3,577                                                    | 5,071                 |
| Mr. Lin Sen (林森)                           | –                          | 916                                                  | 113                                        | 298                                                      | 1,327                 |
| <b>Non-executive directors</b>             |                            |                                                      |                                            |                                                          |                       |
| Mr. Zhang Weixin (張維鑫) (note i)            | –                          | –                                                    | –                                          | –                                                        | –                     |
| Ms. Chen Hongqin (陳紅琴) (note i)            | –                          | –                                                    | –                                          | –                                                        | –                     |
| Dr. Song Yuan (宋媛)                         | –                          | 1,025                                                | 115                                        | 296                                                      | 1,436                 |
| Mr. Wang Ruiqin (王瑞琴)                      | –                          | 662                                                  | 114                                        | 128                                                      | 904                   |
| <b>Independent non-executive directors</b> |                            |                                                      |                                            |                                                          |                       |
| Mr. Xu Congli (徐從禮)                        | 120                        | –                                                    | –                                          | –                                                        | 120                   |
| Mr. Jian Xigao (蹇錫高)                       | 120                        | –                                                    | –                                          | –                                                        | 120                   |
| Mr. Hui Hung Kwan (許鴻群)                    | 120                        | –                                                    | –                                          | –                                                        | 120                   |
| <b>Supervisors</b>                         |                            |                                                      |                                            |                                                          |                       |
| Ms. Chen Jie (陳潔)                          | –                          | 442                                                  | 60                                         | 19                                                       | 521                   |
| Ms. Ma Huifang (馬慧芳)                       | –                          | 346                                                  | –                                          | 34                                                       | 380                   |
| Mr. Shen Xiaoru (沈曉如)                      | –                          | –                                                    | –                                          | –                                                        | –                     |
|                                            | 360                        | 4,770                                                | 517                                        | 4,352                                                    | 9,999                 |

**Notes:**

- (i) During the years ended 31 December 2025 and 2024, Mr. Zhang Weixin, Ms. Chen Hongqin and Mr. Shen Xiaoru were not paid directly by the Group but received remuneration from the shareholder of the Company or its related parties other than the Group, in respect of the service to the shareholder.
- (ii) These represent the estimated value of equity-settled share-based payment awards granted to the directors. The value of these awards is measured according to the Group's accounting policies for share-based payment transactions as set out in note 2(r)(ii) and, in accordance with that policy, includes adjustments to reverse amounts accrued in previous years where grants of equity instruments are forfeited prior to vesting.
- (iii) Mr. Zhang Weixin resigned from his position as non-executive director May 23, 2025.
- (iv) Mr. Zhang Hong was appointed as non-executive director of the Company on May 23, 2025.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 9 INDIVIDUALS WITH HIGHEST EMOLUMENTS

For the year ended 31 December 2025, two (2024: two) of the five individuals with the highest emoluments, are directors respectively whose emoluments are disclosed in note 8. The aggregate of the emoluments in respect of the other three (2024: three) individuals are as follows:

|                                 | 2025<br>RMB'000 | 2024<br>RMB'000 |
|---------------------------------|-----------------|-----------------|
| Salaries and other emoluments   | 10,743          | 9,868           |
| Retirement scheme contributions | 208             | 286             |
| Share-based payments            | 1,533           | 1,259           |
|                                 | 12,484          | 11,413          |

The emoluments of the above individuals with the highest emoluments are within the following bands:

| Emoluments bands in Hong Kong Dollars ("HKD") | 2025<br>Number of<br>individuals | 2024<br>Number of<br>individuals |
|-----------------------------------------------|----------------------------------|----------------------------------|
| HKDnil – HKD2,000,000                         | 1                                | 1                                |
| HKD2,000,001 – HKD4,000,000                   | 1                                | 1                                |
| HKD6,000,001 – HKD8,000,000                   | 1                                | 1                                |

### 10 EARNINGS PER SHARE

#### (a) Basic earnings per share

The calculation of basic earnings per share is based on the adjusted profit attributable to equity shareholders of the Company of RMB206,230,000 (2024: RMB180,917,000), and the weighted average number of shares of 164,251,000 (2024: 164,507,000 in issue during the year, calculated as follows:

#### Adjusted profit attributable to equity shareholders of the Company

|                                                     | 2025<br>RMB'000 | 2024<br>RMB'000 |
|-----------------------------------------------------|-----------------|-----------------|
| Profit attributable to equity shareholders          | 218,786         | 191,914         |
| Effect of unvested restricted shares (note 17)      | (12,556)        | (10,997)        |
| Adjusted profit attributable to equity shareholders | 206,230         | 180,917         |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 10 EARNINGS PER SHARE (Continued)

#### (a) Basic earnings per share (Continued)

##### Weighted average number of ordinary shares

|                                                           | 2025<br>'000 | 2024<br>'000 |
|-----------------------------------------------------------|--------------|--------------|
| Issued ordinary shares at 1 January                       | 176,000      | 171,000      |
| Effect of restricted shares issued (note 17)              | –            | 5,000        |
| Effect of unvested restricted shares (note 17)            | (10,000)     | (10,000)     |
| Effect of purchase of own shares (note 28(c))             | (1,749)      | (1,493)      |
| Weighted average number of ordinary shares at 31 December | 164,251      | 164,507      |

#### (b) Diluted earnings per share

The calculation of diluted earnings per share is based on the adjusted profit attributable to equity shareholders of the Company of RMB 216,275,000 (2024: RMB187,703,000), and the weighted average number of ordinary shares of 172,251,000 (2024: 170,678,000) in issue, calculated as follows.

##### Adjusted profit attributable to equity shareholders of the Company (diluted)

|                                                                        | 2025<br>RMB'000 | 2024<br>RMB'000 |
|------------------------------------------------------------------------|-----------------|-----------------|
| Adjusted profit attributable to equity shareholders (basic)            | 206,230         | 180,917         |
| Effect of contingently issuable restricted shares (note 17)            | 10,045          | 6,786           |
| Adjusted profit attributable to ordinary equity shareholders (diluted) | 216,275         | 187,703         |

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares to assume conversion of outstanding restricted shares, which are dilutive and adjusting the weighted average number of ordinary shares in issue during the year, calculated as follows:

##### Weighted average number of ordinary shares (diluted)

|                                                                                                   | 2025<br>'000 | 2024<br>'000 |
|---------------------------------------------------------------------------------------------------|--------------|--------------|
| Weighted average number of ordinary shares in issue for the purpose of basic earnings per share   | 164,251      | 164,507      |
| Effect of contingently issuable restricted shares (note 17)                                       | 8,000        | 6,171        |
| Weighted average number of ordinary shares in issue for the purpose of diluted earnings per share | 172,251      | 170,678      |

The effect of outstanding employee share purchase plan ("ESPPs") issued by the certain subsidiaries (note 17) is anti-dilutive for the year ended 31 December 2025 and 2024, therefore is not included in calculation of diluted earnings per share of the Company.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 11 PROPERTY, PLANT AND EQUIPMENT

|                                                       | Buildings<br>held for<br>own use<br><i>RMB'000</i> | Machinery<br><i>RMB'000</i> | Motor<br>vehicles<br><i>RMB'000</i> | Furniture,<br>fixture and<br>equipment<br><i>RMB'000</i> | Construction<br>in progress<br><i>RMB'000</i> | Leasehold<br>improvements<br><i>RMB'000</i> | Total<br><i>RMB'000</i> |
|-------------------------------------------------------|----------------------------------------------------|-----------------------------|-------------------------------------|----------------------------------------------------------|-----------------------------------------------|---------------------------------------------|-------------------------|
| <b>Cost:</b>                                          |                                                    |                             |                                     |                                                          |                                               |                                             |                         |
| At 1 January 2024                                     | 425,775                                            | 245,980                     | 8,179                               | 43,544                                                   | 89,857                                        | 122,799                                     | 936,134                 |
| Additions                                             | –                                                  | 20,848                      | 1,422                               | 30,138                                                   | 37,833                                        | 7,541                                       | 97,782                  |
| Transfer from construction<br>in progress             | 92,518                                             | 2,870                       | –                                   | 3,304                                                    | (125,752)                                     | 27,060                                      | –                       |
| Disposals                                             | –                                                  | (4,075)                     | –                                   | (3,258)                                                  | –                                             | (1,019)                                     | (8,352)                 |
| At 31 December 2024<br>and 1 January 2025             | <b>518,293</b>                                     | <b>265,623</b>              | <b>9,601</b>                        | <b>73,728</b>                                            | <b>1,938</b>                                  | <b>156,381</b>                              | <b>1,025,564</b>        |
| Business combination<br>(note 16)                     | <b>4,777</b>                                       | <b>10,406</b>               | <b>–</b>                            | <b>1,784</b>                                             | <b>443</b>                                    | <b>798</b>                                  | <b>18,208</b>           |
| Additions                                             | <b>32,000</b>                                      | <b>26,295</b>               | <b>170</b>                          | <b>14,825</b>                                            | <b>2,353</b>                                  | <b>7,899</b>                                | <b>83,542</b>           |
| Transfer from construction<br>in progress             | –                                                  | <b>2,540</b>                | –                                   | <b>674</b>                                               | <b>(3,214)</b>                                | –                                           | –                       |
| Disposals                                             | –                                                  | <b>(2,159)</b>              | <b>(166)</b>                        | <b>(2,348)</b>                                           | –                                             | –                                           | <b>(4,673)</b>          |
| At 31 December 2025                                   | <b>555,070</b>                                     | <b>302,705</b>              | <b>9,605</b>                        | <b>88,663</b>                                            | <b>1,520</b>                                  | <b>165,078</b>                              | <b>1,122,641</b>        |
| <b>Accumulated amortisation<br/>and depreciation:</b> |                                                    |                             |                                     |                                                          |                                               |                                             |                         |
| At 1 January 2024                                     | (18,062)                                           | (73,646)                    | (5,175)                             | (15,253)                                                 | –                                             | (34,915)                                    | (147,051)               |
| Charge for the year                                   | (19,067)                                           | (22,498)                    | (1,046)                             | (14,277)                                                 | –                                             | (14,982)                                    | (71,870)                |
| Written back on disposals                             | –                                                  | 3,021                       | –                                   | 1,007                                                    | –                                             | 592                                         | 4,620                   |
| At 31 December 2024<br>and 1 January 2025             | <b>(37,129)</b>                                    | <b>(93,123)</b>             | <b>(6,221)</b>                      | <b>(28,523)</b>                                          | –                                             | <b>(49,305)</b>                             | <b>(214,301)</b>        |
| Charge for the year                                   | <b>(19,249)</b>                                    | <b>(29,539)</b>             | <b>(934)</b>                        | <b>(16,638)</b>                                          | –                                             | <b>(16,220)</b>                             | <b>(82,580)</b>         |
| Written back on disposals                             | –                                                  | <b>1,581</b>                | <b>38</b>                           | <b>1,482</b>                                             | –                                             | –                                           | <b>3,101</b>            |
| At 31 December 2025                                   | <b>(56,378)</b>                                    | <b>(121,081)</b>            | <b>(7,117)</b>                      | <b>(43,679)</b>                                          | –                                             | <b>(65,525)</b>                             | <b>(293,780)</b>        |
| <b>Net book value:</b>                                |                                                    |                             |                                     |                                                          |                                               |                                             |                         |
| At 31 December 2025                                   | <b>498,692</b>                                     | <b>181,624</b>              | <b>2,488</b>                        | <b>44,984</b>                                            | <b>1,520</b>                                  | <b>99,553</b>                               | <b>828,861</b>          |
| At 31 December 2024                                   | 481,164                                            | 172,500                     | 3,380                               | 45,205                                                   | 1,938                                         | 107,076                                     | 811,263                 |

(Expressed in Renminbi Yuan unless otherwise indicated)

**(a) Right-of-use assets**

Information about leases for which the Group is a lessee is presented below:

The analysis of the net book value of right-of-use assets by class of underlying asset is as follows:

|                           |        |        |
|---------------------------|--------|--------|
| — between 10 and 50 years | 94,706 | 97,060 |
|---------------------------|--------|--------|



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 12 LEASES (Continued)

#### (b) Lease liabilities

The following table shows the remaining contractual maturities of the Group's lease liabilities at the end of the reporting period.

|                                         | 31 December 2025                                             |                                            | 31 December 2024                                             |                                            |
|-----------------------------------------|--------------------------------------------------------------|--------------------------------------------|--------------------------------------------------------------|--------------------------------------------|
|                                         | Present value<br>of the minimum<br>lease payments<br>RMB'000 | Total minimum<br>lease payments<br>RMB'000 | Present value<br>of the minimum<br>lease payments<br>RMB'000 | Total minimum<br>lease payments<br>RMB'000 |
| Within 1 year or on demand              | 9,656                                                        | 10,537                                     | 900                                                          | 1,569                                      |
| More than 1 year but less than 2 years  | 7,152                                                        | 7,652                                      | 2,915                                                        | 3,491                                      |
| More than 2 years but less than 5 years | 9,378                                                        | 10,256                                     | 10,422                                                       | 11,840                                     |
| More than 5 years                       | –                                                            | –                                          | 2,187                                                        | 2,226                                      |
|                                         | 16,530                                                       | 17,908                                     | 15,524                                                       | 17,557                                     |
|                                         | 26,186                                                       | 28,445                                     | 16,424                                                       | 19,126                                     |
| Less: total future interest expenses    |                                                              | (2,259)                                    |                                                              | (2,702)                                    |
| Present value of the lease liabilities  |                                                              | 26,186                                     |                                                              | 16,424                                     |

#### (c) Amounts recognised in consolidated statements of profit or loss:

|                                             | 2025<br>RMB'000 | 2024<br>RMB'000 |
|---------------------------------------------|-----------------|-----------------|
| Lease charges relating to short-term leases | 654             | 400             |
| Depreciation charges on right-of-use assets | 7,681           | 3,805           |
| Interest on lease liabilities               | 1,093           | 768             |
| Total                                       | 9,428           | 4,973           |

