SenseTime Group Inc.

商湯集团股份有限公司

(a company controlled through weighted voting rights and incorporated in the Cayman Islands with limited lability)

HKEX: 0020 (HKD Counter) 80020 (RMB Counter)

ANNUAL REPORT

2025

Contents

Corporate Information

BOARD OF DIRECTORS

Executive Directors

Dr. XU Li (徐立) *(Executive Chairman of the Board)*
Dr. WANG Xiaogang (王曉剛)
Dr. LIN Dahua (林達華)
Mr. YANG Fan (楊帆)
Mr. WANG Zheng (王征)

Non-executive Director

Ms. FAN Yuanyuan (范瑗瑗)

Independent non-executive Directors

Prof. XUE Lan (薛瀾)
Mr. LYN Frank Yee Chon (林怡仲)
Mr. CHIU Duncan (邱達根)

AUDIT COMMITTEE

Mr. LYN Frank Yee Chon (林怡仲) *(Chairperson)*
Ms. FAN Yuanyuan (范瑗瑗)
Mr. CHIU Duncan (邱達根)

REMUNERATION COMMITTEE

Mr. LYN Frank Yee Chon (林怡仲) *(Chairperson)*
Dr. XU Li (徐立)
Prof. XUE Lan (薛瀾)

NOMINATION COMMITTEE

Prof. XUE Lan (薛瀾) *(Chairperson)*
Dr. XU Li (徐立)
Ms. FAN Yuanyuan (范瑗瑗)
Mr. LYN Frank Yee Chon (林怡仲)
Mr. CHIU Duncan (邱達根)

CORPORATE GOVERNANCE COMMITTEE

Prof. XUE Lan (薛瀾) *(Chairperson)*
Mr. LYN Frank Yee Chon (林怡仲)
Mr. CHIU Duncan (邱達根)

JOINT COMPANY SECRETARIES

Ms. LIN Jiemin (林潔敏)
Ms. WONG Wai Yee Ella (黃慧兒)

AUTHORIZED REPRESENTATIVES

Mr. WANG Zheng (王征)
Ms. LIN Jiemin (林潔敏)

AUDITOR

PricewaterhouseCoopers
Certified Public Accountants
Registered Public Interest Entity Auditor
22/F, Prince's Building
Central
HKSAR, China

REGISTERED OFFICE

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Shatin
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COMPLIANCE ADVISOR

Haitong International Capital Limited
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HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited
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Wan Chai
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China Merchants Bank
Merchants Bank Tower
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Futian District
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PRC

STOCK CODES

0020 (HKD Counter)
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COMPANY'S WEBSITE

www.sensetime.com

Five-Year Financial Summary

	For the year ended December 31,				
	2021 RMB'000	2022 RMB'000	2023 RMB'000	2024 RMB'000	**2025 RMB'000**
Continuing operations					
Revenue	4,700,263	3,808,510	3,405,842	3,772,101	**5,014,640**
Gross profit	3,277,638	2,542,267	1,500,787	1,619,697	**2,056,424**
Loss before income tax	(17,141,544)	(6,332,812)	(6,504,162)	(4,299,666)	**(1,659,602)**
Income tax credits/(expenses)	(35,506)	239,822	9,492	(6,918)	**(122,400)**
Loss for the year from continuing operations	(17,177,050)	(6,092,990)	(6,494,670)	(4,306,584)	**(1,782,002)**
Losses attributable to:					
Equity holders of the Company	(17,140,086)	(6,044,796)	(6,440,159)	(4,278,383)	**(1,765,929)**
Non-controlling interests	(36,964)	(48,194)	(54,511)	(28,201)	**(16,073)**

	For the year ended December 31,				
	2021 RMB'000	2022 RMB'000	2023 RMB'000	2024 RMB'000	**2025 RMB'000**
Total assets	36,944,319	37,426,993	32,888,024	34,599,511	**38,905,575**
Total liabilities	4,957,235	8,413,133	9,732,551	10,957,806	**11,844,672**
Total equity	31,987,084	29,013,860	23,155,473	23,641,705	**27,060,903**
Non-controlling interests	94,573	43,636	(3,947)	180,931	**341,944**
Equity attributable to equity holders of the Company	31,892,511	28,970,224	23,159,420	23,460,774	**26,718,959**

FINANCIAL HIGHLIGHTS

Our revenue increased to RMB5,014.6 million in 2025 from RMB3,772.1 million in 2024. Our gross profit increased to RMB2,056.4 million in 2025 from RMB1,619.7 million in 2024. Our loss for the year decreased to RMB1,782.0 million in 2025 from RMB4,306.6 million in 2024. Our negative adjusted EBITDA decreased to RMB645.4 million in 2025 from RMB3,117.0 million in 2024, whereas our adjusted net loss decreased to RMB1,956.1 million in 2025 from RMB4,280.5 million in 2024.

Chairman's Statement

BUSINESS REVIEW AND OUTLOOK

Overall Performance

We firmly believe that the native multimodal large models, and in particular cross-modal knowledge fusion, represent a highly efficient path to breaking through the current upper limit of intelligence. SenseTime is committed to developing a new generation of SenseNova multimodal large models under an innovative architecture, with the aim of breaking down barriers between understanding and generation to deeply empower Agentic AI applications. In 2025, through the synergistic "three-in-one" strategy of "computing infrastructure – large model R&D – large model applications", we achieved full resonance and deliverables between fundamental technological innovation and commercial closed-loop.

In terms of original innovation,

- In 2025, SenseTime continuously rolled out industry-leading multimodal large models, a technical roadmap we adhered to for many years. We deeply integrated multimodality with advanced reasoning and Agent capabilities, and pioneered interleaved image-text chain-of-thought, which has propelled our multimodal models to top rankings in authoritative benchmark evaluations repeatedly.

- We recognized that the prevailing multimodal model architectures have obvious limitations in further breaking the upper limit of intelligence. In response, SenseTime unveiled and open-sourced the NEO SenseNova architecture, our next-generation native multimodal architecture, in the fourth quarter of 2025. Evolving beyond the mainstream "encoder-connector-LLM hub" splicing architecture, we achieved the fundamental unification of "left-brain (logical intelligence) + right-brain (spatial intelligence)", equipping it with complex analytical and decision-making capabilities to understand the physical world. NEO also delivers extraordinary learning efficiency, achieving state-of-the-art performance with only one tenth of the data and computing power required by comparable models, redefining efficiency frontiers and marks the arrival of the new era for multimodal "native architecture".

- In the fourth quarter, we released a series of achievements on multimodality. In November, we released and open-sourced the SenseNova-SI Spatial Intelligence Model. In a comprehensive evaluation integrating several internationally authoritative spatial intelligence metrics, the SenseNova-SI-1.3 series demonstrated outstanding performance and ranked first globally among peer models (as of Feb 2026). Its overall performance outperformed Gemini-3-Pro and Cambrican-S across multiple authoritative benchmark tests. It also tops the ranking in HuggingFace in terms of download volume. In December, we jointly released and open-sourced the world model Kairos-SenseNova with ecosystem enterprises, becoming the first open-source embodied native world model to achieve integrated "multimodal understanding – generation – prediction".

- We are expected to launch a new foundational model based on the second-generation NEO architecture in Q2 this year, pioneering the validation of a new "Scaling Law" for unified understanding and generation in native multimodal architecture, with expectations to deliver a further exponential leap in efficiency and cost-effectiveness to broadly empower Agentic AI applications.

In terms of the commercial closed loop,

- Revenue Hits Record High, Maintaining Leadership Scale: For the full year of 2025, the Group's total revenue increased by 32.9% year-on-year, reaching RMB5,014.6 million, being the fastest growth in three years.

- Established the Trend of Consistently Significant Narrowing Losses: Net loss of the Group narrowed by 58.6% year-on-year to RMB1,782.0 million, and adjusted net loss narrowed by 54.3% year-on-year to RMB1,956.1 million, achieving four consecutive half-year periods of EBITDA accelerating loss reduction; EBITDA in the second half of 2025 was RMB376.4 million, turning positive for the first time since listing.

- Enhanced Capital Efficiency, Robust Cash Flow: Trade receivables collection increased by 5.4% year-on-year to RMB4,870.9 million, hitting a record high; cash conversion cycle (CCC) significantly improved from 228 days as at the end of 2024 to 129 days as at the end of 2025; and the Group's operating cash flow achieved a positive net inflow for the first time since its listing in the second half of 2025.

Through organizational restructuring and ecosystem synergy under the "1+X" strategy, we are moving forward with a leaner, more agile posture. Backed by our generational leadership in integrated multimodality and Spatial Intelligence, we are securing pivotal strategic position in the Agent-Native and Physical AI eras.

BUSINESS SEGMENT PERFORMANCE

Generative AI

Large Model R&D: We have established a leading position with cutting-edge technologies in multi-modal large model for our proprietary architecture

In 2025, SenseTime continued to invest in R&D of cutting-edge technologies, comprehensively establishing its leading position in the domestic multimodal large model sector. The SenseNova series of large models continuously raised the ceiling for multimodal reasoning, with the SenseNova-SI Spatial Intelligence Model being the first to break down boundaries between the virtual and the real, ultimately culminating in the release of the new NEO architecture, which fundamentally reshaped the underlying logic of native multimodality. Collectively, these breakthroughs not only redefined model inference efficiency and training paradigms, but also marked SenseTime's entry into a new era in its pursuit of multimodal integration.

1. ***SenseNova Multimodal Large Model Series***

   In April 2025, the SenseNova V6 became China's first native multimodal general-purpose model integrating language and vision, topping both SuperCLUE (language) and OpenCompass (multimodal) benchmarks with one single model.

   SenseNova V6.5 launched in July 2025, achieving early fusion at the encoder level, reducing the visual encoder to 1B parameters and improving cost-performance by three-fold. Meanwhile, it spearheaded commercial-grade interleaved text-image reasoning in China and integrated imagistic thinking into the large model reasoning process. SenseNova V6.5 secured its leading position in China in SuperCLUE Benchmark in December 2025, and achieved the highest score nationwide in visual reasoning, and took the lead in seven sub-tasks including scientific reasoning, logical reasoning and code design.

Building on such foundation, we further launched an agent that combines visual reasoning with deep search, and open-sourced SenseNova-MARS in Jan 2026. It outperformed Gemini-3-Pro and GPT-5.2 in multimodal searching and reasoning benchmarks, becoming the first Agentic VLM model to support deep fusion of dynamic visual reasoning and image/text search. Such achievement represents a leading international level in the field of autonomous intelligent agents and has already begun commercial deployment in city-level application scenarios.

2. ***SenseNova-SI Spatial Intelligence Model Series***

Building on our long-standing expertise in Computer Vision, we systematically built a spatial intelligence framework, which seeks to break down boundaries between the digital world and physical world, empowering application scenarios such as embodied intelligence and autonomous driving. In Nov 2025, we released and open-sourced the SenseNova-SI Spatial Intelligence Model. In a comprehensive evaluation integrating several internationally authoritative spatial intelligence metrics, SenseNova-SI-1.3 demonstrated outstanding performance and ranked first globally among peer models (as of Feb 2026). Its overall performance outperformed Gemini-3-Pro and Cambrican-S across multiple authoritative benchmark tests. It also tops the ranking in HuggingFace in terms of download volume. In December, we jointly released and open-sourced the Kaiwu world model Kairos-SenseNova with ecosystem enterprises, becoming the first open-source embodied native world model to achieve integrated "multimodal understanding – generation – prediction", in the globally recognised Embodied Intelligence Benchmark, Kairos 3.0-4B outperformed all other models across the board. In the A800 GPU Benchmark, thanks to its model capabilities and inference tools, Kairos 3.0-4B achieved an inference speed seventy-two times faster than Cosmos 2.5, setting a new global performance record for embodied world models and fully demonstrating its cutting-edge technical prowess.

3. ***Launched the Integrated Multimodal Model Architecture – NEO***

In December 2025, SenseTime unveiled and open-sourced NEO, an entirely new native multimodal model architecture. As the industry's first commercially-viable native multimodal architecture (Native VLM), NEO evolved beyond the mainstream "encoder-connector-LLM hub" splicing architecture. Designed from first principles, NEO features three core innovations: Native Embedding, Native RoPE, Native Multi-head Attention, to achieve the fusion of textual and visual information at the core level. NEO also delivers extraordinary learning efficiency, it achieves state-of-the-art performance comparable to peer models of similar scale in the industry with only one-tenth the training data and computing power.

We will launch a new model based on the second-generation NEO architecture in the second quarter of 2026, taking the lead in the industry in validating a new "Scaling Law" under the native multimodal architecture that deeply unifies understanding and generation. We expect this model to play a significant role in areas such as full-modality reasoning, perception and generative interactive creation, and spatial intelligence. Leveraging its powerful visual reasoning capabilities, it will significantly enhance the ability of agents to process multimodal information including images, videos, documents and webpages, enabling agents to handle complex scenario tasks more efficiently and deeply empowering agent AI and embodied intelligence applications.

Large Model Applications: Penetrating High-Value Scenarios and Securing Strategic Positions in Vertical Applications

By deeply understanding industry demands and continuously upgrading product capabilities, we have established leadership positions across multiple high-value large-model application segments. Thanks to our outstanding market performance, SenseTime's Little Raccoon, Kapi Camera, and Kapi Accounting have been prominently featured on the "AI Efficiency" and "AI Entertainment/Application" lists of the authoritative tech media QuantumBit's "2025 Flagship AI 100" rankings.

1. ***High-Value Productivity Scenarios***

   We leverage a comprehensive framework combining task complexity and fault tolerance to unlock the closed-loop value of agents across strategic scenarios such as office, education, finance, marketing and content generation:

   - In general office scenarios, SenseTime Raccoon has served over 15 million individual users and thousands of enterprise customers. In 2025, the Raccoon series recorded a seven-fold increase in monthly active users (MAUs), fully validating strong market appeal and acceptance. In product evolution, we have realized processing of million-scale data in seconds and autonomous generation of high-quality, editable PPT documents. Our enterprise-grade data analytics solution delivers 95% analysis accuracy and reduces analysis duration by 90%, greatly improving office efficiency.

   - In the e-commerce marketing sector, we now cover the entire e-commerce workflow. AI is no longer a mere "chat bot", but becomes the "hands" to manage backends and execute tasks, enabling end-to-end autonomous implementation from decision-making to execution. For example, we have formed an in-depth strategic cooperation with SMZDM, helping it improve store operation efficiency by twenty times, live broadcast operation efficiency by six times, traffic placement efficiency by five times, and real-time monitoring efficiency by three times.

   - In content creation, SenseTime launched Seko in 2025, the industry's first full-process short drama creation agent integrating scripting and production. It directly generates and creates single episode up to three minutes long and can continuously generate a hundred episodes. Seko quickly attracted over 300,000 creators and reached 100,000 monthly active users (MAUs) within just a few months from launch. The live-action short drama Wan Xin Ji, powered by Seko, topped the Douyin AI Short Drama Chart upon its release in October 2025, becoming a phenomenal hit.

- In the financial sector, centering on the "Financial Intelligent Decision-Making Platform" as our core delivery vehicle, and through a differentiated model of "standardized products + ecosystem-driven delivery", we have successfully addressed the industry's pain points of heavy reliance on labor and limited scalability, while achieving low-cost monetization by leveraging our domestic adaptation advantages. In the banking sector, we have successfully penetrated client scenarios through the "Frontier Deployment Engineer" (FDE) model, achieving rapid revenue expansion across institutions such as Ping An Bank and Bank of Ningbo. In the insurance sector, we entered the trillion-RMB claims market in 2025, using it as an entry point to advance closed-loop industry exploration across underwriting and pricing, marketing and services, as well as healthcare.

- In empowering intelligent terminals, we leverage the core strengths of the "SenseNova" large model in full-modality interaction, low latency and long memory to drive the deep integration of multimodal large models into various terminal hardware, serving as interaction nodes between AI and the physical world. At the same time, we have enabled "pan-terminal hardware" such as smartphones, AI glasses, in-vehicle interaction systems and embodied intelligence, with customers including Xiaomi, BYD and Transsion.

2. AI-Native Consumer APPs for Young Users

In 2025, SenseTime made progress in exploring a new generation of AI-native consumer applications, for example, the Kapi product series successfully accumulated users reaching the tens of millions scale, validating the explosive growth potential of AI-native applications.

Kapi Camera, the industry's first AI camera assistant built on multimodal large models. As a globally launched original Chinese product, it has topped the free charts on App Stores in multiple countries worldwide. As an AI financial assistant for young people, Kapi Budgeting saw its user base grow rapidly in 2025. Its T+1 retention rate steady at 70% – an industry-leading level – making it a benchmark for the seamless integration of SenseTime's AI technologies into daily life. Both products were selected for the QbitAI 2025 AI 100 Flagship Products List, among which Kapi Camera ranked among Quantum Bit's Top 10 Newly Added Downloaded Apps in the "AI Entertainment & Lifestyle" category.

SenseCore AI Infrastructure: Dual Engines of Capability Building and Scenario-based Deployment Forge a Solid Foundation for AI Productivity

As the solid foundation of our "Infrastructure – Model – Application" three-in-one strategy, SenseCore achieved a profound transition from technological strengths to an industrial closed loop in 2025. Through in-depth coordination between underlying computing power and algorithm R&D, it supported nearly one million model R&D tasks throughout the year. In the China Full-Stack AI Cloud Service Market Report H1 2025 released by Frost & Sullivan and LeadLeo Research Institute, SenseCore ranked among the top 4 in China's full-stack AI cloud service market and ranked first among native AI cloud vendors, continuing to lead the native AI cloud vendor sector.

1. ***Advancing Infrastructure Capability to Upgrade the Computing Power Foundation from "Available" to "Effective"***

SenseCore has unlocked the full chain from underlying hardware to top-level applications and from software stacks to model adaptation, accelerating the formation of a positive cycle in the AI industry:

- **In-depth hardware-software co-optimization for differentiated advantages:** In capability building, the core strength of SenseCore lies in its high-level optimization for hardware and software for large model R&D. The in-depth linkage of "computing power, model and application" forms our most robust technological moat. While enabling continuous breakthroughs and generational leadership in model development, it provides performance assurances and efficiency for upper-layer applications. Taking the LightX2V World Model Inference System as an example, leveraging cutting-edge technologies including step distillation and extreme quantization, we took the lead in realizing real-time video generation for physical world simulation. Amid chip process constraints, we also outperformed overseas top chips on domestic hardware. With its exceptional computing efficiency, the system has been officially recommended by various leading developers such as Alibaba and Tencent. Its open-source model has been downloaded over ten million times on HuggingFace, consistently ranking among the top ten globally (on par with OpenAI gpt-oss).

- **Domestic ecosystem collaboration and model closed loop:** We partnered with over a dozen of chip suppliers including Huawei Ascend, Hygon and Cambricon to launch the "SenseCore Computing Power Mall", enabling flexible combination and allocation of diverse computing resources, platform tools and industry model services. SenseCore took the lead in completing full adaptation to the Ascend 384 super-node, possessing end-to-end delivery capabilities from liquid-cooled clusters to AI platforms. Kaiwu Kairos-SenseNova, a landmark domestic world model, has realized full-process training on domestic computing clusters, becoming the first world model to generate dynamic scenes in real time on the domestic chip ecosystem.

- **Global export of expertise:** SenseCore has translated its leading domestic intelligent computing expertise into global competitiveness by launching China's first overseas domestic computing cluster in Saudi Arabia. By exporting our highly adaptable software stack, this project has validated our exceptional delivery capabilities in heterogeneous environments and the commercial potential of our asset-light global expansion model.

Since 2025, SenseCore has secured multiple authoritative certifications in safety and compliance, platform capabilities and computing performance, further consolidating its industry-leading position. In February 2026, its native AI cloud platform was awarded the "Excellent Level" certification in the Software Supply Chain Security Capability

Assessment by the Ministry of Industry and Information Technology (MIIT), becoming one of the first enterprises nationwide to receive this honor. In January 2026, in the authoritative test of "Computing-Model-Application Integration – Computing Platform Service Capability" jointly conducted by the China Academy of Information and Communications Technology (CAICT) and China Telecommunication Technology Labs (CTTL), the platform received the industry's first "5A Excellence Level" certification. In the 2025 China Large Model Inference Computing Power Market Analysis Report released by IDC in August 2025, SenseCore achieved full marks in all core dimensions, including "performance optimization", "cloud-on-premise integration" and "large model training and inference".

2. ***Scenario-based Solutions Bridge the "Last Mile" of AI Commercialization***

   Leveraging our end-to-end capabilities in "computing power – platform – solutions – services", we have built a strong industrial cluster advantage in key sectors such as cutting-edge industrial R&D, AI4S (AI for Science), internet, interactive video content generation, embodied intelligence, smart hardware, and industrial intelligence, as part of our implementation of the national "AI+" initiative. SenseCore has become a core partner for numerous leading domestic research institutions, internet technology giants, top-tier Pan-entertainment companies, embodied intelligence robotics firms, and first-tier large-model unicorns.

3. ***Significantly Reducing Energy Consumption Costs by Pioneering the "Computing Power Synergy Large Model × Energy Dispatch Engine"***

   As of the release of this result announcement, the total operational computing scale of SenseCore has reached 40,400 PetaFLOPS (FP16). While pursuing ultimate computing efficiency, we actively respond to the national call for "computing-power synergy". With the support of CATL, we have developed the world's first AI intelligent system to achieve full-chain integration of "computing power management – IDC operation – energy storage systems". By leveraging large models to analyze computing task data, the system can accurately predict power load and dynamically generate the optimal energy dispatch strategy. We estimate that the system will deliver a 7% reduction in electricity costs and cut carbon dioxide emissions by over 4,000 tonnes. This practice not only sets a technological benchmark for green computing in the industry, but also provides a replicable and verifiable SenseTime solution for low-carbon operation of large-scale intelligent computing centers.

Computer Vision

After years of strategic business optimization, the Group's Computer Vision has successfully broken through the boundaries of traditional "perceptual intelligence" and been fully upgraded into a spatial intelligence and visual decision-making hub – powered by multimodal large models as its core engine – that deeply understands and reshapes interactions with the physical world. This marks that SenseTime Computer Vision business is moving from the technology investment phase into a period of large-scale commercial returns, becoming a solid pillar driving the Group's revenue growth and cash flow improvement.

- **Global leadership:** SenseTime has ranked first in China's computer vision market share for 9 consecutive years. Recognized for its strong global footprint, the Company was named a "Flagship Brand" in the 2025 Forbes China Go-International Series Selection. Customers from Southeast Asia, Northeast Asia and Middle East continued to repurchase our products and services, while new customers from South America and Europe started to pay more attention to our products, validating the strong influence of our brand and the adaptability of our products across various markets.

- **Upgrade of SenseFoundry Platform:** Building on more than a decade of expertise and technical heritage, the Computer Vision business has unlocked its second growth curve by redefining its SenseFoundry Platform. We have established a new multimodal algorithm production system centered on "integrating general and specialty capabilities, and unifying skills training and multimodal large model". With multimodal large model agents as the core, it integrates inference scheduling with on-site model training. This system uses large models to understand complex long-tail scenarios and perform progressive reasoning, while small models execute specific tasks efficiently. It fundamentally solves the classic trade-off in traditional AI deployment between computing cost and accuracy. The share of projects adopting multimodal and agent capabilities jumped from nearly 0% in 2024 to around 60% in 2025.

X Businesses

In 2025, the Group firmly implemented its "1+X" strategy. Through strategic restructuring of vertical businesses and market-oriented incentive mechanisms, we successfully unlocked asset value and operational vitality of our ecosystem enterprises. We have established a highly efficient collaborative system in which the "mothership (Group)" provides the foundational platform, while the sub-vessels (ecosystem) compete in targeted sectors, realizing a strategic shift from standalone business growth to multiplied ecosystem value.

- **Continuous expansion and diversification of the innovation ecosystem:** Backed by the Group's foundational enablement in large models and spatial intelligence, we have built one of China's most dynamic AI ecosystem matrices, forming a complete closed loop covering upstream core components to downstream vertical applications, including: intelligent driving with cutting-edge world model capabilities and mass-production delivery, high-performance inference GPUs, edge AI chips empowering universal intelligent connectivity, a pioneer in the new category of home AI robots, smart healthcare and smart retail focused on industrial digital transformation, and ACE Robotics representing frontier breakthroughs in embodied intelligence. This diversified portfolio allows SenseTime to fully capture growth potential across all sectors where AI penetrates physical spaces and deeply integrates with the real economy.

- **Market-oriented financing validates the growth resilience of "sub-vessels":** Ecosystem enterprises incubated by the Group have achieved smooth progress in private market financing, gaining strong recognition from external investors, including internet industry leaders, top-tier venture capital firms and industrial funds. Leveraging the computing infrastructure and foundational models provided by the Group, these ecosystem entities have drastically shortened the cycle from technology R&D to large-scale commercial deployment.

STRATEGIC OUTLOOK

Looking ahead to 2026, the global AI industry will enter its critical stage of development and competition. Rising intelligence density and extreme optimization of unit intelligence costs will further drive an exponential boom in generative AI. SenseTime is fully prepared to prove its strength in this decisive moment with an even more focused business portfolio and a leaner organizational structure.

1. Continued commitment to the native multimodal path to define new heights of intelligence: We will continue to deepen our native multimodal architecture and establish our global leadership in integrated native multimodal large models and spatial intelligence, breaking through limits of artificial intelligence via more efficient pathways, thereby empowering AI systems to their full potential.

2. Capturing the wave of industrial intelligent upgrade in the Agent-native era leveraging our native multimodal capabilities: We firmly believe in the trend of AI evolving from a "productivity tool" to "productivity" itself and will deepen our presence in vertical sectors with a high penetration rate of intelligent agents, including general office, education and marketing. Meanwhile, we will further explore differentiated experiences for a new generation of AI-native applications, achieving explosive growth in both user scale and commercial value.

3. Extreme optimization of unit intelligence costs and full promotion of domestic substitution: Building on the synergistic advantage of the three-in-one "computing power – model – application" strategy, we will continue to reduce inference costs for large models, aiming to make exceptional cost-effectiveness our most solid competitive barrier.

4. Computer Vision: We will consolidate our "profit formula" of CV2.0, and drive large-scale business expansion. At the same time, we will maintain dual engines at home and abroad, and establish the "SenseTime Solution" as a global benchmark for the smart industry.

5. Continuously unlocking ecosystem value from the "1+X" strategy: We will further refine the "mothership + sub-vessels" cluster collaboration model, keep empowering ecosystem entities through synergy, and capture value-added dividends from the intelligent transformation boom across vertical industries.

ENVIRONMENT, SOCIAL, AND GOVERNANCE

In 2025, amid the rapid evolution of artificial intelligence, SenseTime Group placed sustainable development and responsible innovation at its core. We systematically addressed the challenges brought by large models in terms of safety, environmental protection and social-economic impact, committing to building a trustworthy, green and inclusive technological future. Recognized for its outstanding ESG practices, SenseTime was named the sole representative enterprise from the AI industry on the "2024-2025 Forbes China Sustainable Innovation and Development Enterprises" list.

Environmental Protection

In response to the computing power and energy consumption challenges arising from large model development, we drove green transformation through technological innovation. During the year, we became one of the first companies in China to achieve an industrial-level closed loop spanning from "computing power scheduling" to "energy storage and power conservation". The Computing-Power Synergy Platform deployed at the SenseTime Lingang AIDC deeply integrates energy large models with our partners' energy storage technologies, improving the energy efficiency of AI infrastructure. The proportion of renewable energy in use has increased to 5.7%, successfully validating a feasible pathway for the coordination of high-performance computing and sustainable development. In addition, we applied AI technologies to broader environmental fields such as biodiversity monitoring, and continued to leverage technology to protect natural ecosystems in the Red Sea region of the Middle East.

Large Model Technology and Social Development

SenseTime advances the research and application of technology guided by the belief that "technology should help people jointly accomplish goals beyond individual capacity, rather than merely replacing human roles". We firmly believe that only when technology embodies humanity can innovation truly deliver public welfare. To this end, we have systematically provided public-benefit and standardized training on AI tools across society, supported the open sharing of high-quality educational resources, and launched targeted training programs for different groups. These efforts help workers acquire AI skills and promote the diversified development of employment patterns. Meanwhile, we integrate safety and trustworthiness into the entire process of technology R&D and application, establishing an ethical review mechanism covering the full lifecycle of models. We continue to build a more friendly and accessible environment, helping the elderly, teenagers and other groups better access and use artificial intelligence, so that the care of technology reaches every corner of society.

Technology Inclusion and Global Sharing

SenseTime's intelligent chest CT analysis system has been continuously deployed in Southeast Asia. As the only medical case selected, it was included in the opening white paper of the 2025 World Artificial Intelligence Conference (WAIC), setting an example for AI in advancing global healthcare cooperation. In Saudi Arabia, SenseTime MEA has actively participated in the development of local AI education and talent ecosystems, deeply integrating with the national education system to create a replicable and sustainable model for artificial intelligence talent cultivation. Furthermore, SenseTime has actively engaged in the international governance of AI ethics. We provided expert input during the drafting of key documents including Indonesia's national artificial intelligence strategic roadmap and ethical governance guidelines, sharing our practical experience in AI ethics and governance.

Management Discussion and Analysis

Year ended December 31, 2025 compared to Year ended December 31, 2024

The following table sets forth the comparative figures for the Years ended December 31, 2025 and 2024:

	Year ended December 31	
	2025	2024
	RMB'000	RMB'000
Revenue	**5,014,640**	3,772,101
Cost of sales	**(2,958,216)**	(2,152,404)
Gross profit	**2,056,424**	1,619,697
Selling expenses	**(569,206)**	(654,693)
Administrative expenses	**(1,225,759)**	(1,463,598)
Research and development expenses	**(3,775,359)**	(4,131,884)
Net impairment losses on financial assets and contract assets	**(286,782)**	(780,956)
Other income	**431,680**	343,351
Other gains – net	**1,917,144**	538,829
Operating loss	**(1,451,858)**	(4,529,254)
Finance income	**258,007**	449,010
Finance cost	**(201,251)**	(179,932)
Finance income – net	**56,756**	269,078
Share of losses of investments accounted for using the equity method	**(221,495)**	(4,376)
Fair value losses of preferred share	**(43,005)**	(35,114)
Loss before income tax	**(1,659,602)**	(4,299,666)
Income tax expenses	**(122,400)**	(6,918)
Loss for the year	**(1,782,002)**	(4,306,584)
Loss is attributable to:		
Equity holders of the Company	**(1,765,929)**	(4,278,383)
Non-controlling interests	**(16,073)**	(28,201)
	(1,782,002)	(4,306,584)
Non-IFRS measures:		
Adjusted EBITDA	**(645,442)**	(3,116,992)
Adjusted net losses	**(1,956,146)**	(4,280,523)

Year ended December 31, 2025 compared to Year ended December 31, 2024

Revenue

Our revenue increased by 32.9% to RMB5,014.6 million in 2025, compared to RMB3,772.1 million in 2024, primarily driven by continued expansion of Generative AI. The following table sets out a breakdown of our revenue streams in absolute amounts and as percentages of our total revenue for the years indicated:

	Year ended December 31			
	2025		2024	
	RMB million	**%**	RMB million	%
Generative AI	**3,629.5**	**72.4**	2,404.0	63.7
Computer Vision	**1,083.1**	**21.6**	1,047.1	27.8
X Businesses	**302.0**	**6.0**	321.0	8.5
Total	**5,014.6**	**100.0**	3,772.1	100.0

Our Generative AI revenue increased by 51.0% to RMB3,629.5 million in 2025, compared to RMB2,404.0 million in 2024, driven by exponentially growing demand for generative AI model training, fine-tuning, and inference. This growth was further underpinned by integrated industrial solutions that facilitate the joint commercialization of computing platforms, models, and applications, thereby fostering replicable best practices across industries and contributing to sustained overall revenue growth.

Our Computer Vision revenue increased by 3.4% to RMB1,083.1 million in 2025, compared to RMB1,047.1 million in 2024. Benefiting from domestic demand recovery and sustained growth in overseas markets, computer vision is entering a second growth phase through multimodal vision agents. Our year-over-year revenue growth rate for the 2nd half of 2025 reached 20.9%.

Our X Businesses revenue decreased by 5.9% to RMB302.0 million in 2025, compared to RMB321.0 million in 2024. During the 2nd half of 2025, four X Businesses contribute revenue: Autonomous Driving, Smart Healthcare, Home Robotics and Smart Retail. Over time, we would expect our X Business composition to evolve as we incubate more X Businesses or as existing X Businesses attract external investors and become deconsolidated from our financial statements. As a result, year-over-year comparison will become less meaningful going forward for this particular revenue line. The revenue decline in 2025 is primarily attributable to the deconsolidation of Autonomous Driving business in August 2025.

Cost of Sales

Our cost of sales increased by 37.4% from RMB2,152.4 million in 2024 to RMB2,958.2 million in 2025. The following table sets out a breakdown of our cost of sales by nature in absolute amounts and as percentages of our cost of sales for the years indicated:

	Year ended December 31			
	2025		2024	
	RMB million	%	RMB million	%
Hardware costs and subcontracting service fees	2,315.2	78.3	1,705.4	79.2
AIDC operation costs	328.6	11.1	124.7	5.8
Employee benefit expenses	42.1	1.4	62.2	2.9
Depreciation and amortization	260.2	8.8	217.3	10.1
Other expenses	12.1	0.4	42.8	2.0
Total	2,958.2	100.0	2,152.4	100.0

The increase in cost of sales was primarily attributable to the increase in hardware costs and subcontracting service fees, whose percentage contribution to total cost of sales has remained largely stable. AIDC-related depreciation and operational costs grew faster than total cost of sales due to our continued expansion of generative AI-related services.

Gross Profit and Gross Margin

Our gross profit increased by 27.0% from RMB1,619.7 million in 2024 to RMB2,056.4 million in 2025, which is largely in line with the increase of revenue. Our gross margin slightly decreased from 42.9% in 2024 to 41.0% in 2025, mainly due to increase of AIDC-related business, whose gross margin has slightly declined from 2024 to 2025.

Research and Development Expenses

Our research and development expenses decreased by 8.6% from RMB4,131.9 million in 2024 to RMB3,775.4 million in 2025, primarily due to the decrease of employee benefit expenses, and partially offset by the increase of server operation and cloud-based service fees.

Year ended December 31, 2025 compared to Year ended December 31, 2024

Selling Expenses

Our selling expenses decreased by 13.1% from RMB654.7 million in 2024 to RMB569.2 million in 2025, primarily due to the decrease of employee benefit expenses.

Administrative Expenses

Our administrative expenses decreased by 16.2% from RMB1,463.6 million in 2024 to RMB1,225.8 million in 2025, primarily due to decrease in employee benefit expenses and depreciation and amortisation.

Net Impairment Losses on Financial Assets and Contract Assets

Our net impairment losses on financial assets and contract assets decreased by 63.3% from RMB781.0 million in 2024 to RMB286.8 million in 2025 primarily attributable to continuously strengthened collection of accounts receivables and the fact that we have relatively high balance sheet provisions for account receivables.

Other Income

Our other income increased by 25.7% from RMB343.4 million in 2024 to RMB431.7 million in 2025 primarily due to an increase in government grants.

Other Gains – Net

We had net other gains of RMB1,917.1 million in 2025 compared to RMB538.8 million in 2024. The net other gains in 2025 primarily consist of gains on disposal of subsidiaries and associates amounting to RMB1,312.7 million and fair value gains on financial assets at fair value through profit or loss amounting to RMB646.0 million.

Finance Income – Net

Net finance income decreased by 78.9% from RMB269.1 million in 2024 to RMB56.8 million in 2025, mainly attributable to an RMB241.3 million gain from remeasurement of put option liability in prior year.

Fair Value Losses of Preferred Share

Fair value losses of preferred shares increased from RMB35.1 million in 2024 to RMB43.0 million in 2025 resulting from changes in the fair value change of preferred share issued by a subsidiary of the Company.

Income Tax Expenses

We had income tax expenses of RMB122.4 million in 2025 compared to RMB6.9 million in 2024 primarily attributable to a decrease in deferred income tax assets.

Year ended December 31, 2025 compared to Year ended December 31, 2024

Loss for the Year

As a result of the foregoing, we had a loss of RMB1,782.0 million in 2025, compared with a loss of RMB4,306.6 million in 2024. Our significant revenue and gross profit growth, combined with continued focus on improving operational efficiency, contributed to the reduction in losses.

Non-IFRS Measures

To supplement our consolidated results which are prepared and presented in accordance with IFRS, we also use EBITDA/adjusted EBITDA and adjusted net loss as additional financial measures, which are not required by, or presented in accordance with, IFRS. We believe that these non-IFRS measures facilitate comparisons of operating performance from year to year and company to company by eliminating potential impacts of items that our management does not consider to be indicative of our operating performance such as certain non-cash items and certain impact of financing and investment activities. We believe that these measures provide useful information to investors and others in understanding and evaluating our consolidated results of operations in the same manner as they help our management. However, our presentation of the EBITDA/adjusted EBITDA and adjusted net loss may not be comparable to similarly titled measures presented by other companies. The use of these non-IFRS measures has limitations as an analytical tool, and you should not consider them in isolation from, or as substitute for analysis of, our results of operations or financial condition as reported under IFRS.

The following table sets out EBITDA/adjusted EBITDA and a reconciliation from loss before income tax for the years to EBITDA/adjusted EBITDA for the years indicated:

	Year ended December 31	
	2025 **RMB million**	2024 RMB million
Loss before income tax	**(1,659.6)**	(4,299.7)
Add:		
Finance income, net	**(56.8)**	(269.1)
Depreciation and amortization	**1,245.1**	1,425.7
EBITDA	**(471.3)**	(3,143.1)
Add:		
Fair value losses of preferred share	**43.0**	35.1
Share-based compensation expenses	**292.5**	177.7
Fair value gains on financial assets at fair value through profit or loss	**(646.0)**	(163.0)
Net asset value of investment funds attributable to limited partners	**134.6**	(27.8)
Professional service fees in connection with equity fundraising	**1.8**	4.0
Adjusted EBITDA	**(645.4)**	(3,117.0)

Year ended December 31, 2025 compared to Year ended December 31, 2024

The following table reconciles our adjusted net loss for the years presented to the most directly comparable financial measure calculated and presented in accordance with IFRS, which is net loss for the years:

	Year ended December 31	
	2025	2024
	RMB million	RMB million
Net losses for the year	**(1,782.0)**	(4,306.6)
Add:		
Fair value losses of preferred share	**43.0**	35.1
Share-based compensation expenses	**292.5**	177.7
Fair value gains on financial assets at fair value through profit or loss	**(646.0)**	(163.0)
Net asset value of investment funds attributable to limited partners	**134.6**	(27.8)
Professional service fees in connection with equity fundraising	**1.8**	4.0
Adjusted net losses	**(1,956.1)**	(4,280.5)

Trade, Other Receivables and Prepayments

Our trade, other receivables and prepayments decreased from RMB5,068.0 million as of December 31, 2024 to RMB4,304.1 million as of December 31, 2025, which primarily comprise trade receivables and other receivables.

Trade Receivables

The following table sets out a breakdown of our trade receivables as of the dates indicated:

	Year ended December 31	
	2025	2024
	RMB million	RMB million
Trade receivables		
– Due from related parties	**368.5**	13.9
– Due from third parties	**5,526.9**	6,959.7
Provision for impairment	**(3,384.9)**	(4,581.9)
Total	**2,510.4**	2,391.7

Our net trade receivables increased as of December 31, 2025, compared to that as of December 31, 2024.

Year ended December 31, 2025 compared to Year ended December 31, 2024

Trade receivables' aging analysis based on date of revenue recognition is as follows:

	Year ended December 31	
	2025	2024
	RMB million	RMB million
Up to 6 months	**1,896.2**	863.4
6 months to 1 year	**309.7**	278.4
1 to 2 years	**235.1**	262.5
2 to 3 years	**118.7**	1,748.2
More than 3 years	**3,335.6**	3,821.1
	5,895.3	6,973.6

As of December 31, 2025, the long aging of our gross trade receivables over 2 years has improved due to further enhanced collection efforts, compared to that as of December 31, 2024. A significant portion of our historical revenue was derived from Smart City projects, which typically features a long payment cycle as required by the customers' internal financial management and payment approval processes. Although our overall cash collection has maintained a relatively healthy momentum since 2024, cash collections for relatively long outstanding receivables remain challenging, as some of our customers, especially those from or are exposed to the public sector, face budget constraints.

LIQUIDITY AND FINANCIAL RESOURCES

We have historically funded our cash requirements principally from capital contribution from shareholders. We had cash and cash equivalents of RMB10,887.1 million and term deposits of RMB2,282.7 million as of December 31, 2025, compared to the balance of RMB8,888.0 million and RMB2,970.5 million as of December 31, 2024.

The following table sets forth a summary of our cash flows for the years indicated:

	Year ended December 31	
	2025	2024
	RMB million	RMB million
Net cash used in operating activities	**(301.1)**	(3,926.7)
Net cash used in investing activities	**(3,506.8)**	(2,796.5)
Net cash generated from financing activities	**5,620.7**	6,259.9
Net increase/(decrease) in cash and cash equivalents	**1,812.7**	(463.3)
Cash and cash equivalents at the beginning of the year	**8,888.0**	9,423.5
Exchange changes on cash and cash equivalents	**186.4**	(72.2)
Cash and cash equivalents at the end of the year	**10,887.1**	8,888.0

Year ended December 31, 2025 compared to Year ended December 31, 2024

Net Cash Used in Operating Activities

Net cash used in operating activities represents the cash used in our operations plus the income tax paid. Cash used in our operations primarily comprises our loss before income tax adjusted by non-cash items and changes in working capital.

For the year ended December 31, 2025, net cash used in operating activities was RMB301.1 million, which was primarily attributable to our loss before income tax, as adjusted by (i) depreciation and amortization, fair value gains on financial assets at fair value through profit or loss, provision for impairment of financial assets and contract assets and gains on disposal of subsidiaries; and (ii) changes in operating assets and liabilities. Net cash used in operating activities decreased significantly in 2025 primarily due to decrease in net loss and improvement in working capital management.

Net Cash Used in Investing Activities

For the year ended December 31, 2025, net cash used in investing activities was RMB3,506.8 million, which was mainly attributable to purchase of property, plant and equipment, net acquisition of investments in financial assets at fair value through profit and loss partially offset by net decrease in investments in term deposits.

Net Cash Generated from Financing Activities

For the year ended December 31, 2025, net cash generated from financing activities was RMB5,620.7 million, which was mainly attributable to net proceeds from placing ordinary shares and capital injection by limited partners of investment fund controlled by the Group.

Borrowings

As of December 31, 2024 and December 31, 2025, we had total borrowings of RMB5,921.8 million and RMB5,724.6 million, respectively. Repayment analysis and the currency denomination of bank borrowings of the Group as at December 31, 2025 are set out in note 35 to the consolidated financial statements.

The Group maintains a prudent approach in its treasury management with interest rate exposure maintained principally on a floating rate basis. The Group did not use any interest rate swap contracts or other financial instruments to hedge against its interest rate risk. The Group will continue to monitor interest rate risk exposure and will consider hedging significant interest rate risk exposure should the need arises.

Year ended December 31, 2025 compared to Year ended December 31, 2024

Exposure to Exchange Rate Fluctuation

Foreign exchange risk arises when future commercial transactions or recognized assets and liabilities are denominated in a currency that is not the respective Group entities' functional currency. The Company's functional currency is USD. The Company's primary subsidiaries were incorporated in Chinese Mainland, Hong Kong, Japan, Singapore and Middle East. These subsidiaries considered RMB, HKD, JPY, SGD and SAR (Saudi Riyal) as their functional currencies, respectively.

We are primarily exposed to fluctuations in the HKD/RMB, HKD/USD and USD/SGD exchange rates. During the reporting period, we entered into certain foreign exchange forward contracts to hedge our exposure to fluctuations in the USD/RMB exchange rate. These contracts did not qualify for hedge accounting and were fully settled as of December 31, 2025. We will continue to monitor foreign exchange rate movements and will take necessary measures to mitigate the impact of exchange rate fluctuations.

Employees, Training and Remuneration Policies

As at December 31, 2025, the Group had 2,472 employees. The number of employees employed by the Group varies from time to time depending on needs.

The Group formulates the remuneration package for its employees based on the overall remuneration standard in the market, industry practice and the Group's remuneration strategy. In addition to salary, in-house training programmes and employee benefits, employees may receive year-end performance incentives depending on their individual performance, which includes cash incentives or share options.

Use of Proceeds from Placing of Class B Shares under General Mandate

December 2024 Placing

On December 11, 2024, the Company entered into a placing agreement (the "**December 2024 Placing Agreement**") with China International Capital Corporation Hong Kong Securities Limited, Guotai Junan Securities (Hong Kong) Limited and Huatai Financial Holdings (Hong Kong) Limited in relation to the placing of 1,865,000,000 new Class B Shares (with an aggregate nominal value of approximately US$46.63), (the "**December 2024 Placing Shares**") at HK$1.50 per Placing Share (the "**December 2024 Placing Price**") to not less than six placees who and whose ultimate beneficial owner(s) (where applicable) shall be independent third parties (the "**December 2024 Placing**"). All the conditions set out in the December 2024 Placing Agreement were fulfilled and the December 2024 Placing was completed on December 17, 2024, where a total of 1,865,000,000 new Class B Shares, representing approximately 5.12% of the number of the then issued Class B Shares and approximately 5.04% of the number of the then existing issued Shares as enlarged by the allotment and issue of the December 2024 Placing Shares, have been successfully placed to no fewer than six independent placees at the December 2024 Placing Price of HK$1.50 pursuant to the terms and conditions of the December 2024 Placing Agreement. The closing price of the Class B Share as quoted on the Stock Exchange on December 11, 2024, being the date on which the December 2024 Placing Price was fixed, was HK$1.60. For details, please refer to the announcements of the Company dated December 11, 2024 and December 17, 2024 respectively.

The Directors considered that the December 2024 Placing represents a suitable financing option for the Company to raise further funding to support the Group's continuous development and business growth, which is in the interest of the Company and its Shareholders as a whole.

Year ended December 31, 2025 compared to Year ended December 31, 2024

The net proceeds from the December 2024 Placing, after deducting the placing commission and other relevant costs and expenses of the December 2024 Placing, amounted to approximately HK$2,787.1 million (representing a net issue price of approximately HK$1.49 per December 2024 Placing Share). The Company intended to use such net proceeds mainly for further enhancing the scale of the Company's industry leading AI infrastructure – SenseCore, supporting the further development of generative AI including large model research and product development, and for the purpose of general working capital of the Company. As at December 31, 2025, all of such net proceeds had been utilised by the Group. Details of the use of proceeds from the Placing are set out below:

Intended purposes of placing net proceeds	Planned proportion of the net proceeds (%)	Planned use of the net proceeds (Approximately HK$ million)	Actual use of net proceeds during the Reporting Period (Approximately HK$ million)	Net proceeds unused as of December 31, 2025 (Approximately HK$ million)	Expected timeline for fully utilising the net proceeds from the Placing
Enhancing the scale of the Company's industry leading AI infrastructure	35.0	975.5	975.5	–	NA
Supporting the further development of generative AI	30.0	836.1	836.1	–	NA
General working capital	35.0	975.5	975.5	–	NA
Total	**100.0**	**2,787.1**	**2,787.1**	**–**	

July 2025 Subscription and Placing

On July 23, 2025, the Company entered into a subscription agreement (the "**Subscription Agreement**") with Infini Capital Management Limited (the "**Subscriber**", who and whose ultimate beneficial owners are independent third parties of the Company), pursuant to which the Subscriber has agreed to subscribe for, and the Company has agreed to issue, a total of 1,666,667,000 new Class B Shares (with an aggregate nominal value of approximately US$41.67), at HK$1.50 per Subscription Share (the "**Subscription Price**"). In addition, on July 23, 2025, the Company also entered into a placing agreement (the "**Placing Agreement**") with Guotai Junan Securities (Hong Kong) Limited and CLSA Limited (collectively, the "**Placing Agents**"), pursuant to which the Placing Agents have agreed to, amongst others, assist in completing the transactions contemplated under the Subscription Agreement. All the conditions set out in the Subscription Agreement and the Placing Agreement were fulfilled and the completion of the Subscription Agreement and the Placing Agreement took place on July 31, 2025, where a total of 1,666,667,000 Subscription Shares, representing approximately 4.38% of the number of the then issued Class B Shares and approximately 4.31% of the number of the then existing issued Shares as enlarged by the allotment and issue of the Subscription Shares, were issued by the Company at the Subscription Price of HK$1.50 pursuant to the terms and conditions of the Subscription Agreement. The closing price of the Class B Share as quoted on the Stock Exchange on July 23, 2025 being the date on which the Subscription Price was fixed, was HK$1.60. For details, please refer to the announcements of the Company dated July 24, 2025 and July 31, 2025 respectively.

The Directors are of the view that the Subscription will benefit the Group's long-term development by providing a good opportunity to raise additional funds to further solidify the Company's leading position in frontier Generative AI, increase the technology's market penetration, capture potential opportunities in innovative fields, and enhance the Company's financial robustness.

The net proceeds from the Subscription, after deducting the Subscription commission and other relevant costs and expenses of the Subscription, amounted to approximately HK$2,498 million (representing a net issue price of approximately HK$1.50 per Subscription Share). The Company intended to use such net proceeds mainly for supporting the development of the Company's core business, which includes the building of an industry-leading AI Cloud and continuously expanding the scale and scenario coverage of the Company's AI infrastructure – SenseCore; supporting the R&D of Generative AI, as well as productization of the Company's Multimodality Large Model, with a focus on advancing the commercial application in vertical scenarios such as smart devices; exploring the integration and application of AI in innovative fields, including but not limited to, exploring areas such as embodied intelligence robotics, blockchain, real-world assets (RWA), digital assets and stablecoins, independently or in collaboration with strategic partners, as well as obtaining relevant qualifications, and to applying AI large models in risk control and settlement in digital finance; and for the purpose of general working capital of the Company. As at December 31, 2025, all of such net proceeds had been utilised by the Group. Details of the use of proceeds from the Subscription are set out below:

Intended purposes of placing net proceeds	Planned proportion of the net proceeds (%)	Planned use of the net proceeds (Approximately HK$ million)	Actual use of net proceeds during the Reporting Period (Approximately HK$ million)	Net proceeds unused as of December 31, 2025 (Approximately HK$ million)	Expected timeline for fully utilising the net proceeds from the Subscription
Supporting the development of the Company's core business	30.0	749.4	749.4	–	NA
Supporting the R&D of Generative AI, productization of the Company's Multimodality Large Model	30.0	749.4	749.4	–	NA
Exploring the integration and application of AI in innovative fields	20.0	499.6	499.6	–	NA
General working capital	20.0	499.6	499.6	–	NA
Total	**100.0**	**2,498.0**	**2,498.0**	**–**	

December 2025 Placing

On December 18, 2025, the Company entered into a placing agreement (the "**December 2025 Placing Agreement**") with Guotai Junan Securities (Hong Kong) Limited and CMB International Capital Limited in relation to the placing of 1,750,000,000 new Class B Shares (the "**December 2025 Placing Shares**") at HK$1.80 per December 2025 Placing Share (the "**December 2025 Placing Price**") to not less than six placees who and whose ultimate beneficial owner(s) (where applicable) shall be independent third parties (the "**December 2025 Placing**"). All the conditions set out in the December 2025 Placing Agreement were fulfilled and the December 2025 Placing was completed on December 29, 2025, where a total of 1,750,000,000 new Class B Shares (with an aggregate nominal value of US$43.75), representing approximately 4.40% of the number of the then issued Class B Shares and approximately 4.33% of the number of the then existing issued Shares as enlarged by the allotment and issue of such placing shares, have been successfully placed to no fewer than six independent placees (which were individual, professional, corporate and/or institutional investors) at the placing price of HK$1.80 pursuant to the terms and conditions of the December 2025 Placing Agreement. The closing price of the Class B Share as quoted on the Stock Exchange on December 17, 2025, being the date on which the December 2025 Placing Price was fixed, was HK$1.97. For details, please refer to the announcements of the Company dated December 18, 2025 and December 29, 2025 respectively.

Year ended December 31, 2025 compared to Year ended December 31, 2024

The Directors considered that the December 2025 Placing represents a suitable financing option for the Company to raise further funding to support the Group's continuous development and business growth taking into account the then recent market conditions, which is in the interest of the Company and its Shareholders as a whole.

The net proceeds from the December 2025 Placing, after deducting the placing commission and other relevant costs and expenses of the December 2025 Placing, amounted to approximately HK$3,146 million (representing a net issue price of approximately HK$1.80 per Subscription Share). The Company intends to use the net proceeds to support its core business development, which includes building an industry-leading AI Cloud and expanding its AI infrastructure (SenseCore) with increased adoption of domestic chips; funding the R&D and commercialization of Generative AI and its Multimodality Large Model; exploring AI integration in innovative vertical fields such as finance, education and marketing, and for general working capital purposes covering operating costs, talent development, branding and sales initiatives. As at December 31, 2025, none of the proceeds were utilised and the intended use of net proceeds and expected timeline are set out below:

Intended purposes of placing net proceeds	Planned proportion of the net proceeds (%)	Planned use of the net proceeds (Approximately HK$ million)	Actual use of net proceeds during the Reporting Period (Approximately HK$ million)	Net proceeds unused as of December 31, 2025 (Approximately HK$ million)	Expected timeline for fully utilising the net proceeds from the Placing
Supporting the development of the Company's core business	30.0	943.7	–	943.7	By June 30, 2026
Supporting the R&D of Generative AI, productization of the Company's Multimodality Large Model	30.0	943.7	–	943.7	By December 31, 2026
Exploring the integration and application of AI in innovative fields	20.0	629.1	–	629.1	By December 31, 2026
General working capital	20.0	629.1	–	629.1	By December 31, 2026
Total	**100.0**	**3,145.7**	**–**	**3,145.7**	

As at the Latest Practicable Date, all of the net proceeds under the December 2025 Placing have been fully utilised.

Year ended December 31, 2025 compared to Year ended December 31, 2024

Gearing Ratio

As of December 31, 2025, our gearing ratio was -6.9%, which represented a net cash position. Our gearing ratio is calculated as net debt divided by total capital at the end of each financial year. Net debt equals to our total borrowings, lease liabilities and preferred share and other financial liabilities less our cash and cash equivalents. Total capital is calculated as total equity plus net debt.

Contingent Liabilities

As of December 31, 2025, we did not have any material contingent liabilities.

Significant Investments Held

As of December 31, 2025, we did not hold any significant investments in the equity interest of other companies.

Material Acquisitions and Disposals of Subsidiaries, Associates and Joint Ventures

For the year ended December 31, 2025, we did not have any material acquisitions or disposals of subsidiaries, associates and joint ventures.

