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安徽海螺水泥股份有限公司

ANHUI CONCH CEMENT COMPANY LIMITED

(a joint stock limited company incorporated in the People's Republic of China)

(Stock Code: 00914)

NOTICE OF 2025 ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 2025 annual general meeting (the "**AGM**") of Anhui Conch Cement Company Limited (the "**Company**", together with its subsidiaries, collectively, the "**Group**") will be held at No. 39 Wenhua Road, Wuhu City, Anhui, the People's Republic of China (the "**PRC**"), at 2:30 p.m. on Thursday, 28 May 2026, by way of a physical meeting.

The AGM is to be held for considering and, if thought fit, transacting the following businesses:

AS ORDINARY RESOLUTIONS

1. To consider and approve the report of the board (the "**Board**") of directors (the "**Director(s)**") of the Company for the year ended 31 December 2025 (contained in the Company's annual report for the year ended 31 December 2025 ("**2025 Annual Report**")).

2. To consider and approve the Company's final profit appropriation proposal for 2025 (details of which are set out in the sub-section headed "(2) Profit Appropriation Policy and its Implementation" of the "Report of the Directors" contained in the 2025 Annual Report and on pages 5 to 6 of the circular of the Company dated 23 April 2026 ("**Circular"**) of which this notice forms part).

3. To consider and approve the Company's interim profit appropriation proposal for 2026 ("**Interim Profit Appropriation Proposal for 2026**") (details of which are set out on page 7 of the Circular) and to authorise the Board to formulate and implement the specific interim profit appropriation proposal within the scope of the Interim Profit Appropriation Proposal for 2026, and such authorisation shall commence from the date of approval of this resolution and shall end on the date of the convention of the annual general meeting for 2026.

4. To consider and approve the re-appointment of Ernst & Young Hua Ming LLP and Ernst & Young as the PRC (financial) and international (financial) auditors of the Company for the financial year ending 31 December 2026 ("**FY2026**") respectively, the re-appointment of Ernst & Young Hua Ming LLP as the internal control auditor of the Company for FY2026, and the determination of audit fees of the Company for FY2026 of RMB5.25 million.

5. To consider and approve the provision of guarantee by the Group in respect of the bank loans of 22 subsidiaries and joint venture company (please refer to Appendix I to the Circular).

6. To consider and approve the payment of allowances to the independent non-executive Directors (the "**Independent Directors**") for the financial year ended 31 December 2025 ("**FY2025**") and FY2026.

7. To consider and approve the remuneration arrangement of the non-Independent Directors for FY2025 and FY2026.

8. To consider and approve the formulation of the Management System for the Remuneration of Directors and Senior Management Members of the Company (please refer to Appendix II to the Circular).

9. To consider and approve the formulation of the Rules for the Implementation of the Cumulative Voting System of the Company (please refer to Appendix III to the Circular).

AS SPECIAL RESOLUTIONS

10. To consider and approve the change of the use of and cancellation of a total number of 22,242,535 repurchased A shares of the Company.

11. To consider and approve the amendments to the articles of association of the Company ("**Articles**") (please refer to Appendix IV to the Circular).

12. To consider and approve the following resolution for authorising the Board to allot and issue overseas-listed foreign shares of the Company ("**H Shares**"):

    (a) THAT subject to the limitations under paragraphs (c) and (d) below and in accordance with the requirements of the Rules Governing the Listing of Securities (the "**HKSE Listing Rules**") on The Stock Exchange of Hong Kong Limited ("**HK Stock Exchange**"), the Company Law of the PRC (the "**Company Law**"), and other applicable laws and regulations (in each case, as amended from time to time), an unconditional general mandate be and is hereby granted to the Board to exercise once or in multiple times during the Relevant Period (as defined below in this resolution) all the powers of the

Company to allot and issue H Shares ("**New Shares**") on such terms and conditions as the Board may determine and that, in the exercise of their powers to allot and issue shares, the authority of the Board shall include (without limitation):

(i) the determination of the class and number of New Shares to be allotted;

(ii) the determination of the issue price of the New Shares;

(iii) the determination of the opening and closing dates of the issue of New Shares;

(iv) the determination of the class and number of New Shares (if any) to be issued to the existing shareholders;

(v) to make or grant offers, agreements and options which might require the exercise of such powers; and

(vi) in making an offer or to issue shares to the shareholders of the Company, excluding shareholders who are residents outside the PRC or the Hong Kong Special Administrative Region ("**Hong Kong**") on account of prohibitions or requirements under overseas laws or regulations or for some other reasons which the Board considers expedient;