#### (d) Amounts recognised in the consolidated statements of cash flows:

|                                               | 2025<br>RMB'000 | 2024<br>RMB'000 |
|-----------------------------------------------|-----------------|-----------------|
| Payment for capital element of lease rentals  | 6,521           | –               |
| Payment for Interest element of lease rentals | 518             | –               |
| Payment for short-term lease                  | 654             | 400             |
| Total                                         | 7,693           | 400             |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 13 INTANGIBLE ASSETS

|                                                     | Software<br>RMB'000 | Patents and<br>licenses<br>RMB'000 | Capitalised<br>development<br>costs<br>RMB'000<br>(i) | Total<br>RMB'000 |
|-----------------------------------------------------|---------------------|------------------------------------|-------------------------------------------------------|------------------|
| <b>Cost</b>                                         |                     |                                    |                                                       |                  |
| At 1 January 2024                                   | 6,266               | 19,424                             | 109,973                                               | 135,663          |
| Additions                                           | 1,506               | 871                                | 40,797                                                | 43,174           |
| Transfers from internal<br>development projects     | —                   | 13,960                             | (13,960)                                              | —                |
| At 31 December 2024 and<br>1 January 2025           | <b>7,772</b>        | <b>34,255</b>                      | <b>136,810</b>                                        | <b>178,837</b>   |
| Business combination (note 16)                      | <b>660</b>          | <b>116,224</b>                     | <b>119,248</b>                                        | <b>236,132</b>   |
| Additions                                           | <b>1,301</b>        | <b>150</b>                         | <b>50,085</b>                                         | <b>51,536</b>    |
| Transfers from internal<br>development projects     | —                   | <b>14,111</b>                      | <b>(14,111)</b>                                       | —                |
| At 31 December 2025                                 | <b>9,733</b>        | <b>164,740</b>                     | <b>292,032</b>                                        | <b>466,505</b>   |
| <b>Accumulated amortisation<br/>and impairment:</b> |                     |                                    |                                                       |                  |
| At 1 January 2024                                   | (2,741)             | (2,548)                            | —                                                     | (5,289)          |
| Charge for the year                                 | (1,326)             | (2,863)                            | —                                                     | (4,189)          |
| Impairment loss                                     | —                   | —                                  | (620)                                                 | (620)            |
| At 31 December 2024 and<br>1 January 2025           | <b>(4,067)</b>      | <b>(5,411)</b>                     | <b>(620)</b>                                          | <b>(10,098)</b>  |
| Charge for the year                                 | <b>(1,780)</b>      | <b>(12,185)</b>                    | —                                                     | <b>(13,965)</b>  |
| Impairment loss                                     | —                   | —                                  | <b>(207)</b>                                          | <b>(207)</b>     |
| At 31 December 2025                                 | <b>(5,847)</b>      | <b>(17,596)</b>                    | <b>(827)</b>                                          | <b>(24,270)</b>  |
| <b>Net book value</b>                               |                     |                                    |                                                       |                  |
| At 31 December 2025                                 | <b>3,886</b>        | <b>147,144</b>                     | <b>291,205</b>                                        | <b>442,235</b>   |
| At 31 December 2024                                 | 3,705               | 28,844                             | 136,190                                               | 168,739          |

- (i) At 31 December 2025 and 2024, the capitalised development costs are related to cost incurred for vascular interventional division, endocardia implantable division and neurological interventional division, which were not yet available for use.

As at 31 December 2025, the carrying amounts of capitalised development costs which were not yet available for use was RMB291,205,000 (2024: RMB136,190,000). Annual impairment test is performed in respect of these intangible assets based on their recoverable amount. The Group assessed the recoverable amounts of the capitalised development costs based on the fair value less costs of disposal, determined using future revenue growth ranged from 0% to 225% (2024: 0% to 132%), discount rates ranged from 14.04% to 16.30% (2024: 15.00% to 17.24%), and royalty rates ranged from 12.66% to 17.37% (2024: 12.66% to 17.67%).

As at 31 December 2025, the Group identified an indicator of possible impairment regarding the capitalised development costs related to a certain internal development project due to the decrease of the forecast revenue. As a result, the carrying amount of this capitalised development costs was written down to their recoverable amount and an impairment loss of RMB207,000 (2024: RMB620,000) was recognised in "impairment loss on intangibles assets" in note 5.

- (ii) The amortisation charge for the year is included in "cost of sales, research and development expenses, and administrative expenses" in the consolidated statement of profit or loss as well as capitalised development costs.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 14 GOODWILL

|                                                                          | RMB'000 |
|--------------------------------------------------------------------------|---------|
| <b>Cost:</b>                                                             |         |
| Balance at 1 January 2024, 31 December 2024 and 1 January 2025           | —       |
| Business combination (note 16)                                           | 306,100 |
| Balance at 31 December 2025                                              | 306,100 |
| <b>Accumulated impairment losses:</b>                                    |         |
| At 1 January 2024, 31 December 2024, 1 January 2025 and 31 December 2025 | —       |
| <b>Carrying amount:</b>                                                  |         |
| At 31 December 2025                                                      | 306,100 |
| At 31 December 2024                                                      | —       |

For the purpose of impairment testing, goodwill is allocated to the Group's operating divisions which represent the lowest level within the Group at which the goodwill is monitored for internal management purposes.

Goodwill is allocated to the Group's CGUs identified as follows:

|                   | 2025<br>RMB'000 | 2024<br>RMB'000 |
|-------------------|-----------------|-----------------|
| Hangzhou Weiqiang | 306,100         | —               |

The recoverable amount of the CGU is determined based on value-in-use calculation. The Group engaged an independent professional valuer to assist with the calculation. These calculations use cash flow projections based on financial budgets approved by management covering a ten-year period. The key assumptions used in estimating the recoverable amount are as follows:

|                                                       | 2025       |
|-------------------------------------------------------|------------|
| Annual revenue growth rate during the forecast period | 0.9%–27.7% |
| Gross profit margin                                   | 74.6%      |
| Pre-tax discount rate                                 | 11.19%     |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 15 INVESTMENT IN SUBSIDIARIES

The following list contains subsidiaries which affected the results, assets or liabilities of the Group. The class of shares held is ordinary unless otherwise stated.

| Company name                                                                       | Place and date of incorporation/<br>establishment | Particulars of registered and paid-in capital | Proportion of ownership interests |                      | Principal activities                                                               |
|------------------------------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------|-----------------------------------|----------------------|------------------------------------------------------------------------------------|
|                                                                                    |                                                   |                                               | held by the Company               | held by a subsidiary |                                                                                    |
| Shanghai INT Medical Instruments Automation Co., Ltd.<br>(上海瑛泰醫療器械自動化有限公司)*        | 23 February 2000<br>The PRC                       | RMB5,000,000                                  | 100%                              | –                    | Manufacturing of masks, moulds and processing                                      |
| Zhuhai Derui<br>(珠海德瑞醫療器械有限公司)*                                                    | 26 February 2016<br>The PRC                       | RMB130,000,000                                | 100%                              | –                    | Manufacturing of medical devices                                                   |
| Shanghai Pukon<br>(上海璞康醫療器械有限公司)*                                                  | 28 March 2018<br>The PRC                          | RMB20,000,000                                 | 85%                               | –                    | Research and development, manufacturing and sales of semi-finished medical devices |
| Shanghai Qimu<br>(上海七木醫療器械有限公司)*                                                   | 17 August 2018<br>The PRC                         | RMB30,000,000/<br>RMB28,000,000               | 90%                               | –                    | Research and development, manufacturing and sales of medical devices               |
| Shanghai Puhui<br>(上海璞慧醫療器械有限公司)*                                                  | 14 November 2018<br>The PRC                       | RMB57,500,000/<br>RMB39,800,000               | 58.96%                            | –                    | Research and development, manufacturing and sales of medical devices               |
| Shanghai Healing<br>(上海翰凌醫療器械有限公司)*                                                | 15 February 2019<br>The PRC                       | RMB61,210,526/<br>RMB53,060,526               | 61.36%                            | –                    | Research and development, manufacturing and sales of medical devices               |
| Hongkong INT Medical Instruments Company Limited                                   | 21 February 2019<br>Hong Kong                     | HKD36,000,000                                 | 100%                              | –                    | Import and export trade, investment, and consultancy                               |
| Shanghai Pumei Medical Instruments Co., Ltd. ("Shanghai Pumei")<br>(上海璞鎂醫療器械有限公司)* | 12 March 2020<br>The PRC                          | RMB20,000,000/<br>RMB100,000                  | 70%                               | –                    | Research and development, manufacturing and sales of medical devices               |
| Shandong INT Medical Instruments Co., Ltd. ("Shandong INT")<br>(山東瑛泰醫療器械有限公司)*     | 13 January 2021<br>The PRC                        | RMB165,000,000/<br>RMB159,827,800             | 100%                              | –                    | Manufacturing of medical devices                                                   |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 15 INVESTMENT IN SUBSIDIARIES (Continued)

| Company name                                                                            | Place and date of incorporation/<br>establishment | Particulars of registered and paid-in capital | Proportion of ownership interests |                      | Principal activities                                                 |
|-----------------------------------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------|-----------------------------------|----------------------|----------------------------------------------------------------------|
|                                                                                         |                                                   |                                               | held by the Company               | held by a subsidiary |                                                                      |
| Shanghai Pulin Medical Instruments Co., Ltd. ("Shanghai Pulin")<br>(上海璞霖醫療器械有限公司)*      | 7 February 2021<br>The PRC                        | RMB20,000,000/<br>RMB16,500,000               | 65%                               | —                    | Sales of medical devices                                             |
| Shanghai Puyue Medical Instruments Co., Ltd. ("Shanghai Puyue")<br>(上海璞躍醫療器械有限公司)*      | 18 March 2021<br>The PRC                          | RMB20,000,000/<br>RMB13,000,000               | 60%                               | —                    | Research and development, manufacturing and sales of medical devices |
| Shanghai Yikai Medical Instruments Co., Ltd. ("Shanghai Yikai")<br>(上海益凱醫療器械有限公司)*      | 23 June 2021<br>The PRC                           | RMB13,000,000/<br>RMB50,000                   | 100%                              | —                    | Research and development, manufacturing and sales of medical devices |
| Shanghai INT Biotechnology Co., Ltd. ("Shanghai INT")<br>(上海瑛泰生物科技有限公司)*                | 9 September 2022<br>The PRC                       | RMB10,000,000/<br>RMB6,500,000                | 100%                              | —                    | Research and development, manufacturing and sales of medical devices |
| Shanghai INT Pureray Medical Instruments Co., Ltd. ("INT Pureray")<br>(上海瑛泰璞潤醫療器械有限公司)* | 24 November 2022<br>The PRC                       | RMB10,000,000                                 | 100%                              | —                    | Research and development, manufacturing and sales of medical devices |
| Shandong Insant New Materials Co., Ltd. ("Shandong Insant")<br>(山東瑛盛新材料有限公司)*           | 31 March 2023<br>The PRC                          | RMB20,000,000/<br>RMB7,600,000                | —                                 | 51%                  | Research and development, manufacturing and sales of medical devices |
| Zhuhai Puyue Medical Instruments Co., Ltd. ("Zhuhai Puyue")<br>(珠海璞躍醫療器械有限公司)*          | 25 September 2023<br>The PRC                      | RMB3,000,000/<br>RMB2,050,000                 | —                                 | 60%                  | Research and development, manufacturing and sales of medical devices |
| Shanghai Taijiarui Medical Technology Co., Ltd.<br>(上海泰嘉瑞醫療科技有限公司)*                     | 25 April 2024<br>The PRC                          | RMB100,000,000/<br>RMB2,000,000               | 51%                               | —                    | Sales of medical devices                                             |
| Shandong INT Medical Technology Co., Ltd.<br>(山東瑛泰醫療科技有限公司)*                            | 21 October 2024<br>The PRC                        | RMB20,000,000/<br>—                           | 100%                              | —                    | Sales of medical devices                                             |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 15 INVESTMENT IN SUBSIDIARIES (Continued)

| Company name                                                                                                                                                                     | Place and date of incorporation/<br>establishment | Particulars of registered and paid-in capital | Proportion of ownership interests |                      | Principal activities             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------|-----------------------------------|----------------------|----------------------------------|
|                                                                                                                                                                                  |                                                   |                                               | held by the Company               | held by a subsidiary |                                  |
| Shanghai INT Life Co., Ltd.<br>("Shanghai INT Life")<br>(上海瑛泰昇活商貿有限公司)*                                                                                                          | 29 November 2024<br>The PRC                       | RMB100,000,000/<br>RMB100,000                 | 70%                               | —                    | Sales of cosmetic products       |
| Zhuhai Purui Intelligent Manufacturing Co., Ltd. ("Zhuhai Purui")<br>(珠海璞瑞智慧製造有限公司)**                                                                                            | 15 January 2025<br>The PRC                        | RMB10,000,000/<br>—                           | —                                 | 75%                  | Manufacturing of medical devices |
| Hangzhou Weiqiang<br>(杭州唯強醫療科技有限公司)*<br>(Note (16))                                                                                                                              | 21 May 2025<br>The PRC                            | RMB391,146,330/<br>RMB281,326,700             | 53.84%                            | —                    | Sales of medical devices         |
| Hangzhou Weixi Medical Technology Co., Ltd.<br>(杭州唯浙醫療科技有限公司)*<br>(Note (16))                                                                                                    | 21 May 2025<br>The PRC                            | RMB30,000,000/<br>RMB30,000,000               | —                                 | 53.84%               | Research and development         |
| Shanghai INT Property Management Co., Ltd. ("INT Property Management")<br>(上海瑛泰實業有限公司)*<br>(previous known as Shanghai Hude Automobile Tensioning Wheel Co., Ltd.上海滬德汽車張緊輪有限公司)* | 25 April 2025<br>The PRC                          | RMB36,500,000/<br>RMB10,500,000               | 100%                              | —                    | Provision of rental services     |
| Shanghai INT Investment Management Co., Ltd.<br>(上海瑛泰投資管理有限公司)*                                                                                                                  | 27 March 2025<br>The PRC                          | RMB20,000,000/<br>—                           | 100%                              | —                    | Investment management            |

\* These entities are limited liability companies established in the PRC. The official names of these entities are in Chinese. The English translation of the company names is for identification purpose only.

# On 25 December 2025, Zhuhai Derui and the NCI of Zhuhai Purui namely Zhuhai Lingfeng Zunhe Investment Partnership Enterprise (Limited Partnership)\* 珠海凌峰尊合投資合夥企業（有限合夥）("Zhuhai Lingfeng") entered into an equity interest transfer agreement. Pursuant to the agreement, Zhuhai Derui agreed to purchase 15% equity interest in Zhuhai Purui held by Zhuhai Lingfeng at a total consideration of RMB1.5 million. The consideration was paid on 30 December 2025 and the Group's equity interests in Zhuhai Puhui was increased from 60% to 75% accordingly. The difference between consideration paid and carrying amount of NCI acquired on the date of acquisition was recognised as capital reserve.