Pledge of Assets

As of December 31, 2025, we pledged certain buildings and land use rights with carrying amount of RMB4,110.5 million and restricted guarantee deposits amounting to RMB41.4 million for borrowings.

Future Plans for Material Investments and Capital Assets

As of December 31, 2025, we have no specific future plan for material investments and acquisition of capital assets. The Group will continue to identify new investment opportunities in companies with principal businesses related to the Group's core business with a view to create synergies with the Group's existing core business and improve the Group's service and products to its customers.

Corporate Governance Report

CORPORATE GOVERNANCE PRACTICES

The Company is committed to achieving high standards of corporate governance with a view to safeguarding the interests of its Shareholders. The principles of the Company's corporate governance are to promote effective internal control measures and to enhance the transparency and accountability of the Board to all the Shareholders.

The Class B Shares of the Company were listed on the Main Board of the Stock Exchange on December 30, 2021. Since then, the Company has been complying with the corporate governance requirements under the Corporate Governance Code set out in Appendix C1 to the Listing Rules. In the opinion of the Board, throughout the Reporting Period, the Company has complied with all applicable code provisions under the Corporate Governance Code as set out in Part 2 of Appendix C1 to the Listing Rules, save for the deviation from code provision C.2.1 which are further explained in the section headed "Chairman and Chief Executive Officer" below.

The Board will continue to enhance its corporate governance practices appropriate to the conduct and growth of its business and to review such practices from time to time to ensure that they comply with statutory and professional standards and align with the latest development.

The Board is also committed to ensuring that the culture of the Company aligns with its purpose, values and strategy. A healthy corporate culture across the Company is vital for it to achieve its vision and mission towards sustainable growth. It is the Board's role to foster a corporate culture with the following core principles to guide the behaviour of its employees, and ensure that the Company's vision, values and business strategies are consistent with it:

1. Integrity and Code of Conduct

The Company strives to maintain high standards of business ethics and corporate governance across all our activities and operations. The Directors, management and staff are all required to act lawfully, ethically and responsibly, and the required standards and norms are explicitly set out in the training materials for all new staff and embedded in various policies, such as the anti-corruption policy and the whistleblowing policy of the Company. Trainings and professional development courses are conducted from time to time to reinforce the required standards in respect of ethics and integrity. For details, please refer to the section headed "Training and Professional Development" in this annual report.

2. Commitment

The Company believes that the culture of commitment to workforce development, workplace safety and health, diversity, and sustainability is one where people have a feeling of commitment and emotional engagement with our mission. This sets the tone for a strong, productive workforce that attracts, develops, and retains the best talent and produces the highest quality work. Moreover, the Company's business development strategy is to achieve long-term, steady, and sustainable growth, while also having due regard for environment, social and governance aspects.

BOARD OF DIRECTORS

Board Composition

As at the Latest Practicable Date, the Board comprises the following Directors:

Executive Directors
Dr. XU Li (徐立) *(Executive Chairman of the Board)*
Dr. WANG Xiaogang (王曉剛)
Dr. LIN Dahua (林達華)
Mr. YANG Fan (楊帆)
Mr. WANG Zheng (王征)

Non-executive Director
Ms. FAN Yuanyuan (范瑗瑗)

Independent non-executive Directors
Prof. XUE Lan (薛瀾)
Mr. LYN Frank Yee Chon (林怡仲)
Mr. CHIU Duncan (邱達根)

During the Reporting Period:

(i) as disclosed in the announcement of the Company dated March 14, 2025, Mr. Li Wei resigned as an independent non-executive Director of the Company with effect from March 15, 2025;

(ii) as disclosed in the announcement of the Company dated June 26, 2025, Mr. Xu Bing has stepped down as an executive Director of the Company following the conclusion of the 2025 AGM;

(iii) as disclosed in the announcement of the Company dated May 30, 2025, Mr. Chiu Duncan was appointed as an independent non-executive Director of the Company; and

(iv) as disclosed in the announcement of the Company dated June 26, 2025, Mr. Yang Fan and Mr. Wang Zheng were appointed as executive Directors of the Company at the 2025 AGM.

Each of Mr. Chiu Duncan, Mr. Yang Fan and Mr. Wang Zheng obtained the legal advice as set out in Rule 3.09D of the Listing Rules on May 22, 2025, June 23, 2025 and May 22, 2025 respectively, and each of them has confirmed that they understood their responsibilities as a director of the Company.

An up-to-date list of the Directors and their roles and functions is maintained on the Company's website and the Stock Exchange's website. The biographical details of the Directors are set out in the section headed "Biographical Details of Directors" in the Directors' Report.

To the best knowledge of the Company, there is no relationship (including financial, business, family or other material/relevant relationship(s)) among the Directors.

As disclosed in the announcement of the Company dated March 14, 2025, as a result of the resignation of Mr. Li Wei, the Company was temporarily unable to comply with Rules 3.10(1) and 3.10A of the Listing Rules (in respect of having at least three independent non-executive Directors representing at least one-third of the Board), and the requirements under Rules 3.21 (in respect of the audit committee having at least three members with a majority of members comprising independent non-executive Directors), 3.25 (in respect of the remuneration committee having an independent non-executive Director as chairman with a majority of members comprising independent non-executive Directors), 3.27A and 8A.28 (in respect of the nomination committee having an independent non-executive Director as chairman with a majority of members comprising independent non-executive Directors).

As disclosed in the announcement of the Company dated May 30, 2025, Mr. Chiu Duncan was appointed as an independent non-executive Director of the Company. Following the appointment of Mr. Chiu Duncan as an independent non-executive Director and the aforementioned changes to the composition of the Board committees, the Company has re-complied with the relevant requirements under Listing Rules.

Save as disclosed above, during the Reporting Period, the Board has met the requirements of the Listing Rules regarding the appointment of at least three independent non-executive directors (representing at least one-third of the Board), with at least one of whom possessing appropriate professional qualifications, or accounting, or related financial management expertise.

To provide transparency to the investor community and in compliance with the Listing Rules and the Corporate Governance Code, the independent non-executive Directors of the Company are clearly identified in all corporate communications containing the names of the Directors.

Board Independence

The Company recognises the importance of board independence, which enhances the effectiveness of the Board and the governance of the Group. In light of this, the Company adopts the following key mechanisms under its governance structure, which is subject to annual review by the Board, to ensure that independent views and inputs are provided to the Board:

- the Company has complied with the requirements as to appointment of independent non-executive Directors under the Listing Rules since its listing, and all or majority of the members of the Board committees comprise independent non-executive Directors only;
- the Company has adopted a Board Diversity Policy to adopt formal practices for assessing the independence of the independent non-executive Directors annually with regards to all relevant factors, and to ensure that a wide range of criteria will be taken into account in considering suitable candidates to serve as a Director. Please refer to the paragraph headed "Board Diversity Policy" below for further details;
- the Board and the Nomination Committee will evaluate on an annual basis as to whether an independent non-executive Director is independent in accordance with the Corporate Governance Code and the relevant requirements under Rule 3.13 of the Listing Rules. Annual confirmations will also be obtained from each independent non-executive Director in this regard;
- in the event that any independent non-executive Director proposes to serve beyond nine years since the date of his or her first appointment, the Board and the Nomination Committee will carefully consider whether such reappointment will affect his or her independence;
- the Company will not grant any share incentives to the independent non-executive Director to ensure the independence of their judgement and opinion;
- the time commitment of Directors (including but not limited to the independent non-executive Directors) for performance of their responsibilities will be evaluated at least annually by the Board; and
- any Directors (including but not limited to the independent non-executive Directors) will be entitled to seek independent advices from external advisers if and when necessary for the performance of their duties.

The Company has received the annual written confirmation from each of the independent non-executive Directors in respect of his independence in accordance with the independence guidelines as set out in Rule 3.13 of the Listing Rules. There is also no independent non-executive Director who has served beyond nine years since the date of his or her first appointment. The Company is of the view that all independent non-executive Directors are independent.

Responsibilities and Delegation

The Board is responsible for the leadership and control of the Company, directing and supervising the Company's affairs and acting in the best interests of the Company and its Shareholders.

The Board directly, and indirectly through its committees, leads and provides direction to management by laying down strategies and overseeing their implementation, monitors the Group's operational and financial performance, and ensures that sound risk management and internal control systems are in place.

All Directors, including non-executive Directors and independent non-executive Directors, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning. All Directors have full and timely access to all the information of the Company, and may upon request, seek independent professional advice in appropriate circumstances at the Company's expenses for discharging their duties to the Company. The Directors have disclosed to the Company details of other offices held by them.

The Board reserves its discretion on all major matters relating to policy matters, strategies and budgets, risk management and internal control, material transactions (in particular those that may involve conflict of interests), financial information, appointment of directors and other significant operational matters of the Company. Responsibilities relating to implementing decisions of the Board, directing and coordinating the daily operation and management of the Company are delegated to the chief executive officer and management. The delegated functions and responsibilities are periodically reviewed by the Board. Approval has to be obtained from the Board prior to any significant transactions entered into by the aforesaid officers.

Chairman and Chief Executive Officer

Pursuant to code provision C.2.1 of Part 2 of the Corporate Governance Code, companies listed on the Stock Exchange are expected to comply with, but may choose to deviate from the requirement that the responsibilities between the chairman and the chief executive officer should be segregated and should not be performed by the same individual. The Company does not have a separate chairman and chief executive officer and Dr. Xu Li currently performs these two roles. The Board believes that vesting the roles of both executive chairman of the Board and chief executive officer in the same person has the benefit of ensuring consistent leadership within the Group and enables more effective and efficient overall strategic planning for the Group. The Board considers that the balance of power and authority for the present arrangement will not be impaired and this structure will enable the Company to make and implement decisions promptly and effectively. The Board will continue to review and consider splitting the roles of executive chairman of the Board and the chief executive officer of the Company at a time when it is appropriate by taking into account the circumstances of the Group as a whole.

Board Meetings

The Company adopts the practice of holding Board meetings regularly, at least four times a year and at approximately quarterly intervals. Notices of not less than fourteen days are given for all regular Board meetings to provide all Directors with an opportunity to attend and include matters in the agenda for regular Board meetings.

For other Board meetings and Board committee meetings, reasonable notice is generally given. The agenda and accompanying board papers are despatched to the Directors or Board committee members at least three days before such meetings to ensure that they have sufficient time to review the papers and are adequately prepared for the meetings. When Directors or Board committee members are unable to attend a meeting, they will be advised of the matters to be discussed and given an opportunity to make their views known to the chairman prior to the meeting.

The matters considered by the Board and Board committees during the meetings and the decisions reached are recorded in sufficient details in the minutes of the meetings kept by the Joint Company Secretaries. Such details include, but are not limited to, any concerns raised by the Directors. The draft minutes of each Board meeting and Board committees meeting are sent to the relevant Directors for comments within a reasonable time after the meeting is held. All minutes are properly maintained by the Joint Company Secretaries and are available for the Directors' and Board committee members' inspection.

During the Reporting Period, the Company held 8 Board meetings, 4 Audit Committee meetings, 1 Remuneration Committee meeting, 1 Nomination Committee meeting and 2 Corporate Governance Committee meetings. The Company held two general meetings during the Reporting Period. The attendance record of each Director at the above meetings are set out in the table below:

	Attendance/Number of Meetings during the Reporting Period					
Name of Director	Board	Audit Committee	Corporate Governance Committee	Nomination Committee	Remuneration Committee	General Meeting
Dr. XU Li	8/8	–	–	1/1	1/1	2/2
Dr. WANG Xiaogang	8/8	–	–	–	–	2/2
Dr. LIN Dahua	8/8	–	–	–	–	2/2
Mr. YANG Fan *(appointed on June 26, 2025)*	5/5	–	–	–	–	1/1 (*Note 1*)
Mr. WANG Zheng *(appointed on June 26, 2025)*	5/5	–	–	–	–	1/1 (*Note 1*)
Ms. FAN Yuanyuan	7/8	4/4	–	0/0 (*Note 2*)	–	0/2
Prof. XUE Lan	8/8	–	2/2	1/1	0/0 (*Note 3*)	1/2
Mr. LYN Frank Yee Chon	8/8	4/4	2/2	0/0 (*Note 2*)	1/1	2/2
Mr. CHIU Duncan *(appointed on May 30, 2025)*	5/5	2/2 (*Note 4*)	1/1 (*Note 4*)	0/0 (*Note 2*)	–	2/2
Mr. LI Wei *(resigned with effect from March 15, 2025) (Note 5)*	0/0	0/0	0/0	0/0	0/0	0/0
Mr. XU Bing *(stepped down on June 26, 2025)*	3/3	–	–	–	–	1/1

Notes:

1. Mr. YANG Fan and Mr. WANG Zheng were appointed at the annual general meeting of the Company held on June 26, 2025 and had also attended such meeting.

2. Each of Ms. FAN Yuanyuan, Mr. LYN Frank Yee Chon and Mr. CHIU Duncan was appointed as a member of the Nomination Committee on May 30, 2025, which was subsequent to the date of the meeting of the Nomination Committee held during the Reporting Period.

3. Prof. XUE Lan was appointed as a member of the Remuneration Committee on May 30, 2025, which was subsequent to the date of the meeting of the Remuneration Committee held during the Reporting Period.

4. Mr. CHIU Duncan was appointed as members of each of the Audit Committee and the Corporate Governance Committee on May 30, 2025.

5. Mr. Li Wei resigned with effect from March 15, 2025, which is before the date of relevant committee meetings and general meetings.

In addition to the above meetings, Dr. Xu Li, the chairman of the Board, held a meeting with the independent non-executive Directors without the presence of the other Directors during the Reporting Period.

Appointment and Re-Election

According to the Articles of Association, at every annual general meeting of the Company one-third of the Directors for the time being (or, if their number is not three or a multiple of three, then the number nearest to, but not less than, one-third) shall retire from office by rotation provided that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years. A retiring Director shall retain office until the close of the meeting at which he retires and shall be eligible for re-election thereat. The Company at any annual general meeting at which any Directors retire may fill the vacated office by electing a like number of persons to be Directors.

The Board is also empowered under the Articles of Association to appoint any person as a Director either to fill a casual vacancy or as an addition to the Board from time to time and at any time. Any Director so appointed shall hold office only until the next following general meeting of the Company and shall then be eligible for re-election at that meeting.

Each Director (including the non-executive Director and independent non-executive Directors) is engaged for a term of three years. They are subject to retirement and re-election in accordance with the provisions of the Articles as mentioned above.

Training and Professional Development

Pursuant to principle C.1 of Part 2 of the Corporate Governance Code, all Directors should participate in continuous professional development to develop and refresh their knowledge and skills, so as to ensure that their contribution to the Board remains informed and relevant.

To help the Directors develop and refresh their knowledge and skills, internally-facilitated briefings for Directors would be arranged and reading materials on relevant topics would be provided to Directors where appropriate. All Directors are encouraged to attend relevant training courses at the Company’s expenses.

The Directors are required to provide details of the training they received in each financial year to the Company for the maintenance of proper training records. Throughout the Reporting Period, the training received by the Directors was as follows:

Name of Director	Type of continuous professional development training
Dr. XU Li	A and B
Dr. WANG Xiaogang	A and B
Dr. LIN Dahua	A and B
Mr. YANG Fan *(appointed on June 26, 2025)*	A and B
Mr. WANG Zheng *(appointed on June 26, 2025)*	A and B
Ms. FAN Yuanyuan	A and B
Prof. XUE Lan	A and B
Mr. LYN Frank Yee Chon	A and B
Mr. CHIU Duncan *(appointed on May 30, 2025)*	A and B
Mr. LI Wei *(resigned with effect from March 15, 2025)*	A and B
Mr. XU Bing *(stepped down on June 26, 2025)*	A and B

Notes:

A: Attending seminar(s), conference(s), forum(s) and/or training course(s) arranged by the Company or external parties.

B: Perusing materials provided by the Company or external parties, such as materials relating to the Company's business updates, directors' duties and responsibilities, corporate governance and regulatory updates, Chapter 8A of the Listing Rules and weighted voting rights structures, and other applicable regulatory requirements.

BOARD COMMITTEES

The Board has established four Board committees, namely, the Audit Committee, the Remuneration Committee, the Nomination Committee and the Corporate Governance Committee, for overseeing particular aspects of the Company's affairs. All Board committees are established with specific terms of reference which deal clearly with their authority and duties, and are posted on the Company's website and the Stock Exchange's website.

The Board is responsible for performing the corporate governance duties set out in the Corporate Governance Code which included developing and regularly reviewing the Company's policies and practices on corporate governance, training and continuous professional development of Directors, and reviewing the Company's compliance with the provisions in the Corporate Governance Code and disclosures in this annual report.

Audit Committee

The Company has established the Audit Committee with written terms of reference in compliance with Rule 3.21 of the Listing Rules and the Corporate Governance Code. The primary duties of the Audit Committee are to (i) review and supervise the financial reporting process and the internal control system of the Group, (ii) oversee the audit process, (iii) provide advice and comments to the Board and (iv) perform other duties and responsibilities as assigned by the Board.

During the Reporting Period, the Audit Committee comprises three members, namely Mr. Lyn Frank Yee Chon, Ms. Fan Yuanyuan and Mr. Chiu Duncan. Mr. Lyn Frank Yee Chon, being the chairperson of the Audit Committee and an independent non-executive Director, has appropriate accounting and related financial management expertise as required under Rules 3.10(2) and 3.21 of the Listing Rules. During the Reporting Period, Mr. Li Wei was also a member of the Audit Committee prior to his resignation but has ceased to become a member following his resignation with effect from March 15, 2025.

During the Reporting Period, the Audit Committee has convened 4 meetings and performed the following major tasks:

- Reviewed the half-yearly and annual results announcements and annual financial reports of the Group to ensure transparency and consistency of the financial disclosures.

- Discussed matters with respect to effectiveness of the Company's financial reporting system, the system of internal control in operation, risk management system and associated procedures within the Group with senior management members, internal auditors and the Auditor.

- Reviewed, with both the external auditor and management, the audit approach and methodology applied, in particular to the Key Audit Matters included in the Auditor's Report.

- Reviewed the plans, resources and work of the Company's internal auditors.

- Approved the internal audit plan for 2025 and conducted half yearly review of the internal audit activities.

- Reviewed significant issues raised by the internal audit department of the Company, the external auditor, external consultants, and management's response to their recommendations.

- Reviewed the continuing connected transactions of the Group carried out during the Reporting Period and the related disclosures in the Annual Report.

- Reviewed the adequacy and effectiveness of the Group's risk management and internal control systems, along with its accounting, financial reporting, and internal audit functions.

- Oversaw the risks undertaken by the Company.

- Oversaw the Group's anti-money laundering system, anti-corruption policy, and whistleblowing mechanism.

- Discussed and made recommendation on the re-appointment of the Auditor.

- Reviewed the independence, terms of engagement and remuneration of PricewaterhouseCoopers for annual audit for the Reporting Period.

- Reviewed the effectiveness of the external audit process.

The Auditor was invited to attend the Audit Committee meetings to discuss with the Audit Committee on issues arising from the audit and financial reporting matters. The Audit Committee also met with the Auditor in the absence of the executive Directors. The Audit Committee is satisfied with the independence and engagement of the Auditor.

The Audit Committee reviewed the interim results of the Group for the six months ended June 30, 2025 and the annual results of the Group for the financial year ended December 31, 2025 in conjunction with the external auditor. Based on this review and discussions with management, the Audit Committee was satisfied that the consolidated financial statements of the Group for the financial year ended December 31, 2025 were prepared in accordance with applicable accounting standards and fairly present the Group's financial position and results for the year ended December 31, 2025. The Audit Committee therefore recommended that the consolidated financial statements of the Group for the financial year ended December 31, 2025 be approved by the Board.

For a summary of the work of the Audit Committee performed in respect of the review of the Company's risk management and internal control systems, please refer to the paragraph headed "Risk Management and Internal Control – Ongoing Review" below.

Directors' Responsibilities for Financial Statements

The Directors acknowledge their responsibility for preparing the financial statements which should give a true and fair view of the state of affairs of the Company and of the results and cash flows for such reporting period.

In preparing the financial statements, the Board has adopted generally accepted accounting standards in Hong Kong and suitable accounting policies and applied them consistently, made judgments and estimates that are prudent, fair and reasonable, and prepared the financial statements on a going concern basis. The Board is responsible for ensuring that the Company keeps proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company.

The Board is not aware of any material uncertainties relating to events or conditions which may cast significant doubt over the Company's ability to continue as a going concern. Accordingly, the Board has continued to adopt the going concern basis in preparing the financial statements.

The Auditor is responsible for auditing and reporting its opinion on the financial statements of the Company. The independent auditor's report for the Reporting Period is set out in the section headed "Independent Auditor's Report" of this annual report.

Auditor's Remuneration

For the year ended December 31, 2025, the remuneration for the audit services paid to the Auditor amounted to RMB9,500,000; while the remuneration for the non-audit services (which mainly include professional services on tax advisory and internal control consultation services) amounted to RMB994,000.

Corporate Governance Committee

The Company has established the Corporate Governance Committee in compliance with Rule 8A.30 of the Listing Rules. The primary duties of the Corporate Governance Committee are to (i) ensure that the Company is operated and managed for the benefit of all Shareholders and (ii) ensure the Company's compliance with the Listing Rules and safeguards relating to the weighted voting rights structures of the Company.

During the Reporting Period, the Corporate Governance Committee comprises three independent non-executive Directors, namely Prof. Xue Lan, Mr. Lyn Frank Yee Chon and Mr. Chiu Duncan. Prof. Xue Lan is the chairperson of the Corporate Governance Committee. During the Reporting Period, Mr. Li Wei was also a member of the Corporate Governance Committee prior to his resignation but has ceased to become a member following his resignation with effect from March 15, 2025.

During the Reporting Period, the Corporate Governance Committee has convened 2 meetings and performed the following major tasks:

- Reviewed and monitored the Company's policies and practices on corporate governance, considered whether the adoption of any new policies and practices on corporate governance are necessary, and reviewed the Company's compliance with legal and regulatory requirements. The policies reviewed include the code for securities transactions by Directors and relevant employees, the board diversity policy, the shareholders' communication policy, the procedures for nomination of Directors by Shareholders, the disclosure of information policy, the connected transactions policy, the whistle-blowing policy, the dividend policy and other corporate governance policies.

- Reviewed and monitored the implementation of the Company's Code of Conduct and the Model Code which regulates the Directors' dealings in the securities of the Company.

- Reviewed the Company's compliance with the Corporate Governance Code and the deviation from code provision C.2.1, the Company's disclosure in this Corporate Governance Report and the Company's disclosure as required under Chapter 8A of the Listing Rules.

- Reviewed the written confirmation provided by the WVR Beneficiaries that (a) they have been members of the Board throughout the year and that no matters under Rule 8A.17 of the Listing Rules have occurred during the year; and (b) they have complied with Rules 8A.14, 8A.15, 8A.18 and 8A.24 of the Listing Rules throughout the year ended December 31, 2025.

- Reviewed and monitored the management of conflicts of interests between the Company, its subsidiary and/or Shareholder on one hand and any WVR Beneficiary on the other.

- Reviewed and monitored all risks related to the weighted voting rights structure, including connected transactions between the Group on one hand and any WVR Beneficiary on the other.

- Reviewed the training and continuous professional development of Directors and senior management, in particular training relating to requirements under Chapter 8A of the Listing Rules and risks associated with the weighted voting rights structure.

- Reviewed and approved the proposed grant of RSUs under the 2022 RSU Scheme pursuant to Rule 8A.30 of the Listing Rules.

- Sought to ensure effective and on-going communication between the Company and its Shareholders, particularly with regards to the requirements of Rule 8A.35 of the Listing Rules.

- Reported on the work of the Corporate Governance Committee covering all areas of its terms of reference.

- Made a recommendation to the Board as to the appointment or removal of the compliance advisor.

In particular, the Corporate Governance Committee has confirmed to the Board it is of the view that the Company has adopted sufficient corporate governance measures to manage the potential conflict of interest between the Company, its subsidiary and/or Shareholder on one hand and any WVR Beneficiary on the other, so as to ensure that the operations and management of the Company are in the interests of the Shareholders as a whole indiscriminately. These measures include the Corporate Governance Committee (a) reviewing and monitoring transactions contemplated to be entered into by the Group and making a recommendation to the Board on any matter where there is a potential conflict of interest between the Company, its subsidiary and/or Shareholder on one hand and any WVR Beneficiary on the other, and (b) ensuring that (i) any connected transactions are disclosed and dealt with in accordance with the requirements of the Listing Rules, (ii) the terms of connected transactions are fair and reasonable and in the interest of the Company and its Shareholders as a whole, (iii) any Directors who have a conflict of interest abstain from voting on the relevant board resolution, and (iv) the Compliance Advisor is consulted on any matters related to transactions involving the WVR Beneficiaries or a potential conflict of interest between the Group and any WVR Beneficiary. The Corporate Governance Committee recommended the Board to continue the implementation of these measures and to periodically review their efficacy towards these objectives.

Having reviewed the remuneration and terms of engagement of the Compliance Advisor, the Corporate Governance Committee confirmed to the Board that it was not aware of any factors that would require it to consider either the removal of the current compliance advisor or the appointment of a new compliance advisor. As a result, the Corporate Governance Committee recommended that the Board retain the services of the Compliance Advisor.

Nomination Committee

The Company has established the Nomination Committee with written terms of reference in compliance with Rule 8A.27 of the Listing Rules and the Corporate Governance Code. The primary duties of the Nomination Committee are to (i) review the structure, size and composition of the Board on a regular basis and make recommendations to our Board regarding any proposed changes to the composition of the Board, (ii) identify, select or make recommendations to the Board on the selection of individuals nominated for directorship, and ensure the diversity of Board members, (iii) assess the independence of the independent non-executive Directors and (iv) make recommendations to the Board on relevant matters relating to the appointment, re-appointment and removal of Directors and succession planning for Directors.

During the Reporting Period, the Nomination Committee comprises five members, namely Dr. Xu Li, Ms. Fan Yuanyuan, Prof. Xue Lan, Mr. Lyn Frank Yee Chon and Mr. Chiu Duncan. Prof. Xue Lan is the chairperson of the Nomination Committee. During the Reporting Period, Mr. Li Wei was also a member of the Nomination Committee prior to his resignation but has ceased to become a member following his resignation with effect from March 15, 2025.

During the Reporting Period, the Nomination Committee has convened 1 meeting and performed the following major tasks:

- Reviewed the structure, size and composition of the Board and its committees to ensure that they have a balance of expertise, skills and experience appropriate to the requirements for the business of the Group.

- Assessed the independence of all the independent non-executive Directors.

- Recommended the re-election of the retiring Directors at the 2025 annual general meeting of the Company.

- Reviewed the board diversity policy and the policy for the nomination of directors during the Reporting Period.

Board Diversity Policy

The Company recognizes and embraces the benefits of having a diverse Board and see increasing diversity at the Board level, including gender diversity, as an essential element in maintaining our competitive advantage and enhancing our ability to attract, retain and motivate employees from the widest possible pool of available talent. We have adopted a board diversity policy (the "**Board Diversity Policy**") with the aim of achieving an appropriate level of diversity among Board members according to the circumstances of the Group from time to time. The Board Diversity Policy, which is subject to annual review by the Nomination Committee, formally recognises the practice of ensuring that independent views and input are made available to the Board.

The Board Diversity Policy highlights the important role in the Board that independent non-executive Directors play in bringing an impartial view on the Company's strategies, performance and control, as well as ensuring that the interests of all shareholders are considered. In order to ensure that independent views and input of the independent non-executive Directors are made available to the Board, the Nomination Committee and the Board will annually assess the Directors' independence with regards to all relevant factors. These factors include whether the independent non-executive Directors possess appropriate academic, professional qualifications or related financial management experience, and whether they hold any other offices in the Company or any of its subsidiaries or is interested in any shares of the Company.

Pursuant to the Board Diversity Policy, in reviewing and assessing suitable candidates to serve as a Director, the Nomination Committee would consider a range of diversity of perspectives with reference to the Company's business model and specific needs, including but not limited to skills, knowledge, professional experience and qualifications, industry and regional experience, cultural and educational background, age, gender and the potential contributions that the candidate is expected to bring to the Board. All Board appointments will be based on merits and candidates will be considered against objective criteria, having due regard to the benefits of diversity to the Board. The Nomination Committee also reviews the Board Diversity Policy from time to time to ensure its continued effectiveness.

The Board has a balanced mix of experiences and skills, including but not limited to overall business management, research and development as well as finance and accounting. The Board also has a relatively wide range of age, ranging from 42 years old to 67 years old. In addition, in terms of gender diversity, the Board also currently has one female member. The Board therefore believes that the composition of the current Board satisfies the Board Diversity Policy.

The Board places strong emphasis on diversity (including but not limited to gender diversity) at the Board level and across all levels of the Group. Taking into account the Board's view that the current Board composition satisfies the Board Diversity Policy, the Board targets to maintain at least the current level of female representation in the Board. In considering the Board's succession, the Board will deploy multiple channels for identifying suitable director candidates, including referral from Directors, shareholders, employees and management of the Group, and engaging external search firms. These measures will ensure that the Board will be able to develop a pipeline of potential successors to the Board, such that the Board will be able to take the opportunity to further increase the diversity on the Board (including but not limited to the proportion of female members of the Board) as and when such opportunity arise and suitable candidates are identified, taking in account the selection criteria as outlined under the paragraph "Nomination Procedures" below.

In addition to gender diversity within the Board, the Company is also committed to promoting gender diversity among its workforce generally. As at the Latest Practicable Date, the gender ratio in the Company's workforce (including senior management) is as follows:

Male	68%
Female	32%
Total	100%

The Company targets to maintain at least the current level of gender diversity in its workforce. In order to achieve such goals while also ensuring that the Group's business needs and objectives may be met and diversity across all other aspects may be achieved, the Group will continue to adopt a gender neutral employment policies to ensure that candidates of all skills, background qualities and gender will be allowed equal opportunities to be considered, and the Group will be able to select its employees from a diversified pool of talents.

Given that the AI industry is a highly specialised industry, the employees of the Group are often required to possess specialised skill sets and undergo extensive professional trainings in order to be able to meet the business needs and objectives of the Group. As such, this may pose challenges to the Group in terms of achieving gender diversity in the workforce on the one hand, and recruiting talents which are able to meet the Group's business needs and objectives on the other hand. In this regard, the Group has also developed various training programs for its employees as outlined in its Environmental, Social and Governance Report, such that the Group may continue to recruit from a broad base of talents and improve its workforce diversity, whilst also empowering its employees from all skills, background, qualities and gender to meet the business needs of the Group.

Nomination Procedures

The Nomination Committee and the Board may nominate candidates for directorship. In assessing the suitability and the potential contribution to the Board of a proposed candidate, the Nomination Committee may make reference to certain selection criteria, such as reputation for integrity, professional qualifications and skills, accomplishment and experience in the internet and technology markets, commitment and relevant contribution, diversity in all aspects. The Nomination Committee shall report its findings and make recommendation to the Board on the appointment of appropriate candidate for directorship for decision and succession planning. The ultimate responsibility for selection and appointment of Directors rests with the entire Board.

Remuneration Committee

The Company has established the Remuneration Committee with written terms of reference in compliance with Rule 3.25 of the Listing Rules and the Corporate Governance Code. The primary duties of the Remuneration Committee are to (i) establish, review and provide advice to the Board on the policy and structure of the remuneration for the Directors and senior management and on the establishment of a formal and transparent procedure for developing policies concerning remuneration, (ii) determine the terms of the specific remuneration package of each Director and member of senior management, (iii) review and/or approve matters relating to share schemes under Chapter 17 of the Listing Rules, and (iv) review and approve performance-based remuneration by reference to corporate goals and objectives resolved by the Directors from time to time.

During the Reporting Period, the Remuneration Committee comprises three members, namely Dr. Xu Li, Prof. XUE Lan and Mr. Lyn Frank Yee Chon. Mr. Lyn Frank Yee Chon is the chairperson of our remuneration committee. During the Reporting Period, Mr. Li Wei was also a member of the Remuneration Committee prior to his resignation but has ceased to become a member following his resignation with effect from March 15, 2025.

During the Reporting Period, the Remuneration Committee has convened 1 meeting and performed the following major tasks:

- Reviewed the remuneration policy and remuneration packages of the Directors and the senior management of the Company.
- Conducted regular reviews with reference to companies with comparable business or scale.
- Consulted with the Chairman of the Board about the performance of senior executives.
- Considered and approved the grants of RSUs to Dr. Xu Li, Dr. Wang Xiaogang, Dr. Lin Dahua, Mr. Yang Fan and Mr. Wang Zheng under the 2022 RSU Scheme in accordance with the requirements under Chapter 17 of the Listing Rules and the terms of the 2022 RSU Scheme, details of which have been disclosed in the announcement of the Company dated September 4, 2025.

As disclosed in the Company's circular dated September 4, 2025, the Remuneration Committee considered it appropriate to approve the aforementioned grant of RSUs taking into account: (1) the responsibilities of the relevant Grantees; (2) the length of service with the Group; (3) the past contribution of the relevant Grantees to the development and growth of the Group or their potential future contribution to the Group; (4) the importance of the relevant Grantees' skills, knowledge, experience, expertise and other personal qualifications to companies specialising in advanced technologies similar to the Group, which are significantly dependent on highly educated and skilled individuals with the requisite business and industry knowledge, to retain, motivate and incentivise the Executive Directors and senior management to run the Company successfully for the long-term benefits of the Group; and (5) current market practice and industry standards and, where possible, the level of incentive package provided by comparable companies to their directors. The Remuneration Committee is also of the view that the proposed grants can effectively motivate the relevant Executive Directors to strive for the long-term development of the Company, and is therefore in line with the purpose of the 2022 RSU Scheme. In addition, it is anticipated that the RSUs given under the Proposed Senior Grants will further align the interests of the Executive Directors with the long-term interests of the Company and the shareholders, thereby ensuring better coordination between the Group's long-term strategic and financial objectives and the Executive Directors' incentive package.

Remuneration Policy

The Directors and members of senior management receive remuneration from the Company in the form of fees, wages and salaries, discretionary bonuses, share-based compensation and other benefits in kind.

The Board regularly reviews and determines the remuneration and compensation packages of the Directors and senior management and receives recommendation from the Remuneration Committee, which takes into account salaries paid by comparable companies, time commitment and responsibilities of the Directors and performance of the Group.

Pursuant to code provision E.1.5 of Part 2 of the Corporate Governance Code, the annual remuneration (including share-based compensation) of the members of senior management, including those members of senior management who are also executive Directors, by band for the Reporting Period is set out below:

Annual Remuneration	Number of Individuals
HK$0.5 million to HK$1 million	1
HK$2.5 million to HK$3 million	2
HK$3.5 million to HK$4 million	1
HK$4 million to HK$4.5 million	1
HK$8 million to HK$8.5 million	1

Further details of the remuneration of Directors for the Reporting Period are set out in Note 40 to the Consolidated Financial Statements in this annual report.

RISK MANAGEMENT AND INTERNAL CONTROL

The Board acknowledges its overall responsibility for the risk management and internal control of the Company. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Company is dedicated to the establishment and maintenance of a robust risk management and internal control system. We have adopted and continually improve our internal control mechanisms to ensure the compliance of our business operations. Furthermore, we conduct periodic review of the implementation of our risk management policies and internal control measures to ensure their effectiveness and sufficiency.

We have been committed to promoting a compliance culture and will adopt policies and procedures on various compliance matters, including the Stock Exchange's requirements on corporate governance and environmental, social and governance matters. Our Board will be collectively responsible for the establishment and operations of mechanisms in relation to corporate governance and environmental, social and governance. Our Directors are involved in the formulation of such mechanisms and the related policies.

We have adopted and implemented risk management policies in various aspects of our business operations to address various potential risks in relation to operations, compliance, information security and data privacy, intellectual property and investment.

Operational Risk Management

Operational risk refers to the risk of direct or indirect financial loss resulting from incomplete or problematic internal processes, personnel mistakes, IT system failures or external events. We have established a series of internal procedures to manage such risk.

We take a comprehensive approach with regard to operational risk management, and implement a mechanism with detailed and decentralized responsibilities and clear rewards and punishment systems. Our information technology, human resources, finance and operations departments are collectively responsible to ensure the compliance of our operations with internal procedures. In the event of a major adverse event, the matter will be escalated to our CEO and the Board to take appropriate measures. Through effective operational risk management, we expect to control operational risks within a reasonable range by identifying, measuring, monitoring and containing operational risks to reduce potential losses.

Compliance Risk Management

Compliance risk refers to the risk of being subject to legal and regulatory sanctions, and the risk of major financial and reputational losses as a result of our failure to comply with relevant laws, regulations, rules and guidelines.

Compliance management refers to the dynamic managing processes of our effective identification and management of compliance risks and proactively preventing the occurrence of risk events. Compliance risk management is the core of our risk management activities, the foundation for effective internal controls and an important aspect of our corporate culture. We have established a sound compliance risk management framework as part of our comprehensive risk management system, to achieve effective identification and management of compliance risk and ensure that our operations are in compliance with applicable laws and regulations.

Information Security and Data Privacy Risk Management

We attach the greatest importance to data security and protection. We have adopted our standard protective measures including confidentiality categorization, access control, data encryption and desensitization to prevent unauthorized access, leakage, improper use or modification of, damage to or loss of data and personal information.

Our Data Security and Personal Information Protection Management Committee oversees our data security and personal information protection efforts. We have built up a comprehensive personal information management system and formulated a series of technical standards and specifications to ensure data and personal information security throughout their life cycle.

Intellectual Property Risk Management

We have implemented a set of comprehensive measures to protect our intellectual property. The key measures include:

- **Uniform and centralized IP management:** We conduct uniform and centralized IP management through our legal and IP department. Any application, implementation, authorization or transfer of our intellectual property rights will need to be subject to the approval of our legal and IP department.

- **Shared IP rights within Group:** Any of our intellectual property rights, as long as they are owned by one of our subsidiaries or controlled entities, can be shared among Group members for manufacturing, import, sales or promise to sell relevant products.

Investment Risk Management

We invest in or acquire businesses that are complementary to our business and aligned with our overall growth strategies, such as businesses that can expand our service offerings and strengthen our technological capabilities. In general, we intend to hold our investments for the long term in forms of preferred shares or ordinary shares with preference rights. In order to manage potential risks associated with investments, we generally obtain minority protection rights from our investment portfolio companies.

Our strategic investment department has primarily been responsible for our investment project sourcing, screening, due diligence, risk assessment, valuation, execution and post-investment monitoring. Each investment is assessed with consideration of strategic value, risks and reward. We have established investment project evaluation and approval processes. Our Investment Committee reviews and determines all new investments and major disposals.

Anti-corruption Risk Management

Anti-corruption risk refers to the risk of use of cheating, bribery or other illegal measures for (i) the pursuit of improper personal benefits at the expense of our Company's economic interests and (ii) the pursuit of improper interests of the Company. We have established our anti-corruption risk management policies prohibiting any corruption activities by the employees, either for the pursuit of improper personal benefits or improper interests of the Company. We have established an anti-corruption committee for the anti-corruption risk management, comprising designated personnel from our human resources, internal control, internal audit and legal and compliance departments. We have zero-tolerance of corruption and do not accept employment or promotion of persons responsible for corruption incidents. We conduct routine internal trainings and require all suppliers to execute anti-corruption commitments before engagement.

Whistleblowing Policy

We have maintained a whistleblower mechanism to encourage the internal reporting of suspicious activities. The purpose of this mechanism is to (i) foster a culture of compliance, ethical behaviour and good corporate governance across the Company; and (ii) promote the importance of ethical behaviour and encourages the internal reporting of misconduct, unlawful and unethical behavior. The nature, status and the results of the complaints received under the whistleblower mechanism are reported to the anti-corruption committee as mentioned above. The anti-corruption committee may then report any complaints received or any matters of significance to the Audit Committee as and when necessary. No incident of fraud or misconduct that have material effect on the Company's financial statements or overall operations for the year ended December 31, 2025 has been discovered.

Ongoing Review

To monitor the ongoing implementation of our risk management policies, we have established an Audit Committee to review and supervise our financial reporting process, internal control system and internal audit functions on an ongoing basis and at least annually, so as to ensure that our internal control system is effective in identifying, managing and mitigating risks involved in our business operations. For details, please refer to the section headed "Board Committees – Audit Committee" above.

In addition to our internal control department, we have also established an internal audit department which is responsible for reviewing the effectiveness of internal controls and reporting issues identified and improving our internal control system and procedures by identifying internal control failures and weaknesses on an ongoing basis. The internal audit department reports any major issues identified to the Audit Committee and Board of Directors on a timely basis.

In respect of the Reporting Period, the Board through the Audit Committee conducted a review of the risk management and internal control systems of the Company and concluded that they are effective and adequate. The Board through the Audit Committee has also reviewed the Group's internal audit functions, including but not limited to the sufficiency of resources, staff qualifications and experiences, and training programs, and were satisfied with the effectiveness of the internal audit functions.

SECURITIES DEALING AND HANDLING OF INSIDE INFORMATION

The Board has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") set out in Appendix C3 of the Listing Rules as the code of conduct regulating Directors' dealings in securities of the Company. In response to specific enquiries made by the Board, all Directors confirmed that they have complied with the provisions of the Model Code during the Reporting Period.

To supplement the Model Code, the Company has also implemented a policy in relation to the handling and dissemination of inside information. Access to inside information is at all times confined to relevant personnel (i.e. Directors, senior management and relevant employees) on a need-to-know basis, until the inside information is properly disclosed in accordance with applicable laws and regulations. Directors, senior management and relevant employees in possession of inside information or potential inside information are required to take reasonable steps to preserve confidentiality and to ensure that its recipients recognize their obligations to maintain confidentiality.

JOINT COMPANY SECRETARIES

The Joint Company Secretaries are responsible for advising the Board on corporate governance matters and ensuring that the Board policies and procedures, as well as the applicable laws, rules and regulations are followed. The current Joint Company Secretaries are Ms. Lin Jiemin and Ms. Wong Wai Yee Ella.

Ms. Lin joined the Group in August 2018 and has been serving as the Company's vice president since then. Prior to joining the Group, she had extensive working experience at Hong Kong Exchanges and Clearing Limited, with her last position being its deputy chief operating officer. Ms. Lin is the primary contact person at the Company.

Ms. Wong has been appointed to assist Ms. Lin. Ms. Wong, director of company secretarial services in Vistra Group, has over 20 years of experience in the corporate secretarial field and provides corporate secretarial and compliance services to Hong Kong listed companies as well as multinational, private and offshore companies.

During the Reporting Period, each of the Joint Company Secretaries has attended a total of no less than 15 hours of training courses on the Listing Rules, corporate governance, information disclosure, investors relation as well as the functions and duties of the company secretary of a Hong Kong listed issuer as required under Rule 3.29 of the Listing Rules.

RELATIONSHIP WITH SHAREHOLDERS

Communication with Shareholders

The Board believes that effective communication with the Shareholders is essential for enhancing investor relations and investors' understanding of the Group's business performance and strategies. The Group also recognizes the importance of transparency and timely disclosure of its corporate information, which enables the Shareholders and investors to make the best investment decision.

The Company communicates with the Shareholders and the investment community mainly through the Company's financial reports (including the interim and annual reports), annual general meetings and other general meetings that may be convened, as well as by making available all the disclosures submitted to the Stock Exchange and its corporate communications and other corporate publications on the Company's website.

Shareholders' Meetings

The general meetings of the Company serve as an opportunity for the Directors and senior management to communicate with the Shareholders. Shareholders are encouraged to participate in general meetings or to appoint proxies to attend and vote at meetings for and on their behalf if they are unable to attend the meetings. Notice in writing is given by the Company to the Shareholders at least 21 days before an annual general meeting and at least 14 days before any extraordinary general meeting. Board members, in particular, the chairperson of Board committees or their delegates, appropriate management executives and external auditors will attend annual general meetings to answer Shareholders' questions.

The process of the Company's general meeting will be monitored and reviewed on a regular basis, and, if necessary, changes will be made to ensure that Shareholders' needs are best served.

Corporate Communication

Corporate communication will be provided to Shareholders in plain language and in both English and Chinese versions to facilitate Shareholders' understanding about the content of the communication. Shareholders have the right to choose the language (either English or Chinese) or means of receipt of the corporate communications (in hard copy or through electronic means). Shareholders are encouraged to provide, amongst other things, in particular, their email addresses to the Company in order to facilitate timely and effective communications.

Company's Website

The Company maintains a website at www.sensetime.com as a communication platform with the Shareholders and investors. Information on the Company's website is updated on a regular basis. Information released by the Company to the website of the Stock Exchange is also posted on the Company's website for corporate communications immediately thereafter. Such information includes financial statements, results announcements, circulars and notices of general meetings and associated explanatory documents etc.

Shareholders' Enquiries

Shareholders and investors may send written enquiries or requests to the Company, for the attention of the Board of Directors. The contact details are as follows:

Address:	2/F, Harbour View 1, 12 Science Park East Avenue, Hong Kong Science & Technology Park, Shatin, Hong Kong
Email:	ir@sensetime.com

Shareholders may direct their questions about their shareholdings to the Company's Hong Kong Share Registrar, Computershare Hong Kong Investor Services Limited. The Company ensures that the Hong Kong Share Registrar maintains the most up-to-date information relating to the Shares at all times so that it can respond effectively to the Shareholders' enquiries.

Policies Relating to Shareholders

Shareholders' Communication Policy

The Company has established a shareholders' communication policy with the objective of ensuring that the Shareholders and the investment community at large are provided with ready, equal and timely access to balanced and understandable information about the Company, in order to enable Shareholders to exercise their rights in an informed manner, and to enhance the communication among Shareholders, the investment community and the Company.

The Corporate Governance Committee reviews the shareholders' communication policy on a regular basis to ensure its effectiveness, particularly with regards to the requirements of Rule 8A.35 of the Listing Rules. The Corporate Governance Committee has reviewed the implementation and effectiveness of the shareholders' communication policy during its meetings, and are of the view that the shareholders' communication policy has been effectively implemented and that the dissemination of information to the Shareholders' were effective.

Dividend Policy

Pursuant to paragraph M of Part 1 of the Corporate Governance Code, the Company has adopted a dividend policy (the "**Dividend Policy**") in relation to the declaration, payment or distribution of the Company's net profits as dividends to the Shareholders.

The Company does not have any pre-determined dividend payout ratio. The Board has the discretion to declare and distribute dividends to the Shareholder, taking into account factors set out in the Dividend Policy such as the Company's financial results and cash flow situation. Dividends may be proposed and/or declared by the Board for a financial year or period, and any final dividend for a financial year will be subject to shareholders' approval.

Shareholders' Rights

To safeguard the Shareholders' interests and rights, separate resolutions are proposed at the Shareholders' meetings on each substantial issue, including the election of individual Directors, for the Shareholders' consideration and voting. All resolutions put forward at the Shareholders' meetings will be voted by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company (www.sensetime.com) and the Stock Exchange (www.hkexnews.hk) after each Shareholders' meeting.

Pursuant to the Articles of the Company, extraordinary general meetings shall be convened on the written requisition of any Shareholder or Shareholders entitled to attend and vote at general meetings of the Company who hold not less than 10 per cent of the paid up voting share capital of the Company for a date no later than 21 days from the date of deposit of the requisition signed by the requisitionists. The written requisition shall be deposited at the registered office of the Company and shall specify the objects of the meeting requisitioned. If the Directors do not convene such meeting for a date not later than 45 days after the date of such deposit, the requisitionists themselves may convene the general meeting in the same manner, as nearly as possible, as that in which general meetings may be convened by the Directors. All reasonable expenses incurred by the requisitionists as a result of the failure of the Directors to convene the general meeting shall be reimbursed to them by the Company.

There is no provision allowing the Shareholders to move new resolutions at general meetings under the Cayman Islands Companies Laws or the Articles. Shareholders who wish to move a resolution may request the Company to convene a general meeting following the procedures set out in the preceding paragraph.

A shareholder who wishes to nominate a person to stand for election as a Director of the Company at the general meeting shall serve the following documents at the registered office of the Company, namely (1) his/her/its notice of intention to propose a resolution at the general meeting; (2) a notice signed by the nominated candidate of his/her willingness to be elected; (3) the nominated candidate's information as required to be disclosed under Rule 13.51(2) of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited; and (4) the nominated candidate's written consent to the publication of his/her personal data. The period for lodgment of such written notice shall be at least 7 days, commencing no earlier than the day after the despatch of the notice of the meeting appointed for such election and ending no later than 7 days prior to the date of such meeting. For details, please refer to the Procedures for Shareholders to Nominate a Person for Election as a Director available on the website of the Company (www.sensetime.com).

Amendments to Constitutional Documents

During the Reporting Period, the Company has not made any changes to its Articles of Association. An up to date version of the Memorandum and Articles of Association is available on the websites of the Company (www.sensetime.com) and the Stock Exchange (www.hkexnews.hk).

Details of the Interests and Short Positions in Shares and Underlying Shares of the Company

For details of the holdings of the Directors, the chief executive and substantial shareholders in the Shares and underlying shares of the Company as at December 31, 2025, please refer to the section headed "Directors' Interests and Short Positions in Shares, Underlying shares and Debentures of the Company or any Associated Corporations" and "Substantial Shareholders' Interests and Short Positions in Shares and Underlying shares of the Company" in this annual report.

Directors' Report

The Board of Directors is pleased to present this Directors' Report together with the audited consolidated financial statements of the Group for the year ended December 31, 2025.

GENERAL INFORMATION ABOUT THE COMPANY

Principal Activities

The Group is a leading AI software company focused on creating a better AI-empowered future through innovation. The principal activities of the Group are the sale of advanced AI software platform and related services, sale of AI software-embedded hardware and related services, AIDC service as well as research and development activities in relation to AI technology. The Company is an investment holding company and details and principal activities of its principal subsidiaries are set out in Note 12 to the consolidated financial statements.

Business Review

A fair review of the business of the Group as required by Schedule 5 to the Companies Ordinance, including an analysis of the Group's financial performance, an indication of likely future developments in the Group's business, a description of the principal risks and uncertainties facing the Group and the Group's key relationships with its stakeholders who have a significant impact on the Group and on which the Group's success depends, is set out in the sections headed "Chairman's Statement" and "Management Discussion and Analysis" of this annual report. These discussions form part of the Group's business review.

Results and Appropriations

The results of the Group for the year ended December 31, 2025 are set out in the consolidated statement of profit or loss.

The Company has adopted a dividend policy in relation to the declaration, payment or distribution of the Company's net profits as dividends to the Shareholders. For details regarding the dividend policy, please refer to the section headed "Dividend Policy" of the Corporate Governance Report. In compliance with this policy and upon due consideration of the Shareholders' and the Company's long-term interests, the Board has resolved not to recommend any final dividend for the year ended December 31, 2025.

Five-Year Financial Summary

A summary of the condensed consolidated results and financial positions of the Group is set out on page 4 of this annual report.

Property, Plant and Equipment

Details of movements in the property, plant and equipment of the Group during the Reporting Period are set out in Note 17 to the consolidated financial statements.

Share Capital

Details of movements in the share capital of the Company during the Reporting Period are set out in Note 30 to the consolidated financial statements.

Distributable Reserves

As at December 31, 2025, the Company had distributable reserves amounting to RMB82,061.1 million.

Details of the movements in the reserves of the Company during the Reporting Period are set out in Note 31 to the consolidated financial statements.

Bank Loans and Other Borrowings

Particulars of bank loans and other borrowings of the Group as at December 31, 2025 are set out in Note 35 to the consolidated financial statements.

Issuance of Debentures

During the Reporting Period and up to the Latest Practicable Date, the Group has not issued any debentures.

Public Float

As at December 31, 2025 and the date of this annual report, the applicable minimum public float requirement for the Class B Shares is 25% of the total number of issued shares in the class to which the Class B Shares belong (excluding treasury shares). Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at December 31, 2025 and the date of this annual report, the Company maintained the prescribed percentage of public float under the Listing Rules.

Purchase, Sale or Redemption of the Company's Listed Securities

During the Reporting Period, neither the Company nor any of its subsidiaries or consolidated affiliated entities had purchased, sold or redeemed any of the securities of the Company listed on the Stock Exchange (including any sale of treasury shares).

Pre-Emptive Rights

There are no provisions for pre-emptive rights under the Articles of Association or the laws of the Cayman Islands which would oblige the Company to offer new Shares on a pro-rata basis to the existing Shareholders.

Donations

During the Reporting Period, the Group made charitable donations of approximately RMB3.8 million.

Tax Relief

The Company is not aware of any tax relief available to the Shareholders by reason of their holding of the Company's securities. If the Shareholders are unsure about the taxation implications of purchasing, holdings, disposing of, dealing in, or the exercise of any rights (including entitlements to any relief of taxation) in relation to, the Shares, they are advised to consult an expert.

Major Customers and Suppliers

For the Reporting Period, revenue generated from the five largest customers of the Group accounted for approximately 39.3% of the Group's total revenue, and the revenue generated from the largest customer accounted for approximately 19.0% of the Group's total revenue.

For the Reporting Period, purchase amounts from the five largest suppliers of the Group accounted for approximately 79.8% of the Group's total purchase, and the purchase amounts from the largest supplier accounted for approximately 31.7% of the Group's total purchase.

None of the Directors, their close associates or any Shareholders who to the knowledge of the Directors own more than 5% of the Company's issued share capital had an interest in the share capital of any of the Group's five largest customers and suppliers during the Reporting Period.

Contracts with Controlling Shareholders

Save as disclosed in this annual report, no contract of significance has been entered into among the Company or any of its subsidiaries and any controlling shareholder during the Reporting Period.

Management Contracts

No contract, concerning the management and administration of the whole or any substantial part of the business of the Company was entered into or existed during the Reporting Period.

Legal Proceedings and Compliance

During the Reporting Period, the Company had not been and was not a party to any material legal, arbitral or administrative proceedings against it that could, individually or in the aggregate, have a material adverse effect on its business, financial condition and results of operations.

During the Reporting Period, the Company had complied with the applicable laws and regulations in relation to its business in all material respects and was not involved in any non-compliance incidents which the Directors believe would, individually, or in aggregate, have a material adverse effect on its business as a whole.

Corporate Governance

For details regarding the Company's corporate governance, please refer to the Corporate Governance Report on pages 28 to 48 of this annual report.

Environmental Policies and Performance

For details regarding the Company's environmental policies and performance, please refer to the Environmental, Social and Governance Report.

WEIGHTED VOTING RIGHTS

The Company adopts a weighted voting rights structure. Under the structure, the Company's share capital comprises Class A Shares and Class B Shares. Each Class A Share entitles the holder to exercise 10 votes (other than any Class A Shares in which the weighted voting rights have ceased, which existed during the Reporting Period), and each Class B Share entitles the holder to exercise one vote, respectively, on any resolution tabled at general meetings, except for resolutions with respect to a limited number of Reserved Matters, in relation to which each Share is entitled to one vote.