(b) in exercising the powers granted under paragraph (a) above, the Board is authorised during the Relevant Period to make or grant offers, agreements and options which might require the shares relating to the exercise of the authority thereunder being allotted and issued after the expiry of the Relevant Period;

(c) the aggregate amount of the H Shares to be allotted or conditionally or unconditionally agreed to be allotted (whether pursuant to the exercise of options or otherwise) by the Board pursuant to the authority granted under paragraph (a) above (excluding any H Shares which may be allotted upon the conversion of the capital reserve into capital in accordance with the Company Law and/or the Articles) shall not exceed 10 per cent (10%) of the aggregate number of H Shares of the Company in issue (excluding treasury shares, if any) as at the date of passing of this resolution;

(d) the Board in exercising the powers granted under paragraph (a) above shall (i) comply with the Company Law, other applicable laws and regulations, and the HKSE Listing Rules (in each case, as amended from time to time) and (ii) be subject to the approvals of China Securities Regulatory Commission ("**CSRC**") and relevant authorities of the PRC;

(e) for the purposes of this Resolution, "**Relevant Period**" means the period from the date of the passing of this resolution until whichever is the earliest of:

(i) the conclusion of the next annual general meeting of the Company;

(ii) the date on which the powers granted by this resolution are revoked or varied by a special resolution of the Company passed in general meeting; or

(iii) the date falling 12 months from the date of passing of this resolution;

(f) the Board shall, subject to the approvals of the relevant authorities and the exercise of the powers granted under paragraph (a) above in accordance with the Company Law and other applicable laws and regulations, increase the Company's registered capital to such amount as shall equal the aggregate nominal amounts of the relevant number of shares allotted and issued upon the exercise of the powers granted under paragraph (a) above, provided that the registered capital of the Company shall not exceed 110 per cent (110%) of the amount of registered capital (excluding such portion of registered capital represented by treasury shares, if any) of the Company as at the date of passing of this resolution; and

(g) subject to the Listing Committee of the HK Stock Exchange granting listing of, and permission to deal in, the H Shares in the Company's share capital proposed to be issued by the Company and to the approval of CSRC for the issue of shares, the Board be and it is hereby authorised to amend, as it may deem appropriate and necessary, the Articles to reflect the change in the share capital structure of the Company in the event of an exercise of the powers granted under paragraph (a) above to allot and issue New Shares.

(The purpose of resolution no.12 is to grant a general mandate by shareholders of the Company at the AGM to the Board to allot and issue new H shares, subject to compliance of the applicable laws, regulations and rules.)

13. To consider and approve the following resolution for authorising the Board to repurchase H Shares in issue (please refer to the explanatory statement on the proposed repurchase mandate sought to be granted under this resolution in Appendix V to the Circular):

(a) THAT subject to the limitations under paragraphs (b) and (c) below and in accordance with the requirements of the HKSE Listing Rules, the Company Law, the Articles, and other applicable laws and regulations (in each case, as amended from time to time), an unconditional general mandate be and is hereby granted to the Board to exercise once or in multiple times during the Relevant Period (as defined below in this resolution) all the powers of the Company to repurchase H Shares on such terms and conditions as the Board may determine;

(b) in exercising the powers granted under paragraph (a) above, the number of H Shares the Board is authorised to repurchase on the HK Stock Exchange or on any other stock exchange recognised by the Securities and Futures Commission of Hong Kong and the HK Stock Exchange during the Relevant Period shall not exceed 10 per cent (10%) of the aggregate number of H Shares in issue (excluding treasury shares, if any) as at the date of passing of this resolution;

(c) the Board in exercising the powers granted under paragraph (a) above shall (i) comply with the Company Law, other applicable laws and regulations, and the HKSE Listing Rules (in each case, as amended from time to time) and (ii) be subject to the approvals of CSRC and relevant authorities of the PRC;

(d) for the purposes of this resolution, "**Relevant Period**" means the period from the date of the passing of this resolution until whichever is the earliest of:

(i) the conclusion of the next annual general meeting of the Company;

(ii) the date on which the powers granted by this resolution are revoked or varied by a special resolution of the Company passed in general meeting; or

(iii) the date falling 12 months from the date of passing of this resolution; and

(e) subject to the approvals of all competent regulatory authorities (if applicable) in accordance with laws and regulations in the PRC being obtained by the Company and the compliance with the requirements under the HKSE Listing Rules and other applicable laws and regulations, the Board be and it is hereby authorised to amend, as it may deem appropriate and necessary, the Articles to reflect the change in the share capital structure of the Company in the event of an exercise of the powers granted under paragraph (a) above to repurchase H Shares.