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 15 INVESTMENT IN SUBSIDIARIES (Continued)

The following table lists out the information relating to the subsidiaries of the Group which has a material NCI. The summarised financial information presented below represents the amounts before any inter-company elimination.

|                                           | 31 December 2025               |                                 | 31 December<br>2024            |
|-------------------------------------------|--------------------------------|---------------------------------|--------------------------------|
|                                           | Shanghai<br>Healing<br>RMB'000 | Hangzhou<br>Weiqiang<br>RMB'000 | Shanghai<br>Healing<br>RMB'000 |
| NCI percentage                            | 38.64%                         | 46.16%                          | 38.64%                         |
| Current assets                            | 18,937                         | 83,975                          | 23,055                         |
| Non-current assets                        | 149,711                        | 267,148                         | 122,679                        |
| Current liabilities                       | (138,897)                      | (114,587)                       | (107,905)                      |
| Non-current liabilities                   | (2,150)                        | (11,006)                        | (2,150)                        |
| Net assets                                | 27,601                         | 225,530                         | 35,679                         |
| Carrying amount of NCI                    | 5,662                          | 84,880                          | 8,784                          |
| Revenue                                   | 618                            | 110,684                         | 30                             |
| (Loss)/profit for the year                | (8,309)                        | 32,370                          | (7,401)                        |
| (Loss)/profit allocated to NCI            | (3,211)                        | 12,702                          | (2,984)                        |
| Cash flows (to)/from operating activities | (26,176)                       | 60,340                          | (16,414)                       |
| Cash flows to investing activities        | (756)                          | (4,782)                         | (15,978)                       |
| Cash flows from/(to) financing activities | 26,450                         | (34,594)                        | 31,315                         |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 16 BUSINESS COMBINATION

According to the Company's announcement dated 18 December 2024, the Company entered into an acquisition intention agreement (the "Acquisition Intention Agreement") with Hangzhou Weiqiang and other four entities, pursuant to which, the Company has conditionally agreed to acquire the controlling stake with at least 51% equity interest in Hangzhou Weiqiang by way of capital injection and acquisition of equity interest from existing shareholders of Hangzhou Weiqiang. The transactions contemplated under the Acquisition Intention Agreement is subject to the parties further entering into a formal acquisition agreement (the "Formal Acquisition Agreement"), pursuant to which the final consideration and form of completion shall be set forth therein.

According to the Company's announcement dated 21 May 2025, the Company, Shanghai Chenyue Weixin Medical Technology Co., Ltd.\* 上海辰躍維新醫療科技有限公司 ("Chenyue Weixin"), Hangzhou Weiqiang, the immediate holding company of Hangzhou Weiqiang, namely Endonom Medical (Hong Kong) Co., Limited ("Endonom Medical") and certain intermediate holding shareholders of Hangzhou Weiqiang have entered into the Formal Acquisition Agreement, pursuant to which, the Company and Chenyue Weixin (the "Purchasers") conditionally agreed to acquire from Endonom Medical an aggregate of 81.83% equity interest in Hangzhou Weiqiang at a total consideration of approximately RMB512.8 million, of which the Company will acquire the controlling stake with 51.70% equity interest in Hangzhou Weiqiang at a consideration of approximately RMB324.0 million, subject to completion or waiver of the Conditions Precedents. Upon the completion of the transaction on 21 May 2025, Hangzhou Weiqiang has become a non-wholly owned subsidiary of the Company.

The acquisition of Hangzhou Weiqiang constituted a business combination. The following table summarises the recognised amount of the identifiable assets acquired and liabilities assumed at the date of acquisition.

\* English translation is for identification purpose only.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 16 BUSINESS COMBINATION (Continued)

|                                                                          | Pre-acquisition<br>carrying<br>amount on<br>acquisition<br>date<br><i>RMB'000</i> | Fair value<br>adjustments<br><i>RMB'000</i> | Recognised<br>amount on<br>acquisition<br>date<br><i>RMB'000</i> |
|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------|---------------------------------------------|------------------------------------------------------------------|
| Property, plant and equipment (Note 11 and note (a))                     | 13,147                                                                            | 5,061                                       | 18,208                                                           |
| Intangible assets (Note 13 and note (a))                                 | 155,382                                                                           | 80,750                                      | 236,132                                                          |
| Right-of-use assets (note 12(a))                                         | 15,398                                                                            | –                                           | 15,398                                                           |
| Trade and other receivables                                              | 8,385                                                                             | (397)                                       | 7,988                                                            |
| Inventories (note (a))                                                   | 36,352                                                                            | 2,186                                       | 38,538                                                           |
| Cash and cash equivalents                                                | 12,770                                                                            | –                                           | 12,770                                                           |
| Other current assets                                                     | 4,261                                                                             | –                                           | 4,261                                                            |
| Trade and other payables                                                 | (84,884)                                                                          | –                                           | (84,884)                                                         |
| Loans and borrowings                                                     | (171,830)                                                                         | –                                           | (171,830)                                                        |
| Contract liabilities (note 24)                                           | (11,058)                                                                          | –                                           | (11,058)                                                         |
| Lease liabilities                                                        | (17,610)                                                                          | –                                           | (17,610)                                                         |
| Deferred income                                                          | (470)                                                                             | 470                                         | –                                                                |
| Deferred tax liabilities                                                 | –                                                                                 | (13,211)                                    | (13,211)                                                         |
| Total net identifiable (liabilities)/assets                              | (40,157)                                                                          | 74,859                                      | 34,702                                                           |
| Goodwill (note 14)                                                       |                                                                                   |                                             | 306,100                                                          |
|                                                                          |                                                                                   |                                             | 340,802                                                          |
| <b>Consideration including:</b>                                          |                                                                                   |                                             |                                                                  |
| Cash consideration                                                       |                                                                                   |                                             | 324,041                                                          |
| Add: Non-controlling interests                                           |                                                                                   |                                             | 16,761                                                           |
|                                                                          |                                                                                   |                                             | 340,802                                                          |
| <b>Reconciliation of cash outflow</b>                                    |                                                                                   |                                             |                                                                  |
| Cash consideration                                                       |                                                                                   |                                             | 324,041                                                          |
| Less: transfer from the investment deposit (note 18)                     |                                                                                   |                                             | (11,092)                                                         |
| Cash of subsidiaries acquired                                            |                                                                                   |                                             | (12,770)                                                         |
| Net cash outflow arising from the acquisition<br>of subsidiaries in 2025 |                                                                                   |                                             | 300,179                                                          |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 16 BUSINESS COMBINATION *(Continued)*

The goodwill is attributable mainly to the skills and technical talent of Hangzhou Weiqiang's workforce and the synergies expected to be achieved from integrating Hangzhou Weiqiang into the Group's existing vascular interventional business. None of the goodwill recognised is expected to be deductible for income tax purpose.

#### (a) Measurement of fair values

The fair value of net identifiable assets of the acquiree is determined by the directors with reference to the valuation performed by an independent valuation firm on the acquisition date. The valuation techniques used for measuring the fair value of material assets acquired were as follows.

##### *Intangible assets*

##### **Patents and capitalised development costs**

Relief-from-royalty method: the relief-from-royalty method considers the discounted estimated royalty payments that are expected to be avoided as a result of the patents being owned.

##### *Property, plant and equipment*

##### **Fixed assets**

Replacement cost method: the replacement cost method considers the cost required to reacquire or reconstruct with the same functionality under current market conditions.

##### **Inventories**

Net realisable value method: the net realisable value method considers the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### (b) Revenue and profit contribution

Hangzhou Weiqiang contributed revenue of RMB110.7 million and profit of RMB32.4 million to the Group's consolidated net profit for the period from the date of acquisition to 31 December 2025.

Had the business combination taken place on 1 January 2025, the management estimated that the consolidated revenue and the consolidated net profit of the Group would have been RMB1,131.0 million and RMB237.1 million, respectively, for the year ended 31 December 2025. The pro forma information is for illustrative purposes only and is not necessarily an indication of revenue and results of operations of the Group that actually would have been achieved had the acquisition been completed on 1 January 2025, nor is it intended to be a projection of future results.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 17 SHARE-BASED PAYMENT TRANSACTIONS

#### (a) Employee share purchase plan ("ESPP") — equity settled

Since 2020, the Group adopted several ESPPs to its subsidiaries, pursuant to which, the partnership firms, whose limited partners consisted of employees and directors of the Group ("participants"), invested in the Group's subsidiaries by way of subscribing newly issued equity interests of the subsidiaries.

##### (i) *Healing ESPP*

In 2021, the Group adopted ESPP to one of its subsidiaries, Shanghai Healing. Pursuant to which, Dr. Liang Dongke and Ningbo Hanshen Enterprise Management Consulting Partnership (LP)\* 寧波翰昇企業管理諮詢合夥企業（有限合夥）(the Healing Share Incentive Platform) are eligible to acquire 14.02% equity interest in Shanghai Healing at a price of RMB8,150,000 in total (the "Healing ESPP"). The consideration price is determined with reference to the registered capital of Shanghai Healing. The Healing ESPP have vesting terms in schedule from the grant date over 61 months ending 30 June 2026 on the condition that the employees fulfil certain non-market performance condition.

No Healing ESPPs were vested, forfeited or cancelled during the years ended 31 December 2025 and 2024.

##### (ii) *Puhui ESPP*

In 2021, the Group adopted ESPP to one of its subsidiaries, Shanghai Puhui. Pursuant to which, Ningbo Youtuo Enterprise Management Partnership (LP)\* 寧波優拓企業管理合夥企業（有限合夥）(the Puhui Share Incentive Platform) is eligible to acquire 20% equity interest in Shanghai Puhui at a price of RMB7,500,000 in total (the "Puhui ESPP"). The consideration price is determined with reference to the registered capital of Shanghai Puhui.

The Puhui ESPP have vesting terms in schedule from the grant date over 61 months ending 31 December 2026 on the condition that the employees fulfil certain non-market performance conditions. No Puhui ESPPs were vested, forfeited or cancelled during the years ended 31 December 2025 and 2024.

##### (iii) *Fair value of ESPP and assumptions*

The fair value of services received in return for the ESPPs granted on the grant date and/or modification date is measured by reference to the valuation reports prepared by the external valuers and reviewed and approved by the management.

\* English translation is for identification purpose only.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 17 SHARE-BASED PAYMENT TRANSACTIONS *(Continued)*

#### (a) Employee share purchase plan ("ESPP") — equity settled *(Continued)*

##### (iv) Outstanding ESPPs

The number of ESPPs outstanding as at 31 December 2025 was 15,650,000 (31 December 2024: 15,650,000) with an exercise price of RMB1.00 and a weighted average remaining contractual life of 0.10 years (31 December 2024: 1.06 years).

#### (b) Restricted shares

##### (1) 2021 Share Incentive Scheme

On 19 August 2021, the Company adopted share incentive scheme ("2021 Share Incentive Scheme"), pursuant to which, Dr. Liang Dongke and two partnership firms, Jingning Int Chuangqi Enterprise Management Partnership (LP)\* 景寧瑛泰創啟企業管理合夥企業（有限合夥） and Jingning Int Chuangyuan Enterprise Management Partnership (LP)\* 景寧瑛泰創源企業管理合夥企業（有限合夥），whose limited partners consisted of employees of the Group, invested in the Company by way of subscribing 5,000,000 domestic shares (the restricted shares) at a price of RMB12.00 per share.

No restricted shares under 2021 Share Incentive Scheme were vested, forfeited or cancelled during the years ended 31 December 2025 (2024: the Company forfeited 25,000 restricted shares for certain participants upon their resignation from the Company. Meanwhile, the Company granted these restricted shares to Dr. Liang Dongke at a price of RMB12.00 per share).

Detailed information is disclosed in the Company's announcements and circular dated 21 September 2020, 6 November 2020, 16 April 2021, 17 May 2021, 19 August 2021 and 30 December 2022.

##### (i) Fair value of restricted shares and assumptions

The fair value of services received in return for the restricted shares granted on the grant date and/or modification date is measured by reference to the valuation reports prepared by the external valuers and reviewed and approved by the management.

##### (ii) Outstanding restricted shares

The number of restricted shares outstanding at 31 December 2025 was 5,000,000 (31 December 2024: 5,000,000) with an exercise price of RMB12.00 and a weighted average remaining contractual life of 1.33 years (31 December 2024: 2.33 years).

##### (iii) Expense recognised in profit or loss

For details of the related employee benefit expenses, see Note 6.

\* English translation is for identification purpose only.



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 17 SHARE-BASED PAYMENT TRANSACTIONS (Continued)

#### (b) Restricted shares (Continued)

##### (2) 2023 Share Incentive Scheme

On 19 December 2023, the Company adopted a new share incentive scheme ("2023 Share Incentive Scheme"), pursuant to which, Ningbo Jiaying Enterprise Management Partnership (LP)\* 寧波嘉瑛企業管理合夥企業（有限合夥），whose limited partners consisted of employees of the Group, invested in the Company by way of subscribing 5,000,000 shares (the restricted shares) at a price of RMB12.00 per share.

The restricted shares have vesting terms in schedule from the grant date over 60 months ending 19 March 2029 on the condition that the employees fulfil certain non-market performance conditions. On 13 March 2024, the Company received approval from the China Securities Regulatory Commission in relation to its allotment and issuance of 5,000,000 new domestic shares under the 2023 Share Incentive Scheme. During the year ended 31 December 2024, the Company issued 5,000,000 domestic shares to the participants under the 2023 Share Incentive Scheme and received fund raised from the participants amounting to RMB60,000,000.

No restricted shares under 2023 Share Incentive Scheme were vested, forfeited or cancelled during the years ended 31 December 2025 (2024: the Company forfeited 400 restricted shares for certain participant upon his resignation from the Company. Meanwhile, the Company granted these restricted shares to Dr. Liang Dongke at a price of RMB12.00 per share).

Detailed information is disclosed in the Company's announcements and circular dated 16 October 2023, 14 November 2023, 30 November 2023 and 15 March 2024.