The WVR Structure enables the WVR Beneficiaries to exercise voting control over the Company notwithstanding the WVR Beneficiaries do not hold a majority economic interest its share capital. This enables the Company to benefit from the continuing vision and leadership of the WVR Beneficiaries, who will control the Company with a view to its long-term prospects and strategy.

As at December 31, 2025, the WVR Beneficiaries were Dr. Xu Li and Dr. Wang.

(1) Dr. Xu Li beneficially owned 286,317,668 Class A Shares and 570,386,529 Class B Shares, representing approximately 7.63% of the voting rights in the Company on resolutions in general meetings of the Company (except for resolutions in relation to the Reserved Matters, in relation to which each Share carries one vote). In addition, Dr. Xu Li is interested in 600,000,000 underlying Class B Shares in respect of the RSUs granted pursuant to the 2022 RSU Scheme, which has not vested as at December 31, 2025 (and therefore the voting rights of which are not exercisable by Dr. Xu Li). The Class A Shares beneficially owned by Dr. Xu Li were held by XWorld, a company wholly owned by Dr. Xu Li, and the Class B Shares were directly held by Dr. Xu Li.

(2) Dr. Wang Xiaogang beneficially owned 223,526,705 Class A Shares and 310,785,171 Class B Shares, representing approximately 5.66% of the voting rights in the Company on resolutions in general meetings of the Company (except for resolutions in relation to the Reserved Matters, in relation to which each Share carries one vote). All the Class A Shares and 8,644,928 Class B Shares beneficially owned by Dr. Wang Xiaogang were held by Infinity Vision, a company wholly owned by Dr. Wang Xiaogang, and the remaining 302,140,243 Class B Shares were directly held by Dr. Wang Xiaogang. In addition, Dr. Wang Xiaogang is interested in 200,000,000 underlying Class B Shares in respect of the RSUs granted pursuant to the 2022 RSU Scheme, which has not vested as at December 31, 2025 (and therefore the voting rights of which are not exercisable by Dr. Wang Xiaogang).

As disclosed in the Company's announcement dated June 26, 2025, Mr. Xu Bing stepped down as an executive Director and the secretary of the Board following the conclusion of the 2025 AGM, and the weighted voting rights of the 104,190,097 Class A Shares held by Mr. Xu Bing through Vision Worldwide Enterprise Inc. has ceased and shall be converted into Class B Shares on one-to-one basis. Such one-to-one conversion has been completed on January 16, 2026.

As of December 31, 2025 the total number of Class A Shares in issue was 614,034,470 (among which 509,844,373 Class A Shares are entitled to weighted voting rights, representing approximately 11.33% of the voting rights in the Company on resolutions in general meetings of the Company, except for resolutions in relation to the Reserved Matters, in relation to which each Share carries one vote, and 104,190,097 Class A Shares in respect of which the weighted voting rights has ceased as set out above, representing approximately 0.23% of the voting rights on resolutions in general meetings of the Company, except for resolutions in relation to the Reserved Matters, in relation to which each Share carries one vote) and the total number of Class B Shares in issue was 39,810,003,530 (representing approximately 88.44% of the voting rights in the Company on resolutions in general meetings of the Company, except for resolutions in relation to the Reserved Matters, in relation to which each Share carries one vote). Class A Shares may be converted into Class B Shares on a one-to-one ratio. Upon the conversion of all the issued and outstanding Class A Shares as at December 31, 2025 into Class B Shares, the Company will issue 614,034,470 Class B Shares, representing approximately 1.54% of the total number of issued and outstanding Class B Shares as at December 31, 2025.

Following the conversion of the 104,190,097 Class A Shares into Class B Shares as set out above, the number of issued and outstanding Class A Shares is 509,844,373 Class A Shares, and upon the conversion of all such issued and outstanding Class A Shares, the Company will issue 509,844,373 Class B Shares, representing approximately 1.27% of the total number of issued and outstanding Class B Shares as at the Latest Practicable Date.

The weighted voting rights attached to the Class A Shares will cease when the WVR Beneficiaries do not have beneficial ownership of any Class A Shares, in accordance with Rule 8A.22 of the Listing Rules. This may occur:

(1) upon the occurrence of any of the circumstances set out in Rule 8A.17 of the Listing Rules, in particular where all of the WVR Beneficiaries are: (1) deceased; (2) no longer members of our Board; (3) deemed by the Stock Exchange to be incapacitated for the purpose of performing his duties as directors; or (4) deemed by the Stock Exchange to no longer meet the requirements of directors set out in the Listing Rules;

(2) when the holders of Class A Shares have transferred to other persons the beneficial ownership of, or economic interest in, all of the Class A Shares or the control over the voting rights attached to them, other than in the circumstances permitted by Rules 8A.18 of the Listing Rules;

(3) where the vehicles holding Class A Shares on behalf of both WVR Beneficiaries no longer comply with Rule 8A.18(2) of the Listing Rules; or

(4) when all of the Class A Shares have been converted to Class B Shares.

Shareholders and prospective investors are advised to be aware of the potential risks of investing in companies with weighted voting rights structures, in particular that interests of the WVR Beneficiaries may not necessarily always be aligned with those of our Shareholders as a whole, and that the WVR Beneficiaries will be in a position to exert significant influence over the affairs of our Company and the outcome of shareholders' resolutions, irrespective of how other Shareholders vote. Prospective investors should make the decision to invest in the Company only after due and careful consideration.

SHARE INCENTIVE SCHEMES

The Company has adopted three share incentive schemes, including the Pre-IPO RSU Plan, the Pre-IPO ESOP and the 2022 RSU Scheme. As disclosed in the announcement of the Company dated June 26, 2024 and as of the date of this annual report, the Board has resolved that no further grant will be made under the Pre-IPO RSU Plan and the Pre-IPO ESOP. However, the subsisting rights of the grantees under the Pre-IPO RSU Plan and the Pre-IPO ESOP remain unaffected.

Pre-IPO RSU Plan

The following is a summary of the principal terms of the Pre-IPO RSU Plan of the Company as approved by the Board on November 1, 2016 and amended from time to time. As the Pre-IPO RSU Plan involves grant of RSU Awards which are funded by existing Class B Shares of the Company, upon the revised Chapter 17 of the Listing Rules coming into effect in January 2023, the Pre-IPO RSU Plan constitutes a share scheme which is funded by existing shares of the Company under Chapter 17 of the Listing Rules.

Purpose

The purpose of the Pre-IPO RSU Plan is to establish a comprehensive long-term incentive scheme of the Group, to motivate, attract and retain talents, and to share the Company's success with the participants.

Effectiveness and Duration

The original validity period of the Pre-IPO RSU Plan was ten years commencing on the adoption date of November 2, 2016. As disclosed in the announcement of the Company dated June 26, 2024 and as of the date of this annual report, the Board has resolved that no further grant will be made under the Pre-IPO RSU Plan. However, the subsisting rights of the grantees under the Pre-IPO RSU Plan remain unaffected.

Administration

The Pre-IPO RSU Plan shall be subject to the administration of the Board and the management of the Company (the "**RSU Administrators**") in accordance with the terms and conditions of the Pre-IPO RSU Plan, and the decision of the Board will be final and binding on all parties. The RSU Administrators may, from time to time, select the participants to whom a restricted stock unit ("**RSU Awards**") may be granted.

The RSU Administrators have the right to, among others: (i) interpret and construe the provisions of the Pre-IPO RSU Plan; (ii) determine the persons who will be granted RSU Awards under the Pre-IPO RSU Plan, the terms and conditions on which RSU Awards are granted and when the RSUs granted pursuant to the Pre-IPO RSU Plan may be exercised; and (iii) make such other decisions or determinations as it shall deem necessary for the administration of the Pre-IPO RSU Plan.

Participants

The eligible participants in the Pre-IPO RSU Plan (the "**Pre-IPO RSU Participants**") include (i) key management team and key technical staff of the Group who have been continuously working in the Group for no less than one year and key core employees who have direct impact on the Group's performance and development; and (ii) any other persons who, in the sole opinion of the RSU Administrators, have contributed or will contribute to the Group significantly.

Maximum number of Shares

The maximum number of Shares underlying the Pre-IPO RSU Plan ("**RSU Limit**") is 492,327,394 Shares, all of which have been issued and held by SenseTalent. The RSU Limit represents approximately 1.22% of the total issued Shares as at December 31, 2025 and the Latest Practicable Date. There is no maximum limit of Class B Shares which may be awarded to any one Participant under the Pre-IPO RSU Plan.

Terms and Conditions of RSU Award

Grant of RSU Awards

The RSU Administrators may, from time to time, select the Pre-IPO RSU Participants to whom a grant of an RSU Award may be made. The amount of an RSU Award may be determined at the sole and absolute discretion of the RSU Administrators and may differ among selected Pre-IPO RSU Participants.

Acceptance of RSU Awards

If the selected person intends to accept the offer of grant of RSU Awards as specified in the grant letter, he or she is required to sign the grant notice and return it to the Company within the time period pursuant to the terms of the Pre-IPO RSU Plan. No consideration is payable by the selected person upon the acceptance of a RSU Award. Upon the receipt from the selected person of a duly executed grant notice, the RSU Awards are granted to such person, who becomes a grantee pursuant to the Pre-IPO RSU Plan.

Conditions of RSU Awards

Subject to the terms of the Pre-IPO RSU Plan, the RSU Awards may be granted on such terms and conditions as the RSU Administrators may determine, provided such terms and conditions shall be consistent with any other terms and conditions of the Pre-IPO RSU Plan.

Rights attached to RSU Awards

A Pre-IPO RSU Participant does not have any contingent interest in any Shares underlying an RSU Award unless and until such Shares are actually transferred to the Pre-IPO RSU Participant. Unless otherwise determined by the Board in its entire discretion, the Pre-IPO RSU Participants may not exercise voting rights in respect of the Shares underlying their RSU Awards. The Pre-IPO RSU Participants have the rights to any dividends or distributions from any Shares underlying an RSU Award.

Exercise of RSU Awards

RSU Awards held by the Pre-IPO RSU Participants were exercised on December 30, 2016. The exercise price per RSU Award was HKD0.00007789. Any RSUs or any Share underlying any RSUs shall not be transferred or sold prior to the Listing unless approved by the Board. After the Listing, subject to the lock-up period and restrictions set forth under the Pre-IPO RSU Plan and the sole discretion of the Board, the Pre-IPO RSU Participants may dispose of part or all of the Shares underlying their RSU Awards to any third party (other than anyone who, in the opinion of the RSU Administrators or the Board, are the Company's actual or potential competitors, hostile acquirers, or anyone who will adversely affect the Company's operations) at terms and conditions negotiated between the Pre-IPO RSU Participants and the transferees.

Alteration and Termination of the Pre-IPO RSU Plan

The terms of the Pre-IPO RSU Plan may be altered or amended in any respect by the Board provided that such alteration or amendment shall not affect any subsisting rights of any grantee thereunder. Also, the Pre-IPO RSU Plan may be terminated at any time prior to the expiry of its term by the Board. As disclosed in the announcement of the Company dated June 26, 2024 and as of the date of this annual report, the Board has resolved that no further grant will be made under the Pre-IPO RSU Plan, but the subsisting rights of the grantees will remain unaffected.

RSUs granted under the Pre-IPO RSU Plan

Prior to the Reporting Period, the Pre-IPO RSU Plan has been fully granted up to its RSU Limit (i.e. 492,327,394 Shares) to a total of 59 grantees (including Directors, members of senior management and other connected persons of the Company). As disclosed above, all the RSUs granted were fully exercised by the Pre-IPO RSU Participants on December 30, 2016 and the underlying Shares were held by SenseTalent on behalf of such Pre-IPO RSU Participants since the date of such exercise.

Accordingly, during the Reporting Period, no granting, vesting, lapsing or cancellation of RSU has taken place. As at January 1, 2025, the aggregate number of the Class B Shares underlying the Pre-IPO RSU Plan and which remain held by SenseTalent on behalf of the Pre-IPO RSU Participants was 355,510,232 Class B Shares. As at December 31, 2025, the aggregate number of the Class B Shares underlying the Pre-IPO RSU Plan and which remain held by SenseTalent on behalf of the Pre-IPO RSU Participants were 286,151,368, representing approximately 0.71% of the issued share capital of the Company as at December 31, 2025. As at the Latest Practicable Date, the aggregate number of the Class B Shares underlying the Pre-IPO RSU Plan and which remain held by SenseTalent on behalf of the Pre-IPO RSU Participants were 280,728,072, representing approximately 0.69% of the total issued Shares as at the Latest Practicable Date.

Details of RSU Awards Granted under the Pre-IPO RSU Plan

As of January 1, 2025, the Pre-IPO RSU Plan has been fully granted, vested and exercised up to the RSU Limit. Therefore, no RSU Awards were granted, vested, exercised, lapsed or cancelled during the Reporting Period.

Pre-IPO ESOP

The following is a summary of the principal terms of the Pre-IPO ESOP of the Company as approved by the Board on November 1, 2016 and amended from time to time. Upon the revised Chapter 17 of the Listing Rules coming into effect in January 2023, the Pre-IPO ESOP constitutes a share scheme which is funded by existing shares of the Company under Chapter 17 of the Listing Rules. For details regarding the Pre-IPO ESOP, please refer to the section headed "Statutory and General Information – D. Share Incentive Schemes – 2. Pre-IPO ESOP" of the Prospectus.

Purpose

The purpose of the Pre-IPO ESOP is to establish a comprehensive long-term incentive scheme of the Group, to motivate, attract and retain talents, and to share the Company's success with the participants.

Effectiveness and Duration

The original validity period of the Pre-IPO ESOP was ten years commencing on the adoption date of November 2, 2016. As disclosed in the announcement of the Company dated June 26, 2024 and as of the date of this annual report, the Board has resolved that no further grant will be made under the Pre-IPO ESOP. However, the subsisting rights of the grantees under the Pre-IPO ESOP remain unaffected.

Administration

The Pre-IPO ESOP shall be subject to the administration of the Board and the management of the Company (the "**ESOP Administrators**") in accordance with the terms and conditions of the Pre-IPO ESOP, and the decision of the Board will be final and binding on all parties. The ESOP Administrators may, from time to time, select the participants to whom an award in the form of options ("**Options**") may be granted.

The ESOP Administrators have the right to, among others: (i) interpret and construe the provisions of the Pre-IPO ESOP; (ii) determine the persons who will be granted Options under the Pre-IPO ESOP, the terms and conditions on which Options are granted and when the Options granted pursuant to the Pre-IPO ESOP may vest; and (iii) make such other decisions or determinations as it shall deem necessary for the administration of the Pre-IPO ESOP.

Participants

The eligible participants in the Pre-IPO ESOP (the "**Pre-IPO ESOP Participants**"), as determined by the Board, include (i) key management team, key technical staff of the Group and key core employees who have direct impact on the Group's performance and development and who have been formally employed after probation and (ii) any other persons who have contributed significantly to the Group and have significant value to the Group. The scope of grantees, specific targets and the number of options to be granted will be determined by the ESOP Administrators with reference to the posts, performance and duration of service of each Pre-IPO ESOP Participant.

Maximum Number of Shares

Subject to any adjustments for other dilutive issuances, the maximum number of Shares underlying the Options under the Pre-IPO ESOP ("**Pre-IPO ESOP Limit**") is 3,376,931,209 Class B Shares, all of which have been issued and held by SenseTalent. The Pre-IPO ESOP Limit represents approximately 8.35% and 8.33% of the issued share capital as at December 31, 2025 and the Latest Practicable Date respectively. There is no maximum limit of Class B Shares which may be awarded to any one Participant under the Pre-IPO ESOP Plan.

Terms and Conditions of Options

Grant of Options

The ESOP Administrators may determine in each year whether Options shall be granted and select the Pre-IPO ESOP Participants to whom a grant of an Option may be made. The number of Options granted may be determined at the sole and absolute discretion of the ESOP Administrators and may differ among selected Pre-IPO ESOP Participants. No consideration is payable by the Pre-IPO ESOP Participants upon the acceptance of an Option.

Rights Attached to the Options and the underlying Shares

A Pre-IPO ESOP Participant only has a contingent interest in the Shares underlying an Option unless and until such Shares are actually transferred to the Pre-IPO ESOP Participant. He/she is not entitled to any right of dividend or other shareholder's interest or right in respect of any Options or the underlying Shares before exercise of the Options and the completion of the registration of the Pre-IPO ESOP Participant as a Shareholder of the Company. No voting right shall be exercisable by the Pre-IPO ESOP Participants in relation to any Options or the Shares that are the subject of the Options.

Limits on Transfer of Options

Unless otherwise provided in the Pre-IPO ESOP or by applicable law, all Options under the Pre-IPO ESOP are non-transferable and shall not be subject, in any manner, to sale, transfer, exchange, pledge, encumbrance, debt repayment or other disposal prior to the time of exercise.

Vesting Schedule

Except for employees who joined the Company on or before December 31, 2015 or otherwise determined by the Administrator, the Pre-IPO ESOP Participants shall not exercise any Option granted to him/her for a period of one year (the "**Waiting Period**") after the date of grant of the Options ("**Grant Date**").

Subject to the satisfaction of the specific conditions before any Option may be vested, the Options granted will vest in four years, subject to a maximum of 25% each year. The first vesting date will be on the date when the Waiting Period ends.

Exercise of Options

Exercise Price

The exercise price per Option shall be determined by the ESOP Administrators or any persons authorized by the ESOP Administrators on the Grant Date with reference to the fair market value of the Shares and the market condition, the determination of which shall be final, binding and conclusive.

Validity Period

Unless otherwise provided in the Pre-IPO ESOP, the validity period for the Options granted to the Pre-IPO ESOP Participants shall be seven years commencing from the Grant Date (the "**Validity Period**"). Any Options vested but not exercised within the Validity Period shall become non-exercisable and the underlying Shares shall be returned to the Pre-IPO ESOP.

Exercise Method

The Pre-IPO ESOP Participants may exercise his/her Options by serving the exercise notice during the exercise period as determined by the ESOP Administrators and paying the relevant exercise price and the Options shall only be exercised by the Pre-IPO ESOP Participants.

Alteration and Termination of the Pre-IPO ESOP

The terms of the Pre-IPO ESOP may be altered or amended in any respect by the Board provided that such alteration or amendment shall not affect any subsisting rights of any grantee thereunder.

The Pre-IPO ESOP may also be terminated at any time prior to the expiry of its term by our Board provided that such termination shall not affect any subsisting rights of any grantee thereunder. In such event, no further Options shall be granted. As disclosed in the announcement of the Company dated June 26, 2024 and as of the date of this annual report, the Board has resolved that no further grant will be made under the Pre-IPO ESOP, but the subsisting rights of the grantees will remain unaffected.

Options Granted under the Pre-IPO ESOP

As at December 31, 2025, 1,240,487,371 Options under the Pre-IPO ESOP (including those which (i) remain unvested; (ii) are vested and exercisable but unexercised; and (iii) have been fully vested and exercised but remained held by SenseTalent on behalf of the relevant grantees) have been granted to 1,742 grantees (including members of senior management and other connected persons of the Company).

As at January 1, 2025, the aggregate number of the Class B Shares underlying the Pre-IPO ESOP and which remain held by SenseTalent was 1,649,643,767 Class B Shares. As at December 31, 2025, the aggregate number of Class B Shares underlying the Pre-IPO ESOP and which remain held by SenseTalent is 1,364,884,312, representing approximately 3.38% of the issued share capital of the Company as at December 31, 2025. As at the Latest Practicable Date, the aggregate number of the Class B Shares underlying the Pre-IPO ESOP and which remain held by SenseTalent were 1,342,026,875, representing approximately 3.31% of the total issued Shares as at the Latest Practicable Date.

Details of Share Options Granted under the Pre-IPO ESOP

Details of outstanding options over new shares of the Company at the beginning and at the end of the Reporting Period which have been granted under the Pre-IPO ESOP are as follows:

Grantees	Outstanding at January 1, 2025	Number of share options granted	Number of share options exercised	Number of share options lapsed	Number of share options cancelled	Outstanding at December 31, 2025
Category 1: Directors						
Total of all Directors under the Pre-IPO ESOP Plan[1]	31,819,799	0	0	0	0	31,819,799
Mr. Yang Fan	10,150,310	0	0	0	0	10,150,310
Mr. Wang Zheng	21,669,489	0	0	0	0	21,669,489
Category 2: Five highest paid individuals during the financial year ended December 31, 2025						
Five highest paid individuals during the financial year ended December 31, 2025[2]	93,156,929	0	(26,096,086)	0	0	67,060,843
Category 3: Other Grantees						
Total of all other grantees under the Pre-IPO ESOP Plan[3]	696,030,276	0	(183,869,076)	0	(70,573,651)	441,587,549
	0[4]	0	0	0	0	0
	109,401,482[5]	0	(19,666,076)	0	0	89,735,406
	23,394,358[6]	0	(11,008,875)	0	0	12,385,483
	563,234,436[7]	0	(153,194,125)	0	(70,573,651)	339,466,660
Total all categories	821,007,004	0	(209,965,162)	0	(70,573,651)	540,468,191

Notes:

(1) As at December 31,2025, the number of outstanding Options is 31,819,799. The Options granted to each of Mr. Yang Fan and Mr. Wang Zheng were granted from January 1, 2020 to September 13, 2022 with a vesting period of 3.5 to 4 years, exercise period of 7 years and exercise price of approximately HK$0.78.

During the Reporting Period, in relation to the Directors, no Options were granted, exercised, lapsed or cancelled under the Pre-IPO ESOP Plan.

(2) As at December 31, 2025, the number of outstanding Options is 67,060,843. Such Options were granted from January 1, 2021 to April 25, 2024 with a vesting period of 3.8 to 4.25 years, exercise period of 7 years and exercise price of approximately HK$0.78 or HK$0.01.

During the Reporting Period, no further grants were made under the Pre-IPO ESOP Plan.

The Options which were exercised during the Reporting Period have an exercise price of approximately HK$0.78 or HK$0.22 or HK$0.01. The weighted average closing price of the Class B Shares on the Stock Exchange immediately before the dates on which the Options were exercised was HK$1.63.

(3) As at December 31, 2025, the number of outstanding Options is 441,587,549. Such Options were granted from February 1, 2019 to May 28, 2024 with a vesting period of 0 to 4.25 years, exercise period of 7 years and exercise price of approximately HK$0.78 or HK$0.22 or HK$0.01.

During the Reporting Period, no further grants were made under the Pre-IPO ESOP Plan.

The Options which were exercised during the Reporting Period have an exercise price of approximately HK$0.78, HK$0.22 or HK$0.01. The weighted average closing price of the Class B Shares on the Stock Exchange immediately before the date of exercise was HK$1.92.

The Options which were cancelled during the Reporting Period had an exercise price of approximately HK$0.78 as set out above.

(4) Options granted to the other grantees with an exercise price of approximately HK$0.0001.

(5) Options granted to the other grantees with an exercise price of approximately HK$0.01.

(6) Options granted to the other grantees with an exercise price of approximately HK$0.22.

(7) Options granted to the other grantees with an exercise price of approximately HK$0.78.

2022 RSU Scheme

The following is a summary of the key terms of the 2022 RSU Scheme as approved by the Board on June 20, 2022 and as amended by a Shareholders' resolution dated June 26, 2024. The 2022 RSU Scheme constitutes a share scheme under Chapter 17 of the Listing Rules. For details regarding the 2022 RSU Scheme, please refer to the announcement of the Company dated June 20, 2022, the circular of the Company dated June 4, 2024 and the poll results announcement of the Company dated June 26, 2024.

Purpose

The purpose of the 2022 RSU Scheme is to recognise the contributions of the participants, encourage and retain the participants for the continual operation and development of the Group, and to motivate the participants to maximize the value of the Company for the benefits of both such participants and the Company.

Effectiveness and Duration

Subject to any early termination as may be determined by the Board pursuant to terms of the 2022 RSU Scheme, the 2022 RSU Scheme shall be valid and effective for a period of ten years commencing on the adoption date of June 20, 2022 (i.e. until June 20, 2032).

Administration

The 2022 RSU Scheme shall be subject to the administration of the Board in accordance with the terms and conditions therein, and one or more trustee(s) may be appointed to assist with the administration and vesting of RSUs granted pursuant to the 2022 RSU Scheme. In addition, the Company may establish one or more special purpose vehicle(s) for the purpose of holding any Class B Shares and/or the consideration received in accordance with the terms and conditions of the 2022 RSU Scheme. A trustee and/or any registered holder of any special purpose vehicles shall not exercise any voting rights in respect of any Class B Shares held under the relevant trust or special purpose vehicles (as the case may be) in satisfaction of any unvested RSUs, unless required by law to vote in accordance with the beneficial owner's direction and such a direction is given.

An administrative committee (the "**Administrative Committee**") comprising the chairman of the Board (the "**Chairman**"), one senior officer of the human resources department and one senior officer of finance department, as appointed by the Chairman, from time to time, may (i) exercise the mandate granted by the Shareholders at general meetings of the Company and direct the Company to allot and issue Class B Shares or transfer any treasury shares of the Company in issue to the relevant trustee and/or special purpose vehicle subject to compliance with any applicable laws and regulations (including but not limited to the Listing Rules) and any trust deed; and/or to the trustee to be held by the trustee to satisfy the RSUs upon vesting; and/or (ii) direct and procure the trustee and/or special purpose vehicle to receive existing Class B Shares from any Shareholder or purchase existing Class B Shares (either on-market or off-market), for the purposes of satisfying any RSUs granted or to be granted under the 2022 RSU Scheme.

Participants

The eligible participants in the 2022 RSU Scheme (the "**2022 RSU Scheme Participants**") include (i) any employee (whether full time or part time), executives or officers, directors (including executive, non-executive and independent non-executive directors) of any member of the Group; and (ii) any person who provides services to any members of the Group on a continuing or recurring basis in its ordinary and usual course of business which are in the interests of the long term growth of the Group, including but not limited to any person providing advisory and consultancy services (in connection with, among others, research and development of the Group's products and services and commercial planning and development), sales and marketing services, technology services, administrative services, strategic or commercial planning services, agency and subcontracting services and technical services, but excluding any placing agents or financial advisers providing advisory services for fundraising, mergers or acquisitions or any professional service providers such as auditors or valuers who provide assurance or are required to perform their services to the Group with impartiality and objectivity ("**Service Providers**").

Scheme Mandate Limit, Service Provider Sublimit and Individual Limits

Subject to the terms of the 2022 RSU Scheme:

(a) the maximum number of new Class B Shares which may be allotted and issued in respect of all restricted share units ("**RSUs**") to be granted under the 2022 RSU Scheme and all options and/or awards under any other share schemes of the Company shall not exceed 10% of the number of Shares in issue as at June 26, 2024 (the "**Amendment Date**") (excluding any treasury shares of the Company), being 3,346,892,500 Class B Shares (the "**Scheme Mandate Limit**"). The Scheme Mandate Limit represents approximately 8.28% and 8.26% of the issued share capital as at December 31, 2025 and the Latest Practicable Date respectively. Any RSUs lapsed in accordance with the 2022 RSU Scheme and any awards or options lapsed in accordance with any other share schemes of the Company shall not be regarded as utilised for the purpose of calculating the Scheme Mandate Limit;

(b) the maximum number of new Class B Shares which may be allotted and issued in respect of all RSUs to be granted under the 2022 RSU Scheme and all options and/or awards under any other share schemes of the Company to the Service Providers under the Scheme Mandate Limit shall not exceed 1% of the number of Shares in issue as at the Amendment Date (excluding any treasury shares of the Company), being 334,689,250 Class B Shares;

(c) no RSU may be granted to any 2022 RSU Scheme Participant if such further grant of RSUs would result in the Shares issued and to be issued in respect of any RSUs granted under the 2022 RSU Scheme and all awards and options granted under any other share schemes of the Company to any 2022 RSU Scheme Participant (excluding any RSUs lapsed in accordance with the terms of the 2022 RSU Scheme or any awards or options lapsed in accordance with the terms of any other share schemes of the Company) in the 12-month period up to and including the date of such proposed grant exceeding 1% of the Shares in issue at the time of such proposed grant;

(d) where any further grant of RSUs to a 2022 RSU Scheme Participant would result in the Shares issued and to be issued in respect of any RSUs granted under the 2022 RSU Scheme and all awards and options granted under any other share schemes of the Company to any 2022 RSU Scheme Participant (excluding any RSUs lapsed in accordance with the terms of the 2022 RSU Scheme or any awards or options lapsed in accordance with the terms of any other share schemes of the Company) in the 12-month period up to and including such proposed grant to exceed 1% of the Shares in issue at the time of such proposed grant (excluding any treasury shares of the Company), such grant shall be separately approved by the Shareholders, and for such purposes, the 2022 RSU Scheme Participant and his close associates (or where the 2022 RSU Scheme Participant is a connected person, his associates) shall abstain from voting on the resolution approving such grant to the relevant 2022 RSU Scheme Participant;

(e) where any further grant of RSUs to a Director (other than an independent non-executive Director) or chief executive of the Company, or any of their respective associates, would result in the Shares issued and to be issued in respect of all RSUs granted under the 2022 RSU Scheme and all awards granted under any other share schemes of the Company (excluding any RSUs lapsed in accordance with the terms of the 2022 RSU Scheme, any awards lapsed in accordance with the terms of any other share schemes of the Company, and any options) to such person in the 12-month period up to and including such grant to exceed 0.1% of the Shares in issue at the time of such proposed grant (excluding any treasury shares of the Company), such grant must be separately approved by the Shareholders, and for such purposes, the relevant 2022 RSU Scheme Participant to which the grant is proposed to be made, his associates and all core connected persons of the Company shall abstain from voting in favour on the resolution approving such grant to the relevant 2022 RSU Scheme Participant; and

(f) where any further grant of RSUs to an independent non-executive Director or a substantial Shareholder, or any of their respective associates, would result in the Shares issued and to be issued in respect of all RSUs granted under the 2022 RSU Scheme and all awards and options granted under any other share schemes of the Company (excluding any RSUs lapsed in accordance with the terms of the 2022 RSU Scheme, any awards or options lapsed in accordance with the terms of any other share schemes of the Company) to such person in the 12-month period up to and including such grant to exceed 0.1% of the Shares in issue at the time of such proposed grant (excluding any treasury shares of the Company), such grant must be separately approved by the Shareholders, and for such purposes, the relevant 2022 RSU Scheme Participant to which the grant is proposed to be made, his associates and all core connected persons of the Company shall abstain from voting in favour on the resolution approving such grant to the relevant 2022 RSU Scheme Participant.

As at January 1, 2025, the number of Class B Shares which may be granted under the Scheme Mandate Limit and the Service Provider Sublimit were 3,346,892,500 Class B Shares and 334,689,250 Class B Shares respectively. As at December 31, 2025, the number of Class B Shares which may be granted under the Scheme Mandate Limit and the Service Provider Sublimit were 1,563,197,578 Class B Shares and 327,799,670 Class B Shares respectively. As at the Latest Practicable Date, as 92,552,703 RSUs have vested (resulting in the issue of 92,552,703 new Class B Shares), the number of Shares that may be issued under the 2022 RSU Scheme amounted to 3,254,339,797 Class B Shares, representing approximately 8.03% of the total issued Shares as at the Latest Practicable Date.

Terms and Conditions of the 2022 RSU Scheme Awards

Grant of 2022 RSU Scheme Awards

On and subject to the terms of the 2022 RSU Scheme the Board (in the case of grantees who are Directors (the "**Senior Grantees**")) or the Chairman (in the case of grantees other than Senior Grantees, the "**Junior Grantees**", and together with the Senior Grantees, the "**Grantees**") shall be entitled at any time during the term of the 2022 RSU Scheme to make a grant of awards (the "**2022 RSU Scheme Awards**") to any 2022 RSU Scheme Participant, as the Board or the Chairman (as the case may be) may in its absolute discretion determine. The amount of RSUs to be granted may be determined at the sole and absolute discretion of the Board (in the case of Senior Grantees) or the Chairman (in the case of Junior Grantees) and may differ among selected 2022 RSU Scheme Participants.

Conditions of the 2022 RSU Scheme Awards

RSUs may be granted on such terms and conditions (such as by linking the vesting of the RSU to the attainment or performance of certain objectives or performance targets by any member of the Group, the Grantee or any group of Grantees) as the Board (in the case of Senior Grantees) or the Chairman (in the case of Junior Grantees) may determine, provided such terms and conditions shall be consistent with any other terms and conditions of the 2022 RSU Scheme. Such performance targets may include, but are not limited to, targets that are benchmarked to the business and operational segments of the Group such as research and development, business development, sales and marketing and financial performance of the Group, or those relating to individual performance relevant to the 2022 RSU Scheme Participant's roles and responsibilities, which shall be assessed at the end of the performance period for such target by comparing the actual performance against the pre-agreed targets. The Board (in the case of Senior Grantees) or the Chairman (in the case of Junior Grantees) shall have the right to make adjustments to the relevant objectives or performance targets subsequent to the grant of RSUs, provided that such adjustments shall be considered fair and reasonably by the Board (in the case of Senior Grantees) or the Chairman (in the case of Junior Grantees).

For as long as the Class B Shares are listed on the Stock Exchange, if required by the Stock Exchange or the Listing Rules, the grant of a 2022 RSU Scheme Award shall be subject to the compliance with the requisite requirements under the Listing Rules or otherwise required by the Stock Exchange.

Vesting Period of the 2022 RSU Scheme Awards

Subject to the terms of the 2022 RSU Scheme, the specific terms and conditions applicable to each RSU, the vesting period shall be determined by the Board (in the case of Senior Grantees) or the Chairman (in the case of Junior Grantees), provided that the vesting period for any RSU shall not be less than 12 months except under the specific circumstances as set out below:

(a) granting RSUs to new employees to replace the share awards they forfeited (the "Forfeited Awards") when leaving their previous employers (including any entity which, as a result of mergers and acquisitions by the Company, became a subsidiary of the Company). The vesting period for such RSUs will be the same as the remaining vesting period of the Forfeited Awards (which may be less than 12 months);

(b) granting RSUs to a 2022 RSU Scheme Participant whose employment or service (as the case may be) was terminated due to death, illness, disability or any force majeure event;

(c) granting RSUs which are subject to performance based vesting conditions (as opposed to time based conditions);

(d) granting RSUs that are made in batches during a year for administrative and/or compliance reasons, in which case the vesting periods for such RSUs may be shortened to reflect the time from which the RSUs would have been granted;

(e) granting RSUs with a mixed or accelerated vesting schedule such that the RSUs may vest evenly over a period of 12 months; or

(f) granting RSUs with a total vesting and holding period of more than 12 months.

The RSUs which have vested shall be satisfied at the sole and absolute discretion of the Board (in the case of Senior Grantees) or the Chairman (in the case of Junior Grantees) within a reasonable period from the vesting date of such RSUs, in whole or in part by either:

(a) the Administrative Committee directing and procuring the relevant trustee and/or special purpose vehicle to transfer the Class B Shares underlying the RSUs to the Grantee in such manner as determined by it from time to time; and/or (b) the Administrative Committee directing and procuring the trustee and/or special purpose vehicle to pay to the Grantee in cash an amount which is equivalent to the market value of the Class B Shares (in which case, the amount payable to such Grantee shall be the actual sale proceeds net of any tax, fees, levies or other charges applicable).

Unless otherwise provided in the 2022 RSU Scheme, any RSU shall vest upon the expiry of the vesting period subject to the specific terms and conditions as determined by the Board (in the case of Senior Grantees) or the Chairman (in the case of Junior Grantees), provided that:

(a) in the event a general offer for Shares (whether by way of voluntary offer, takeover, scheme of arrangement or otherwise) is made to all holders of Shares (or all such holders other than the offeror, any person controlled by the offeror and any person acting in association or concert with the offeror), the Board may, prior to or immediately upon the offer becoming or being declared unconditional, determine at its absolute discretion whether any RSU shall vest prior to the expiry of the vesting period and the period within which such RSU shall vest. If the Board determines that such RSU shall vest prior to the expiry of the vesting period, it shall notify the Grantee, and the Company that the RSU shall vest and the period within which such RSU shall vest. In the absence of such determination by the Board, the RSUs shall continue to vest in accordance with their respective vesting timetable;

(b) in the event of a compromise or arrangement between the Company and the Shareholders or its creditors being proposed in connection with a scheme for the reconstruction of the Company or its amalgamation or merger with any other company or companies pursuant to the Companies Act of the Cayman Islands, the Board may, prior to or immediately upon the meeting of the Shareholders or creditors considering such compromise or arrangement, determine at its absolute discretion whether any RSU shall vest prior to the expiry of the vesting period and the period within which such RSU shall vest. If the Board determines that such RSU shall vest, it shall notify the Grantee, and the Company that the RSU shall vest prior to the expiry of the vesting period and the period within which such RSU shall vest. In the absence of such determination by the Board, the RSUs shall continue to vest in accordance with their respective vesting timetable, provided that upon such compromise, arrangement, amalgamation or merger becoming effective, all RSUs shall, to the extent that they have not been vested, lapse and determined;

(c) in the event a notice is given by the Company to its members to convene a general meeting for the purposes of considering, and if thought fit, approving a resolution to voluntarily wind-up the Company, the Board may, prior to or immediately upon the meeting of the Shareholders considering such resolution, determine at its absolute discretion whether any RSU shall vest prior to the expiry of the vesting period and the period within which such RSU shall vest. If the Board determines that such RSU shall vest prior to the expiry of the vesting period, it shall notify the Grantee, and the Company that the RSU shall vest prior to the expiry of the vesting period and the period within which such RSU shall vest. In the absence of such determination by the Board, the RSUs shall continue to vest in accordance with their respective vesting timetable, provided that all RSUs shall, to the extent that they have not been vested, lapse immediately on the date of the commencement of the voluntary winding-up of the Company; and

(d) the Board may, in its absolute discretion and on any terms and conditions as it thinks fit, accelerate the vesting period of all or any RSUs at any time subject to the applicable terms and conditions in connection with such RSUs.

Consideration and Basis of Consideration

The consideration (if any) payable by a selected 2022 RSU Scheme Participant to the relevant trustee and/or special purpose vehicle for acceptance and/or vesting of the RSU under the 2022 RSU Scheme and the period within which such consideration shall be paid by a selected 2022 RSU Scheme Participant shall be determined at the sole and absolute discretion of the Board (in the case of Senior Grantees) or the Chairman (in the case of Junior Grantees). Such consideration (if any) shall be determined taking into account the prevailing market price of the Class B Shares, the purposes of the 2022 RSU Scheme and the RSUs to be granted, the profile of the relevant Participant, and such other factors as the Board (in the case of the Senior Grantees) or the Chairman (in the case of Junior Grantees) may deem relevant.

Rights of the Participants of the 2022 RSU Scheme

The RSUs do not carry any right to vote general meetings of the Company. No Grantees shall enjoy any of the rights of a Shareholder by virtue of the grant of an RSU under the 2022 RSU Scheme, unless and until the Class B Shares underlying the RSUs are actually transferred to or allotted or issued to (as the case may be) to the Grantees following the vesting of such RSUs, provided that (i) the Board (in the case of Senior Grantees) or the Chairman (in the case of Junior Grantees) shall have the sole and absolute discretion to determine that any Grantee shall be entitled to exercise the voting rights in any Class B Shares held by a trustee and/or a special purpose vehicle for the purpose of satisfying any vested RSUs held by such Grantee through the trustee and/or special purpose vehicle; and (ii) the Board (in the case of Senior Grantees) or the Chairman (in the case of Junior Grantees) shall have the sole and absolute discretion to determine that any cash or noncash income, dividends or distributions and/or the sale proceeds of non-cash and non-scrip distributions derived from any Shares underlying a RSU prior to vesting of the RSU shall also be paid to any Grantee upon vesting of the RSUs.

Lapsing of the 2022 RSU Scheme Awards

The unvested RSUs shall automatically lapse upon the earliest of: (a) the date on which the 2022 RSU Scheme Participant ceases to be an eligible 2022 RSU Scheme Participant; (b) the expiry of any of the periods or the occurrence of the relevant event referred to in the paragraph "Vesting Period"; (c) an order for the winding up of the Company is made or a resolution is passed for the voluntary winding-up of the Company; (d) the date on which the Grantee commits a breach of the restrictions; (e) the date on which the 2022 RSU Scheme Participants are found to be an Excluded Person; (f) the date on which it is no longer possible to satisfy any outstanding conditions to vesting; or (g) the Board has decided that the unvested RSUs shall not be vested for the Grantee in accordance with the rules of the 2022 RSU Scheme and the terms and conditions as set out in the notice of grant.

Alteration and Termination of the 2022 RSU Scheme

Subject to the terms of the 2022 RSU Scheme, the terms of the 2022 RSU Scheme may be altered, amended or waived in any respect by the Board provided that such alteration, amendment or waiver shall not affect any subsisting rights of any Grantee thereunder. The 2022 RSU Scheme may be terminated at any time prior to the expiry of its term by the Board provided that such termination shall not affect any subsisting rights of any Grantee thereunder.

RSUs Granted under the 2022 RSU Scheme

Details of the outstanding RSUs over new shares of the Company at the beginning and at the end of the Reporting Period which have been granted under the 2022 RSU Scheme are as follows:

Grantees	Outstanding at January 1, 2025	Number of RSUs granted	Number of RSUs vested	Number of RSUs lapsed	Number of RSUs cancelled	Outstanding at December 31, 2025
Category 1: Directors						
Dr. Xu Li[1]	0	600,000,000	0	0	0	600,000,000
Dr. Wang Xiaogang[1]	0	200,000,000	0	0	0	200,000,000
Dr. Lin Dahua[1]	0	200,000,000	0	0	0	200,000,000
Mr. Yang Fan[1]	0	200,000,000	0	0	0	200,000,000
Mr. Wang Zheng[1]	0	160,000,000	0	0	0	160,000,000
Category 2: Five highest paid individuals during the financial year ended December 31, 2025						
Five highest paid individuals during the financial year ended December 31, 2025[2]	0	34,402,874	0	0	0	34,402,874
Category 3: Other Grantees						
Total of all other grantees under the 2022 RSU Scheme[3]	0	389,292,048	0	(24,437,158)	0	364,854,890
	0[4]	276,930,757	0	(24,162,047)	0	252,768,710
	0[5]	112,361,291	0	(275,111)	0	112,086,180
Total all categories	0	1,783,694,922	0	(24,437,158)	0	1,759,257,764

Notes:

(1) Such RSUs were conditionally granted on September 4, 2025 and were subsequently approved by the Shareholders on September 29, 2025. These RSUs will be vested between 2026 and 2031 on a half-yearly basis, provided that the first vesting date shall be no less than 12 months from the date of the grant. There is no purchase or vesting price for the RSUs granted. The vesting of these RSUs is conditional upon the achievement of the performance targets as determined by the Board or its authorised representative at his/her absolute discretion. The performance targets are based on the performance and other management indicators and/or other appropriate indicators of the Group and its relevant departments, and subject to assessment by the Board or its authorised representative from time to time. The closing price of the Class B Shares on the Stock Exchange immediately prior to the date of announcement of the grant (being September 4, 2025) and the date of shareholders' approval (being September 29, 2025) were HK$2.05 and HK$2.62, respectively. For the fair value of the RSUs granted during the Reporting Period and the accounting standard and policy adopted, please refer to Notes 4 and 33 to the consolidated financial statements.

For details of such grant, please refer to the announcement and the circular of the Company dated September 4, 2025.

(2) As at December 31, 2025, the number of outstanding RSUs is 34,402,874. Such RSUs were granted on March 27, 2025 with a vesting period of 1.08 to 4.17 years, with no purchase or vesting price.

The vesting of these RSUs are subject to fulfilment of specific conditions (including performance targets based on the performance and other management indicators and/or other appropriate indicators of the Group and its relevant departments). For the fair value of the RSUs granted during the Reporting Period and the accounting standard and policy adopted, please refer to Note 33 to the consolidated financial statements.

During the Reporting Period, no RSUs were vested under the 2022 RSU Scheme.

(3) As at December 31, 2025, the number of outstanding RSUs is 364,854,890. Such RSUs were granted on March 27, 2025 or October 30, 2025 with a vesting period of 1 to 4.17 years, and vesting price of HK$0.

The vesting of these RSUs are subject to fulfilment of specific conditions (including performance targets based on the performance and other management indicators and/or other appropriate indicators of the Group and its relevant departments). For the fair value of the RSUs granted during the Reporting Period and the accounting standard and policy adopted, please refer to Note 33 to the consolidated financial statements.

During the Reporting Period, no RSUs were vested under the 2022 RSU Scheme.

(4) The closing price of the Class B Shares on the Stock Exchange immediately prior to the date of grant was HK$1.59 (the grant date being March 27, 2025).

(5) The closing price of the Class B Shares on the Stock Exchange immediately prior to the date of grant was HK$2.44 (the grant date being October 30, 2025).

Percentage of Weighted Average Number of Shares

The total number of Class B Shares that may be issued in respect of options or awards granted under the Pre-IPO RSU Plan, the Pre-IPO ESOP and the 2022 RSU Scheme of the Company (being the 3,346,892,500 Class B Shares which may be issued under the 2022 RSU Scheme, as each of the Pre-IPO RSU Plan and the Pre-IPO ESOP does not involve issue of new Shares) during the financial year divided by the weighted average number of total Shares in issue for the financial year is 8.88%.

Equity-Linked Agreements

Save as disclosed in the section headed "Share Incentives Scheme" above, no equity-linked agreements that will or may result in the Company issuing shares, or that require the Company to enter into any agreements that will or may result in the Company issuing shares, were entered into by the Company during the Reporting Period or subsisted as at the Latest Practicable Date.

DIRECTORS AND SENIOR MANAGEMENT

The Directors as at the Latest Practicable Date are:

Executive Directors

Dr. XU Li (徐立) *(Executive Chairman of the Board)*
Dr. WANG Xiaogang (王曉剛)
Dr. LIN Dahua (林達華)
Mr. YANG Fan (楊帆)
Mr. WANG Zheng (王征)

Non-executive Director

Ms. FAN Yuanyuan (范瑗瑗)

Independent non-executive Directors

Prof. XUE Lan (薛瀾)
Mr. LYN Frank Yee Chon (林怡仲)
Mr. CHIU Duncan (邱達根)

During the Reporting Period:

(i) as disclosed in the announcement of the Company dated March 14, 2025, Mr. Li Wei resigned as an independent non-executive Director of the Company with effect from March 15, 2025;

(ii) as disclosed in the announcement of the Company dated June 26, 2025, Mr. Xu Bing has stepped down as an executive Director following the conclusion of the 2025 AGM;

(iii) as disclosed in the announcement of the Company dated May 30, 2025, Mr. Chiu Duncan was appointed as an independent non-executive Director of the Company; and

(iv) as disclosed in the announcement of the Company dated June 26, 2025, Mr. Yang Fan and Mr. Wang Zheng were appointed as executive Directors of the Company at the 2025 AGM.

Confirmation of Independence of Independent Non-Executive Director

The Company has received annual written confirmation from each of the independent non-executive Directors in respect of his independence in accordance with the independence guidelines as set out in Rule 3.13 of the Listing Rules. The Company is of the view that all independent non-executive Directors are independent.

Biographical Details of Directors

Executive Directors

Dr. Xu Li (徐立), aged 44, is our co-founder, executive Chairman of our Board, executive Director and chief executive officer. He was appointed as a Director on December 15, 2015 and re-designated as an executive Director on August 23, 2021. He is primarily responsible for our Group's vision strategy, business development and daily operations. He has been an adjunct professor at Shanghai Jiao Tong University since December 2018.

Prior to joining our Group, Dr. Xu Li was a research scientist at Lenovo Group Ltd. from August 2013 to March 2015, and a postdoctoral fellow at the Chinese University of Hong Kong from October 2010 to July 2013.

Dr. Xu Li obtained his bachelor's degree in computer science and engineering in July 2004 and his master's degree in computer engineering in March 2007 from Shanghai Jiao Tong University (上海交通大學), and his Ph. D. degree in computer science and engineering in December 2010 from the Chinese University of Hong Kong, where he focused on research on computer vision and computational imaging.

Dr. Xu Li was ranked top ten in Fortune's Global List of 40 Under 40 in 2018, an annual ranking published by Fortune featuring the most influential young people in business sector. He was also listed on Fortune China's 40 Under 40, a list featuring 40 young business elites in China, for five consecutive years from 2017 to 2021. He was named as the Technology Category Winner of Ernst & Young Entrepreneur of The Year China 2018 and the Hong Kong InnoStars Award (香港創新領軍人物大獎) by Our Hong Kong Foundation (團結香港基金) in 2019.

Dr. Wang Xiaogang (王曉剛), aged 48, is our co-founder, executive Director and chief scientist. He was appointed as a Director on October 10, 2016 and re-designated as an executive Director on August 23, 2021. He is primarily responsible for overseeing and supervising our Group's research team. He joined the Department of Electronic Engineering at the Chinese University of Hong Kong as an assistant professor in August 2009 and has been a professor since August 2020. He has been the Chairman of China Augmented Reality Core Technology Industry Alliance (中國增強現實核心技術產業聯盟) since June 2019.

Dr. Wang Xiaogang has published numerous papers at major conferences and journals and his publications have received over 96,000 citations according to Google Scholar, with H-Index of 140. He was awarded the honorable mention of PAMI Young Researcher Award by the IEEE Computer Society in 2016, and the Hong Kong RGC Early Career Award in 2012. He was the area chair of various international conferences between 2011 and 2017, including the CVPR, ICCV and ECCV.

Dr. Wang Xiaogang obtained his bachelor's degree in electronic engineering and information science from the Special Class of Gifted Young at the University of Science and Technology of China in July 2001. He further obtained an MPhil degree from the Chinese University of Hong Kong in December 2003, and a Ph.D. degree in computer science from the Massachusetts Institute of Technology in June 2009.

Dr. Lin Dahua (林達華), aged 44, is our co-founder and chief scientist for the Group's AI infrastructure and Large Model since November 2014 and is principally responsible for the technological deployment and research and development planning of the Group in pioneering areas including AI infrastructure and Large Model, and is also the responsible person of the Chinese University of Hong Kong-SenseTime Joint Laboratory (香港中文大學－商湯聯合實驗室).

Dr. Lin commenced his tenure at the Chinese University of Hong Kong ("CUHK") in the Department of Information Engineering as an assistant professor in August 2014 and was promoted to associate professor in August 2020. He has served as the director of the CUHK Interdisciplinary Artificial Intelligence Research Institute (香港中文大學人工智能交叉學科研究所) since April 2021, and was dual-appointed as a leading scientist at the Shanghai AI Laboratory (上海人工智能實驗室) since November 2021. He has also served as the chairman of the Large Model Standard Working Group (大模型標準工作組) of the Institute of Electrical and Electronics Engineers (IEEE) since June 2023. From September 2012 to August 2014, Dr. Lin held the position of research assistant professor at the Toyota Technological Institute at Chicago.

Dr. Lin obtained a Bachelor's degree in Electronic Engineering and Information Science from the University of Science and Technology of China in July 2004, followed by a Master of Philosophy at the CUHK in July 2006. He then earned a Doctor of Philosophy degree in Computer Science from the Massachusetts Institute of Technology in July 2012.

Mr. Yang Fan (楊帆), aged 42, is a co-founder and has been a vice president of the Company since November 2014. He is one of the Group's senior management and is primarily responsible for strategic planning and corporate development of the Group; in particular, he is principally responsible for the Group's AI infrastructure (i.e. SenseCore). Mr. Yang is a member of the executive committee of the Company.

Prior to joining the Group, Mr. Yang was the research software development engineer at Microsoft (China) Co., Ltd. from July 2006 to November 2014.

Mr. Yang obtained his bachelor's and master's degree in electronic engineering from Tsinghua University in July 2003 and July 2006, respectively.

Mr. Yang was awarded the outstanding entrepreneur of the Lingang New Area for the years 2022-2024 (2022-2024 年度臨港新片區優秀企業家), 2022 China Digital Economy Influential Figure (2022 中國數字經濟風雲人物榜) and Xuhui District Guangqi Talent of Shanghai for the year 2022-2023 (2022-2023 年度上海市徐匯區光啟人才). Mr. Yang has served as an industry expert of the Shenzhen Stock Exchange (深圳證券交易所行業專家) since June 2020, has been appointed as a member of the expert group for the new generation artificial intelligence social experiment of the Ministry of Science and Technology (科技部新一代人工智能社會實驗總體專家組成員) since October 2020, has been appointed as a consultant of the Governance Working Group of the Expert Advisory Committee of the Shanghai National New Generation Artificial Intelligence Innovation and Development Pilot Zone (上海國家新一代人工智能創新發展試驗區專家諮詢委員會治理工作組顧問) since July 2021, was appointed as an expert of the expert committee of the National Audio and Image Recognition Product Quality Inspection and Testing Centre (國家語音及圖像識別產品質量檢驗檢測中心專家委員會專家) from January 2022 to January 2024, and has been appointed as an expert in the expert database of the Education and Examination Centre of the Ministry of Industry and Information Technology (工業和信息化部教育與考試中心專家庫專家) since June 2022.

Mr. Wang Zheng (王征), aged 48, has been chief financial officer of the Company since May 2019. He is also the head of Enterprise Innovation Business Group of the Company and the general manager of the Group's Hong Kong office, and is primarily responsible for overall planning and management of financial and other departments of the Group. Mr. Wang is a member of the executive committee of the Company.

Prior to joining the Group, Mr. Wang worked at Silver Lake from May 2008 to December 2018, with his last position as managing director and head of Greater China, primarily responsible for sourcing and executing private equity investments in the technology and technology-enabled industries. He worked at General Atlantic from May 2005 to April 2008, with his last position as vice president focusing on technology, media and telecom (TMT) and healthcare related private equity investments in North Asia. During his tenure with Silver Lake and General Atlantic, Mr. Wang had served as board director or board observer at several investee companies. Earlier in his career, Mr. Wang was a senior business analyst at corporate finance practice at McKinsey & Company from October 2003 to May 2005. He served as financial analyst at Morgan Stanley from November 2002 to August 2003 and at Credit Suisse First Boston from July 2001 to October 2002.

Mr. Wang obtained a bachelor's degree, summa cum laude, in computer science and economics from Yale College in May 2001.

Non-executive Director

Ms. Fan Yuanyuan (范瑗瑗), aged 51, was appointed as a Director on January 25, 2017 and re-designated as a non-executive Director on August 23, 2021. She is primarily responsible for providing advice to the overall development of our Group.