(The purpose of resolution no.13 is to grant a general mandate by shareholders of the Company at the AGM to the Board to repurchase H shares, subject to compliance of the applicable laws, regulations and rules.)

By order of the Board
ANHUI CONCH CEMENT COMPANY LIMITED
Yu Shui
Joint Company Secretary

Wuhu City, Anhui Province, the PRC
23 April 2026

As at the date of this announcement, the Board comprises (i) Mr. Yang Jun, Mr. Zhu Shengli, Mr. Li Qunfeng, Mr. Yu Shui and Mr. Wu Tiejun as executive Directors; (ii) Mr. Qu Wenzhou, Ms. Ho Shuk Yee, Samantha and Ms. Han Xu as independent non-executive Directors; (iii) Mr. Fan Zhan as staff Director.

Notes:

1. Persons entitled to attend the AGM

Holders of H Shares whose names appear on the register of members maintained by Computershare Hong Kong Investor Services Limited on Friday, 22 May 2026 are entitled to attend the AGM after completing the registration procedures for the meeting.

2. Appointment of proxies

(1) Each shareholder who has the right to attend and vote at the AGM is entitled to appoint one or more proxies in writing, whether they are shareholders of the Company or not, to attend and vote on his/her/its behalf at the AGM.

(2) Proxies of the shareholders must be appointed in writing and the appointment must be signed by the shareholder or his/her/its agent who has been duly authorised in writing. If the instrument of the appointment of proxy is signed by an agent of the shareholder, the power of attorney or other authority of the agent must be notarially certified. In order to be valid, the notarially certified copy of such power of attorney or other authority, together with the instrument of the appointment of proxy, shall be deposited at the Company's H share registrar and transfer office in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong not less than 24 hours before the time appointed for holding of the AGM. Completion and return of the proxy form will not preclude you from attending and voting at the AGM or any adjournment hereof should you so wish.

3. Shareholders shall produce their identification documents and supporting documents in respect of the shares of the Company held when attending the AGM. If corporate shareholders appoint authorised representative to attend the AGM, the authorised representative shall produce his/her/its identification documents and a notarised copy of the relevant authorisation instrument signed by the board of directors or other authorised parties of the corporate shareholders or other notarised documents allowed by the Company. Proxies shall produce their identification documents and the proxy form signed by the shareholders or their attorney when attending the AGM.

4. The register of members of H Shares of the Company will be closed from Friday, 22 May 2026 to Thursday, 28 May 2026, both days inclusive. In order to be qualified for attendance at the AGM, transfer documents accompanied by share certificates and other appropriate documents must be lodged with the Company's H share registrar and transfer office – Computershare Hong Kong Investor Services Limited at the address given in Note 2(2), by 4:30 p.m. on Thursday, 21 May 2026.

5. Subject to and upon the approval of the AGM (if so approved), the final dividend for FY2025 is expected to be distributed to the holders of H Shares whose names appear on the register of members of H Shares maintained in Hong Kong on Wednesday, 10 June 2026. The register of members of H Shares of the Company will be closed from Thursday, 4 June 2026 to Wednesday, 10 June 2026, both days inclusive. In order to be qualified for the distribution of the proposed dividend, all transfer documents accompanied by the relevant share certificates and other appropriate documents must be lodged by holders of H Shares with the Company's H share registrar and transfer office – Computershare Hong Kong Investor Services Limited at the address given in Note 2(2), by 4:30 p.m. on Wednesday, 3 June 2026. The record date of the proposed final dividend for holders of A shares of the Company and the relevant information on the distribution of final dividend will be disclosed in a separate announcement to be published in the PRC.

6. The AGM is expected to take half a day. Shareholders or their proxies attending the AGM should bear their own lodging and travelling costs.

7. Contact details of the Company are set out as follows:

Address:	No. 39 Wenhua Road, Wuhu City, Anhui Province, the PRC
Postal code:	241000
Tel:	86-553-8398927/86-553-8398976
Fax:	86-553-8398931

8. Contact details of the Company's H share register and transfer office – Computershare Hong Kong Investor Services Limited are set out as follows:

Address:	Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong
Tel:	852 2862 8555
Fax:	852 2865 0990