##### (i) Fair value of restricted shares and assumptions

The fair value of services received in return for the restricted shares granted on the grant date is measured by reference to the valuation reports prepared by the external valuers and reviewed and approved by the management.

##### (ii) Outstanding restricted shares

The number of restricted shares outstanding at 31 December 2025 was 5,000,000 with an exercise price of RMB12.00 and a weighted average remaining contractual life of 3.17 years (31 December 2024: 4.17 years).

##### (iii) Expense recognised in profit or loss

For details of the related employee benefit expenses, see Note 6.

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## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 17 SHARE-BASED PAYMENT TRANSACTIONS *(Continued)*

#### (c) The H Share Award Scheme

On 16 May 2022, the annual general meeting approved the Company to adopt the H Share Award and Trust Scheme ("the H Share Award Scheme") to eligible employees. A trust deed has been entered into between the Company and Trident Trust Company (HK) Limited ("the Trustee"). Pursuant to the trust deed, the trust will be constituted to service the H Share Award Scheme whereby the Trustee shall assist with the administration of the H Share Award Scheme and shall, subject to the relevant provisions of the trust deed and upon the instruction of the Company, acquire such underlying shares of the H Share Award Scheme through on-market transactions with funds to be transferred by the Group to the Trust. Such underlying shares of the H Share Award Scheme shall not exceed 10,420,000 shares in any event. The H Share Award Scheme shall be valid and effective for ten years commencing from the date on which the H Share Award Scheme was approved by the shareholders at the annual general meeting. Detailed information is disclosed in the Company's circular dated 11 April 2022.

During the year ended 31 December 2025, the Trust acquired 163,600 award shares (2024: 800,000 award shares) from the market at an average prevailing market price of approximately HKD24.25 (equivalent to approximately RMB22.07) (2024: HKD26.00, equivalent to approximately RMB23.65) per share at an aggregate consideration of approximately HKD3,968,000 (approximately equivalent to RMB3,610,000) (2024: HKD20,875,000, approximately equivalent to RMB18,919,000), as disclosed in note 28(c).

The Company has the power to direct the relevant activities of the Trust and it has the ability to use its power over the Trust to affect its exposure to returns. Therefore, the assets and liabilities of the Trust are included in the Group's consolidated statement of financial position and the repurchased shares held at the end of reporting period were classified as treasury shares and presented as a deduction in equity. No award shares were granted, vested, cancelled or lapsed under the H Share Award Scheme during the years ended 31 December 2025 and 2024.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 18 OTHER NON-CURRENT ASSETS

|                                                          | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|----------------------------------------------------------|--------------------------------|--------------------------------|
| Prepayment for purchase of property, plant and equipment | 10,807                         | 8,448                          |
| Investment deposits (Note)                               | 17,208                         | 38,092                         |
| Others                                                   | 3,737                          | 6,134                          |
| Total                                                    | 31,752                         | 52,674                         |

Note:

As at 31 December 2025 and 2024, the balances of investment deposits include:

In 2025, the Company entered into acquisition intention agreements with several potential target companies and has paid an aggregate of RMB17,208,000 as refundable investment deposits. As of 31 December 2025, the Company is still negotiating the terms and conditions with the associated parties.

In 2023, the Company (the "Purchaser") entered into an acquisition agreement with three individuals (the "Vendors") and Shanghai INT Property Management Co., Ltd.\* (上海瑛泰實業有限公司) (previous known as Shanghai Hude Automobile Tensioning Wheel Co., Ltd.\* 上海滬德汽車張緊輪有限公司 ("Shanghai Hude")), pursuant to which, amongst others, the Purchaser has agreed to purchase and the Vendors have agreed to sell its entire equity interest in Shanghai Hude at a consideration of RMB32 million, of which its assets mainly consist of a land use right in Shanghai. As at 31 December 2024, the Company has paid RMB27 million. The investment deposit of RMB27 million was transferred to property, plant and equipment upon the completion of this transaction and all relevant legal process was completed in 2025.

On 18 December 2024, the Company entered into an acquisition intention agreement (the "Acquisition Intention Agreement") with Hangzhou Weiqiang and other four entities (the "Other Target Group Companies"), pursuant to which, the Company has conditionally agreed to acquire the controlling stake with at least 51% equity interest in Hangzhou Weiqiang. In December 2024, the Company paid advance payment of RMB11 million. The transaction has been completed in 2025 as disclosed in note 16, and the investment deposit was transferred to.

\* English translation is for identification purpose only.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 19 INVENTORIES

|                  | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|------------------|--------------------------------|--------------------------------|
| Raw materials    | 86,937                         | 71,310                         |
| Work in progress | 32,081                         | 27,039                         |
| Finished goods   | 67,661                         | 63,204                         |
| Goods in transit | 8,320                          | 786                            |
|                  | <b>194,999</b>                 | <b>162,339</b>                 |

- (a) The analysis of the amount of inventories recognised as an expense and included in profit or loss is as follows:

|                                     | 2025<br>RMB'000 | 2024<br>RMB'000 |
|-------------------------------------|-----------------|-----------------|
| Carrying amount of inventories sold | 424,615         | 312,288         |
| Write down of inventories           | 4,075           | 2,004           |
|                                     | <b>428,690</b>  | <b>314,292</b>  |

### 20 TRADE AND OTHER RECEIVABLES

|                                             | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|---------------------------------------------|--------------------------------|--------------------------------|
| <b>Trade receivables (a)</b>                |                                |                                |
| Receivables from third parties              | 104,157                        | 114,809                        |
| Receivables from related parties (note 31)  | 2,054                          | 920                            |
| Less: losses allowance on trade receivables | (456)                          | (656)                          |
| Trade and bills receivables, net            | <b>105,755</b>                 | <b>115,073</b>                 |
| Others                                      | 6,385                          | 3,853                          |
| Less: losses allowance on other receivables | (16)                           | (45)                           |
| Trade and other receivables, net            | <b>112,124</b>                 | <b>118,881</b>                 |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 20 TRADE AND OTHER RECEIVABLES (Continued)

#### (a) Ageing analysis

As of the end of the reporting period, the ageing analysis of trade receivables, based on the invoice date and net of loss allowance, is as follows:

|                 | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|-----------------|--------------------------------|--------------------------------|
| Within 3 months | 102,280                        | 108,452                        |
| 3 to 6 months   | 3,348                          | 5,769                          |
| 6 to 9 months   | 127                            | 852                            |
|                 | <b>105,755</b>                 | 115,073                        |

Trade receivables are generally due within 30 to 120 days from the date of billing. Further details on the Group's credit policy and credit risk arising from trade receivables are set out in note 29(a).

### 21 FINANCIAL ASSETS MEASURED AT FVPL

|                                                                                            | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|--------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|
| <b>Non-current portion</b>                                                                 |                                |                                |
| Unlisted units in investment funds                                                         |                                |                                |
| — managed by Ningbo Huaige Health Investment Management Partnership (Limited Partnership)* |                                |                                |
| 寧波懷格健康投資管理合夥企業（有限合夥）（“Huaige Health”）                                                      | 169,158                        | 133,533                        |
| — managed by other third parties fund managers                                             | 132,954                        | 18,082                         |
|                                                                                            | <b>302,112</b>                 | 151,615                        |
| Unlisted equity investment                                                                 | 7,000                          | 7,000                          |
|                                                                                            | <b>309,112</b>                 | 158,615                        |
| <b>Current portion</b>                                                                     |                                |                                |
| Structured bank deposits                                                                   | —                              | 30,000                         |

\* English translation is for identification purpose only.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 21 FINANCIAL ASSETS MEASURED AT FVPL *(Continued)*

The non-current portion of financial assets measured at FVPL represent investment in units in unlisted funds, and a private entity incorporated in the PRC. These investments are primarily engaged or further invested in the life science and healthcare sectors.

Since 2020, the Company has invested in four unlisted funds managed by Huaige Health, together with other limited partners. The primary objectives of these unlisted funds are investment in equity interest of entities in the life science, healthcare and biotechnology sectors in the PRC. During the year ended 31 December 2025, the Company made capital contribution of RMB28 million to these funds (2024: nil). Total capital commitment of the Company to these funds managed by Huaige Health was RMB200 million in aggregate, of which RMB153 million was paid as at 31 December 2025. Detailed information is disclosed in the Company's announcements dated 19 March 2020, 29 April 2020, 18 August 2022, 23 August 2022 and 6 August 2025 and the circular dated 22 May 2020.

Since 2023, the Company has invested in two unlisted funds managed by independent third party fund managers. The primary objectives of them are investments in equity interests of the enterprises in the medical and healthcare sectors both domestically and internationally, and investment in equity of the domestic medical device industry. During the year ended 31 December 2025, the Company made capital contribution of RMB117.5 million to these funds (2024: RMB7.5 million). Total capital commitment of the Company to this unlisted fund is RMB150 million, of which RMB135 million was paid as at 31 December 2025.

The current portion of financial assets measured at FVPL mainly represent structured bank deposits placed at a bank in the PRC with floating return rates with maturity period within six months from the date of issue.

Further details on the Group's credit risk arising from financial assets and its fair value measurement are set out in note 29.



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 22 CASH AND CASH EQUIVALENTS AND OTHER CASH FLOW INFORMATION

(a) Cash and cash equivalents comprise:

|                           | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|---------------------------|--------------------------------|--------------------------------|
| Cash at bank (note)       | 630,577                        | 521,928                        |
| Cash on hand              | 129                            | 26                             |
| Cash and cash equivalents | 630,706                        | 521,954                        |

Note: Cash at bank includes deposits placed at banks in the PRC with original maturities of three months or less. These deposits are guaranteed for principal repayment with fixed returns. The balance of these deposits amounts to RMB20,000,000 as at 31 December 2025 (2024: RMB306,134,000). Further details on the Group's credit policy and credit risk arising from cash at bank are set out in note 29.

(b) Certificate of deposits and restricted bank deposits:

|                              | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|------------------------------|--------------------------------|--------------------------------|
| <b>Current portion</b>       |                                |                                |
| Certificate of deposits (i)  | 20,106                         | —                              |
| Restricted bank deposits     | 762                            | 2,560                          |
|                              | 20,868                         | 2,560                          |
| <b>Non-current portion</b>   |                                |                                |
| Certificate of deposits (ii) | 40,000                         | 40,106                         |

Notes:

- (i) As at 31 December 2025, the current portion of deposits placed at banks in the PRC have fixed return rates ranged from 0.95% to 3.20% and will be matured less than one year (2024:nil).
- (ii) As at 31 December 2025, the non-current portion of deposits placed at banks in the PRC have fixed return rates ranged from 1.75% to 2.40% and maturity periods of two to three years from the date of issuance (2024: 2.15% to 3.20% and maturity periods of two to three years).

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 22 CASH AND CASH EQUIVALENTS AND OTHER CASH FLOW INFORMATION

(Continued)

#### (c) Reconciliation of profit before taxation to cash generated from operations:

|                                                                                             | Note  | 2025<br>RMB'000 | 2024<br>RMB'000 |
|---------------------------------------------------------------------------------------------|-------|-----------------|-----------------|
| Profit before taxation                                                                      |       | 258,322         | 213,384         |
| Adjustments for:                                                                            |       |                 |                 |
| Depreciation of property, plant and equipment                                               | 6(c)  | 82,580          | 71,870          |
| Depreciation of right-of-use assets                                                         | 6(c)  | 7,681           | 3,805           |
| Amortisation of intangible assets                                                           | 6(c)  | 13,965          | 4,189           |
| Impairment losses on intangible assets                                                      | 5     | 207             | 620             |
| Finance costs                                                                               | 6(a)  | 12,544          | 2,430           |
| Interest income                                                                             | 5     | (11,990)        | (9,108)         |
| Share of loss of an associate                                                               |       | 585             | 395             |
| (Gains)/losses on disposal of property, plant and equipment and right-of-assets             |       | (481)           | 16              |
| Write down of inventories                                                                   | 19(a) | 4,075           | 2,004           |
| Net realised and unrealised (gains)/losses from fair value changes on financial instruments | 5     | (7,148)         | 8,028           |
| Reversal of impairment loss on trade and other receivables                                  | 6(c)  | (209)           | (625)           |
| Foreign exchange losses/(gains) and others                                                  |       | 5,699           | (2,300)         |
| Equity-settled share-based payment expenses                                                 | 6(b)  | 8,069           | 6,789           |
| Operating profits before changes in working capital                                         |       | 373,899         | 301,497         |
| Changes in working capital:                                                                 |       |                 |                 |
| Decrease/(increase) in inventories                                                          |       | 1,802           | (35,573)        |
| Decrease/(increase) in operating receivables                                                |       | 12,975          | (16,482)        |
| (Decrease)/increase in operating payables                                                   |       | (14,919)        | 25,999          |
| Increase in deferred income                                                                 |       | 10,373          | 7,156           |
| Decrease in contract liabilities                                                            |       | (3,318)         | (18,323)        |
| Cash generated from operations                                                              |       | 380,812         | 264,274         |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 22 CASH AND CASH EQUIVALENTS AND OTHER CASH FLOW INFORMATION

(Continued)

#### (d) Reconciliation of liabilities arising from financing activities

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Group's consolidated cash flow statement as cash flows from financing activities.

|                                                                       | Loans and<br>borrowings<br>RMB'000<br>(note 25) | Lease<br>liabilities<br>RMB'000<br>(note 12(b)) |
|-----------------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| <b>At 1 January 2024</b>                                              | 79,123                                          | 15,656                                          |
| <b>Changes from financing cash flows:</b>                             |                                                 |                                                 |
| Proceeds from new loans and borrowings                                | 228,020                                         | —                                               |
| Repayments of loans and borrowings                                    | (80,000)                                        | —                                               |
| Interest of loans and borrowings paid                                 | (1,544)                                         | —                                               |
| Total change from financing cash flows                                | 146,476                                         | —                                               |
| <b>Other changes:</b>                                                 |                                                 |                                                 |
| Interest expense                                                      | 1,662                                           | 768                                             |
| Total other changes                                                   | 1,662                                           | 768                                             |
| <b>At 31 December 2024 and 1 January 2025</b>                         | <b>227,261</b>                                  | <b>16,424</b>                                   |
| <b>Changes from financing cash flows:</b>                             |                                                 |                                                 |
| Proceeds from new loans and borrowings                                | 738,790                                         | —                                               |
| Repayments of loans and borrowings                                    | (447,246)                                       | —                                               |
| Interest of loans and borrowings paid                                 | (12,317)                                        | —                                               |
| Payment for capital element of lease rentals                          | —                                               | (6,521)                                         |
| Payment for interest element of lease rentals                         | —                                               | (518)                                           |
| Total change from financing cash flows                                | 279,227                                         | (7,039)                                         |
| <b>Other changes:</b>                                                 |                                                 |                                                 |
| Business combination (note 16)                                        | 171,830                                         | 17,610                                          |
| Interest expense                                                      | 11,451                                          | 1,093                                           |
| Decrease in lease liabilities from lease modification during the year | —                                               | (1,902)                                         |
| Total other changes                                                   | 462,508                                         | 9,762                                           |
| <b>At 31 December 2025</b>                                            | <b>689,769</b>                                  | <b>26,186</b>                                   |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 23 TRADE AND OTHER PAYABLES

|                                                        | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|--------------------------------------------------------|--------------------------------|--------------------------------|
| Trade payables                                         | 63,260                         | 44,229                         |
| Payroll payables                                       | 74,199                         | 45,909                         |
| Other tax payables                                     | 18,157                         | 14,370                         |
| Payables for purchase of property, plant and equipment | 23,603                         | 29,186                         |
| Amounts due to related parties (note 31)               | 112                            | 86                             |
| Rebates liabilities                                    | 11,740                         | 6,962                          |
| Others                                                 | 37,552                         | 22,998                         |
|                                                        | <b>228,623</b>                 | <b>163,740</b>                 |

As of the end of the reporting period, the ageing analysis of the Group's trade payables, based on the invoice date, is as follows:

|                                   | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|-----------------------------------|--------------------------------|--------------------------------|
| Within 3 months                   | 54,346                         | 39,618                         |
| Over 3 months but within 6 months | 2,313                          | 2,739                          |
| Over 6 months but within 1 year   | 4,221                          | 98                             |
| Over 1 year                       | 2,380                          | 1,774                          |
|                                   | <b>63,260</b>                  | <b>44,229</b>                  |

All of the trade and other payables are expected to be settled within one year.