Ms. Fan has years of experience in private equity investments, management consulting and financial services. Ms. Fan has served as a non-executive director of C. banner International Holdings Limited (stock code: 1028) since November 2025. She has been a Board Director of UniLink Capital since February 2024. She worked with Sailing Capital from January 2013 to November 2023, had been a partner and managing director from January 2016 to February 2023, and had been a deputy CEO of Sailing Capital (Hong Kong) from March 2023 to November 2023, responsible for cross-border private equity investments. She was a director of Jianpu Technology Inc., a company listed on the New York Stock Exchange (stock code: JT) from October 2017 to May 2019. She served as an adjunct professor at the college of business of the Shanghai University of Finance and Economics (上海財經大學) from December 2017 to December 2019. She had previously worked at Pacific Asset Management from July 2010 to December 2012 and McKinsey & Company from October 2008 to June 2010.

Ms. Fan obtained a bachelor's degree and a master's degree in economics from the Shanghai University of Finance and Economics in July 1996 and January 1999, respectively. She further received an MBA degree from Cornell University in May 2003 and an EMBA degree from Tsinghua University in July 2015.

Independent non-executive Directors

Prof. Xue Lan (薛瀾), aged 66**,** was appointed as our independent non-executive Director on December 7, 2021. He is primarily responsible for offering independent advice to our Board on the operations and management of our Group.

Prof. Xue has been a professor at Tsinghua University since September 1998 and the Dean of Schwarzman College since September 2018. He was the Dean of the School of Public Policy and Management at the same university from October 2008 to November 2018. He has also been an independent non-executive director of Neusoft Corporation (東軟集團股份有限公司), a company listed on the Shanghai Stock Exchange (stock code: 600718) since May 2020 and an independent non-executive director of Lenovo Group Limited (聯想集團有限公司), a company listed on the Stock Exchange (stock code: 992) since June 2022, where he acquired corporate governance experience. His corporate governance experience includes, among others, (i) regularly attending board meetings and providing independent opinions to Neusoft Corporation and Lenovo Group Corporation on certain corporate governance matters to ensure that it is operated and managed for the benefit of all of its shareholders and in compliance with the relevant laws and regulations; (ii) reviewing and opining on related party transactions and connected transactions (as the case may be); (iii) monitoring the appointment and remuneration of directors and senior management; and (iv) reviewing and understanding the implementation of internal control measures of Neusoft Corporation and Lenovo Group Corporation.

Prof. Xue has been serving as the vice chairman of the board of Chinese Association of Science of Science and S&T Policy (CASSSP) (中國科學學與科技政策研究會) since October 2015, a member and chair of the National Expert Committee on New Generation of Artificial Intelligence Governance (國家新一代人工智能治理專業委員會) since March 2019, a member of the Standing Committee of the China Association for Science and Technology since May 2021 and a member of the United Nations Internet Governance Forum (IGF) Leadership Panel since August 2022. Prof. Xue was awarded the Fudan Distinguished Contribution Award for Management Science in November 2011, the Outstanding Contribution Award by the CASSSP in October 2018 and the National Award for Excellence in Innovation (全國創新爭先獎章) in May 2020. He was also recognized as a Changjiang Scholar by the Ministry of Education of the PRC in 2008.

Prof. Xue obtained his bachelor's degree in optics and fine mechanics from the Changchun Institute of Optics and Fine Mechanics (長春光學精密機械學院) (currently known as Changchun University of Science and Technology (長春理工大學)) in January 1982. He obtained a Master of Science degree from the State University of New York at Stony Brook in December 1987. He further received a Master of Science degree and a Ph.D. degree in engineering and public policy from Carnegie-Mellon University in May 1989 and December 1991, respectively.

Mr. Lyn Frank Yee Chon (林怡仲), aged 67**,** was appointed as our independent non-executive Director on December 7, 2021. He is primarily responsible for offering independent advice to our Board on the operations and management of our Group.

Mr. Lyn has been an independent non-executive director and the chairman of the audit committee of Standard Chartered Bank (China) Ltd. since October 2020 and November 2020, respectively. He served the same positions at Mox Bank Limited since July 2020. He was previously a partner at PricewaterhouseCoopers (PwC) from 1993 to 2019 and has held multiple senior positions at PwC China & Hong Kong, including markets leader, member of management board, corporate finance leader and Hong Kong senior partner. Mr. Lyn acquired corporate governance experience through his positions as an independent non-executive director of Standard Chartered Bank (China) Ltd. and Mox Bank Limited. His corporate governance experience includes, among others, (i) attending all board meetings covering various key matters including corporate governance, internal controls, risk management, regulatory compliance, financial reporting and strategy; (ii) facilitating effective communication between the board of directors and management; and (iii) understanding the relevant regulatory requirements and directors' duty to act in the best interests of the company and the shareholders as a whole. These were also some of the key corporate experience accumulated by Mr. Lyn during his service at PwC for over 30 years.

Mr. Lyn served at The Community Chest (香港公益金) as a director from June 2015 to June 2021 and as a treasurer during the financial years between 2015/2016 to 2019/2020. He was a member of the Chinese People's Political Consultative Committee of the Guangxi Zhuang Autonomous Region (中國人民政治協商會議廣西壯族自治區委員會) from 2000 to 2018. Mr. Lyn obtained a Bachelor of Arts degree in accounting and finance from Nottingham Trent University (Trent Polytechnic) in July 1983. He has been a member of the Hong Kong Institute of Certified Public Accountants (HKICPA) since October 1989 and the Institute of Chartered Accountants in England and Wales (ICAEW) since July 1988.

Mr. CHIU Duncan (邱達根), aged 51, is currently a member of the Legislative Council for the Technology and Innovation Constituency and the chairman of the Information & Communications Technology Services Advisory Committee of the Hong Kong Trade Development Council. Mr. Chiu is also the chairman of the Advisory Committee of the Department of Systems Engineering and Engineering Management, the Chinese University of Hong Kong, the chief liaison officer of the Hong Kong Service Center in Nansha New District, Guangzhou and a member of the board of directors of Hong Kong Science and Technology Parks Corporation.

Mr. Chiu has held directorship in several companies listed on the Stock Exchange since 1996, including serving in (i) Chinasoft International Limited (stock code: 8216, the listing of which was transferred to the Main Board of the Stock Exchange under the stock code 354 from December 2008 onwards) as an executive director from June 2003 to March 2006 and a non-executive director from March 2006 to December 2010, (ii) Far East Holdings International Limited (stock code: 36) as an executive director from October 1996 to November 2011, (iii) Far East Hotels and Entertainment Limited (stock code: 37) as a non-executive director from October 1996 to May 2012, and (iv) Lajin Entertainment Network Group Limited (stock code: 8172) as a non-executive director from September 2006 to April 2009. On 5 February 2021, the Securities and Futures Commission (the "**SFC**") obtained a disqualification order against Mr. Chiu (details of which are set out in the press release of the SFC dated 9 February 2021), which has expired on 4 February 2025.

Mr. Chiu graduated from Pepperdine University in the United States with a bachelor's degree in Business Administration in 1996.

Changes in Information of the Directors and Chief Executive

During the Reporting Period, save as disclosed below, there is no change in the Directors' information which is required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules:

(i) Ms. Fan Yuanyuan has served as a non-executive director of C. banner International Holdings Limited (stock code: 1028) since November 2025.

(ii) Mr. Chiu Duncan was appointed as a director of Hong Kong Science and Technology Parks Corporation with effect from July 1, 2025. Mr. Chiu was appointed as a Deputy Leader of AI Efficacy Enhancement Team, The Government of the HKSAR with effect from December 19, 2025.

Biographical Details of Senior Management

Dr. Xu Li (徐立) is our co-founder, executive Chairman of our Board, executive Director and chief executive officer. Please refer to the section headed "Biographical Details of Directors" for further details.

Dr. Wang Xiaogang (王曉剛) is our co-founder, executive Director and chief scientist. Please refer to the section headed "Biographical Details of Directors" for further details.

Dr. Lin Dahua (林達華) is our co-founder, executive Director, and chief scientist for the Group's AI infrastructure and Large Model. Please refer to the section headed "Biographical Details of Directors" for further details.

Mr. Wang Zheng (王征) is our executive director and chief financial officer. Please refer to the section headed "Biographical Details of Directors" for further details.

Mr. Yang Fan (楊帆) is our co-founder, executive director and the vice president. Please refer to the section headed "Biographical Details of Directors" for further details.

Directors' Service Contracts and Appointment Letters

Executive Directors

Each of the executive Directors has entered into a service contract with the Company, pursuant to which each of them agreed to act as a Director for a period of three years from the date their appointments were approved by the Board or until the third annual general meeting of the Company after the annual general meeting at which they were elected or re-elected as executive Directors of the Company (whichever is earlier). Either party has the right to give not less than three months' written notice to terminate the agreement.

Non-executive Director

The non-executive Director has entered into an appointment letter with the Company. Her appointment as a Director shall be for a period of three years after the conclusion of the annual general meeting held on June 26, 2024 at which she was re-elected as a non-executive Director of the Company (subject to retirement as and when required under the Articles of Association) or until terminated in accordance with the terms and conditions of the appointment letter or by either party giving to the other not less than three months' prior notice in writing.

Independent Non-executive Directors

Each of the independent non-executive Directors has entered into an appointment letter with the Company. The initial term of their appointment shall be three years from the date of their appointment until the third annual general meeting of the Company after the annual general meeting at which they were re-elected as independent non-executive Directors of the Company, whichever is earlier, (subject to retirement as and when required under the Articles of Association) until terminated in accordance with the terms and conditions of the appointment letter or by either party giving to the other not less than three months' prior notice in writing.

Save as disclosed above, none of the Directors (including such Directors who are proposed for re-election at the annual general meeting of the Company for the year ended December 31, 2025) has or will have a service contract with any member of the Group, other than contracts expiring or determinable by the employer within one year without the payment of compensation (other than statutory compensation).

Details of the Company's remuneration policy is described in section headed "Remuneration Policy" in the Corporate Governance Report. Details of the emoluments of the Directors during the year ended December 31, 2025 are set out in Note 40 to the consolidated financial statements in this annual report.

Directors' Interests in Transactions, Arrangements or Contracts of Significance

Save as disclosed in this annual report, none of the Directors or an entity connected with a Director were materially interested, either directly or indirectly, in any transaction, arrangement or contract subsisting during or at the end of the Reporting Period which was significant in relation to the business of the Group taken as a whole.

Directors' Rights to Acquire Shares or Debentures

Save as disclosed in this annual report, neither the Company nor its subsidiaries were a party to any arrangement that would enable the Directors to acquire benefits by means of acquisition of Shares in, or debentures of, the Company or any other body corporate, and none of the Directors or any of their spouses or children under the age of 18 were granted any right to subscribe for the equity or debt securities of the Company or any other body corporate or had exercised any such right at any time during the Reporting Period.

Directors' Interests in Competing Business

As at December 31, 2025, Dr. Wang Xiaogang held 14.45% of equity interests in Chengdu Xinzhouruishi Technology Co., Ltd (成都新舟鋭視科技有限公司) ("Chengdu Xinzhouruishi"), a company established in the PRC with intelligent visual processing technology specializing in research and development, production and sales of intelligent security products. Beijing SenseTime Technology Development Co., Ltd. (北京市商湯科技開發有限公司), an indirect wholly-owned subsidiary of the Company, has also invested in Chengdu Xinzhouruishi and holds 13.50% of its equity interests.

Save as disclosed in this annual report, during the year ended December 31, 2025, none of the Directors had any interest in any business which competes, or is likely to compete, directly or indirectly, with the Company's business, and requires disclosure under Rule 8.10(2) of the Listing Rules.

Permitted Indemnity Provision

Pursuant to Article 208 of the Articles of Association and subject to the applicable laws and regulations, every Director shall, in the absence of actual fraud or wilful default or as otherwise required by law, be indemnified by the Company against all costs, losses, damages and expenses which he may incur or become liable in respect of by reason of any contract entered into, or act or thing done by him as Director or in any way in or about the execution of his duties.

Such permitted indemnity provision has been in force since the Listing Date. The Company has taken out and maintained appropriate insurance coverage for the Directors.

Directors' Interests and Short Positions in Shares, Underlying shares and Debentures of the Company or any Associated Corporations

As at December 31, 2025, the interests or short positions of the Directors and the chief executive in any Shares, underlying shares and debentures of the Company or any associated corporations (within the meaning of Part XV of the SFO), which have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which have been taken or deemed to have been taken under such provisions of the SFO) or which are required, pursuant to Section 352 of the SFO, to be entered in the register or which are required to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers contained in the Listing Rules, were as follows:

Interests in Shares of the Company

Name	Nature of interest[1]	Number and class of shares held	Approximate percentage of shareholding of the relevant class of shares in our Company[2]	Approximate percentage of shareholding in the issued and outstanding share capital of our Company[2]
Class A Shares — Dr. Xu Li				
XWorld[3]	Beneficial interest	286,317,668 Class A Shares	46.63%	0.71%
Dr. Xu Li	Interest in a controlled corporation	286,317,668 Class A Shares	46.63%	0.71%
Class A Shares — Dr. Wang Xiaogang				
Infinity Vision[4]	Beneficial interest	223,526,705 Class A Shares	36.40%	0.55%
Dr. Wang Xiaogang	Interest in a controlled corporation	223,526,705 Class A Shares	36.40%	0.55%
Class B Shares — Dr. Xu Li				
Dr. Xu Li[5]	Beneficial interest	1,170,386,529 Class B Shares	2.94%	2.90%
Class B Shares — Dr. Wang Xiaogang				
Dr. Wang Xiaogang[6]	Beneficial interest	502,140,243 Class B Shares	1.26%	1.24%
Infinity Vision[4]	Beneficial interest	8,644,928 Class B Shares	0.02%	0.02%
Dr. Wang Xiaogang	Interest in a controlled corporation	8,644,928 Class B Shares	0.02%	0.02%
Class B Shares — Mr. Wang Zheng				
Mr. Wang Zheng[7]	Beneficial interest	194,749,686 Class B Shares	0.49%	0.48%
Class B Shares — Dr. Lin Dahua				
Dr. Lin Dahua[8]	Beneficial Interest	298,441,401 Class B Shares	0.75%	0.74%
Dr. Lin Dahua[9]	Interest of spouse	19,000 Class B Shares	0.00%	0.00%
Class B Shares — Mr. Yang Fan				
Mr. Yang Fan[10]	Beneficial Interest	239,002,779 Class B Shares	0.60%	0.59%
Class B Shares — Ms. Fan Yuanyuan				
Ms. Fan Yuanyuan[11]	Interest of spouse	500,000 Class B Shares	0.00%	0.00%

Notes:

(1) All interests stated are long position.

(2) The calculations are based on the number of Shares in issue as at December 31, 2025. As at December 31, 2025, 614,034,470 Class A Shares and 39,810,003,530 Class B Shares were in issue.

(3) The entire interest in XWorld is held by Dr. Xu Li.

(4) The entire interest in Infinity Vision is held by Dr. Wang Xiaogang.

(5) Such interest includes 600,000,000 underlying Class B Shares in respect of the RSUs granted pursuant to the 2022 RSU Scheme, which has not vested as at December 31, 2025.

(6) Such interest includes 200,000,000 underlying Class B Shares in respect of the RSUs granted pursuant to the 2022 RSU Scheme, which has not vested as at December 31, 2025.

(7) Such interest includes (i) 13,333,255 Class B Shares held through SenseTalent; (ii) 21,416,431 share options under the pre-IPO employee incentive scheme adopted by the Company dated November 1, 2016 (as amended from time to time) which are exercisable into 21,416,431 existing Class B Shares held by SenseTalent in accordance with the terms and conditions thereunder; and (iii) 160,000,000 underlying Class B Shares in respect of the RSUs granted pursuant to the 2022 RSU Scheme, which has not vested as at December 31, 2025.

(8) Such interest includes 200,000,000 underlying Class B Shares in respect of the RSUs granted pursuant to the 2022 RSU Scheme, which has not vested as at December 31, 2025.

(9) Such 19,000 Class B Shares were held by Ms. Chen Lei, the spouse of Dr. Lin Dahua. Under the SFO, Dr. Lin Dahua is deemed to be interested in the same number of Shares in which Ms. Chen Lei is interested.

(10) Such interest includes (i) 28,852,469 Class B Shares held through SenseTalent; (ii) 10,150,310 share options under the pre-IPO employee incentive scheme adopted by the Company dated November 1, 2016 (as amended from time to time) which are exercisable into 10,150,310 existing Class B Shares held by SenseTalent in accordance with the terms and conditions thereunder; and (iii) 200,000,000 underlying Class B Shares in respect of the RSUs granted pursuant to the 2022 RSU Scheme, which has not vested as at December 31, 2025.

(11) Such 500,000 Class B Shares were held by Mr. Yu Jiangtao, the spouse of Ms. Fan Yuanyuan. Under the SFO, Ms. Fan Yuanyuan is deemed to be interested in the same number of Shares in which Mr. Yu Jiangtao is interested.

Save as disclosed above, as at December 31, 2025, none of the Directors or chief executive of the Company had any interests or short positions in the Shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which he is taken or deemed to have under such provisions of the SFO) or which are required, pursuant to section 352 of the SFO, to be entered into the register referred to therein, or are required, pursuant to the Model Code for Securities Transaction by Directors of Listed Issuers, to be notified to the Company and the Stock Exchange.

SUBSTANTIAL SHAREHOLDERS

Substantial Shareholders' Interests and Short Positions in Shares and Underlying Shares of the Company

So far as the Directors are aware, as at December 31, 2025, other than the Directors and the chief executive, the following persons had interests and/or short positions (as applicable) in the Shares or underlying shares of the Company which would fall to be disclosed to the Company and the Stock Exchange pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under section 336 of the SFO, or as otherwise notified to the Company and the Stock Exchange:

Interests in Shares of the Company

Name	Nature of interest[1]	Number and class of shares held	Approximate percentage of shareholding of each class of shares in our Company[2]	Approximate percentage of shareholding in the issued and outstanding share capital of our Company[2]
Class B Shares — Amind Inc.				
Amind[3]	Beneficial interest	6,906,080,602 Class B Shares	17.35%	17.08%
Dr. Yang Qiumei	Interest in a controlled corporation	6,906,080,602 Class B Shares	17.35%	17.08%
Class A Shares — Mr. Xu Bing				
Vision Worldwide Enterprise Inc. [4]	Beneficial interest	104,190,097 Class A Shares	16.97%	0.26%
Mr. Xu Bing	Interest in a controlled corporation	104,190,097 Class A Shares	16.97%	0.26%

Notes:

(1) All interests stated are long position.

(2) The calculations are based on the number of Shares in issue as at December 31, 2025. As at December 31, 2025, 614,034,470 Class A Shares and 39,810,003,530 Class B Shares were in issue.

(3) As the entire interest of Amind is held by Dr. Yang Qiumei, Dr. Yang Qiumei is deemed to be interested in the 6,906,080,602 Class B Shares held by Amind.

(4) As at December 31, 2025, the weighted voting rights in the Class A Shares held by Mr. Xu Bing through Vision Worldwide had ceased and such Class A Shares were pending conversion into Class B Shares on an one-to-one basis. The entire interest in Vision Worldwide is held by Mr. Xu Bing. Such Class A Shares have been fully converted into 104,190,097 Class B Shares on January 16, 2026.

Save as disclosed above, as at December 31, 2025, the Directors were not aware of any other person had any interest and/or short positions in the Shares or underlying shares of our Company which fall to be disclosed to the Company pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under section 336 of the SFO, or as otherwise notified to the Company and the Stock Exchange.

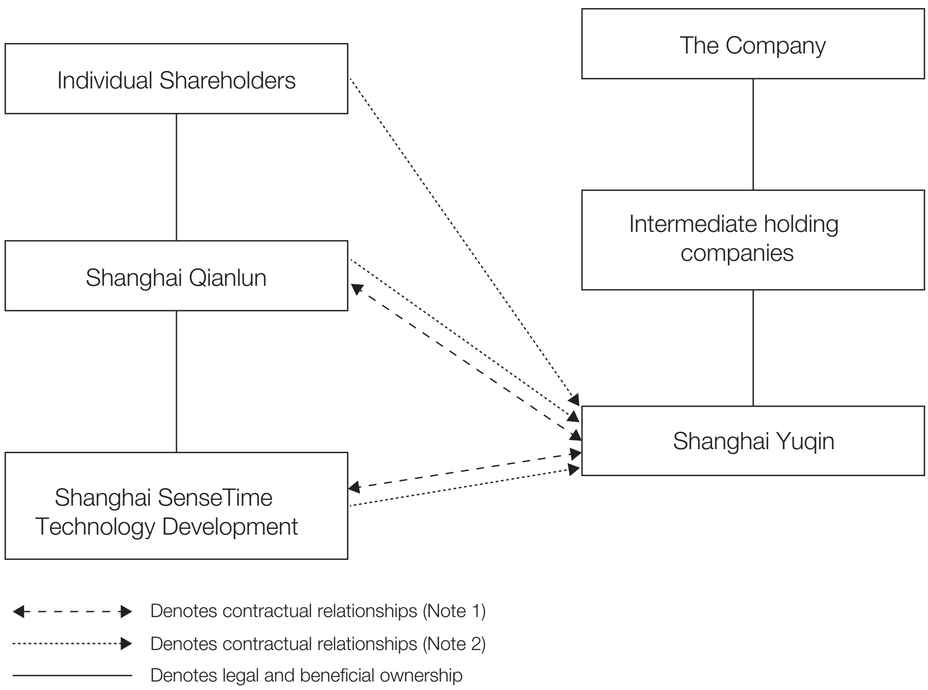
CONNECTED TRANSACTIONS

1st Contractual Arrangement

The Company controls two consolidated affiliated entities, namely Shanghai Qianlun and Shanghai SenseTime Technology Development through the 1st Contractual Arrangement, pursuant to which the Company has effective control over, and receive all the economic benefits generated by the businesses currently operated by each of Shanghai Qianlun and Shanghai SenseTime Technology Development.

Each of Shanghai Qianlun and Shanghai SenseTime Technology Development, were set up in 2020. As at December 31, 2025, Shanghai SenseTime Technology Development was wholly-owned by Shanghai Qianlun, which was held by Mr. Yang Fan and Mr. Ma Kun as to 50% each.

The following simplified diagram illustrates the 1st Contractual Arrangement that was in place as at December 31, 2025:



Notes:

(1) Shanghai Yuqin (being our indirect wholly-owned subsidiary) provides business support, technical and consulting services in exchange for service fees from Shanghai Qianlun and Shanghai SenseTime Technology Development respectively. See "Summary of Agreements under the 1st Contractual Arrangement – Exclusive Business Cooperation Agreement" below.

(2) The Individual Shareholders executed exclusive options agreement in favor of Shanghai Yuqin, to acquire all or part of the equity interests in and all or part of the assets in Shanghai Qianlun and Shanghai SenseTime Technology Development correspondingly. See "Summary of Agreements under the 1st Contractual Arrangement – Exclusive Options Agreement" below.

The Individual Shareholders executed powers of attorney in favor of Shanghai Yuqin, to exercise all shareholders' rights in Shanghai Qianlun and Shanghai SenseTime Technology Development correspondingly. See "Summary of Agreements under the 1st Contractual Arrangement – Powers of Attorney" below.

The Individual Shareholders granted first priority security interests in favor of Shanghai Yuqin, over the entire equity interests in Shanghai Qianlun and Shanghai SenseTime Technology Development correspondingly. See "Summary of Agreements under the 1st Contractual Arrangement – Equity Pledge Agreement" below.

The principal business of Shanghai SenseTime Technology Development is operating the Group's Shanghai Lingang AIDC, which was launched in early 2022.

For the year ended December 31, 2025, the total revenue of Shanghai Qianlun and Shanghai SenseTime Technology Development amounted to RMB1,853.7 million, representing 37.0% of the total revenue of the Group. As at December 31, 2025, the total assets of Shanghai Qianlun and Shanghai SenseTime Technology Development amounted to RMB6,453.2 million, representing 16.6% of the total assets of the Group.

During the Reporting Period, (i) there was no material change in the 1st Contractual Arrangement and/or the circumstances under which it was adopted, (ii) the 1st Contractual Arrangement had not been terminated because none of the restrictions that led to the adoption of the 1st Contractual Arrangement had been removed, and (iii) the Company has not encountered any interference or encumbrance from any PRC governing bodies in operating its businesses through Shanghai Qianlun and Shanghai SenseTime Technology Development under the 1st Contractual Arrangement.

Summary of Agreements under the 1st Contractual Arrangement

A brief description of each of the specific agreements that comprise the 1st Contractual Arrangement is set out below.

Exclusive Business Cooperation Agreement

As part of the 1st Contractual Arrangement, Shanghai Qianlun, Shanghai SenseTime Technology Development and Shanghai Yuqin have entered into exclusive business cooperation agreement. Pursuant to the exclusive business cooperation agreement, Shanghai Qianlun and Shanghai SenseTime Technology Development agreed to engage Shanghai Yuqin as its exclusive provider of business support, technical and consultancy services, including but not limited to, technical services, network support, business consultation, licensing of intellectual properties, system integration, product research and development, system maintenance and management consultancy services. In exchange for these services, Shanghai Qianlun and Shanghai SenseTime Technology Development shall pay a service fee, which equal to its profit before tax, deducting any of its accumulated losses from the preceding fiscal year, costs, expenses, tax and other statutory contribution in relation to the respective fiscal year, which will be wired to the designated account of Shanghai Yuqin upon issuance of payment notification by Shanghai Yuqin. Shanghai Yuqin enjoys all the economic benefits derived from the businesses of Shanghai Qianlun and Shanghai SenseTime Technology Development and bears the relevant portion of the business risks of Shanghai Qianlun and Shanghai SenseTime Technology Development. If Shanghai Qianlun and Shanghai SenseTime Technology Development run into financial deficit or suffer severe operation difficulties, Shanghai Yuqin will provide financial support to Shanghai Qianlun and Shanghai SenseTime Technology Development.

Exclusive Options Agreement

As part of the 1st Contractual Arrangement, Shanghai Qianlun, Shanghai SenseTime Technology Development and Shanghai Yuqin have entered into an exclusive options agreement. Pursuant to the exclusive options agreement, Shanghai Yuqin has the irrevocable and exclusive right to purchase, or to designate one or more persons to purchase, from the Individual Shareholders (i) all or any part of their respective equity interests in Shanghai Qianlun and Shanghai SenseTime Technology Development and/or (ii) all or any part of the respective assets of Shanghai Qianlun and Shanghai SenseTime Technology Development at any time and from time to time in Shanghai Yuqin's absolute discretion to the extent permitted by PRC laws. The consideration shall be a nominal price or other price approved by Shanghai Yuqin, while if the relevant governmental authority or PRC Law requires that the consideration shall be other price, the consideration shall be the lowest price as permitted under applicable PRC laws or other price approved by Shanghai Yuqin. The Individual Shareholders and the respective Consolidated Affiliated Entity have also undertaken that, they will return to Shanghai Yuqin or an entity designated by it any consideration they receive in the event that any of the options under the exclusive options agreements is exercised.

Powers of Attorney

The Individual Shareholders have executed the power of attorney, each of which contains similar terms and conditions, whereby the Individual Shareholders appointed Shanghai Yuqin, any directors authorized by Shanghai Yuqin or his/her successors or a liquidator replacing such person as their exclusive agent and attorney to act on their behalf on all matters concerning Shanghai Qianlun and Shanghai SenseTime Technology Development respectively and to exercise all of its rights as a registered shareholder of Shanghai Qianlun and Shanghai SenseTime Technology Development respectively in accordance with PRC laws and the articles of Shanghai Qianlun and Shanghai SenseTime Technology Development respectively.

Equity Pledge Agreement

As part of the 1st Contractual Arrangement, the respective Individual Shareholders have entered into the equity pledge agreements with Shanghai Yuqin and each of Shanghai Qianlun and Shanghai SenseTime Technology Development, each of which contains similar terms and conditions. Pursuant to the equity pledge agreements, the Individual Shareholders agreed to pledge as all of their respective equity interests in Shanghai Qianlun and Shanghai SenseTime Technology Development that they own, including any interest or dividend paid for the shares, to Shanghai Yuqin as collateral security for any or all of their payments due to Shanghai Yuqin and to secure performance of their obligations under the 1st Contractual Arrangement.

Reasons for Adopting the 1st Contractual Arrangement

The operation of the Group's Shanghai Lingang AIDC is considered as "restricted" under the Special Administrative Measures (Negative List) for the Access of Foreign Investment (2020 Version). The provision of such services is regarded as the business of internet data center, which falls within the scope of "value-added telecommunication service" under the Telecommunications Regulations of the PRC《中華人民共和國電信條例》and Telecommunication Business Catalog《電信業務分類目錄》, as last amended by the MIIT on June 6, 2019. The operation of such business would require the Value-added Telecommunication Business Operation Permit with Internet Data Center Services (including internet resources cooperation services) ("**IDC License**") which is subject to foreign ownership restrictions. Shanghai SenseTime Technology Development has obtained an IDC License.

According to the Administrative Regulations on Foreign-Invested Telecommunications Enterprises《外商投資電信企業管理規定》promulgated by the State Council on December 11, 2001 and amended on September 10, 2008 and February 6, 2016, foreign investors are not allowed to hold the equity interests in a company holding IDC License unless otherwise required by other PRC laws and regulations. In addition, a foreign investor who invests in a value-added telecommunications business in the PRC must possess prior experience in and a proven track record of operating value-added telecommunications businesses (the "**Qualification Requirements**"). Foreign investors that meet these requirements must obtain approvals from the MIIT and MOFCOM or their authorized local counterparts which retain considerable discretion in granting such approvals. Currently none of the applicable PRC laws, regulations or rules provides clear guidance or interpretation on the Qualification Requirements.

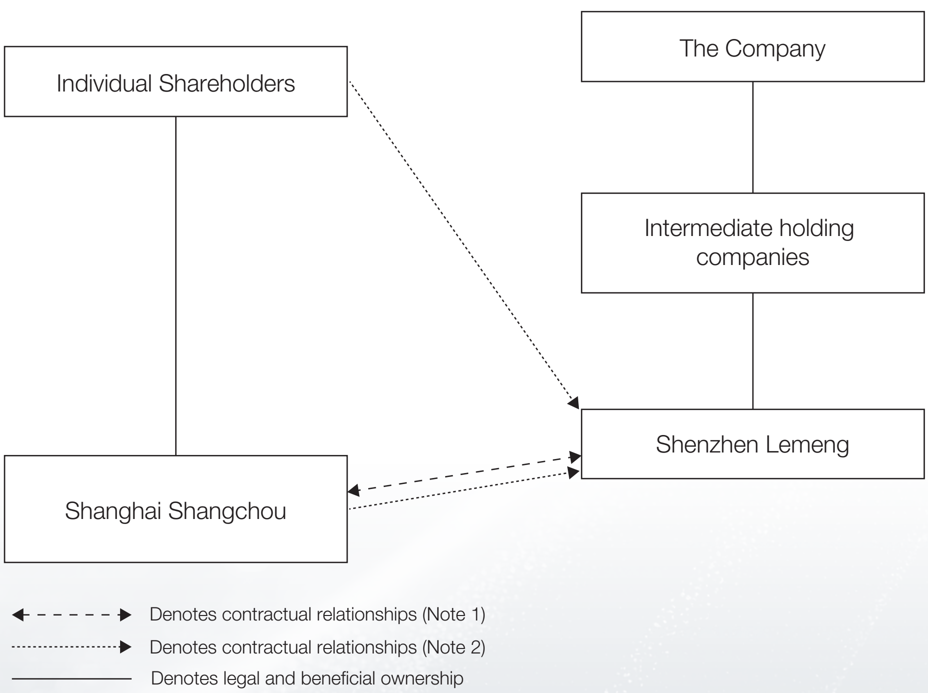
Given that a foreign investor is restricted from holding any equity interest of an entity that holds a IDC License under the current PRC laws and regulations, and also that there exists substantial uncertainties surrounding (a) how the Qualification Requirements can be fulfilled by a foreign investor, (b) the objective criteria under which the Qualification Requirements can be fulfilled, and (c) how long the Group has to wait before it is able to build a proven track record and prior experience Qualification Requirements, the Company considered that it is not viable to hold Shanghai Qianlun and Shanghai SenseTime Technology Development directly or indirectly through equity ownership. In line with common practice in industries in the PRC subject to foreign investment restrictions, the Company decided that, in line with common practice in industries in the PRC subject to foreign investment restrictions, it would gain effective control over, and receive all the economic benefits generated by the businesses currently operated by Shanghai Qianlun and Shanghai SenseTime Technology Development through the 1st Contractual Arrangement.

2nd Contractual Arrangement

In addition to the 1st Contractual Arrangements, the Company also controls another consolidated affiliated entity, namely Shanghai Shangchou, through the 2nd Contractual Arrangements pursuant to which the Company has effective control over, and receive all the economic benefits generated by the businesses currently operated by Shanghai Shangchou.

Shanghai Shangchou was set up in 2022 and was held by Mr. Yang Fan and Mr. Ma Kun as to 50% each.

The following simplified diagram illustrates the 2nd Contractual Arrangement that was in place as at December 31, 2025:



Notes:

(1) Shenzhen Lemeng (being our indirect wholly-owned subsidiary) will provide business support, technical and consultancy services in consideration for service fees from Shanghai Shangchou pursuant to the Exclusive Business Cooperation Agreement as described below. See "Summary of Agreements under the 2nd Contractual Arrangement – Exclusive Business Cooperation Agreement" below.

(2) Each of the Individual Shareholders has executed the Exclusive Option Agreement in favour of Shenzhen Lemeng as described below, pursuant to which Shenzhen Lemeng has been granted an option to purchase the whole or part of equity interest in Shanghai Shangchou from each of the Individual Shareholders. See "Summary of Agreements under the 2nd Contractual Arrangement – Exclusive Options Agreement" below.

Each of the Individual Shareholders has executed the Equity Pledge Agreement as described below, pursuant to which each of the Individual Shareholders has pledged all of the respective equity interest held by them in Shanghai Shangchou to Shenzhen Lemeng. See "Summary of Agreements under the 2nd Contractual Arrangement – Powers of Attorney" below. "Summary of Agreements under the 2nd Contractual Arrangement – Equity Pledge Agreement" below.

Each of the Individual Shareholders has executed the Power of Attorney as described below, pursuant to which the Individual Shareholders has agreed to appoint Shenzhen Lemeng or its nominee to exercise all shareholders' rights in Shanghai Shangchou on their behalf.

The principal business of Shanghai Shangchou is operation of AIDC in the PRC.

For the year ended December 31, 2025, the total revenue of Shanghai Shangchou amounted to RMB35.2 million, representing 0.7% of the total revenue of the Group. As at December 31, 2025, the total assets of Shanghai Shangchou amounted to RMB61.8 million, representing 0.2% of the total assets of the Group.

During the Reporting Period, (i) there was no material change in the 2nd Contractual Arrangement and/or the circumstances under which it was adopted, (ii) the 2nd Contractual Arrangement had not been terminated because none of the restrictions that led to the adoption of the 2nd Contractual Arrangement had been removed, and (iii) the Company has not encountered any interference or encumbrance from any PRC governing bodies in operating its businesses through Shanghai Shangchou under the 2nd Contractual Arrangement.

Summary of Agreements under the 2nd Contractual Arrangement

A brief description of each of the specific agreements that comprise the 2nd Contractual Arrangement is set out below.

Exclusive Business Cooperation Agreement

As part of the 2nd Contractual Arrangement, Shanghai Shangchou and Shenzhen Lemeng have entered into exclusive business cooperation agreement. Pursuant to the exclusive business cooperation agreement, Shanghai Shangchou agreed to engage Shenzhen Lemeng as its exclusive provider of business support, technical and consultancy services, including but not limited to, technical services, network support, business consultation, licensing of intellectual properties, system integration, product research and development, system maintenance and management consultancy services. In exchange for these services, Shanghai Shangchou shall pay a service fee, which equals to its profit before tax, deducting its operating costs, expenses, tax and profits required to be retained pursuant to the arm's length principle under the PRC laws. Shenzhen Lemeng enjoys all the economic benefits derived from the businesses of Shanghai Shangchou and bears the relevant portion of the business risks of Shanghai Shangchou. If Shanghai Shangchou runs into financial deficit or suffer severe operation difficulties, Shenzhen Lemeng will provide financial support to Shanghai Shangchou.

Exclusive Options Agreement

As part of the 2nd Contractual Arrangement, Shanghai Shangchou and Shenzhen Lemeng have entered into an exclusive options agreement. Pursuant to the exclusive options agreement, Shenzhen Lemeng has the irrevocable and exclusive right to purchase, or to designate one or more persons to purchase, from the Individual Shareholders (i) all or any part of their respective equity interests in Shanghai Shangchou and/or (ii) all or any part of the assets of Shanghai Shangchou at any time and from time to time in Shenzhen Lemeng's absolute discretion to the extent permitted by PRC laws. The consideration shall be a nominal price or other price approved by Shanghai Yuqin, while if the relevant governmental authority or PRC Law requires that the consideration shall be other price, the consideration shall be the lowest price as permitted under applicable PRC laws or other price approved by Shenzhen Lemeng. The Individual Shareholders and the respective Consolidated Affiliated Entity have also undertaken that, they will return to Shenzhen Lemeng or an entity designated by it any consideration they receive in the event that any of the options under the exclusive options agreements is exercised.

Powers of Attorney

The Individual Shareholders have executed the power of attorney, each of which contains similar terms and conditions, whereby the Individual Shareholders appointed Shenzhen Lemeng, any directors authorized by Shenzhen Lemeng or his/her successors or a liquidator replacing such person as their exclusive agent and attorney to act on their behalf on all matters concerning Shanghai Shangchou and to exercise all of its rights as a registered shareholder of Shanghai Shangchou in accordance with PRC laws and the articles of Shanghai Shangchou.

Equity Pledge Agreement

As part of the 2nd Contractual Arrangement, the respective Individual Shareholders have entered into the equity pledge agreements with Shenzhen Lemeng and Shanghai Shangchou, each of which contains similar terms and conditions. Pursuant to the equity pledge agreements, the Individual Shareholders agreed to pledge as all of their respective equity interests in Shanghai Shangchou that they own, including any interest or dividend paid for the shares, to Shenzhen Lemeng as collateral security for any or all of their payments due to Shenzhen Lemeng and to secure performance of their obligations under the 2nd Contractual Arrangement.

Reasons for Adopting the 2nd Contractual Arrangement

As disclosed in the paragraph headed "Reasons for adopting the 1st Contractual Arrangement" above, the operation of AIDC would require the IDC License which is subject to foreign ownership restrictions. Shanghai Shangchou has obtained an IDC License.

As such, given that a foreign investor is restricted from holding any equity interest of an entity that holds a IDC License under the current PRC laws and regulations, and also that there exists substantial uncertainties surrounding (a) how the Qualification Requirements can be fulfilled by a foreign investor, (b) the objective criteria under which the Qualification Requirements can be fulfilled, and (c) how long the Group has to wait before it is able to build a proven track record and prior experience Qualification Requirements, the Company considered that it is not viable to hold Shanghai Shangchou directly or indirectly through equity ownership. In line with common practice in industries in the PRC subject to foreign investment restrictions, the Company decided that, in line with common practice in industries in the PRC subject to foreign investment restrictions, it would gain effective control over, and receive all the economic benefits generated by the businesses currently operated by Shanghai Shangchou through the 2nd Contractual Arrangement.

In addition, notwithstanding that the Company is also carrying on its AIDC operations in the PRC through Shanghai Qianlun, the Company believes that through establishing the 2nd Contractual Arrangements (instead of setting up new subsidiary under the 1st Contractual Arrangements) to carry out the new AIDC operations of the Group in the PRC, the Group will be better able to ring-fence any potential liabilities which may arise in the ordinary course of business through operation of each AIDC, which will in turn facilitate the Group to better protect its assets held through Shanghai Shangchou.

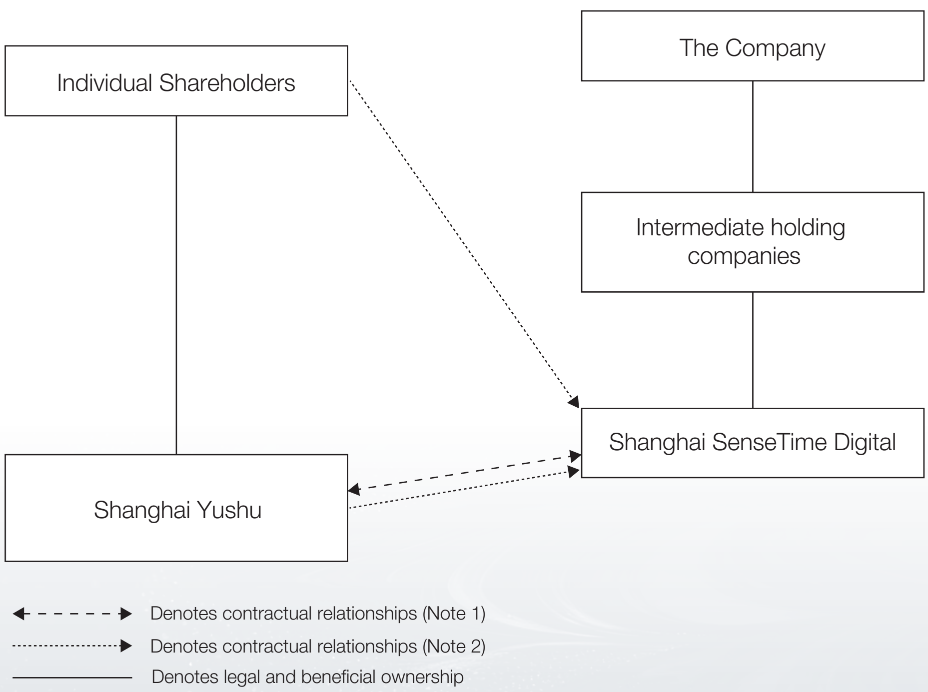
3rd Contractual Arrangement

On January 29, 2024, Shanghai SenseTime Digital Technology Co., Ltd.* (上海商湯數字科技有限公司) ("**Shanghai SenseTime Digital**") entered into a series of New Contractual Arrangements with Shanghai Yushu Technology Co., Ltd.* (上海禹紓科技有限公司) ("**Shanghai Yushu**") and/or their Individual Shareholders for the purposes of facilitating further AIDC operation of the Group in the PRC.

Through the 3rd Contractual Arrangement, Shanghai SenseTime Digital will have effective control over the finance and operation of Shanghai Yushu, and will enjoy the economic interests and benefits generated by Shanghai Yushu.

As at December 31, 2025, Shanghai SenseTime Digital is an indirect wholly-owned subsidiary of the Company, and Shanghai Yushu is held by Mr. Yang Fan and Mr. Ma Kun as to 50% each.

The following simplified diagram illustrates the 3rd Contractual Arrangement that was in place as at December 31, 2025:



Notes:

(1) Shanghai SenseTime Digital will provide comprehensive business support, technical and related consultancy services in consideration for service fees from Shanghai Yushu pursuant to the Exclusive Business Cooperation Agreement as described below. See "Summary of Agreements under the 3rd Contractual Arrangement – Exclusive Business Cooperation Agreement" below.

(2) Each of the Individual Shareholders has executed the Exclusive Call Option Agreement in favour of Shanghai SenseTime Digital as described below, pursuant to which Shanghai SenseTime Digital and/or its designee(s) have been granted an option to purchase the whole or any part of equity interest and/or assets in Shanghai Yushu from the Individual Shareholders. See "See "Summary of Agreements under the 3rd Contractual Arrangement – Exclusive Options Agreement" below.

Each of the Individual Shareholders has executed the Equity Pledge Agreement as described below, pursuant to which the Individual Shareholders have pledged all of the respective equity interest held by them in Shanghai Yushu to Shanghai SenseTime Digital. See "Summary of Agreements under the 3rd Contractual Arrangement – Equity Pledge Agreement" below.

Each of the Individual Shareholders has executed the Power of Attorney as described below, pursuant to which the Individual Shareholders have agreed to appoint Shanghai SenseTime Digital or directors recommended by the board of directors of its overseas parent company (i.e. the Company) designated by Shanghai SenseTime Digital or his/her successors or liquidators replacing such person to act on their behalf to exercise all shareholders' rights in Shanghai Yushu on their behalf. See "Summary of Agreements under the 3rd Contractual Arrangement – Powers of Attorney" below.

For the year ended December 31, 2025, the total revenue of Shanghai Yushu and Shanghai SenseTime Digital amounted to RMB257.5 million, representing 5.1% of the total revenue of the Group. As at December 31, 2025, the total assets of Shanghai Yushu and Shanghai SenseTime Digital amounted to RMB3,687.4 million, representing 9.5% of the total assets of the Group.

During the Reporting Period, (i) there was no material change in the 3rd Contractual Arrangement and/or the circumstances under which it was adopted, (ii) 3rd Contractual Arrangement had not been terminated because none of the restrictions that led to the adoption of the 3rd Contractual Arrangement had been removed, and (iii) the Company has not encountered any interference or encumbrance from any PRC governing bodies in operating its businesses through Shanghai Yushu and Shanghai SenseTime Digital under the 3rd Contractual Arrangement.

Summary of Agreements under the 3rd Contractual Arrangement

A brief description of each of the specific agreements that comprise the 3rd Contractual Arrangement is set out below.

Exclusive Business Cooperation Agreement

As part of the 3rd Contractual Arrangement, Shanghai Qianlun, Shanghai Yushu and Shanghai SenseTime Digital have entered into an exclusive business cooperation agreement. Pursuant to the exclusive business cooperation agreement, among other things, Shanghai Yushu agrees to engage Shanghai SenseTime Digital as its exclusive service provider to provide Shanghai Yushu with comprehensive business support, technical and related consultancy services, including but not limited to technical services, network support, business consultation, licensing of intellectual properties, system integration, product research and development, system maintenance and management consultancy services related to the Shanghai Yushu's business operation or (to the extent permitted by the PRC laws) other related consultancy and other services as may be requested by Shanghai Yushu from time to time. In exchange for these services, Shanghai Yushu shall pay a service fee to Shanghai SenseTime Digital equivalent to Shanghai Yushu's profit before tax, deducting its operating costs, expenses, tax and profits required to be retained pursuant to the arm's length principle under the PRC laws in relation to the relevant financial year.

Exclusive Options Agreement

As part of the 3rd Contractual Arrangement, Shanghai Yushu and Shanghai SenseTime Digital have entered into an exclusive options agreement. Pursuant to the exclusive call agreement, Shanghai SenseTime Digital has the irrevocable and exclusive right to purchase, or to designate one or more entities to purchase, (i) from the Individual Shareholders all or any part of their equity interests in Shanghai Yushu and/or (ii) from Shanghai Yushu all or any part of the assets of Shanghai Yushu, at any time and from time to time in Shanghai SenseTime Digital's absolute discretion to the extent permitted under the PRC laws. The consideration payable by Shanghai SenseTime Digital and/or its designee upon the exercise of the aforementioned option to purchase shall be a nominal price or other price approved by Shanghai SenseTime Digital, provided that if the relevant governmental authority or the PRC laws require that the consideration shall be another price, the consideration shall be the lowest price as permitted under the applicable PRC laws or such other price approved by Shanghai SenseTime Digital. In addition, subject to compliance with the then prevailing PRC laws, the Individual Shareholders and Shanghai Yushu have also undertaken that, each of them will return to Shanghai SenseTime Digital and/or its designee any consideration received by them as a result of the exercise of the option under the exclusive call option agreement.

Equity Pledge Agreement

As part of the 3rd Contractual Arrangement, the respective Individual Shareholders have entered into the equity pledge agreements with Shanghai SenseTime Digital, each of which contains similar terms and conditions. Pursuant to the equity pledge agreements, the Individual Shareholders agreed to pledge as all of their respective equity interests in Shanghai Yushu that they own to Shanghai SenseTime Digital as collateral security for any or all of their payments due to Shanghai SenseTime Digital and to secure performance of their obligations under the 3rd Contractual Arrangement.

Powers of Attorney

The Individual Shareholders have executed the power of attorney, each of which contains similar terms and conditions, whereby the Individual Shareholders appointed Shanghai SenseTime Digital, any director(s) recommended by the board of directors of its overseas parent company (i.e. the Company) designated by Shanghai SenseTime Digital or his/her successors or liquidator replacing such person to act on their behalf on all matters concerning Shanghai Yushu and to exercise all of its rights as a registered shareholder of Shanghai Yushu in accordance with the PRC laws, the relevant 3rd Contractual Arrangement, and the articles of association of Shanghai Yushu.

Reasons for Adopting the 3rd Contractual Arrangement

The AIDC operations intended to be carried out by Shanghai Yushu is regarded as the business of internet data center, which falls within the scope of "value-added telecommunication services" under the Telecommunications Regulations《中華人民共和國電信條例》and the Telecommunications Business Catalog《電信業務分類目錄》of the PRC published by the MIIT./ The operation of such business would therefore require the Value-added Telecommunications Business Operation Permit with Internet Data Center Services (i.e. the IDC License) under the PRC laws, and Shanghai Yushu has obtained the IDC License.

According to the Administrative Regulations on Foreign-Invested Telecommunications Enterprises《外商投資電信企業管理規定》promulgated by the State Council on December 11, 2001 and amended on September 10, 2008 and February 6, 2016, foreign investors are not allowed to hold the equity interests in a company holding IDC License unless otherwise required by other PRC laws and regulations. In addition, a foreign investor who invests in a value-added telecommunications business in the PRC must possess prior experience in and a proven track record of operating value-added telecommunications businesses (the "**Qualification Requirements**"). Foreign investors that meet these requirements must obtain approvals from the MIIT and MOFCOM or their authorized local counterparts which retain considerable discretion in granting such approvals. Currently none of the applicable PRC laws, regulations or rules provides clear guidance or interpretation on the Qualification Requirements.

Given that a foreign investor is restricted from holding any equity interest of an entity that holds a IDC License under the current PRC laws and regulations, the Company is unable to directly or indirectly hold any equity interest in a PRC company holding IDC License. In order to comply with the relevant PRC laws and regulations while achieving the commercial intention of the parties, the New Contractual Arrangements have therefore been entered into between the parties, pursuant to which Shanghai SenseTime Digital will have effective control over the finance and operations of Shanghai Yushu, and will enjoy the entire economic interests and benefits generated by Shanghai Yushu despite the lack of registered equity ownership.

Risks Associated with the Contractual Arrangements
The Company believes that the following risks are associated with the Contractual Arrangements:

(1) If the PRC government deems the Contractual Arrangements do not comply with PRC regulatory restrictions on foreign investment in the relevant industries, or if these regulations or the interpretation of existing regulations change in the future, the Group could be subject to severe penalties or be forced to relinquish its interests in those operations.

(2) Substantial uncertainties exist with respect to the interpretation and implementation of the PRC Foreign Investment Law and how it may impact the viability of the current corporate structure, corporate governance and business operations of the Group.

(3) Any failure by the Consolidated Affiliated Entities or its shareholders to perform their obligations under the Contractual Arrangements with them would have a material and adverse effect on the Group's business.

(4) The Company rely on the Contractual Arrangements with the Consolidated Affiliated Entities and its shareholders to exercise control over its business, which may not be as effective as direct ownership in providing operational control.

(5) The Group's control over the Consolidated Affiliated Entities is based on the arrangements under the Contractual Arrangements. Although the Group has adopted measures to minimise any conflict of interests between the Company and the Individual Shareholders (including but not limited to requiring the Individual Shareholders to irrevocably appoint any person as designated by Shanghai Yuqin or Shenzhen Lemeng (as the case may be, and including their respective liquidator, if any) as their representative to exercise the voting rights as the shareholders of the Consolidated Affiliated Entities, in the unlikely event that any conflict of interests of the Individual Shareholders arises, it may adversely affect the interests of the Company.

(6) If the Company exercises the option to acquire equity ownership and assets of any of the Consolidated Affiliated Entities, the ownership transfer may subject the Group to certain limitations and substantial costs.

(7) The contractual arrangement with the Consolidated Affiliated Entities may be subject to scrutiny by the PRC tax authorities and they may determine that the Group or the Consolidated Affiliated Entities owe additional taxes, which could negatively affect the Company's financial condition and the value of the Shareholders' investment.

(8) The Group may lose the ability to use and benefit from assets held by the Consolidated Affiliated Entities and their subsidiaries that are material to the operation of the Group's business if the entities go bankrupt or become subject to a dissolution or liquidation proceeding.

(9) As the primary beneficiary under the Contractual Arrangements, the Group bears economic risks as a result of exposure to the Consolidated Affiliated Entities' losses and the potential need to provide financial support to the Consolidated Affiliated Entities.

(10) Certain terms of the Contractual Arrangements in relation to power of the arbitral tribunal of the PRC to order the winding up of the Consolidated Affiliated Entities or to order temporary injunctive relief or other temporary relief from the courts of Hong Kong, the Cayman Islands, the PRC and the location where the Consolidated Affiliated Entities' principal assets are located may not be enforceable under the PRC laws.

(11) The Group does not maintain any insurance which covers the risks relating to the Contractual Arrangements and the transactions contemplated thereunder. Therefore, if any risks arise from the Contractual Arrangements in the future (such as those affecting the enforceability of the Contractual Arrangements), the results of the Group may be adversely affected.

Actions by the Company to Mitigate the Associated Risks

To mitigate the aforementioned risks and to ensure the effective operation of the Group with the implementation of and compliance with the Contractual Arrangements, the Company has adopted the following measures:

(1) major issues arising from the implementation and compliance with each of the Contractual Arrangements or any regulatory enquiries from government authorities will be submitted to the Board, if necessary, for review and discussion on an occurrence basis;

(2) the Board will review the overall performance of and compliance with each of the Contractual Arrangements at least once a year;

(3) the Company will disclose the overall performance and compliance with each of the Contractual Arrangements in its annual reports; and

(4) the Company will engage external legal advisors or other professional advisors, if necessary, to assist the Board to review the implementation of each of the Contractual Arrangements, review the legal compliance of the Consolidated Affiliated Entities to deal with specific issues or matters arising from any of the Contractual Arrangements.

In respect of the Qualification Requirements which necessitate the use of Contractual Arrangements, despite the lack of clear guidance or interpretation, the Company has been gradually building up its track record of overseas telecommunications business operations for the purposes of being qualified, as early as possible, to acquire the entire equity interests in the Consolidated Affiliated Entities when the relevant PRC laws allow foreign investors to invest and to hold a majority interest in value-added telecommunications enterprises in China. The Company is in the process of expanding its offshore value-added telecommunications business through its overseas subsidiaries. The Company has committed and will commit financial and other resources and implement all necessary measures to meet the Qualification Requirements, for instance:

(1) the Group has established an overseas website and registered patents, trademarks and domain names outside of the PRC for the promotion of its businesses overseas; and

(2) the Company has incorporated a number of overseas entities for the purpose of expanding its business overseas.