### 24 CONTRACT LIABILITIES

|                                      | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|--------------------------------------|--------------------------------|--------------------------------|
| Advances received from third parties | 26,491                         | 18,751                         |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 24 CONTRACT LIABILITIES (Continued)

#### Movement in contract liabilities

|                                                                                     | 2025<br>RMB'000 | 2024<br>RMB'000 |
|-------------------------------------------------------------------------------------|-----------------|-----------------|
| At the beginning of year                                                            | 18,751          | 37,074          |
| Business combination (note 16)                                                      | 11,058          | —               |
| Increase in contract liabilities as a result of receiving advances from customers   | 492,610         | 415,292         |
| Decrease in contract liabilities as a result of recognising revenue during the year | (495,928)       | (433,615)       |
| At the end of year                                                                  | 26,491          | 18,751          |

The contract liabilities are expected to be recognised as income within one year.

### 25 LOANS AND BORROWINGS

|                 | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|-----------------|--------------------------------|--------------------------------|
| Bank loans      |                                |                                |
| — unsecured (i) | 469,476                        | 217,249                        |
| — secured (ii)  | 220,293                        | 10,012                         |
|                 | 689,769                        | 227,261                        |

The analysis of the repayment schedule of bank loans is as follows:

|                                         | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|-----------------------------------------|--------------------------------|--------------------------------|
| Short-term bank loans                   | 469,476                        | —                              |
| Current portion of long-term bank loans | 48,954                         | —                              |
| Within 1 year or on demand              | 518,430                        | 227,261                        |
| After 1 year but within 2 years         | 48,954                         | —                              |
| After 2 years but within 5 years        | 97,908                         | —                              |
| After 5 years                           | 24,477                         | —                              |
|                                         | 171,339                        | —                              |
|                                         | 689,769                        | 227,261                        |

Notes:

- (i) As at 31 December 2025, the unsecured bank loans of RMB469.5 million carried interest at annual rate of 2.11%–2.75% (31 December 2024: 2.30%–2.65%) and were all repayable within one year.
- (ii) As at 31 December 2025, the secured bank loans of RMB220.3 million were pledged by the equity interest in Hangzhou Weiqiang held by the Company with interest at annual rate of 2.70% and were repayable biannually from June 2025 to June 2032.
- (iii) As at 31 December 2025, certain of the Group's bank loans are subject to the fulfilment of covenants of the Group, as commonly found in lending arrangements with financial institutions. If the Group was to breach the covenants, the drawn down loan balances would become payable on demand. As at 31 December 2025, none of the covenants relating to bank loans had been breached.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 26 INCOME TAX IN THE CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(a) Current taxation in the consolidated statements of financial position represents:

|                              | 2025<br>RMB'000 | 2024<br>RMB'000 |
|------------------------------|-----------------|-----------------|
| At the beginning of the year | 21,514          | 22,418          |
| Provision for the year       | 34,937          | 37,826          |
| Tax paid                     | (32,702)        | (38,730)        |
| At the end of year           | 23,749          | 21,514          |

(b) Deferred tax assets and liabilities recognised:

(i) Movement of each component of deferred tax

The components of deferred tax assets recognised in the consolidated statements of financial position and the movements during the year are as follows:

|                                           | Intercompany<br>unrealised<br>profit<br>RMB'000 | Tax losses<br>RMB'000 | Deferred<br>income<br>RMB'000 | Fair value<br>changes on<br>financial assets<br>measured<br>at FVPL<br>RMB'000 | Depreciation<br>allowances<br>in excess of<br>the related<br>depreciation<br>RMB'000 | Right-of-use<br>Assets<br>RMB'000 | Lease<br>liabilities<br>RMB'000 | Fair value<br>adjustment<br>arising from<br>business<br>combination<br>RMB'000 | Others<br>RMB'000 | Total<br>RMB'000 |
|-------------------------------------------|-------------------------------------------------|-----------------------|-------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-----------------------------------|---------------------------------|--------------------------------------------------------------------------------|-------------------|------------------|
| At 1 January 2024                         | 4,842                                           | 12,086                | 2,515                         | (4,953)                                                                        | (1,574)                                                                              | (1,468)                           | 2,348                           | -                                                                              | 2,083             | 15,879           |
| Credited to profit or loss                | 6,488                                           | 1,356                 | 1,017                         | 3,586                                                                          | 281                                                                                  | 218                               | 116                             | -                                                                              | 1,429             | 14,491           |
| At 31 December 2024 and<br>1 January 2025 | 11,330                                          | 13,442                | 3,532                         | (1,367)                                                                        | (1,293)                                                                              | (1,250)                           | 2,464                           | -                                                                              | 3,512             | 30,370           |
| (Debited)/Credited to profit or loss      | (1,163)                                         | 7,752                 | 1,556                         | (1,072)                                                                        | 264                                                                                  | 217                               | (116)                           | 330                                                                            | 1,521             | 9,289            |
| Business combination (note 16)            | -                                               | -                     | -                             | -                                                                              | -                                                                                    | -                                 | -                               | (13,211)                                                                       | -                 | (13,211)         |
| At 31 December 2025                       | 10,167                                          | 21,194                | 5,088                         | (2,439)                                                                        | (1,029)                                                                              | (1,033)                           | 2,348                           | (12,881)                                                                       | 5,033             | 26,448           |

(ii) Reconciliation to the consolidated statement of financial position is as follows:

|                                                                                     | 2025<br>RMB'000 | 2024<br>RMB'000 |
|-------------------------------------------------------------------------------------|-----------------|-----------------|
| Net deferred tax assets in the consolidated statement<br>of financial position      | 39,329          | 30,370          |
| Net deferred tax liabilities in the consolidated statement<br>of financial position | (12,881)        | -               |
|                                                                                     | 26,448          | 30,370          |



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 26 INCOME TAX IN THE CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(Continued)

#### (c) Deferred tax assets not recognised

In accordance with the accounting policy set out in note 2(s), the Group has not recognised deferred tax assets in respect of cumulative tax losses of RMB754,172,000 (2024: RMB240,352,000), as it is not probable that future taxable profits against which the losses can be utilised will be available in the relevant tax jurisdiction and entity. Cumulative tax losses incurred by the PRC subsidiaries amounting to RMB334,345,000 (2024: RMB240,352,000) will expire within ten years under the current tax legislation.

### 27 DEFERRED INCOME

|                           | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|---------------------------|--------------------------------|--------------------------------|
| <b>Government grants</b>  |                                |                                |
| At the beginning of year  | 25,699                         | 18,543                         |
| Grants received           | 13,890                         | 9,824                          |
| Charged to profit or loss | (3,517)                        | (2,668)                        |
| At the end of year        | 36,072                         | 25,699                         |
| <i>Representing</i>       |                                |                                |
| — Current portion         | 3,597                          | 2,290                          |
| — Non-current portion     | 32,475                         | 23,409                         |
| Total                     | 36,072                         | 25,699                         |

Deferred income of the Group mainly represents various grants received from the government to compensate the capital expenditure on production lines and expenditure incurred for research and developments projects.

Government grants are recognised as other income over the useful lives of relevant property, plant and equipment or when the research and development projects commenced.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 28 CAPITAL, RESERVES AND DIVIDENDS

#### (a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year are set out below:

| The Company                                           | Note  | Share capital<br>RMB'000 | Treasury shares<br>RMB'000 | Capital reserve<br>RMB'000 | Statutory surplus reserve<br>RMB'000 | Retained profits<br>RMB'000 | Total<br>RMB'000 |
|-------------------------------------------------------|-------|--------------------------|----------------------------|----------------------------|--------------------------------------|-----------------------------|------------------|
| <b>Balance at 1 January 2024</b>                      |       | 171,000                  | (21,259)                   | 996,761                    | 81,383                               | 439,679                     | 1,667,564        |
| Profit for the year                                   |       | –                        | –                          | –                          | –                                    | 208,157                     | 208,157          |
| Equity-settled share-based payment                    | 17(b) | –                        | –                          | 6,529                      | –                                    | –                           | 6,529            |
| Subscription of restricted shares                     |       | 5,000                    | –                          | 55,000                     | –                                    | –                           | 60,000           |
| Dividends approved in respect of the previous year    | 28(e) | –                        | –                          | –                          | –                                    | (47,520)                    | (47,520)         |
| Dividends received by treasury share holders          |       | –                        | –                          | –                          | –                                    | 405                         | 405              |
| Appropriation for surplus reserve                     |       | –                        | –                          | –                          | 6,617                                | (6,617)                     | –                |
| Repurchase of shares for share award scheme           | 28(c) | –                        | (18,919)                   | –                          | –                                    | –                           | (18,919)         |
| <b>Balance at 31 December 2024 and 1 January 2025</b> |       | <b>176,000</b>           | <b>(40,178)</b>            | <b>1,058,290</b>           | <b>88,000</b>                        | <b>594,104</b>              | <b>1,876,216</b> |
| Profit for the year                                   |       | –                        | –                          | –                          | –                                    | 220,273                     | 220,273          |
| Equity-settled share-based payment                    | 17(b) | –                        | –                          | 7,809                      | –                                    | –                           | 7,809            |
| Repurchase of shares for share award scheme           | 28(c) | –                        | (3,610)                    | –                          | –                                    | –                           | (3,610)          |
| <b>At 31 December 2025</b>                            |       | <b>176,000</b>           | <b>(43,788)</b>            | <b>1,066,099</b>           | <b>88,000</b>                        | <b>814,377</b>              | <b>2,100,688</b> |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 28 CAPITAL, RESERVES AND DIVIDENDS (Continued)

#### (b) Share capital

|                                                       | 2025                    |         | 2024                    |         |
|-------------------------------------------------------|-------------------------|---------|-------------------------|---------|
|                                                       | No. of shares<br>(‘000) | RMB’000 | No. of shares<br>(‘000) | RMB’000 |
| <b>Ordinary shares, issued and fully paid:</b>        |                         |         |                         |         |
| At the beginning of the year                          | 176,000                 | 176,000 | 171,000                 | 171,000 |
| Domestic shares issued during the year (note i)       | –                       | –       | 5,000                   | 5,000   |
| At 31 December                                        | 176,000                 | 176,000 | 176,000                 | 176,000 |
| <b>Representing:</b>                                  |                         |         |                         |         |
| Domestic shares issued                                | 71,787                  | 71,787  | 71,787                  | 71,787  |
| H shares issued                                       | 104,213                 | 104,213 | 104,213                 | 104,213 |
| Total ordinary shares issued at 31 December (note ii) | 176,000                 | 176,000 | 176,000                 | 176,000 |

**Notes:**

- (i) The Company issued 5,000,000 domestic shares at a price of RMB12.00 per share to the participants under restricted share scheme during the year ended 31 December 2024, of which, RMB5,000,000 was recorded under share capital and the remaining of RMB55,000,000 was recorded under capital reserve.
- (ii) As at 31 December 2025, the treasury shares of 1,749,158(2024:1,492,800) (see note 28(c)) do not carry the right to vote, which are included in the above H shares issued.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 28 CAPITAL, RESERVES AND DIVIDENDS (Continued)

#### (c) Purchase of own shares

During the year ended 31 December 2025, the Company repurchased its own shares on the Stock Exchange as follows:

| Month/year    | Number of<br>H shares<br>repurchased | Highest<br>price paid<br>per share<br>HKD | Lowest<br>price paid<br>per share<br>HKD | Aggregate<br>price paid in<br>HKD'000 | Aggregate<br>price paid in<br>RMB'000 |
|---------------|--------------------------------------|-------------------------------------------|------------------------------------------|---------------------------------------|---------------------------------------|
| July 2025     | 116,800                              | 22.53                                     | 21.02                                    | 2,566                                 | 2,336                                 |
| December 2025 | 46,800                               | 30.06                                     | 29.90                                    | 1,402                                 | 1,274                                 |
|               |                                      |                                           |                                          |                                       | 3,610                                 |

During the year ended 31 December 2024, the Company repurchased its own shares on the Stock Exchange as follows:

| Month/year | Number of<br>H shares<br>repurchased | Highest<br>price paid<br>per share<br>HKD | Lowest<br>price paid<br>per share<br>HKD | Aggregate<br>price paid in<br>HKD'000 | Aggregate<br>price paid in<br>RMB'000 |
|------------|--------------------------------------|-------------------------------------------|------------------------------------------|---------------------------------------|---------------------------------------|
| April 2024 | 800,000                              | 26.00                                     | 26.00                                    | 20,875                                | 18,919                                |

#### (d) Nature and purpose of reserves

##### (i) Capital reserve

Under PRC rules and regulations, capital reserve is non-distributable other than in liquidation and may be utilised for business expansion or converted into ordinary shares by the issuance of new shares to shareholders in proportion to their existing shareholdings or by increasing the par value of the shares currently held by the shareholders.

##### (ii) Statutory surplus reserve

In accordance with the PRC Company Law, all PRC subsidiaries of the Group which are domestic enterprises are required to allocate 10% of their profit after tax, as determined in accordance with the PRC accounting standard, to their respective statutory reserves until the reserves reach 50% of their respective registered capital. For the entity concerned, statutory reserves can be used to make good previous years' losses, if any, and may be converted into capital in proportion to the existing equity interests of investors, provided that the balance of the reserve after such conversion is not less than 25% of the entity's registered capital.

##### (iii) Exchange reserve

The exchange reserve comprises all foreign exchange differences arising from the translation of the financial statements of operations outside the the PRC. The reserve is dealt with in accordance with the accounting policy set out in note 2(v).

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 28 CAPITAL, RESERVES AND DIVIDENDS (Continued)

#### (e) Dividends

##### (i) Dividends payable to equity shareholders of the Company attributable to the year

|                                                                                                         | 2025<br>RMB'000 | 2024<br>RMB'000 |
|---------------------------------------------------------------------------------------------------------|-----------------|-----------------|
| Final dividend proposed after the end of the reporting period of RMB0.23 per ordinary share (2024: nil) | 48,576          | —               |

On 27 March 2026, the directors of the Company proposed a final dividend for the year ended 31 December 2025 of RMB0.23 per ordinary share, which has not been recognised as a liability at 31 December 2025 (2024: nil).

##### (ii) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the year

|                                                                                                                                                        | 2025<br>RMB'000 | 2024<br>RMB'000 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|
| Final dividend in respect of the previous financial year, approved and paid during the year, nil per ordinary share (2024: RMB0.27 per ordinary share) | —               | 47,520          |

Pursuant to the shareholders' approval of the Company on 24 May 2024, a final cash dividend of RMB0.27 per share in respect of the year ended 31 December 2023 based on 176,000,000 ordinary shares totaling RMB47.5 million was declared and paid during the year ended 31 December 2024, of which, RMB0.4 million was subsequently received by the Group since the Trust holds 1,693,000 H shares and are treated as treasury shares.

#### (f) Distributability of reserve

As 31 December 2025, the aggregate amount of reserves available for distribution to equity shareholders of the Company, was RMB814,377,000 (2024: RMB594,104,000).

#### (g) Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders, by pricing products and services commensurately with the level of risk and by securing access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholder returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 28 CAPITAL, RESERVES AND DIVIDENDS (Continued)

#### (g) Capital management (Continued)

The Group monitors its capital structure on the basis of the debt-to-equity ratio. For this purpose, the Group defines debt as total loans and borrowings and leases liabilities and defines equity as total equity.

As at 31 December 2025 and 2024, the Group's net debt-to-equity ratio was as follows:

|                             | Note | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|-----------------------------|------|--------------------------------|--------------------------------|
| Current liabilities:        |      |                                |                                |
| Loans and borrowings        | 25   | 518,430                        | 227,261                        |
| Lease liabilities           | 12   | 9,656                          | 900                            |
| Non-current liabilities:    |      |                                |                                |
| Loans and borrowings        | 25   | 171,339                        | —                              |
| Lease liabilities           | 12   | 16,530                         | 15,524                         |
| Total debt                  |      | 715,955                        | 243,685                        |
| Total equity                |      | 2,088,181                      | 1,786,492                      |
| <b>Debt-to-equity ratio</b> |      | <b>34.29%</b>                  | 13.64%                         |

#### (h) Capital injection from NCI

- (i) On 25 June 2025, the Company, Chenyue Weixin, Hangzhou Weiqiang and Endonom Medical have entered into a capital injection agreement, pursuant to which, the Company and Chenyue Weixin will make a capital injection of RMB94.8 million and RMB55.2 million into Hangzhou Weiqiang, respectively. The capital injection was made in June 2025, and the Company and Chenyue Weixin held approximately 53.84% and 31.37%, respectively, equity interest in Hangzhou Weiqiang accordingly.
- (ii) Zhuhai Lingfeng is the minority shareholder of Zhuhai Purui, which is the subsidiary of the Company. Zhuhai Lingfeng made a capital injection of RMB4.0 million into Zhuhai Purui for the year ended 31 December 2025.



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 29 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS

Exposure to credit, liquidity, interest rate and currency risks arises in the normal course of the Group's business.

The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

#### (a) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group's exposure to credit risk arising from cash at banks, deposits placed at banks and structured bank deposits is limited because the counterparties are reputable banks, for which the management believes are of high credit quality. Credit risk of investment in the unlisted funds are also considered to be limited because the fund managers are specialised in investment in life science and healthcare business with good track record proven. Accordingly, the Group's credit risk is primarily attributable to trade and other receivables. Management monitors the exposure to credit risk on an ongoing basis.

The Group normally require its distributors to make full prepayment prior to the delivery of the products. The Group offer credit sales to its medical device manufacturers and other distributors, with credit periods range from 30 to 120 days. The Group's exposure to credit risk arising from trade receivables is influenced mainly by the individual characteristics of each customer. The default risk of the industry or country in which the customers operate also has an influence on credit risk. As at 31 December 2025, 37% (2024: 32%) of the total trade receivables were due from the Group's top five largest customers. Normally, the Group does not obtain collateral from customers.

Individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates.

The Group measures loss allowances for trade receivables at lifetime ECL. The Group determines ECL by using a provision matrix, estimated based on historical credit loss experience, the past default experience of the debtor, general economic conditions of the industry and country in which the debtors operates and an assessment of both the current and the forecast duration of condition as of the end of the reporting period. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 29 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

#### (a) Credit risk (Continued)

The following table provides information about the Group's exposure to credit risk and ECLs for trade receivables as at 31 December 2025 and 2024:

|                 | As at 31 December 2025     |                                        |                              |
|-----------------|----------------------------|----------------------------------------|------------------------------|
|                 | Expected<br>loss rate<br>% | Gross<br>carrying<br>amount<br>RMB'000 | Loss<br>allowance<br>RMB'000 |
| Within 3 months | 0.23%                      | 102,514                                | (234)                        |
| 3 ~ 6 months    | 1.00%                      | 3,382                                  | (34)                         |
| 6 ~ 9 months    | 5.00%                      | 134                                    | (7)                          |
| Over 9 months   | 100.00%                    | 181                                    | (181)                        |
|                 |                            | <b>106,211</b>                         | <b>(456)</b>                 |

|                 | As at 31 December 2024     |                                        |                              |
|-----------------|----------------------------|----------------------------------------|------------------------------|
|                 | Expected<br>loss rate<br>% | Gross<br>carrying<br>amount<br>RMB'000 | Loss<br>allowance<br>RMB'000 |
| Within 3 months | 0.43%                      | 108,923                                | (471)                        |
| 3 ~ 6 months    | 1.00%                      | 5,827                                  | (58)                         |
| 6 ~ 9 months    | 5.02%                      | 897                                    | (45)                         |
| Over 9 months   | 100.00%                    | 82                                     | (82)                         |
|                 |                            | <b>115,729</b>                         | <b>(656)</b>                 |

Movement in the loss allowance account in respect of trade receivables during the year is as follows:

|                              | 2025<br>RMB'000 | 2024<br>RMB'000 |
|------------------------------|-----------------|-----------------|
| At the beginning of the year | 656             | 1,305           |
| Impairment losses reversed   | (200)           | (649)           |
| At the end of year           | <b>456</b>      | 656             |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 29 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

#### (b) Liquidity risk

Individual operating entities within the Group are responsible for their own cash management, including the short-term investment of cash surpluses and the raising of loans to cover expected cash demands, subject to approval by the Company's shareholders when the borrowings exceed certain predetermined levels of authority. The Group's policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and readily realisable marketable securities and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

The following tables show the remaining contractual maturities as of the end of the reporting period of the Group's non-derivative financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current as at the end of reporting periods) and the earliest date the Group can be required to pay:

|                          | As at 31 December 2025                             |                                                                   |                                                                    |                                        |                         | Carrying<br>amount<br><i>RMB'000</i> |
|--------------------------|----------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|----------------------------------------|-------------------------|--------------------------------------|
|                          | Contractual undiscounted cash outflow              |                                                                   |                                                                    |                                        |                         |                                      |
|                          | Within<br>1 year or<br>on demand<br><i>RMB'000</i> | More than<br>1 year but<br>less than<br>2 years<br><i>RMB'000</i> | More than<br>2 years but<br>less than<br>5 years<br><i>RMB'000</i> | More than<br>5 years<br><i>RMB'000</i> | Total<br><i>RMB'000</i> |                                      |
|                          |                                                    |                                                                   |                                                                    |                                        |                         |                                      |
| Lease liabilities        | 10,537                                             | 7,652                                                             | 10,256                                                             | –                                      | 28,445                  | 26,186                               |
| Trade and other payables | 124,527                                            | –                                                                 | –                                                                  | –                                      | 124,527                 | 124,527                              |
| Loans and borrowings     | 529,669                                            | 54,062                                                            | 110,419                                                            | 28,270                                 | 722,420                 | 689,769                              |
|                          | 664,733                                            | 61,714                                                            | 120,675                                                            | 28,270                                 | 875,392                 | 840,482                              |

|                          | As at 31 December 2024                      |                                                            |                                                             |                                 |                  | Carrying<br>amount<br>RMB'000 |
|--------------------------|---------------------------------------------|------------------------------------------------------------|-------------------------------------------------------------|---------------------------------|------------------|-------------------------------|
|                          | Contractual undiscounted cash outflow       |                                                            |                                                             |                                 |                  |                               |
|                          | Within<br>1 year or<br>on demand<br>RMB'000 | More than<br>1 year but<br>less than<br>2 years<br>RMB'000 | More than<br>2 years but<br>less than<br>5 years<br>RMB'000 | More than<br>5 years<br>RMB'000 | Total<br>RMB'000 |                               |
|                          |                                             |                                                            |                                                             |                                 |                  |                               |
| Lease liabilities        | 1,569                                       | 3,491                                                      | 11,840                                                      | 2,226                           | 19,126           | 16,424                        |
| Trade and other payables | 109,526                                     | –                                                          | –                                                           | –                               | 109,526          | 109,526                       |
| Loans and borrowings     | 232,487                                     | –                                                          | –                                                           | –                               | 232,487          | 227,261                       |
|                          | 343,582                                     | 3,491                                                      | 11,840                                                      | 2,226                           | 361,139          | 353,211                       |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 29 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

#### (c) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's interest rate risk arises primarily from bank loans and lease liabilities. Instruments bearing interest at variable rates and fixed rates expose the Group to cashflow interest rate risk and fair value interest rate risk respectively. The Group regularly reviews its strategy on interest rate risk management in the light of the prevailing market condition. The Group's interest rate profile as monitored by management is set out in (i) below.

#### (i) Interest rate risk profile

The following table, as reported to the management of the Group, details the interest rate risk profile of the Group's financial liabilities at the end of the reporting period:

|                                                                 | 2025                            |                   | 2024                            |                   |
|-----------------------------------------------------------------|---------------------------------|-------------------|---------------------------------|-------------------|
|                                                                 | Effective<br>Interest rate<br>% | Amount<br>RMB'000 | Effective<br>Interest rate<br>% | Amount<br>RMB'000 |
| <b>Fixed rate instruments:</b>                                  |                                 |                   |                                 |                   |
| Lease liabilities                                               | 3.50%–4.90%                     | 26,186            | 4.90%                           | 16,424            |
| Bank loans                                                      | 2.11%–2.75%                     | 449,476           | 2.30%–2.65%                     | 227,261           |
|                                                                 |                                 | 475,662           |                                 | 243,685           |
| <b>Variable rate instruments:</b>                               |                                 |                   |                                 |                   |
| Bank loans                                                      | 2.15%–2.70%                     | 240,293           | N/A                             | –                 |
| Total borrowings                                                |                                 | 715,955           |                                 | 243,685           |
| Fixed rate borrowings as<br>a percentage of<br>total borrowings |                                 | 66.44%            |                                 | 100.00%           |

#### (ii) Sensitivity analysis

As at 31 December 2025, it is estimated that a general increase/decrease of 100 basis points in interest rates, with all other variables held constant, would have decreased/increased the Group's profit after tax and retained profits by approximately RMB2,042,000.

The sensitivity analysis above indicates the instantaneous change in the Group's profit after tax (and retained profits) that would arise assuming that the change in interest rates had occurred at the end of the reporting period and had been applied to floating rate non-derivative instruments held by the Group, which expose the Group to cash flow interest rate risk at the end of the reporting period and had been applied to re-measure those financial instruments held by the Group. The impact on the Group's profit after tax (and retained profits) is estimated as an annualised impact on interest expense or income of such a change in interest rates.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 29 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

#### (d) Currency risk

The Group is exposed to currency risk primarily through sales and purchases which give rise to receivables, payables and cash balances that are denominated in a foreign currency, i.e. a currency other than the functional currency of the operations to which the transactions relate. The currencies giving rise to this risk are primarily United States dollars ("USD"). In the normal course of business, the Group enter into foreign currency forward contracts for trading transactions denominated in USD to reduce exposure to fluctuations in foreign currency exchange rates. These foreign currency forward contracts are not hedge accounted.