Listing Rules Implications and Waivers from the Stock Exchange

1st Contractual Arrangement

The transactions contemplated under the 1st Contractual Arrangement constitute continuing connected transactions of the Company under the Listing Rules as certain parties to the 1st Contractual Arrangement, namely Yang Fan and Ma Kun, are connected persons of the Group.

In respect of the 1st Contractual Arrangement, the Stock Exchange has granted a waiver (the "**IPO Waiver**") from strict compliance with (i) the announcement and independent Shareholders' approval requirements under Chapter 14A of the Listing Rules in respect of the transactions contemplated under the 1st Contractual Arrangement pursuant to Rule 14A.105 of the Listing Rules, (ii) the requirement of setting an annual cap for the transactions under the 1st Contractual Arrangement under Rule 14A.53 of the Listing Rules, and (iii) the requirement of limiting the term of the 1st Contractual Arrangement to three years or less under Rule 14A.52 of the Listing Rules, for so long as the Class B Shares are listed on the Stock Exchange, subject, however, to the following conditions:

(1) No change to the 1st Contractual Arrangement (including with respect to any fees payable to Shanghai Yuqin) will be made without the approval of our independent non-executive Directors.

(2) Save as described in paragraph (4) below, no change to the agreements governing the 1st Contractual Arrangement will be made without our independent Shareholders' approval.

(3) The 1^{st} Contractual Arrangement shall continue to enable the Group to receive the economic benefits derived by Shanghai Qianlun and Shanghai SenseTime Technology Development through (i) the Group's option (if and when so allowed under the applicable PRC laws) to acquire all or part of the entire equity interests and assets for nil consideration or the minimum amount of consideration as permitted by applicable PRC laws, (ii) the business structure under which the profit generated by Shanghai Qianlun and Shanghai SenseTime Technology Development is substantially retained by the Group, such that no annual cap shall be set on the amount of service fees payable to Shanghai Yuqin by Shanghai Qianlun and Shanghai SenseTime Technology Development under the exclusive business cooperation agreements, and (iii) the Group's right to control the management and operation of, as well as, in substance, the controlling voting rights of Shanghai Qianlun and Shanghai SenseTime Technology Development.

(4) On the basis that the Contractual Arrangement provides an acceptable framework for the relationship between the Company and its subsidiaries in which the Company has direct shareholding, on the one hand, and Shanghai Qianlun and Shanghai SenseTime Technology Development, on the other hand, that framework may be renewed and/or reproduced (i) upon the expiry of the existing arrangements or (ii) in relation to any existing or new wholly foreign-owned enterprise or operating company (including branch companies), engaging in the same business as that of the Group which the Group might wish to establish when justified by business expediency, without obtaining the approval of the Shareholders, on substantially the same terms and conditions as the existing 1^{st} Contractual Arrangement.

(5) The Company will disclose details relating to the 1^{st} Contractual Arrangement on an on-going basis in specified manners.

2^{nd} Contractual Arrangement

The transactions contemplated under the 2^{nd} Contractual Arrangement constitute continuing connected transactions of the Company under the Listing Rules as certain parties to the 2^{nd} Contractual Arrangement, namely Yang Fan and Ma Kun, are connected persons of the Group.

Since the 2^{nd} Contractual Arrangement is reproduced from the 1^{st} Contractual Arrangements as provided under the conditions of the IPO Waiver, the Company has sought confirmation from the Stock Exchange, and the Stock Exchange has confirmed, that the transactions contemplated under the 2^{nd} Contractual Arrangements would fall within the scope of the waiver from the requirements of Chapter 14A of the Listing Rules as set out in the IPO Waiver and are exempt from (i) the announcement, circular and the independent Shareholders' approval requirement under Chapter 14A of the Listing Rules, (ii) the requirement of setting an annual cap for the transactions under the 2^{nd} Contractual Arrangements under Rule 14A.53 of the Listing Rules, and (iii) the requirement of fixing the term of the 2^{nd} Contractual Arrangements to three years or less under Rule 14A.52 of the Listing Rules, for so long as the Class B Shares are listed on the Stock Exchange, subject to compliance with the same conditions of the IPO Waiver.

3^{rd} Contractual Arrangement

The transactions contemplated under the 3^{rd} Contractual Arrangement constitute continuing connected transactions of the Company under the Listing Rules as certain parties to the 3^{rd} Contractual Arrangement, namely Yang Fan and Ma Kun, are connected persons of the Group.

Since the 3^{rd} Contractual Arrangement is reproduced from the 1^{st} and 2^{nd} Contractual Arrangements as provided under the conditions of the IPO Waiver, the Company has sought confirmation from the Stock Exchange, and the Stock Exchange has confirmed, that the transactions contemplated under the 3^{rd} Contractual Arrangements would fall within the scope of the waiver from the requirements of Chapter 14A of the Listing Rules as set out in the IPO Waiver and are exempt from

(i) the announcement, circular and the independent Shareholders' approval requirement under Chapter 14A of the Listing Rules, (ii) the requirement of setting an annual cap for the transactions under the 3rd Contractual Arrangements under Rule 14A.53 of the Listing Rules, and (iii) the requirement of fixing the term of the 2nd Contractual Arrangements to three years or less under Rule 14A.52 of the Listing Rules, for so long as the Class B Shares are listed on the Stock Exchange, subject to compliance with the same conditions of the IPO Waiver.

Confirmation from Independent Non-executive Directors

The independent non-executive Directors of the Company have reviewed each of the Contractual Arrangements and confirmed that, during the Reporting Period:

(i) the transactions carried out have been entered into in accordance with the relevant provisions of the respective Contractual Arrangements;

(ii) no dividends or other distributions have been made by the Consolidated Affiliated Entities to the holders of its equity interests which are not otherwise subsequently assigned or transferred to the Group; and

(iii) any new contracts entered into, renewed or reproduced between the Group and the Consolidated Affiliated Entities are fair and reasonable, or advantageous to the Shareholders, as far as the Group is concerned and in the interests of the Shareholders as a whole.

Confirmation from the Auditor

The Auditor has reviewed the transactions carried out pursuant to the Contractual Arrangements, and has confirmed in a letter to the Board (with a copy to the Stock Exchange) that, with respect to the Contractual Arrangements during the Reporting Period:

(i) nothing has come to its attention that causes it to believe that the relevant transactions have not been approved by the Board;

(ii) nothing has come to its attention that causes it to believe that the relevant transactions have not been entered into in accordance with the respective Contractual Arrangements; and

(iii) nothing has come to its attention that causes it to believe that dividends or other distributions have been made by the Consolidated Affiliated Entities to the holders of its equity interests which were not otherwise subsequently assigned or transferred to the Group.

The Group entered into certain transactions with "related parties" as defined under applicable accounting standards during the financial year ended December 31, 2025 which were disclosed in Note 39 to the consolidated financial statements. Save for transactions involving payment of remuneration to certain directors of the Group which constitute connected transactions fully exempt from the connected transaction requirements under Rule 14A.76(1) or Rule 14A.95 of the Listing Rules, and the continuing connected transactions as disclosed above, no related party transactions disclosed in the consolidated financial statements constitutes a connected transaction as defined under Chapter 14A of the Listing Rules. The Company has complied with the applicable disclosure requirements under Chapter 14A of the Listing Rules.

Save as disclosed in this annual report, during the year ended December 31, 2025, the Company had no connected transactions or continuing connected transactions which are required to be disclosed under the Listing Rules. The Company has complied with the disclosure requirements under Chapter 14A of the Listing Rules with respect to the continuing connected transactions entered into by the Group during the year ended December 31, 2025.

AUDITOR AND AUDIT COMMITTEE

Auditor

PricewaterhouseCoopers was the Auditor during the Reporting Period and there had been no change of the Company's auditor in the past three years. The consolidated financial statements of the Group have been audited by PricewaterhouseCoopers.

Audit Committee

The Company has established the Audit Committee with written terms of reference in compliance with Rule 3.21 of the Listing Rules and the Corporate Governance Code. The primary duties of the Audit Committee are to (i) review and supervise the financial reporting process and the internal control system of the Group, (ii) oversee the audit process, (iii) provide advice and comments to the Board and (iv) perform other duties and responsibilities as assigned by the Board.

The Audit Committee currently comprises three members, namely Mr. Lyn Frank Yee Chon, Ms. Fan Yuanyuan and Mr. Chiu Duncan. Mr. Lyn Frank Yee Chon, being the chairperson of the audit committee and an independent non-executive Director, has appropriate accounting and related financial management expertise as required under Rules 3.10(2) and 3.21 of the Listing Rules.

The Audit Committee, after the discussion with the Auditor, has reviewed the audited consolidated financial statements of the Group for the year ended December 31, 2025. The Audit Committee has discussed matters in relation to the accounting policies and practices adopted by the Company and internal control with senior management members of the Company and the Auditor. There is no disagreement between the Board and the Audit Committee regarding the accounting treatment adopted by the Company.

Events after the Reporting Period

Save for the subsequent events as described in Note 42 to the consolidated financial statements, there have been no other significant events that might affect the Group since the end of the Reporting Period and up to the Latest Practicable Date.

On behalf of the Board

Xu Li
Executive Chairman
Chief Executive Officer

Hong Kong, April 28, 2026

Independent Auditor's Report

To the Shareholders of SenseTime Group Inc.
(incorporated in the Cayman Islands with limited liability)

OPINION

What we have audited

The consolidated financial statements of SenseTime Group Inc. (the "Company") and its subsidiaries (the "Group"), which are set out on pages 104 to 246, comprise:

- the consolidated balance sheet as at 31 December 2025;
- the consolidated income statement for the year then ended;
- the consolidated statement of comprehensive loss for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.

Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2025, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the Code of Ethics for Professional Accountants as issued by the Hong Kong Institute of Certified Public Accountants (the "Code"), as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

- Revenue recognition – revenue recognised at a point in time

- Impairment assessment of trade and other receivables

- Fair value measurement of financial assets at fair value through profit or loss under Level 3 financial instruments

KEY AUDIT MATTERS (CONTINUED)

Key Audit Matter	How our audit addressed the Key Audit Matter
Revenue recognition – revenue recognised at a point in time Refer to Note 6 to the consolidated financial statements. During the year ended 31 December 2025, the Group recognised revenue at a point in time of RMB4,044.2 million. The revenue recognised at a point in time primarily came from sales of advanced Artificial Intelligence ("AI") software, sales of AI software platform and related services, sales of AI software-embedded hardware and provision of research and development services. Revenue is recognised upon transfer of control, at a point in time or over time, depending on the nature of the arrangements. Majority of the Group's revenue was recognised at a point in time, when the software or hardware and related services are delivered to the customer's designated place, inspected and accepted by the customer. We focused on this area because significant audit resources were devoted to this area due to the large volume of revenue transactions from various customers during the year.	Our procedures in relation to the auditing of revenue recognition – revenue recognised at a point in time included: – we obtained an understanding of management's internal control of revenue recognition; – we tested, on a sample basis, the Group's relevant controls in relation to revenue recognition; – we tested the sales transactions, on a sample basis, by examining the relevant supporting documents, including sales contracts, customer orders or customers' acceptance notes, to assess whether revenue was properly recognised; – we inspected sales contracts, on a sample basis, to identify terms and conditions relating to the transfer of control and assessing the Group's timing of revenue recognition with reference to the requirements of prevailing accounting standards; and – we tested sales transactions recorded before and after the balance sheet date, on a sample basis, by tracing to the supporting documents, including the relevant customers' acceptance notes to assess whether revenue was recognised in the correct reporting period. Based on the procedures performed, we found that the Group's revenue recognised at a point in time was supported by the evidence obtained.

KEY AUDIT MATTERS (CONTINUED)

Key Audit Matter	How our audit addressed the Key Audit Matter
Impairment assessment of trade and other receivables Refer to Note 3.1(b), Note 4.1 and Note 25 to the consolidated financial statements. As at 31 December 2025, the Group recorded gross balance of trade and other receivables of RMB6,669.8 million in which a corresponding allowance for expected credit loss ("ECL") of RMB3,696.6 million was recorded. The loss allowances for trade and other receivables reflected management's best estimate to determine the ECL at the balance sheet date under IFRS 9.	Our procedures in relation to impairment assessment of trade and other receivables included: – we obtained an understanding of management's internal control and assessment process of the impairment of trade and other receivables and assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors; and – in respect of the methods, significant assumptions and data used and judgements made by management:

KEY AUDIT MATTERS (CONTINUED)

Key Audit Matter	How our audit addressed the Key Audit Matter
Impairment assessment of trade and other receivables (continued) For trade receivables with objective evidence of impairment and subject to separate assessment for impairment provision, management applied simplified approach to perform impairment assessment based on estimated cash flows and took into considerations of current and future economic situations to calculate the expected credit loss and to provide for individual impairment allowances. For trade receivables without objective evidence of impairment, simplified approach is applied to loss allowances by first grouping trade receivables based on their nature and risk characteristics and then analysing their aging information before further incorporating forward-looking adjustment factors, such as China's Gross Domestic Product ("GDP"), global GDP, China's Consumer Price Index ("CPI") and global CPI, to reflect the management's forecasts of macroeconomic factors in different scenarios as this affects the debtors' abilities to settle the receivables. For other receivables, management assessed whether their credit risk had increased significantly since their initial recognition and applied the three-stage approach to provide for their ECL using a modelling approach that incorporated key parameters and assumptions (including probability of default, loss given default, exposure at default, etc.).	1) we assessed the appropriateness of the ECL provision methodologies adopted by management; 2) we tested, on a sample basis, the accuracy of the key data inputs used by management in the impairment assessment such as the aging schedules of trade and other receivables; 3) we evaluated the reasonableness of grouping of trade receivables and staging determination for other receivables against their nature and risk characteristics; 4) we assessed the reasonableness of the detailed application of the key ECL model parameters and assumptions including probability of default, loss given default, exposure at default by considering the historical default rates and past collection information with the involvement of internal experts;

KEY AUDIT MATTERS (CONTINUED)

Key Audit Matter	How our audit addressed the Key Audit Matter
Impairment assessment of trade and other receivables (continued) We focused on this area due to the significance of the balance of trade and other receivables and significant estimates and judgements were involved in the assessment of expected credit losses mentioned above.	5) we evaluated the appropriateness of forward looking information applied, such as China's GDP, global GDP, China's CPI and global CPI with reference to market data and our industry knowledge including multiple economic scenarios and parameters with the involvement of internal experts; 6) we evaluated the results of management's sensitivity analysis of the forward looking information using reasonably possible changes of the relevant key parameters with the involvement of internal experts; and 7) we tested the mathematical accuracy of the calculations of expected credit loss rates based on the historical loss and forward-looking information, and the expected credit loss provision. Based on the procedures performed, we found that the estimates and judgements applied by the Group in the impairment assessment of trade and other receivables were supported by the evidence obtained.

KEY AUDIT MATTERS (CONTINUED)

Key Audit Matter	How our audit addressed the Key Audit Matter
Fair value measurement of financial assets at fair value through profit or loss under Level 3 financial instruments Refer to Note 3.3, Note 4.2 and Note 27 to the consolidated financial statements. As at 31 December 2025, the Group's financial assets at fair value through profit or loss amounted to RMB8,082.2 million, of which RMB7,216.5 million of these financial assets were measured based on significant unobservable inputs and classified as "Level 3 financial instruments". Level 3 financial instruments include debt investments in funds, debt and equity investments in unlisted companies and structured deposits. Management engaged an external valuer to assist in determining the fair value of these financial assets. The fair value determination of such financial assets required management to make judgments and estimates, including the appropriateness of the adoption of applicable valuation methods and using various unobservable inputs. Valuation methods used include discounted cash flow model and market approach etc. Significant assumptions adopted by management in the valuation include expected volatility, risk-free interest rate, discount for lack of marketability ("DLOM") and expected rate of return. We focused on this area due to the significance of the balances of these investments, as well as significant judgments, assumptions and estimations applied by the management in the fair value determination of these financial assets which are subject to high level of inherent risk, including high degree of estimation uncertainty.	Our procedures in relation to fair value measurement of financial assets at fair value through profit or loss under Level 3 financial instruments included: – we obtained an understanding of the management's internal control and assessment process of the fair value measurement and assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors; – we examined the relevant legal documents and investment agreements, and assessed the implications of the key terms as set out in these documents/agreements to the valuation of the respective investments; – we evaluated the external valuer's competence, capability and objectivity by assessing its qualifications, relevant experience and relationship with the Group; – for debt and equity investments in unlisted companies and structured deposits, we assessed and challenged the underlying assumptions, on a sample basis, including expected volatility, risk-free interest rate, DLOM and expected rate of return applied by management and market data, such as market information of recent transactions with involvement of internal experts;

KEY AUDIT MATTERS (CONTINUED)

Key Audit Matter	How our audit addressed the Key Audit Matter
Fair value measurement of financial assets at fair value through profit or loss under Level 3 financial instruments (continued)	– for debt investments in funds, we involved our internal valuation expert to interview the relevant fund managers to obtain an understanding of the accounting policies used by these investee funds. We assessed, on a sample basis, the valuation methods and significant assumptions used in determining the net asset value of these investee funds; – for investments in bond portfolio, we involved our internal valuation expert to verify the price of public bond in the bank valuation reports on a sample basis; – we tested the mathematical accuracy of the calculation applied in the valuation models and the fair value changes on investments measured at fair value through profit or loss during the year; and – we sent confirmations, on a sample basis, to the investees to confirm the cost, proportion and shares of investments as at the year end date. Based on the procedures performed, we found that the significant judgments, assumptions and estimations applied in the Group's fair value measurement of financial assets at fair value through profit or loss under Level 3 financial instruments were supported by the evidence obtained.

OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS AND THE AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRS Accounting Standards and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is CHAN Chiu Kong, Edmond.

PricewaterhouseCoopers
Certified Public Accountants

Hong Kong, 24 March 2026

Consolidated Income Statement

		Year ended 31 December	
	Note	**2025**	2024
		RMB'000	RMB'000
Revenue	5(a), 6(b)	**5,014,640**	3,772,101
Cost of sales	7	**(2,958,216)**	(2,152,404)
Gross profit		**2,056,424**	1,619,697
Selling expenses	7	**(569,206)**	(654,693)
Administrative expenses	7	**(1,225,759)**	(1,463,598)
Research and development expenses	7	**(3,775,359)**	(4,131,884)
Net impairment losses on financial assets and contract assets	3.1(b)	**(286,782)**	(780,956)
Other income	9	**431,680**	343,351
Other gains – net	10	**1,917,144**	538,829
Operating loss		**(1,451,858)**	(4,529,254)
Finance income	11	**258,007**	449,010
Finance cost	11	**(201,251)**	(179,932)
Finance income – net	11	**56,756**	269,078
Share of losses of investments accounted for using the equity method	13	**(221,495)**	(4,376)
Fair value losses of preferred share	32(d)	**(43,005)**	(35,114)
Loss before income tax		**(1,659,602)**	(4,299,666)
Income tax expenses	14	**(122,400)**	(6,918)
Loss for the year		**(1,782,002)**	(4,306,584)
Loss is attributable to:			
Equity holders of the Company		**(1,765,929)**	(4,278,383)
Non-controlling interests		**(16,073)**	(28,201)
		(1,782,002)	(4,306,584)
Loss per share for loss attributable to equity holders of the Company			
Basic and diluted loss per share (RMB)	15	**(0.05)**	(0.13)

The above consolidated income statement should be read in conjunction with the accompanying notes.

Consolidated Statement of Comprehensive Loss

	Note	Year ended 31 December 2025 RMB'000	2024 RMB'000
Loss for the year		**(1,782,002)**	(4,306,584)
Other comprehensive (loss)/income			
Item that may be reclassified to profit or loss			
Exchange differences on translation of foreign operations		**815,128**	(533,931)
Evaluation gains upon transfer from property, plant and equipment to investment properties		**3,558**	–
Items that will not be reclassified to profit or loss			
Exchange differences on translation of foreign operations		**(1,193,402)**	706,707
Effects of changes in credit risk for financial liabilities designated as at fair value through profit or loss	32(d)	**(4,847)**	(7,642)
Other comprehensive (loss)/income for the year, net of taxes		**(379,563)**	165,134
Total comprehensive loss for the year		**(2,161,565)**	(4,141,450)
Total comprehensive loss for the year is attributable to:			
Equity holders of the Company		**(2,145,652)**	(4,109,769)
Non-controlling interests		**(15,913)**	(31,681)
		(2,161,565)	(4,141,450)

The above consolidated statement of comprehensive loss should be read in conjunction with the accompanying notes.

Consolidated Balance Sheet

	Note	As at 31 December 2025 RMB'000	2024 RMB'000
Assets			
Non-current assets			
Property, plant and equipment	17	**5,883,256**	7,277,392
Right-of-use assets	18	**282,692**	239,470
Investment properties	19	**2,512,134**	–
Intangible assets	20	**121,279**	238,550
Contract assets	6(d)	**15,791**	21,386
Investments accounted for using the equity method	13	**1,426,743**	702,405
Deferred income tax assets	22	**654,554**	743,763
Restricted cash	29	**21,601**	51,417
Financial assets at fair value through profit or loss	27	**7,510,261**	6,363,496
Long-term receivables	26	**35,118**	35,303
Other non-current assets	21	**1,658,231**	699,557
		20,121,660	16,372,739
Current assets			
Inventories	23	**248,115**	452,307
Contract assets	6(d)	**3,230**	5,717
Trade, other receivables and prepayments	25	**4,304,083**	5,067,957
Financial assets at fair value through profit or loss	27	**571,969**	701,087
Derivative financial instrument	28	**3,097**	–
Restricted cash	29	**483,707**	141,210
Term deposits	29	**2,282,664**	2,970,506
Cash and cash equivalents	29	**10,887,050**	8,887,988
		18,783,915	18,226,772
Total assets		**38,905,575**	34,599,511
Equity			
Equity attributable to equity holders of the Company			
Share capital	30	**7**	6
Other reserves	31	**81,472,449**	76,069,902
Currency translation reserves		**3,924,983**	4,303,417
Accumulated losses		**(58,678,480)**	(56,912,551)
		26,718,959	23,460,774
Non-controlling interests		**341,944**	180,931
Total equity		**27,060,903**	23,641,705

	Note	As at 31 December 2025 RMB'000	 2024 RMB'000
Liabilities			
Non-current liabilities			
Borrowings	35	**3,710,335**	4,681,464
Lease liabilities	18	**176,010**	99,259
Deferred income tax liabilities	22	**16,758**	16,521
Contract liabilities	6(e)	**39,361**	54,478
Deferred revenue	36	**209,500**	212,087
Other financial liabilities	32	**1,959,550**	1,103,866
Long-term payables	34(b)	**–**	36,190
		6,111,514	6,203,865
Current liabilities			
Borrowings	35	**2,014,250**	1,240,334
Trade and other payables	34(a)	**2,090,358**	1,788,754
Lease liabilities	18	**62,358**	97,276
Contract liabilities	6(e)	**228,914**	276,913
Deferred revenue	36	**84,681**	142,069
Current income tax liabilities		**27,217**	3,548
Preferred share liabilities	32	**1,225,380**	1,205,047
		5,733,158	4,753,941
Total liabilities		**11,844,672**	10,957,806
Total equity and liabilities		**38,905,575**	34,599,511
Net current assets		**13,050,757**	13,472,831
Total assets less current liabilities		**33,172,417**	29,845,570

The above consolidated balance sheet should be read in conjunction with the accompanying notes.

The financial statements on pages 104 to 246 were approved by the Board of Directors on 24 March 2026 and were signed on its behalf.

Director	*Director*
XU Li	**WANG Zheng**

Consolidated Statement of Changes in Equity

	Note	Equity attributable to equity holders of the Company						
		Share capital RMB'000	Other reserves RMB'000	Currency translation reserves RMB'000	Accumulated losses RMB'000	Total RMB'000	Non-controlling interests RMB'000	Total equity RMB'000
As at 1 January 2025		6	76,069,902	4,303,417	(56,912,551)	23,460,774	180,931	23,641,705
Comprehensive loss								
Loss for the year		–	–	–	(1,765,929)	(1,765,929)	(16,073)	(1,782,002)
Effects of changes in credit risk for financial liabilities designated as at fair value through profit or loss	32(d)	–	(4,847)	–	–	(4,847)	–	(4,847)
Revaluation gains upon transfer from property, plant and equipment to investment properties		–	3,558	–	–	3,558	–	3,558
Exchange differences on translation of foreign operations		–	–	(378,434)	–	(378,434)	160	(378,274)
Total comprehensive loss		–	(1,289)	(378,434)	(1,765,929)	(2,145,652)	(15,913)	(2,161,565)
Transactions with equity holders								
Placing of ordinary shares	30	1	5,162,484	–	–	5,162,485	–	5,162,485
Treasury shares issued to employees	33	–	125,790	–	–	125,790	–	125,790
Transactions with non-controlling interests		–	110,074	–	–	110,074	(110,074)	–
Recognition of financial instruments with preferred rights at amortised cost	32(c)	–	(287,000)	–	–	(287,000)	287,000	–
Share-based compensation	8, 31, 33	–	292,488	–	–	292,488	–	292,488
Total transactions with equity holders		1	5,403,836	–	–	5,403,837	176,926	5,580,763
As at 31 December 2025		7	81,472,449	3,924,983	(58,678,480)	26,718,959	341,944	27,060,903

Consolidated Statement of Changes in Equity

	Note	Equity attributable to equity holders of the Company						
		Share capital RMB'000	Other reserves RMB'000	Currency translation reserves RMB'000	Accumulated losses RMB'000	Total RMB'000	Non-controlling interests RMB'000	Total equity RMB'000
As at 1 January 2024		5	71,666,422	4,127,161	(52,634,168)	23,159,420	(3,947)	23,155,473
Comprehensive loss								
Loss for the year		–	–	–	(4,278,383)	(4,278,383)	(28,201)	(4,306,584)
Effects of changes in credit risk for financial liabilities designated as at fair value through profit or loss	32(d)	–	(7,642)	–	–	(7,642)	–	(7,642)
Exchange differences on translation of foreign operations		–	–	176,256	–	176,256	(3,480)	172,776
Total comprehensive loss		–	(7,642)	176,256	(4,278,383)	(4,109,769)	(31,681)	(4,141,450)
Transactions with equity holders								
Placing of ordinary shares	30	1	4,369,166	–	–	4,369,167	–	4,369,167
Treasury shares issued to employees	33	–	94,319	–	–	94,319	–	94,319
Transactions with non-controlling interests		–	(31,585)	–	–	(31,585)	31,585	–
Recognition of financial instruments with preferred rights at amortised cost	32(c)	–	(184,974)	–	–	(184,974)	184,974	–
Purchase of ordinary shares of the Company for share award scheme	30(b)	–	(13,530)	–	–	(13,530)	–	(13,530)
Share-based compensation	8, 31, 33	–	177,726	–	–	177,726	–	177,726
Total transactions with equity holders		1	4,411,122	–	–	4,411,123	216,559	4,627,682
As at 31 December 2024		6	76,069,902	4,303,417	(56,912,551)	23,460,774	180,931	23,641,705

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

Consolidated Statement of Cash Flows

	Note	Year ended 31 December 2025 RMB'000	2024 RMB'000
Cash flows from operating activities			
Cash used in operations	37(a)	**(291,441)**	(3,900,712)
Income tax paid		**(9,701)**	(26,016)
Net cash used in operating activities		**(301,142)**	(3,926,728)
Cash flows from investing activities			
Purchase of property, plant and equipment		**(3,398,894)**	(934,633)
Purchase of intangible assets		**(88,789)**	(194,144)
Proceeds from disposal of property, plant and equipment and intangible assets		**136,259**	9,055
Net cash outflow from disposal of subsidiaries		**(174,926)**	(238,564)
Increase in investments accounted for using the equity method	13	**(55,297)**	(16,159)
Dividend and interest received from financial assets at fair value through profit and loss	9	**10,581**	8,956
Acquisition of debt and equity investments	27	**(1,131,235)**	(484,085)
Disposal of debt and equity investments	27	**468,270**	850,284
Net decrease/(increase) in investments in term deposits		**662,726**	(1,855,438)
Interest received from banks		**251,938**	216,434
Acquisition of structured deposits	27	**(8,859,000)**	(3,529,000)
Disposal of structured deposits	27	**9,020,269**	3,369,048
Increase in restricted cash for derivative instruments		**(351,448)**	–
Proceeds from disposal of associates		**2,726**	1,778
Net cash used in from investing activities		**(3,506,820)**	(2,796,468)
Cash flows from financing activities			
Proceeds from borrowings	37(b)	**2,249,306**	1,837,972
Repayments of borrowings	37(b)	**(2,445,464)**	(390,140)
Interest paid	37(b)	**(185,281)**	(173,107)
Principal elements of lease payments	37(b)	**(95,679)**	(129,258)
Interest elements of lease payments	11, 37(b)	**(10,381)**	(8,925)
Capital injection by limited partners of investment fund controlled by the Group	32(b)	**533,000**	414,272
Decrease in restricted cash for the issuance of bank borrowings	29	**110,672**	163,880
Repurchase of ordinary shares		**–**	(13,530)
Capital contribution by non-controlling shareholder	32(c)	**287,000**	184,974
Net payment of settlement of put option liability		**–**	(21,330)
Net proceeds from placing of ordinary shares		**5,162,485**	4,369,167
Proceeds from exercise of restricted shares and share options		**14,994**	25,899
Net cash generated from financing activities		**5,620,652**	6,259,874
Net increase/(decrease) in cash and cash equivalents		**1,812,690**	(463,322)
Cash and cash equivalents at beginning of year		**8,887,988**	9,423,495
Effect of foreign exchange rates changes		**186,372**	(72,185)
Cash and cash equivalents at end of year		**10,887,050**	8,887,988

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

Notes to the Consolidated Financial Statements

1. GENERAL INFORMATION

SenseTime Group Inc. (the "Company") was incorporated in the Cayman Islands on 15 October 2014 as an exempted company with limited liability under the Companies Law (Cap. 22, Law 3 of 1961 as consolidated and revised) of the Cayman Islands. The address of the Company's registered office is Vistra (Cayman) Limited, of P.O. Box 31119 Grand Pavilion, Hibiscus Way, 802 West Bay Road, Grand Cayman, KY1-1205, Cayman Islands.

The Company is an investment holding company. The principal activities of the Company and its subsidiaries (the "Group"), including the structured entities (collectively, the "Group"), are the sale of advanced artificial intelligence ("AI") software, sale of AI software platform and related services, sale of software-embedded hardware and related services, Artificial Intelligence Data Center ("AIDC") service as well as research and development activities in relation to AI technology mainly in the People's Republic of China (the "PRC"), Northeast Asia, Southeast Asia and other geographical areas.

The Group is a leading AI software company with customers across a broad spectrum of industries.

The Group does not have ultimate holding company and controlling shareholder.

On 30 December 2021, the Company has successfully listed on the Main Board of the Stock Exchange of Hong Kong Limited.

These consolidated financial statements are presented in thousands of Renminbi ("RMB'000"), unless otherwise stated. These consolidated financial statements were approved for issue by the Board of Directors on 24 March 2026.

2 BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICY AND DISCLOSURES

2.1 Basis of preparation

(a) Compliance with IFRS Accounting Standards ("IFRS")

The consolidated financial statements of the Group have been prepared in accordance with IFRS Accounting Standards (which include all IFRS Accounting Standards, International Accounting Standards ("IASs") and Interpretations) issued by the International Accounting Standards Board ("IASB") and the disclosure requirements of Hong Kong Companies Ordinance Cap. 622.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4.

Other than those material accounting policies information as disclosed in the notes to the relevant financial line items or transactions in the financial statements, a summary of the other accounting policies information has been set out in Note 44 to these financial statements.

2 BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICY AND DISCLOSURES (CONTINUED)

2.1 Basis of preparation (continued)

(b) Historical cost convention

The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities which are measured at fair value.

2.2 Changes in accounting policy and disclosures

(a) Amendments to standards adopted by the Group

The Group has applied the following standards and amendments for the first time for its financial year commencing 1 January 2025:

IAS 21 (Amendment)	Lack of Exchangeability

The adoption of above amended standard did not have any material impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

2 BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICY AND DISCLOSURES (CONTINUED)

2.2 Changes in accounting policy and disclosures (continued)

(b) New standards and amendments to standards not yet adopted

The followings are new standards and amendments that have been issued but are not effective for the year ended December 31, 2025, and have not been early adopted by the Group. The Group plans to adopt these new standards and amendments when they become effective:

Standards and amendments		Effective for accounting periods beginning on or after
IFRS 7 and IFRS 9 (Amendment)	Amendments to the Classification and Measurement of Financial Instruments	January 1, 2026
IFRS 7 and IFRS 9 (Amendment)	Contracts Referencing Nature-dependent Electricity	January 1, 2026
Annual Improvements to IFRS	Annual Improvements to IFRS Accounting Standards	January 1, 2026
IFRS 19 and Amendment	Subsidiaries without public accountability: disclosures	January 1, 2027
IFRS 18	Presentation and disclosure in financial statements	January 1, 2027
IAS 21 (Amendment)	Transaction to a Hyperinflationary Presentation Currency	January 1, 2027
IFRS 10 and IAS 28 (Amendment)	Sale or Contribution of Assets between an Investor and its Associate	To be determined
Amendment to illustrative Examples on IFRS 7, IFRS 18, IAS 1, IAS 8, IAS 36 and IAS 37	Disclosure about Uncertainties in the Financial Statements	To be determined

According to the assessment made by the directors of the Company, these new standards and amendments are either not relevant to the Group or not significant to the financial performance and positions of the Group when they become effective, except for IFRS 18 which will mainly impact the presentation of the consolidated income statements.

2 BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICY AND DISCLOSURES (CONTINUED)

2.2 Changes in accounting policy and disclosures (continued)

(b) New standards and amendments to standards not yet adopted (continued)

IFRS 18 will replace IAS 1 Presentation of Financial Statements, introducing new requirements that will help to achieve comparability of the financial performance of similar entities and provide more relevant information and transparency to users. Even though IFRS 18 will not impact the recognition or measurement of items in the financial statements, its impacts on presentation and disclosure are expected to be pervasive, in particular those related to the statement of financial performance and providing management-defined performance measures within the financial statements.

Management is currently assessing the detailed implications of applying the new standard on the Group's consolidated financial statements. From the high-level preliminary assessment performed, the following potential impacts have been identified:

(i) Impact on consolidated income statement:

Although the adoption of IFRS 18 will have no impact on the Group's net loss, the Group expects that grouping items of income and expenses in the consolidated income statement into the new categories will impact how operating loss is calculated and reported. From the high-level impact assessment that the Group has performed, the following items might potentially impact operating loss:

Foreign exchange differences

Foreign exchange differences currently aggregated in the line item "other gains – net" in operating loss might need to be disaggregated, with some foreign exchange gains or losses presented below operating loss, unless doing so would involve undue cost or effort.

Gain or loss of investments measured at fair value through profit or loss

The gain or loss of investments measured at fair value through profit or loss currently aggregated in the line item "other gains – net" in operating loss and will be presented below operating loss.

2 BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICY AND DISCLOSURES (CONTINUED)

2.2 Changes in accounting policy and disclosures (continued)

(b) New standards and amendments to standards not yet adopted (continued)

(ii) Impact on consolidated balance sheets:

The line items presented on the primary financial statements might change as a result of the application of the concept of 'useful structured summary' and the enhanced principles on aggregation and disaggregation.

(iii) Impact on disclosures:

The Group does not expect there to be a significant change in the information that is currently disclosed in the notes because the requirement to disclose material information remains unchanged; however, the way in which the information is grouped might change as a result of the aggregation/disaggregation principles. In addition, there will be significant new disclosures required for:

– For the first annual period of application of IFRS 18, a reconciliation for each line item in the income statement between the restated amounts presented by applying IFRS 18 and the amounts previously presented applying IAS 1.

– The Group will apply the new standard from its mandatory effective date of 1 January 2027. Retrospective application is required, and so the comparative information for the financial year ending 31 December 2026 will be restated in accordance with IFRS 18.

3 FINANCIAL RISK MANAGEMENT

3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, cash flow and fair value interest rate risk and price risk), credit risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. Risk management is carried out by the senior management of the Group.

(a) Market risk

(i) Foreign exchange risk

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). Foreign exchange risk arises when future commercial transactions or recognised assets and liabilities are denominated in a currency that is not the group entities' functional currency. The Company's functional currency is US Dollar ("USD"). The Company's primary subsidiaries were incorporated in Chinese mainland, Hong Kong, Japan, Singapore and Middle East, these subsidiaries considered Renminbi ("RMB"), Hong Kong Dollar ("HKD"), Japanese Yen ("JPY"), Singapore Dollar ("SGD"), Arab Emir Dirham ("AED") and Saudi Riyal ("SAR") as their functional currency, respectively.

The Group does not have material exposure of foreign exchange risk as at 31 December 2025.

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (continued)

(a) Market risk (continued)

(ii) Cash flow and fair value interest rate risk

Except for cash and cash equivalents, restricted cash, term deposits (Note 29), structured deposits (Note 27(c)) and long-term receivables (Note 26), the Group has no significant interest-bearing assets. The Group's income and operating cash flows are substantially independent of changes in market interest rates.

The Group's interest-rate risk mainly arises from borrowings. Borrowings obtained at variable rates which are based on loan prime rate amounted to RMB3,728,322,000 expose the Group to cash flow interest-rate risk. Borrowings obtained at fixed rates amounted to RMB1,996,263,000 expose the Group to fair value interest-rate risk. The interest rates and terms of repayments of borrowings are disclosed in Note 35. The Group did not use any interest rate swap contracts or other financial instruments to hedge against its interest rate risk. Management will continue to monitor interest rate risk exposure and will consider hedging significant interest rate risk exposure should the need arises. In addition to borrowings, the long-term payables and preferred shares issued by a subsidiary expose the Group to fair value interest risk.

As at 31 December 2025, if the Group's interest rates on borrowings obtained at variable rates had been higher/lower by 5%, the net loss for the year would have been RMB5,539,000 (31 December 2024: RMB7,305,000) higher/lower as a result of higher/lower interest expenses on floating rate borrowings. Borrowings obtained at fixed rates expose the Group to fair value interest rate risk.

The long-term receivables of the Group expose the Group to fair value interest risk. Please refer to Note 26 for the fair value of long-term receivables.

The fair value of long-term payables of the Group was disclosed in Note 34(b).

The preferred shares issued by a subsidiary and net asset value attributable to limited partners expose the Group to fair value interest rate risk. Please refer to Note 32 for the fair value of these financial liabilities.

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (continued)

(a) Market risk (continued)

(iii) Price risk

The Group is exposed to equity price risk mainly arising from investments held by the Group that are classified as financial assets at fair value through profit or loss ("FVPL") (Note 27). The investments are made either for strategic purposes, or for the purpose of achieving investment yield and balancing the Group's liquidity level simultaneously. Each investment is managed by senior management of the Group on a case by case basis.

The Group performed sensitivity test to changes in unobservable input in determining the fair value of FVPL. The sensitivity test results are disclosed in Note 3.3(c).

(b) Credit risk

Credit risk arises from cash and cash equivalents, restricted cash, term deposits, as well as notes receivables, trade receivables and contract assets and other receivables. The carrying amount of each class of the above financial assets represents the Group's maximum exposure to credit risk in relation to the corresponding class of financial assets.

Risk Management

To manage this risk, cash and cash equivalents, restricted cash and term deposits are mainly placed with state-owned or reputable financial institutions in Chinese mainland and reputable international financial institutions outside of Chinese mainland.

To manage risk arising from trade receivables, the Group has policies in place to ensure that credit terms are made to counterparties with an appropriate credit history and management performs ongoing credit evaluations of the counterparties. The credit period granted to the customers is usually around 90 to 270 days and the credit quality of these customers is assessed, which takes into account their financial position, past experience and other factors. In view of the collection history of receivables due from them, to measure the expected credit losses, trade receivables have been considered based on shared credit risk characteristics and aging. Trade receivables are written off when there is no reasonable expectation of recovery. Impairment losses on trade receivables are presented as net impairment losses within operating loss. Subsequent recoveries of amounts previously written off are credited against the same line item.

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (continued)

(b) Credit risk (continued)

Risk Management (continued)

For other financial assets carried at amortised cost (excluding prepayments, input value added tax ("VAT") to be deducted), management makes periodic collective assessments as well as individual assessment on the recoverability of other receivables based on historical settlement records and past experiences.

The entity is also exposed to credit risk in relation to debt investments that are measured at fair value through profit or loss. The maximum exposure at the end of the reporting period is the carrying amount of these investments.

Impairment of financial assets

The Group has three types of financial assets that are subject to the expected credit loss model:

- cash and cash equivalents, restricted cash and term deposits;
- trade receivables and contract assets (including notes receivables and long-term receivables);
- other receivables.

(i) *Cash and cash equivalents, restricted cash and term deposits*

To manage risk arising from cash and cash equivalents, restricted cash and term deposits, the Group only transacts with state-owned or reputable financial institutions in Chinese mainland and reputable international financial institutions outside of Chinese mainland. There has been no recent history of default in relation to these financial institutions. These instruments are considered to have low credit risk because they have a low risk of default and the counterparty has a strong capacity to meet its contractual cash flow obligations in the near term. Cash and cash equivalents, restricted cash and term deposits are also subject to the impairment requirements of IFRS 9, while the identified impairment loss was immaterial.

(ii) *Trade receivables and contract assets (including notes receivables and long-term receivables)*

The Group applies the IFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables and contract assets. To measure the expected credit losses, trade receivables and contract assets (including notes receivables and long-term receivables) have been considered based on shared credit risk characteristics and aging. The Group evaluates receivables individually when specific receivables no longer share those risk characteristics.

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (continued)

(b) **Credit risk (continued)**

Impairment of financial assets (continued)

(ii) Trade receivables and contract assets (including notes receivables and long-term receivables) (continued)

The expected loss rates are based on the credit rating of counter parties and the payment profiles of sales over 5 years and probability of default of counter parties on an ongoing basis throughout each reporting period or using a modelling approach that incorporated key parameters and assumptions (including probability of default, loss given default, exposure at default, etc.). The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Group has identified China's GDP, global GDP, China's CPI or global CPI to be the most relevant factor, and accordingly adjusts the historical loss rates based on expected changes in these factors.

For trade receivables and contract assets evaluated individually, when credit impairment occurs, the expected credit losses are based on the estimated cash flows and take into considerations of current and future economic situations. For long term receivables evaluated individually, the Group determines the expected credit losses using a modelling approach that incorporated key parameters and assumptions (including probability of default, loss given default, exposure at default, etc.).

For details of the analysis, refer to Note 25 for trade receivables (including notes receivables), Note 6(d) for contract assets and Note 26 for long-term receivables.

The Group performed sensitivity test to changes in unobservable input of macroeconomic factors (e.g. China's GDP, global GDP, China's CPI or global CPI) and industry factors (e.g. sales or net profit growth rate) in determining the carrying amount of trade receivables and contract assets (including notes receivables and long-term receivables). When performing the sensitivity test, management applied an increase or decrease to the factors mentioned above, which represents management's assessment of reasonably possible change to this unobservable input. If factors had added/reduced 5% with all other variables held constant, the loss before income tax for the year ended 31 December 2025 will increase RMB14,119,000 or decrease RMB14,242,000 (for the year ended 31 December 2024: increase RMB67,639,000 or decrease RMB65,403,000).

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (continued)

(b) Credit risk (continued)

Impairment of financial assets (continued)

(iii) Other receivables

Other receivables mainly include refundable deposits, other receivables from third parties and payments on behalf of customers and loans to related parties. All of the Group's financial assets at amortised cost are measured as either 12-month expected credit losses or lifetime expected credit loss, depending on whether there has been a significant increase in credit risk since initial recognition as described in Note 25.

(iv) Trade and other receivables are written off when there is no reasonable expectation of recovery.

Impairment losses on trade and other receivables are presented as net impairment losses within operating loss. Subsequent recoveries of amounts previously written off are credited against the same line item.

	Trade receivables and contract assets (including notes receivables and long-term receivables) RMB'000	Other receivables RMB'000	Total RMB'000
As at 1 January 2025	**(4,638,935)**	**(396,712)**	**(5,035,647)**
(Increase)/decrease in loss allowance recognised in profit or loss during the year	**(343,289)**	**56,507**	**(286,782)**
Receivables written off	**1,171,087**	**27,524**	**1,198,611**
Decrease from disposals of subsidiaries	**372,879**	**164**	**373,043**
Currency translation differences	**(1,258)**	**774**	**(484)**
As at 31 December 2025	**(3,439,516)**	**(311,743)**	**(3,751,259)**
As at 1 January 2024	(4,294,863)	(394,223)	(4,689,086)
Increase in loss allowance recognised in profit or loss during the year	(769,917)	(11,039)	(780,956)
Receivables written off	84,421	–	84,421
Decrease from disposals of subsidiaries	340,773	9,307	350,080
Currency translation differences	651	(757)	(106)
As at 31 December 2024	(4,638,935)	(396,712)	(5,035,647)

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (continued)

(c) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and cash equivalents. Due to the dynamic nature of the underlying businesses, the policy of the Group is to regularly monitor the Group's liquidity risk and to maintain adequate cash and cash equivalents to meet the Group's liquidity requirements.

The table below analyses the Group's financial liabilities into relevant maturity groupings based on their contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Less than 1 year RMB'000	Between 1 and 2 years RMB'000	Between 2 and 5 years RMB'000	Over 5 years RMB'000	Total RMB'000
At 31 December 2025					
Borrowings	**2,124,442**	**658,994**	**1,623,342**	**1,760,120**	**6,166,898**
Lease liabilities	**84,314**	**76,467**	**97,080**	**3,642**	**261,503**
Trade and other payables (excluding staff salaries and welfare payables, tax payables and warranty liabilities)	**1,715,446**	**–**	**–**	**–**	**1,715,446**
	3,924,202	**735,461**	**1,720,422**	**1,763,762**	**8,143,847**
At 31 December 2024					
Borrowings	1,381,640	1,209,493	2,078,636	1,845,751	6,515,520
Lease liabilities	98,212	43,593	54,297	8,205	204,307
Long-term payables	24,823	12,345	27,014	–	64,182
Trade and other payables (excluding staff salaries and welfare payables, tax payables and warranty liabilities)	1,288,022	–	–	–	1,288,022
	2,792,697	1,265,431	2,159,947	1,853,956	8,072,031

Please note that the Group did not include the financial liabilities arising from the redemption rights that were granted to certain subsidiaries in above table as these rights are subject to certain conditions and scenarios. Details refer to Note 32(c).

The Group recognises preferred share liabilities issued by a subsidiary and net asset value of investment funds attributable to limited partners at fair value through profit or loss (Note 32(a)). Accordingly, these liabilities issued to investors are managed on a fair value basis rather than by maturing dates.

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.2 Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group monitors capital on basis of gearing ratio. The ratio is calculated as total borrowings divided by total equity.

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Total borrowings	**5,724,585**	5,921,798
Total equity	**27,060,903**	23,641,705
Gearing ratio	**21%**	25%

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation

(a) Fair value hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are recognised and measured at fair value in the consolidated financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Group has classified its financial instruments into the three levels prescribed under the accounting standards.

	Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	Total RMB'000
As at 31 December 2025				
Assets:				
– Financial assets at fair value through profit or loss ("FVPL")	**809,479**	**56,258**	**7,216,493**	**8,082,230**
– Derivative financial instrument	**–**	**3,097**	**–**	**3,097**
	809,479	**59,355**	**7,216,493**	**8,085,327**
Liabilities:				
– Preferred share liabilities	**–**	**–**	**1,225,380**	**1,225,380**
– Other financial liabilities	**–**	**–**	**1,584,508**	**1,584,508**
	–	**–**	**2,809,888**	**2,809,888**
As at 31 December 2024				
Assets:				
– Financial assets at FVPL	782,940	–	6,281,643	7,064,583
Liabilities:				
– Preferred share liabilities	–	–	1,205,047	1,205,047
– Other financial liabilities	–	–	916,940	916,940
	–	–	2,121,987	2,121,987

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(a) Fair value hierarchy (continued)

The Group's policy is to recognise transfers into and transfers out of fair value hierarchy levels when there is a public market quotation

Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and trading securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in level 1.

Level 2: The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for unlisted debt and equity investment.

(b) Valuation techniques used to determine fair values

Specific valuation techniques used to value financial instruments include:

- Market approach such as quoted market prices or dealer quotes for similar instruments; and

- Other techniques, such as discounted cash flow analysis, are used to determine fair value for the remaining financial instruments.

The fair value of trade and other receivables, long-term receivables, term deposits, restricted cash, and cash and cash equivalents approximated to their carrying amounts.

The fair value of trade and other payables and current borrowings approximated to their carrying amounts. The fair value of non-current borrowings and long-term payables was disclosed in Note 35 and Note 34(b), respectively.

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(c) Fair value measurements using significant unobservable inputs (level 3)

The following table presents the changes in level 3 instruments for the year ended 31 December 2025:

	Debt investments RMB'000	Equity investments RMB'000	Structured deposits RMB'000	Preferred share issued by a subsidiary RMB'000	Net asset value of investment funds attributable to limited partners RMB'000	Net fair value instruments at FVPL RMB'000
At 1 January 2025	**5,214,360**	**366,196**	**701,087**	**(1,205,047)**	**(916,940)**	**4,159,656**
Additions	829,783	8,750	8,859,000	–	(533,000)	9,164,533
Disposals	(34,623)	–	(9,020,269)	–	–	(9,054,892)
Transfer to listed equity instruments (level 1)	(277,440)	–	–	–	–	(277,440)
Fair value changes	555,922	50,229	32,151	(43,005)	(134,568)	460,729
Losses attributable to changes in credit risk recognised in other comprehensive loss	–	–	–	(4,847)	–	(4,847)
Foreign currency translation recorded in other comprehensive loss	(62,629)	(6,024)	–	27,519	–	(41,134)
At 31 December 2025	**6,225,373**	**419,151**	**571,969**	**(1,225,380)**	**(1,584,508)**	**4,406,605**

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(c) Fair value measurements using significant unobservable inputs (level 3) (continued)

The following table presents the changes in level 3 instruments for the year ended 31 December 2024:

	Debt investments RMB'000	Equity investments RMB'000	Structured deposits RMB'000	Preferred share issued by a subsidiary RMB'000	Net asset value of investment funds attributable to limited partners RMB'000	Net fair value instruments at FVPL RMB'000
At 1 January 2024	5,766,378	348,755	521,805	(1,144,805)	(530,471)	4,961,662
Additions	420,135	14,000	3,529,000	–	(414,272)	3,548,863
Disposals	(526,911)	(4,449)	(3,369,048)	–	–	(3,900,408)
Transfer to listed equity instruments (level 1)	(663,622)	–	–	–	–	(663,622)
Fair value changes	172,070	4,137	19,330	(35,114)	27,803	188,226
Losses attributable to changes in credit risk recognised in other comprehensive loss	–	–	–	(7,642)	–	(7,642)
Foreign currency translation recorded in other comprehensive loss	46,310	3,753	–	(17,486)	–	32,577
At 31 December 2024	5,214,360	366,196	701,087	(1,205,047)	(916,940)	4,159,656

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(c) Fair value measurements using significant unobservable inputs (level 3) (continued)

The Group has a team that manages the valuation of level 3 instruments for financial reporting purposes. The team manages the valuation exercise of the investments on a case by case basis. At least twice every year, the team would use valuation techniques to determine the fair value of the Group's level 3 instruments. External valuation experts will be involved when necessary. The Group engaged an independent valuer to assist them on valuation of non-current unlisted debt investments and unlisted equity investments with derivatives.

The following table summarises the quantitative information about the significant unobservable inputs (except the latest financing information of funding companies and listed companies) used in recurring level 3 fair value measurements.

At 31 December 2025

Description	Fair Value RMB'000	Unobservable inputs	Range of inputs	Relationship of unobservable inputs to fair value
Assets:				
Debt instruments – Unlisted entities	3,893,508	Expected volatility	32.51%-62.45%	A shift of the expected volatility by +/- 5% results in a (decrease)/increase in FV of RMB(17,914,000)/RMB17,725,000
		Risk-free rate	1.34%-3.84%	A shift of the risk-free rate by +/- 5% results in a (decrease)/increase in FV of RMB(1,719,000)/RMB1,721,000
		DLOM	30%	A shift of the DLOM by +/- 5% results in a (decrease)/increase in FV of RMB(63,082,000)/RMB62,746,000
Debt instruments – Fund	1,001,587	Net assets per unit	0.19-9.62	A shift of the net assets per unit by +/- 5% results in an increase/(decrease) in FV of RMB46,561,000/RMB(27,276,000)
Debt instruments – Investments in bonds	1,330,278	Expected rate of return	4.44%-4.52%	A change in the expected rate of return by +/- 50 bps would increase/(decrease) the FV by RMB24,505,000/RMB(48,680,000)
Equity instruments – unlisted entities	419,151	DLOM	30%	A shift of the DLOM by +/- 5% results in a (decrease)/increase in FV of RMB(3,183,000)/RMB3,183,000
Structured deposits	571,969	Expected rate of return	1.05%-1.90%	A change in the expected rate of return by 50 bps would increase/decrease the FV by RMB567,000
Liabilities:				
Net asset value of investment funds attributable to limited partners	1,584,508	Net assets per unit	0.87-2.38	A shift of the net assets per unit by +/- 5% results in an increase/decrease in FV of RMB168,984,000
Preferred share issued by a subsidiary	1,225,380	Risk-free rate	3.54%	A shift of the risk-free rate by +/- 5% results in a change in FV of RMB(347,000)/RMB348,000
		Expected volatility	46.37%	A shift of the expected volatility by +/- 5% results in a change in FV of RMB(1,570,000)/RMB1,620,000

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(c) Fair value measurements using significant unobservable inputs (level 3) (continued)

At 31 December 2024

Description	Fair Value RMB'000	Unobservable inputs	Range of inputs	Relationship of unobservable inputs to fair value
Assets:				
Debt instruments – Unlisted entities	3,196,029	Expected volatility	34.83%-71.73%	A shift of the expected volatility by +/- 5% results in a (decrease)/increase in FV of RMB(13,424,000)/RMB13,404,000
		Risk-free rate	1.29%-4.30%	A shift of the risk-free rate by +/- 5% results in a (decrease)/increase in FV of RMB(968,000)/RMB968,000
		DLOM	30.00%	A shift of the DLOM by +/- 5% results in a (decrease)/increase in FV of RMB(38,006,000)/RMB37,810,000
Debt instruments – Fund	747,755	Net assets per unit	0.15-3.59	A shift of the net assets per unit by +/- 5% results in an increase/(decrease) in FV of RMB26,188,000/RMB(21,445,000)
Debt instruments – Investments in bonds	1,270,576	Expected rate of return	3.58%-3.65%	A change in the expected rate of return by +/- 50 bps would increase/(decrease) the FV by RMB17,050,000/RMB(33,952,000)
Equity instruments – unlisted entities	366,196	DLOM	51.43%-61.23%	A shift of the DLOM by +/- 5% results in a (decrease)/increase in FV of RMB(2,324,000)/RMB2,324,000
Structured deposits	701,087	Expected rate of return	1.80%-2.30%	A change in the expected rate of return by 50 bps would increase/decrease the FV by RMB251,000
Liabilities:				
Net asset value of investment funds attributable to limited partners	916,940	Net assets per unit	0.9-1.14	A shift of the net assets per unit by +/- 5% results in an increase/decrease in FV of RMB47,376,000
Preferred share issued by a subsidiary	1,205,047	Risk-free rate	4.32%	A shift of the risk-free rate by +/- 5% results in a change in FV of RMB(440,000)/RMB441,000
		Expected volatility	50.58%	A shift of the expected volatility by +/- 5% results in a change in FV of RMB(1,467,000)/RMB1,498,000

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of consolidated financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Group's accounting policies.