#### (i) Exposure to currency risk

The following table details the Group's exposure as at the end of the reporting periods to currency risk arising from recognised assets or liabilities denominated in a currency other than the functional currency of the entity to which they relate. For presentation purposes, the amounts of the exposure are shown in RMB, translated using the spot rate at the year-end date.

| USD                                                         | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|-------------------------------------------------------------|--------------------------------|--------------------------------|
| Trade and other receivables                                 | 37,108                         | 40,776                         |
| Cash and cash equivalents                                   | 334,205                        | 180,704                        |
| Trade and other payables                                    | (265)                          | (2,623)                        |
| Net exposure arising from recognised assets and liabilities | 371,048                        | 218,857                        |

#### (ii) Sensitivity analysis

The following table indicates the instantaneous change in the Group's profit after tax (and retained profits) and other components of consolidated equity that would arise if foreign exchange rates to which the Group has significant exposure at the end of the reporting period had changed at that date, assuming all other risk variables remained constant.

|     | As at 31 December 2025                    |                                             |                                              |                                                      | As at 31 December 2024                    |                                          |                                              |                                                      |
|-----|-------------------------------------------|---------------------------------------------|----------------------------------------------|------------------------------------------------------|-------------------------------------------|------------------------------------------|----------------------------------------------|------------------------------------------------------|
|     | Increase/<br>(decrease) of<br>basis point | Effect on<br>profit after<br>tax<br>RMB'000 | Effect on<br>retained<br>earnings<br>RMB'000 | Effect on<br>non-controlling<br>interests<br>RMB'000 | Increase/<br>(decrease) of<br>basis point | Effect on profit<br>after tax<br>RMB'000 | Effect on<br>retained<br>earnings<br>RMB'000 | Effect on<br>non-controlling<br>interests<br>RMB'000 |
| USD | 10%                                       | 31,794                                      | 31,769                                       | 26                                                   | 10%                                       | 18,790                                   | 18,800                                       | (10)                                                 |
| USD | (10%)                                     | (31,794)                                    | (31,769)                                     | (26)                                                 | (10%)                                     | (18,790)                                 | (18,800)                                     | 10                                                   |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 29 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS *(Continued)*

#### (d) Currency risk *(Continued)*

##### (ii) Sensitivity analysis *(Continued)*

Results of the analysis as presented in the above table represent an aggregation of the instantaneous effects on each of the Group entities' profit after tax and equity measured in the respective functional currencies, and then translated into RMB at the exchange rate ruling at the end of the reporting period for presentation purposes.

The sensitivity analysis assumes that the change in foreign exchange rates had been applied to re-measure those financial instruments held by the Group which expose the Group to foreign currency risk at the end of the reporting period, including inter-company payables and receivables within the Group which are denominated in a currency other than the functional currencies.

#### (e) Fair value measurement

##### (i) Financial assets and liabilities measured at fair value

##### **Fair value hierarchy**

The following table presents the fair value of the Group's financial instruments measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, Fair value measurement. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
- Level 3 valuations: Fair value measured using significant unobservable inputs



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 29 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

#### (e) Fair value measurement (Continued)

##### (i) Financial assets and liabilities measured at fair value (Continued)

##### **Fair value hierarchy** (Continued)

A valuation report with analysis of changes in fair value measurement is prepared by the finance team at each interim and annual reporting date, and is reviewed and approved by the head of finance department. Discussion of the valuation process and results with the head of finance department and the directors is held twice a year, to coincide with the reporting dates.

|                                         | As at 31 December 2025 |                    |                    |                  |
|-----------------------------------------|------------------------|--------------------|--------------------|------------------|
|                                         | Level 1<br>RMB'000     | Level 2<br>RMB'000 | Level 3<br>RMB'000 | Total<br>RMB'000 |
| <i>Recurring fair value measurement</i> |                        |                    |                    |                  |
| Assets:                                 |                        |                    |                    |                  |
| — Investment in unlisted funds          | —                      | —                  | 302,112            | 302,112          |
| — Unlisted equity investment            | —                      | —                  | 7,000              | 7,000            |
| Total                                   | —                      | —                  | 309,112            | 309,112          |

|                                         | As at 31 December 2024 |                    |                    |                  |
|-----------------------------------------|------------------------|--------------------|--------------------|------------------|
|                                         | Level 1<br>RMB'000     | Level 2<br>RMB'000 | Level 3<br>RMB'000 | Total<br>RMB'000 |
| <i>Recurring fair value measurement</i> |                        |                    |                    |                  |
| Assets:                                 |                        |                    |                    |                  |
| — Investment in unlisted funds          | —                      | —                  | 151,615            | 151,615          |
| — Unlisted equity investment            | —                      | —                  | 7,000              | 7,000            |
| — Structured bank deposits              | —                      | —                  | 30,000             | 30,000           |
| Total                                   | —                      | —                  | 188,615            | 188,615          |

During the years ended 31 December 2024 and 2025, there were no transfers between Level 1 and Level 2, or transfers into or out of Level 3. The Group's policy is to recognise transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 29 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

#### (e) Fair value measurement (Continued)

##### (i) Financial assets and liabilities measured at fair value (Continued)

###### Information about Level 3 fair value measurements

###### Investment in unlisted funds

The fair value of unlisted units in investment funds have been estimated using market approach. A valuation analysis of changes in fair value of each fund is prepared by the fund managers to the Company at each quarter end. The fund manager used methodology based on relevant comparable data whether possible to quantify the adjustment from cost or latest financing price when adjustment is necessary, or to justify that cost or latest financing price is still a proper approximately of fair value of the underlying investments held by the unlisted funds in determining the net asset value.

###### Unlisted equity investment

The fair value of unlisted equity investment is determined using the recent comparable market transaction price, if available, or other acceptable valuation techniques. As at 31 December 2025, the management determined the fair value of the unlisted equity investment with reference to the latest financing price where adjustment is necessary.

###### Structured bank deposits

The fair value of structured bank deposits is determined by discounting the cashflow associated with the products which is based on the expected rate of return in the product manual. The expected rate of return is not guaranteed and depends on the market price of underlying financial instruments.

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 29 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

#### (e) Fair value measurement (Continued)

##### (i) Financial assets and liabilities measured at fair value (Continued)

##### Information about Level 3 fair value measurements (Continued)

The movements during the year in the balance of these Level 3 fair value measurements was as follows:

| 2025                                                     | Investment<br>in unlisted<br>funds<br>RMB'000 | Unlisted<br>equity<br>investment<br>RMB'000 | Structured<br>deposits<br>RMB'000 | Total<br>RMB'000 |
|----------------------------------------------------------|-----------------------------------------------|---------------------------------------------|-----------------------------------|------------------|
| At 1 January 2025                                        | 151,615                                       | 7,000                                       | 30,000                            | 188,615          |
| Investment in unlisted funds                             | 145,500                                       | –                                           | –                                 | 145,500          |
| Purchase of financial assets measured at FVPL            | –                                             | –                                           | 306,600                           | 306,600          |
| Redemption of financial assets measured at FVPL          | –                                             | –                                           | (336,600)                         | (336,600)        |
| Dividend received from financial assets measured at FVPL | (2,151)                                       | –                                           | –                                 | (2,151)          |
| Net realised and unrealised gains in profit or loss      | 7,148                                         | –                                           | –                                 | 7,148            |
| At 31 December 2025                                      | 302,112                                       | 7,000                                       | –                                 | 309,112          |

| 2024                                                         | Investment<br>in unlisted<br>funds<br>RMB'000 | Unlisted<br>equity<br>investment<br>RMB'000 | Structured<br>deposits<br>RMB'000 | Derivative<br>financial<br>instruments<br>RMB'000 | Total<br>RMB'000 |
|--------------------------------------------------------------|-----------------------------------------------|---------------------------------------------|-----------------------------------|---------------------------------------------------|------------------|
| At 1 January 2024                                            | 168,023                                       | 7,000                                       | –                                 | (491)                                             | 174,532          |
| Investment in unlisted funds                                 | 7,500                                         | –                                           | –                                 | –                                                 | 7,500            |
| Purchase of financial assets measured at FVPL                | –                                             | –                                           | 30,000                            | –                                                 | 30,000           |
| Dividend received from financial assets measured at FVPL     | (15,389)                                      | –                                           | –                                 | –                                                 | (15,389)         |
| Net realised and unrealised (losses)/gains in profit or loss | (8,519)                                       | –                                           | –                                 | 491                                               | (8,028)          |
| At 31 December 2024                                          | 151,615                                       | 7,000                                       | 30,000                            | –                                                 | 188,615          |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 29 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

#### (e) Fair value measurement (Continued)

##### (ii) Fair values of financial assets and liabilities carried at other than fair value

All financial instruments carried at amortised cost were not materially different from their fair values as at 31 December 2025 and 2024.

##### (iii) Information about Level 3 fair value measurements

|                            | Valuation techniques            | Significant unobservable inputs                                   |
|----------------------------|---------------------------------|-------------------------------------------------------------------|
| Unlisted equity investment | Valuation multiples (Note i)    | Changing trend of medium market multiples of comparable companies |
| Unlisted funds             | Net asset value (Note ii)       | Net asset value of underlying investments                         |
| Structured bank deposits   | Discounted cash flow (Note iii) | Expected return rate                                              |

*Note i:* The fair value of certain unlisted equity investments is determined using valuation multiples adjusted for changing trend of medium market multiples of comparable companies. The fair value measurement is positively correlated to the changing trend of medium market multiples of comparable companies. As at 31 December 2025, it is estimated that with all other variables held constant, an increase/decrease in change of medium market multiples of comparable companies by 5% would have increased/decreased the Group's profit for the year by RMB350,000 (2024: RMB350,000).

*Note ii:* The fair value of unlisted units in investment funds is determined referencing net asset value of underlying investments. The fair value measurement is positively correlated to net asset value of underlying investments. As at 31 December 2025, it is estimated that with all other variables held constant, an increase/decrease in net asset value of underlying investments by 5% would have increased/decreased the Group's profit for the year by RMB6,450,000 or RMB8,708,000 (2024: RMB6,551,000).

*Note iii:* The fair value of structured bank deposits is calculated by discounting the expected future cash flows. The fair value measurement is negatively correlated to expected return rate. As at 31 December 2025, the balance of structured deposits was nil (2024: it is estimated that with all other variables held constant, a decrease/increase in fair value of structured deposits by 5% would have increased/decreased the Group's profit for the year by RMB1,175,000).

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 30 COMMITMENTS

#### Capital commitments

Capital commitments outstanding at 31 December 2025 and 2024 not provided for in the financial statements were as follows:

|                                   | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|-----------------------------------|--------------------------------|--------------------------------|
| Contracted for (note)             | 320,968                        | 89,046                         |
| Authorised but not contracted for | –                              | 202,151                        |
| Total                             | 320,968                        | 291,197                        |

*Note:* On 10 October 2025, the Company entered into a subscription agreement with Broncus Holding Corporation ("Broncus"), pursuant to which, Broncus conditionally agreed to issue to the Company, an aggregate of 91,093,613 new shares at a subscription price of HKD3.11 per share, representing a total consideration of HKD283,301,136.43 (RMB255,883,000 equivalents), subject to the terms and conditions set out in the subscription agreement. As at 31 December 2025, no subscription and payment have been made. Detailed information is disclosed in the Company's announcement dated 10 October 2025.

The capital commitments mainly include the unpaid capital commitments to Broncus mentioned above, unlisted funds mentioned in note 21 and the capital expenditures on the construction of Shanghai and Shandong base as well as upgrading of production lines.

### 31 MATERIAL RELATED PARTY TRANSACTIONS

#### (a) Key management personnel remuneration

Remuneration for key management personnel of the Group, including amounts paid to the Company's directors as disclosed in note 8 and certain of the highest paid employees as disclosed in note 9.

|                                         | 2025<br>RMB'000 | 2024<br>RMB'000 |
|-----------------------------------------|-----------------|-----------------|
| Short-term employee benefits and others | 6,411           | 4,561           |
| Share-based payments                    | 5,336           | 2,430           |
| Total                                   | 11,747          | 6,991           |

Total remuneration is included in "Staff costs" (note 6(b)).

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 31 MATERIAL RELATED PARTY TRANSACTIONS (Continued)

#### (b) Related party transactions

During the reporting period, the directors are of the view that the following companies are related parties:

| Name of party                                                                                            | Relationship                                                                              |
|----------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Shanghai Kindly Enterprise Development Group Co., Ltd.*#<br>("KDL") (Chinese name as 上海康德萊企業發展集團股份有限公司)* | Single largest Shareholder of the Company                                                 |
| Guangdong Kindly Medical Device Group Co., Ltd.*#<br>(Chinese name as 廣東康德萊醫療器械集團有限公司)                   | Subsidiary of KDL                                                                         |
| Zhejiang Kindly Medical Devices Co., Ltd.*#<br>(Chinese name as 浙江康德萊醫療器械股份有限公司)                         | Subsidiary of KDL                                                                         |
| Shanghai Kindly Pipe Manufacture Co., Ltd.*#<br>(Chinese name as 上海康德萊制管有限公司)                            | Subsidiary of KDL                                                                         |
| Zhaoqing Kindly Medical Supply Chain Management Co., Ltd.*# (Chinese name as 肇慶康德萊醫療供應鏈有限公司)             | Subsidiary of KDL                                                                         |
| Guangxi Ouwen Medical Technology Group Co., Ltd.*#<br>(Chinese name as 廣西歐文醫療科技集團有限公司)                   | Subsidiary of KDL                                                                         |
| Wenzhou Kindly Technology Co., Ltd.*#<br>(Chinese name as 溫州康德萊科技有限公司)                                   | Subsidiary of KDL                                                                         |
| Shenzhen Yingmai Technology Co., Ltd.*#<br>(Chinese name as 深圳影邁科技有限公司)                                  | Subsidiary of KDL                                                                         |
| Shanghai Kindly Holdings Group Co., Ltd.*^<br>(Chinese name as 上海康德萊控股集團有限公司, "KDL Holding")             | Controlling shareholder of KDL                                                            |
| Zuhai Kindly Medical Industry Investments Co., Ltd.*^<br>(Chinese name as 珠海康德萊醫療產業投資有限公司)               | Subsidiary of KDL Holding                                                                 |
| Jiaxing Ruihao Plastics Technology Co., Ltd.*<br>("Jiaxing Ruihao")<br>(Chinese name as 嘉興瑞豪塑膠科技有限公司)    | Corporate controlled by close family member of a director                                 |
| Shanghai GelBond Medtech Co., Ltd.* ("Shanghai GelBond")<br>(Chinese name as 上海吉爾邦醫學科技有限公司)              | Associate                                                                                 |
| Huaige Health                                                                                            | General partner of Ningbo Huaige Taiyi, which holds 13.28% equity interest in the Company |

# KDL and its subsidiaries/associates (excluding the Group) are herein referred to as "KDL Group".

^ KDL Holding and its subsidiaries/associates (excluding KDL Group and the Group) are herein referred to as "KDL Holding Group".

\* English translation is for identification purpose only.



## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 31 MATERIAL RELATED PARTY TRANSACTIONS (Continued)

#### (b) Related party transactions (Continued)

During the reporting period, the Group entered into the following material related party transactions:

|                                      | 2025<br>RMB'000 | 2024<br>RMB'000 |
|--------------------------------------|-----------------|-----------------|
| Sales of goods to KDL Group          | 12,728          | 18,213          |
| Purchase of materials from KDL Group | 1,368           | 1,098           |
| Loan to Shanghai GelBond             | 2,500           | —               |

#### (c) Related party balances

The outstanding balances arising from the above transactions as at the end of the reporting period are as follows:

|                                         | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|-----------------------------------------|--------------------------------|--------------------------------|
| <b>Amounts due from related parties</b> |                                |                                |
| <b>Trade related (note):</b>            |                                |                                |
| KDL Group                               | 1,943                          | 906                            |
| KDL Holding Group                       | 82                             | 14                             |
| Shanghai GelBond                        | 29                             | —                              |
| <b>Total</b>                            | <b>2,054</b>                   | <b>920</b>                     |
| <b>Non-trade related:</b>               |                                |                                |
| Shanghai GelBond                        | 2,529                          | —                              |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 31 MATERIAL RELATED PARTY TRANSACTIONS (Continued)

#### (c) Related party balances (Continued)

|                                                                          | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|--------------------------------------------------------------------------|--------------------------------|--------------------------------|
| <b>Amounts due to related parties</b>                                    |                                |                                |
| <b>Trade related:</b>                                                    |                                |                                |
| KDL Group                                                                | 82                             | 60                             |
| Jiaying Ruihao                                                           | 30                             | 26                             |
|                                                                          | <b>112</b>                     | <b>86</b>                      |
| <b>Financial assets at FVPL</b>                                          |                                |                                |
| Unlisted units in investment funds managed by Huaige Health<br>(note 21) | <b>169,158</b>                 | 133,533                        |

Note: The trade-related outstanding balances with related parties are unsecured, non-interest bearing and are repayable on demand.

#### (d) Applicability of the Listing Rules relating to connected transactions

The related party transactions in respect of (i) sales of goods to KDL Group, (ii) purchase of raw materials from KDL Group and (iii) investment in unlisted funds managed by Huaige Health as disclosed in note 31(b) and note 21 above constitute connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules. The disclosures required by Chapter 14A of the Listing Rules are provided in the Report of The Directors under heading "Connected Transactions". However, those transaction of above (ii) is exempt from the disclosure requirements of continuing connected transactions in Chapter 14A of the Listing Rules as it is below the de minimis threshold under Rule 14A.76(1).

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 32 COMPANY — LEVEL STATEMENT OF FINANCIAL POSITION

|                                              | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|----------------------------------------------|--------------------------------|--------------------------------|
| <b>Non-current assets</b>                    |                                |                                |
| Property, plant and equipment                | 476,998                        | 508,652                        |
| Right-of-use assets                          | 83,890                         | 87,303                         |
| Intangible assets                            | 23,933                         | 22,895                         |
| Other non-current assets                     | 23,009                         | 43,385                         |
| Deferred tax assets                          | 5,740                          | 3,963                          |
| Interests in subsidiaries                    | 1,048,296                      | 585,913                        |
| Interests in an associate                    | —                              | 585                            |
| Financial assets measured at FVPL            | 309,112                        | 158,615                        |
|                                              | <b>1,970,978</b>               | <b>1,411,311</b>               |
| <b>Current assets</b>                        |                                |                                |
| Inventories                                  | 63,431                         | 69,350                         |
| Trade and other receivables                  | 636,305                        | 486,543                        |
| Other current assets                         | 14,107                         | 10,625                         |
| Financial assets measured at FVPL            | —                              | 20,000                         |
| Cash and cash equivalents                    | 329,782                        | 309,048                        |
|                                              | <b>1,043,625</b>               | <b>895,566</b>                 |
| <b>Current liabilities</b>                   |                                |                                |
| Trade and other payables                     | 166,626                        | 132,028                        |
| Contract liabilities                         | 8,857                          | 7,847                          |
| Loans and borrowings                         | 500,417                        | 227,261                        |
| Lease liabilities                            | 2,914                          | 900                            |
| Deferred income                              | 3,545                          | 2,290                          |
| Current taxation                             | 17,304                         | 23,856                         |
|                                              | <b>699,663</b>                 | <b>394,182</b>                 |
| <b>Net current assets</b>                    | <b>343,962</b>                 | <b>501,384</b>                 |
| <b>Total assets less current liabilities</b> | <b>2,314,940</b>               | <b>1,912,695</b>               |

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 32 COMPANY — LEVEL STATEMENT OF FINANCIAL POSITION (Continued)

|                                |      | 31 December<br>2025<br>RMB'000 | 31 December<br>2024<br>RMB'000 |
|--------------------------------|------|--------------------------------|--------------------------------|
|                                | Note |                                |                                |
| <b>Non-current liabilities</b> |      |                                |                                |
| Loans and borrowings           |      | 171,339                        | —                              |
| Lease liabilities              |      | 12,736                         | 15,524                         |
| Deferred income                |      | 30,177                         | 20,955                         |
|                                |      | 214,252                        | 36,479                         |
| <b>NET ASSETS</b>              |      | <b>2,100,688</b>               | <b>1,876,216</b>               |
| <b>CAPITAL AND RESERVES</b>    |      |                                |                                |
| Share capital                  | 28   | 176,000                        | 176,000                        |
| Reserves                       | 28   | 1,924,688                      | 1,700,216                      |
| <b>TOTAL EQUITY</b>            |      | <b>2,100,688</b>               | <b>1,876,216</b>               |

Approved and authorised for issue by the board of directors on 27 March 2026.

LIANG DONG KE

Director

LIN SEN

Director

(Company Stamp)

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### 33 NON-ADJUSTING EVENTS AFTER THE REPORTING PERIOD

On 14 January 2026, the Company entered into a placing agreement with China International Capital Corporation Hong Kong Securities Limited and China Industrial Securities International Capital Limited ("Joint Placing Agents"), pursuant to which the Company has conditionally agreed to allot and issue and the Joint Placing Agents has conditionally agreed to procure any independent investors ("Placees") to purchase 35,200,000 new H shares at a price of HKD26.0 per share ("Placing"). On 22 January 2026, all the conditions set out in the placing agreement have been fulfilled and the Placing was completed. A total of 35,200,000 new H shares have been successfully placed to no less than six Placees at a price of HKD26.0, the gross proceeds and net proceeds (after deducting the Placing commission and other relevant costs and expenses of the Placing) are approximately HKD915.20 million and HKD884.31 million, respectively. Detailed information is disclosed in the Company's announcements dated 14 January 2026 and 22 January 2026.

### 34 IMMEDIATE AND ULTIMATE CONTROLLING COMPANY

As at 31 December 2025 and 2024, the Company does not have immediate and ultimate controlling companies.

### 35 POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE YEAR ENDED 31 DECEMBER 2025

Up to the date of issue of these financial statements, the HKICPA has issued a number of new or amended standards, which are not yet effective for the year ended 31 December 2025 and which have not been adopted in these financial statements. These developments include the following which may be relevant to the Group.

|                                                                                                                                                                                               | Effective for<br>accounting periods<br>beginning on or after |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|
| Amendments to HKFRS 9, <i>Financial instruments</i> and HKFRS 7, <i>Financial instruments: disclosures</i> — <i>Contracts referencing nature dependent electricity</i>                        | 1 January 2026                                               |
| Amendments to HKFRS 9, <i>Financial instruments</i> and HKFRS 7, <i>Financial instruments: disclosures</i> — <i>Amendments to the classification and measurement of financial instruments</i> | 1 January 2026                                               |
| Annual improvements to HKFRSS — Volume 11                                                                                                                                                     | 1 January 2026                                               |
| HKFRS 18, <i>Presentation and disclosure in financial statements</i>                                                                                                                          | 1 January 2027                                               |
| HKFRS 19, <i>Subsidiaries without public accountability: disclosures</i>                                                                                                                      | 1 January 2027                                               |

The Group is in the process of making an assessment of what the impact of these amendments, new standards and interpretations is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements except for the following:

## NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Renminbi Yuan unless otherwise indicated)

### **35 POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE YEAR ENDED 31 DECEMBER 2025** *(Continued)*

#### **HKFRS 18, *Presentation and disclosure in financial statements***

HKFRS 18 will replace HKAS 1 Presentation of financial statements and aims to improve the transparency and comparability of information about an entity's financial statements. HKFRS 18 is effective for annual reporting periods beginning on or after 1 January 2027 and is to be applied retrospectively.

Among other changes, under HKFRS 18, entities are required to classify all income and expenses into five categories in the statement of profit or loss, namely the operating, investing, financing, discontinued operations and income tax categories. Entities are also required to provide specific disclosures about management-defined performance measures in a single note in the financial statements.

The Group does not plan to early adopt HKFRS 18 and is still in the process of assessing the impact of the adoption.



## DEFINITIONS

|                                                      |                                                                                                                                                                                                                                 |
|------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| "2023 Share Incentive Scheme"                        | the 2023 employee share incentive scheme of the Company approved by the Shareholders on 19 December 2023                                                                                                                        |
| "Articles"                                           | the articles of association of the Company, as amended, modified or supplemented from time to time                                                                                                                              |
| "Award Shares"                                       | the 5,000,000 new Domestic Shares allotted to Dr. Liang Dongke and the Share Incentive Platforms                                                                                                                                |
| "AGM"                                                | the annual general meeting of the Company to be convened and held on Thursday, 28 May 2026                                                                                                                                      |
| "Audit Committee"                                    | the audit committee of the Board                                                                                                                                                                                                |
| "Board"                                              | the board of Directors of the Company                                                                                                                                                                                           |
| "CG Code"                                            | the Corporate Governance Code contained in Appendix C1 to the Listing Rules                                                                                                                                                     |
| "Company"                                            | Shanghai INT Medical Instruments Co., Ltd.* (上海瑛泰醫療器械股份有限公司), a joint stock company incorporated in the PRC with limited liability, the H Shares of which are listed on the Stock Exchange (Stock code: 1501)                   |
| "Director(s)"                                        | the director(s) of the Company                                                                                                                                                                                                  |
| "Domestic Share(s)"                                  | ordinary share(s) in the share capital of the Company, with a nominal value of RMB1.00 each, which are subscribed for and paid up in RMB and are unlisted Shares which are currently not listed or traded on any stock exchange |
| "Group" or "we" or "our"                             | the Company and its subsidiaries                                                                                                                                                                                                |
| "H Share(s)"                                         | ordinary share(s) in the ordinary share capital of the Company, with a nominal value of RMB1.00 each, listed on the Main Board of the Hong Kong Stock Exchange                                                                  |
| "H Share Award and Trust Scheme" or "H Share Scheme" | the H Share Award and Trust Scheme approved by the Shareholders on 16 May 2022                                                                                                                                                  |
| "H Share Scheme Rules"                               | the rules governing the operation of the H Share Scheme as well as the implementation procedure (as amended from time to time)                                                                                                  |
| "HK\$" or "Hong Kong dollars"                        | Hong Kong dollars, the lawful currency of Hong Kong                                                                                                                                                                             |
| "Hong Kong"                                          | the Hong Kong Special Administrative Region of the PRC                                                                                                                                                                          |

## DEFINITIONS

|                                |                                                                                                                                                                                                                                                                                                            |
|--------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| "Independent Third Party(ies)" | any entity or person who is not a connected person of the Company within the meaning ascribed thereto under the Listing Rules                                                                                                                                                                              |
| "Listing Rules"                | the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, as amended, supplemented or otherwise modified from time to time                                                                                                                                                 |
| "Model Code"                   | Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules                                                                                                                                                                                       |
| "Ningbo Int"                   | Ningbo Int Investment Partnership (Limited Partnership)* (寧波瑛泰投資合夥企業 (有限合夥)), a limited partnership established in the PRC on 29 November 2018 as a limited liability partnership, being an employee share incentive platform and a Shareholder of the Company                                             |
| "Nomination Committee"         | the nomination committee of the Board                                                                                                                                                                                                                                                                      |
| "PRC" or "China"               | the People's Republic of China                                                                                                                                                                                                                                                                             |
| "Prospectus"                   | the prospectus of the Company dated 28 October 2019                                                                                                                                                                                                                                                        |
| "Reporting Period"             | the year ended 31 December 2025                                                                                                                                                                                                                                                                            |
| "Remuneration Committee"       | the remuneration committee of the Board                                                                                                                                                                                                                                                                    |
| "RMB"                          | the lawful currency of the PRC                                                                                                                                                                                                                                                                             |
| "SFO"                          | the Securities and Futures Ordinance (Chapter 571 of the laws of Hong Kong), as amended, supplemented or otherwise modified from time to time                                                                                                                                                              |
| "Share(s)"                     | share(s) in the share capital of the Company, with a nominal value of RMB1.00 each, including the Domestic Share(s) and the H Share(s)                                                                                                                                                                     |
| "Shareholder(s)"               | the holder(s) of share(s) of the Company                                                                                                                                                                                                                                                                   |
| "Share Incentive Platforms"    | Jingning Int Chuangyuan Enterprise Management Partnership (Limited Partnership)* (景寧瑛泰創源企業管理合夥企業 (有限合夥)) and Jingning Int Chuangqi Enterprise Management Partnership (Limited Partnership)* (景寧瑛泰創啟企業管理合夥企業 (有限合夥)), limited partnerships established in the PRC whose general partner is Dr. Liang Dongke |
| "Share Incentive Scheme"       | the share incentive scheme approved by the Shareholders on 17 December 2020 and the amendments to the Share Incentive Scheme approved by the Shareholders on 17 May 2021                                                                                                                                   |

## DEFINITIONS

|                              |                                                                                                    |
|------------------------------|----------------------------------------------------------------------------------------------------|
| "Stock Exchange"             | The Stock Exchange of Hong Kong Limited                                                            |
| "subsidiary(ies)"            | has the meaning ascribed thereto in the Companies Ordinance (Chapter 622 of the laws of Hong Kong) |
| "Substantial Shareholder(s)" | has the meaning ascribed thereto in the Listing Rules                                              |
| "Supervisor(s)"              | the supervisor(s) of the Company                                                                   |
| "Supervisory Committee"      | the supervisory committee of the Company                                                           |