Estimates and judgements are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

4.1 Impairment assessment of financial assets measured at amortised cost

The impairment provisions for trade and other receivables, contract assets and long-term receivables are based on assumptions about the expected loss rates. The Group uses judgment in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward looking estimates at the end of each reporting period. For details of the key assumptions and inputs used, see Note 3.1(b). Changes in these assumptions and estimates could materially affect the result of the assessment and it may be necessary to make additional impairment charge to the consolidated income statement.

In assessing forward-looking information, the Group considers different macroeconomic scenarios and weights. The Group regularly monitors and reviews critical macroeconomic assumptions and parameters related to the measurement of expected credit loss, including the economic policies, macroeconomic indicators, industry risks, and changes in customer conditions, etc.

4.2 Fair value measurement of financial assets at fair value through profit or loss

The fair value measurement of financial assets that are not traded in an active market is determined by using valuation techniques. The Group uses its judgment to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period. Changes in these assumptions and estimates could materially affect the respective fair value of these investments. Details of the assumptions and estimates in determination of the fair value are disclosed in Note 3.3.

4.3 Fair value of preferred share liabilities and other financial liabilities

As disclosed in Note 32, the fair value of preferred share liabilities and other financial liabilities at the dates of issue and balance sheet dates were determined based on the valuation performed by management/ an independent valuer, using valuation techniques. The Group uses its judgments to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period. The Group has used Discounted Cash Flow Method ("DCF Method") followed by option pricing models to determine the fair value of preferred share liabilities issued by a subsidiary and asset-based approach to determine the fair value of net asset value of investment funds to limited partners, which involved the use of significant accounting estimates and judgments.

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

4.4 Impairment of non-financial assets, including property, plant and equipment, intangible assets and long-term equity investments

In determine whether non-financial assets, including property, plant and equipment, intangible assets and long-term equity investments are impaired, the Group has to exercise judgment and make estimation, particularly in assessing: (1) whether an event has occurred or any indicators that may affect the asset value; (2) whether the carrying value of an asset can be supported by the recoverable amount, in the case of value in use, the net present value of future cash flows which are estimated based upon the continued use of the asset; and (3) the appropriate key assumptions to be applied in estimating the recoverable amounts including cash flow projections and an appropriate discount rate. When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the assets belong. Changing the assumptions and estimates, including the discount rates or the growth rate in the cash flow projections, could materially affect the net present value used in the impairment test.

4.5 Share-based compensation expenses

The fair value of restricted shares and share options granted are measured on the respective grant dates based on the fair value of the underlying shares. In addition, the Group is required to estimate the expected percentage of grantees that will remain in employment with the Group. The Group only recognise an expense for those restricted shares and share options expected to vest over the vesting period during which the grantees become unconditionally entitled to those share-based awards. Changes in these estimates and assumptions could impact the recognition of share-based compensation expenses.

4.6 Current and deferred income tax

The Group is subject to income taxes in numerous jurisdictions. Significant judgement is required in determining the worldwide provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

Deferred income tax assets relating to certain temporary differences and tax losses are recognised when management considers it is probable that future taxable profits will be available against which the temporary differences or tax losses can be utilised. When the expectation is different from the original estimate, such differences will impact the recognition of deferred income tax assets and taxation charges in the period in which such estimate is changed.

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

4.7 Scope of consolidation

Consolidation is required only if control exists. The Group controls an investee when it has all the following: (i) power over the investee; (ii) exposure, or rights, to variable returns from its involvement with the investee; and (iii) the ability to use its power over the investee to affect the amount of the Group's returns. Power results from rights that can be straightforward through voting rights or complicated in contractual arrangements. Variable returns normally encompass financial benefits and risks, but in certain cases, they also include operational values specific to the Group. These three factors cannot be considered in isolation by the Group in its assessment of control over an investee. Where the factors of control are not apparent, significant judgement is applied in the assessment, which is based on an overall analysis of all of the relevant facts and circumstances. The Group is required to reassess whether it controls the investee if facts and circumstances indicate a change to one or more of the three factors of control.

The Group obtained control over certain PRC operating entities via contractual arrangements between certain directly or indirectly held subsidiaries of the Company in the PRC, PRC operating entities operating the restricted businesses (the "Consolidated Affiliated Entities") and their respective individual shareholders. On a periodic basis, the Group reconsidered whether the Group had control over the Consolidated Affiliated Entities. During the year ended 31 December 2025, the directors of the Company concluded that the Group had control over the these Consolidated Affiliated Entities based on the Group's legal counsel's legal opinion.

5 SEGMENT INFORMATION

The Company develops software and hardware products for different industry verticals and use cases based on the same AI infrastructure platform and model training framework. The technologies and nature of the products of different business lines are substantially similar. The executive directors of the Company, who are the chief operating decision makers, for the purpose of resource allocation and assessment of performance did not segregate operating segment financial information and the executive directors reviewed the financial results of the Group as a whole. Therefore, no further information about the operating segment is presented.

(a) Revenue by geographical

The Company is domiciled in the Cayman Islands while the Group mainly operates its businesses in four principal geographical areas of the world. The following table shows the Group's total consolidated revenue by location of the customers for the year ended 31 December 2025:

	Year ended 31 December	
	2025 **RMB'000**	2024 RMB'000
Chinese mainland	**4,621,763**	3,201,529
Northeast Asia	**105,925**	354,337
Southeast Asia	**76,698**	52,108
Others*	**210,254**	164,127
	5,014,640	3,772,101

* Other geographical areas mainly represented Hong Kong and Middle East.

5 SEGMENT INFORMATION (CONTINUED)

(b) Non-current assets by geographical

The total of the non-current assets including property, plant and equipment, right-of-use assets, investment properties and intangible assets as at 31 December 2025, broken down by the location of the assets, is as follows:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Chinese mainland	**8,567,687**	7,588,715
Northeast Asia	**32,380**	42,673
Southeast Asia	**12,463**	3,941
Others*	**186,831**	120,083
	8,799,361	7,755,412

* Other geographical areas mainly represented Hong Kong and Middle East.

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as executive directors of the Company that make strategic decisions.

6 REVENUE

(a) Information about major customers

The major customers which contributed more than 10% of total revenue of the Group for the year ended 31 December 2025 are listed as below:

	Year ended 31 December	
	2025	2024
Percentage of revenue from the major customers to the total revenue of the Group		
Client A	**19.0%**	–
Client B	**–**	12.2%

6 REVENUE (CONTINUED)

(b) Disaggregation of revenue

Disaggregation of revenue from contracts with customers by the timing of revenue recognition is as follows:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Revenue		
– recognised point in time	**4,044,227**	3,036,401
– recognised over time	**970,413**	735,700
	5,014,640	3,772,101

(c) During the year ended 31 December 2025, the Group determines revenue should be reported on a gross or net basis based on principle/agent assessment and revenue are primarily reported on a gross basis.

(d) Contract assets

The Group has recognised the following contract assets with customers:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Current assets	**3,734**	6,906
Loss allowance	**(504)**	(1,189)
	3,230	5,717
Non-current assets	**18,045**	25,836
Loss allowance	**(2,254)**	(4,450)
	15,791	21,386
	19,021	27,103

6 REVENUE (CONTINUED)

(e) Contract liabilities

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Current		
Deferred service fee income	**19,472**	19,608
Advances from customers	**209,442**	257,305
	228,914	276,913
Non-current		
Deferred service fee income	**39,361**	54,478

The decrease of contract liabilities was mainly due to the decrease of cash payments made upfront by the Group's customers under sales contract. The following table shows how much of the revenue, which was included in the contract liability balance at the beginning of the year, recognised during the year ended 31 December 2025 relates to carried-forward contract liabilities:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Revenue recognised that were included in the contract liabilities at the beginning of the year	**132,305**	123,064

Unsatisfied performance obligations

The following table shows unsatisfied performance obligations resulting from long-term contracts:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Aggregate amount of the transaction price allocated to long-term contracts that are partially or fully unsatisfied	**58,833**	74,086

6 REVENUE (CONTINUED)

(e) Contract liabilities (continued)

Unsatisfied performance obligations (continued)

Management expects that 33% (2024: 26%) of the transaction price allocated to unsatisfied performance obligations as of 31 December 2025 will be recognised as revenue during the next year. The remaining 67% (2024: 74%) will be recognised over one year.

All other contracts are for periods of one year or less or are billed based on time incurred. As permitted under IFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

(f) Accounting policies of revenue recognition

Revenue is recognised when or as the control of the goods or services is transferred to a customer. Depending on the terms of the contract and the laws that apply to the contract, control of the goods and services may be transferred over time or at a point in time. Control of the goods and services is transferred over time if:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset (for example, work in progress) that the customer controls as the asset is created or enhanced; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the goods and services transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the goods and services.

Contracts with customers may include multiple performance obligations. For such arrangements, the Group allocates revenue to each performance obligation based on its relative standalone selling price. The Group generally determines standalone selling prices based on the prices charged to customers. If the standalone selling price is not directly observable, it is estimated using expected cost plus a margin or adjusted market assessment approach, depending on the availability of observable information. Assumptions and estimations have been made in estimating the relative selling price of each distinct performance obligation, and changes in judgements on these assumptions and estimates may impact the revenue recognition.

6 REVENUE (CONTINUED)

(f) Accounting policies of revenue recognition (continued)

When either party to a contract has performed, the Group shall present the contract in the balance sheet as a contract asset or a contract liability, depending on the relationship between the Group's performance and the customer's payment. The Group shall present any unconditional rights to consideration separately as a receivable.

A contract asset is the Group's right to consideration in exchange for goods and services that the Group has transferred to a customer. A receivable is recorded when the Group has an unconditional right to consideration. A right to consideration is unconditional if only the passage of time is required before payment of that consideration is due.

If a customer pays consideration or the Group has a right to an amount of consideration that is unconditional, before the Group transfers a good or service to the customer, the Group presents the contract liability when the payment is made or a receivable is recorded (whichever is earlier). A contract liability is the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

The revenue is measured at the transaction price agreed under the contract. Amounts disclosed as revenue are net of return and amounts collected on behalf of third parties. In those agreements where the transaction with period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year, revenue is measured at transaction prices adjusted for the time value of money. The variable consideration is estimated by applying the most likely amount method. For sales – or usage – based royalties that are attributable to a license of intellectual property, the amount is recognised at the later of: 1) when the subsequent sale or usage occurs; and 2) the satisfaction or partial satisfaction of the performance obligation to which some or all of the sales – or usage – based royalty has been allocated.

6 REVENUE (CONTINUED)

(f) Accounting policies of revenue recognition (continued)

The accounting policy for the Group's principal revenue sources

(i) Sales of advanced AI software

The Group uses the models trained on its own platform to develop advanced AI software. The AI software normally includes software platform, software license or plug-and-play software development kits ("SDKs"). In some industries and verticals, the AI software is separately sold, which is a single performance obligation for these contracts. Revenue is recognised at a point in time when AI software is delivered to the customer's designated place, inspected and accepted by the customer because the software has standalone functionality and the customer can use the software as it is available at a point in time. For development and sales of AI software, the Group also provides related maintenance and upgrade services for a specific period (normally 1-3 years after the customer's acceptance) after sale as stipulated in the same contract. These maintenance and upgrade services are provided to maintain and improve the effectiveness of the software and therefore are accounted for as a separate performance obligation. Revenue from provision of maintenance and upgrade services is deferred recognised over the service period. A contract liability is recognised for advances from the customer in which revenue has not yet been recognised.

(ii) Sales of AI software platform and related services

AI software platform and related services consist primarily of deployment of AI software, software-embedded hardware and hardware infrastructures, provision of integration services and standard warranty services. The Group delivers AI software platform and related services for projects with cities and business enterprises. These AI software platform and related services are provided through integrating the AI software, hardware infrastructures and services, all of which are highly interdependent and interrelated with each other and represent multiple inputs to a combined output that is transferred to the customer. Accordingly, the AI software platform and related services, i.e. the integrated solution, is accounted for as a single performance obligation. Certain sales contracts contain provision of extended maintenance and upgrade services which are considered as a separate performance obligation.

6 REVENUE (CONTINUED)

(f) Accounting policies of revenue recognition (continued)

The accounting policy for the Group's principal revenue sources (continued)

(ii) Sales of AI software platform and related services (continued)

Revenue is recognised at a point in time when the AI software platform and related services are delivered to the customer's designated place, inspected and accepted by the customer. Certain sales contracts that the Group provides a total solution of which, revenue is recognised over time since the performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date. Such revenue is recognised based on the progress towards complete satisfaction in the contracts using input method which is determined as the proportion of the costs incurred for the work performed to date relative to the estimated total costs to complete the contract, to the extent that the amount can be measured reliably and its recovery is considered probable.

Input method requires the Group make estimates of costs to complete its projects on an ongoing basis. Significant judgment is required to evaluate assumptions related to these estimates. The effect of revisions to estimates related to the transaction price or costs to complete a project are recorded in the period in which the estimate is revised.

The stand-alone selling price for the performance obligation of the AI software platform and related services and extended maintenance and upgrade services are generally observable directly. The transaction price will be allocated to each performance obligation based on the standalone selling prices.

(iii) Sales of AI software-embedded hardware

The Group also provides software-embedded in various forms of hardware, ranging from servers to personal devices. These sales contract generally has a single performance obligation. Revenue is recognised at a point in time when AI software-embedded hardware is delivered to the customer's designated place, inspected and accepted by the customer.

(iv) Research and development services

Research and development services consist primarily of the provision of research and development services for healthcare industry customers and automotive industry customers. Revenue is recognised upon the transfer of control, over time or at a point in time, depending on the nature of the arrangements.

6 REVENUE (CONTINUED)

(f) Accounting policies of revenue recognition (continued)

The accounting policy for the Group's principal revenue sources (continued)

(v) AIDC and cloud services

AIDC and cloud services are mainly charged on either a subscription or consumption basis. For AIDC and cloud service contracts billed based on a fixed amount for a specified service period, revenue is recognised over the subscribed period when the services are delivered to customers. For AIDC and cloud service provided on a consumption basis, revenue is recognised based on the customer utilisation of the resources.

(vi) Gross vs. net determination in revenue recognition

The determination of whether revenue should be reported on a gross or net basis is based on an assessment of whether the Group is acting as the principal or an agent in the transactions. If the Group provides significant integration service to the hardware and is responsible for the overall management of the contract, the Group is the principal in the transaction and recognises revenue in the gross amount of consideration to which it is entitled from the customer.

The Group reports the amount received from the customers and the amounts paid to the suppliers related to these transactions on a net basis if the Group is not primarily obligated in a transaction, does not generally bear the inventory risk and does not have the ability to establish the price.

Significant judgements have been made in determining whether the Group acts as a principal or an agent in the sales transactions. Changes in judgments could materially impact the amounts of revenue recognised.

7 EXPENSES BY NATURE

The expenses charged to cost of sales, selling expenses, administrative expenses and research and development expenses are analysed below:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Employee benefit expenses (Note 8)	**2,564,256**	3,351,243
Hardware costs and project subcontracting service fee	**2,315,194**	1,705,440
Depreciation and amortisation	**1,245,060**	1,425,691
Server operation and cloud based service fee	**1,249,484**	623,715
Professional service and other consulting fee	**471,201**	590,882
Marketing and travelling expenses	**221,655**	212,196
Utilities, property management and administrative expenses	**203,316**	202,472
Data labelling fee	**115,223**	112,726
Research and development tools and consumables	**74,424**	62,520
Taxes and surcharges	**30,029**	41,441
Auditor's remuneration		
– Audit services	**9,500**	13,990
– Non-audit services	**994**	737
Other expenses	**28,204**	59,526
	8,528,540	8,402,579

8 EMPLOYEE BENEFIT EXPENSES

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Wages, salaries and bonuses	**1,882,284**	2,628,369
Contributions to pension plans (a)	**165,911**	230,561
Housing fund, medical insurance and other social insurance	**223,573**	314,587
Share-based compensation expenses (Note 33(c))	**292,488**	177,726
	2,564,256	3,351,243

8 EMPLOYEE BENEFIT EXPENSES (CONTINUED)

(a) Pensions – defined contribution plans

As stipulated by rules and regulations in Chinese mainland, the Group has participated in state-sponsored defined contribution retirement plans for its employees in Chinese mainland. The Group has no further obligations for the actual payment of pensions or post-retirement benefits beyond the annual contributions. The state-sponsored retirement plans are responsible for the entire pension obligations payable to the retired employees. During the year ended 31 December 2025, the Group contributed RMB159,103,000 (2024: RMB218,450,000) to the aforesaid state-sponsored retirement plans.

As stipulated by rules and regulations in other countries and regions, during the year ended 31 December 2025, the Group contributed RMB6,808,000 (2024: RMB12,111,000) to the social insurance scheme of those countries and regions.

During the year ended 31 December 2025, there was no forfeited defined contribution to offset existing contribution under the defined contribution schemes (2024: nil).

(b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group include no director (2024: nil) during the year ended 31 December 2025. The emoluments payable to the five (2024: five) individuals during the year are as follows:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Wages and salaries	**11,112**	17,173
Discretionary bonuses	**6,915**	7,738
Pension costs – defined contribution plans	**65**	166
Other social security costs, housing benefits and other employee benefits	**2,003**	173
Share-based compensation expenses	**36,339**	23,281
	56,434	48,531

8 EMPLOYEE BENEFIT EXPENSES (CONTINUED)

(c) The emoluments fell within the following bands:

	Number of individuals	
	2025	2024
Emoluments bands:		
HKD8,000,001 to HKD8,500,000	**–**	1
HKD9,000,001 to HKD9,500,000	**–**	1
HKD9,500,001 to HKD10,000,000	**–**	1
HKD10,000,001 to HKD10,500,000	**1**	–
HKD10,500,001 to HKD11,000,000	**1**	–
HKD11,500,001 to HKD12,000,000	**2**	1
HKD14,000,001 to HKD14,500,000	**–**	1
HKD17,000,001 to HKD17,500,000	**1**	–

No director or any of the five highest paid employees of the Company waived or agreed to waive any emolument during the year ended 31 December 2025 (2024: nil). No emolument was paid by the Group to the directors and chief executive of the Company as an inducement to join or upon joining the Group or as compensation for loss of office during the year ended 31 December 2025 (2024: nil).

9 OTHER INCOME

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Government grants		
– Financial subsidies (i)	**371,248**	271,354
– Tax refund (ii)	**49,851**	63,041
Dividend received	**10,581**	8,956
	431,680	343,351

(i) Governments grants received during the year primarily comprised the financial subsidies received from various local government authorities in Chinese mainland, Hong Kong and other regions. There are no unfulfilled conditions or contingencies relating to these incomes.

(ii) During the year ended 31 December 2025, the Group sold self-developed software products to its customers. The VAT was collected at a tax rate of 13% starting from April 2019 and the refund-upon-collection policy was applied to self-developed software products which is typically the portion of VAT actually paid that exceeds 3% of the revenue. The Group recorded the refunded VAT as "other income" when it obtained approvals from the local tax authorities and received the refunds.

10 OTHER GAINS – NET

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Fair value gains on financial assets at fair value through profit or loss (Note 27(d))	**645,996**	162,996
Changes on net asset value of investment funds attributable to limited partners (Note 32(d))	**(134,568)**	27,803
Gains on disposal of subsidiaries (i)	**1,268,287**	242,901
Gains on disposal of associates (ii)	**44,395**	–
Donations	**(3,819)**	(2,530)
Fair value gain on investment properties	**4,289**	–
Net foreign exchange gains	**103,613**	107,389
Losses on disposal of property, plant and equipment	**(35,828)**	(3,714)
Gains on early termination of leasing contracts	**13,499**	1,462
Debt forgiveness	**14,324**	–
Others	**(3,044)**	2,522
	1,917,144	538,829

(i) During the year ended 31 December 2025, the Group disposed its interests in certain subsidiaries to third parties and lost control over these subsidiaries and these subsidiaries became associates of the Group. The Group recognised net gain amounted RMB937,640,000 based on cash consideration of RMB50,000,000, the fair value of the associates amounted RMB823,000,000 on disposal date and the carrying amount of net liabilities of these subsidiaries amounted RMB64,640,000.

During the year ended 31 December 2025, certain subsidiaries of the Group issued new equity interests to third parties and these subsidiaries were no longer controlled by the Group and became associates and joint venture to the Group. The Group recognised net gain amounted RMB330,647,000 on disposal of subsidiaries based on the fair value of associates as at disposal date amounted RMB378,166,000 and the carrying amount of net assets of these subsidiaries amounted RMB47,519,000.

(ii) During the year ended 31 December 2025, the Group disposed its interests in certain associates to third parties. The Group recognised net gain amounted RMB44,395,000 based on cash consideration of RMB349,175,000, and the carrying amount of these associate amounted RMB304,780,000 on disposal date.

11 FINANCE INCOME – NET

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Finance income		
Interest income	**257,766**	198,771
Accretion income for long-term receivables	**241**	8,959
Gain from remeasurement of put option liability	**–**	241,280
Finance income	**258,007**	449,010
Finance costs		
Interest expenses on bank borrowings	**(184,226)**	(173,958)
Interest expenses for long-term payables	**–**	(511)
Interest expenses for financial instruments with preferred rights at amortised cost	**(11,190)**	(1,952)
Interest and finance charges paid/payable for lease liabilities (Note 18(b))	**(10,381)**	(8,925)
	(205,797)	(185,346)
Amount capitalised (a)	**4,546**	5,414
Finance costs expensed	**(201,251)**	(179,932)
Finance income – net	**56,756**	269,078

(a) The capitalisation rate used to determine the amount of borrowing costs to be capitalised is 2.30% (2024: 2.95%).

12 SUBSIDIARIES

The Company's principal subsidiaries (including Consolidated Affiliated Entities) during the year ended 31 December 2025 are set out below. Unless otherwise stated, they have share capital consisting solely of ordinary shares that are held directly by the Group, and the proportion of ownership interests held equals the voting rights held by the Group. The country/region of incorporation or registration is also their principal place of business.

Name of entity	Effective interest held In terms of % As at 31 December 2025	2024	Date of establishment/ incorporation	Issued capital/ paid in capital	Principal activities and place of operation	Place of incorporation and type of legal entity
Directly held by the Company:						
SenseTime Group Limited	100%	100%	30 October 2014	HKD108,914,958	Sales of software products and provision of related services in Hong Kong	Hong Kong, limited liability company
MobileTime Intelligence Group Inc.	100%	100%	21 January 2020	USD1	Holding company in Cayman Islands	Cayman Islands, limited liability company
SenseTime Management Group Limited	100%	100%	30 October 2018	USD1	Holding company in BVI	BVI, limited liability company
SenseMeet Investment Limited ("SenseMeet")	100%	100%	26 September 2018	USD1	Holding company in BVI	BVI, limited liability company
SenseTime MiddleEast Holding Limited	100%	100%	23 July 2019	USD1	Holding company in BVI	BVI, limited liability company
SenseEnergy Investment Limited	100%	100%	22 November 2017	USD2	Holding company in Cayman Islands	Cayman Islands, limited liability company
PowerTensors Group Inc.	100%	100%	8 January 2020	USD1	Holding company in Cayman Islands	Cayman Islands, limited liability company
SenseForce Investment Limited	100%	100%	23 November 2017	USD1	Holding company in BVI	BVI, limited liability company
SenseSquare Investment Limited	100%	100%	7 January 2021	USD1	Holding company in BVI	BVI, limited liability company
Share-based compensation plan vehicles:						
Sense Talent Limited	100%	100%	23 December 2016	*	Holding company in Hong Kong	Hong Kong, limited liability company
SenseTalent Management Limited	100%	100%	1 August 2018	*	Holding company in BVI	BVI, limited liability company

12 SUBSIDIARIES (CONTINUED)

Name of entity	Effective interest held In terms of % As at 31 December 2025	2024	Date of establishment/ incorporation	Issued capital/ paid in capital	Principal activities and place of operation	Place of incorporation and type of legal entity
Indirectly held by the Company:						
SenseTime Technology Malaysia Sdn. Bhd.	**100%**	100%	17 December 2019	MYR18,800,000	Holding company in Malaysia	Malaysia, limited liability company
SenseTime KSA Information Systems Technology	**51%**	51%	13 November 2019	SAR151,000,000	Holding company in Saudi Arabia	Saudi Arabia, limited liability company
SenseTime International Pte. Ltd.	**100%**	100%	17 January 2018	USD135,100,000	Sales of software products and provision of related services in Singapore	Singapore, limited liability company
Tetras.AI Hong Kong Co., Limited	**100%**	100%	08 April 2019	USD34,320,000	Operation Entity in Hong Kong	Hong Kong, limited liability company
SenseTime Macau Technology Limited	**100%**	100%	14 October 2020	MOP20,000,000	Operation Entity in Macau	Macau, limited liability company
PowerTensors Technology Limited	**100%**	100%	24 February 2020	Nil paid	Holding company in Hong Kong	Hong Kong, limited liability company
SenseTime Korea Technology Ltd.	**100%**	100%	28 April 2021	KRW273,000,000	Operation Entity in Korea	Korea, limited liability company
SenseTime Middle East Technology Limited	**100%**	100%	24 October 2019	Nil paid	Holding company in Abu Dhabi	Abu Dhabi, limited liability company
Shenzhen Tetras.AI Technology Co., Ltd. (深圳市慧鯉科技有限公司, "Tetras.AI Shenzhen")	**100%**	100%	11 July 2019	USD30,000,000 RMB999,887,350	Development and sale of AI sensor technology and system integration technology in PRC	PRC, wholly foreign owned enterprise
Beijing SenseTime Technology Development Co., Ltd. (北京市商湯科技開發有限公司, "Beijing SenseTime")	**100%**	100%	14 November 2014	USD180,072,980 RMB1,616,777,010	Sales of software products and provision of related services in PRC	PRC, wholly foreign owned enterprise
Shenzhen SenseTime Technology Co., Ltd. (深圳市商湯科技有限公司, "Shenzhen SenseTime")	**100%**	100%	15 May 2015	RMB5,499,836,491	Sales of software products and provision of related services in PRC	PRC, wholly foreign owned enterprise
Zhejiang SenseTime Technology Development Co., Ltd. (浙江商湯科技開發有限公司)	**100%**	100%	31 August 2017	RMB403,140,000	Sales of software products and provision of related services in PRC	PRC, wholly foreign owned enterprise

12 SUBSIDIARIES (CONTINUED)

Name of entity	Effective interest held In terms of % As at 31 December 2025	2024	Date of establishment/ incorporation	Issued capital/ paid in capital	Principal activities and place of operation	Place of incorporation and type of legal entity
Indirectly held by the Company (continued):						
Shanghai SenseTime Intelligent Technology Co., Ltd. (上海商湯智能科技有限公司, "Shanghai SenseTime")	100%	100%	15 December 2017	USD1,823,526,224 RMB3,964,012,480	Sales of software products and provision of related services in PRC	PRC, wholly foreign owned enterprise
Chengdu SenseTime Technology Co., Ltd. (成都商湯科技有限公司)	100%	100%	13 June 2018	RMB239,317,144	Sales of software products and provision of related services in PRC	PRC, wholly foreign owned enterprise
Shanghai SenseTime Information Technology Co., Ltd. (上海商湯善惠信息科技有限公司)	69%	91%	18 December 2018	RMB 131,840,000	Development of software products and provision of related services in PRC	PRC, limited liability company
Shanghai Notahulu Information Technology Co., Ltd. (上海兩個瓢信息科技有限公司, "Shanghai Notahulu")	100%	100%	25 February 2019	RMB1,388,090,000	Information transportation, software and information services in PRC	PRC, limited liability company
Shanghai SenseTime Education Technology Co., Ltd. (上海商湯教育科技有限公司)	100%	100%	5 September 2019	RMB2,050,000	Sales of software products and provision of related services in PRC	PRC, limited liability company
Qingdao SenseTime Technology Co., Ltd. (青島商湯科技有限公司)	100%	100%	29 November 2019	USD50,000,000 RMB14,383,200	Sales of software products and provision of related services in PRC	PRC, joint venture between foreign invested enterprise and domestic company
SenseTime Artificial Intelligent Research Center (商湯人工智能研究中心(深圳)有限公司)	100%	100%	9 January 2020	RMB35,000,000	Research and development of AI technology in PRC	PRC, limited liability company

12 SUBSIDIARIES (CONTINUED)

Name of entity	Effective interest held In terms of % As at 31 December 2025	2024	Date of establishment/ incorporation	Issued capital/ paid in capital	Principal activities and place of operation	Place of incorporation and type of legal entity
Indirectly held by the Company (continued):						
Shanghai SenseTime Technology Development Co., Ltd. (上海商湯科技開發有限公司, "Shanghai Development") (i)	100%	100%	16 January 2020	RMB2,000,000,000	Development of computer vision technology and provision of related services in PRC	PRC, limited liability company
Jiangsu Nanjing SenseTime Intelligent Technology Co., Ltd. (江蘇南京商湯智能科技有限公司)	100%	100%	16 March 2020	RMB50,000,000	Provision of system integration services and software development services in PRC	PRC, limited liability company
Xi'an SenseTime Intelligent Technology Co., Ltd. (西安商湯智能科技有限公司)	100%	100%	22 September 2020	RMB165,000,000	Development of AI platform and provision and sale of software and hardware in PRC	PRC, limited liability company
Shanghai Zhengrong Technology Co., Ltd. (上海政融科技有限公司)	100%	100%	29 September 2022	RMB83,300,000	Development and sale of software, provision of related services in PRC	PRC, limited liability company
Hefei SenseTime Intelligent Technology Co., Ltd.(合肥商湯智能科技有限公司)	100%	100%	9 March 2021	RMB200,000,000	Provision of system integration services and software development services in PRC	PRC, limited liability company
Shanghai Guoxiang Goodwill Investment Management Co., Ltd. (上海國香商譽投資管理有限公司, "Shanghai Guoxiang Goodwill")	100%	100%	8 April 2018	RMB60,000,000	Investment holdings and management in PRC	PRC, limited liability company
Beijing Sweet SugARSoft Technology Co., Ltd. (北京大甜綿白糖科技有限公司)	100%	100%	26 April 2021	RMB5,000,000	Development and sale of software, provision of related services in PRC	PRC, limited liability company

12 SUBSIDIARIES (CONTINUED)

Name of entity	Effective interest held In terms of % As at 31 December 2025	2024	Date of establishment/ incorporation	Issued capital/ paid in capital	Principal activities and place of operation	Place of incorporation and type of legal entity
Indirectly held by the Company (continued):						
Beijing Guoxiang Shangheng Fund Management Co., Ltd. (北京國香商恒私募基金管理有限公司)	100%	100%	31 May 2021	RMB20,000,000	Private equity investments in PRC	PRC, limited liability company
Beijing SugARSoft Intelligent Technology Co., Ltd. (北京綿白糖智能科技有限公司, "Beijing SugARSoft")	100%	100%	2 November 2020	RMB1,000,000	Development and sale of software, provision of related services in PRC	PRC, limited liability company
Shanghai SenseTime Digital Technology Co., Ltd. (上海商湯數字科技有限公司)	100%	100%	8 March 2022	RMB3,500,000,000	Development and sale of software, provision of related services in PRC	PRC, limited liability company
Wuhan SenseTime Intelligent Technology Co., Ltd. (武漢商湯智能科技有限公司)	100%	100%	16 March 2022	USD6,000,000 RMB600,000	Provision of system integration services and software development services in PRC	PRC, limited liability company
Zibo SenseTime Technology Co., Ltd. (淄博商湯科技有限公司)	100%	100%	9 August 2022	USD10,000,000	Development and sale of software, provision of related services in PRC	PRC, limited liability company
Shanghai Shangchou Technology Co., Ltd. (上海商籌科技有限公司) (i)	100%	100%	13 September 2022	Nil paid	Development and sale of software, provision of related services in PRC	PRC, limited liability company
Shanghai SenseTime Shancui Medical Technology Co., Ltd. (上海商湯善萃醫療科技有限公司)	71%	83%	10 August 2022	RMB212,208,822	Development and sale of software, provision of related services in PRC	PRC, limited liability company
Shanghai SenseRobot Intelligent Technology Co., Ltd.(上海元羅卜智能科技有限公司)	82%	96%	6 September 2023	RMB55,514,625	Development and sale of software, provision of related services in PRC	PRC, limited liability company
Kunming SenseTime Intelligent Technology Co., Ltd. (昆明商湯智能科技有限公司)	100%	100%	24 November 2023	RMB215,294,657	Sales of software products and provision of related services in PRC	PRC, limited liability company
Zhuhai Hengqin Shangtang Sijie Technology Co., Ltd.(珠海橫琴商湯思捷科技有限公司)	100%	100%	28 May 2024	RMB5,000,000	Sales of software products and provision of related services in PRC	PRC, limited liability company

* represents that the amount is less than USD1.

12 SUBSIDIARIES (CONTINUED)

(i) These companies were controlled by the Group through a series of the contractual arrangements signed. ("Contractual Arrangements").

(ii) Accounting policies of subsidiaries

(a) Consolidation

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity where the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of comprehensive loss, consolidated statement of changes in equity and consolidated balance sheet respectively.

(1) Subsidiaries controlled through contractual arrangements

In order to comply with the PRC laws and regulations which prohibit or restrict foreign control of companies involved in provision of certain restricted businesses, in particular, AI data center services, the Group operates its restricted businesses in the PRC through certain PRC operating entities, whose equity interests are held by certain management members of the Group ("Individual Shareholders"). The Group obtained control over certain PRC operating entities via Contractual Arrangements between certain directly or indirectly held subsidiaries of the Company in the PRC, PRC operating entities operating the restricted businesses (the "Consolidated Affiliated Entities") and their respective Individual Shareholders. The Contractual Arrangements, includes exclusive management and operation agreements, exclusive option agreements, equity pledge agreements, entrustment agreements and powers of attorney, and spouse undertakings which enables those directly or indirectly held subsidiaries of the Company and the Group to:

- carry out relevant activities including govern the financial and operating policies of the Consolidated Affiliated Entities;
- exercise Individual Shareholders' voting rights of the Consolidated Affiliated Entities;

12 SUBSIDIARIES (CONTINUED)

(ii) Accounting policies of subsidiaries (continued)

(a) Consolidation (continued)

(1) Subsidiaries controlled through contractual arrangements (continued)

- exercise effective financial and operational control over of Consolidated Affiliated Entities;

- receive substantially all of the economic interest returns generated by the Consolidated Affiliated Entities in consideration for the technical and consulting services provided by certain PRC operating entities;

- obtain an irrevocable and exclusive right to purchase all or part of the equity interests in the Consolidated Affiliated Entities from the Individual Shareholders at a minimum purchase price permitted under the PRC laws and regulations and any proceeds from the transfer and any residual interests in the Consolidated Affiliated Entities shall be remitted to the Group immediately; and

- obtain a pledge over the entire equity interests of the substantial Consolidated Affiliated Entities from their Individual Shareholders as collaterals to secure the payment obligations of all of the substantial Consolidated Affiliated Entities' payments due to the Group and to secure performance of the substantial Consolidated Affiliated Entities' obligation under Contractual Arrangements.

As a result of the Contractual Arrangements, the Group has rights to exercise power over the Consolidated Affiliated Entities and their respective subsidiaries, receive variable returns from its involvement with the Consolidated Affiliated Entities and their respective subsidiaries and has the ability to affect those returns through its power over the Consolidated Affiliated Entities and their respective subsidiaries. Therefore, the Company is considered to control the Consolidated Affiliated Entities and their respective subsidiaries. Consequently, the Company regards the Consolidated Affiliated Entities and their respective subsidiaries as consolidated entities of the Company under IFRSs. The Group has included the financial positions and results of the Consolidated Affiliated Entities in the consolidated financial statements.

Nevertheless, the Contractual Arrangements may not be as effective as direct legal ownership in providing the Group with direct control over the Consolidated Affiliated Entities and their respective subsidiaries and such uncertainties presented by the PRC legal system could impede the Group's beneficiary rights of the results, assets and liabilities of the Consolidated Affiliated Entities and their respective subsidiaries. The directors of the Company, based on the advice of its legal counsel, consider that the Contractual Arrangements are in compliance with the relevant PRC laws and regulations and are legally binding and enforceable.

13 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

The amounts of investments accounted for using the equity method recognised in the consolidated balance sheet are as follows:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Associates	**1,284,144**	587,712
Joint ventures	**142,599**	114,693
	1,426,743	702,405

The movements for investments in associates and joint ventures during the year are as below:

	Associates	**Joint ventures**	**Total**
	RMB'000	RMB'000	RMB'000
At 1 January 2025	**587,712**	**114,693**	**702,405**
Additions	**32,825**	**22,472**	**55,297**
Transfers from disposal of subsidiaries	**1,201,166**	**–**	**1,201,166**
Share of (loss)/gain	**(226,955)**	**5,460**	**(221,495)**
Disposals	**(304,781)**	**–**	**(304,781)**
Currency translation differences	**(5,823)**	**(26)**	**(5,849)**
At 31 December 2025	**1,284,144**	**142,599**	**1,426,743**
At 1 January 2024	19,664	115,571	135,235
Additions	13,160	2,999	16,159
Transfers from disposal of subsidiaries	557,214	–	557,214
Share of loss	(467)	(3,909)	(4,376)
Disposals	(1,859)	–	(1,859)
Currency translation differences	–	32	32
At 31 December 2024	587,712	114,693	702,405

13 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (CONTINUED)

The associates and joint ventures of the Group have been accounted by using the equity method based on the financial information of the associates and joint ventures prepared under the accounting policies consistent with the Group. As at 31 December 2025, the Group had no material associates and joint ventures.

The associates and joint ventures are all private companies and there is no quoted market price available for its shares.

There are no contingent liabilities relating to the Group's interests in associates and joint ventures.

The aggregated carrying amount of these individually immaterial associates and joint ventures and the Group's shares during the year ended 31 December 2025 are as below:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Associates		
Aggregate carrying amount	**1,284,144**	587,712
Aggregate amounts of the Group's share of loss from operations	**(226,955)**	(467)
Joint Ventures		
Aggregate carrying amount	**142,599**	114,693
Aggregate amounts of the Group's share of gain/(loss) from operations	**5,460**	(3,909)

14 INCOME TAX EXPENSES

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet dates in the countries where the Company's subsidiaries and associates and joint ventures operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the Group is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in consolidated income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

14 INCOME TAX EXPENSES (CONTINUED)

(i) Cayman Islands

The Company was redomiciled in the Cayman Islands in 2014 as an exempted company with limited liability, and is exempted from Cayman Islands income tax under the current tax laws of the Cayman Islands. In addition, no Cayman Islands withholding tax is imposed upon any payments of dividends.

(ii) British Virgin Islands

Under the current laws of the British Virgin Islands, entities incorporated in British Virgin Islands are not subject to tax on their income or capital gains.

(iii) Hong Kong

Entities incorporated in Hong Kong are subject to Hong Kong profits tax of which the tax rate is 8.25% (2024: 8.25%) for assessable profits in the first HKD2 million (2024: HKD2 million) and the remaining assessable profits are taxed at 16.5% (2024: 16.5%).

(iv) Singapore

Entities incorporated in Singapore are subject to income tax at a rate of 17% for the year ended 31 December 2025 (2024: 17%).

(v) Malaysia

Malaysia income tax rate is 24% for the year ended 31 December 2025 (2024: 24%). In the case that the paid-up capital is Malaysian Ringgit ("MYR") 2.5 million or less, and the gross income from business is not more than MYR50 million, the income tax rate on the first MYR0.15 million chargeable income is 15%, the income tax rate on the next MYR0.45 million chargeable income is 17% and the part in excess of MYR0.6 million is 24%.

(vi) Saudi Arabia

Enterprises incorporated in Saudi Arabia are subject to income tax rate of 20% for the year ended 31 December 2025 (2024: 20%) on foreign ownership portion.

(vii) The United Arab Emirates

Enterprises incorporated in the United Arab Emirates are subject to UAE corporate tax at a rate of 9% (2024: 9%) on taxable income exceeding AED0.375 million.

14 INCOME TAX EXPENSES (CONTINUED)

(viii) PRC corporate income tax ("CIT")

The income tax provision of the Group in respect of its operations in Chinese Mainland was subject to statutory tax rate of 25% on the assessable profits, based on the existing legislation, interpretations and practices in respect thereof.

Beijing SenseTime, Shanghai SenseTime, Shanghai SenseTime Shancui Medical Technology Co., Ltd., Shanghai Shangtang Shanhui Information Technology Co., Ltd. and Shanghai SenseRobot Intelligent Technology Co., Ltd. were qualified as "High and New Technology Enterprises" ("HNTEs") under the relevant PRC laws and regulations. Shenzhen SenseTime, Shanghai Development and Tetras.AI Shenzhen were qualified as HNTEs and were registered in such special zones. Accordingly, these entities were entitled to a preferential income tax rate of 15% in 2025. This status of HNTEs is subject to a requirement that Beijing SenseTime, Shenzhen SenseTime, Shanghai SenseTime, SenseTime Development, Tetras. AI Shenzhen, Shanghai Shangtang Shanhui Information Technology Co., Ltd., Shanghai SenseRobot Intelligent Technology Co., Ltd. and Shanghai SenseTime Shancui Medical Technology Co., Ltd. reapply for HNTEs status every three years.

(ix) PRC Withholding Tax ("WHT")

According to the applicable PRC tax regulations, dividends distributed by a company established in the PRC to a foreign investor with respect to profits derived after 1 January 2008 are generally subject to a 10% WHT. If a foreign investor incorporated in Hong Kong meets the conditions and requirements under the double taxation treaty arrangement entered into between the PRC and Hong Kong, the relevant withholding tax rate will be reduced from 10% to 5%.

During the year ended 31 December 2025, no deferred income tax liability on WHT was accrued as at the end of each reporting period because the subsidiaries of the Group were accumulated losses making in these periods (2024: nil).

The Group shall be subject to withholding tax in respect of the taxable income derived from the provision of technical services between the subsidiaries across the countries, the applicable tax rate is 25% applied with a deemed profit rate according to the PRC tax regulation.

14 INCOME TAX EXPENSES (CONTINUED)

(ix) PRC Withholding Tax ("WHT") (continued)

The income tax expenses of the Group is analysed as follows:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Current income tax	**(32,548)**	(20,020)
Deferred income tax (Note 22)	**(89,852)**	13,102
Income tax expenses	**(122,400)**	(6,918)

The tax on the Group's loss before tax differs from the theoretical amount that would arise using the weighted average tax rate applicable to losses of the consolidated entities as follows:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Loss before tax	**(1,659,602)**	(4,299,666)
Tax calculated at statutory tax rates applicable to each group entity	**441,060**	669,983
Tax effects of:		
Super deduction for research and development expenses (a)	**117,986**	298,779
Income not subject to tax	**189,382**	302,025
Associates and joint ventures' results reported net of tax	**(166,508)**	(47,647)
Expenses not deductible for tax purpose (b)	**(29,624)**	(40,793)
Tax losses for which no deferred income tax asset was recognised (c)	**(506,060)**	(949,931)
Other temporary difference for which no deferred income tax asset was recognised	**(12,362)**	(82,387)
Accrued withholding tax	**(10,907)**	(14,468)
Reversal of previously recognised deferred tax assets for tax losses and temporary differences	**(126,716)**	(143,713)
Others	**(18,651)**	1,234
Tax expenses	**(122,400)**	(6,918)

14 INCOME TAX EXPENSES (CONTINUED)

(ix) PRC Withholding Tax ("WHT") (continued)

The Group has operation mainly in Chinese mainland and Hong Kong. It is within the scope of the OECD Pillar Two model rules. As of the reporting date, there is no public announcement in Chinese mainland. In Hong Kong, the Inland Revenue (Amendment) (Minimum Tax for Multinational Enterprise Groups) Ordinance 2025 was enacted on 6 June 2025, effectively implementing the Income Inclusion Rule (IIR) and the Hong Kong Minimum Top-up Tax (HKMTT) for fiscal years beginning on or after 1 January 2025. Given the Group's current revenue levels and tax loss position, the Group does not meet the "in-scope MNE group" criteria under the Hong Kong Ordinance. Accordingly, there is no current tax exposure or mandatory notification requirement via the IRD's Pillar Two requirement. The Group continues to apply the exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes, as provided in the amendments to IAS 12 issued in November 2023.

In addition, since the Pillar Two legislation in Chinese mainland was not enacted as at the reporting date, and due to the uncertainty of the announcement of the legislation and the complexities in applying the legislation and calculating GloBE income, the Group is in the process of assessing its exposure to the Pillar Two legislation for when it comes into effect.

(a) Super deduction for research and development expenses

According to the relevant laws and regulations promulgated by the State Taxation Administration of the PRC, for the period from 1 January 2022 to 30 September 2022, enterprises engaging in qualified research and development activities are entitled to claim 175% of their research and development expenses so incurred as tax deductible expenses when determining their assessable profits for that year; for the period from 1 October 2022 to 31 December 2027, enterprises engaging in qualified research and development activities are entitled to claim 200% of their research and development expenses so incurred as tax deductible expenses when determining their assessable profits for that year ("Super Deduction").

14 INCOME TAX EXPENSES (CONTINUED)

(ix) PRC Withholding Tax ("WHT") (continued)

(b) Expenses not deductible for tax purpose

Expenses not deductible for tax purpose include share base payment expenses, business entertainment expenses exceeding threshold, employee commercial insurance expenses, non-deductible donations etc.

(c) Tax losses for which no deferred income tax assets was recognised

The Group only recognised deferred income tax assets for cumulative tax losses if it is probable that future taxable amounts will be available to utilize those tax losses. Management will continue to assess the recognition of deferred income tax assets in future reporting periods. As at 31 December 2025, the Group did not recognise deferred income tax assets of RMB2,963,244,000 (2024: RMB3,188,508,000). The expiration dates of unused tax losses for which no deferred tax asset has been recognised are as follows:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
2026	**446,108**	448,986
2027	**901,166**	906,661
2028	**1,431,748**	1,454,641
2029	**1,903,464**	2,373,852
2030	**1,498,271**	1,294,693
2031	**992,815**	1,469,986
2032	**1,791,330**	2,407,531
2033	**1,739,205**	2,385,798
2034	**1,753,731**	3,247,401
2035	**1,568,194**	–
Indefinitely	**3,103,895**	2,478,759
	17,129,927	18,468,308

15 LOSS PER SHARE

Basic

The basic loss per share is calculated by dividing the loss attributable to equity holders of the Company by the weighted average number of ordinary shares (excluding treasury shares) issued during the year ended 31 December 2025:

	Year ended 31 December	
	2025	2024
Loss attributable to equity holders of the Company (RMB'000)	**(1,765,929)**	(4,278,383)
Weighted average number of ordinary shares in issue (thousand)	**37,090,891**	33,371,312
Basic loss per share (expressed in RMB per share)	**(0.05)**	(0.13)

Diluted

Diluted loss per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares. The Company has three categories of dilutive potential ordinary shares: preferred shares issued by a subsidiary of the Company, restricted share units ("RSUs") and share options. As the Group incurred losses for the year ended 31 December 2025, the dilutive potential ordinary shares were not included in the calculation of diluted loss per share as their inclusion would be anti-dilution. Accordingly, diluted loss per share for the year ended 31 December 2025 is the same as basic loss per share of the respective year (2024: same as basic loss per share of the respective year).

16 DIVIDENDS

No dividend had been declared or paid by the Company during the year ended 31 December 2025 (2024: nil).

17 PROPERTY, PLANT AND EQUIPMENT

	Buildings and facilities [(a)] RMB'000	Property improvement RMB'000	Large-scale electronic equipment RMB'000	Computers and related equipment RMB'000	Office equipment and furniture RMB'000	Transportation equipment and vehicles RMB'000	Other equipment RMB'000	Construction in progress RMB'000	Total RMB'000
At 1 January 2025									
Cost	4,764,221	558,058	4,461,218	819,139	65,039	63,396	39,338	31,954	10,802,363
Accumulated depreciation	(407,583)	(324,360)	(2,123,370)	(575,105)	(38,949)	(41,393)	(14,211)	–	(3,524,971)
Net book amount	4,356,638	233,698	2,337,848	244,034	26,090	22,003	25,127	31,954	7,277,392
Year ended 31 December 2025									
Opening net book amount	4,356,638	233,698	2,337,848	244,034	26,090	22,003	25,127	31,954	7,277,392
Additions	268	–	1,834,569	201,960	1,212	4,191	1,867	291,533	2,335,600
Internal transfer	–	13,016	–	1,066	–	2,170	–	(16,252)	–
Transfer to investment properties (Note 19)	(2,503,101)	–	–	–	–	–	–	–	(2,503,101)
Disposals	–	(11,455)	(94,986)	(26,328)	(1,416)	(3,649)	(1,806)	(812)	(140,452)
Disposals of subsidiaries	–	(2,725)	(23,960)	(26,487)	(422)	(12,160)	(41)	–	(65,795)
Depreciation charge	(105,501)	(62,833)	(688,593)	(139,706)	(8,309)	(7,082)	(4,688)	–	(1,016,712)
Currency translation differences	(463)	(368)	(115)	(69)	(47)	(31)	(354)	(2,229)	(3,676)
Closing net book amount	1,747,841	169,333	3,364,763	254,470	17,108	5,442	20,105	304,194	5,883,256
At 31 December 2025									
Cost	2,121,427	556,526	5,768,789	738,926	58,364	20,201	31,591	304,194	9,600,018
Accumulated depreciation	(373,586)	(387,193)	(2,404,026)	(484,456)	(41,256)	(14,759)	(11,486)	–	(3,716,762)
Net book amount	1,747,841	169,333	3,364,763	254,470	17,108	5,442	20,105	304,194	5,883,256

17 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

	Buildings and facilities[(a)] RMB'000	Property improvement RMB'000	Large-scale electronic equipment RMB'000	Computers and related equipment RMB'000	Office equipment and furniture RMB'000	Transportation equipment and vehicles RMB'000	Other equipment RMB'000	Construction in progress RMB'000	Total RMB'000
At 1 January 2024									
Cost	4,567,174	412,066	3,986,353	702,503	75,904	60,317	36,727	126,667	9,967,711
Accumulated depreciation	(277,109)	(251,896)	(1,503,121)	(477,220)	(34,839)	(35,023)	(9,796)	–	(2,589,004)
Net book amount	4,290,065	160,170	2,483,232	225,283	41,065	25,294	26,931	126,667	7,378,707
Year ended 31 December 2024									
Opening net book amount	4,290,065	160,170	2,483,232	225,283	41,065	25,294	26,931	126,667	7,378,707
Additions	–	46,920	533,456	173,575	8,805	8,107	4,410	278,955	1,054,228
Internal transfer	198,042	126,081	48,011	763	–	671	–	(373,568)	–
Disposals	–	(138)	(1,468)	(2,381)	(7,206)	(1,719)	(423)	(136)	(13,471)
Disposals of subsidiaries	–	(27,007)	(30,416)	(4,734)	(5,738)	–	–	–	(67,895)
Depreciation charge	(130,114)	(72,464)	(695,147)	(147,509)	(11,547)	(9,592)	(4,781)	–	(1,071,154)
Currency translation differences	(1,355)	136	180	(963)	711	(758)	(1,010)	36	(3,023)
Closing net book amount	4,356,638	233,698	2,337,848	244,034	26,090	22,003	25,127	31,954	7,277,392
At 31 December 2024									
Cost	4,764,221	558,058	4,461,218	819,139	65,039	63,396	39,338	31,954	10,802,363
Accumulated depreciation	(407,583)	(324,360)	(2,123,370)	(575,105)	(38,949)	(41,393)	(14,211)	–	(3,524,971)
Net book amount	4,356,638	233,698	2,337,848	244,034	26,090	22,003	25,127	31,954	7,277,392

(a) As at 31 December 2025, certain buildings with carrying amount of RMB1,537,922,000 (31 December 2024: RMB4,142,979,000) were pledged as collaterals for the Group's borrowings (Note 35).

17 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

(b) Depreciation charges were expensed off in the following categories in the consolidated income statements:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
– Cost of sales	**256,816**	213,005
– Selling expenses	**12,644**	16,627
– Administrative expenses	**145,301**	202,533
– Research and development expenses	**601,951**	638,989
	1,016,712	1,071,154

(c) Impairment assessment for property, plant and equipment, right-of-use assets and intangible assets

According to IAS 36 "Impairment of assets", when any indicators of impairment are identified, property, plant and equipment are reviewed for impairment based on each cash generating unit ("CGU"). As at 31 December 2025, the Group continue to incur net losses as the Group was still in the stage of expanding its business and operations in the rapidly growing AI software market, and are continuously investing in research and development. The Group considered two CGUs (including CGU of core business and CGU of Tetras.AI Shenzhen) had impairment indicators and therefore performed impairment test on them.

For the purpose of impairment review, the carrying amount of these CGUs were compared to the corresponding recoverable amount, which were based predominantly on value-in-use. Value-in-use calculations use pre-tax cash flow projections based on financial budgets approved by management covering a five-year period. The accuracy and reliability of the information is reasonably assured by the appropriate budgeting, forecast and control process established by the Group. Management engaged an independent external valuer to assess the recoverable amount of each of the CGUs respectively and leveraged management's extensive experiences in the AI industry and provided forecast based on past performance and their expectation of future business plans and market developments. As a result, no impairment loss on these CGUs is required to be recognised for the year ended 31 December 2025 (2024: nil).

17 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

(c) Impairment assessment for property, plant and equipment, right-of-use assets and intangible assets (continued)

The following table sets out the key assumptions adopted by management in the impairment assessment:

	As at 31 December	
	2025	2024
Gross margin rate (%)	**37% to 98%**	27% to 65%
Annual revenue growth rate (%)	**6% to 25%**	5% to 49%
Pre-tax discount rate (%)	**18% to 21%**	17% to 22%

The budgeted gross margin rate and budgeted annual revenue growth rate used in the impairment testing were determined by management based on past performance and its expectation for market development. Discount rates reflect market assessments of the time value and the specific risks relating to the industry. These estimates and judgments may be affected by unexpected changes in the future market or economic conditions. The directors of the Company have considered the reasonably possible changes to the key assumptions as adopted in the impairment assessments and considered will not result in any impairment charge to be recognised.

17 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

(d) Accounting policies of property, plant and equipment

Property, plant and equipment is stated at historical cost less depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to the consolidated statement of comprehensive loss during the financial period in which they are incurred.

Construction in progress mainly represents property improvements under construction, which is stated at actual construction cost less accumulated impairment losses. Construction in progress is transferred to appropriate categories of property and equipment upon the completion of their respective construction and depreciated over their respective estimated useful lives.

Depreciation is calculated using the straight-line method to allocate their costs, net of their residual values, over their estimated useful lives or, in the case of property improvements, the shorter lease term as follows:

Buildings and facilities	20 – 45 years
Property improvement	Shorter of remaining lease period or estimated useful life
Large-scale electronic equipment	5 – 10 years
Computer and related equipment	3 years
Office equipment and furniture	5 years
Transportation equipment and vehicles	4 years
Other equipment	5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within "other gains – net" in the consolidated income statement.

18 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

Right-of-use assets includes leased buildings, large-scale electronic equipments and land use rights.

(a) Amounts recognised in the consolidated balance sheets

The consolidated balance sheets show the following amounts relating to leases:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Right-of-use assets		
Leased buildings	**184,782**	177,659
Large-scale electronic equipments	**37,452**	–
Land use right (i)	**60,458**	61,811
	282,692	239,470
Lease liabilities		
Current	**62,358**	97,276
Non-current	**176,010**	99,259
	238,368	196,535

(i) As at 31 December 2025, certain land use right with carrying amount of RMB60,455,000 (31 December 2024: RMB61,811,000) was pledged as collaterals for the Group's borrowings (Note 35).

(b) Amounts recognised in the consolidated income statement

The consolidated income statement shows the following amounts relating to leases:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Amortisation charge of right-of-use assets		
Leased buildings	**81,282**	137,850
Large-scale electronic equipments	**6,785**	–
Land use right	**1,353**	1,353
	89,420	139,203
Interest expense (included in finance-income – net)	**10,381**	8,925
Expenses relating to leases of short-term leases (included in expenses)	**102,384**	104,003

The total cash outflows for leases for the year ended 31 December 2025 was RMB207,555,000 (2024: RMB241,056,000).

18 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (CONTINUED)

(c) The movement in right-of-use assets in the consolidated balance sheet are as follows:

	Leased buildings RMB'000	Large-scale electronic equipment RMB'000	Land use right RMB'000	Total RMB'000
Year ended 31 December 2025				
Opening net book amount	**177,659**	**–**	**61,811**	**239,470**
Additions	**115,671**	**44,237**	**–**	**159,908**
Disposals of subsidiaries	**(10,216)**	**–**	**–**	**(10,216)**
Early termination of leasing contracts	**(17,944)**	**–**	**–**	**(17,944)**
Depreciation charge	**(81,282)**	**(6,785)**	**(1,353)**	**(89,420)**
Currency translation differences	**894**	**–**	**–**	**894**
Closing net book amount	**184,782**	**37,452**	**60,458**	**282,692**
As at 31 December 2025				
Cost	**463,467**	**44,237**	**67,674**	**575,378**
Accumulated depreciation	**(278,685)**	**(6,785)**	**(7,216)**	**(292,686)**
Net book amount	**184,782**	**37,452**	**60,458**	**282,692**
Year ended 31 December 2024				
Opening net book amount	286,390	–	63,164	349,554
Additions	50,796	–	–	50,796
Disposals of subsidiaries	(16,819)	–	–	(16,819)
Early termination of leasing contracts	(4,546)	–	–	(4,546)
Depreciation charge	(137,850)	–	(1,353)	(139,203)
Currency translation differences	(312)	–	–	(312)
Closing net book amount	177,659	–	61,811	239,470
As at 31 December 2024				
Cost	631,129	–	67,674	698,803
Accumulated depreciation	(453,470)	–	(5,863)	(459,333)
Net book amount	177,659	–	61,811	239,470

18 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (CONTINUED)

(c) The movement in right-of-use assets in the consolidated balance sheet are as follows: (continued)

Amortisation charges were expensed off in the following categories in the consolidated income statements:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Cost of sales	**811**	3,232
Selling expenses	**–**	876
Administrative expenses	**77,926**	131,816
Research and development expenses	**10,683**	3,279
	89,420	139,203

During the year ended 31 December 2025, no impairment loss is required to be recognised on right-of-use assets (Note 17(c)) (2024: nil).

18 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (CONTINUED)

(d) The Group's leasing activities and how these are accounted for:

The Group leases various offices buildings and land use right. Rental contracts are made for fixed periods of 24 months to 50 years with no extension options.

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Contracts may contain both lease and non-lease components. The Group allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of real estate for which the Group is a lessee, it has elected not to separate lease and non-lease components and instead accounts for these as a single lease component.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- any residual value guarantees provided to the lessor by the Group, a party related to the Group or a third party unrelated to the lessor that is financially capable of discharging the obligations under the guarantee;
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option; and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising an option to terminate the lease.

18 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (CONTINUED)

(d) The Group's leasing activities and how these are accounted for: (continued)

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received;
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Group, which does not have recent third party financing; and
- makes adjustments specific to the lease, e.g. term, country, currency and security.

If a readily observable amortising loan rate is available to the individual lessee (through recent financing or market data) which has a similar payment profile to the lease, then the group entities use that rate as a starting point to determine the incremental borrowing rate.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

18 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (CONTINUED)

(d) The Group's leasing activities and how these are accounted for: (continued)

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received;
- any initial direct costs; and
- restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

Payments associated with short-term leases and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT equipment and small items of office furniture.

Lease income from operating leases where the Group is a lessor is recognised in income on a straight line basis over the lease term. Initial direct costs incurred in obtaining an operating lease are added to the carrying amount of the underlying asset and recognised as expense over the lease term on the same basis as lease income. The respective leased assets are included in the consolidated balance sheet based on their nature.

19 INVESTMENT PROPERTIES

(a) Amounts recognised in the consolidated balance sheets

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
At beginning of the year	**–**	–
Transfer from property, plant and equipment (Note 17)	**2,503,101**	–
Revaluation gains upon transfer from property, plant and equipment (included in other comprehensive loss)	**4,744**	–
Fair value gain	**4,289**	–
At end of the year	**2,512,134**	–

As at 31 December 2025, investment properties with net book value of RMB2,512,134,000 were pledged as collateral for the Group's bank borrowings (Note 35).

The Group's investment properties were valued at transfer dates, and at 31 December 2025, respectively, by an external independent valuer. For all investment properties, their current use equates the highest and best use.

The Group's policy is to recognise change of fair value hierarchy levels as of the date of the event or change in circumstances that caused the change. At 31 December 2025, the Group only had investment properties measured at level 3 valuation.

(b) Amounts recognised in the consolidated income statement

The consolidated income statement shows the following amounts relating to investment properties:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Rental income	**21,871**	–
Fair value gain	**4,289**	–
At end of the year	**26,160**	–

19 INVESTMENT PROPERTIES (CONTINUED)

(c) Valuation inputs and relationships to fair value

	Fair value as at 31 December 2025	Valuation techniques	Unobservable inputs	Range of unobservable inputs
Investment properties	2,512,134	Market price	Adjusted market price (RMB'000/m^2)	54-65

(d) Leasing arrangements

The investment properties are leased to tenants under operating leases, with rentals payable monthly. Lease income from operating leases where the Group is a lessor is recognised in income on a straight-line basis over the lease term.

Minimum lease payments receivable on leases of investment properties are as follows:

	As at 31 December	
	2025 RMB'000	2024 RMB'000
Within 1 year	**54,923**	–
Between 1-2 years	**60,615**	–
Between 2-3 years	**59,754**	–
Later than 3 years	**78,533**	–
	253,825	–

20 INTANGIBLE ASSETS

	Patents	Trademarks	Computer software	Licensed intellectual properties	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
As at 1 January 2025					
Cost	74,416	22	685,051	43,169	802,658
Accumulated amortisation	(74,416)	(20)	(455,500)	(34,172)	(564,108)
Net book amount	–	2	229,551	8,997	238,550
Year ended 31 December 2025					
Opening net book amount	–	2	229,551	8,997	238,550
Additions	–	–	88,369	–	88,369
Disposals	–	–	(29,207)	(5,458)	(34,665)
Disposals of subsidiaries	–	–	(31,261)	–	(31,261)
Amortisation charge	–	(2)	(135,391)	(3,535)	(138,928)
Currency translation differences	–	–	(786)	–	(786)
Closing net book amount	–	–	121,275	4	121,279
As at 31 December 2025					
Cost	72,896	22	633,285	37,711	743,914
Accumulated amortisation	(72,896)	(22)	(512,010)	(37,707)	(622,635)
Net book amount	–	–	121,275	4	121,279
As at 1 January 2024					
Cost	73,096	22	663,218	43,169	779,505
Accumulated amortisation	(73,096)	(18)	(357,336)	(23,380)	(453,830)
Net book amount	–	4	305,882	19,789	325,675
Year ended 31 December 2024					
Opening net book amount	–	4	305,882	19,789	325,675
Additions	–	–	128,048	–	128,048
Disposals	–	–	(1)	–	(1)
Disposals of subsidiaries	–	–	(662)	–	(662)
Amortisation charge	–	(2)	(204,540)	(10,792)	(215,334)
Currency translation differences	–	–	824	–	824
Closing net book amount	–	2	229,551	8,997	238,550
As at 31 December 2024					
Cost	74,416	22	685,051	43,169	802,658
Accumulated amortisation	(74,416)	(20)	(455,500)	(34,172)	(564,108)
Net book amount	–	2	229,551	8,997	238,550

20 INTANGIBLE ASSETS (CONTINUED)

(a) Amortisation charges were expensed off in the following categories in the consolidated income statements:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Cost of sales	**2,569**	1,067
Selling expenses	**833**	2,233
Administrative expenses	**30,173**	66,802
Research and development expenses	**105,353**	145,232
	138,928	215,334

During the year ended 31 December 2025, no impairment loss is required to be recognised on intangible assets (Note 17(c)) (2024: nil).

(b) Research and development expenditure

Research expenditure is recognised as an expense as incurred. Costs incurred on development projects (relating to the design and testing of new and improved products) are recognised as intangible assets when the following criteria are met:

- It is technically feasible to complete the software product so that it will be available for use;
- Management intends to complete the software product and use or sell it;
- There is an ability to use or sell the software product;
- It can be demonstrated how the software product will generate probable future economic benefits;
- Adequate technical, financial and other resources to complete the development and to use or sell the software product are available; and
- The expenditure attributable to the software product during its development can be reliably measured.

20 INTANGIBLE ASSETS (CONTINUED)

(b) Research and development expenditure (continued)

Directly attributable costs that are capitalised as part of the software product include the software development employee costs and an appropriate portion of relevant overheads.

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.

No research and development expenditures were capitalised during the year ended 31 December 2025 (2024: nil).

(c) Computer software

Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire the specific software. These costs are amortised over the estimated useful lives.

(d) Licensed intellectual properties

Licensed intellectual properties are stated at historical cost less accumulated amortisation and accumulated impairment losses. Fixed minimum payments and warrant grant to licensor are capitalised as intangible asset when the Group obtains control of the licensed intellectual properties. The Group also pays variable fee to licensor based on sharing percentage of revenue from the licensed intellectual properties, which is recorded in profit or loss as incurred. The historical costs of licensed intellectual properties are measured at the present values of the fixed minimum payments and the fair value of warrant when the Group obtains control of the respective licensed intellectual properties.

(e) Trademarks

Separately acquired trademarks are shown at historical cost. Trademarks have a finite useful life and are carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of trademarks over their estimated useful lives of 10 years respectively.

20 INTANGIBLE ASSETS (CONTINUED)

(f) Patents

Separately acquired patents are shown at historical cost. They are amortised using the straight-line method over their estimated finite useful life of 5 years and are subsequently carried at cost less accumulated amortisation and impairment losses.

(g) Useful life

The Group amortises intangible assets with a limited useful life, using the straight-line method over the following periods:

Computer software	2-3 years
Licensed intellectual properties	4 years
Trademarks	10 years
Patents	5 years

When determining the useful life, the Directors has taken into the account the (i) estimated period that can bring economic benefits to the Group; (ii) the useful life estimated by the comparable companies in the market.

21 OTHER NON-CURRENT ASSETS

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Advance payment for purchase of property, plant and equipment and intangible assets	**1,213,925**	58,119
Advance payment for purchase of services	**444,306**	641,438
	1,658,231	699,557

22 DEFERRED INCOME TAX

The analysis of deferred income tax assets and deferred income tax liabilities is as follows:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Deferred income tax assets:		
– to be recovered within 12 months	**376,522**	484,403
– to be recovered after more than 12 months	**312,562**	288,300
Offset by deferred tax liabilities	**(34,530)**	(28,940)
Net deferred income tax assets	**654,554**	743,763
Deferred income tax liabilities:		
– to be recovered after more than 12 months	**(51,288)**	(45,461)
Offset by deferred income tax assets	**34,530**	28,940
Net deferred income tax liabilities	**(16,758)**	(16,521)

The gross movements on the deferred income tax account is as follows:

Deferred income tax assets	Tax losses carried forward	Impairment provision on financial assets	Unrealised profit	Fair value changes on financial assets carried at FVPL	Lease liabilities	Others	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At 1 January 2025	**244,993**	**482,247**	**–**	**–**	**23,843**	**21,620**	**772,703**
Credit/(charge) to the consolidated income statement	**23,038**	**(107,811)**	**9**	**–**	**2,163**	**(1,424)**	**(84,025)**
Currency translation differences	**–**	**385**	**–**	**–**	**–**	**21**	**406**
At 31 December 2025	**268,031**	**374,821**	**9**	**–**	**26,006**	**20,217**	**689,084**
At 1 January 2024	249,346	460,676	506	475	38,024	15,476	764,503
Credit/(charge) to the consolidated income statement	(3,471)	21,631	(506)	(475)	(14,181)	6,119	9,117
Currency translation differences	(882)	(60)	–	–	–	25	(917)
At 31 December 2024	244,993	482,247	–	–	23,843	21,620	772,703

22 DEFERRED INCOME TAX (CONTINUED)

Deferred income tax liabilities	Fair value changes on financial assets carried at FVPL RMB'000	Right-of-use assets RMB'000	Investment properties RMB'000	Total RMB'000
At 1 January 2025	**(21,537)**	**(23,924)**	**–**	**(45,461)**
Credit/(charge) to the consolidated income statement	**(3,624)**	**(1,017)**	**–**	**(4,641)**
Charged to other comprehensive income	**–**	**–**	**(1,186)**	**(1,186)**
At 31 December 2025	**(25,161)**	**(24,941)**	**(1,186)**	**(51,288)**
At 1 January 2024	(10,383)	(39,063)	–	(49,446)
Credit/(charge) to the consolidated income statement	(11,154)	15,139	–	3,985
At 31 December 2024	(21,537)	(23,924)	–	(45,461)

23 INVENTORIES

	As at 31 December	
	2025 RMB'000	2024 RMB'000
Purchased hardware and components	**85,235**	223,952
Contract fulfilment cost	**169,749**	236,717
	254,984	460,669
Less: provision	**(6,869)**	(8,362)
	248,115	452,307

The provision for impairment of inventories recorded as cost of sales during the year ended 31 December 2025 were RMB8,999,000 (2024: RMB39,701,000).

Inventories with carrying amount of RMB6,927,000 were recorded as selling expenses during the year ended 31 December 2025 for marketing and promotion purpose (2024: RMB6,392,000).

24 FINANCIAL INSTRUMENTS BY CATEGORY

The Group holds the following financial instruments:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Financial assets:		
Financial assets at amortised cost:		
– Financial assets included in trade and other receivables and notes receivables (Note 25)	**2,980,841**	2,835,265
– Long-term receivables (Note 26)	**35,118**	35,303
– Restricted cash (Note 29)	**505,308**	192,627
– Term deposits (Note 29)	**2,282,664**	2,970,506
– Cash and cash equivalents (Note 29)	**10,887,050**	8,887,988
Financial assets at fair value:		
– Derivative financial instrument (Note 28)	**3,097**	–
– Financial assets at fair value through profit or loss (Note 27)	**8,082,230**	7,064,583
	24,776,308	21,986,272

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Financial liabilities:		
Financial liabilities at amortised cost:		
– Borrowings (Note 35)	**5,724,585**	5,921,798
– Lease liabilities (Note 18)	**238,368**	196,535
– Long-term payables (Note 34(b))	**–**	36,190
– Trade and other payables (excluding staff salaries and welfare payables, tax payables and warranty liabilities) (Note 34(a))	**1,715,446**	1,310,355
– Financial instruments with preferred rights at amortised cost (Note 32(c)))	**375,042**	186,926
Financial liabilities at fair value through profit or loss:		
– Preferred share liabilities (Note 32(a))	**1,225,380**	1,205,047
– Other financial liabilities (Note 32(b))	**1,584,508**	916,940
	10,863,329	9,773,791

25 TRADE, OTHER RECEIVABLES AND PREPAYMENTS

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Notes receivables (a)	**56,724**	70,206
Provision for impairment	**(49,019)**	(49,033)
	7,705	21,173
Trade receivables (b)		
– Due from related parties (Note 39(c)(i))	**368,451**	13,852
– Due from third parties	**5,526,893**	6,959,714
Gross trade receivables	**5,895,344**	6,973,566
Provision for impairment	**(3,384,897)**	(4,581,875)
	2,510,447	2,391,691
Other receivables (c)		
– Refundable deposits (i)	**30,040**	81,565
– Loans to related parties (ii) (Note 39(c)(ii))	**28,287**	114,430
– Payments on behalf of customers (iii)	**369,348**	412,814
– Others (iv)	**346,757**	210,304
Gross other receivables	**774,432**	819,113
Provision for impairment (v)	**(311,743)**	(396,712)
	462,689	422,401
Prepayments	**895,462**	1,448,577
Input VAT to be deducted	**427,780**	784,115
Total trade, other receivables and prepayments	**4,304,083**	5,067,957

As at 31 December 2025, the fair value of trade and other receivables of the Group, except for the prepayments and input VAT to be deducted which are not financial assets, approximated their carrying amounts.

25 TRADE, OTHER RECEIVABLES AND PREPAYMENTS (CONTINUED)

The carrying amounts of the Group's notes receivables, trade, other receivables, prepayments and input VAT to be deducted, excluding provision for impairment, are denominated in the following currencies:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
– RMB	**7,561,559**	9,544,130
– USD	**264,853**	340,050
– SAR	**82,550**	41,275
– MYR	**54,950**	64,410
– SGD	**30,544**	43,920
– HKD	**30,212**	26,126
– JPY	**3,864**	17,450
– Others	**21,210**	18,216
	8,049,742	10,095,577

(a) Notes receivables

The aging analysis of the notes receivables based on date of revenue recognition is as follows:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Bank's notes receivables		
– Up to 6 months	**7,624**	20,743
Commercial notes receivables		
– Up to 6 months	**100**	463
– Over 1 year	**49,000**	49,000
	56,724	70,206

25 TRADE, OTHER RECEIVABLES AND PREPAYMENTS (CONTINUED)

(b) Trade receivables

The credit terms given to trade customers are determined on an individual basis with normal credit period mainly around 90 to 270 days. The aging analysis of the trade receivables based on date of revenue recognition is as follows:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Up to 6 months	**1,896,217**	863,425
6 months to 1 year	**309,726**	278,411
1 to 2 years	**235,122**	262,468
2 to 3 years	**118,721**	1,748,177
More than 3 years	**3,335,558**	3,821,085
	5,895,344	6,973,566

Due to the short-term nature of the current receivables, their carrying amounts are considered to be approximately the same as their fair values.

The Group does not hold any collateral as security over these debtors.

25 TRADE, OTHER RECEIVABLES AND PREPAYMENTS (CONTINUED)

(b) Trade receivables (continued)

Impairment and risk exposure

The Group applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables. On the basis as described in Note 3.1(b), the loss allowance for trade receivables as at 31 December 2025 are determined as follows:

As at 31 December 2025, the loss allowance of individually impaired trade receivables is determined as follows:

Individual	Trade receivables RMB'000	Expected credit loss rate %	Loss allowance RMB'000	Reason
Trade receivables	495,833	97.74%	(484,640)	The likelihood of recovery

As at 31 December 2025, the loss allowance of collectively impaired trade receivables is determined as follows:

At 31 December 2025	Up to 6 months	6 months to 1 year	1 to 2 years	2 to 3 years	3 to 4 years	Over 4 years	Total
Expected credit loss rate	2.95%	5.79%	15.44%	56.47%	82.18%	100.00%	N.A.
Gross carrying amount – trade receivables (RMB'000)	1,882,646	309,726	230,398	118,399	751,893	2,106,449	5,399,511
Loss allowance (RMB'000)	(55,553)	(17,928)	(35,566)	(66,857)	(617,904)	(2,106,449)	(2,900,257)

25 TRADE, OTHER RECEIVABLES AND PREPAYMENTS (CONTINUED)

(b) Trade receivables (continued)

Impairment and risk exposure (continued)

As at 31 December 2024, the loss allowance of individually impaired trade receivables is determined as follows:

Individual	Trade receivables RMB'000	Expected credit loss rate %	Loss allowance RMB'000	Reason
Trade receivables	1,214,060	77.16%	(936,767)	The likelihood of recovery

As at 31 December 2024, the loss allowance of collectively impaired trade receivables is determined as follows:

At 31 December 2024	Up to 6 months	6 months to 1 year	1 to 2 years	2 to 3 years	3 to 4 years	Over 4 years	Total
Expected credit loss rate	6.15%	15.80%	41.21%	64.00%	81.55%	100.00%	N.A.
Gross carrying amount – trade receivables (RMB'000)	860,087	278,278	262,169	1,474,035	2,103,532	781,405	5,759,506
Loss allowance (RMB'000)	(52,886)	(43,963)	(108,031)	(943,395)	(1,715,428)	(781,405)	(3,645,108)

25 TRADE, OTHER RECEIVABLES AND PREPAYMENTS (CONTINUED)

(c) Other receivables

(i) Refundable deposits

Refundable deposits consist primarily of security deposits for rental and projects.

(ii) Loans to related parties

The loans to related parties represent the loans granted to related parties for their general business operations by the Group (Note 39(c)(ii)). These loans were repayable on demand.

(iii) Payments on behalf of customers

Payments on behalf of customers represent receivables arising from the sales transactions the Group acting as an agent. As discussed in Note 6(f)(vi), the Group assessed whether revenue should be reported on a gross or net basis for each sales transaction. For certain sales transactions where the Group acts as agent, revenue is recorded on a net basis and the receivables arising from these transactions were recorded in other receivables.

(iv) Others

Others primarily include staff advance and receivables due from staff for the exercise of restricted shares and share options.

(v) Impairment and risk exposure

For other receivables, management makes periodic collective assessments as well as individual assessment on the recoverability of other receivables based on historical settlement records and past experiences incorporating forward-looking information. Impairment on other receivables is measured as either 12-month expected credit losses or lifetime expected credit loss, depending on whether there has been a significant increase in credit risk since initial recognition. If a significant increase in credit risk of a receivable has occurred since initial recognition, then impairment is measured as lifetime expected credit losses.

25 TRADE, OTHER RECEIVABLES AND PREPAYMENTS (CONTINUED)

(c) Other receivables (continued)

(v) Impairment and risk exposure (continued)

ECL model for other receivables, as summarised below:

- The other receivables that is not credit-impaired on initial recognition is classified in 'Stage 1' and has its credit risk continuously monitored by the Group. The expected credit loss is measured on a 12-month basis;

- If a significant increase in credit risk (as defined below) since initial recognition is identified, the financial instrument is moved to 'Stage 2' but is not yet deemed to be credit-impaired. The expected credit loss is measured on lifetime basis;

- If the financial instrument is credit-impaired (as defined below), the financial instrument is then moved to 'Stage 3'. The expected credit loss is measured on lifetime basis; and

- Under Stages 1 and 2, interest income is calculated on the gross carrying amount (without deducting the loss allowance). If a financial asset subsequently becomes credit-impaired (Stage 3), the Group is required to calculate the interest income by applying the effective interest method in subsequent reporting periods to the amortised cost of the financial asset (the gross carrying amount net of loss allowance) rather than the gross carrying amount.

The loss allowance recognised in the period is impacted by a variety of factors, as described below:

- Transfer between stage 1 and stage 2 or 3 due to other receivables experiencing significant increases (or decrease) of credit risk in the period, and the subsequent "step up" (or "step down") between 12-month and Lifetime ECL;

- Additional allowances for new financial instruments recognised, as well as releases for other receivables derecognised in the period; and

- Other receivables derecognised and write-offs of allowance related to assets that were written off during the period.

The Group considers customers as follow:

- 'Stage 1' – Customers who have a low risk of default and a strong capacity to meet contractual cash flows;

- 'Stage 2' – Customers whose repayments are due past but with reasonable expectation of recovery; and

- 'Stage 3' – Customers whose repayments are due past and with low reasonable expectation of recovery.

25 TRADE, OTHER RECEIVABLES AND PREPAYMENTS (CONTINUED)

(c) Other receivables (continued)

(v) Impairment and risk exposure (continued)

Loss allowance

The following tables explain the changes in the loss allowance for other receivables between the beginning and the end of the year:

	Stage 1 12-month ECL RMB'000	Stage 2 Lifetime ECL RMB'000	Stage 3 Lifetime ECL RMB'000	Total RMB'000
Gross carrying amount as of 31 December 2025	**470,335**	**–**	**304,097**	**774,432**
Loss allowance as of 31 December 2025	**(7,646)**	**–**	**(304,097)**	**(311,743)**
Expected credit loss rate	**1.63%**	**–**	**100.00%**	**N.A.**
Gross carrying amount as of 31 December 2024	431,598	–	387,515	819,113
Loss allowance as of 31 December 2024	(9,197)	–	(387,515)	(396,712)
Expected credit loss rate	2.13%	–	100.00%	N.A.

(d) Accounting policies of trade and other receivables

Trade receivables are amounts due from customers for software and hardware sold or services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade and other receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method. See Note 3.1(b) for a description of the Group's impairment policies.

26 LONG-TERM RECEIVABLES

Long-term receivables represented: (1) the receivables due for settlement by instalments, which are generally between 1 to 5 years; (2) the refundable deposits with maturity date over 1 year. Long-term receivables contain significant financing components. Accordingly, these receivables are recognised initially at fair value and subsequently at amortised cost using the effective interest method. The portion due for settlement within 1 year is reclassified to trade receivables. The balance of long-term receivables were analysed in the following table.

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Payment by instalment sales contract	**22,087**	270,221
Less: due within one year	**(14,559)**	(265,952)
	7,528	4,269
Refundable deposits due after one year	**30,432**	33,422
Less: provision for impairment	**(2,842)**	(2,388)
	35,118	35,303

The fair value of long-term receivables as at 31 December 2025 approximated their carrying amounts.

The aging analysis of the payment by instalment sales contract based on date of revenue recognition is as follows:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Up to 6 months	**6,176**	4,269
6 months to 1 year	**1,352**	–
	7,528	4,269

26 LONG-TERM RECEIVABLES (CONTINUED)

Impairment and risk exposure

All of long-term receivables are denominated in RMB. As a result, there is no exposure to foreign currency risk.

The Group applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for payment by instalment sales contract. On the basis as described in Note 3.1, the loss allowance for payment by instalment sales contract as at 31 December 2025 are determined as follows:

As at 31 December 2025, the loss allowance of individually impaired payment by instalment sales contract is determined as follows:

	Long-term receivables RMB'000	**Expected credit loss rate %**	**Loss allowance RMB'000**	**Reason**
Payment by instalment sales contract	**7,528**	**30.14%**	**(2,269)**	**The likelihood of recovery**

As at 31 December 2024, the loss allowance of individually impaired payment by instalment sales contract is determined as follows:

	Long-term receivables RMB'000	Expected credit loss rate %	Loss allowance RMB'000	Reason
Payment by instalment sales contract	4,269	20.71%	(884)	The likelihood of recovery

26 LONG-TERM RECEIVABLES (CONTINUED)

Impairment and risk exposure (continued)

The Group applies the three-stage approach to measuring expected credit losses for refundable deposits with maturity date over 1 year.

As at 31 December 2025, the loss allowance of impaired refundable deposits with maturity date over 1 year is determined as follows:

	Stage 1 12-month ECL RMB'000	**Stage 2 Lifetime ECL RMB'000**	**Stage 3 Lifetime ECL RMB'000**	**Total RMB'000**
Gross carrying amount as of 31 December 2025	**30,432**	**–**	**–**	**30,432**
Loss allowance as of 31 December 2025	**(573)**	**–**	**–**	**(573)**
Expected credit loss rate	**1.88%**	**–**	**–**	**N.A.**

As at 31 December 2024, the loss allowance of impaired refundable deposits with maturity date over 1 year is determined as follows:

	Stage 1 12-month ECL RMB'000	Stage 2 Lifetime ECL RMB'000	Stage 3 Lifetime ECL RMB'000	Total RMB'000
Gross carrying amount as of 31 December 2024	33,422	–	–	33,422
Loss allowance as of 31 December 2024	(1,504)	–	–	(1,504)
Expected credit loss rate	4.50%	–	–	N.A.

27 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

The Group classified the following financial assets at FVPL:

- Debt investments that do not qualify for measurement at either amortised cost or at fair value through other comprehensive income ("FVOCI");
- Equity investments that are held for trading; and
- Equity investments for which the entity has not elected to recognise fair value gains and losses through other comprehensive income ("OCI").

Financial assets mandatorily measured at FVPL include the following:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Non-current assets		
Debt investments (a)		
– Unlisted	**3,893,508**	3,196,029
– Investments in bonds	**1,330,278**	1,270,576
– Fund	**1,001,587**	747,755
Equity investments (b)		
– Listed	**865,737**	782,940
– Unlisted	**419,151**	366,196
	7,510,261	6,363,496
Current assets		
Structured deposits (c)	**571,969**	701,087
	8,082,230	7,064,583

27 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (CONTINUED)

(a) Debt investments

The movement of the debt investments is analysed as follows:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
At beginning of the year	**5,214,360**	5,766,378
Additions	**829,783**	420,135
Disposals	**(34,623)**	(526,911)
Transfer to equity investments (i)	**(277,440)**	(663,622)
Fair value changes	**555,922**	172,070
Currency translation differences	**(62,629)**	46,310
At end of the year	**6,225,373**	5,214,360

(i) One of the companies invested by the Group was listed on the Hong Kong Stock Exchange in 2025, the preferred shares held by the Group was converted into ordinary shares, accordingly the investment was transferred from debt investment to equity investment.

The Group made investments in various industry companies in the form of convertible redeemable preferred share, ordinary shares with preferential rights and convertible loans. The Group has the right to require and demand the investees to redeem all of the investments held by the Group at guaranteed predetermined amount upon redemption events which are out of control of the investees. Hence these investments are accounted for as debt instruments and are measured as financial assets at fair value through profit or loss. In addition, the Group also made investments in certain investment funds as a limited partner, these investments were included in debt investments, depending on the investment contract terms.

27 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (CONTINUED)

(b) Equity investments

The movement of the equity investments is analysed as follows:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
At beginning of the year	**1,149,136**	761,097
Additions	**301,452**	63,950
Transfer from debt investments	**277,440**	663,622
Disposals	**(483,647)**	(323,373)
Fair value changes	**54,780**	(28,404)
Currency translation differences	**(14,273)**	12,244
At end of the year	**1,284,888**	1,149,136

The fair values of the listed securities are determined based on the closing price quoted in active markets. The fair values of the unlisted securities are measured using a valuation technique with unobservable inputs. The major assumptions used in the valuation refer to Note 3.3(c).

(c) Structured deposits

Structured deposits represented the wealth management products issued by reputable banks in Chinese mainland or in Hong Kong. The wealth management products were non-principal protected with maturity of less than 1 year.

The movement of the wealth management products is analysed as follows:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
At beginning of the year	**701,087**	521,805
Additions	**8,859,000**	3,529,000
Disposals	**(9,020,269)**	(3,369,048)
Fair value changes	**32,151**	19,330
At end of the year	**571,969**	701,087

27 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (CONTINUED)

(d) Amounts recognised in the consolidated income statement

During the year ended 31 December 2025, the following gains were recognised in the consolidated income statement:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Fair value (losses)/gains on investments in:		
Debt investments	**555,922**	172,070
Equity investments	**54,780**	(28,404)
Derivative financial instrument (Note 28)	**3,143**	–
Structured deposits	**32,151**	19,330
	645,996	162,996

(e) Risk exposure and fair value measurements

Information about the Group's exposure to financial risk and information about the methods and assumptions used in determining fair value are set out in Note 3.3.

(f) Accounting policies of financial assets at fair value through profit or loss

(i) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through OCI, or through profit or loss); and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at FVOCI.

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

27 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (CONTINUED)

(f) Accounting policies of financial assets at fair value through profit or loss (continued)

(ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

(iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at FVPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

27 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (CONTINUED)

(f) Accounting policies of financial assets at fair value through profit or loss (continued)

(iii) Measurement (continued)

Debt instruments (continued)

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in "other losses – net", together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the consolidated income statement.

- FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other losses – net. Interest income from these financial assets is included in "finance income" using the effective interest rate method. Foreign exchange gains and losses are presented in "other losses) – net" and impairment losses are presented as separate line item in the consolidated income statement.

- FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within other losses – net in the period in which it arises.

27 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (CONTINUED)

(f) Accounting policies of financial assets at fair value through profit or loss (continued)

(iii) Measurement (continued)

Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as "other income" when the Group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in "other losses – net" in the consolidated income statement as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

(iv) Impairment

The Group assesses on a forward-looking basis the expected credit losses associated with its debt instruments carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

28 DERIVATIVE FINANCIAL INSTRUMENT

	As at 31 December 2025	
	Assets	**Liabilities**
	RMB'000	**RMB'000**
Swap contract	**3,097**	**–**

	As at 31 December 2024	
	Assets	Liabilities
	RMB'000	RMB'000
Swap contract	–	–

29 CASH AND CASH EQUIVALENTS, RESTRICTED CASH AND TERM DEPOSITS

(a) Cash and cash equivalents

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Cash at banks and in hand	**13,675,022**	12,051,121
Less: restricted cash (b)	**(505,308)**	(192,627)
Less: term deposits with initial term of over three months (c)	**(2,282,664)**	(2,970,506)
Cash and cash equivalents	**10,887,050**	8,887,988

(b) Restricted cash

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Non-current		
Security deposit (Note 35)	**–**	40,933
Performance security	**21,601**	10,278
Others	**–**	206
	21,601	51,417
Current		
Security deposit (Note 35)	**41,441**	120,581
Performance security	**24,840**	16,812
Swap contract deposit	**351,448**	–
Others	**65,978**	3,817
	483,707	141,210
	505,308	192,627

(c) Term deposits were deposits with initial terms of over three months and those with maturity date over 1 year were disclosed in non-current assets. As at 31 December 2025, all term deposits' maturity dates are within 1 year. The carrying amount of the term deposits with initial terms of over three months approximately to their fair value as at 31 December 2025.

29 CASH AND CASH EQUIVALENTS, RESTRICTED CASH AND TERM DEPOSITS (CONTINUED)

(d) Cash and cash equivalents are denominated in:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
– USD	**5,728,309**	4,282,236
– RMB	**4,607,457**	3,849,715
– HKD	**357,992**	418,943
– AED	**130,986**	139,550
– MYR	**21,317**	37,692
– Korea Won ("KRW")	**14,993**	19,713
– JPY	**10,031**	1,630
– SAR	**8,313**	105,509
– SGD	**6,653**	31,140
– Others	**999**	1,860
	10,887,050	8,887,988

Restricted cash is denominated in:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
– JPY	**351,448**	–
– RMB	**99,498**	26,617
– USD	**41,441**	161,515
– SAR	**12,113**	3,646
– HKD	**808**	849
	505,308	192,627

29 CASH AND CASH EQUIVALENTS, RESTRICTED CASH AND TERM DEPOSITS (CONTINUED)

(d) Cash and cash equivalents are denominated in: (continued)

Term deposits are denominated in:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
– USD	**2,282,664**	1,857,856
– RMB	**–**	1,112,650
	2,282,664	2,970,506

30 SHARE CAPITAL

Authorised:

	Number of ordinary shares
At 1 January 2024, 2025 and 31 December 2024, 2025	**2,000,000,000,000**

Issued:

	Note	Number of shares	Share capital RMB'000
At 1 January 2025		**37,007,371,000**	**6**
Placing of ordinary shares	(a)	**3,416,667,000**	**1**
At 31 December 2025		**40,424,038,000**	**7**
At 1 January 2024		33,468,925,000	5
Placing of ordinary shares	(b)	3,538,446,000	1
At 31 December 2024		37,007,371,000	6

30 SHARE CAPITAL (CONTINUED)

Issued: (continued)

(a) In July 2025, a total number of 1,666,667,000 Class B ordinary shares have been placed at HK$1.50 per share. Accordingly, the net proceeds recorded in share capital and other reserves (after deducting the commission and transaction levy) were RMB298 and RMB2,272,336,000, respectively.

In December 2025, a total number of 1,750,000,000 Class B ordinary shares have been placed at HK$1.80 per share. Accordingly, the net proceeds recorded in share capital and other reserves (after deducting the commission and transaction levy) were RMB308 and RMB2,890,148,000, respectively.

(b) In June 2024, a total number of 1,673,446,000 Class B ordinary shares have been placed at HK$1.20 per share. Accordingly, the net proceeds recorded in share capital and other reserves (after deducting the commission and transaction levy) were RMB298 and RMB1,815,598,000, respectively.

In December 2024, a total number of 1,865,000,000 Class B ordinary shares have been placed at HK$1.50 per share. Accordingly, the net proceeds recorded in share capital and other reserves (after deducting the commission and transaction levy) were RMB335 and RMB2,553,568,000, respectively.

The ordinary shares of the Company represented two classes as follows:

	As at 31 December 2025 Number of shares	As at 31 December 2024 Number of shares
Class A ordinary shares (other than those held by Amind Inc. ("Amind"))	**614,034,470**	614,034,470
Class B ordinary shares	**39,810,003,530**	36,393,336,530
	40,424,038,000	37,007,371,000

31 OTHER RESERVES

	Shares held for share award scheme RMB'000	Share premium RMB'000	Share-based compensation expenses RMB'000	Other comprehensive income reserve RMB'000	Others RMB'000	Total RMB'000
At 1 January 2025	*****	**76,433,872**	**581,543**	**(14,544)**	**(930,969)**	**76,069,902**
Share-based compensation expenses (Note 33(c))	**–**	**–**	**292,488**	**–**	**–**	**292,488**
Recognition of financial instruments with preferred rights at amortised costs (Note 32(c))	**–**	**–**	**–**	**–**	**(287,000)**	**(287,000)**
Placing of ordinary shares	**–**	**5,162,484**	**–**	**–**	**–**	**5,162,484**
Treasury shares issued to employees (a)	*****	**464,740**	**(338,950)**	**–**	**–**	**125,790**
Transactions with non-controlling interests	**–**	**–**	**–**	**–**	**110,074**	**110,074**
Revaluation gains upon transfer from property, plant and equipment (b)	**–**	**–**	**–**	**3,558**	**–**	**3,558**
Changes in credit risk for financial liabilities designated as at fair value through profit or loss (Note 32(d))	**–**	**–**	**–**	**(4,847)**	**–**	**(4,847)**
As at 31 December 2025	*****	**82,061,096**	**535,081**	**(15,833)**	**(1,107,895)**	**81,472,449**
At 1 January 2024	*	71,740,498	633,706	(6,902)	(700,880)	71,666,422
Share-based compensation expenses (Note 33(c))	–	–	177,726	–	–	177,726
Recognition of financial instruments with preferred rights at amortised costs (Note 32(c))	–	–	–	–	(184,974)	(184,974)
Placing of ordinary shares	–	4,369,166	–	–	–	4,369,166
Treasury shares issued to employees (a)	*	324,208	(229,889)	–	–	94,319
Transactions with non-controlling interests	–	–	–	–	(31,585)	(31,585)
Purchase of ordinary shares of the Company for share award scheme	–	–	–	–	(13,530)	(13,530)
Changes in credit risk for financial liabilities designated as at fair value through profit or loss (Note 32(d))	–	–	–	(7,642)	–	(7,642)
As at 31 December 2024	*	76,433,872	581,543	(14,544)	(930,969)	76,069,902

* represents that the amount is less than RMB1,000 for the year.

(a) Unvested shares held by the SenseTalent Management Limited are disclosed as treasury shares and deducted from equity attributable to the Company's equity holders. As at 31 December 2025, 664,865,000 treasury shares in SenseTalent Management Limited have not been issued to employees (31 December 2024: 874,830,000).

(b) The revaluation gains arising from the transfer from property, plant and equipment to investment properties at the transfer date is accounted to other comprehensive loss reserve and deferred income tax liabilities respectively.

32 PREFERRED SHARE AND OTHER FINANCIAL LIABILITIES

As at 31 December 2025, the preferred share and other financial liabilities included:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Preferred share liabilities issued by a subsidiary (a)	**1,225,380**	1,205,047
Net asset value of investment funds attributable to limited partners (b)	**1,584,508**	916,940
Financial instruments with preferred rights at amortised cost (c)	**375,042**	186,926
Total preferred share and other financial liabilities	**3,184,930**	2,308,913
Including:		
Current portion	**1,225,380**	1,205,047
Non-current portion	**1,959,550**	1,103,866
	3,184,930	2,308,913

(a) Preferred share liabilities issued by a subsidiary

On 22 September 2021, SenseMeet and a sovereign wealth fund of the Government of Saudi Arabia ("Fund A") signed a joint venture agreement to set up SenseTime MEA Ltd. (formerly named "SenseWonder Technology Limited", "SenseTime MEA"). 51 ordinary shares and 49 convertible preferred shares were issued to SenseMeet and Fund A respectively. The consideration for subscription of preferred shares by Fund A shall be paid in two tranches, first tranche consideration amounted to USD155,000,000 and second tranche amounted to USD52,000,000 when certain conditions are satisfied. No more consideration was received during the year ended 31 December 2025. Pursuant to the agreement, Fund A was also granted a put option to require SenseMeet to acquire all its preferred shares in SenseTime MEA on the occurrence of some certain events. The preferred shares issued to Fund A has dividends and conversion rights. Fund A has a preferential dividend rate of eight percent (8%) upon liquidation event or an exercise of its put option. Accordingly, the investment by Fund A to SenseTime MEA are recognised as preferred share liability at FVPL. As at December 31, 2025, the preferred shares liability was disclosed in current liability as Fund A had right to convert its preferred shares into ordinary shares at any time.

The Company has performed assessment on the fair value of the preferred share issued by a subsidiary (the "Target Company"). The 100% equity value of the Target Company has been determined by using the DCF Method under the income approach. The fair value of the preferred share issued by the Target Company was determined using the equity allocation method.

32 PREFERRED SHARE AND OTHER FINANCIAL LIABILITIES (CONTINUED)

(a) Preferred share liabilities issued by a subsidiary (continued)

For the year ended 31 December 2025, key valuation assumptions used to determine the fair value of preferred share issued by a subsidiary are as follows:

	As at 31 December	
	2025	2024
Expected volatility	**46.37%**	50.58%
Risk-free rate	**3.54%**	4.32%

The Company performed sensitivity test to changes in unobservable inputs in determining the fair value of the preferred share issued by a subsidiary. The changes in unobservable inputs including expected volatility and risk-free rate will result in a higher or lower fair value measurement. The increase in the fair value of the preferred share issued by a subsidiary would increase the loss of fair value change in the consolidated income statement. When performing the sensitivity test, management applied an increase or decrease to each unobservable input, which represents management's assessment of reasonably possible change to these unobservable inputs.

If the Company's key valuation assumptions used to determine the fair value of the preferred share issued by a subsidiary had added/reduced 5% with all other variables held constant, the loss before income tax for the year ended 31 December 2025, the estimated fair value changes from carrying amount listed in below table (assuming the change of key factors would not have significant impact on fair value change attributable to credit risk):

	As at 31 December 2025		As at 31 December 2024	
	Expected volatility RMB'000	**Risk-free rate RMB'000**	Expected volatility RMB'000	Risk-free rate RMB'000
Impact on the loss before income tax due to estimated fair value changes of the preferred share issued by a subsidiary				
Add 5%	**(1,570)**	**(347)**	(1,467)	(440)
Reduce 5%	**1,620**	**348**	1,498	441

32 PREFERRED SHARE AND OTHER FINANCIAL LIABILITIES (CONTINUED)

(a) Preferred share liabilities issued by a subsidiary (continued)

(i) Accounting policies of preferred share liabilities issued by a subsidiary

The subsidiary designated the preferred shares as financial liabilities at fair value through profit or loss. They are initially recognised at fair value. Any directly attributable transaction costs are recognised as "finance costs" in profit or loss. Subsequent to initial recognition, the preferred shares are carried at fair value with changes in fair value recognised in profit or loss, except for the portion attributable to own credit risk change that should be charged to other comprehensive income.

The preferred shares were classified as current liabilities since the preferred shares holders can demand the subsidiary to redeem the preferred shares within 12 months after the end of the reporting period.

(b) Net asset value of investment funds attributable to limited partners

In August 2021, the Group established Beijing Guoxiang Shangheng Equity Investment Fund Partnership (limited partnership), as a limited partnership with an 8-year life, together with ten limited partners for strategic investment. As at 31 December 2025, the Group has already received RMB845,344,000 (31 December 2024: RMB660,344,000) capital injection from these limited partners.

In February 2022, the Group established Shenzhen Chengsi Consulting Management Partnership (limited partnership), together with a limited partner for strategic investment. As at 31 December 2025, the Group has already received RMB23,500,000 (31 December 2024: RMB15,000,000) capital injection from the limited partner.

In November 2023, the Group established Jiujiang Youdi Technology Industry Investment Partnership (limited partnership), together with a limited partner for strategic investment. As at 31 December 2025, the Group has already received RMB100,500,000 (31 December 2024: RMB100,500,000) capital injection from the limited partner.

In November 2023, the Group established Beijing Chengjing Management Consulting Partnership Enterprise (limited partnership). As at 31 December 2025, the Group has already received RMB19,500,000 (31 December 2024: nil) capital injection from the limited partner.

In January 2024, the Group established Hefei Chenglin Enterprise Management Consulting Partnership Enterprise (limited partnership), together with a limited partner for strategic investment. As at 31 December 2025, the Group has already received RMB2,000,000 (31 December 2024: RMB2,000,000) capital injection from the limited partner.

32 PREFERRED SHARE AND OTHER FINANCIAL LIABILITIES (CONTINUED)

(b) Net asset value of investment funds attributable to limited partners (continued)

In November 2024, the Group established Anhui Chengtang Shuzhi Creative Equity Investment Fund Partnership Enterprise (limited partnership), together with three limited partners for strategic investment. As at 31 December 2025, the Group has already received RMB240,000,000 (31 December 2024: RMB140,000,000) capital injection from these limited partners.

In October 2025, the Group established Shanghai Guoxiang Shangyuan Private Investment Fund Partnership (limited partnership), together with three limited partners for strategic investment. As at 31 December 2025, the Group has already received RMB220,000,000 capital injection from these limited partners.

As at 31 December 2025, net asset value of investment funds attributable to limited partners was disclosed in non-current liabilities as the liabilities will be settled in over 12 months.

(i) Accounting policies of net asset value of investment funds attributable to limited partners

The Group designated the net asset value of investment funds attributable to limited partners as financial liabilities at fair value through profit or loss.

The investments made by limited partners to the funds controlled by the Group with fixed investment period is designated as financial liabilities at fair value through profit or loss.

(c) Financial instruments with preferred rights at amortised cost

The financial instruments with preferred rights represent the paid-in capital and capital reserve of certain subsidiaries received from the certain non-controlling shareholders ("Investors"). The Group recognised the financial instruments with preferred rights as financial liabilities considering that the triggering events for the redemption rights are out of the control of the Group and these financial instruments do not meet the definition of equity for the Group. The financial liabilities were initially measured at fair value and subsequently measured at amortised cost. The fair value for initial recognition represented the present value of the amount expected to be paid to the Investors upon redemption which was assumed at the dates of issuance of the financial instruments. Interests from the financial instruments were charged to finance cost. As at 31 December 2025, financial instruments with preferred rights at amortised cost was disclosed in non-current liabilities as the triggering events for the redemption rights will be occurred in over 12 months.

During the year ended 31 December 2025, these subsidiaries of the Group received capital injection with total consideration of RMB287,000,000 from the Investors. The Group recognised non-controlling interests of RMB287,000,000 and debited other reserves to reflect the carrying amount of credited the financial instruments of RMB287,000,000. As at 31 December 2025, the interests from the financial instruments were not material.

32 PREFERRED SHARE AND OTHER FINANCIAL LIABILITIES (CONTINUED)

(d) Gains/(Losses) on the changes in fair value of preferred share and other financial liabilities

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Losses recognised on:		
Changes in fair value of preferred share issued by a subsidiary	**(43,005)**	(35,114)
Losses attributable to changes in credit risk of above financial instruments recognised in other comprehensive loss	**(4,847)**	(7,642)
Changes on net asset value of investment funds attributable to limited partners	**(134,568)**	27,803

33 SHARE-BASED COMPENSATION PLANS

(a) Share-based compensation plans issued by the Company

Starting from 2016, the board of directors approved the restricted shares plan ("Pre-IPO RSU Plan"), share option plan and Post-IPO restricted shares plan ("2022 RSU Scheme") for the purpose of providing incentive for certain directors, senior management members, employees and any other eligible participants contributing to the Group. The terms and conditions of the share-based compensation plans include certain service period and performance targets.

33 SHARE-BASED COMPENSATION PLANS (CONTINUED)

(a) Share-based compensation plans issued by the Company (continued)

(i) Pre-IPO RSU Plan and 2022 RSU Scheme

On 2 November 2016, 68,697 RSUs were granted to employees and the exercise price of all RSUs was HKD0.7789 per share. Total number of RSUs was 686,970,000 after share split with a ratio of 1:10,000 and the exercise price was HKD0.00007789 on 9 April 2018. As at 31 December 2025 and 2024, all RSUs were exercised.

During 2025, 423,694,922 RSUs were granted to eligible participants under 2022 RSU Scheme and the exercise price was nil.

Pursuant to resolution of extraordinary general meeting of the Company approved on 29 September 2025, 1,360,000,000 RSUs were granted on 4 September 2025 and will be vested between 2026 and 2031 on a half-yearly basis, provided that the first vesting date shall be no less than 12 months from the date of the grant. The vesting of these RSUs is conditional upon the achievement of the performance targets as determined by the board or its authorised representative. Share-based compensation expenses was not recognised since the vesting conditions such as performance targets were not determined.

Movements in the number of restricted shares granted during the year ended 31 December 2025 are as follows:

	Year ended 31 December Number of RSUs
At beginning of the period	–
Granted	423,694,922
Vested	–
Forfeited	(24,437,158)
At end of the period	399,257,764

The fair value as at the grant date of 2022 RSU Scheme is RMB673,020,000 and determined by the share price of the Group at the grant date.

33 SHARE-BASED COMPENSATION PLANS (CONTINUED)

(a) Share-based compensation plans issued by the Company (continued)

(ii) Share option plan

From 2016 to 2024, the Company adopted several batches of the share option plans. The terms and conditions during the year ended 31 December 2024 were as follows:

Date of options granted	Number of shares	Vesting periods	Contractual life of options
1 January 2024	73,250,846	4 years	7 years
25 April 2024	199,192,107	4.18 years	7 years
28 May 2024	4,099,980	4.09 years	7 years

Movements in the number of share options granted and their related weighted average exercise price during the year ended 31 December 2025 are as follows:

	Year ended 31 December			
	2025		2024	
	Average exercise price per share option (HKD)	**Number of options**	Average exercise price per share option (HKD)	Number of options
At beginning of the year	**0.63**	**821,007,004**	0.73	793,776,345
Granted	**–**	**–**	0.38	276,542,933
Exercised	**0.67**	**(209,965,162)**	0.61	(169,775,163)
Expired	**–**	**–**	0.22	(870,000)
Forfeited	**0.78**	**(70,573,651)**	0.78	(78,667,111)
At end of the year	**0.60**	**540,468,191**	0.63	821,007,004

As at 31 December 2025, 318,129,556 (2024: 334,036,292) options were vested but not exercised.

33 SHARE-BASED COMPENSATION PLANS (CONTINUED)

(a) Share-based compensation plans issued by the Company (continued)

(ii) Share option plan (continued)

Share options outstanding at the end of the year have the following expiry date and exercise prices:

Grant date	Expiry date	Exercise price (HKD)	Number of share options December 31, 2025	Number of share options December 31, 2024
1 July 2017	1 July 2024	0.22 or *	**–**	–
1 February 2019	1 February 2026	0.78 or 0.22 or *	**3,898,538**	14,182,710
30 June 2019	30 June 2026	0.78	**2,021,702**	6,045,748
1 January 2020	1 January 2027	0.78 or 0.22 or *	**42,913,686**	66,177,616
1 July 2020	1 July 2027	0.78	**981,112**	2,095,339
1 January 2021	1 January 2028	0.78 or 0.22 or *	**96,695,639**	156,111,906
1 July 2021	1 July 2028	0.78 or 0.22	**1,607,716**	3,661,952
1 January 2022	1 January 2029	0.78	**27,920,233**	46,227,302
1 July 2022	1 July 2029	0.78	**1,224,948**	3,886,085
13 September 2022	13 September 2029	0.78	**92,877,392**	145,796,387
1 January 2023	1 January 2030	0.78	**9,798,116**	15,495,874
1 April 2023	1 April 2030	0.78	**33,753,390**	63,974,153
1 July 2023	1 July 2030	0.78	**15,195,870**	31,216,413
1 January 2024	1 January 2031	0.78	**41,154,401**	64,874,607
25 April 2024	25 April 2031	0.78 or 0.01	**166,863,103**	197,160,932
28 May 2024	28 May 2031	0.78	**3,562,345**	4,099,980
		Total	**540,468,191**	821,007,004

* represents that the amount is less than HKD0.01 for the year.

33 SHARE-BASED COMPENSATION PLANS (CONTINUED)

(a) Share-based compensation plans issued by the Company (continued)

(iii) Fair value estimation of share options

The fair value as at the grant dates of each of the share-based compensation plans are summarised as follows:

	1 January 2024 *RMB'000*	25 April 2024 *RMB'000*	28 May 2024 *RMB'000*
Share options (i)	46,039	129,146	3,128

Share options

The fair value of the share options is determined by the binomial option-pricing model at the grant date, which is to be expensed over the respective vesting periods. Significant estimates on assumptions, including risk-free interest rate, expected volatility, dividend yield, and terms, are made by the management and third-party valuers.

The directors of the Company estimated the risk-free interest rate based on the yield of curve of US Treasury strips with a maturity life close to the option life of the share option. Expected volatility was estimated at grant date based on average of historical volatilities of the comparable companies with length commensurable to the time to maturity of the share option. Time to maturity is based on the term agreements at the grant date.

The fair value of the share options granted have been valued by an independent qualified valuer using the Binomial valuation model as at each grant date. Key assumptions are set as below:

Grant date	Risk-free interest rate	Expected volatility	Time to maturity
1 January 2024	3.09%	52.67%	7 years
25 April 2024	3.80%	53.95%	7 years
28 May 2024	3.69%	53.80%	7 years

33 SHARE-BASED COMPENSATION PLANS (CONTINUED)

(b) Share-based compensation plans issued by the certain subsidiaries

Certain subsidiaries of the Company operate their own share-based compensation plans. Their exercise prices of the share options and the vesting periods of the share options are determined by the Administrative Committee of the Group and in accordance with the relevant rules.

(c) Share-based compensation expenses recorded during the year

Share-based compensation charges were expensed off in the following categories in the consolidated income statements:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Selling expenses	**27,585**	14,734
Administrative expenses	**122,033**	82,463
Research and development expenses	**142,870**	80,529
	292,488	177,726

The Group's share-based compensation plans and how these are accounted for:

The Group operates an equity-settled, share-based compensation plan, under which the entity receives services from employees as consideration for equity instruments of the Group. The fair value of the employee services received in exchange for the grant of equity instruments (options) is recognised as an expense on the consolidated financial statements. The total amount to be expensed is determined by reference to the fair value of the equity instruments (options) granted:

- including any market performance conditions (for example, an entity's share price);
- excluding the impact of any service and non-market performance unlocking conditions (for example, profitability, sales growth targets and remaining an employee of the entity over a specified time period); and
- including the impact of any lock-up period conditions (for example, the requirement for employees to save or holding shares for a specified time period after the vesting period).

33 SHARE-BASED COMPENSATION PLANS (CONTINUED)

(c) Share-based compensation expenses recorded during the year (continued)

The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each reporting period, the Group revises its estimates of the number of options that are expected to vest based on the non-marketing performance and service conditions. It recognises the impact of the revision to original estimates, if any, in the consolidated income statement, with a corresponding adjustment to equity.

Where there is any modification of terms and conditions which increases the fair value of the equity instruments granted, the Group includes the incremental fair value granted in the measurement of the amount recognised for the services received over the remainder of the vesting period. The incremental fair value is the difference between the fair value of the modified equity instrument and that of the original equity instrument, both estimated as at the date of the modification. An expense based on the incremental fair value is recognised over the period from the modification date to the date when the modified equity instruments vest in addition to any amount in respect of the original instrument, which should continue to be recognised over the remainder of the original vesting period.

If the Group receive or acquire goods or services, other than services from employees, in exchange for its own equity instruments, the fair value of goods or services received by an entity should be measured directly. If the fair value cannot be measured reliably, the Group measures the value of the goods and services by reference to the fair value of the equity instruments granted as consideration.

From the perspective of the Company, the grants of its equity instruments to employees of its subsidiaries are made in exchange for their services related to the subsidiaries. Accordingly, the share-based compensation expenses are treated as part of the “investments in subsidiaries” in the Company’s balance sheet.

34 TRADE AND OTHER PAYABLES AND LONG-TERM PAYABLES

(a) Trade and other payables

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Note payables	**29**	–
Trade payables		
– Third parties	**679,482**	462,873
– Related parties (Note 39(c)(iii))	**2,522**	9,091
Long-term payables due within 1 year	**–**	22,333
Other payables		
– Third parties	**624,129**	539,049
– Related parties (Note 39(c)(iv))	**52,181**	7,452
Payables on purchase of property, plant and equipment and intangible assets	**357,103**	269,557
Accrued taxes other than income tax	**60,923**	80,143
Staff salaries and welfare payables	**287,596**	362,926
VAT payables related to contract liabilities	**21,482**	27,334
Accrued warranty expenses	**4,911**	7,996
	2,090,358	1,788,754

(i) The carrying amounts of trade and other payables are considered to be approximated to their fair values, due to their short-term nature.

34 TRADE AND OTHER PAYABLES AND LONG-TERM PAYABLES (CONTINUED)

(a) Trade and other payables (continued)

(ii) Aging analysis of the note and trade payables based on purchase date at the end of 31 December 2025 are as follows:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Up to 6 months	**540,971**	272,711
6 months to 1 year	**13,612**	12,341
1 to 2 years	**27,098**	68,551
More than 2 years	**100,352**	118,361
	682,033	471,964

(b) Long-term payables

	As at 31 December	
	2025	**2024**
	RMB'000	RMB'000
Long-term payables	**–**	36,190

Long-term payables represented the obligations to pay for goods and licensed intellectual properties with payments due more than one year. The fair values of long-term payables as at 31 December 2025 were nil (2024: RMB35,107,000).

35 BORROWINGS

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Non-Current		
Bank borrowing – secured (a)	**3,611,939**	3,719,739
Bank borrowing – guaranteed (b)	**1,156,745**	1,133,685
Bank borrowing – unsecured and unguaranteed	**39,400**	40,000
Less: current portion of non-current borrowings	**(1,097,749)**	(211,960)
	3,710,335	4,681,464
Current		
Short-term borrowing – guaranteed (b)	**330,500**	473,350
Short-term borrowing – unsecured and unguaranteed	**582,266**	550,234
Current portion of non-current borrowings	**1,097,749**	211,960
Interest payable	**3,735**	4,790
	2,014,250	1,240,334
Total	**5,724,585**	5,921,798

(a) Secured bank borrowings

As at 31 December 2025, the Group had non-current bank borrowings with carrying amount of RMB29,760,000 (31 December 2024: RMB129,360,000) which were secured by the Group's restricted deposits of USD5,896,000 (equivalent to RMB41,441,000) (31 December 2024: USD20,900,000 (equivalent to RMB161,514,000)).

As at 31 December 2025, the Group had a non-current bank borrowing with carrying amount of RMB1,932,039,000 (31 December 2024: RMB1,930,239,000) which was pledged by equity interest of Shanghai Yuqin Information Technology Co., Ltd. ("Shanghai Yuqin") and joint liability guarantee from Shanghai Yuqin and Shanghai SenseTime. In addition, certain buildings (Note 17(a)) with a carrying amount of RMB953,089,000 and land use right with a carrying amount of RMB60,455,000 (Note 18(a)(i))(31 December 2024: buildings (Note 17(a)) with a carrying amount of RMB1,013,970,000 and land use right with a carrying amount of RMB61,811,000 (Note 18(a) (i))) respectively were also pledged as collaterals for this bank borrowing.

As at 31 December 2025, the Group had a non-current bank borrowing with carrying amount of RMB1,650,140,000 which was pledged by certain buildings with a carrying amount of RMB584,833,000 (Note 17(a)) in property, plant and equipment and RMB2,512,134,000 (Note 19) in investment properties respectively as a collateral for the Group's borrowings. (31 December 2024: bank borrowing with carrying amount of RMB1,660,140,000 which was pledged by certain buildings (Note 17(a)) with a carrying amount of RMB3,129,009,000 as a collateral for the Group's borrowings).

35 BORROWINGS (CONTINUED)

(b) Guaranteed bank borrowings

As at 31 December 2025, the Group had non-current bank borrowings with carrying amount of RMB140,000,000 (31 December 2024: RMB142,000,000) for public rental housing, which was guaranteed by a state-owned property developer before the property registration is ready. After that, this borrowing will be guaranteed by Shanghai SenseTime and be pledged by the public rental housing itself as a collateral.

As at 31 December 2025, the Group had non-current bank borrowings with carrying amount of RMB578,725,000 (31 December 2024: RMB581,985,000) which were guaranteed by SenseTime Group Limited.

As at 31 December 2025, the Group had non-current bank borrowings with carrying amount of RMB109,200,000 (31 December 2024: RMB109,700,000) which were guaranteed by Beijing SenseTime.

As at 31 December 2025, the Group had non-current bank borrowings with carrying amount of RMB328,820,000 (31 December 2024: RMB300,000,000) which were guaranteed by Shanghai SenseTime.

As at 31 December 2025, the Group had current bank borrowings with carrying amount of RMB320,000,000 (31 December 2024: RMB465,350,000) which were guaranteed by SenseTime Group Limited.

As at 31 December 2025, the Group had current bank borrowings with carrying amount of RMB10,500,000 (31 December 2024: RMB8,000,000) which were guaranteed by Shanghai SenseTime.

The Group's borrowings are all denominated in RMB.

35 BORROWINGS (CONTINUED)

(b) Guaranteed bank borrowings (continued)

The exposure of the Group's borrowings to interest rate changes and the contractual repricing dates or maturity date whichever is earlier were as follows:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
6 months or less	**1,277,936**	966,915
Between 6 and 12 months	**732,579**	268,630
Between 1 and 2 years	**570,970**	1,093,809
Between 2 and 5 years	**1,460,725**	1,866,514
Over 5 years	**1,678,640**	1,721,140
	5,720,850	5,917,008

The aggregate principal amounts of bank borrowings and applicable interest rates are as follows:

	As at 31 December 2025		As at 31 December 2024	
	Amount	**Interest rate**	Amount	Interest rate
	RMB'000	**Per annum**	RMB'000	Per annum
RMB bank borrowings	**5,720,850**	**1.48%~3.80%**	5,917,008	1.95%~3.80%

The Group had complied with all of the financial covenants required by the bank of its borrowings for the year ended 31 December 2025 (2024: complied with all of the financial covenants of its borrowings). Under the terms of certain bank borrowings, which has a carrying amount of RMB1,938,182,000 (2024: RMB1,938,182,000), the respective subsidiary is required to comply with the financial covenants starting from 1 January 2025:

- the debt to asset ratio must be not more than 70%;
- the interest coverage ratio must be not less than 5.00x;
- the debt service coverage ratio must be not less than 130%;
- the net assets of the subsidiary must be not less than RMB2 billion; and
- the revenue of the subsidiary must be not less than RMB1 billion.

35 BORROWINGS (CONTINUED)

(b) Guaranteed bank borrowings (continued)

There are no indicators that the Group would have difficulties complying with the covenants when they will be next tested as at 31 December 2026 annual reporting date.

As at 31 December 2025, the weighted average effective interest rate for borrowings was 2.52% (2024: 2.89%).

The fair values of current borrowings equal to their carrying amount as the discounting impact is not significant.

The fair values of non-current borrowings as at 31 December 2025 were disclosed as follows:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Non-current borrowings	**3,723,466**	4,663,793

36 DEFERRED REVENUE

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Government grants (i)		
– Current	**84,681**	142,069
– Non-current	**209,500**	212,087
	294,181	354,156

(i) The Group received government grants from local governments as support on research and development expenses relating to innovation activities. These government grants were related to the purchase of property, plant and equipment and certain research and development projects, accordingly when the required criteria set by the government are met, the portion of the qualified fund is recognised as "other income" and the remaining balance is recorded as "deferred revenue".

37 CASH FLOW INFORMATION

(a) Cash used in operations

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Loss before income tax	**(1,659,602)**	(4,299,666)
Adjustments for		
– Depreciation of property, plant and equipment (Note 17)	**1,016,712**	1,071,154
– Amortisation of intangible assets (Note 20)	**138,928**	215,334
– Depreciation of right-of-use assets (Note 18)	**89,420**	139,203
– Provision for impairment of financial assets and contract assets (Note 3.1(b)(iv))	**286,782**	780,956
– Provision for impairment of inventories (Note 23)	**8,999**	39,701
– Share of loss of investments accounted for using the equity method (Note 13)	**221,495**	4,376
– Share-based compensation expenses (Note 8)	**292,488**	177,726
– Finance costs (Note 11)	**201,251**	179,932
– Finance income (Note 11)	**(258,007)**	(449,010)
– Fair value gains on financial assets at fair value through profit or loss (Note 10)	**(645,996)**	(162,996)
– Fair value losses on investment properties (Note 19)	**(4,289)**	–
– Changes on net asset value of investment funds attributable to limited partners (Note 10)	**134,568**	(27,803)
– Dividend income (Note 9)	**(10,581)**	(8,956)
– Losses on disposal of property, plant and equipment (Note 10)	**35,828**	3,714
– Gains on early termination of leasing contracts (Note 10)	**(13,499)**	(1,462)
– Fair value losses on preferred share (Note 32)	**43,005**	35,114
– Gains on disposal of associate	**(44,395)**	81
– Gains on disposal of subsidiaries (Note 10)	**(1,268,287)**	(242,901)
– Debt forgiveness	**(14,918)**	–
– Net foreign exchange gains	**19,987**	(37,797)
	(1,430,111)	(2,583,300)
Changes in operating assets and liabilities		
– Decrease/(Increase) in trade, other receivables and prepayments	**151,327**	(1,554,653)
– (Increase)/decrease in long-term receivables	**(1,087)**	105,809
– Decrease in contract assets	**4,004**	4,115
– Decrease/(Increase) in inventories	**158,842**	(16,000)
– (Increase)/decrease in restricted cash	**(60,948)**	13,160
– (Decrease)/Increase in long-term payables	**(36,190)**	38,989
– Increase in trade and other payables	**1,014,291**	115,201
– (Decrease)/Increase in contract liabilities	**(31,594)**	40,843
– Decrease in deferred revenue	**(59,975)**	(64,876)
Cash used in operations	**(291,441)**	(3,900,712)

37 CASH FLOW INFORMATION (CONTINUED)

(b) Reconciliation of liabilities from financing activities

	Liabilities from financing activities					
	Lease liabilities RMB'000	Preferred share and other financial liabilities RMB'000	Put option liability RMB'000	Borrowings due within 1 year RMB'000	Borrowings due after 1 year RMB'000	Total RMB'000
Net debt as at 1 January 2025	**(196,535)**	**(2,308,913)**	**–**	**(1,240,334)**	**(4,681,464)**	**(8,427,246)**
Net cash flows	**106,060**	**(533,000)**	**–**	**(329,445)**	**710,884**	**(45,501)**
Other changes	**(155,628)**	**(315,498)**	**–**	**(444,471)**	**260,245**	**(655,352)**
Foreign exchange adjustments	**7,735**	**(27,519)**	**–**	**–**	**–**	**(19,784)**
Net debt as at 31 December 2025	**(238,368)**	**(3,184,930)**	**–**	**(2,014,250)**	**(3,710,335)**	**(9,147,883)**
Net debt as at 1 January 2024	(291,700)	(1,675,276)	(283,308)	(194,429)	(4,278,686)	(6,723,399)
Net cash flows	138,183	(414,272)	21,330	(474,376)	(800,349)	(1,529,484)
Other changes	(39,818)	(238,803)	262,610	(571,529)	397,571	(189,969)
Foreign exchange adjustments	(3,200)	19,438	(632)	–	–	15,606
Net debt as at 31 December 2024	(196,535)	(2,308,913)	–	(1,240,334)	(4,681,464)	(8,427,246)

(c) Non-cash investing and financing activities

Except for those disclosed in Note 27, there were no material non-cash transactions during the year ended 31 December 2025 (2024: nil).

38 CAPITAL COMMITMENTS

Significant capital expenditure commitments are set out below:

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Capital investment for financial assets at fair value through profit or loss	**360,500**	226,500
Property, plant and equipment	**283,000**	218,000
Construction in process	**66,000**	138,000
	709,500	582,500

39 RELATED PARTY TRANSACTIONS

The Company does not have ultimate holding company and controlling shareholder.

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party, or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control or common significant influence.

All transactions with related parties were made on normal commercial terms and conditions and at market rates.

39 RELATED PARTY TRANSACTIONS (CONTINUED)

(a) Save as disclosed elsewhere in the financial statements, the directors of the Company are of the view that the following parties/companies were related parties that had transaction or balances with the Group:

Name of related parties	Relationship with the Group
Shanghai Artificial Intelligence Research Institute Co., Ltd. (上海人工智能研究院有限公司, "SAIRI")	Associate of the Group
Hangzhou Shang Jing Yun Intelligent Technology Co., Ltd. (杭州商警雲智能科技有限公司, "Shang Jing Yun")	Associate of the Group
Beijing Linkface Technology Co., Ltd. (北京今始科技有限公司, "Linkface")	Associate of the Group
Shangyu Technology (Beijing) Co., Ltd. (商予科技(北京)有限公司, "Shangyu")	Associate of the Group
Intelligent Computing Cloud (Chongqing) Technology Co., Ltd. (智算雲(重慶)科技有限公司, "ICC")	Associate of the Group
Hainan Jason Si Technology Co., Ltd. (海南傑森思科技有限公司, "Hainan Jason Si")(i)	Associate of the Group
Zhejiang Sunrise Intelligent Technology Co., Ltd. and its subsidiaries (浙江曦望智能科技股份有限公司, "Sunrise") (ii)	Associate of the Group
Minghan Intelligent (Shenzhen) Co., Ltd. (銘翰智能(深圳)有限責任公司, "Minghan Intelligent")	Associate of the Group
SenseTime Dongnan (Fujian) Technology Co., Ltd. (商湯東南(福建)科技有限公司, "Fujian Dongnan")	Associate of the Group
Jiangsu Shang He Yi Intelligent Technology Co., Ltd. (江蘇商合一智能科技有限公司, "Shang He Yi") (iii)	Associate of the Group
Shanghai Wanwu Shengzhang Technology Development Co., Ltd. (上海萬物昇長技術開發有限公司, "SWS")	Associate of the Group
Shanghai Xuanyang Sports Technology Co., Ltd. (上海玄羊體育科技有限公司, "Xuanyang Sports")	Associate of the Group
Shanghai Bizhi Intelligent Technology Co., Ltd. (上海畢至智能科技有限公司, "Bizhi Intelligent")	Associate of the Group
Shenzhen Tian Yuan Xing Technology Co., Ltd. (深圳天元興科技有限公司, "Tian Yuan Xing") (i)	Associate of the Group

39 RELATED PARTY TRANSACTIONS (CONTINUED)

(a) Save as disclosed elsewhere in the financial statements, the directors of the Company are of the view that the following parties/companies were related parties that had transaction or balances with the Group: (continued)

Name of related parties	Relationship with the Group
Wuxi Imvision Innovation Technology Development Co., Ltd. and its subsidiaries (無錫影微創新科技發展有限公司及其子公司, "Wuxi Imvision") (i)	Associate of the Group
Shanghai Lingang SenseAuto Intelligent Technology Co., Ltd. and its subsidiaries (上海臨港絕影智能科技有限公司及其子公司, "Lingang SenseAuto") (i)	Associate of the Group
Chongqing SenseTime Technology Co., Ltd. (重慶商湯科技有限公司, "Chongqing SenseTime") (i)	Associate of the Group
Shanghai Yingsu Intelligent Technology Co., Ltd. (上海影溯智能科技有限公司, "Yingsu")	Associate of the Group
Shanghai ACE Robotics Co., Ltd. (上海大曉無限機器人有限公司, "ACE Robotics")	Associate of the Group
Shangyun Intelligence (Kunming) Technology Co., Ltd. (商雲智能(昆明)科技有限公司, "Kunming Shangyun")	Associate of the Group
Shanghai Lingang Yuanqi Intelligent Technology Co., Ltd. (上海臨港元企智能科技有限公司, "Lingang Yuanqi")	Joint venture of the Group
Huangpu Intelligent Computing (Guangzhou) Co., Ltd. (黃埔智算(廣州)有限公司, "Huangpu Intelligent")	Joint venture of the Group
Seno China Limited	Joint venture of the Group
Hong Kong AI & Data Laboratory Limited	Joint venture of the Group
Shandong Hoooon Toy Co., Ltd. (山東轟轟智能機器人有限公司, "Shandong Hoooon")	Investment with significant influence
Zero Sports AI Beijing Co., Ltd. (賽事之窗(北京)科技有限公司, "Zero Sports AI")	Investment with significant influence
Chengdu Lu Xingtong Information Technology Co., Ltd. (成都路行通信息技術有限公司, "Lu Xingtong")	Investment with significant influence
Shanghai Sun Vision Intelligent Technology Co., Ltd. (上海光方迅視智能科技有限公司, "Sun Vision")	Investment with significant influence

39 RELATED PARTY TRANSACTIONS (CONTINUED)

(a) Save as disclosed elsewhere in the financial statements, the directors of the Company are of the view that the following parties/companies were related parties that had transaction or balances with the Group: (continued)

Name of related parties	Relationship with the Group
Shanghai Hengdao Medical Pathology Diagnosis Center Co., Ltd. (上海衡道醫學病理診斷中心有限公司, "Shanghai Hengdao")	Investment with significant influence
MantisVision Technologies Co., Ltd. (螳螂慧視科技有限公司, "Tanglang")	Investment with significant influence
Shanghai Huiming Software Co., Ltd. (上海輝明軟件有限公司, "Shanghai Huiming")	Investment with significant influence
Shanghai Linguniverse Technology Development Co., Ltd. (上海靈宇宙科技發展有限公司, "Shanghai Linguniverse")	Investment with significant influence
Zhejiang Helian Network Technology Co., Ltd. (浙江禾連網絡科技有限公司, "Zhejiang Helian")	Investment with significant influence
Lumos Robotics Technology (Shenzhen) Co., Ltd. (鹿明機器人科技(深圳)有限公司, "Lumos Robotics")	Investment with significant influence
Shenzhen ThinkFlow Technology Co., Ltd. (深圳想法流科技有限公司, "ThinkFlow")	Investment with significant influence
2033 Technology (Suzhou) Co., Ltd. and its subsidiaries (二零叁三科技(蘇州)有限公司及其子公司, "2033 Suzhou")	Investment with significant influence
Fujian Intelligent Computing Ark Technology Co., Ltd. (福建智算方舟科技有限公司, "Fujian Intelligent")	Investment with significant influence
Weiye Intelligent Computing (Beijing) Technology Co., Ltd. (煒燁智算(北京)科技有限公司, "Weiye Intelligent")	Investment with significant influence

(i) Tian Yuan Xing, Wuxi Imvision, Lingang SenseAuto and Chongqing SenseTime have transfered from subsidiaries to associates in April 2025, June 2025, August 2025 and December 2025, respectively.

(ii) Sunrise was formerly known as Shanghai PowerTensors Intelligent Technology Co., Ltd. (上海陣量智能科技有限公司, "Shanghai PowerTensors").

(iii) Shang He Yi was formerly known as Nantong SenseTime Technology Co., Ltd. (南通商湯科技有限公司, "Nantong SenseTime").

39 RELATED PARTY TRANSACTIONS (CONTINUED)

(b) Transactions with related parties

(i) Sale of products or provision of services

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Lingang SenseAuto	**93,714**	–
Wuxi Imvision	**54,179**	–
Sunrise	**27,053**	–
Weiye Intelligent	**24,699**	–
ACE Robotics	**22,987**	–
Fujian Intelligent	**15,285**	–
Zhejiang Helian	**8,491**	–
Yingsu	**4,577**	–
Bizhi Intelligent	**3,333**	–
ThinkFlow	**2,859**	–
Tian Yuan Xing	**1,203**	–
2033 Suzhou	**909**	–
Lumos Robotics	**754**	–
Shangyu	**644**	2,701
Huangpu Intelligent	**472**	5,179
Shanghai Linguniverse	**460**	17
Kunming Shangyun	**375**	–
SAIRI	**45**	537
Lingang Yuanqi	**16**	–
ICC	**12**	4
Sun Vision	**–**	1,000
Hong Kong AI & Data Laboratory Limited	**–**	15
	262,067	9,453

39 RELATED PARTY TRANSACTIONS (CONTINUED)

(b) Transactions with related parties (continued)

(ii) Purchase of products or services

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Lingang Yuanqi	**89,394**	5,112
Lingang SenseAuto	**32,006**	–
Sun Vision	**3,734**	2,818
Tian Yuan Xing	**2,443**	–
Shanghai Huiming	**1,185**	442
Bizhi Intelligent	**203**	–
Shangyu	**187**	2,958
Shandong Hoooon	**15**	239
	129,167	11,569

(iii) Purchase of property, plant and equipment and intangible assets

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Sunrise	**70,205**	–

(iv) Subsidy received on behalf of a related party

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Shanghai Hengdao	**–**	500

39 RELATED PARTY TRANSACTIONS (CONTINUED)

(c) Balances with related parties

(i) Trade receivables

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Lingang SenseAuto	**235,777**	–
Wuxi Imvision	**78,390**	–
Weiye Intelligent	**15,560**	–
Fujian Intelligent	**11,400**	–
ACE Robotics	**8,905**	–
Zhejiang Helian	**7,700**	–
ThinkFlow	**3,000**	–
Yingsu	**2,488**	–
Shang Jing Yun	**2,391**	2,391
Sun Vision	**791**	791
Huangpu Intelligent	**500**	–
Shanghai Linguniverse	**364**	–
Kunming Shangyun	**297**	–
Bizhi Intelligent	**280**	–
2033 Suzhou	**227**	–
Shangyu	**207**	434
Sunrise	**174**	6,864
Minghan Intelligent	**–**	3,357
Hainan Jason Si	**–**	15
	368,451	13,852
Loss allowance	**(8,605)**	(6,332)
	359,846	7,520

39 RELATED PARTY TRANSACTIONS (CONTINUED)

(c) Balances with related parties (continued)

(ii) Other receivables – non-trade in nature

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Chongqing SenseTime	**9,703**	–
Wuxi Imvision	**8,869**	–
ACE Robotics	**3,942**	–
Sunrise	**3,550**	83,936
Hong Kong AI & Data Laboratory Limited	**903**	
Linkface	**666**	666
Yingsu	**337**	
Tian Yuan Xing	**255**	
Xuanyang Sports	**37**	37
Lingang SenseAuto	**25**	–
Fujian Dongnan	**–**	16,391
Hainan Jason Si	**–**	13,400
	28,287	114,430
Loss allowance	**(1,134)**	(2,811)
	27,153	111,619

(iii) Trade payables

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Sun Vision	**2,059**	1,192
Lingang SenseAuto	**355**	–
Sunrise	**78**	78
Bizhi Intelligent	**30**	–
Shang He Yi	**–**	7,759
Lingang Yuanqi	**–**	62
	2,522	9,091

39 RELATED PARTY TRANSACTIONS (CONTINUED)

(c) Balances with related parties (continued)

(iv) Other payables

	As at 31 December	
	2025 RMB'000	2024 RMB'000
Non-trade in nature		
Seno China Limited	655	671
Shanghai Hengdao	500	500
Trade in nature		
Sunrise	25,007	60
Lingang Yuanqi	10,284	3,390
Chongqing SenseTime	8,703	–
Lingang SenseAuto	3,682	–
Tian Yuan Xing	2,443	–
ACE Robotics	413	–
Sun Vision	260	–
Wuxi Imvision	174	–
Bizhi Intelligent	60	–
Shanghai Huiming	–	2,830
Shandong Hoooon	–	1
	52,181	7,452

(v) Prepayment for purchase of products

	As at 31 December	
	2025 RMB'000	2024 RMB'000
Tian Yuan Xing	2,078	–
Lingang Yuanqi	93	–
Lu Xingtong	–	5,241
	2,171	5,241

39 RELATED PARTY TRANSACTIONS (CONTINUED)

(c) Balances with related parties (continued)

(vi) Contract liabilities

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Shangyu	**318**	451
ICC	**183**	196
Lu Xingtong	**54**	54
Tian Yuan Xing	**2**	–
SAIRI	**–**	48
	557	749

(d) Key management compensations

Key management includes directors (executive and non-executive) and members of the executive committee. The compensation paid or payable to key management for employee services is shown below:

	Year ended 31 December	
	2025	2024
	RMB'000	RMB'000
Fees	**3,397**	8,248
Wages and salaries	**7,774**	10,163
Discretionary bonuses	**6,067**	7,875
Pension costs – defined contribution plans	**158**	228
Other social security costs, housing benefits and other employee benefits	**232**	183
Share-based compensation expenses	**1,849**	2,701
	19,477	29,398

As at 31 December 2025, RMB6,077,000 has not been paid to key management (31 December 2024: RMB5,612,000).

40 BENEFITS AND INTERESTS OF DIRECTORS

The remuneration of every director for the year ended 31 December 2025 were set out below:

Name of Directors	Fees RMB'000	Wages and salaries RMB'000	Discretionary bonuses RMB'000	Share-based compensation expenses RMB'000	Pension costs – defined contribution plans RMB'000	Other social security costs, housing benefits and other employee benefits RMB'000	Total RMB'000
Executive Directors:							
Dr. XU Li (徐立博士)	-	2,173	1,391	-	70	101	3,735
Dr. WANG Xiaogang (王曉剛博士)	1,615	-	717	-	-	18	2,350
Mr. XU Bing (徐冰先生) (i)	-	809	-	-	51	25	885
Dr. LIN Dahua (林達華博士)	1,781	-	530	-	-	-	2,311
Mr. YANG Fan (楊帆先生) (ii)	-	1,665	968	624	71	104	3,432
Mr. WANG Zheng (王征先生) (ii)	-	3,936	2,461	1,225	16	10	7,648
Non-executive Directors:							
Ms. FAN Yuanyuan (范瑗瑗女士)	1,280	-	-	-	-	-	1,280
Independent non-executive Directors:							
Prof. XUE Lan (薛瀾教授)	1,280	-	-	-	-	-	1,280
Mr. LYN Frank Yee Chon (林怡仲先生)	1,280	-	-	-	-	-	1,280
Mr. LI Wei (厲偉先生) (iii)	275	-	-	-	-	-	275
Mr. Chiu Duncan (邱達根先生) (iv)	751	-	-	-	-	-	751
	8,262	8,583	6,067	1,849	208	258	25,227

(i) Mr. XU Bing resigned from the position of executive director on 26 June 2025.

(ii) Mr. YANG Fan (楊帆先生) and Mr. WANG Zheng (王征先生) were appointed as executive directors on 26 June 2025.

(iii) Mr. LI Wei (厲偉先生) resigned from the position of independent non-executive directors on 15 March 2025.

(iv) Mr. Chiu Duncan (邱達根先生) was appointed as an independent non-executive director on 30 May 2025.

40 BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)

The remuneration of every director for the year ended 31 December 2024 were set out below:

Name of Directors	Fees RMB'000	Wages and salaries RMB'000	Discretionary bonuses RMB'000	Share-based compensation expenses RMB'000	Pension costs – defined contribution plans RMB'000	Other social security costs, housing benefits and other employee benefits RMB'000	Total RMB'000
Executive Directors:							
Dr. XU Li (徐立博士)	–	2,134	1,340	–	71	43	3,588
Dr. WANG Xiaogang (王曉剛博士)	1,298	–	584	–	–	–	1,882
Dr. XU Bing (徐冰先生)	–	1,659	920	–	71	43	2,693
Dr. LIN Dahua (林達華博士)(i)	1,774	–	1,173	–	–	–	2,947
Non-executive Directors:							
Ms. FAN Yuanyuan (范瑗瑗女士)	1,278	–	–	–	–	–	1,278
Independent non-executive Directors:							
Prof. XUE Lan (薛瀾教授)	1,278	–	–	–	–	–	1,278
Mr. LYN Frank Yee Chon (林怡仲先生)	1,278	–	–	–	–	–	1,278
Mr. LI Wei (厲偉先生)	1,342	–	–	–	–	–	1,342
	8,248	3,793	4,017	–	142	86	16,286

(i) Dr. LIN Dahua (林達華博士) was appointed as an executive Director on 26 June 2024.

40 BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)

(a) Directors' retirement and termination benefits

No retirement or termination benefits have been paid to the Company's directors for the year ended 31 December 2025 (2024: nil).

(b) Consideration provided to third parties for making available directors' services

No consideration was provided to third parties for making available directors' services during the year ended 31 December 2025 (2024: nil).

(c) Information about loans, quasi-loans or other dealings in favor of directors, controlled bodies corporate by and connected entities with such directors

No loans, quasi-loans or other dealings were entered into by the Company in favor of directors, controlled bodies corporate by and connected entities with such directors during the year ended 31 December 2025 (2024: nil).

(d) Directors' in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year ended 31 December 2025 (2024: nil).

41 CONTINGENCIES

As at 31 December 2025, there were no significant contingent assets and liabilities for the Group.

42 EVENTS AFTER THE BALANCE SHEET DATE

As at 31 December 2025, there were no significant events after the balance sheet date for the Group.

43 BALANCE SHEET AND RESERVE MOVEMENT OF THE COMPANY

(a) Balance sheet of the Company

	As at 31 December	
	2025	2024
	RMB'000	RMB'000
Assets		
Non-current assets		
Investments in subsidiaries	**638,913**	533,757
Current assets		
Other receivables	**34,910,841**	33,559,325
Cash and cash equivalents	**2,829,603**	22,116
	37,740,444	33,581,441
Total assets	**38,379,357**	34,115,198
Equity		
Share capital	**7**	6
Other reserves	**81,920,733**	76,347,357
Currency translation reserves	**5,354,492**	6,547,894
Accumulated losses	**(48,917,811)**	(48,813,873)
Total equity	**38,357,421**	34,081,384
Liabilities		
Current liabilities		
Other payables	**21,936**	33,814
Total liabilities	**21,936**	33,814
Total equity and liabilities	**38,379,357**	34,115,198

The balance sheet of the Company was approved by the Board of Directors on 24 March 2026 and was signed on its behalf.

Director	*Director*
XU Li	**WANG Zheng**

43 BALANCE SHEET AND RESERVE MOVEMENT OF THE COMPANY (CONTINUED)

(b) Reserve movement of the Company

	Share premium RMB'000	Share-based compensation expenses RMB'000	Other comprehensive income reserve RMB'000	Others RMB'000	Total RMB'000
At 1 January 2025	**76,433,872**	**581,543**	**–**	**(668,058)**	**76,347,357**
Share based compensation expenses		**284,449**	**–**	**–**	**284,449**
Exercise of share options	**464,740**	**(338,950)**	**–**	**–**	**125,790**
Placing of ordinary shares	**5,162,484**	**–**	**–**	**–**	**5,162,484**
Others	**–**	**–**	**–**	**653**	**653**
As at 31 December 2025	**82,061,096**	**527,042**	**–**	**(667,405)**	**81,920,733**
At 1 January 2024	71,740,498	633,706	–	(654,528)	71,719,676
Share based compensation expenses	–	177,726	–	–	177,726
Exercise of share options	324,208	(229,889)	–	–	94,319
Purchase of ordinary shares of the Company for share award scheme (Notes 30)	–	–	–	(13,530)	(13,530)
Placing of ordinary shares	4,369,166	–	–	–	4,369,166
As at 31 December 2024	76,433,872	581,543	–	(668,058)	76,347,357

44 SUMMARY OF OTHER ACCOUNTING POLICIES

44.1 Associates

Associates are all entities over which the Group has significant influence but not control or joint control. This is generally the case where the Group holds between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting (Note 44.3), after initially being recognised at cost.

44.2 Joint arrangements

Under IFRS 11 Joint Arrangements, investments in joint arrangements are classified as either joint operations or joint ventures. The classification depends on the contractual rights and obligations of each investor, rather than the legal structure of the joint arrangement. The Group has assessed the nature of its joint arrangement and determined it to be joint ventures. Interests in joint ventures are accounted for using the equity method (Note 44.3), after initially being recognised at cost in the consolidated balance sheets.

44 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

44.3 Equity method

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in the consolidated income statement, and the Group's share of movements in other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates and joint ventures are recognised as a reduction in the carrying amount of the investment.

When the Group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the Group and its associates and joint ventures are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

The carrying amount of equity-accounted investments is tested for impairment in accordance with the policy.

44.4 Changes in ownership interests

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity holders of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to equity holders of the Company.

When the Group ceases to consolidate or equity account for an investment because of a loss of control, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in consolidated income statement. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate or joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities.

If the ownership interest in an associate or joint venture is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to consolidated income statement where appropriate.

44 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

44.5 Foreign currency translation

(a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The Company's functional currency is USD. The Company's primary subsidiaries were incorporated in Chinese mainland, Hong Kong, Japan, Singapore and Middle East, and these subsidiaries considered RMB, HKD, JPY, SGD and AED as their functional currency respectively. As the major operations of the Group are within Chinese mainland, the Group determined to present its consolidated financial statements in RMB.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss. They are deferred in equity if they relate to qualifying cash flow hedges and qualifying net investment hedges or are attributable to part of the net investment in a foreign operation.

Foreign exchange gains and losses that relate to borrowings are presented in the consolidated income statement, within finance costs. All other foreign exchange gains and losses are presented in the consolidated income statement on a net basis within "other losses – net".

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss and translation differences on non-monetary assets such as equities classified as fair value through other comprehensive income are recognised in other comprehensive income.

44 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

44.5 Foreign currency translation (continued)

(c) **Group companies**

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- income and expenses for each statement of comprehensive loss are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- all resulting currency translation differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities are recognised in other comprehensive income. When a foreign operation is sold, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

44.6 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Group or the counterparty.

44.7 Inventories

Inventories are referred to purchased hardware and components and contract fulfilment cost. Inventories are stated at the lower of cost and net realisable value. Cost is determined on weighted average basis. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and applicable variable selling expenses.

44 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

44.8 Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Cash restricted for guaranteed deposits for bank borrowings or issuance of notes payables or other purpose were included in the restricted cash on the consolidated balance sheets.

Term deposits with initial terms of over three months were included in the term deposits on the consolidated balance sheets.

44.9 Share capital and share held for share award scheme

Ordinary shares are classified as equity (Note 30).

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

Where any Group company purchases the Company's equity instruments, the consideration paid, including any directly attributable incremental costs, is deducted from equity attributable to the Company's equity holders as treasury shares until the shares are cancelled or reissued. Where such shares are subsequently reissued, any consideration received (net of any directly attributable incremental transaction costs) is included in equity attributable to the Company's equity holders. Unvested shares held by the Sense Talent Limited are disclosed as treasury shares and deducted from equity attributable to the Company's equity holders.

44.10 Trade and other payables

Trade and other payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade and other payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

44 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

44.11 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in profit or loss over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the balance sheet when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss as “finance costs”.

Borrowings are classified as current liabilities unless the Group has right with substance to defer settlement of the liability for at least 12 months after the end of the reporting period.

44.12 Borrowing costs

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

Other borrowing costs are expensed in the period in which they are incurred.

44 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

44.13 Employee benefits

(a) Pension obligations

In accordance with the rules and regulations in the PRC, the PRC based employees of the Group participate in various defined contribution retirement benefit plans organised by the relevant municipal and provincial governments in the PRC under which the Group and the employees are required to make monthly contributions to these plans calculated as a percentage of the employees' salaries, subject to certain ceiling. The municipal and provincial governments undertake to assume the retirement benefit obligations of all existing and future retired PRC based employees payable under the plans described above. Other than the monthly contributions, the Group has no further obligation for the payment of retirement and other postretirement benefits of its employees. The assets of these plans are held separately from those of the Group in an independent fund managed by the PRC government. The Group's contributions to these plans are expensed as incurred.

The Group entities in Hong Kong have arranged for its Hong Kong employees to join the Mandatory Provident Fund Scheme (the "MPF"), a defined contribution plan. Under the MPF, the Group entities in Hong Kong and their Hong Kong employees make monthly contributions to the scheme at 5% of the employees' earnings as defined under the Mandatory Provident Fund legislation, subject to a cap of HKD1,500 per month, and any excess contributions are voluntary.

The Group has no further material obligation for post-retirement benefits beyond the contributions made.

(b) Housing funds, medical insurances and other social insurances

The PRC employees of the Group are entitled to participate in various government-supervised housing funds, medical insurance and other employee social insurance plan. The Group contributes on a monthly basis to these funds based on certain percentages of the salaries of the employees, subject to certain ceiling. The Group's liability in respect of these funds is limited to the contributions payable in each period.

(c) Short-term obligation

Liabilities for wages and salaries, including non-monetary benefits and accumulating sick leave that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the consolidated balance sheets.

44 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

44.13 Employee benefits (continued)

(d) Employee leave entitlement

Employee entitlement to annual leave are recognised when they have accrued to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date. Employees entitlement to sick leave and maternity leave are not recognised until the time of leave.

(e) Bonus plan

The expected cost of bonuses is recognised as a liability when the Group has a present legal or constructive obligation for payment of bonus as a result of services rendered by employees and a reliable estimate of the obligation can be made. Liabilities for bonus plans are expected to be settled within 1 year and are measured at the amounts expected to be paid when they are settled.

(f) Termination benefits

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits at the earlier of the following dates: (a) when the Group can no longer withdraw the offer of those benefits; and (b) when the entity recognises costs for a restructuring that is within the scope of IAS 37 and involves the payment of termination benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to their present value.

44.14 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions. Note 36 provides further information on how the Group accounts for government grants.

Government grants relating to costs are deferred and recognised in the profit or loss over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to the purchase of property, plant and equipment and certain research and development projects are included in non-current liabilities as deferred revenue and are credited to profit or loss on a straight-line basis over the expected lives of the related assets.

44 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

44.15 Loss per share

(i) **Basic loss per share**

Basic loss per share is calculated by dividing:

- the loss attributable to equity holders of the Company, excluding any costs of servicing equity other than ordinary shares; and
- by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year and excluding treasury shares.

(ii) **Diluted loss per share**

Diluted loss per share adjusts the figures used in the determination of basic loss per share to take into account:

- the after-income tax effect of interest and other financing costs associated with dilutive potential ordinary shares; and
- the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

Definitions

In this annual report, unless the context otherwise requires, the following terms shall have the meanings set out below.

"2025 AGM"	the annual general meeting of the Company held on June 26, 2025
"1st Contractual Arrangement"	the series of contractual arrangement entered into by, among others, Shanghai Qianlun, Shanghai SenseTime Technology Development and Shanghai Yuqin; see "Contractual Arrangements" in the Directors' Report
"2nd Contractual Arrangement"	the series of contractual arrangement entered into by, among others, Shanghai Shangchou and Shenzhen Lemeng; see "Contractual Arrangements" in the Directors' Report
"3rd Contractual Arrangement"	the series of contractual arrangement entered into by, among others, Shanghai SenseTime Digital and Shanghai Yushu; see "Contractual Arrangements" in the Directors' Report
"AI"	artificial intelligence, an area of computer science that focuses on simulating human intelligence by machines
"Amind"	Amind Inc., an exempted company incorporated under the laws of the Cayman Islands with limited liability
"Articles" or "Articles of Association"	the twenty-third amended and restated articles of association of the Company, adopted by special resolutions of the shareholders of the Company dated June 23, 2023, and as amended from time to time
"Auditor"	PricewaterhouseCoopers, being the external auditor of the Company
"Board"	the board of Directors of the Company
"BVI"	the British Virgin Islands
"Chairman"	The chairman of the Board
"Class A Share(s)"	class A ordinary shares of the share capital of the Company with a par value of US$0.000000025 each, conferring weighted voting rights in the Company such that a holder of a Class A Share is entitled to 10 votes per share on any resolution tabled at the Company's general meeting, save for resolutions with respect to any Reserved Matters, in which case they shall be entitled to one vote per share

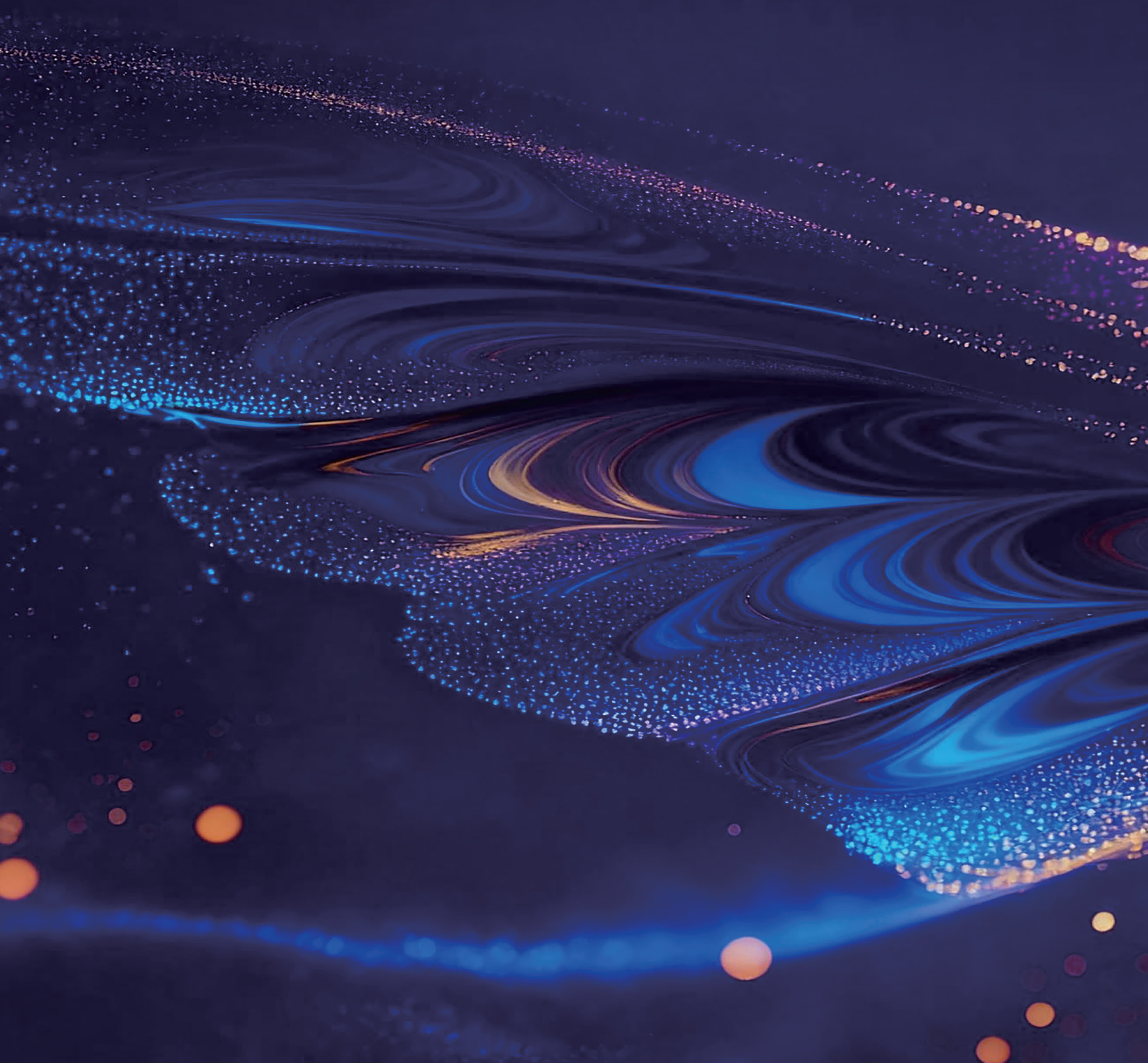
"Class B Shares(s)"	class B ordinary shares of the share capital of the Company with a par value of US$0.000000025 each, conferring a holder of a Class B Share one vote per share on any resolution tabled at the Company's general meeting
"Companies Ordinance"	the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
"Company", "our Company", "the Company", "we", "us"	SenseTime Group Inc. (商汤集团股份有限公司), an exempted company incorporated under the laws of the Cayman Islands with limited liability on October 15, 2014, whose Class B Shares are listed on the Stock Exchange (stock codes: 0020 (HKD Counter) and 80020 (RMB Counter))
"Compliance Advisor"	Haitong International Capital Limited, being the compliance advisor of the Company
"Consolidated Affiliated Entities"	collectively, Shanghai Qianlun, Shanghai SenseTime Technology Development, Shanghai Shangchou and Shanghai Yushu, the financial results of which have been consolidated and accounted for as subsidiaries of the Company by virtue of the Contractual Arrangements
"Contractual Arrangements"	the 1st Contractual Arrangement, 2nd Contractual Arrangement, and 3rd Contractual Agreement; see "Contractual Arrangements" in the Directors' Report
"Controlling Shareholders(s)"	has the meaning ascribed to it under the Listing Rules
"Corporate Governance Code"	the Corporate Governance Code as set out in Appendix C1 to the Listing Rules
"CVPR"	Conference on Computer Vision and Pattern Recognition, an annual research conference sponsored by the IEEE
"Directors"	the directors of the Company
"Dr. Lin"	Dr. Lin Dahua, our co-founder, executive Director, and chief scientist for the Group's AI infrastructure and Large Model
"Dr. Wang"	Dr. Wang Xiaogang, our co-founder, executive Director, chief scientist and a WVR Beneficiary
"Dr. Xu Li"	Dr. Xu Li, our co-founder, executive Chairman of the Board, executive Director, chief executive officer and a WVR Beneficiary

"ESG Reporting Guide"	the Environmental, Social and Governance Reporting Guide as set out in Appendix C2 of the Listing Rules
"ESG"	environmental, social and governance
"GAAP"	generally accepted accounting principles
"Group", "our Group", or "the Group"	the Company and its subsidiaries and Consolidated Affiliated Entities from time to time
"Hong Kong"	the Hong Kong Special Administrative Region of the People's Republic of China
"HKD"	Hong Kong Dollars, the lawful currency of Hong Kong
"IDC License"	the Value-added Telecommunications Business Operation Permit with Internet Data Center Services
"IFRS"	International Financial Reporting Standards
"Independent Third Party(ies)"	individual(s) or company(ies) who or which, to the best of the Director's knowledge having made all due and careful enquiries, is/are independent from and not connected with (within the meaning of the Listing Rules) any Director, chief executive or substantial shareholder (within the meaning of the Listing Rules) of the Company, its subsidiaries or any of their respective associates
"Individual Shareholders"	collectively, Mr. Yang Fan and Mr. Ma Kun
"Infinity Vision"	Infinity Vision Enterprise Inc., a business company incorporated under the laws of BVI with limited liability, which is wholly-owned by Dr. Wang
"Joint Company Secretaries"	the joint company secretaries of the Company
"Latest Practicable Date"	April 20, 2026, being the latest practicable date prior to the printing of this annual report for the purpose of ascertaining certain information contained in this annual report
"Listing Rules"	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (as amended from time to time)

"Main Board"	the stock market (excluding the option market) operated by the Stock Exchange which is independent from and operated in parallel with the Growth Enterprise Market of the Stock Exchange
"Memorandum" or "Memorandum of Association"	the amended and restated memorandum of association of the Company, adopted by special resolutions of the shareholders of the Company dated June 23, 2023, and as amended from time to time
"MIIT"	Ministry of Industry and Information Technology of the PRC (中華人民共和國工業和信息化部)
"Model Code"	the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 of the Listing Rules
"MOFCOM"	Ministry of Commerce of the PRC (中華人民共和國商務部)
"PRC" or "China"	the People's Republic of China
"Pre-IPO ESOP"	the pre-IPO employee incentive scheme adopted by the Company dated November 1, 2016 as amended from time to time, the principal terms of which are set out in "Share Incentive Schemes – Pre-IPO ESOP" in the Directors' Report
"Pre-IPO RSU Plan"	the pre-IPO RSU plan adopted by the Company dated November 1, 2016 as amended from time to time, the principal terms of which are set out in "Share Incentive Schemes – Pre-IPO RSU Plan" in the Directors' Report
"Reporting Period"	the year ended December 31, 2025
"Reserved Matters"	those matters resolutions with respect to which each Share is entitled to one vote at general meetings of the Company pursuant to the Articles of Association, being: (i) any amendment to the Memorandum of Association or Articles of Association; (ii) the variation of rights attached to any class of shares; (iii) the appointment, election or removal of any independent non-executive Director; (iv) the appointment, election or removal of the Company's auditor; and (v) the voluntary liquidation or winding-up of the Company

"RMB" or "Renminbi"	Renminbi, the lawful currency of the PRC
"SenseTalent"	SenseTalent Management Limited, a business company incorporated under the laws of BVI with limited liability holding our Class B Shares pursuant to the Pre-IPO ESOP and the Pre-IPO RSU Plan
"SenseTime HK"	SenseTime Group Limited 商湯集團有限公司, a company incorporated under the laws of Hong Kong with limited liability on October 30, 2014, our direct wholly-owned subsidiary
"SFO"	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
"Shenzhen Lemeng"	Shenzhen Lemeng Technology Services Co., Ltd. (深圳樂檬科技服務有限公司), a wholly foreign owned enterprise incorporated under the laws of the PRC with limited liability on March 8, 2022, our indirect wholly-owned subsidiary
"Shanghai Qianlun"	Shanghai Qianlun Technology Co., Ltd. (上海阡倫科技有限公司), a company incorporated under the laws of the PRC with limited liability on September 17, 2020, our Consolidated Affiliated Entity
"Shanghai SenseTime Digital"	Shanghai SenseTime Digital Technology Co., Ltd. (上海商湯數字科技有限公司), a wholly foreign owned enterprise incorporated under the laws of the PRC with limited liability and an indirect wholly-owned subsidiary of the Company
"Shanghai SenseTime Technology Development"	Shanghai SenseTime Intelligent Technology Co., Ltd. (上海商湯智能科技有限公司), a company incorporated under the laws of the PRC with limited liability on December 15, 2017, our indirect wholly-owned subsidiary
"Shanghai Shangchou"	Shanghai Shangchou Technology Co., Ltd. (上海商籌科技有限公司), a company incorporated under the laws of the PRC with limited liability on September 13, 2022, our Consolidated Affiliated Entity
"Shanghai Yuqin"	Shanghai Yuqin Information Technology Co., Ltd. (上海煜芩信息科技有限公司), a company incorporated under the laws of the PRC with limited liability on March 20, 2019, our indirect wholly-owned subsidiary

"Shanghai Yushu"	Shanghai Yushu Technology Co., Ltd. (上海禹紓科技有限公司), a company incorporated under the laws of the PRC with limited liability
"Share(s)"	the Class A Shares and the Class B Shares in the share capital of our Company, as the context so requires
"Shareholder(s)"	holder(s) of the Shares
"State Council"	the PRC State Council (中華人民共和國國務院)
"Stock Exchange"	The Stock Exchange of Hong Kong Limited
"USD"	United States Dollars, the lawful currency of the United States
"WVR Beneficiaries"	has the meaning ascribed to it under the Listing Rules and unless the context otherwise requires, refers to Dr. Xu Li and Dr. Wang, being the holders of the Class A Shares, entitling each to weighted voting rights, see "Weighted Voting Rights" in the Directors' Report
"WVR Structure"	has the meaning ascribed to it in the Listing Rules
"XWorld"	XWORLD Enterprise Inc., a business company incorporated under the laws of BVI with limited liability which is wholly-owned by Dr. Xu Li



SenseTime Group Inc.
商汤集团股份有限公司